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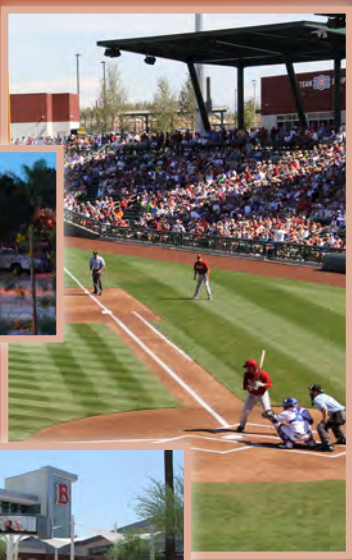
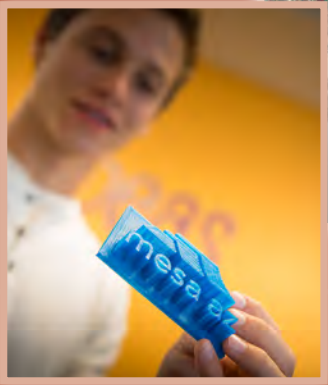


FISCAL YEAR

2014-2015

City of Mesa, Arizona



executive budget plan

Executive Budget Plan

City of Mesa, Arizona

for the

Fiscal Year 2014/2015

Mayor
Alex Finter

Councilmembers

Christopher Glover – Vice Mayor
District 4

Dave Richins
District 1

Terry Benelli
District 2

Dennis Kavanaugh
District 3

David Luna
District 5

Scott Somers
District 6

City Manager
Christopher J. Brady

Executive Budget Plan

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OFFICE OF THE
CITY MANAGER

mesaaz.gov

20 E Main St Suite 750
PO Box 1466
Mesa, Arizona 85211-1466

Letter from the City Manager

Dear Mayor, Councilmembers and Mesa Residents:

The City of Mesa's FY 2014-15 budget continues the City's commitment to providing quality services to the residents in a fiscally responsible manner. The City continues to prioritize public safety, quality service, investment in the community, and investment in City employees.

The economy continues a steady but measured recovery. The FY 2014-15 budget provides a balanced approach by identifying the necessary level of reserves for the City to maintain its positive bond ratings, while also meeting the need to fund programs, projects, and services that support community priorities. The City leverages grant funding when possible to assist with the purchase of equipment or to pilot new programs. Included in this budget is the capacity for six new school resource officers with possible funding through Mesa and Gilbert Public Schools as well as an innovative new community medical/health program through possible federal funding.

As demand for growth related services have increased, the City has responded by increasing available resources in the planning and building inspection areas. Approximately 11 positions have been added to help provide a seamless process for the development community. Much of the cost of the positions is recovered through fees directly related to the services provided.

The emphasis on an Organization of Excellence allows for departments to operate in an innovative environment. Through the efficient management of resources, many departments were able to reallocate funding to achieve programmatic enhancements. The Fire and Medical Department added five additional dispatch positions which will allow for the expansion of the Community Care Response program (formerly known as the Transitional Response Vehicles). Other departments realigned positions to provide for better flexibility and/or skill set usages.

The City continues to seek innovative solutions to maximize resources in pursuit of the community priorities set by the City Council. Projects that will transform Mesa by creating long-term economic benefits and improving quality of life are in various stages of development:

- Development of new parks and renovations to existing parks continue to proceed due to the support of Mesa's voters for a parks bond proposal in the fall of 2012.
- Mesa voters also approved public safety and streets bond proposals in the fall 2013. Work is underway to improve Mesa's streets and enhance the infrastructure that supports police and fire services.
- The Oakland A's will play in an improved Hohokam Stadium in spring 2015 establishing a second professional baseball team in Mesa.
- Downtown light rail construction/transformation is underway on Main Street east to Mesa Drive. The extended track will be operational in 2015. Some funding for operations and maintenance has been identified in this budget in the event the line is operational ahead of schedule.

480.644.3333 (tel)
480.644.2175 (fax)

The City Council placed utility bond election questions on the November 2014 ballot for voter consideration. The questions include funding for equipment and facilities to support the City's water, wastewater, natural gas, and electric utility systems. The projects would maintain and reinforce the current utility systems, replace aging infrastructure to ensure efficient operations, and expand the systems to meet the needs of residential and commercial customers. Major projects in the bond program include a new water treatment plant (Signal Butte) and an expansion of an existing wastewater treatment plant (Greenfield). The City's planning process carefully analyzes demand for services with service capacity to ensure reliability to all customers.

The City strives for continuous improvement. Four departments were recognized by the City Council for innovative program/process enhancements. The programs are currently being detailed out and will be implemented this year. Other ideas that were submitted will also be reviewed for possible implementation.

This FY 2014-15 Executive Budget Plan contains information about the outstanding programs and services that are provided each day by the City's dedicated, professional employees. From excellent parks and library services, clean water and safe electricity, award-winning arts and culture programs, top-notch police and fire services, improvements to Mesa's roads and infrastructure, recycling initiatives, every effort is made to ensure that Mesa is a great place to live, work, and play.

Sincerely,

Christopher J. Brady,
City Manager

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OFFICE OF THE MAYOR
mesaaz.gov

20 E Main St Suite 750
PO Box 1466
Mesa, Arizona 852111-1466

Dear Mesa Residents:

"Keep the momentum going" has been my motto these last few months as the Mayor of Mesa. We've had great progress as a community coming out of the Great Recession and we want to be sure we keep heading along that same path.

There are amazing people living and working in Mesa who devote their time and energy to make sure our city keeps rising to the top. Mesa people just get it. They know how and where to invest in their community and it is our responsibility as city government to make sure we are listening to them and acting on their input.

A great example is the recent establishment of the Falcon Strategic Visioning Commission. The Commission, comprised of top leaders and business professionals was created to design a strategic economic development plan for the Falcon Field Economic Activity Area. Our goal for this area is to bring attention to this vibrant aerospace, aviation and defense hub – a premier location for investment and job creation. The recommendations from the Commission are already being put into action. We are bringing the valuable resources of this hidden gem to light to benefit not only the north east part of Mesa but to the entire region. Similar Commissions are forthcoming to tap the talent of our residents to create strategic plans for other areas of the city.

I am proud to say that the Mesa City Council and staff work together to be fiscally responsible so our residents get the services and amenities they deserve. There is always room for improvement in our processes and we will continue to find new and innovative ways to best allocate our resources, provide essential services for our residents, attract new investment and create jobs in our great city.

Let's keep moving forward and making Mesa the best place to live today and for generations to come!

Sincerely,

Alex Finter
Mayor

480.644.2388 (tel)
480.644.2175 (fax)

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Mesa, Arizona for its annual budget for the fiscal year beginning July 1, 2013. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Mesa

Arizona

For the Fiscal Year Beginning

July 1, 2013

Executive Director

The International City/County Management Association (ICMA) has recognized the City of Mesa for superior performance management efforts with a ***Certificate of Excellence*** from the ICMA Center for Performance Analytics™. Mesa is among 28 jurisdictions receiving this highest level of recognition in 2014.

"The certificate program recognizes the principles of performance management," said Wayne Sommer, ICMA's Director of U.S. Programs. "Jurisdictions meeting the qualifications have demonstrated leadership in continuous improvement and community engagement, and they serve as examples for other governments to follow." The certificate program assesses a local government's performance management program and encourages analysis of results by comparing to peers and gauging performance over time. Performance management aids in cost reduction, program prioritization, and quality improvement. It also encourages accountability and transparency.

The City of Mesa has been awarded the ICMA's ***Certificate of Excellence*** annually since 2010.

ICMA

Leaders at the Core of Better Communities

This

Certificate of Excellence

is presented to

Mesa, AZ

for exceeding the standards established by the ICMA Center for Performance Analytics™ in the identification and public reporting of key outcome measures, surveying of both residents and employees, and the pervasiveness of performance management in the organization's culture.

Presented at the 100th ICMA Annual Conference
Charlotte/Mecklenburg County, North Carolina
15 September 2014

Robert J. O'Neill Jr.
ICMA Executive Director

Simon Farbrother
ICMA President

Randall H. Reid
Director of Performance Initiatives
ICMA Center for Performance Analytics

city leadership & demographics

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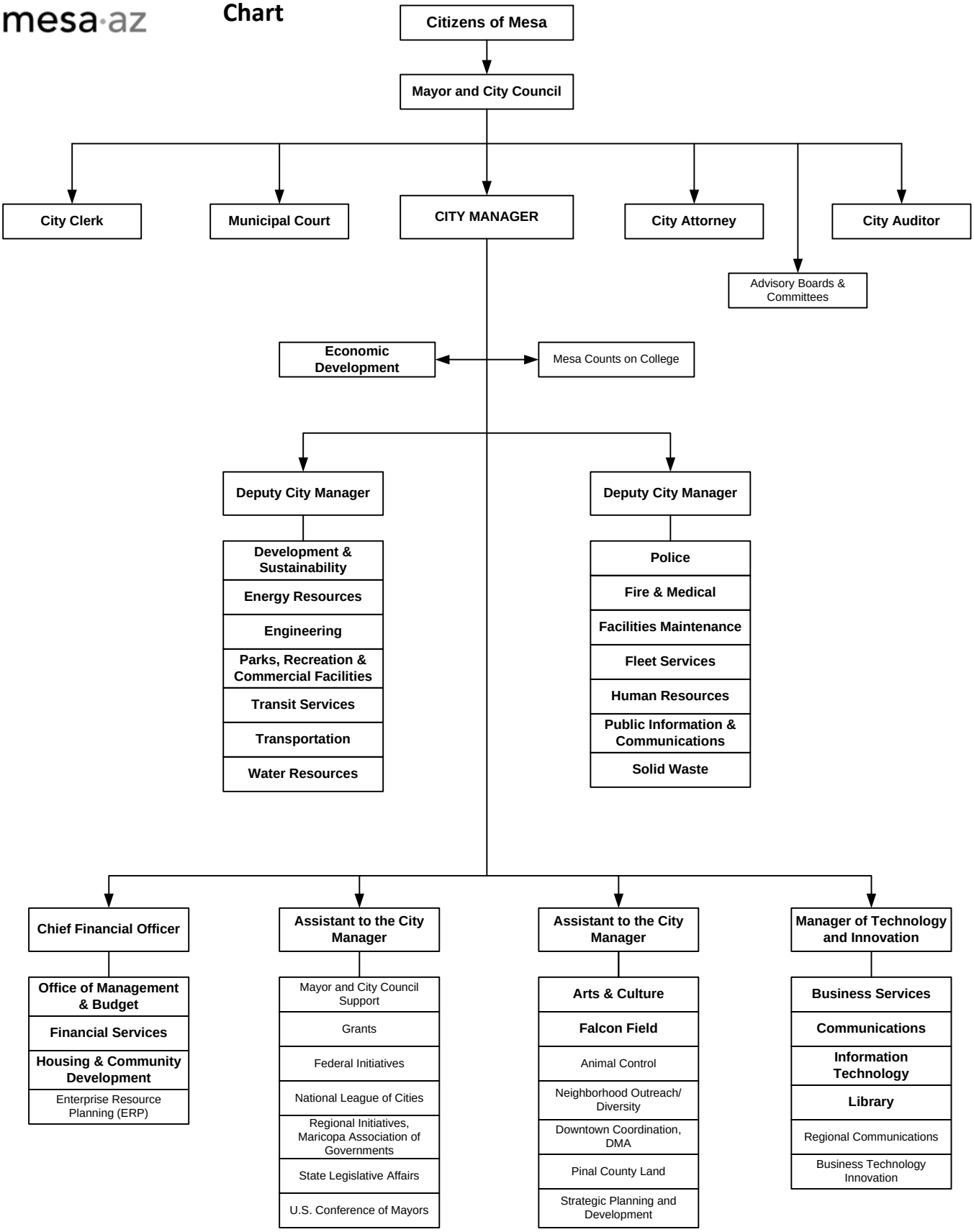
City Leadership and Demographics

Organizational Chart



economic development

quality of life

community engagement

financial stability

regional leadership

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Council Strategic Initiatives

2014/15

Strategic and Operational Planning

A city as large and complex as Mesa makes it a practice to clearly articulate its strategic direction as well as utilize a systematic approach to translate long-range intent into actions. As such, the City Council has developed a series of "Strategic Initiatives," or broad statements that serve as a key tool in guiding the City's decision making. The City Council meets annually to discuss and refine their Strategic Initiatives. In addition, the Council identified and ranked priority efforts that they want to achieve during the next one to two years, and that correspond to their strategic initiatives.

FY 14/15 City Council Strategic Initiatives

ECONOMIC DEVELOPMENT pursues Healthcare, Education, Aerospace, Tourism/Technology (HEAT) and other dynamic, citywide opportunities, seeks entrepreneurial solutions, ensures success-oriented business and industry partnerships and tools, and delivers new jobs to propel Mesa's economic growth, prosperity and innovative spirit forward within the global marketplace.

QUALITY OF LIFE for Mesa's citizens and youth offers safe and clean neighborhoods, invests in outstanding recreation, libraries and community open space, delivers transportation choices, elevates culture, arts and education, and ensures solutions are sustainable and environmentally responsible.

COMMUNITY ENGAGEMENT builds pride in Mesa, encourages and develops a wide range of civic and neighborhood leadership, fosters the inclusion of a diverse community and workforce, involves non-profits, faith-based organizations, community youth and volunteers, and maximizes direct communications with residents using a variety of tools and technology.

FINANCIAL STABILITY provides proactive leadership and considers all financial factors in order to diversify revenues, bring new jobs to Mesa, create responsible budgets, and ensure operational efficiencies.

REGIONAL LEADERSHIP acknowledges that Mesa's and the region's well-being are intertwined. We recognize Mesa's responsibility to be a leader of and an active participant in working with regional partners to find innovative and sustainable solutions to regional challenges.

FY 14/15 City Council Priorities and Legacy Projects

While the Council identified 11 legacy projects, those listed below were among the top ranked items and where there was the most agreement by the Council.

- **Phoenix-Mesa Gateway Airport**: Expand economic impact as a regional, national and global hub of commerce.

- **Educational Community**: Invest in and value all levels of education and life-long learning, including colleges/universities that align with community values.

- **Transportation Infrastructure**: Advance all modalities, including light rail, surface streets, pedestrian and bike with thought given to regional connections.

- **Neighborhoods as the Place to Be**: Become a national best practice for revitalizing and planning neighborhoods to align with the strong value Mesa places on family and neighborhood interaction.

- **Arts and Culture Matter:** Build on Mesa Arts Center success and recognize the community is enhanced by strong investments in arts/culture.

- **Downtown Mesa:** Make downtown Mesa the place to be for the community, business, education and visitors.

Mayor and City Council

Mesa operates under a charter form of government with citizens electing a mayor and six councilmembers to set policy for the City. Mesa's councilmembers serve terms of four-years, with three members being elected every two years. The mayor is elected at-large every four years. The mayor and council are elected on a non-partisan basis. The vice mayor is selected by the City Council.

The Mesa City Council believes its people, not leaders, are what make this city great, and actively work to encourage citizen participation in the decision-making process. Whether it's through neighborhood meetings, advisory boards and committees, telephone calls, letters or e-mail, the Mesa City Council sets policies based on the input and needs of its citizens.

One initiative that was built to meet the needs of the citizens is H.E.A.T; an innovative and aggressive approach designed to attract high-paying jobs to the City of Mesa. H.E.A.T is an economic development strategy that is designed to focus on attracting targeted industries to expand, relocate, or start a business in the City of Mesa.

The five targeted industries outlined in the H.E.A.T initiative are:

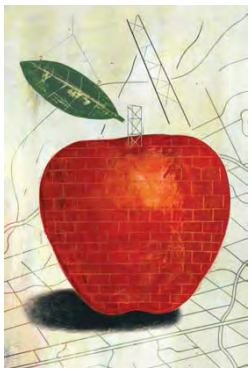
Healthcare…….**E**ducation……**A**erospace……**T**ourism……**T**echnology

Over the past two years, the City of Mesa's achievements through the H.E.A.T initiative include expanding Banner Health's facilities, attracting six new higher education institutions, retaining MD Helicopters at Falcon Field Airport and attracting Able Engineering to Phoenix-Mesa Gateway Airport, completing the construction of the Cubs Stadium, acquiring Arizona Laboratories for Security and Defense Research and attracting Apple Inc. to establish its first significant Arizona presence in Mesa that will create approximately 2,000 new jobs. Over this same time period, the City of Mesa has retained more than 3,600 jobs and generated nearly $2 billion of capital investment in the City.

Information on the H.E.A.T initiative can be found at www.mesaaz.gov/economic/ under Industries of Opportunity.

Healthcare

Education



Aerospace

Tourism

Technology

City Leadership & Demographics

Alex Finter, City of Mesa Mayor

TERM OF OFFICE: April 16, 2014 – September 2014*

COUNCIL OFFICE: Phone: (480) 644-2388
Fax: (480) 644-2175
P.O. Box 1466
Mesa, AZ 85211-1466
E-Mail: mayor.finter@mesaaz.gov

OCCUPATION: Partner – Worldwide Investments, LLC.

Alex Finter became Mayor of Mesa, the 3rd largest city in Arizona and 38th largest in America, in April of 2014 following the resignation of Mayor Scott Smith. Elected to represent District 2 on the Mesa City Council in June of 2008 and re-elected uncontested to a second term in August of 2012, Alex Finter was named Vice Mayor of Mesa in January of 2013. In the private-sector, Finter is a businessman and partner at Worldwide Investments, LLC.

Mayor Finter has spent the majority of his career as a public servant, beginning in 1978 as a firefighter for the Scottsdale/Rural Metro Fire Department. In 1981 he joined the Mesa Fire Department, serving the city until 1999, with the final 11 years as a City of Mesa Fire Captain. During his time as Captain, Finter and his fellow crewmembers received several lifesaving awards and were recognized for acts of heroism.

As a Councilmember, Finter helped lead the largest reorganization of city government in Mesa's history, reducing the budget nearly 20 percent, while simultaneously making the city more effective, efficient and business-friendly.

Recognizing that a strong higher education environment is crucial to producing much-needed high wage jobs, Finter, along with the Mesa City Council, recruited five liberal arts colleges, making Mesa the newest "college town" in the West. The institutions, which include Arizona's first Catholic college, join Arizona State University Polytechnic Campus, Mesa Community College and Northern Arizona University's Mesa Campus in transforming the educational landscape of the region. Two of the new colleges are located downtown, complementing the light rail extension through the heart of Mesa.

Mayor Finter chairs the Read On Mesa initiative, a collaborative literacy project with the Mesa United Way and part of a larger Read On Arizona network committed to ensuring our children have the reading skills they need as they enter the fourth grade. As one of the first efforts in this initiative, Read On Mesa and the community are partnering to reduce summer learning loss for children in kindergarten with the 12 Books program. Working with Mesa Public Schools and other community stakeholders, Read On Mesa will provide twelve books each to students who normally would not have access to books in summer.

City Leadership & Demographics

Mayor Finter is extremely active on numerous boards and committees. He represents Mesa on the Phoenix Mesa Gateway Airport Authority Board where the City Council has focused its efforts to foster a thriving commercial airport serving more than 1.5 million passengers. Mayor Finter is also the Vice President of the Mesa Public Safety Foundation.

Finter is committed to keep Mesa's positive momentum going forward during his term by building upon recent economic wins to attract businesses and jobs; strategic planning for the Falcon and Fiesta areas; tackling the city's most pressing public safety issues; and ensuring continued wise fiscal policies in City operations.

Born and raised in Mesa, Mayor Finter and his wife, JoAn, have three children and three grandchildren.

*Mayor Finter, upon the completion of his term as mayor, will resume his councilmember position. He will serve as the councilmember of District 2 until the end of his term in January 2017.

Christopher Glover, Vice Mayor
District 4

TERM OF OFFICE: January 24, 2011 - January 2015

COUNCIL OFFICE: Phone: (480) 644-3004
Fax: (480) 644-2175
P.O. Box 1466
Mesa, AZ 85211-1466
E-Mail: councilmember.glover@mesaaz.gov

Serving his first term representing Mesa's District 4, Vice Mayor Chris Glover became the youngest person ever to serve on the Mesa City Council following his election in 2011. He was named Vice Mayor on April 21, 2014.

Glover is a native of Mesa, attending Mesa Public Schools, graduating with honors from Mesa High School and he was a member of the Mayor's Youth Committee. While at Arizona State as an undergrad, Glover earned certificates in both Latin American Studies and International Studies and was a Capitol Scholar and Junior Fellow. He also studied at Universidad de Torcuato di Tella in Buenos Aires, Argentina. Glover earned a degree in Political Science with minors in History and Spanish from Arizona State University. He also spent a summer in Washington, D.C. as an intern for Senator John Ensign (R-Nevada). He also earned a Master of Science in Management from the W.P. Carey School of Business at Arizona State University. He currently serves as an adjunct professor of Business Communications at Mesa Community College.

Vice Mayor Glover is very active locally, serving as chairperson for the Council Government Affairs committee and the Council Sustainability and Transportation committee. He is also a member of the Council Public Safety committee. He sits on the Maricopa Association of Governments Human Services Coordinating Committee as well as the Arizona State Citizens Corps Council. He is a member of the Board of Directors for the Downtown Mesa Association, Mesa Family YMCA, Arizona Museum of Natural History, Child Crisis Center, Paz de Cristo, the Barry and Peggy Goldwater Library and Archives Foundation, Mesa Community Action Network and the Benedictine University at Mesa Academic Board.

Vice Mayor Glover is also active in the National League of Cities, an organization dedicated to helping city leaders build better communities. Glover is in his fourth term with the Council on Youth, Education and Families and represents Mesa on the Finance, Administration and Intergovernmental Relations steering committee, his third term on the committee.

Glover's family history ties directly to Mesa. His great-grandparents, Wilford and Ella Farnsworth, came to Mesa in 1948 from Mexico. His mother's parents, Dr. Eugene and LaVieve Swenson, followed and have lived in Mesa for almost all of their married life. His father's parents, Harry and Patricia Glover, came to

Arizona in 1956. They fell in love with Mesa and its charm and decided to live there. Christopher's parents, Mark and Ann Glover, have lived in Mesa for almost their entire lives. Glover has lived in Mesa for his entire life, except the two years he spent in Argentina on a mission as a representative of his church, The Church of Jesus Christ of Latter-day Saints.

Dave Richins, Councilmember
District 1

TERM OF OFFICE: June 2, 2008 - January 2017

COUNCIL OFFICE: Phone: (480) 644-4002
Fax: (480) 644-2175
P.O. Box 1466
Mesa, AZ 85211-1466
E-Mail: District1@mesaaz.gov

OCCUPATION: Principal Government Affairs Advisor – Resolution Copper Mining, LLC.

Elected to the Mesa City Council in June of 2008 and re-elected in August of 2012, Dave Richins serves as the councilmember for District 1. His term on the Mesa City Council runs until January 2017.

Richins is the principal government affairs advisor for Resolution Copper Mining, LLC. His duties include communications and engaging government officials about aspects of the project for a copper mine under development just east of Superior, Arizona.

He is Chair of the Mesa City Council Community and Cultural Development committee and serves on the Council Economic Development committee and the Council Government Affairs committee as well as Chair of the City of Mesa Employee Benefits Advisory committee. He is Board Liaison for the Mesa Chamber of Commerce.

On a regional level, Councilmember Richins is on the Board of the Arizona Municipal Water Users Association and an Arizona Power Plant and Line Sitting Commission member.

Nationally, Councilmember Richins is currently serving his fourth term on the National League of Cities Community and Economic Development steering committee. He also serves on the Advisory Board of Smart Growth America's Local Leaders Council and sits on the U.S. Environmental Protection Agency's Local Government Advisory Council.

Prior to his work with Resolution Copper Mining, Richins was the Sun Corridor Legacy Program Director at the Sonoran Institute, managing on the ground conservation proposals and research as well as the Institute's Public Policy work. He also spent time as the Executive Director and Founder of the West Mesa Community Development Corporation, where he worked with neighbors, community leaders, business leaders and other stakeholders to revitalize Northwest Mesa.

Richins earned his Bachelor of Arts degree in Sustainable Community Development from Prescott College. He has his professional certificate in Affordable Housing Development and was a member of the Class of 2005 in the Mesa Leadership Training and Development program.

Terry Benelli, Councilmember
District 2

TERM OF OFFICE: April 24, 2014 – September 2014

COUNCIL OFFICE: Phone: (480) 644-3772
Fax: (480) 644-2175
P.O. Box 1466
Mesa, AZ 85211-1466
E-Mail: councilmember.benelli@mesaaz.gov

OCCUPATION: Home Owners Association Management

Appointed to fill the vacancy on the Mesa City Council in April of 2014, Terry Benelli serves as the councilmember for District 2. Benelli fills the council spot created by the ascension of Vice Mayor/District 2 Councilmember Alex Finter to Mayor. Benelli will serve as Mesa's District 2 representative until a new mayor is elected and sworn into office, at which time Mayor Finter will return to his councilmember position.

A Mesa resident for almost 30 years, Benelli is the owner of a Home Owners Association management company and spent the past seven years as the Executive Director of the Neighborhood Economic Development Corporation (NEDCO) in downtown Mesa.

Benelli has been an active member of the Mesa community, serving on numerous boards and committees over the last several years. She has served on the Spirit of Mesa Award Selection Committee, the Arizona Foreclosure Prevention Task Force, the Arizona Commission on the Arts Professional Development Board, the YMCA Board of Managers – Mesa Branch, the East Valley Adult Resources Board of Directors, the Mesa United Way Safe and Stable Neighborhood Task Force and the Mesa Community College Commission on Excellence in Education board, among others. She also serves as the Treasurer of the Mesa Urban Garden Board of Directors.

Benelli earned a Bachelor of Arts in Political Science from Arizona State University and earned a Flinn-Brown Civic Leadership Fellowship from the Arizona Center for Civic Leadership. She is also a 2001 graduate of the Mesa Leadership Training and Development program.

Dennis Kavanaugh, Councilmember
District 3

TERM OF OFFICE: June 2, 2008 - January 2017

COUNCIL OFFICE: Phone: (480) 644-3003
Fax: (480) 644-2175
P.O. Box 1466
Mesa, AZ 85211-1466
E-Mail: District3@mesaaz.gov

OCCUPATION: Attorney – Dennis Kavanaugh, P.C.

Elected to the Mesa City Council in June of 2008 and re-elected in August of 2012, Dennis Kavanaugh serves as the councilmember for District 3. Kavanaugh is the founder of the law firm Dennis Kavanaugh, P.C., one of Arizona's leading social security and workers' compensation law firms. His term on the Mesa City Council runs until January of 2017. Kavanaugh was also a member of the City Council from 1996 to 2004, serving as Vice Mayor from 2002 until 2004.

Kavanaugh sits on several different committees and boards, including serving as the chairperson of the Council Public Safety committee. He currently sits on the Mesa Community College Commission on Excellence in Education after serving as Chair and is the Chair of the Valley Metro Rail board and the chancellor of the Arizona Society Sons of the American Revolution, of which he is a Palo Verde Chapter member. He is a member of the Council Community and Cultural Development committee, the Council Sustainability and Transportation committee and is one of the Council representatives to the West Mesa Community Development Corporation. He sits on the board of the Mesa United Way, the Mesa Preservation Foundation and College Bound Mesa. He also sits on the Benedictine University at Mesa Advisory Board.

Nationally, Councilmember Kavanaugh is very active with the National League of Cities. He is a member of the NLC International Council, the NLC Advisory Council and the Audit Committee. He also served on the NLC Board of Directors.

Kavanaugh is the Vice President of the Child Crisis Center and formerly served on the board of the National Assembly of State Arts Agencies, Mesa Historical Society, Dobson Ranch Home Owners Association, A New Leaf, East Valley Senior Services, West Mesa Community Development Corporation, Arizona Museum For Youth Friends, Arizona Museum of Natural History Foundation, Mesa Symphony, Arizona Commission on the Arts, People With Disabilities Foundation, Mesa Arts Center Foundation and Mesa Community Action Network.

He began his legal career in 1978, serving as a staff attorney for the Arizona Legislative Council for six years. In 1984 he became the Attorney and Chief Counsel of the Industrial Commission of Arizona, a position he held until 1988, when he joined Stephens, Watts, Day and Brown, P.C. as an associate

attorney. In 1990 he became a founding partner of Day Kavanaugh, P.C., where he has practiced law for the past 24 years. He is a member of the Workplace Injury Law and Advocacy Group, the East Valley Bar Association, the State Bar of Arizona workers compensation section and the National Organization of Social Security Claimants' Representatives and is a certified specialist in workers' compensation by the State Bar of Arizona. Kavanaugh owns an "AV Preeminent" rating in the Martindale Hubble national attorney directory.

Kavanaugh was the 1999 recipient of the Mesa Symphony Executive Director's Community Service award, the 2008 Arizona Arts Advocate of the Year and in 2008 was awarded the Cox/East Valley Partnership Dwight Patterson Lifetime Achievement award. He was honored by Mesa Community College in 2013 for his service to the Commission on Excellence in Education. He received his J.D. degree in 1978 from Arizona State University and a B.A. in Political Science (magna cum laude) from St. Louis University in 1975. Mr. Kavanaugh was awarded memberships in Phi Beta Kappa and Alpha Sigma Nu (National Jesuit Honor Society).

David Luna, Councilmember
District 5

TERM OF OFFICE: September 12, 2013 - January 2015

COUNCIL OFFICE: Phone: (480) 644-3771
Fax: (480) 644-2175
P.O. Box 1466
Mesa, AZ 85211-1466
E-Mail: District5@mesaaz.gov

OCCUPATION: Director of Education Television – Mesa Public Schools

Appointed to fill the vacancy on the Mesa City Council in September of 2013, David Luna serves as the councilmember for District 5. Luna has worked as the Director of Education Television for Mesa Public Schools since 1988, directing and managing channel 99 and edtv99.org. He is also an adjunct faculty member at Mesa Community College, teaching communications. His term on the Mesa City Council runs until January of 2015.

Luna represents Mesa nationally as a member of the National League of Cities' (NLC) Information Technology and Steering Committee, the NLC Hispanic Elected Local Officials constituency and the National Association of Latino Elected & Appointed Officials.

Luna has served on numerous school and community non-profit boards, including the Mesa Association of School Administrators, Mesa Senior Services, Mesa United Way, A New Leaf, United Food Bank, Mesa Community Action Network, Mesa Association of Hispanic Citizens, Mesa Community College Commission on Excellence, Mesa Counts on College and Mesa Rotary International. He also served as the co-chair of the Latino Town Hall, was on the City's Day Labor Task Force and was a charter member of the City of Mesa's Human Relations Advisory Board, spending three of his eight years as the chair.

Luna has also been recognized for his community involvement with numerous awards, including the Mesa United Way Volunteer of the Year Award in 2006, the City of Mesa National Emergency Preparedness Recognition in 2007, the National Academy of Television Arts and Sciences Silver Circle Society, the NAACP East Valley Chapter Humanitarian Award in 2008, Arizona Hispanic School Administration's Outstanding Administrator Award in 2008, the Valle del Sol Hall of Fame Award in 2011 and the Mesa United Way Spirit of Mesa Award in 2012. He was also named the City of Mesa's Citizen of the Year in 2012.

Luna began his career in broadcasting in Tucson, working as a camera operator and floor director for KVOA Channel 4 and with the Tucson Unified School District as a video/media specialist before joining Mesa Public Schools. He earned his Bachelor of Arts in Radio/Television from the University of Arizona in 1979, a Master of Mass Communication from Arizona State University in 1999 and his Doctorate in

City Leadership & Demographics

Educational Leadership from Northern Arizona University in 2012. He is also a 2002 graduate of the Mesa Leadership Training and Development program.

David is married to Hilda Luna, Radiation-Oncology Director at MD Anderson Cancer Center in Gilbert. They have two adult daughters, Melina Smith and Marissa Luna, and two grandchildren, Sophia and Henry Smith.

Scott Somers, Councilmember
District 6

TERM OF OFFICE: June 5, 2006 - January 2015

COUNCIL OFFICE: Phone: (480) 644-4003
Fax: (480) 644-2175
P.O. Box 1466
Mesa, AZ 85211-1466
E-Mail: councilmember.somers@mesaaz.gov

OCCUPATION: Phoenix Fire Department, Fire Engineer/Paramedic

Councilmember Scott Somers was first elected to the Mesa City Council in 2006, and re-elected in 2010. He spent two years serving Mesa as Vice Mayor from 2011 to 2013. He works to accomplish his District's priorities: ensuring fiscal stability, improving public safety, and strategic planning to make the Mesa Gateway Area a high-wage job hub.

Councilmember Somers recently completed his term representing Mesa as the Chair of the Valley Metro Regional Public Transportation Authority (RPTA), completing eight years of service with the organization. He also represents Mesa on the Board of Directors for the Chamber of Commerce.

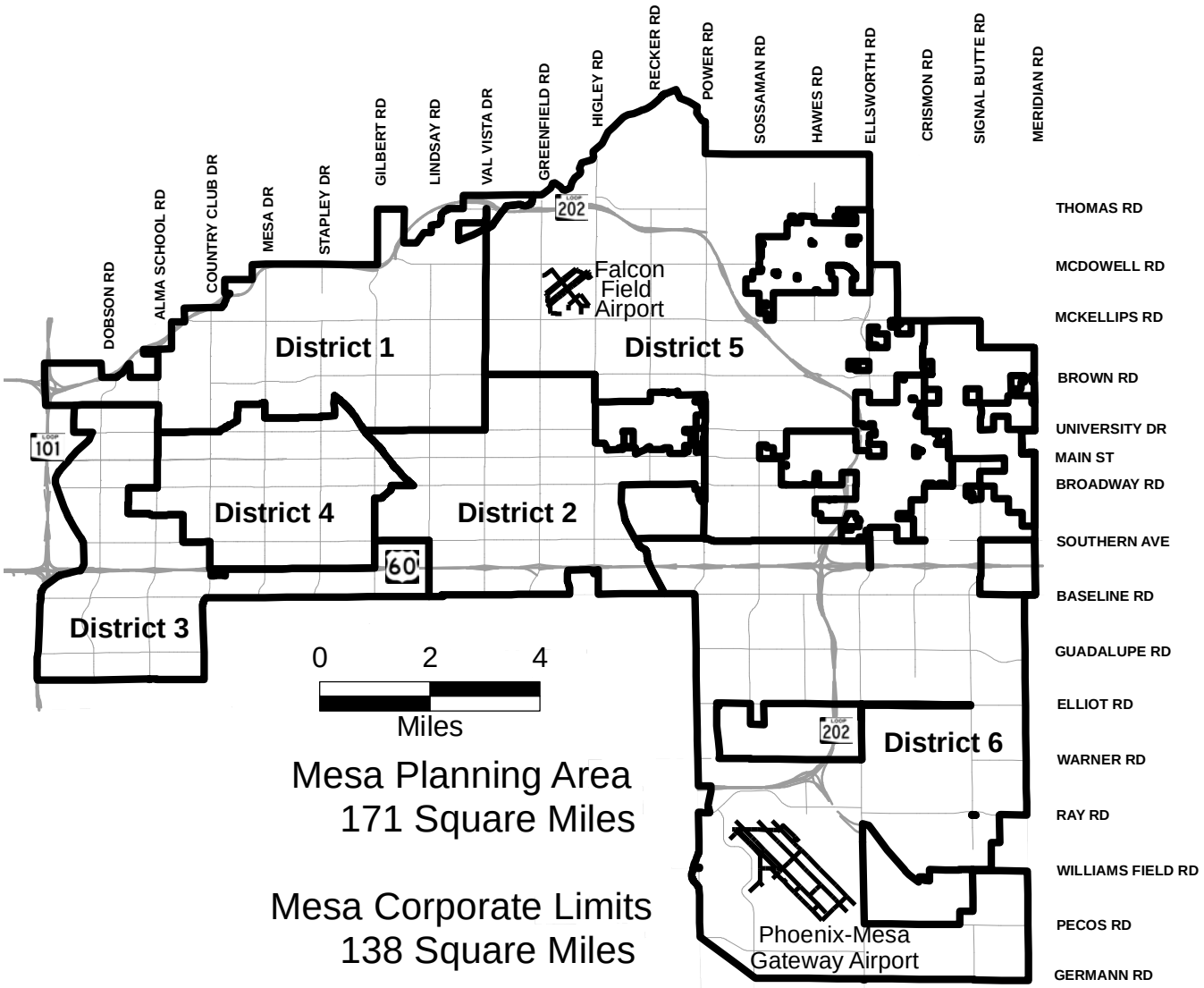
Somers has been actively engaged in regional planning and economic development. Councilmember Somers chairs the Council Economic Development committee and also serves on the Council Audit, Finance and Enterprise committee and the Council Government Affairs committee. He is a founding member of the Arizona Aerospace Institute Advisory Board, seeking to create high-wage jobs by expanding the State's aerospace industry. He has created a partnership between the City of Mesa and ASU to establish a Business Accelerator at the Polytechnic campus to facilitate entrepreneurship in emerging technology industries. Councilmember Somers has been an invited participant in several Arizona Town Hall and Urban Land Institute studies. Councilmember Somers also serves on the Advisory Board for Wilkes University at Mesa, the Municipal Tax Code Commission and the Visit Mesa Board.

Councilmember Somers is personally and professionally dedicated to ensuring that our first responders are prepared to answer the call. He serves as the Chair of the National League of Cities' Public Safety & Crime Prevention steering committee and serves on the Arizona Homeland Security Coordinating Council, National EMS Advisory Council (NEMSAC), American Red Cross Scientific Advisory Council and as a professional public safety provider, he has demonstrated his subject matter expertise and leadership in emergency services. He also serves on the National Homeland Security Consortium and FirstNet's Public Safety Advisory Committee. He also serves on the Arizona Department of Health Services Community Paramedicine Workgroup.

City Leadership & Demographics

Councilmember Somers earned a Ph.D. in public administration from Arizona State University with concentrations in urban policy and intergovernmental relations. He holds Bachelor of Applied Science (Summa Cum Laude) and Master of Science in Technology degrees from the ASU Polytechnic campus.

City of Mesa
Council Districts



Created By: Mesa - GIS
Print Date: 5/28/2014
Source: City of Mesa

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History: A Step Back in Time

The Hohokam People: Outlining Success

The history of Mesa dates back over 1,500 years to the arrival of the Hohokam tribe. The Hohokam people were part of a farming community best known for the construction of the original canal system which was hand dug and spanned more than a 100 miles for irrigating over 110,000 acres. Many of those canals are still in use today. In the 15th century, the Hohokam people departed from the area. Still today, the reason for the departure is unclear, but speculations have been that the tribe was driven out by the Apache tribe or that they merged into the Tohono O'dham tribe.

Mesa Grande Ruins

Fort McDowell: A Safe Passage

Not until 1865 did the United States Government establish a presence in the area. The United States Army created a permanent settlement, Fort McDowell. The fort was originally named Camp Verde, but the settlement was later changed and named after Major General Irwin McDowell

The fort became a safe haven for settlers during the Apache wars. As the area's conflict subsided, more settlers began to move into Arizona.

Major General Irwin McDowell

The First Settlers: Laying Down the Roots

In 1877-1878 two companies from both Utah and Idaho embarked on a journey to the Arizona territory as many people were fascinated by descriptions relayed back to their home towns by returning soldiers from the Mexican War. The pioneers settled in the area near Lehi. The settlers established a community, built houses and businesses, and enlarged the Hohokam Canals, increasing the canals' effectiveness for agriculture endeavors. In mid-July 1878, Mesa City was registered. As the community flourished, Mesa City was incorporated on July 15, 1883, with an approximate population of 300 people who were located within an area of one square mile. Within the first 10 years, the city established a post office, a school, city hall, and the Mesa Free Press which is still in existence today in the form of the East Valley Tribune.

Sirrine House - Built 1896

City Leadership and Demographics

World War II: Take Flight!

With flowing canals, the agrarian culture shaped the society and economy of Mesa. This would all change during World War II with the construction of Falcon Field Airbase and Williams Air Force base, known today as Phoenix-Mesa Gateway, in 1941. These airbases were implemented as training sites for British (Falcon Field) and US (Williams) pilots. The airbases had a direct effect on Mesa's future economy. The arrival of military families and the invention of air conditioning enlarged Mesa's population in the 1950's and 1960's, and the population increased continuously thereafter. The airbases attracted aviation and aerospace companies and boosted tourism to the area.

Pilots in training in Mesa, AZ during World War II

Mesa Today

Since then Mesa has not looked back. The city's 2013 estimated population is more than 450,000 within an incorporated area of approximately 138.19 square miles. Mesa is the 3rd most populous city in Arizona and the 38th most populous city in the United States, and the city continues to grow into the future with innovative strategic initiatives like H.E.A.T.

H.E.A.T. stands for Healthcare, Education, Aerospace/Aviation, Tourism and Technology. The H.E.A.T initiative is a focused approach on expanding areas of opportunity for the city of Mesa by building on the city's strengths, quality infrastructure, talented workforce, projected growth, and global market trends. With an adept focus on these industries, Mesa has seen positive growth. For example:

- **Healthcare:** Banner Simulation Medical Center is the largest simulation training center in the nation.
- **Education:** The East Valley Institute of Technology (EVIT) is considered a model for career and technical education.
- **Aerospace/Aviation:** Boeing manufactures the top-rated Apache attack helicopter as well as the Hummingbird, an Unmanned Aerial Vehicle (UAV), in Mesa.
- **Tourism:** 38.1 million domestic and international overnight travelers visited Arizona in 2013, equal to roughly 104,000 visitors per day.
- **Technology:** Mesa is home to major technology firms such as Apple, Boeing, Bridgestone, FUJIFILM, Mitel, International Rectifier, Ulthera, Guided Therapy Systems, PCT International, Telonics, LaunchPoint: Mesa's Technology Accelerator, and the Arizona Center for Algae Technology and Innovation (AzCATI).

Transportation: Choose Your Path

Mesa is a city on the move with an abundance of freeways, highways, bike paths, bus routes, and flights which are easily accessible along commercial and residential corridors of current and future population centers.

Freeways: Swiftly to Your Destination

Mesa boasts multiple freeways moving in and around the city's borders. State Route 101 cuts through Mesa's west border, and State Route 202 circles the interior of northern/eastern Mesa. These state routes are locally referred to as Loop 101/Price Freeway and Loop 202/Santan Freeway as they create a circle around the greater Phoenix metropolitan area. U.S. Route 60 and State Route 87 intersect through the heart of Mesa. These freeways are minutes away from Interstates 10, 17 and 8 and State Routes 51, 74, 85 and 88 which links Mesa to other Arizona markets, California and Mexico.

Airports: Easy Getaways

Mesa features two airports: Falcon Field and Phoenix-Mesa Gateway. The airports contribute to Mesa's diverse industrial portfolio in aerospace, defense, aviation and other high tech industries while giving residents flexibility in their travel options. The Phoenix-Mesa Getaway airport provides travelers the ability to travel to and from over 30 destinations including Honolulu! Dr. Lee McPheters of Arizona State University's W.P. Carey School of Business estimated the Phoenix-Mesa Gateway Airport generated $685 million in total economic benefits and supported 4,191 jobs in the service area in FY2010.

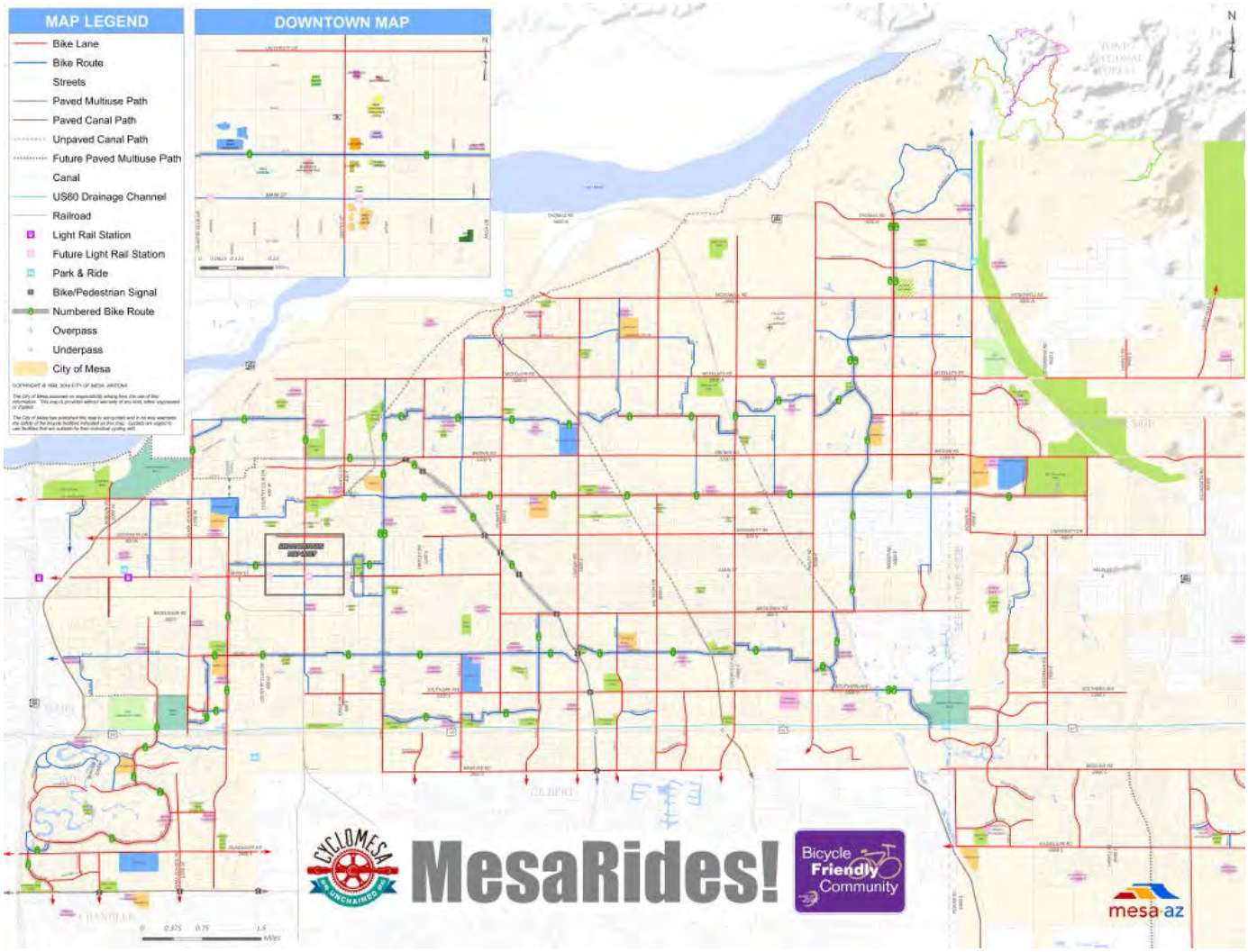
Light Rail: Expansion Coming Soon!

Mesa has broken ground on a three-mile extension to the light rail system which will provide four additional station locations through downtown Mesa. The extension will give riders easy access to Mesa's downtown to catch a show or event at the Mesa Arts Center or dine at any of the many exceptional restaurants in the area. Construction is estimated to be completed and operational by 2016. To track the current progress, visit: http://www.mesaaz.gov/about-us/city-projects/light-rail.

Light Rail through Downtown: Depiction

Bus, Bike, and Walk:

Valley Metro provides bus routes throughout the entire Phoenix metropolitan area. Two transit centers in Mesa, one located at Sycamore and Main St. and the other at the Superstition Springs Center, allow riders to transfer among different routes and services. If walking or biking is more up your alley, Mesa encourages all forms of transportation with multiple bike and walking paths throughout the city. You can enjoy a bike ride along the canal paths or a stroll through downtown as you enjoy Mesa's collection of permanent sculptures.



Additional cycling events/information can be found here: http://www.cyclomesa.com/

Education: Advancing into the Future

Mesa offers a variety of educational opportunities through a diverse mix of high-class and nationally ranked educational institutions.

Mesa Public Schools: Developing the Best

Operating under the mission to develop a highly educated and productive community, one student at a time, Mesa Public Schools is the largest school district in Arizona and the 44th largest in the country with over 66,500 students. It is recognized nationally for superb educational programs and student achievements in academics, sports, creative and performing arts, as well as technical and career training. Mesa boasts a new biotech academy and an advanced health sciences academy. For the past three years, America's Promise Alliance named Mesa Public Schools as No. 1 in graduation rates among the nation's 50 largest cities, and the district was identified as 1 of only 21 districts that "beats the odds" by exceeding expected graduation rates by at least 10 percent.

Higher Education: Planned Growth

Increasing educational opportunities and attainment for young adults and adults returning to college is a top priority for the City of Mesa. Already today, there are more than 50,000 students enrolled in higher education in Mesa at schools including: Arizona State University (ASU) Polytechnic, Mesa Community College, Northern Arizona University Mesa Campus, Wilkes University, Upper Iowa University, A.T. Still University, Benedictine University, and Albright College. With a partnership between the City of Mesa, educational institutions, and the community, "Mesa Counts on College" is working to double college attendance and completion rates for students age 16-26.

Mesa U Educates HIGHER EDUCATION STARTS HERE.

Current initiatives that "Mesa Counts on College" is focusing on:

- Urban Corps: Involve local youth in outdoor service opportunities in their own communities and connect them to higher education at Mesa Community College.
- Learn To Earn: Gives high school and 1st and 2nd year college students exposure to a variety of career opportunities available within the H.E.A.T. initiative businesses and industries.
- GED to MCC: Offers motivated adult learners a pathway from the General Equivalency Diploma to community college certificate or degree completion.
- Mapping Pathways: A development of easy-to-use and meaningful course pathway information for degree and certificate completion with special emphasis on recommended term sequences in post-secondary career and technical education.
- Inter-institutional Professional Development/Professional Learning Communities: Community college instructors and secondary school teachers collaborate on projects and practices that will help all students succeed beyond high school by increasing their college readiness skills.
- Latino Portal: Community stakeholders implement a strategic plan for college access, retention, and completion for Latino students.
- Mesa Community Outreach Center: Provides a space where community members can learn about college access and completion.

Tourism: A Desert Retreat

With 325 sunny days a year and picturesque desert landscape, Mesa is a top tourist destination for all ages. Total direct spending in Arizona was $19.3 billion in 2012 which equates to approximately $52.9 million a day. Mesa continues to invest in the community in an effort to draw tourism to the city.

Places to See: Getting Outdoors or Walking Around

Mesa is surrounded by the Superstition Mountains and the Tonto National Forest which provides multiple hiking trails and immaculate views of Arizona's wildlife and landscape. Tonto National Forest is the largest national forest in Arizona stretching 2.9 million acres across multiple counties. Along with hiking, camping and other outdoor activities, a popular attraction is to cool down and unwind with a tubing trip down the Salt River.

Red Mountain - Mesa, AZ

If you want to stay closer to town, Mesa has many museums and other attractions. The Airbase Arizona of the Commemorative Air Force, which is located at Falcon Field, displays a multitude of aircrafts from World War I to the Vietnam War, and the organization even gives patrons an opportunity to fly in a restored B-17! For kids, you can visit the Arizona Museum of Natural History to uncover the origins of dinosaurs, or they can discover their inner Picasso at the i.d.e.a Museum, i.d.e.a. stands for imagination, design, experience, and art. At night, visitors can stroll through the Mesa Arizona Temple Gardens and experience breathtaking displays of lights during the winter holidays.

Art and Music: Imagination and Creativity

Efforts to strengthen the creative, social, and economic fabric of its community through inspiring, relevant, fun, and transformational cultural experiences abound in Mesa. Along with the i.d.e.a Museum and the Arizona Museum of Natural History, the city unveiled the nationally-acclaimed Mesa Arts Center in downtown Mesa. As the largest arts center in Arizona, the venue includes three buildings and houses a 5,500 square foot exhibition space, four theaters including a 1600 seat theater, and an area for 14 visual and performing art studios. With an annual attendance of 387,000 people, the Mesa Arts Center's unique and captivating space draws a variety of artistic talent from local aspiring artists to world-class professional touring entertainment.

City Leadership and Demographics

Take advantage of a multitude of events at the Mesa Arts Center and downtown such as the Mesa Arts Festival, Spark! Mesa's Festival of Creativity, and many more. For concert goers who want an outdoor environment, just minutes away you can enjoy today's popular bands and musical acts at the Mesa Amphitheatre. Mesa Amphitheatre is a tiered lawn that is big enough for great acts and intimate enough for everyone to have a great view of the stage!

Mesa Arts Center

Sports: Play Ball!

If relaxing, eating a hot dog, and watching baseball are your things, Mesa in the spring time is perfect for you! On February 12, 2014, Mesa celebrated the completion of the new Chicago Cub's spring training facility. The Chicago Cubs, who continue to be the biggest draw in the Cactus League, will be a permanent fixture in Mesa for the next 30 years.

Chicago Cubs Player

"The new Cubs Park and Riverview Park will provide a Spring Training experience like no other in Major League Baseball." – Former Mesa Mayor Scott Smith

Located near the Loop 202 and Dobson Rd., the new Cubs Park boasts a seating capacity of 15,000 which is the largest in the Cactus League and an enhanced player development center and training facility to accommodate players training year round. Alongside the baseball stadium is Riverview Park. This premier recreation destination includes a 50 foot tall Genesis climbing tower, an urban fishing lake, miles of accessible sidewalks, and much more.

Currently renovations are being completed on the Cub's previous facility as the City of Mesa and the Oakland Athletics have reached a 20-year agreement, and for the 2015 spring training season, the Hohokam stadium will be the home of Oakland Athletics.

In addition to baseball, Mesa's is a world renowned stop for golf. With more than 40 courses including one municipal course, Dobson Ranch Golf Course, the options are endless for all experience levels to enjoy. Courses include designed layouts from Jack Nicklaus, Peter Dye, and Robert Trent Jones, Jr., and 325 days of sun!

Longbow Golf Course

Key Statistics and Demographics

The Phoenix-Mesa area's population is currently 4.3 million and projected to reach 6.0 million by 2030. The following charts and tables illustrate the city's population statistics and other demographics.

Population, Race, and Ethnicity: Uncovering Mesa's Make-up

The city's population is counted once every ten years by the United States Census Bureau and then estimated between decade censuses. The 2010 Census is used by the City of Mesa as the starting point for population estimates for the next decade. As a city on the move, Mesa saw a 10.4 percent or 41,281 population increase between 2000 and 2010.

The 2010 Census showed that Mesa's median age jumped more than 2.5 years. In 2000, the median age was 32 years. Ten years later, the median age had increased to 34.6 years. Compared with a nation median age in 2010 of 37.2 years (35.3 years in 2000), Mesa is still younger than average.

US Census Population: Total and by Age

Mesa, AZ	1990	2000	2010	Est. 2012	Est. 2013*
Population	288,091	397,760	439,041	444,856	450,310
% Increase Over Prior Column		38%	10.4%	1.3%	1.2%
Population by Age	**1990**	**2000**	**2010**	**Est. 2012**	**Est. 2013***
Under 5	24,959	32,749	33,759	34,206	33,323
5 to 19	65,642	88,226	94,103	95,349	92,314
20 to 44	118,411	150,803	148,835	150,806	151,754
45 to 64	43,366	73,052	100,585	101,917	104,472
65 and over	35,713	52,930	61,759	62,577	68,447
Total	**288,091**	**397,760**	**439,041**	**444,855**	**450,310**

* 2013 population est. - Maricopa Association of Governments, Municipality Population and Housing Unit Update 2013

There were similar changes in the number of older and younger Mesa residents. In 2000, people under age 20 accounted for 30 percent of Mesa's population. By 2010, that number dipped to 29.1 percent. Meanwhile, the percentage of people 65 and older rose from 13.3 percent in 2000 to 14.1 percent in 2010. Those older than 85 made up two percent of Mesa's population in 2010, compared with 1.5 percent a decade earlier. This age is expected to tick upwards as the baby boomer generation moves into retirement.

Mesa, AZ by Race/Ethnicity

Race	Mesa, AZ 2010	Mesa, AZ 2013 (est)	Mesa, AZ	US
White	338,591	347,282	77.12%	72.40%
Black or African American	15,289	15,681	3.48%	12.60%
American Indian and Alaska Native	10,377	10,643	2.36%	0.90%
Asian	8,493	8,711	1.93%	4.80%
Native Hawaiian and Other Pacific Islander	1,672	1,715	0.38%	0.20%
Some Other Race	49,578	50,851	11.29%	6.20%
Two or More Races	15,041	15,427	3.43%	2.90%
Total	**439,041**	**450,310**	**100.00%**	**100.00%**
Hispanic	115,753	118,724	26.36%	16.30%
Non-Hispanic	323,288	331,586	73.64%	83.70%

Source: SitesUSA2013 & AZMAG.gov

Mesa's agrarian roots have resulted in the migration of many different cultures to the area including a strong Hispanic influence. Compared to the nation, Mesa's Hispanic community is 10 percent larger.

Employment: Growing Your Career

The arid, warm climate of Mesa has made it a top-flight location for aeronautical industries ranging from manufacturing to education. Boeing maintains a facility at Falcon Field Airport where flight control panels are created, tested, and installed in freighters. The Mesa plant was the site of the development of the Apache Longbow helicopter during the 1990s, and the plant continues advancing research and development in military aeronautical equipment.

Top Employers - Mesa, AZ

Company/Organization	# of Employees	Company/Organization	# of Employees
Banner Health System*	9,573	Apple/GT Advanced Technologies**	700
Mesa Public Schools	8,770	Walgreens	687
Boeing	4,700	Empire Southwest	690
City of Mesa	3,715	McDonalds	580
Maricopa County Government	2,644	Target	556
Wal-Mart	2,533	Mountain Vista Medical Center	530
Maricopa Community College	1,951	SRP	505
Kroger (Fry's)	1,210	Veolia Transportation	494
Gilbert Unified	1,087	US Postal Service	440
Aviall Inc	842	Community Bridges	435
The Home Depot	837	TRW Vehicle Safety Systems	411
Bashas'	778		

* = Number includes Full-Time Employees and Physicians on Medical Staff

** = Number based on projected job totals from announcement in October 2013

Sources: Dunn & Bradstreet, Maricopa Association of Governments, The Phoenix Business Journal, Mesa Office of Economic Development

Another Mesa business, TRW Vehicle Safety Systems, Inc. is the subsidiary of a Fortune 500 company. The plant produces vehicle restraint systems and other safety equipment, which are then sold to automakers from around the world. Some of those restraint and safety systems even find their way into the heavy machinery and large vehicles produced by Empire Southwest Machinery in Mesa, where the design of buses and earth moving equipment are researched and refined. The Empire Regional Training Center offers classes in machinery management, maintenance and repair as well.

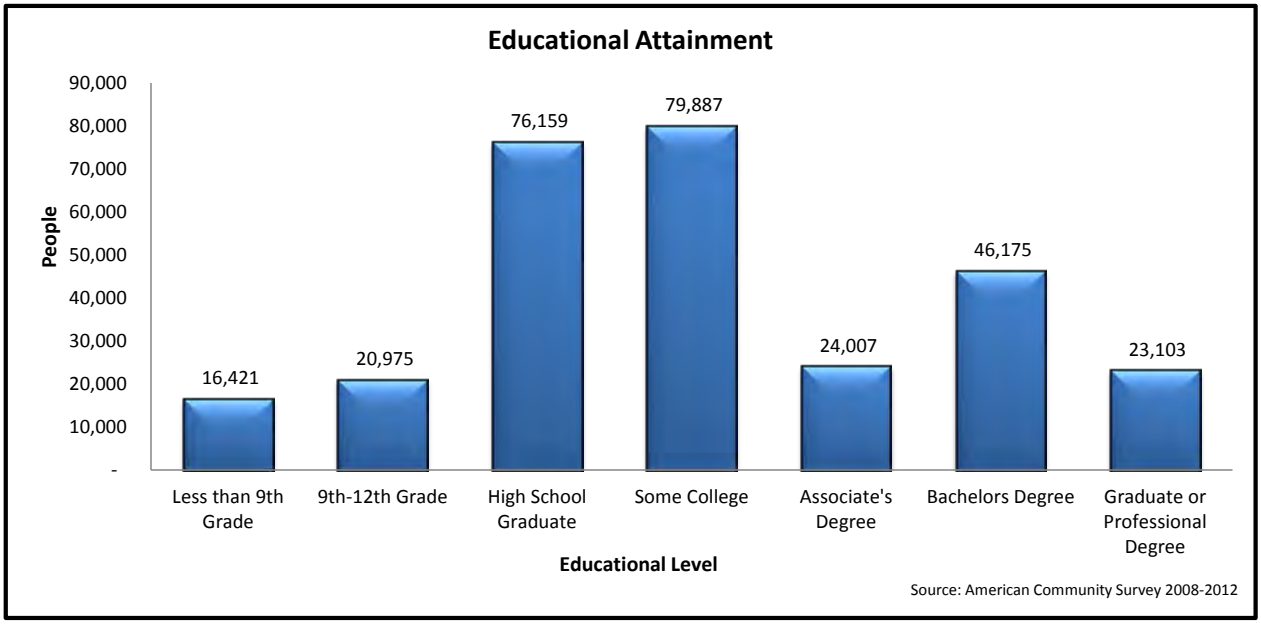
Businesses/Employees in Mesa, AZ by Sector

Sector	Sector: Number of Businesses	Sector: Number of Employees	Businesses per Sector	Employees per Sector
Trade, Transportation and Utilities	992	27,935	21.69%	22.50%
Education and Health Services	774	31,963	16.93%	25.74%
Professional and Business Services	607	9,708	13.27%	7.82%
Leisure and Hospitality	565	15,606	12.36%	12.57%
Construction	486	9,920	10.63%	7.99%
Other Services	392	5,280	8.57%	4.25%
Financial Activities	381	6,713	8.33%	5.41%
Manufacturing	221	10,348	4.83%	8.33%
Government	85	4,847	1.86%	3.90%
Information	56	1,372	1.22%	1.10%
Natural Resources and Mining	14	486	0.31%	0.39%

Source: 2012 MAG Database (limited to employer with 5 or more employees

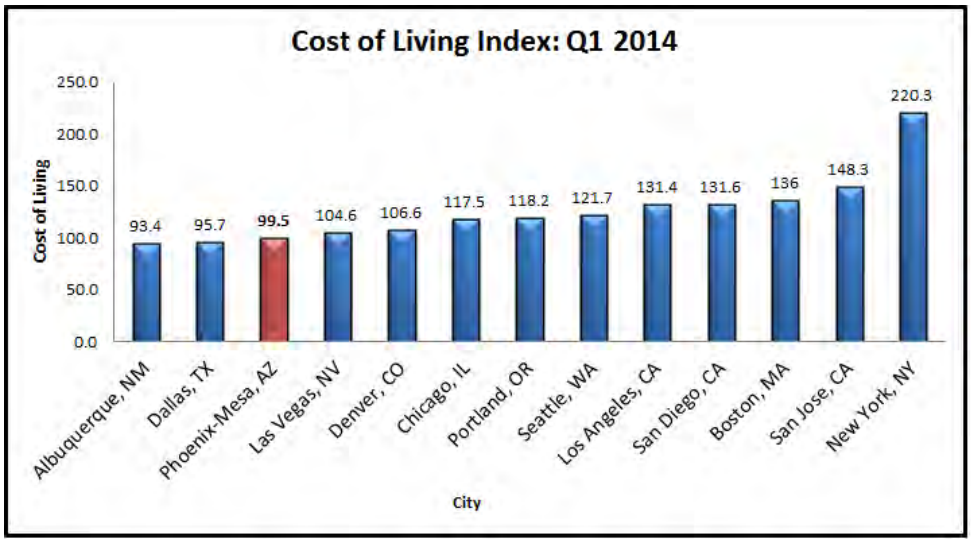
City Leadership and Demographics

Leading employers like Boeing and Banner Medical Center benefit from Mesa's well-educated workforce, where over 30% of the workforce have obtained an Associate's Degree or higher. Since 2010, Mesa's labor force has continued to grow, adding about 7,000 new workers. Overall, the Mesa labor force has grown by 12.2% since 2000, which is comparable to the growth of the Phoenix labor force, which grew by 14.5% during the same time period.



Livability and Affordability: Mesa is one of the best!

Over the years, Mesa has consistently been recognized as a top city in which to live. Recently Mesa was awarded the U.S. Conference of Mayors 2014 Outstanding Achievement City Livability Award. Mesa was named one of the "Best Cities for Families" by *Parenting* magazine. In addition, Mesa Public Schools consistently rank at the top of the achievement lists.



Phoenix-Mesa, AZ	
Composite	95.5
Grocery	99.8
Housing	92
Utilities	98.6
Transportation	101.2
Healthcare	105.9
Misc.	91.8

Source: ACCRA Cost of Living Index Q1 2014

Mesa is also one of the most affordable places to live. The chart above details the affordability of the Phoenix-Mesa Metropolitan Statistical Area (MSA) as compared to other major metro areas.

City of Mesa – Community Profile as of July 1, 2014

Falcon Field	
Aircraft Operations (Annual)	276,731
Average Number of Aircraft Based	729
Fire Emergency Response	
False Alarms	1,176
Hazardous Conditions	477
Other Calls	9,403
Rescue or Emergency	44,885
Total Fires	1,075
Fire Protection	
Civilian Staff - FTE's	100.3
Fire Stations	20
Sworn Firefighters - FTE's	396
Library	
Circulation	2,838,550
Electronic Resource Transactions	1,541,323
Number of registered borrowers	196,020
Reference Transactions Total	149,922
Total attendance (in-library patrons)	1,166,560
Library Facilities	4
Municipal Facilities	
Cemeteries	1
Developed Park Acres (includes golf courses and trails)	1,232
Golf Courses	1
Number of Basins used as parks	134
Number of Parks	61
Number of Pools	9
Recreation Centers	4
Undeveloped Park Acres (includes retention basins used as recreation areas)	1,157
Police Protection	
Calls for Service (Mesa Police Events)	280,858
Civilian Staff - FTE's	431
Major Crimes (Part 1 crimes-arson not incl.)	14,561
Sworn Police - FTE's	788
Traffic Accidents	6,107
Police Stations	8
Solid Waste & Recycling	
Customers Served	121,674
Green Waste Recyclables (tons)	18,854
Recyclables Collected (tons)	34,629
Refuse Collected (tons)	217,745
Streets (including parking lots; excluding alleys)	
Storm Drains Miles of Lines	440
Paved (miles)	1418
Unpaved (miles)	1
Utilities*	
Electric Bills	16,460
Natural Gas Bills	58,011
Natural Gas Miles of Lines	1,256
Wastewater Bills	122,623
Wastewater Miles of Lines	1,677
Water Miles of Lines	2,315
Water Sales (thousands of gallons)	27,657,026
Water Bills	137,910

Mesa's City Limits: Expansion on the Rise

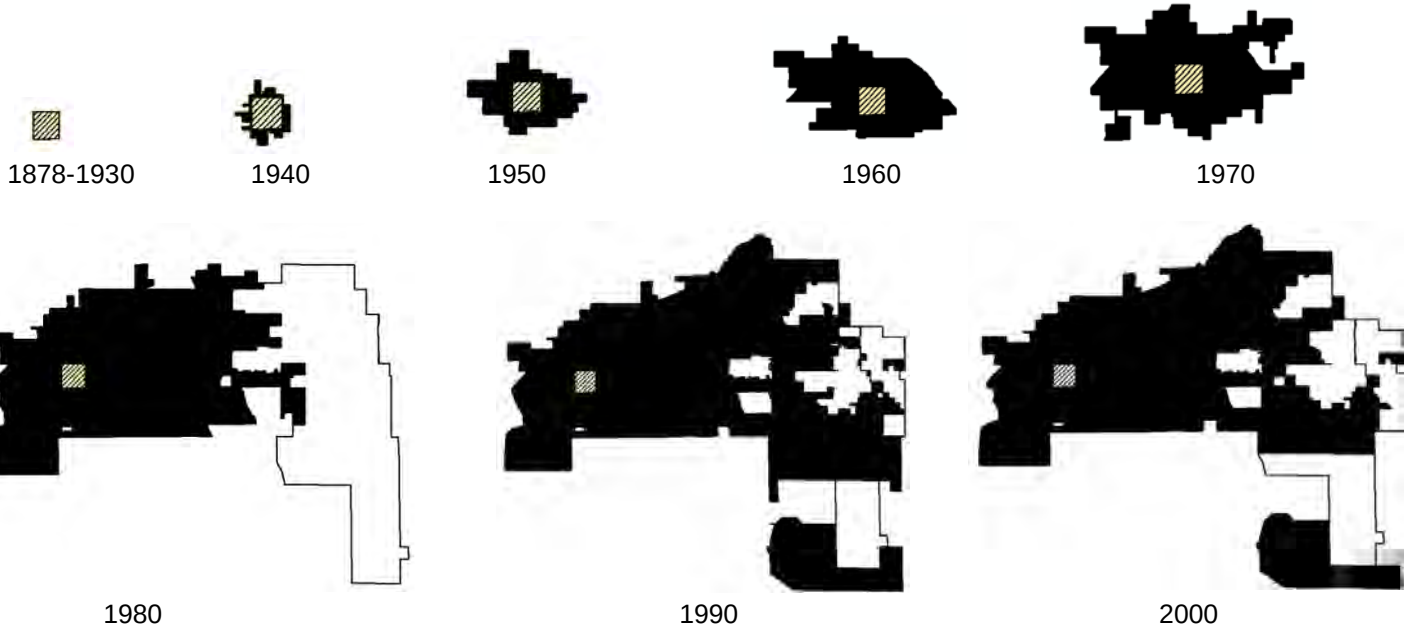
The diagram below depicts the growth of Mesa's incorporated area over the past century with population numbers attached to show the significant increase over time.

Year	1878-1930	1940	1950	1960	1970	1980	1990	2000	2013
Sq. Miles	1	2.33	6.39	14.19	20.36	66.22	119.23	128.14	141.35
Population	83-3,711	7,224	16,790	33,772	63,049	152,453	288,091	396,375	450,310

2013

Land Use	Square Miles	Total Percentage
Single Family Residential	41.63	30.1%
Vacant	4.21	3.0%
Open Space	6.87	5.0%
Employment	3.52	2.5%
Transportation/ROW	0.67	0.5%
Retail	9.54	6.9%
Industrial	33.79	24.5%
Multi-Family Residential	21.16	15.3%
Office	0.31	0.2%
Multiple Use	16.49	11.9%
Total	**138.19**	**100.0%**

Source: City of Mesa-ITD-GIS, 2014



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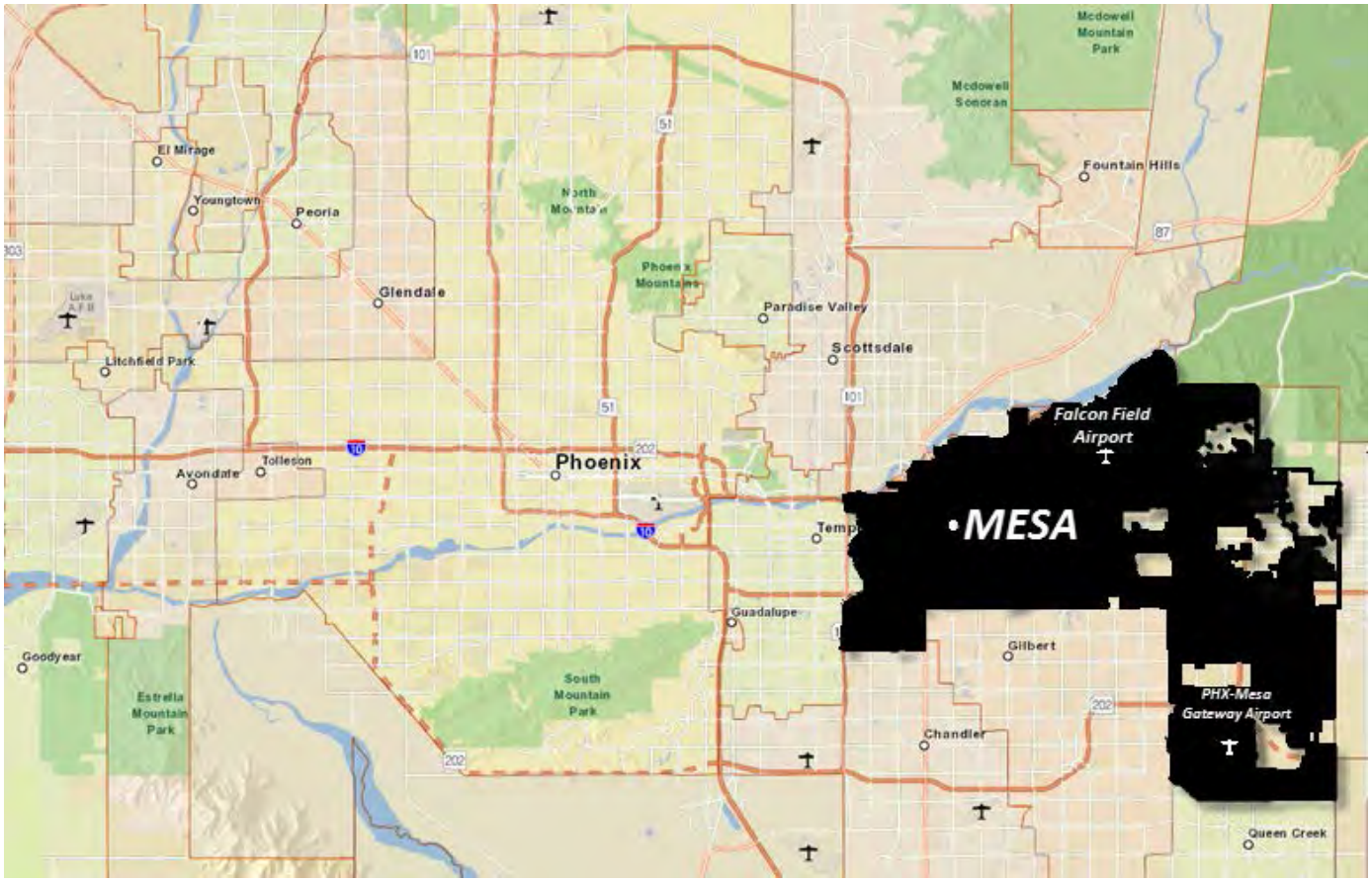

Source: Maricopa Association of Governments

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budget & financial summaries

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Budget & Financial Summaries

Introduction

The Budget & Financial Summaries is divided into three subsections:

1. **The Budget Process:** provides an overview of the budget requirements and limitations, the financial policies, the budget cycle, the legal deadlines, and establishes that the adopted FY 2014/15 budget is balanced.

2. **The Total City Budget: A Closer Look:** provides a summary of the City of Mesa adopted budget, outlines revenues and expenditures, and discusses fund balances.

3. **Bonds and Debt Service:** contains a summary of the different bond types and their capacity, and debt policy and debt service information.

The Budget Process

Budget Requirements and Limitations

The City of Mesa is bound by the requirements of the Arizona Constitution, various state statutes, the City Charter, generally accepted accounting principles (GAAP), and City financial policies. Restrictions include limitations on the amount of annual expenditure appropriation, as well as limitations on actual expenditures. There are also requirements for the issuance, type and amount of debt; budget calendar dates; and the number and type of public notices that must be made as part of the budget process.

The Arizona Constitution requires the adoption of a balanced budget, which is "all-inclusive" (Title 42 Arizona Revised Statutes (ARS)). This means that budgeted revenues and other resources must be equal to budgeted expenditures and that no expenditure may be made without appropriation. Because of this, it is incumbent on the City to ensure that the budget includes sufficient appropriation and contingency for unanticipated revenues (e.g., unanticipated grant awards) that may become available during the fiscal year as well as unanticipated expenses.

The Arizona Constitution and state statutes also establish an expenditure limitation for all cities and towns. Unless the City Council and the voters of a city approve an expenditure limitation alternative, the State imposed limitation applies for the fiscal year in question. The State expenditure limitation is based on the City's budget as of FY 1979/80 adjusted for inflation and population. As a result of this regulation, even if the City were to have revenues in excess of the expenditure limitation, they would not be able to appropriate or spend these monies. In November 2010, the voters of Mesa passed a Locally Controlled Alternative Expenditure Limitation, also known as the "Home Rule" Option. The Home Rule Option allows the City to determine its own expenditure limitation, within available revenues and other resources. The Home Rule Option remains in effect for the four fiscal years following its passage by the voters. In the case of Mesa's 2010 Home Rule option, this includes FY 2011/12 through FY 2014/15.

Arizona is unique in that it uses two values and two tax rates for property taxation:

- Limited Value is a statutorily established value which is used in conjunction with primary tax rates to establish taxes due (ARS §42-13301).
- Full Cash Value is the value determined as prescribed by statute and is used in conjunction with secondary tax rates to establish taxes due (ARS §42-11001(6)).

The amount of primary property tax that a county, city, town or community college district may levy is limited by the Arizona Constitution. Each taxing entity's limit was established in 1980, and that limit can increase by 2% each year, plus any new construction. As the City of Mesa does not levy a primary property tax, it is not subject to the requirements for limiting primary property tax levies.

Secondary property taxes in Arizona may only be levied for voter-approved budget overrides, special districts, or to pay for bonded indebtedness. The City instituted a secondary property tax for the repayment of bond debt associated with the 2008 bond election. The first receipts of secondary property tax occurred in FY 2009/10.

Financial Policies

Beyond the requirements set by the State of Arizona, the City of Mesa has also adopted a set of financial policies. These policies identify and outline the financial aspirations of the City of Mesa. They are intended to serve as guidelines for the City Council and City staff alike in the decision-making processes related to the City's financial operations and the development of financial forecasts, the annual budget, and capital improvement plans.

Below are highlights of the financial policies of the City of Mesa. The policies identify guidelines applicable to ten specific areas that support greater fiscal responsibility.

Financial Policy 1 – **The Annual Budget:** the adopted budget needs to be balanced, monitored and include performance measures.

Financial Policy 2 – **Fund Balances and Contingency Fund Targets:** the adopted budget will maintain an unrestricted fund balance of 8-10% per fiscal year in key funds.

Financial Policy 3 – **Fees and Charges:** the policies to provide a consistent, stable, fair and appropriate means to fund public services.

Financial Policy 4 – **Debt Issuance and Management:** the policies and guidelines to appropriately issue debt according to state and federal guidelines.

Financial Policy 5 – **Capital Improvement Program (CIP) and Asset Replacement:** the provision for a rolling five-year projection of the city's capital projects to identify future financial requirements as part of the overall financial forecast.

Financial Policy 6 – **Investments and Cash Equivalents:** the policies for the investment of City resources to balance risk and return while preserving sufficient liquidity.

Financial Policy 7 – **Financial Reporting:** the policies to report the City's finances in a way to satisfy both the management and transparency needs of government.

Financial Policy 8 – **Long Range Planning and Forecasting:** the policies used to accurately assess future finances to allow resource allocation adjustments as necessary.

Financial Policy 9 – **Risk Management:** the policies designed to protect against losses that would affect the ability to provide ongoing services and reduce risk overall.

Financial Policy 10 – **Amending and Updating Financial Policies:** these policies are subject to regular review and will be revised as needed.

These policies are in greater detail in the Financial Schedules section of this book.

The Budget Cycle

Creating a budget is a process that requires planning and review. Figure 1 outlines the steps in the Budget cycle starting with forecasting revenues and expenditures.

Figure 1: The Budget Cycle

The steps in the Budget Cycle in more detail:

1. Forecast Revenues and Expenditures

Annually, prior to the start of the budget process, the Office of Management and Budget (OMB) prepares a preliminary multi-year forecast of revenues and expenditures. The forecast process is the City's best effort to understand and predict its financial future. Historical trends, current events, and predictions of future economic indicators are incorporated into the forecast. An accurate and comprehensive forecast process helps prepare for potential adverse events and circumstances. It provides a framework that assists Mesa's elected officials and executive team in making important decisions about the direction of the City.

Analyzing historical financial data allows for the identification of seasonal patterns. The data provides context to the City's current financial state. Historical data helps the City anticipate when, and to what extent, to expect different revenues and expenditures during the course of the fiscal year. Predicting future behavior from past events is at the heart of the forecast process.

Once identified, these patterns are considered in relation to current events on the national, state, and local levels. Considering these events and their effects on the City's financial situation is another important part of forecasting future conditions. Federal fiscal policy, state budget decisions, and local housing permit levels are all examples of factors that impact the City's budget.

In addition, data predicting future economic trends is incorporated into the City's forecast model. Through a partnership with the University of Arizona's Eller College of Management, the City analyzes a variety of economic factors predicted for the next thirty years. These long-term factors, along with an understanding of current and past conditions, provide a framework for the forecast.

While preparing a forecast generally follows an annual schedule, it is also a continuous process. Forecasting models and the information on which they are based are constantly updated in an effort to provide the best predictions possible. City staff works to supply the Council and City Manager with accurate information from which decisions can be made.

2. City Council Reviews Strategic Plan and Establishes Budget Priorities

An updated forecast is presented at a Strategic Planning Workshop held with the City Council, City Manager, and the City's Executive team. The purpose of the workshop is to review the City's Long-Term Strategic Plan, provide updates to Council on the status of the current fiscal year's initiatives, and receive direction from Council on priorities for the upcoming budget cycle.

3. Base Budget Guidelines Established

Based on the citywide forecasted resources available, departments are allocated a portion of those resources in order to fund their operations. Typically, departments are allocated an amount equal to their previous year's ongoing expenditures plus additional personnel costs that has been updated with expected salary, benefits and supplemental pay.

4. Departments Prepare Operational Plans

Departments develop annual operational plans that identify the planned work (action plan), and the personnel, materials, and capital items needed to conduct that work for one year. The operational plan identifies who will do what and with what resources. These plans identify a means to evaluate progress and achievement of desired outcomes. The plans are presented in the Department Operational Plans section of this document.

5. Departments Submit Base Budget and Funding Requests

Departments allocate their base budget to core business process based on the resources apportioned to their department each year. Departments submit to the City Manager, through the Office of Management and Budget (OMB), requests for additional resources. The requests can be for one-time or ongoing budget increases. Based on available funding and Council priorities, the City Manager authorizes additional funding in addition to base budgets.

6. OMB/City Manager Review Department Budgets and Performance Plans

The Office of Management and Budget (OMB) and the City Manager review the budget submissions to ensure that Council priorities are followed, legal regulations are adhered to and City functions are properly supported. Budget submissions are reviewed for alignment with available resources.

7. City Council Reviews Department Budgets and Significant Issues

OMB provides preliminary budget information to the City Council through a combination of reports and presentations. The City Council receives additional information from departments as needed. The City Council provides direction on issues and projects included in the upcoming budget.

8. City Manager Submits Budget to City Council

Based on feedback received from the City Council, the City Manager submits a balanced budget to the City Council for consideration.

9. City Council Establishes Tentative Budget

Per state statute, the City Council adopts a Tentative Budget, which sets a legal ceiling or maximum for the Final budget.

10. City Council Seeks Public Input

The City Council requests public input during one or more public hearings.

11. City Council Adopts Final Budget

Final feedback is incorporated into the budget and the City Council adopts a Final budget.

12. Departments Review Progress Toward Achieving Plan Desired Outcomes

Departments review their progress towards achieving their plans desired outcomes. They determine what allowed them to exceed performance targets or what kept them from achieving departmental goals. They decide on actions to build on success or correct steps in the process to meet goals in the future.

Summary of Major Steps and Legal Deadlines in the FY 2014/15 Budget Process

Action Required	City Charter Deadlines	Arizona State Statute Deadlines	Date Completed
Operational Budget Process			
City Council adopts tentative budget	None	On or before the third Monday in July	May 5, 2014
Publish summary of tentatively adopted budget and notice of public hearing which must precede final adoption.	None	Once a week for two consecutive weeks following tentative adoption and before final adoption.	May 10, 2014 May 17, 2014
City Council holds public hearing and adopts final budget	None	On or before the 14th day before a tax levy is adopted	May 19, 2014
City Council adopts secondary property tax levy.	None	On or before the 3rd Monday in August.	June 2, 2014
Capital Improvement Program Process			
Publish summary of the Five Year Capital Improvement Program and notice of public hearing which must precede final adoption	One publication at least two weeks prior to public hearing.	None	May 3, 2014
City Council holds public hearing and adopts the Five Year Capital Improvement Program	Not less than 2 weeks after the publication	None	May 19, 2014
Utility Rate Process			
City Council adopts a Notice of Intention to adjust utility rates and sets a public hearing	None	At a regular Council Meeting at least 30 days prior to public hearing	April 7, 2014
Utility Rate Adjustment written report submitted to the City Clerk's office	None	30 days prior to the public hearing	April 17, 2014
Publish Notice of Intention and notice of public hearing for utility rate adjustments	None	One publication at least 20 days before the public hearing	April 12, 2014
City Council introduces utility rate adjustment ordinances	Ordinance is required for all utility rate adjustments and must be introduced at a regular Council Meeting	Only water and wastewater are included in state statute and may use either an ordinance or resolution	May 5, 2014
City Council holds public hearing on utility rate adjustments	At least 6 days after the publication	Not less than 30 days after the adoption of the notice of intent	May 19, 2014
City Council adopts utility rate adjustment ordinances and resolutions	After the public hearing	After the public hearing	May 19, 2014
Utility rate adjustments become effective	30 days after adoption of ordinance or any later date specified in the ordinance	30 days after adoption of ordinance	July 1, 2014

Figure 2: Summary of Major Steps and Deadlines in Budget Process

Final Budget Document

On May 19, 2014, the City Council passed and adopted the City of Mesa budget for the fiscal year ending June 30, 2015, meeting the state requirement mandating the adoption of a balanced budget (Title 42 Arizona Revised Statutes). The final adopted budget is found in the Financial Schedules section of this book.

Budget Maintenance

Budget to Actual Review

The Office of Management and Budget and the Financial Services Department monitor budget to actual spending and provide monthly reports to city management.

MesaStat Meetings

The City Manager meets with each department on a regular basis to review financial information, to review progress on achieving desired outcomes, and to receive a general status update.

Budget Amendments

In order to achieve the desired results identified in department operational plans, department directors have the authority to realign resources within their departments. Budget adjustments between departments or between funds must be presented to the Office of Management and Budget (OMB) for verification of budget capacity and the appropriateness of the funding source.

The annual budget includes contingency funding to provide spending authority for unexpected events or other unforeseen needs that arise during the course of the fiscal year. Examples include natural disasters, new unfunded mandates, or the receipt of unanticipated grant funding. If unable to cover an unexpected cost within their department budget, managers may submit a request for contingency funding to OMB for review. The City Manager's Office considers the request in context of City priorities and needs.

Contingency funding is supported by unrestricted fund balance reserves. The needs of the City are balanced with the needs of maintaining adequate reserves.

New positions and additions to the fleet result in future financial obligations. Therefore, they are required to be approved by the City Manager's Office regardless of the department's ability to cover the current year's cost.

The Total City Budget: A Closer Look

Expenditure Trends

The City purchases goods and services and employs staff in order to provide services, programs and activities to meet the municipal needs of the residents of Mesa.

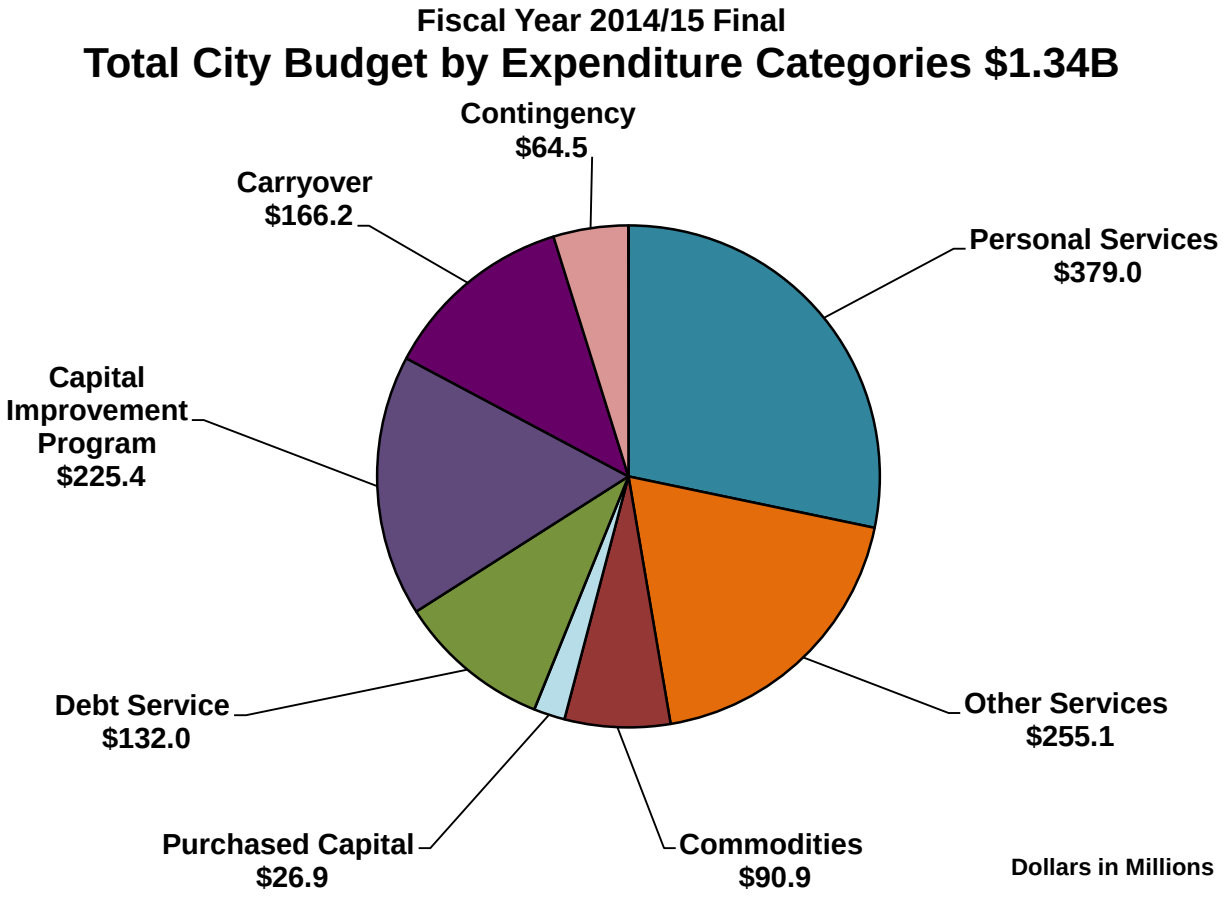


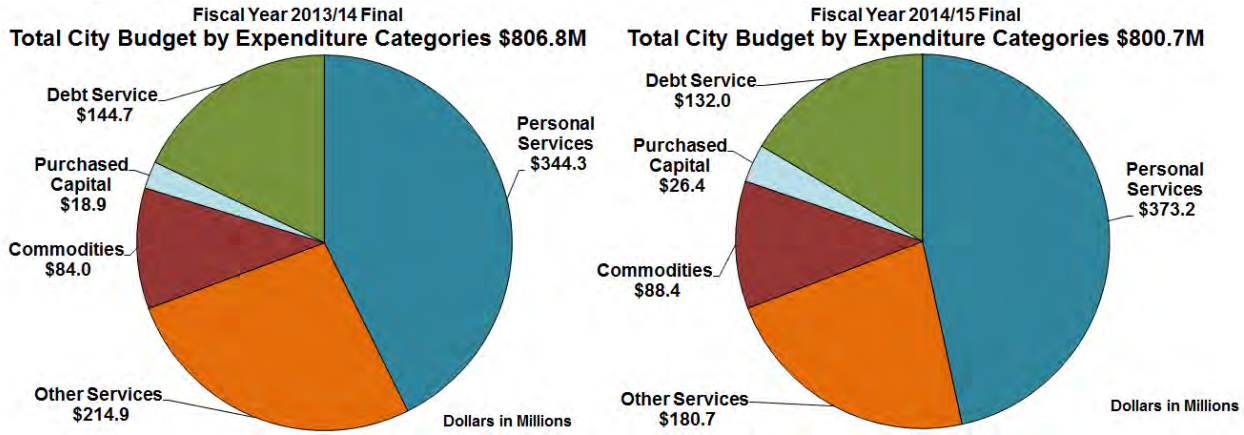
Figure 3: Total City Budget

Expenditures are classified into different categories to allow for year-to-year comparison. Figure 3 shows the total adopted city budget by expenditure category. Because expenses related to the capital improvement program (CIP) are managed separately, these expenses are presented in their own category. Expenses related to items that were budgeted last year and not received have also been separated and labeled as carryover. These types of expenditures can vary from year to year based on the lead-time for various purchases. Also separated out is the contingency budget authorization for expenses that the City does not intend to incur. The contingency budget allows the reserve dollars to be spent on unplanned expenses, emergencies like a natural disaster, and on unforeseen federal or state mandates.

Joint ventures managed by the City and trust funds are also separate from the operating budget. These areas are partially funded through contributions from City departments and are managed in separate funds. Excluding them from the annual operating budget avoids the City of Mesa contributions being included twice as expenses.

FY 2013/14 to FY 2014/15 Comparison of Operating Needs

The remaining expenditures represent the annual operating needs of the City of Mesa. As shown in Figure 4, the FY 2014/15 operating expenditures total $800.7 million, which is less than the previous fiscal year at $806.8 million. Operations approximate 60% of the total budget appropriated by the City Council.



Annual Operating Needs						
	Personal Services	Other Services	Commodities	Capital	Debt	Total
FY 2013/14	$344.3	$214.9	$84.0	$18.9	$144.7	$806.8
FY 2014/15	$373.2	$180.7	$88.4	$23.4	$132.0	$797.7
Difference	$28.9	$ (34.2)	$4.4	$4.5	$ (12.7)	$ (9.1)

Figure 4: Comparison of Total Operating Budget from FY 2013/14 to FY 2014/15

The most significant change between the two fiscal years is an anticipated $35.4 million federal grant that was included last year and is not included this year. The grant was related to Medicaid and was anticipated to be a pass-through grant to hospitals within the community. The grant was not awarded. Exclusion of this grant results in the other services category increasing by $1.2 million rather than decreasing and the overall operating needs increasing by $29.3 million.

The FY 2014/15 budget includes $132.0 million for debt service, which is a reduction from $144.7 million in FY 2013/14. The FY 2013/14 budget included a $20 million payment of Highway Project Advancement Notes (HPAN) principal. HPAN principal is retired intermittently as funding becomes available from the Arizona Department of Transportation. An HPAN principal payment is not anticipated in FY 2014/15.

Further, when the debt category is also excluded, the annual operating needs show an increase of $42.0 million for the current year. The increased cost of personnel accounts for 69% of this revised variance. The significant factors in the change in personal services are the increase in the pension costs for sworn personnel, increased costs for new agreements with the Fire and Police associations and increased number of retirees eligible for medical benefits. This is discussed in more detail in the following section.

Personal Service/Position Trends

Personal Services consist of all employer costs related to compensating employees of the City of Mesa. This includes full-time, part-time and seasonal positions as well as overtime, benefits, etc. Also included are benefit expenses related to retired employees. The net increase in all personnel related expenses over the last ten years is about 35%. This includes all categories like CIP and trust funds. However, there are over 200 fewer full-time positions budgeted in FY 2014/15 than there were in FY 2005/06.

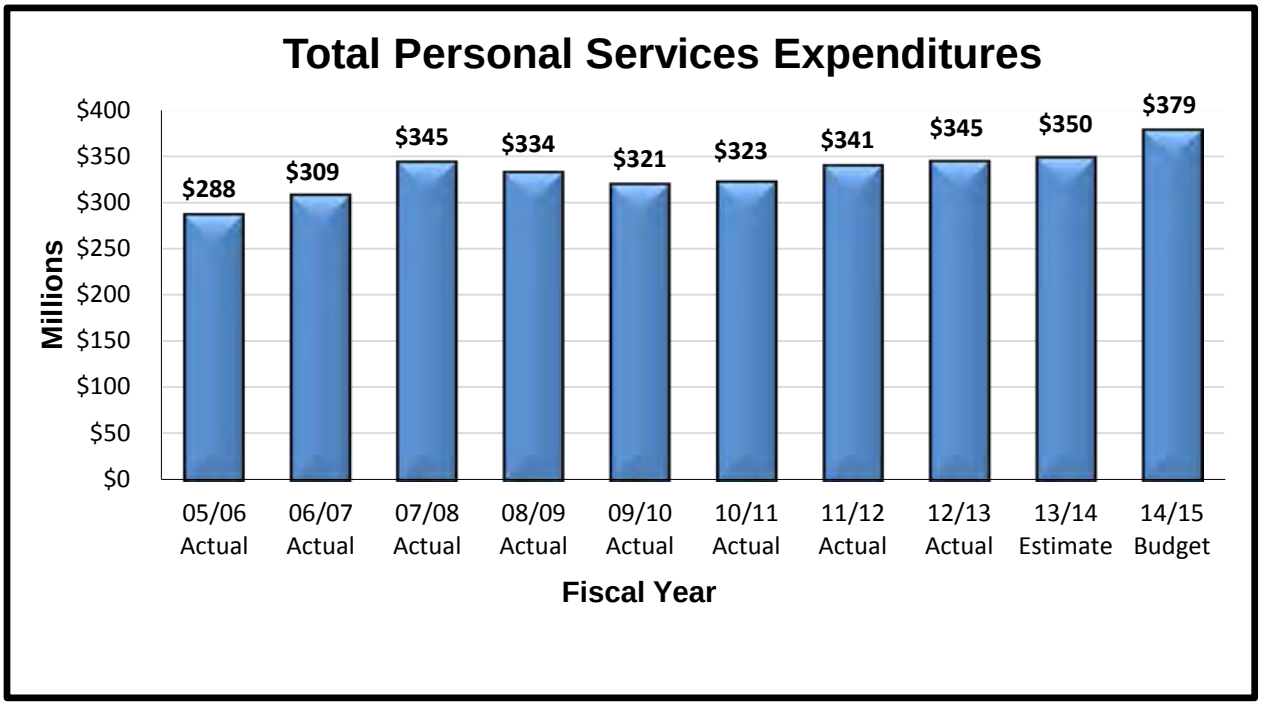


Figure 5: Operating Personal Services Expenditures

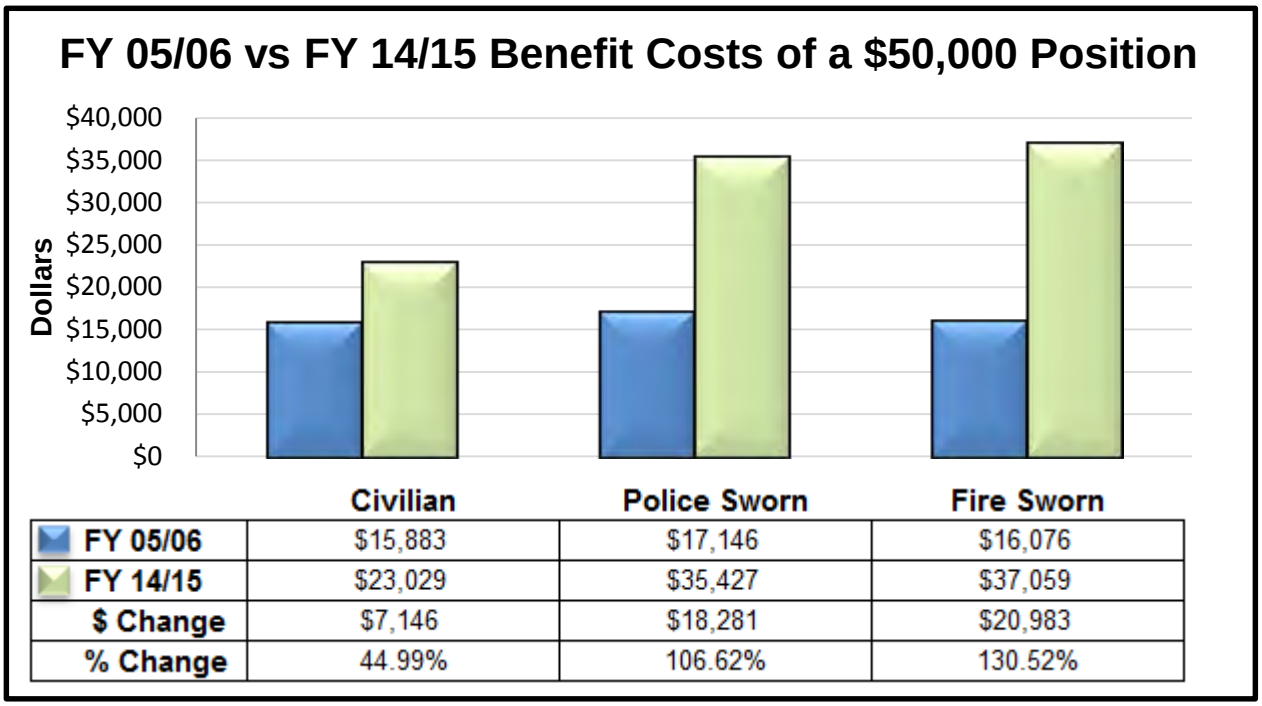
The economy has been very volatile over the last ten years. With increasing costs of positions and decreasing resources available to fund them, the City was forced to modify both the number of positions and the salaries of employees. Various salary adjustments were implemented in FY 2007/08 to keep the City competitive in the local job market. However, when the first impacts of the recession were felt in the housing industry, the City had to reduce salaries citywide and drastically reduce the number of positions.

The City continued to reduce positions and place the citywide step-pay program on hold for the next few years, including the elimination of some sworn positions in both the Police Department and the Fire and Medical Department. Sworn personnel were not laid off. Positions were eliminated as retirements occurred. It took the City a full year to eliminate the final scheduled sworn positions.

A three-year grant provided the funds for the City to retain 25 police officer positions. This grant has expired and City funds are needed once again to cover these 25 positions Since the positions were always present, the increase in the need for local resources is not reflected in Figure 5 but occurred part of the way through FY 2013/14. FY 2014/15 is the first budget year that includes the full cost of the positions in local funding.

The prior salary reductions were retracted in January 2012 and the step-pay program was reinstated as a year-by-year review effective with FY 2012/13. The City has been able to continue the step-pay program for the last three years. The FY 2014/15 budget includes a market salary adjustment for sworn positions covered by either one of the associations recognized by the City. The budget impact is $4.5 million.

The cost of employee benefits has had the greatest impact on the cost of personnel. Figure 6 illustrates the benefit cost of a $50,000 position in FY 2014/15 compared to the cost of the benefits on the same salary nine years ago.



	Civilian	Police Sworn	Fire Sworn
FY 05/06	$15,883	$17,146	$16,076
FY 14/15	$23,029	$35,427	$37,059
$ Change	$7,146	$18,281	$20,983
% Change	44.99%	106.62%	130.52%

Figure 6: Comparison of Benefit Costs from FY 05/06 to FY 14/15

The cost of benefits for sworn employees has more than doubled over the period. Medical premium costs are the same for both sworn and civilian personnel. This difference in the cost increases is due to the increases in the City's required contribution to the associated retirement plans.

The current annual increases in ASRS (Arizona State Retirement System) and PSPRS (Public Safety Personnel Retirement System) contribution rates are shown in Figure 7, with the history of the rate increases shown in Figure 8.

Retirement Plan	FY13/14 Rate	FY14/15 Rate	Rate Change	Increased Annual Cost (All Funds)
Arizona State Retirement System (ASRS)	11.30%	11.48%	0.18%	$269,000
Elected Official Retirement System (EORP)	39.62%	57.49%	17.87%	$47,000
Public Safety Personnel Retirement System (PSPRS) – Fire	28.26%	29.98%	1.72%	$467,000
Public Safety Personnel Retirement System (PSPRS) – Police	31.21%	33.07%	1.86%	$1,041,000
Total				$1,824,000

Figure 7: Retirement Contribution Rates

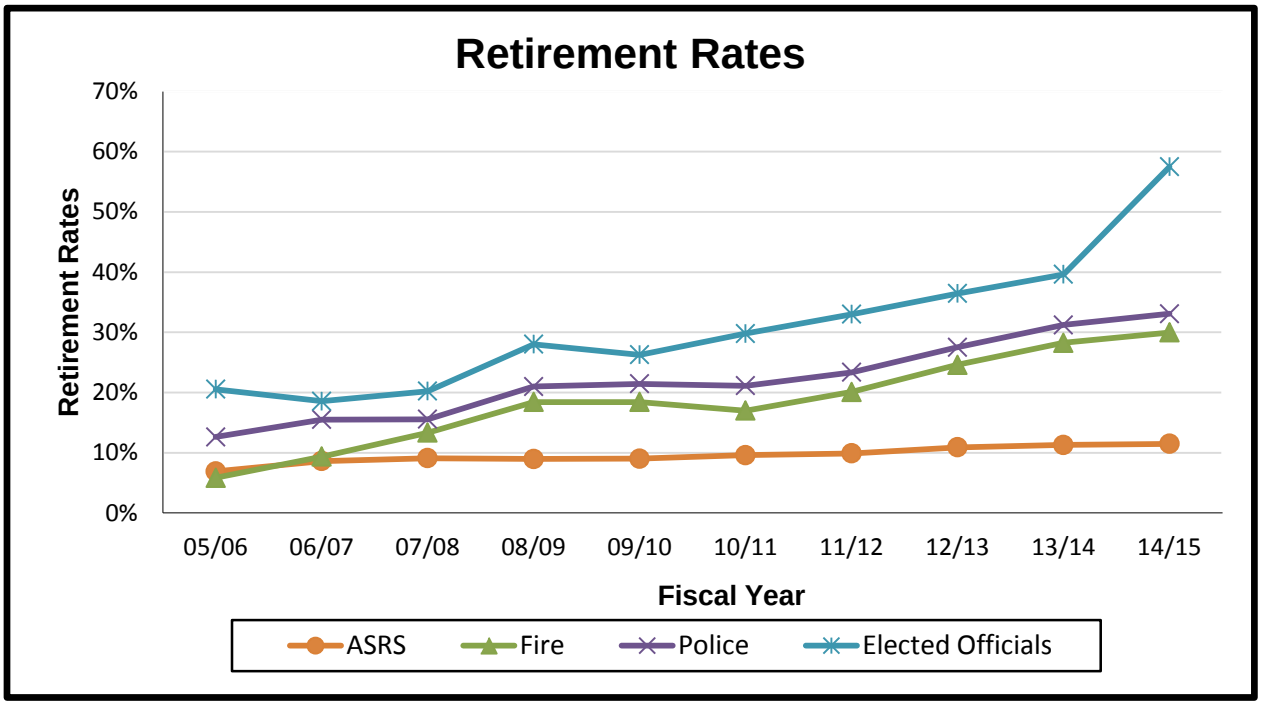


Figure 8: History of Retirement Rates

In February 2014, the Arizona Supreme Court ruled that some cost-saving reforms made in 2011 to State-run public pension plans were unconstitutional. The magnitude of the impact to cities and towns is not yet known, but it is expected that contribution rates will increase significantly in FY 2015/16.

Positions

The cost of personnel accounts for the largest portion of operating expenditures of the City. During economic downturns, the City is forced to reduce labor costs in order to maintain a balanced budget. Labor is tracked by full-time equivalents (FTE). For example, two part-time employees who each work 20 hours a week (or 50%) would be one full-time equivalent. The budgeted personnel full-time equivalents for each fiscal year are show in Figure 9 below.

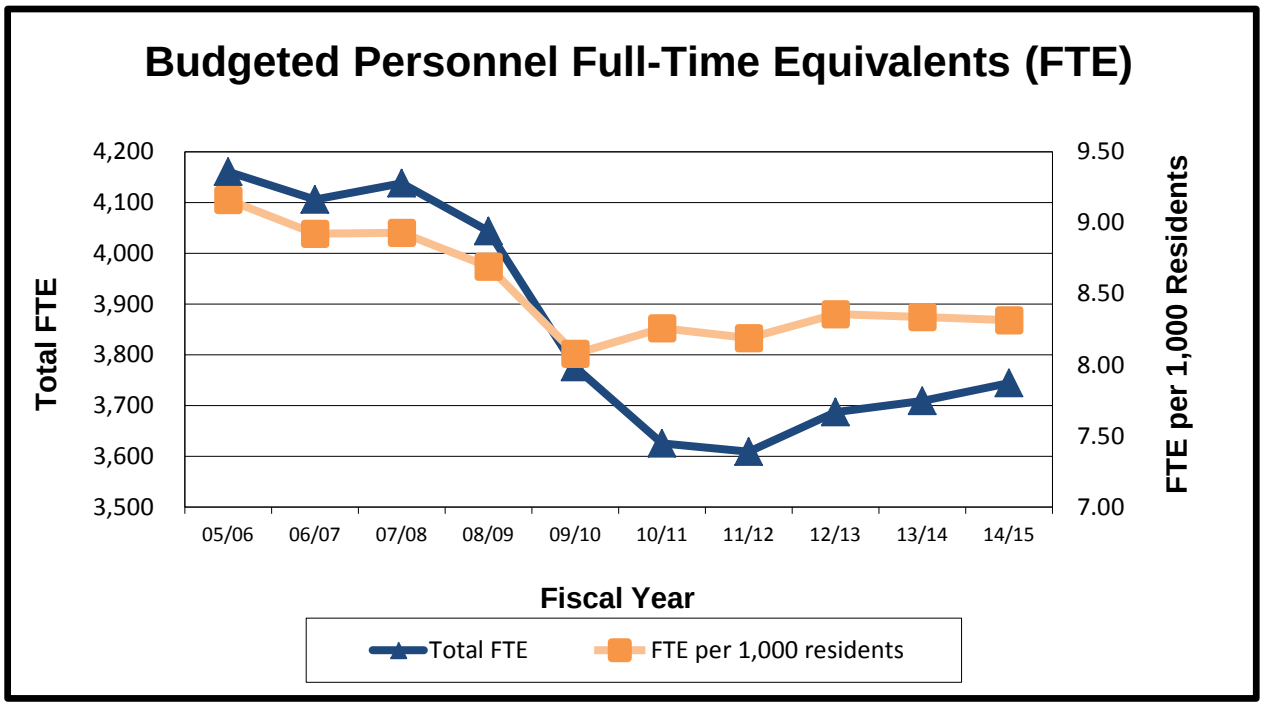


Figure 9: Budgeted Personnel Full-Time Equivalents

The City has experienced many reductions in workforce in the last ten years. A decline in building development resulted in significant reductions in associated City staff. Positions were eliminated in the spring of 2008, with the effect shown in the adopted FY 2008/09 budget. As the general economy followed in the decline, mid-year budget adjustments were made. While the effect on FTE can be seen in the budget for FY 2009/10, most of the reductions were implemented in January of 2009. The adopted budget for FY 2009/10 contained fewer FTE than were budgeted in FY 2000/01. With the continuing decline of the economy, positions were reduced again in FY 2010/11 and FY 2011/12. With the recent slow but evident increase in revenues, a small number of critical positions have been added each year in FY 2012/13, FY 2013/14 and FY 2014/15 for 135 employees added since the economy started to turn around in FY 2011/12. Even with these additional staff, as Figure 9 shows, the number of FTE per 1,000 residents has been fairly steady for the past few years. The total FTE count for FY 2014/15 is still 416 FTE or 10% below the 4,160 FTE that the City of Mesa had in FY 2005/06.

The FY 2014/15 adopted budget includes the addition of 25.9 FTE and the reduction of 5.0 FTE. These modifications are shown in Figure 10. The additional FTE were added to support the Council's Strategic Initiatives for the upcoming fiscal year. The reduction in FTE was due to elimination of vacant positions in departments in order to use the funding for contracts or other projects in the department.

Proposed Full-Time Equivalent (FTE) Changes By Employee Category						
Category	FY 2013/14 FTE	Reductions	Additions	Net Change	Percentage Net Change	FY 2014/15 FTE
Elected Officials	7.0	0.0	0.0	0.0	0.00%	7.0
Officials & Administrators	135.0	(1.0)	0.0	(1.0)	(0.74%)	134.0
Professional	672.3	0.0	3.0	3.0	0.45%	675.3
Paraprofessionals	138.7	0.0	1.0	1.0	0.72%	139.7
Protective Service Workers	1,085.0	0.0	6.0	6.0	0.55%	1,091.0
Administrative Support	555.6	0.0	6.0	6.0	1.08%	561.6
Technicians	392.0	(4.0)	1.0	(3.0)	(0.77%)	389.0
Skilled Craft Workers	333.4	0.0	0.0	0.0	0.00%	333.4
Service Maintenance	404.7	0.0	8.9	8.9	2.20%	413.6
Total FTE	3,723.7	(5.0)	25.9	20.9	0.56%	3,744.6

Figure 10: Full-Time Equivalent Changes

Revenue Trends

The City of Mesa receives revenue from many different sources. The three main sources are taxes, intergovernmental revenues, sales and charges for service. These three categories constitute 57% of the revenues expected to be received in FY 2014/15. They constitute 71% of the revenues when the bond proceeds category is excluded. Bond proceeds are a type of financing and are not true revenues. Some of the resources or portions of resources are restrictive in nature. This means that the revenue can only be applied to certain types of expenditures. Other resources or portions of resources are not restrictive in nature. This means that the revenues are available for general operations. Some revenue sources are relatively stable over time while others fluctuate more with the economy. Therefore, the City strives for a diversity of revenue sources in order to ensure the continuation of City services during economic cycles.

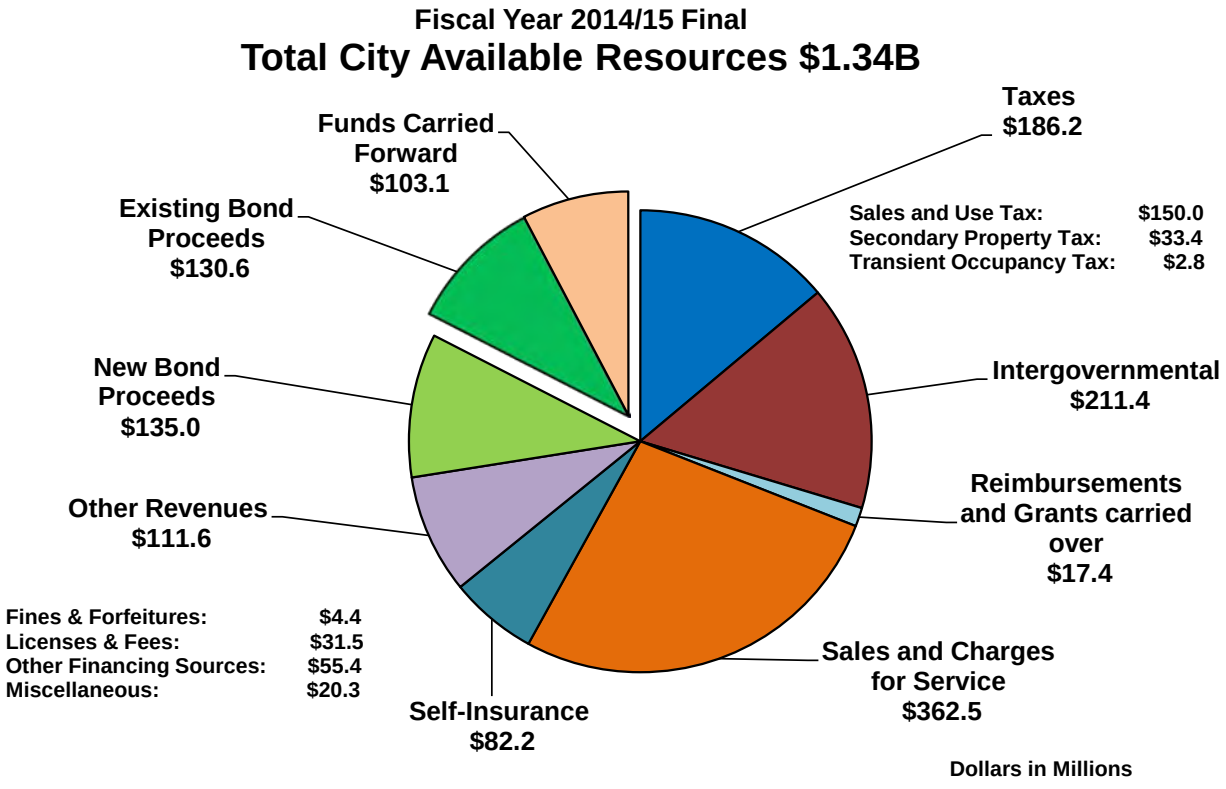


Figure 11: Total City Available Resources

Taxes

Sales and Use Tax

Arizona's cities and towns, under state law, have the authority to establish certain taxes for revenue purposes. The local transaction privilege tax, also known as a sales tax, is one such means for financing municipal services. State law allows for the establishment of a local sales tax without voter approval. The City of Mesa charter requires voter approval for the establishment of a local sales tax greater than 1.0%. The City of Mesa's current local sales tax rate is 1.75% and consists of three parts: the City General Sales tax portion of 1.20%; the City Quality of Life Sales Tax portion of 0.25%, (which together make up the tax portion of the General Governmental revenues); and the City Street Sales Tax portion of 0.30%, which is restricted for use only on local transportation needs. When combined with the State and County sales tax rates, the total sales tax rate is 8.05%. Figure 12 below shows the allocation by percent.

Sales Tax Rate Allocation

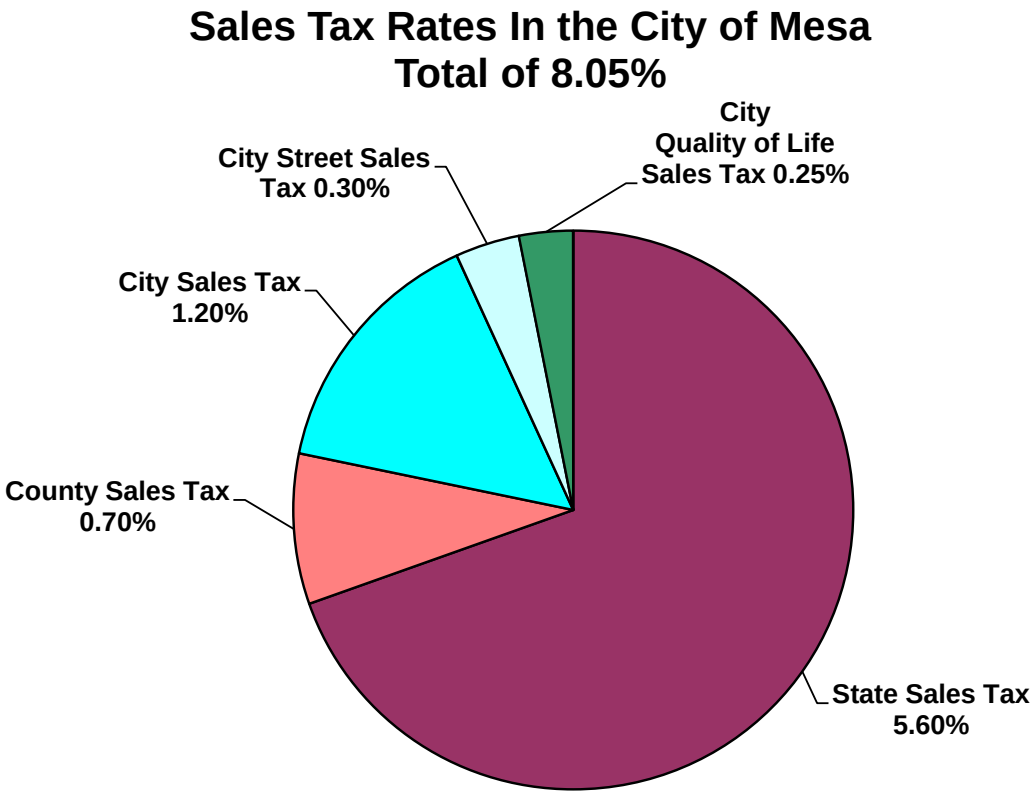


Figure 12: Sales Tax Rates in the City of Mesa

With a sales tax rate of 8.05%, when a person buys $100 worth of items, there are taxes of $8.05 added to their purchase. Of that $8.05, $1.75 goes to maintain City services; of which $1.45 supports police, fire, parks, art and culture and business operations, and the remaining $0.30 goes toward maintaining and repairing the streets in Mesa. The City of Mesa also receives a portion of the sales tax collected by the State. The sharing of State sales tax is discussed in the Intergovernmental Resources section.

Use tax is levied on items acquired from a retailer and stored or used within the City that have not been charged Transaction Privilege Tax equal to at least the 1.75% Mesa tax rate.

Sales and Use Tax Trends

The Sales and Use Tax category consists of the City portion of the sales tax collected on taxable sales activity. For example, the City of Mesa does not have a local sales tax on food that is meant to be consumed at home so those sales are not considered taxable. Looking at the taxable activity allows for the separation of changes in the rates from the actual consumer activity. This allows for a more accurate comparison over time of the changes in the economy. Also important to consider is the buying power of the dollar. The figure below outlines the taxable sales activity since FY 2005/06. After the decrease during the recession, the anticipated dollar activity for FY 2014/15 is close to the level experienced in FY 2005/06. However, when the dollar level is adjusted for inflation, it can be seen that fewer goods are expected to be purchased throughout this year than were purchased in FY 2005/06.

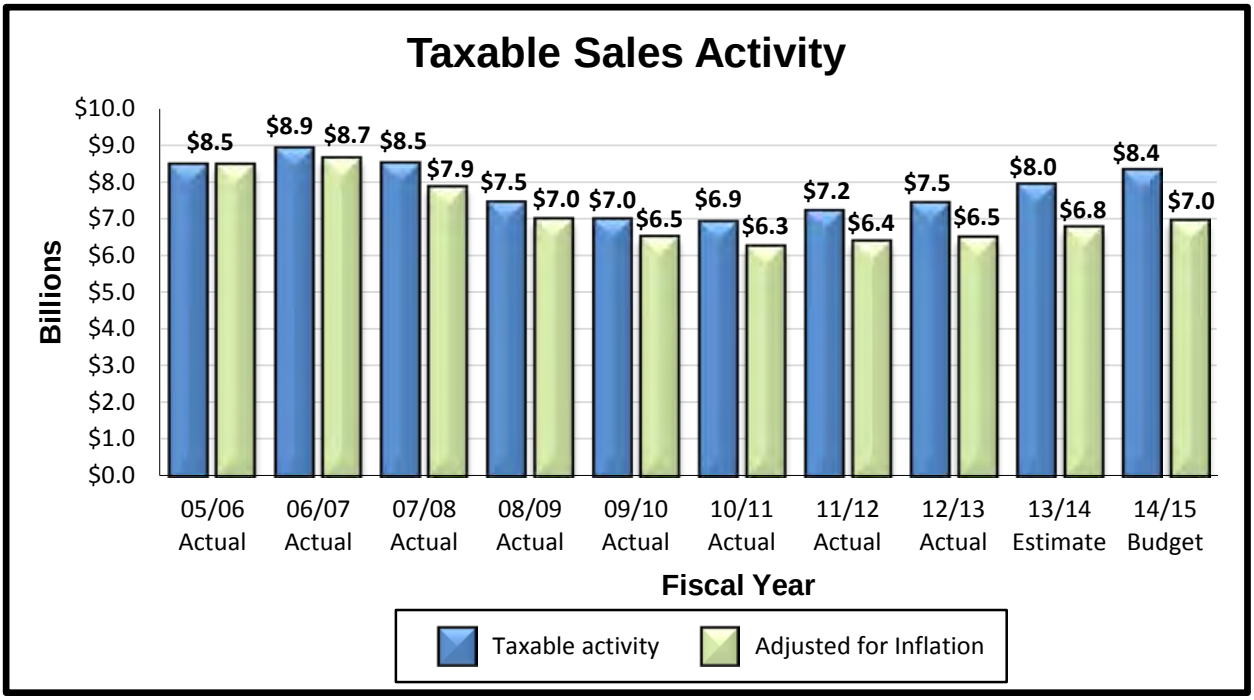


Figure 13: Taxable Sales Activity

During the recession, fewer high dollar ticket items like new cars were purchased. In the economic downturn fewer homes were built, with fewer appliances and furniture purchased for those new homes. When home construction essentially stopped, construction and associated trades jobs left the area and the number of people shopping in Mesa declined. There were also new shopping options outside of Mesa. Mesa continues to recover from the low activity in FY 2010/11 but still has not reached pre-recession levels.

Figure 14 illustrates the City revenue resulting from the taxable sales. Some changes in the sales tax rate occurred during the time period. As with the taxable sales activity, the level anticipated in FY 2014/15 appears to be catching up with the pre-recession level. However, once adjusted for inflation, the revenues are still lagging.

Figure 14: Local Sales and Use Tax Revenue

In March of 1998, Mesa voters approved a Quality of Life Sales Tax of 0.50%. Half of the rate (0.25%) was allocated to fund capital and infrastructure improvements within the Public Safety, Culture, Parks, Streets and Aquatics programs. The remaining half (0.25%) was allocated to fund the operations and maintenance of the new facilities. The capital portion of the sales tax was discontinued as scheduled on July 1, 2006. The operations portion of the rate was adopted as an on-going tax.

In May of 2006, Mesa voters approved an increase of the general sales tax rate by 0.20% and instituted a new sales tax of 0.30% allocated to the streets program. These new rates became effective on July 1, 2006.

Property Tax

State law (A.R.S. §42-17151(A)) allows a municipality to levy a property tax. There are two types of property tax in the State of Arizona, primary and secondary.

Primary property tax is not restrictive in nature and therefore can be used for any general City operations. Since 1946, the City of Mesa has not levied a primary property tax to fund City operations. As established at that time, the City uses utility rate revenue to fund some City operations, including but not limited to services such as police, fire and municipal court.

A secondary property tax is allowed for the purpose of paying principal and interest due, plus a reasonable delinquency factor for debt associated with General Obligation bonds. Therefore, secondary property tax is a restricted revenue source. The City Council sets the property tax levy and associated rate annually. The FY 2014/15 secondary property tax rate is $1.1853 per $100 of assessed value with a corresponding levy of $33,439,361. Further information is outlined in the Bond and Debt section of this document.

Transient Occupancy Tax

State law (A.R.S. §42-6002) allows a municipality to levy a Transient Occupancy Tax. Also known as, bed tax, the transient occupancy tax is assessed on hotel/motel stays at a rate of 5.0%. This tax is dedicated to the Visit Mesa program, capital improvements at the convention center, spring training facilities, and the payment of excise bond debt related to the spring training related construction project to build a new stadium and practice fields for the use of the Chicago Cubs. Transient Occupancy Tax is a restricted revenue source.

Intergovernmental Resources

Intergovernmental revenues are normally received from other government agencies however; grants may be received from private organizations as well.

State Shared Revenues

State shared revenues are received from the State of Arizona. In Arizona, the state shares income tax (urban revenue sharing), transaction privilege tax (state shared sales tax), state gasoline tax (Highway User Revenue Fund - HURF), vehicle license tax (VLT), and state lottery funds (Local Transportation Assistance Fund - LTAF) with incorporated cities and towns, and counties. HURF revenues are restricted to transportation expenditures and LTAF revenues are restricted to transit expenditures. The remaining state shared revenues are not restricted in use. The total revenues received can be seen in the figure below.

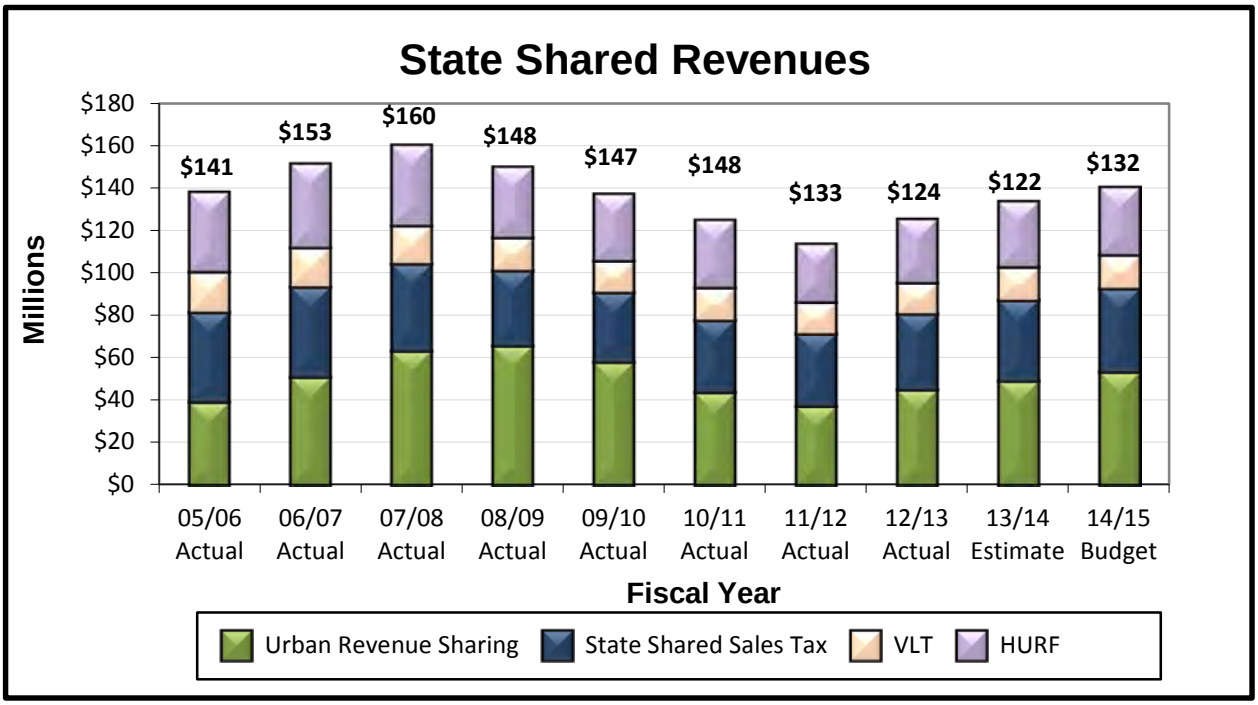


Figure 15: State Shared Revenues

In order to receive gasoline tax (HURF) dollars, a municipality must continue to fund transportation expenses with local revenue sources equal to the amount of local funding that was provided in FY 1979/80. For Mesa, this amount is approximately $5.1 million each year and is funded with the local streets portion of the sales tax. In FY 2011/12, a portion of the HURF revenues previously sent to cities and towns was diverted for state funding of Highway Patrol and Motor Vehicle Division operations. In FY 2012/13, there was a partial return of the funds that had been diverted. About 70% of the original statewide funding levels were restored.

Urban Revenue Sharing revenue received from the State is based on personal income levels. There is a two-year lag between when the income is reported and the receipt of revenues by the City. Therefore, the amount for FY 2014/15 is a known amount rather than a forecast. The expected revenue increased more than nine percent in FY 2013/14 and continues to grow by more than eight percent in FY 2014/15.

The City receives a portion of the State's lottery revenues through the Local Transportation Assistance Fund (LTAF). These monies were also previously diverted but were restored in FY 2012/13.

Grants

The top three departments that receive grant funding are Police, Fire and Medical and Housing. All three areas depend on annual grant resources to fund part of their daily operations. Grant funding must be applied for each year unless a multi-year grant is specified. Grant funding is restricted to the use designated in each grant and has additional reporting requirements. The City determines if the value of the grant is worth the additional requirements and staff time before accepting grants.

Reimbursements and Grants carried over

This category of revenue is monies received previously from a prepayment arrangement for timing purposes. The City provides funding upfront and then gets the money back when the appropriate funding source eventually becomes available. This category also holds any grant revenues received in a previous year until spent in a subsequent year.

Sales and Charges for Service

Sales and charges revenues come from customers in the exchange for services. Over 90% of the revenues in this category are attributable to the various City enterprises. Enterprises are business-like service areas tracked individually in order to determine net income. Utility revenues make up the bulk of the enterprise resources. The City provides Water and Wastewater services to all residential and commercial customers. The Solid Waste Department services all residential customers and is available to commercial customers if they choose to use City service. The City supplies natural gas to a portion of the City for both residential and commercial as well as a large service area outside of the City limits. The City also has electric service and district cooling for the portions of the downtown area.

The remaining sales and charges are for entrance to venues like the Arizona Natural History Museum and the i.d.e.a. Museum, entrance to events at the Mesa Art Center and the Mesa Amphitheater, room reservations at the Mesa convention Center, and classes offered through various departments at various locations around Mesa.

Utility Revenues

While utility rates are less affected by the economy than sales tax, the crash of the housing market did contribute to a decline in utility revenues. All utilities, with the exception of solid waste, rely on a fixed base/service charge applied to each account and a variable charge applied to the consumption of the utility itself. Solid Waste has only the fixed component. The increase of foreclosures and the resulting vacant homes reduced utility consumption and therefore utility revenues.

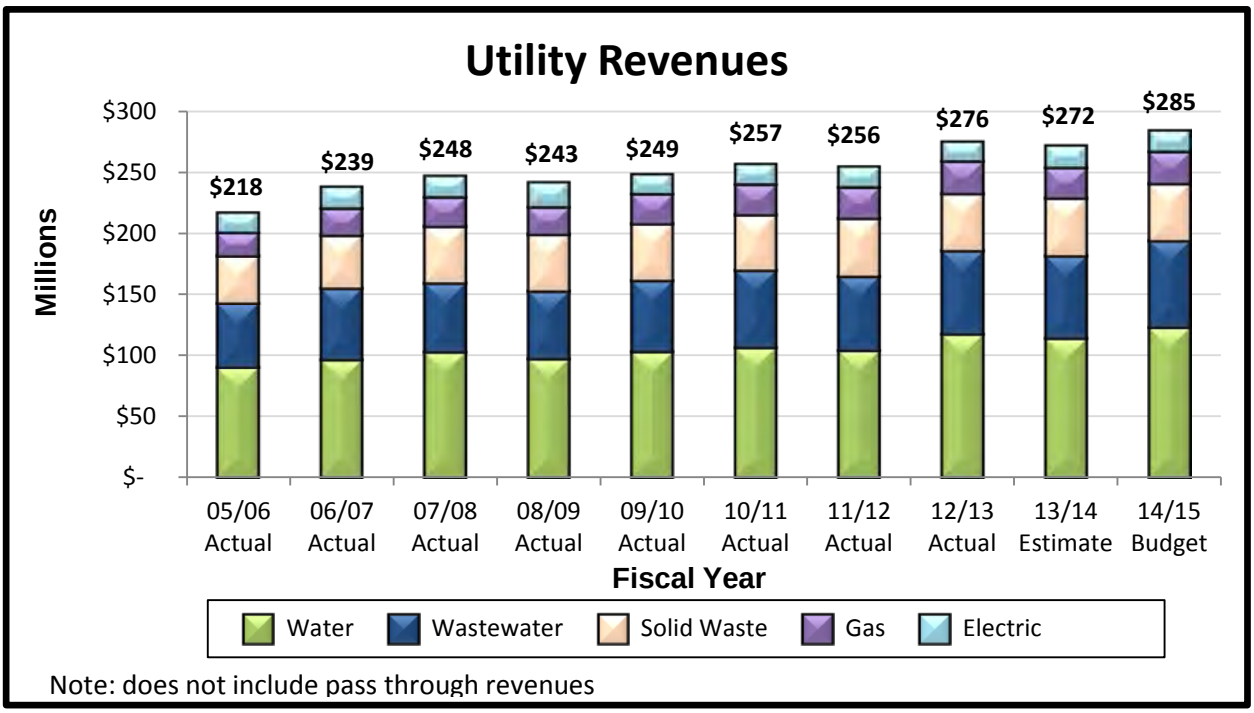


Figure 16: Utility Revenues

Utility rates are adjusted to keep up with the increased cost of existing services and to meet demand for new or expanded services. Customer growth and legislative requirements contribute to the need for additional infrastructure and operational funding. Environmental regulations result in both one-time and on-going compliance costs. Utility rate adjustments are acted on by the City Council at the time of budget adoption, after a public notification and hearing process have taken place. The current rate adjustment as well as the past average rate adjustments are shown below in Figure 17: Utility Historical Homeowner Revenue Adjustments

Because the fixed and variable portions for some utilities were adjusted at different rates, the rates shown below reflect the overall effect on revenue that the adjustments are estimated to yield.

Utility Historical Homeowner Revenue Adjustments					
	Electric	Natural Gas	Water	Wastewater	Solid Waste
FY 14/15 Adjustment	2.00%	3.00%	7.00%	7.00%	6.90%
10 Year Average	0.20%	2.90%	4.38%	4.73%	2.69%
20 Year Average	0.20%	3.07%	4.20%	4.07%	2.98%

Figure 17: Utility Historical Homeowner Revenue Adjustments

The anticipated need to add the new Signal Butte Water Plant and expand the existing Greenfield Wastewater Plant has been in the long-range plans for some time. The time has come to begin to plan these plants because of anticipated growth, primarily in southeast Mesa. These added operating costs and the debt service to pay for the construction of these critical facilities have been considered in the proposed 7% rate adjustments for water and wastewater in the coming years.

The Solid Waste Department is experiencing additional fleet costs as the City continues to grow faster in the eastern part of Mesa. A 6.9% rate adjustment for residential services in FY 2013/14 takes this added cost into account.

The Electric and Gas rate adjustments are intended to stabilize the fixed portion of the rate component tied to maintaining existing infrastructure.

As economic conditions have improved in recent years, Mesa has experienced an increase in the number of utility customers. However, usage per account in several of the City's utilities has decreased because of factors such as low economic confidence, increased efficiency in homes and appliances, and mild winter conditions. These effects have mostly balanced each other and produced steady revenue.

Self- Insurance

Self- insurance revenues come from internal sources like department and City contributions and in the case of employee benefits, from City employees and retirees. The City operates three self-insurance areas. They are discussed in detail in the Major Fund Review section of this document under Trust Funds.

Other Revenues/Resources

The remaining revenues pertain to areas such as Municipal Court fines and fees, fees for permits and licenses and other financing sources besides bonds.

Of significance in the FY 2014/15 budget is $55.4 million in Transportation Project Advancement Notes (TPANs). The City is planning to issue these notes (subject to Council approval) in 2015 to advance funding to extend light rail from just east of Mesa Drive to Gilbert Road. The project is funded in the Maricopa Association of Governments (MAG) Regional Transportation Plan with federal transportation funds that were originally programmed for street improvements. These funds were then repurposed to be used to extend light rail to Gilbert Road. Since the funding in the MAG Regional Transportation Plan does not line up with the timing needed for light rail construction, the City would advance funding for the Project through the issuance of TPANs. The principal and interest on the TPANs would then be repaid with the federal funds designated for the Project in the MAG RTP. The local match required for the federal funding for the Project is 5.7%, which totals about $9.2 million over a ten-year period. This match is the City's responsibility, but there is an option to use regional reimbursements to fund the local match, if the City so chooses.

Bonds

Municipal bonds are a financing tool used by the City for capital improvement projects. Bonds proceeds are resources available for use on annual expenditures. However, the issuance of bonds results in a liability for the City. The City must pay back the bondholders with interest over the term of the loan. Municipal bonds are discussed further in the Bonds and Debt portion of this document.

Funds Carried Forward

If resources are greater in a given year than expenditures, the result is an increase in available resources. This can be due to many things: timing of expenditures, lead-time of an acquisition, overall savings or resource amounts greater than projected. The City can also set aside funds over multiple years in order to pay for large projects or items. The amount of funds carried forward from one year to the next is not predicted. These funds have already been received by the City. Some of the funds are allocated to items that are already contracted. Some of the funds remain unallocated and are available for expenses in the upcoming fiscal year. Funds carried forward are sometimes referred to as reserves or fund balance.

Average Homeowner's Cost Comparison

One key analytical tool used by the City Council and City staff is a comparison of the average charges incurred by homeowners in the Valley. The average charges for the current fiscal year for each city in the Valley are compared with the average charges for the current fiscal year of the City of Mesa. While some of the neighboring municipalities have a different resource mix than Mesa, bringing them all together allows for a comparable review.

In FY 2013/14, the total annual municipal cost to the average household in Mesa was $1,702, which is less than four of the six comparison cities in the Valley, with only Chandler and Gilbert less than Mesa. Figure 18 shows the total annual cost by city as of February 2014.

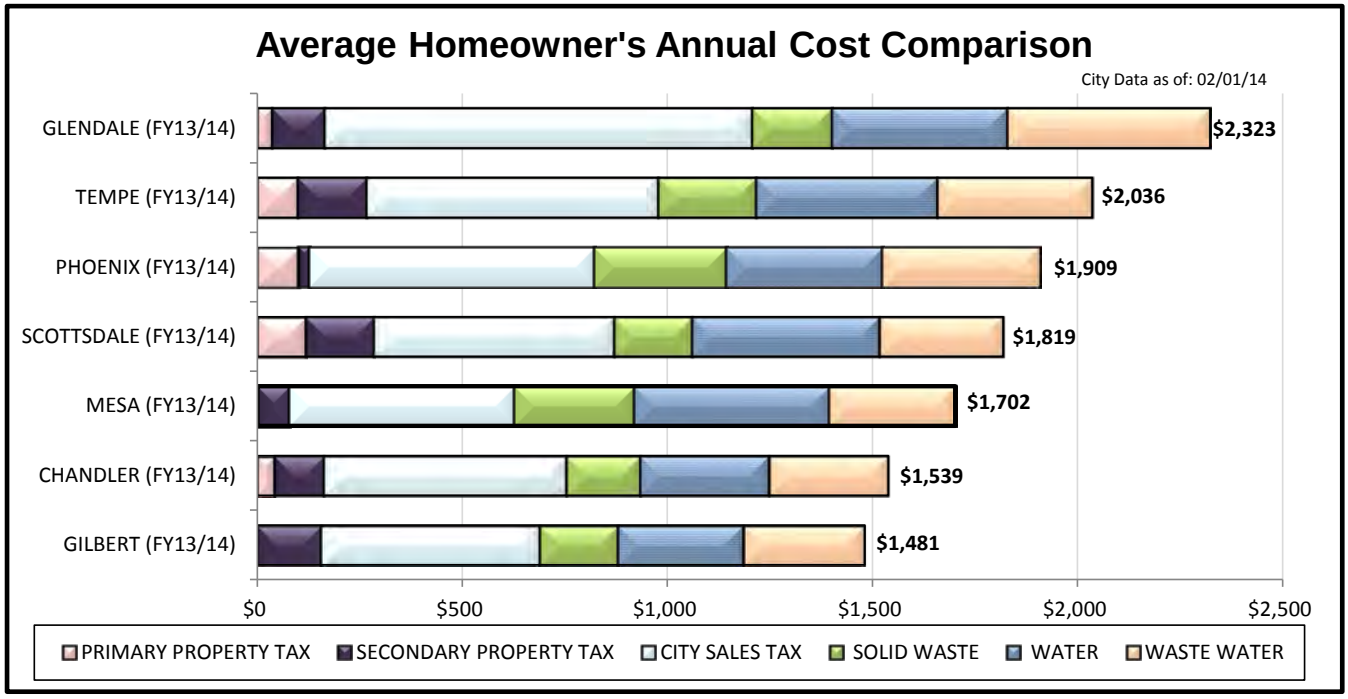


Figure 18: Average Homeowner Comparison by City

Figure 19 summarizes the average costs by revenue category for each city.

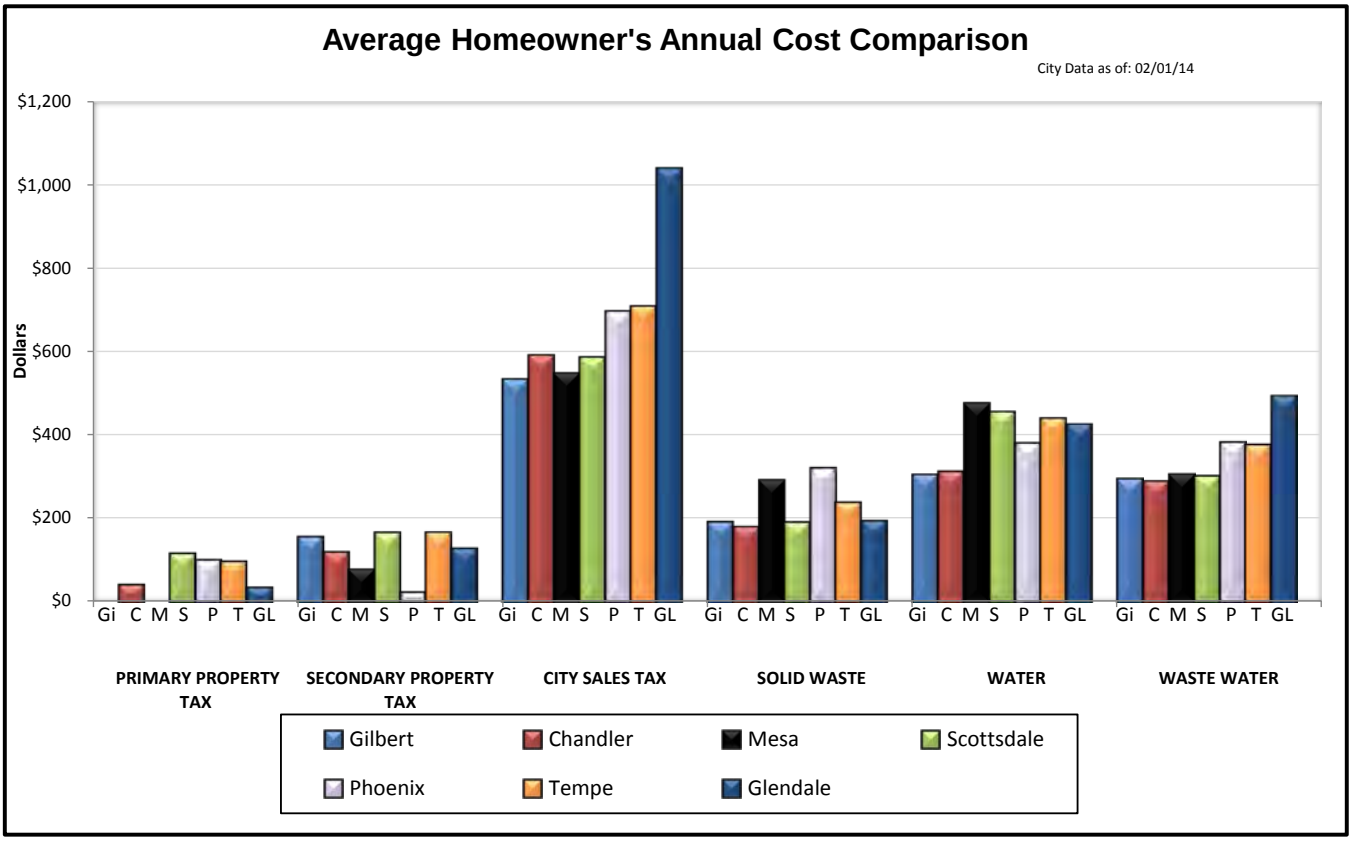


Figure 19: Average Homeowner's Annual Cost Comparison by Revenue Category

The City of Mesa and the Town of Gilbert are the only municipalities that do not have a primary property tax. All other revenue sources exist in all municipalities. Comparisons are determined using a standard service level.

Estimated city sales taxes paid is based on average household expenditures from the Consumer Expenditure Survey from the Bureau of Labor and Statistics applied to each city's tax rate. Some cities have different rates for different taxable items. Mesa does not collect sales tax on the sale of food for consumption at home.

Standard solid waste charges are for biweekly garbage (and recyclables where applicable) collection using 90 gallon barrels. The Solid Waste residential charges include a Green and Clean fee for Mesa. Other city's environmental fees are also included as applicable.

Water and wastewater charges were based on an average of 10,000 gallons of water per month. Winter water averages are applied in the cities where known.

The detail regarding the comparison can be found in the Financial Schedule section of this document.

Comparisons with other valley cities help to ensure that Mesa remains an affordable place to live, work and play.

Fund Details

The City of Mesa uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements as well as for managerial control over various responsibilities of the City. A fund is a grouping of related accounts used to maintain control over resources that have been segregated for specific activities or objectives. The budget consists of different funds according to where the money came from and how it may be spent. Different types of funds the City uses include General Governmental Funds, Enterprise Related Funds, Restricted Funds, Trust Funds and Grant Funds. Details of these funds follow.

General Governmental Funds

These are resources and expenses that are discretionary in nature and can be allocated based on the needs of the City. The majority of the funds go to Public Safety (Police, Municipal Court, Fire and Medical) and to departments that the support those efforts, like Information Technology and Business Services. It also includes Parks, Library and Culture areas, as well as Community Development and Outreach.

Enterprise Related Funds

The Enterprise Related Funds consist of all of the utilities (Electric, Natural Gas, Water, Wastewater, Solid Waste and District Cooling), the Golf Course, the Mesa Convention Center, the Hohokam Stadium, the Economic Investment, and the Cubs Spring Training Facility. Falcon Field was previously included in the Enterprise Fund but because airports have certain funding restrictions, a separate restricted fund has been created in FY 2014/15 to account for Falcon Field activities.

Restricted Funds

Restricted funds are legally restricted to be used for a specific purpose as defined by federal, state or local governments.

Transportation Related Restricted Funds

Transportation funds come from two sources. First, the State of Arizona collects Highway User Revenue Funds (HURF) and a portion is given to cities. This is the fuel tax paid at the pump by the consumer. Arizona's three largest cities also receive an additional allocation of the revenues referred to as HURF 3%. The other component is a 0.30% City of Mesa transaction privilege tax dedicated to street expenditures referred to as Local Street Sales Tax (LSST).

HURF and LSST are managed together as both funds are restricted to streets related expenditures. The State's diversion of HURF revenues and the reduced sales tax receipts due to the recession have caused some street maintenance activities to fall behind the schedule anticipated when the LSST was approved. More of this previous diversion has been restored, but it is still short of original levels. The City's street maintenance program outlines the highest priorities for allocation of available resources. Expenditures are modified to remain within available resources.

Falcon Field Airport Fund

Starting in FY 2014/15, Falcon Field Airport expenditures and revenues are recorded in a separate fund. This is because of restrictions related to airport funding. Revenue generated by airport functions must be used to support airport operations. Profits from airport operations cannot be used to pay for general city purposes. Although Falcon Field revenue cannot be used to support other Mesa governmental operations, Falcon Field benefits the City by allowing customers from around the country to connect to business in Mesa.

Environmental Compliance Fee Fund

The Environmental Compliance Fee is applied to each utility account customer to meet the projected costs of Federal and State environmental mandates. Neither the Federal nor the State government provides funding for these environmental mandates.

The current $5.38 monthly Environmental Compliance Fee is anticipated to generate $10.6 million in revenue in FY 2014/15. The current fee partially funds the City's environmental activities such as air quality, storm water quality, hazardous waste management, and asbestos management. Environmental compliance activities have experienced inflationary pressures over the last few years. For example, the contract costs for the maintenance of storm water basins have increased during the last renewal period.

In order to fund all Environmental Compliance Fee eligible expenditures, an adjustment in the fee of $1.94, to a total of $7.32 per month, is included in the FY 2014/15 budget. This will generate the additional $3.8 million needed to cover the funding gap.

Trust Funds

The City of Mesa uses trust funds to provide funding for employee benefits, workers compensation, and city liability.

Employee Benefit Trust Fund

The Employee Benefit Trust (EBT) Fund is used to fund employee health benefits and other employee benefit programs that the City sponsors. It is funded through setting of medical and dental premiums that are paid partially by the employee and partially by the City. Total annual expenses over the last nine years have ranged from a low of $36.9 million in FY 2004/05 to a high of $56.5 million in FY 2010/11. Expenditures have increased each year, with the exception of FY 2011/12 when the City renegotiated some contracts and implemented various cost containment measures. Total budgeted expenses were estimated to be $64.4 million in FY 2013/14 and $69.7 million in FY 2014/15.

Worker's Compensation Fund

The Worker's Compensation Fund is used to fund claims related to employee work-related injuries. Total annual expenses have been consistent over the last ten years ranging from a low of $3.5 million to a high of $5.4 million but have increased modestly in the last few years. FY 2013/14 total budgeted expenses were estimated at $5.8 million and total budgeted expenses for FY 2014/15 are estimated at $6.0 million.

Property and Public Liability Fund (PPL)

The Property and Public Liability (PPL) Fund is used to pay claims related to lawsuits against the City. The value of claims paid can vary significantly by year. Over the last ten years, annual claims ranged from $0.8 million to $6.6 million, with an average of $2.7 million per year. Claims are projected to be $3.4 million in FY 2013/14 and $3.0 million in FY 2014/15. The length of time from the submission of a claim to its final resolution can take over a year, contributing to the high variability of annual costs.

Grant Funds

The City pursues grants to fund projects, implement or enhance programs, and fund the acquisition of new equipment. While the application for grant funding requires preparation time by City staff as well as subsequent tracking of grant expenditures, grant awards provide the City with the means to fund services that would not otherwise be funded in the City's budget. Not all grants applied for are awarded to the City. The City includes grants currently being applied for in the adopted budget to allow for budget authorization capacity.

Fund Balance

Beginning fund balance, transfers in, financing proceeds, and revenues make up available resources. Ending fund balance is calculated using available resources, less transfers out and expenditures. The ending fund balance for one fiscal year is the beginning fund balance for the next fiscal year. City fund balance is made up of restricted and unrestricted resources. For example, $56.9 million of the FY 2014/15 projected ending fund balance is contained in trust funds. A number of funds, like the trust funds, are managed individually and are restricted in their use. Figure 20 summarizes the estimated FY 2014/15 ending fund balance.

Summary of Changes in Fund Balance for All Funds
FY 2014/15

	Projected Beginning Fund Balance	+	Projected Sources	-	Budgeted Expenditures	=	Projected Ending Fund Balance
Sub-total of All Funds	$548,916,787		$1,127,818,799		$1,275,499,000		$401,236,586
Contingency	$0		$5,000,000		$64,501,000		($59,501,000) *
Total	$548,916,787		$1,132,818,799		$1,340,000,000		$341,735,586

* Contingency - Budget appropriation to allow for the use of fund balance if needed

Figure 20: Summary of Changes in Fund Balance for All Funds

The Projected Ending Fund Balance assumes that all Budgeted Expenditures will be spent. Budgeted Expenditures includes carryover from the prior year ($117.3 million of Capital Improvement and $49.0 million of Operations for FY 2014/15) and contingency of $64.5 million.

Fund balance usage also occurs when budgeted expenditures are not completed in the original budget year, a process known as carryover. The resources to fund the needed expenses in the following budget year are identified and funds are restricted at year-end in order to cover these expenditures. This timing issue causes the ending fund balance to be greater than projected, but does not necessarily increase the available resources.

Fund balance increases or decreases are analyzed to determine if the cause is one-time or recurring, scheduled or not scheduled. If the City experiences unanticipated savings that are found to be recurring, these savings become available resources for City services. If the savings are due to one-time issues, they are only available to fund one-time expenses.

Increases in fund balance are sometimes scheduled in order to meet a future expenditure need. The City increased utility rates by 2% for three years (FY 2005/06, FY 2006/07 and FY 2007/08) to specifically set the revenue aside for use on scheduled increased debt service payments in the Enterprise Fund. The subsequent increase in fund balance can be seen in Figure 21 as the City's budgeted fund balance increases over these years.

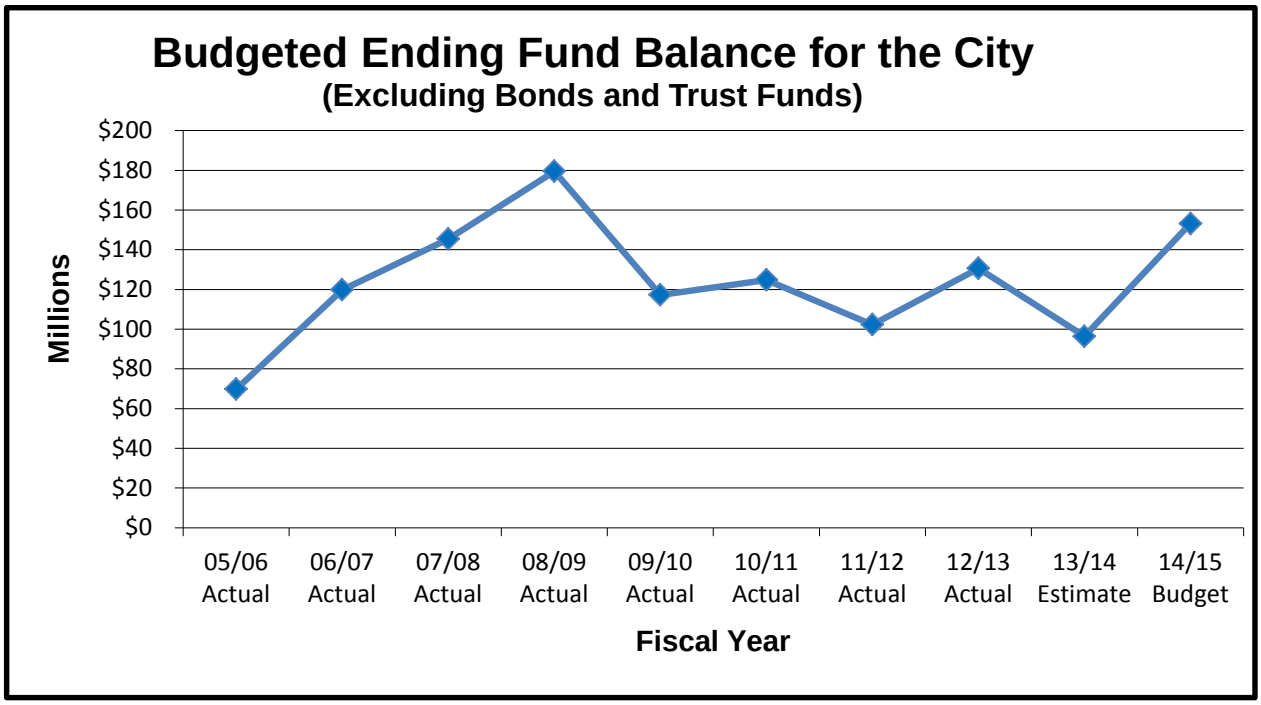


Figure 21: Budgeted Ending Fund Balance for the City

While ending fund balance was anticipated to decrease in FY 2009/10 due to increased debt service, the decrease was magnified by the downturn in the economy during FY 2008/09. The FY 2009/10 budgeted ending fund balance reflects the lower beginning fund balance and the effect of the weak economy on the City's revenue streams. The decrease in available resources was a recurring item and on-going City services were reduced to maintain the financial stability of the City.

Balanced Budget

In following the financial policies adopted by the City Council, the budget adopted by the City Council on May 19, 2014 was balanced with the anticipated expenditures to be covered by anticipated revenues for the period July 1, 2014 through June 30, 2015.

Bonds and Debt Service

The City issues debt in the form of bonds in order to finance long-term capital improvements such as streets, buildings, utility systems, etc. The financed assets should have at least the same useful life as the length of the bond repayment schedule. For example, if the City issues a 20-year bond, the funded projects should have at least a 20-year useful life (e.g., a building would qualify, but a vehicle would not). This allows the City to meet infrastructure needs while paying for the assets as they are used. A competitive bidding process is used to sell the bonds in order to ensure the lowest possible cost. The principal and interest payments on the bonds come from a variety of sources. General obligation bond payments are funded primarily by a secondary property tax, development impact fees, and sales tax revenue. Utility system charges and development impact fees fund the repayment of utility revenue bonds. Bond funds cannot be used to fund City operations such as employee salaries, police vehicles or personal computers. Because municipal bonds are typically tax-exempt, they usually carry a lower interest rate than other types of funding, and are therefore an attractive source of financing.

One factor that affects the interest rate that the City pays on bonds is the perceived ability of the City to repay the bonds. This ability is determined by private assessment companies that assign the City's bond issuances a "bond rating." In order to receive and maintain a high bond rating and thus a low interest rate, it is important for the City to have sound financial practices and policies. One of the City's financial policies is to maintain an 8 – 10 percent fund balance in both the general fund and the enterprise fund.

The City received the following bond ratings during the 2014 bond series sales.

Bond Rating		
Type of Bond	**Standard & Poor's**	**Moody's**
General Obligation Bonds	AA-	Aa2
Utility Revenue Bonds	AA-	Aa2

Figure 22: Bond Ratings

Bonds

The FY 2014/15 budget includes $265,619,000 of bonds to fund capital projects, 19.8% of budgeted total City expenditures. The City will utilize existing bond proceeds, and issue new bonds during the fiscal year, to pay for the projects. The City uses two main types of bond funding: General Obligation and Utility System Revenue bonds. The types of bond funding included in the FY 2014/15 budget are shown in Figure 23.

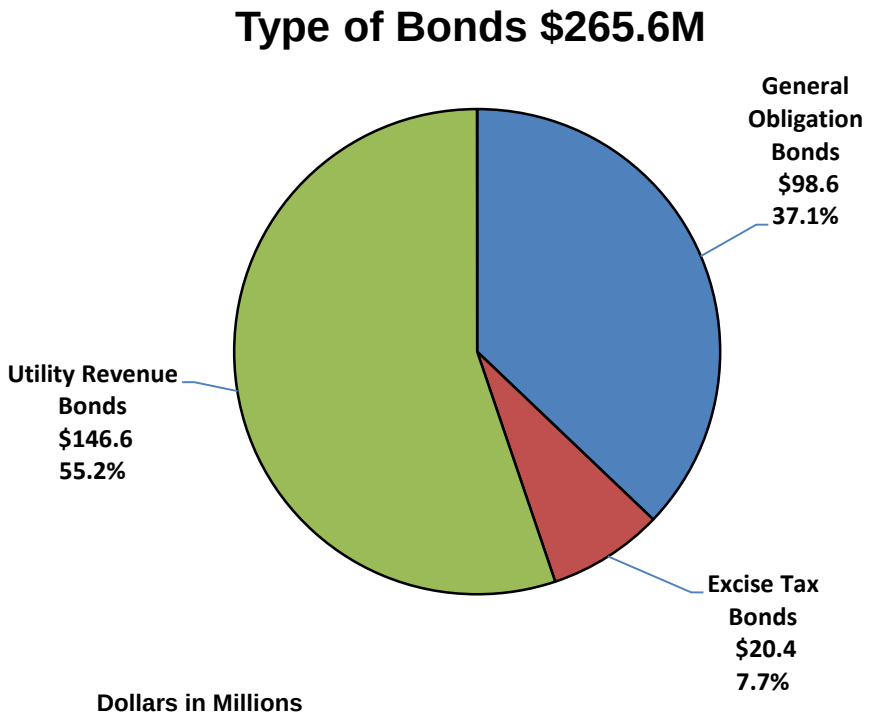


Figure 23: Type of Bonds

In FY 2014/15, 55 percent of bonds used to fund City projects are utility system revenue bonds. In comparison, 37 percent are general obligation bonds.

Categories of projects included in the FY 2014/15 budget are shown below.

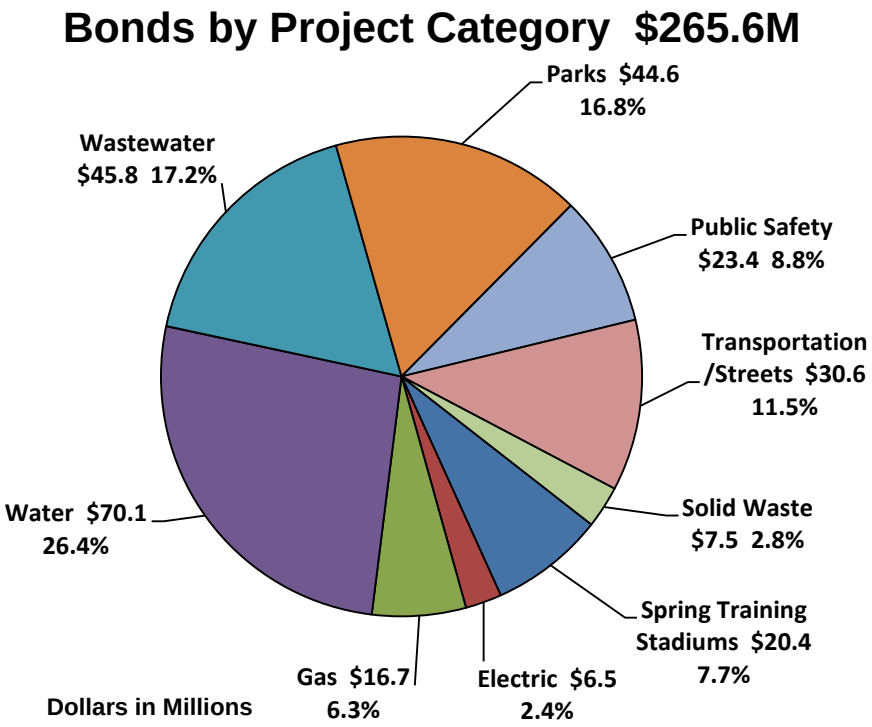


Figure 24: Bonds by Project Category

The City continues to place a high priority on infrastructure investment to attract and service future development. The proposed capital improvement projects include the planning for an expansion of a water reclamation plant and the design and construction of a new water treatment plant as well as the associated distribution infrastructure. Some of the funding is contingent on the approval of additional utility revenue bond authorization by Mesa voters in November 2014.

Funding is also included for continuation of citizen initiated and approved Parks projects, as well as recently approved public safety and transportation projects. Planned park improvements include renovation of Pioneer Park and development of parks in the northeast area of Mesa. The relocation of Fire Station 203 on the west side of the City and the replacement of a police helicopter will ensure the City has the proper resources to address public safety needs. Scheduled street improvements include the secondary phases for initial projects on Mesa Drive and in the Fiesta District. These projects are funded through general obligation bonds.

Bonds per Capita Ratio

After the City receives voter authorization and is ready to proceed with approved capital projects, the City issues (sells) bonds and outstanding bond debt increases. Bond proceeds are used to fund the projects. Each year, the City retires (pays off) a portion of the outstanding debt. As of July 1, 2013, the City's total outstanding bond debt is $1,641,963,001. To put this number in perspective, the City's total bond debt per resident is $3,691.

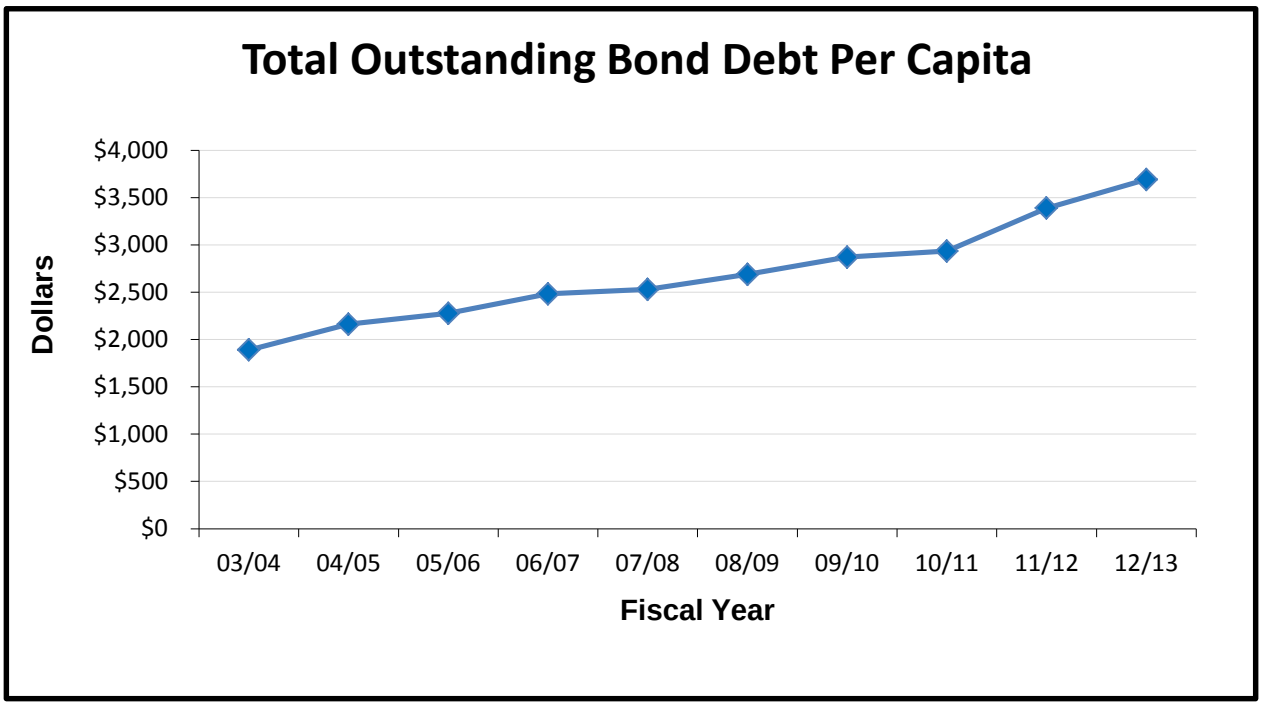


Figure 25: Total Outstanding Bond Debt per Capita

The Arizona Department of Revenue records all bonds or other securities issued for a term in excess of one year by the state, a county, city, town, school district, irrigation district or other political subdivision within the State of Arizona.

A comparison of different cities bond debt per resident (also known as per capita) is shown below. The outstanding debt for each city or town as of June 30, 2013 is compared to the population of each city or town as of July 1, 2012. Note that there is a lag of one year between the outstanding debt and the population.

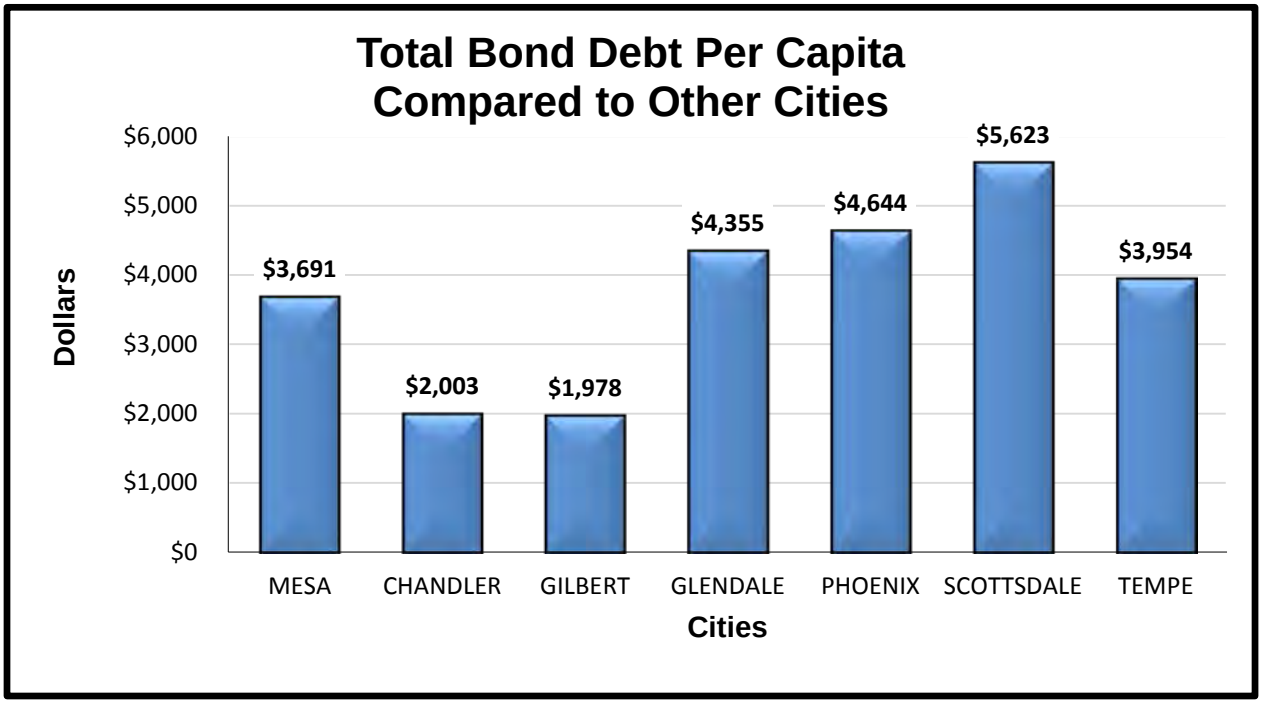


Figure 26: Total Bond Debt per Capita Compared to Other Cities

Bond Authorization

In FY 2014/15, the City has $267,594,000 in bond authorization remaining from the voters. The following bond authorization summary (Figure 27) outlines the City's prior available bond authorizations, the 2014 bond sale amounts and the authorization remaining.

Bond Authorization Summary				
Program	Statutory Bond Type	Prior Available Authorization	2014 Bond Sale	Remaining Authorization
General Obligation Bonds				
Public Safety	20%	$ 61,360,000	$ 15,655,000	$ 45,705,000
Fire and Medical	20%	$ 4,974,000	$ -	$ 4,974,000
Library	6%	$ 7,944,000	$ -	$ 7,944,000
Park and Recreation	20%	$ 69,590,000	$ 10,155,000	$ 59,435,000
Storm Sewer	20%	$ 7,003,000	$ -	$ 7,003,000
Transportation/Streets	20%	$ 79,100,000	$ 11,740,000	$ 67,360,000
Utility Reveneue Bonds				
Natural Gas	Utiltity	$ 19,095,000	$ 3,975,000	$ 15,120,000
Water	Utiltity	$ 28,645,000	$ 18,980,000	$ 9,665,000
Wastewater	Utiltity	$ 49,868,000	$ 13,045,000	$ 36,823,000
Solid Waste	Utiltity	$ 7,670,000	$ 385,000	$ 7,285,000
Electric	Utiltity	$ 3,320,000	$ -	$ 3,320,000
Highway User Revenue Bonds				
Streets	HURF	$ 2,960,000	$ -	$ 2,960,000
Total Bonds		**$ 341,529,000**	**$ 73,935,000**	**$ 267,594,000**

Figure 27: Bond Authorization Summary

Proceeds received from the sale of these bonds will be used to pay for the design, construction, acquisition and land purchase components of certain capital projects that the City will begin or continue during FY 2014/15. The bonds listed above represent portions of bond authorizations approved by the City electorate at bond elections held in the years 1987, 1994, 1996, 2004, 2006, 2008, 2010, 2012, and 2013.

General Obligation Bond Capacity

General Obligation (G.O.) Bonds are categorized into two groups:

i. 20% - Under Arizona law, cities can issue G.O. Bonds for purposes of water, wastewater, artificial light, streets, public safety, open preserves, parks, playground, and recreational facilities up to an amount not exceeding 20% of the secondary assessed valuation for Mesa.

ii. 6% - Under Arizona law, cities can issue G.O. Bonds for all purposes other than those listed above (definition of 20% G.O. Bond), up to an amount not exceeding 6% of the secondary assessed valuation for Mesa.

The Arizona Constitution provides that the general obligation bonded indebtedness of a city for general municipal purposes may not exceed six percent of the secondary assessed valuation of the taxable property in that city (Article 9, Section 8, Paragraph 1). In addition, cities may issue general obligation bonds up to an additional 20 percent of the secondary assessed valuation for supplying such city with water, artificial light or sewers, and for the acquisition and development of land for open space preserves, parks, playgrounds and recreational facilities, public safety, law enforcement, fire and emergency services facilities and streets and transportation facilities.

The 20 percent and six percent bonding capacities are based on the 2014 secondary net assessed value of $2,821,172,754. The State of Arizona uses the full cash (secondary) value of a property to compute secondary taxes, which are restricted to repay the City's general obligation bond debt. The City of Mesa's General Obligation bond capacity is summarized in Figure 28.

General Obligation Bond Capacity			
	20%	6%	Total
Legal Bond Limit	$ 564,234,551	$ 169,270,365	$ 733,504,916
Outstanding Bonded Debt	$ 343,369,962	$ 1,275,038	$ 344,645,000
Remaining Bond Capacity	$ 220,864,589	$ 167,995,327	$ 388,859,916

Figure 28: General Obligation Bond Capacity

Property Tax

A secondary property tax is levied on taxable property within the City of Mesa. The levy is used to fund principal and interest on debt service from General Obligation (G.O.) bonds issued to finance capital infrastructure in the City. The FY 2014/15 secondary property tax levy is $33,439,361. The corresponding secondary property tax rate is $1.1853 on each $100 of taxable property. The City does not levy a primary property tax.

Property - Assessed Value

The Maricopa County Assessor's Office and the Arizona Department of Revenue determine a "full cash value" for all property in the City of Mesa on an annual basis. Property values used each year are based on market values from approximately two years prior. For example, the FY 2014/15 assessed value is based on property valuations from 2012. An assessment ratio is applied to the full cash value of property based on property classification, which determines the "assessed value" of a property. Excluding any exemptions from the assessed value determines the "net assessed value" of a property, which is used for taxing purposes.

City of Mesa secondary net assessed value for recent fiscal years is shown below.

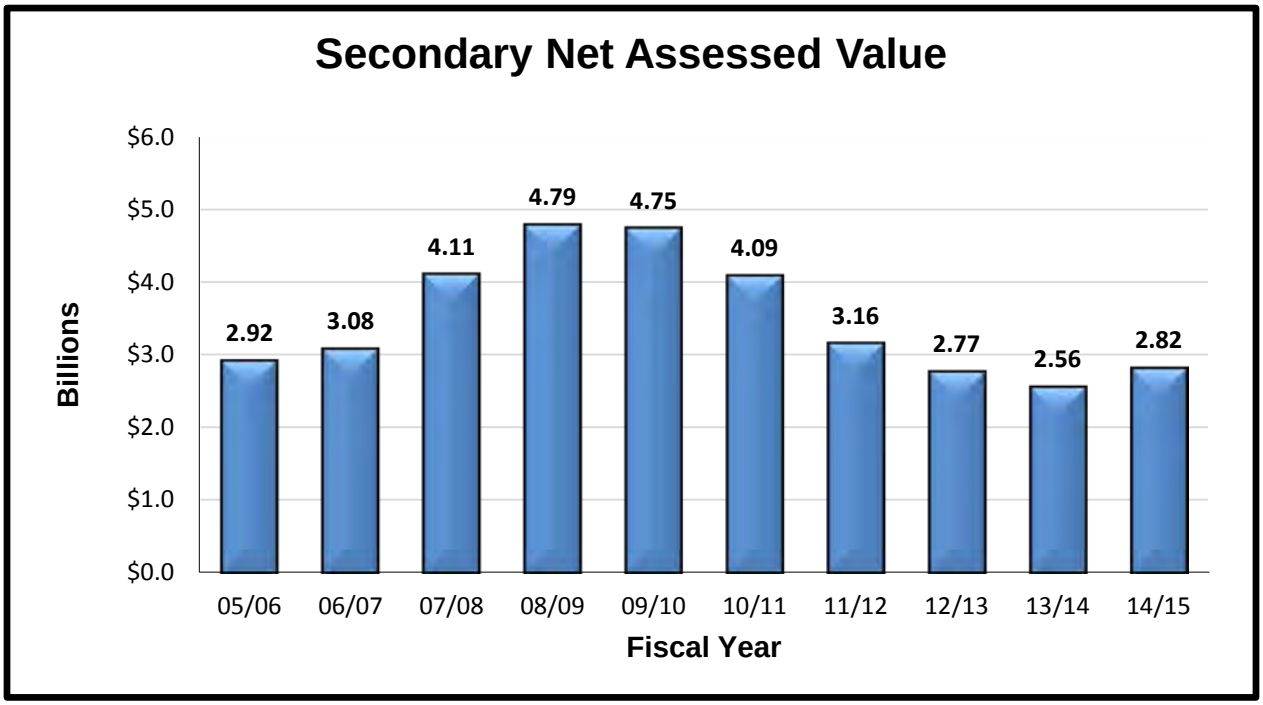


Figure 29: Secondary Net Assessed Value

Although the secondary net assessed value of taxable property in the City has increased in FY 2014/15, median values by category of property vary significantly. A rebound in residential values is driving the overall increase in total values (see Figure 30 below).

Property Category	FY 2013/14 Median Value	FY 2014/15 Median Value	% Change
Residential	$ 91,600	$ 109,300	19.3%
Commercial	$ 330,024	$ 322,800	-2.2%
Land	$ 22,622	$ 20,900	-7.6%

Figure 30: Median Value of Property by Category Secondary Property Tax Background

Secondary Property Tax Background

Since FY 2009/10, the City of Mesa has levied a secondary property tax to pay for debt service on G.O. bonds. In General Obligation bond elections in 2008, 2012, and 2013, ballot language approved by Mesa voters included specific language stating that the issuance of the bonds would result in a property tax increase sufficient to pay the annual debt service on bonds.

The City focuses on the secondary property tax levy (not the secondary property tax rate). Unless new G.O. bonds are authorized by voters, or the Council provides specific direction to alter the levy, the tax rate has been adjusted to maintain the same levy from one year to the next. The amount of the levy is intended to fund the average cost of debt service over the life of the bonds. State law (A.R.S. §35-458(A)) limits the annual levy to the amount of General Obligation principal and interest due, plus a reasonable delinquency factor.

The bonds approved in a G.O. election are issued over several fiscal years (as improvements are being made) and are currently being issued for 20-year terms. After the November 2008 election in which voters authorized bonds to be re-paid by secondary property tax, the Council levied a secondary property tax of $14.1 million in FY 2009/10.

In FY 2013/14, the levy was adjusted to $22.1 million to fund debt service from Parks bonds authorized in 2012, as well as $2.3 million of debt service authorized prior to 2008.

Secondary Property Tax – FY 2014/15

The FY 2014/15 levy of $33.4 million includes the estimated cost of the average debt service for the public safety ($51.7 million) and streets ($79.1 million) bonds authorized in the 2013 election, as well as a reasonable amount to account for delinquent payments.

The secondary property tax levy is calculated by multiplying the secondary net assessed value of taxable property by the secondary property tax rate. As the net assessed value of taxable property increases or decreases, the City adjusts the tax rate to maintain a steady levy.

The net assessed value of City taxable property increased from $2.6 billion in FY 2013/14 to $2.8 billion in FY 2014/15; therefore, the base portion of the FY 2014/15 recommended rate has been reduced in order to achieve the same $22.1 million amount levied in FY 2013/14 (see rows (a) and (b) in Figure 31 below).

With voter approval of public safety and streets bonds in 2013, the recommended FY 2014/15 rate is adjusted to levy an additional $11.3 million for a total levy of $33.4 million (the rate and levy amounts in rows (b) and (c) add to row (d) in Figure 31 below).

Secondary Property Tax Levy Adjustments			
Fiscal Year	Net Assessed Value (Billions)	Rate Per $100 of Value	Levy (Millions)
(a) FY 2013-14	$2.6B	$0.86	$22.1M
(b) FY 2014-15 (Base)	$2.8B	$0.78	$22.1M
(c) FY 2014-15 (Public Safety/Streets Bonds)	$2.8B	$0.40	$11.3M
(d) **FY 2014-15**	**$2.8B**	**$1.19**	**$33.4M**

Figure 31: Secondary Property Tax Levy Adjustments

For additional detail on property valuation and property tax, see:

Maricopa County Department of Finance
http://www.maricopa.gov/Finance/PDF/Tax/PropertyTaxOverview%2010222013.pdf

Maricopa County Assessor
http://mcassessor.maricopa.gov/category/frequently-asked-questions/property-tax/

Arizona Tax Research Association
http://www.arizonatax.org/publications/books

Revenue Bonds

Revenue Bonds are also categorized into two groups: Utility Revenue Bonds and Excise Tax Bonds.

Utility Revenue Bonds - Utility revenue bonds have no statutory limitations as to the amount that may be issued. Projects that fall into this category are Gas, Water, Wastewater, Electric, and Solid Waste projects. Bonds used for these projects are repaid from revenues received from the customers of that particular utility.

Excise Tax Bonds – Excise taxes are taxes paid when purchases are made on a specific good, such as gasoline. Excise tax bonds are repaid from revenues derived from taxation of a particular good or activity. Examples of excise tax bonds include Highway User Revenue Fund (HURF) bonds secured by gasoline tax revenues received from the State of Arizona. Excise tax bonds were issued in FY 2012/13 to finance the construction and renovation of Spring Training facilities. The bonds are backed by the City's excise tax revenue (city sales and use tax; state-shared revenues; licenses, fees, and permits; fines and forfeitures; etc.).

Utility Revenue Bonds Capacity

The City revenue bond indenture ordinances require that net revenues equal at least a ratio of 1.2 of the principal and interest requirement in each fiscal year for Utility System Revenue Bonds. These bonds include electric, gas, solid waste, water and wastewater bonds. The ratio is a comparison of net revenues to debt service expenses (Coverage Ratio = Net Revenue/Debt Service) as published in the official statement for the 2014 utility revenue bond issuance.

Utility System Revenue Bonds						
				Debt Service		
Fiscal Year	Operating Revenues	Operating Expenses	Net Revenue Available for Debt Service	Principal	Interest	Debt Coverage Ratio
2008/09	278,601,711	136,732,548	141,869,163	9,815,000	37,224,639	3.02
2009/10	279,772,621	133,810,233	145,962,388	10,475,000	40,379,631	2.87
2010/11	286,999,030	131,313,192	155,685,838	12,585,000	42,813,585	2.81
2011/12	302,768,068	131,610,590	171,157,478	21,365,000	43,465,323	2.64
2012/13	302,743,928	134,440,830	168,303,098	21,630,000	46,411,686	2.47

Figure 32: Utility System Revenue Bonds

Excise Tax Bonds

In November 2010, Mesa voters approved a resolution for the City to expend public funds to construct a city-owned Spring Training baseball facility. The City issued $104.5 million of excise tax bonds in FY 2012/13 to support the construction and renovation of Spring Training facilities at Riverview (Chicago Cubs) and Hohokam (Oakland Athletics) Parks. In November 2010, Mesa voters also approved an increase to the Transient Lodging Tax (TLT, "bed tax") from 3% to 5%, a portion of which was designated to help fund the baseball facility. The City is in the process of selling land owned in Pinal County in order to retire the Excise Tax bond principal.

Debt Service

Debt service requirements impact the City's financial condition and can limit flexibility in responding to changing circumstances or priorities. When debt is issued, it obligates the City to make regular payments for periods of up to 30 years. The City's goal is to have a consistent level of debt service obligations and to have future General Obligation debt service paid for through a secondary property tax levy, creating a stable financial environment for providing consistent services.

Total budgeted debt service for FY 2014/15 is $132,005,129, representing 9.9% of the City's operating budget. Debt service schedules for Mesa's two primary bond types (General Obligation and Utility System Revenue) are shown below.

General Obligation Debt Service

The scheduled debt service payments for the G.O. Bonds for the next twenty years are shown in Figure 33 and Figure 34.

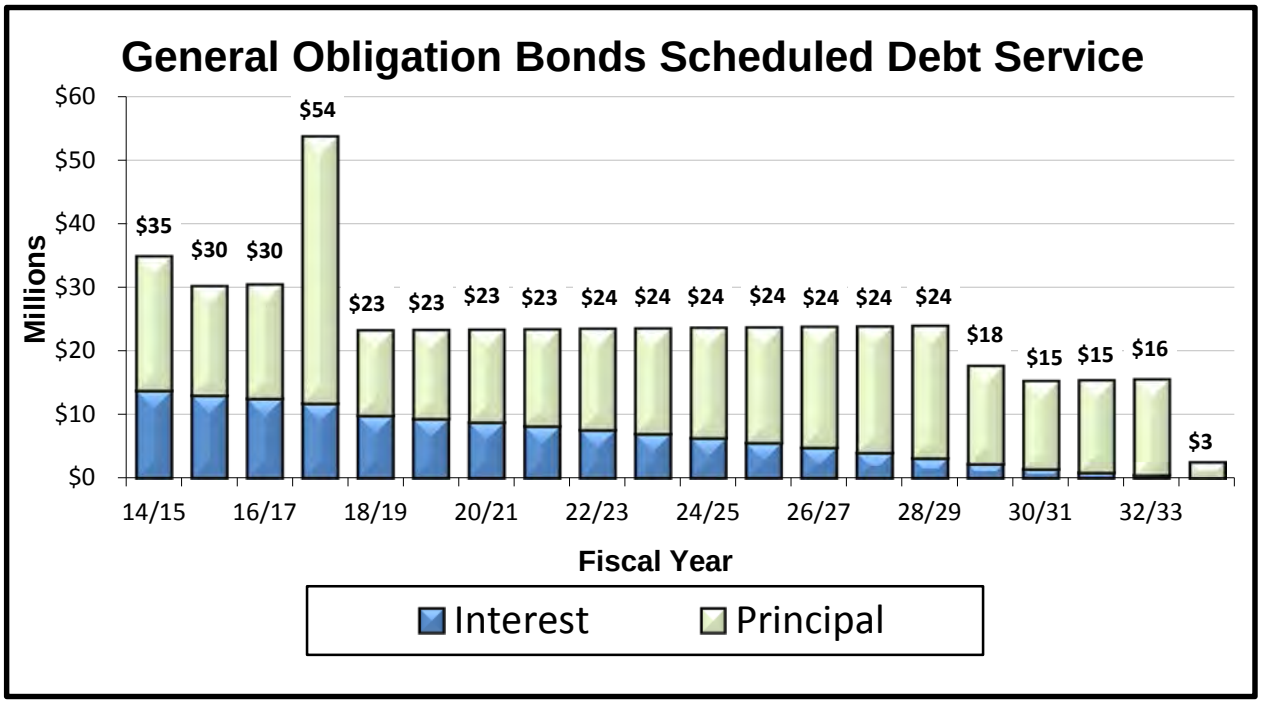


Figure 33: G. O. Bonds Scheduled Payments until Debt Service Retirement

As new debt is issued, debt service will be structured to create a consistent level of debt repayment in future years. The City plans to refund (refinance) the large debt payment due in FY 2017/18 to smooth the cost over future years.

The outstanding bond debt balance is paid back over time through annual principal and interest payments (debt service payments). General Obligation bonds, used for public safety, streets, parks, libraries, etc., are repaid from the General Fund, a secondary property tax, impact fees, and a court construction fee.

In November 2008, voters authorized General Obligation bonds with ballot language stating that the debt service for the projects would be paid by a secondary property tax (rather than the General Fund). Budgeted secondary property tax revenue in FY 2014/15 is $33,440,000. This revenue offsets debt service costs to the General Fund.

General Obligation Bonds
Scheduled Debt Service Payments by Fiscal Year

Fiscal Year	Interest	Principal	Total
2014/15	13,778,532	21,145,000	34,923,532
2015/16	13,034,176	17,240,000	30,274,176
2016/17	12,509,498	17,990,000	30,499,498
2017/18	11,755,750	41,945,000	53,700,750
2018/19	9,854,338	13,440,000	23,294,338
2019/20	9,362,900	13,980,000	23,342,900
2020/21	8,810,513	14,575,000	23,385,513
2021/22	8,220,063	15,225,000	23,445,063
2022/23	7,614,719	15,905,000	23,519,719
2023/24	6,976,269	16,600,000	23,576,269
2024/25	6,321,294	17,375,000	23,696,294
2025/26	5,574,219	18,175,000	23,749,219
2026/27	4,813,106	19,025,000	23,838,106
2027/28	4,019,731	19,850,000	23,869,731
2028/29	3,174,763	20,800,000	23,974,763
2029/30	2,276,450	15,400,000	17,676,450
2030/31	1,445,750	13,875,000	15,320,750
2031/32	940,750	14,500,000	15,440,750
2032/33	502,750	15,075,000	15,577,750
2033/34	50,500	2,525,000	2,575,500
Total	**$131,036,069**	**$344,645,000**	**$475,681,069**

Figure 34: Table of G.O. Bonds Scheduled Debt Service Payments

Utility System Revenue Debt Service

Debt service payments for utility revenue bonds are funded by fees and charges paid by utility customers. Utility System Revenue Bonds Scheduled Debt Service Payments by fiscal year can be seen as chart in Figure 35 and in the table shown in Figure 36.

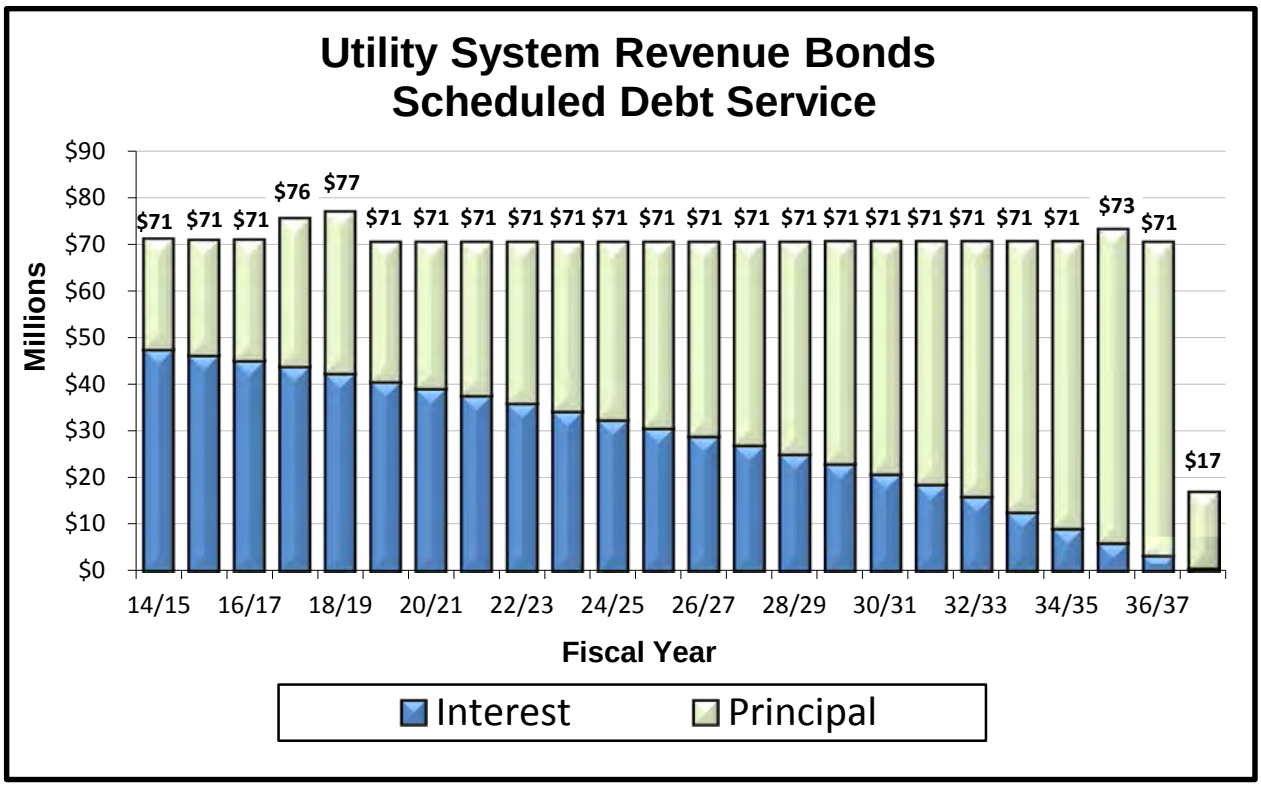


Figure 35: Utility System Revenue Bonds Scheduled Debt Service

Utility System Revenue Bonds Scheduled Debt Service Payments by Fiscal Year			
Fiscal Year	**Interest**	**Principal**	**Total**
2014/15	47,460,069	23,860,000	71,320,069
2015/16	46,223,808	24,800,000	71,023,808
2016/17	45,015,358	26,070,000	71,085,358
2017/18	43,826,933	31,880,000	75,706,933
2018/19	42,276,933	34,825,000	77,101,933
2019/20	40,526,083	30,085,000	70,611,083
2020/21	39,087,557	31,525,000	70,612,557
2021/22	37,564,545	33,045,000	70,609,545
2022/23	35,941,454	34,665,000	70,606,454
2023/24	34,195,070	36,410,000	70,605,070
2024/25	32,326,652	38,275,000	70,601,652
2025/26	30,594,447	40,005,000	70,599,447
2026/27	28,839,779	41,755,000	70,594,779
2027/28	26,963,065	43,630,000	70,593,065
2028/29	24,993,620	45,605,000	70,598,620
2029/30	22,946,393	47,820,000	70,766,393
2030/31	20,782,931	49,985,000	70,767,931
2031/32	18,573,851	52,195,000	70,768,851
2032/33	15,996,430	54,770,000	70,766,430
2033/34	12,591,363	58,175,000	70,766,363
2034/35	9,124,691	61,640,000	70,764,691
2035/36	6,039,000	67,300,000	73,339,000
2036/37	3,347,000	67,290,000	70,637,000
2037/38	655,400	16,385,000	17,040,400
Total	**$ 665,892,429**	**$991,995,000**	**$1,657,887,429**

Figure 36: Table of Utility System Revenue Bonds Scheduled Debt Service Payments

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projects & capital budget

mesa·az

Projects & Capital Budget

CAPITAL BUDGET OVERVIEW

The City of Mesa recognizes the need to keep pace with the growth of the community and the needs of the City's residents. The Capital Budget is designed to identify the public facility and infrastructure needs of the City.

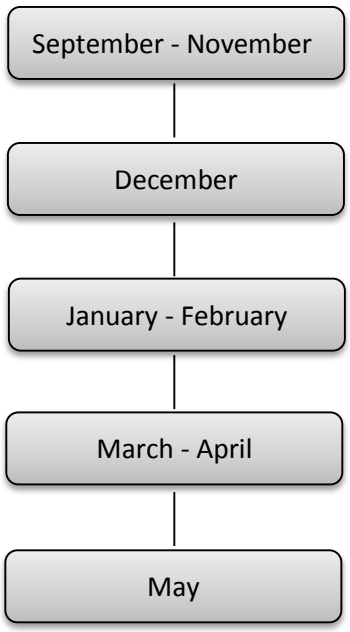
Capital expenditures are defined as purchases that meet the following requirements:

1) Have an estimated useful life of more than one year
2) Have a unit cost of $5,000 or more
3) Considered a betterment or improvement of a capital asset (if it is an existing capital asset)

The City's capital budget is comprised of a five-year projection of future improvement to existing facilities, the acquisition of land and buildings, construction of new facilities, and major equipment purchases. This includes the regular replacement of equipment such as vehicles and computer hardware. The City Council adopts the five-year plan as a part of the annual budgeting process. The first year of the plan is then formally adopted as part of the Capital Budget for the current fiscal year. The Fiscal Year 2014/15 Capital Budget is comprised of four categories. Below is a summary of the budget in each category. A schedule showing the funding sources for each of the categories can be found on page 121.

FY 2014/15 Capital Budget	
Category	**Budget**
Operating Capital – General	$25,306,432
Vehicle Replacement Program	$15,728,272
Operating Capital – Vehicles	$3,694,140
Capital Improvement Program (CIP)	$ 342,685,000
Total Capital Budget	**$ 387,413,844**

CAPITAL BUDGET PROCESS



Departments work with the Engineering Department to revise the eight-year CIP

Eight-year CIP reviewed by Office of Management and Budget

CIP is reviewed with City Manager; projects are prioritized and funding is identified

CIP is presented to the City Council; City Council provides direction regarding CIP

Five-year CIP is published; public hearing is held; Capital Improvement Program is formally adopted by City Council

Projects & Capital Budget

Due to limited resources, not all projects identified during the budget process are adopted in the final budget. Projects are prioritized based on how each project:

- Meets the needs of the City considering factors such as financial feasibility, public health, and safety
- Fulfills the City's legal commitment to provide safe and adequate facilities and services
- Creates efficiencies in existing facilities
- Prevents or reduces future improvement cost
- Provides services to developed areas lacking full-service
- Promotes infill development

CAPITAL BUDGET CATEGORIES

Operating Capital - General

Operating capital expenditures include acquisitions or upgrades to physical assets such as property, buildings, vehicles or equipment.

Operating capital expenditures are included in the operating budgets of City departments.

Also included in the operating capital category are the City's infrastructure lifecycle programs for facility maintenance, information technology infrastructure, desktop computer replacement and parks facility maintenance.

Below is a table describing some of the notable capital purchases using operating funds budgeted in FY 2014/15.

2014/15 Operating Capital - General	
Description	**Total Budget***
Eastmark Development Agreement Improvements*	$6,515,000
Self-Containing Breathing Apparatus (SCBA) Grant -Fire	$2,954,460
Tidemark Replacement Project	$2,000,000
Emergency Response Radio Equipment Upgrade	$1,000,000
Convention Center and Amphitheater Improvements	$801,217
Miscellaneous	$12,035,755
Total	**$25,306,432**

*The expenditures from Eastmark will be reimbursed by the Community Facility District (CFD).

Vehicle Replacement Program

The Vehicle Replacement Program allows the City's fleet replacements to be reviewed in a global manner and resources to be applied to the greatest need. Proper fleet management allows for greater efficiency in operations.

The vehicle replacement program is funded using money from the vehicle replacement fund and the replacement extension reserve:

Vehicle Replacement Fund: The Vehicle Replacement Fund is funded through proceeds from the sale of vehicles, interest on the fund balance, and fund transfers from each of the various general governmental city funds.

Replacement Extension Reserve (RER): Mesa's bond covenants require that two percent of all utility revenue is used to continue to improve utility system infrastructure. Mesa has used RER revenue to purchase the vehicles necessary to adequately maintain the infrastructure.

2014/15 Vehicle Replacement Program*	
Funding Source	**Budget**
Vehicle Replacement Fund	$ 6,743,393
Replacement Extension Reserve	$ 8,984,879
Total	**$ 15,728,272**

*The purchase and preparation of replacement vehicles is centralized in the Fleet Services Department budget. Operating and maintenance expenses are included in the budgets of the departments using the vehicles.

Operating Capital - Vehicles

These vehicles are typically not included in the City's vehicle replacement program because they are either (1) being funded with a grant or (2) being replaced with a different type of vehicle (e.g., a ½ ton truck being replaced with a ¾ ton truck). Future replacements of these vehicles will be funded through the vehicle replacement program.

Vehicles purchased in this category include both replacements and fleet additions. Fleet additions are new vehicles to the City and increase the City's fleet. These additions are typically the result of new programs, services or positions.

In 2014/15, the Solid Waste Management Department has planned vehicle replacement needs that exceed the funding available in the Vehicle Replacement Program. Vehicles for the Fire and Medical Department are funded outside of the Vehicle Replacement Fund.

Both new and replacement vehicles funded outside of the Vehicle Replacement Program are outlined in the following table.

2014/15 Operating Capital - Vehicles	
Department	**Total Budget**
Replacement Vehicles	
Fire and Medical	$ 634,337
Transportation	$ 554,551
Solid Waste Management	$ 628,300
Total Replacement Vehicles	**$ 1,817,188**
Fleet Additions	
Police	$ 455,673
Engineering	$ 65,279
Parks, Recreation and Commercial Facilities	$ 138,000
Solid Waste	$1,218,000
Total Fleet Additions	**$ 1,876,952**
Total	**$ 3,694,140**

Capital Improvement Program

Major capital improvements and purchases are planned and tracked on a longer-term basis than annual capital purchases. Departments plan and develop projects in conjunction with the Engineering Department. City management meets with departments to analyze and prioritize the projects. This allows the City to apply limited funding and staff resources to the highest-priority projects. Based on the resources projected to be available for the various types of projects, a multi-year plan is developed.

An eight-year Capital Improvement Program (CIP) assists in development of the City's forecast. This plan includes project costs as well as all resulting operational and maintenance costs. The first five years of the plan is published in the Five-Year Capital Improvement Program document. The first year of the plan is adopted by the City Council as part of the annual budget process.

Funding Sources

There are two primary funding sources for capital improvements: (1) operating sources and (2) bonds. The following is a brief summary of the funding sources:

Special Revenue & Operating Sources – Operating sources range from general and special revenues (Local Street Sales Tax, Highway User Revenue, State shared revenue, Federal and State aid, fines) to enterprise revenues (electric, gas, water, solid waste, etc.). For purposes of the Capital Improvement Program, reimbursements of expenses from other governmental entities are included in this category. While not considered revenue, their inclusion assists in ascertaining the net cost of a project to the City.

Highway User Revenue – funds received through the State of Arizona collection of gasoline tax and a number of additional transportation related fees. Revenues from these taxes and fees are deposited into the Arizona Highway User Revenue Fund (HURF), of which the City of Mesa receives a portion of the total. Funds in this category can only be used for Transportation related activities.

Local Streets Sales Tax – funds received from a May 2006 voter approved increase of the City's Transaction Privilege (Sales Tax) by 0.5%, of which 0.3% has been dedicated to Transportation. This funding can only be used for streets-related activities and provides a local revenue source as well as the matching requirement to obtain Maricopa Association of Governments (MAG) Proposition 400 monies.

Federal Aid – funds obtained through federal grants such as Community Development Block Grants (CDBG) and Federal Transit Administration grants.

State Aid – funds obtained through state grantors such as the Arizona Department of Transportation.

Bonds - Issuing bonds is a common practice among cities; it is the primary and most widely accepted method for municipalities to fund large capital projects. There are three types of bond fund projects in the Capital Improvement Program:

General Obligation (G.O.) Bonds - General obligation bonds are categorized into two groups. The two groups are:

20% - Under Arizona law, cities can issue G.O. Bonds for purposes of water, wastewater, artificial light, streets, public safety, open preserves, parks, playground, and recreational facilities up to an amount not exceeding 20% of the secondary assessed valuation for Mesa.

6% - Under Arizona law, cities can issue G.O. Bonds for all purposes other than those listed above (definition of 20% G.O. Bond), up to an amount not exceeding six percent of the secondary assessed valuation for Mesa.

Utility Revenue Bonds - Utility revenue bonds have no statutory limitations on the amount which may be issued. Projects that fall into this category are Gas, Water, Wastewater, Solid Waste, and Electric projects. Bonds used for these projects are repaid from payments made by each utility customer.

Excise Tax Bonds - Excise taxes are taxes paid when purchases are made on a specific good or activity. Excise tax bonds were issued in FY 2012/13 to finance the construction and renovation of Spring Training facilities. The bonds are backed by the City's excise tax revenue (city sales and use tax; state-shared revenues; licenses, fees, and permits; fines and forfeitures; etc.).

The total Capital Improvement Program budget adopted for 2014/15 is $342,685,000. The table below illustrates the adopted 2013/14 CIP budget compared to 2014/15. This is an overview of CIP funding. A more detailed schedule can be found on page 122.

Projects & Capital Budget

Comparison of Prior Year CIP Budget		
Funding Source	**2013/14**	**2014/15**
Operating Funds		
Unrestricted	$ 11,286,843	$ 2,137,641
Restricted	$ 20,749,157	$ 39,554,359
Operating Funds Subtotal	**$ 32,036,000**	**$ 41,692,000**
Bond Funds		
General Obligation	$ 29,279,292	$ 74,352,784
Utility Revenue	$ 62,965,979	$ 109,363,216
Excise Tax	$ 50,695,729	$ -
Bond Funds Subtotal	**$ 142,941,000**	**$ 183,716,000**
Additional Appropriation (if needed)		
Public Safety Bond Capacity	$ 9,625,000	$ -
Streets Bonds Capacity	$ 15,865,000	$ -
Additional Capacity (if needed) Subtotal	**$ 25,490,000**	**$ -**
Total Budget (without carryover)	**$ 200,467,000**	**$ 225,408,000**
Carryover		
Capital Improvement Carryover	$ 40,847,000	$ 35,374,000
Bond Capital Improvement Carryover	$ 94,065,000	$ 81,903,000
Carryover Subtotal	**$ 134,912,000**	**$ 117,277,000**
Total Budget	**$ 335,379,000**	**$ 342,685,000**

Notable differences in the CIP budget between FY 2013/14 and FY 2014/15 are:

General Obligation Bonds – FY 2014/15 marks the completion of all projects in the 2008 General Obligation election. Most projects have been completed as of July 1, 2014. A small amount remains in FY 2014/15. In November 2012, the citizens of Mesa voted to invest in their Parks and Recreation facilities. Several of those projects will be under construction during FY 2014/15. In November 2013, voters approved bonds for public safety and streets. Many of these projects will also start this fiscal year.

Utility Revenue Bonds – The City Council has called a 2014 bond election to provide funds for utility programs. Should Mesa voters approve the bonds, the City has identified utility infrastructure needs requiring an additional $60,000,000 in FY 2014/15.

Excise Tax Bonds – The budget for excise tax bonds in FY 2013/14 reflects the completion of the Chicago Cubs spring training facility. Although budgeted in FY 2013/14, the majority of improvements to Hohokam Stadium will be completed in FY 2014/15. This funding has been carried over from FY 2013/14 to FY 2014/15 and is reflected in the bond carryover amount in the table above.

Restricted Funds – FY 2014/15 includes additional transportation-related projects that are being funded through revenues which are restricted to transportation.

IMPACT ON OPERATING BUDGET

The completion of capital improvement projects may result in the need for additional funding for one-time start-up purchases as well as ongoing operations and maintenance (O&M) funding (e.g., a new fire station requires one-time funding for items such as furniture, fixtures and equipment and ongoing funding for expenditures such as personnel, utilities and maintenance). Operating and maintenance funding is identified during the project planning process.

Increased O&M costs budgeted in FY 2014/15 result from projects completed in prior years. Major capital projects typically have design and construction schedules that last throughout the year; therefore, O&M usually begins the following fiscal year. Operations and maintenance costs are included in the operating budgets of the applicable department.

CIP Impact on Operating Budget					
Funding Source	**2014/15**	**2015/16**	**2016/17**	**2017/18**	**2018/19**
General Fund	$ 2,200,885	$ 1,632,762	$ 829,412	$ 2,043,219	$ 555,621
Local Street Sales Tax	$ -	$ 23,713	$ 36,990	$ -	$ 6,802
Highway User Revenue	$ 52,948	$ 54,132	$ 28,539	$ 78,525	$ -
Transit Fund	$ 582,000	$ 3,459,840	$ 66,751	$ 659,036	$ 2,684,125
Capital - General Fund	$ 125,000	$ 427,392	$ 118,990	$ -	$ -
Enterprise Fund	$ 45,000	$ -	$ 160,989	$ 3,571,201	$ -
Total Operational Impact	**$3,005,833**	**$5,597,839**	**$1,241,672**	**$6,351,982**	**$3,246,548**

Below are two examples of capital projects included in the 2014/15 CIP that will have a significant operational impact. Each project will require money in future years for operations and maintenance. Included is the estimated annual operating impact of each project and a description of the operating costs.

Various Park Bond Projects

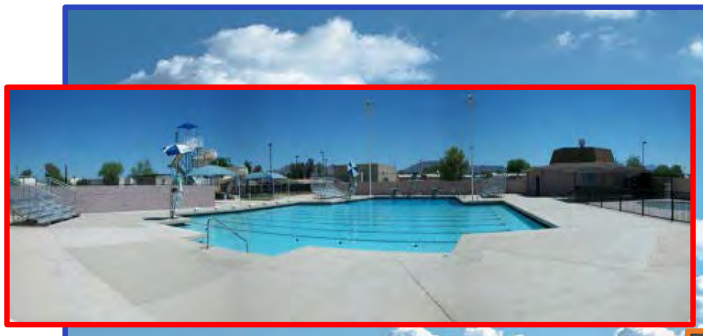
Project Description:

Annual Operating Impact: $758,311
Several of the park improvements approved by voters in the 2012 bond election are nearing completion. As new city parks become available, there is a wide range of operations and maintenance costs associated with the improvements.

Additional O&M is related to an increase in park acreage, maintenance of splash pads, increased utility costs due to additional lighting, and the purchase of necessary chemicals to maintain fountains and other water fixtures.

Mesa High Regional Aquatic Center

Project Description: The Mesa High Regional Aquatic Center will be built at the southwest corner of the Mesa High School campus. The aquatic center will include a lazy river, splash pad, ten racing lanes, and a dive tank. Enclosed building areas will be needed to accommodate public entry, bathhouse, offices, small classroom, pool equipment room plus storage for pool chemicals. Shade structures and bleacher seating will also be provided.



Annual Operating Impact: $400,000
Most of the O&M relating to the aquatic center is due to staffing. The City has also agreed with the school district to cover expenses related to pool maintenance and water treatment chemicals. The school district will pay for utilities.

CAPITAL IMPROVEMENT PROGRAM CATEGORIES

All capital improvement projects are assigned to one of five categories. The total CIP is summarized by these categories following the descriptions.

Economic Investment - Projects that fall under this category are the HEAT Initiative (defined below), General Government, Capital Improvement and Operations, Community Development (CDBG), and Town Center Development.

> *HEAT Initiative projects promote economic development in 5 key areas: Healthcare, Education, Aerospace, Tourism, and Technology.*
>
> *General Government projects are defined as any improvements or land acquisition associated with Mesa's Town Center Redevelopment area; upgrades or renovations to existing buildings where City employees are currently located.*

Projects & Capital Budget

Parks and Culture - Projects that fall into this category are Arts and Culture, Parks and Recreation, Golf Course, Aquatics, Library, Community Center, and Cemetery.

Parks and Culture projects are defined as new neighborhood, community or district parks and associated amenities; park maintenance offices; retention basin improvements; golf course improvements; athletic field lighting; community recreation centers; skate parks; shared use paths; park canal projects; aquatic facilities.

Public Safety - Projects that fall into this category are Police, Fire and Medical, Judicial, Communications and Environmental Management.

Public Safety projects are defined as new buildings or existing buildings/facilities that are planned to be remodeled, renovated, or expanded such as Police substations; Fire stations; courtrooms; pistol ranges; training facilities; or parking garages associated with public safety. This also includes the purchase of property for public safety improvements. Other improvements include new equipment purchases or existing equipment upgrades and environmental mitigation improvements.

Transportation - Projects that fall into this category are Streets, Regional Transit Plan, Mass Transit, and Airports - Falcon Field and Phoenix-Mesa Gateway.

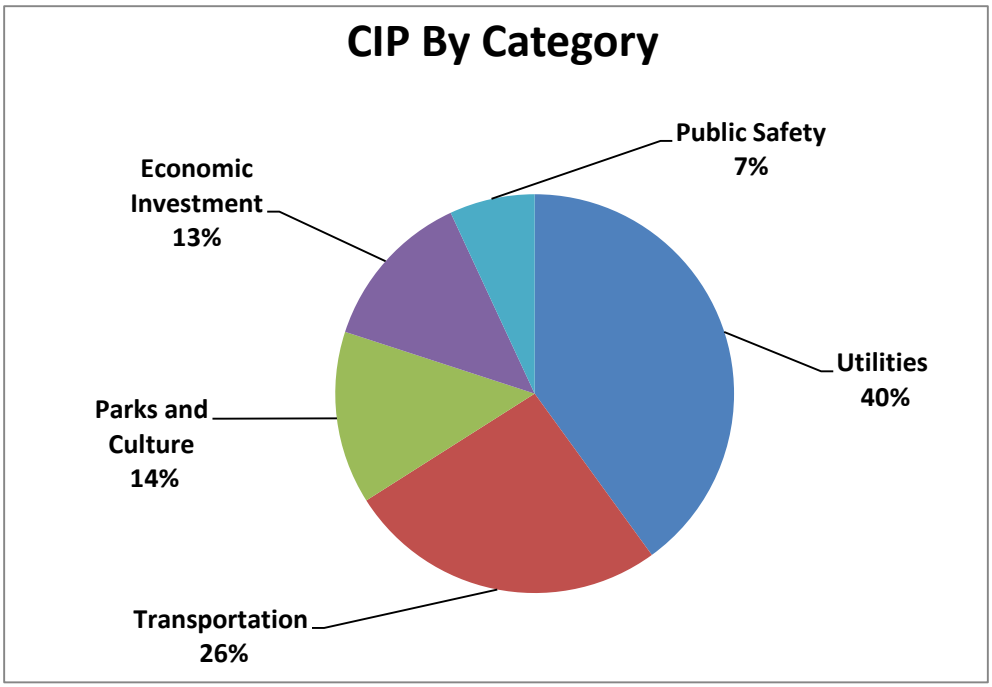
Transportation projects are defined as widening the existing arterial street system; intersection improvements; adding new roadways; landscaping within public right-of-way; street lighting and traffic signal system improvements; bus purchases; bus pullouts/bus shelters; park-n-ride lots; transit facilities; light rail studies; infrastructure improvements to the Falcon Field Airport and Phoenix-Mesa Gateway Airport.

Utilities - Projects that fall into this program are Water, Wastewater, Storm Sewer, Natural Gas, Electric, and Solid Waste.

Utility projects are defined as water reclamation plants; water treatment plants; well sites; water lines; wastewater lines; gas lines; storm sewer lines; lift stations; new or expanded pump stations; sulfide stations; storage or recharge sites; storm sewer drainage improvements; floodway improvements; electrical substation expansions; solid waste facility improvements.

Projects & Capital Budget

The 2014/15 CIP shows the City's continued commitment to reliable utility and transportation systems. Below is a chart showing the percent of the total CIP represented by each category.



The following pages contain a list of capital projects planned for the 2014/15 fiscal year, grouped by CIP category. Each project description shows only the budget for fiscal year 2014/15. More detailed descriptions and total project costs can be found in the separate document "Capital Improvement Program FY 2014-2019."

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ECONOMIC INVESTMENT- $44,761,497

Program	Funding Source	Budget*
GENERAL GOVERNMENT		
Compressed Natural Gas Facilities (CNG)(East & West) - CP0440 Construct CNG Facilities at East and West service centers to be used by City vehicles.	*Solid Waste Bond Construction*	**$7,545,683**
HEAT INITIATIVE		
Chicago Cubs Spring Training Facility - C10554 Construct a new 13,500 - 15,000 seat capacity Major League Spring Training stadium near the Price Freeway (SR 101) and Red Mountain Freeway (SR 202) Interchange in northwest Mesa.	*Spring Training Bond Construction*	**$4,400,000**
Cubs/A's Stadium Signage - CP0436 Install guide signs on Loop 202 freeway for the Cubs and Astros stadiums.	*Highway User Revenue Fund*	**$59,963**
Cubs Stadium Project Support - CP0187 Fund City staff direct and indirect costs associated with the Cubs Spring Training Facility.	*Capital - Enterprise*	**$239,600**
Fiesta District Improvements on Dobson, Longmore, Southern and Alma School - C10453 Construct infrastructure and roadway improvements in the Fiesta District with the goal of revitalizing the area near the Fiesta Mall.	*Streets Bond Construction*	**$4,000,000**
Mesa Monument Sign - CP0444 Install "Welcome to Mesa" sign on Mesa Drive.	*Capital - Enterprise*	**$16,473**
Mesa Urban Garden Low Impact Development (LID) - CP0445 Fund the Mesa Urban Garden on 1st Avenue.	*Environmental Compliance Fee*	$630
	Grants - Gen. Gov.	$17,900
		$18,530
Oakland Athletics - Hohokam & Fitch Park Renovations - CP0206 Renovate the facilities at Hohokam Stadium and Fitch Park for future use.	*Capital - Enterprise*	$11,113,217
	Spring Training Bond Construction	$13,118,221
		$24,231,438

*FY 2014/15 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2015-2019

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ECONOMIC INVESTMENT- $44,761,497

Program	Funding Source	Budget*
Spring Training Multi-use Facility - CP0295 Convert the northeast area of Riverview Park to multi-use fields to support the community recreation and parking needs of the Cub's spring training facility.	*Capital - Enterprise* *Spring Training Bond Construction*	$1,248,468 $2,872,400 **$4,120,868**
Spring Training Paseo Improvements - CP0395 Construct improvements to the Cub's spring training facility area.	*Capital - Enterprise*	**$44,108**
<u>TOWN CENTER DEVELOPMENT</u>		
Mesa Community Action Network (CAN) Tenant Improvements - CP0346 Construct improvements for Mesa CAN.	*Grants - Gen. Gov.*	**$83,347**

*FY 2014/15 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2015-2019

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PARKS AND CULTURE – $ 48,034,148

Program	Funding Source	Budget*
ARTS AND CULTURE		
21st Century Cafe (ArtPlace Grant) - CP0347 Enhance the patron experience at the Mesa Arts Center.	*Grants - Gen. Gov.*	$300,000
	Mesa Arts Center Restoration Fee	$10,145
		$310,145
Museum & Cultural Resource Expansion (Federal Building) - CP0213 Renovate the old Federal Building in downtown Mesa to allow for expansion of museum exhibit space, offices, and museum collection processing and storage.	*Parks Bond Construction*	**$2,542,724**
AQUATICS		
Mesa Aquatic Complex - CP0212 Construct a ten-lap lane pool with a dive tank and a multi-purpose leisure pool with interactive play features which may include a lazy river. The facility is planned to open by Summer 2015.	*Parks Bond Construction*	**$7,762,203**
CEMETERY		
Future Cemetery Expansion - CP0210 Fund the expansion of the city cemetery.	*Cemetery Reserve*	**$165,000**
LIBRARY		
Main Library Lighting Improvements - CP0431 Improve lighting at the main library.	*Capital - General Fund*	**$623,172**
Master Plan Main and Red Mountain Library - CP0344 Fund design and layout modifications at Main and Red Mountain Library locations.	*Special Programs Fund*	**$46,271**
Red Mountain Library Staff Offices - CP0446 Improve fire alarm/sprinkler, electrical, ventilation, and office renovations at the Red Mountain Library.	*Capital - General Fund*	**$17,118**
Red Mountain Library Renovation - CP0189 Fund library improvements.	*Capital - General Fund*	**$1,487**
PARKS & RECREATION		
Baseball Lighting at City Parks - CP0298 Fund lighting at various city parks with baseball fields.	*Parks Bond Construction*	**$2,256,217**

*FY 2014/15 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2015-2019

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PARKS AND CULTURE – $ 48,034,148

Program	Funding Source	Budget*
Buckhorn Baths Site - CP0012 Purchase the Buckhorn Bath site for preservation and opportunities for reuse.	*Parks Bond Construction*	**$2,494,321**
Existing Park Improvements - CP0226 Upgrade aging playgrounds, sports field lights, and irrigation systems as well as adding playground shade throughout the City of Mesa.	*Capital - General Fund* *Parks Bond Construction*	$175,000 $61,660 **$236,660**
Landscape/Irrigation Improvements - CP0299 Construct improvements at various park locations.	*Capital - General Fund* *Parks Bond Construction*	$468,061 $4,079,856 **$4,547,917**
McDowell and Recker Park Development - CP0122 Construct a 16-acre community park.	*Parks Bond Construction*	**$739,098**
McKellips and Ellsworth Park Development - CP0120 Construct a community park on land adjacent to Zaharis Elementary School.	*Parks Bond Construction*	**$2,236,380**
Medina & Hawes Park Development - Phase I - CP0123 Construct a 9-acre neighborhood park.	*Grants - Gen. Gov.* *Parks Bond Construction*	$50,000 $612,121 **$662,121**
Mesa City Center - CP0013 Develop conceptual plans with input from community stakeholders to create an events plaza, pedestrian mall, and public gathering places in the downtown area.	*Parks Bond Construction*	**$705,000**
Mesa Jr High Conversion - CP0211 Convert the campus into a 30-acre recreational sports complex. Features include four lighted youth baseball fields, two lighted adult softball fields, and four lighted soccer fields.	*Parks Bond Construction*	**$3,324,849**
Minor Equipment at City Parks- CP0303 Fund multiple minor equipment upgrades and replacements at city parks.	*Capital - General Fund*	**$576,084**

*FY 2014/15 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2015-2019

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PARKS AND CULTURE – $ 48,034,148

Program	Funding Source	Budget*
Oakwood Creative Care Rehabilitation Project - CP0333 Install new flooring, heating, ventilation, and air conditioning systems, remodel the kitchen and bathrooms, and upgrade fire alarm system.	*Capital - General Fund* *Community Development Block Grant*	$17,177 $577,559 **$594,736**
Pioneer Park Renovations - CP0015 Develop conceptual plans with input from community stakeholders to create a unique park destination adjacent to a light rail station.	*Parks Bond Construction*	**$2,810,123**
Playground Upgrades - CP0300 Install citywide playground upgrades.	*Capital - General Fund* *Parks Bond Construction*	$630,382 $381,900 **$1,012,282**
Pool Improvements - CP0301 Construct various city pool improvements.	*Capital - General Fund*	**$312,244**
Recreational Facility Upgrades - CP0302 Construct various improvements to city recreation centers.	*Capital - General Fund*	**$138,246**
Rio Salado Pathway Segment 4 - CP0332 Construct pathway to enhance Riverview area.	*Grants - Gen. Gov.* *Parks Bond Construction*	$1,585,674 $264,394 **$1,850,068**
Riverview Park Improvements - CP0448 Construct improvements at Riverview Park.	*Capital - Enterprise*	**$60,000**
Riverview Park Renovation - C11002 Renovate Riverview Park with a broad range of improvements to establish Riverview as a signature park for the area.	*Capital - General Fund* *Parks Bond Construction*	$1,282,102 $1,133,149 **$2,415,251**
Signal Butte & Elliot Park Development - CP0121 Construct a metro park on land on Elliot Road between Ellsworth and Signal Butte.	*Parks Bond Construction*	**$384,388**
Southeast Mesa Bike & Pedestrian Path - CP0198 Create a pedestrian and bike trail connection in southeast Mesa with a concrete path, landscaping, and lighting.	*Parks Bond Construction*	**$606,638**

*FY 2014/15 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2015-2019

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PARKS AND CULTURE – $ 48,034,148

Program	Funding Source	Budget*
West Mesa Sports Complex - CP0009 Improve underutilized space for a sports complex & recreational youth softball and baseball fields.	*Parks Bond Construction*	**$8,604,892**

*FY 2014/15 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2015-2019

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PUBLIC SAFETY – $23,717,586

Program	Funding Source	Budget*
COMMUNICATIONS		
Fiber to Radio Network Backbone Sites - CP0092 Improve the infrastructure that provides voice and data services to fire stations and other City facilities over the City's point-to-point microwave radio network.	*Public Safety Bond Construction*	**$4,555,297**
ITS Radio Communications Upgrades - CP0345 Replace aging radio equipment and move to a less congested bandwidth.	*Local Streets Sales Tax*	**$42,888**
FIRE AND MEDICAL		
Fire Apparatus Replacement - CP0095 Replace fire apparatus that has exceeded its useful life.	*Capital - General Fund* *Public Safety Bond Construction*	$254,679 $6,982,630 **$7,237,309**
Fire Department Admin Project - CP0209 Install Fire Department administrative sign.	*Capital - General Fund*	**$23,184**
Fire Station 203: Relocation - C10127 Purchase land and construct a replacement station in the area of west Broadway.	*Public Safety Bond Construction*	**$1,129,383**
Mesa Regional Dispatch Center - CP0340 Construct a Mesa Regional Dispatch Center.	*Public Safety Bond Construction*	**$1,266,067**
Public Safety Training Facility Improvements: Burn Room - CP0096 Remodel the existing burn room and expand the facilities to allow for training involving other combustible material such as natural gas.	*Public Safety Bond Construction*	**$1,868,425**
POLICE		
Aviation Unit Hangar Remodel - CP0216 Expand the facility to provide additional space to house the five aircraft.	*Public Safety Bond Construction*	**$207,697**
Communications Building Facility Improvements - CP0214 Modernize vital Mesa Public Safety communication support systems that are essential to maintain 24/7 operations in all weather conditions.	*Public Safety Bond Construction*	**$951,627**

*FY 2014/15 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2015-2019

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PUBLIC SAFETY – $23,717,586

Program	Funding Source	Budget*
Fiesta District Police Station - C02224 Construct a new police station to replace the Dobson Police Substation.	*Public Safety Bond Construction*	**$142,470**
Mesa TOPAZ Wireless Network Lifecycle Planning - C06061 Provide funding for the next system upgrade or replacement of networking hardware that is obsolete.	*Public Safety Bond Construction*	**$210,504**
Police Aviation (Helicopter) - CN0001 Replace a police aircraft that has exceeded its useful life.	*Public Safety Bond Construction*	**$3,192,316**
Police Central Facility; Remodel 3rd & 4th Floors - CP0084 Remodel these floors at the Police Central Facility to address space needs.	*Public Safety Bond Construction*	**$180,000**
Police Evidence Freezer - CP0442 Construct a new freezer to maintain the value and integrity of biological evidence.	*Public Safety Bond Construction*	**$930,449**
Police Holding Facility Improvements - CP0128 Construct efficiency and safety improvements at the Police holding facility.	*Public Safety Bond Construction*	**$180,000**
Police Shooting Range - Hardening - CP0341 Build a new 5,000 square foot high security, hardened building with an additional non-air conditioned storage building at the Police shooting range. Improvements include work stations, break room, restrooms, armory, ammo and gun rooms, target range, and garage.	*Public Safety Bond Construction*	**$1,599,970**

*FY 2014/15 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2015-2019

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TRANSPORTATION – $89,092,705

Program	Funding Source	Budget*
FALCON FIELD AIRPORT		
Access Road Improvements - CP0405 Construct various access road improvements.	*Falcon Field Airport*	**$100,976**
Airport Historic Zone Improvements - C09036 Construct improvements to the landscaping and airport signage as part of the continuing efforts to enhance the quality and appearance of Falcon Field Airport.	*Falcon Field Airport*	**$900,513**
Airport Pavement Management System (APMS) Pavement Replacement - CP0396 Rehabilitate Aprons, Taxiways, and other pavement sections.	*Grants - Enterprise*	**$81,271**
Airport Pavement Rehabilitation and Replacement Program - Falcon Ramp - C10435 Rehabilitate the pavement overlay of existing aircraft parking ramps.	*Falcon Field Airport* *Grants - Enterprise*	$189,847 $1,699,317 **$1,889,164**
Airport Terminal Building Upgrades - C10437 Remodel the existing airport terminal building.	*Falcon Field Airport*	**$1,787,243**
Automated Surface Observing System (ASOS) - C10470 Construct a concrete pad and electrical lines for an Automated Surface Observing System (ASOS).	*Falcon Field Airport*	**$4,419**
City Hangar Electrical Upgrades - CP0258 Upgrade the existing City-owned hangar.	*Falcon Field Airport*	**$108,650**
Eastside Taxilane - C06020 Construct a taxiway across Roadrunner Drive to provide aircraft access to the land located on the east side of the airport.	*Falcon Field Airport* *Grants - Enterprise*	$19,136 $408,955 **$428,091**
Gate Systems Upgrade - CP0403 Upgrade vehicle access gates to City security system.	*Falcon Field Airport*	**$202,000**

*FY 2014/15 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2015-2019

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TRANSPORTATION – $89,092,705

Program	Funding Source	Budget*
General Pavement Replacement - CP0117 Construct miscellaneous pavement improvements.	*Grants - Enterprise*	**$37,817**
Hangar Electrical Upgrades FY 14-15 - CP0404 Construct various hangar electrical upgrades.	*Falcon Field Airport*	**$100,976**
High-Speed Exits Runway 4L/22R - CP0416 Construct high-speed exits for runway 4L/22R.	*Falcon Field Airport* *Grants - Enterprise*	$12,500 $112,500 **$125,000**
J-Hangar Replacements - CP0257 Replace the existing City-owned hangars.	*Falcon Field Airport*	**$234,725**
Land Parcel 36 Improvements - CP0406 Raze existing building on parcel #36.	*Falcon Field Airport*	**$131,300**
Lease Parcel Renovations and Upgrades - CP0113 Construct upgrades to facilities located on expired ground-lease parcels which have reverted to City ownership.	*Falcon Field Airport*	**$257,477**
Operations Sweeper Maintenance Facility - CP0408 Construct maintenance facility for sweeper vehicle.	*Falcon Field Airport*	**$40,400**
Precision Approach Path Indicator (PAPI)/Runway End Identifier Lights (REIL) Upgrades/Relocation - C07046 Construct airport visual aid landing enhancements.	*Falcon Field Airport* *Grants - Enterprise*	$26,184 $235,650 **$261,834**
Runway Guard Light System - C10525 Construct runway safety program improvements to the airfield.	*Falcon Field Airport* *Grants - Enterprise*	$96,089 $666,889 **$762,978**
Taxiway A and C Reconfiguration - C10439 Realign existing Taxiways A and C to promote the use of Runway 4L-22R for training operations.	*Falcon Field Airport* *Grants - Enterprise*	$68,606 $1,466,195 **$1,534,801**
Taxiway Bravo Reconfiguration/Install Runway Guard Lights - C07041 Construct runway safety program improvements to the airfield and has been identified as a priority item by the Federal Aviation Administration Runway Safety Action Team (RSAT).	*Grants - Enterprise*	**$8,988**

*FY 2014/15 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2015-2019

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TRANSPORTATION – $89,092,705

Program	Funding Source	Budget*
Wash Rack Shade Structure - C07039 Construct a shade structure over the existing aircraft wash rack.	*Falcon Field Airport*	**$751,314**
Water Tower Renovations and Upgrades - CP0116 Remodel the 300,000-gallon water tower located on airport property.	*Falcon Field Airport*	**$385,745**
INTELLIGENT TRANSPORTATION SYSTEM (ITS)		
Anonymous Re-Identification (ARID) Sensors to Detect Travel Time and Traffic Incidents - C10418 Install a traffic signal control system in the Superstition Springs Mall area.	*Grants - Gen. Gov.* *Streets Bond Construction*	$749,362 $137,363 **$886,725**
ITS - East Valley Arterial Congestion Monitoring - CP0419 Install traffic monitoring equipment to minimize traffic congestion.	*Local Streets Sales Tax*	**$159,132**
ITS - ITS Technology Hardware - CP0418 Upgrade hardware for the Intelligent Transportation System.	*Local Streets Sales Tax*	**$251,125**
ITS - Radio Communications Upgrade - CP0417 Upgrade radio communications equipment.	*Local Streets Sales Tax*	**$15,915**
West Side Real Time Adaptive Project - C10417 Implement a traffic signal control system that dynamically adjusts signal timing based on real-time traffic conditions in west Mesa.	*Grants - Gen. Gov.* *Streets Bond Construction*	$562,990 $34,031 **$597,021**

*FY 2014/15 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2015-2019

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TRANSPORTATION – $89,092,705

Program	Funding Source	Budget*
MASS TRANSIT		
Bus Shelter Rehabilitation Phase 1 - CP0339 Remove, rehabilitate, and reinstall three shelters at locations around the city.	*Transit Fund*	**$56,879**
Central Mesa Light Rail Extension - C09046 Extend light rail from the Sycamore station east on Main Street ending between Mesa Drive and Lesueur.	*Transit Fund*	**$4,425,841**
Central Mesa Light Rail Transit (LRT) Extension Concurrent Improvements - CP0069 Replace of existing utility infrastructure to accommodate the installation of the central Mesa light rail system.	*Capital - Enterprise* *Gas Bond Construction* *Transit Fund* *Wastewater Bond Construction* *Water Bond Construction*	$2,988,306 $37,352 $6,300 $465,106 $155,530 **$3,652,594**
Downtown Bus Interface - CP0124 Relocate LINK shelters to best connect with the light rail stations in the downtown area.	*Grants - Gen. Gov.*	**$1,878,202**
East Mesa Service Center Wash Rack - CP0348 Construct a wash rack to service the city fleet.	*Environmental Compliance Fee*	**$29,334**
Gilbert Road Light Rail Transit (LRT) Extension - CP0296 Extend the light rail line along Main Street from Hobson Road to a new end-of-line station at Gilbert Road.	*Grants - Gen. Gov.* *Transit Fund*	$4,843,000 $9,200,000 **$14,043,000**
REGIONAL TRANSPORT PLAN		
Dobson Road and University Drive Intersection - C05042 Construct an additional through lane to keep pace with traffic volumes in the area.	*Gas Bond Construction* *Streets Bond Construction* *Wastewater Bond Construction* *Water Bond Construction*	$61,950 $350,000 $21,912 $162,646 **$596,508**

*FY 2014/15 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2015-2019

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TRANSPORTATION – $89,092,705

Program	Funding Source	Budget*
Mesa Drive: 8th Ave. to Main - C01400	*Electric Bond Construction*	$174,049
Construct improvements to mitigate traffic delay	*Streets Bond Construction*	$7,400,000
and congestion and enhance safety.		**$7,574,049**
Mesa Drive: Southern Avenue to US 60 - C01817	*Gas Bond Construction*	$2,846
Add additional lanes and dual left turn lanes to ease	*Local Streets Sales Tax*	$130,190
traffic congestion and enhance safety.	*Wastewater Bond Construction*	$2,846
	Water Bond Construction	$126,963
		$262,845
Power Road; San Tan Freeway to Pecos Road - C07066	*Local Streets Sales Tax*	$1,691,754
Widen Power Road to a 6-lane principal arterial	*Streets Bond Construction*	$887,462
street, including street lighting, landscaping, bike lanes, curb	*Wastewater Bond Construction*	$1,861,208
and gutter.	*Water Bond Construction*	$221,054
		$4,661,478
Southern Avenue and Country Club Drive Intersection Improvements - C01434	*Streets Bond Construction*	**$39,469**
Construct intersection improvements to reduce traffic congestion and improve safety.		
Southern Avenue and Stapley Drive Intersection Improvements - C01814	*Streets Bond Construction*	**$31,050**
Construct dual left turn lanes and additional through lanes and existing gas and storm sewer infrastructure.		
SHARED USE PATHS		
Dobson Road Pedestrian and Bicycle Route Improvements (Broadway to Main Street) - C06008	*Grants - Gen. Gov.*	$1,523,210
	Local Streets Sales Tax	$38,097
Construct a bicycle and pedestrian route along Dobson Road from Broadway to Main Street.		**$1,561,307**
Fiesta Paseo Pathway and Micro Park - C06037	*Grants - Gen. Gov.*	$998,870
Construct a more desirable environment for	*Local Streets Sales Tax*	$483,840
pedestrians and bicyclists in the Fiesta District.		**$1,482,710**
Porter Park Pathway - C10460	*Grants - Gen. Gov.*	$1,451,643
Provide 1.1 miles of paved shared use path between	*Local Streets Sales Tax*	$293,819
8th Street and Mesa Drive in the vicinity of Kino Junior High.		**$1,745,462**

*FY 2014/15 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2015-2019

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TRANSPORTATION – $89,092,705

Program	Funding Source	Budget*
Rio Salado Pathway Segment 3 - C10469 Construct a pathway in west Mesa connecting Mesa's pathway network with multi-use pathways of Phoenix, Tempe and Scottsdale.	*Grants - Gen. Gov.* *Parks Bond Construction*	$1,000,000 $232,192 **$1,232,192**
Shared Use Path - Bike Share Phase 2 - CP0421 Funding for the bike share program.	*Local Streets Sales Tax*	**$1,500**
West Mesa Connector Shared Use Path - CP0108 Construct a 10-foot wide shared use pathway with landscaping, rest areas and lighting.	*Parks Bond Construction*	**$3,411,493**
STREETS		
10th Street (Multi-modal) - CP0343 Convert roads into avenues that support pedestrian and bicycle traffic.	*Streets Bond Construction*	**$1,200,000**
90th Street & Butternut Avenue Drainage Improvements - CP0415 Install drainage improvements on 90th street.	*Grants - Gen. Gov.* *Local Streets Sales Tax*	$250,000 $81,152 **$331,152**
2013 Streets Cityshare - CN0003 Fund the City's participation in the cost share of widening of streets built in conjunction with development projects.	*Streets Bond Construction*	**$1,000,000**
Arterial Reconstruction 2013 Bond Election - CP0439 Reconstruct arterial streets.	*Streets Bond Construction*	**$9,406,030**
Bridge Sidewalk Ramp Improvements - CP0185 Construct sidewalk ramp improvements at the canal intersections to improve commuter safety.	*Local Streets Sales Tax*	**$115,170**
Broadway Road: Sossaman to Hawes Road - C01716 Rebuild Broadway Road with a normal crown, install new traffic signals, streetlights, landscaping and storm sewer.	*Streets Bond Construction* *Wastewater Bond Construction* *Water Bond Construction*	$3,820,186 $65,608 $491,527 **$4,377,321**
Crismon and US 60 Dual Left Turn Conversion - CP0283 Construct dual left turn lanes at Crismon and US 60 to improve traffic flow.	*Local Streets Sales Tax*	**$40,676**

*FY 2014/15 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2015-2019

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TRANSPORTATION – $89,092,705

Program	Funding Source	Budget*
Dobson and Alma School Union Pacific Railroad Crossing Improvements - CP0184 Construct improvements to the Union Pacific Railroad crossings at Dobson and Alma School Roads.	*Gas Bond Construction* *Grants - Gen. Gov.* *Local Streets Sales Tax*	$181,523 $115,444 $4,040 **$301,007**
Fiesta District Improvements Phase II - CP0275 The Fiesta Improvement District is a multifaceted project with the goal of improving the area near the Fiesta Mall.	*Streets Bond Construction*	**$2,000,000**
Germann & Sossaman Intersection Design Contract Review (DCR) - CN0004 Improvements to the Germann & Sossaman intersection.	*Local Streets Sales Tax*	**$55,000**
Mesa Drive: Main to University Drive - C10561 Reconstruct Mesa Drive, 10th Avenue to Main Street and overlay Mesa Drive, Main Street to University Drive.	*Gas Bond Construction* *Streets Bond Construction* *Water Bond Construction*	$53,051 $839,024 $20,999 **$913,074**
Mesa Drive Pedestrian Plazas - CP0273 Pedestrian improvements along Mesa Drive.	*Streets Bond Construction*	**$1,004,905**
Railroad Quiet Zone - CP0426 Install railroad crossing improvements necessary for the establishment of a quiet zone.	*Local Streets Sales Tax*	**$205,000**
Right-of-way Improvements - CP0279 Install landscaping improvements at various citywide locations.	*Streets Bond Construction*	**$224,595**
Rusted Streetlight Pole Replacement 2013 Bond - CP0432 Replace miscellaneous rusted streetlight poles citywide.	*Streets Bond Construction*	**$350,000**
Rusted Streetlight Pole Replacements - C09027 Replace existing poles with new base-mounted poles.	*Streets Bond Construction*	**$700,000**
Salt River Project (SRP) Improvements to Baseline: Consolidated Canal to Power Project - CP0425 Construct improvements along Baseline Road.	*Local Streets Sales Tax*	**$890,243**

*FY 2014/15 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2015-2019

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TRANSPORTATION – $89,092,705

Program	Funding Source	Budget*
Speed Cushions - CP0449 Construct speed cushions citywide.	*Local Streets Sales Tax*	**$21,660**
Street Construction, Intersection Improvements, and Streetlights - C06074 Provide funding for the City's participation in the cost share of street improvements built in conjunction with development projects.	*Streets Bond Construction*	**$1,500,000**
Streets - Economic Development - CP0342 Construct street improvements to encourage economic development opportunities.	*Streets Bond Construction* *Wastewater Bond Construction* *Water Bond Construction*	$2,948,113 $385,185 $706,980 **$4,040,278**
Traffic Signals - New and Upgrades - C01365 Install or upgrade traffic signals.	*Highway User Revenue Fund* *Local Streets Sales Tax*	$26,089 $1,329,809 **$1,355,898**
Warner Road: Power Road to Ellsworth Road - CP0037 Install a new wastewater line to service development in the area of Warner Road.	*Wastewater Bond Construction*	**$329,183**

*FY 2014/15 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY 2015-2019

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UTILITIES – $137,079,064

Program	Funding Source	Budget*
ELECTRIC		
Electric Distribution - Overhead - C09019 Install system enhancements for future electrical loads and to reduce operations and maintenance costs.	*Electric Bond Construction*	**$2,169,710**
Electric Distribution - Underground - C09020 Provide various system improvements to include underground conductor installation, cable replacement, vault lid replacement and replacement of miscellaneous devices.	*Electric Bond Construction*	**$1,672,794**
Electric Metering - C09024 Complete the installation of new and replacement meters for the fiscal year.	*Utility Replacement Extension and Renewal*	**$400,548**
Electric New Services - C09023 Install new electrical service wires for new customers and provide for system expansion.	*Electric Bond Construction*	**$1,149,131**
Electric Substation Improvements - C09022 Construct improvements at electric substations to ensure long-term system reliability.	*Electric Bond Construction*	**$1,150,478**
Electric Transmission - C09021 Rebuild the 69kV transmission system and install fiber optics at substation locations to allow for monitoring controls and site security.	*Electric Bond Construction*	**$114,705**
Pocket Parks 4kV Electric Substation Conversions - CP0437 Conversion of de-energized 4 kV electric substations into "Pocket Parks".	*Capital - Enterprise*	**$100,000**
GAS		
Attaway and Judd Road High Pressure Gas Main - C04037 Replace the current 5-inch steel pipe gas line with an 8-inch steel pipe gas line.	*Gas Bond Construction*	**$1,925,000**
Clark, and Pepper Waterline Replacement QS21D, - C10382 Replace waterlines at Clark and Pepper roads.	*Water Bond Construction*	**$174,274**

*FY 2014/15 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY 2015-2019

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UTILITIES – $137,079,064

Program	Funding Source	Budget*
Condensed Natural Gas Fueling Station - CP0297 Construct a Compressed Natural Gas (CNG) fueling facility.	*Gas Bond Construction*	**$2,070,500**
Cooper Rd. Main Replacement 4" Polyethylene - CP0224 Replace the high pressure gain main to ensure operational reliability of the natural gas pipeline.	*Gas Bond Construction*	**$32,826**
Gas Line Retirements - C01454 Remove gas mains and services that are no longer needed to support the natural gas system.	*Capital - Enterprise*	**$67,643**
Gas Meters: New and Replacement - CP0156 Purchase and install residential and commercial/industrial size gas meters.	*Utility Replacement Extension and Renewal*	**$738,739**
Gas Regulator Station 56 Relocation - CP0447 Relocate station 56.	*Gas Bond Construction*	**$262,845**
Gas System: Aging Infrastructure Replacement - CP0155 Replace necessary gas system infrastructure identified during the annual survey.	*Gas Bond Construction*	**$2,196,126**
Gas System: New Mains - CP0152 Extend mains and services to new subdivisions.	*Gas Bond Construction*	**$3,376,673**
Gas System: New Services - CP0151 Install new gas services.	*Gas Bond Construction*	**$2,907,280**
High Pressure Gas Main Installations - CP0154 Install high pressure gas main to meet anticipated growth of the City.	*Gas Bond Construction*	**$614,903**
Magma Communication Tower Upgrades - CP0079 Install a radio communication tower in the Magma service area.	*Gas Bond Construction*	**$27,141**
Magma Road; Hunt Hwy to Johnson Ranch - 4-inch Pipe - C10377 Install an intermediate pressure gas main installation to ensure operational integrity.	*Gas Bond Construction*	**$50,000**

*FY 2014/15 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY 2015-2019

UTILITIES – $137,079,064

Program	Funding Source	Budget*
Magma Service Area Gas Main Replacements - CP0153 Upgrade the Magma system to ensure operational integrity of the natural gas pipeline system.	*Gas Bond Construction*	**$402,616**
McKellips Road: North Boulder Mountain to 98th Place 4-inch Polyethylene - CP0074 Construct a tie between two existing intermediate gas mains together with a new intermediate gas main.	*Gas Bond Construction*	**$15,828**
Meridian and Combs 4" Polyethylene Replacement - CP0223 Replace the high pressure gain main to ensure operational reliability of the natural gas pipeline.	*Gas Bond Construction*	**$33,106**
Meridian and Queen Creek GRS97 Redesign - CP0394 Redesign the existing regulator station at the intersection of Meridian Rd and Queen Creek Rd.	*Gas Bond Construction*	**$10,585**
Meridian Rd Intermediate Pressure Cross-Tie; Queen Creek Rd to Ocotillo Rd - CP0393 Install the connection of the 4-inch polyethylene pipe on Ocotillo Rd to the regulator station at Queen Creek Rd and Meridian Rd.	*Gas Bond Construction*	**$10,585**
Ocotillo Rd - Taylor St to Gantzel Rd Gas Main Replacement- - CP0222 Replace the high pressure gain main to ensure operational reliability in the Magma service area.	*Gas Bond Construction*	**$223,260**
Power and Elliot Regulator Station - CP0073 Construct a new a regulator station.	*Gas Bond Construction*	**$25,334**
Quail Run, Roberts to Skyline and Skyline, Quail Run to Camino Largo Gas Line Replacement - C07026 Replace aging infrastructure in the Magma natural gas system.	*Gas Bond Construction*	**$1,125,000**
Regulator Station Security - C10388 Install on-site security systems to monitor and deter theft and sabotage of regulator station equipment.	*Gas Bond Construction*	**$52,491**

*FY 2014/15 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY 2015-2019

UTILITIES – $137,079,064

Program	Funding Source	Budget*
SCADA System for the Natural Gas Distribution System - C01886 Purchase and install a Supervisory Control & Data Acquisition (SCADA) system to control and monitor all natural gas remote facilities.	*Gas Bond Construction*	**$595,256**
Skyline and Circle Cross Ranch District Regulator Station - C10376 Purchase and install a high pressure gas main and district regulator.	*Gas Bond Construction*	**$226,375**
Thomas and Power Regulator Station, - 4-inch Steel High Pressure Pipe - C10375 Construct system improvements to ensure operational reliability of the natural gas pipeline in northeast Mesa.	*Gas Bond Construction*	**$57,371**
Waterline Replacement QS13C, QS21A, & QS20D - C10380 Replace waterlines between Longmore St., Country Club Dr., 8th Street, and Main Street.	*Water Bond Construction*	**$353,520**
Waterline Replacement QS20A & QS20B - C10381 Replace waterlines between Alma School Rd, Extension Rd, Brown Rd, and 8th Street.	*Water Bond Construction*	**$271,349**
WASTEWATER		
6th Street Sulfide Control Station Rehabilitation - CP0040 Replace the existing pumps, storage tanks, and system controls.	*Wastewater Bond Construction*	**$55,386**
91st Ave Wastewater Treatment Plant Upgrades (Mesa Share) - CP0141 Provide funding for Mesa's share of the 91st Ave Wastewater Treatment Plant operational and facility upgrade costs.	*Wastewater Bond Construction*	**$1,985,945**
Baseline Interceptor Sulfide Control Station - CP0382 Construct a new Odor Control Facility on the Baseline Road Interceptor to control odors.	*Wastewater Bond Construction*	**$162,633**

*FY 2014/15 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY 2015-2019

UTILITIES – $137,079,064

Program	Funding Source	Budget*
Broadway Lift Station Rehab - C10580 Replace the existing pumps and upgrade the facilities to meet current standards.	*Wastewater Bond Construction*	**$823,948**
Broadway Road Sewer Line Replacement: Horne to Williams - CP0038 Replace approximately one mile of pipe to improve flow velocities.	*Wastewater Bond Construction*	**$1,446,079**
Brown Road Water Treatment Plant Filters - C10602 Repair and/or replace damaged filters at the plant.	*Water Bond Construction*	**$86,999**
Diversion Structures Rehabilitation - C01687 Rehabilitate several diversion structures showing various degrees of degradation.	*Wastewater Bond Construction*	**$95,925**
Dobson Road Odor Control Facilities - C10326 Construct facilities on the Central Mesa Interceptor to control wastewater system odors.	*Wastewater Bond Construction*	**$26,477**
Eagle Crest Lift Station Access Easement - CP0379 Obtain easement from Maricopa Flood Control District to access City of Mesa lift station. Location of lift station is located east of the Power Road and north of Thomas Road.	*Wastewater Bond Construction*	**$127,305**
Greenfield Wastewater Reclamation Plant Expansion (Mesa Share Only) - CP0067 Construct additional treatment capacity to increasing wastewater flows to the plant.	*Wastewater Bond Construction*	**$3,901,386**
Greenfield Water Reclamation Plant Improvements - CP0045 Modify existing systems or install new systems to improve plant operations and reliability.	*Wastewater Bond Construction*	**$615,466**
Greenfield Water Reclamation Plant Equipment Replacement - CP0145 Replace process equipment as required.	*Wastewater Bond Construction*	**$688,554**
Greenfield Water Reclamation Plant Primary Odor Control Expansion - C10335 Expand the primary odor control facilities at the plant.	*Wastewater Bond Construction*	**$1,804,338**

*FY 2014/15 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY 2015-2019

UTILITIES – $137,079,064

Program	Funding Source	Budget*
Greenfield Water Reclamation Plant Headworks & Solids Building Duct Upgrades - CP0263 Replace the bus duct systems at both the solids and headworks buildings with conduit and wire systems to eliminate the possibility of future failures due to water intrusion.	*Wastewater Bond Construction*	**$1,090,395**
Ivyglen Sulfide Control Station Rehabilitation - CP0039 Replace the existing pumps, storage tanks, and system controls.	*Wastewater Bond Construction*	**$523,722**
Lift Station Equipment Replacement - CP0385 Replace major equipment, as required, at the City's wastewater lift stations when it reaches its useful life, to maintain system reliability.	*Wastewater Bond Construction*	**$57,778**
Northwest Water Reclamation Plant Aeration System Improvements - C10478 Replace existing course bubble diffusers in the aeration basins with fine bubble diffusers.	*Wastewater Bond Construction*	**$1,354,194**
Northwest Water Reclamation Plant Equipment Replacement - CP0147 Replace process equipment as required.	*Wastewater Bond Construction*	**$141,143**
Northwest Water Reclamation Plant (NWWRP) Filter Rehabilitation - CP0266 Rehabilitate the existing filters to extend the useful life of the system.	*Wastewater Bond Construction*	**$4,649,857**
Northwest Water Reclamation Plant (NWWRP) Grit Removal - CP0384 Install processing improvements at the Northwest Water Reclamation Plant.	*Wastewater Bond Construction*	**$288,595**
Northwest Water Reclamation Plant (NWWRP) Facilities Upgrade - C07020 Improve existing systems at the NWWRP to correct problems and improve operating efficiencies.	*Wastewater Bond Construction*	**$3,958,487**

*FY 2014/15 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY 2015-2019

UTILITIES – $137,079,064

Program	Funding Source	Budget*
Northwest Water Reclamation Plant (NWWRP) Perimeter Wall - CP0267 Replace approximately 1,800 feet of wrought iron fence along the south and east sides of the Northwest Water Reclamation Plant with a Concrete Masonry Unit wall to improve plant security.	*Wastewater Bond Construction*	**$93,642**
Northwest Water Reclamation Plant (NWWRP) Plant Odor Control System Replacements - CP0046 Replace the storage tanks and piping to extend the useful life of these facilities.	*Wastewater Bond Construction*	**$1,660,500**
Odor Control Station Equipment Replacement - CP0386 Replace odor control equipment.	*Wastewater Bond Construction*	**$28,889**
Ranier Lift Station and Sulfide Control Station Rehabilitation - CP0042 Replace the existing pumps, piping, and system controls.	*Wastewater Bond Construction*	**$271,705**
Rittenhouse Road Sewer: Power Road to East Maricopa Interceptor - C09005 Install a wastewater line to serve development along Pecos Road in southeast Mesa.	*Wastewater Bond Construction*	**$30,115**
Sewer Line Extensions to Unsewered Areas - CP0149 Extend the wastewater collection system to serve areas currently served by on-site septic systems.	*Wastewater Bond Construction*	**$544,668**
Sewer Line Rehabilitation- CP0383 Rehabilitate aging sewer lines.	*Wastewater Bond Construction*	**$1,220,455**
Small Wastewater Line Repair/Replacement - CP0142 Replace and/or extend sewer lines throughout the City.	*Wastewater Bond Construction*	**$1,002,450**
Southeast Water Reclamation Plant (SEWRP) Filter Rehab (Tertiary Filter #1 Replacement) - CP0381 Replace the tertiary filter at the Southeast Water Reclamation Plant.	*Wastewater Bond Construction*	**$2,228,707**

*FY 2014/15 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY 2015-2019

UTILITIES – $137,079,064

Program	Funding Source	Budget*
Southeast Water Reclamation Plant Disinfection - C05009 Replace the existing ultraviolet disinfection system.	*Wastewater Bond Construction*	**$385,000**
Southeast Water Reclamation Plant Equipment Replacement - CP0146 Replace process equipment as required.	*Wastewater Bond Construction*	**$110,700**
Southeast Water Reclamation Plant Grit Removal Facilities - CP0203 Install a grit removal system ahead of the primary clarifiers to improve grit removal efficiency, reduce grit in the primary sludge, reduce wear on downstream equipment, and reduce or eliminate clogging of the primary sludge lines.	*Wastewater Bond Construction*	**$2,722,698**
Southeast Water Reclamation Plant Improvements - C05010 Replace antiquated electrical equipment in the plant's primary switchgear.	*Wastewater Bond Construction*	**$4,398,573**
Southeast Water Reclamation Plant New Maintenance Bldg. Mods & Main Locker Room Improvements - CP0380 Construct facility upgrades at the Southeast Water Reclamation Plant (SEWRP).	*Wastewater Bond Construction*	**$272,650**
Southern Avenue Metering Station Electrical Rehab - C10582 Replace corroded equipment to extend the useful life of this facility.	*Wastewater Bond Construction*	**$70,806**
Vanguard Lift Station and Sulfide Control Station Rehabilitation - CP0044 Replace the existing pumps, storage tanks, piping, and system controls.	*Wastewater Bond Construction*	**$332,283**
Warner Lift Station Modifications - C05007 Install a new force main to the East Mesa Interceptor (EMI) and replace the existing pumps.	*Wastewater Bond Construction*	**$707,457**
Wastewater Asset Management - CP0148 Purchase and install an asset management system for wastewater system.	*Wastewater Bond Construction*	**$415,531**

*FY 2014/15 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY 2015-2019

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UTILITIES – $137,079,064

Program	Funding Source	Budget*
Wastewater Manhole Rehabilitation - CP0140 Rehabilitate wastewater manholes throughout the City.	*Utility Replacement Extension and Renewal*	**$768,834**
Wastewater Oversize and Extensions - Cityshare for Oversizing - CP0143 Construct wastewater extensions and oversized mains to serve development.	*Wastewater Bond Construction*	**$166,230**
WATER		
ASU Polytechnic Improvements for Water and Wastewater Phase II and III - C06010 Provide necessary water and wastewater infrastructure improvements to the ASU Polytechnic Campus area.	*Wastewater Bond Construction* *Water Bond Construction*	$2,018,145 $791,884 **$2,810,029**
Brown Rd Filter Underdrain Replacement at Water Treatment Plant Filters 13-18 - CP0024 Replace the aging finished water filter underdrain system at the plant.	*Water Bond Construction*	**$422,507**
Brown Road Water Treatment Plant Misc. Improvements - C07011 Fund various improvements to decrease plant failure rates.	*Water Bond Construction*	**$1,480,624**
Brown Road Water Treatment Plant Pump Station Surge Mitigation - CP0034 Conduct a surge analysis to ensure recent capacity additions are not causing pressure issues.	*Water Bond Construction*	**$3,417,314**
Citywide Pressure Reducing Valve Station Replacements - - C10391 Replace and improve aging Pressure Reducing Valve (PRV) stations.	*Water Bond Construction*	**$329,931**
City Well #7 Re-drill - C10474 Re-drill City Well #7 in a new location.	*Water Bond Construction*	**$1,049,969**
City Well #8 Re-drill - CP0031 Re-drill the well next to its current location.	*Water Bond Construction*	**$1,259,595**

*FY 2014/15 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY 2015-2019

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UTILITIES – $137,079,064

Program	Funding Source	Budget*
City Well #10 Collection Pipeline - CP0020 Extend discharge water main up to City Well 10 to increase well production and water pressures in the area.	*Water Bond Construction*	**$201,916**
City Well #14 Re-drill - CP0030 Re-drill the well next to its current location.	*Water Bond Construction*	**$59,235**
CIP Project Management Software - LF0040 New software for Capital Improvement Plan development.	*General Fund*	**$225,826**
Corrosion Protection for Steel Reservoirs - CP0362 Install new corrosion preventative lining for nine underground steel water reservoirs.	*Water Bond Construction*	**$74,233**
County Line Pump Station 2 (CLPS2) Upgrades - C10577 Upgrade CLPS2 increasing the pumping capacity, reduce energy costs by reducing lift requirements, reduce water age, improve water quality, and improve security.	*Water Bond Construction*	**$300,000**
Desert Well #18 Equip - C03080 Acquire, drill, and equip a new well site to augment the surface water supply.	*Water Bond Construction*	**$69,542**
Desert Well #19 - C05032 Provide a backup water supply for Desert Well #19.	*Water Bond Construction*	**$1,222,252**
Desert Wells Ground Water Facilities - CP0053 Fund the land acquisition and designs needed to expedite the implementation of various plans within the Water Master Plan.	*Water Bond Construction*	**$524,984**
Desert Wells Zone Well Site Acquisition - C04048 Fund land acquisition, design, and construction of additional well sites.	*Water Bond Construction*	**$269,323**
Ellsworth Road Wastewater Line; Ray Road to State Route 24 - C10462 Construct a waterline within the extents of the State Route 24 corridor.	*Wastewater Bond Construction*	**$147,755**

*FY 2014/15 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY 2015-2019

UTILITIES – $137,079,064

Program	Funding Source	Budget*
Falcon Field Pump Station at Signal Butte Water Treatment Plant - C10578 Construct pumps to service the Falcon Field zone from the Signal Butte Water Treatment Plant.	*Water Bond Construction*	**$115,759**
Fire Hydrant Replacement - CP0134 Replace fire hydrants that are beyond the useful life.	*Water Bond Construction*	**$350,884**
Horne from Marilyn Ave to Southern Ave Waterline Replacement (replace 12-inch Asbestos Concrete Pipe (ACP) with 16-inch Ductal Iron Pipe (DIP) - CP0366 Waterline replacement from Horne to Marilyn Ave to Southern Ave.	*Water Bond Construction*	**$990,646**
Medina & Hawes Street Improvements - CP0255 Construct half-street improvements adjacent to City well facilities.	*Water Bond Construction*	**$846,603**
Pump Motor & Variable Frequency Drive Replacements and Rehab - CP0361 Replace or rehabilitate pump motors to ensure system reliability.	*Water Bond Construction*	**$265,117**
Pasadena Pump Station Improvements - C01606 Fund various improvements to ensure a reliable water system.	*Water Bond Construction*	**$318,699**
Pasadena Reservoir 42-inch Line Rehabilitation - CP0337 Rehabilitate the waterline serving the Pasadena reservoir.	*Water Bond Construction*	**$1,933,847**
Phx-Mesa Gateway Airport: Re-coat Fire Protection Reservoirs - CP0364 Recoat fire protection reservoirs at the airport.	*Water Bond Construction*	**$286,117**
Remote Water Facilities: Replace Mag Meters at - CP0359 Replace Mag meters at city water facilities.	*Water Bond Construction*	**$63,628**

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UTILITIES – $137,079,064

Program	Funding Source	Budget*
Signal Butte Reservoir Rehab (Replace doors and hatches) - CP0363 Replace and rehabilitate items at the Signal Butte Reservoir.	*Water Bond Construction*	**$106,047**
Signal Butte Water Treatment Plant - C01600 Construct a twenty-four to forty-eight million-gallon per day (mgd) water treatment plant.	*Water Bond Construction*	**$4,585,172**
Signal Butte Well Collection Line - DW #18 to Reuban Street - C10394 Construct a well collection line along Signal Butte Road from Desert Well #18 north to the Signal Butte Reservoir.	*Water Bond Construction*	**$57,328**
Signal Butte Well Collection Line - DW #18 to Warner - C10400 Construct a well collection line along Signal Butte Road from Desert Well #18 south to Warner Road.	*Water Bond Construction*	**$94,497**
Sossaman Rd Waterline: Pecos to 1/2 mile North of Williams Field Road - C09013 Remove pressure reducing valves (PRV's) and replace connection lines making the 16-inch line hydraulically continuous with the rest of the system.	*Water Bond Construction*	**$2,594,956**
Transfer Station 3 Improvements - C10392 Expand transfer capacity of Transfer Station 3 to meet projected water demands.	*Water Bond Construction*	**$698,284**
Upper Zone Reliability Improvements - Pump Station Upgrades - C10279 Construct improvements to the upper zone pump stations to provide reliable service. These pump stations are considered critical supply links to the upper service areas.	*Water Bond Construction*	**$1,961,618**
Utilities Building Fire Alarm Upgrade - CP0179 Upgrade the fire alarm system at the Utilities Building.	*Electric Bond Construction*	$22,323
	Gas Bond Construction	$22,323
	Wastewater Bond Construction	$22,323
	Water Bond Construction	$22,323
		$89,292

*FY 2014/15 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY 2015-2019

UTILITIES – $137,079,064

Program	Funding Source	Budget*
Val Vista Pipelines to City Zone Reservoirs and Val Vista Water Treatment Plant - C10597 Construct three water transmission mains to transfer water from the plant to the City Zone pump stations.	*Water Bond Construction*	**$24,676,792**
Val Vista Water Treatment Plant - Mesa Share - C10319 Fund the city's portion of the operations and maintenance cost of the Val Vista Water Treatment Plant.	*Water Bond Construction*	**$2,643,977**
Water Asset Management System - CP0136 Implement a water asset management system.	*Water Bond Construction*	**$1,296,041**
Water Extensions and Oversized Mains - CP0131 Fund water service needs as identified for new developments.	*Water Bond Construction*	**$212,094**
Water Facility Security Enhancements - C10450 Install security measures at remote water facilities.	*Water Bond Construction*	**$165,001**
Water Meter Replacements - CP0138 Purchase new water meters in response to projected customer growth.	*Utility Replacement Extension and Renewal*	**$745,478**
Water Meter Vault Rehab - CP0132 Fund upgrades necessary for Occupational Safety and Health Administration (OSHA) compliance and to reduce safety hazards.	*Water Bond Construction*	**$959,374**
Water Services Extension and Replacements - CP0129 Fund water service extensions and replacements to cure inadequacies that occur in the water system.	*Water Bond Construction*	**$212,521**
Water System: Aging Main Rehabilitation and Repairs - CP0033 Repair and/or replace aging water mains.	*Water Bond Construction*	**$2,729,281**
Water System: Compliance Lab Replacements - CP0139 Replace capitalized laboratory equipment in the water compliance lab.	*Water Bond Construction*	**$20,159**

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UTILITIES – $137,079,064

Program	Funding Source	Budget*
Water Utility Retirements - C01464 Fund water utility retirements for waterlines that have reached the end of their useful life.	*Capital - Enterprise*	**$78,205**
Water Valve Replacement - CP0135 Replace water valves that are beyond their useful life.	*Water Bond Construction*	**$258,813**
Waterline from Central Arizona Project to Signal Butte Water Treatment Plant - C01645 Install new waterline from the Central Arizona Project (CAP) to the Signal Butte Water Treatment Plant (SBWTP).	*Water Bond Construction*	**$517,625**
Waterline Replacement QS55A - CP0250 Replace waterlines within quarter section 55A.	*Water Bond Construction*	**$281,489**
Waterline Replacement QS55D - CP0249 Replace waterline within quarter section 55D.	*Water Bond Construction*	**$94,244**
Waterline Replacement QS91D - C10595 Replace and/or extend waterlines in quarter section 91D.	*Gas Bond Construction* *Water Bond Construction*	$86,884 $997,875 **$1,084,759**
Waterline Replacement QS93D - C10488 Replace and/or extend waterlines in quarter section 93D.	*Water Bond Construction*	**$1,656,231**
White Mountain Apache Water Settlement - C09011 Provide funding for a settlement regarding access to water from the Salt River watershed.	*Water Bond Construction*	**$3,884,884**

*FY 2014/15 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY 2015-2019

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Capital Budget

2014/15 Capital Budget by Funding Source

	Operating Capital		Vehicle Replacement	Capital Improvement	Total Capital
	General	Vehicle	Program	Program	Appropriation
Operating Funds					
Unrestricted					
Enterprise Fund	$3,856,388	$1,859,300	-	$16,374,090	$22,089,778
General Fund	$4,886,727	$850,984	-	$4,743,275	$10,480,986
Internal Services Fund	$157,525	-	-	-	$157,525
Total Unrestricted Funds	**$8,900,640**	**$2,710,284**	**-**	**$21,117,365**	**$32,728,289**
Restricted					
Cemetery	$388,644	-	-	-	$388,644
Cemetery Reserve	-	-	-	$165,000	$165,000
Community Facilities District - Capital	$6,515,000	-	-	-	$6,515,000
Community Development Block Grant	-	-	-	$579,046	$579,046
Employee Benefit Trust Fund	$530,391	-	-	-	$530,391
Environmental Compliance Fee	$305,712	$71,111	-	$29,964	$406,787
Falcon Field Airport	$6,609	-	-	$5,418,100	$5,424,709
Grants - Enterprise	-	-	-	$4,717,582	$4,717,582
Grants - General Government	$5,375,959	$859,440	-	$15,409,642	$21,645,041
Greenfield WRP Joint Venture	$7,163	-	-	-	$7,163
Highway User Revenue Fund	-	-	-	$86,052	$86,052
Mesa Arts Center Restoration	-	-	-	$10,145	$10,145
Replacement Extension Reserve	-	-	$8,984,879	-	$8,984,879
Special Programs Fund	$2,665,250	$53,305	-	$82,475	$2,801,030
Street Sales Tax	$325,908	-	-	$5,851,010	$6,176,918
Transit Fund	$2,156	-	-	$13,689,020	$13,691,176
Transporation Fund	-	-	-	$7,257,000	$7,257,000
Utility Reserve Extension Replacement	$283,000	-	-	$2,653,599	$2,936,599
Vehicle Replacement Fund	-	-	$6,743,393	-	$6,743,393
Total Restricted Funds	**$16,405,792**	**$983,856**	**$15,728,272**	**$55,948,635**	**$89,066,555**
TOTAL OPERATING FUNDS	**$25,306,432**	**$3,694,140**	**$15,728,272**	**$77,066,000**	**$121,794,844**
Bond Funds					
Excise Tax Bonds	-	-	-	$20,390,621	$20,390,621
General Obligation Bonds	-	-	-	$98,619,457	$98,619,457
Utility Revenue Bonds	-	-	-	$146,608,922	$146,608,922
TOTAL BOND FUNDS	**-**	**-**	**-**	**$265,619,000**	**$265,619,000**
TOTAL ALL FUNDS	**$25,306,432**	**$3,694,140**	**$15,728,272**	**$342,685,000**	**$387,413,844**

Capital Budget

2014/15 Capital Improvement Program Comparison by Funding Source

	2013/14	2014/15
Operating Funds		
Unrestricted		
General Fund	$948,774	$1,453,223
Enterprise Fund	$10,210,556	$684,418
Internal Services Fund	$127,513	-
Total Unrestricted Funds	**$11,286,843**	**$2,137,641**
Restricted		
Cemetery Reserve Fund	-	$165,000
Falcon Field Airport	-	$2,063,751
Grants - General Government	$3,266,007	$12,606,751
Grants - Enterprise	$1,884,503	$2,232,118
HIghwayUser Revenue Fund	$0	$26,089
Transporation Fund	$12,987,700	$7,257,000
Transit Fund	$139,194	$9,200,000
Special Programs Fund	$841,583	-
Street Sales Tax	$1,630,170	$3,350,051
Utility Reserve Extension Replacement	-	$2,653,599
Total Restricted Funds	**$20,749,157**	**$39,554,359**
TOTAL OPERATING FUNDS (EXCLUDES CARRYOVER)	**$32,036,000**	**$41,692,000**
Bond Funds		
General Obligation Bonds	$29,279,292	$74,352,784
Utility Revenue Bonds	$62,965,979	$109,363,216
Excise Tax Bonds	$50,695,729	-
TOTAL BOND FUNDS (EXCLUDES CARRYOVER)	**$142,941,000**	**$183,716,000**
Prior-Year Carryover		
Capital Improvement Carryover	$40,847,000	$35,374,000
Bond Capital Imrovement Carryover	$94,065,000	$81,903,000
***TOTAL CARRYOVER**	**$134,912,000**	**$117,277,000**
Additional Appropriation (if needed)		
Public Safety Bond Capacity	$9,625,000	-
Streets Bond Capacity	$15,865,000	-
TOTAL ADDITIONAL CAPACITY	**$25,490,000**	**-**
TOTAL ALL FUNDS	**$335,379,000**	**$342,685,000**

*"Carryover" budget includes funding for projects that were not completed during the prior year but were approved in the prior year's Capital Improvement Program. Each project is evaluated by the Office of Management and Budget before including it in the current CIP.

department operational plans

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Department Operational Plans

Department Operational Plans Overview

The City Council has articulated its long-range strategic direction through five Strategic Initiatives that encapsulate their long-term direction for the City. City departments utilize a systematic approach to translate the high-level strategic direction of the City Council into specific action plans for day-to-day operations. These operational plans describe the work planned during the fiscal year and identify the resources needed to perform that work. They explain who will do what, and with what resources, in order to carry out the Council's direction. These plans include performance measures as a means to evaluate progress toward, and achievement of, the desired outcomes of the work conducted.

The City of Mesa practices "activity-based budgeting" which allocates resources to core business processes. Department operational plans have the following structure:

Business Objective – A major line of business that aligns with one or more Strategic Initiative and defines where the City allocates its resources. Business Objectives include a mission statement, desired outcomes, and performance measures.

> **Business Service** – A group of Core Business Processes related by a common purpose (mission, outcomes, and expected performance). This level of structure is optional depending on departmental needs.
>
> > **Core Business Process** – Main or essential business activities with a common mission and outcomes.

Progress toward achievement of a department's action plan and desired outcomes is measured throughout the year. The City Manager's Office meets with each department on a regular basis to review financial information and progress on performance measures, and to receive a general status update.

FY 2012/13 Financial System Structural Changes

Prior to FY 2012/13, the City of Mesa operated with numerous independent computer systems for budget, finance, purchasing, and performance management. Given the importance of integrating and connecting the technical aspects of the City's resources, the City pursued a massive transformational project to provide an integrated, centralized system for managing performance, budget, financial, grants lifecycle management, timekeeping, recruitment, payroll and personnel functions.

One of the fundamental elements of this conversion was development and implementation of a completely new chart of accounts. As a result of this, the accounting presentation of data has been refined each year and comparisons between years may be affected.

Department Operational Plans

City Expenditure Budget by Department and Fund

Department	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Arts and Culture	$11,561,707	$13,043	$1,113,461	$90,727	$20,789	$12,799,727
Business Services	$12,674,778	-	-	-	$1,832,222	$14,507,000
Centralized Appropriations	$(9,934,887)	$25,397,434	$14,888,234	-	$120,617,220	$150,968,000
City Attorney	$5,741,055	-	$60,000	$150,804	$5,763,557	$11,715,415
City Auditor	$643,000	-	-	-	-	$643,000
City Clerk	$1,259,000	-	$2,000	-	-	$1,261,000
City Manager	$5,236,000	-	-	-	-	$5,236,000
Communications	$3,228,971	-	$1,650,030	-	-	$4,879,000
Contingency	-	-	-	-	$64,501,000	$64,501,000
Development and Sustainability	$5,722,673	$774,545	$4,257,667	$1,018,370	-	$11,773,254
Economic Development	$3,876,486	$4,843,149	$366,467	$134,198	-	$9,220,300
Energy Resources	$66,985	$43,175,456	$595,861	-	-	$43,838,302
Engineering	$7,165,239	$211,452	$87,309	-	-	$7,464,000
Facilities Maintenance	$11,247,253	$1,196,231	$60,688	-	$140,089	$12,644,261
Falcon Field Airport	-	-	$1,630,000	-	-	$1,630,000
Financial Services	$4,044,844	$215	$20,941	-	-	$4,066,000
Fire and Medical	$62,779,596	-	$7,892,906	$9,319,222	-	$79,991,724
Fleet Services	$92,390	$1,859,300	$16,212,755	$859,440	$16,321,066	$35,344,951
Housing and Community Development	$1,443,700	-	$200,000	$26,434,356	-	$28,078,056
Human Resources	$3,149,351	-	-	-	$72,496,649	$75,646,000
Information Technology	$30,085,441	$422,000	-	-	-	$30,507,441
Library Services	$7,231,750	-	$196,800	$49,000	-	$7,477,550
Mayor and Council	$731,000	-	-	-	-	$731,000
Municipal Court	$7,463,428	-	$3,110,496	$65,000	-	$10,638,924
Neighborhood Outreach and Animal Control	$1,135,000	-	-	$17,699	-	$1,152,699
Office of ERP Management	$854,000	-	-	-	-	$854,000
Office of Management and Budget	$2,630,757	-	$7,000	-	-	$2,637,757
Parks, Recreation and Commercial Facilities	$16,046,943	$9,488,894	$8,253,906	$333,177	-	$34,122,920
Police	$146,545,209	$682,800	$16,408,045	$3,058,340	$46,744	$166,741,138
Project Management Program	$8,427,692	$17,802,593	$37,494,365	$20,724,718	$266,927,632	$351,377,000
Public Information and Communications	$1,266,000	-	-	-	-	$1,266,000
Solid Waste Management	-	$27,736,981	$124,000	-	-	$27,860,981
Transit Services	-	-	$8,399,000	-	-	$8,399,000
Transportation	$455,132	$928,498	$53,993,990	-	$80,981	$55,458,600
Water Resources	$132,980	$58,075,990	$6,359,030	-	-	$64,568,000
Total City Expenditures	$353,003,472	$192,608,581	$183,384,947	$62,255,051	$548,747,949	$1,340,000,000

City Expenditure Budget by Department and Category

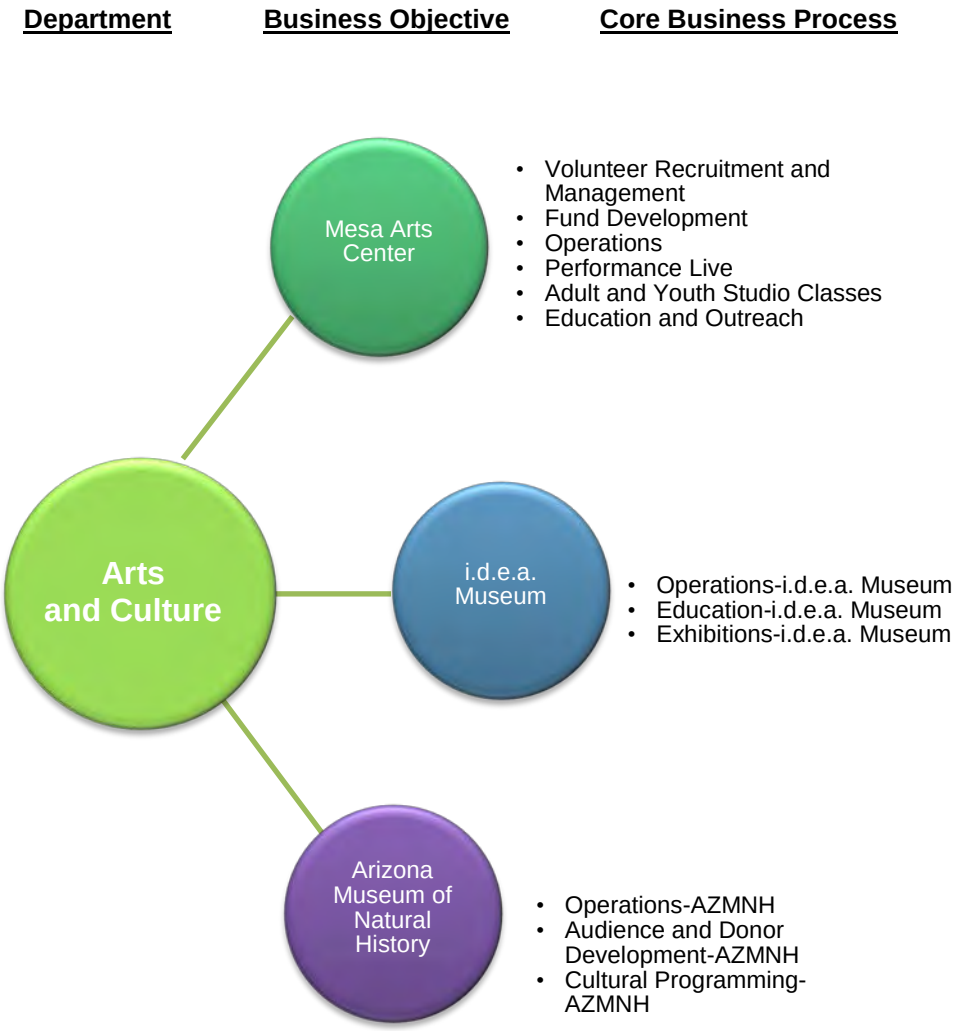
Department	FTE	Personal Services	Other Services	Commodities	Capital Outlay	Debt Service	Other	FY 14/15 Budget
Arts and Culture	78.2	$5,823,364	$6,287,339	$675,524	$13,500	-	-	$12,799,727
Business Services	144.5	$10,550,313	$3,523,190	$433,497	-	-	-	$14,507,000
Centralized Appropriations	0.0	$13,100,278	$13,117,607	$5,242,644	$6,775,000	$132,005,129	$(19,272,658)	$150,968,000
City Attorney	59.0	$6,154,579	$5,469,799	$91,037	-	-	-	$11,715,415
City Auditor	5.0	$606,519	$32,823	$3,658	-	-	-	$643,000
City Clerk	8.0	$747,109	$468,391	$45,500	-	-	-	$1,261,000
City Manager	28.0	$3,424,046	$1,741,904	$70,050	-	-	-	$5,236,000
Communications	22.0	$2,092,690	$897,510	$888,800	$1,000,000	-	-	$4,879,000
Contingency	0.0	-	-	-	-	-	$64,501,000	$64,501,000
Development and Sustainability	73.5	$6,613,833	$3,018,372	$122,649	$2,018,400	-	-	$11,773,254
Economic Development	14.0	$1,506,517	$7,376,783	$37,000	$300,000	-	-	$9,220,300
Energy Resources	99.1	$9,881,693	$2,754,191	$30,900,256	$302,162	-	-	$43,838,302
Engineering	53.4	$5,258,218	$1,736,867	$383,915	$85,000	-	-	$7,464,000
Facilities Maintenance	37.0	$3,067,699	$8,395,216	$1,179,346	$2,000	-	-	$12,644,261
Falcon Field Airport	10.0	$850,754	$697,961	$81,285	-	-	-	$1,630,000
Financial Services	42.0	$3,274,459	$755,541	$34,000	$2,000	-	-	$4,066,000
Fire and Medical	496.3	$66,460,899	$3,244,853	$4,630,638	$5,655,334	-	-	$79,991,724
Fleet Services	78.0	$6,349,402	$1,495,816	$8,791,963	$18,707,770	-	-	$35,344,951
Housing and Community Development	31.0	$2,525,132	$25,452,163	$98,761	$2,000	-	-	$28,078,056
Human Resources	50.0	$4,422,879	$70,528,144	$194,977	$500,000	-	-	$75,646,000
Information Technology	149.0	$17,189,565	$7,589,833	$3,084,846	$2,643,197	-	-	$30,507,441
Library Services	78.7	$5,277,531	$1,042,452	$962,017	$195,550	-	-	$7,477,550
Mayor and Council	7.0	$476,699	$233,501	$20,800	-	-	-	$731,000
Municipal Court	80.5	$6,645,530	$3,141,563	$528,197	$323,634	-	-	$10,638,924
Neighborhood Outreach and Animal Control	11.0	$886,257	$236,664	$29,778	-	-	-	$1,152,699
Office of ERP Management	6.0	$608,759	$237,071	$3,170	$5,000	-	-	$854,000
Office of Management and Budget	23.0	$2,447,759	$178,298	$11,700	-	-	-	$2,637,757
Parks, Recreation and Commercial Facilities	209.4	$12,823,353	$13,833,248	$3,121,803	$4,344,516	-	-	$34,122,920
Police	1,219.0	$135,830,980	$23,766,930	$5,762,036	$1,381,192	-	-	$166,741,138
Project Management Program	102.2	$9,820,640	$325,676,634	$1,550,733	$2,253,120	-	$12,075,873	$351,377,000
Public Information and Communications	7.0	$775,037	$297,512	$173,451	$20,000	-	-	$1,266,000
Solid Waste Management	130.5	$10,463,327	$15,742,269	$1,591,304	$64,081	-	-	$27,860,981
Transit Services	2.7	$284,903	$8,086,217	$27,880	-	-	-	$8,399,000
Transportation	155.4	$13,134,964	$34,101,021	$7,988,365	$234,250	-	-	$55,458,600
Water Resources	234.2	$19,627,705	$29,247,163	$15,672,132	$21,000	-	-	$64,568,000
City Total	3,744.6	$389,003,390	$620,404,847	$94,433,713	$46,848,706	$132,005,129	$57,304,215	$1,340,000,000

Arts and Culture

Department Description

The Arts and Culture Department of the City of Mesa serves as a cultural liaison and ambassador for the City. This department is the chief advocate for the importance of arts and culture to community life, education and economic development. The Arts and Culture Department also serves as the oversight body for the three City-owned arts and culture venues/programs: the i.d.e.a. Museum (formerly the Arizona Museum for Youth), the Arizona Museum of Natural History (AZMNH), and the Mesa Arts Center.

The Department seeks to engage with businesses, educational institutions, community members, volunteers, City staff, and other cultural and government entities to further the vision, mission and goals of the Department's Strategic Plan and support the Strategic Initiatives of the Mesa City Council. The Department believes that arts and culture are essential to a healthy and civically-engaged society, and that the creativity and discovery they help to engender, promote and support innovation, human progress and well-being.



Arts and Culture

Budgetary Highlights

The Mesa Arts Center (MAC) will receive contribution-in-aid funding from the MAC Foundation to support the conversion of a temporary position into a full-time position (1.0 FTE) for education outreach programming at the MAC. The position conversion adds approximately $65,000 in personal service costs.

The i.d.e.a. Museum will be expanding the operating hours of the Gallery Education Program, resulting in an increase to personal service costs of $3,000 for affected part-time non-benefited positions. A contribution-in-aid grant from the Target Corporation will offset the increased personal services costs.

Arts and Culture

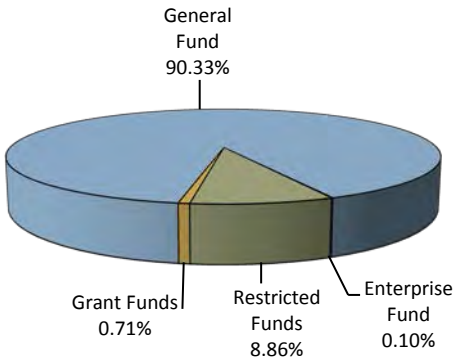
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
General Fund	$12,008,835	$11,253,918	$11,561,707
Enterprise Fund	$13,043	$13,043	$13,043
Restricted Funds	$658,985	$385,675	$1,134,250
Grant Funds	$218,860	$718,023	$90,727
Totals	**$12,899,723**	**$12,370,659**	**$12,799,727**

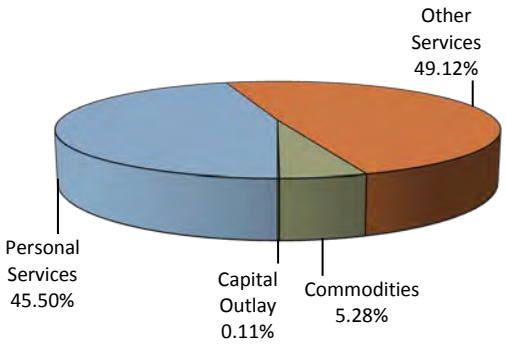
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		77.2	78.2
Personal Services	$5,503,347	$5,636,486	$5,823,364
Other Services	$6,639,353	$5,712,929	$6,287,339
Commodities	$667,634	$671,244	$675,524
Capital Outlay	$89,389	$350,000	$13,500
Totals	**$12,899,723**	**$12,370,659**	**$12,799,727**

Arts and Culture
FY 14/15 Operational Funding
$12,799,727



Arts and Culture
FY 14/15 Operational Category
$12,799,727



Arts and Culture

FY 14/15 Operational Budget by Business Objective and Funding Source

Business Objective	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
Arizona Museum of Natural History	$1,598,749	-	$50,835	$57,727	-	$1,707,311
Mesa Arts Center	$8,980,443	$13,043	$902,675	$33,000	-	$9,929,161
i.d.e.a. Museum	$982,515	-	$180,740	-	-	$1,163,255
Expenditures Total	**$11,561,707**	**$13,043**	**$1,134,250**	**$90,727**	**-**	**$12,799,727**
Revenues						
Arizona Museum of Natural History	$692,035	-	$50,835	$7,727	-	$750,597
Mesa Arts Center	$3,311,771	-	$435,000	$33,000	-	$3,779,771
i.d.e.a. Museum	$174,205	-	$184,625	-	-	$358,830
Revenues Total	**$4,178,011**	**-**	**$670,460**	**$40,727**	**-**	**$4,889,198**
Expenditures Net of Revenues	**$7,383,696**	**$13,043**	**$463,790**	**$50,000**	**-**	**$7,910,529**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
General Fund			
General Fund	$11,561,707	$4,178,011	$7,383,696
Enterprise Fund			
Enterprise Fund	$13,043	-	$13,043
Restricted Funds			
Environmental Compliance Fee	$4,216	-	$4,216
Fleet Internal Service	$20,789	-	$20,789
Local Streets Sales Tax	$10,670	-	$10,670
Mesa Arts Center Restoration Fee	$432,000	-	$432,000
Special Programs Fund	$666,575	$670,460	$(3,885)
Grant Funds			
Grants - Gen. Gov.	$90,727	$40,727	$50,000
Totals	**$12,799,727**	**$4,889,198**	**$7,910,529**

FY 14/15 Operational Budget By Business Objective and Category

Business Objective	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
Arizona Museum of Natural History	14.1	$1,096,900	$472,755	$124,156	$13,500	$1,707,311
i.d.e.a. Museum	13.9	$927,507	$147,483	$88,265	-	$1,163,255
Mesa Arts Center	50.3	$3,798,957	$5,667,101	$463,103	-	$9,929,161
Totals	**78.2**	**$5,823,364**	**$6,287,339**	**$675,524**	**$13,500**	**$12,799,727**

Arts and Culture

Arizona Museum of Natural History Business Objective

Mission

Inspire wonder, understanding and respect for the natural and cultural history of the Southwest.

Desired Outcomes

- Provide extraordinary Arts & Culture experiences through learning, discovery & creativity
- Increase public participation & support

Performance Measures

Performance Measure Name	Unit of Measure	FY13/14 Target	FY13/14 Year End Estimate	FY 14/15 Target	Benchmark
CP Participants	AZMNH # CP Participants	158,373	136,910	143,756	
AZMNH # CP Participants - This is the combined attendance of all AzMNH and Mesa Grande (general admission, programming and special events). We anticipate a 5% increase from our FY 13/14 EOY projection of 136,910, primarily from expected growth at Mesa Grande as knowledge of the site spreads due to the efforts of our new Mesa Grande Associate Curator, advertising, social media, word of mouth and the expected increase in school group bookings. Additional growth is also expected with the installation of new dinosaurs at AzMNH and upcoming new exhibitions.					

Arts and Culture

Arizona Museum of Natural History Business Objective

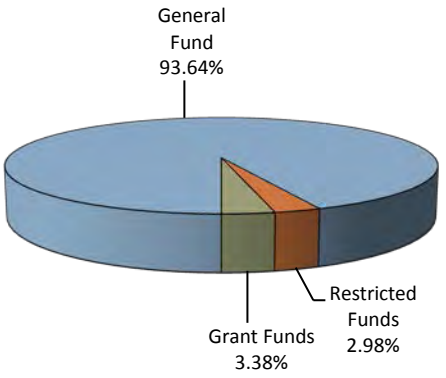
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
General Fund	$1,321,626	$1,385,106	$1,598,749
Restricted Funds	$47,375	-	$50,835
Grant Funds	$1,198	$68,000	$57,727
Totals	**$1,370,199**	**$1,453,106**	**$1,707,311**

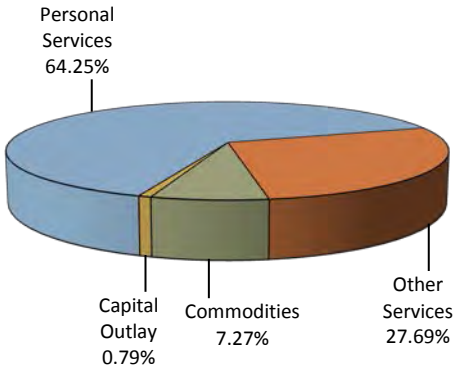
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		14.1	14.1
Personal Services	$1,034,505	$1,081,781	$1,096,900
Other Services	$208,699	$259,524	$472,755
Commodities	$126,383	$111,801	$124,156
Capital Outlay	$612	-	$13,500
Totals	**$1,370,199**	**$1,453,106**	**$1,707,311**

Arizona Museum of Natural History
FY 14/15 Operational Funding
$1,707,311



Arizona Museum of Natural History
FY 14/15 Operational Category
$1,707,311



Arts and Culture

Arizona Museum of Natural History Business Objective

FY 14/15 Operational Budget by Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
Audience and Donor Development-AZMNH	$120,807	-	-	-	-	$120,807
Cultural Programming-AZMNH	$812,185	-	$50,835	$57,727	-	$920,747
Operations-AZMNH	$665,757	-	-	-	-	$665,757
Expenditures Total	**$1,598,749**	**-**	**$50,835**	**$57,727**	**-**	**$1,707,311**
Revenues						
Cultural Programming-AZMNH	-	-	$50,835	$7,727	-	$58,562
Operations-AZMNH	$692,035	-	-	-	-	$692,035
Revenues Total	**$692,035**	**-**	**$50,835**	**$7,727**	**-**	**$750,597**
Expenditures Net of Revenues	**$906,714**	**-**	**-**	**$50,000**	**-**	**$956,714**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
General Fund			
General Fund	$1,598,749	$692,035	$906,714
Restricted Funds			
Special Programs Fund	$50,835	$50,835	-
Grant Funds			
Grants - Gen. Gov.	$57,727	$7,727	$50,000
Totals	**$1,707,311**	**$750,597**	**$956,714**

FY 14/15 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
Audience and Donor Development - AZMNH	0.7	$81,329	$38,423	$1,055	-	$120,807
Cultural Programming-AZMNH	8.7	$704,783	$95,340	$107,124	$13,500	$920,747
Operations-AZMNH	4.8	$310,788	$338,992	$15,977	-	$665,757
Totals	**14.1**	**$1,096,900**	**$472,755**	**$124,156**	**$13,500**	**$1,707,311**

Arts and Culture

i.d.e.a. Museum Business Objective

Mission

Inspire children of all ages to experience their world differently through art, creativity, and imagination.

Desired Outcomes

- Provide extraordinary Arts and Culture experiences through learning, discovery and creativity
- Increase public participation and support

Performance Measures

Performance Measure Name	Unit of Measure	FY13/14 Target	FY13/14 Year End Estimate	FY 14/15 Target	Benchmark
i.d.e.a. Participation	i.d.e.a. # Participants	68,250	62,255	69,749	
i.d.e.a. participants are based on historical actuals and projected growth. It includes group visits, visitors, admissions, workshops, members, and outreach. We anticipate a 12% increase from our FY 13 - 14 EOY projection due to increased awareness of the new brand, as well as extended museum hours and programming that includes older children.					

Arts and Culture

i.d.e.a. Museum Business Objective

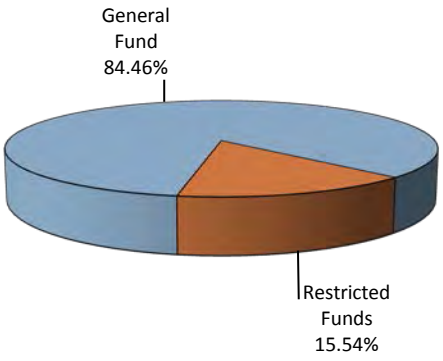
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
General Fund	$939,927	$956,440	$982,515
Restricted Funds	$25,324	-	$180,740
Grant Funds	$126,661	$182,023	-
Totals	**$1,091,913**	**$1,138,463**	**$1,163,255**

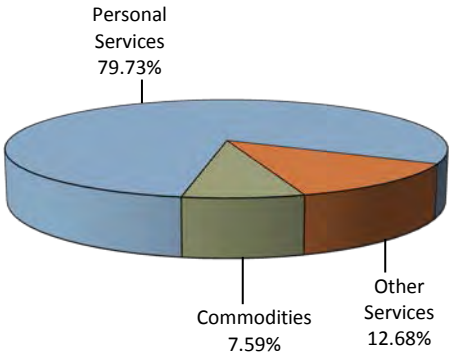
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		13.9	13.9
Personal Services	$860,691	$900,715	$927,507
Other Services	$143,983	$146,106	$147,483
Commodities	$85,186	$91,642	$88,265
Capital Outlay	$2,053	-	-
Totals	**$1,091,913**	**$1,138,463**	**$1,163,255**

i.d.e.a. Museum
FY 14/15 Operational Funding
$1,163,255



i.d.e.a. Museum
FY 14/15 Operational Category
$1,163,255



Arts and Culture

i.d.e.a. Museum Business Objective

FY 14/15 Operational Budget by Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
Education-i.d.e.a.	$226,045	-	$108,339	-	-	$334,384
Exhibitions-i.d.e.a	$361,810	-	$59,401	-	-	$421,211
Operations-i.d.e.a	$394,660	-	$13,000	-	-	$407,660
Expenditures Total	**$982,515**	**-**	**$180,740**	**-**	**-**	**$1,163,255**
Revenues						
Education-i.d.e.a.	-	-	$9,000	-	-	$9,000
Exhibitions-i.d.e.a	-	-	$8,000	-	-	$8,000
Operations-i.d.e.a	$174,205	-	$167,625	-	-	$341,830
Revenues Total	**$174,205**	**-**	**$184,625**	**-**	**-**	**$358,830**
Expenditures Net of Revenues	**$808,310**	**-**	**$(3,885)**	**-**	**-**	**$804,425**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
General Fund			
General Fund	$982,515	$174,205	$808,310
Restricted Funds			
Special Programs Fund	$180,740	$184,625	$(3,885)
Totals	**$1,163,255**	**$358,830**	**$804,425**

FY 14/15 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
Education-i.d.e.a.	5.4	$288,184	$9,900	$36,300	-	$334,384
Exhibitions-i.d.e.a	4.6	$348,101	$28,795	$44,315	-	$421,211
Operations-i.d.e.a	3.9	$291,222	$108,788	$7,650	-	$407,660
Totals	**13.9**	**$927,507**	**$147,483**	**$88,265**	**-**	**$1,163,255**

Arts and Culture

Mesa Arts Center Business Objective

Mission

Inspire people through engaging arts experiences that are diverse, accessible, and relevant.

Desired Outcomes

- Provide extraordinary Arts & Culture experiences through learning, discovery & creativity
- Increase public participation & support

Performance Measures

Performance Measure Name	Unit of Measure	FY13/14 Target	FY13/14 Year End Estimate	FY 14/15 Target	Benchmark
MAC Participation	MAC # of Participants (all)	400,000	400,000	420,000	
MAC - This is the combined growth of all MAC participants, and we intend to use the same 5% growth we have targeted across the board.					

Arts and Culture

Mesa Arts Center Business Objective

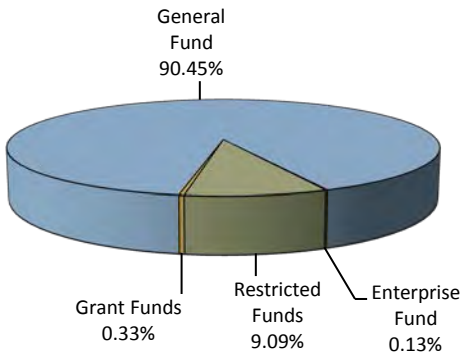
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
General Fund	$9,747,282	$8,912,372	$8,980,443
Enterprise Fund	$13,043	$13,043	$13,043
Restricted Funds	$586,286	$385,675	$902,675
Grant Funds	$91,000	$468,000	$33,000
Totals	**$10,437,611**	**$9,779,090**	**$9,929,161**

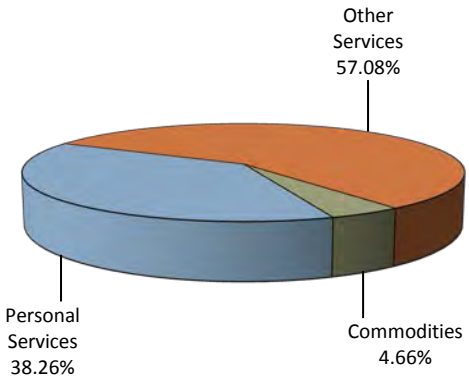
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		49.3	50.3
Personal Services	$3,608,150	$3,653,990	$3,798,957
Other Services	$6,286,671	$5,307,299	$5,667,101
Commodities	$456,065	$467,801	$463,103
Capital Outlay	$86,724	$350,000	-
Totals	**$10,437,611**	**$9,779,090**	**$9,929,161**

Mesa Arts Center
FY 14/15 Operational Funding
$9,929,161



Mesa Arts Center
FY 14/15 Operational Category
$9,929,161



Arts and Culture

Mesa Arts Center Business Objective

FY 14/15 Operational Budget by Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
Adult and Youth Studio Classes	$664,768	-	$98,000	-	-	$762,768
Education and Outreach	$149,491	-	$89,000	$33,000	-	$271,491
Fund Development	$1,237,346	-	$40,000	-	-	$1,277,346
Operations	$5,306,653	$13,043	$675,675	-	-	$5,995,371
Performance Live	$1,567,279	-	-	-	-	$1,567,279
Volunteer Recruitment and Management	$54,906	-	-	-	-	$54,906
Expenditures Total	**$8,980,443**	**$13,043**	**$902,675**	**$33,000**	**-**	**$9,929,161**
Revenues						
Adult and Youth Studio Classes	$604,937	-	$98,000	-	-	$702,937
Education and Outreach	-	-	$89,000	$33,000	-	$122,000
Fund Development	-	-	$40,000	-	-	$40,000
Operations	$729,532	-	$208,000	-	-	$937,532
Performance Live	$1,977,302	-	-	-	-	$1,977,302
Revenues Total	**$3,311,771**	**-**	**$435,000**	**$33,000**	**-**	**$3,779,771**
Expenditures Net of Revenues	**$5,668,672**	**$13,043**	**$467,675**	**-**	**-**	**$6,149,390**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
General Fund			
General Fund	$8,980,443	$3,311,771	$5,668,672
Enterprise Fund			
Enterprise Fund	$13,043	-	$13,043
Restricted Funds			
Environmental Compliance Fee	$4,216	-	$4,216
Fleet Internal Service	$20,789	-	$20,789
Local Streets Sales Tax	$10,670	-	$10,670
Mesa Arts Center Restoration Fee	$432,000	-	$432,000
Special Programs Fund	$435,000	$435,000	-
Grant Funds			
Grants - Gen. Gov.	$33,000	$33,000	-
Totals	**$9,929,161**	**$3,779,771**	**$6,149,390**

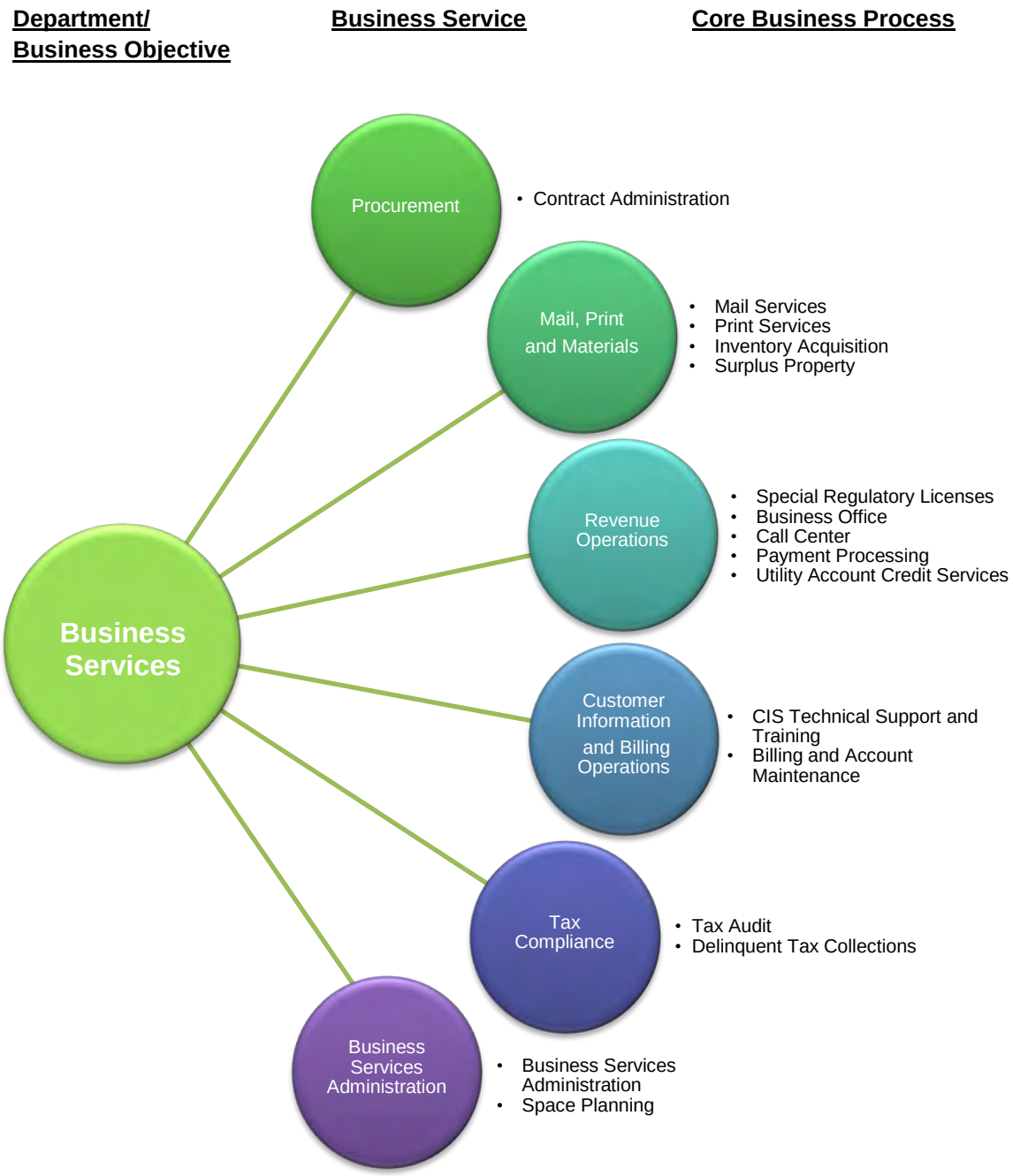
FY 14/15 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
Adult and Youth Studio Classes	3.1	$270,168	$424,200	$68,400	-	$762,768
Education and Outreach	2.2	$192,161	$70,700	$8,630	-	$271,491
Fund Development	5.3	$488,020	$774,062	$15,264	-	$1,277,346
Operations	37.9	$2,666,962	$2,972,709	$355,700	-	$5,995,371
Performance Live	1.4	$142,749	$1,416,430	$8,100	-	$1,567,279
Volunteer Recruitment and Management	0.4	$38,897	$9,000	$7,009	-	$54,906
Totals	**50.3**	**$3,798,957**	**$5,667,101**	**$463,103**	**-**	**$9,929,161**

Business Services

Department Description

The Business Services Department takes on multiple responsibilities throughout the City. These responsibilities include: customer service business office, contact center and website; utility billing; revenue processing operations, tax audit and delinquent collections; business licensing; print and mail services; warehousing and procurement and contract management.



Business Services

Budgetary Highlights

The FY14/15 budget includes $325,000 for an upgrade to the Business Services Utility Billing/Customer Information System (CIS). The system is no longer supported by the vendor. The new version will be compatible with mobile devices. The project is included in the Information Technology Department budget. The Business Services budget includes an increase of $492,000 to fund increases in credit card fees charged to the City. The majority of these fees are charged to the various utility programs in the Enterprise Fund due to customers using credit cards to pay their utility bills. The department is working on ways to reduce these fees.

Business Services

Business Services Business Objective

Mission

Provide services that support Mesa businesses and citizens, City departments and the divisions of the Business Services Department.

Desired Outcomes

- Mesa's utility customers, taxpayers, bidders and vendors are provided with the highest quality customer service with fair and professional treatment
- Mesa's customers are provided with an accurate billing for their utility services
- City receipts are collected and posted accurately and in a timely manner
- Delinquent amounts due to the City are aggressively pursued
- City departments are provided the services needed to support their missions

Performance Measures

Performance Measure Name	Unit of Measure	FY13/14 Target	FY13/14 Year End Estimate	FY 14/15 Target	Benchmark
Direct Audit Hours/Total Hours Worked	% direct vs. total audit hrs	80.0	80.0	80.0	
Percent of direct audit hours to total hours worked by audit staff is > = 80%.					
Direct Collection Hours/Total Hours Worked	% direct vs tot collection hrs	80.0	80.0	80.0	
Percent of direct collection hours to total hours worked by collections staff is > = 80%.					
Minutes to Answer Utility Customer Calls	# minutes to answer calls	1	1	1	
This metric is the sum of time to answer for all calls divided by the number of calls. Calculations are performed at the conclusion of each month for results that month.					
Utility Customer Calls Abandoned	% Util. calls abandoned	5.0	5.0	5.0	
This metric is calculated as follows: the number of abandoned calls divided by the total number of calls offered. Calculations are performed at the conclusion of each month for results that month. The measure was chosen based on common industry practices.					

Business Services

Business Services Business Objective

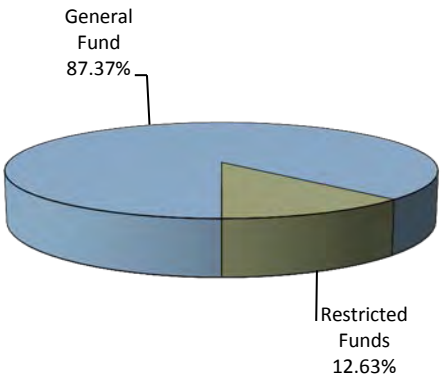
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
General Fund	$9,988,472	$13,579,732	$12,674,778
Enterprise Fund	$2,792,853	-	-
Restricted Funds	$801,095	$1,932,268	$1,832,222
Other Funds	$75,240	-	-
Totals	**$13,657,659**	**$15,512,000**	**$14,507,000**

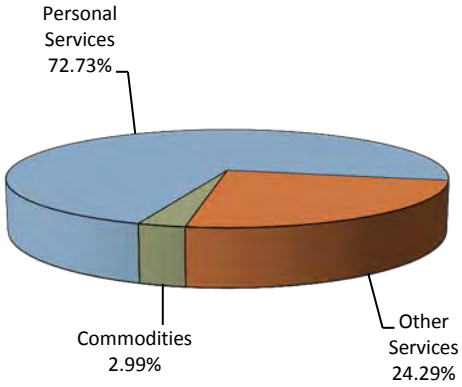
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		147.0	144.5
Personal Services	$10,031,632	$10,389,319	$10,550,313
Other Services	$2,957,162	$3,209,922	$3,523,190
Commodities	$1,609,857	$1,910,638	$433,497
Capital Outlay	$2,860	$2,121	-
Offsets and Credits	$(943,852)	-	-
Totals	**$13,657,659**	**$15,512,000**	**$14,507,000**

Business Services
FY 14/15 Operational Funding
$14,507,000



Business Services
FY 14/15 Operational Category
$14,507,000



Note: A portion of the amount budgeted to the General Fund for this department will be allocated to other funds. The allocation to other funds is recorded in the Centralized Appropriations Department. The allocation is based on the City department "customers" that the department serves.

Business Services

Business Services Business Objective

FY 14/15 Operational Budget by Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
Billing and Account Maintenance	$783,946	-	-	-	-	$783,946
Business Office	$3,192,991	-	-	-	-	$3,192,991
Business Services Administration	$510,408	-	-	-	-	$510,408
Call Center	$1,981,100	-	-	-	-	$1,981,100
CIS Technical Support and Training	$376,159	-	-	-	-	$376,159
Contract Administration	$1,285,558	-	-	-	-	$1,285,558
Delinquent Tax Collections	$742,222	-	-	-	-	$742,222
Inventory Acquisition	-	-	$919,989	-	-	$919,989
Mail Services	$439,074	-	-	-	-	$439,074
Payment Processing	$474,552	-	-	-	-	$474,552
Print Services	-	-	$734,258	-	-	$734,258
Space Planning	$88,454	-	-	-	-	$88,454
Special Regulatory Licenses	$838,044	-	-	-	-	$838,044
Surplus Property	-	-	$177,975	-	-	$177,975
Tax Audit	$1,188,371	-	-	-	-	$1,188,371
Utility Account Credit Services	$773,900	-	-	-	-	$773,900
Expenditures Total	**$12,674,778**	**-**	**$1,832,222**	**-**	**-**	**$14,507,000**
Revenues						
Call Center	$36,000	-	-	-	-	$36,000
Special Regulatory Licenses	$1,176,000	-	-	-	-	$1,176,000
Revenues Total	**$1,212,000**	**-**	**-**	**-**	**-**	**$1,212,000**
Expenditures Net of Revenues	**$11,462,778**	**-**	**$1,832,222**	**-**	**-**	**$13,295,000**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
General Fund			
General Fund	$12,674,778	$1,212,000	$11,462,778
Restricted Funds			
Print Shop Internal Service	$734,258	-	$734,258
Warehouse Internal Service	$1,097,964	-	$1,097,964
Totals	**$14,507,000**	**$1,212,000**	**$13,295,000**

Business Services

Business Services Business Objective

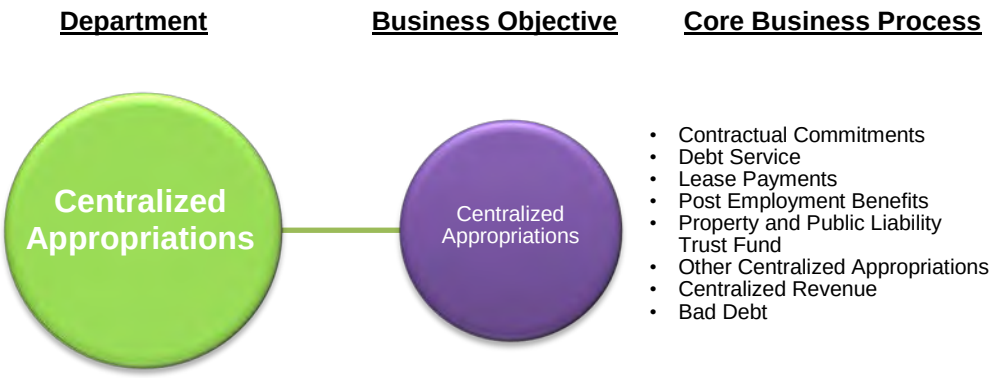
FY 14/15 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
Billing and Account Maintenance	8.1	$568,246	$107,600	$108,100	-	$783,946
Business Office	11.1	$752,111	$2,437,080	$3,800	-	$3,192,991
Business Services Administration	4.0	$464,646	$28,004	$17,758	-	$510,408
Call Center	29.7	$1,878,204	$93,146	$9,750	-	$1,981,100
CIS Technical Support and Training	3.9	$376,159	-	-	-	$376,159
Contract Administration	15.0	$1,247,715	$29,993	$7,850	-	$1,285,558
Delinquent Tax Collections	10.1	$716,470	$19,824	$5,928	-	$742,222
Inventory Acquisition	8.4	$577,484	$219,927	$122,578	-	$919,989
Mail Services	7.2	$373,474	$56,300	$9,300	-	$439,074
Payment Processing	6.1	$430,602	$37,550	$6,400	-	$474,552
Print Services	4.3	$296,004	$355,202	$83,052	-	$734,258
Space Planning	1.0	$85,904	$1,415	$1,135	-	$88,454
Special Regulatory Licenses	10.4	$738,395	$62,249	$37,400	-	$838,044
Surplus Property	2.3	$165,375	$9,600	$3,000	-	$177,975
Tax Audit	12.9	$1,150,925	$30,350	$7,096	-	$1,188,371
Utility Account Credit Services	10.3	$728,600	$34,950	$10,350	-	$773,900
Totals	**144.5**	**$10,550,313**	**$3,523,190**	**$433,497**	**-**	**$14,507,000**

Centralized Appropriations

Department Description

The Centralized Appropriations department contains Citywide revenues and expenditures such as Contractual Commitments, Debt Service, Lease Payments, Post-Employment Benefits, Property and Public Liability, City Sales Tax, Secondary Property Tax, Urban Revenue Sharing, State Shared Sales Tax, Highway User Tax, Utility Revenues, etc. The Centralized Appropriations department is managed separately from any department operational plan.



Centralized Appropriations

Centralized Appropriations Business Objective

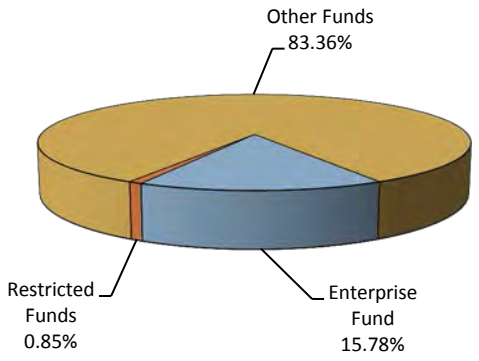
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
General Fund	$(2,883,013)	$(20,081,882)	$(9,934,887)
Enterprise Fund	$16,991,028	$26,632,503	$25,397,434
Restricted Funds	$16,977,295	$22,711,648	$1,373,679
Grant Funds	-	$17,700,000	-
Other Funds	$114,182,767	$137,895,531	$134,131,775
Totals	**$145,268,077**	**$184,857,800**	**$150,968,000**

Operational History by Category

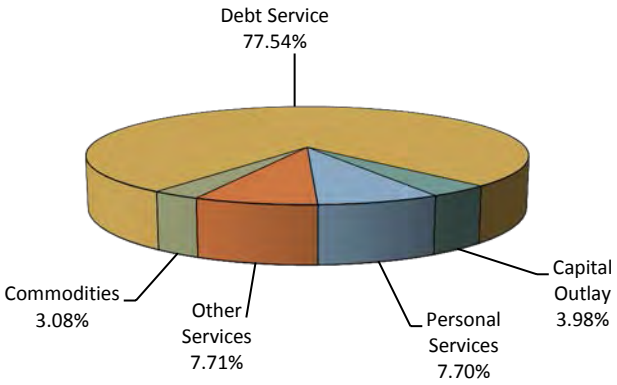
Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		-	-
Personal Services	$8,321,753	$4,717,539	$13,100,278
Other Services	$14,039,962	$42,427,914	$13,117,607
Commodities	$(239,996)	$4,562,138	$5,242,644
Capital Outlay	$4,622	-	$6,775,000
Debt Service	$121,871,097	$144,650,438	$132,005,129
Non Budgetary	$1,270,638	$7,939,967	-
Offsets and Credits	-	$(19,440,196)	$(19,272,658)
Totals	**$145,268,077**	**$184,857,800**	**$150,968,000**

Centralized Appropriations
FY 14/15 Operational Funding
$160,902,887**



*** This amount does not include negative funds*

Centralized Appropriations
FY 14/15 Operational Category
$170,240,658**



*** This amount does not include Offsets and Credits*

Centralized Appropriations

Centralized Appropriations Business Objective

FY 14/15 Operational Budget by Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
Bad Debt	$1,417,000	$1,100,000	-	-	-	$2,517,000
Contractual Commitments	$2,072,000	-	$1,739,000	-	-	$3,811,000
Debt Service	-	-	-	-	$132,005,129	$132,005,129
Other Centralized Appropriations	$(30,161,114)	$20,659,393	$(2,348,827)	-	$2,126,646	$(9,723,903)
Post Employment Benefits	$13,213,842	$2,574,747	$1,191,856	-	-	$16,980,445
Property and Public Liability Trust Fund	$3,523,385	$1,063,294	$791,650	-	-	$5,378,329
Expenditures Total	**$(9,934,887)**	**$25,397,434**	**$1,373,679**	**-**	**$134,131,775**	**$150,968,000**
Revenues						
Centralized Revenues	$215,985,091	$291,290,984	$114,452,289	$1,490	$210,577,996	$832,307,850
Contractual Commitments	-	-	$1,739,000	-	-	$1,739,000
Debt Service	-	-	$3,497,939	-	$58,843,087	$62,341,026
Other Centralized Appropriations	-	-	$5,181,371	-	-	$5,181,371
Revenues Total	**$215,985,091**	**$291,290,984**	**$124,870,599**	**$1,490**	**$269,421,083**	**$901,569,247**
Expenditures Net of Revenues	**$(225,919,978)**	**$(265,893,550)**	**$(123,496,920)**	**$(1,490)**	**$(135,289,308)**	**$(750,601,247)**

Centralized Appropriations

Centralized Appropriations Business Objective

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
General Fund			
Capital - General Fund	$(596,378)	-	$(596,378)
General Fund	$(9,338,509)	$215,985,091	$(225,323,600)
Enterprise Fund			
Capital - Enterprise	$363,120	-	$363,120
Enterprise Fund	$25,034,314	$291,290,984	$(266,256,670)
Restricted Funds			
Cemetery	$130,397	-	$130,397
Cemetery Reserve	-	$10,000	$(10,000)
Community Facilities Districts - Capital	$6,515,000	$3,370,000	$3,145,000
Community Facilities Districts - Operating	-	$127,939	$(127,939)
Environmental Compliance Fee	$1,034,773	$14,426,358	$(13,391,585)
Falcon Field Airport	$341,609	$14,510	$327,099
Fire Impact Fee	-	$361,313	$(361,313)
Fleet Internal Service	$(16,721,444)	-	$(16,721,444)
Greenfield WRP Joint Venture	$366,034	$5,850,317	$(5,484,283)
Highway User Revenue Fund	$2,743	$32,023,887	$(32,021,144)
Library Impact Fee	-	$451,078	$(451,078)
Local Streets Sales Tax	$4,441,161	$25,938,038	$(21,496,877)
Mesa Arts Center Restoration Fee	-	$2,000	$(2,000)
Parks Impact Fee	-	$1,242,095	$(1,242,095)
Police Impact Fee	-	$542,635	$(542,635)
Print Shop Internal Service	$(796,582)	-	$(796,582)
Quality of Life Sales Tax	-	$21,408,338	$(21,408,338)
Solid Waste Development Fee	-	$110,000	$(110,000)
Special Programs Fund	$1,739,000	$2,052,921	$(313,921)
Stormwater Drainage Impact Fee	-	$390,628	$(390,628)
Transit Fund	$317,518	$1,293,105	$(975,587)
Transportation	-	$3,492,823	$(3,492,823)
Vehicle Replacement	-	$450,000	$(450,000)
Warehouse Internal Service	$4,003,471	$5,181,371	$(1,177,900)
Wastewater Impact Fee	-	$3,331,763	$(3,331,763)
Water Impact Fees	-	$2,799,480	$(2,799,480)
Grant Funds			
Section 8	-	$1,490	$(1,490)
Other Funds			
Capital Lease Redemption	$74,535	-	$74,535
Community Facilities Districts - Debt	$680,903	$891,112	$(210,209)
Court Construction Fee	-	$933,233	$(933,233)
Electric Bond Construction	-	$3,867,000	$(3,867,000)
Employee Benefit Trust	$2,126,646	$267,593	$1,859,053
Gas Bond Construction	-	$8,744,000	$(8,744,000)
General Obligation Bond Redemption	$36,033,973	$33,996,302	$2,037,671
Highway Project Advancement Notes	$3,891,750	$3,891,750	-
Highway User Revenue Bond Redemption	$12,441,200	-	$12,441,200
Non Utility Bond Redemption	$4,703,000	-	$4,703,000
Parks Bond Construction	-	$24,454,000	$(24,454,000)
Property and Public Liability	-	$5,434,334	$(5,434,334)
Public Safety Bond Construction	-	$19,862,000	$(19,862,000)
Solid Waste Bond Construction	-	$7,285,000	$(7,285,000)
Special Improvement District Bond Redemption	$460,225	$460,225	-
Streets Bond Construction	-	$23,663,000	$(23,663,000)
Transportation Project Advancement Notes	$1,600,000	$53,600,000	$(52,000,000)
Utility Systems Bond Redemption	$71,789,617	$2,232,434	$69,557,183
Utility Systems GO Bond Redemption	$152,260	-	$152,260
Wastewater Bond Construction	-	$29,757,000	$(29,757,000)
Water Bond Construction	-	$43,893,000	$(43,893,000)
WIFA Redemption	$177,666	-	$177,666
Worker's Compensation	-	$6,189,100	$(6,189,100)
Totals	**$150,968,000**	**$901,569,247**	**$(750,601,247)**

Centralized Appropriations

Centralized Appropriations Business Objective

FY 14/15 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	Debt Service	Other	FY 14/15 Budget
Bad Debt	0.0	-	$2,517,000	-	-	-	-	$2,517,000
Contractual Commitments	0.0	-	$3,811,000	-	-	-	-	$3,811,000
Debt Service	0.0	-	-	-	-	$132,005,129	-	$132,005,129
Other Centralized Appropriations	0.0	$(3,880,167)	$1,411,278	$5,242,644	$6,775,000	-	$(19,272,658)	$(9,723,903)
Post Employment Benefits	0.0	$16,980,445	-	-	-	-	-	$16,980,445
Property and Public Liability Trust Fund	0.0	-	$5,378,329	-	-	-	-	$5,378,329
Totals	**0.0**	**$13,100,278**	**$13,117,607**	**$5,242,644**	**$6,775,000**	**$132,005,129**	**$(19,272,658)**	**$150,968,000**

City Attorney

Department Description

The City Attorney's Office provides legal advice to the Mayor and Council, the City Manager, the City departments, and the City's boards and commissions. The Office prepares and/or reviews contracts, ordinances, resolutions, and other legal documents involving the City. The City Attorney's Office also represents the City in civil litigation and represents the City and the State of Arizona in criminal misdemeanor cases occurring within the City limits.

Budgetary Highlights

The City Attorney's Office oversees the Property and Public Liability (PPL) Fund claims and related expenses. The City uses the PPL Fund to purchase insurance coverage to protect the City against major losses. The estimated cost for claims in FY14/15 is similar to FY13/14 however the budget for insurance premiums has increased by $380,000. A factor contributing to the increase is the purchase of a new type of insurance, cyber insurance. Cyber insurance protects the City from electronic theft of information.

A new Assistant City Attorney I position was added to the budget in FY14/15 to assist with the workload of the office.

City Attorney

Legal Business Objective

Mission

Dedicated to providing quality legal services (civil and criminal) to protect the interests of the City of Mesa and its citizens.

Desired Outcomes

- To protect the interests of the city by providing thorough and accurate legal representation

Performance Measures

Performance Measure Name	Unit of Measure	FY13/14 Target	FY13/14 Year End Estimate	FY 14/15 Target	Benchmark
Claims Resolved - Without Litigation	% Claims Reso w/o Lit	85.0	85.0	85.0	85.0
Claims Resolved Without Litigation - % resolved prior to litigation being filed					
DUI Conviction Rate	% DUI Convicton Rate	80.0	80.0	80.0	80.0
Criminal Prosecution - At least an 80% DUI conviction rate.					
Overall Trial Conviction Rate	% Overall Convicition Rate	70.0	70.0	70.0	70.0
Criminal Prosecution - At least a 70% overall trial conviction rate.					

City Attorney

Legal Business Objective

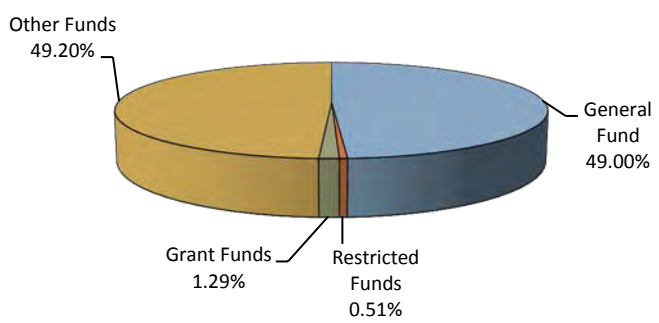
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
General Fund	$5,346,776	$6,227,535	$5,741,055
Restricted Funds	$569	-	$60,000
Grant Funds	$147,780	$712,465	$150,804
Other Funds	$2,335,382	$5,337,096	$5,763,557
Totals	**$7,830,507**	**$12,277,096**	**$11,715,415**

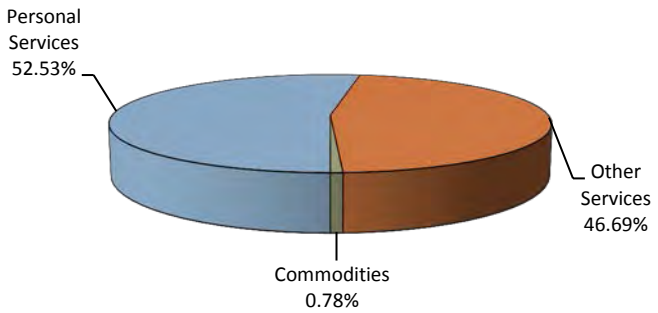
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		59.0	59.0
Personal Services	$5,691,518	$6,045,525	$6,154,579
Other Services	$2,092,719	$5,622,625	$5,469,799
Commodities	$46,270	$608,946	$91,037
Totals	**$7,830,507**	**$12,277,096**	**$11,715,415**

Legal
FY 14/15 Operational Funding
$11,715,415



Legal
FY 14/15 Operational Category
$11,715,415



Note: A portion of the amount budgeted to the General Fund for this department will be allocated to other funds. The allocation to other funds is recorded in the Centralized Appropriations Department. The allocation is based on the City department "customers" that the department serves.

City Attorney

Legal Business Objective

FY 14/15 Operational Budget by Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
Administrative Legal Services	$2,166,907	-	$60,000	-	-	$2,226,907
Civil Litigation	-	-	-	-	$5,763,557	$5,763,557
Criminal Prosecution	$3,199,112	-	-	-	-	$3,199,112
Victim Services	$375,036	-	-	$150,804	-	$525,840
Expenditures Total	**$5,741,055**	**-**	**$60,000**	**$150,804**	**$5,763,557**	**$11,715,415**
Revenues						
Administrative Legal Services	$77,786	-	-	-	-	$77,786
Victim Services	-	-	-	$150,804	-	$150,804
Revenues Total	**$77,786**	**-**	**-**	**$150,804**	**-**	**$228,590**
Expenditures Net of Revenues	**$5,663,269**	**-**	**$60,000**	**-**	**$5,763,557**	**$11,486,825**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
General Fund			
General Fund	$5,741,055	$77,786	$5,663,269
Restricted Funds			
Community Facilities Districts - Operating	$60,000	-	$60,000
Grant Funds			
Grants - Gen. Gov.	$150,804	$150,804	-
Other Funds			
Property and Public Liability	$5,763,557	-	$5,763,557
Totals	**$11,715,415**	**$228,590**	**$11,486,826**

FY 14/15 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
Administrative Legal Services	13.1	$1,672,145	$539,200	$15,562	-	$2,226,907
Civil Litigation	8.3	$957,335	$4,806,222	-	-	$5,763,557
Criminal Prosecution	30.5	$2,999,260	$124,377	$75,475	-	$3,199,112
Victim Services	7.2	$525,840	-	-	-	$525,840
Totals	**59.0**	**$6,154,579**	**$5,469,799**	**$91,037**	**-**	**$11,715,415**

City Auditor

Department Description

Under the direction of the Mesa City Council, the City Auditor's Office provides audit, consulting and investigative services to identify and minimize risks, maximize efficiencies and improve internal controls. These services help the City accomplish its objectives by bringing a systematic, disciplined approach to evaluating and improving the effectiveness of risk management, control and governance processes.

Budgetary Highlights

The City Auditor has a base budget for FY14/15 which is equal to FY13/14. There was no change in the number of full-time employees.

City Auditor

City Auditor Business Objective

Mission

Provides audit, consulting, and investigative services to identify and minimize risks, maximize efficiencies, improve internal controls, increase transparency and strengthen accountability to Mesa's citizens.

Desired Outcomes

- The City of Mesa provides high quality services at the lowest possible cost, and operates in compliance with all applicable statutes, rules, regulations, policies and procedures
- The risks of fraud, theft, and abuse of public resources are minimized, and Mesa's citizens have confidence in the integrity and transparency of their City government

Performance Measures

Performance Measure Name	Unit of Measure	FY13/14 Target	FY13/14 Year End Estimate	FY 14/15 Target	Benchmark
Audit Plan Completion	% Audit Plans Completed	80.0	80.0	80.0	
This is the percentage of projects listed on the annual audit plan that are completed during the year. The target must be set to allow for those projects that are in progress at fiscal year end.					
Audit Recommendations	% Audit Recs Accepted	95.0	95.0	95.0	
This is the ratio of the number of audit recommendations accepted and implemented by auditees to the total number of recommendations made. The target is set at 95%, because although the audit process is designed to yield only those recommendations that will be accepted and implemented, there are isolated cases in which this is not possible.					

City Auditor

City Auditor Business Objective

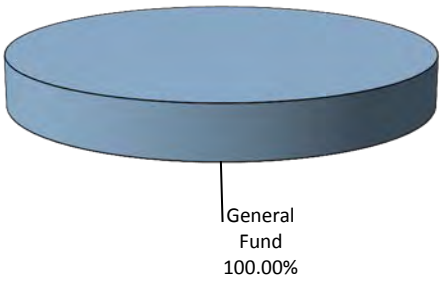
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
General Fund	$469,948	$613,000	$643,000
Totals	**$469,948**	**$613,000**	**$643,000**

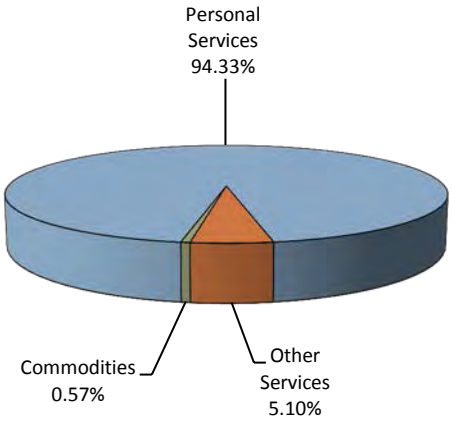
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		5.0	5.0
Personal Services	$440,852	$576,770	$606,519
Other Services	$19,423	$29,330	$32,823
Commodities	$9,674	$6,900	$3,658
Totals	**$469,948**	**$613,000**	**$643,000**

City Auditor
FY 14/15 Operational Funding
$643,000



City Auditor
FY 14/15 Operational Category
$643,000



Note: A portion of the amount budgeted to the General Fund for this department will be allocated to other funds. The allocation to other funds is recorded in the Centralized Appropriations Department. The allocation is based on the City department "customers" that the department serves.

City Auditor

City Auditor Business Objective

FY 14/15 Operational Budget by Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
City Auditor Operations	$643,000	-	-	-	-	$643,000
Expenditures Total	**$643,000**	**-**	**-**	**-**	**-**	**$643,000**
Expenditures Net of Revenues	**$643,000**	**-**	**-**	**-**	**-**	**$643,000**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
General Fund			
General Fund	$643,000	-	$643,000
Totals	**$643,000**	**-**	**$643,000**

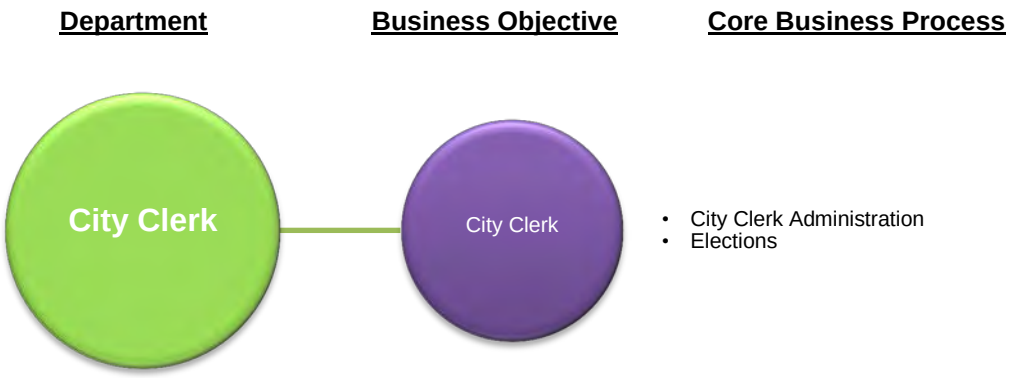
FY 14/15 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
City Auditor Operations	5.0	$606,519	$32,823	$3,658	-	$643,000
Totals	**5.0**	**$606,519**	**$32,823**	**$3,658**	**-**	**$643,000**

City Clerk

Department Description

Professionally and responsively promote trust between the citizens and government by providing Council support, managing the citywide records management program, conducting fair, open and impartial City elections, ensuring legal compliance of all official postings, public notices and related advertising, processing legal service documents, and administering the Public Safety Retirement Local Boards as well as the Judicial Advisory Board.



Budgetary Highlights

The budget for City Clerk's Office is adjusted each year for the cost of possible elections. FY14/15 includes the 2014 election, so the department budget includes $431,000 for the estimated cost of the election. The budgeted funding is included in the City Clerk Department all to the General Fund but is split out in the Centralized Appropriations Department so that the overall City budget for the election is split half to the General Fund and half to the Enterprise Fund based on the possible ballot questions.

City Clerk

City Clerk Business Objective

Mission

Serve as professional, responsive liaisons in promoting trust between the citizens and government by managing the citywide records management program, conducting fair, open and impartial City elections, ensuring legal compliance of all official postings, public notices and related advertising and administering the Public Safety Retirement System and local boards for City of Mesa police and firefighters.

Desired Outcomes

- Voter education (outreach) is enhanced
- Voter turnout is maximized
- Accurate and timely City elections/results are conducted
- Access to government through public records is provided
- Compliance with all legal notification requirements is ensured and maintained

Performance Measures

Performance Measure Name	Unit of Measure	FY13/14 Target	FY13/14 Year End Estimate	FY 14/15 Target	Benchmark
Notices and Agendas Posted	# Notices & Agendas Posted	700	650	700	
This metric is based on the total number of meetings posted on the official calendar in compliance with the Open Meeting Law. The staff member responsible for posting provides a monthly total. The final calendar posted for the month provides a total as well. The target is based on an average of the actual totals for past fiscal years. A benchmark does not exist but we are aware of surrounding communities that collect similar data.					
Requests for Information/Help	# Requests for Info or Help	13,000	13,000	13,000	
This metric is based on the total number of requests each individual staff member receives. This includes phone calls, walk-ins and e-mail requests. Each staff member provides a monthly total of their activity. The target is based on an average of the actual totals for past fiscal years.					

City Clerk

City Clerk Business Objective

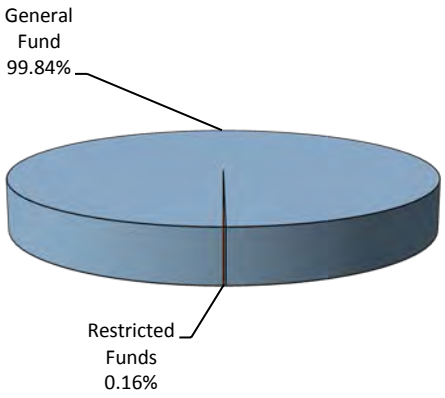
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
General Fund	$985,479	$825,000	$1,259,000
Restricted Funds	-	-	$2,000
Totals	**$985,479**	**$825,000**	**$1,261,000**

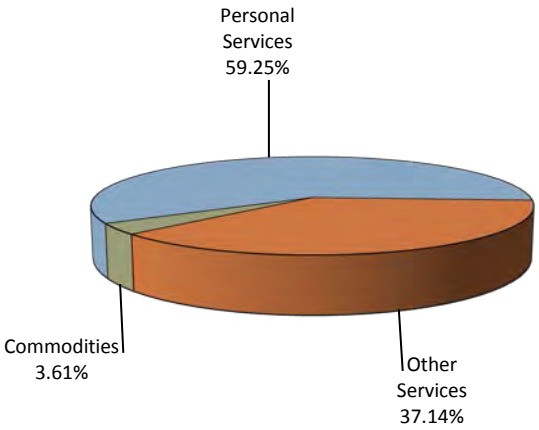
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		8.0	8.0
Personal Services	$651,594	$741,252	$747,109
Other Services	$298,834	$74,748	$468,391
Commodities	$29,154	$9,000	$45,500
Capital Outlay	$5,897	-	-
Totals	**$985,479**	**$825,000**	**$1,261,000**

City Clerk
FY 14/15 Operational Funding
$1,261,000



City Clerk
FY 14/15 Operational Category
$1,261,000



City Clerk

City Clerk Business Objective

FY 14/15 Operational Budget by Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
City Clerk Administration	$538,828	-	$2,000	-	-	$540,828
Elections	$720,171	-	-	-	-	$720,171
Expenditures Total	**$1,259,000**	**-**	**$2,000**	**-**	**-**	**$1,261,000**
Expenditures Net of Revenues	**$1,259,000**	**-**	**$2,000**	**-**	**-**	**$1,261,000**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
General Fund			
General Fund	$1,259,000	-	$1,259,000
Restricted Funds			
Community Facilities Districts - Operating	$2,000	-	$2,000
Totals	**$1,261,000**	**-**	**$1,261,000**

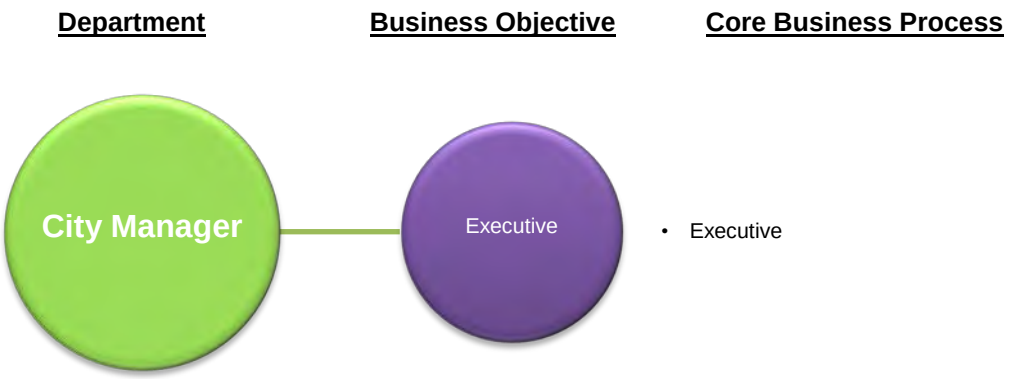
FY 14/15 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
City Clerk Administration	5.6	$457,678	$74,750	$8,400	-	$540,828
Elections	2.5	$289,430	$393,641	$37,100	-	$720,171
Totals	**8.0**	**$747,109**	**$468,391**	**$45,500**	**-**	**$1,261,000**

City Manager

Department Description

The City Manager's Office is responsible for seeking policy direction from Council and preparing recommendations for Council action in accordance with established strategic initiatives.



Budgetary Highlights

The Mesa Counts on College grant concluded in FY13/14 with a decrease to grant funding of $251,270 in FY14/15. Continued funding for the Mesa Counts on College program was approved in FY13/14 with $57,000 of ongoing funding for non-personal service expenditures coming from the General Fund. The remaining $51,270 in grant supported position costs for the Mesa Counts on College program has been re-allocated to the General Fund making the program now fully supported by the General Fund in FY14/15.

City Manager

Executive Business Objective

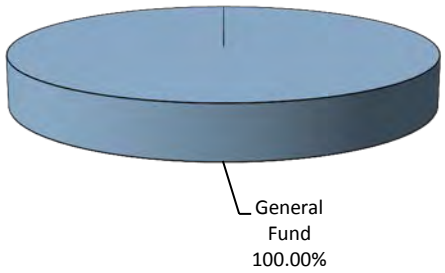
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
General Fund	$4,523,712	$5,096,730	$5,236,000
Grant Funds	$1,020,093	$251,270	-
Totals	**$5,543,805**	**$5,348,000**	**$5,236,000**

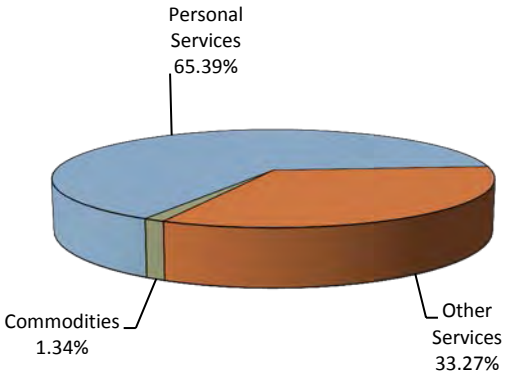
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		28.0	28.0
Personal Services	$2,900,507	$3,310,128	$3,424,046
Other Services	$2,464,760	$1,904,597	$1,741,904
Commodities	$146,885	$123,275	$70,050
Capital Outlay	$31,653	$10,000	-
Totals	**$5,543,805**	**$5,348,000**	**$5,236,000**

Executive
FY 14/15 Operational Funding
$5,236,000



Executive
FY 14/15 Operational Category
$5,236,000



Note: A portion of the amount budgeted to the General Fund for this department will be allocated to other funds. The allocation to other funds is recorded in the Centralized Appropriations Department. The allocation is based on the City department "customers" that the department serves.

City Manager

Executive Business Objective

FY 14/15 Operational Budget by Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
Executive	$5,236,000	-	-	-	-	$5,236,000
Expenditures Total	**$5,236,000**	**-**	**-**	**-**	**-**	**$5,236,000**
Expenditures Net of Revenues	**$5,236,000**	**-**	**-**	**-**	**-**	**$5,236,000**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
General Fund			
General Fund	$5,236,000	-	$5,236,000
Totals	**$5,236,000**	**-**	**$5,236,000**

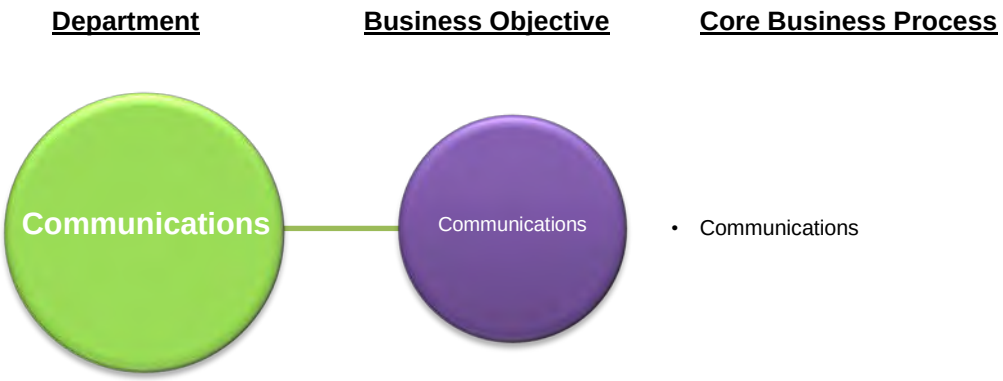
FY 14/15 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
Executive	28.0	$3,424,046	$1,741,904	$70,050	-	$5,236,000
Totals	**28.0**	**$3,424,046**	**$1,741,904**	**$70,050**	**-**	**$5,236,000**

Communications

Department Description

The Communications Department ensures that public safety and other municipal departments have portable and mobile communications equipment and network infrastructure available for use when needed to perform emergency and daily work assignments. The Department also provides administrative management functions for the TOPAZ Regional Wireless Cooperative (TRWC).



Budgetary Highlights

For FY 14/15, the Communications Department converted two positions to contract staff. This will allow the department more flexibility in the City positions and the ability to contract specialty skill sets.

The Communications budget includes $1.0 million in FY14/15 and $7.5 million over the next four years for the TOPAZ Voice Radio Network Equipment Upgrade project included in the lifecycle replacement program. This project will upgrade the City's existing communications network to ensure reliable radio service for first responders.

Communications

Communications Business Objective

Mission

Provide radio communication and associated electronic systems and services for the Public Safety and Municipal Departments of the City of Mesa and the members of the TOPAZ Regional Wireless Cooperative.

Desired Outcomes

- The TOPAZ radio communications network infrastructure is available for use by Public Safety and Municipal Departments of the City of Mesa and the members of the TOPAZ Regional Wireless Cooperative to perform their emergency and daily business functions when needed
- The appropriate mobile and portable radio communications subscriber equipment and associated electronic equipment and services are available when needed
- Operations and maintenance support and network planning and project implementation are proactively provided to maximize the availability of the TOPAZ radio communications network

Performance Measures

Performance Measure Name	Unit of Measure	FY13/14 Target	FY13/14 Year End Estimate	FY 14/15 Target	Benchmark
COMM-Customer Satisfaction Internal goal of 90%	% Customer Satisfaction	90.0	90.0	90.0	90.0
COMM-Defect-Free Equipment Repairs and Installations Rework work orders are compared with original work orders. The benchmark is a comparison of the ePerformance Measures of Communications and Technology Management from the City of Austin Texas. The percent of returns due to improper installation metric is described as the number of improper installations divided by total number of installations. The percentage of rework installation for the Communications and Technology Management for the City of Austin is 4.99 listed in the amended FY 08 documentation.	% Repair/Instals Defect-Free	98.0	98.0	98.0	98.0
COMM-Defect-Free Radio Programming Templates Rework work orders are compared with original work orders. Internal goal of 90%	% Templates Defect-Free	90.0	90.0	90.0	90.0
COMM-Unscheduled Downtime TOPAZ Network Wide The duration of outage events is extracted from the Universal Event Manager, which is part of the Motorola SmartZone system, and is multiplied by the number of channels at the site. 99.999% (five-nines) is a telecommunications industryaccepted benchmark. 316 seconds of outage equates to five-nines availability.	# Secs TOPAZ Downtime	316	9,300	316	316

Communications

Communications Business Objective

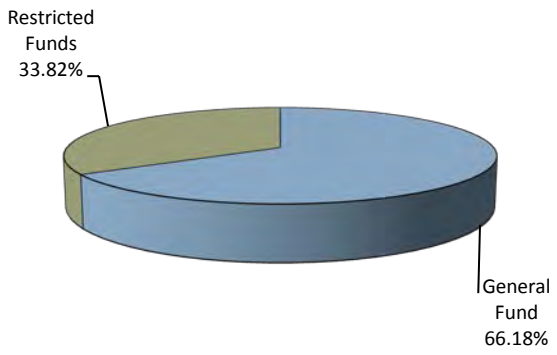
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
General Fund	$10,581	$2,684,068	$3,228,971
Enterprise Fund	$(8,829)	-	-
Restricted Funds	$1,186,387	$1,124,932	$1,650,030
Totals	**$1,188,140**	**$3,809,000**	**$4,879,000**

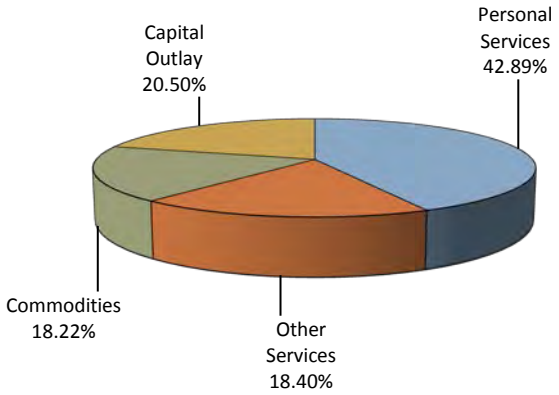
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		24.0	22.0
Personal Services	$1,972,260	$2,209,603	$2,092,690
Other Services	$445,570	$708,097	$897,510
Commodities	$865,834	$891,300	$888,800
Capital Outlay	-	-	$1,000,000
Offsets and Credits	$(2,095,524)	-	-
Totals	**$1,188,140**	**$3,809,000**	**$4,879,000**

Communications
FY 14/15 Operational Funding
$4,879,000



Communications
FY 14/15 Operational Category
$4,879,000



Communications

Communications Business Objective

FY 14/15 Operational Budget by Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
Communications	$3,228,971	-	$1,650,030	-	-	$4,879,000
Expenditures Total	**$3,228,971**	**-**	**$1,650,030**	**-**	**-**	**$4,879,000**
Revenues						
Communications	$25,000	-	$1,650,209	-	-	$1,675,209
Revenues Total	**$25,000**	**-**	**$1,650,209**	**-**	**-**	**$1,675,209**
Expenditures Net of Revenues	**$3,203,971**	**-**	**$(179)**	**-**	**-**	**$3,203,791**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
General Fund			
Capital - General Fund	$1,000,000	-	$1,000,000
General Fund	$2,228,971	$25,000	$2,203,971
Restricted Funds			
TOPAZ Joint Venture Fund	$1,650,030	$1,650,209	$(179)
Totals	**$4,879,000**	**$1,675,209**	**$3,203,791**

FY 14/15 Operational Budget By Core Business Process and Category

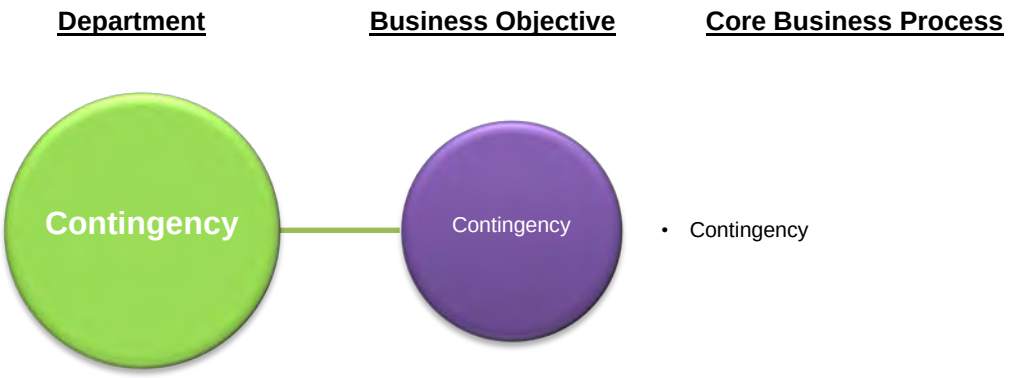
Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
Communications	22.0	$2,092,690	$897,510	$888,800	$1,000,000	$4,879,000
Totals	**22.0**	**$2,092,690**	**$897,510**	**$888,800**	**$1,000,000**	**$4,879,000**

Contingency

Department Description

Each year as a part of the budget process, the City adopts a contingency fund budget. The contingency fund is used to provide spending authority to meet any municipal expense, the necessity or extent of which could not have been foreseen or reasonably evaluated at the time of adopting the annual budget, or from which to provide funding for emergencies or other unexpected events. In addition, unanticipated revenues (e.g., unanticipated grant awards) that may become available during the fiscal year have been included in the contingency fund budget.

In order to request contingency funds, a department must submit a request to the Office of Management and Budget (OMB). OMB reviews the request and forwards it, along with any pertinent analysis, to the City Manager's Office. The City Manager's Office reviews the request and determines whether it meets the priorities and needs of the City.



Contingency

Contingency Business Objective

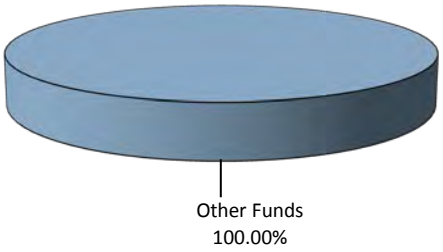
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
Other Funds	-	$61,678,000	$64,501,000
Totals	**-**	**$61,678,000**	**$64,501,000**

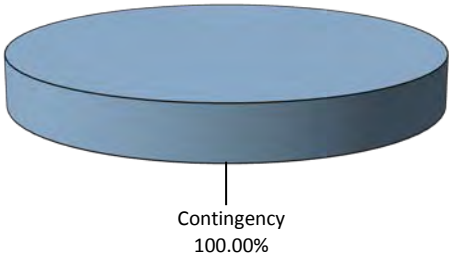
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		-	-
Contingency	-	$61,678,000	$64,501,000
Totals	**-**	**$61,678,000**	**$64,501,000**

Contingency
FY 14/15 Operational Funding
$64,501,000



Contingency
FY 14/15 Operational Category
$64,501,000



Contingency

Contingency Business Objective

FY 14/15 Operational Budget by Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
Contingency	-	-	-	-	$64,501,000	$64,501,000
Expenditures Total	**-**	**-**	**-**	**-**	**$64,501,000**	**$64,501,000**
Revenues						
Contingency	-	-	-	-	$5,000,000	$5,000,000
Revenues Total	**-**	**-**	**-**	**-**	**$5,000,000**	**$5,000,000**
Expenditures Net of Revenues	**-**	**-**	**-**	**-**	**$59,501,000**	**$59,501,000**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
Other Funds			
Contingency	$64,501,000	$5,000,000	$59,501,000
Totals	**$64,501,000**	**$5,000,000**	**$59,501,000**

FY 14/15 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
Contingency	0.0	-	-	-	-	$64,501,000
Totals	**0.0**	**-**	**-**	**-**	**-**	**$64,501,000**

Development and Sustainability

Department Description

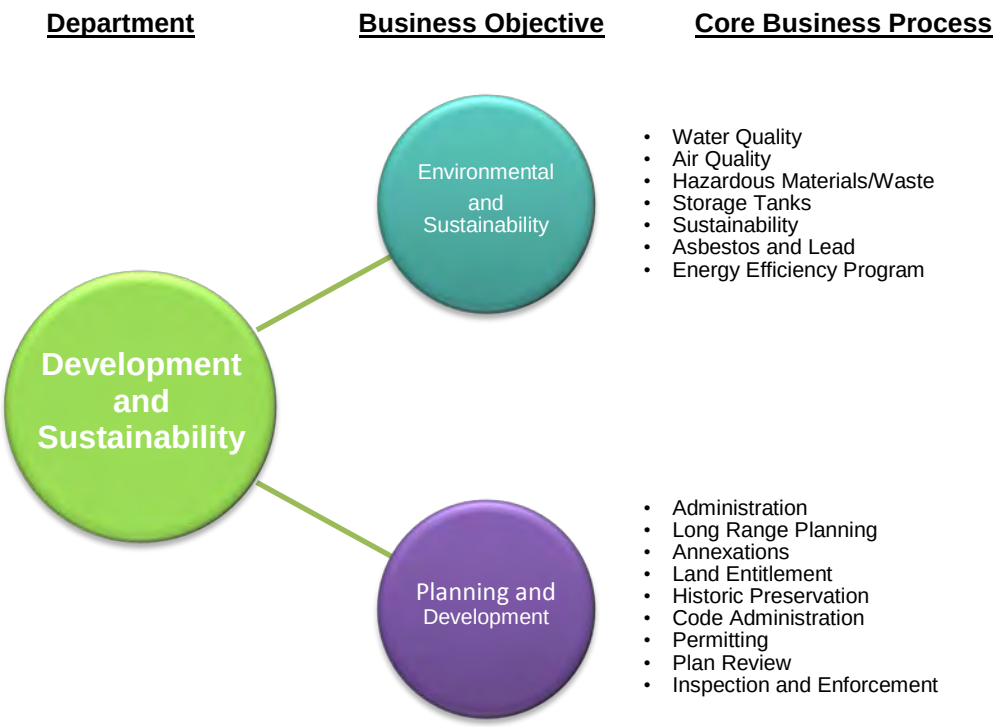
The Development and Sustainability Department is made up of four units: Environmental and Sustainability, Planning, Development Services and Inspection Service and Code Compliance.

Environmental and Sustainability: Environmental and Sustainability ensures that residents of the City of Mesa are provided with a clean, safe and environmentally sound community. It also promotes energy and water conservation programs for City operations, sustainable development practices for both City and private projects including the use of renewable resources, and work with numerous other City departments to insure compliance with environmental regulations.

Planning: Planning works with elected officials, appointed boards, and citizens to develop long range plans (General Plan and sub-area plans) for the growth and development of the community consistent with Council strategic initiatives and visions for a more complete, vibrant and dynamic community. Planning also manages entitlement processes for specific development projects including annexations, design review, rezoning, site plans, platting, variances and appeals to entitlement standards, and staff's the City's Historic Preservation Office.

Development Services: Development Services serves as a central point of contact with various other departments to insure that City development standards for new and existing projects are maintained, conducts construction document review and building permit issuance.

Inspection Service and Code Compliance: Inspection Service inspects new and existing buildings and appurtenances in the process of construction to ensure compliance with building, electrical, plumbing, mechanical, fire and zoning codes. Code Compliance works with property owners to safeguard against potential hazards; reduce occurrences of blight; mitigate potential loss of property value due to poor maintenance of lots, buildings and property; and promote attractive neighborhoods.



Development and Sustainability

Budgetary Highlights

The Development and Sustainability Department budget includes 11.5 mid-year positions added during FY13/14. The ongoing annual cost of these positions is estimated at $937,000. Four of the new positions were created to provide technical expertise in the areas of building plan review and inspections as a result of increases in economic development activity, such as the new Apple facility. One of the new positions was created to ensure that the storm water inspection guidelines for private and City construction sites are met. A half-time Building Plans Reviewer position was added to provide service to residential owners on small remodeling and addition projects. Two planning positions were added to respond to current and projected planning pre-submittals, and to provide technical expertise for rezoning and large plat activities. Five positions were added to respond to the current workload in Plan Review and Building Inspections activities to be covered by the increase in Development Services revenue the City has been receiving. Additionally, two Code Compliance positions (effective January 1, 2015) were added to the FY 14/15 budget to help the City to further promote and maintain a safe and attractive living and working environment.

Development and Sustainability's forecasted revenues for FY14/15 are significantly higher than FY13/14 budgeted revenue. In the Planning area, revenue projections were increased by 80.9% ($0.6 million to $1.0 million) mainly due to an increase in activity related to subdivision development. Development Services revenue projections increased by 16.8% ($7.2 million to $8.4 million) primarily due to an increase in the activity for both residential and commercial development.

The FY13/14 budget included $2.3 million of one-time funding, including $2.0 million to replace the aging permitting system and $235,000 for temporary staff working in Planning and over-the-counter residential plan review. The existing permitting system is obsolete and is minimally supported by the vendor. Replacing the system will result in savings to the City and to the development community by reducing printing costs and increasing the productivity of the professionals responsible for preparing, submitting, and correcting development plans. The system is mainly funded through the technology fee, which is charged on each permit and service charge, and restricted for use on technology maintenance and improvements.

Development and Sustainability

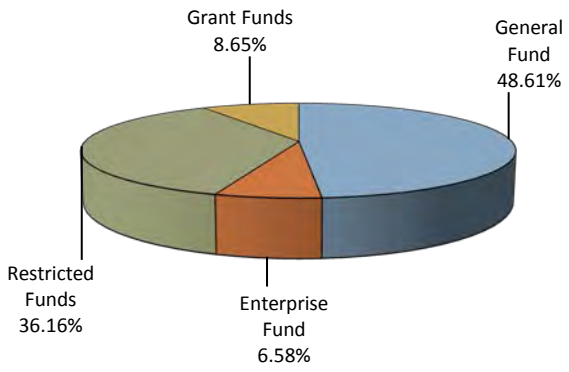
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
General Fund	$4,638,005	$5,633,790	$5,722,673
Enterprise Fund	$757,275	$784,553	$774,545
Restricted Funds	$1,547,391	$4,182,231	$4,257,667
Grant Funds	$721,943	$884,072	$1,018,370
Totals	**$7,664,614**	**$11,484,647**	**$11,773,254**

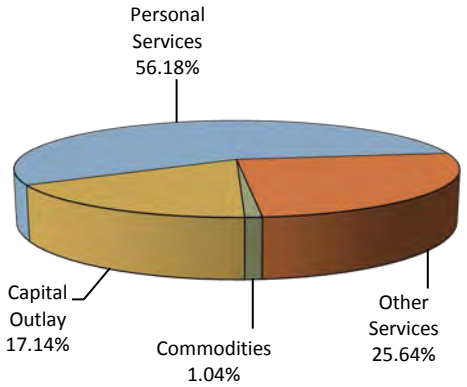
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		61.0	73.5
Personal Services	$5,217,315	$5,527,388	$6,613,833
Other Services	$2,335,253	$3,824,303	$3,018,372
Commodities	$111,133	$122,881	$122,649
Capital Outlay	$912	$2,010,075	$2,018,400
Totals	**$7,664,614**	**$11,484,647**	**$11,773,254**

Development and Sustainability
FY 14/15 Operational Funding
$11,773,254



Development and Sustainability
FY 14/15 Operational Category
$11,773,254



Development and Sustainability

FY 14/15 Operational Budget by Business Objective and Funding Source

Business Objective	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
Environmental and Sustainability	$85,558	$635,503	$1,954,598	$878,606	-	$3,554,265
Planning and Development	$5,637,115	$139,042	$2,303,069	$139,764	-	$8,218,989
Expenditures Total	**$5,722,673**	**$774,545**	**$4,257,667**	**$1,018,370**	**-**	**$11,773,254**
Revenues						
Environmental and Sustainability	-	$157,500	$100,000	$878,606	-	$1,136,106
Planning and Development	$8,921,240	-	$573,707	-	-	$9,494,947
Revenues Total	**$8,921,240**	**$157,500**	**$673,707**	**$878,606**	**-**	**$10,631,053**
Expenditures Net of Revenues	**$(3,198,567)**	**$617,045**	**$3,583,960**	**$139,764**	**-**	**$1,142,201**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
General Fund			
Capital - General Fund	$10,400	-	$10,400
General Fund	$5,712,273	$8,921,240	$(3,208,967)
Enterprise Fund			
Enterprise Fund	$774,545	$157,500	$617,045
Restricted Funds			
Environmental Compliance Fee	$1,948,622	-	$1,948,622
Local Streets Sales Tax	$209,045	-	$209,045
Special Programs Fund	$2,100,000	$673,707	$1,426,293
Grant Funds			
Community Development Block Grant	$139,764	-	$139,764
Grants - Gen. Gov.	$878,606	$878,606	-
Totals	**$11,773,254**	**$10,631,053**	**$1,142,201**

FY 14/15 Operational Budget By Business Objective and Category

Business Objective	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
Environmental and Sustainability	11.8	$1,075,738	$2,396,527	$74,000	$8,000	$3,554,265
Planning and Development	61.7	$5,538,095	$621,845	$48,649	$2,010,400	$8,218,989
Totals	**73.5**	**$6,613,833**	**$3,018,372**	**$122,649**	**$2,018,400**	**$11,773,254**

Development and Sustainability

Environmental and Sustainability Business Objective

Mission

Ensure residents of the City of Mesa are provided with a clean, safe and environmentally sound community and promote sustainable development that minimizes the use of natural resources, reduces dependence on nonrenewable resources, and guide decisions that recognize that economy, society, and the environment are interconnected and have a significant impact on the community.

Desired Outcomes

- The public is protected from Environmental hazards
- City operations comply with applicable Environmental regulations
- Residents and City departments are knowledgeable about Environmental issues
- The use of nonrenewable resources are reduced and promoted
- The City realizes a significant financial return on investment from the efficient use of natural resources

Performance Measures

Performance Measure Name	Unit of Measure	FY13/14 Target	FY13/14 Year End Estimate	FY 14/15 Target	Benchmark
Energy Conservation	# kWh Saved	3,000,000	3,000,000	3,000,000	
Target determined by data over the past years					
Household Hazardous Waste	# Gal HHW	13,500	13,500	13,500	
Target determined by data over the past years					
Renewable Energy	# kWh Generated Renewal	126,000	126,000	126,000	
Target determined by data over the past years					
SRP Rebates	$ SRP Rebates	25,000	25,000	25,000	
Target determined by data over the past years					

Development and Sustainability

Environmental and Sustainability Business Objective

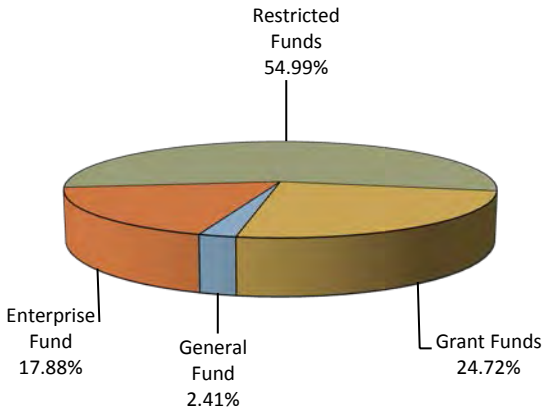
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
General Fund	$21,210	$699,818	$85,558
Enterprise Fund	$628,544	$648,904	$635,503
Restricted Funds	$1,205,057	$1,831,385	$1,954,598
Grant Funds	$422,735	$734,647	$878,606
Totals	**$2,277,547**	**$3,914,754**	**$3,554,265**

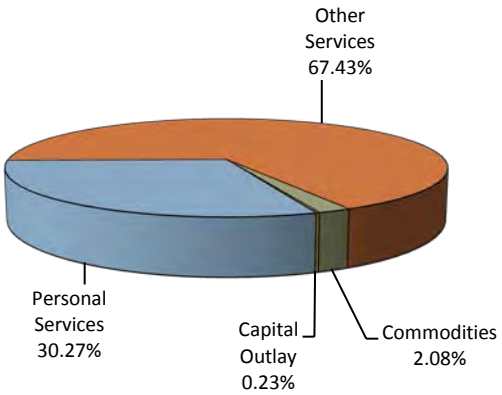
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		10.8	11.8
Personal Services	$777,249	$940,981	$1,075,738
Other Services	$1,444,253	$2,897,275	$2,396,527
Commodities	$56,045	$66,423	$74,000
Capital Outlay	-	$10,075	$8,000
Totals	**$2,277,547**	**$3,914,754**	**$3,554,265**

Environmental and Sustainability
FY 14/15 Operational Funding
$3,554,265



Environmental and Sustainability
FY 14/15 Operational Category
$3,554,265



Development and Sustainability

Environmental and Sustainability Business Objective

FY 14/15 Operational Budget by Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
Air Quality	-	-	$319,575	-	-	$319,575
Asbestos and Lead	-	-	$171,519	-	-	$171,519
Energy Efficiency Program	$85,558	-	-	-	-	$85,558
Hazardous Materials Waste	-	$217,711	$178,112	-	-	$395,823
Storage Tanks	-	-	$455,958	-	-	$455,958
Sustainability	-	$417,792	$542,733	$878,606	-	$1,839,132
Water Quality	-	-	$286,701	-	-	$286,701
Expenditures Total	**$85,558**	**$635,503**	**$1,954,598**	**$878,606**	**-**	**$3,554,265**
Revenues						
Sustainability	-	$157,500	$100,000	$878,606	-	$1,136,106
Revenues Total	**-**	**$157,500**	**$100,000**	**$878,606**	**-**	**$1,136,106**
Expenditures Net of Revenues	**$85,558**	**$478,003**	**$1,854,598**	**-**	**-**	**$2,418,159**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
General Fund			
General Fund	$85,558	-	$85,558
Enterprise Fund			
Enterprise Fund	$635,503	$157,500	$478,003
Restricted Funds			
Environmental Compliance Fee	$1,854,598	-	$1,854,598
Special Programs Fund	$100,000	$100,000	-
Grant Funds			
Grants - Gen. Gov.	$878,606	$878,606	-
Totals	**$3,554,265**	**$1,136,106**	**$2,418,159**

FY 14/15 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
Air Quality	1.3	$111,199	$195,741	$12,135	$500	$319,575
Asbestos and Lead	0.5	$59,419	$112,100	-	-	$171,519
Energy Efficiency Program	1.0	$85,558	-	-	-	$85,558
Hazardous Materials Waste	1.0	$95,899	$275,507	$24,417	-	$395,823
Storage Tanks	0.4	$45,958	$410,000	-	-	$455,958
Sustainability	5.3	$461,184	$1,349,000	$21,448	$7,500	$1,839,132
Water Quality	2.3	$216,522	$54,179	$16,000	-	$286,701
Totals	**11.8**	**$1,075,738**	**$2,396,527**	**$74,000**	**$8,000**	**$3,554,265**

Development and Sustainability

Planning and Development Business Objective

Mission

In support of the City's General Plan; assisting in developing a "Complete Community" by providing professional planning, plan review, permitting, inspections and code compliance services to guide the orderly development of an attractive, healthy, livable city and promote a high quality, dynamic, diverse and sustainable environment.

Desired Outcomes

- The General Plan and Subarea Plans are prepared and maintained to guide development of the community
- High quality new development, redevelopment, and property maintenance are facilitated by expert and proficient staff
- Professional staff members use technology to provide exceptional customer service

Performance Measures

Performance Measure Name	Unit of Measure	FY13/14 Target	FY13/14 Year End Estimate	FY 14/15 Target	Benchmark
Dev & Sustain Building Inspections Rolled-Over Target determined by data over the past years	% bldg inspection rollovers	2.0	2.0	2.0	
On-Time Land Entitlement Application Response Target determined by data over the past years	% on-time land appl responses	95.0	95.0	95.0	
Turn-Around Time for Commercial Plan Reviews Target determined by data over the past years	Avg # days comm plan rev TAT	18	18	18	
Turn-Around Time for Residential Plan Reviews Target determined by data over the past years	Avg # days res plan rev TAT	10	10	10	

Development and Sustainability

Planning and Development Business Objective

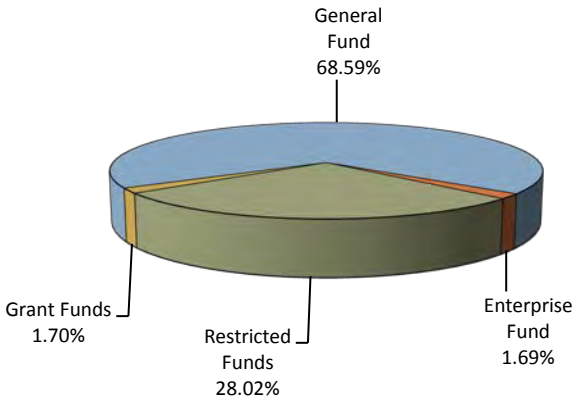
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
General Fund	$4,616,794	$4,933,973	$5,637,115
Enterprise Fund	$128,730	$135,650	$139,042
Restricted Funds	$342,334	$2,350,846	$2,303,069
Grant Funds	$299,208	$149,425	$139,764
Totals	**$5,387,067**	**$7,569,894**	**$8,218,989**

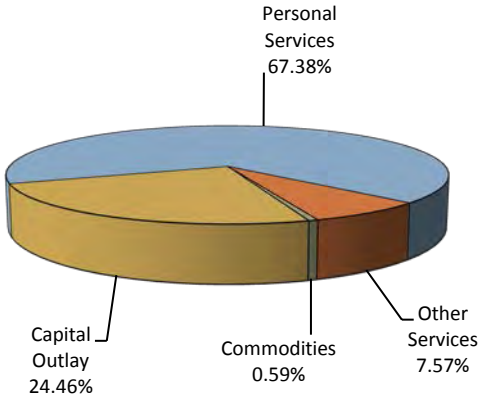
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		50.2	61.7
Personal Services	$4,440,066	$4,586,408	$5,538,095
Other Services	$891,000	$927,028	$621,845
Commodities	$55,089	$56,458	$48,649
Capital Outlay	$912	$2,000,000	$2,010,400
Totals	**$5,387,067**	**$7,569,894**	**$8,218,989**

Planning and Development
FY 14/15 Operational Funding
$8,218,989



Planning and Development
FY 14/15 Operational Category
$8,218,989



Development and Sustainability

Planning and Development Business Objective

FY 14/15 Operational Budget by Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
Administration	$1,144,060	-	$94,024	-	-	$1,238,083
Annexation	$49,778	-	$43,168	-	-	$92,946
Code Administration	$158,305	-	-	-	-	$158,305
Historic Preservation	$58,642	-	-	-	-	$58,642
Inspection and Enforcement	$1,500,190	-	-	$139,764	-	$1,639,954
Land Entitlement	$926,153	-	-	-	-	$926,153
Long Range Planning	$84,269	-	-	-	-	$84,269
Permitting	$682,479	$2,878	$2,070,730	-	-	$2,756,087
Plan Review	$1,033,240	$136,164	$95,147	-	-	$1,264,550
Expenditures Total	**$5,637,115**	**$139,042**	**$2,303,069**	**$139,764**	**-**	**$8,218,989**
Revenues						
Administration	$1,040,206	-	-	-	-	$1,040,206
Annexation	$5,459	-	-	-	-	$5,459
Inspection and Enforcement	$14,000	-	-	-	-	$14,000
Permitting	$7,861,575	-	$573,707	-	-	$8,435,282
Revenues Total	**$8,921,240**	**-**	**$573,707**	**-**	**-**	**$9,494,947**
Expenditures Net of Revenues	**$(3,284,125)**	**$139,042**	**$1,729,362**	**$139,764**	**-**	**$(1,275,958)**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
General Fund			
Capital - General Fund	$10,400	-	$10,400
General Fund	$5,626,715	$8,921,240	$(3,294,525)
Enterprise Fund			
Enterprise Fund	$139,042	-	$139,042
Restricted Funds			
Environmental Compliance Fee	$94,024	-	$94,024
Local Streets Sales Tax	$209,045	-	$209,045
Special Programs Fund	$2,000,000	$573,707	$1,426,293
Grant Funds			
Community Development Block Grant	$139,764	-	$139,764
Totals	**$8,218,989**	**$9,494,947**	**$(1,275,958)**

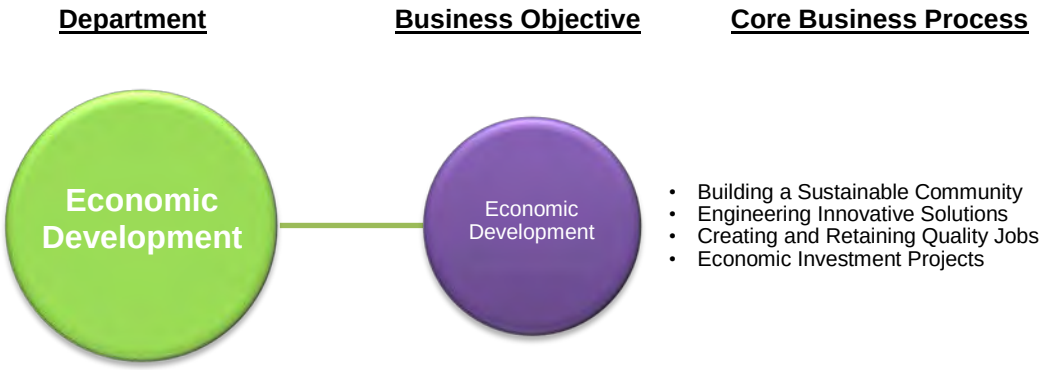
FY 14/15 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
Administration	11.0	$1,044,212	$168,050	$25,821	-	$1,238,083
Annexation	1.0	$92,946	-	-	-	$92,946
Code Administration	1.2	$147,755	$10,550	-	-	$158,305
Historic Preservation	0.4	$57,142	$1,500	-	-	$58,642
Inspection and Enforcement	18.0	$1,462,434	$160,774	$16,746	-	$1,639,954
Land Entitlement	9.4	$920,203	$4,800	$1,150	-	$926,153
Long Range Planning	0.6	$79,556	$4,713	-	-	$84,269
Permitting	8.8	$623,440	$129,947	$2,700	$2,000,000	$2,756,087
Plan Review	11.4	$1,110,407	$141,511	$2,232	$10,400	$1,264,550
Totals	**61.7**	**$5,538,095**	**$621,845**	**$48,649**	**$2,010,400**	**$8,218,989**

Economic Development

Department Description

The Economic Development Department directs programs to attract and retain businesses that create quality jobs, increase the tax base, improve land values and enhance city vitality. The department coordinates with both internal and external partners to preserve a business-friendly climate and enhance the quality of life for the residents of Mesa.



Budgetary Highlights

The Office of Economic Development (OED) is preparing an application to the Office of Economic Adjustment (OEA) for a $135,000 grant to provide additional resources to the City to offset the operating costs of AZ Labs. The City is funding $40,000 in personal services costs for a Project Manager position with the General Fund in advance of this award. In FY13/14, Economic Development did not receive the OEA grant award and position costs of $110,424 are funded by the General Fund.

The City entered its fourth year of a five-year contract with Alion for property management services at the AZ Labs facility, while OED has been successful in holding down contract costs over the past three years, the service contract is increasing by about $139,000 for FY14/15 as outlined in the original contract. The contract with the Greater Phoenix Economic Council (GPEC) is ticking up in FY14/15 as well due to an increased per capita cost and population growth. The ongoing cost of the contract increase to the City General Fund is about $25,000.

To better manage the activity in downtown Mesa, the expenditure budget has been consolidated into one location of Economic Development. In the FY14/15 budget, Downtown Mesa Association (DMA) contract and utility expenditures are $603,755 while parking and lease revenues from downtown parking garages are $411,474. Rental revenues of $700,000 from Able Engineering, as well as a pass-through expenditure of equal value to Phoenix-Mesa Gateway Airport, were also added to the budget for FY14/15.

Economic Development

Economic Development Business Objective

Mission

Create and retain high quality jobs, strengthen the city's economic base, and provide opportunities to enhance the financial well-being of Mesa residents.

Desired Outcomes

- High-quality jobs are created and retained within the city of Mesa
- Capital investment is increased within the city of Mesa
- Commercial square footage is increased within the city of Mesa

Performance Measures

Performance Measure Name	Unit of Measure	FY13/14 Target	FY13/14 Year End Estimate	FY 14/15 Target	Benchmark
Capital Investment - Announced	$ Capital Invested	200,000,000	200,000,000	225,000,000	
This quarterly PM Object measures the amount ($'s) in capital investment announced for new and existing companies.					
New or Renovated Commercial SF - Announced	# New or Renovated sq ft	250,000	250,000	300,000	
This quarterly PM Object measures the amount of new or renovated sq ft announced for new and existing companies.					

Economic Development

Economic Development Business Objective

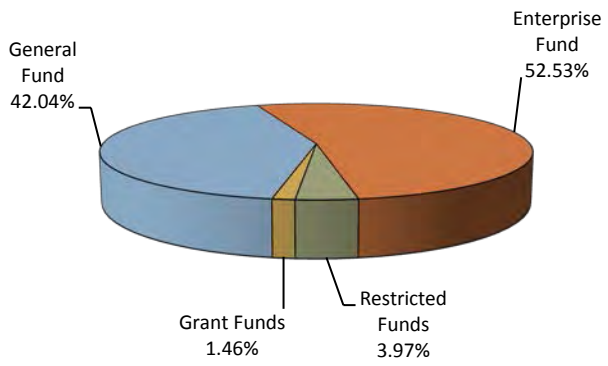
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
General Fund	$4,081,307	$4,111,808	$3,876,486
Enterprise Fund	$3,221,982	$4,017,728	$4,843,149
Restricted Funds	-	-	$366,467
Grant Funds	$18,174	$148,042	$134,198
Totals	**$7,321,464**	**$8,277,578**	**$9,220,300**

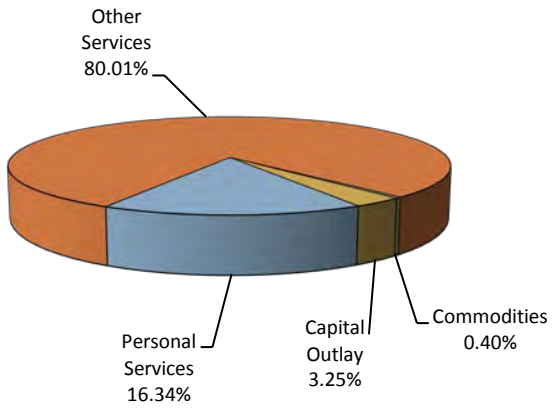
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		14.0	14.0
Personal Services	$1,245,810	$1,507,141	$1,506,517
Other Services	$5,250,677	$5,864,877	$7,376,783
Commodities	$824,977	$857,400	$37,000
Capital Outlay	-	$48,160	$300,000
Totals	**$7,321,464**	**$8,277,578**	**$9,220,300**

Economic Development
FY 14/15 Operational Funding
$9,220,300



Economic Development
FY 14/15 Operational Category
$9,220,300



Economic Development

Economic Development Business Objective

FY 14/15 Operational Budget by Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
Building a Sustainable Community	$993,808	-	$366,467	-	-	$1,360,275
Creating and Retaining Quality Jobs	$2,469,263	$1,500,000	-	-	-	$3,969,263
Economic Investment Projects	-	$3,343,149	-	$134,198	-	$3,477,347
Engineering Innovative Solutions	$413,415	-	-	-	-	$413,415
Expenditures Total	**$3,876,486**	**$4,843,149**	**$366,467**	**$134,198**	**-**	**$9,220,300**
Revenues						
Building a Sustainable Community	-	-	$411,474	-	-	$411,474
Creating and Retaining Quality Jobs	-	$1,500,000	-	-	-	$1,500,000
Economic Investment Projects	-	$880,475	-	$135,000	-	$1,015,475
Revenues Total	**-**	**$2,380,475**	**$411,474**	**$135,000**	**-**	**$2,926,949**
Expenditures Net of Revenues	**$3,876,486**	**$2,462,674**	**$(45,007)**	**$(802)**	**-**	**$6,293,351**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
General Fund			
General Fund	$3,876,486	-	$3,876,486
Enterprise Fund			
Capital - Enterprise	$300,000	-	$300,000
Enterprise Fund	$4,543,149	$2,380,475	$2,162,674
Restricted Funds			
Special Programs Fund	$366,467	$411,474	$(45,007)
Grant Funds			
Grants - Enterprise	$134,198	$135,000	$(802)
Totals	**$9,220,300**	**$2,926,949**	**$6,293,351**

FY 14/15 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
Building a Sustainable Community	4.8	$504,534	$842,241	$13,500	-	$1,360,275
Creating and Retaining Quality Jobs	4.0	$450,139	$3,507,624	$11,500	-	$3,969,263
Economic Investment Projects	1.4	$138,429	$3,026,918	$12,000	$300,000	$3,477,347
Engineering Innovative Solutions	3.8	$413,415	-	-	-	$413,415
Totals	**14.0**	**$1,506,517**	**$7,376,783**	**$37,000**	**$300,000**	**$9,220,300**

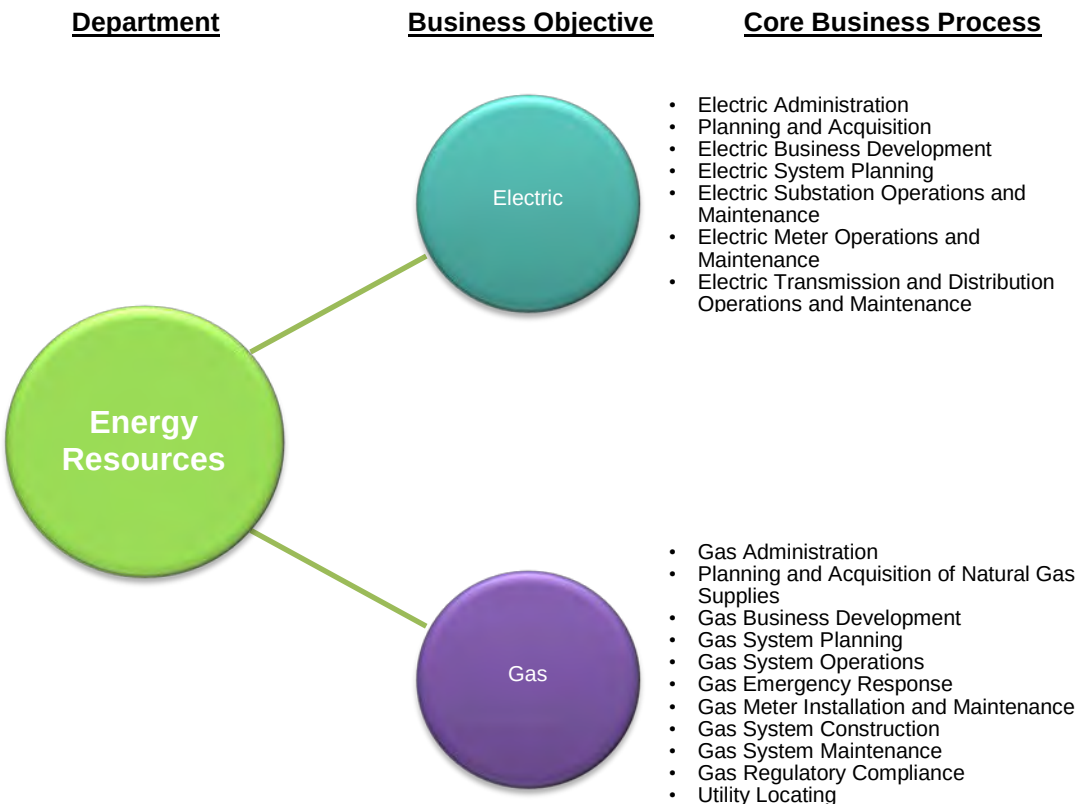
Energy Resources

Department Description

The Energy Resources Department consists of two utility units: Electric and Gas.

Electric: Electric utility service is provided to approximately 16,000 residential and commercial customers located within approximately 5.5 square-miles centered about and including Mesa's downtown area.

Gas: Natural gas service is provided to more than 57,000 homes and businesses within the City service area of approximately 90 square miles located in the City limits; and the Magma service area, a 236 square-mile certificated system located southeast of the City in Pinal County, Arizona.



Budgetary Highlights

The Energy Resources budget has minimal adjustments in FY14/15. Mid-year adjustments approved in FY13/14 increased the FY14/15 budget. These adjustments include: continued support of businesses along the light rail through the Neighborhood Economic Development Corporation (NEDCO) program and incentives for solar power.

Energy Resources

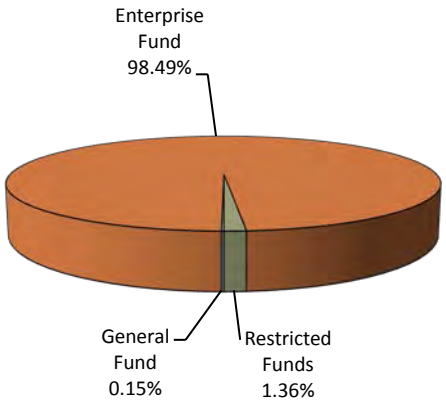
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
General Fund	$76,079	$77,095	$66,985
Enterprise Fund	$42,626,876	$43,763,755	$43,175,456
Restricted Funds	$200,479	$295,371	$595,861
Totals	**$42,903,434**	**$44,136,222**	**$43,838,302**

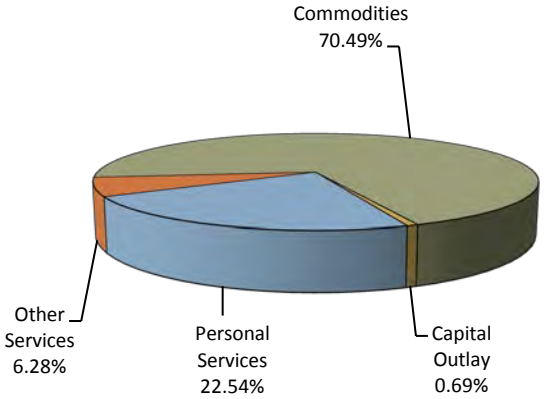
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		96.9	99.1
Personal Services	$10,156,955	$9,404,124	$9,881,693
Other Services	$2,232,697	$2,670,224	$2,754,191
Commodities	$30,513,335	$31,681,088	$30,900,256
Capital Outlay	$447	$380,786	$302,162
Totals	**$42,903,434**	**$44,136,222**	**$43,838,302**

Energy Resources
FY 14/15 Operational Funding
$43,838,302



Energy Resources
FY 14/15 Operational Category
$43,838,302



Energy Resources

FY 14/15 Operational Budget by Business Objective and Funding Source

Business Objective	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
Electric	-	$20,118,035	$283,000	-	-	$20,401,035
Gas	$66,985	$23,057,421	$312,861	-	-	$23,437,268
Expenditures Total	**$66,985**	**$43,175,456**	**$595,861**	**-**	**-**	**$43,838,302**
Revenues						
Electric	-	$15,212,193	-	-	-	$15,212,193
Gas	-	$14,745,672	-	-	-	$14,745,672
Revenues Total	**-**	**$29,957,865**	**-**	**-**	**-**	**$29,957,865**
Expenditures Net of Revenues	**$66,985**	**$13,217,591**	**$595,861**	**-**	**-**	**$13,880,437**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
General Fund			
General Fund	$66,985	-	$66,985
Enterprise Fund			
Capital - Enterprise	$19,162	-	$19,162
Enterprise Fund	$43,156,294	$29,957,865	$13,198,429
Restricted Funds			
Highway User Revenue Fund	$312,861	-	$312,861
Utility Replacement Extension and Renewal	$283,000	-	$283,000
Totals	**$43,838,302**	**$29,957,865**	**$13,880,437**

FY 14/15 Operational Budget By Business Objective and Category

Business Objective	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
Electric	25.4	$3,020,883	$1,473,167	$15,614,404	$292,581	$20,401,035
Gas	73.8	$6,860,811	$1,281,024	$15,285,852	$9,581	$23,437,268
Totals	**99.1**	**$9,881,693**	**$2,754,191**	**$30,900,256**	**$302,162**	**$43,838,302**

Energy Resources

Electric Business Objective

Mission

Provide safe, reliable and cost-effective power to Mesa Electric customers.

Desired Outcomes

- Electric energy is acquired for and transmitted to Mesa's electric distribution system reliably at the lowest possible costs
- Electric energy is distributed safely and reliably to our customers
- Our customers' electric energy consumption is accurately and safely measured

Performance Measures

Performance Measure Name	Unit of Measure	FY13/14 Target	FY13/14 Year End Estimate	FY 14/15 Target	Benchmark
Lost Time Accidents - Electric	Elec # of accidents	0	1	0	0
The NFY target is the same as the CFY target. The benchmark represents past performance by ERD. The target and benchmark are the same.					
SAIDI - Electric	Elec SAIDI index	29	23	29	29
The NFY target is the same as the current fiscal year target. Benchmark is the top quartile from the an index from survey's of publicly owned utilities in American Public Power Association's APPA Region 6-California Nevada and Arizona. This information is reported in APPA's "Evaluation of Data Submitted in APPA' 2003 Distribution System Reliability and Operations Survey June 2004". Target and benchmark are the same.					
SAIFI - Electric	Elec SAIFI index	1	0	1	1
The NFY target is the same as the current fiscal year target. Benchmark is the top quartile from the an index from survey's of publicly owned utilities in American Public Power Association's APPA Region 6-California Nevada and Arizona. This information is reported in APPA's "Evaluation of Data Submitted in APPA' 2003 Distribution System Reliability and Operations Survey June 2004". Target and benchmark are the same.					
O&M Costs / Customer - Electic	$ / Customer	0	438	438	418
Benchmark is from APPA Financial and Operatiing Ratios of public power systems 2011 Southwest region.					

Energy Resources

Electric Business Objective

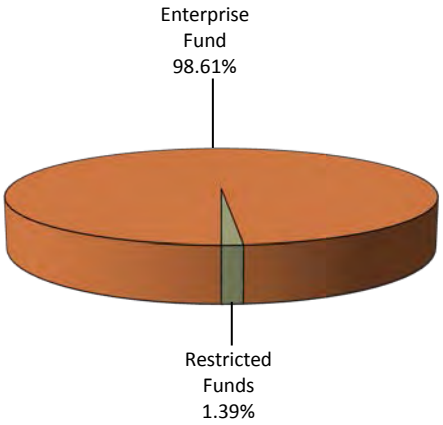
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
General Fund	$15,795	$10,033	-
Enterprise Fund	$20,299,951	$20,217,124	$20,118,035
Restricted Funds	-	-	$283,000
Totals	**$20,315,747**	**$20,227,158**	**$20,401,035**

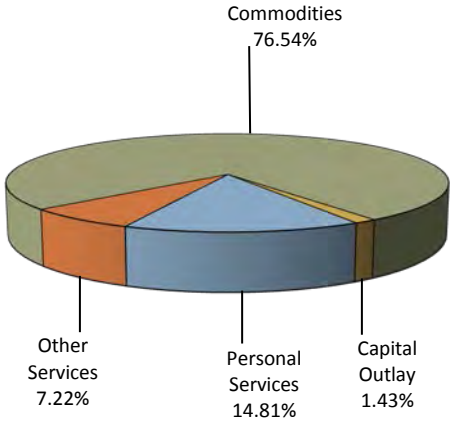
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		24.3	25.4
Personal Services	$3,122,795	$2,848,423	$3,020,883
Other Services	$737,134	$1,390,674	$1,473,167
Commodities	$16,455,584	$15,607,505	$15,614,404
Capital Outlay	$234	$380,556	$292,581
Totals	**$20,315,747**	**$20,227,158**	**$20,401,035**

Electric
FY 14/15 Operational Funding
$20,401,035



Electric
FY 14/15 Operational Category
$20,401,035



Energy Resources

Electric Business Objective

FY 14/15 Operational Budget by Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
Electric Administration	-	$1,160,339	-	-	-	$1,160,339
Electric Business Development	-	$430,182	-	-	-	$430,182
Electric Meter Operations and Maintenance	-	$444,631	-	-	-	$444,631
Electric Substation Operations	-	$721,673	-	-	-	$721,673
Electric System Planning	-	$200,163	-	-	-	$200,163
Electric Transmission and Distribution Operations	-	$1,860,464	$283,000	-	-	$2,143,464
Planning and Acquisition	-	$15,300,583	-	-	-	$15,300,583
Expenditures Total	**-**	**$20,118,035**	**$283,000**	**-**	**-**	**$20,401,035**
Revenues						
Electric Administration	-	$51,500	-	-	-	$51,500
Planning and Acquisition	-	$15,160,693	-	-	-	$15,160,693
Revenues Total	**-**	**$15,212,193**	**-**	**-**	**-**	**$15,212,193**
Expenditures Net of Revenues	**-**	**$4,905,842**	**$283,000**	**-**	**-**	**$5,188,842**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
Enterprise Fund			
Capital - Enterprise	$9,581	-	$9,581
Enterprise Fund	$20,108,454	$15,212,193	$4,896,261
Restricted Funds			
Utility Replacement Extension and Renewal	$283,000	-	$283,000
Totals	**$20,401,035**	**$15,212,193**	**$5,188,842**

FY 14/15 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
Electric Administration	6.9	$809,199	$291,674	$59,236	$230	$1,160,339
Electric Business Development	1.0	$105,082	$324,100	$1,000	-	$430,182
Electric Meter Operations and Maintenance	3.5	$364,019	$57,612	$23,000	-	$444,631
Electric Substation Operations	3.7	$426,860	$268,088	$26,725	-	$721,673
Electric System Planning	0.9	$111,120	$83,493	$5,550	-	$200,163
Electric Transmission and Distribution Operations	8.4	$1,069,713	$443,200	$338,200	$292,351	$2,143,464
Planning and Acquisition	1.0	$134,890	$5,000	$15,160,693	-	$15,300,583
Totals	**25.4**	**$3,020,883**	**$1,473,167**	**$15,614,404**	**$292,581**	**$20,401,035**

Note: Some utility rate related revenues are recorded in the Centralized Appropriations Department.

Energy Resources

Gas Business Objective

Mission

Provide safe, reliable and cost-effective natural gas to our customers.

Desired Outcomes

- Reliable receipt, transmission, distribution and delivery of natural gas to our customers
- Natural gas is delivered to our community safely
- Mesa's cost of natural gas service is the lowest in our region
- Employees will perform their duties safely with no accidents or lost time

Performance Measures

Performance Measure Name	Unit of Measure	FY13/14 Target	FY13/14 Year End Estimate	FY 14/15 Target	Benchmark
Lost Time Accidents - Gas	Gas # Lost Time Accidents	0	1	0	0
The NFY target is the same as the CFY target. The benchmark represents past performance by ERD. The target and benchmark are the same.					
SAIFI - Gas	SAIFI Index Gas System	1	0	1	1
The NFY target is the same as the current fiscal year target. The benchmark is from Colorado Springs Natural Gas Utility. The target and benchmark are the same.					
O&M Costs / Customer - Gas	$ / Customer	0	210	210	197
The NFY target is the same as the CFY target as the budget has not been finalized. The benchmark is based on Southwest Gas O&M per customer. The target differs from the benchmark since the last available benchmark data is 2012.					

Energy Resources

Gas Business Objective

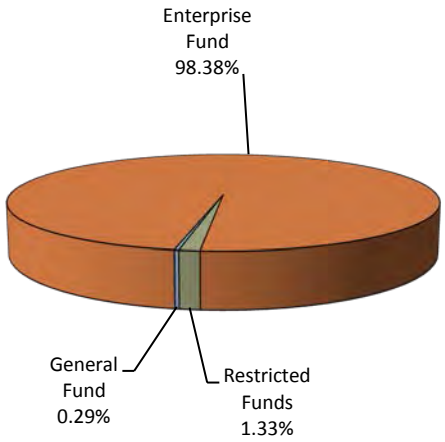
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
General Fund	$60,284	$67,062	$66,985
Enterprise Fund	$22,326,925	$23,546,631	$23,057,421
Restricted Funds	$200,479	$295,371	$312,861
Totals	**$22,587,687**	**$23,909,064**	**$23,437,268**

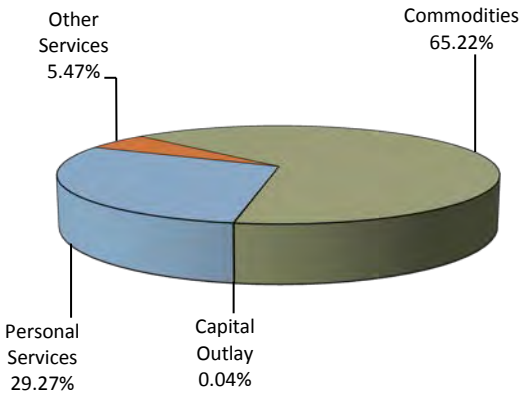
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		72.5	73.8
Personal Services	$7,034,161	$6,555,701	$6,860,811
Other Services	$1,495,563	$1,279,550	$1,281,024
Commodities	$14,057,751	$16,073,583	$15,285,852
Capital Outlay	$213	$230	$9,581
Totals	**$22,587,687**	**$23,909,064**	**$23,437,268**

Gas
FY 14/15 Operational Funding
$23,437,268



Gas
FY 14/15 Operational Category
$23,437,268



Energy Resources

Gas Business Objective

FY 14/15 Operational Budget by Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
Gas Administration	-	$1,208,526	-	-	-	$1,208,526
Gas Business Development	-	$157,000	-	-	-	$157,000
Gas Emergency Response	-	$641,508	-	-	-	$641,508
Gas Meter Installation and Maintenance	-	$776,461	-	-	-	$776,461
Gas Regulatory Compliance	-	$723,869	-	-	-	$723,869
Gas System Construction	-	$160,672	-	-	-	$160,672
Gas System Maintenance	-	$3,050,050	-	-	-	$3,050,050
Gas System Operations	-	$420,180	-	-	-	$420,180
Gas System Planning	-	$507,672	-	-	-	$507,672
Planning and Acquisition of Natural Gas Supplies	-	$14,914,221	-	-	-	$14,914,221
Utility Locating	$66,985	$497,263	$312,861	-	-	$877,109
Expenditures Total	**$66,985**	**$23,057,421**	**$312,861**	**-**	**-**	**$23,437,268**
Revenues						
Gas Administration	-	$56,000	-	-	-	$56,000
Gas Business Development	-	$16,500	-	-	-	$16,500
Planning and Acquisition of Natural Gas Supplies	-	$14,673,172	-	-	-	$14,673,172
Revenues Total	**-**	**$14,745,672**	**-**	**-**	**-**	**$14,745,672**
Expenditures Net of Revenues	**$66,985**	**$8,311,749**	**$312,861**	**-**	**-**	**$8,691,596**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
General Fund			
General Fund	$66,985	-	$66,985
Enterprise Fund			
Capital - Enterprise	$9,581	-	$9,581
Enterprise Fund	$23,047,840	$14,745,672	$8,302,168
Restricted Funds			
Highway User Revenue Fund	$312,861	-	$312,861
Totals	**$23,437,268**	**$14,745,672**	**$8,691,596**

FY 14/15 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
Gas Administration	6.9	$783,085	$366,656	$58,555	$230	$1,208,526
Gas Business Development	1.3	$135,750	$17,250	$4,000	-	$157,000
Gas Emergency Response	5.2	$611,808	$22,000	$7,700	-	$641,508
Gas Meter Installation and Maintenance	7.4	$734,761	$20,700	$21,000	-	$776,461
Gas Regulatory Compliance	7.4	$682,902	$25,767	$15,200	-	$723,869
Gas System Construction	1.8	$160,672	-	-	-	$160,672
Gas System Maintenance	25.7	$2,064,444	$557,555	$418,700	$9,351	$3,050,050
Gas System Operations	4.5	$404,180	$1,000	$15,000	-	$420,180
Gas System Planning	5.0	$480,627	$14,945	$12,100	-	$507,672
Planning and Acquisition of Natural Gas Supplies	1.0	$134,449	$106,600	$14,673,172	-	$14,914,221
Utility Locating	7.6	$668,133	$148,551	$60,425	-	$877,109
Totals	**73.8**	**$6,860,811**	**$1,281,024**	**$15,285,852**	**$9,581**	**$23,437,268**

Note: Some utility rate related revenues are recorded in the Centralized Appropriations Department.

Engineering

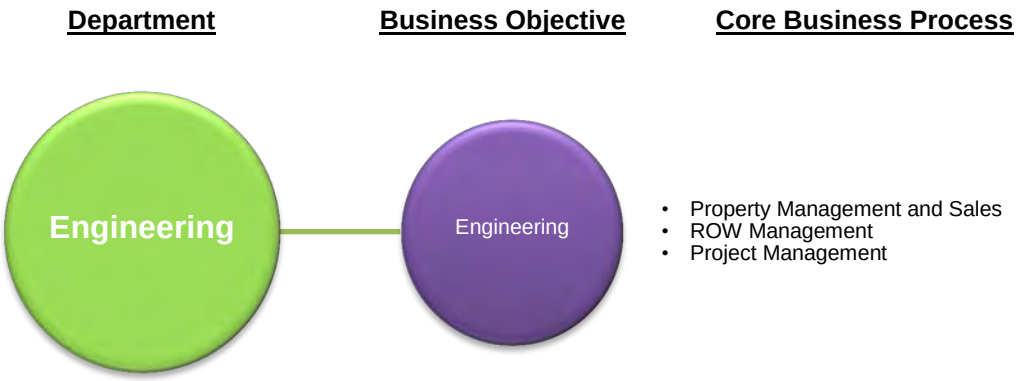
Department Description

By utilizing a single-point project management approach, the Engineering Department manages land acquisition, property management, and the design and construction of capital improvement projects. Additionally, the Department coordinates with private developers and other entities, such as non-city utilities, to ensure that the City's infrastructure is built to City design and quality standards.

The Department uses both City staff and consultants to perform project analysis, contract administration, materials testing, and inspections of the City's capital projects and work done in the public right-of-way by private developers.

Through public outreach by the Department, the citizens and business establishments, and the media/news community are kept up-to-date on the progress of capital improvement projects.

It is the Department's goal to see that City projects are delivered on time, within budget, and in a quality manner.



Budgetary Highlights

The FY14/15 Engineering Department budget includes a $603,548 decrease in the Project Management and the Property Management and Sales core business processes due to budget capacity being transferred to other departments. Engineering costs such as staff/consultant work that was previously being funded by the Engineering Department will now be charged to the department benefitting from the services. The budget for the impacted departments has been increased in response.

The increase in FTE and Personal Services budget is a result of a change to position allocations for staff working on the City's Capital Improvement Program (CIP) and the costs will be reimbursed by the CIP. The revised allocation more accurately reflects the amount of time spent working on projects.

The Engineering Department has a total of 105 FTE of which 51.7 FTE are assigned to work on CIP. The FTE and costs of the positions that work on CIP are shown in the Project Management Program Department and not in the Engineering Department.

Of the $7.5 million Engineering Department budget, approximately $2.7 million will be reimbursed by CIP as they are indirect charges to CIP projects.

Engineering

Engineering Business Objective

Mission

Committed to being responsible stewards of public resources to enhance the community's quality of life through the provision of capital project management; engineering and inspection services for privately constructed infrastructure in the public right-of-way; and City Real Estate Services.

Desired Outcomes

- Enhance the quality of life in the City of Mesa

Performance Measures

Performance Measure Name	Unit of Measure	FY13/14 Target	FY13/14 Year End Estimate	FY 14/15 Target	Benchmark
Construction Change Orders	% of Cost due to CO	4.0	2.0	4.0	2.0
Quarterly-Construction Change Orders. The project change order percentage is calculated on a quarterly basis by reviewing the projects that have been issued a letter of acceptance (LOA). The LOA is issued when construction has been completed and accepted by the city. The percentage is calculated by dividing the total change orders for the project by the total construction costs.					
Projects on Schedule	% CIP Projects On Sched	80.0	90.0	80.0	90.0
CIP Projects on Schedule. Every active project is reviewed monthly to determine if it is on schedule. The Department has maintained the performance measure target at 80% due to the staff members becoming more experienced in the Job Order Contracting delivery method.					
Total Project Delivery Cost	%Project Delivery Cost	30.0	15.0	30.0	15.0
Quarterly-Total Project Delivery Costs. This metric is designed to monitor Total Project Delivery Costs as a percentage of the Total Construction Costs. Project Delivery Costs are defined as the sum of all city and consultant costs associated with project planning, design, bid, award, construction management, and close-out. The statewide average is 30% however the City of Mesa is averaging approximately 15%.					
Budget Expended/Encumbered	% CIP Budget Exp/Encmbrd	70.0	70.0	70.0	70.0
This metric is measured by tracking the actual monthly expenditures and encumbrances (CIP contracts executed and encumbered) and comparing it to the target expenditure which was established at the beginning of the fiscal year. Monthly target is to expend 70% of the monthly allocation of the adopted annual budget. Annual Budget $241M.					

Engineering

Engineering Business Objective

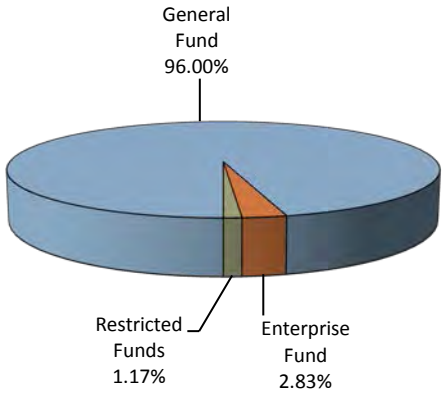
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
General Fund	$5,600,550	$6,332,707	$7,165,239
Enterprise Fund	$66,645	$298,785	$211,452
Restricted Funds	$287,351	$455,508	$87,309
Totals	**$5,954,546**	**$7,087,000**	**$7,464,000**

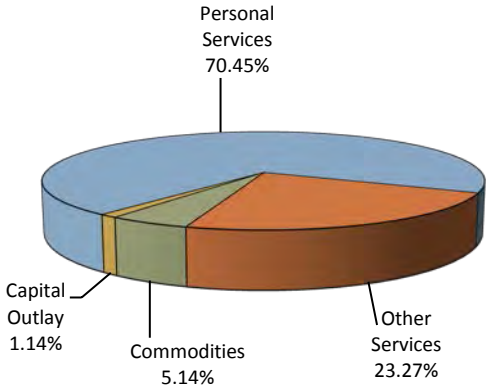
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		43.1	53.4
Personal Services	$4,153,330	$4,265,304	$5,258,218
Other Services	$1,610,225	$2,514,846	$1,736,867
Commodities	$180,106	$289,350	$383,915
Capital Outlay	$10,885	$17,500	$85,000
Totals	**$5,954,546**	**$7,087,000**	**$7,464,000**

Engineering
FY 14/15 Operational Funding
$7,464,000



Engineering
FY 14/15 Operational Category
$7,464,000



Engineering

Engineering Business Objective

FY 14/15 Operational Budget by Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
Project Management	$5,769,721	-	$38,707	-	-	$5,808,428
Property Management and Sales	$886,815	$175,000	-	-	-	$1,061,815
ROW Management	$508,703	$36,452	$48,602	-	-	$593,757
Expenditures Total	**$7,165,239**	**$211,452**	**$87,309**	**-**	**-**	**$7,464,000**
Revenues						
Property Management and Sales	$696,169	-	-	-	-	$696,169
ROW Management	$882,877	-	-	-	-	$882,877
Revenues Total	**$1,579,046**	**-**	**-**	**-**	**-**	**$1,579,046**
Expenditures Net of Revenues	**$5,586,193**	**$211,452**	**$87,309**	**-**	**-**	**$5,884,954**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
General Fund			
Capital - General Fund	$85,000	-	$85,000
General Fund	$7,080,239	$1,579,046	$5,501,193
Enterprise Fund			
Enterprise Fund	$211,452	-	$211,452
Restricted Funds			
Local Streets Sales Tax	$48,602	-	$48,602
Community Facilities Districts - Operating	$38,707	-	$38,707
Totals	**$7,464,000**	**$1,579,046**	**$5,884,954**

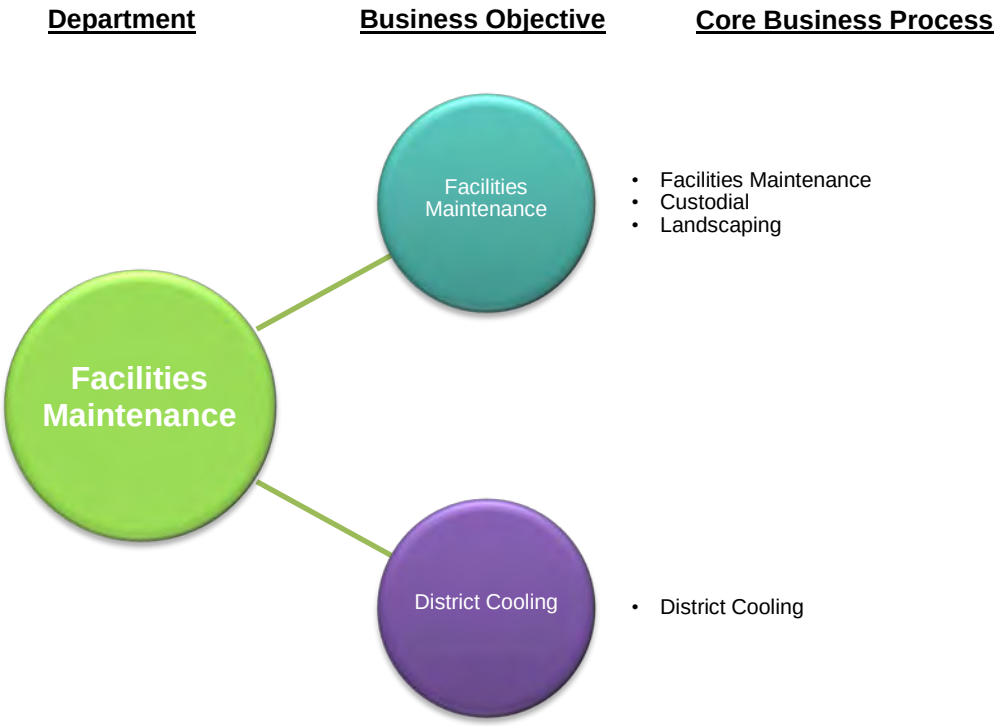
FY 14/15 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
Project Management	42.7	$4,306,433	$1,111,080	$305,915	$85,000	$5,808,428
Property Management and Sales	4.9	$453,028	$535,787	$73,000	-	$1,061,815
ROW Management	5.8	$498,757	$90,000	$5,000	-	$593,757
Totals	**53.4**	**$5,258,218**	**$1,736,867**	**$383,915**	**$85,000**	**$7,464,000**

Facilities Maintenance

Department Description

The Facilities Maintenance Department is responsible for the energy management and conservation, repair and cleaning of City buildings, building systems, associated grounds and parking areas. The Department provides HVAC, District Cooling, electrical, plumbing, carpentry and structure maintenance for City facilities with in-house personnel, and also utilize outside service contracts when needed. In addition, lifecycle planning and replacement and comprehensive preventive maintenance programs are used to minimize downtime, and preserve the life expectancy of buildings and building systems.



Budgetary Highlights

The Facilities Maintenance Department has converted funds previously used for temporary staff to a permanent Accounting Specialist position. This position was created to handle the continued high volume of invoices that were previously handled by the temporary staff. Having a permanent position increases the continuity and knowledge of the process.

Facilities Maintenance

Facilities Maintenance Business Objective

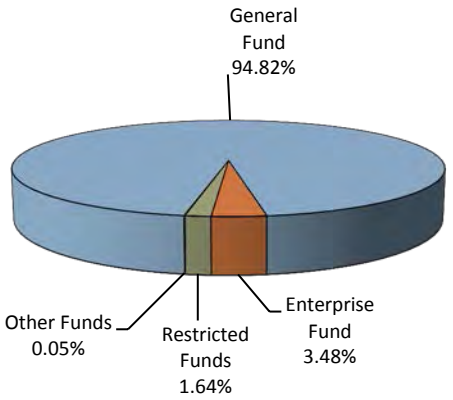
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
General Fund	$6,112,628	$6,764,883	$11,247,253
Enterprise Fund	$1,054,084	$178,824	$413,152
Restricted Funds	$364,038	-	$195,027
Other Funds	$25,143	-	$5,750
Totals	**$7,555,893**	**$6,943,707**	**$11,861,181**

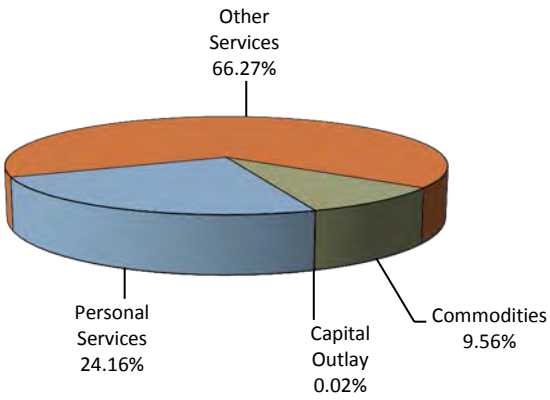
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		32.6	34.6
Personal Services	$2,367,863	$2,626,008	$2,865,119
Other Services	$4,016,258	$3,371,669	$7,860,216
Commodities	$1,167,762	$931,030	$1,133,846
Capital Outlay	$4,010	$15,000	$2,000
Totals	**$7,555,893**	**$6,943,707**	**$11,861,181**

Facilities Maintenance
FY 14/15 Operational Funding
$11,861,181



Facilities Maintenance
FY 14/15 Operational Category
$11,861,181



Note: A portion of the amount budgeted to the General Fund for this department will be allocated to other funds. The allocation to other funds is recorded in the Centralized Appropriations Department. The allocation is based on the City department "customers" that the department serves.

Facilities Maintenance

FY 14/15 Operational Budget by Business Objective and Funding Source

Business Objective	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
District Cooling	-	$783,080	-	-	-	$783,080
Facilities Maintenance	$11,247,253	$413,152	$195,027	-	$5,750	$11,861,181
Expenditures Total	**$11,247,253**	**$1,196,231**	**$195,027**	**-**	**$5,750**	**$12,644,261**
Expenditures Net of Revenues	**$11,247,253**	**$1,196,231**	**$195,027**	**-**	**$5,750**	**$12,644,261**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
General Fund			
Capital - General Fund	$2,000	-	$2,000
General Fund	$11,245,253	-	$11,245,253
Enterprise Fund			
Enterprise Fund	$1,196,231	-	$1,196,231
Restricted Funds			
Cemetery	$3,000	-	$3,000
Fleet Internal Service	$42,790	-	$42,790
Local Streets Sales Tax	$57,688	-	$57,688
Print Shop Internal Service	$42,790	-	$42,790
Warehouse Internal Service	$48,759	-	$48,759
Other Funds			
Employee Benefit Trust	$5,750	-	$5,750
Totals	**$12,644,261**	**-**	**$12,644,261**

FY 14/15 Operational Budget By Business Objective and Category

Business Objective	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
District Cooling	2.4	$202,580	$535,000	$45,500	-	$783,080
Facilities Maintenance	34.6	$2,865,119	$7,860,216	$1,133,846	$2,000	$11,861,181
Totals	**37.0**	**$3,067,699**	**$8,395,216**	**$1,179,346**	**$2,000**	**$12,644,261**

Facilities Maintenance

District Cooling Business Objective

Mission

Provide exceptional district cooling services to our customers and opportunity to our employees.

Desired Outcomes

- Professional customer service and district cooling maintenance is provided in a cost effective and efficient manner
- City's district cooling system functions as designed at all times
- A culture of working safely while striving for excellence through education and training is cultivated and maintained

Performance Measures

Performance Measure Name	Unit of Measure	FY13/14 Target	FY13/14 Year End Estimate	FY 14/15 Target	Benchmark
Rate per Ton Hour	Rate per Ton Hour	0.28	0.24	0.28	0.28
The metric allows a month to month comparison of our ton-hour rate for District Cooling. Target is based on two years of monthly data allowing to measure progress and establish more acurate rates.					

Facilities Maintenance

District Cooling Business Objective

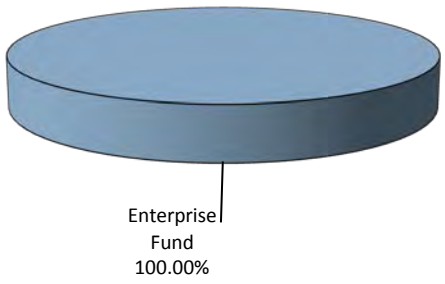
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
Enterprise Fund	$554,610	$959,994	$783,080
Totals	**$554,610**	**$959,994**	**$783,080**

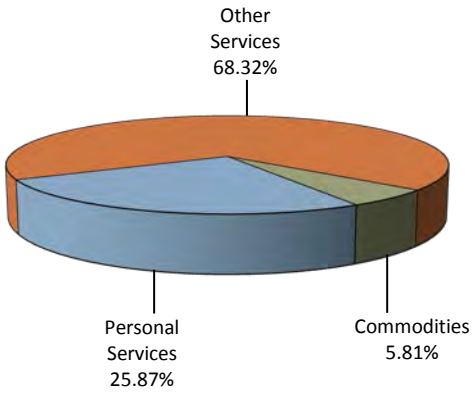
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		2.4	2.4
Personal Services	$65,695	$194,094	$202,580
Other Services	$450,595	$715,000	$535,000
Commodities	$38,320	$50,900	$45,500
Totals	**$554,610**	**$959,994**	**$783,080**

District Cooling
FY 14/15 Operational Funding
$783,080



District Cooling
FY 14/15 Operational Category
$783,080



Facilities Maintenance

District Cooling Business Objective

FY 14/15 Operational Budget by Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
District Cooling	-	$783,080	-	-	-	$783,080
Expenditures Total	**-**	**$783,080**	**-**	**-**	**-**	**$783,080**
Expenditures Net of Revenues	**-**	**$783,080**	**-**	**-**	**-**	**$783,080**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
Enterprise Fund			
Enterprise Fund	$783,080	-	$783,080
Totals	**$783,080**	**-**	**$783,080**

FY 14/15 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
District Cooling	2.4	$202,580	$535,000	$45,500	-	$783,080
Totals	**2.4**	**$202,580**	**$535,000**	**$45,500**	**-**	**$783,080**

Note: Utility rate related revenues are recorded in the Centralized Appropriations Department.

Facilities Maintenance

Facilities Maintenance Business Objective

Mission

Provide exceptional facilities maintenance services to our customers and opportunity to our employees.

Desired Outcomes

- Professional customer service and facilities maintenance is provided in a cost effective and efficient manner to assure that the City's building and grounds systems (including structure, heating, cooling, electrical, plumbing and landscape systems) function as designed at all times.
- A culture of working safely while striving for excellence through education and training is cultivated and maintained.

Performance Measures

Performance Measure Name	Unit of Measure	FY13/14 Target	FY13/14 Year End Estimate	FY 14/15 Target	Benchmark
Facility Repair/Service Requests	# Service Requests per 100K	240	240	240	363
We estimate our quarterly targets by dividing the total annual estimate of 250 by 4 as we don't typically see much seasonality in facility repair requests. ICMA benchmark is 363 service requests per 100,000 building square feet.					

Facilities Maintenance

Facilities Maintenance Business Objective

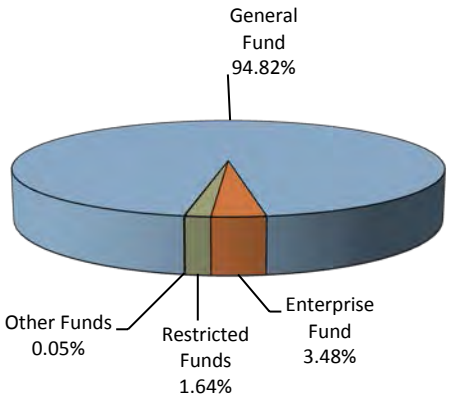
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
General Fund	$6,112,628	$6,764,883	$11,247,253
Enterprise Fund	$1,054,084	$178,824	$413,152
Restricted Funds	$364,038	-	$195,027
Other Funds	$25,143	-	$5,750
Totals	**$7,555,893**	**$6,943,707**	**$11,861,181**

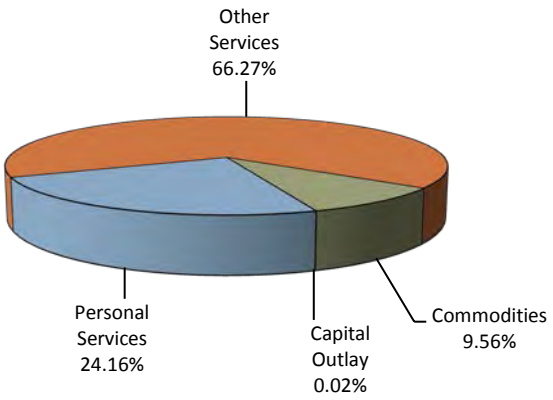
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		32.6	34.6
Personal Services	$2,367,863	$2,626,008	$2,865,119
Other Services	$4,016,258	$3,371,669	$7,860,216
Commodities	$1,167,762	$931,030	$1,133,846
Capital Outlay	$4,010	$15,000	$2,000
Totals	**$7,555,893**	**$6,943,707**	**$11,861,181**

Facilities Maintenance
FY 14/15 Operational Funding
$11,861,181



Facilities Maintenance
FY 14/15 Operational Category
$11,861,181



Facilities Maintenance

Facilities Maintenance Business Objective

FY 14/15 Operational Budget by Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
Custodial	$1,720,435	$45,000	-	-	-	$1,765,435
Facilities Maintenance	$8,631,890	$368,152	$195,027	-	$5,750	$9,200,818
Landscaping	$894,928	-	-	-	-	$894,928
Expenditures Total	**$11,247,253**	**$413,152**	**$195,027**	**-**	**$5,750**	**$11,861,181**
Expenditures Net of Revenues	**$11,247,253**	**$413,152**	**$195,027**	**-**	**$5,750**	**$11,861,181**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
General Fund			
Capital - General Fund	$2,000	-	$2,000
General Fund	$11,245,253	-	$11,245,253
Enterprise Fund			
Enterprise Fund	$413,152	-	$413,152
Restricted Funds			
Cemetery	$3,000	-	$3,000
Fleet Internal Service	$42,790	-	$42,790
Local Streets Sales Tax	$57,688	-	$57,688
Print Shop Internal Service	$42,790	-	$42,790
Warehouse Internal Service	$48,759	-	$48,759
Other Funds			
Employee Benefit Trust	$5,750	-	$5,750
Totals	**$11,861,181**	**-**	**$11,861,181**

FY 14/15 Operational Budget By Core Business Process and Category

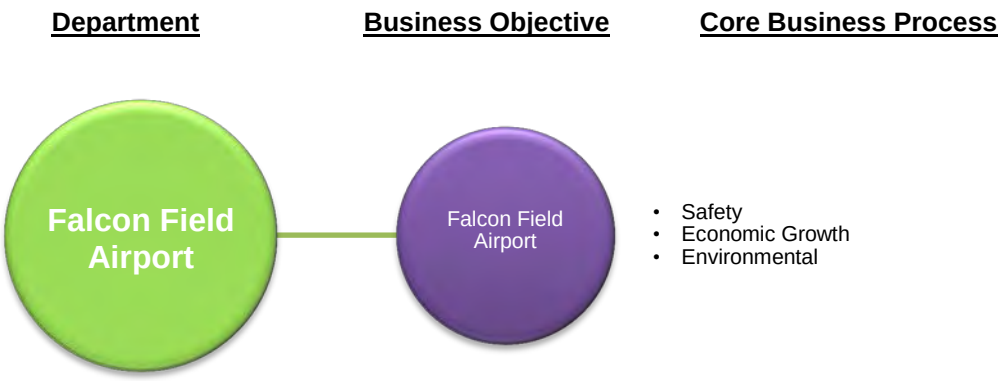
Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
Custodial	2.6	$207,785	$1,547,450	$10,200	-	$1,765,435
Facilities Maintenance	29.4	$2,450,956	$5,651,916	$1,095,946	$2,000	$9,200,818
Landscaping	2.6	$206,378	$660,850	$27,700	-	$894,928
Totals	**34.6**	**$2,865,119**	**$7,860,216**	**$1,133,846**	**$2,000**	**$11,861,181**

Falcon Field Airport

Department Description

Falcon Field Airport, and its unique aviation businesses, is an active economic engine in northeast Mesa. As a general aviation reliever airport for Phoenix-Mesa Gateway Airport and Phoenix Sky Harbor Airport, more than 100 businesses call Falcon Field home. The range of services provided includes aircraft manufacturing, maintenance & repair, avionics, interiors, fueling, flight training, charters, and painting. Approximately 700 aircraft are based at the airport for corporate, business, public safety, and recreational use.

The Airport's successful "Fly Friendly" program demonstrates its commitment as a good neighbor to the community. Falcon Field Airport provides a safe, high quality, and friendly air transportation facility that meets the needs of its customers while remaining sensitive to the quality of life in the surrounding neighborhoods.



Budgetary Highlights

Falcon Field Airport continues to host an annual open house event, inviting the public to see the facilities and aircraft that operate out of the airport. Over the years this event has been very successful and attendance has grown to over 17,000. The FY14/15 department budget includes additional funds of $22,000 to meet the costs of this growing event.

Falcon Field Airport revenues and expenditures were moved out of the Enterprise Fund into a separate restricted fund. Revenues generated from Falcon Field are restricted and can only be used by the airport.

Falcon Field Airport

Falcon Field Airport Business Objective

Mission

Provide a safe, operationally-efficient general aviation reliever airport which is a financially self-sustaining economic hub in the City and takes reasonable measures to be environmentally responsible and sensitive to the surrounding community.

Desired Outcomes

- Falcon Field is safe for its customers and offers efficient aircraft access throughout the airport.
- A wide variety of aviation businesses and services are available to Falcon Field's customers, creating jobs for the community.
- Falcon Field does not rely upon the City's General Fund to operate.
- The environment and quality of life of those affected by the airport is protected without adversely affecting commerce, trade, and recreation at the airport.

Performance Measures

Performance Measure Name	Unit of Measure	FY13/14 Target	FY13/14 Year End Estimate	FY 14/15 Target	Benchmark
Airport Jobs	# Airport Jobs	1,000	1,000	1,000	1,300
While the Airport works to attract new businesses to Falcon Field, the number of jobs at businesses located on the airport has remained relatively constant. The number is derived from the Airport's Business Registration program.					
Federal and State Contributed Funding	FED/ADOT Contributed $	2,825,000	2,846,208	1,779,800	2,000,000
The amount of projected grant and pavement maintenance funding available to Falcon Field Airport is derived from analyzing prospective grant-eligible projects at the airport and availability of funding from both the FAA and ADOT sources.					

Falcon Field Airport

Falcon Field Airport Business Objective

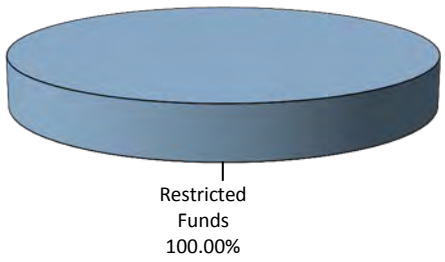
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
Enterprise Fund	$1,260,457	$1,654,000	-
Restricted Funds	-	-	$1,630,000
Totals	**$1,260,457**	**$1,654,000**	**$1,630,000**

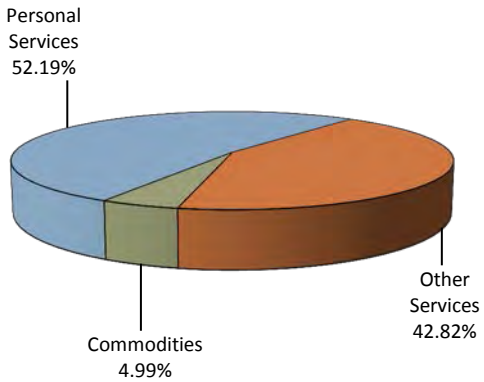
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		10.0	10.0
Personal Services	$797,437	$836,395	$850,754
Other Services	$400,319	$666,035	$697,961
Commodities	$30,326	$151,570	$81,285
Capital Outlay	$32,375	-	-
Totals	**$1,260,457**	**$1,654,000**	**$1,630,000**

Falcon Field Airport
FY 14/15 Operational Funding
$1,630,000



Falcon Field Airport
FY 14/15 Operational Category
$1,630,000



Falcon Field Airport

Falcon Field Airport Business Objective

FY 14/15 Operational Budget by Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
Economic Growth	-	-	$691,677	-	-	$691,677
Environmental	-	-	$160,090	-	-	$160,090
Safety	-	-	$778,233	-	-	$778,233
Expenditures Total	**-**	**-**	**$1,630,000**	**-**	**-**	**$1,630,000**
Revenues						
Economic Growth	-	-	$3,595,094	-	-	$3,595,094
Safety	-	-	$2,000	-	-	$2,000
Revenues Total	**-**	**-**	**$3,597,094**	**-**	**-**	**$3,597,094**
Expenditures Net of Revenues	**-**	**-**	**$(1,967,094)**	**-**	**-**	**$(1,967,094)**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
Restricted Funds			
Falcon Field Airport	$1,630,000	$3,597,094	$(1,967,094)
Totals	**$1,630,000**	**$3,597,094**	**$(1,967,094)**

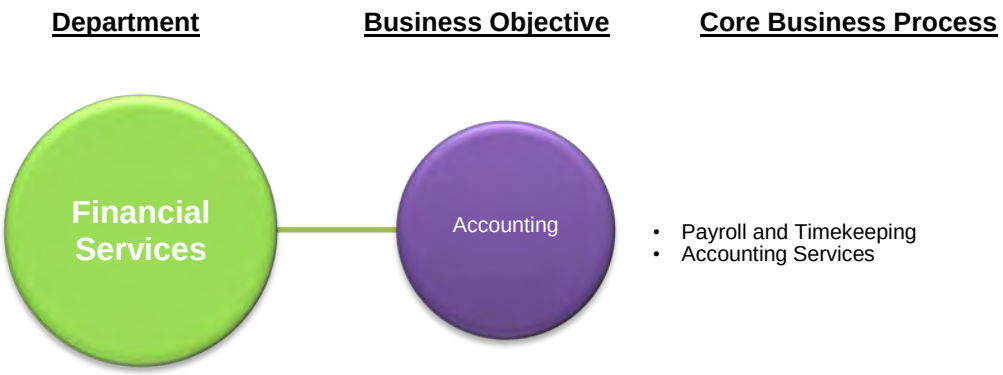
FY 14/15 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
Economic Growth	4.3	$354,909	$313,718	$23,050	-	$691,677
Environmental	1.4	$128,519	$31,321	$250	-	$160,090
Safety	4.4	$367,326	$352,922	$57,985	-	$778,233
Totals	**10.0**	**$850,754**	**$697,961**	**$81,285**	**-**	**$1,630,000**

Financial Services

Department Description

The Financial Services Department is responsible for general accounting services as well as payroll and timekeeping. The Department is also responsible for compiling and reporting the City's annual financial report (CAFR).



Budgetary Highlights

During FY13/14, 2.5 positions were transferred from Financial Services to the new Office of ERP Management.

Financial Services

Accounting Business Objective

Mission

Provide exceptional service in managing the City's financial resources for our customers and stakeholders.

Desired Outcomes

- Provide proactive leadership and reporting allowing our customers to make informed financial decisions for their organization by providing efficiency, innovation, and flexibility

Performance Measures

Performance Measure Name	Unit of Measure	FY13/14 Target	FY13/14 Year End Estimate	FY 14/15 Target	Benchmark
Investment Portfolio Earnings Rate Benchmark – 1-3 Year UST Index Rate	investment % return	0.2	0.3	0.3	0.3
Payments Processed	% payments processed w/3day	95.0	95.0	95.0	
Certificate of Achievement-CAFR	% achievement of certification	100.0			

Financial Services

Accounting Business Objective

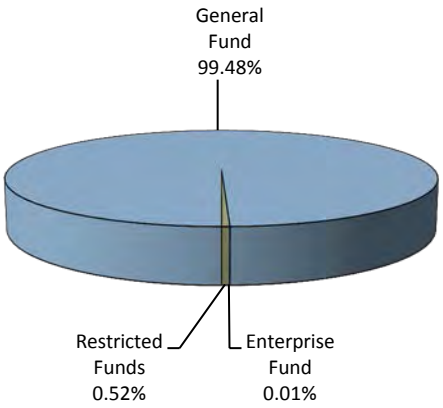
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
General Fund	$5,944,233	$4,426,069	$4,044,844
Enterprise Fund	$38,269	$42,319	$215
Restricted Funds	$7,725	-	$20,941
Other Funds	$24,245	$17,612	-
Totals	**$6,014,472**	**$4,486,000**	**$4,066,000**

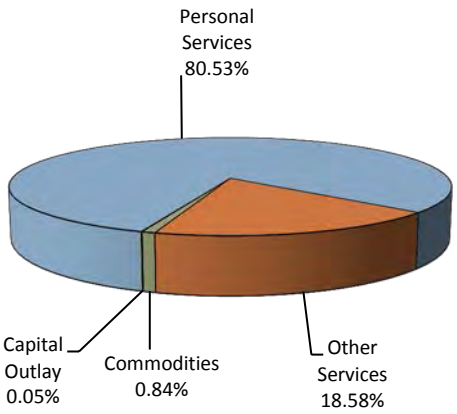
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		44.5	42.0
Personal Services	$4,776,384	$3,729,725	$3,274,459
Other Services	$1,166,624	$714,275	$755,541
Commodities	$56,923	$40,000	$34,000
Capital Outlay	$14,541	$2,000	$2,000
Totals	**$6,014,472**	**$4,486,000**	**$4,066,000**

Accounting
FY 14/15 Operational Funding
$4,066,000



Accounting
FY 14/15 Operational Category
$4,066,000



Note: A portion of the amount budgeted to the General Fund for this department will be allocated to other funds. The allocation to other funds is recorded in the Centralized Appropriations Department. The allocation is based on the City department "customers" that the department serves.

Financial Services

Accounting Business Objective

FY 14/15 Operational Budget by Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
Accounting Services	$3,157,081	$215	$20,941	-	-	$3,178,236
Payroll and Timekeeping	$887,763	-	-	-	-	$887,763
Expenditures Total	**$4,044,844**	**$215**	**$20,941**	**-**	**-**	**$4,066,000**
Revenues						
Accounting Services	$120,000	-	-	-	-	$120,000
Revenues Total	**$120,000**	**-**	**-**	**-**	**-**	**$120,000**
Expenditures Net of Revenues	**$3,924,844**	**$215**	**$20,941**	**-**	**-**	**$3,946,000**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
General Fund			
Capital - General Fund	$2,000	-	$2,000
General Fund	$4,042,844	$120,000	$3,922,844
Enterprise Fund			
Enterprise Fund	$215	-	$215
Restricted Funds			
Community Facilities Districts - Operating	$20,164	-	$20,164
Greenfield WRP Joint Venture	$358	-	$358
TOPAZ Joint Venture Fund	$180	-	$180
Transit Fund	$239	-	$239
Totals	**$4,066,000**	**$120,000**	**$3,946,000**

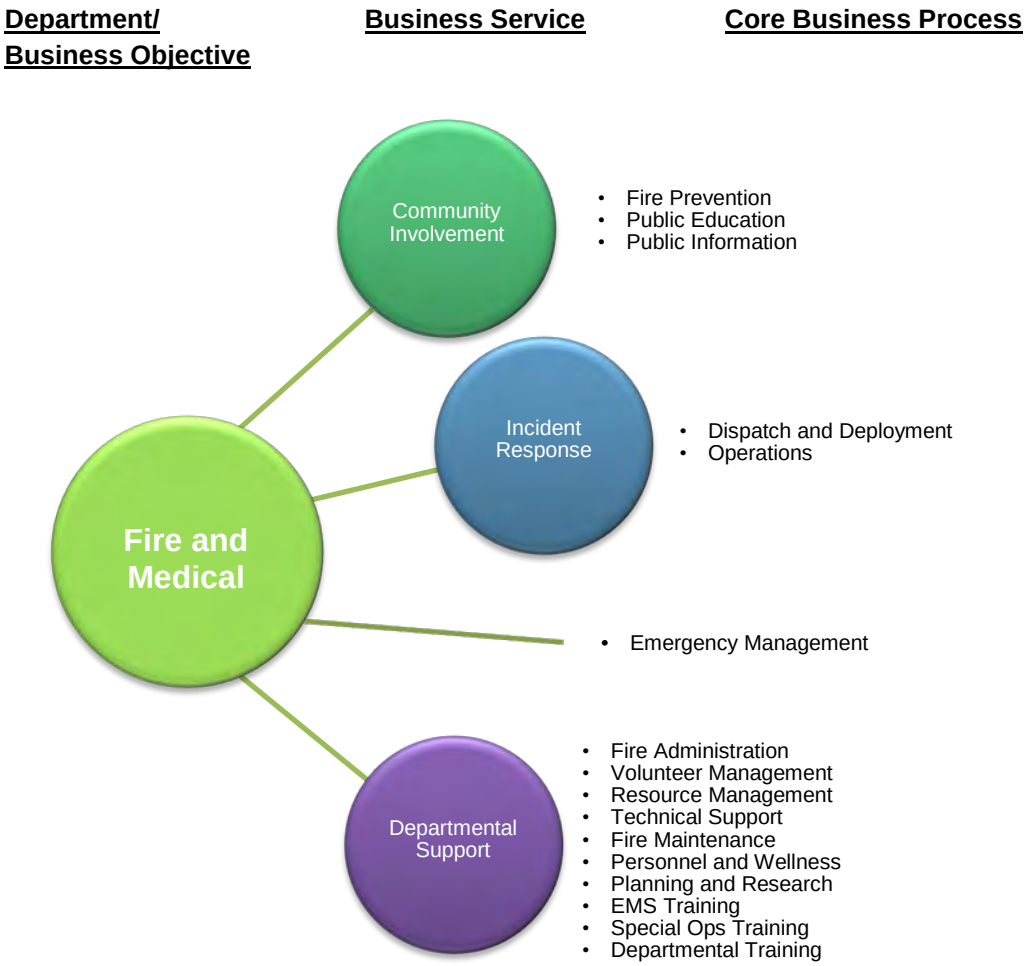
FY 14/15 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
Accounting Services	30.0	$2,386,695	$755,541	$34,000	$2,000	$3,178,236
Payroll and Timekeeping	12.0	$887,763	-	-	-	$887,763
Totals	**42.0**	**$3,274,459**	**$755,541**	**$34,000**	**$2,000**	**$4,066,000**

Fire and Medical

Department Description

The Mesa Fire and Medical Department is a full service public safety organization responsible for protecting life, property and natural resources through the delivery of fire and emergency medical services. Emergency response, public education, prevention and disaster preparedness represent the core of the program. The Department recognizes that it is an integral part of the community and are sensitive and responsive to citizen needs, therefore, as an organization they are committed to improving service through the use of innovative and efficient response models with an eye toward the future.



Fire and Medical

Budgetary Highlights

In FY13/14, the City added 2.8 FTE to the Mesa Fire and Medical Department (MFMD) at a cost of $252,809; 1.5 FTE to provide for administrative and support staff in the Fire Planning and Research Section, 0.5 FTE to add a part-time position to the Fire Wellness Office, and 0.8 FTE to convert a temporary position to part-time position for the Fire Life & Safety Community Outreach program.

The FY14/15 General Fund budget for MFMD includes the addition of 5.0 FTE for Public Safety Dispatcher positions at a cost of $340,265. Savings from other services and commodities within the department were used to offset the costs of the new positions. Due to increased fuel costs over the last few years, $115,000 was added to the department budget in FY13/14.

Fire and Medical

Fire and Medical Business Objective

Mission

Provide the highest level of safety possible through Emergency Response, Prevention, Preparation, and Education to ensure the safety and welfare of the community.

Desired Outcomes

- Safe and efficient emergency response is provided to the community
- Accidents and injuries are minimized through effective public education
- Hazards are mitigated through prevention activities

Performance Measures

Performance Measure Name	Unit of Measure	FY13/14 Target	FY13/14 Year End Estimate	FY 14/15 Target	Benchmark
Fire/EMS Response Time	% 1st arriving unit in 4 min	70.0	70.0	70.0	
Monthly percent of 1st arriving unit in 4 min					

Fire and Medical

Fire and Medical Business Objective

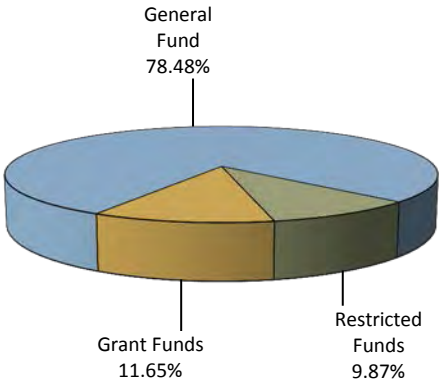
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
General Fund	$56,150,612	$59,312,695	$62,779,596
Enterprise Fund	$419,454	$472,422	-
Restricted Funds	$6,126,766	$6,234,736	$7,892,906
Grant Funds	$1,371,868	$2,386,186	$9,319,222
Totals	**$64,068,699**	**$68,406,039**	**$79,991,724**

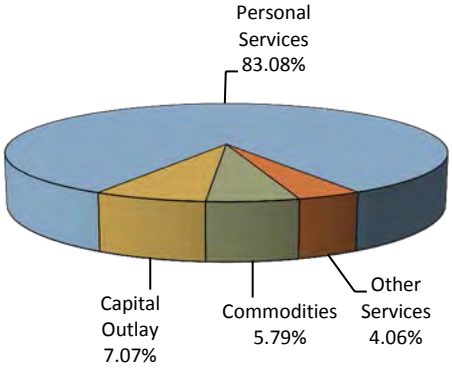
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		488.5	496.3
Personal Services	$55,924,496	$58,367,934	$66,460,899
Other Services	$3,095,723	$3,654,933	$3,244,853
Commodities	$3,559,523	$3,698,646	$4,630,638
Capital Outlay	$1,488,957	$2,684,526	$5,655,334
Totals	**$64,068,699**	**$68,406,039**	**$79,991,724**

Fire and Medical
FY 14/15 Operational Funding
$79,991,724



Fire and Medical
FY 14/15 Operational Category
$79,991,724



Fire and Medical

Fire and Medical Business Objective

FY 14/15 Operational Budget by Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
Departmental Training	$760,537	-	-	-	-	$760,537
Dispatch and Deployment	$3,412,406	-	-	-	-	$3,412,406
Emergency Management	$143,734	-	-	$329,242	-	$472,976
EMS Training	$1,136,156	-	-	$142,334	-	$1,278,490
Fire Administration	$2,665,463	-	-	$8,728,646	-	$11,394,109
Fire Maintenance	$2,425,463	-	-	-	-	$2,425,463
Fire Prevention	$962,874	-	$96,533	-	-	$1,059,407
Operations	$42,598,414	-	$7,796,373	-	-	$50,394,786
Personnel and Wellness	$828,656	-	-	-	-	$828,656
Planning and Research	$202,508	-	-	-	-	$202,508
Public Education	$800,896	-	-	-	-	$800,896
Public Information	$465,783	-	-	-	-	$465,783
Resource Management	$4,715,909	-	-	$119,000	-	$4,834,909
Special Ops Training	$446,316	-	-	-	-	$446,316
Technical Support	$1,214,482	-	-	-	-	$1,214,482
Expenditures Total	**$62,779,596**	**-**	**$7,892,906**	**$9,319,222**	**-**	**$79,991,724**
Revenues						
Departmental Training	$24,000	-	-	-	-	$24,000
Dispatch and Deployment	$1,905,874	-	-	-	-	$1,905,874
Emergency Management	-	-	-	$330,164	-	$330,164
EMS Training	-	-	-	$142,334	-	$142,334
Fire Administration	$100,000	-	-	$8,728,646	-	$8,828,646
Fire Maintenance	$48,000	-	-	-	-	$48,000
Fire Prevention	$397,839	-	-	-	-	$397,839
Operations	$1,613,833	-	-	-	-	$1,613,833
Public Education	$7,250	-	-	-	-	$7,250
Resource Management	-	-	-	$119,000	-	$119,000
Technical Support	$2,000	-	-	-	-	$2,000
Revenues Total	**$4,098,796**	**-**	**-**	**$9,320,144**	**-**	**$13,418,940**
Expenditures Net of Revenues	**$58,680,800**	**-**	**$7,892,906**	**$(922)**	**-**	**$66,572,784**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
General Fund			
Capital - General Fund	$1,416,874	-	$1,416,874
General Fund	$61,362,722	$4,098,796	$57,263,926
Restricted Funds			
Falcon Field Airport	$507,383	-	$507,383
Quality of Life Sales Tax	$7,385,523	-	$7,385,523
Grant Funds			
Grants - Gen. Gov.	$9,319,222	$9,320,144	$(922)
Totals	**$79,991,724**	**$13,418,940**	**$66,572,784**

Fire and Medical

Fire and Medical Business Objective

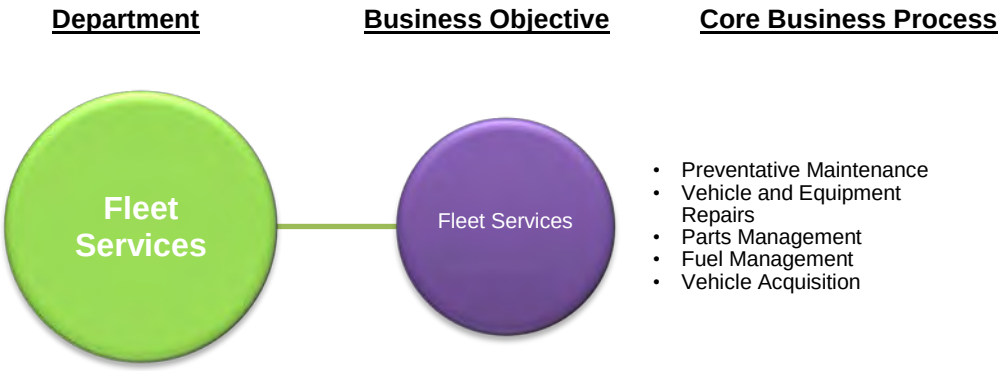
FY 14/15 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
Departmental Training	5.0	$661,837	$34,797	$63,903	-	$760,537
Dispatch and Deployment	37.0	$3,253,956	$128,700	$29,750	-	$3,412,406
Emergency Management	0.9	$225,457	$179,899	$67,620	-	$472,976
EMS Training	7.0	$826,612	$254,084	$197,794	-	$1,278,490
Fire Administration	12.8	$6,260,162	$166,506	$218,035	$4,749,406	$11,394,109
Fire Maintenance	11.0	$992,669	$206,706	$1,226,088	-	$2,425,463
Fire Prevention	11.0	$999,966	$29,774	$29,667	-	$1,059,407
Operations	374.2	$49,748,249	$584,037	$62,500	-	$50,394,786
Personnel and Wellness	3.2	$368,206	$393,163	$67,287	-	$828,656
Planning and Research	1.5	$172,758	$29,750	-	-	$202,508
Public Education	7.8	$658,979	$83,226	$58,691	-	$800,896
Public Information	4.0	$404,731	$34,480	$26,572	-	$465,783
Resource Management	10.0	$729,545	$870,194	$2,379,242	$855,928	$4,834,909
Special Ops Training	2.0	$284,233	$69,300	$92,783	-	$446,316
Technical Support	9.0	$873,539	$180,237	$110,706	$50,000	$1,214,482
Totals	**496.3**	**$66,460,899**	**$3,244,853**	**$4,630,638**	**$5,655,334**	**$79,991,724**

Fleet Services

Department Description

The Fleet Services Department operates two Automotive Service Excellence (ASE) Certified Blue Seal Facilities responsible for safe, dependable, professional and economical service and repairs to City vehicles. These services are delivered in an environmentally conscious manner that supports Mesa's departments in accomplishing their goals and objectives with a high focus on public safety. In addition to maintaining the City's fleet, the Fleet Services Department procures and designs new vehicles, operates and maintains eight fuel sites and has the ability to fabricate and weld most projects from other departments. City vehicle service and maintenance records are recorded on a professional database, Asset Works. This system provides management with the information to make fast and productive decisions on the City's fleet on a daily basis.



Budgetary Highlights

The annual Fleet Services budget is based on forecasted expenditures for fueling, maintaining, and repairing citywide vehicles and equipment (excluding Fire and Medical vehicles, which are maintained separately). City departments budget equipment expense annually based on forecasted usage (mileage or hours) to cover the forecasted expenditures for the equipment and vehicles assigned to the department.

The FY14/15 budget "trues up" City department budgets for vehicle maintenance and usage costs. The cost of fuel, parts, and labor has steadily increased over time. During the most recent economic downturn, those increased costs were paid for with savings in other areas of department budgets. Departmental savings are no longer available to cover the higher equipment usage costs. Therefore, it is necessary to adjust department budgets to fully fund these costs.

The most significant adjustments to department equipment usage budgets are:

- Police Department adjustment of $1.8 million for a total of $5.4 million
- Solid Waste Department adjustment of $1.6 million for a total of $7.4 million

Fleet Services

Fleet Services Business Objective

Mission

Minimize downtime and maximize equipment availability at an acceptable cost.

Desired Outcomes

- Satisfy customers
- Maximize vehicle and equipment availability
- Meet required vehicle turnaround times
- Maintain competitive cost and service levels
- Keep Safety a priority

Performance Measures

Performance Measure Name	Unit of Measure	FY13/14 Target	FY13/14 Year End Estimate	FY 14/15 Target	Benchmark
Fleet and Equipment Availability	% fleet availability	99.0	99.0	99.0	
Our monthly targets are based on historical data.					
Fleet Internal Customer Satisfaction	% cust sat Fleet	95.0	95.0	95.0	
Our monthly targets are based on historical data. Variations may occur depending on the number of surveys collected. The Customer Satisfaction measure is undergoing a change in obtaining the results in FY13-14. The data will now come from focus group opinions that are selected from our customers.					

Fleet Services

Fleet Services Business Objective

Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
General Fund	$1,494,832	$1,553,049	$92,390
Enterprise Fund	$4,860	$1,447,447	$1,859,300
Restricted Funds	$2,151,221	$29,574,234	$32,533,821
Grant Funds	-	$565,000	$859,440
Totals	**$3,650,913**	**$33,139,730**	**$35,344,951**

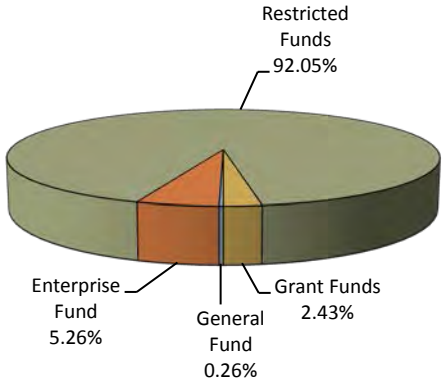
Changes in accounting presentation made for FY 13/14 affect comparisons to FY 12/13.

Operational History by Category

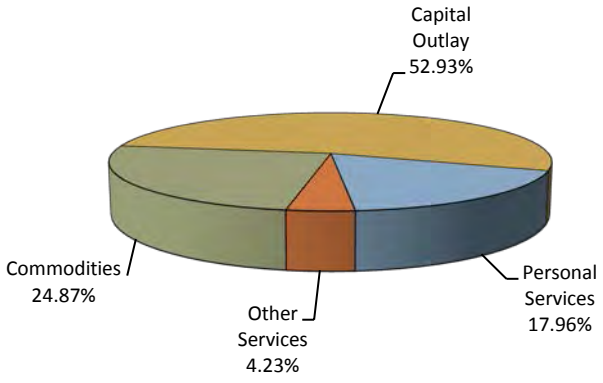
Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		78.0	78.0
Personal Services	$5,373,529	$6,100,302	$6,349,402
Other Services	$1,337,884	$1,175,290	$1,495,816
Commodities	$10,618,675	$6,305,674	$8,791,963
Capital Outlay	$4,030,704	$19,558,464	$18,707,770
Offsets and Credits	$(17,709,880)	-	-
Totals	**$3,650,913**	**$33,139,730**	**$35,344,951**

Changes in accounting presentation made for FY 13/14 affect comparisons to FY 12/13.

Fleet Services
FY 14/15 Operational Funding
$35,344,951



Fleet Services
FY 14/15 Operational Category
$35,344,951



Fleet Services

Fleet Services Business Objective

FY 14/15 Operational Budget by Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
Fleet Services Administration	$743	-	$2,261,943	-	-	$2,262,686
Fuel Management	-	-	$1,843,316	-	-	$1,843,316
Parts Management	-	-	$6,964,177	-	-	$6,964,177
Preventative Maintenance	-	-	$1,142,929	-	-	$1,142,929
Vehicle Acquisition	$91,647	$1,859,300	$15,870,435	$859,440	-	$18,680,822
Vehicle and Equipment Repairs	-	-	$4,451,020	-	-	$4,451,020
Expenditures Total	**$92,390**	**$1,859,300**	**$32,533,821**	**$859,440**	**-**	**$35,344,951**
Revenues						
Vehicle Acquisition	-	-	-	$483,440	-	$483,440
Revenues Total	**-**	**-**	**-**	**$483,440**	**-**	**$483,440**
Expenditures Net of Revenues	**$92,390**	**$1,859,300**	**$32,533,821**	**$376,000**	**-**	**$34,861,511**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
General Fund			
Capital - General Fund	$91,647	-	$91,647
General Fund	$743	-	$743
Enterprise Fund			
Capital - Enterprise	$1,859,300	-	$1,859,300
Restricted Funds			
Environmental Compliance Fee	$484,483	-	$484,483
Fleet Internal Service	$16,321,066	-	$16,321,066
Utility Replacement Extension and Renewal	$8,984,879	-	$8,984,879
Vehicle Replacement	$6,743,393	-	$6,743,393
Grant Funds			
Grants - Gen. Gov.	$859,440	$483,440	$376,000
Totals	**$35,344,951**	**$483,440**	**$34,861,511**

FY 14/15 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
Fleet Services Administration	20.2	$1,790,110	$406,416	$66,160	-	$2,262,686
Fuel Management	3.9	$375,513	$87,000	$1,380,803	-	$1,843,316
Parts Management	9.3	$688,777	$400	$6,275,000	-	$6,964,177
Preventative Maintenance	13.6	$1,037,929	$55,000	$50,000	-	$1,142,929
Vehicle Acquisition	0.9	$71,052	-	-	$18,609,770	$18,680,822
Vehicle and Equipment Repairs	30.1	$2,386,020	$947,000	$1,020,000	$98,000	$4,451,020
Totals	**78.0**	**$6,349,402**	**$1,495,816**	**$8,791,963**	**$18,707,770**	**$35,344,951**

Housing and Community Development

Department Description

The Housing and Community Development Department oversees a variety of programs designed to provide safe, decent, and affordable housing and a suitable living environment within the City of Mesa. To accomplish this task, the Department has assumed a number of vital roles within the community.

One role within the Department is the City of Mesa Housing Authority. In this capacity, the Department manages the following Housing programs:

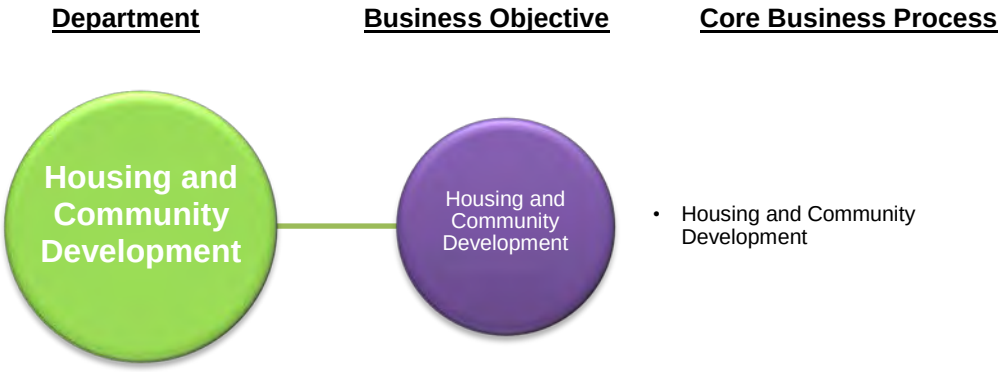
- The Housing Choice Voucher Program
- The Family Self-Sufficiency program
- The Veterans Affairs Supportive Housing Program
- The Mainstream Voucher Program

Furthermore, the City is a designated entitlement community by HUD. In this role, the Department oversees the following Community Development programs designed to revitalize neighborhoods, promote economic development and improve community facilities and services:

- Community Development Block Grant (CDBG)
- Neighborhood Stabilization Program (NSP)
- HOME Investment Partnership (HOME)
- Emergency Solutions Grant (ESG)
- Continuum of Care (CoC) Program

Nearly all sources of funding for the Housing and Community Development Department are provided by the Department of Housing and Urban Development (HUD).

Finally, the Department provides coordination of a social services delivery system which addresses issues such as homelessness, poverty, domestic violence and other regional human services issues. This is accomplished through monetary contributions from the community and general funds.



Housing and Community Development

FY 14/15 Budgetary Highlights

The Housing & Community Development Department's FY14/15 budget for Community Planning and Development (CPD) grants is slightly higher than in FY13/14.

The Department's General Fund budget is increased by $7,800 for fleet service costs that can only be covered by Housing and Urban Development (HUD) with an approved cost allocation plan. The City is currently in the process of developing a cost allocation plan.

Housing and Community Development

Housing and Community Development Business Objective

Mission

Partnering together to preserve and revitalize neighborhoods to enhance the quality of life for Mesa residents.

Desired Outcomes

- Ensure safe, decent, and sanitary housing for moderate, low, and extremely low income families

Performance Measures

Performance Measure Name	Unit of Measure	FY13/14 Target	FY13/14 Year End Estimate	FY 14/15 Target	Benchmark
Utilization Rate of Housing Choice Vouchers (HCV)	% Utilization HCV in CalYr	98.0	98.0	98.0	98.0
HUD expects a high performing PHA to maintain an average utilization rate at or above 98 percent. If a PHA's utilization rate falls below 90 percent of the units contacted and annual budget authority, the agency risks losing a portion of its funding at the time renewal funding decisions are made. Monthly measure available through various HUD programs (Can be more or less than 100% each month but the total for calendar year should not be less than 98%).					
Projects Benefitted by Emergency Rehab Program	# Benefitted-Rehab Projs		40	77	60
40 projects are chosen based on fiscal year funding and average cost of project.					

Housing and Community Development

Housing and Community Development Business Objective

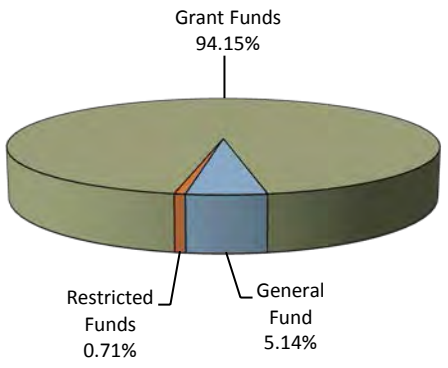
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
General Fund	$1,395,008	$1,255,783	$1,443,700
Restricted Funds	$201,404	$200,000	$200,000
Grant Funds	$16,480,534	$33,745,325	$26,434,356
Totals	**$18,076,945**	**$35,201,108**	**$28,078,056**

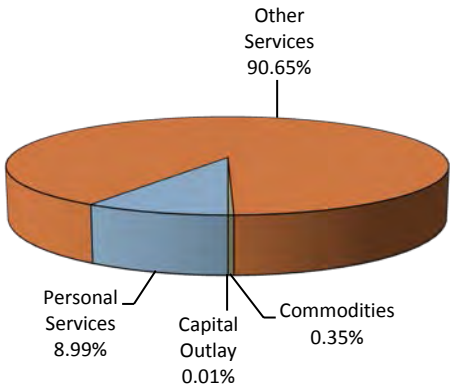
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		31.0	31.0
Personal Services	$2,223,235	$2,531,143	$2,525,132
Other Services	$15,800,556	$32,600,178	$25,452,163
Commodities	$51,390	$69,787	$98,761
Capital Outlay	$1,764	-	$2,000
Totals	**$18,076,945**	**$35,201,108**	**$28,078,056**

Housing and Community Development
FY 14/15 Operational Funding
$28,078,056



Housing and Community Development
FY 14/15 Operational Category
$28,078,056



Housing and Community Development

Housing and Community Development Business Objective

FY 14/15 Operational Budget by Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
Housing and Community Development	$1,443,700	-	$200,000	$26,434,356	-	$28,078,056
Expenditures Total	**$1,443,700**	**-**	**$200,000**	**$26,434,356**	**-**	**$28,078,056**
Revenues						
Housing and Community Development	-	-	$200,000	$26,914,024	-	$27,114,024
Revenues Total	**-**	**-**	**$200,000**	**$26,914,024**	**-**	**$27,114,024**
Expenditures Net of Revenues	**$1,443,700**	**-**	**-**	**$(479,668)**	**-**	**$964,032**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
General Fund			
Capital - General Fund	$2,000	-	$2,000
General Fund	$1,441,700	-	$1,441,700
Restricted Funds			
Special Programs Fund	$200,000	$200,000	-
Grant Funds			
Community Development Block Grant	$11,074,374	$11,793,184	$(718,810)
HOME	$3,009,268	$3,009,419	$(151)
Section 8	$12,350,714	$12,111,421	$239,293
Totals	**$28,078,056**	**$27,114,024**	**$964,032**

FY 14/15 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
Housing and Community Development	31.0	$2,525,132	$25,452,163	$98,761	$2,000	$28,078,056
Totals	**31.0**	**$2,525,132**	**$25,452,163**	**$98,761**	**$2,000**	**$28,078,056**

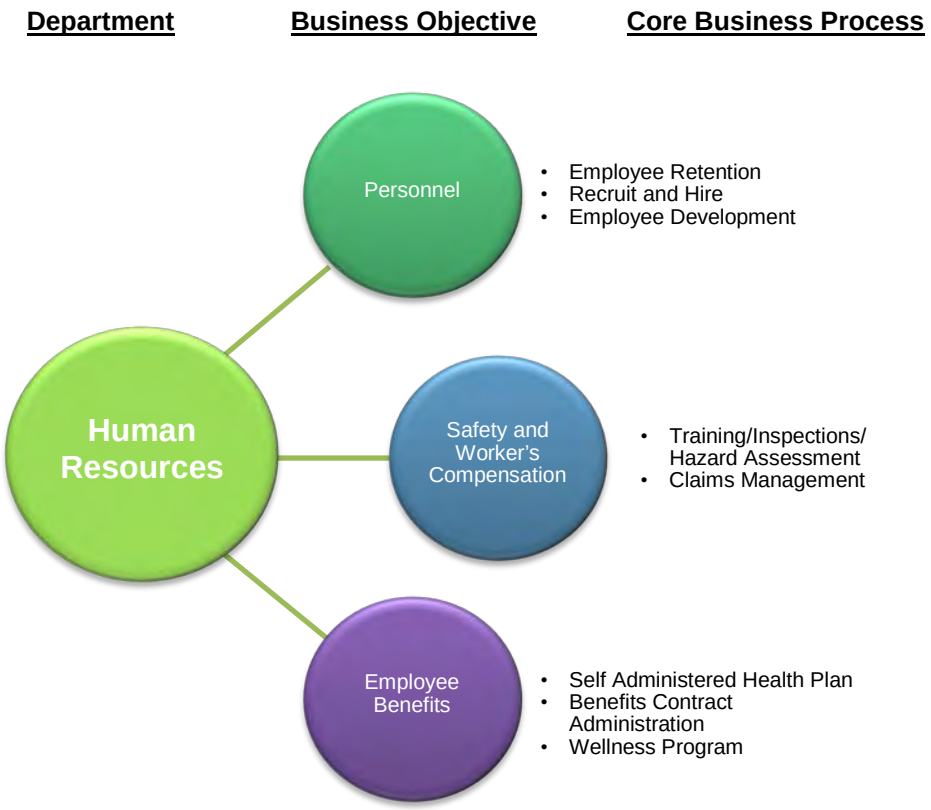
Human Resources

Department Description

The Human Resources Department provides the full range of HR services to approximately 3,500+ City employees. The City's medical benefits programs and Workers Compensation services are fully self-funded and self-administered. The Human Resources Department is dedicated to providing services in:

- Recruitment/Testing/Selection
- Benefits
- Compensation/Classification
- Employee Development/Training
- Employee Relations
- Safety/Workers Compensation

The Human Resources Department reports to the City Manager's Office and is a key Department in providing Citywide Human Resources leadership and consultation. The Department focuses on delivering the highest quality of HR service, and values our partnerships with employees, supervisors, managers, and directors. The Department continually seeks new ways to improve our services and satisfy the needs of our customers.



Human Resources

Budgetary Highlights

During FY13/14, the Human Resources Department inactivated five temporary positions previously assigned to the City's CityEdge project, transferred one position to the new Office of ERP Management, and added a new Human Resources Specialist II position.

The FY14/15 Employee Benefit Trust (EBT) Fund budget is increased by $1.5 million for the City's new Wellness Center program. The EBT Fund budget also includes a one-time increase of $0.5 million for a software implementation to replace the existing claims system. The existing system is no longer supported by the vendor. The new system will provide better access to data and reporting.

The FY14/15 budget for the Workers Compensation Trust Fund includes an increase of $265,000 due to an increase in forecasted claims.

Human Resources

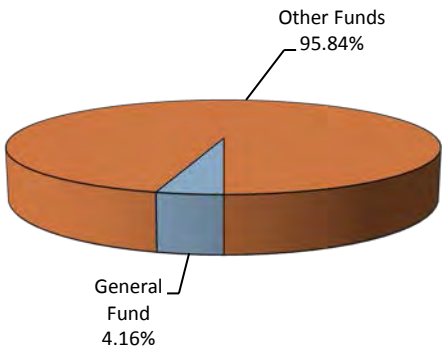
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
General Fund	$2,555,782	$3,246,933	$3,149,351
Other Funds	$59,938,424	$68,446,067	$72,496,649
Totals	**$62,494,206**	**$71,693,000**	**$75,646,000**

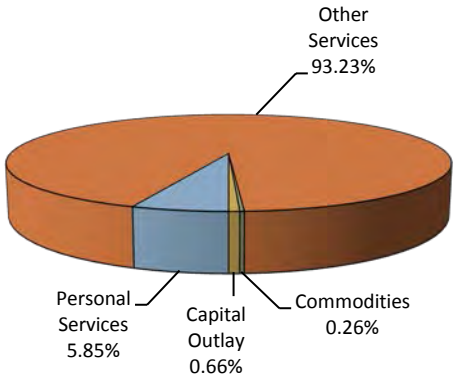
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		55.0	50.0
Personal Services	$3,361,417	$4,684,858	$4,422,879
Other Services	$59,013,544	$66,816,965	$70,528,144
Commodities	$119,246	$191,177	$194,977
Capital Outlay	-	-	$500,000
Totals	**$62,494,206**	**$71,693,000**	**$75,646,000**

Human Resources
FY 14/15 Operational Funding
$75,646,000



Human Resources
FY 14/15 Operational Category
$75,646,000



Human Resources

FY 14/15 Operational Budget by Business Objective and Funding Source

Business Objective	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
Employee Benefits	-	-	-	-	$66,545,479	$66,545,479
Personnel	$2,674,082	-	-	-	-	$2,674,082
Safety and Workers' Compensation	$475,269	-	-	-	$5,951,170	$6,426,440
Expenditures Total	**$3,149,351**	**-**	**-**	**-**	**$72,496,649**	**$75,646,000**
Revenues						
Employee Benefits	-	-	-	-	$70,869,978	$70,869,978
Revenues Total	**-**	**-**	**-**	**-**	**$70,869,978**	**$70,869,978**
Expenditures Net of Revenues	**$3,149,351**	**-**	**-**	**-**	**$1,626,671**	**$4,776,022**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
General Fund			
General Fund	$3,149,351	-	$3,149,351
Other Funds			
Employee Benefit Trust	$66,545,479	$70,869,978	$(4,324,499)
Worker's Compensation	$5,951,170	-	$5,951,170
Totals	**$75,646,000**	**$70,869,978**	**$4,776,022**

FY 14/15 Operational Budget By Business Objective and Category

Business Objective	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
Employee Benefits	15.5	$1,279,470	$64,693,032	$72,977	$500,000	$66,545,479
Personnel	25.5	$2,378,370	$203,512	$92,200	-	$2,674,082
Safety and Workers' Compensation	9.0	$765,040	$5,631,600	$29,800	-	$6,426,440
Totals	**50.0**	**$4,422,879**	**$70,528,144**	**$194,977**	**$500,000**	**$75,646,000**

Human Resources

Employee Benefits Business Objective

Mission

Provide plan members with a competitive and financially stable benefits package.

Desired Outcomes

- Plan members receive a benefits program that meets or exceeds those offered by the local market within a financially stable framework

Performance Measures

Performance Measure Name	Unit of Measure	FY13/14 Target	FY13/14 Year End Estimate	FY 14/15 Target	Benchmark
Employee Benefit Trust Fund	$ Trust Fund Balance EOY	34,835,000	36,577,467	35,000,000	
Trust Fund balance as reported on statement of total revenues and expenditures FIN report. Fund balance target is determined with joint agreement of Budget, Benefits Administrator and Self-Insurance Trust Fund Board.					

Human Resources

Employee Benefits Business Objective

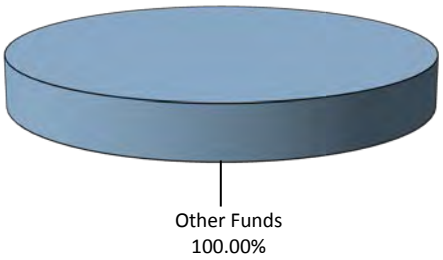
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
Other Funds	$54,787,779	$62,705,630	$66,545,479
Totals	**$54,787,779**	**$62,705,630**	**$66,545,479**

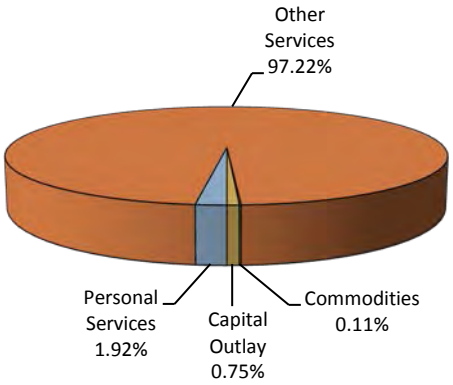
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		18.5	15.5
Personal Services	$852,245	$1,461,630	$1,279,470
Other Services	$53,891,334	$61,189,900	$64,693,032
Commodities	$44,200	$54,100	$72,977
Capital Outlay	-	-	$500,000
Totals	**$54,787,779**	**$62,705,630**	**$66,545,479**

Employee Benefits
FY 14/15 Operational Funding
$66,545,479



Employee Benefits
FY 14/15 Operational Category
$66,545,479



Human Resources

Employee Benefits Business Objective

FY 14/15 Operational Budget by Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
Benefits Contract Administration	-	-	-	-	$57,715,083	$57,715,083
Self Administered Health Plan	-	-	-	-	$7,281,918	$7,281,918
Wellness Program	-	-	-	-	$1,548,478	$1,548,478
Expenditures Total	**-**	**-**	**-**	**-**	**$66,545,479**	**$66,545,479**
Revenues						
Benefits Contract Administration	-	-	-	-	$70,869,978	$70,869,978
Revenues Total	**-**	**-**	**-**	**-**	**$70,869,978**	**$70,869,978**
Expenditures Net of Revenues	**-**	**-**	**-**	**-**	**$(4,324,499)**	**$(4,324,499)**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
Other Funds			
Employee Benefit Trust	$66,545,479	$70,869,978	$(4,324,499)
Totals	**$66,545,479**	**$70,869,978**	**$(4,324,499)**

FY 14/15 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
Benefits Contract Administration	11.9	$911,882	$56,803,201	-	-	$57,715,083
Self Administered Health Plan	2.6	$273,652	$6,460,289	$47,977	$500,000	$7,281,918
Wellness Program	1.0	$93,936	$1,429,542	$25,000	-	$1,548,478
Totals	**15.5**	**$1,279,470**	**$64,693,032**	**$72,977**	**$500,000**	**$66,545,479**

Human Resources

Personnel Business Objective

Mission

Provide quality HR services to attract, develop, motivate and retain a diverse workforce within a supportive work environment.

Desired Outcomes

- Diverse, high-quality, productive employees are attracted, developed, and committed to providing quality service to our customers

Performance Measures

Performance Measure Name	Unit of Measure	FY13/14 Target	FY13/14 Year End Estimate	FY 14/15 Target	Benchmark
Employee Commitment Index	Index = Emp Commitment		68	68	68
The Employee Commitment Index Score is derived from the annual COM Employee Survey results. We consider historical trends and benchmark data (when applicable) and it is our goal to maintain or show a moderate improvement if possible within the metric time period. Target is based on the average percentage of Very Favorable and Favorable responses by employees to five specific Employee Survey data questions regarding City management's leadership performance. History and future expectations are factored in.					
HR Recruitment Turnaround	# Days Between Req&Screen		12	12	15
This metric measures the days between requisition receipt, position advertising, and screening of applications. We consider historical trends and benchmark data (when applicable) and it is our goal to maintain or show a moderate improvement if possible within the metric time period. Use NEOGOV Life Cycle report. Delete cancelled and On Hold and In Progress recruitments.					

Human Resources

Personnel Business Objective

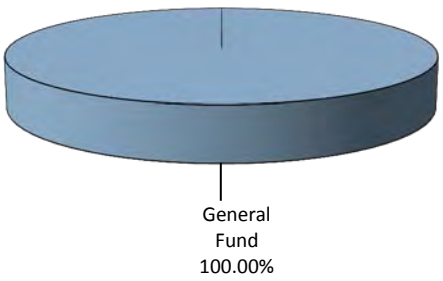
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
General Fund	$2,118,436	$2,741,060	$2,674,082
Other Funds	$807	-	-
Totals	**$2,119,243**	**$2,741,060**	**$2,674,082**

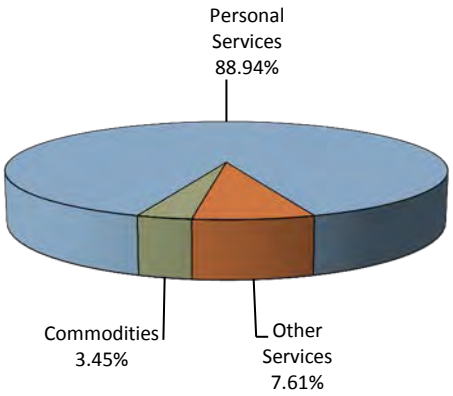
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		27.4	25.5
Personal Services	$1,863,630	$2,467,901	$2,378,370
Other Services	$190,166	$165,702	$203,512
Commodities	$65,446	$107,457	$92,200
Totals	**$2,119,243**	**$2,741,060**	**$2,674,082**

Personnel
FY 14/15 Operational Funding
$2,674,082



Personnel
FY 14/15 Operational Category
$2,674,082



Note: A portion of the amount budgeted to the General Fund for this department will be allocated to other funds. The allocation to other funds is recorded in the Centralized Appropriations Department. The allocation is based on the City department "customers" that the department serves.

Human Resources

Personnel Business Objective

FY 14/15 Operational Budget by Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
Employee Development	$346,739	-	-	-	-	$346,739
Employee Retention	$883,041	-	-	-	-	$883,041
Recruit and Hire	$1,444,302	-	-	-	-	$1,444,302
Expenditures Total	**$2,674,082**	**-**	**-**	**-**	**-**	**$2,674,082**
Expenditures Net of Revenues	**$2,674,082**	**-**	**-**	**-**	**-**	**$2,674,082**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
General Fund			
General Fund	$2,674,082	-	$2,674,082
Totals	**$2,674,082**	**-**	**$2,674,082**

FY 14/15 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
Employee Development	3.3	$342,075	$4,664	-	-	$346,739
Employee Retention	7.8	$766,319	$51,122	$65,600	-	$883,041
Recruit and Hire	14.3	$1,269,976	$147,726	$26,600	-	$1,444,302
Totals	**25.5**	**$2,378,370**	**$203,512**	**$92,200**	**-**	**$2,674,082**

Human Resources

Safety and Workers' Compensation Business Objective

Mission

Administer comprehensive Safety and Workers' Compensation programs that ensure regulatory compliance, while providing a safe work environment and superior Workers' Compensation adjudication in a way that demonstrates caring and fiscal responsibility.

Desired Outcomes

- The workplace is free from recognized hazards that cause, or are likely to cause, harm to City employees
- Qualified, productive, skilled employees continue to work in their pre-injury position following a work-related injury and/or illness

Performance Measures

Performance Measure Name	Unit of Measure	FY13/14 Target	FY13/14 Year End Estimate	FY 14/15 Target	Benchmark
Experience Modification Rate	Avg Safety&WrksComp Cost	1	1	1	1
The annual target for the Experience Modification Rate (EMOD) is derived from evaluating historical loss data and is set based on yearly Worker's Compensation accident trends. This measure looks at the 3-year history of Safety and Worker's Compensation costs based on national averages as reported by all employers. The benchmark is set each year by the National Council on Compensation Insurance (NCCI) and the Industrial Commission of Arizona (ICA). A target of "1" indicates losses are average. Annual EMOD data is available in late February to mid-March.					

Human Resources

Safety and Workers' Compensation Business Objective

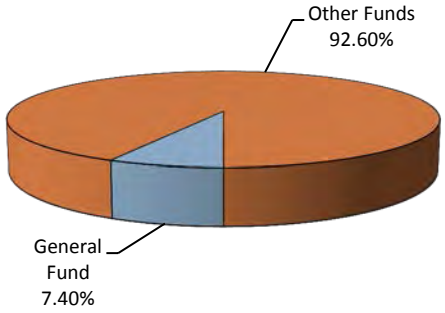
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
General Fund	$437,346	$505,873	$475,269
Other Funds	$5,149,838	$5,740,437	$5,951,170
Totals	**$5,587,184**	**$6,246,310**	**$6,426,440**

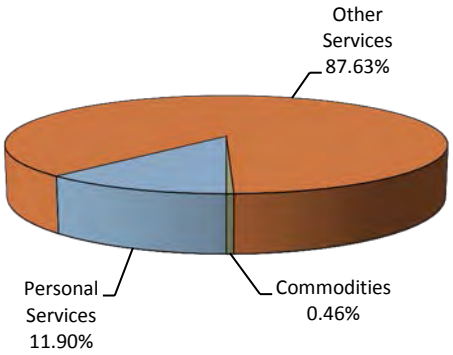
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		9.1	9.0
Personal Services	$645,541	$755,327	$765,040
Other Services	$4,932,043	$5,461,363	$5,631,600
Commodities	$9,599	$29,620	$29,800
Totals	**$5,587,184**	**$6,246,310**	**$6,426,440**

Safety and Workers' Compensation
FY 14/15 Operational Funding
$6,426,440



Safety and Workers' Compensation
FY 14/15 Operational Category
$6,426,440



Note: A portion of the amount budgeted to the General Fund for this department will be allocated to other funds. The allocation to other funds is recorded in the Centralized Appropriations Department. The allocation is based on the City department "customers" that the department serves.

Human Resources

Safety and Workers' Compensation Business Objective

FY 14/15 Operational Budget by Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
Claims Management	-	-	-	-	$5,951,170	$5,951,170
Training Inspections Hazard Assessment	$475,269	-	-	-	-	$475,269
Expenditures Total	**$475,269**	**-**	**-**	**-**	**$5,951,170**	**$6,426,440**
Expenditures Net of Revenues	**$475,269**	**-**	**-**	**-**	**$5,951,170**	**$6,426,440**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
General Fund			
General Fund	$475,269	-	$475,269
Other Funds			
Worker's Compensation	$5,951,170	-	$5,951,170
Totals	**$6,426,440**	**-**	**$6,426,440**

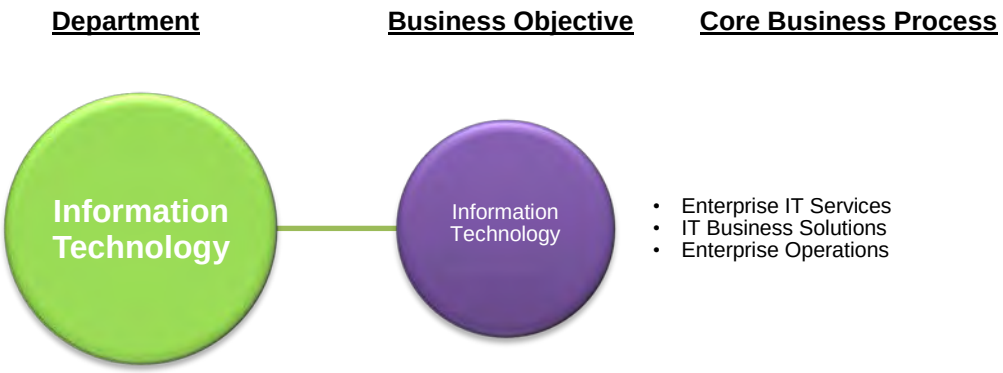
FY 14/15 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
Claims Management	5.2	$421,170	$5,526,000	$4,000	-	$5,951,170
Training Inspections Hazard Assessment	3.8	$343,869	$105,600	$25,800	-	$475,269
Totals	**9.0**	**$765,040**	**$5,631,600**	**$29,800**	**-**	**$6,426,440**

Information Technology

Department Description

The City of Mesa's Information Technology Department (ITD) provides the technology leadership, system implementation and ongoing support for a broad range of technologies used by City departments to provide quality services to our citizens, visitors and businesses. Technology services include: Business Solutions & Support, Enterprise Operations, and Enterprise IT Services.



Budgetary Highlights

The FY14/15 Information Technology Department budget includes a reduction of two Information Technology Architect I positions (2.0 FTE). The personal services savings will be utilized to fund expanded licensing for business analytics capability to meet the needs of City departments.

The savings will also fund hardware and subscription services to begin moving certain technology services to "the cloud." ITD evaluates the use of cloud computing in certain areas in order to reduce costs, utilize resources not available within the City, or to augment internal capacity in order to meet the City's technology needs. For example, ITD test lab equipment is due for replacement in FY14/15 and ITD will consider using the cloud to provide replacement options rather than continuing to replace City-owned hardware.

Information Technology

Information Technology Business Objective

Mission

Improving existing City services and creating new possibilities (via technology) anytime, anywhere the City needs it.

Desired Outcomes

- City services are delivered more efficiently and effectively through the use of information technology

Performance Measures

Performance Measure Name	Unit of Measure	FY13/14 Target	FY13/14 Year End Estimate	FY 14/15 Target	Benchmark
Critical Business Application Availability	% Overall Avail Apps	99.0	99.0	99.0	
Measure is a consolidated average across all platforms and interim is same as annual. Industry standards and funded availabillity targets					
Enterprise Platform Availability	% Overall Avail Infra	99.0	99.0	99.0	
Measure is a consolidated average across all platforms and interim is same as annual. Industry standards and funded availabillity targets					

Information Technology

Information Technology Business Objective

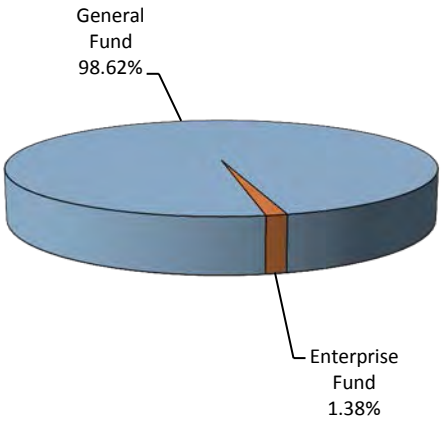
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
General Fund	$24,588,795	$31,471,871	$30,085,441
Enterprise Fund	$307,682	-	$422,000
Restricted Funds	$173,781	-	-
Other Funds	$6,705	-	-
Totals	**$25,076,962**	**$31,471,871**	**$30,507,441**

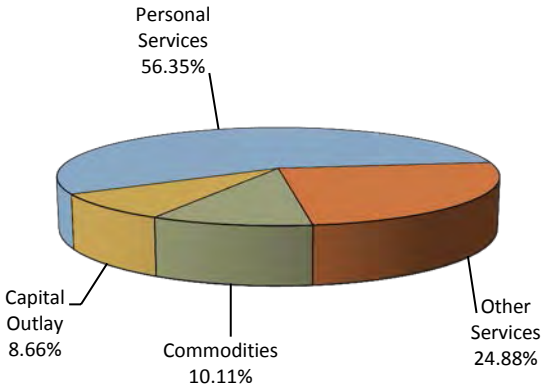
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		151.0	149.0
Personal Services	$15,488,736	$17,232,041	$17,189,565
Other Services	$6,111,558	$8,362,947	$7,589,833
Commodities	$2,096,641	$2,955,678	$3,084,846
Capital Outlay	$1,380,028	$2,921,205	$2,643,197
Totals	**$25,076,962**	**$31,471,871**	**$30,507,441**

Information Technology
FY 14/15 Operational Funding
$30,507,441



Information Technology
FY 14/15 Operational Category
$30,507,441



Note: A portion of the amount budgeted to the General Fund for this department will be allocated to other funds. The allocation to other funds is recorded in the Centralized Appropriations Department. The allocation is based on the City department "customers" that the department serves.

Information Technology

Information Technology Business Objective

FY 14/15 Operational Budget by Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
Enterprise IT Services	$10,345,896	-	-	-	-	$10,345,896
Enterprise Operations	$11,147,963	$422,000	-	-	-	$11,569,963
IT Business Solutions	$8,591,582	-	-	-	-	$8,591,582
Expenditures Total	**$30,085,441**	**$422,000**	**-**	**-**	**-**	**$30,507,441**
Expenditures Net of Revenues	**$30,085,441**	**$422,000**	**-**	**-**	**-**	**$30,507,441**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
General Fund			
Capital - General Fund	$3,191,091	-	$3,191,091
General Fund	$26,894,350	-	$26,894,350
Enterprise Fund			
Capital - Enterprise	$422,000	-	$422,000
Totals	**$30,507,441**	**-**	**$30,507,441**

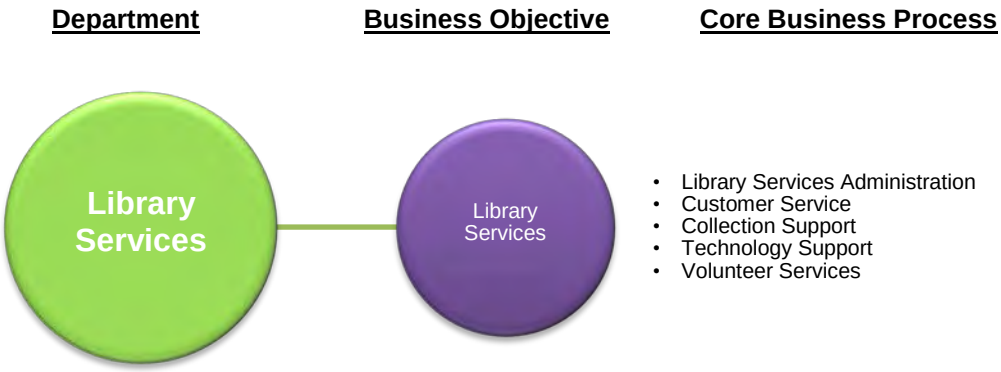
FY 14/15 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
Enterprise IT Services	63.3	$6,913,714	$2,722,834	$523,415	$185,933	$10,345,896
Enterprise Operations	37.5	$4,394,502	$2,307,892	$2,415,193	$2,452,376	$11,569,963
IT Business Solutions	48.3	$5,881,349	$2,559,107	$146,238	$4,888	$8,591,582
Totals	**149.0**	**$17,189,565**	**$7,589,833**	**$3,084,846**	**$2,643,197**	**$30,507,441**

Library Services

Department Description

The public library system serves the needs of Mesa citizens by providing books, programming, audio/visual materials and electronic resources that inform, educate and entertain residents. Mesa currently has four branches: Main Branch, Red Mountain Branch, Dobson Branch, and the Mesa Express Library.



Budgetary Highlights

The Library Department continues to review business delivery methods, including the use of existing positions. The department takes advantage of opportunities as they arise. During FY13/14, the net result of reorganization was the reduction of 0.2 FTE.

Library Services

Library Services Business Objective

Mission

Providing access and guidance to information, services, and resources that expand minds, empowers individuals, and enriches our diverse community.

Desired Outcomes

- The community is provided a resource for lifelong learning
- Our customer quality of life is enriched
- Customers use library resources to carry out daily life activities more effectively

Performance Measures

Performance Measure Name	Unit of Measure	FY13/14 Target	FY13/14 Year End Estimate	FY 14/15 Target	Benchmark
LIB-Circulation of Library Materials	# Library Matrls Circulated	3,495,476	2,865,398	3,495,476	6,777,902
The annual target for circulation is selected by comparing the current FY projected result with that of other libraries serving similar population using the most recent Public Library Data Service (2011) annual survey. Our FY 14/15 annual target comparison library is Sonoma County Library, CA and the benchmark is Cleveland Public Library, OH. The target was selected because Sonoma County Library is within the 50th percentile where we want to be while Cleveland Public Library is the benchmark as the highest performing library in that category.					
LIB-In-house Library Visits	# In Library Visits	1,263,518	1,141,346	1,263,518	3,836,924
The annual target for in-house visits is selected by comparing the current FY projected result with that of other libraries serving similar population using the most recent Public Library Data Service (2011) annual survey. Our FY 14/15 annual target comparison library is Wichita Public Library, KS and the benchmark is Cleveland Public Library, OH. The target was selected because Wichita Public Library is within the 25th percentile where we want to be while Cleveland Public Library is the benchmark as the highest performing library in that category.					
LIB-Public Internet Terminal Use	# of Public IntTerm Uses	290,103	255,354	290,103	1,017,952
The annual target for public Internet uses is selected by comparing the current FY projected result with that of other libraries serving similar population using the most recent Public Library Data Service (2011) annual survey. Our FY 14/15 annual target comparison library is Monmouth County Library, NJ and the benchmark is Cleveland Public Library, OH. The target was selected because Monmouth County Library is within 12% of where we want to be while Cleveland Public Library is the benchmark as the highest performing library in that category.					

Library Services

Library Services Business Objective

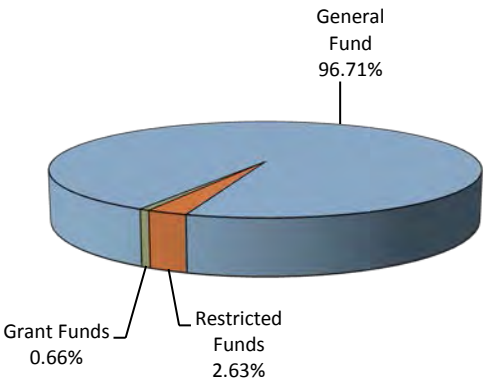
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
General Fund	$6,531,855	$7,399,050	$7,231,750
Restricted Funds	$80,118	$227,000	$196,800
Grant Funds	$47,032	$48,000	$49,000
Totals	**$6,659,004**	**$7,674,050**	**$7,477,550**

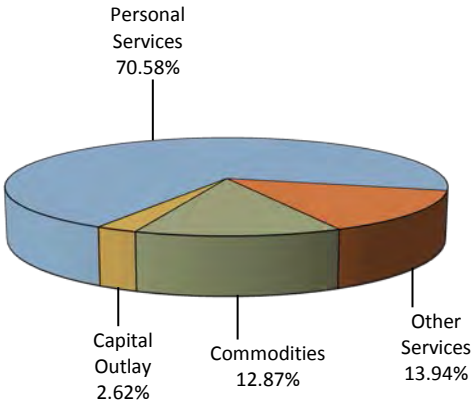
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		78.9	78.7
Personal Services	$5,078,106	$5,380,331	$5,277,531
Other Services	$803,905	$960,864	$1,042,452
Commodities	$724,076	$1,172,855	$962,017
Capital Outlay	$52,918	$160,000	$195,550
Totals	**$6,659,004**	**$7,674,050**	**$7,477,550**

Library Services
FY 14/15 Operational Funding
$7,477,550



Library Services
FY 14/15 Operational Category
$7,477,550



Library Services

Library Services Business Objective

FY 14/15 Operational Budget by Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
Collection Support	$1,435,528	-	$24,000	$20,000	-	$1,479,528
Customer Service	$3,846,524	-	-	$24,000	-	$3,870,524
Library Services Administration	$1,479,434	-	$157,400	$5,000	-	$1,641,834
Technology Support	$339,796	-	-	-	-	$339,796
Volunteer Services	$130,468	-	$15,400	-	-	$145,868
Expenditures Total	**$7,231,750**	**-**	**$196,800**	**$49,000**	**-**	**$7,477,550**
Revenues						
Collection Support	-	-	-	$20,000	-	$20,000
Customer Service	$231,797	-	$78,050	$24,000	-	$333,847
Library Services Administration	-	-	-	$5,000	-	$5,000
Revenues Total	**$231,797**	**-**	**$78,050**	**$49,000**	**-**	**$358,847**
Expenditures Net of Revenues	**$6,999,953**	**-**	**$118,750**	**-**	**-**	**$7,118,703**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
General Fund			
Capital - General Fund	$195,550	-	$195,550
General Fund	$7,036,200	$231,797	$6,804,403
Restricted Funds			
Special Programs Fund	$196,800	$78,050	$118,750
Grant Funds			
Grants - Gen. Gov.	$49,000	$49,000	-
Totals	**$7,477,550**	**$358,847**	**$7,118,703**

FY 14/15 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
Collection Support	8.5	$667,875	$298,452	$513,201	-	$1,479,528
Customer Service	61.2	$3,705,424	$52,650	$112,450	-	$3,870,524
Library Services Administration	5.0	$599,813	$532,915	$313,556	$195,550	$1,641,834
Technology Support	2.0	$173,951	$147,535	$18,310	-	$339,796
Volunteer Services	2.0	$130,468	$10,900	$4,500	-	$145,868
Totals	**78.7**	**$5,277,531**	**$1,042,452**	**$962,017**	**$195,550**	**$7,477,550**

Mayor and Council

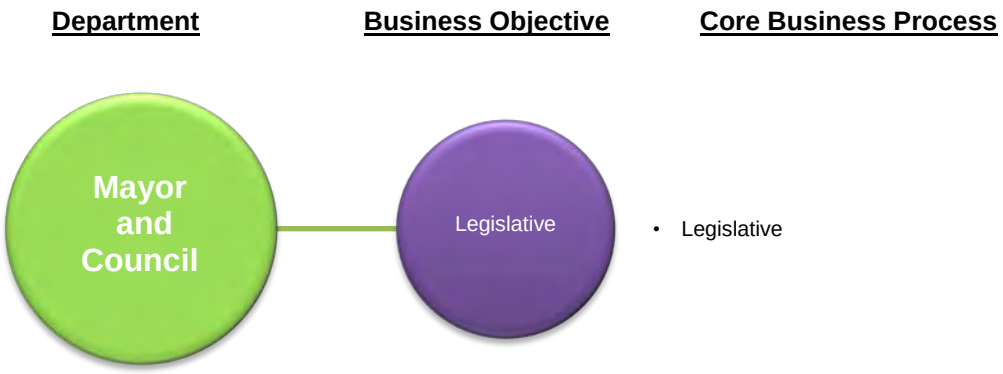
Department Description

The Mayor and City Council constitute the elected legislative body and policy making body of the City. The Mayor is elected at-large every four years. Councilmembers are also elected to four-year terms from one of six electoral districts in Mesa. The City of Mesa is a council-manager form of government whereby the Council employs a City Manager who runs the day-to-day operations of the City.

Each year the Mesa City Council reviews and updates its strategic initiatives. These initiatives are broad statements that serve as the vision and priorities of Mesa. City staff refers to and responds to these initiatives in their operational planning and budget preparation. These initiatives focus on

1) Economic Development
2) Quality of Life
3) Community Engagement
4) Financial Stability
5) Regional Leadership

The Mesa City Council believes that its people, not leaders, are what makes a City great and actively works to encourage citizen participation in the decision-making process. Whether it is through neighborhood meetings, advisory boards and committees, newsletters, telephone calls, email, letters, or social media, the Mesa City Council sets policies based on the input and needs of its citizens.



Budgetary Highlights

In FY13/14, $40,000 was shifted from the City Manager's budget to supplement the Mayor and Council's budget. The travel budget for the Council was underfunded given the Council's enhanced involvement and representation of Mesa with state, regional and national organizations. A $40,000 ongoing budget adjustment is included for Mayor and Council travel in FY14/15. A salary increase for the Mayor and Council will take effect in January 2015. This half-year of increased compensation requires an increase of $176,000 to the budget.

Mayor and Council

Legislative Business Objective

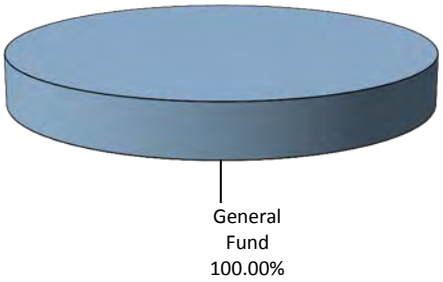
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
General Fund	$455,880	$515,000	$731,000
Totals	**$455,880**	**$515,000**	**$731,000**

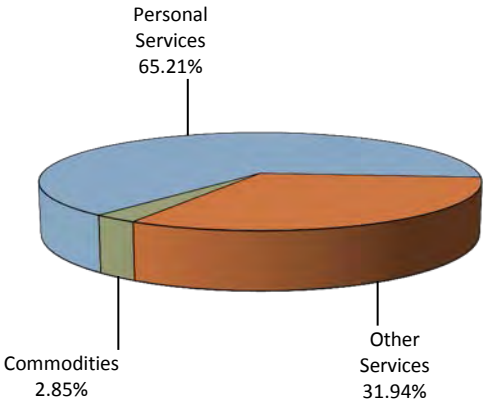
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		7.0	7.0
Personal Services	$207,485	$300,934	$476,699
Other Services	$233,493	$201,366	$233,501
Commodities	$14,902	$12,700	$20,800
Totals	**$455,880**	**$515,000**	**$731,000**

Legislative
FY 14/15 Operational Funding
$731,000



Legislative
FY 14/15 Operational Category
$731,000



Note: A portion of the amount budgeted to the General Fund for this department will be allocated to other funds. The allocation to other funds is recorded in the Centralized Appropriations Department. The allocation is based on the City department "customers" that the department serves.

Mayor and Council

Legislative Business Objective

FY 14/15 Operational Budget by Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
Legislative	$731,000	-	-	-	-	$731,000
Expenditures Total	**$731,000**	**-**	**-**	**-**	**-**	**$731,000**
Expenditures Net of Revenues	**$731,000**	**-**	**-**	**-**	**-**	**$731,000**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
General Fund			
General Fund	$731,000	-	$731,000
Totals	**$731,000**	**-**	**$731,000**

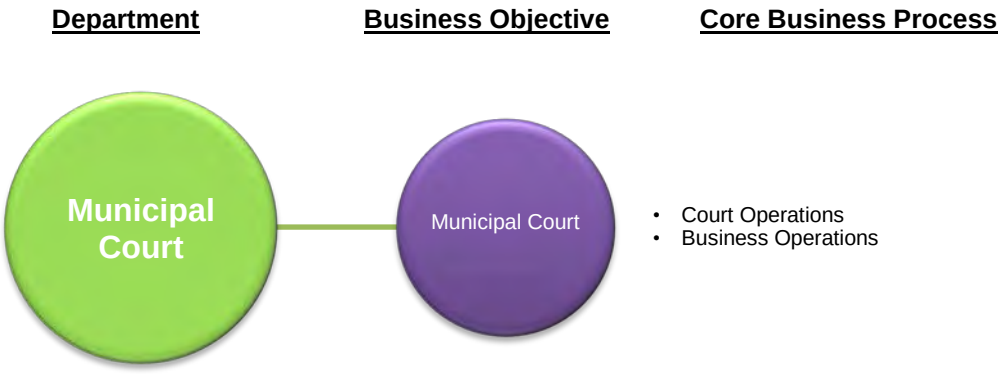
FY 14/15 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
Legislative	7.0	$476,699	$233,501	$20,800	-	$731,000
Totals	**7.0**	**$476,699**	**$233,501**	**$20,800**	**-**	**$731,000**

Municipal Court

Department Description

The purpose of the Mesa Municipal Court is to serve as the Judicial Branch of Government for the City of Mesa, adjudicate violations of State and Local law in a fair and timely manner; and provide court services to the public in a courteous, efficient and professional manner.



Budgetary Highlights

Court Sustainability Fee revenue for FY13/14 is anticipated to meet the forecasted amount of $425,000 for half of the year. In FY14/15, only $658,000 is estimated for the entire year because of fewer citations being issued, which equates to significantly less fine and fee revenue being collected overall. Total revenue collected by the Court in FY13/14 is anticipated to be $1.7 million less than budgeted and hold at this level through FY14/15.

The Court has been accumulating revenues from the allocation of Judicial Collection Enhancement Fund (JCEF) received each year. The funds are being used in conjunction with State funds on the implementation of the replacement case management system.

Municipal Court

Municipal Court Business Objective

Mission

As the judicial branch of government, to administer justice in a fair and timely manner.

Desired Outcomes

- Services are provided to the community in an efficient, accurate, consistent, and accessible manner

Performance Measures

Performance Measure Name	Unit of Measure	FY13/14 Target	FY13/14 Year End Estimate	FY 14/15 Target	Benchmark
Court Performance	% Composite Index of Perform	90.0	90.0	90.0	

Municipal Court

Municipal Court Business Objective

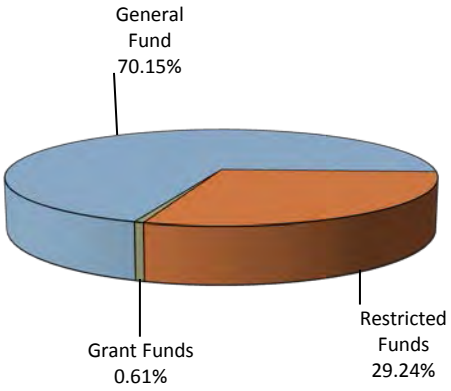
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
General Fund	$7,036,198	$7,118,840	$7,463,428
Restricted Funds	$140,904	$2,819,981	$3,110,496
Grant Funds	-	-	$65,000
Totals	**$7,177,102**	**$9,938,821**	**$10,638,924**

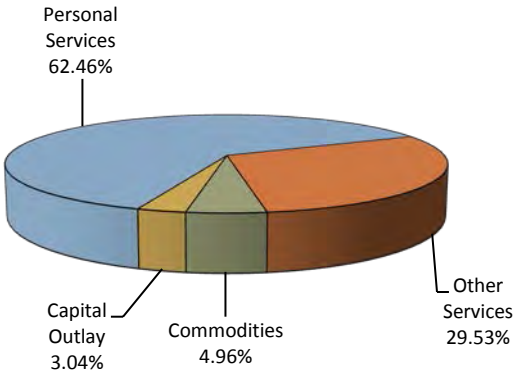
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		80.3	80.5
Personal Services	$6,147,136	$6,434,763	$6,645,530
Other Services	$922,601	$3,077,309	$3,141,563
Commodities	$85,980	$133,731	$528,197
Capital Outlay	$21,386	$293,018	$323,634
Totals	**$7,177,102**	**$9,938,821**	**$10,638,924**

Municipal Court
FY 14/15 Operational Funding
$10,638,924



Municipal Court
FY 14/15 Operational Category
$10,638,924



Municipal Court

Municipal Court Business Objective

FY 14/15 Operational Budget by Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
Business Operations	$3,310,622	-	$2,261,698	-	-	$5,572,320
Court Operations	$4,152,806	-	$848,798	$65,000	-	$5,066,604
Expenditures Total	**$7,463,428**	**-**	**$3,110,496**	**$65,000**	**-**	**$10,638,924**
Revenues						
Business Operations	$6,749,417	-	$566,354	-	-	$7,315,771
Court Operations	-	-	$329,000	$65,000	-	$394,000
Revenues Total	**$6,749,417**	**-**	**$895,354**	**$65,000**	**-**	**$7,709,771**
Expenditures Net of Revenues	**$714,011**	**-**	**$2,215,142**	**-**	**-**	**$2,929,153**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
General Fund			
Capital - General Fund	$2,000	-	$2,000
General Fund	$7,461,428	$6,749,417	$712,011
Restricted Funds			
Special Programs Fund	$3,110,496	$895,354	$2,215,142
Grant Funds			
Grants - Gen. Gov.	$65,000	$65,000	-
Totals	**$10,638,924**	**$7,709,771**	**$2,929,153**

FY 14/15 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
Business Operations	38.0	$2,774,544	$2,256,545	$267,597	$273,634	$5,572,320
Court Operations	42.5	$3,870,986	$885,018	$260,600	$50,000	$5,066,604
Totals	**80.5**	**$6,645,530**	**$3,141,563**	**$528,197**	**$323,634**	**$10,638,924**

Neighborhood Outreach and Animal Control

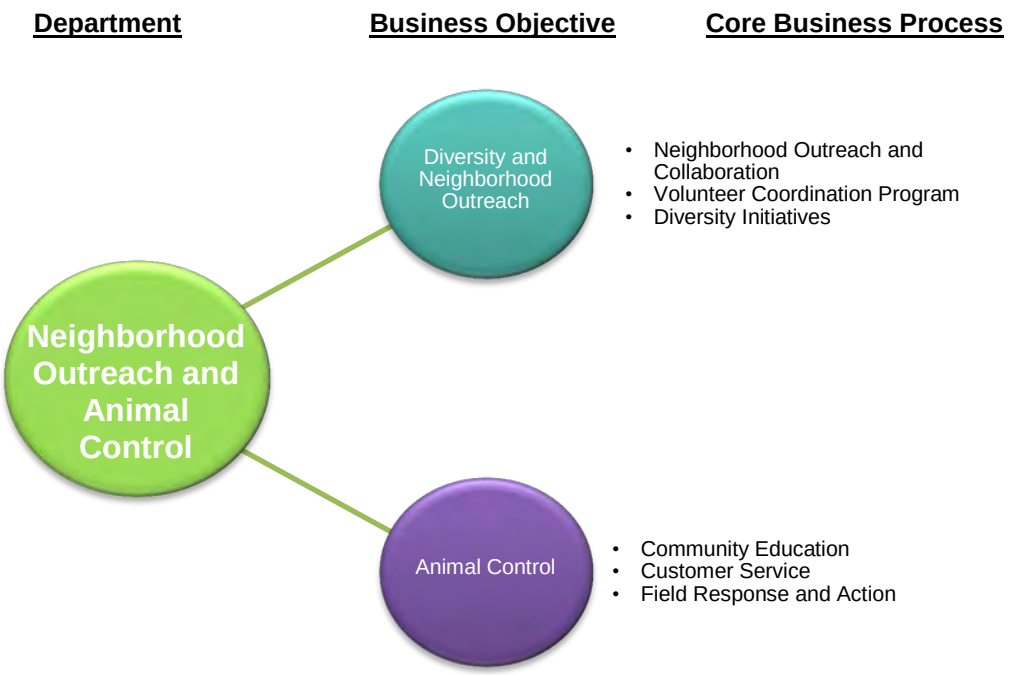
Department Description

The Neighborhood Outreach & Animal Control Department is made up of three divisions: Diversity Office, Neighborhood Outreach and Animal Control.

Diversity Office: The Diversity Office works to foster an awareness, understanding and respect for the differences that make us each unique human beings. The Diversity Office was created to support and enhance the efforts of Mesa's managers and employees to improve customer service to our growing diverse customers. The Diversity Administrator serves as the Americans with Disabilities Act (ADA) Coordinator for the community.

Neighborhood Outreach: The Neighborhood Outreach Office strives to provide quick responses and collaborative problem solving to Mesa residents concerned with neighborhood safety, appearance, and cohesiveness. We build community and maintain quality neighborhoods through a range of programs, education, resources, one-on-one assistance, volunteerism, and outreach.

Animal Control: The Animal Control Unit provides the citizens of Mesa with courteous, professional and effective animal control, and ensures the rights of animal owners and non-owners are protected and served.



Budgetary Highlights

The Neighborhood Outreach and Animal Control Department has a base budget for FY14/15 which is essentially equal to FY13/14. There was no change in the number of full-time employees. The department received a $25,000 grant from Cities of Service during FY13/14 to fund implementation of “Love Your Block” volunteer projects. The Department carried over $17,699 of unspent funds into the FY14/15 budget for the grant.

Neighborhood Outreach and Animal Control

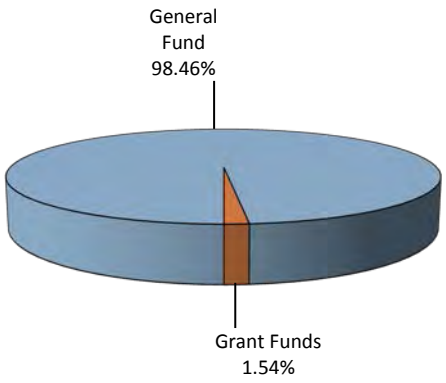
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
General Fund	$976,930	$1,098,000	$1,135,000
Grant Funds	-	-	$17,699
Totals	**$976,930**	**$1,098,000**	**$1,152,699**

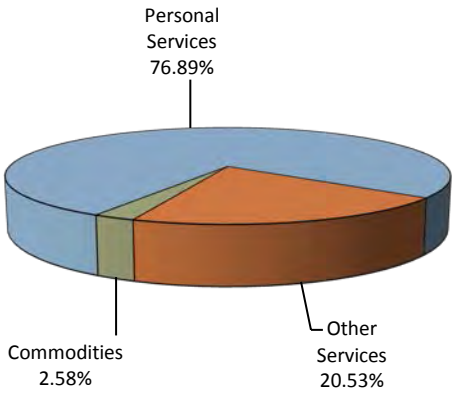
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		11.0	11.0
Personal Services	$777,767	$848,551	$886,257
Other Services	$175,413	$214,268	$236,664
Commodities	$23,750	$35,181	$29,778
Totals	**$976,930**	**$1,098,000**	**$1,152,699**

Neighborhood Outreach and Animal Control
FY 14/15 Operational Funding
$1,152,699



Neighborhood Outreach and Animal Control
FY 14/15 Operational Category
$1,152,699



Neighborhood Outreach and Animal Control

FY 14/15 Operational Budget by Business Objective and Funding Source

Business Objective	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
Animal Control	$500,947	-	-	-	-	$500,947
Diversity and Neighborhood Outreach	$634,053	-	-	$17,699	-	$651,752
Expenditures Total	**$1,135,000**	**-**	**-**	**$17,699**	**-**	**$1,152,699**
Expenditures Net of Revenues	**$1,135,000**	**-**	**-**	**$17,699**	**-**	**$1,152,699**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
General Fund			
General Fund	$1,135,000	-	$1,135,000
Grant Funds			
Grants - Gen. Gov.	$17,699	-	$17,699
Totals	**$1,152,699**	**-**	**$1,152,699**

FY 14/15 Operational Budget By Business Objective and Category

Business Objective	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
Animal Control	5.0	$324,868	$165,280	$10,799	-	$500,947
Diversity and Neighborhood Outreach	6.0	$561,389	$71,384	$18,979	-	$651,752
Totals	**11.0**	**$886,257**	**$236,664**	**$29,778**	**-**	**$1,152,699**

Neighborhood Outreach and Animal Control

Animal Control Business Objective

Mission

Serve and protect citizens and animals in the community through cooperative partnerships, education, and voluntary compliance or enforcement.

Desired Outcomes

- Citizen opinion of the department positively influences community ratings of the City's overall service quality

Performance Measures

Performance Measure Name	Unit of Measure	FY13/14 Target	FY13/14 Year End Estimate	FY 14/15 Target	Benchmark
Public Events Attended	# Public Events Attended	20	20	20	10
The annual target for public event attended is based on an estimation of our CFY target and benchmark. We base our benchmark from past historical data from our department records within in the past 3 years as other animal control agencies do not have or attend similar citywide events. The historical data shows consistent with the benchmark therefore we used the figure for our NFY target.					
All Calls for Service	# of All Service Calls	30,000	30,000	30,000	27,000
The annual target for all service calls is based on an estimation of our CFY target and benchmark. We base our benchmark from past historical data from our department records within in the past 3 years as other animal control agencies do not have a similar call intake system. There is no change in our target given the minor variance in past years.					
Animal Impounds	# of Animals Impounded	2,400	2,600	2,400	1,850
The annual target for animals impounded is based on an estimation of our CFY target and benchmark. We base our benchmark from past historical data from our department records within in the past 3 years as other animal control agencies do not have a similar record keeping system. The historical data shows a gradual increase from the benchmark which is demonstrated with the increase of our NFY target.					
Total Citations	# Citations Issued	60	150	96	37
The annual target for citations issued is based on the increase of our CFY target compared to our benchmark. We base our benchmark from past historical data from our department records within in the past 5 years as other animal control agencies do not issue criminal and civil citations in the same manner. The historical data shows a gradual increase from the benchmark which is demonstrated with the increase of our NFY target. More citations are being issued due to full staffing which allows for more time and manpower for violation follow-ups.					

Neighborhood Outreach and Animal Control

Animal Control Business Objective

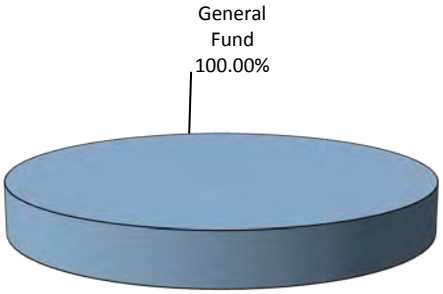
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
General Fund	$401,389	$492,327	$500,947
Totals	**$401,389**	**$492,327**	**$500,947**

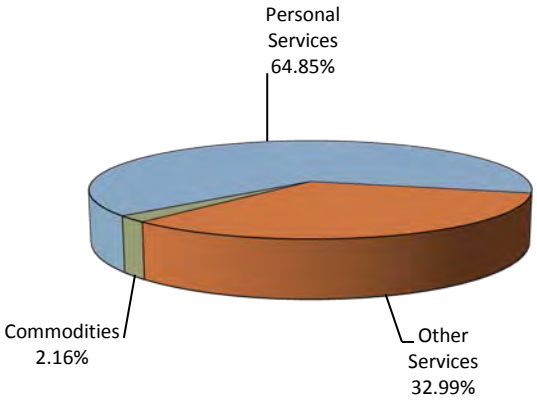
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		5.0	5.0
Personal Services	$279,622	$315,542	$324,868
Other Services	$115,429	$160,285	$165,280
Commodities	$6,337	$16,500	$10,799
Totals	**$401,389**	**$492,327**	**$500,947**

Animal Control
FY 14/15 Operational Funding
$500,947



Animal Control
FY 14/15 Operational Category
$500,947



Neighborhood Outreach and Animal Control

Animal Control Business Objective

FY 14/15 Operational Budget by Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
Community Education	$3,000	-	-	-	-	$3,000
Customer Service	$147,666	-	-	-	-	$147,666
Field Response and Action	$350,281	-	-	-	-	$350,281
Expenditures Total	**$500,947**	**-**	**-**	**-**	**-**	**$500,947**
Expenditures Net of Revenues	**$500,947**	**-**	**-**	**-**	**-**	**$500,947**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
General Fund			
General Fund	$500,947	-	$500,947
Totals	**$500,947**	**-**	**$500,947**

FY 14/15 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
Community Education	0.0	-	$2,000	$1,000	-	$3,000
Customer Service	2.0	$138,487	$8,380	$799	-	$147,666
Field Response and Action	3.0	$186,381	$154,900	$9,000	-	$350,281
Totals	**5.0**	**$324,868**	**$165,280**	**$10,799**	**-**	**$500,947**

Neighborhood Outreach and Animal Control

Diversity and Neighborhood Outreach Business Objective

Mission

Build partnerships that empower, enrich and energize Mesa's diverse community in order to create neighborhood leaders and vibrant, safe neighborhoods.

Desired Outcomes

- Mesa residents demonstrate passion, action, and leadership in keeping their neighborhoods strong and safe
- Mesa celebrates diversity and provides space to foster compassionate awareness and constructive conversations about important diversity matters and values
- Volunteerism in Mesa is at an all-time high and volunteer efforts help to extend and provide services in Mesa

Performance Measures

Performance Measure Name	Unit of Measure	FY13/14 Target	FY13/14 Year End Estimate	FY 14/15 Target	Benchmark
Active Registered Neighborhoods	# of Level 2/3 Active Nghbrds	74	81	76	74
The annual target for level of 2/3 active neighborhoods is based on the slight increase of our CFY target compared to our benchmark. We base our benchmark from past historical data from our department records within in the past 5 years as other agencies do not have a similar records keeping system. The historical data shows that the target has gradually exceeded the determined benchmark which is demonstrated with the increase in our NFY target.					
Human Relations Advisory Board Activities	# HRB Activ Conducted	25	30	25	12
The annual target for HRAB activity is based on the level of activity seen in our CFY target compared to the EOY projection. We base our benchmark from past historical data from the HRAB board. The historical data shows that the target has doubled from the determined benchmark which is reflected in the measurement of our NFY target. This increase also reflects the work completed by board members in order to meet the goals identified in their strategic plan.					
Neighborhood Refuse Removal	# of Refuse Tons Removed	300	375	380	150
The annual target for amount of refuse removed is based on the increase of our CFY target compared to our benchmark. We base our benchmark from past historical data from our department records within in the past 5 years as other agencies do not have a similar records keeping system. The historical data shows that the target has far exceeded the determined benchmark which is demonstrated with the increase in our NFY target.					
Citywide Volunteer Program Hrs	Volunteer Prg Hrs Citywide		220,000	200,000	150,000
The annual target citywide volunteer program hours is based on an estimation of our CFY target and benchmark. We base our benchmark from past historical data from our department records within in the past year this is a new measure with a new tracking system. The historical data shows a gradual increase compared to the benchmark therefore we slightly increased the NFY target.					

Neighborhood Outreach and Animal Control

Diversity and Neighborhood Outreach Business Objective

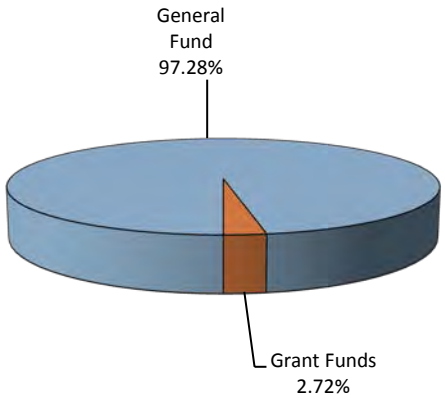
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
General Fund	$575,541	$605,673	$634,053
Grant Funds	-	-	$17,699
Totals	**$575,541**	**$605,673**	**$651,752**

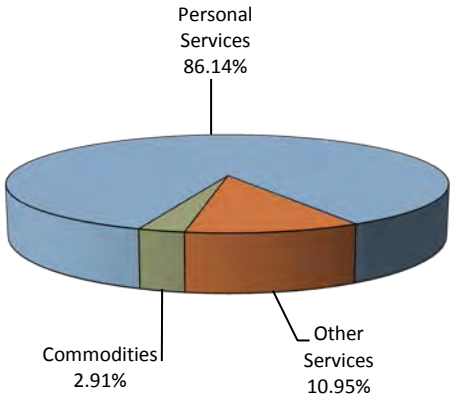
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		6.0	6.0
Personal Services	$498,145	$533,009	$561,389
Other Services	$59,984	$53,983	$71,384
Commodities	$17,412	$18,681	$18,979
Totals	**$575,541**	**$605,673**	**$651,752**

Diversity and Neighborhood Outreach
FY 14/15 Operational Funding
$651,752



Diversity and Neighborhood Outreach
FY 14/15 Operational Category
$651,752



Neighborhood Outreach and Animal Control

Diversity and Neighborhood Outreach Business Objective

FY 14/15 Operational Budget by Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
Diversity Initiatives	$170,119	-	-	-	-	$170,119
Neighborhood Outreach and Collaboration	$348,799	-	-	-	-	$348,799
Volunteer Coordination Program	$115,135	-	-	$17,699	-	$132,834
Expenditures Total	**$634,053**	**-**	**-**	**$17,699**	**-**	**$651,752**
Expenditures Net of Revenues	**$634,053**	**-**	**-**	**$17,699**	**-**	**$651,752**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
General Fund			
General Fund	$634,053	-	$634,053
Grant Funds			
Grants - Gen. Gov.	$17,699	-	$17,699
Totals	**$651,752**	**-**	**$651,752**

FY 14/15 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
Diversity Initiatives	1.5	$144,219	$23,000	$2,900	-	$170,119
Neighborhood Outreach and Collaboration	3.5	$321,819	$21,780	$5,200	-	$348,799
Volunteer Coordination Program	1.0	$95,351	$26,604	$10,879	-	$132,834
Totals	**6.0**	**$561,389**	**$71,384**	**$18,979**	**-**	**$651,752**

Office of Enterprise Resource Planning (ERP) Management

Department Description

The Office of ERP Management supports the group of citywide business systems collectively referred to as the ERP, Enterprise Resource Planning. The ERP includes Performance Budgeting, Financials, Purchasing, Vendor Self Service, Human Resources, Payroll, Timekeeping, Recruiting, and Debt & Investment Management systems. Primary department functions include security and workflow administration along with citywide functional training for central office staff, department users and managers.

In addition to operational support the department acts as a primary liaison to its vendor partners to improve issues management, contribute to ongoing product development, promote city driven product enhancement requests and strategic ERP roadmap and lifecycle planning.

Budgetary Highlights

The Office of ERP Management is the organization of a new area that was created during FY13/14. The area consists of one manager, two security analysts and three trainers that all support citywide business systems, collectively called an ERP (Enterprise Resource Planning), implemented as part of the CityEdge project. The department was created by transferring six existing positions from various departments (2.5 from Financial Services, 1.5 from the Office of Management and Budget, 1 from Business Services and 1 from Human Resources). FY14/15 sets the initial base budget for this area.

Office of Enterprise Resource Planning (ERP) Management

ERP Management Business Objective

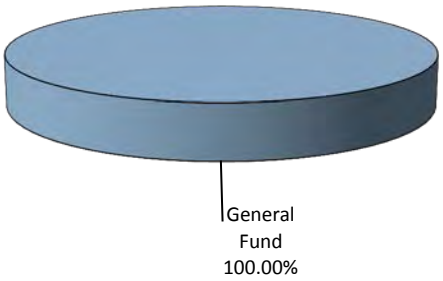
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
General Fund	-	-	$854,000
Totals	**-**	**-**	**$854,000**

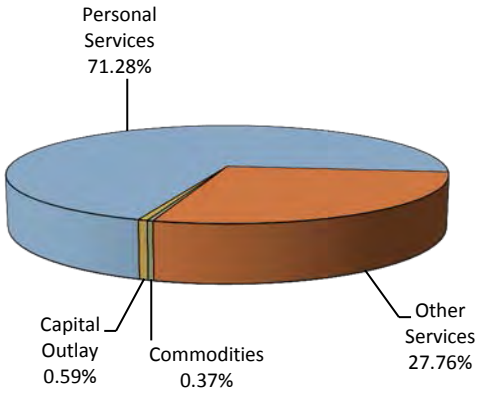
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		-	6.0
Personal Services	-	-	$608,759
Other Services	-	-	$237,071
Commodities	-	-	$3,170
Capital Outlay	-	-	$5,000
Totals	**-**	**-**	**$854,000**

ERP Management
FY 14/15 Operational Funding
$854,000



ERP Management
FY 14/15 Operational Category
$854,000



Note: A portion of the amount budgeted to the General Fund for this department will be allocated to other funds. The allocation to other funds is recorded in the Centralized Appropriations Department. The allocation is based on the City department "customers" that the department serves.

Office of Enterprise Resource Planning (ERP) Management

ERP Management Business Objective

FY 14/15 Operational Budget by Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
ERP Management	$854,000	-	-	-	-	$854,000
Expenditures Total	**$854,000**	**-**	**-**	**-**	**-**	**$854,000**
Expenditures Net of Revenues	**$854,000**	**-**	**-**	**-**	**-**	**$854,000**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
General Fund			
Capital - General Fund	$5,000	-	$5,000
General Fund	$849,000	-	$849,000
Totals	**$854,000**	**-**	**$854,000**

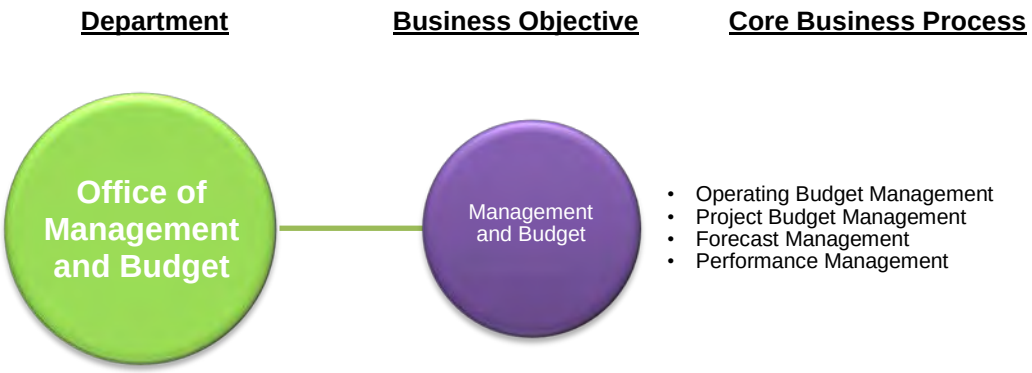
FY 14/15 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
ERP Management	6.0	$608,759	$237,071	$3,170	$5,000	$854,000
Totals	**6.0**	**$608,759**	**$237,071**	**$3,170**	**$5,000**	**$854,000**

Office of Management and Budget

Department Description

The Office of Management and Budget (OMB) is responsible for developing and managing the annual operating budget, the five-year capital improvement program, forecasting City-wide revenues, expenditures and fund balances, and conducting special projects. OMB manages a variety of City administrative processes and provides process improvement, performance management, surveying, and strategic planning services to City organizations.



Budgetary Highlights

There was movement both in and out of the Office of Management and Budget (OMB) in FY13/14 resulting in a net increase of 2.5 FTE.

- Two positions were added to expand the Performance Excellence team. In addition to providing process and organizational review and analysis for City departments, the team assists departments in resolving workflow and system issues with the new financial system.
- Two years ago, the City created a Management Associate Program that selects Master of Public Administration (MPA) graduates and develops them over four years with oversight by OMB. The final two original Management Associate positions were added during FY13/14.
- Also in FY13/14, one and a half positions (the other half position was in Financial Services) were transferred to the new Office of ERP Management.

In the FY14/15 budget, one higher-level position has been converted to two lower-level positions in order to provide support for Advantage management reports for both financial and performance data. The conversion had no net effect on the budget.

Office of Management and Budget

Management and Budget Business Objective

Mission

Ensure the effective and efficient use of resources to achieve the Strategic Initiatives of the City.

Desired Outcomes

- Financial and performance data and analyses are provided in a comprehensive, timely, and accurate manner so that City Council and City Management can make informed decisions
- Cost drivers and non-value added efforts are reduced and resources are transferred to economic value creating services the community wants and is willing to pay for

Performance Measures

Performance Measure Name	Unit of Measure	FY13/14 Target	FY13/14 Year End Estimate	FY 14/15 Target	Benchmark
Continuous Improvement Projects Completed	# CI Projects Completed	16	20	20	
Count of CI projects completed (deliverables per project scope were completed in the reporting period). Targets based on past performance.					
Stakeholder Ratings of OMB Services	%responses above satisfied			80.0	
Percent of responses received that rate service satisfaction as extremely and very satisfied. This is a new metric.					
Customer Satisfaction with Responsiveness	%cust indicat sat w omb resp			85.0	
Percent responding extremely or very satisfied on customer survey					
Availability of Forecast Data	%forcst data rpts rlsd			100.0	
# of forecast data reports released within published timeframes divided by total # of reports released					

Office of Management and Budget

Management and Budget Business Objective

Operational History by Funding Source

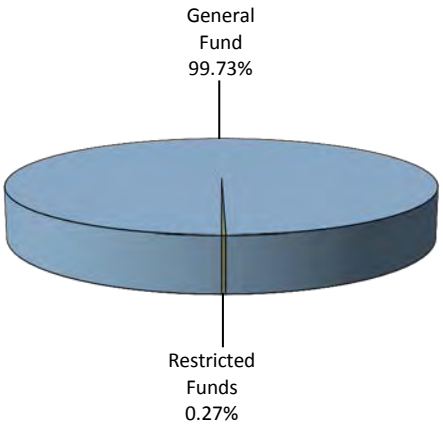
Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
General Fund	$223,202	$2,350,366	$2,630,757
Enterprise Fund	$83,258	-	-
Restricted Funds	-	-	$7,000
Totals	**$306,460**	**$2,350,366**	**$2,637,757**

Operational History by Category

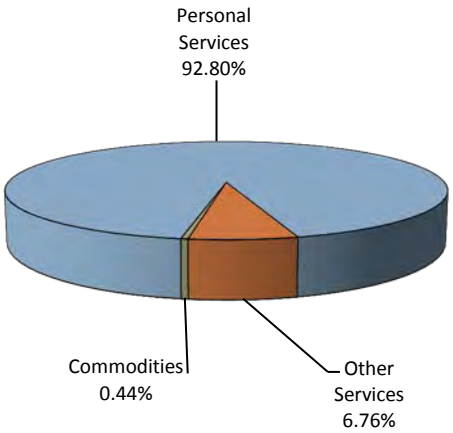
Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		19.5	23.0
Personal Services	$282,947	$2,161,927	$2,447,759
Other Services	$22,913	$178,939	$178,298
Commodities	$601	$9,500	$11,700
Totals	**$306,460**	**$2,350,366**	**$2,637,757**

Note: In FY 13/14, the Management and Budget division was merged together with the Management Performance and Accountability department to create the new Office of Management and Budget department. The FY 12/13 estimates above only include the expenditures for the Management Performance and Accountability Department.

Management and Budget
FY 14/15 Operational Funding
$2,637,757



Management and Budget
FY 14/15 Operational Category
$2,637,757



Note: A portion of the amount budgeted to the General Fund for this department will be allocated to other funds. The allocation to other funds is recorded in the Centralized Appropriations Department. The allocation is based on the City department "customers" that the department serves.

Office of Management and Budget

Management and Budget Business Objective

FY 14/15 Operational Budget by Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
Forecast Management	$663,790	-	$7,000	-	-	$670,790
Operating Budget Management	$853,219	-	-	-	-	$853,219
Performance Management	$555,609	-	-	-	-	$555,609
Project Budget Management	$558,139	-	-	-	-	$558,139
Expenditures Total	**$2,630,757**	**-**	**$7,000**	**-**	**-**	**$2,637,757**
Expenditures Net of Revenues	**$2,630,757**	**-**	**$7,000**	**-**	**-**	**$2,637,757**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
General Fund			
Capital - General Fund	-	-	-
General Fund	$2,630,757	-	$2,630,757
Enterprise Fund			
Enterprise Fund	-	-	-
Restricted Funds			
Community Facilities Districts - Operating	$7,000	-	$7,000
Totals	**$2,637,757**	**-**	**$2,637,757**

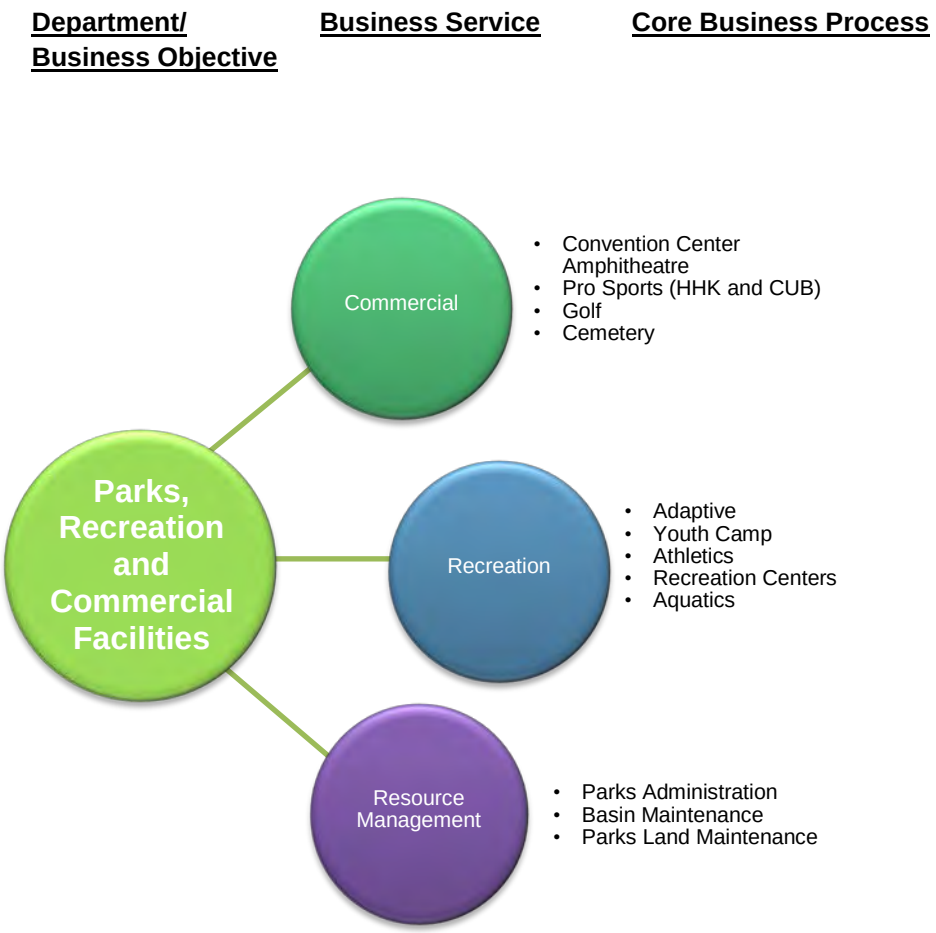
FY 14/15 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
Forecast Management	6.3	$652,790	$18,000	-	-	$670,790
Operating Budget Management	6.9	$721,521	$119,998	$11,700	-	$853,219
Performance Management	5.0	$533,209	$22,400	-	-	$555,609
Project Budget Management	4.8	$540,239	$17,900	-	-	$558,139
Totals	**23.0**	**$2,447,759**	**$178,298**	**$11,700**	**-**	**$2,637,757**

Parks, Recreation and Commercial Facilities

Department Description

The Parks, Recreation and Commercial Facilities Department aims to help residents enjoy Mesa to the fullest through parks and basins that span more than 2,000 acres, recreation centers, aquatic centers, wheels courts, tennis facilities, Dobson Ranch Golf Course, Cubs Park, Hohokam Stadium, Mesa Convention Center, Mesa Amphitheatre and the Mesa Cemetery. The Department strives to provide sustainable facilities and opportunities to enhance the quality of life and well-being of the community.



Parks, Recreation and Commercial Facilities

Budgetary Highlights

The FY14/15 budget for the Parks, Recreation and Commercial Facilities (PRCF) Department includes funding of $1.4 million for increases in the cost of vendor contracts and $138,000 for increases in vehicle usage expenses. Some of these additional costs are eligible to be funded by the Environmental Compliance Fee (ECF). An increase in the ECF fee in FY14/15 is funding the eligible costs.

The Department is working to develop and maintain the new and enhanced parks facilities included in the approved 2012 bond election package. The FY14/15 budget includes 8.9 new FTE to support the on-going operations of new parks and pools. Expansion of the City cemetery is also underway. In addition, several new “Pocket Parks” are being developed along roadways in various areas of the City. Efforts are being made to meet increasing public demand at other PRCF venues, such as at the City’s pools and at the Red Mountain Multigenerational Center.

Parks, Recreation and Commercial Facilities

Parks, Recreation and Commercial Facilities Business Objective

Mission

Committed to providing sustainable facilities and opportunities to enhance the quality of life and well being of our community.

Desired Outcomes

- The community enjoys the benefits of urban forests, natural areas, and waters that endure and captivate
- Recreation that inspires personal growth, healthy lifestyles, and a sense of community is readily available
- Dynamic parks that shape city character and meet diverse community needs are created and maintained
- Residents enjoy a safe place to play, celebrate, contemplate and recreate

Performance Measures

Performance Measure Name	Unit of Measure	FY13/14 Target	FY13/14 Year End Estimate	FY 14/15 Target	Benchmark
Aquatics Programs Utilization	% capacity aquatics	87.0	75.0	75.0	80.0
% capacity aquatics: Historical, Facility Capabilities					
Athletic Programs Offered	% capacity athletic programs	75.0	83.0	83.0	75.0
% capacity athletic programs: Historical, Projected Demand, Business Practices					
Convention Center Direct Cost Recovery	% cost recovery Conv Ctr	90.0	90.0	90.0	90.0
% cost recovery Conv Ctr: Historical, Facility Capacity, Economic Predictions					
Developed Park Acres	# park acres/1000 pop	4	4	4	7
# park acres/1000 pop: Population flux, NRPA & ICMA standards					
Rounds Played	# golf rounds played	64,500	52,000	52,000	65,900
# golf rounds played: Historical, Comps, Business Practices					

Parks, Recreation and Commercial Facilities

Parks, Recreation and Commercial Facilities Business Objective

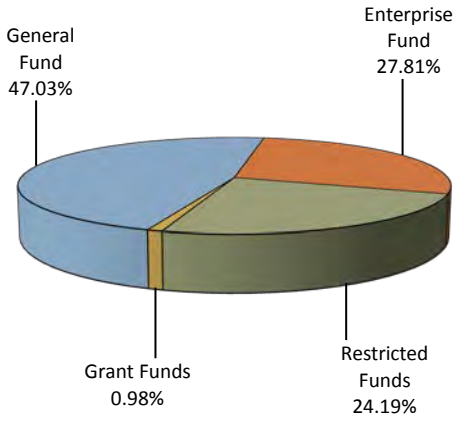
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
General Fund	$12,324,536	$13,228,577	$16,046,943
Enterprise Fund	$6,390,618	$8,055,910	$9,488,894
Restricted Funds	$6,063,467	$7,809,788	$8,253,906
Grant Funds	$143,878	$278,396	$333,177
Totals	**$24,922,500**	**$29,372,671**	**$34,122,920**

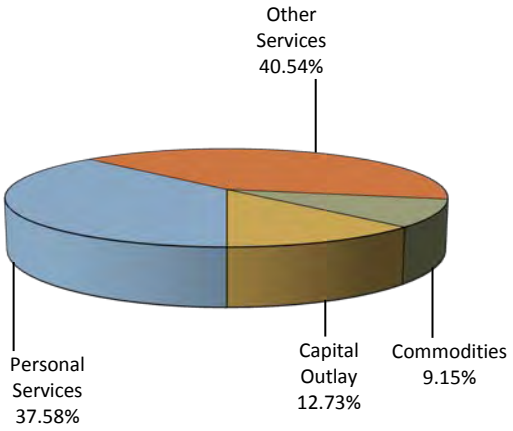
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		201.5	209.4
Personal Services	$11,371,948	$12,296,511	$12,823,353
Other Services	$11,074,273	$11,341,851	$13,833,248
Commodities	$2,057,126	$2,743,553	$3,121,803
Capital Outlay	$419,152	$2,990,756	$4,344,516
Totals	**$24,922,500**	**$29,372,671**	**$34,122,920**

Parks, Recreation and Commercial Facilities
FY 14/15 Operational Funding
$34,122,920



Parks, Recreation and Commercial Facilities
FY 14/15 Operational Category
$34,122,920



Parks, Recreation and Commercial Facilities

Parks, Recreation and Commercial Facilities Business Objective

FY 14/15 Operational Budget by Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
Adaptive	$370,611	-	$56,000	$96,058	-	$522,670
Aquatics	$2,738,500	-	-	-	-	$2,738,500
Athletics	$1,117,844	-	-	$118,975	-	$1,236,819
Cemetery	-	-	$1,579,440	-	-	$1,579,440
Convention Center Amphitheatre	-	$4,939,165	-	-	-	$4,939,165
Golf	-	$2,064,450	-	-	-	$2,064,450
Parks Administration	$2,930,430	$63,677	$234,389	$100,000	-	$3,328,496
Parks Land, Basin, Sports Facility Maintenance	$6,450,600	$1,744,886	$6,384,076	$1,109	-	$14,580,672
Pro Sports (HHK and CUB)	-	$676,716	-	-	-	$676,716
Recreation Centers	$2,140,624	-	-	-	-	$2,140,624
Youth Camp	$298,334	-	-	$17,035	-	$315,369
Expenditures Total	**$16,046,943**	**$9,488,894**	**$8,253,906**	**$333,177**	**-**	**$34,122,920**
Revenues						
Adaptive	$23,000	-	$56,000	$96,000	-	$175,000
Aquatics	$1,105,684	-	-	-	-	$1,105,684
Athletics	$1,052,400	-	$3,250	$86,050	-	$1,141,700
Cemetery	-	-	$1,426,500	-	-	$1,426,500
Convention Center Amphitheatre	-	$2,487,098	-	-	-	$2,487,098
Golf	-	$1,561,326	-	-	-	$1,561,326
Parks Administration	$175,000	-	$96,635	$100,000	-	$371,635
Parks Land, Basin, Sports Facility Maintenance	$170,000	-	$108,998	-	-	$278,998
Pro Sports (HHK and CUB)	-	$373,000	-	-	-	$373,000
Recreation Centers	$619,703	-	-	-	-	$619,703
Youth Camp	$122,750	-	-	-	-	$122,750
Revenues Total	**$3,268,537**	**$4,421,424**	**$1,691,383**	**$282,050**	**-**	**$9,663,394**
Expenditures Net of Revenues	**$12,778,406**	**$5,067,470**	**$6,562,523**	**$51,127**	**-**	**$24,459,526**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
General Fund			
Capital - General Fund	$781,200	-	$781,200
General Fund	$15,265,743	$3,268,537	$11,997,206
Enterprise Fund			
Capital - Enterprise	$2,854,311	$300,000	$2,554,311
Enterprise Fund	$6,634,583	$4,121,424	$2,513,159
Restricted Funds			
Cemetery	$1,589,440	$1,353,000	$236,440
Cemetery Reserve	-	$73,500	$(73,500)
Environmental Compliance Fee	$6,125,541	-	$6,125,541
Special Programs Fund	$538,924	$264,883	$274,041
Grant Funds			
Grants - Gen. Gov.	$333,177	$282,050	$51,127
Totals	**$34,122,920**	**$9,663,394**	**$24,459,526**

Parks, Recreation and Commercial Facilities

Parks, Recreation and Commercial Facilities Business Objective

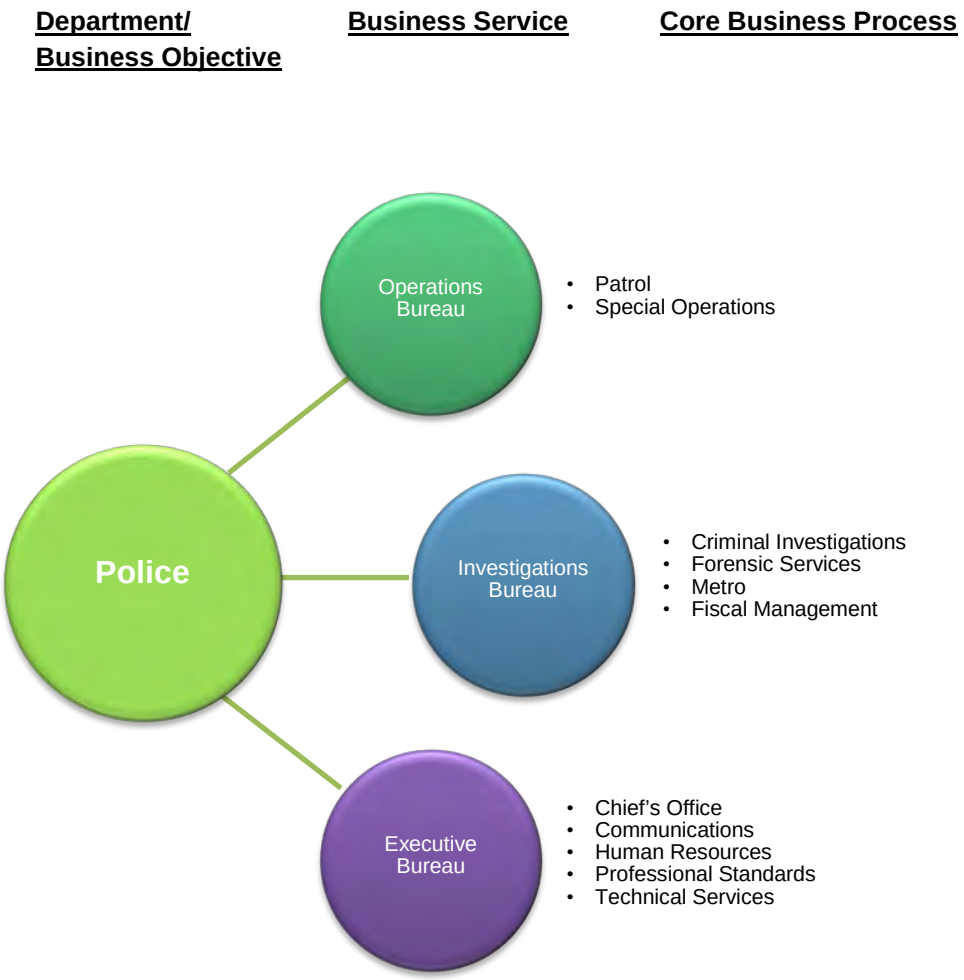
FY 14/15 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
Adaptive	6.4	$320,932	$158,888	$42,850	-	$522,670
Aquatics	50.1	$1,966,280	$347,003	$425,217	-	$2,738,500
Athletics	10.7	$634,942	$390,053	$144,749	$67,075	$1,236,819
Cemetery	10.3	$782,242	$218,230	$195,368	$383,600	$1,579,440
Convention Center Amphitheatre	13.8	$1,019,317	$1,506,973	$317,739	$2,095,136	$4,939,165
Golf	16.8	$1,028,275	$490,500	$376,250	$169,425	$2,064,450
Parks Administration	20.3	$1,736,347	$1,075,040	$229,820	$287,289	$3,328,496
Parks Land, Basin, Sports Facility Maintenance	47.6	$3,378,110	$8,867,821	$1,212,750	$1,121,991	$14,580,672
Pro Sports (HHK and CUB)	6.2	$427,402	$118,814	$30,500	$100,000	$676,716
Recreation Centers	22.0	$1,334,714	$583,985	$101,925	$120,000	$2,140,624
Youth Camp	5.5	$194,793	$75,941	$44,635	-	$315,369
Totals	**209.4**	**$12,823,353**	**$13,833,248**	**$3,121,803**	**$4,344,516**	**$34,122,920**

Police

Department Description

The Police Department is responsible for promoting an exceptional quality of life within the Mesa community through a process of collaboration and teamwork with residents and like-minded organizations. The Department's highest priorities are to protect life and property, preserve the peace, and uphold the rights of individuals. The Department accomplishes its mission by the suppression of crime through intensive patrol operations, thorough criminal investigations and the apprehension of criminal offenders, as well as crime prevention and community policing programs.



Police

Budgetary Highlights

In the FY14/15 budget, funding of $1.1 million for 11 School Resource Officers (SRO) has been re-categorized from the Grants Fund to the General Fund, along with SRO program reimbursement of $1.0 million.

The Police Department budget includes 6 new School Resource Officers as part of an Intergovernmental Agreement with Mesa & Gilbert Public Schools. The new SRO positions add $629,000 in on-going position costs to the General Fund along with $82,000 in one-time costs for FY14/15. The IGA will provide annual reimbursement of $594,000 that will pay for a substantial portion of the ongoing costs for these positions. The positions are contingent on the school districts receiving a grant.

Deferred compensation for sworn police employees increased in FY13/14 as part of a memorandum of understanding approved by the City. An on-going budget adjustment of $201,000 is included to cover the additional costs in FY14/15.

Police vehicle equipment maintenance and fuel costs have increased in recent years and are funded in the FY14/15 budget at an additional cost of $1.8 million in the General Fund. Jail costs in the General Fund increased by $365,000 due to the anticipated increase in rates of 5%.

The FY14/15 budget includes funding to replace a forensic Gas Chromatograph Mass Spectrometer (GCMS) lease with a purchased unit. The cost of the new instrument is expected to be about $130,000. The purchase eliminates $33,500 of ongoing lease costs. Three similar leased instruments were replaced in FY13/14, saving the City $108,000 in ongoing cost.

Police

Police Business Objective

Mission

Deliver professional police services.

Desired Outcomes

- Comprehensive Public Safety Plan
- Strong Community Partnerships
- Properly Trained Members

Performance Measures

Performance Measure Name	Unit of Measure	FY13/14 Target	FY13/14 Year End Estimate	FY 14/15 Target	Benchmark
Part I Crimes	# Part 1 Crimes per 1K	35	33	32	
Based on FY 13/14 actual numbers and projected numbers. Decreased by 2% to set the FY 14/15 goal.					
Injury/Fatal Crashes	# Inj/Fat Accidents per 1K	4	4	4	
Based on FY 13/14 actual numbers and projected numbers. Decreased by 2% to set the FY 14/15 goal.					

Police

Police Business Objective

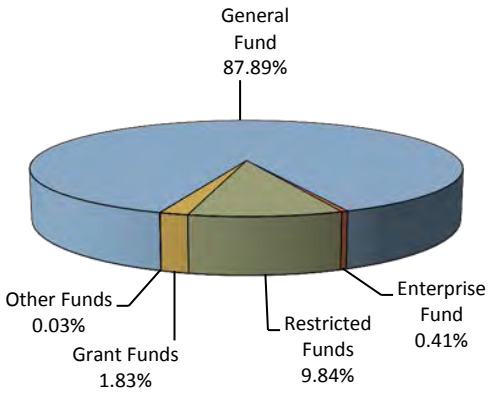
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
General Fund	$132,270,407	$136,283,149	$146,545,209
Enterprise Fund	$710,673	$926,823	$682,800
Restricted Funds	$14,519,310	$15,323,428	$16,408,045
Grant Funds	$5,171,054	$4,923,093	$3,058,340
Other Funds	$55,222	$59,986	$46,744
Totals	**$152,726,667**	**$157,516,479**	**$166,741,138**

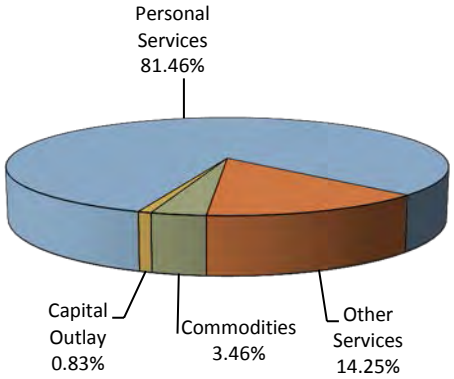
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		1,212.0	1,219.0
Personal Services	$125,616,217	$129,596,061	$135,830,980
Other Services	$21,074,604	$20,714,350	$23,766,930
Commodities	$3,493,361	$5,321,858	$5,762,036
Capital Outlay	$2,620,599	$1,884,210	$1,381,192
Offsets and Credits	$(78,115)	-	-
Totals	**$152,726,667**	**$157,516,479**	**$166,741,138**

Police
FY 14/15 Operational Funding
$166,741,138



Police
FY 14/15 Operational Category
$166,741,138



Police

Police Business Objective

FY 14/15 Operational Budget by Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
Chief's Office	$12,482,436	-	$1,421,305	$18,753	-	$13,922,494
Communications	$8,340,264	-	-	-	$8,079	$8,348,343
Criminal Investigations	$11,056,783	-	-	$255,920	-	$11,312,703
Fiscal Management	$1,616,243	-	-	-	-	$1,616,243
Forensic Services	$7,476,799	-	$40,000	$367,279	-	$7,884,078
Human Resources	$9,675,283	-	-	$37,200	-	$9,712,483
Metro	$23,914,910	-	$337,376	$1,767,703	$38,665	$26,058,653
Patrol	$48,559,434	$682,800	$14,509,365	$67,092	-	$63,818,690
Professional Standards	$1,125,944	-	-	-	-	$1,125,944
Special Operations	$15,807,217	-	$100,000	$40,000	-	$15,947,217
Technical Services	$6,489,897	-	-	$504,393	-	$6,994,290
Expenditures Total	**$146,545,209**	**$682,800**	**$16,408,045**	**$3,058,340**	**$46,744**	**$166,741,138**
Revenues						
Chief's Office	$5	-	$1,421,305	-	-	$1,421,310
Communications	$965,500	-	-	-	-	$965,500
Criminal Investigations	$417,202	-	-	$287,754	-	$704,956
Fiscal Management	$546,000	-	-	-	-	$546,000
Forensic Services	$612,794	-	-	$278,291	-	$891,085
Human Resources	$211,756	-	-	$37,200	-	$248,956
Metro	$966,040	-	$40,000	$2,143,703	-	$3,149,743
Patrol	$1,704,428	-	-	$67,092	-	$1,771,520
Special Operations	$409,641	-	-	$40,000	-	$449,641
Technical Services	-	-	-	$231,000	-	$231,000
Revenues Total	**$5,833,366**	**-**	**$1,461,305**	**$3,085,040**	**-**	**$10,379,711**
Expenditures Net of Revenues	**$140,711,843**	**$682,800**	**$14,946,740**	**$(26,700)**	**$46,744**	**$156,361,427**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
General Fund			
Capital - General Fund	$400,963	-	$400,963
General Fund	$146,144,246	$5,833,366	$140,310,880
Enterprise Fund			
Enterprise Fund	$682,800	-	$682,800
Restricted Funds			
Falcon Field Airport	$227,599	-	$227,599
Local Streets Sales Tax	$124,144	-	$124,144
Quality of Life Sales Tax	$14,157,622	-	$14,157,622
Special Programs Fund	$1,898,681	$1,461,305	$437,376
Grant Funds			
Grants - Gen. Gov.	$3,058,340	$3,085,040	$(26,700)
Other Funds			
Employee Benefit Trust	$46,744	-	$46,744
Totals	**$166,741,138**	**$10,379,711**	**$156,361,427**

Police

Police Business Objective

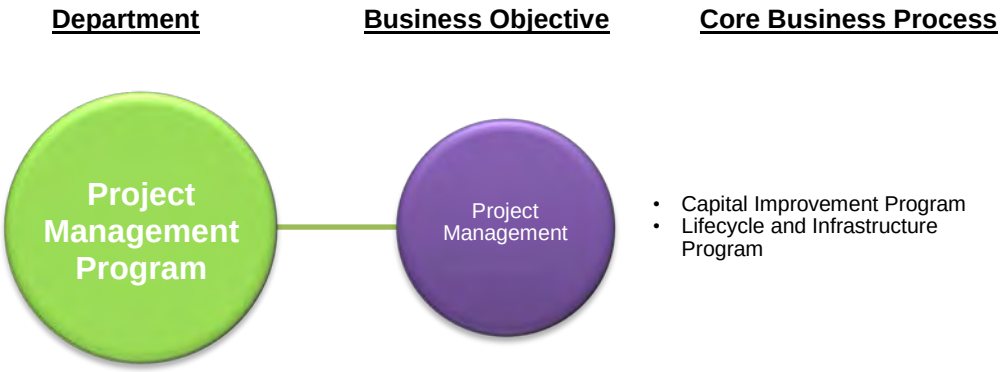
FY 14/15 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
Chief's Office	25.0	$4,117,613	$8,535,369	$1,216,207	$53,305	$13,922,494
Communications	105.0	$8,133,123	$179,220	$36,000	-	$8,348,343
Criminal Investigations	100.0	$11,081,393	$153,510	$77,800	-	$11,312,703
Fiscal Management	10.0	$868,993	$619,250	$128,000	-	$1,616,243
Forensic Services	65.5	$5,941,670	$901,872	$580,911	$459,625	$7,884,078
Human Resources	91.5	$8,114,239	$548,629	$997,415	$52,200	$9,712,483
Metro	128.5	$13,631,296	$10,036,382	$1,846,477	$544,498	$26,058,653
Patrol	526.0	$63,019,270	$490,502	$297,530	$11,388	$63,818,690
Professional Standards	11.5	$1,120,344	$2,350	$3,250	-	$1,125,944
Special Operations	116.0	$15,294,384	$446,552	$193,555	$12,726	$15,947,217
Technical Services	40.0	$4,508,655	$1,853,294	$384,891	$247,450	$6,994,290
Totals	**1,219.0**	**$135,830,980**	**$23,766,930**	**$5,762,036**	**$1,381,192**	**$166,741,138**

Project Management Program

Department Description

The Project Management Program department contains revenues and expenditures related to the Capital Improvement Program and Lifecycle & Infrastructure Program. The Project Management Program department is managed separately from any department operational plan.



Project Management Program

Project Management Business Objective

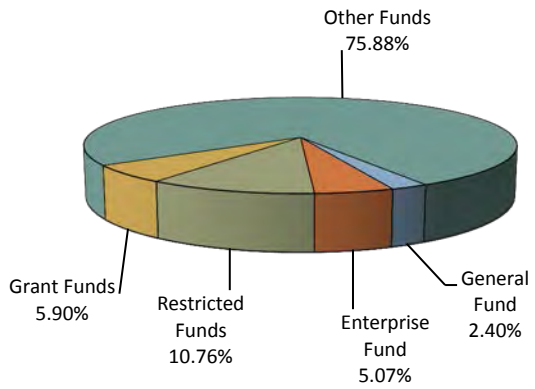
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
General Fund	$8,440,389	$10,179,349	$8,427,692
Enterprise Fund	$23,298,545	$21,268,333	$17,802,593
Restricted Funds	$30,299,290	$43,010,956	$37,800,893
Grant Funds	$5,530,897	$8,992,718	$20,724,718
Other Funds	$139,142,012	$262,538,644	$266,621,104
Totals	**$206,711,134**	**$345,990,000**	**$351,377,000**

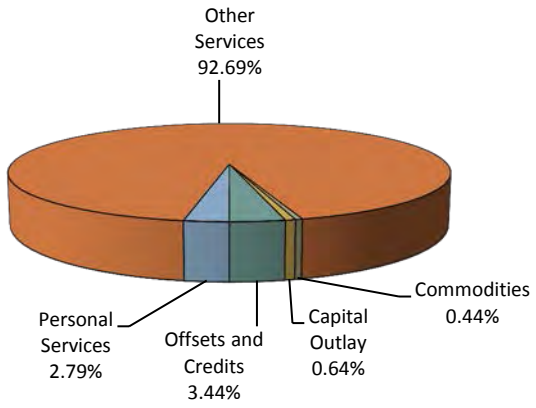
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		121.0	102.2
Personal Services	$15,244,693	$9,357,228	$9,820,640
Other Services	$30,698,995	$325,980,624	$325,676,634
Commodities	$3,934,044	$1,800,000	$1,550,733
Capital Outlay	$156,833,401	$2,939,955	$2,253,120
Offsets and Credits	-	$5,912,193	$12,075,873
Totals	**$206,711,134**	**$345,990,000**	**$351,377,000**

Project Management
FY 14/15 Operational Funding
$351,377,000



Project Management
FY 14/15 Operational Category
$351,377,000



Project Management Program

Project Management Business Objective

FY 14/15 Operational Budget by Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
Capital Improvement Program	$7,706,302	$17,758,566	$37,544,441	$20,724,718	$266,616,746	$350,350,773
Lifecycle and Infrastructure Program	$721,390	$44,027	$256,452	-	$4,358	$1,026,227
Expenditures Total	**$8,427,692**	**$17,802,593**	**$37,800,893**	**$20,724,718**	**$266,621,104**	**$351,377,000**
Revenues						
Capital Improvement Program	-	-	$7,293,204	$20,154,052	-	$27,447,256
Revenues Total	**-**	**-**	**$7,293,204**	**$20,154,052**	**-**	**$27,447,256**
Expenditures Net of Revenues	**$8,427,692**	**$17,802,593**	**$30,507,689**	**$570,666**	**$266,621,104**	**$323,929,744**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
General Fund			
Capital - General Fund	$7,401,471	-	$7,401,471
General Fund	$1,026,221	-	$1,026,221
Enterprise Fund			
Capital - Enterprise	$17,422,959	-	$17,422,959
Enterprise Fund	$379,634	-	$379,634
Restricted Funds			
Cemetery Reserve	$165,000	-	$165,000
Environmental Compliance Fee	$62,568	-	$62,568
Falcon Field Airport	$5,439,895	-	$5,439,895
Fleet Internal Service	$306,406	-	$306,406
Highway User Revenue Fund	$86,052	-	$86,052
Local Streets Sales Tax	$7,603,372	-	$7,603,372
Mesa Arts Center Restoration Fee	$10,145	-	$10,145
Print Shop Internal Service	$61	-	$61
Special Programs Fund	$279,714	$36,204	$243,510
Transit Fund	$13,937,020	-	$13,937,020
Transportation	$7,257,000	$7,257,000	-
Utility Replacement Extension and Renewal	$2,653,599	-	$2,653,599
Warehouse Internal Service	$61	-	$61
Grant Funds			
Community Development Block Grant	$579,046	-	$579,046
Grants - Enterprise	$4,717,582	$4,725,962	$(8,380)
Grants - Gen. Gov.	$15,428,090	$15,428,090	-
Other Funds			
Electric Bond Construction	$6,453,190	-	$6,453,190
Employee Benefit Trust	$1,002,104	-	$1,002,104
Gas Bond Construction	$16,687,030	-	$16,687,030
Highway Project Advancement Notes	-	-	-
Parks Bond Construction	$44,643,598	-	$44,643,598
Public Safety Bond Construction	$23,360,631	-	$23,360,631
Solid Waste Bond Construction	$7,545,683	-	$7,545,683
Spring Training Bond Construction	$20,390,621	-	$20,390,621
Streets Bond Construction	$30,615,228	-	$30,615,228
Wastewater Bond Construction	$45,779,943	-	$45,779,943
Water Bond Construction	$70,143,076	-	$70,143,076
Totals	**$351,377,000**	**$27,447,256**	**$323,929,744**

Project Management Program

Project Management Business Objective

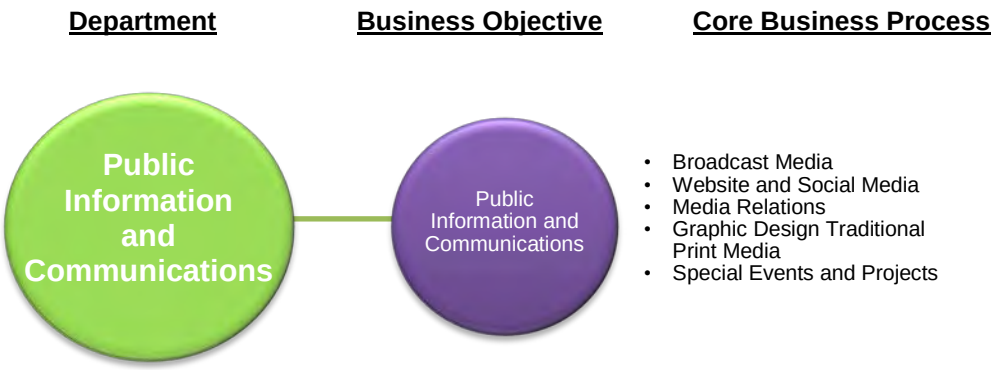
FY 14/15 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
Capital Improvement Program	102.2	$9,816,693	$325,014,081	$1,191,006	$2,253,120	$350,350,773
Lifecycle and Infrastructure Program	0.0	$3,947	$662,553	$359,727	-	$1,026,227
Totals	**102.2**	**$9,820,640**	**$325,676,634**	**$1,550,733**	**$2,253,120**	**$351,377,000**

Public Information and Communications

Department Description

The Public Information Office promotes a clear understanding of City policies, issues, and activities in an effort to enhance the public's and City employees' confidence in, and knowledge of City government. The Department provides information on Council strategic initiatives, special events, programs, and services in a timely and accurate manner using print, web, broadcast, social media and other web-based tools.



Budgetary Highlights

The Public Information and Communications Office budget includes a one-time increase of $62,235 for website improvements.

Public Information and Communications

Public Information and Communications Business Objective

Mission

Promote a clear understanding of City policies, issues, and activities as well as provide timely and accurate information on Council strategic initiatives, special events, programs, and services in an effort to enhance the public and City employees' confidence in, and knowledge of, City government.

Desired Outcomes

- Residents, businesses, visitors, and employees (RBVE) know about City services and programs, how to use them, and how they can be involved
- RBVE are aware of the decisions being made, why they were made, and how they might affect them
- Overall media coverage of City services, programs, and issues is fair and balanced
- All communications are interesting and informative to RBVEs and are readily available to Mesa RBVEs

Performance Measures

Performance Measure Name	Unit of Measure	FY13/14 Target	FY13/14 Year End Estimate	FY 14/15 Target	Benchmark
City-Generated Feature Pieces	# Feature Pieces	20	20	20	
NFY Target based on actual numbers. There is slight variance each month depending on what is happening throughout the City, but averages out.					
Mesaaz.gov	# Visits Mesaaz.gov	250,000	260,000	250,000	
NFY Target based on actual number of visits. Visits have gone up over the year.					
Mesachannel11.com	# Users VoD, Pod, Stream	1,500	1,500	1,500	
NFY Target based on actual numbers throughout the year.					
Positive Media Stories	# Positive Media Stories	40	60	40	
NFY Target based on actual numbers of stories throughout the year. There was a spike due to the Apple announcement and subsequent stories.					

Public Information and Communications

Public Information and Communications Business Objective

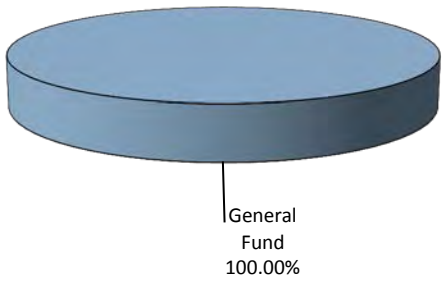
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
General Fund	$1,115,782	$1,171,000	$1,266,000
Totals	**$1,115,782**	**$1,171,000**	**$1,266,000**

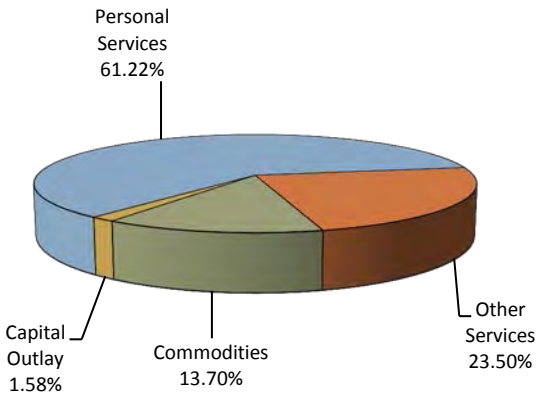
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		7.0	7.0
Personal Services	$747,267	$750,130	$775,037
Other Services	$269,054	$241,095	$297,512
Commodities	$88,736	$168,275	$173,451
Capital Outlay	$10,725	$11,500	$20,000
Totals	**$1,115,782**	**$1,171,000**	**$1,266,000**

Public Information and Communications
FY 14/15 Operational Funding
$1,266,000



Public Information and Communications
FY 14/15 Operational Category
$1,266,000



Note: A portion of the amount budgeted to the General Fund for this department will be allocated to other funds. The allocation to other funds is recorded in the Centralized Appropriations Department. The allocation is based on the City department "customers" that the department serves.

Public Information and Communications

Public Information and Communications Business Objective

FY 14/15 Operational Budget by Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
Broadcast Media	$502,391	-	-	-	-	$502,391
Graphic Design Traditional Print Media	$150,475	-	-	-	-	$150,475
Media Relations	$325,754	-	-	-	-	$325,754
Special Events and Projects	$159,089	-	-	-	-	$159,089
Website and Social Media	$128,292	-	-	-	-	$128,292
Expenditures Total	**$1,266,000**	**-**	**-**	**-**	**-**	**$1,266,000**
Revenues						
Broadcast Media	$12,000	-	-	-	-	$12,000
Media Relations	$85,695	-	-	-	-	$85,695
Revenues Total	**$97,695**	**-**	**-**	**-**	**-**	**$97,695**
Expenditures Net of Revenues	**$1,168,305**	**-**	**-**	**-**	**-**	**$1,168,305**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
General Fund			
Capital - General Fund	$20,000	-	$20,000
General Fund	$1,246,000	$97,695	$1,148,305
Totals	**$1,266,000**	**$97,695**	**$1,168,305**

FY 14/15 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
Broadcast Media	2.5	$265,090	$74,300	$143,001	$20,000	$502,391
Graphic Design Traditional Print Media	1.1	$108,475	$42,000	-	-	$150,475
Media Relations	2.2	$250,727	$68,577	$6,450	-	$325,754
Special Events and Projects	0.8	$92,489	$42,600	$24,000	-	$159,089
Website and Social Media	0.6	$58,257	$70,035	-	-	$128,292
Totals	**7.0**	**$775,037**	**$297,512**	**$173,451**	**$20,000**	**$1,266,000**

Solid Waste Management

Department Description

The Solid Waste Department provides the citizens of Mesa with quality customer service, timely refuse and recycling collections and sound landfill management practices. The department works toward cost efficient operations while considering the benefit and development of additional waste diversion programs that will sustain landfill resources.

Budgetary Highlights

The Solid Waste Department budget includes adjustments in FY14/15 for higher vehicle and landfill costs. The City is moving forward with plans to save operating costs by converting the Solid Waste vehicle fleet from diesel to compressed natural gas (CNG) over the next seven years. New landfill and recycling contracts are in place and savings in time and fuel costs is beginning to be realized.

The City is currently considering the establishment of an eastside Solid Waste facility; the move would make daily operations more cost-effective. The tools and technology to maintain a competitive, customer-service driven business operation are continually reviewed and upgraded.

The FY14/15 budget includes $1.4 million for a new Solid Waste software system that that will increase productivity while also enhancing service quality. In addition, two customer service positions, one full-time and one part-time, were transferred from Business Services to Solid Waste resulting in an increase of 1.5 FTE for the department.

Solid Waste Management

Solid Waste Management Business Objective

Mission

Committed to providing excellence in the delivery of solid waste services to Mesa's residents, businesses and visitors.

Desired Outcomes

- Solid Waste is collected in a safe, timely, professional and fiscally responsible manner
- Dependence on natural resources is reduced through waste reduction and recycling
- The Solid Waste Management program is managed to ensure our financial obligations

Performance Measures

Performance Measure Name	Unit of Measure	FY13/14 Target	FY13/14 Year End Estimate	FY 14/15 Target	Benchmark
Overall Blue & Green Barrel Recycling Diversion Rate	% Overall Diversion Rate	31.7	31.7	31.7	
The overall diversion rate is the total tons for recycle and green waste barrels divided by the total trash, recycle and green waste barrel tons. The current national average as calculated by the Environmental Protection Agency (EPA) is estimated at 34%. This includes the recycling of organic food waste, yard waste, paper and paperboard, packaging/containers including aluminum, glass and plastic. The target is to maintain our current diversion rate of 31.7% which includes EPA's listed items with the exception of organic food waste.					
Preventable Accidents	# Preventable Accidents	0	0	0	
Vehicular accidents are defined as those that occur while the vehicle is in motion and comes into contact with another motor vehicle or person. The measure is the number of preventable accidents per 100,000 miles driven. Our target is set at zero. The Solid Waste Management Department strives each year for zero preventable motor vehicle accidents through Operator Safety Education and continual management oversight to ensure safety in operations.					

Solid Waste Management

Solid Waste Management Business Objective

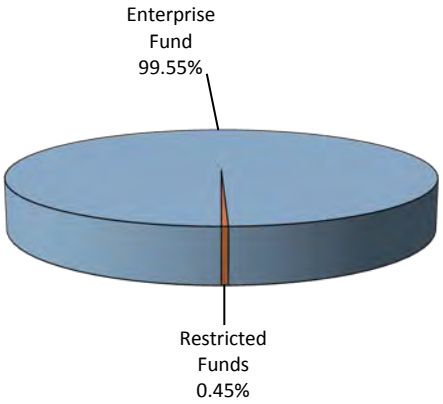
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
Enterprise Fund	$24,609,404	$23,591,905	$27,736,981
Restricted Funds	$172,430	$62,000	$124,000
Totals	**$24,781,834**	**$23,653,905**	**$27,860,981**

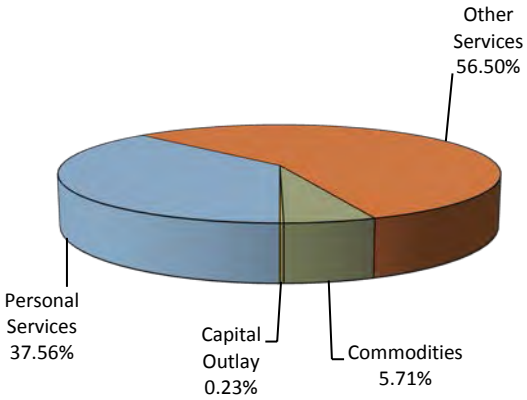
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		129.0	130.5
Personal Services	$9,732,354	$9,794,623	$10,463,327
Other Services	$13,767,069	$12,311,945	$15,742,269
Commodities	$1,250,012	$1,500,254	$1,591,304
Capital Outlay	$32,399	$47,083	$64,081
Totals	**$24,781,834**	**$23,653,905**	**$27,860,981**

Solid Waste Management
FY 14/15 Operational Funding
$27,860,981



Solid Waste Management
FY 14/15 Operational Category
$27,860,981



Solid Waste Management

Solid Waste Management Business Objective

FY 14/15 Operational Budget by Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
Barrel Collection	-	$14,134,310	$62,000	-	-	$14,196,310
Bin Collection	-	$5,431,774	-	-	-	$5,431,774
Operations Support	-	$2,315,777	$62,000	-	-	$2,377,777
Recycling and Outreach	-	$386,646	-	-	-	$386,646
Roll-Off Collection	-	$1,365,799	-	-	-	$1,365,799
Safety	-	$140,587	-	-	-	$140,587
Solid Waste Administration	-	$3,630,582	-	-	-	$3,630,582
Special Collections	-	$331,505	-	-	-	$331,505
Expenditures Total	**-**	**$27,736,981**	**$124,000**	**-**	**-**	**$27,860,981**
Expenditures Net of Revenues	**-**	**$27,736,981**	**$124,000**	**-**	**-**	**$27,860,981**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
Enterprise Fund			
Capital - Enterprise	$64,081	-	$64,081
Enterprise Fund	$27,672,900	-	$27,672,900
Restricted Funds			
Solid Waste Development Fee	$124,000	-	$124,000
Totals	**$27,860,981**	**-**	**$27,860,981**

FY 14/15 Operational Budget By Core Business Process and Category

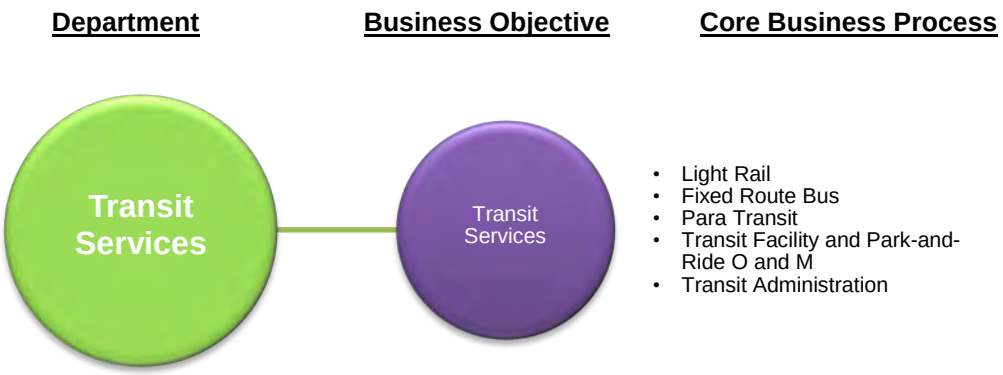
Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
Barrel Collection	66.5	$5,324,564	$8,809,746	$62,000	-	$14,196,310
Bin Collection	22.1	$1,772,352	$3,655,922	$3,500	-	$5,431,774
Operations Support	12.0	$698,296	$346,400	$1,269,000	$64,081	$2,377,777
Recycling and Outreach	3.0	$298,796	$74,250	$13,600	-	$386,646
Roll-Off Collection	5.9	$506,228	$859,571	-	-	$1,365,799
Safety	1.0	$88,987	$6,800	$44,800	-	$140,587
Solid Waste Administration	17.0	$1,577,238	$1,864,940	$188,404	-	$3,630,582
Special Collections	3.0	$196,865	$124,640	$10,000	-	$331,505
Totals	**130.5**	**$10,463,327**	**$15,742,269**	**$1,591,304**	**$64,081**	**$27,860,981**

Note: Utility rate related revenues are recorded in the Centralized Appropriations Department.

Transit Services

Department Description

The Transit Services Department serves the public by planning, designing, operating, and maintaining a high quality, transit system for the City of Mesa.



Budgetary Highlights

The Transit Services budget is largely determined by contracts with the Regional Public Transportation Authority (RPTA) and METRO Light Rail for bus, para-transit and light rail operations. Light rail construction to extend the line to Mesa Drive continues on schedule to begin service in November 2015. The project may be completed early and METRO may be ready to begin service to Mesa Drive as soon as May 2015. Funding is included in the FY14/15 budget to begin operating light rail to Mesa Drive in May 2015. Planning for extension of the line to Gilbert Road is in progress.

In FY14/15, the Transit budget for contractual services is reduced by more than $1.0 million due to a change in delivery method for Dial-a-Ride services and the unification of bus service in the East Valley cities.

Transit Services

Transit Services Business Objective

Mission

Enhance the quality of life for residents and visitors of all abilities by providing a safe and efficient transit system

Desired Outcomes

- Mesa residents and visitors have mobility options within the City and the region to access significant employment/activity centers and residential areas

Performance Measures

Performance Measure Name	Unit of Measure	FY13/14 Target	FY13/14 Year End Estimate	FY 14/15 Target	Benchmark
Cost per EVDAR trip	$ Cost per EVDAR trip	29	31	31	
Annual Cost Per Dial-a-Ride Trip. Mesa historical data was utilized to determine the target, plus known factors such as fuel cost adn number of trips made to determine the annual target. No suitable benchmark was found for average East Valley Dial-a-Ride (EVDAR) cost per trip.					
Weekday Boardings-Fixed Route	# wkday boardings-bus	4,500,000	4,054,268	4,600,000	6,716,000
The annual target is based on historical boardings. Tempe has beem chosen as a desirable benchmark or comparision City due to their preferable fixed route frequesncies and area of coverage including their Orbit and neighborhood Flash.					
Weekday Boardings-Light Rail	# wkday boardings-lt rail	950,000	930,000	1,000,000	3,109,414
The annual target is based on historical boardings. Tempe is the best benchmark available at this time, and has 7 miles of (Light Rail Transit) LRT service. Mesa is a growing system that expects to have 4 miles in 2016 and an additional 2 miles shortly after. Tempe is our comparable benchmark and is better than Phoenix which has 12 miles of service.					

Transit Services

Transit Services Business Objective

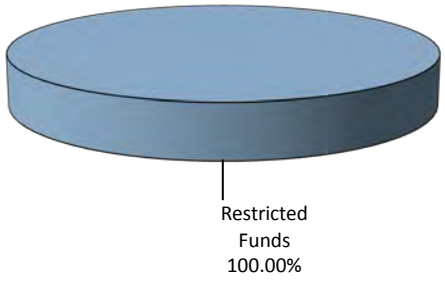
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
Restricted Funds	$7,035,786	$8,586,000	$8,399,000
Totals	**$7,035,786**	**$8,586,000**	**$8,399,000**

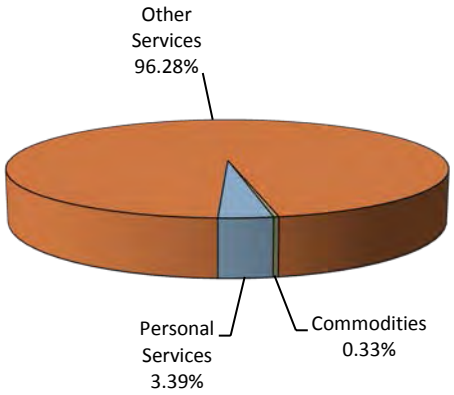
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		2.7	2.7
Personal Services	$207,261	$310,804	$284,903
Other Services	$6,791,401	$8,247,316	$8,086,217
Commodities	$37,124	$27,880	$27,880
Totals	**$7,035,786**	**$8,586,000**	**$8,399,000**

Transit Services
FY 14/15 Operational Funding
$8,399,000



Transit Services
FY 14/15 Operational Category
$8,399,000



Transit Services

Transit Services Business Objective

FY 14/15 Operational Budget by Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
Fixed Route Bus	-	-	$3,908,807	-	-	$3,908,807
Light Rail	-	-	$2,424,785	-	-	$2,424,785
Para Transit	-	-	$1,032,429	-	-	$1,032,429
Transit Administration	-	-	$286,588	-	-	$286,588
Transit Facility and Park-and-Ride O and M	-	-	$746,391	-	-	$746,391
Expenditures Total	**-**	**-**	**$8,399,000**	**-**	**-**	**$8,399,000**
Revenues						
Light Rail	-	-	$1,326,990	-	-	$1,326,990
Revenues Total	**-**	**-**	**$1,326,990**	**-**	**-**	**$1,326,990**
Expenditures Net of Revenues	**-**	**-**	**$7,072,010**	**-**	**-**	**$7,072,010**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
Restricted Funds			
Transit Fund	$8,399,000	$1,326,990	$7,072,010
Totals	**$8,399,000**	**$1,326,990**	**$7,072,010**

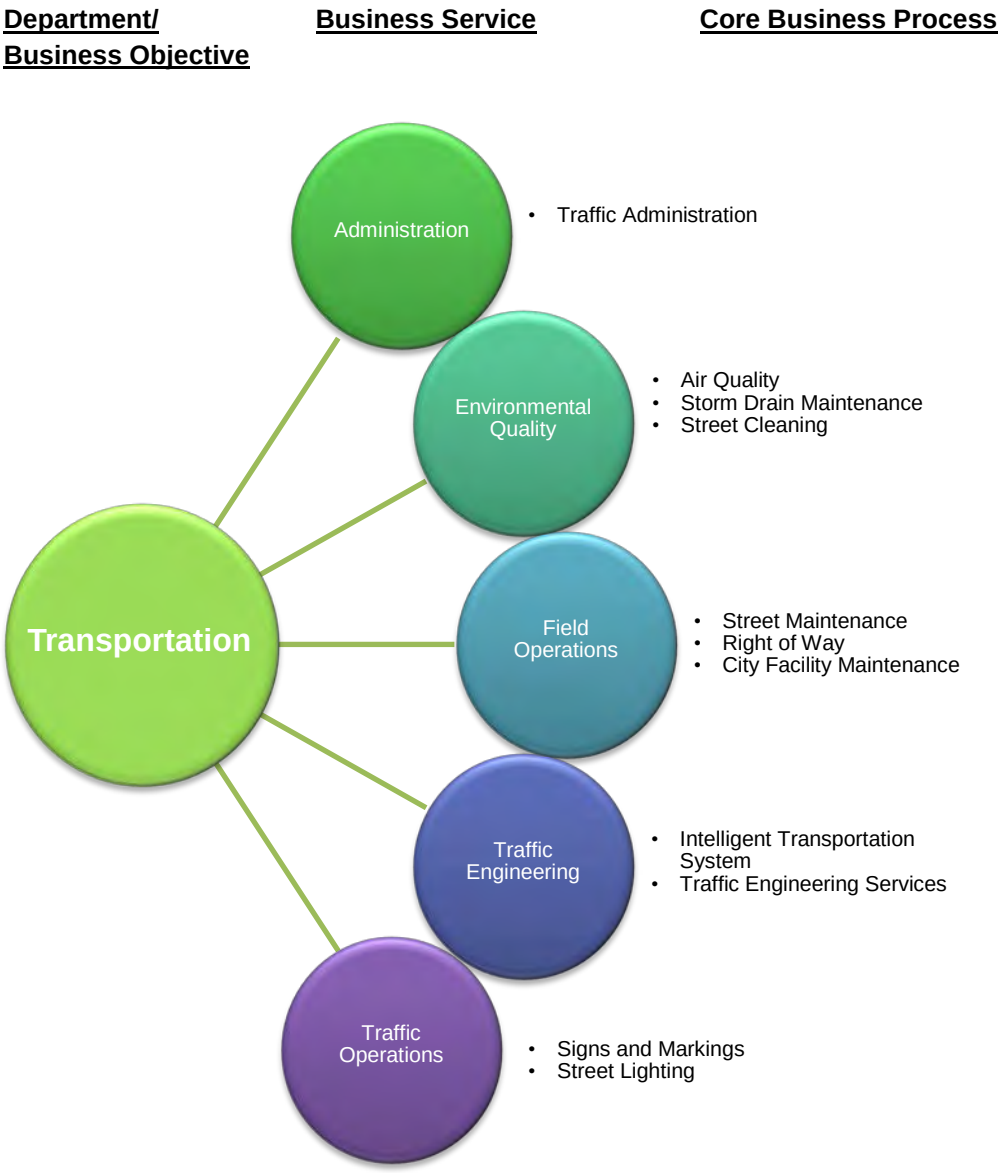
FY 14/15 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
Fixed Route Bus	0.8	$76,133	$3,832,674	-	-	$3,908,807
Light Rail	0.6	$58,424	$2,366,361	-	-	$2,424,785
Para Transit	0.4	$38,301	$994,128	-	-	$1,032,429
Transit Administration	0.7	$75,283	$203,425	$7,880	-	$286,588
Transit Facility and Park-and-Ride O and M	0.4	$36,762	$689,629	$20,000	-	$746,391
Totals	**2.7**	**$284,903**	**$8,086,217**	**$27,880**	**-**	**$8,399,000**

Transportation

Department Description

The Transportation Department serves the public by planning, designing, operating, and maintaining a high quality, multi-modal transportation system for the City of Mesa. The Department is a regional leader in transportation, anticipating future needs to maintain a high quality of life for residents.



Transportation

Budgetary Highlights

Adjustments approved as part of the FY13/14 budget process continue to be funded in the FY14/15 Transportation Department budget. These adjustments totaling approximately $3.0 million include additional funding for: street overlays, efforts to clean debris from alleys, alley gates to help control illegal dumping in alleys, and operations and maintenance for capital projects. A net zero administrative adjustment request was approved moving $0.4 million of project pre-design funding from Engineering to the Transportation Department.

Transportation

Transportation Business Objective

Mission

Serving the public by planning, designing, operating and maintaining a safe and efficient, multi-modal transportation system.

Desired Outcomes

- Motorists can safely and efficiently navigate Mesa's street system
- Mesa's street system meets or exceeds industry standards for life expectancy
- Vehicular incidents occurring as a result of traffic control device maintenance or street conditions is minimized
- The street environment is aesthetically pleasing and environmentally responsible

Performance Measures

Performance Measure Name	Unit of Measure	FY13/14 Target	FY13/14 Year End Estimate	FY 14/15 Target	Benchmark
Arterial Streets PCI	% Art Streets > MAL PCI	85.0	89.0	89.0	71.0
The target for the City of Mesa's Street Program is to keep the average PCI rating for each of the street classes at or above the Minimum Acceptable Level. The Fiscal Year target is 89% and the five year target is 94%. The Pavement Condition Index - PCI - provides a good indicator of pavement service level or quality and is based on a scale of 0 to 100. The City of Chandler uses the Pavement Quality Index (PQI) another efficient indicator of pavement quality that is based on a scale of 0 to 10. Chandler streets experience the same climate and similar traffic conditions as Mesa streets and is a comparable agency. This allows Mesa to compare like-to-like. Chandler's PQI is 7.1					
Collector Streets PCI	% Col Streets > MAL PCI	85.0	89.0	89.0	71.0
The target for the City of Mesa's Street Program is to keep the average PCI rating for each of the street classes at or above the Minimum Acceptable Level. The Fiscal Year target is 89% and the five year target is 94%. The Pavement Condition Index - PCI - provides a good indicator of pavement service level or quality and is based on a scale of 0 to 100. The City of Chandler uses the Pavement Quality Index (PQI) another efficient indicator of pavement quality that is based on a scale of 0 to 10. Chandler streets experience the same climate and similar traffic conditions as Mesa streets and is a comparable agency. This allows Mesa to compare like-to-like. Chandler's PQI is 7.1					
Pothole Repairs	% Potholes Rep < 2 days	95.0	95.0	95.0	
Once a citizen reports a pothole, the repairs are to be completed within two working days. The target is to have 95% of all potholes repaired within two two working days of being reported. The Benchmark Source is the City of Phoenix. Their goal is to have their potholes repaired within one day. Mesa's target allows for batching so that potholes in the same vicinity can be addressed at the same time.					
Residential Streets PCI	% Res Streets > MAL PCI	85.0	89.0	89.0	71.0
The target for the City of Mesa's Street Program is to keep the average PCI rating for each of the street classes at or above the Minimum Acceptable Level. The Fiscal Year target is 89% and the five year target is 94%. The Pavement Condition Index - PCI - provides a good indicator of pavement service level or quality and is based on a scale of 0 to 100. The City of Chandler uses the Pavement Quality Index (PQI) another efficient indicator of pavement quality that is based on a scale of 0 to 10. Chandler streets experience the same climate and similar traffic conditions as Mesa streets and is a comparable agency. This allows Mesa to compare like-to-like. Chandler's PQI is 7.1					

Transportation

Transportation Business Objective

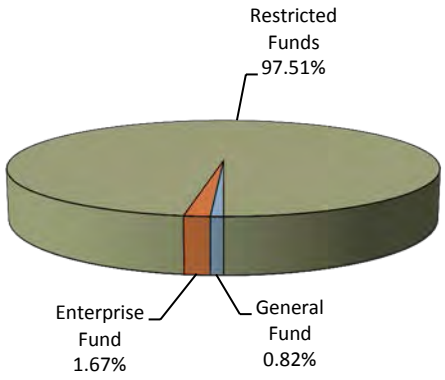
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
General Fund	$524,441	$728,472	$455,132
Enterprise Fund	$496,660	$918,134	$928,498
Restricted Funds	$28,363,634	$53,065,553	$54,074,971
Grant Funds	$2,500	-	-
Other Funds	$(9,703)	-	-
Totals	**$29,377,533**	**$54,712,158**	**$55,458,600**

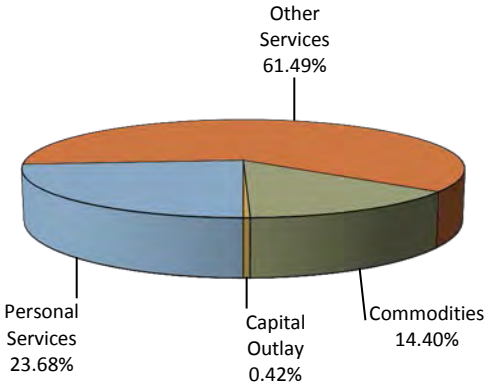
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		155.5	155.5
Personal Services	$11,986,370	$12,742,272	$13,134,964
Other Services	$12,499,777	$32,580,107	$34,101,021
Commodities	$4,815,834	$9,043,712	$7,988,365
Capital Outlay	$86,918	$346,068	$234,250
Offsets and Credits	$(11,367)	-	-
Totals	**$29,377,533**	**$54,712,158**	**$55,458,600**

Transportation
FY 14/15 Operational Funding
$55,458,600



Transportation
FY 14/15 Operational Category
$55,458,600



Transportation

Transportation Business Objective

FY 14/15 Operational Budget by Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
Air Quality	-	-	$574,844	-	-	$574,844
City Facility Maintenance	$442,532	$868,105	$562,624	-	-	$1,873,261
Intelligent Transportation System	-	-	$4,349,542	-	-	$4,349,542
Right of Way	-	-	$7,322,422	-	-	$7,322,422
Signs and Markings	-	-	$2,702,382	-	-	$2,702,382
Storm Drain Maintenance	-	-	$1,911,000	-	-	$1,911,000
Street Cleaning	-	-	$2,713,408	-	-	$2,713,408
Street Lighting	$12,600	-	$5,306,256	-	-	$5,318,856
Street Maintenance	-	-	$23,037,781	-	-	$23,037,781
Traffic Engineering Services	-	-	$2,331,050	-	-	$2,331,050
Transportation Administration	-	$60,392	$3,263,662	-	-	$3,324,054
Expenditures Total	**$455,132**	**$928,498**	**$54,074,971**	**-**	**-**	**$55,458,600**
Revenues						
Street Lighting	$12,600	-	-	-	-	$12,600
Street Maintenance	-	-	$379,020	-	-	$379,020
Traffic Engineering Services	-	-	$93,849	-	-	$93,849
Transportation Administration	-	-	$2,033	-	-	$2,033
Revenues Total	**$12,600**	**-**	**$474,902**	**-**	**-**	**$487,502**
Expenditures Net of Revenues	**$442,532**	**$928,498**	**$53,600,069**	**-**	**-**	**$54,971,098**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
General Fund			
General Fund	$455,132	$12,600	$442,532
Enterprise Fund			
Enterprise Fund	$928,498	-	$928,498
Restricted Funds			
Environmental Compliance Fee	$5,199,253	-	$5,199,253
Falcon Field Airport	$14,353	-	$14,353
Fleet Internal Service	$30,392	-	$30,392
Highway User Revenue Fund	$21,143,657	-	$21,143,657
Local Streets Sales Tax	$27,570,597	$474,902	$27,095,695
Print Shop Internal Service	$19,473	-	$19,473
Transit Fund	$66,130	-	$66,130
Warehouse Internal Service	$31,116	-	$31,116
Totals	**$55,458,600**	**$487,502**	**$54,971,098**

Transportation

Transportation Business Objective

FY 14/15 Operational Budget By Core Business Process and Category

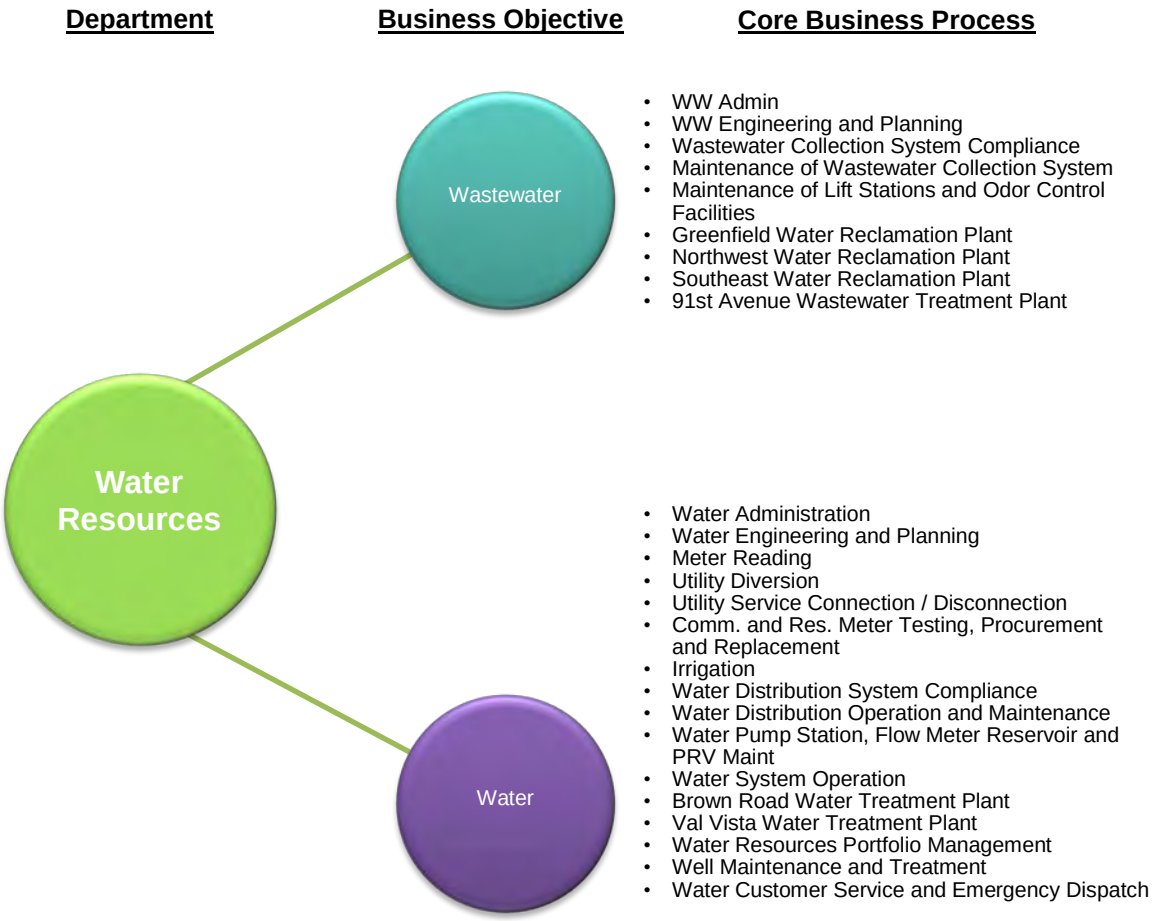
Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
Air Quality	1.4	$104,844	$444,500	$25,500	-	$574,844
City Facility Maintenance	7.3	$517,691	$810,585	$544,985	-	$1,873,261
Intelligent Transportation System	17.5	$1,881,479	$1,391,848	$1,056,215	$20,000	$4,349,542
Right of Way	16.5	$1,148,267	$5,636,205	$537,700	$250	$7,322,422
Signs and Markings	20.0	$1,414,982	$448,400	$839,000	-	$2,702,382
Storm Drain Maintenance	5.7	$404,439	$908,500	$597,061	$1,000	$1,911,000
Street Cleaning	6.7	$494,854	$1,734,550	$484,004	-	$2,713,408
Street Lighting	11.8	$992,056	$3,676,800	$650,000	-	$5,318,856
Street Maintenance	29.0	$2,134,962	$17,862,819	$3,040,000	-	$23,037,781
Traffic Engineering Services	16.7	$1,665,590	$355,660	$96,800	$213,000	$2,331,050
Transportation Administration	23.0	$2,375,800	$831,154	$117,100	-	$3,324,054
Totals	**155.5**	**$13,134,964**	**$34,101,021**	**$7,988,365**	**$234,250**	**$55,458,600**

Water Resources

Department Description

The Water Resources department provides reliable, high-quality, environmentally responsible water and wastewater services at fair and reasonable rates for people in the community. The services provided by the Water Resources Department form the foundation of the economy, enable public health and safety, protect the environment, and provide for our community's quality of life.

The Water Resources department provides water and wastewater services in an area of approximately 170 square miles for a population of over 465,000 people. The water system currently consists of approximately 137,000 residential and commercial connections and the wastewater system consists of approximately 122,000 connections.



Water Resources

Budgetary Highlights

The FY14/15 budget for the Water Resources Department includes an adjustment for increased water purchase costs of $1.6 million, with continued increases of approximately $1.0 million per year anticipated for the next four years. Savings of $0.3 million in chemical costs as a result of improved upstream watershed management to prevent contamination from forest fires and savings of $0.3 million from reduced power usage associated with greater efficiencies in the distribution of water and wastewater treatment are included in the budget.

The Department is continuing to plan for, develop, and maintain necessary water infrastructure throughout the City. Efforts are being made to keep pace with economic development activity such as Apple and Eastmark in the eastern part of the City, as well as to replace and maintain existing infrastructure in the northern and western parts of the City. Planning is underway for construction and operation of a new water plant and expansion of an existing wastewater treatment plant.

The increase in FTE and Personal Services budget is a result of a change to position allocations for staff working on the City's Capital Improvement Program (CIP). The revised allocation more accurately reflects the amount of time spent working on projects.

Water Resources

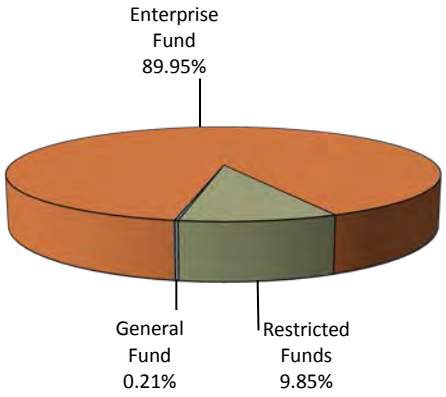
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
General Fund	$49,224	$48,894	$132,980
Enterprise Fund	$50,111,539	$55,676,096	$58,075,990
Restricted Funds	$5,002,745	$6,421,810	$6,359,030
Totals	**$55,163,508**	**$62,146,800**	**$64,568,000**

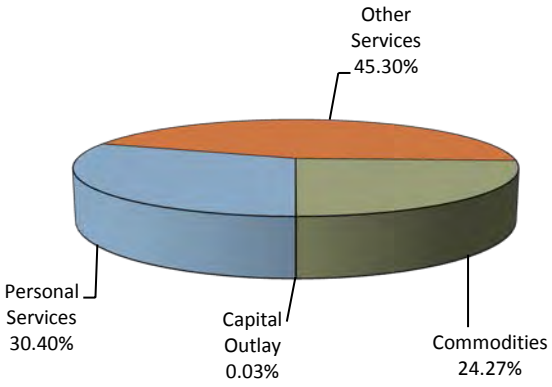
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		227.9	234.2
Personal Services	$18,970,281	$18,923,239	$19,627,705
Other Services	$22,676,733	$28,749,202	$29,247,163
Commodities	$13,367,046	$14,374,609	$15,672,132
Capital Outlay	$149,448	$99,750	$21,000
Totals	**$55,163,508**	**$62,146,800**	**$64,568,000**

Water Resources
FY 14/15 Operational Funding
$64,568,000



Water Resources
FY 14/15 Operational Category
$64,568,000



Water Resources

FY 14/15 Operational Budget by Business Objective and Funding Source

Business Objective	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
Wastewater	-	$19,604,280	$5,811,217	-	-	$25,415,497
Water	$132,980	$38,471,710	$547,813	-	-	$39,152,503
Expenditures Total	**$132,980**	**$58,075,990**	**$6,359,030**	**-**	**-**	**$64,568,000**
Revenues						
Wastewater	-	$25,000	-	-	-	$25,000
Water	-	$50,000	-	-	-	$50,000
Revenues Total	**-**	**$75,000**	**-**	**-**	**-**	**$75,000**
Expenditures Net of Revenues	**$132,980**	**$58,000,990**	**$6,359,030**	**-**	**-**	**$64,493,000**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
General Fund			
General Fund	$132,980	-	$132,980
Enterprise Fund			
Capital - Enterprise	$14,000	-	$14,000
Enterprise Fund	$58,061,990	$75,000	$57,986,990
Restricted Funds			
Environmental Compliance Fee	$11,235	-	$11,235
Greenfield WRP Joint Venture	$5,483,925	-	$5,483,925
Utility Replacement Extension and Renewal	$863,870	-	$863,870
Totals	**$64,568,000**	**$75,000**	**$64,493,000**

FY 14/15 Operational Budget By Business Objective and Category

Business Objective	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
Wastewater	76.5	$6,649,042	$15,214,548	$3,530,907	$21,000	$25,415,497
Water	157.7	$12,978,663	$14,032,615	$12,141,225	-	$39,152,503
Totals	**234.2**	**$19,627,705**	**$29,247,163**	**$15,672,132**	**$21,000**	**$64,568,000**

Water Resources

Wastewater Business Objective

Mission

Provide reliable, high quality, and environmentally responsible wastewater services at fair and reasonable rates for the people in our community.

Desired Outcomes

- Wastewater treatment is cost effective
- The system reliably collects and treats wastewater and delivers reclaimed water
- Treated wastewater meets all regulations for beneficial reuse
- The environment is protected from wastewater contamination

Performance Measures

Performance Measure Name	Unit of Measure	FY13/14 Target	FY13/14 Year End Estimate	FY 14/15 Target	Benchmark
Sanitary Sewer Overflows	# san sewer overflows		16	16	
Cumulative Sanitary Sewer Overflows by fiscal year					
Wastewater Program Costs	Tot $ WW cost/MG		1,757	1,757	
Total Wastewater program costs per million gallons.					

Water Resources

Wastewater Business Objective

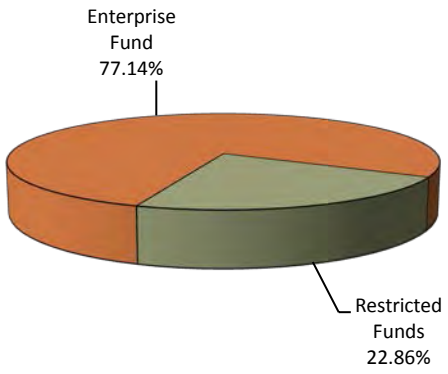
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
General Fund	$6,238	$10,361	-
Enterprise Fund	$17,277,702	$18,483,151	$19,604,280
Restricted Funds	$5,002,745	$5,783,285	$5,811,217
Totals	**$22,286,685**	**$24,276,797**	**$25,415,497**

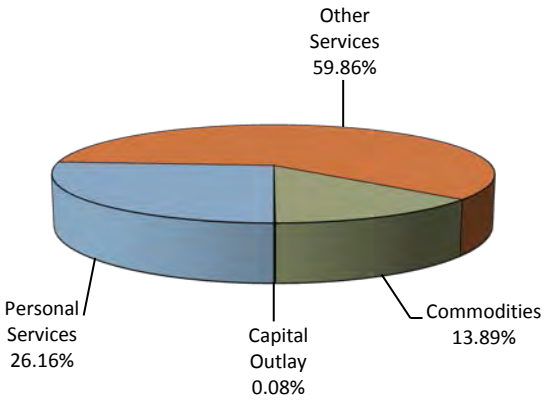
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		72.1	76.5
Personal Services	$6,842,616	$6,082,292	$6,649,042
Other Services	$12,071,944	$14,971,943	$15,214,548
Commodities	$3,338,774	$3,188,812	$3,530,907
Capital Outlay	$33,351	$33,750	$21,000
Totals	**$22,286,685**	**$24,276,797**	**$25,415,497**

Wastewater
FY 14/15 Operational Funding
$25,415,497



Wastewater
FY 14/15 Operational Category
$25,415,497



Water Resources

Wastewater Business Objective

FY 14/15 Operational Budget by Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
91st Avenue Wastewater Treatment Plant	-	$6,498,142	-	-	-	$6,498,142
Greenfield Water Reclamation Plant	-	$2,643,040	$5,525,204	-	-	$8,168,244
Maintenance of Lift Stations and Odor Control Facilities	-	$1,866,885	-	-	-	$1,866,885
Maintenance of Wastewater Collection System	-	$1,466,696	$10,000	-	-	$1,476,696
Northwest Water Reclamation Plant	-	$4,290,286	$51,500	-	-	$4,341,786
Southeast Water Reclamation Plant	-	$2,187,083	$188,900	-	-	$2,375,983
Wastewater Collection System Compliance	-	$344,024	$11,235	-	-	$355,259
WW Admin	-	$156,533	$24,378	-	-	$180,911
WW Eng and Planning	-	$151,592	-	-	-	$151,592
Expenditures Total	**-**	**$19,604,280**	**$5,811,217**	**-**	**-**	**$25,415,497**
Revenues						
Maintenance of Wastewater Collection System	-	$25,000	-	-	-	$25,000
Revenues Total	**-**	**$25,000**	**-**	**-**	**-**	**$25,000**
Expenditures Net of Revenues	**-**	**$19,579,280**	**$5,811,217**	**-**	**-**	**$25,390,497**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
Enterprise Fund			
Capital - Enterprise	$14,000	-	$14,000
Enterprise Fund	$19,590,280	$25,000	$19,565,280
Restricted Funds			
Environmental Compliance Fee	$11,235	-	$11,235
Greenfield WRP Joint Venture	$5,483,925	-	$5,483,925
Utility Replacement Extension and Renewal	$316,057	-	$316,057
Totals	**$25,415,497**	**$25,000**	**$25,390,497**

FY 14/15 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
91st Avenue Wastewater Treatment Plant	1.0	$98,142	$6,400,000	-	-	$6,498,142
Greenfield Water Reclamation Plant	21.0	$1,816,564	$5,228,916	$1,115,764	$7,000	$8,168,244
Maintenance of Lift Stations and Odor Control Facilities	6.3	$531,401	$180,584	$1,154,900	-	$1,866,885
Maintenance of Wastewater Collection System	13.2	$1,059,236	$285,350	$132,110	-	$1,476,696
Northwest Water Reclamation Plant	17.8	$1,549,629	$2,093,129	$699,028	-	$4,341,786
Southeast Water Reclamation Plant	11.2	$1,005,439	$965,998	$390,546	$14,000	$2,375,983
Wastewater Collection System Compliance	3.0	$269,948	$60,371	$24,940	-	$355,259
WW Admin	2.0	$180,911	-	-	-	$180,911
WW Eng and Planning	1.0	$137,773	$200	$13,619	-	$151,592
Totals	**76.5**	**$6,649,042**	**$15,214,548**	**$3,530,907**	**$21,000**	**$25,415,497**

Note: Utility rate related revenues are recorded in the Centralized Appropriations Department.

Water Resources

Water Business Objective

Mission

Provide reliable, high quality water services at fair and reasonable rates for the people in our community.

Desired Outcomes

- Mesa's water demands are met
- Mesa's water is safe and reliable
- Mesa's water quality meets Mesa's goals for taste, odor, and fluoride
- Water is provided in a cost-effective manner

Performance Measures

Performance Measure Name	Unit of Measure	FY13/14 Target	FY13/14 Year End Estimate	FY 14/15 Target	Benchmark
System Losses Amount of water produced vs. the amount of water sold	% water lost from system		10.0	10.0	
Waterline Breaks Water line leaks and breaks per 100 miles of piping	# leaks&breaks/100 miles pipe		9	9	

Water Resources

Water Business Objective

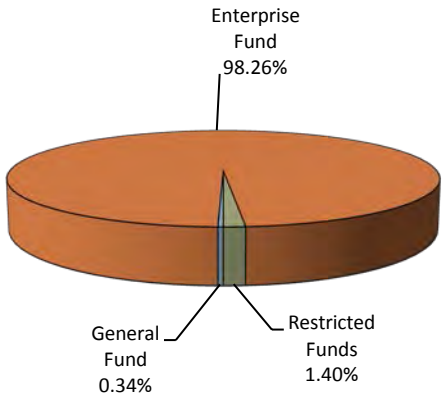
Operational History by Funding Source

Funding Source	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
General Fund	$42,986	$38,532	$132,980
Enterprise Fund	$32,833,837	$37,192,945	$38,471,710
Restricted Funds	-	$638,525	$547,813
Totals	**$32,876,823**	**$37,870,003**	**$39,152,503**

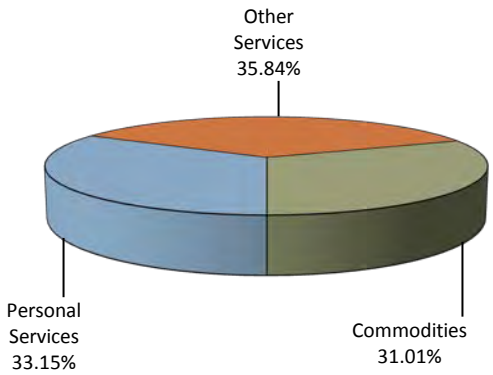
Operational History by Category

Category	FY 12/13 Estimates	FY 13/14 Budget	FY 14/15 Budget
FTE		155.8	157.7
Personal Services	$12,127,665	$12,840,947	$12,978,663
Other Services	$10,604,790	$13,777,259	$14,032,615
Commodities	$10,028,271	$11,185,797	$12,141,225
Capital Outlay	$116,097	$66,000	-
Totals	**$32,876,823**	**$37,870,003**	**$39,152,503**

Water
FY 14/15 Operational Funding
$39,152,503



Water
FY 14/15 Operational Category
$39,152,503



Water Resources

Water Business Objective

FY 14/15 Operational Budget by Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 14/15 Budget
Expenditures						
Brown Road Water Treatment Plant	-	$3,836,281	-	-	-	$3,836,281
Comm. and Res. Meter Testing, Procurement and Replacement	-	$530,293	-	-	-	$530,293
Irrigation	-	$116,454	-	-	-	$116,454
Meter Reading	-	$1,866,739	-	-	-	$1,866,739
Utility Diversion	-	$67,240	-	-	-	$67,240
Utility Service Connection Disconnection	-	$1,549,057	$43,200	-	-	$1,592,257
Val Vista Water Treatment Plant	-	$6,850,000	-	-	-	$6,850,000
Water Administration	-	$2,447,655	-	-	-	$2,447,655
Water Customer Service and Emergency Dispatch	$132,980	$484,959	-	-	-	$617,939
Water Distribution Operation and Maintenance	-	$3,030,056	$43,000	-	-	$3,073,056
Water Distribution System Compliance	-	$780,304	-	-	-	$780,304
Water Engineering and Planning	-	$630,297	-	-	-	$630,297
Water Pump Station, Flow Meter Reservoir and PRV Maint	-	$1,454,755	-	-	-	$1,454,755
Water Resources Portfolio Management	-	$10,278,592	-	-	-	$10,278,592
Water System Operation	-	$3,658,182	-	-	-	$3,658,182
Well Maintenance and Treatment	-	$890,846	$461,613	-	-	$1,352,459
Expenditures Total	**$132,980**	**$38,471,710**	**$547,813**	**-**	**-**	**$39,152,503**
Revenues						
Water Distribution Operation and Maintenance	-	$50,000	-	-	-	$50,000
Revenues Total	**-**	**$50,000**	**-**	**-**	**-**	**$50,000**
Expenditures Net of Revenues	**$132,980**	**$38,421,710**	**$547,813**	**-**	**-**	**$39,102,503**

FY 14/15 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 14/15 Expenditures	FY 14/15 Revenues	FY 14/15 Expenditures Net of Revenues
General Fund			
General Fund	$132,980	-	$132,980
Enterprise Fund			
Enterprise Fund	$38,471,710	$50,000	$38,421,710
Restricted Funds			
Utility Replacement Extension and Renewal	$547,813	-	$547,813
Totals	**$39,152,503**	**$50,000**	**$39,102,503**

Note: Utility rate related revenues are recorded in the Centralized Appropriations Department.

Water Resources

Water Business Objective

FY 14/15 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 14/15 Budget
Brown Road Water Treatment Plant	18.3	$1,638,398	$723,591	$1,474,292	-	$3,836,281
Comm. and Res. Meter Testing, Procurement and Replacement	5.5	$385,193	$41,500	$103,600	-	$530,293
Irrigation	1.6	$94,644	$13,460	$8,350	-	$116,454
Meter Reading	27.8	$1,721,687	$113,052	$32,000	-	$1,866,739
Utility Diversion	0.7	$67,240	-	-	-	$67,240
Utility Service Connection Disconnection	17.6	$1,335,061	$132,496	$124,700	-	$1,592,257
Val Vista Water Treatment Plant	0.0	-	$6,850,000	-	-	$6,850,000
Water Administration	20.5	$2,017,693	$391,162	$38,800	-	$2,447,655
Water Customer Service and Emergency Dispatch	7.2	$617,939	-	-	-	$617,939
Water Distribution Operation and Maintenance	26.2	$2,019,563	$659,193	$394,300	-	$3,073,056
Water Distribution System Compliance	6.2	$563,676	$141,128	$75,500	-	$780,304
Water Engineering and Planning	4.6	$543,483	$71,932	$14,882	-	$630,297
Water Pump Station, Flow Meter Reservoir and PRV Maint	7.6	$710,161	$606,600	$137,994	-	$1,454,755
Water Resources Portfolio Management	1.8	$182,451	$516,639	$9,579,502	-	$10,278,592
Water System Operation	6.4	$617,648	$2,984,429	$56,105	-	$3,658,182
Well Maintenance and Treatment	5.6	$463,826	$787,433	$101,200	-	$1,352,459
Totals	**157.7**	**$12,978,663**	**$14,032,615**	**$12,141,225**	**-**	**$39,152,503**

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financial schedules

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Fund Types

The financial transactions of the City are recorded in individual funds. A fund is a grouping of related accounts used to maintain control over resources that have been designated for specific activities or objectives. The City uses fund accounting to ensure compliance with finance-related legal requirements, as well as for managerial control in order to demonstrate fiduciary responsibility over the assets of the City. Types of funds used by the City include governmental funds, proprietary funds and fiduciary funds.

Governmental Funds

The *General Fund* accounts for all revenues and expenditures used to finance the traditional services associated with a municipal government that are not accounted for in other funds. In Mesa, these services include general government, public safety, culture and recreation, and any other activity for which a special fund has not been created. The General Fund includes:

- The *Capital – General Fund* is used for capital purchases funded by the General Fund. The use of a separate capital fund allows for easier tracking of capital expenditures and provides more accurate comparisons between years in the General Fund.

- The *General Fund* is the primary operating fund of the City.

Restricted Funds are used to account for specific revenues that are restricted to expenditures for particular purposes. The City's Restricted Funds include the following:

- The *Cemetery* fund accounts for Cemetery expenditures and revenues from cemetery sales and services.

- The *Cemetery Reserve* fund accounts for revenues and expenditures for the perpetual care of interment spaces in the Cemetery. A perpetual care fee is charged on all spaces and the interest earned from the accumulation of these fees provides for perpetual care of the spaces.

- *The Community Facilities Districts (Capital and Operating)* funds account for large-scale, comprehensively-planned infrastructure development that promotes innovative and sustainable residential and non-residential land use.

- The *Environmental Compliance Fee* fund was established to comply with the mandated Federal, State and County requirements regarding environmental standards. A flat fee is charged per account, each month to all City of Mesa utility customers. Revenues from this fee offset mandated compliance expenses such as maintenance of storm water retention basins and air quality standards.

- The *Greenfield Water Reclamation Plant Joint Venture* fund accounts for the Greenfield Water Reclamation Plant which is run by the city but which also treats sewage from portions of Mesa, Gilbert, Queen Creek and the Gila River Indian Community.

- The *Highway User Revenue Fund* (HURF) accounts for capital projects and maintenance of the City's streets and highways, as mandated by the Arizona Revised Statutes. Financing for this fund is provided by state-shared fuel taxes.

- The *Local Streets Sales Tax* fund accounts for voter-approved revenue dedicated to the Streets program. This fund provides the matching requirement to obtain Maricopa Association of Governments (MAG) Proposition 400 monies, and provides a local revenue source to fund street operations and maintenance.

- The *Mesa Arts Center Restoration Fee* fund has been established as a replacement fund to provide for future repairs and maintenance of the Mesa Arts Center. The revenues in this fund are collected as a ticket surcharge for events that take place at the Mesa Arts Center.

- The *Quality of Life Sales Tax* fund is used for voter-approved revenue dedicated to the following programs: Law Enforcement, Fire and Medical, Parks and Recreation, Library, Aquatics, Arts and Culture and Transportation.

- The *Solid Waste Development Fee* fund was established to account for the development fee which is collected to cover the cost of new equipment needed to support the growth of residential collection for trash and recycling including the cost of vehicles, barrels and bins.

- The *Special Programs Fund* was established to account for other restricted funds such as sponsorships or restricted donations.

- The *TOPAZ Joint Venture Fund* accounts for revenue and expenditures related to the City of Mesa's joint venture in the Trunked Open Arizona Network (TOPAZ) which provides voice and data communication systems for Public Safety and municipal uses to Mesa as well as a number of other cities in the area.

- The *Transit Fund* accounts for all transit-related funding sources and expenditures including Local Transportation Assistance Fund (LTAF) monies. The main source of funding is a transfer from the General Fund.

- The *Transportation* fund accounts for Maricopa Association of Government (MAG) Proposition 400 sales tax funds that are allocated to local subdivisions for transportation projects in the Regional Transportation Plan (RTP).

- The *Utility Replacement Extension and Renewal* fund is designed to account for replacement costs for the City's utilities (Electric, Gas, Water, Wastewater and Solid Waste). Funds are transferred from the Enterprise Fund to support the replacement of utility vehicles, projects and infrastructure per utility revenue bond requirements.

- The *Vehicle Replacement* fund is designed to account for replacement costs for the City's fleet of vehicles. Funds are transferred from the General Fund and Local Street Sales Tax Fund to support the replacement of vehicles.

Impact Fee Funds are designed to provide a balance of monies to ensure that new development bears a proportionate share of the cost of improvements to the City's parks, law enforcement facilities, fire facilities and equipment, and utility infrastructure. These funds are provided through the collection of development impact fees.

Grant Funds are designed to account for all grant monies that are received by the City. They include:

- The *Community Development Block Grant* fund accounts for Federal grant funds that are provided on an annual basis that can be used to revitalize neighborhoods, expand affordable housing and economic opportunities, and/or improve community facilities and services, principally to benefit low and moderate income persons.

- The *Grants – Enterprise* fund is designed to account for contributions by the State or Federal government or other organizations to support a particular function that would typically be accounted for under the Enterprise Funds.

- The *Grants – General Government* fund is designed to account for contributions by the State or Federal government or other organizations to support a particular function.

- The *HOME* (Home Ownership Made Easier) fund accounts for grant funds received to help communities expand the supply of decent, safe, sanitary and affordable housing, with primary attention to housing for low income families.

- The *Section 8* (Housing Choice Voucher Program) fund accounts for grants funds received to provide rental assistance to low-income families for decent, safe, and sanitary housing by contracting with private owners and subsidizing a portion of the family's monthly rent.

Debt Service Funds are used to account for the payment of long-term debt principal and interest. The City's Debt Service Funds include:

- The *Capital Lease Redemption* fund accumulates resources for the payment of principal and interest requirements of capital leases relating to the acquisition of land, computer equipment, communication equipment, police helicopters and various public improvements within the City.

- *Community Facilities Districts – Debt* fund accumulates resources for the payment of principal and interest requirements of large-scale, comprehensively-planned infrastructure development that promotes innovative and sustainable residential and non-residential land use.

- The *Court Construction Fee* fund was established to assist with the payment of debt for the construction of a new court facility. Funds are provided through the collection of a surcharge on fines levied by Mesa Municipal Court.

Financial Schedules

- The *General Obligation Bond Redemption* fund accounts for payment of the principal and interest requirements of the City's General Obligation bonds. Funding is provided by secondary property tax revenue and a transfer from the General Fund.

- The *Highway Project Advancement Notes (HPAN)* fund accounts for the payment of principal and interest requirements for highway project advancement notes. HPANs are issued to finance highway infrastructure.

- The *Highway User Revenue Bond Redemption* fund accounts for the payment of principal and interest requirements of the City's Highway User Revenue bonds. Revenues are provided by a transfer from the Highway Users Revenue Fund.

- The *Non-Utility Bond Redemption* fund accounts for the payment of principal and interest requirements for non-utility economic investment projects.

- The *Special Improvements District Bond Redemption* fund accounts for the payment of the Special Improvement District bonds that are issued to finance the costs of improvements which are paid from special assessments levied against the benefited properties.

- The *Transportation Project Advancement Notes (TPAN)* fund accounts for the payment of principal and interest of transportation project advancement notes issued to finance transit infrastructure.

- The *Utility Systems Bond Redemption* fund accounts for the payment of principal and interest requirements of financing the construction and maintenance of utility system infrastructure. Debt service on utility system bonds is funded by revenue from customer utility rate charges.

- The *Utility Systems GO Bond Redemption* fund accumulates resources for the payment of principal and interest requirements of General Obligation bonds used to finance the construction and maintenance of utility system infrastructure. Debt service on utility system bonds is funded by revenue from customer utility rate charges.

- The *WIFA Redemption* fund accumulates resources for the payment of principal and interest requirements of using Arizona Water Infrastructure Finance Authority (WIFA) financing to construct and maintain water and wastewater infrastructure. Debt service on WIFA bonds is funded by revenue from water and wastewater customer utility rate charges.

Bond Funds are used to account for bond proceeds to be used only for the construction of approved bond capital projects. These projects include: new park site acquisitions as well as park improvements; public safety buildings; the construction of drains, basins, channels and other storm sewer improvements; right-of-way acquisitions and street improvements; utility (Electric, Gas, Solid Waste, Wastewater and Water) infrastructure construction, upgrades and acquisitions; and the construction of spring training baseball facilities.

Proprietary Funds

The *Enterprise Fund* is used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or where the governing body has decided that a periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes. Enterprise Funds include:

- The *Capital – Enterprise* fund which is used for purchases funded by the Enterprise Fund. The use of a separate capital fund allows for easier tracking of capital expenditures and provides more accurate comparisons between years in the Enterprise Fund.

- The *Enterprise Fund* which is utilized to account for city-owned electric, gas, water, wastewater, solid waste and district cooling systems, as well as the city-owned golf course, the Mesa Convention Center, the Hohokam Stadium and Cubs Spring Training facilities, and Economic Investment funding.

- The *Falcon Field Airport* fund which accounts for the city-owned airport.

Internal Service Funds account for goods or services provided by one department to other departments or agencies of the City, on a cost reimbursement basis. These services include fleet services, a print shop, and a materials warehouse.

Fiduciary Funds

Agency Funds account for assets held by the City as an agent for individuals, private organizations, other governments and/or other funds. Agency Funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

Trust Funds are held in a trustee capacity and account for all assets and activities that are restricted to a specific purpose in accordance with the formal intent of the trust. The principal of the fund can only be expended to forward the activity specified, such as an Employee Benefits Plan, self-insurance for property and public liability, and worker's compensation.

Budget Basis of Accounting

The basis of budgeting is the method used to determine when revenues and expenditures are recognized for budgetary purposes. This documents the key differences between generally accepted accounting principles (GAAP) and the employed budgetary basis to ensure consistency from year to year and equitably communicate the planned costs for major service areas and capital projects.

The City of Mesa uses the modified accrual basis of accounting for governmental funds. Revenues are recognized when they become measurable and available to finance City operations. "Available" means "collectable" within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are generally recognized when the related fund liability is incurred.

An exception to this general rule is interest on long-term debt, which is recorded when due.

The accrual basis of accounting is used for Proprietary Funds. Revenues are recognized in the accounting period in which they are earned and become measurable. Expenditures are recognized when they are incurred.

The Fund Statements in the Comprehensive Annual Financial Report (CAFR) present the status of the City's finances on the basis of "generally accepted accounting principles" (GAAP). In most cases, this conforms to the way the City prepares its budget with the following major exceptions:

a. Compensated absence liabilities that are expected to be liquidated with expendable available financial resources are accrued as earned by employees (GAAP), as opposed to being expended when paid (budget).

b. Principal payments on long-term debt within the Enterprise Fund are applied to the outstanding liability on a GAAP basis, as opposed to being expended on a budget basis.

c. Capital outlays within the Enterprise Fund are recorded as assets on a GAAP basis and expended on a budget basis.

d. Depreciation expense is recorded on a GAAP basis only.

The Comprehensive Annual Financial Report presents fund expenditures and revenues on both a GAAP basis and budget basis for comparison purposes.

The City of Mesa CAFR can be found at: www.mesaaz.gov/accounting

Summary of Estimated Revenues and Expenditures
Fiscal Year 2014/15

	FY 2012/13	FY 2013/14	7/1/2014	FY 2014/15					
Fund Type	**Estimated Expenditures**	**Adopted Budgeted Expenditures***	**Estimated Beginning Fund Balance**	**Property Tax Revenues**	**Estimated Revenues Other Than Property Taxes**	**Proceeds From Other Financing Sources**	**Interfund Transfers In (Out)**	**Total Financing Resources Available**	**Budgeted Expenditures**
General Fund	$313,037,465	$326,512,939	$54,832,524	-	$252,390,382	-	$85,429,615	$392,652,521	$353,003,472
Enterprise Fund	$175,800,985	$191,161,292	$88,331,324	-	$328,283,248	-	$(173,606,136)	$243,008,436	$192,608,581
Restricted Funds	$110,293,649	$190,459,680	$105,812,190	-	$127,624,368	$3,370,000	$3,051,115	$239,857,673	$183,384,947
Internal Service Funds	$1,275,842	$6,174,494	$26	-	$5,181,371	-	-	$5,181,397	$5,181,371
Impact Fee Funds	$1,468,512	$8,358,421	$4,464,805	-	$9,118,992	-	$(7,038,653)	$6,545,144	-
Grant Funds	$30,874,613	$71,352,590	$833,870	-	$61,559,377	-	-	$62,393,247	$62,255,051
Trust Funds	$64,272,212	$75,514,567	$55,542,239	-	$82,761,005	-	-	$138,303,244	$81,441,449
Debt Service Funds	$120,807,694	$136,292,017	$99,275,825	$33,440,000	$10,565,056	$52,000,000	$92,164,059	$287,444,940	$132,005,129
Contingency Fund	-	$61,678,000	-	-	$5,000,000	-	-	$5,000,000	$64,501,000
Bond Funds	$140,019,698	$262,496,000	$139,823,984	-	-	$161,525,000	-	$301,348,984	$265,619,000
Total All Funds	$957,850,670	$1,330,000,000	$548,916,787	$33,440,000	$882,483,799	$216,895,000	-	$1,681,735,586	$1,340,000,000

Expenditure Limitation Comparison	**FY 2012/13 Actual**	**FY 2013/14 Budget**	**FY 2014/15 Budget**
Expenditures	$957,850,670	$1,330,000,000	$1,340,000,000
Less: Estimated Exclusions	$(957,850,670)	$(1,330,000,000)	$(1,340,000,000)
Estimated Expenditures Subject to Limitation	-	-	-
Expenditure Limitation	$514,927,259	$528,019,508	$529,442,050
Over (Under) State Limit	$(514,927,259)	$(528,019,508)	$(529,442,050)

The Fund Types above include the following funds:

General Fund - General Fund and Capital-General Fund.

Enterprise Fund - Enterprise Fund and Capital-Enterprise.

Restricted Funds - Cemetery, Cemetery Reserve, Community Facilities Districts - Capital, Community Facilities Districts - Operating, Environmental Compliance Fee, Falcon Field Airport, Greenfield WRP Joint Venture, Highway User Revenue Fund, Local Streets Sales Tax, Mesa Arts Center Restoration Fee, Quality of Life Sales Tax, Solid Waste Development Fee, Special Programs, TOPAZ Joint Venture, Transit, Transportation, Utility Replacement Extension & Renewal and Vehicle Replacement.

Internal Service Funds - Fleet, Print Shop and Warehouse.

Impact Fee Funds - Cultural Facility, Fire, General Government Facility, Library, Parks, Police, Stormwater, Wastewater and Water.

Grant Funds - Community Development Block Grant, Grants-Enterprise, Grants-Gen. Gov., HOME and Section 8.

Trust Funds - Employee Benefit, Property and Public Liability and Workers Compensation.

Debt Service Funds - Capital Lease, Community Facilities Districts - Debt, Court Construction Fee, General Obligation Bond, Highway Project Advancement Notes, Highway User Revenue Bond, Non Utility Bond, Special Improvement District Bond, Transportation Project Advancement Notes, Utility Systems Bond, Utility Systems GO Bond and WIFA.

Contingency Fund - Contingency

Bond Funds - Electric, Gas, Parks, Public Safety, Solid Waste, Spring Training, Storm Sewer, Streets, Wastewater and Water.

** The Solid Waste Development Fee Fund was reclassified from an Impact Fee Fund Type to a Restricted Fee Fund Type.*

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Summary of Tax Levy and Tax Rate Information
Fiscal Year 2014/15

	FY 2013/14	FY 2014/15
Maximum allowable primary property tax levy	**N/A**	**N/A**
Amount received from primary property taxation in excess of the sum of that year's maximum allowable primary property tax levy	**N/A**	
Property tax levy amounts:		
Primary property taxes	N/A	N/A
Secondary property taxes	$22,105,000	$33,439,361
Total property tax levy amounts	**$22,105,000**	**$33,439,361**
Property taxes collected:*		
Primary property taxes:		
Current year's levy	N/A	
Prior years' levies	N/A	
Total primary property taxes	N/A	
Secondary property taxes:		
Current year's levy	$22,105,000	
Prior years' levies	-	
Total secondary property taxes	$22,105,000	
Total property taxes collected	**$22,105,000**	
Property tax rates:		
City tax rate:		
Primary property tax rate	N/A	N/A
Secondary property tax rate	0.8636	1.1853
Total city tax rate	**0.8636**	**1.1853**
Special assessment district tax rates:		
Number of special assessment districts for which secondary property taxes are levied.	**0**	**0**

*Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

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Summary of Revenues by Source
Fiscal Year 2014/15

Source	FY 2012/13 Estimate	FY 2013/14 Budget	FY 2014/15 Budget
Taxes			
Sales and Use Taxes	$137,280,327	$134,590,000	$149,959,000
Property Taxes	$14,403,757	$22,105,000	$33,440,000
Transient Occupancy Taxes	$2,728,326	$2,815,000	$2,829,000
Other Taxes	-	$107,000	-
Total Taxes	$154,412,410	$159,617,000	$186,228,000
Intergovernmental			
Federal Grants and Reimbursements	$28,168,392	$81,309,020	$63,155,750
State Shared Revenues	$126,771,680	$136,740,000	$141,751,000
State Grants and Reimbursements	$3,562,511	$3,308,000	$2,254,817
County and Other Governments Revenues	$25,012,915	$21,617,960	$21,311,223
Total Intergovernmental	$183,515,499	$242,974,980	$228,472,790
Sales and Charges for Services			
General	$21,514,855	$22,952,000	$26,450,500
Culture and Recreation	$6,373,512	$5,688,000	$5,949,000
Enterprise	$312,562,789	$318,303,000	$330,253,000
Total Sales and Charges for Services	$340,451,156	$346,943,000	$362,652,500
Licenses Fees Permits			
Business Licenses	$4,220,879	$3,465,000	$3,608,000
Permits	$8,626,102	$9,278,000	$12,205,000
Fees	$11,941,699	$10,057,000	$11,618,000
Court Fees	$4,536,881	$5,192,000	$3,876,000
Culture and Recreation	$504,094	$174,000	$177,000
Total Licenses Fees Permits	$29,829,656	$28,166,000	$31,484,000
Fines and Forfeitures			
Court Fines	$4,490,960	$4,342,000	$3,895,000
Other Fines	$352,601	$509,000	$497,000
Total Fines and Forfeitures	$4,843,561	$4,851,000	$4,392,000
Other Revenues			
Interest	$3,547,547	$689,000	$717,000
Contributions and Donations	$10,151,979	$1,997,000	$2,266,000
Other Financing Sources	$22,940,305	-	$55,370,000
Sale of Property	$580,466	$871,000	$877,000
Self Insurance Contributions	$73,053,710	$72,580,000	$82,163,000
Other Revenues	$8,567,723	$62,256,782	$16,671,509
Total Other Revenues	$118,841,729	$138,393,782	$158,064,509
Total City Revenues	$831,894,011	$920,945,762	$971,293,799

Changes in accounting presentation affect comparisons between years.

This schedule does not include Other Financing Sources such as bonds and fund balance.

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Summary of Revenues by Fund
Fiscal Year 2014/15

Fund	FY 2012/13 Estimate	FY 2013/14 Budget	FY 2014/15 Budget
General Fund			
General Fund	$235,567,259	$234,888,496	$252,390,382
Total General Fund	$235,567,259	$234,888,496	$252,390,382
Enterprise Fund			
Capital - Enterprise	$213,816	$300,000	$300,000
Enterprise Fund	$318,103,603	$321,296,437	$327,983,248
Total Enterprise Fund	$318,317,419	$321,596,437	$328,283,248
Restricted Funds			
Cemetery	$1,502,632	$1,330,000	$1,353,000
Cemetery Reserve	$160,774	$82,000	$83,500
Community Facilities Districts - Capital	$2,712,000	-	$3,370,000
Community Facilities Districts - Operating	$104,303	-	$127,939
Environmental Compliance Fee	$10,606,284	$10,583,497	$14,426,358
Falcon Field Airport	-	-	$3,611,604
Greenfield WRP Joint Venture	$5,619,701	$5,718,628	$5,850,317
Highway User Revenue Fund	$30,046,227	$32,394,127	$32,023,887
Local Streets Sales Tax	$25,279,002	$23,578,844	$26,412,940
Mesa Arts Center Restoration Fee	$290,727	$2,000	$2,000
Quality of Life Sales Tax	$17,827,959	$19,245,796	$21,408,338
Solid Waste Development Fee*	$(185)	$107,000	$110,000
Special Programs Fund	$5,873,051	$21,826,756	$6,744,358
TOPAZ Joint Venture Fund	$1,202,580	$2,167,572	$1,650,209
Transit Fund	$11,136,929	$17,319,531	$2,620,095
Transportation	$11,972,359	$12,987,700	$10,749,823
Utility Replacement Extension and Renewal	$86,576	$5,423,000	-
Vehicle Replacement	$248,214	$450,000	$450,000
Total Restricted Funds	$124,669,135	$153,216,451	$130,994,368
Internal Service Funds			
Fleet Internal Service	$150,019	$623,485	-
Print Shop Internal Service	$1,272	-	-
Warehouse Internal Service	$2,615	$6,174,494	$5,181,371
Total Internal Service Funds	$153,906	$6,797,979	$5,181,371
Impact Fee Funds			
Cultural Facility Impact Fee	$36,770	-	-
Fire Impact Fee	$479,726	$400,000	$361,313
Gen Govt Facility Impact Fee	$5,376	-	-
Library Impact Fee	$489,988	$251,000	$451,078
Parks Impact Fee	$1,186,431	$1,025,000	$1,242,095
Police Impact Fee	$734,281	$600,000	$542,635
Stormwater Drainage Impact Fee	$440,360	$285,000	$390,628
Wastewater Impact Fee	$3,537,630	$2,900,000	$3,331,763
Water Impact Fees	$3,275,212	$2,800,000	$2,799,480
Total Impact Fee Funds	$10,185,776	$8,261,000	$9,118,992

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Summary of Revenues by Fund
Fiscal Year 2014/15

Fund	FY 2012/13 Estimate	FY 2013/14 Budget	FY 2014/15 Budget
Grant Funds			
Community Development Block Grant	$4,413,074	$19,595,246	$11,793,184
Grants - Enterprise	$1,571,055	$3,457,919	$4,860,962
Grants - Gen. Gov.	$12,031,718	$33,280,687	$29,782,901
HOME	$842,877	$2,547,445	$3,009,419
Section 8	$10,906,777	$10,191,384	$12,112,911
Total Grant Funds	$29,765,502	$69,072,681	$61,559,377
Trust Funds			
Employee Benefit Trust	$60,762,596	$61,837,915	$71,137,571
Property and Public Liability	$6,347,012	$6,356,085	$5,434,334
Worker's Compensation	$6,940,060	$4,715,585	$6,189,100
Total Trust Funds	$74,049,669	$72,909,585	$82,761,005
Debt Service Funds			
Community Facilities Districts - Debt	-	-	$891,112
Court Construction Fee	$865,314	$917,883	$933,233
General Obligation Bond Redemption	$24,325,217	$22,105,000	$33,996,302
Highway Project Advancement Notes	$1,588,094	$25,404,250	$3,891,750
Highway User Revenue Bond Redemption	$10,306,845	-	-
Non Utility Bond Redemption	-	$776,000	-
Special Improvement District Bond Redemption	$897,058	-	$460,225
Transportation Project Advancement Notes	-	-	$53,600,000
Utility Systems Bond Redemption	$1,202,817	-	$2,232,434
Total Debt Service Funds	$39,185,345	$49,203,133	$96,005,056
Contingency Fund			
Contingency	-	$5,000,000	$5,000,000
Total Contingency Fund	-	$5,000,000	$5,000,000
Total City Revenues	$831,894,011	$920,945,762	$971,293,799

Changes in accounting presentation affect comparisons between years.

This schedule does not include Other Financing Sources such as bonds and fund balance.

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Summary of Revenues by Fund and Source
Fiscal Year 2014/15

Source	FY 2012/13 Estimates	FY 2013/14 Budget	FY 2014/15 Budget
General Fund			
General Fund			
Taxes			
Sales and Use Taxes	$95,278,535	$92,311,229	$102,860,657
Total Taxes	$95,278,535	$92,311,229	$102,860,657
Intergovernmental			
Federal Grants and Reimbursements	$852,615	$337,416	$461,248
State Shared Revenues	$95,473,601	$103,121,753	$108,436,048
State Grants and Reimbursements	$15,000	$100,000	$1,749,394
County and Other Governments Revenues	$2,057,938	$2,088,103	$2,098,354
Total Intergovernmental	$98,399,153	$105,647,272	$112,745,044
Sales and Charges for Services			
General	$7,662,933	$6,774,575	$6,534,677
Culture and Recreation	$6,195,169	$5,474,792	$5,733,167
Enterprise	$291,676	$30,603	$212,228
Total Sales and Charges for Services	$14,149,778	$12,279,970	$12,480,072
Licenses Fees Permits			
Business Licenses	$4,044,056	$3,465,000	$3,608,000
Permits	$8,626,102	$9,103,000	$10,355,000
Fees	$1,384,273	$1,198,583	$1,268,301
Court Fees	$3,671,753	$4,274,117	$2,942,767
Culture and Recreation	$222,728	$174,000	$177,000
Total Licenses Fees Permits	$17,948,912	$18,214,700	$18,351,068
Fines and Forfeitures			
Court Fines	$4,254,883	$4,074,734	$3,665,828
Other Fines	$352,601	$304,980	$292,980
Total Fines and Forfeitures	$4,607,484	$4,379,714	$3,958,808
Other Revenues			
Interest	$1,596,495	$141,510	$144,510
Contributions and Donations	$334,869	$103,408	$368,490
Sale of Property	$444,684	$353,000	$359,000
Self Insurance Contributions	$1,537	-	-
Other Revenues	$2,805,813	$1,457,693	$1,122,733
Total Other Revenues	$5,183,397	$2,055,611	$1,994,733
Total General Fund	$235,567,259	$234,888,496	$252,390,382
Total General Fund	$235,567,259	$234,888,496	$252,390,382
Enterprise Fund			
Capital - Enterprise			
Other Revenues			
Contributions and Donations	$213,816	$300,000	$300,000
Total Other Revenues	$213,816	$300,000	$300,000
Total Capital - Enterprise	$213,816	$300,000	$300,000

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Summary of Revenues by Fund and Source
Fiscal Year 2014/15

Source	FY 2012/13 Estimates	FY 2013/14 Budget	FY 2014/15 Budget
Enterprise Fund			
Taxes			
Transient Occupancy Taxes	$825,297	$1,739,000	$776,079
Total Taxes	$825,297	$1,739,000	$776,079
Intergovernmental			
County and Other Governments Revenues	$15,000	$172,500	$315,000
Federal Grants and Reimbursements	$1,098,172	$1,951,455	$66,000
Total Intergovernmental	$1,113,172	$2,123,955	$381,000
Sales and Charges for Services			
Enterprise	$305,763,917	$312,553,769	$320,492,837
Culture and Recreation	$3,400	-	-
General	$262,323	$1,066,843	$950,809
Total Sales and Charges for Services	$306,029,640	$313,620,612	$321,443,646
Licenses Fees Permits			
Fees	$293,052	-	-
Permits	-	-	$1,500,000
Total Licenses Fees Permits	$293,052	-	$1,500,000
Other Revenues			
Contributions and Donations	$6,220,378	$624,000	$624,000
Interest	$990,726	$438,000	$432,000
Other Revenues	$2,705,008	$2,682,870	$2,758,523
Sale of Property	$(73,670)	$68,000	$68,000
Total Other Revenues	$9,842,442	$3,812,870	$3,882,523
Total Enterprise Fund	$318,103,603	$321,296,437	$327,983,248
Total Enterprise Fund	$318,317,419	$321,596,437	$328,283,248
Restricted Funds			
Cemetery			
Intergovernmental			
County and Other Governments Revenues	$3,537	-	-
Total Intergovernmental	$3,537	-	-
Sales and Charges for Services			
General	$1,488,705	$1,330,000	$1,353,000
Total Sales and Charges for Services	$1,488,705	$1,330,000	$1,353,000
Other Revenues			
Other Revenues	$10,390	-	-
Total Other Revenues	$10,390	-	-
Total Cemetery	$1,502,632	$1,330,000	$1,353,000
Cemetery Reserve			
Sales and Charges for Services			
General	$109,792	$72,000	$73,500
Total Sales and Charges for Services	$109,792	$72,000	$73,500

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Summary of Revenues by Fund and Source
Fiscal Year 2014/15

Source	FY 2012/13 Estimates	FY 2013/14 Budget	FY 2014/15 Budget
Other Revenues			
Interest	$41,285	$10,000	$10,000
Other Revenues	$9,697	-	-
Total Other Revenues	$50,982	$10,000	$10,000
Total Cemetery Reserve	$160,774	$82,000	$83,500
Community Facilities Districts - Capital			
Other Revenues			
Other Financing Sources	$2,712,000	-	$3,370,000
Total Other Revenues	$2,712,000	-	$3,370,000
Total Community Facilities Districts - Capital	$2,712,000	-	$3,370,000
Community Facilities Districts - Operating			
Intergovernmental			
County and Other Governments Revenues	$104,303	-	-
Total Intergovernmental	$104,303	-	-
Other Revenues			
Other Revenues	-	-	$127,939
Total Other Revenues	-	-	$127,939
Total Community Facilities Districts - Operating	$104,303	-	$127,939
Environmental Compliance Fee			
Intergovernmental			
Federal Grants and Reimbursements	$31,947	-	-
Total Intergovernmental	$31,947	-	-
Sales and Charges for Services			
General	$10,551,439	$10,581,497	$14,424,358
Total Sales and Charges for Services	$10,551,439	$10,581,497	$14,424,358
Other Revenues			
Interest	$22,897	$2,000	$2,000
Total Other Revenues	$22,897	$2,000	$2,000
Total Environmental Compliance Fee	$10,606,284	$10,583,497	$14,426,358
Falcon Field Airport			
Sales and Charges for Services			
Enterprise	-	-	$3,587,618
Total Sales and Charges for Services	-	-	$3,587,618
Other Revenues			
Interest	-	-	$6,000
Other Revenues	-	-	$17,986
Total Other Revenues	-	-	$23,986
Total Falcon Field Airport	-	-	$3,611,604

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Summary of Revenues by Fund and Source
Fiscal Year 2014/15

Source	FY 2012/13 Estimates	FY 2013/14 Budget	FY 2014/15 Budget
Greenfield WRP Joint Venture			
Sales and Charges for Services			
Enterprise	$5,619,701	$5,718,628	$5,850,317
Total Sales and Charges for Services	$5,619,701	$5,718,628	$5,850,317
Total Greenfield WRP Joint Venture	$5,619,701	$5,718,628	$5,850,317
Highway User Revenue Fund			
Intergovernmental			
State Shared Revenues	$30,007,015	$32,394,127	$32,023,887
Total Intergovernmental	$30,007,015	$32,394,127	$32,023,887
Sales and Charges for Services			
General	$36,100	-	-
Total Sales and Charges for Services	$36,100	-	-
Other Revenues			
Interest	$3,113	-	-
Total Other Revenues	$3,113	-	-
Total Highway User Revenue Fund	$30,046,227	$32,394,127	$32,023,887
Local Streets Sales Tax			
Taxes			
Sales and Use Taxes	$24,255,782	$23,032,975	$25,690,005
Total Taxes	$24,255,782	$23,032,975	$25,690,005
Intergovernmental			
State Grants and Reimbursements	$206,076	-	-
Federal Grants and Reimbursements	$111,879	-	-
Total Intergovernmental	$317,955	-	-
Sales and Charges for Services			
General	$184,492	$93,849	$93,849
Total Sales and Charges for Services	$184,492	$93,849	$93,849
Licenses Fees Permits			
Business Licenses	$96,392	-	-
Fees	$89,379	-	-
Permits	-	$175,000	$350,000
Total Licenses Fees Permits	$185,771	$175,000	$350,000
Fines and Forfeitures			
Other Fines	-	$204,020	$204,020
Total Fines and Forfeitures	-	$204,020	$204,020
Other Revenues			
Interest	$335,002	$71,000	$71,000
Other Revenues	-	$2,000	$4,066
Total Other Revenues	$335,002	$73,000	$75,066
Total Local Streets Sales Tax	$25,279,002	$23,578,844	$26,412,940

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Summary of Revenues by Fund and Source
Fiscal Year 2014/15

Source	FY 2012/13 Estimates	FY 2013/14 Budget	FY 2014/15 Budget
Mesa Arts Center Restoration Fee			
Sales and Charges for Services			
Culture and Recreation	$300	-	-
General	$300	-	-
Total Sales and Charges for Services	$600	-	-
Licenses Fees Permits			
Culture and Recreation	$281,366	-	-
Total Licenses Fees Permits	$281,366	-	-
Other Revenues			
Interest	$8,760	$2,000	$2,000
Total Other Revenues	$8,760	$2,000	$2,000
Total Mesa Arts Center Restoration Fee	$290,727	$2,000	$2,000
Quality of Life Sales Tax			
Taxes			
Sales and Use Taxes	$17,746,010	$19,245,796	$21,408,338
Total Taxes	$17,746,010	$19,245,796	$21,408,338
Licenses Fees Permits			
Business Licenses	$80,430	-	-
Total Licenses Fees Permits	$80,430	-	-
Other Revenues			
Interest	$1,519	-	-
Total Other Revenues	$1,519	-	-
Total Quality of Life Sales Tax	$17,827,959	$19,245,796	$21,408,338
Solid Waste Development Fee*			
Taxes			
Other Taxes	-	$107,000	-
Total Taxes	-	$107,000	-
Sales and Charges for Services			
Enterprise	-	-	$110,000
Total Sales and Charges for Services	-	-	$110,000
Licenses Fees Permits			
Fees	$(185)	-	-
Total Licenses Fees Permits	$(185)	-	-
Total Solid Waste Development Fee	$(185)	$107,000	$110,000
Special Programs Fund			
Taxes			
Transient Occupancy Taxes	$1,903,029	$300,000	$2,052,921
Total Taxes	$1,903,029	$300,000	$2,052,921

**The Solid Waste Development Fee Fund was reclassified from an Impact Fee Fund Type to a Restricted Fee Fund Type.*

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Summary of Revenues by Fund and Source
Fiscal Year 2014/15

Source	FY 2012/13 Estimates	FY 2013/14 Budget	FY 2014/15 Budget
Intergovernmental			
State Grants and Reimbursements	$213,735	-	-
County and Other Governments Revenues	-	$40,000	$40,000
Total Intergovernmental	$213,735	$40,000	$40,000
Sales and Charges for Services			
Culture and Recreation	$174,644	$213,208	$215,833
General	-	$25,500	$448,456
Total Sales and Charges for Services	$174,644	$238,708	$664,289
Licenses Fees Permits			
Fees	-	$598,417	$1,231,707
Total Licenses Fees Permits	-	$598,417	$1,231,707
Fines and Forfeitures			
Court Fines	$236,078	$267,266	$229,172
Total Fines and Forfeitures	$236,078	$267,266	$229,172
Other Revenues			
Contributions and Donations	$1,899,689	$203,000	$873,510
Interest	$1,270	-	-
Other Revenues	$1,444,608	$20,179,365	$1,652,759
Total Other Revenues	$3,345,566	$20,382,365	$2,526,269
Total Special Programs Fund	$5,873,051	$21,826,756	$6,744,358
TOPAZ Joint Venture Fund			
Intergovernmental			
County and Other Governments Revenues	$315,085	$575,707	$405,348
Total Intergovernmental	$315,085	$575,707	$405,348
Sales and Charges for Services			
General	-	$1,591,865	$1,244,861
Enterprise	$887,495	-	-
Total Sales and Charges for Services	$887,495	$1,591,865	$1,244,861
Total TOPAZ Joint Venture Fund	$1,202,580	$2,167,572	$1,650,209
Transit Fund			
Intergovernmental			
Federal Grants and Reimbursements	-	$14,678,500	-
State Shared Revenues	$1,291,065	$1,224,120	$1,291,065
County and Other Governments Revenues	$8,584,476	-	-
Total Intergovernmental	$9,875,541	$15,902,620	$1,291,065
Sales and Charges for Services			
General	$1,218,771	$1,414,871	$1,326,990
Total Sales and Charges for Services	$1,218,771	$1,414,871	$1,326,990
Other Revenues			
Other Revenues	$42,617	$2,040	$2,040
Total Other Revenues	$42,617	$2,040	$2,040
Total Transit Fund	$11,136,929	$17,319,531	$2,620,095

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Summary of Revenues by Fund and Source
Fiscal Year 2014/15

Source	FY 2012/13 Estimates	FY 2013/14 Budget	FY 2014/15 Budget
Transportation			
Intergovernmental			
County and Other Governments Revenues	$11,960,898	$12,987,700	$10,749,823
Total Intergovernmental	$11,960,898	$12,987,700	$10,749,823
Other Revenues			
Interest	$11,461	-	-
Total Other Revenues	$11,461	-	-
Total Transportation	$11,972,359	$12,987,700	$10,749,823
Utility Replacement Extension and Renewal			
Other Revenues			
Interest	$86,576	-	-
Other Revenues	-	$5,423,000	-
Total Other Revenues	$86,576	$5,423,000	-
Total Utility Replacement Extension and Renewal	$86,576	$5,423,000	-
Vehicle Replacement			
Other Revenues			
Interest	$38,762	-	-
Sale of Property	$209,453	$450,000	$450,000
Total Other Revenues	$248,214	$450,000	$450,000
Total Vehicle Replacement	$248,214	$450,000	$450,000
Total Restricted Funds	$124,669,135	$153,216,451	$130,994,368
Internal Service Funds			
Fleet Internal Service			
Other Revenues			
Contributions and Donations	$150,019	-	-
Other Revenues	-	$623,485	-
Total Other Revenues	$150,019	$623,485	-
Total Fleet Internal Service	$150,019	$623,485	-
Print Shop Internal Service			
Other Revenues			
Contributions and Donations	$1,272	-	-
Total Other Revenues	$1,272	-	-
Total Print Shop Internal Service	$1,272	-	-

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Summary of Revenues by Fund and Source
Fiscal Year 2014/15

Source	FY 2012/13 Estimates	FY 2013/14 Budget	FY 2014/15 Budget
Warehouse Internal Service			
Other Revenues			
Contributions and Donations	$2,615	-	-
Other Revenues	-	$6,174,494	$5,181,371
Total Other Revenues	$2,615	$6,174,494	$5,181,371
Total Warehouse Internal Service	$2,615	$6,174,494	$5,181,371
Total Internal Service Funds	$153,906	$6,797,979	$5,181,371
Impact Fee Funds			
Cultural Facility Impact Fee			
Licenses Fees Permits			
Fees	$33,060	-	-
Total Licenses Fees Permits	$33,060	-	-
Other Revenues			
Interest	$3,710	-	-
Total Other Revenues	$3,710	-	-
Total Cultural Facility Impact Fee	$36,770	-	-
Fire Impact Fee			
Licenses Fees Permits			
Fees	$479,278	$400,000	$361,313
Total Licenses Fees Permits	$479,278	$400,000	$361,313
Other Revenues			
Interest	$448	-	-
Total Other Revenues	$448	-	-
Total Fire Impact Fee	$479,726	$400,000	$361,313
Gen Govt Facility Impact Fee			
Licenses Fees Permits			
Fees	$1,835	-	-
Total Licenses Fees Permits	$1,835	-	-
Other Revenues			
Interest	$3,541	-	-
Total Other Revenues	$3,541	-	-
Total Gen Govt Facility Impact Fee	$5,376	-	-
Library Impact Fee			
Licenses Fees Permits			
Fees	$489,438	$250,000	$450,078
Total Licenses Fees Permits	$489,438	$250,000	$450,078

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Summary of Revenues by Fund and Source
Fiscal Year 2014/15

Source	FY 2012/13 Estimates	FY 2013/14 Budget	FY 2014/15 Budget
Other Revenues			
Interest	$550	$1,000	$1,000
Total Other Revenues	$550	$1,000	$1,000
Total Library Impact Fee	$489,988	$251,000	$451,078
Parks Impact Fee			
Licenses Fees Permits			
Fees	$1,185,198	$1,025,000	$1,242,095
Total Licenses Fees Permits	$1,185,198	$1,025,000	$1,242,095
Other Revenues			
Interest	$1,233	-	-
Total Other Revenues	$1,233	-	-
Total Parks Impact Fee	$1,186,431	$1,025,000	$1,242,095
Police Impact Fee			
Licenses Fees Permits			
Fees	$733,568	$600,000	$542,635
Total Licenses Fees Permits	$733,568	$600,000	$542,635
Other Revenues			
Interest	$713	-	-
Total Other Revenues	$713	-	-
Total Police Impact Fee	$734,281	$600,000	$542,635
Stormwater Drainage Impact Fee			
Licenses Fees Permits			
Fees	$439,945	$285,000	$390,628
Total Licenses Fees Permits	$439,945	$285,000	$390,628
Other Revenues			
Interest	$415	-	-
Total Other Revenues	$415	-	-
Total Stormwater Drainage Impact Fee	$440,360	$285,000	$390,628
Wastewater Impact Fee			
Licenses Fees Permits	-	-	-
Fees	$3,537,630	$2,900,000	$3,331,763
Total Licenses Fees Permits	$3,537,630	$2,900,000	$3,331,763
Total Wastewater Impact Fee	$3,537,630	$2,900,000	$3,331,763
Water Impact Fees			
Licenses Fees Permits			
Fees	$3,275,212	$2,800,000	$2,799,480
Total Licenses Fees Permits	$3,275,212	$2,800,000	$2,799,480
Total Water Impact Fees	$3,275,212	$2,800,000	$2,799,480
Total Impact Fee Funds	$10,185,776	$8,261,000	$9,118,992

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Summary of Revenues by Fund and Source
Fiscal Year 2014/15

Source	FY 2012/13 Estimates	FY 2013/14 Budget	FY 2014/15 Budget
Grant Funds			
Community Development Block Grant			
Intergovernmental			
Federal Grants and Reimbursements	$4,410,550	$19,594,246	$11,793,184
Total Intergovernmental	$4,410,550	$19,594,246	$11,793,184
Sales and Charges for Services			
General	-	$1,000	-
Total Sales and Charges for Services	-	$1,000	-
Other Revenues			
Interest	$2,140	-	-
Other Revenues	$385	-	-
Total Other Revenues	$2,524	-	-
Total Community Development Block Grant	$4,413,074	$19,595,246	$11,793,184
Grants - Enterprise			
Intergovernmental			
Federal Grants and Reimbursements	$203,781	$895,455	$4,642,039
State Grants and Reimbursements	$1,367,275	$2,562,464	$218,923
Total Intergovernmental	$1,571,055	$3,457,919	$4,860,962
Total Grants - Enterprise	$1,571,055	$3,457,919	$4,860,962
Grants - Gen. Gov.			
Intergovernmental			
County and Other Governments Revenues	$459,178	$753,950	$1,102,698
Federal Grants and Reimbursements	$8,543,838	$31,114,609	$28,293,703
State Grants and Reimbursements	$1,760,426	$645,536	$286,500
Total Intergovernmental	$10,763,442	$32,514,095	$29,682,901
Other Revenues			
Contributions and Donations	$1,266,937	$766,592	$100,000
Interest	$1,339	-	-
Total Other Revenues	$1,268,276	$766,592	$100,000
Total Grants - Gen. Gov.	$12,031,718	$33,280,687	$29,782,901
HOME			
Intergovernmental			
Federal Grants and Reimbursements	$842,877	$2,547,445	$3,009,419
Total Intergovernmental	$842,877	$2,547,445	$3,009,419
Total HOME	$842,877	$2,547,445	$3,009,419
Section 8			
Intergovernmental			
Federal Grants and Reimbursements	$10,869,916	$10,189,894	$12,101,421
Total Intergovernmental	$10,869,916	$10,189,894	$12,101,421

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Summary of Revenues by Fund and Source
Fiscal Year 2014/15

Source	FY 2012/13 Estimates	FY 2013/14 Budget	FY 2014/15 Budget
Licenses Fees Permits			
Fees	$15	-	-
Total Licenses Fees Permits	$15	-	-
Other Revenues			
Interest	$33,318	$1,490	$11,490
Other Revenues	$3,529	-	-
Total Other Revenues	$36,847	$1,490	$11,490
Total Section 8	$10,906,777	$10,191,384	$12,112,911
Total Grant Funds	$29,765,502	$69,072,681	$61,559,377
Trust Funds			
Employee Benefit Trust			
Other Revenues			
Contributions and Donations	$62,385	-	-
Interest	$222,942	$15,000	$30,000
Other Revenues	$580,693	$252,500	$505,000
Self Insurance Contributions	$59,896,576	$61,570,415	$70,602,571
Total Other Revenues	$60,762,596	$61,837,915	$71,137,571
Total Employee Benefit Trust	$60,762,596	$61,837,915	$71,137,571
Property and Public Liability			
Other Revenues			
Interest	$46,012	-	-
Other Revenues	-	$55,085	$56,005
Self Insurance Contributions	$6,301,000	$6,301,000	$5,378,329
Total Other Revenues	$6,347,012	$6,356,085	$5,434,334
Total Property and Public Liability	$6,347,012	$6,356,085	$5,434,334
Worker's Compensation			
Other Revenues			
Interest	$17,538	$7,000	$7,000
Other Revenues	$67,926	-	-
Self Insurance Contributions	$6,854,597	$4,708,585	$6,182,100
Total Other Revenues	$6,940,060	$4,715,585	$6,189,100
Total Worker's Compensation	$6,940,060	$4,715,585	$6,189,100
Total Trust Funds	$74,049,669	$72,909,585	$82,761,005
Debt Service Funds			
Community Facilities Districts - Debt			
Other Revenues			
Other Revenues	-	-	$891,112
Total Other Revenues	-	-	$891,112
Total Community Facilities Districts - Debt	-	-	$891,112

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Summary of Revenues by Fund and Source
Fiscal Year 2014/15

Source	FY 2012/13 Estimates	FY 2013/14 Budget	FY 2014/15 Budget
Court Construction Fee			
Licenses Fees Permits			
Court Fees	$865,128	$917,883	$933,233
Total Licenses Fees Permits	$865,128	$917,883	$933,233
Other Revenues			
Interest	$187	-	-
Total Other Revenues	$187	-	-
Total Court Construction Fee	$865,314	$917,883	$933,233
General Obligation Bond Redemption			
Taxes			
Property Taxes	$14,403,757	$22,105,000	$33,440,000
Total Taxes	$14,403,757	$22,105,000	$33,440,000
Intergovernmental			
Federal Grants and Reimbursements	-	-	$556,302
Total Intergovernmental	-	-	$556,302
Other Revenues			
Other Financing Sources	$9,921,460	-	-
Total Other Revenues	$9,921,460	-	-
Total General Obligation Bond Redemption	$24,325,217	$22,105,000	$33,996,302
Highway Project Advancement Notes			
Intergovernmental			
County and Other Governments Revenues	$1,512,501	-	-
Total Intergovernmental	$1,512,501	-	-
Other Revenues			
Interest	$75,593	-	-
Other Revenues	-	$25,404,250	$3,891,750
Total Other Revenues	$75,593	$25,404,250	$3,891,750
Total Highway Project Advancement Notes	$1,588,094	$25,404,250	$3,891,750
Highway User Revenue Bond Redemption			
Other Revenues			
Other Financing Sources	$10,306,845	-	-
Total Other Revenues	$10,306,845	-	-
Total Highway User Revenue Bond Redemption	$10,306,845	-	-
Non Utility Bond Redemption			
Taxes			
Transient Occupancy Taxes	-	$776,000	-
Total Taxes	-	$776,000	-
Total Non Utility Bond Redemption	-	$776,000	-

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Summary of Revenues by Fund and Source
Fiscal Year 2014/15

Source	FY 2012/13 Estimates	FY 2013/14 Budget	FY 2014/15 Budget
Special Improvement District Bond Redemption			
Other Revenues			
Other Revenues	$897,058	-	$460,225
Total Other Revenues	$897,058	-	$460,225
Total Special Improvement District Bond Redemptio	$897,058	-	$460,225
Transportation Project Advancement Notes			
Intergovernmental			
County and Other Governments Revenues	-	-	$1,600,000
Total Intergovernmental	-	-	$1,600,000
Other Revenues			
Other Financing Sources	-	-	$52,000,000
Total Other Revenues	-	-	$52,000,000
Total Transportation Project Advancement Notes	-	-	$53,600,000
Utility Systems Bond Redemption			
Intergovernmental			
Federal Grants and Reimbursements	$1,202,817	-	$2,232,434
Total Intergovernmental	$1,202,817	-	$2,232,434
Total Utility Systems Bond Redemption	$1,202,817	-	$2,232,434
Total Debt Service Funds	$39,185,345	$49,203,133	$96,005,056
Contingency Fund			
Contingency			
Intergovernmental			
County and Other Governments Revenues	-	$5,000,000	$5,000,000
Total Intergovernmental	-	$5,000,000	$5,000,000
Other Revenues			
Other Financing Sources	-	-	-
Total Other Revenues	-	-	-
Total Contingency	-	$5,000,000	$5,000,000
Total Contingency Fund	-	$5,000,000	$5,000,000
Total City Revenues	$831,894,011	$920,945,762	$971,293,799

Changes in accounting presentation affect comparisons between years.

This schedule does not include Other Financing Sources such as bonds and fund balance.

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Summary of Expenditures by Department
Fiscal Year 2014/15

Department	FY 2012/13 Estimate	FY 2013/14 Budget	FY 2014/15 Budget
Arts and Culture	$12,899,723	$12,370,659	$12,799,727
Business Services	$13,657,659	$15,512,000	$14,507,000
Centralized Appropriations	$145,268,077	$184,857,800	$150,968,000
City Attorney	$7,830,507	$12,277,096	$11,715,415
City Auditor	$469,948	$613,000	$643,000
City Clerk	$985,478	$825,000	$1,261,000
City Manager	$5,543,805	$5,348,000	$5,236,000
Communications	$1,188,140	$3,809,000	$4,879,000
Contingency	-	$61,678,000	$64,501,000
Development and Sustainability	$7,664,614	$11,484,647	$11,773,254
Economic Development	$7,321,463	$8,277,578	$9,220,300
Energy Resources	$42,903,434	$44,136,222	$43,838,302
Engineering	$5,954,546	$7,087,000	$7,464,000
Facilities Maintenance	$8,110,502	$10,947,000	$12,644,261
Falcon Field Airport	$1,260,457	$1,654,000	$1,630,000
Financial Services	$6,014,472	$4,486,000	$4,066,000
Fire and Medical	$64,068,699	$68,406,039	$79,991,724
Fleet Services	$3,650,913	$33,139,730	$35,344,951
Housing and Community Development	$18,076,945	$35,201,108	$28,078,056
Human Resources	$62,494,206	$71,693,000	$75,646,000
Information Technology	$25,076,962	$31,471,871	$30,507,441
Library Services	$6,659,004	$7,674,050	$7,477,550
Mayor and Council	$455,880	$515,000	$731,000
Municipal Court	$7,177,102	$9,938,821	$10,638,924
Neighborhood Outreach and Animal Control	$976,930	$1,098,000	$1,152,699
Office of ERP Management	-	-	$854,000
Office of Management and Budget	$306,460	$2,350,366	$2,637,757
Parks, Recreation and Commercial Facilities	$24,922,500	$29,372,671	$34,122,920
Police	$152,726,667	$157,516,479	$166,741,138
Project Management Program	$206,711,134	$345,990,000	$351,377,000
Public Information and Communications	$1,115,782	$1,171,000	$1,266,000
Solid Waste Management	$24,781,834	$23,653,905	$27,860,981
Transit Services	$7,035,786	$8,586,000	$8,399,000
Transportation Total	$29,377,533	$54,712,158	$55,458,600
Water Resources	$55,163,508	$62,146,800	$64,568,000
Total Department Expenditures	$957,850,670	$1,330,000,000	$1,340,000,000

Changes in accounting presentation affect comparisons between years.

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Summary of Expenditures by Fund
Fiscal Year 2014/15

Fund	FY 2012/13 Estimate	FY 2013/14 Budget	FY 2014/15 Budget
General Fund			
Capital - General Fund	$8,648,640	$12,674,479	$14,010,818
General Fund	$304,388,825	$313,838,460	$338,992,654
Total General Fund	$313,037,465	$326,512,939	$353,003,472
Enterprise Fund			
Capital - Enterprise	$23,174,204	$22,876,089	$23,318,933
Enterprise Fund	$152,626,781	$168,285,203	$169,289,648
Total Enterprise Fund	$175,800,985	$191,161,292	$192,608,581
Restricted Funds			
Cemetery	$1,303,031	$1,303,030	$1,722,837
Cemetery Reserve	-	-	$165,000
Community Facilities Districts - Capital	$154,877	-	$6,515,000
Community Facilities Districts - Operating	$54,494	$8,880	$127,871
Environmental Compliance Fee	$9,263,888	$12,027,026	$14,870,690
Falcon Field Airport	-	-	$8,160,838
Greenfield WRP Joint Venture	$5,614,571	$5,718,628	$5,850,317
Highway User Revenue Fund	$11,376,717	$20,147,870	$21,545,313
Local Streets Sales Tax	$24,852,622	$46,925,681	$40,065,279
Mesa Arts Center Restoration Fee	$83,259	$350,000	$442,145
Quality of Life Sales Tax	$19,173,974	$19,245,796	$21,543,145
Solid Waste Development Fee*	$172,430	$62,000	$124,000
Special Programs Fund	$6,084,934	$28,660,514	$11,096,656
TOPAZ Joint Venture Fund	$1,207,611	$2,167,572	$1,650,209
Transit Fund	$17,031,996	$23,823,351	$22,719,906
Transportation	$10,500,000	$12,987,700	$7,257,000
Utility Replacement Extension and Renewal	$2,435,025	$8,823,390	$12,785,348
Vehicle Replacement	$984,222	$8,208,243	$6,743,393
Total Restricted Funds	$110,293,649	$190,459,680	$183,384,947
Internal Service Funds			
Fleet Internal Service	$171,878	-	-
Print Shop Internal Service	$15,989	-	-
Warehouse Internal Service	$1,087,975	$6,174,494	$5,181,371
Total Internal Service Funds	$1,275,842	$6,174,494	$5,181,371

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Summary of Expenditures by Fund
Fiscal Year 2014/15

Fund	FY 2012/13 Estimate	FY 2013/14 Budget	FY 2014/15 Budget
Impact Fee Funds			
Fire Impact Fee	-	$728,847	-
Gen Govt Facility Impact Fee	$1,468,512	-	-
Library Impact Fee	-	$177,509	-
Parks Impact Fee	-	$771,331	-
Police Impact Fee	-	$1,194,020	-
Stormwater Drainage Impact Fee	-	$274,842	-
Wastewater Impact Fee	-	$2,398,496	-
Water Impact Fees	-	$2,813,376	-
Total Impact Fee Funds	$1,468,512	$8,358,421	-
Grant Funds			
Community Development Block Grant	$4,412,689	$19,595,246	$11,793,184
Grants - Enterprise	$1,571,055	$3,718,987	$4,851,780
Grants - Gen. Gov.	$12,523,816	$33,738,853	$30,250,105
HOME	$842,877	$2,472,937	$3,009,268
Section 8	$11,524,176	$11,826,567	$12,350,714
Total Grant Funds	$30,874,613	$71,352,590	$62,255,051
Trust Funds			
Employee Benefit Trust	$56,345,935	$64,405,242	$69,726,722
Property and Public Liability	$2,758,958	$5,351,276	$5,763,557
Worker's Compensation	$5,167,319	$5,758,049	$5,951,170
Total Trust Funds	$64,272,212	$75,514,567	$81,441,449
Debt Service Funds			
Capital Lease Redemption	$716,141	$74,535	$74,535
Community Facilities Districts - Debt	$6,816	-	$680,903
Court Construction Fee	$702,523	$917,070	-
General Obligation Bond Redemption	$45,261,473	$27,217,187	$36,033,973
Highway Project Advancement Notes	$4,503,542	$25,404,250	$3,891,750
Highway User Revenue Bond Redemption	$22,083,194	$12,416,900	$12,441,200
Non Utility Bond Redemption	$966,728	$4,703,000	$4,703,000
Special Improvement District Bond Redemption	$400	-	$460,225
Transportation Project Advancement Notes	-	-	$1,600,000
Utility Systems Bond Redemption	$46,419,120	$65,069,628	$71,789,617
Utility Systems GO Bond Redemption	$65,020	$311,779	$152,260
WIFA Redemption	$82,737	$177,668	$177,666
Total Debt Service Funds	$120,807,694	$136,292,017	$132,005,129
Contingency Fund			
Contingency	-	$61,678,000	$64,501,000
Total Contingency Fund	-	$61,678,000	$64,501,000

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Summary of Expenditures by Fund
Fiscal Year 2014/15

Fund	FY 2012/13 Estimate	FY 2013/14 Budget	FY 2014/15 Budget
Bond Funds			
Electric Bond Construction	$4,343,807	$6,979,121	$6,453,190
Gas Bond Construction	$8,204,536	$16,626,239	$16,687,030
Parks Bond Construction	$2,026,202	$18,513,025	$44,643,598
Public Safety Bond Construction	$13,131,645	$13,344,531	$23,360,631
Solid Waste Bond Construction	-	-	$7,545,683
Spring Training Bond Construction	$56,381,228	$68,045,729	$20,390,621
Storm Sewer Bond Construction	$183,301	-	-
Streets Bond Construction	$25,323,550	$59,630,640	$30,615,228
Wastewater Bond Construction	$5,757,784	$29,483,217	$45,779,943
Water Bond Construction	$24,667,644	$49,873,498	$70,143,076
Total Bond Funds	$140,019,698	$262,496,000	$265,619,000
Total Fund Expenditures	$957,850,670	$1,330,000,000	$1,340,000,000

Changes in accounting presentation affect comparisons between years.

**The Solid Waste Development Fee Fund was reclassified from an Impact Fee Fund Type to a Restricted Fee Fund Type.*

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Summary of Expenditures by Fund and Department
Fiscal Year 2014/15

Source	FY 2012/13 Estimates	FY 2013/14 Budget	FY 2014/15 Budget
General Fund			
Capital - General Fund			
Arts and Culture	$612	-	-
Business Services	$18,341	$2,121	-
Centralized Appropriations	-	$(652,747)	$(596,378)
City Clerk	$5,897	-	-
City Manager	$30,538	$10,000	-
Communications	-	-	$1,000,000
Development and Sustainability	$912	$623,552	$10,400
Engineering	$16,499	$17,500	$85,000
Facilities Maintenance	$4,010	$5,000	$2,000
Financial Services	$285	$2,000	$2,000
Fire and Medical	$631,996	$1,237,526	$1,416,874
Fleet Services	$593,664	$1,492,843	$91,647
Housing and Community Development	-	-	$2,000
Information Technology	$1,453,698	$4,595,689	$3,191,091
Library Services	$50,649	$160,000	$195,550
Municipal Court	-	$2,000	$2,000
Office of ERP Management	-	-	$5,000
Parks, Recreation and Commercial Facilities	$19,684	-	$781,200
Police	$714,651	$230,142	$400,963
Project Management Program	$5,096,600	$4,937,352	$7,401,471
Public Information and Communications	$10,603	$11,500	$20,000
Total Capital - General Fund	$8,648,640	$12,674,479	$14,010,818
General Fund			
Arts and Culture	$12,008,223	$11,253,918	$11,561,707
Business Services	$9,970,131	$13,577,611	$12,674,778
Centralized Appropriations	$(2,883,013)	$(19,429,135)	$(9,338,509)
City Attorney	$5,346,776	$6,227,535	$5,741,055
City Auditor	$469,948	$613,000	$643,000
City Clerk	$979,581	$825,000	$1,259,000
City Manager	$4,493,174	$5,086,730	$5,236,000
Communications	$10,581	$2,684,068	$2,228,971
Development and Sustainability	$4,637,092	$5,010,238	$5,712,273
Economic Development	$4,081,307	$4,111,808	$3,876,486
Energy Resources	$76,079	$77,095	$66,985
Engineering	$5,584,051	$6,315,207	$7,080,239
Facilities Maintenance	$6,108,618	$8,767,340	$11,245,253
Financial Services	$5,943,948	$4,424,069	$4,042,844
Fire and Medical	$55,518,615	$58,075,169	$61,362,722
Fleet Services	$901,167	$60,206	$743
Housing and Community Development	$1,395,008	$1,255,783	$1,441,700
Human Resources	$2,555,782	$3,246,933	$3,149,351
Information Technology	$23,135,097	$26,876,182	$26,894,350
Library Services	$6,481,206	$7,239,050	$7,036,200
Mayor and Council	$455,880	$515,000	$731,000
Municipal Court	$7,036,198	$7,116,840	$7,461,428
Neighborhood Outreach and Animal Control	$976,930	$1,098,000	$1,135,000
Office of ERP Management	-	-	$849,000
Office of Management and Budget	$223,202	$2,350,366	$2,630,757
Parks, Recreation and Commercial Facilities	$12,304,853	$13,228,577	$15,265,743

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Summary of Expenditures by Fund and Department
Fiscal Year 2014/15

Source	FY 2012/13 Estimates	FY 2013/14 Budget	FY 2014/15 Budget
Police	$131,555,756	$136,053,007	$146,144,246
Project Management Program	$3,343,790	$5,241,997	$1,026,221
Public Information and Communications	$1,105,180	$1,159,500	$1,246,000
Transportation	$524,441	$728,472	$455,132
Water Resources	$49,224	$48,894	$132,980
Total General Fund	$304,388,825	$313,838,460	$338,992,654
Total General Fund	$313,037,465	$326,512,939	$353,003,472
Enterprise Fund			
Capital - Enterprise			
Centralized Appropriations	-	$428,938	$363,120
Economic Development	-	$48,160	$300,000
Energy Resources	$447	$380,786	$19,162
Fleet Services	$4,860	$1,422,447	$1,859,300
Information Technology	$307,682	-	$422,000
Parks, Recreation and Commercial Facilities	$230,287	$584,309	$2,854,311
Project Management Program	$22,629,990	$19,991,449	$17,422,959
Solid Waste Management	$938	$20,000	$64,081
Water Resources	-	-	$14,000
Total Capital - Enterprise	$23,174,204	$22,876,089	$23,318,933
Enterprise Fund			
Arts and Culture	$13,043	$13,043	$13,043
Business Services	$2,792,853	-	-
Centralized Appropriations	$16,991,028	$26,203,565	$25,034,314
Communications	$(8,829)	-	-
Development and Sustainability	$757,275	$784,553	$774,545
Economic Development	$3,221,982	$3,969,568	$4,543,149
Energy Resources	$42,626,429	$43,382,969	$43,156,294
Engineering	$66,645	$298,785	$211,452
Facilities Maintenance	$1,608,694	$1,597,536	$1,196,231
Falcon Field Airport	$1,260,457	$1,654,000	-
Financial Services	$38,269	$42,319	$215
Fire and Medical	$419,454	$472,422	-
Fleet Services	-	$25,000	-
Office of Management and Budget	$83,258	-	-
Parks, Recreation and Commercial Facilities	$6,160,331	$7,471,601	$6,634,583
Police	$710,673	$926,823	$682,800
Project Management Program	$668,555	$1,276,883	$379,635
Solid Waste Management	$24,608,466	$23,571,905	$27,672,900
Transportation	$496,660	$918,134	$928,498
Water Resources	$50,111,539	$55,676,096	$58,061,990
Total Enterprise Fund	$152,626,781	$168,285,203	$169,289,648
Total Enterprise Fund	$175,800,985	$191,161,292	$192,608,581
Restricted Funds			
Cemetery			
Business Services	$10,138	-	-
Centralized Appropriations	$96,067	$133,598	$130,397

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Summary of Expenditures by Fund and Department
Fiscal Year 2014/15

Source	FY 2012/13 Estimates	FY 2013/14 Budget	FY 2014/15 Budget
Facilities Maintenance	$8,713	$6,002	$3,000
Information Technology	$6,049	-	-
Parks, Recreation and Commercial Facilities	$944,780	$1,143,490	$1,589,440
Project Management Program	$237,284	$19,940	-
Total Cemetery	$1,303,031	$1,303,030	$1,722,837
Cemetery Reserve			
Project Management Program	-	-	$165,000
Total Cemetery Reserve	-	-	$165,000
Community Facilities Districts - Capital			
Centralized Appropriations	$154,877	-	$6,515,000
Total Community Facilities Districts - Capital	$154,877	-	$6,515,000
Community Facilities Districts - Operating			
Centralized Appropriations	$46,200	-	-
City Attorney	$569	-	$60,000
City Clerk	-	-	$2,000
Engineering	-	$8,880	$38,707
Financial Services	$7,725	-	$20,164
Office of Management and Budget	-	-	$7,000
Total Community Facilities Districts - Operating	$54,494	$8,880	$127,871
Environmental Compliance Fee			
Arts and Culture	$4,216	$4,216	$4,216
Business Services	$2,694	-	-
Centralized Appropriations	$194,805	$266,744	$1,034,773
Development and Sustainability	$1,357,442	$1,879,338	$1,948,622
Facilities Maintenance	$7,380	$1,817	-
Fleet Services	$10,955	$240,102	$484,483
Information Technology	$5,860	-	-
Parks, Recreation and Commercial Facilities	$5,039,195	$5,216,984	$6,125,541
Project Management Program	$225,846	$29,116	$62,568
Transportation	$2,415,493	$4,377,581	$5,199,253
Water Resources	-	$11,128	$11,235
Total Environmental Compliance Fee	$9,263,888	$12,027,026	$14,870,690
Falcon Field Airport			
Centralized Appropriations	-	-	$341,609
Falcon Field Airport	-	-	$1,630,000
Fire and Medical	-	-	$507,383
Police	-	-	$227,599
Project Management Program	-	-	$5,439,895
Transportation	-	-	$14,353
Total Falcon Field Airport	-	-	$8,160,838
Greenfield WRP Joint Venture			
Centralized Appropriations	$549,087	$348,763	$366,034
Facilities Maintenance	$44,676	$27,000	-
Financial Services	-	-	$358

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Summary of Expenditures by Fund and Department
Fiscal Year 2014/15

Source	FY 2012/13 Estimates	FY 2013/14 Budget	FY 2014/15 Budget
Project Management Program	$18,063	-	-
Water Resources	$5,002,745	$5,342,865	$5,483,925
Total Greenfield WRP Joint Venture	$5,614,571	$5,718,628	$5,850,317
Highway User Revenue Fund			
Centralized Appropriations	-	$2,743	$2,743
Energy Resources	$200,479	$295,371	$312,861
Project Management Program	$1,008	-	$86,052
Transportation	$11,175,230	$19,849,756	$21,143,657
Total Highway User Revenue Fund	$11,376,717	$20,147,870	$21,545,313
Local Streets Sales Tax			
Arts and Culture	$10,670	$10,670	$10,670
Business Services	$55,811	-	-
Centralized Appropriations	$2,949,673	$4,461,496	$4,441,161
Development and Sustainability	$189,506	$202,893	$209,045
Engineering	$16,695	$446,628	$48,602
Facilities Maintenance	$148,904	$79,515	$57,688
Information Technology	$89,228	-	-
Police	$102,383	$115,840	$124,144
Project Management Program	$6,857,972	$12,885,848	$7,603,372
Transportation	$14,431,779	$28,722,790	$27,570,597
Total Local Streets Sales Tax	$24,852,622	$46,925,681	$40,065,279
Mesa Arts Center Restoration Fee			
Arts and Culture	$83,259	$350,000	$432,000
Project Management Program	-	-	$10,145
Total Mesa Arts Center Restoration Fee	$83,259	$350,000	$442,145
Quality of Life Sales Tax			
Fire and Medical	$6,102,963	$6,118,457	$7,385,523
Police	$13,071,011	$13,127,339	$14,157,622
Total Quality of Life Sales Tax	$19,173,974	$19,245,796	$21,543,145
Solid Waste Development Fee*			
Solid Waste Management	$172,430	$62,000	$124,000
Total Solid Waste Development Fee	$172,430	$62,000	$124,000
Special Programs Fund			
Arts and Culture	$540,051	-	$666,575
Centralized Appropriations	$1,919,168	$17,700,000	$1,739,000
Development and Sustainability	$442	$2,100,000	$2,100,000
Economic Development	-	-	$366,467
Fire and Medical	$23,803	$116,279	-
Fleet Services	-	$1,358	-
Housing and Community Development	$201,404	$200,000	$200,000
Library Services	$80,118	$227,000	$196,800
Municipal Court	$140,904	$2,819,981	$3,110,496
Parks, Recreation and Commercial Facilities	$79,492	$1,449,314	$538,924
Police	$1,345,917	$2,080,249	$1,898,681
Project Management Program	$1,753,635	$1,966,333	$279,714
Total Special Programs Fund	$6,084,934	$28,660,514	$11,096,656

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Summary of Expenditures by Fund and Department
Fiscal Year 2014/15

Source	FY 2012/13 Estimates	FY 2013/14 Budget	FY 2014/15 Budget
TOPAZ Joint Venture Fund			
Centralized Appropriations	-	$1,042,640	-
Communications	$1,186,387	$1,124,932	$1,650,030
Financial Services	-	-	$180
Information Technology	$21,223	-	-
Total TOPAZ Joint Venture Fund	$1,207,611	$2,167,572	$1,650,209
Transit Fund			
Business Services	$266	-	-
Centralized Appropriations	$260,399	$307,302	$317,518
Engineering	$270,656	-	-
Facilities Maintenance	$7,376	$3,001	-
Financial Services	-	-	$239
Information Technology	$1,512	-	-
Project Management Program	$9,125,606	$14,821,543	$13,937,020
Transit Services	$7,035,786	$8,586,000	$8,399,000
Transportation	$330,395	$105,504	$66,130
Total Transit Fund	$17,031,996	$23,823,351	$22,719,906
Transportation			
Project Management Program	$10,500,000	$12,987,700	$7,257,000
Total Transportation	$10,500,000	$12,987,700	$7,257,000
Utility Replacement Extension and Renewal			
Energy Resources	-	-	$283,000
Fleet Services	$2,435,025	$7,755,573	$8,984,879
Project Management Program	-	-	$2,653,599
Water Resources	-	$1,067,817	$863,870
Total Utility Replacement Extension and Renewal	$2,435,025	$8,823,390	$12,785,348
Vehicle Replacement			
Fleet Services	$984,222	$8,208,243	$6,743,393
Total Vehicle Replacement	$984,222	$8,208,243	$6,743,393
Total Restricted Funds	$110,293,649	$190,459,680	$183,384,947
Internal Service Funds			
Fleet Internal Service			
Arts and Culture	$20,789	$20,789	$20,789
Business Services	$19,865	-	-
Centralized Appropriations	$1,171,720	$(13,956,511)	$(16,721,444)
Facilities Maintenance	$81,260	$353,724	$42,790
Fleet Services	$(1,278,981)	$13,368,958	$16,321,066
Information Technology	$41,211	-	-
Project Management Program	$105,278	$204,517	$306,406
Transportation	$10,736	$8,522	$30,392
Total Fleet Internal Service	$171,878	-	-
Print Shop Internal Service			
Business Services	$(89,351)	$848,993	$734,258
Centralized Appropriations	$73,939	$(940,778)	$(796,582)
Facilities Maintenance	$24,887	$46,224	$42,790

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Summary of Expenditures by Fund and Department
Fiscal Year 2014/15

Source	FY 2012/13 Estimates	FY 2013/14 Budget	FY 2014/15 Budget
Information Technology	$2,647	-	-
Project Management Program	$3,867	$44,912	$61
Transportation	-	$648	$19,473
Total Print Shop Internal Service	$15,989	-	-
Warehouse Internal Service			
Business Services	$801,672	$1,083,275	$1,097,964
Centralized Appropriations	$235,517	$4,987,229	$4,003,471
Facilities Maintenance	$40,842	$52,193	$48,759
Information Technology	$6,049	-	-
Project Management Program	$3,896	$51,046	$61
Transportation	-	$752	$31,116
Total Warehouse Internal Service	$1,087,975	$6,174,494	$5,181,371
Total Internal Service Funds	$1,275,842	$6,174,494	$5,181,371
Impact Fee Funds			
Fire Impact Fee			
Centralized Appropriations	-	$728,847	-
Total Fire Impact Fee	-	$728,847	-
Gen Govt Facility Impact Fee			
Centralized Appropriations	$1,677	-	-
Project Management Program	$1,466,835	-	-
Total Gen Govt Facility Impact Fee	$1,468,512	-	-
Library Impact Fee			
Centralized Appropriations	-	$177,509	-
Total Library Impact Fee	-	$177,509	-
Parks Impact Fee			
Centralized Appropriations	-	$771,331	-
Total Parks Impact Fee	-	$771,331	-
Police Impact Fee			
Centralized Appropriations	-	$1,194,020	-
Total Police Impact Fee	-	$1,194,020	-
Stormwater Drainage Impact Fee			
Centralized Appropriations	-	$274,842	-
Total Stormwater Drainage Impact Fee	-	$274,842	-
Wastewater Impact Fee			
Centralized Appropriations	-	$2,398,496	-
Total Wastewater Impact Fee	-	$2,398,496	-
Water Impact Fees			
Centralized Appropriations	-	$2,813,376	-
Total Water Impact Fees	-	$2,813,376	-
Total Impact Fee Funds	$1,468,512	$8,358,421	-

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Summary of Expenditures by Fund and Department
Fiscal Year 2014/15

Source	FY 2012/13 Estimates	FY 2013/14 Budget	FY 2014/15 Budget
Grant Funds			
Community Development Block Grant			
Development and Sustainability	$299,208	$149,425	$139,764
Housing and Community Development	$4,113,480	$19,445,821	$11,074,374
Project Management Program	-	-	$579,046
Total Community Development Block Grant	$4,412,689	$19,595,246	$11,793,184
Grants - Enterprise			
Economic Development	$18,174	$148,042	$134,198
Project Management Program	$1,552,881	$3,570,945	$4,717,582
Total Grants - Enterprise	$1,571,055	$3,718,987	$4,851,780
Grants - Gen. Gov.			
Arts and Culture	$218,860	$718,023	$90,727
Centralized Appropriations	-	$17,700,000	-
City Attorney	$147,780	$712,465	$150,804
City Manager	$1,020,093	$251,270	-
Development and Sustainability	$422,735	$734,647	$878,606
Fire and Medical	$1,371,868	$2,386,186	$9,319,222
Fleet Services	-	$565,000	$859,440
Library Services	$47,032	$48,000	$49,000
Municipal Court	-	-	$65,000
Neighborhood Outreach and Animal Control	-	-	$17,699
Parks, Recreation and Commercial Facilities	$143,878	$278,396	$333,177
Police	$5,171,054	$4,923,093	$3,058,340
Project Management Program	$3,978,016	$5,421,773	$15,428,090
Transportation	$2,500	-	-
Total Grants - Gen. Gov.	$12,523,816	$33,738,853	$30,250,105
HOME			
Housing and Community Development	$842,877	$2,472,937	$3,009,268
Total HOME	$842,877	$2,472,937	$3,009,268
Section 8			
Housing and Community Development	$11,524,176	$11,826,567	$12,350,714
Total Section 8	$11,524,176	$11,826,567	$12,350,714
Total Grant Funds	$30,874,613	$71,352,590	$62,255,051
Trust Funds			
Employee Benefit Trust			
Business Services	$75,240	-	-
Centralized Appropriations	$1,322,965	$1,603,514	$2,126,646
Facilities Maintenance	$25,143	$7,648	$5,750
Financial Services	$6,808	-	-
Human Resources	$54,788,586	$62,705,630	$66,545,479
Information Technology	$6,705	-	-
Police	$40,093	$45,807	$46,744
Project Management Program	$80,395	$42,644	$1,002,104
Total Employee Benefit Trust	$56,345,935	$64,405,242	$69,726,722

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Summary of Expenditures by Fund and Department
Fiscal Year 2014/15

Source	FY 2012/13 Estimates	FY 2013/14 Budget	FY 2014/15 Budget
Property and Public Liability			
Centralized Appropriations	$408,447	-	-
City Attorney	$2,335,382	$5,337,096	$5,763,557
Police	$15,129	$14,179	-
Total Property and Public Liability	$2,758,958	$5,351,276	$5,763,557
Worker's Compensation			
Centralized Appropriations	$44	-	-
Financial Services	$17,437	$17,612	-
Human Resources	$5,149,838	$5,740,437	$5,951,170
Total Worker's Compensation	$5,167,319	$5,758,049	$5,951,170
Total Trust Funds	$64,272,212	$75,514,567	$81,441,449
Debt Service Funds			
Capital Lease Redemption			
Centralized Appropriations	$716,141	$74,535	$74,535
Total Capital Lease Redemption	$716,141	$74,535	$74,535
Community Facilities Districts - Debt			
Centralized Appropriations	$6,816	-	$680,903
Total Community Facilities Districts - Debt	$6,816	-	$680,903
Court Construction Fee			
Centralized Appropriations	$702,523	$917,070	-
Total Court Construction Fee	$702,523	$917,070	-
General Obligation Bond Redemption			
Centralized Appropriations	$45,261,473	$27,217,187	$36,033,973
Total General Obligation Bond Redemption	$45,261,473	$27,217,187	$36,033,973
Highway Project Advancement Notes			
Centralized Appropriations	$4,503,542	$25,404,250	$3,891,750
Total Highway Project Advancement Notes	$4,503,542	$25,404,250	$3,891,750
Highway User Revenue Bond Redemption			
Centralized Appropriations	$22,083,194	$12,416,900	$12,441,200
Total Highway User Revenue Bond Redemption	$22,083,194	$12,416,900	$12,441,200
Non Utility Bond Redemption			
Centralized Appropriations	$966,728	$4,703,000	$4,703,000
Total Non Utility Bond Redemption	$966,728	$4,703,000	$4,703,000
Special Improvement District Bond Redemption			
Centralized Appropriations	$400	-	$460,225
Total Special Improvement District Bond Redempti	$400	-	$460,225
Transportation Project Advancement Notes			
Centralized Appropriations	-	-	$1,600,000
Total Transportation Project Advancement Notes	-	-	$1,600,000

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Summary of Expenditures by Fund and Department
Fiscal Year 2014/15

Source	FY 2012/13 Estimates	FY 2013/14 Budget	FY 2014/15 Budget
Utility Systems Bond Redemption			
Centralized Appropriations	$46,419,120	$65,069,628	$71,789,617
Total Utility Systems Bond Redemption	$46,419,120	$65,069,628	$71,789,617
Utility Systems GO Bond Redemption			
Centralized Appropriations	$65,020	$311,779	$152,260
Total Utility Systems GO Bond Redemption	$65,020	$311,779	$152,260
WIFA Redemption			
Centralized Appropriations	$82,737	$177,668	$177,666
Total WIFA Redemption	$82,737	$177,668	$177,666
Total Debt Service Funds	$120,807,694	$136,292,017	$132,005,129
Contingency Fund			
Contingency			
Contingencies		$61,678,000	$64,501,000
Total Contingency	-	$61,678,000	$64,501,000
Total Contingency Fund	-	$61,678,000	$64,501,000
Bond Funds			
Electric Bond Construction			
Project Management Program	$4,343,807	$6,979,121	$6,453,190
Total Electric Bond Construction	$4,343,807	$6,979,121	$6,453,190
Gas Bond Construction			
Project Management Program	$8,204,536	$16,626,239	$16,687,030
Total Gas Bond Construction	$8,204,536	$16,626,239	$16,687,030
Parks Bond Construction			
Centralized Appropriations	$280,657	-	-
Project Management Program	$1,745,545	$18,513,025	$44,643,598
Total Parks Bond Construction	$2,026,202	$18,513,025	$44,643,598
Public Safety Bond Construction			
Centralized Appropriations	$106,456	-	-
Project Management Program	$13,025,189	$13,344,531	$23,360,631
Total Public Safety Bond Construction	$13,131,645	$13,344,531	$23,360,631
Solid Waste Bond Construction			
Project Management Program	-	-	$7,545,683
Total Solid Waste Bond Construction	-	-	$7,545,683
Spring Training Bond Construction			
Project Management Program	$56,381,228	$68,045,729	$20,390,621
Total Spring Training Bond Construction	$56,381,228	$68,045,729	$20,390,621
Storm Sewer Bond Construction			
Project Management Program	$183,301	-	-
Total Storm Sewer Bond Construction	$183,301	-	-

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Summary of Expenditures by Fund and Department
Fiscal Year 2014/15

Source	FY 2012/13 Estimates	FY 2013/14 Budget	FY 2014/15 Budget
Streets Bond Construction			
Centralized Appropriations	$580,670	-	-
Project Management Program	$24,752,583	$59,630,640	$30,615,228
Transportation	$(9,703)	-	-
Total Streets Bond Construction	$25,323,550	$59,630,640	$30,615,228
Wastewater Bond Construction			
Project Management Program	$5,757,784	$29,483,217	$45,779,943
Total Wastewater Bond Construction	$5,757,784	$29,483,217	$45,779,943
Water Bond Construction			
Project Management Program	$24,667,644	$49,873,498	$70,143,076
Total Water Bond Construction	$24,667,644	$49,873,498	$70,143,076
Total Bond Funds	$140,019,698	$262,496,000	$265,619,000
Total Expenditures	$957,850,670	$1,330,000,000	$1,340,000,000

Changes in accounting presentation affect comparisons between years.

**The Solid Waste Development Fee Fund was reclassified from an Impact Fee Fund Type to a Restricted Fee Fund Type.*

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Summary of Expenditures by Department and Fund
Fiscal Year 2014/15

Source	FY 2012/13 Estimates	FY 2013/14 Budget	FY 2014/15 Budget
Arts and Culture			
General Fund			
Capital - General Fund	$612	-	-
General Fund	$12,008,223	$11,253,918	$11,561,707
Total General Fund	$12,008,835	$11,253,918	$11,561,707
Enterprise Fund			
Enterprise Fund	$13,043	$13,043	$13,043
Total Enterprise Fund	$13,043	$13,043	$13,043
Restricted Funds			
Environmental Compliance Fee	$4,216	$4,216	$4,216
Local Streets Sales Tax	$10,670	$10,670	$10,670
Mesa Arts Center Restoration Fee	$83,259	$350,000	$432,000
Special Programs Fund	$540,051	-	$666,575
Total Restricted Funds	$638,196	$364,886	$1,113,461
Internal Services Funds			
Fleet Internal Service	$20,789	$20,789	$20,789
Total Internal Services Funds	$20,789	$20,789	$20,789
Grant Funds			
Grants - Gen. Gov.	$218,860	$718,023	$90,727
Total Grant Funds	$218,860	$718,023	$90,727
Total Arts and Culture	$12,899,723	$12,370,659	$12,799,727
Business Services			
General Fund			
Capital - General Fund	$18,340	$2,121	-
General Fund	$9,970,131	$13,577,611	$12,674,778
Total General Fund	$9,988,471	$13,579,732	$12,674,778
Enterprise Fund			
Enterprise Fund	$2,792,853	-	-
Total Enterprise Fund	$2,792,853	-	-
Restricted Funds			
Cemetery	$10,138	-	-
Environmental Compliance Fee	$2,694	-	-
Local Streets Sales Tax	$55,811	-	-
Transit Fund	$266	-	-
Total Restricted Funds	$68,909	-	-

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Summary of Expenditures by Department and Fund
Fiscal Year 2014/15

Source	FY 2012/13 Estimates	FY 2013/14 Budget	FY 2014/15 Budget
Internal Services Funds			
Fleet Internal Service	$19,865	-	-
Print Shop Internal Service	$(89,351)	$848,993	$734,258
Warehouse Internal Service	$801,672	$1,083,275	$1,097,964
Total Internal Services Funds	$732,186	$1,932,268	$1,832,222
Trust Funds			
Employee Benefit Trust	$75,240	-	-
Total Trust Funds	$75,240	-	-
Total Business Services	$13,657,659	$15,512,000	$14,507,000
Centralized Appropriations			
General Fund			
Capital - General Fund	-	$(652,747)	$(596,378)
General Fund	$(2,883,013)	$(19,429,135)	$(9,338,509)
Total General Fund	$(2,883,013)	$(20,081,882)	$(9,934,887)
Enterprise Fund			
Capital - Enterprise	-	$428,938	$363,120
Enterprise Fund	$16,991,028	$26,203,565	$25,034,314
Total Enterprise Fund	$16,991,028	$26,632,503	$25,397,434
Restricted Funds			
Cemetery	$96,067	$133,598	$130,397
Community Facilities Districts - Capital	$154,877	-	$6,515,000
Community Facilities Districts - Operating	$46,200	-	-
Environmental Compliance Fee	$194,805	$266,744	$1,034,773
Falcon Field Airport	-	-	$341,609
Greenfield WRP Joint Venture	$549,087	$348,763	$366,034
Highway User Revenue Fund	-	$2,743	$2,743
Local Streets Sales Tax	$2,949,673	$4,461,496	$4,441,161
Special Programs Fund	$1,919,168	$17,700,000	$1,739,000
TOPAZ Joint Venture Fund	-	$1,042,640	-
Transit Fund	$260,399	$307,302	$317,518
Total Restricted Funds	$6,170,276	$24,263,286	$14,888,234
Internal Services Funds			
Fleet Internal Service	$1,171,720	$(13,956,511)	$(16,721,444)
Print Shop Internal Service	$73,939	$(940,778)	$(796,582)
Warehouse Internal Service	$235,517	$4,987,229	$4,003,471
Total Internal Services Fund	$1,481,175	$(9,910,060)	$(13,514,555)

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Summary of Expenditures by Department and Fund
Fiscal Year 2014/15

Source	FY 2012/13 Estimates	FY 2013/14 Budget	FY 2014/15 Budget
Impact Fees			
Fire Impact Fee	-	$728,847	-
Gen Govt Facility Impact Fee	$1,677	-	-
Library Impact Fee	-	$177,509	-
Parks Impact Fee	-	$771,331	-
Police Impact Fee	-	$1,194,020	-
Stormwater Drainage Impact Fee	-	$274,842	-
Wastewater Impact Fee	-	$2,398,496	-
Water Impact Fees	-	$2,813,376	-
Total Impact Fees	$1,677	$8,358,421	-
Grant Funds			
Grants - Gen. Gov.	-	$17,700,000	-
Total Grant Funds	-	$17,700,000	-
Trust Funds			
Employee Benefit Trust	$1,322,965	$1,603,514	$2,126,646
Property and Public Liability	$408,447	-	-
Worker's Compensation	$44	-	-
Total Trust Funds	$1,731,457	$1,603,514	$2,126,646
Debt Service Funds			
Capital Lease Redemption	$716,141	$74,535	$74,535
Community Facilities Districts - Debt	$6,816	-	$680,903
Court Construction Fee	$702,523	$917,070	-
General Obligation Bond Redemption	$45,261,473	$27,217,187	$36,033,973
Highway Project Advancement Notes	$4,503,542	$25,404,250	$3,891,750
Highway User Revenue Bond Redemption	$22,083,194	$12,416,900	$12,441,200
Non Utility Bond Redemption	$966,728	$4,703,000	$4,703,000
Special Improvement District Bond Redemption	$400	-	$460,225
Transportation Project Advancement Notes	-	-	$1,600,000
Utility Systems Bond Redemption	$46,419,120	$65,069,628	$71,789,617
Utility System GO Bond Redemption	$65,020	$311,779	$152,260
WIFA Redemption	$82,737	$177,668	$177,666
Total Debt Service Funds	$120,807,694	$136,292,017	$132,005,129
Bond Funds			
Parks Bond Construction	$280,657	-	-
Public Safety Bond Construction	$106,456	-	-
Streets Bond Construction	$580,670	-	-
Wastewater Bond Construction	-	-	-
Total Bond Funds	$967,783	-	-
Total Centralized Appropriations	$145,268,077	$184,857,800	$150,968,000

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Summary of Expenditures by Department and Fund
Fiscal Year 2014/15

Source	FY 2012/13 Estimates	FY 2013/14 Budget	FY 2014/15 Budget
City Attorney			
General Fund			
General Fund	$5,346,776	$6,227,535	$5,741,055
Total General Fund	$5,346,776	$6,227,535	$5,741,055
Restricted Funds			
Community Facilities Districts - Operating	$569	-	$60,000
Total Restricted Funds	$569	-	$60,000
Grant Funds			
Grants - Gen. Gov.	$147,780	$712,465	$150,804
Total Grant Funds	$147,780	$712,465	$150,804
Trust Funds			
Property and Public Liability	$2,335,382	$5,337,096	$5,763,557
Total Trust Funds	$2,335,382	$5,337,096	$5,763,557
Total City Attorney	$7,830,507	$12,277,096	$11,715,415
City Auditor			
General Fund			
General Fund	$469,948	$613,000	$643,000
Total General Fund	$469,948	$613,000	$643,000
Total City Auditor	$469,948	$613,000	$643,000
City Clerk			
General Fund			
Capital - General Fund	$5,897	-	-
General Fund	$979,581	$825,000	$1,259,000
Total General Fund	$985,478	$825,000	$1,259,000
Restricted Funds			
Community Facilities Districts - Operating	-	-	$2,000
Total Restricted Funds	-	-	$2,000
Total City Clerk	$985,478	$825,000	$1,261,000

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Summary of Expenditures by Department and Fund
Fiscal Year 2014/15

Source	FY 2012/13 Estimates	FY 2013/14 Budget	FY 2014/15 Budget
City Manager			
General Fund			
Capital - General Fund	$30,538	$10,000	-
General Fund	$4,493,174	$5,086,730	$5,236,000
Total General Fund	$4,523,712	$5,096,730	$5,236,000
Grant Funds			
Grants - Gen. Gov.	$1,020,093	$251,270	-
Total Grant Funds	$1,020,093	$251,270	-
Total City Manager	$5,543,805	$5,348,000	$5,236,000
Communications			
General Fund			
Capital - General Fund	-	-	$1,000,000
General Fund	$10,581	$2,684,068	$2,228,971
Total General Fund	$10,581	$2,684,068	$3,228,971
Enterprise Fund			
Enterprise Fund	$(8,829)	-	-
Total Enterprise Fund	$(8,829)	-	-
Restricted Funds			
TOPAZ Joint Venture Fund	$1,186,387	$1,124,932	$1,650,030
Total Restricted Funds	$1,186,387	$1,124,932	$1,650,030
Total Communications	$1,188,140	$3,809,000	$4,879,000
Contingency			
Contingency Fund			
Contingency	-	$61,678,000	$64,501,000
Total Contingency Fund	-	$61,678,000	$64,501,000
Total Contingency	-	$61,678,000	$64,501,000
Development and Sustainability			
General Fund			
Capital - General Fund	$912	$623,552	$10,400
General Fund	$4,637,092	$5,010,238	$5,712,273
Total General Fund	$4,638,005	$5,633,790	$5,722,673

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Summary of Expenditures by Department and Fund
Fiscal Year 2014/15

Source	FY 2012/13 Estimates	FY 2013/14 Budget	FY 2014/15 Budget
Enterprise Fund			
Enterprise Fund	$757,275	$784,553	$774,545
Total Enterprise Fund	$757,275	$784,553	$774,545
Restricted Funds			
Environmental Compliance Fee	$1,357,442	$1,879,338	$1,948,622
Local Streets Sales Tax	$189,506	$202,893	$209,045
Special Programs Fund	$442	$2,100,000	$2,100,000
Total Restricted Funds	$1,547,391	$4,182,231	$4,257,667
Grant Funds			
Community Development Block Grant	$299,208	$149,425	$139,764
Grants - Gen. Gov.	$422,735	$734,647	$878,606
Total Grant Funds	$721,943	$884,072	$1,018,370
Total Development and Sustainability	$7,664,614	$11,484,647	$11,773,254
Economic Development			
General Fund			
General Fund	$4,081,307	$4,111,808	$3,876,486
Total General Fund	$4,081,307	$4,111,808	$3,876,486
Enterprise Fund			
Capital - Enterprise	-	$48,160	$300,000
Enterprise Fund	$3,221,982	$3,969,568	$4,543,149
Total Enterprise Fund	$3,221,982	$4,017,728	$4,843,149
Restricted Funds			
Special Programs Fund	-	-	$366,467
Total Restricted Funds	-	-	$366,467
Grant Funds			
Grants - Enterprise	$18,174	$148,042	$134,198
Total Grant Funds	$18,174	$148,042	$134,198
Total Economic Development	$7,321,463	$8,277,578	$9,220,300
Energy Resources			
General Fund			
General Fund	$76,079	$77,095	$66,985
Total General Fund	$76,079	$77,095	$66,985

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Summary of Expenditures by Department and Fund
Fiscal Year 2014/15

Source	FY 2012/13 Estimates	FY 2013/14 Budget	FY 2014/15 Budget
Enterprise Fund			
Capital - Enterprise	$447	$380,786	$19,162
Enterprise Fund	$42,626,429	$43,382,969	$43,156,294
Total Enterprise Fund	$42,626,876	$43,763,755	$43,175,456
Restricted Funds			
Highway User Revenue Fund	$200,479	$295,371	$312,861
Utility Replacement Extension and Renewal	-	-	$283,000
Total Restricted Funds	$200,479	$295,371	$595,861
Total Energy Resources	$42,903,434	$44,136,222	$43,838,302
Engineering			
General Fund			
Capital - General Fund	$16,499	$17,500	$85,000
General Fund	$5,584,051	$6,315,207	$7,080,239
Total General Fund	$5,600,550	$6,332,707	$7,165,239
Enterprise Fund			
Enterprise Fund	$66,645	$298,785	$211,452
Total Enterprise Fund	$66,645	$298,785	$211,452
Restricted Funds			
Community Facilities Districts - Operating	-	$8,880	$38,707
Local Streets Sales Tax	$16,695	$446,628	$48,602
Transit Fund	$270,656	-	-
Total Restricted Funds	$287,351	$455,508	$87,309
Total Engineering	$5,954,546	$7,087,000	$7,464,000
Facilities Maintenance			
General Fund			
Capital - General Fund	$4,010	$5,000	$2,000
General Fund	$6,108,618	$8,767,340	$11,245,253
Total General Fund	$6,112,628	$8,772,340	$11,247,253
Enterprise Fund			
Enterprise Fund	$1,608,694	$1,597,536	$1,196,231
Total Enterprise Fund	$1,608,694	$1,597,536	$1,196,231

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Summary of Expenditures by Department and Fund
Fiscal Year 2014/15

Source	FY 2012/13 Estimates	FY 2013/14 Budget	FY 2014/15 Budget
Restricted Funds			
Cemetery	$8,713	$6,002	$3,000
Environmental Compliance Fee	$7,380	$1,817	-
Greenfield WRP Joint Venture	$44,676	$27,000	-
Local Streets Sales Tax	$148,904	$79,515	$57,688
Transit Fund	$7,376	$3,001	-
Total Restricted Funds	$217,049	$117,335	$60,688
Internal Services Funds			
Fleet Internal Service	$81,260	$353,724	$42,790
Print Shop Internal Service	$24,887	$46,224	$42,790
Warehouse Internal Service	$40,842	$52,193	$48,759
Total Internal Services Funds	$146,989	$452,141	$134,339
Trust Funds			
Employee Benefit Trust	$25,143	$7,648	$5,750
Total Trust Funds	$25,143	$7,648	$5,750
Total Facilities Maintenance	$8,110,502	$10,947,000	$12,644,261
Falcon Field Airport			
Enterprise Fund			
Enterprise Fund	$1,260,457	$1,654,000	-
Total Enterprise Fund	$1,260,457	$1,654,000	-
Restricted Funds			
Restricted Funds	-	-	$1,630,000
Total Restricted Funds	-	-	$1,630,000
Total Falcon Field Airport	$1,260,457	$1,654,000	$1,630,000
Financial Services			
General Fund			
Capital - General Fund	$285	$2,000	$2,000
General Fund	$5,943,948	$4,424,069	$4,042,844
Total General Fund	$5,944,233	$4,426,069	$4,044,844
Enterprise Fund			
Enterprise Fund	$38,269	$42,319	$215
Total Enterprise Fund	$38,269	$42,319	$215

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Summary of Expenditures by Department and Fund
Fiscal Year 2014/15

Source	FY 2012/13 Estimates	FY 2013/14 Budget	FY 2014/15 Budget
Restricted Funds			
Cemetery	$7,725	-	$20,164
Environmental Compliance Fee	-	-	$358
Local Streets Sales Tax	-	-	$180
Transit Fund	-	-	$239
Total Restricted Funds	$7,725	-	$20,941
Trust Funds			
Employee Benefit Trust	$6,808	-	-
Worker's Compensation	$17,437	$17,612	-
Total Trust Funds	$24,245	$17,612	-
Total Financial Services	$6,014,472	$4,486,000	$4,066,000
Fire and Medical			
General Fund			
Capital - General Fund	$631,996	$1,237,526	$1,416,874
General Fund	$55,518,615	$58,075,169	$61,362,722
Total General Fund	$56,150,612	$59,312,695	$62,779,596
Enterprise Fund			
Enterprise Fund	$419,454	$472,422	-
Total Enterprise Fund	$419,454	$472,422	-
Restricted Funds			
Falcon Field Airport	-	-	$507,383
Quality of Life Sales Tax	$6,102,963	$6,118,457	$7,385,523
Special Programs Fund	$23,803	$116,279	-
Total Restricted Funds	$6,126,766	$6,234,736	$7,892,906
Grant Funds			
Grants - Gen. Gov.	$1,371,868	$2,386,186	$9,319,222
Total Grant Funds	$1,371,868	$2,386,186	$9,319,222
Total Fire and Medical	$64,068,699	$68,406,039	$79,991,724
Fleet Services			
General Fund			
Capital - General Fund	$593,664	$1,492,843	$91,647
General Fund	$901,167	$60,206	$743
Total General Fund	$1,494,832	$1,553,049	$92,390

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Summary of Expenditures by Department and Fund
Fiscal Year 2014/15

Source	FY 2012/13 Estimates	FY 2013/14 Budget	FY 2014/15 Budget
Enterprise Fund			
Capital - Enterprise	$4,860	$1,422,447	$1,859,300
Enterprise Fund	-	$25,000	-
Total Enterprise Fund	$4,860	$1,447,447	$1,859,300
Restricted Funds			
Environmental Compliance Fee	$10,955	$240,102	$484,483
Special Programs Fund	-	$1,358	-
Utility Replacement Extension and Renewal	$2,435,025	$7,755,573	$8,984,879
Vehicle Replacement	$984,222	$8,208,243	$6,743,393
Total Restricted Funds	$3,430,203	$16,205,276	$16,212,755
Internal Services Funds			
Fleet Internal Service	$(1,278,981)	$13,368,958	$16,321,066
Total Internal Services Funds	$(1,278,981)	$13,368,958	$16,321,066
Grant Funds			
Grants - Gen. Gov.	-	$565,000	$859,440
Total Grant Funds	-	$565,000	$859,440
Total Fleet Services	$3,650,913	$33,139,730	$35,344,951
Housing and Community Development			
General Fund			
Capital - General Fund	-	-	$2,000
General Fund	$1,395,008	$1,255,783	$1,441,700
Total General Fund	$1,395,008	$1,255,783	$1,443,700
Restricted Funds			
Special Programs Fund	$201,404	$200,000	$200,000
Total Restricted Funds	$201,404	$200,000	$200,000
Grant Funds			
Community Development Block Grant	$4,113,480	$19,445,821	$11,074,374
HOME	$842,877	$2,472,937	$3,009,268
Section 8	$11,524,176	$11,826,567	$12,350,714
Total Grant Funds	$16,480,534	$33,745,325	$26,434,356
Total Housing and Community Development	$18,076,945	$35,201,108	$28,078,056

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Summary of Expenditures by Department and Fund
Fiscal Year 2014/15

Source	FY 2012/13 Estimates	FY 2013/14 Budget	FY 2014/15 Budget
Human Resources			
General Fund			
General Fund	$2,555,782	$3,246,933	$3,149,351
Total General Fund	$2,555,782	$3,246,933	$3,149,351
Trust Funds			
Employee Benefit Trust	$54,788,586	$62,705,630	$66,545,479
Worker's Compensation	$5,149,838	$5,740,437	$5,951,170
Total Trust Funds	$59,938,424	$68,446,067	$72,496,649
Total Human Resources	$62,494,206	$71,693,000	$75,646,000
Information Technology			
General Fund			
Capital - General Fund	$1,453,698	$4,595,689	$3,191,091
General Fund	$23,135,097	$26,876,182	$26,894,350
Total General Fund	$24,588,795	$31,471,871	$30,085,441
Enterprise Fund			
Capital - Enterprise	$307,682	-	$422,000
Total Enterprise Fund	$307,682	-	$422,000
Restricted Funds			
Cemetery	$6,049	-	-
Environmental Compliance Fee	$5,860	-	-
Local Streets Sales Tax	$89,228	-	-
TOPAZ Joint Venture Fund	$21,223	-	-
Transit Fund	$1,512	-	-
Total Restricted Funds	$123,874	-	-
Internal Services Funds			
Fleet Internal Service	$41,211	-	-
Print Shop Internal Service	$2,647	-	-
Warehouse Internal Service	$6,049	-	-
Total Internal Services Funds	$49,907	-	-
Trust Funds			
Employee Benefit Trust	$6,705	-	-
Total Trust Funds	$6,705	-	-
Total Information Technology	$25,076,962	$31,471,871	$30,507,441

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Summary of Expenditures by Department and Fund
Fiscal Year 2014/15

Source	FY 2012/13 Estimates	FY 2013/14 Budget	FY 2014/15 Budget
Library Services			
General Fund			
Capital - General Fund	$50,649	$160,000	$195,550
General Fund	$6,481,206	$7,239,050	$7,036,200
Total General Fund	$6,531,855	$7,399,050	$7,231,750
Restricted Funds			
Special Programs Fund	$80,118	$227,000	$196,800
Total Restricted Funds	$80,118	$227,000	$196,800
Grant Funds			
Grants - Gen. Gov.	$47,032	$48,000	$49,000
Total Grant Funds	$47,032	$48,000	$49,000
Total Library Services	$6,659,004	$7,674,050	$7,477,550
Mayor and Council			
General Fund			
General Fund	$455,880	$515,000	$731,000
Total General Fund	$455,880	$515,000	$731,000
Total Mayor and Council	$455,880	$515,000	$731,000
Municipal Court			
General Fund			
Capital - General Fund	-	$2,000	$2,000
General Fund	$7,036,198	$7,116,840	$7,461,428
Total General Fund	$7,036,198	$7,118,840	$7,463,428
Restricted Funds			
Special Programs Fund	$140,904	$2,819,981	$3,110,496
Total Restricted Funds	$140,904	$2,819,981	$3,110,496
Grant Funds			
Grants - Gen. Gov.	-	-	$65,000
Total Grant Funds	-	-	$65,000
Total Municipal Court	$7,177,102	$9,938,821	$10,638,924

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Summary of Expenditures by Department and Fund
Fiscal Year 2014/15

Source	FY 2012/13 Estimates	FY 2013/14 Budget	FY 2014/15 Budget
Neighborhood Outreach and Animal Control			
General Fund			
General Fund	$976,930	$1,098,000	$1,135,000
Total General Fund	$976,930	$1,098,000	$1,135,000
Grant Funds			
Grants - Gen. Gov.	-	-	$17,699
Total Grant Funds	-	-	$17,699
Total Neighborhood Outreach and Animal Control	$976,930	$1,098,000	$1,152,699
Office of ERP Management			
General Fund			
Capital - General Fund	-	-	$5,000
General Fund	-	-	$849,000
Total General Fund	-	-	$854,000
Total Office of ERP Management	-	-	$854,000
Office of Management and Budget			
General Fund			
General Fund	$223,202	$2,350,366	$2,630,757
Total General Fund	$223,202	$2,350,366	$2,630,757
Enterprise Fund			
Enterprise Fund	$83,258	-	-
Total Enterprise Fund	$83,258	-	-
Restricted Funds			
Community Facilities Districts - Operating	-	-	$7,000
Total Restricted Funds	-	-	$7,000
Total Office of Management and Budget	$306,460	$2,350,366	$2,637,757
Parks, Recreation and Commercial Facilities			
General Fund			
Capital - General Fund	$19,684	-	$781,200
General Fund	$12,304,853	$13,228,577	$15,265,743
Total General Fund	$12,324,536	$13,228,577	$16,046,943

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Summary of Expenditures by Department and Fund
Fiscal Year 2014/15

Source	FY 2012/13 Estimates	FY 2013/14 Budget	FY 2014/15 Budget
Enterprise Fund			
Capital - Enterprise	$230,287	$584,309	$2,854,311
Enterprise Fund	$6,160,331	$7,471,601	$6,634,583
Total Enterprise Fund	$6,390,618	$8,055,910	$9,488,894
Restricted Funds			
Cemetery	$944,780	$1,143,490	$1,589,440
Environmental Compliance Fee	$5,039,195	$5,216,984	$6,125,541
Special Programs Fund	$79,492	$1,449,314	$538,924
Total Restricted Funds	$6,063,467	$7,809,788	$8,253,906
Grant Funds			
Grants - Gen. Gov.	$143,878	$278,396	$333,177
Total Grant Funds	$143,878	$278,396	$333,177
Total Parks, Recreation and Commercial Facilities	$24,922,500	$29,372,671	$34,122,920
Police			
General Fund			
Capital - General Fund	$714,651	$230,142	$400,963
General Fund	$131,555,756	$136,053,007	$146,144,246
Total General Fund	$132,270,407	$136,283,149	$146,545,209
Enterprise Fund			
Enterprise Fund	$710,673	$926,823	$682,800
Total Enterprise Fund	$710,673	$926,823	$682,800
Restricted Funds			
Falcon Field Airport	-	-	$227,599
Local Streets Sales Tax	$102,383	$115,840	$124,144
Quality of Life Sales Tax	$13,071,011	$13,127,339	$14,157,622
Special Programs Fund	$1,345,917	$2,080,249	$1,898,681
Total Restricted Funds	$14,519,310	$15,323,428	$16,408,045
Grant Funds			
Grants - Gen. Gov.	$5,171,054	$4,923,093	$3,058,340
Total Grant Funds	$5,171,054	$4,923,093	$3,058,340
Trust Funds			
Employee Benefit Trust	$40,093	$45,807	$46,744
Property and Public Liability	$15,129	$14,179	-
Total Trust Funds	$55,222	$59,986	$46,744
Total Police	$152,726,667	$157,516,479	$166,741,138

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Summary of Expenditures by Department and Fund
Fiscal Year 2014/15

Source	FY 2012/13 Estimates	FY 2013/14 Budget	FY 2014/15 Budget
Project Management Program			
General Fund			
Capital - General Fund	$5,096,600	$4,937,352	$7,401,471
General Fund	$3,343,790	$5,241,997	$1,026,221
Total General Fund	$8,440,389	$10,179,349	$8,427,692
Enterprise Fund			
Capital - Enterprise	$22,629,990	$19,991,449	$17,422,959
Enterprise Fund	$668,555	$1,276,883	$379,634
Total Enterprise Fund	$23,298,545	$21,268,333	$17,802,593
Restricted Funds			
Cemetery	$237,284	$19,940	-
Cemetery Reserve	-	-	$165,000
Environmental Compliance Fee	$225,846	$29,116	$62,568
Falcon Field Airport	-	-	$5,439,895
Greenfield WRP Joint Venture	$18,063	-	-
Highway User Revenue Fund	$1,008	-	$86,052
Local Streets Sales Tax	$6,857,972	$12,885,848	$7,603,372
Mesa Arts Center Restoration Fee	-	-	$10,145
Special Programs Fund	$1,753,635	$1,966,333	$279,714
Transit Fund	$9,125,606	$14,821,543	$13,937,020
Transportation	$10,500,000	$12,987,700	$7,257,000
Utility Replacement Extension and Renewal	-	-	$2,653,599
Total Restricted Funds	$28,719,414	$42,710,481	$37,494,365
Internal Services Funds			
Fleet Internal Service	$105,278	$204,517	$306,406
Print Shop Internal Service	$3,867	$44,912	$61
Warehouse Internal Service	$3,896	$51,046	$61
Total Internal Services Funds	$113,041	$300,475	$306,528
Impact Fees			
Gen Govt Facility Impact Fee	$1,466,835	-	-
Total Impact Fees	$1,466,835	-	-
Grant Funds			
Community Development Block Grant	-	-	$579,046
Grants - Enterprise	$1,552,881	$3,570,945	$4,717,582
Grants - Gen. Gov.	$3,978,016	$5,421,773	$15,428,090
Total Grant Funds	$5,530,897	$8,992,718	$20,724,718

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Summary of Expenditures by Department and Fund
Fiscal Year 2014/15

Source	FY 2012/13 Estimates	FY 2013/14 Budget	FY 2014/15 Budget
Trust Funds			
Employee Benefit Trust	$80,395	$42,644	$1,002,104
Total Trust Funds	$80,395	$42,644	$1,002,104
Bond Funds			
Electric Bond Construction	$4,343,807	$6,979,121	$6,453,190
Gas Bond Construction	$8,204,536	$16,626,239	$16,687,030
Parks Bond Construction	$1,745,545	$18,513,025	$44,643,598
Public Safety Bond Construction	$13,025,189	$13,344,531	$23,360,631
Solid Waste Bond Construction	-	-	$7,545,683
Spring Training Bond Construction	$56,381,228	$68,045,729	$20,390,621
Storm Sewer Bond Construction	$183,301	-	-
Streets Bond Construction	$24,752,583	$59,630,640	$30,615,228
Wastewater Bond Construction	$5,757,784	$29,483,217	$45,779,943
Water Bond Construction	$24,667,644	$49,873,498	$70,143,076
Total Bond Funds	$139,061,617	$262,496,000	$265,619,000
Total Project Management Program	$206,711,134	$345,990,000	$351,377,000
Public Information and Communications			
General Fund			
Capital - General Fund	$10,603	$11,500	$20,000
General Fund	$1,105,180	$1,159,500	$1,246,000
Total General Fund	$1,115,782	$1,171,000	$1,266,000
Total Public Information and Communications	$1,115,782	$1,171,000	$1,266,000
Solid Waste Management			
Enterprise Fund			
Capital - Enterprise	$938	$20,000	$64,081
Enterprise Fund	$24,608,466	$23,571,905	$27,672,900
Total Enterprise Fund	$24,609,404	$23,591,905	$27,736,981
Restricted Funds			
Solid Waste Development Fee*	$172,430	$62,000	$124,000
Total Restricted Funds	$172,430	$62,000	$124,000
Total Solid Waste Management	$24,781,834	$23,653,905	$27,860,981

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Summary of Expenditures by Department and Fund
Fiscal Year 2014/15

Source	FY 2012/13 Estimates	FY 2013/14 Budget	FY 2014/15 Budget
Transit Services			
Restricted Funds			
Transit Fund	$7,035,786	$8,586,000	$8,399,000
Total Restricted Funds	$7,035,786	$8,586,000	$8,399,000
Total Transit Services	$7,035,786	$8,586,000	$8,399,000
Transportation			
General Fund			
General Fund	$524,441	$728,472	$455,132
Total General Fund	$524,441	$728,472	$455,132
Enterprise Fund			
Enterprise Fund	$496,660	$918,134	$928,498
Total Enterprise Fund	$496,660	$918,134	$928,498
Restricted Funds			
Environmental Compliance Fee	$2,415,493	$4,377,581	$5,199,253
Falcon Field Airport	-	-	$14,353
Highway User Revenue Fund	$11,175,230	$19,849,756	$21,143,657
Local Streets Sales Tax	$14,431,779	$28,722,790	$27,570,597
Transit Fund	$330,395	$105,504	$66,130
Total Restricted Funds	$28,352,897	$53,055,631	$53,993,990
Internal Services Funds			
Fleet Internal Service	$10,736	$8,522	$30,392
Print Shop Internal Service	-	$648	$19,473
Warehouse Internal Service	-	$752	$31,116
Total Internal Services Funds	$10,736	$9,922	$80,981
Grant Funds			
Grants - Gen. Gov.	$2,500	-	-
Total Grant Funds	$2,500	-	-
Bond Funds			
Streets Bond Construction	$(9,703)	-	-
Total Bond Funds	$(9,703)	-	-
Total Transportation Total	$29,377,533	$54,712,158	$55,458,600

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Summary of Expenditures by Department and Fund
Fiscal Year 2014/15

Source	FY 2012/13 Estimates	FY 2013/14 Budget	FY 2014/15 Budget
Water Resources			
General Fund			
General Fund	$49,224	$48,894	$132,980
Total General Fund	$49,224	$48,894	$132,980
Enterprise Fund			
Capital - Enterprise	-	-	$14,000
Enterprise Fund	$50,111,539	$55,676,096	$58,061,990
Total Enterprise Fund	$50,111,539	$55,676,096	$58,075,990
Restricted Funds			
Environmental Compliance Fee	-	$11,128	$11,235
Greenfield WRP Joint Venture	$5,002,745	$5,342,865	$5,483,925
Utility Replacement Extension and Renewal	-	$1,067,817	$863,870
Total Restricted Funds	$5,002,745	$6,421,810	$6,359,030
Total Water Resources	$55,163,508	$62,146,800	$64,568,000
Total Expenditures	$957,850,670	$1,330,000,000	$1,340,000,000

Changes in accounting presentation affect comparisons between years.

**The Solid Waste Development Fee Fund was reclassified from an Impact Fee Fund Type to a Restricted Fee Fund Type.*

Summary of Changes in Fund Balance
Fiscal Year 2014/15

	Projected Funds Available				Budgeted Expenditures					
Fund	Beginning Fund Balance	Projected Sources	Fund Transfers	Estimated Funds Available	Operating	Operating Rebudget	Capital Improvement Program	Capital Improvement Program Rebudget	Expenditures	Projected Ending Fund Balance
Capital - General Fund	$9,162,701	-	$7,848,117	**$17,010,818**	$3,978,424	$5,514,945	$1,453,223	$3,064,226	**$14,010,818**	**$3,000,000**
General Fund	$45,669,823	$252,390,382	$77,581,498	**$375,641,703**	$335,674,257	$3,092,571	-	$225,826	**$338,992,654**	**$36,649,049**
Capital - Enterprise	$18,965,438	$300,000	$4,059,045	**$23,324,483**	$3,674,627	$3,270,216	$684,418	$15,689,672	**$23,318,933**	**$5,550**
Enterprise Fund	$69,365,887	$327,983,248	$(177,665,181)	**$219,683,954**	$168,912,231	$377,417	-	-	**$169,289,648**	**$50,394,306**
Cemetery	$776,555	$1,353,000	-	**$2,129,555**	$1,311,998	$410,839	-	-	**$1,722,837**	**$406,718**
Cemetery Reserve	$6,082,869	$83,500	-	**$6,166,369**	-	-	$165,000	-	**$165,000**	**$6,001,369**
Community Facilities Districts - Capital	$3,145,000	$3,370,000	-	**$6,515,000**	$6,515,000	-	-	-	**$6,515,000**	**-**
Community Facilities Districts - Operating	$11,674	$127,939	-	**$139,613**	$127,871	-	-	-	**$127,871**	**$11,742**
Environmental Compliance Fee	$3,931,714	$14,426,358	-	**$18,358,072**	$14,083,512	$757,214	-	$29,964	**$14,870,690**	**$3,487,382**
Falcon Field Airport	$6,791,009	$3,611,604	-	**$10,402,613**	$2,702,924	$39,814	$2,063,751	$3,354,349	**$8,160,838**	**$2,241,775**
Greenfield WRP Joint Venture	$733,560	$5,850,317	-	**$6,583,877**	$5,850,317	-	-	-	**$5,850,317**	**$733,560**
Highway User Revenue Fund	$1,961,527	$32,023,887	$(12,440,100)	**$21,545,314**	$21,359,261	$100,000	$26,089	$59,963	**$21,545,313**	**$1**
Local Streets Sales Tax	$29,479,203	$26,412,940	$(9,625,000)	**$46,267,143**	$25,680,375	$8,533,894	$3,350,051	$2,500,959	**$40,065,279**	**$6,201,864**
Mesa Arts Center Restoration Fee	$1,137,464	$2,000	-	**$1,139,464**	$432,000	-	-	$10,145	**$442,145**	**$697,319**
Quality of Life Sales Tax	$134,807	$21,408,338	-	**$21,543,145**	$21,543,145	-	-	-	**$21,543,145**	**-**
Solid Waste Development Fee	$108,492	$110,000	-	**$218,492**	$124,000	-	-	-	**$124,000**	**$94,492**
Special Programs Fund	$4,381,914	$6,744,358	-	**$11,126,272**	$6,858,497	$4,155,684	-	$82,475	**$11,096,656**	**$29,616**
TOPAZ Joint Venture Fund	$1,470,687	$1,650,209	-	**$3,120,896**	$1,400,209	$250,000	-	-	**$1,650,209**	**$1,470,687**
Transit Fund	$4,504,062	$2,620,095	$15,595,749	**$22,719,906**	$9,029,800	$1,086	$9,200,000	$4,489,020	**$22,719,906**	**-**
Transportation	$11,673,574	$10,749,823	-	**$22,423,397**	-	-	$7,257,000	-	**$7,257,000**	**$15,166,397**
Utility Replacement Extension and Renewal	$25,150,194	-	$6,295,466	**$31,445,660**	$4,389,670	$5,742,079	$2,653,599	-	**$12,785,348**	**$18,660,312**
Vehicle Replacement	$4,337,885	$450,000	$3,225,000	**$8,012,885**	$3,730,000	$3,013,393	-	-	**$6,743,393**	**$1,269,492**
Fleet Internal Service	-	-	-	**-**	$(380,545)	$380,545	-	-	**-**	**-**
Print Shop Internal Service	-	-	-	**-**	$(45,805)	$45,805	-	-	**-**	**-**
Warehouse Internal Service	$26	$5,181,371	-	**$5,181,397**	$5,128,415	$52,956	-	-	**$5,181,371**	**$26**
Cultural Facility Impact Fee	$610,490	-	-	**$610,490**	-	-	-	-	**-**	**$610,490**
Fire Impact Fee	$20	$361,313	$(361,242)	**$91**	-	-	-	-	**-**	**$91**
Gen Govt Facility Impact Fee	$7,289	-	-	**$7,289**	-	-	-	-	**-**	**$7,289**
Library Impact Fee	$513,446	$451,078	$(132,566)	**$831,958**	-	-	-	-	**-**	**$831,958**
Parks Impact Fee	$182,942	$1,242,095	$(516,434)	**$908,603**	-	-	-	-	**-**	**$908,603**
Police Impact Fee	-	$542,635	$(542,574)	**$61**	-	-	-	-	**-**	**$61**
Stormwater Drainage Impact Fee	$262,246	$390,628	$(273,964)	**$378,910**	-	-	-	-	**-**	**$378,910**
Wastewater Impact Fee	$2,272,965	$3,331,763	$(2,398,497)	**$3,206,231**	-	-	-	-	**-**	**$3,206,231**
Water Impact Fees	$615,407	$2,799,480	$(2,813,376)	**$601,511**	-	-	-	-	**-**	**$601,511**
Community Development Block Grant	-	$11,793,184	-	**$11,793,184**	$4,082,963	$7,131,175	-	$579,046	**$11,793,184**	**-**
Grants - Enterprise	-	$4,860,962	-	**$4,860,962**	$134,198	-	$2,232,118	$2,485,464	**$4,851,780**	**$9,182**
Grants - Gen. Gov.	$467,204	$29,782,901	-	**$30,250,105**	$11,913,062	$2,927,401	$12,606,751	$2,802,891	**$30,250,105**	**-**
HOME	-	$3,009,419	-	**$3,009,419**	$993,283	$2,015,985	-	-	**$3,009,268**	**$151**
Section 8	$366,666	$12,112,911	-	**$12,479,577**	$12,233,818	$116,896	-	-	**$12,350,714**	**$128,863**
Employee Benefit Trust	$36,068,782	$71,137,571	-	**$107,206,353**	$68,699,637	$1,027,085	-	-	**$69,726,722**	**$37,479,631**
Property and Public Liability	$12,985,258	$5,434,334	-	**$18,419,592**	$5,763,557	-	-	-	**$5,763,557**	**$12,656,035**
Worker's Compensation	$6,488,199	$6,189,100	-	**$12,677,299**	$5,951,170	-	-	-	**$5,951,170**	**$6,726,129**

Summary of Changes in Fund Balance
Fiscal Year 2014/15

	Projected Funds Available				Budgeted Expenditures					
Fund	**Beginning Fund Balance**	**Projected Sources**	**Fund Transfers**	**Estimated Funds Available**	**Operating**	**Operating Rebudget**	**Capital Improvement Program**	**Capital Improvement Program Rebudget**	**Expenditures**	**Projected Ending Fund Balance**
Capital Lease Redemption	$(1)	-	$74,536	**$74,535**	$74,535	-	-	-	**$74,535**	**-**
Community Facilities Districts - Debt	-	$891,112	-	**$891,112**	$680,903	-	-	-	**$680,903**	**$210,209**
Court Construction Fee	-	$933,233	$(933,233)	**-**	-	-	-	-	**-**	**-**
General Obligation Bond Redemption	$158,062	$33,996,302	$3,760,113	**$37,914,477**	$36,033,973	-	-	-	**$36,033,973**	**$1,880,504**
Highway Project Advancement Notes	$99,116,657	$3,891,750	-	**$103,008,407**	$3,891,750	-	-	-	**$3,891,750**	**$99,116,657**
Highway User Revenue Bond Redemption	$1,100	-	$12,440,100	**$12,441,200**	$12,441,200	-	-	-	**$12,441,200**	**-**
Non Utility Bond Redemption	-	-	$4,703,000	**$4,703,000**	$4,703,000	-	-	-	**$4,703,000**	**-**
Special Improvement District Bond Redemption	-	$460,225	-	**$460,225**	$460,225	-	-	-	**$460,225**	**-**
Transportation Project Advancement Notes	-	$53,600,000	-	**$53,600,000**	$1,600,000	-	-	-	**$1,600,000**	**$52,000,000**
Utility Systems Bond Redemption	-	$2,232,434	$71,789,617	**$74,022,051**	$71,789,617	-	-	-	**$71,789,617**	**$2,232,434**
Utility Systems GO Bond Redemption	$3	-	$152,260	**$152,263**	$152,260	-	-	-	**$152,260**	**$3**
WIFA Redemption	$3	-	$177,666	**$177,669**	$177,666	-	-	-	**$177,666**	**$3**
Electric Bond Construction	$2,642,520	$3,867,000	-	**$6,509,520**	-	-	$4,231,070	$2,222,120	**$6,453,190**	**$56,330**
Gas Bond Construction	$8,014,115	$8,744,000	-	**$16,758,115**	-	-	$11,110,413	$5,576,617	**$16,687,030**	**$71,085**
Parks Bond Construction	$20,224,935	$24,454,000	-	**$44,678,935**	-	-	$33,090,729	$11,552,869	**$44,643,598**	**$35,337**
Public Safety Bond Construction	$17,396,712	$19,862,000	-	**$37,258,712**	-	-	$21,971,832	$1,388,799	**$23,360,631**	**$13,898,081**
Solid Waste Bond Construction	$270,000	$7,285,000	-	**$7,555,000**	-	-	$7,545,683	-	**$7,545,683**	**$9,317**
Spring Training Bond Construction	$20,390,621	-	-	**$20,390,621**	-	-	-	$20,390,621	**$20,390,621**	**-**
Storm Sewer Bond Construction	$233,593	-	-	**$233,593**	-	-	-	-	**-**	**$233,593**
Streets Bond Construction	$17,676,076	$23,663,000	-	**$41,339,076**	-	-	$19,290,223	$11,325,005	**$30,615,228**	**$10,723,848**
Wastewater Bond Construction	$20,900,785	$29,757,000	-	**$50,657,785**	-	-	$39,097,756	$6,682,187	**$45,779,943**	**$4,877,842**
Water Bond Construction	$32,074,627	$43,893,000	-	**$75,967,627**	-	-	$47,378,294	$22,764,782	**$70,143,076**	**$5,824,551**
Subtotal	$548,916,787	$1,127,818,799	-	**$1,676,735,586**	$883,857,000	$48,957,000	$225,408,000	$117,277,000	**$1,275,499,000**	**$401,236,586**
Contingency	-	$5,000,000	-	**$5,000,000**	$64,501,000	-	-	-	**$64,501,000**	**$(59,501,000)**
Total	$548,916,787	$1,132,818,799	-	**$1,681,735,586**	$948,358,000	$48,957,000	$225,408,000	$117,277,000	**$1,340,000,000**	**$341,735,586**

* Budget appropriation to allow for the use of fund balance if needed

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Summary of Bond and Reserve Expenditures by Fund and Sub-Fund
Fiscal Year 2014/15

Fund / Sub-Fund	FY 2012/13 Estimate	FY 2013/14 Budget	FY 2014/15 Budget
Electric Bond Construction			
Electric - 2010 Bond Election	$4,343,807	$6,979,121	$2,222,120
Electric - 2014 Bond Election	-	-	$4,231,070
Gas Bond Construction			
Gas - 2010 Bond Election	$8,204,536	$16,626,239	$7,699,608
Gas - 2014 Bond Election	-	-	$8,987,422
Parks Bond Construction			
Parks - 2012 Bond Election	$2,026,202	$18,513,025	$44,643,598
Public Safety Bond Construction			
Public Safety - 2008 Bond Election	$13,131,645	$3,719,531	$352,974
Public Safety - 2013 Bond Election	-	$9,625,000	$23,007,657
Solid Waste Bond Construction			
Solid Waste - 1994 Bond Election	-	-	$7,545,683
Spring Training Bond Construction	$56,381,228	$68,045,729	$20,390,621
Storm Sewer Bond Construction			
Storm Sewer - 1987 Bond Election	$183,301	-	-
Streets Bond Construction			
Streets - 2008 Bond Election	$25,303,775	$43,765,640	$3,047,466
Streets - 2012 Bond Election	$19,775	-	
Streets - 2013 Bond Election	-	$15,865,000	$27,567,762
Wastewater Bond Construction			
Wastewater - 2006 Bond Election	$5,773,322	$27,080,922	$26,877,062
Wastewater - 2010 Bond Election	$(15,538)	$2,402,295	$16,296,056
Wastewater - 2014 Bond Election	-	-	$2,606,825
Water Bond Construction			
Water - 2010 Bond Election	$24,667,644	$49,873,498	$25,913,839
Water - 2014 Bond Election	-	-	$44,229,237
Total Bond and Reserve Expenditures	$140,019,698	$262,496,000	$265,619,000

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Full-Time Employees and Personnel Compensation
Fiscal Year 2014/15

Fund	Full-Time Equivalent (FTE)	Employee Salaries and Hourly Costs	Retirement Costs	Healthcare Costs	Other Benefit Costs	Total Estimated Personnel Compensation
General Fund						
Capital - General Fund	0.4	$27,393	$3,211	$4,054	$2,800	$37,458
General Fund	2,557.9	$178,227,811	$36,724,354	$35,946,763	$5,235,361	$256,134,289
Total General Fund	2,558.3	$178,255,204	$36,727,565	$35,950,817	$5,238,161	$256,171,747
Enterprise Fund						
Capital - Enterprise	3.5	$243,159	$65,040	$63,711	$55,584	$427,494
Enterprise Fund	503.1	$29,152,409	$3,559,480	$7,220,409	$15,858,089	$55,790,387
Total Enterprise Fund	506.6	$29,395,568	$3,624,520	$7,284,120	$15,913,673	$56,217,881
Restricted Funds						
Cemetery	10.3	$548,952	$63,247	$107,737	$128,082	$848,018
Cemetery Reserve	0.1	$3,871	$803	$1,014	$700	$6,387
Community Facilities Districts - Operating	0.2	$84,628	$10,278	$1,185	$13,115	$109,206
Environmental Compliance Fee	39.1	$2,260,793	$265,592	$366,656	$779,258	$3,672,299
Falcon Field Airport	16.8	$1,211,722	$188,529	$250,050	$237,884	$1,888,185
Greenfield WRP Joint Venture	21.3	$1,325,573	$155,120	$195,328	$350,580	$2,026,601
Highway Project Advancement Notes	3.0	$208,757	$24,082	$30,408	$20,998	$284,246
Highway User Revenue Fund	110.5	$6,397,382	$736,079	$1,067,298	$914,846	$9,115,605
Local Streets Sales Tax	29.5	$2,250,682	$277,024	$913,582	$2,416,740	$5,858,028
Quality of Life Sales Tax	185.0	$12,901,325	$4,499,715	$2,305,940	$1,836,166	$21,543,146
Special Programs Fund	9.4	$353,771	$30,415	$40,753	$157,435	$582,374
TOPAZ Joint Venture Fund	4.3	$348,252	$40,008	$39,665	$35,943	$463,868
Transit Fund	3.3	$272,899	$28,450	$79,154	$228,307	$608,810
Utility Replacement Extension and Renewal	0.2	$17,499	$1,605	$2,027	$1,400	$22,532
Total Restricted Funds	433.0	$28,186,106	$6,320,948	$5,400,797	$7,121,454	$47,029,305
Internal Service Funds						
Fleet Internal Service	75.9	$4,247,530	$516,933	$1,067,888	$1,470,411	$7,302,762
Print Shop Internal Service	4.3	$210,849	$24,324	$39,725	$112,663	$387,561
Warehouse Internal Service	10.6	$516,401	$59,741	$151,840	$212,460	$940,442
Total Internal Service Funds	90.8	$4,974,780	$600,998	$1,259,453	$1,795,534	$8,630,765
Grant Funds						
Community Development Block Grant	15.0	$847,793	$97,361	$133,350	$77,221	$1,155,725
Grants - Enterprise	0.4	$101,817	$3,492	$2,350	$2,942	$110,601
Grants - Gen. Gov.	7.8	$558,477	$1,248,802	$57,837	$4,115,148	$5,980,264
HOME	0.4	$32,110	$3,686	$2,407	$3,106	$41,309
Section 8	11.6	$616,489	$70,773	$109,395	$55,496	$852,153
Total Grant Funds	35.2	$2,156,686	$1,424,114	$305,339	$4,253,913	$8,140,052
Trust Funds						
Employee Benefit Trust	16.2	$933,379	$109,739	$176,734	$1,633,503	$2,853,355
Property and Public Liability	8.3	$734,131	$84,945	$76,438	$61,821	$957,335
Worker's Compensation	5.2	$315,045	$36,134	$43,671	$26,320	$421,170
Total Trust Funds	29.7	$1,982,555	$230,818	$296,843	$1,721,644	$4,231,860
Bond Funds						
Electric Bond Construction	13.3	$919,889	$106,765	$134,811	$93,092	$1,254,558
Gas Bond Construction	17.1	$1,182,331	$137,270	$173,328	$119,690	$1,612,619
Parks Bond Construction	10.9	$752,261	$87,499	$110,484	$76,294	$1,026,538
Public Safety Bond Construction	3.8	$267,334	$30,504	$38,517	$26,598	$362,954
Solid Waste Bond Construction	2.5	$170,930	$20,069	$25,340	$17,499	$233,838
Streets Bond Construction	11.5	$795,800	$92,316	$116,566	$80,493	$1,085,175
Wastewater Bond Construction	11.1	$765,505	$89,105	$112,511	$77,694	$1,044,815
Water Bond Construction	20.8	$1,437,891	$166,971	$210,832	$145,588	$1,961,283
Total Bond Funds	91.0	$6,291,941	$730,499	$922,391	$636,948	$8,581,779
Total All Funds	3,744.6	$251,242,840	$49,659,462	$51,419,760	$36,681,327	$389,003,389

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Personal Services Overview
FY 2014/15

The Personal Services portion of the City of Mesa budget is a significant part of the total budget. Total personal services dollars for Fiscal Year 2014/15 are $389,003,390 which is 29.0% of the total annual budget.

Number of Full Time Equivalent (FTE) by Department

Department	Adopted FY 2012/13	Adopted FY 2013/14	2013/14 % of total FTE	Adopted FY 2014/15	2014/15 % of total FTE
Arts & Culture	73.9	77.2	2.1%	78.2	2.1%
Business Services	144.0	147.0	4.0%	144.5	3.9%
City Attorney	58.0	59.0	1.6%	59.0	1.6%
City Auditor	4.0	5.0	0.1%	5.0	0.1%
City Clerk	8.0	8.0	0.2%	8.0	0.2%
City Manager	24.0	28.0	0.8%	28.0	0.8%
Communications	23.0	24.0	0.7%	22.0	0.6%
Development & Sustainability	59.0	61.0	1.6%	73.5	2.0%
Economic Development	13.0	14.0	0.4%	14.0	0.4%
Energy Resources	129.0	129.0	3.5%	129.0	3.4%
Engineering	105.0	105.0	2.8%	105.0	2.8%
Facilities Maintenance	33.0	35.0	0.9%	37.0	1.0%
Falcon Field Airport	10.0	10.0	0.3%	10.0	0.3%
Financial Services	56.5	44.5	1.2%	42.0	1.1%
Fire and Medical	483.0	488.5	13.2%	496.3	13.3%
Fleet Services	77.0	78.0	2.1%	78.0	2.1%
Housing & Community Development	28.0	31.0	0.8%	31.0	0.8%
Human Resources	52.0	55.0	1.5%	50.0	1.3%
Information Technology	151.0	151.0	4.1%	149.0	4.0%
Library Services	78.0	78.9	2.1%	78.7	2.1%
Management Performance & Accountability	3.0	0.0	0.0%	0.0	0.0%
Mayor & Council	7.0	7.0	0.2%	7.0	0.2%
Municipal Court	80.5	80.3	2.2%	80.5	2.2%
Neighborhood Outreach & Animal Control	11.0	11.0	0.3%	11.0	0.3%
Office of ERP Management	0.0	0.0	0.0%	6.0	0.2%
Office of Management & Budget	0.0	19.5	0.5%	23.0	0.6%
Parks, Recreation & Commercial Facilities	196.5	201.5	5.4%	209.4	5.6%
Police	1,206.0	1,212.0	32.7%	1,219.0	32.6%
Public Information & Communications	7.0	7.0	0.2%	7.0	0.2%
Solid Waste Management	127.0	129.0	3.5%	130.5	3.5%
Transit Services	3.0	3.0	0.1%	3.0	0.1%
Transportation	159.0	159.0	4.3%	159.0	4.3%
Water Resources	248.0	251.0	6.8%	251.0	6.7%
	3,657.4	3,709.4	100.0%	3,744.6	100.0%

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Personal Services Overview
FY 2014/15

The City of Mesa's total FTE count increased by 35.2 FTE from FY 2013/14 to FY 2014/15. Of this 35.2 FTE, there was an increase of 14.3 FTE mid-year changes which were added in FY 2013/14 after the budget was adopted. The mid-year changes are approved by the City Manager's Office and are the result of increased workload due to construction activity (11.5 FTE) and changes in organizational structure or duties (2.8 FTE). In addition, a net of 20.9 FTE were added during the FY 2014/15 budget process. They include:

- The addition of 5 FTE new Public Safety Dispatchers where the costs of the positions were offset by savings in the department.
- The elimination of one vacant executive type position (-1 FTE) and the addition of one Budget Analyst and one Performance Advisor positions (2 FTE) where the savings and costs offset.
- 1 FTE addition of an Assistant City Attorney to handle increased workload.
- An additional 8.9 FTE for new park and pool improvements.
- Converting funds budgeted for Temporary Services into an additional 1 FTE to handle the increased financial tracking for building maintenance.
- Increased contributions from the Mesa Arts Center Foundation which will cover the cost of a new 1 FTE position.
- The addition of 6 FTE School Resource Officers where 10 months of their cost will be covered by an Intergovernmental Agreement with Mesa and Gilbert Public Schools.
- Two new Code Compliance Officers that will be starting in January 2015 (1 FTE total).
- The elimination of two vacant positions where the budget will now be used to fund Business Analytics and Cloud Strategy (-2 FTE).
- The elimination of two vacant positions where the department determined that the budget would be better used to fund contracts (-2 FTE).

For FY 2013/14, the Office of Management and Budget was split out of the Financial Services Department and merged with Management Performance and Accountability to form the Office of Management and Budget, a new department. During FY 2013/14, a new department was created called Office of ERP Management to support citywide business systems, collectively called an ERP (Enterprise Resource Planning). This department was created by transferring six existing positions from various departments.

In the Department Operational Plans section of this book, the following departmental FTE that are assigned to work on Capital Improvement Projects are included in the Project Management Department and not in the individual departments:

- Energy Resources 29.9 FTE
- Engineering 51.7 FTE
- Transit 0.3 FTE
- Transportation 3.6 FTE
- Water Resources 16.8 FTE

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Summary of Expenditures by Object
Fiscal Year 2014/15

Object Code	Object Name	FY 2012/13 Estimate	FY 2013/14 Budget	FY 2014/15 Budget
Personal Services				
1101	Personnel Services	$(262,266)	-	-
110110	Salaries-Regular Full Time	$194,000,410	$228,828,366	$239,477,057
110111	Special Pay-Certification Pay	$363,031	$2,184,150	$2,383,511
110112	Vacation Leave	$15,404,591	-	-
110113	Sick Leave	$6,824,387	-	-
110114	Holiday Leave	$9,551,840	$4,635,278	$5,070,284
110115	Special Pay - Longevity	$2,625,501	$2,493,362	$2,130,892
110116	Special Pay - Other	$1,385,847	$1,672,513	$2,181,098
110117	Compensatory Leave	$697,059	$447,677	$1,400
110118	Other Compensatory Leave	$3,169,613	$25,125	$34,008
110119	IIP Pay Event	$18,893	-	-
110130	FICA - City Contribution	$8,512,106	$8,917,312	$9,622,448
110131	Medicare - City Contribution	$3,352,308	$3,526,870	$3,801,490
110132	Pension - ASRS	$15,641,358	$16,217,648	$17,697,519
110133	Pension - PSPRS - Fire	$7,263,304	$8,885,990	$10,979,919
110134	Pension - PSPRS - Police	$16,224,841	$19,030,810	$20,831,464
110135	Deferred Compensation	$1,201,691	$946,877	$1,514,202
110136	Medical Insurance - City Contribution	$42,114,841	$38,155,942	$43,489,268
110137	Dental Insurance - City Contribution	$2,964,433	$7,043,341	$7,317,658
110138	Vision/Life - City Contribution	$206,432	$731,889	$612,835
110139	Workers Compensation - City Contribution	$6,296,107	$4,463,226	$6,075,275
110141	Long Term Disability - Civilian	$342,627	$348,941	$184,624
110142	Long Term Disability - Sworn	$129,920	$159,854	$153,399
110143	Allowances - Uniform	$827,010	$642,857	$824,900
110144	Allowances - Vehicle	$167,118	$147,600	$158,400
110145	Allowances - Phone	$137,250	$108,062	$159,726
110146	Other Benefits and Costs	$543,869	$291,200	$1,280,732
110147	Pension-Elected Officials	$9,294	$67,859	$150,558
110150	Overtime-All	$1,625,446	-	-
110151	Overtime - Civilian	$2,291,777	$2,954,512	$2,727,856
110152	Overtime - Sworn	$9,404,860	$8,009,335	$10,142,866
1994	CIP P/S Overhead Charges	$7,396,350	-	-
1995	CIP P/S Overhead Credit	$(6,480,224)	-	-
1998	Personal Services Citywide Overhead Charge	$33,922,915	$38,584,647	$40,986,407
1999	Personal Services Citywide Overhead Credit	$(34,839,040)	$(39,990,788)	$(40,986,407)
Total Personal Services		$353,035,496	$359,530,454	$389,003,390
Other Services				
2101	Accounting and Auditing	$129,922	$110,684	$131,684
2102	Advertising	$1,559,500	$944,477	$1,057,085
2104	Commercial Facilities	$588,484	$700,000	$700,000
2105	Concessions and Catering	$526,481	$486,860	$492,990
2106	Consulting	$2,175,443	$3,143,841	$4,060,984
2108	Engineering	$829,773	-	-
2109	Insurance	$7,402,465	$1,221,600	$1,537,450
2110	Janitorial	$1,557,714	$1,216,400	$1,470,000
2111	Legal	$2,037,803	$2,036,254	$1,998,393

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Summary of Expenditures by Object
Fiscal Year 2014/15

Object Code	Object Name	FY 2012/13 Estimate	FY 2013/14 Budget	FY 2014/15 Budget
2112	Print Service Charges	$804,778	$1,065,962	$946,443
2113	Printing and Publishing - Outside	$448,930	$408,889	$341,207
2115	Temp Services	$5,746,007	$4,320,912	$4,388,006
2116	Managed Print Services	$120,237	$608,948	$718,790
2130	Rents/Leases - Equipment/Vehicles	$2,604,429	$2,720,357	$2,614,272
2131	Rents/Leases - Land/Buildings	$139,869	$240,650	$1,698,935
2135	Software License Renewal and Maintenance	$4,602,564	$6,080,601	$6,205,519
2136	Technology Services	$157,940	$185,000	$172,000
2137	Credit Card Fees	-	-	$2,403,000
2180	Other Professional Services	$33,882,776	$21,995,478	$20,771,689
2181	Other Contractual Services	$55,606,850	$122,898,508	$75,369,401
2201	Utilities	$19,745,695	$21,457,868	$21,704,828
2210	Telecommunications	$1,941,897	$2,452,482	$2,991,942
2215	Building Maintenance and Repair	$3,148,797	$7,949,514	$5,309,437
2216	Grounds Maintenance and Repair	$3,622,165	$4,270,750	$5,623,953
2217	Office Equipment Repair	$281,517	$263,820	$322,099
2224	Other Maintenance and Repair	$3,524,288	$4,370,488	$5,097,192
2225	Vehicle and Operational Equipment Usage	$18,013,635	$14,892,571	$18,043,112
2226	Vehicle and Operational Equipment Repair	$82,708	$506,900	$283,103
2240	Green Waste Disposal	$394,957	$387,000	$405,000
2241	Solid Waste Recycling	-	$400	$202,000
2242	Landfill	$5,457,631	$5,534,980	$5,780,957
2301	Medical Claims-Employee/Retiree	$19,852,442	$23,141,951	$23,154,800
2302	Medical Claims-Dependent	$24,901,760	$27,484,807	$27,600,000
2303	Rx Claims-Employee/Retiree	-	-	$10,200
2305	Dental Claims-Employee/Retiree	$2,118,018	$2,165,592	$2,512,311
2306	Dental Claims-Dependent	$2,930,742	$3,121,992	$3,401,342
2307	Workers Comp Claims	$3,686,440	$3,975,440	$4,269,000
2308	Property and Public Liability Claims	$829,015	$3,387,022	$3,387,022
2309	Property Damage Claims	$3,918	-	-
2310	Miscellaneous Claims	-	$10,000	-
2315	Stop Loss Premium	$2,370,572	$2,590,000	$2,480,000
2316	Life Insurance Premium	$274,155	$365,000	$1,087,123
2317	Vision Insurance Premium	$557,213	$850,000	$850,000
2318	EAP Premium	$46,173	$65,000	$66,020
2325	Other Ins Premiums	-	$6,301,000	$5,378,329
2350	Administrative Fees	$1,740	$275	$718,768
2351	Network Access Fee	$953,432	$883,643	$985,000
2801	Association Dues	$686,141	$811,565	$833,855
2802	Subscriptions and Educational Materials	$504,572	$494,658	$598,798
2803	Training	$864,243	$1,457,844	$1,333,291
2804	Meetings and Conferences	$80,062	$76,800	$103,817
2805	Education Reimbursement	$742,262	$754,485	$836,959
2806	Other Staff Development	$805	$77,502	$5,202
2807	Travel	$666,960	$855,937	$955,211
2808	Bus Pass Reimbursement	$40,542	$34,955	$22,194
2809	Mileage Reimbursement	$41,953	$64,127	$60,457
2810	Moving and Related Expenses	$102	$6,592	$6,592
2811	Fees and Charges	$6,642	-	-

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Summary of Expenditures by Object
Fiscal Year 2014/15

Object Code	Object Name	FY 2012/13 Estimate	FY 2013/14 Budget	FY 2014/15 Budget
2850	Housing Assistance Payments	$10,046,387	$10,054,577	$10,392,411
2851	Utility Assistance Payments	$282,760	$631,903	$667,431
2852	Housing Admin Fees	$39,664	$54,995	-
2853	FSS Escrow HAP	$63,236	$120,000	$64,000
2879	Cash Over/Short	$15	$9,025	$152,764
2881	Bad Debt Expense	-	-	$2,517,000
2899	Internal Charges	$3,062,710	$816,608	$2,681,040
2990	City Staff Time	-	$8,099,544	$15,076,514
2991	Contracts	-	$309,359,130	$312,204,524
2992	Direct Expenses	-	$488,864	$3,745,559
2994	CIP Services Overhead Charges	$1,465,044	-	$9,389
2995	CIP O/S Overhead Credit	$(1,172,488)	-	-
2998	Other Services Citywide Overhead Charge	$9,369,705	$15,922,860	$20,194,235
2999	Other Services Citywide Overhead Credit	$(9,662,261)	$(16,521,649)	$(20,797,783)
Total Other Services		$252,789,929	$640,484,238	$620,404,846
Commodities				
3101	Office Supplies	$720,610	$556,942	$521,552
3102	Postage/Shipping	$1,508,615	$1,599,266	$1,613,319
3103	Safety Supplies	$165,582	$196,072	$193,930
3109	Other Supplies	$20	$2,500	$32,728
3115	Minor Equipment - Computer	$513,486	$905,792	$583,919
3116	Minor Equipment - Other	$4,192,145	$6,458,207	$8,582,618
3117	Library Materials	$623,577	$664,566	$471,566
3118	Software	$2,371,165	$3,075,422	$2,979,948
3125	STAR Awards	$64,642	$83,760	$90,430
3126	Safety Awards	-	$2,000	$3,000
3129	Other Recognition Awards	$58,654	$68,118	$71,487
3130	Materials and Supplies Warehouse	$6,331,532	$6,174,494	$5,181,371
3131	Materials and Supplies Outside	$18,571,448	$19,324,628	$18,629,225
3132	Merchandise for Resale	$6,058	$6,400	$48,655
3133	Warehouse Cost of Goods Sold	-	$4,660,890	$3,727,211
3150	Electricity	$16,033,322	$15,135,322	$15,185,224
3151	Natural Gas	$13,259,769	$15,468,265	$14,673,172
3152	Water	$7,697,250	$8,539,458	$9,623,252
3153	Chemicals	$2,848,932	$3,328,039	$3,579,664
3160	Ammunition	$105,569	$327,000	$492,061
3170	Aviation Fuel and Lubricants	$228,633	$200,000	$200,000
3175	Vehicle and Equipment Parts and Supplies - Fleet Services	$389,549	$1,761,242	$5,874,903
3176	Vehicle and Equipment Fuel - Fleet Services	$6,655,153	$3,933,099	$1,974,477
3199	Warehouse Inventory Adjustments	$50,547	$100,000	$100,000
3994	CIP Commodities Overhead Charges	$326,381	-	-
3995	CIP Commodities Overhead Credit	$(254,238)	-	-
3998	Commodities Citywide Overhead Charge	$2,101,818	$5,403,391	$4,590,728
3999	Commodities Citywide Overhead Credit	$(2,173,962)	$(5,502,143)	$(4,590,728)
Total Commodities		$82,396,258	$92,472,730	$94,433,712

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Summary of Expenditures by Object
Fiscal Year 2014/15

Object Code	Object Name	FY 2012/13 Estimate	FY 2013/14 Budget	FY 2014/15 Budget
Capital Outlay				
4101	Land Acquisition	$9,719,689	$1,614,984	$300,000
4102	Right of Way Acquisition	$127,581	-	-
4103	Easements and Extraction Rights	$39,059	-	-
4104	Relocation Assistance	$323,522	-	-
4301	Building and Improvements Acquisition	$1,417,757	$1,172,085	$806,500
4315	Construction - Buildings	$70,915,137	-	-
4316	Construction - Transportation Admin Bldgs	$6,270	-	-
4319	Construction - Water Plants	$1,108,726	-	-
4320	Construction - Sewer Plants	$1,377,309	-	-
4330	Construction - Other	$11,894,099	$952,544	$1,969,639
4401	Office Equipment and Furniture	$148,423	$298,137	$775,023
4402	Computer Equipment	$2,094,551	$4,824,161	$2,885,731
4403	Telecommunication Equipment	$1,233,350	$391,070	$1,331,897
4404	Other Machinery and Equipment	$3,197,058	$7,080,520	$8,320,634
4405	Vehicles	$4,323,768	$20,015,590	$19,422,412
4406	Heavy Equipment\Rolling Stock	$1,875,920	-	$283,000
4501	Streets and Signals	$28,547,931	-	$6,515,000
4503	Electric Systems	$2,510,129	-	-
4504	Gas Systems	$4,171,272	-	-
4505	Water Systems	$17,781,411	-	-
4506	Waste Water Systems	$2,382,061	$14,000	$1,420,743
4507	Storm Sewer System	$986,831	-	-
4508	Lighting	$660,731	-	-
4601	Art and Historical Treasures	$495	-	-
4701	Purchase or Licensed Software / Website	$482,911	$404,086	$2,811,877
4703	Licenses and Permits	-	$5,000	$6,250
4994	Capital Commodities Overhead Charges	$(1,434)	-	-
4995	CIP Capital Overhead Credit	$3,524	-	-
4998	Capital Citywide Overhead Charge	$27,736	$2,631,826	$2,250,197
4999	Capital Citywide Overhead Credit	$(29,826)	$(2,631,826)	$(2,250,197)
Total Capital Outlay		$167,325,990	$36,772,177	$46,848,706
Debt Service				
5101	Bonds - General Obligation Principal	$23,947,997	$18,474,990	$23,373,001
5102	Bonds - Utility Revenue Principal	-	$22,550,002	$23,860,001
5103	Bonds - Highway Revenue Principal	$6,145,000	$6,945,000	$7,255,000
5104	Bonds - Special Assessment Principal	-	-	$614,000
5122	Notes - WIFA Principal	-	$125,652	$128,389
5123	Notes - HPAN Principal	-	$20,000,000	-
5141	Leases - Principal	$681,958	$67,953	$71,640
5201	Bonds - General Obligation Interest	$12,154,460	$13,117,595	$12,813,232
5202	Bonds - Utility Revenue Interest	$47,378,414	$47,731,498	$47,929,616
5203	Bonds - Highway Revenue Interest	$5,627,349	$5,471,900	$5,186,200
5204	Bonds - Special Assessment Interest	$6,816	-	$527,128
5205	Bonds - Non Utility Interest	-	$4,703,000	$4,703,000
5222	Notes - WIFA Interest	$54,692	$52,016	$49,277
5223	Notes - HPAN Interest	$4,503,542	$5,404,250	$5,491,750

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Summary of Expenditures by Object
Fiscal Year 2014/15

Object Code	Object Name	FY 2012/13 Estimate	FY 2013/14 Budget	FY 2014/15 Budget
5241	Leases - Interest	$34,184	$6,582	$2,895
5301	Amortization of Discounts	$2,469,011	-	-
5401	Amortization of Premiums	$(2,887,321)	-	-
5901	Bank Services Charges	$44,978	-	-
5902	Bond Issuance Costs	$1,448,095	-	-
5903	Amortization of Bond Issuance Costs	$372,915	-	-
5904	Refunding Advance	$19,889,007	-	-
Total Debt Service		$121,871,097	$144,650,438	$132,005,129
Non Budgetary				
9011	Depreciation/Amortization	-	$5,422,967	-
9020	Bad Debt	$1,270,638	$2,517,000	-
Total Non Budgetary		$1,270,638	$7,939,967	-
Offsets and Credits				
9213	CIP Overhead Charge	-	$5,912,193	$12,075,873
9299	Internal Reimbursement	$(20,838,738)	$(19,440,196)	$(19,272,658)
Total Offsets and Credits		$(20,838,738)	$(13,528,003)	$(7,196,785)
Contingency				
9311	Contingency	-	$61,678,000	$64,501,000
Total Contingency		-	$61,678,000	$64,501,000
	Total All Object Codes	$957,850,670	$1,330,000,000	$1,340,000,000

Changes in accounting presentation affect comparisons between years.

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Transfers In and Transfers Out
Fiscal Year 2014/15

Fund	Transfers In	Transfers Out	Net Transfers In & (Out)
General Fund			
Capital - General Fund	$7,848,117	-	$7,848,117
General Fund	$95,700,000	$18,118,502	$77,581,498
Total General Fund	**$103,548,117**	**$18,118,502**	**$85,429,615**
Enterprise Fund			
Capital - Enterprise	$4,059,045	-	$4,059,045
Enterprise Fund	-	$177,665,181	$(177,665,181)
Total Enterprise Fund	**$4,059,045**	**$177,665,181**	**$(173,606,136)**
Restricted Funds			
Highway User Revenue Fund	-	$12,440,100	$(12,440,100)
Local Streets Sales Tax	-	$9,625,000	$(9,625,000)
Transit Fund	$15,595,749	-	$15,595,749
Utility Replacement Extension and Renewal	$6,295,466	-	$6,295,466
Vehicle Replacement	$3,225,000	-	$3,225,000
Total Restricted Funds	**$25,116,215**	**$22,065,100**	**$3,051,115**
Impact Fee Funds			
Fire Impact Fee	$359,300	$720,542	$(361,242)
Library Impact Fee	-	$132,566	$(132,566)
Parks Impact Fee	-	$516,434	$(516,434)
Police Impact Fee	$640,800	$1,183,374	$(542,574)
Stormwater Drainage Impact Fee	-	$273,964	$(273,964)
Wastewater Impact Fee	-	$2,398,497	$(2,398,497)
Water Impact Fees	-	$2,813,376	$(2,813,376)
Total Impact Fee Funds	**$1,000,100**	**$8,038,753**	**$(7,038,653)**
Debt Service Funds			
Capital Lease Redemption	$74,536	-	$74,536
Court Construction Fee	-	$933,233	$(933,233)
General Obligation Bond Redemption	$3,760,113	-	$3,760,113
Highway User Revenue Bond Redemption	$12,440,100	-	$12,440,100
Non Utility Bond Redemption	$4,703,000	-	$4,703,000
Utility Systems Bond Redemption	$71,789,617	-	$71,789,617
Utility Systems GO Bond Redemption	$152,260	-	$152,260
WIFA Redemption	$177,666	-	$177,666
Total Debt Service Funds	**$93,097,292**	**$933,233**	**$92,164,059**
Total Transfers	**$226,820,769**	**$226,820,769**	**-**

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Financial Policies

The City Council adopted a set of financial policies on May 19, 2008. These policies identify and outline the financial aspirations of the City of Mesa. They are intended to serve as guidelines for the City Council and City staff alike in the decision-making processes related to the City's financial operations and the development of financial forecasts, the annual budget, and capital improvement plans.

The City Council's Audit and Finance Committee completes an annual status review of each of the policy subcomponents. In addition, every year all of the policies and each of their subcomponents are to be evaluated for continued applicability, required modification and/or potential additions.

The following is a summary of the financial policies. The policies identify guidelines applicable to ten content areas.

Financial Policy 1 – The Annual Budget
Financial Policy 2 – Fund Balances and Contingency Fund Targets
Financial Policy 3 – Fees and Charges
Financial Policy 4 – Debt Issuance and Management
Financial Policy 5 – Capital Improvement Program (CIP) and Asset Replacement
Financial Policy 6 – Investments and Cash Equivalents
Financial Policy 7 – Financial Reporting
Financial Policy 8 – Long Range Planning and Forecasting
Financial Policy 9 – Risk Management
Financial Policy 10 – Amending and Updating Financial Policies

Financial Policy 1 – The Annual Budget

Arizona law (Title 42 Arizona Revised Statutes (ARS)) requires the City Council to annually adopt a balanced budget by purpose of public expense.

1.1 In accordance with Arizona law (Title 42, ARS), the Mesa City Council shall annually adopt a balanced budget by purpose of public expense.
1.2 The City will budget revenues and expenditures on the basis of a fiscal year which begins on July 1 and ends on the following June 30.
1.3 The status of the Budget will be monitored continuously throughout the course of the fiscal year.
1.4 Financial systems will be maintained to monitor expenditures, revenues and program performances on an ongoing basis.
1.5 Updates will be reported to City Management monthly, and reviewed with the City Council at a minimum of twice annually.
1.6 Performance measurement indicators will be integrated into the budget process as appropriate.
1.7 Ongoing expenses will be funded with ongoing revenues.
1.8 The State of Arizona limits expenditures by local jurisdictions. The City will comply with these expenditure limitations and will submit the necessary documents as required by the Uniform Expenditure Reporting System (ARS 41-1279.07) to the State Auditor General each year.

Financial Policies

1.9 The City may pursue through public vote adjustments to its expenditure limitation as it deems necessary through either alternative expenditure limitation (Home Rule) or a permanent base adjustment (Article IX, Section 20, Subsections 9 & 6, Arizona State Constitution).

1.10 Mesa's annual budget will include contingency appropriations sufficient to provide for the temporary financing of an unforeseen nature for that year.

1.11 The City Manager may institute changes to budgeted operating expenses during the fiscal year including, but not limited to hiring, promotions, transfers, and capital equipment purchases as budget trends dictate.

1.12 The City will provide replacement funding for fleet vehicles. The replacement schedule will be updated as part of the annual budget process.

Financial Policy 2 – Fund Balances and Contingency Fund Targets

The economy's cyclical nature creates a need for comprehensive fund balance policies to ensure stable service delivery, while avoiding revenue-expenditure imbalances when unforeseen circumstances occur. The City's (bond) rating agencies expect cities to maintain adequate fund balances. Mesa's revenue structure requires that contingency fund targets are higher than targets in comparable cities that have more typical revenue structures.

2.1 Mesa's adopted Annual Budget will be developed to maintain a forecasted General and Enterprise (unrestricted) fund balance of 8% - 10% per fiscal year.

Financial Policy 3 – Fees and Charges

Fees and charges policies aid in the consistent provision of public services and help ensure financial stability that the fees and charges remain fair and appropriate.

3.1 Fees and charges revenues will be monitored continuously with status reports provided to Management monthly and summary updates provided to the City Council twice annually.

3.2 Adjustments will be made to Fees and Charges if deemed necessary and following approval by the City Council.

3.3 User fees for all operations will be examined annually to ensure that fees address costs of service. Rate adjustments for enterprise operations will be based on five-year enterprise fund plans and/or other comprehensive rate studies.

3.4 Development fees for one-time capital expenses attributable to requirements for additional capacity will have a complete review every three years with index-driven annual adjustments made during the intervening years to ensure that fees match development-related expenses.

Financial Policy 4 – Debt Issuance and Management

Debt service requirements can impact the City's financial condition and can limit the flexibility to respond to changing service priorities, funding availability, or cost structures. When debt is issued, it obligates the borrowing government to make regular payments for periods of up to 30 years or more.

4.1 The City of Mesa should impose a secondary property tax at a rate necessary to offset General Obligation bond debt.

4.2 City should maintain an adequate general obligation debt service fund balance.

4.3 Long-term debt will not be issued to finance current operations.
4.4 Debt term should match the useful life of the capital project funded.
4.5 General Obligation and Revenue bond debt service payments should be structured to be consistent from year-to-year.
4.6 The City shall comply with the State of Arizona Constitution's requirements that bonded debt not exceed the 20% and 6% limitations of the total secondary assessed valuation of taxable property in the City.
4.7 Benchmark ratios of per capita debt, debt service to operating revenue, and outstanding debt as a percent of full cash value will be updated annually.
4.8 To ensure that bond refunding produce the anticipated savings, the refunding bonds will be measured against a standard of the net present value debt services savings exceeding 3% of the debt service amount of the bonds being refunded unless the refunding was initiated for purposes other than debt service savings.
4.9 The City shall comply will all U.S. Internal Revenue Service arbitrage rebate requirements for bonded indebtedness.
4.10 The City shall comply with all requirements of A.R.S., Title 15.1, and other legal requirements regarding the issuance of bonds and certificates of the City of its debt issuing authorities.

Financial Policy 5 – Capital Improvement Program (CIP) & Asset Replacement

The Capital Improvement Plan (CIP) provides a rolling five-year projection of the city's capital projects. The CIP identifies future financial requirements for the constructed capital component as part of the overall financial forecast.

5.1 Pursuant to the City Charter's requirement as outlined in Article VI, section 605, the City Manager will submit to the City Council a five-year capital program by March 1 of each year is met.
5.2 Development of the CIP will be coordinated with the annual operating budget.
5.3 Future operating, maintenance and replacement costs associated with new capital improvements will be forecast and matched to available revenue sources.
5.4 Before adoption, the CIP will be adjusted to ensure that adequate revenues are forecasted to be available to offset the initial costs of the project, in the form of cash or available debt service and revenue to meet required operating and maintenance (O&M) costs are identified and allocated.
5.5 Capital project contract awards will include a fiscal impact statement disclosing the expected operating impact of the project and when such cost is expected to occur.

Financial Policy 6 – Investments & Cash Equivalents

The investment of City resources will be done to balance risk and return while following a conservative investment approach that preserves sufficient liquidity to allow the government to meet its cash flow needs.

6.1 In accordance with Article VI, section 611 of the City Charter, the Council may authorize the investment of any money subject to its control in any security authorized by the laws of the State of Arizona as delegated in Chapter 18 of the Mesa City Code.
6.2 City of Mesa's investments shall comply with the approved Investment Policy that is reviewed biannually by the Council's Audit and Finance Committee and (re)authorized through Council resolution.

6.3 The City will collect, deposit, and disburse all funds on a schedule that insure optimum cash availability for investments.
6.4 All City investment/bank accounts shall be reconciled and reviewed on a monthly basis.
6.5 Updates will be reported to City Management monthly, and reviewed with the City Council annually.

Financial Policy 7 – Financial Reporting

Reporting of the City's finances should be done in such a way as to satisfy both the management and transparency needs of government. It should provide information on the value of the portfolio frequently enough to give an accurate picture of the funds available to provide services, and it should provide the necessary detail for oversight bodies to determine that staff meets the government's policy goals.

7.1 Mesa will ensure that the City's accounting and financial reporting systems will be maintained in conformance with all state and federal laws, generally accepted accounting principles (GAAP), standards of the Governmental Accounting Standards Board (GASB), and the Government Finance Officers Association (GFOA).
7.2 An annual audit will be performed by an independent public accounting firm, with the audit opinion included as part of the City's published Comprehensive Annual Financial Report (CAFR).
7.3 The CAFR will be submitted to the GFOA Certification of Achievement for Excellence in Financial Reporting Program. The financial report should be in conformity with GAAP, demonstrate compliance with finance related legal and contractual provision, disclose thoroughness and detail sufficiency, and minimize ambiguities and potentials for misleading inference.
7.4 The Biennial Budget Plan will be submitted to the GFOA Distinguished Budget Presentation Program. The document should satisfy criteria as a financial and programmatic policy statement, as a comprehensive financial plan, as an operations guide for all organizational units and as a communications device for all significant budgetary issues, trends and resource choices.

Financial Policy 8 – Long Range Planning and Forecasting

Long-term financial planning uses trends such as population, labor markets, and general financial conditions to forecast future revenues and expenditures over a three-to-five year period. Accurate assessment of future finances will allow Mesa to adjust resource allocation as necessary.

8.1 The city shall develop and utilize short, medium, and long range forecasts each with commensurate level of detail.
  8.1.1 Short-range forecasts shall look at a range of 1 to 2 years.
  8.1.2 The medium-range forecast shall look at a range of 3 to 7 years.
  8.1.3 The long-range forecast shall look at a range of 8 to 20+ years.
8.2 Financial forecasts should be capable of modeling the following:
  8.2.1 Costs to maintain the current level of staffing.
  8.2.2 Costs of providing expanded, new, or reduced levels of staffing.
  8.2.3 Debt service costs for existing and new bond sales during the forecast period.
  8.2.4 Construction and purchased capital needs including the operating and maintenance costs associated with the capital projects.

8.3 Forecasts shall accommodate financial modeling through the integration of the Budget and CIP systems and will allow for changes in forecast variables, such as:
- 8.3.1 Changes in forecasted individual revenue sources.
- 8.3.2 Changes in forecasted economic indicators, i.e. consumer price index, disposable income, salary growth, etc.
- 8.3.3 Changes in population growth percentages.
- 8.3.4 Changes in service demand volumes.

8.4 The forecast system will integrate the future needs of all budgeted service areas of the City. The use of the system will supplement the use of statistical and regression modeling software.

8.5 The forecast shall allow the City Council to establish & modify short, medium and long-range fiscal plans. These policies include fund balance goals, contingency reserve requirements, revenue strategies, program expansion/reduction and the timing of bond projects.

8.6 Results of the forecasts will be used as components in the annual budget development process for City staff, management and Council.

Financial Policy 9 – Risk Management

Risk Management policies are designed to protect against losses that would affect its assets and, hence, its ability to provide ongoing services. Risk Management should seek realistic risk avoidance, risk reduction, risk transfer, and risk retention strategies.

9.1 The City of Mesa relies on the advice and counsel from the City Attorney's Office to identify, evaluate, and limit the City's risk.

9.2 The City will work to prevent or mitigate the loss of City assets and to reduce the City's exposure to liability through training, safety, risk financing and the transfer of risk when cost effective.

9.3 When cost effective, the City shall manage its exposure to risk through self-insurance or through the purchase of traditional third-party insurance as needed.

9.4 When cost effective, the City will further control its exposure to risk through use of "hold harmless" agreements in City contracts and by requiring contractors to carry liability insurance.

9.5 Insurance reserves shall be maintained at a level that together with any purchased insurance will adequately indemnify the City's assets and its elected officials, officers and directors against loss. Reviews will be conducted for potential liability areas and shall be used as a basis for determining self-insurance reserves based on historical loss data.

9.6 The City will identify and disclose any material issues regarding contingent liabilities in the City's Comprehensive Annual Financial Report (CAFR).

Financial Policy 10 – Amending and Updating Financial Policies

Financial policies should be subject to regular review, and any policy that has become obsolete or in need of revision should be revised at that time.

10.1 Mesa City Council's Audit and Finance Committee will periodically review the City's financial policies, and forward recommendations for any revisions to the City's financial policies to the City Council for consideration.

10.2 City staff will report annually to the Mesa City Council's Audit and Finance Committee concerning the status of the City's on-going compliance with the adopted financial policies.

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RESOLUTION NO. 10473

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF MESA, MARICOPA COUNTY, ARIZONA, APPROVING A BUDGET FOR THE CITY OF MESA FOR FISCAL YEAR ENDING JUNE 30, 2015.

WHEREAS, the City Council of the City of Mesa did on the 5th day of May, 2014 propose a budget for the said City of Mesa for the fiscal year ending June 30, 2015; and

WHEREAS, the proposed budget has been published for the period required by law and notice of the hearing on said proposed budget has been published as required by law; and

WHEREAS, the hearing was held at the City Council Chambers in the City of Mesa on Monday, May 19, 2014 at 5:50p.m., at which meeting all interested persons were invited to appear and be heard in favor of or against adoption of said budget;

NOW THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF MESA, MARICOPA COUNTY, ARIZONA, AS FOLLOWS:

Section 1: That the proposed budget, a copy of which is attached hereto, incorporated herein, and made a part hereof, be, and the same hereby is adopted as the budget for the City of Mesa for the fiscal year ending June 30, 2015.

PASSED AND ADOPTED by the Mayor and City Council of the City of Mesa, Maricopa County, Arizona, this 19th day of May, 2014.

APPROVED:

Mayor

ATTEST:

City Clerk

CITY OF MESA CORPORATE SEAL MARICOPA COUNTY, AZ.

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CITY OF MESA, ARIZONA
FINAL BUDGET
FOR FISCAL YEAR ENDING JUNE 30, 2015

SUMMARY OF RESOURCES

Source	FY 2012/13 Estimates	FY 2013/14 Adopted Budget	FY 2014/15 Final Budget
Taxes			
Sales & Use Tax	$137,280,327	$134,590,000	$149,959,000
Secondary Property Tax	$14,403,757	$22,105,000	$33,440,000
Transient Occupancy Tax	$2,728,326	$2,815,000	$2,829,000
Other Taxes	$0	$107,000	$0
Total Taxes	**$154,412,410**	**$159,617,000**	**$186,228,000**
Intergovernmental			
Federal Grants & Reimbursements	$28,168,392	$48,708,000	$46,653,000
State Shared Revenues	$126,771,680	$136,740,000	$141,751,000
State Grants & Reimbursements	$3,562,511	$3,097,000	$2,217,000
County and Other Gov't Revenues	$25,012,915	$21,510,000	$20,801,000
Total Intergovernmental	**$183,515,499**	**$210,055,000**	**$211,422,000**
Sales and Charges for Services			
General	$21,514,855	$22,927,000	$26,263,000
Culture and Recreation	$6,373,512	$5,688,000	$5,949,000
Enterprise	$312,562,789	$318,303,000	$330,253,000
Total Sales and Charges for Services	**$340,451,156**	**$346,918,000**	**$362,465,000**
Licenses, Fees and Permits			
Business Licenses	$4,220,879	$3,465,000	$3,608,000
Permits	$8,626,102	$9,278,000	$12,205,000
Fees	$11,941,699	$10,057,000	$11,618,000
Court Fees	$4,536,881	$5,192,000	$3,876,000
Culture and Recreation	$504,094	$174,000	$177,000
Total Licenses, Fees and Permits	**$29,829,656**	**$28,166,000**	**$31,484,000**
Fines and Forfeitures			
Court Fines	$4,490,960	$4,342,000	$3,895,000
Other Fines	$352,601	$509,000	$497,000
Total Fines and Forfeitures	**$4,843,561**	**$4,851,000**	**$4,392,000**
Self Insurance Contributions			
Self Insurance Contributions	$73,053,710	$72,580,000	$82,163,000
Total Self Insurance Contributions	**$73,053,710**	**$72,580,000**	**$82,163,000**
Other Revenue			
Interest	$3,547,547	$689,000	$717,000
Contributions and Donations	$10,151,979	$1,997,000	$2,266,000
Other Financing Sources	$22,940,304	$5,423,000	$55,370,000
Sale of Property	$580,466	$871,000	$877,000
Other Revenues	$8,567,723	$56,646,000	$16,489,000
Total Other Revenue	**$45,788,019**	**$65,626,000**	**$75,719,000**
Operating Resources Subtotal	**$831,894,011**	**$887,813,000**	**$953,873,000**
Reimbursements/Previous Grant Awards Carried Over		$33,132,762	$17,420,799
Funds Carried Forward		$146,558,238	$103,087,201
Use of Fund Balance	($14,063,039)		
Total Non-Bond Resources	**$817,830,972**	**$1,067,504,000**	**$1,074,381,000**
Existing Bond Proceeds	$79,731,951	$182,757,429	$130,623,984
New Bond Proceeds	$108,540,792	$105,969,000	$161,525,000
Less: Ending Fund Balance	($48,253,045)	($26,230,429)	($26,529,984)
Total Bond Resources	**$140,019,698**	**$262,496,000**	**$265,619,000**
City Total Resources	**$957,850,670**	**$1,330,000,000**	**$1,340,000,000**

SUMMARY OF RESOURCES BY FUND

Fund	FY 2012/13 Estimates	FY 2013/14 Adopted Budget	FY 2014/15 Final Budget
General Fund - Operations	$235,567,259	$234,819,486	$252,390,382
General Fund - Capital	$0	$0	$0
Enterprise Fund - Operations	$318,103,603	$321,256,437	$327,983,248
Enterprise Fund - Capital	$213,816	$300,000	$300,000
Restricted Funds:			
Transportation Related:			
Local Street Sales Tax Fund	$25,279,002	$23,578,844	$26,412,940
Highway User Revenue Fund	$30,046,227	$32,394,127	$32,023,887
Transportation Fund	$11,972,359	$12,987,700	$10,749,823
Transit Fund	$11,136,929	$2,641,031	$2,620,095
Quality of Life Sales Tax Fund	$17,827,959	$19,245,796	$21,408,338
Falcon Field Airport	$0	$0	$3,611,604
Other Restricted Funds	$38,746,339	$67,581,650	$53,035,535
Grant Funds:			
General Governmental Grant Fund	$12,031,718	$27,733,326	$24,552,511
Enterprise Grant Fund	$1,571,055	$3,396,631	$2,367,118
Housing Grant Funds	$16,162,728	$19,765,254	$17,651,458
Trust Funds	$74,049,669	$72,909,585	$82,761,005
Debt Service Funds	$39,185,345	$49,203,133	$96,005,056
Total Operating Revenues	**$831,894,011**	**$887,813,000**	**$953,873,000**
Reimbursements/Previous Grant Awards Carried Over		$33,132,762	$17,420,799
Funds Carried Forward		$146,558,238	$103,087,201
Use of Fund Balance	($14,063,039)		
Total Non-Bond Resources	**$817,830,972**	**$1,067,504,000**	**$1,074,381,000**
Existing Bond Proceeds	$79,731,951	$182,757,429	$130,623,984
New Bond Proceeds	$108,540,792	$105,969,000	$161,525,000
Less: Ending Fund Balance	($48,253,045)	($26,230,429)	($26,529,984)
Total Bond Resources	**$140,019,698**	**$262,496,000**	**$265,619,000**
City Total Resources	**$957,850,670**	**$1,330,000,000**	**$1,340,000,000**

SUMMARY OF EXPENDITURES BY FUND

Fund	FY 2012/13 Estimates	FY 2013/14 Adopted Budget	FY 2014/15 Final Budget
General Fund - Operations	$304,388,825	$309,460,649	$335,674,257
General Fund - Capital	$8,648,640	$5,405,554	$5,431,647
Enterprise Fund - Operations	$152,626,781	$166,566,749	$168,912,230
Enterprise Fund - Capital	$23,174,204	$11,544,027	$4,359,045
Restricted:			
Transportation Related:			
Local Street Sales Tax Fund	$24,852,622	$30,872,473	$29,030,426
Highway User Revenue Fund	$11,376,717	$18,262,020	$21,385,350
Transportation Fund	$10,500,000	$12,987,700	$7,257,000
Transit Fund	$17,031,996	$9,037,307	$18,229,800
Quality of Life Sales Tax Fund	$19,173,973	$19,245,795	$21,543,145
Falcon Field Airport	$0	$0	$4,766,675
Other Restricted Funds	$30,102,695	$70,578,092	$52,343,739
Grant Funds:			
General Governmental Grant Fund	$12,523,816	$27,997,014	$24,519,813
Enterprise Grant Fund	$1,571,055	$3,396,631	$2,366,316
Housing Grant Funds	$16,779,742	$19,666,642	$17,310,064
Trust Funds	$64,272,212	$75,465,330	$80,414,364
Debt Service Funds	$120,807,694	$136,292,017	$132,005,129
Expenditure Subtotal	**$817,830,972**	**$916,778,000**	**$925,549,000**
Operating Carryover		$48,201,000	$48,957,000
Capital Improvement Carryover: Non-Bond		$40,847,000	$35,374,000
Total Carryover		**$89,048,000**	**$84,331,000**
Contingency		**$61,678,000**	**$64,501,000**
Total Expenditure Non-Bond Funds	**$817,830,972**	**$1,067,504,000**	**$1,074,381,000**
Bond Capital Improvement Scheduled	$140,019,698	$168,431,000	$183,716,000
Bond Capital Improvement Carryover		$94,065,000	$81,903,000
Total Bonds Capital Improvement	**$140,019,698**	**$262,496,000**	**$265,619,000**
City Total Expenditure	**$957,850,670**	**$1,330,000,000**	**$1,340,000,000**

Expenditure Limitation Comparison

Expenditures	$957,850,670	$1,330,000,000	$1,340,000,000
Less: Estimated Exclusions	($957,850,670)	($1,330,000,000)	($1,340,000,000)
Estimated Expenditures Subject to Limitation	$0	$0	$0
Expenditure Limitation	$514,927,259	$528,019,508	$529,442,050
Over (Under) State Limit	**($514,927,259)**	**($528,019,508)**	**($529,442,050)**

SUMMARY OF EXPENDITURES BY DEPARTMENT

Department	FY 2012/13 Estimates	FY 2013/14 Adopted Budget	FY 2014/15 Final Budget
Arts & Culture	$12,899,723	$12,358,000	$12,728,000
Business Services	$13,657,659	$15,452,000	$14,507,000
City Attorney	$7,830,507	$11,737,000	$11,708,000
City Auditor	$469,948	$613,000	$643,000
City Clerk	$985,479	$825,000	$1,261,000
City Manager	$5,543,805	$5,348,000	$5,236,000
Communications	$1,188,140	$3,799,000	$4,629,000
Development & Sustainability	$7,664,614	$11,335,000	$9,647,000
Economic Development	$7,321,464	$7,374,000	$8,912,000
Energy Resources	$42,903,434	$43,702,000	$43,797,000
Engineering	$5,954,546	$7,087,000	$7,464,000
Facilities Maintenance	$8,110,502	$10,947,000	$11,261,000
Falcon Field Airport	$1,260,457	$1,654,000	$1,616,000
Financial Services	$6,014,472	$4,486,000	$4,066,000
Fire and Medical Services	$64,068,699	$67,003,000	$78,076,000
Fleet Services	$3,650,913	$23,207,000	$26,103,000
Housing & Community Development	$18,076,945	$20,973,000	$18,814,000
Human Resources	$62,494,206	$71,693,000	$75,646,000
Information Technology	$25,076,962	$28,146,000	$28,071,000
Library Services	$6,659,004	$7,404,000	$7,368,000
Mayor & Council	$455,880	$515,000	$731,000
Municipal Court	$7,177,102	$8,882,000	$9,060,000
Neighborhood Outreach & Animal Control	$976,930	$1,098,000	$1,135,000
Office of Enterprise Resource Planning	$0	$0	$854,000
Office of Management and Budget	$306,460	$2,350,000	$2,637,000
Parks, Recreation & Commercial Facilities	$24,922,500	$27,756,000	$31,338,000
Police	$152,726,667	$155,014,000	$164,901,000
Public Information & Communications	$1,115,782	$1,171,000	$1,266,000
Solid Waste Management	$24,781,834	$23,551,000	$27,795,000
Transit Services	$7,035,786	$8,481,000	$8,399,000
Transportation	$29,387,235	$47,593,000	$48,079,000
Water Resources	$55,163,508	$62,138,000	$64,568,000
Project Management Program-Lifecycle/Infrastructure Projects	$19,066,628	$5,888,000	$573,000
Centralized Appropriations	$144,300,293	$185,162,000	$150,968,000
Operating Expenditure Subtotal	$769,248,083	$884,742,000	$883,857,000
Operating Expenditure Carryover		$48,201,000	$48,957,000
Operating and Carryover Expenditure Subtotal	**$769,248,083**	**$932,943,000**	**$932,814,000**
Contingency		$61,678,000	$64,501,000
Total Operating Expenditure	**$769,248,083**	**$994,621,000**	**$997,315,000**
Capital Improvement Program: Non-Bond	$48,582,889	$32,036,000	$41,692,000
Capital Improvement Program: Bond	$140,019,698	$168,431,000	$183,716,000
Capital Improvement Program Subtotal	**$188,602,586**	**$200,467,000**	**$225,408,000**
Non-Bond Capital Improvement Program Carryover		$40,847,000	$35,374,000
Bond Capital Improvement Program Carryover		$94,065,000	$81,903,000
Capital Improvement Program Carryover Subtotal		**$134,912,000**	**$117,277,000**
Total Capital Improvement Program	**$188,602,586**	**$335,379,000**	**$342,685,000**
City Total Expenditure	**$957,850,670**	**$1,330,000,000**	**$1,340,000,000**

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RESOLUTION NO. 10472

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF MESA, MARICOPA COUNTY, ARIZONA, APPROVING A FIVE YEAR CAPITAL PROGRAM FOR THE CITY OF MESA.

WHEREAS, the City Manager of the City of Mesa did prepare and submit a Five Year Capital Program for the City of Mesa pursuant to the provisions of Section 605 of the Mesa City Charter; and

WHEREAS, the proposed summary of the Capital Program has been published for the period required by law and notice of the hearing on said proposed program has been published as required by law; and a copy of the general summary of the Capital Program was available for inspection by the public; and

WHEREAS, the public hearing was held at the City Council Chambers in the City of Mesa on Monday, May 19, 2014 at 5:50 p.m., at which meeting all interested persons were invited to appear and be heard in favor of or against adoption of said Capital Program;

NOW THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF MESA, MARICOPA COUNTY, ARIZONA, AS FOLLOWS:

Section 1: That the Five Year Capital Program, a summary of which is attached as Exhibit A, heretofore submitted by the City Manager pursuant to the provisions of Section 605 of the Mesa City Charter, copies of which are on file in the office of the City Clerk, is adopted.

PASSED AND ADOPTED by the Mayor and City Council of the City of Mesa, Maricopa County, Arizona, this 19th day of May, 2014.

APPROVED:

Mayor

ATTEST:

City Clerk

CITY OF MESA CORPORATE SEAL MARICOPA COUNTY, AZ.

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City of Mesa

Summary of Final Five-Year Capital Improvement Program

Capital Appropriations	Proposed	Proposed	Proposed	Proposed	Proposed	
Restricted Funds	FY 2014/15	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	Total
Local Streets Sales Tax	5,851,010	1,952,222	1,228,355	911,184	1,044,447	10,987,218
Mesa Arts Center Restoration Fund	10,145	-	-	-	-	10,145
Highway User Revenue Fund	86,052	52,659	26,962	27,429	27,931	221,033
Environmental Compliance Fund	29,964	-	-	-	-	29,964
Transportation Fund	7,257,000	4,305,466	2,595,018	8,478,827	12,959,837	35,596,148
Cemetery Reserve Fund	165,000	508,800	879,492	-	53,683	1,606,975
Community Development Block Grant (CDBG)	579,046	-	-	-	-	579,046
Special Programs Fund	82,475	-	-	-	-	82,475
Falcon Field Airport	5,418,100	854,391	401,869	568,431	522,108	7,764,899
Transit Fund	13,689,020	44,265,600	36,476,375	34,451,794	-	128,882,789
Utility Reserve Extension Replacement	2,653,599	2,739,997	2,835,648	2,926,804	2,993,003	14,149,051
Subtotal Restricted Funds	35,821,411	54,679,135	44,443,719	47,364,469	17,601,009	199,909,743
Unrestricted Funds	FY 2014/15	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	Total
Capital - Enterprise	16,374,090	149,795	154,644	160,322	166,277	17,005,128
Operating General Fund	225,826	-	-	-	-	225,826
Capital - General Fund	4,517,449	2,498,632	2,269,581	1,879,950	16,270,269	27,435,881
Subtotal Unrestricted Funds	21,117,365	2,648,427	2,424,225	2,040,272	16,436,546	44,666,835
Grant Funds	FY 2014/15	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	Total
Grants - Enterprise	4,717,582	3,236,451	1,715,666	3,745,837	4,205,735	17,621,271
Grants - General Gov.	15,409,642	904,900	58,543	-	1,381,066	17,754,151
Subtotal Grant Funds	20,127,224	4,141,351	1,774,209	3,745,837	5,586,801	35,375,422
Bond Funds - Authorized	FY 2014/15	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	Total
Spring Training Bond Construction	20,390,621	-	-	-	-	20,390,621
Electric Bond Construction	2,222,120	-	-	-	-	2,222,120
Gas Bond Construction	7,699,608	40,835	-	-	-	7,740,443
Water Bond Construction	25,913,839	-	-	-	-	25,913,839
Wastewater Bond Construction	43,173,118	7,607,468	-	-	-	50,780,586
Parks Bond Construction	44,643,598	10,227,880	2,160,834	-	-	57,032,312
Public Safety Bond Construction	23,360,631	21,865,746	5,144,769	3,013,848	-	53,384,994
Solid Waste Bond Construction	7,545,683	-	-	-	-	7,545,683
Streets Bond Construction	30,615,228	39,929,654	9,385,775	1,349,999	-	81,280,656
Subtotal Bond Funds - Authorized	205,564,446	79,671,583	16,691,378	4,363,847	-	306,291,254
Bond Funds - Future Authorization	FY 2014/15	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	Total
Spring Training Bond Construction	-	-	-	-	-	-
Electric Bond Construction	4,231,070	7,987,022	5,535,628	7,347,506	5,036,894	30,138,120
Gas Bond Construction	8,987,422	15,128,911	13,805,448	17,553,205	12,705,917	68,180,903
Water Bond Construction	44,229,237	74,251,721	101,508,635	86,862,286	33,728,227	340,580,106
Wastewater Bond Construction	2,606,825	33,404,047	67,973,482	65,103,578	14,108,525	183,196,457
Parks Bond Construction	-	-	-	26,931	541,474	568,405
Public Safety Bond Construction	-	-	582,343	12,228,499	28,148,647	40,959,489
Streets Bond Construction	-	-	6,656,872	1,359,543	8,752,806	16,769,221
Subtotal Bond Funds - Future Authorization	60,054,554	130,771,701	196,062,408	190,481,548	103,022,490	680,392,701
Total Capital Improvement Program	342,685,000	271,912,197	261,395,939	247,995,973	142,646,846	1,266,635,955

	Proposed	Proposed	Proposed	Proposed	Proposed	
One-Time Start Up and Ongoing Maintenance [1]	FY 2014/15	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	Total
General Fund	2,118,725	1,545,247	829,412	2,043,220	555,621	7,092,225
General Fund - Capital	207,160	514,907	118,990	-	-	841,057
Local Streets Sales Tax	-	23,713	36,990	-	6,802	67,505
Highway User Revenue	52,948	54,132	28,539	78,526	-	214,145
Enterprise Fund	45,000	-	160,989	3,571,203	-	3,777,192
Transit Fund	582,000	3,459,840	66,751	659,036	2,684,124	7,451,751
Total One-Time Start Up and Ongoing Maintenance	3,005,833	5,597,839	1,241,671	6,351,985	3,246,547	19,443,875

[1] *Major capital projects often require a multi-year design and construction period and therefore operations and maintenance costs may be a result of projects that were completed in a prior fiscal year.*

Glossary of Terms

Accrual Basis – A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Activity – An element used to assign accounting entries to a core business process. Budgets are prepared at the Activity level. Performance data is reported at the Business Objective level and not at the Activity level.

Ad Valorem Tax – A tax based on the assessed value of real estate or personal property.

Adopted – Represents the budget as approved by formal action of the City Council which sets the spending limits for the fiscal year.

Allocation – Assigning one or more items of cost or revenue to one or more segments of an organization according to benefits received, responsibilities, or other logical measures of use.

Annualized Costs – The full-year (annual) cost of an operating expense.

Appropriation – An authorization granted by the City Council to make expenditures or to incur obligations for specified purposes.

Assessed Valuation – A valuation set upon real estate or other property by the County Assessor or the State as a basis for levying taxes (primary or secondary).

Asset – Resources owned or held which have monetary value.

Balanced Budget – Total anticipated revenues plus beginning undesignated fund balance (all resources) equal total expenditure appropriations for the fiscal year.

Basis of Accounting – The timing of when accounting transactions are recognized.

Benchmarking – The process of comparing an entity's performance against the practices of other leading entities for the purpose of improving performance. Entities also benchmark internally by tracking and comparing past performance.

Bond – Debt instruments that require repayment of a specified principal amount on a certain date (maturity date), along with interest at a stated rate or according to a formula for determining the interest rate.

Bond Funds – Funds used to account for the purchase or construction of major capital facilities which are not financed by other funds. The use of bond funds is necessary to demonstrate that bond proceeds are spent only in amounts and for purposes authorized.

Bond Proceeds – Debt issuances derived from the sale of bonds for the purpose of constructing major capital facilities.

Glossary of Terms

Bond Rating – An evaluation of a bond issuer's credit quality and perceived ability to pay the principal and interest on time and in full.

Budget – A plan of financial operation representing an estimate of proposed expenditures for a given period (the City of Mesa's adopted budgeted is for a fiscal year July 1 - June 30) and the proposed means of financing those expenditures. This official public document reflects decisions, considers service needs, establishes the allocation of resources, and is the monetary plan for achieving the City's Strategic Initiatives.

Business Objective – A goal or target that aligns with one or more Strategic Initiatives and defines where the City allocates its resources.

Business Service – A group of Core Business Processes related by a common purpose (mission, outcomes, and expected performance).

Capital Budget – A financial plan of proposed capital expenditures for improvements to facilities and other infrastructure and the means of financing them for the current fiscal period.

Capital Expenditures – Includes the purchase or construction of land, buildings, structures, and facilities of all types, plus machinery and equipment. It includes expenditures that result in the acquisition or addition of a fixed asset or increase the capacity, efficiency, span of life, or economy of operating an existing fixed asset. For an item to qualify as a capital outlay expenditure it must meet all of the following requirements: (1) have an estimated useful life of more than one year; (2) typically have a unit cost of $5,000 or more; and (3) be a betterment or improvement.

Capital Improvement Program (CIP) – A plan separate from the Annual Budget that identifies: (a) all capital improvements which are proposed to be undertaken during a period of five fiscal years; (b) the cost estimate for each improvement; (c) the method of financing each improvement; (d) the recommended time schedule for each project; and (e) the estimated annual operating and maintenance costs. This is a requirement of Mesa's City Charter as outlined in Article VI, section 605.

Capital Outlay – Expenditures which result in the acquisition of or addition to fixed assets.

Capital Project – Any project having assets of significant value and having a useful life of one year or more. Capital projects include the purchase of land for design, engineering and construction of buildings and infrastructure items such as streets, bridges, drainage, street lighting, water system, etc. Capital projects are permanent attachments intended to remain with the land. Capital projects may include equipment and machinery or rolling stock being requisitioned, etc.

Carry-Forward Capital Improvement Project – The process of requesting funds for capital improvement projects that were approved in one year's budget, but are anticipated to be completed in the following fiscal year.

Commodities – Expendable items used by operating or construction activities. Examples include office supplies, repair and replacement parts for equipment, fuels and lubricants etc.

Glossary of Terms

Community Development Block Grant (CDBG) – Federal grant funds provided on an annual basis that can be used to revitalize neighborhoods, expand affordable housing and economic opportunities, and/or improve community facilities and services, principally to benefit low and moderate income persons.

Constructed Capital Outlay – Capital items constructed by in-house personnel and may contain other services and commodities costs.

Contingency – A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

Core Business Process – A collection of related inputs and outputs with a common mission and outcomes.

Debt Service – Payment of principal, interest, and related service charges on obligations resulting from the issuance of bonds.

Department – A major administrative division of the City which indicates overall management responsibility for an operation or a group of related operations within a functional area.

Development Fees – See *Impact Fees.*

Employee Benefit Self-Insurance Fund – A city fund established to account for the costs of maintaining the City's self-insurance health program.

Encumbrances – Obligations in the form of purchase orders or contracts, for which the budget is reserved. The obligations cease to be encumbrances when they are paid or otherwise liquidated.

Enterprise Fund – Established to account for operations, including debt service that are financed and operated similarly to private business – where the intent is that the service is self-sufficient, with all costs supported predominantly by user charges.

Expenditure – Outlay of funds for obtaining assets or goods and services. Expenditures represent a decrease in fund resources.

Expenditure Limitation – The Arizona Constitution and state statutes establish an expenditure limitation for all cities and towns (Arizona Constitution Article IX § 20 (1); A.R.S. § 41-563, et. al.). Unless the City Council and the voters of a city approve an expenditure limitation alternative, the State imposed limitation will apply for the fiscal year in question. The State expenditure limitation is based on the City's budget as of FY 1979/80 adjusted for inflation and population. In November 2010, the voters of Mesa passed a Locally Controlled Alternative Expenditure Limitation, also known as the "Home Rule" Option, which allows the City to determine its own expenditure limitation, within the available revenues and resources. The Home Rule Option remains in effect for the four fiscal years following its passage by the voters. In Mesa's case this includes FY 2011/12 through FY 2014/15.

Glossary of Terms

Fiduciary Funds – Funds used to report assets held in a trustee or agency capacity for others and which therefore cannot be used to support the government's own programs.

Fiscal Year – A 12-month period of time to which the Annual Budget applies and at the end of which, a governmental unit determines its financial position and the results of its operations. For the City of Mesa, the fiscal year is July 1 through June 30.

Fixed Asset – A long-term tangible piece of property owned and used in the production of income and is not expected to be consumed or converted into cash any sooner than at least one year's time. Buildings, real estate, equipment and furniture are examples of fixed assets.

Forecast – A prediction of a future outcome based on known and unknown factors.

Full Faith And Credit – A pledge of a government's taxing power to repay debt obligations.

Full-Time Equivalent (FTE) Positions – A position converted to a decimal equivalent of a full-time position based on 2,080 hours per year. The full-time equivalent of a part-time position is calculated by dividing the number of hours budgeted by 2,080 hours.

Fund – An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources, together with all related liabilities, for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations.

Fund Balance – The balance of operating funds brought forward from prior years.

General Fund – A fund used to account for all general purpose transactions of the City which do not require a special type of fund.

General Obligation (G.O.) Bonds – Bonds that require voter approval and finance a variety of public capital projects. G.O. Bonds are backed by the "full faith and credit" of the issuing government.

Generally Accepted Accounting Principles (GAAP) – The uniform minimum standards and guidelines for financial accounting and reporting which govern the form and content of the basic financial statements of an entity. These principles encompass the conventions, rules, and procedures that define the accepted accounting practices at a particular time. They include both broad guidelines of general application and detailed practices and procedure and provide a standard by which to measure financial presentations.

Goal – A statement of broad direction, purpose or intent based on the needs of the community. The goal may be of a programmatic, policy, or management nature, and is expressed in a manner which allows a future assessment to be made of whether the goal was or is being achieved.

Governmental Funds – Funds generally used to account for tax-supported activities.

Glossary of Terms

Grant – A contribution by the State or Federal government or other organization to support a particular function. Grants may be classified as either categorical or block depending upon the amount of discretion allowed the grantee.

Impact Fees – Amounts paid by new development to offset costs to the City associated with providing necessary public services to a development. (A.R.S. § 9-463.05). Also may be referred to as *Development Fees.*

Infrastructure – Facilities that support the continuance and growth of a community. Examples include roads, water lines, sewers, public buildings, parks and airports.

Interfund Transfers – The movement of monies between funds of the same governmental entity.

Intergovernmental Agreement (IGA) – A contract or agreement between two or more governmental entities for services, to jointly exercise any powers common to the contracting parties or for cooperative actions, so long as each entity has been authorized by their respective legislative or other governing body.

Intergovernmental Revenue – Funds received from federal, state and other local government sources in the form of grants, shared revenue, and payments in lieu of taxes.

Internal Service Fund – A fund established to account for the financing, on a cost reimbursement basis, of commodities or services provided by one program for the benefit of other programs within the City.

Joint Venture – A business agreement in which the City and other parties agree to develop, for a finite time, a new entity and create new assets by contributing equity. They exercise control over the enterprise and consequently share revenues, expenses, and assets.

Major Program – The highest level element of the cost accounting hierarchy equivalent to a Capital Improvement Project (CIP) or a Grant Award contract capturing the costs of a specific CIP project, grant or other jobs/projects.

Modified Accrual Basis – A basis of accounting used by governmental funds where revenue is recognized in the period it is available and measurable, and expenditures are recognized at the time the liability is incurred.

Non-Capitalized Asset – An item of machinery or furniture having a unit cost of less than $5,000.

Non-Recurring Revenue – Revenue sources that are not available on an ongoing basis.

Object Code – A Chart of Accounts element that describes tangible items purchased or a service obtained. Also referred to as a line item.

Glossary of Terms

Objective – Desired output-oriented accomplishments which can be measured and achieved within a given time frame. Achievement of the objective advances the activity and organization toward a corresponding goal.

Operating Budget – The portion of the budget that pertains to daily operations that provide basic governmental services. The operating budget contains funding for such expenditures as personnel, supplies, utilities, materials, travel, and fuel.

Operating Funds – Resources derived from recurring revenue sources used to finance recurring operating expenditures and pay-as-you-go capital expenditures.

Ordinance – A formal legislative enactment by the City Council. If it is not in conflict with any higher form of law, such as state statute or constitutional provision, it has the full force and effect of law within the boundaries of the city.

Other Services – Object category that includes outside professional services, public utility services, travel, rents, insurance, etc.

Per Capita – Applies to a unit of population or a person if a commodity/expense was divided equally.

Performance Measure – Data collected to determine how effective or efficient a program is in achieving its objectives.

Personal Services – All employer costs related to compensating employees of the City of Mesa, including employee fringe benefit costs such as City portions of retirement, social security, health insurance, and industrial insurance.

Phase – A department-specific element representing the various steps of a program.

Post-Employment Benefits – Post-employment benefits are benefits that an employee receives at the start of retirement. This does not include pension benefits paid to the retired employee through the retirement system. Other post-employment benefits that a retired employee can receive are life insurance premiums, healthcare premiums and deferred-compensation arrangements.

Primary Property Tax – Mesa does not have a primary property tax. A primary property tax is a limited tax levy used to fund general government operations based on the primary assessed valuation and primary tax rate. The total levy for primary taxes is restricted to a two percent annual increase, plus allowances for annexations, new construction, and population increases.

Primary Tax Rate – The rate per one hundred dollars of assessed value employed in the levy of primary taxes (A.R.S. § 42-17051).

Program – An element that defines the breakdown of a Major Program based on budgeting or reporting requirements.

Glossary of Terms

Proprietary Funds – Funds that focus on business-like activities, including the determination of operating income, changes in net assets (or cost recovery), financial position, and cash flows.

Property and Public Liability Self-Insurance Fund – Established to account for the cost of claims incurred by the City under a self-insurance program.

Proposition 400 (Regional Sales Tax) – Revenues received from a 2004 voter-approved 20-year extension of a half-cent transportation sales tax in Maricopa County that was first approved in 1985 to fund freeway construction.

Purchased Capital Outlay – The acquisition of any item of capital that is complete in and of itself when it is purchased.

Recurring Revenues – Revenue sources available on a constant basis to support operating and capital budgetary needs.

Replacement And Extension Reserve Fund (RER) – Pursuant to the provisions of the Bond Resolution of City of Mesa Utility System Revenue and Refunding bonds, Replacement and Reserve Funds are required to be established. A sum equal to 2 percent of gross revenues, as determined on a modified accrual basis, must be deposited in the fund. The revenues deposited are available for replacement and extension expenses for programs contained within the enterprise fund.

Resources – Total amounts available for appropriation including estimated revenue, bond proceeds, fund transfers, and beginning balances.

Restricted Revenues – Are legally restricted to be used for a specific purpose as defined by federal, state or local governments.

Revenues – Amounts received from taxes and other sources.

Secondary Property Taxes – Ad valorem taxes or special property assessments that are used to pay the principal, interest, and redemption charges on bonded indebtedness or other lawful long-term obligations that are issued or incurred for a specific capital purpose by a municipality (A.R.S. § 42-11001).

Secondary Tax Rate – The rate per one hundred dollars of assessed value employed in the levy of secondary property taxes. The assessed value derived from the full cash value (market value) is the basis for computing taxes for secondary property taxes and special districts.

State Shared Revenue – Revenues levied and collected by the state but shared with local governments each year as determined by state law. In Arizona, a portion of the state's sales, income, and vehicle license tax revenues are distributed on the basis of a city's relative population percentage.

Sub-Fund – A breakout of a fund. Not every fund will have a sub-fund.

Glossary of Terms

Tax Levy – The total amount to be raised by property taxes for purposes specified in the Tax Levy Ordinance. In Arizona, the property tax system is divided into primary and secondary rates.

Tax Rate – The amount of tax levied for each $100 of assessed valuation.

Taxes – Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as special assessments.

Transfers – The authorized exchange of cash or other resources between funds.

Unit – A Chart of Accounts element that functions as both a budget/expense center and an organizational level element.

Unrestricted Fund Balance – That portion of fund balance that is not reserved, designated or restricted for any specific purpose.

User Fees – An amount charged for a public service or use of a public facility paid by the individual or organization benefiting from the service.

Workers' Compensation Self-Insurance Fund – Established to account for the costs of maintaining a self-insurance program for industrial insurance at the City.

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Acronyms

ABC	A Better Community
ACP	Asbestos Concrete Pipe
ADA	Americans with Disabilities Act
ADEQ	Arizona Department of Environmental Quality
ADOT	Arizona Department of Transportation
ALGA	Association of Local Government Auditors
ALS	Advanced Life Support
AMY	Arizona Museum for Youth
APPA	American Public Power Association
APMS	Airport Pavement Management System
ARRA	American Recovery and Reinvestment Act
ARID	Anonymous Re-Identification
ARS	Arizona Revised Statutes
ASOS	Automated Surface Observing System
ASRS	Arizona State Retirement System
ASU	Arizona State University
AWWA	American Water Works Association
AZMNH	Arizona Museum of Natural History
BAT	Bilingual Assistance Team
BLS	Basic Life Support
BRT	Bus Rapid Transit
CAFR	Comprehensive Annual Financial Report
CAP	Central Arizona Project
CAWCD	Central Arizona Water Conservation District
CDBG	Community Development Block Grant
CDC	Community Development Corporation
CERT	Community Emergency Response Team
CI	Continuous Improvement
CIP	Capital Improvement Program
CIS	Customer Information System

Acronyms

CMAQ	Congestion, Mitigation and Air Quality Grants
CMMS	Computerized Maintenance Management System
CNG	Compressed Natural Gas
COM	City of Mesa
CNG	Compressed Natural Gas
COLA	Cost of Living Adjustment
COPS	Community Oriented Policing System
CPI	Consumer Price Index
CRT	Community Response Team
CUB	Chicago Cubs
DBP	Disinfection-by-Product
DIP	Ductal Iron Pipe
DPS	Department of Public Safety
DTH	Dekatherm
DUI	Driving Under the Influence
EBT	Employee Benefit Trust
EEOC	Equal Employment Opportunity Commission
EIC	Emergency Information Center
EMOD	Experience Modification Rate
EMS	Emergency Medical Services
EOY	End of Year
EPA	Environmental Protection Agency
ERP	Enterprise Resource Planning
ESG	Emergency Shelter Grant
EVDAR	East Valley Dial-a-Ride
FA	FleetAnywhere Fleet Management Software
FAA	Federal Aviation Administration
FBI	Federal Bureau of Investigation
FCV	Full Cash Value
FEMA	Federal Emergency Management Agency

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Acronyms

FIN	Citywide Financial System
FLSA	Fair Labor Standards Act
FMLA	Family and Medical Leave Act
FTE	Full Time Equivalent
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GFOA	Government Finance Officers Association
GIS	Geographic Information System
GO	General Obligation
GWRP	Greenfield Water Reclamation Plant
HCV	Housing Choice Voucher
HEAT	Healthcare, Education, Aerospace, and Tourism/Technology
HHK	Hohokam
HHW	Household Hazardous Waste
HIPAA	Health Insurance Portability and Accountability Act
HOME	Home Ownership Made Easier
HP	High Pressure
HPAN	Highway Project Acceleration Note
HR	Human Resources
HSI	Home Safety Inspections
HSIP	Highway Safety Improvement Program
HUD	U.S. Department of Housing and Urban Development
HURF	Highway User Revenue Fund
HVAC	Heating, Ventilation and Air Conditioning
ICA	Industrial Commission of Arizona
ICC	International Code Council
ICMA	International City/County Management Association
ID	Identification
i.d.e.a.	imagination, design, experience, art Museum (formerly Arizona Museum for Youth)

Acronyms

IDMS	Infrastructure Data Management System
IFMA	International Facility Management Association
IGA	Intergovernmental Agreement
IP	Intermediate Pressure
IT	Information Technology
ITC	Information Technology & Communications
ITS	Intelligent Transportation System
IVR	Interactive Voice Response
JCEF	Judicial Collections Enhancement Fund
KPI	Key Performance Indicator
KV	Kilovolts
KWH	Kilowatt-hour
LF	Linear Feet
LGIP	Local Government Investment Pool
LID	Low Impact Development
LPV	Limited Property Value
LRT	Light Rail Transit
LTAF	Local Transportation Assistance Fund
MAC	Mesa Arts Center
MAG	Maricopa Association of Governments
MAL	Minimum Acceptable Level
MCA	Mesa Contemporary Arts
MCDOT	Maricopa County Department of Transportation
MPA	Management Performance and Accountability
MUP	Multi-Use Path
N/A	Not Applicable
NAFA	National Association of Fleet Administrators
NCCI	National Council on Compensation Insurance
NFPA	National Fire Protection Association
NG	Natural Gas

Acronyms

NOV	Notices of Violation
NRPA	National Recreation and Park Association
NWWRP	Northwest Water Reclamation Plant
O&M	Operations and Maintenance
OPEB	Other Post Employment Benefits
OSHA	Occupational Safety and Health Administration
PAPI	Precision Approach Path Indicator
PC	Personal Computer
PCCP	Prestressed Concrete Cylinder Pipe
PCI	Pavement Condition Index
PD	Police Department
PE	Polyethylene
PEPM	Per Employee per Month
PFM	Public Financial Management
PHA	Public Housing Authority
PM-10	Particulate Matter less than 10 Microns
PO	Purchase Order
PQI	Pavement Quality Index
PAPI	Precision Approach Path Indicator
PRCF	Parks, Recreation & Commercial Facilities
PRV	Pressure Reducing Valves
RBVE	Residents, Businesses, Visitors and Employees
RC	Responsibility Center
REIL	Runway End Identifier Lights
RER	Replacement Extension Reserve
RFP	Request for Proposal
RICO	Racketeer Influenced and Corrupt Organizations
RWCD	Roosevelt Water Conservation District
ROW	Right of Way
RPTA	Regional Public Transportation Authority

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Acronyms

RTP	Regional Transportation Plan
SAIDI	System Average Interruption Duration Index
SAIFI	System Average Interruption Frequency Index
SCADA	Supervisory Control and Data Acquisition
SCBA	Self-Contained Breathing Apparatus
SEWRP	Southeast Water Reclamation Plant
SLA	Service Level Agreement
SROG	Sub Regional Operating Group
SRP	Salt River Project
SSO	Sanitary Sewer Overflow
SUP	Shared Use Path
TAT	Turn Around Time
TRWC	TOPAZ Regional Wireless Cooperative
UPRR	Union Pacific Railroad
VoD	Video on Demand
VRF	Vehicle Replacement Fund
WIFA	Water Infrastructure Finance Authority
WRP	Water Reclamation Plant
WTP	Water Treatment Plant
WW	Wastewater

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