



Executive Budget Plan



***Fiscal Year
2016-2017***
City of Mesa, Arizona

Executive Budget Plan

City of Mesa, Arizona

for the

Fiscal Year 2016/2017

**Mayor
John Giles**

Councilmembers

Dennis Kavanaugh – Vice Mayor
District 3

Dave Richins
District 1

Alex Finter
District 2

Christopher Glover
District 4

David Luna
District 5

Kevin Thompson
District 6

**City Manager
Christopher J. Brady**

Executive Budget Plan

Table of Contents

Letter from the City Manager	v
Letter from the Mayor	vii
Government Finance Officers Association Distinguished Budget Presentation Award	viii
International City/County Management Association Certificate of Excellence	ix

City Leadership & Demographics

City Organizational Chart	1
City Council Strategic Initiatives	2
Mayor and City Council	4
City of Mesa Council Districts Map	17
Mesa at a Glance	18
Key Statistics and Demographics	25

Budget & Financial Summaries

Introduction	31
The Total City Budget: A Closer Look	32
The Budget Cycle	33
Fund Details	38
Revenue Trends	49
Expenditure Trends	61
Bonds and Debt Service	70
Budget Requirements and Limitations	82
Table of Figures	85

Project & Capital Budget

Capital Budget Overview	87
Capital Budget Categories	88
Impact on Operating Budget	94
Economic Investment Projects	101
Parks and Culture Projects	102
Public Safety Projects	105
Transportation Projects	107
Utilities Projects	113
2016/17 Capital Budget by Funding Source	128
2016/17 Capital Improvement Program Comparison by Funding Source	129

Executive Budget Plan

Table of Contents

Department Operational Plans

Department Operational Plans Overview	131
City Expenditure Budget by Department and Fund	132
City Expenditure Budget by Department and Category	133
Arts and Culture	134
Business Services	148
Centralized Appropriations	155
City Attorney	159
City Auditor	164
City Clerk	168
City Manager	172
Communications	176
Community Services	180
Contingency	192
Development Services	195
Economic Development	201
Energy Resources	206
Engineering	218
Environmental Management and Sustainability	223
Falcon Field Airport	234
Financial Services	238
Fire and Medical	242
Fleet Services	249
Human Resources	254
Information Technology	267
Library Services	271
Mayor and Council	275
Municipal Court	278
Office of Enterprise Resource Planning (ERP) Management	282
Office of Management and Budget	285
Parks, Recreation and Community Facilities	289
Police	305
Project Management Program	313
Public Information and Communications	317
Transit Services	321
Transportation	325
Water Resources	330

Executive Budget Plan

Table of Contents

Financial Schedules

Fund Types	341
Budget Basis of Accounting	347
Summary of Estimated Revenues and Expenditures	348
Summary of Tax Levy and Tax Rate Information.....	345
Summary of Revenues by Source	350
Summary of Revenues by Fund	351
Summary of Revenues by Fund and Source	353
Summary of Expenditures by Department	366
Summary of Expenditures by Fund	367
Summary of Expenditures by Fund and Department.....	370
Summary of Expenditures by Department and Fund.....	379
Summary of Changes in Fund Balance	394
Summary of Bond and Reserve Expenditures by Fund and Sub-Fund.....	396
Full-Time Employees and Personnel Compensation.....	397
Personal Services Overview.....	398
Summary of Expenditures by Object	401
Transfers In and Transfers Out.....	406

Outstanding Debt Service by Annual Period:

General Obligation Bonds.....	407
Streets and Highway	408
Utility Revenue.....	409
Water Infrastructure Finance Authority Loans	410
Excise Tax Revenue Obligations	411
Special Improvement Districts	412

Financial Policies..... 413 |

Resolution No. 10819 - Budget	418
Resolution No. 10806 - Five-Year Capital Program.....	424

Glossary of Terms.....	426
Acronyms	434

Letter from the City Manager

The City of Mesa's fiscal year 2016/17 adopted budget supports the City's ongoing commitment to providing quality services to residents in a fiscally responsible manner. The City budget focuses on the essential services such as public safety, neighborhood stability and infrastructure investments. The budget also recognizes the contributions of the city employees and the need to provide competitive pay and benefits.

Specific areas of emphasis in the FY16/17 budget are:

Public Safety

- Additional police officers will be added to provide a safe and secure community. A new six-member Crisis Response Team in the Police Department will respond to incidences involving mental health illness. The application of specific training to meet the needs of the situation will result in both increased service and safety for officers and residents. An additional six sworn positions have been added to the department to address other operational needs such as support of the light rail bike patrol and emergency response. A total of twelve new sworn positions are included in the budget.
- Continuation of the specialized units in the Fire and Medical Department is also included: Community Medical Units, both Medical and Behavioral. The Fire and Medical Department also reallocated on-going savings to address some operational needs related to areas such as recruitment, training and peer support.

Transit – After a successful pilot program, the extension of the BUZZ route to the Riverview area is included as an on-going service. Work continues on the extension of the Valley Metro Light Rail line east on Main Street from Mesa Drive to Gilbert Road.

System Security and Technology – Increasing security related to cyber/data breach risk by expansion of the system to cover the entire city. Investment in new and upgraded applications to improve effectiveness and efficiency of business processes and customer interaction.

Continuing to align utility rates with the associated demand on the system – The budget includes the second year of a five year phased approach of realigning the residential water rate tiers to more accurately reflect the types of system demand.

Community Services and Human Services – An increase in general fund allocation to fund existing Code Compliance Officers and a reallocation of Community Development Block Grant (CDBG) funding to a community outreach program. An increase in funds allocated for historic preservation services and human services. Mesa faces significant pressure from increasing expenses. Due to various reasons, the pension rates for public safety personnel increased greatly for FY 15/16. The City had the option of phasing into the new rates over three years and chose to use a two-year phase-in approach. The FY15/16 budget reflected the first year with an estimated impact of \$5.0 million. The FY16/17 budget includes the second year with an estimated additional impact of \$3.0 million.

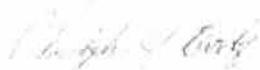
The city experienced a significant increase (17.9%) in the cost of medical claims in FY15/16 over the prior year. Medical premium rates are set on a calendar year (CY) basis. CY2017 rates are estimated to increase 8.0%, resulting in an increased City contribution for six months of FY16/17.

New park facilities require additional ongoing funding to operate and maintain. Bond funds approved in the 2012 election for new construction and renovation of parks are scheduled in the capital improvement program. Last year some of the projects were placed on hold pending identification of operational funding to cover one-time start-up and on-going maintenance costs. The Parks, Recreation and Community Facilities Department was able to identify budget savings sufficient to cover the needs of these projects. All park projects have been released and are now proceeding with design/construction.

In November 2014, Mesa voters approved utility bond for the funding of equipment and facilities to support the City's water, wastewater, natural gas, and electric systems. Two major projects include a new water treatment plant in southeast Mesa and the expansion of an existing wastewater plant. Construction of the new Signal Butte Water Treatment Facility is scheduled to begin in FY16/17 and design work continues on the expansion of the Greenfield Water Reclamation Facility with construction scheduled to begin in FY17/18.

The City continues to maintain financial sustainability by balancing the desires of the community with available resources. Both short-term and long-term needs are considered as part of a multi-year forecast. The FY16/17 Executive Budget Plan provides a balanced budget with a reliance on a drawdown of the reserve balance. Revenues and expenditures are reviewed on an on-going basis to allow for proactive response to economic changes and to ensure that Mesa remains a great place to live, work and play.

Sincerely,



Christopher J. Brady
City Manager

Dear Mesa Residents,

For decades, Mesa was one of the fastest growing cities in the United States. Roughly every ten years, our population nearly doubled in size. After the downturn in the economy, growth in Mesa slowed to a standstill. I'm happy to report that as we continue to make our way out of the great recession, Mesa's growth and development has returned in earnest. The Eastmark housing development in southeast Mesa is the fastest growing master planned community in Arizona, and one of the top ten fastest growing communities in the country. Other housing developments including Lehi Crossing and Mountain Bridge are selling homes as fast as they are constructed. All of this growth has added up to the construction of nearly two thousand new homes in 2015 and we are on pace to eclipse that number this year.

Housing and new residents weren't the only areas of growth for our city this year. We had several new commercial and office developments come to Mesa, bringing top of the line businesses and jobs along with them. In the Riverview area, a brand new modern 108,000 square foot Class A office complex became the home of American Traffic Solutions. The company plans to house nearly 500 jobs at the site. A second 152,000 square foot speculative office building began construction right next door. In the Fiesta District, 100,000 square feet of defunct big box retail was converted into additional Class A speculative office space. It didn't stay speculative for long as a consumer finance company, Santander Consumer USA, moved in and plans to bring close to 1,000 jobs to the building over the next three years.

This renewed wave of growth and development is not without its challenges. As more people move to Mesa, demands for city services increase. This is especially true when it comes to public safety. Our elite police and fire departments are always prepared to answer the call, but they continue to do so while experiencing a strain on their resources. That's why in this year's budget we added funding for additional police officers and insured that our Mesa Fire and Medical Community Care Unit program is sustained for another year. Parks and recreation amenities are another growing area of need within our community. I'm excited to report that this year's budget allowed for the design or construction of the remaining parks projects that were approved by Mesa voters in 2012. Once completed, these parks will add some fantastic new options for our residents to get out and have some fun.

To all of our City's newest residents, welcome to Mesa! For those that have been with us for many years, I hope you are as excited as I am by the new growth, development and other opportunities that are before us. I'm focused on continuing that great progress and ensuring we are always striving to reach our NextMesa!

Sincerely,



John Giles
Mayor



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Mesa
Arizona**

For the Fiscal Year Beginning

July 1, 2015

Executive Director





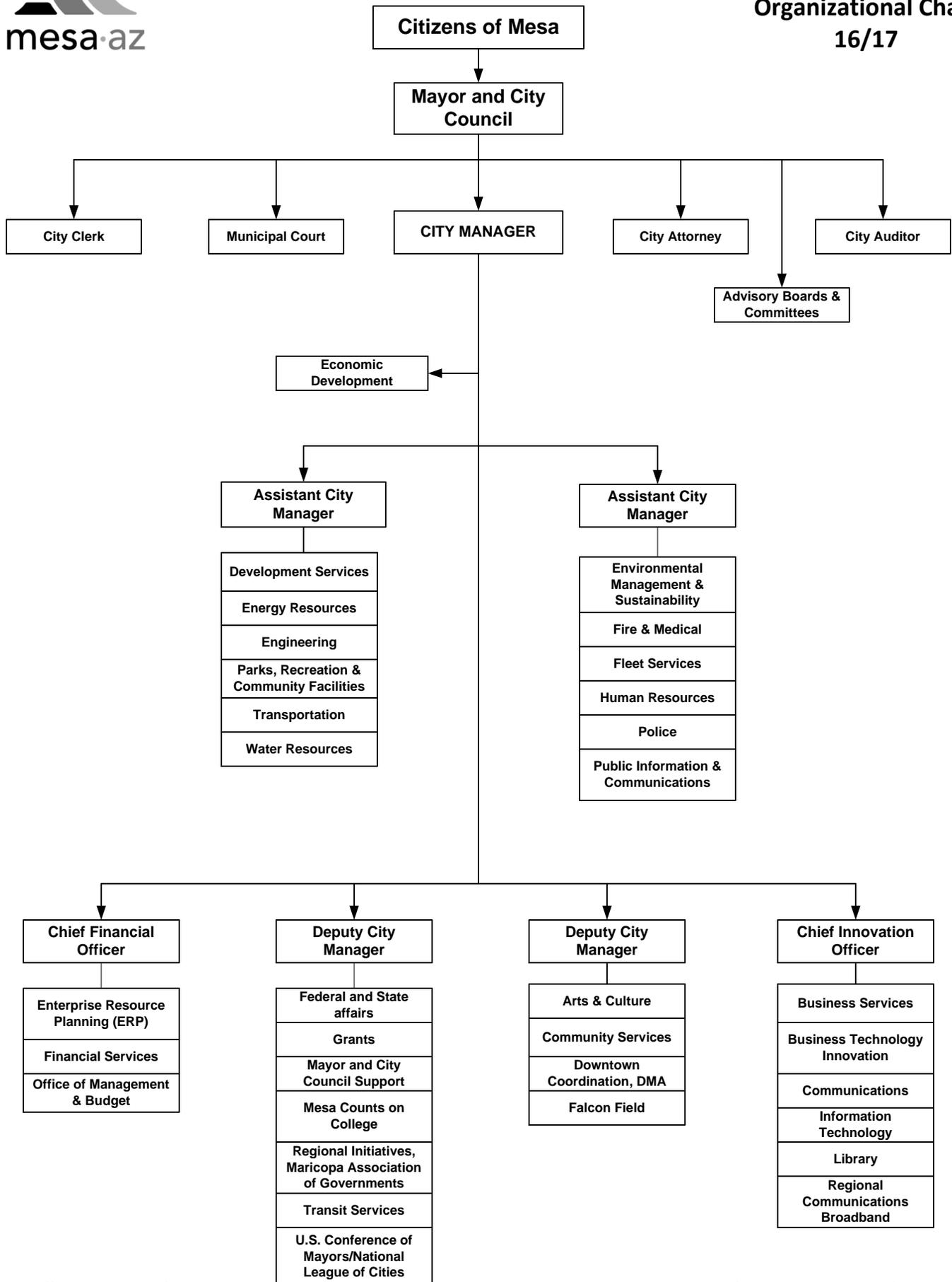
City Leadership & Demographics



***Fiscal Year
2016-2017
City of Mesa, Arizona***



Organizational Chart 16/17





Council Strategic Initiatives

2016/17

Strategic and Operational Planning

A city as large and complex as Mesa makes it a practice to clearly articulate its strategic direction as well as utilize a systematic approach to translate long-range intent into actions. As such, the City Council has developed a series of “Strategic Initiatives,” or broad statements that serve as a key tool in guiding the City’s decision making. The City Council meets annually to discuss and refine their Strategic Initiatives. In addition, the Council identified and ranked priority efforts that they want to achieve during the next one to two years, and that correspond to their strategic initiatives.

FY 16/17 City Council Strategic Initiatives



ECONOMIC DEVELOPMENT pursues Healthcare, Education, Aerospace, Tourism/Technology (HEAT) and other dynamic, citywide opportunities, seeks entrepreneurial solutions, ensures success-oriented business and industry partnerships and tools, and delivers new jobs to propel Mesa’s economic growth, prosperity and innovative spirit forward within the global marketplace.



QUALITY OF LIFE for Mesa’s citizens and youth offers safe and clean neighborhoods, invests in outstanding recreation, libraries and community open space, delivers transportation choices, elevates culture, arts and education, and ensures solutions are sustainable and environmentally responsible.



COMMUNITY ENGAGEMENT builds pride in Mesa, encourages and develops a wide range of civic and neighborhood leadership, fosters the inclusion of a diverse community and workforce, involves non-profits, faith-based organizations, community youth and volunteers, and maximizes direct communications with residents using a variety of tools and technology.



FINANCIAL STABILITY provides proactive leadership and considers all financial factors in order to diversify revenues, bring new jobs to Mesa, create responsible budgets, and ensure operational efficiencies.



REGIONAL LEADERSHIP acknowledges that Mesa’s and the region’s well-being are intertwined. We recognize Mesa’s responsibility to be a leader of and an active participant in working with regional partners to find innovative and sustainable solutions to regional challenges.

City Leadership & Demographics

Mayor and City Council

Mesa operates under a charter form of government with citizens electing a mayor and six councilmembers to set policy for the City. Mesa's councilmembers serve terms of four years, with three members being elected every two years. The mayor is elected at-large every four years. The mayor and council are elected on a non-partisan basis. The vice mayor is selected by the city council.

The Mesa City Council believes its people are what make this City great, and actively work to encourage citizen participation in the decision-making process. Whether it's through neighborhood meetings, advisory boards and committees, telephone calls, letters or e-mail, the Mesa City Council sets policies based on the input and needs of its citizens.

One initiative that was built to meet the needs of the citizens is H.E.A.T.; an innovative and aggressive approach designed to attract high-paying jobs to the City of Mesa. H.E.A.T. is an economic development strategy that is designed to focus on attracting targeted industries to expand, relocate, or start a business in the City of Mesa.

The five targeted industries outlined in the H.E.A.T. initiative are:



During the past several years, the City of Mesa's achievements through the H.E.A.T. initiative include attracting Santander Consumer USA, Dexcom, National General Lender Services, Apple's Global Command Center, American Traffic Solutions (ATS), Autoline Industries, and two new hotel properties adding 279 rooms to meet growing demand. The City has also assisted in the expansion of Special Devices, Inc. (SDI) and Fujifilm Chemicals, and the renovation of Hohokam Stadium for the Oakland A's. Additionally, the City remains actively involved in the continued expansion of the new and established higher education institutions. Mesa's enhanced efforts to revitalize the Fiesta District have resulted in the redevelopment and/or repositioning of more than 500,000 square feet of previously vacant space to high-end commercial property.

During this same time period, the City of Mesa Office of Economic Development has assisted in creating and retaining more than 4,922 jobs at an average annual wage of \$48,436.16, generated \$1.9 billion of capital investment in the City with more than 3.5 million square feet of newly-created or renovated space from projects completed or underway.

Information on the H.E.A.T. initiative can be found at www.mesaaz.gov/economic.

City Leadership & Demographics

John Giles, Mayor

TERM OF OFFICE: August 2014 - January 2017

MAYOR'S OFFICE: Phone: (480) 644-2388
Fax: (480) 644-2175
P.O. Box 1466
Mesa, AZ 85211-1466
E-Mail: mayor@mesaaz.gov

OCCUPATION: Attorney – Giles & Dickson P.C.



John Giles was elected the 40th Mayor of Mesa, Arizona in August, 2014. Mayor Giles is committed to taking Mesa to the next level with his NextMesa vision.

Mayor Giles has overseen a growing economy that added thousands of new jobs, new employers like Apple and Textron Aviation and over \$1.5 billion in new capital investment. He is bringing renewed focus and attention to Mesa's downtown resulting in a budding creative economy with new businesses and entertainment options. In his 2016 State of the City he announced the start of discussions with Arizona State University to bring a new campus and student housing to the heart of Mesa.

In March 2015 he joined the Mayor's Challenge to End Veterans Homelessness and Mesa's program housed more than 70 homeless vets by the end of the year.

Recognizing these efforts and more, Money.com, a subsidiary of Time Magazine, named Mesa the best big city in the Southwest.

Born and raised in Mesa, Mayor Giles earned degrees from Brigham Young University in Political Science and Arizona State University's Sandra Day O'Connor College of Law and has managed his own law firm in downtown Mesa for more than 20 years. Mayor Giles is an active marathoner and triathlete who has completed two full Ironman competitions, 20 marathons and four Boston Marathons. Mayor Giles and his wife Dawn have been married for more than thirty years. They have five children and five grandchildren.

City Leadership & Demographics

Dennis Kavanaugh, Vice Mayor District 3

TERM OF OFFICE: June 2, 2008 - January 2017

COUNCIL OFFICE: Phone: (480) 644-3003
Fax: (480) 644-2175
P.O. Box 1466
Mesa, AZ 85211-1466
E-Mail: District3@mesaaz.gov

OCCUPATION: Attorney – Dennis Kavanaugh, P.C.



Elected to the Mesa City Council in June of 2008 and re-elected in August of 2012, Dennis Kavanaugh serves as the councilmember for District 3. He was named the Vice Mayor of Mesa in January of 2015. His term on the Mesa City Council runs until January of 2017. Kavanaugh was also a member of the City Council from 1996 to 2004, previously serving as Vice Mayor from 2002 until 2004.

Kavanaugh is the founder of the law firm Dennis Kavanaugh, P.C., one of Arizona's leading social security and worker's compensation law firms. He began his legal career in 1978, serving as a staff attorney for the Arizona Legislative Council for six years. In 1984 he became the Attorney and Chief Counsel of the Industrial Commission of Arizona, a position he held until 1988, when he joined Stephens, Watts, Day and Brown, P.C. as an associate attorney. In 1990 he became a founding partner of Day Kavanaugh, P.C., where he practiced law for over 20 years. He is a member of the Workplace Injury Law and Advocacy Group, the East Valley Bar Association, the State Bar of Arizona workers compensation section and the National Organization of Social Security Claimant's Representatives and is a certified specialist in workers compensation by the State Bar of Arizona. Kavanaugh owns an "AV Preeminent" rating in the Martindale Hubble national attorney directory.

Kavanaugh was the 1999 recipient of the Mesa Symphony Executive Director's Community Service award, the 2008 Arizona Arts Advocate of the Year and in 2008 was awarded the Cox/East Valley Partnership Dwight Patterson Lifetime Achievement award. He was honored by Mesa Community College in 2013 for his service to the Commission on Excellence in Education. He was also named Mesa's Man of the Year for 2015. He received his J.D. degree in 1978 from Arizona State University and a B.A. in Political Science (magna cum laude) from St. Louis University in 1975. Mr. Kavanaugh was awarded memberships in Phi Beta Kappa and Alpha Sigma Nu (National Jesuit Honor Society).

City Leadership & Demographics

Council Committees

Public Safety
Community and Cultural Development
Economic Development

National Boards and Committees

National League of Cities Advisory Council
National League of Cities Audit Committee
National League of Cities Public Safety and Crime Prevention Committee

Arizona Boards and Committees

Valley Metro Rail Board - Vice Chair, Former Chair, Council Representative
Valley Metro Regional Public Transit Authority - Council Representative
Mesa Sister Cities - Council Representative
Mesa United Way - Council Representative
Arizona Society Sons of the American Revolution - Chancellor and Palo Verde Chapter
Mesa Preservation Foundation
Benedictine University at Mesa Advisory Board

Past Board and Committee Memberships

National League of Cities Board of Directors
National League of Cities Community and Economic Development Steering Committee
National League of Cities Information Technology and Communications Steering Committee
National League of Cities International Council
National Assembly of State Arts Agencies
Mesa Historical Society
Dobson Ranch Home Owners Association
A New Leaf
East Valley Senior Services
West Mesa Community Development Corporation
Arizona Museum for Youth Friends
Arizona Museum of Natural History Foundation
Mesa Symphony
Arizona Commission on the Arts and Foundation for People with Disabilities
Mesa Arts Center Foundation
Mesa Community Action Network
Mesa Historical Museum
Child Crisis Center Foundation - Vice President

City Leadership & Demographics

Dave Richins, Councilmember District 1

TERM OF OFFICE: June 2, 2008 - January 2017

COUNCIL OFFICE: Phone: (480) 644-4002
Fax: (480) 644-2175
P.O. Box 1466
Mesa, AZ 85211-1466

E-Mail: District1@mesaaz.gov

OCCUPATION: Principal Advisor of Government
Affairs – Resolution Copper Mining,
LLC.



Elected to the Mesa City Council in June of 2008 and re-elected in August of 2012, Dave Richins serves as the councilmember for District 1. His term on the Mesa City Council runs until January 2017.

Richins is the Principal Advisor of Government Affairs for Resolution Copper Mining, LLC. His duties include engaging government officials about aspects of the project for a copper mine just east of Superior, Arizona.

Prior to his work with Resolution Copper Mining, Richins was the Sun Corridor Legacy Program Director at the Sonoran Institute, managing on the ground conservation proposals and research as well as the Institute's Public Policy work. He also spent time as the Executive Director and Founder of the West Mesa Community Development Corporation, where he worked with neighbors, community leaders, business leaders and other stakeholders to revitalize Northwest Mesa.

Richins earned his Bachelor of Arts degree in Sustainable Community Development from Prescott College. He has his professional certificate in Affordable Housing Development and was a member of the Class of 2005 in the Mesa Leadership, Training and Development program.

Council Committees

Community and Cultural Development - Chair
Sustainability and Transportation

National Boards and Committees

Smart Growth America's Local Leaders Council Advisory Board

Arizona Boards and Committees

City of Mesa Benefits Advisory Committee - Council Representative

Past Boards and Committees

NLC Community and Economic Development Steering Committee - Four Terms
U.S. EPA Local Government Advisory Council

City Leadership & Demographics

Alex Finter, Councilmember District 2

TERM OF OFFICE: June 2008 – January 2017

COUNCIL OFFICE: Phone: (480) 644-2388
Fax: (480) 644-2175
P.O. Box 1466
Mesa, AZ 85211-1466

E-Mail: councilmember.finter@mesaaz.gov

OCCUPATION: Partner – Worldwide Investments, LLC.



Elected to the Mesa City Council in June of 2008 and re-elected in August of 2012, Alex Finter is in his second term as the Councilmember for District 2. Finter was chosen as Vice Mayor of the City Council in January 2013, holding that title until he became the 39th Mayor of Mesa in April 2014. He served as Mesa's Mayor until September 18, 2014, when he resumed his role as the District 2 Councilmember. Finter's term on Council runs until January of 2017. In the private-sector, Finter is a businessman and partner at Worldwide Investments LLC.

During his time in the Mayor's office, Finter helped implement the Falcon Field Strategic Visioning Commission and the Downtown Vision Committee as well as the Hometown Heroes banner program. Finter also oversaw one of the most trying times in Mesa's history, a massive rain storm in September of 2014 that left many neighborhoods flooded. Finter helped lead the effort to alleviate the flooding and assist the residents during the state of emergency. Finter was also in the Mayor's office when Mesa Police Officer Brandon Mendoza was killed in the line of duty, the first Mesa officer to be killed on duty in more than 20 years.

Councilmember Finter has spent the majority of his career as a public servant, beginning in 1978 as a firefighter for the Scottsdale/Rural Metro Fire Department. In 1981 he joined the Mesa Fire Department, serving the city until 1999, with the final 11 years as a City of Mesa Fire Captain. During his time as Captain, Finter and his fellow crew members received several lifesaving awards and were recognized for acts of heroism.

Finter is extremely active on numerous boards and committees, including chairing the Council Public Safety committee. Finter is also a member of the Mesa Public Safety Foundation and is on the Board of the Arizona Municipal Water Users Association

Born and raised in Mesa, Councilmember Finter and his wife, JoAn, have three children and four grandchildren.

City Leadership & Demographics

Council Committees

Public Safety - Chair

Audit, Finance and Enterprise

Sustainability and Transportation

Arizona Boards and Committees

City of Mesa Citizen Corps – Council Representative

City of Mesa Gang Prevention Steering Committee - Council Representative

Mesa Public Safety Foundation

Past Boards and Committees

National League of Cities Public Safety and Crime Prevention Steering Committee

City Leadership & Demographics

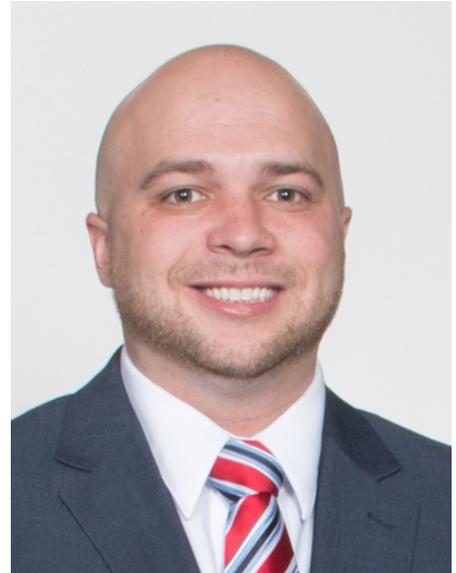
Christopher Glover, Councilmember District 4

TERM OF OFFICE: January 24, 2011 - January 2019

COUNCIL OFFICE: Phone: (480) 644-3004
Fax: (480) 644-2175
P.O. Box 1466
Mesa, AZ 85211-1466

E-Mail: councilmember.glover@mesaaz.gov

OCCUPATION: Adjunct Professor- Mesa Community College; Associate Professor- Arizona State University



In 2011 at age 23, Chris Glover became the youngest person ever elected to the Mesa City Council. He served as Vice Mayor from April 2014 to January 2015 and is serving his second term as District 4 Councilmember. His term runs through January of 2019.

He is currently serving his fifth term on the National League of Cities' Finance, Administration and Intergovernmental Relations Steering Committee and is in his fifth term on the National League of Cities' Council on Youth, Education and Families. He is also a member of the National League of Cities Board of Directors. He is the youngest member of the board and joins Vice Mayor Kavanaugh as the only representatives from Mesa to serve on the NLC Board of Directors.

Councilmember Glover is very active in the community, serving on the Board of Directors for the Barry and Peggy Goldwater Center for Democracy, the Child Crisis Arizona, the Downtown Mesa Association and A New Leaf, among others. He is the City of Mesa Audit, Finance and Enterprise Committee Chairperson and also sits on the City of Mesa Public Safety Committee.

Councilmember Glover holds a Master of Science in Management from the W.P. Carey School of Business at Arizona State University. While completing his B.S. in Political Science at Arizona State University, Glover earned degrees in History and Spanish, certificates in Latin American Studies and International Studies, and was a Capitol Scholar and Junior Fellow. He also served as an intern in Washington, D.C. for Senator John Ensign (R-Nevada). Glover also studied at Universidad de Torcuato di Tella in Buenos Aires, Argentina.

He currently serves as an Adjunct Professor in the Business Department at Mesa Community College, served as the assistant program director of the EU Belgium Study Abroad program for Maricopa Community Colleges, an Associate Professor at Arizona State University and an Associate Professor at Northern Arizona University.

City Leadership & Demographics

Council Committees

Audit, Finance and Enterprise - Chair
Public Safety

National Boards and Committees

National League of Cities Board of Directors
National League of Cities Council on Youth,
Education and Families
National League of Cities Finance,
Administration and Intergovernmental Relations
Committee

Arizona Boards and Committees

Maricopa Association of Governments Human
Services Coordinating Committee - Council
Representative

Arizona Museum of Natural History - Council
Representative
Downtown Mesa Association - Council
Representative
Community Bridges, Inc. Board
Child Crisis Center
Mesa Community Action Network
Benedictine University at Mesa Academic Board

Past Board and Committee Memberships

Arizona Museum for Youth
Arizona State Citizen Corp Council
Mesa YMCA
Paz de Cristo

City Leadership & Demographics

David Luna, Councilmember District 5

TERM OF OFFICE: September 12, 2013 - January 2019

COUNCIL OFFICE: Phone: (480) 644-3771
Fax: (480) 644-2175
P.O. Box 1466
Mesa, AZ 85211-1466

E-Mail: councilmember.luna@mesaaz.gov

OCCUPATION: Community Outreach Specialist –
Mesa Public Schools



Appointed to fill the vacant District 5 seat in September of 2013, David Luna became the first Hispanic elected to the Mesa City Council when voters elected him in August of 2014. His term on the Mesa City Council runs until January of 2019.

Luna works as a Community Outreach Specialist for Mesa Public Schools. He is also an adjunct professor at both Arizona State University and Mesa Community College. He spent 27 years as the Director of Education Television for Mesa Public Schools, directing and managing channel 99 and edtv99.org.

Luna has also been recognized for his community involvement with numerous awards, including the Mesa United Way Volunteer of the Year Award in 2006, the City of Mesa National Emergency Preparedness Recognition in 2007, the National Academy of Television Arts and Sciences Silver Circle Society, the NAACP East Valley Chapter Humanitarian Award in 2008, Arizona Hispanic School Administration's Outstanding Administrator Award in 2008, the Valle del Sol Hall of Fame Award in 2011 and the Mesa United Way Spirit of Mesa Award in 2012. He was also named the City of Mesa's Citizen of the Year in 2012.

Luna began his career in broadcasting in Tucson, working as a camera operator and floor director for KVOA Channel 4 and with the Tucson Unified School District as a video/media specialist before joining Mesa Public Schools. He earned his Bachelor of Arts in Radio/Television from the University of Arizona in 1979, a Master of Mass Communication from Arizona State University in 1999 and his Doctorate in Educational Leadership from Northern Arizona University in 2012. He is also a 2002 graduate of the Mesa Leadership Training and Development program.

David is married to Hilda Luna, Director of Nursing Services at University of Arizona Cancer Center at Dignity Health. They have two adult daughters, Melina Smith and Marissa Luna, and two grandchildren, Sophia and Henry Smith.

City Leadership & Demographics

Council Committees

Economic Development - Chair
Community and Cultural Development

National Boards or Committees

National League of Cities Information Technology and Communications Committee - Vice Chair
National League of Cities Hispanic Elected Local Officials Board of Directors
National Association of Latino Elected & Appointed Officials

Arizona Boards and Committees

Arizona Museum for Youth Friends - Council Representative
Maricopa Association of Governments Economic Development Committee
City of Mesa Benefits Advisory Committee - Council Representative
Mesa Arts Center Foundation Board - Council Representative
Visit Mesa - Council Representative
Mesa Association of School Administrators
Mesa Senior Services
Mesa United Way
A New Leaf
United Food Bank
Mesa Community Action Network
Mesa Association of Hispanic Citizens
Mesa Community College Commission on Excellence
Mesa Counts on College
Mesa Rotary International
Latino Town Hall (Past Co-Chair)
City of Mesa Day Labor Task Force
City of Mesa Human Relation Advisory Board (Charter Member and Past Chair)

City Leadership & Demographics

Kevin Thompson, Councilmember District 6

TERM OF OFFICE: January 2015- January 2019

COUNCIL OFFICE: Phone: (480) 644-3771
Fax: (480) 644-2175
P.O. Box 1466
Mesa, AZ 85211-1466

E-Mail: councilmember.thompson@mesaaz.gov

OCCUPATION: Principle Owner – Broadmor Consulting



Elected to the Mesa City Council in August 2014, Councilmember Kevin Thompson began his first term representing District 6 in January of 2015. His term on the Council runs until January of 2019.

Thompson serves as the Chair of the Council Sustainability and Transportation committee and also sits on the Council Economic Development committee. He is very active in the community, serving on the Board of Directors for the Mesa Chamber of Commerce and the Centers for Habilitation. He was a member of the Military and Veterans Affairs Committee at the Arizona Chamber of Commerce, is the past chair of the Government Affairs Committee for the American Public Works Association and the chair of the National Utility Contractors Association. He is also the secretary of the Tonto Recreation Alliance.

A veteran of the United States Air Force, Thompson spent eight years in the service, including serving in Operation Desert Storm. He earned a bachelor's degree in Mechanical Engineering from the University of Nevada-Las Vegas and is a 2012 graduate of the Mesa Leadership Training and Development program. Thompson is the principle owner of his own consulting firm. Kevin and his wife Donna have two children.

Council Committees

Sustainability and Transportation - Chair
Economic Development
Audit and Finance

National Boards and Committees

National League of Cities Community & Economic Development Committee
American Public Gas Association's Public Gas Policy Council

Arizona Boards and Committees

Mesa Chamber of Commerce
Centers for Habilitation
Mesa Arts Center

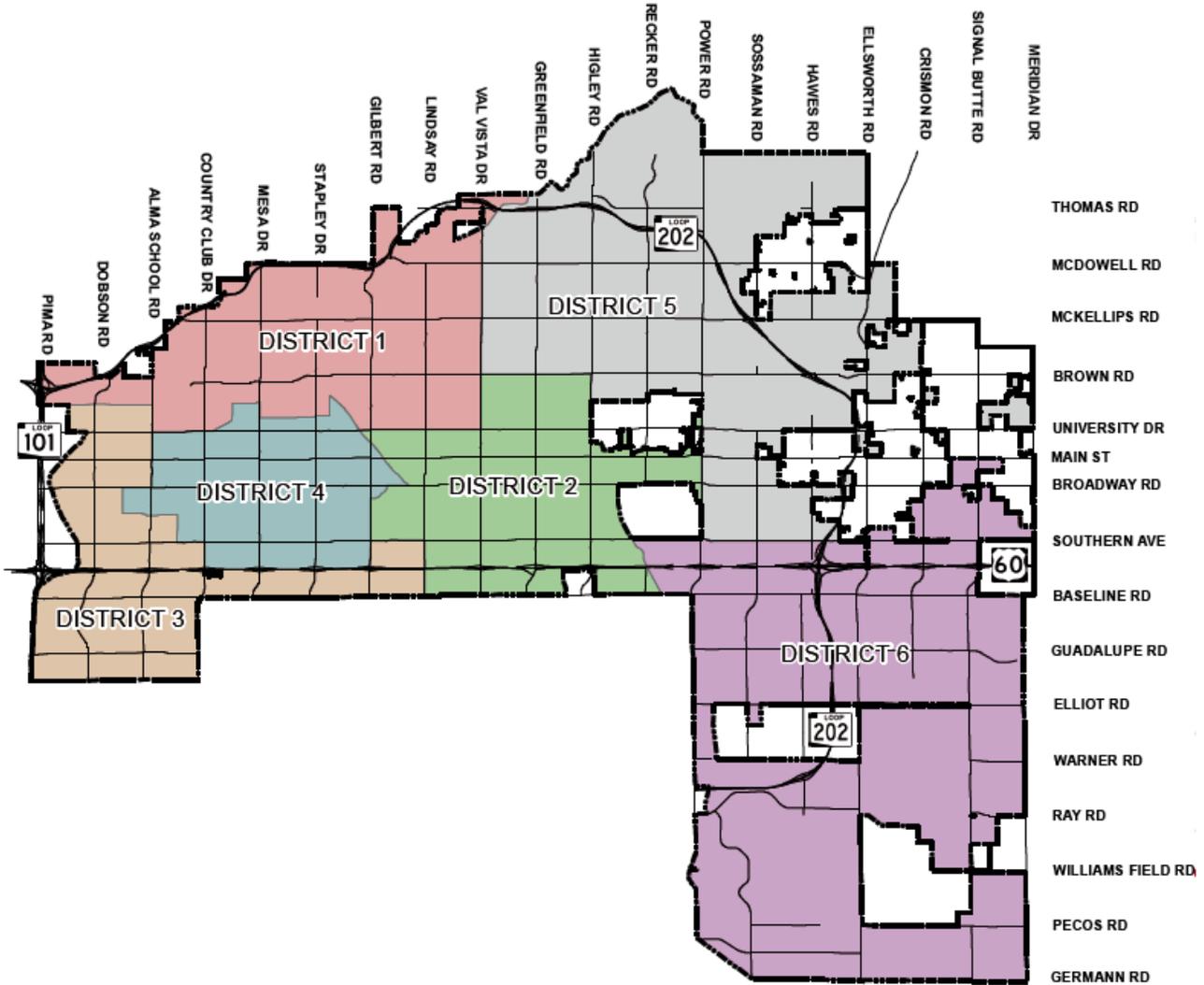
City Leadership & Demographics

Self Insurance Board of Trustees - Chair
Tonto Recreation Alliance - Secretary
Arizona Municipal Water Users Association
AZ League Budget, Finance and Economic Development Policy Committee

Past Board and Committee Memberships

Arizona Chamber of Commerce Military and Veterans Affairs
American Public Works Association Government Affairs Committee - Chair
Arizona Utility Contractors Association - Chair

City Leadership & Demographics



City Council Representative	Population Est.
District 1: Dave Richins	79,234
District 2: Alex Finter	76,712
District 3: Dennis Kavanaugh	77,309
District 4: Christopher Glover	78,438
District 5: David Luna	82,851
District 6: Kevin Thompson	77,279

City Leadership and Demographics

Mesa at a Glance

Located in the Phoenix Metropolitan Area with nearly a half-million residents, Mesa stands-out as a truly unique place to live, work, and play. Mesa residents choose Mesa due to the high quality of life, exciting economic development opportunities, and unique cultural amenities.

Incorporated in 1883, Mesa has grown from a small, farming community to the 38th largest city in the United States (larger than Atlanta, Miami, and St. Louis). Mesa is the second largest city in the Phoenix Metropolitan Area, but truly stands on its own. In 2015, Money Magazine declared Mesa the “Best City in the Southwest”. Mesa is home to nearly five dozen community parks, four libraries, and a number of colleges. In August 2015, light rail was extended to Downtown Mesa, enhancing transportation options of residents and encouraging economic development in the downtown region. Mesa is also home to the award winning Mesa Arts Center, which hosted over 450,000 visitors in 2015.

The economy of Mesa is thriving, with a number of companies recently relocating or expanding existing operations. In the last year, American Traffic Solutions, Santander Consumer USA, and Dexcom each announced major expansions that are projected to create 500 jobs. The City continues to grow with innovative strategic initiatives such as H.E.A.T., which stands for Healthcare, Education, Aerospace, Tourism and Technology. The H.E.A.T. initiative is a focused approach on expanding areas of opportunity in the City by building on the City’s quality infrastructure, talented workforce, and global market position.



Figure 1: Selected Mesa Statistics

City Leadership and Demographics

Mesa History



500 AD - Hohokam Settlement

The history of Mesa dates back over 1,500 years to the Hohokam tribe. The Hohokam people were part of a farming community best known for their original canal system. In the 15th century, the Hohokam people departed from the area. To this day, evidence of their settlement can be found at Mesa Grande Park and canals they built throughout Mesa.



1877- First Pioneers

In 1877 and 1878, two pioneer companies from Utah and Idaho embarked on a journey to the Arizona territory. They established a community, built homes and businesses, and enlarged the Hohokam Canals.



1883 - City of Mesa Incorporates

Mesa City was incorporated on July 15, 1883 as the community flourished, with an approximate population of 300 people who were located within an area of one square mile.



1880's - 1930's - Farming is King

From the founding to World War II, cotton and citrus were king in Mesa. Over half of the working population was employed in farming before World War II.



1940's - World War II

In 1941, Falcon Field Airbase and Williams Air Force Base were constructed to train US and British pilots. The arrival of military families and the invention of air conditioning changed Mesa from the small farming community to the rapidly growing city it remains today.



1952 - Play Ball

The Chicago Cubs played their first spring training season in Mesa, beginning a great tradition of spring training baseball that continues to this day. Today, the Cubs, along with the Oakland Athletics, call Mesa their spring training home.



1979 - All American City

In 1979, the city was named an All American City by the National Municipal League. Mesa was honored for its efforts to address community problems through cooperation among citizens, schools, civic groups, and local governments.



1996 - ASU Polytechnic Opens

ASU expanded into the Mesa community in 1996, when ASU Polytechnic opened at the former Williams Air Forecase Base. Today, with over 9,000 students ASU Polytechnic continues to be an important community asset.

City Leadership and Demographics

Mesa Today

The City's 2015 population is estimated at more than 470,000 within an incorporated area of 138 square miles, Mesa has come a long way from its humble beginnings. Mesa boasts a variety of educational opportunities, unique recreational and cultural amenities, and a multi-modal transportation system.

Education - Advancing into the Future

Mesa offers a variety of educational opportunities through a diverse mix of high-class and nationally ranked educational institutions.

Mesa Public Schools: Developing the Best

Operating under the mission of “developing a highly educated and productive community, one student at a time”, [Mesa Public Schools](#) is the largest school district in Arizona and the 59th largest in the country with nearly 65,000 students. It is recognized nationally for superb educational programs and student achievements in academics, sports, creative and performing arts, as well as technical and career training.

DID YOU KNOW...
that Mesa Public Schools has an astounding **9** schools rated **A+** and is the largest school district in Arizona?

The A+ School of Excellence Program, created by the Arizona Educational Foundation in 1983, is a comprehensive assessment program that celebrates outstanding schools and brings to light the positive stories and successes happening in public schools every day. In 2016, 40 Arizona schools were named A+ Schools of Excellence, including a record-tying nine schools from Mesa. This was the second year in a row that Mesa Public Schools had nine A+ schools recognized.

Higher Education: Planned Growth

Increasing educational opportunities and attainment for young adults and adults returning to college is a top priority for Mesa. Currently, there are more than 40,000 students enrolled in higher education in Mesa at schools including: [Arizona State University \(ASU\) Polytechnic](#), [Mesa Community College](#), [Northern Arizona University Mesa Campus](#), [A.T. Still University](#), [Benedictine University](#), [Wilkes University](#), and [Upper Iowa University](#).



Benedictine University in Downtown Mesa

Getting students to college is a top priority for the City. Mesa now has free full-service college access center for students and their families called [Mesa Counts on College](#), whose mission is to double the number of students in Mesa who complete their post-secondary credentials.

Tourism - A Desert Retreat

With 325 sunny days a year and a picturesque desert landscape, it is easy to see why Mesa is a top tourist destination. In 2014, 40.7 million people visited Arizona and collectively spent \$20.9 billion in the State, which equates to approximately \$57.3 million a day. Mesa continues to invest in the community in an effort to draw tourism to the City.

City Leadership and Demographics

Sports: Play Ball

Mesa is home to two major league baseball spring training facilities.

The City of Mesa and the Oakland Athletics (A's) reached a 20-year agreement for the A's to return to Mesa and call [Hohokam Stadium](#) home. The A's previously trained in Mesa from 1969 to 1978. During their first season at a refurbished Hohokam Stadium in 2015, the A's averaged over 7,000 fans per game. Improvements to Hohokam Stadium include refurbished seating, a state-of-the-art scoreboard, which is the largest in the Cactus League, and a remodeled clubhouse.



On February 12, 2014, Mesa celebrated the completion of the new [Chicago Cubs spring training facility](#). The Chicago Cubs, who continue to be the most popular team by attendance in the Cactus League, will be



New Cubs Stadium – Sloan Park

a permanent fixture in Mesa for the next 30 years. Located near the Loop 202 and Dobson Road, the new Cubs Park boasts a seating capacity of 15,000, which is the largest in the Cactus League. Additionally, an enhanced player development center and training facility to accommodate players training year round. Alongside the baseball stadium is Riverview Park. This premier recreation destination includes a 50-foot-tall climbing tower, an urban fishing lake, miles of accessible sidewalks, and much more.

In addition to baseball, Mesa is a world renowned destination for golf. Boasting more than 40 courses, including one municipal course, [Dobson Ranch Golf Course](#); the options are endless for golfers of all experience levels to enjoy. Courses include designed layouts from Jack Nicklaus, Peter Dye and Robert Trent Jones, Jr.

City Leadership and Demographics

Art and Music: Imagination and Creativity

Inspiring, fun, and transformational cultural experiences abound in Mesa. Mesa has a number of cultural amenities, including the internationally-acclaimed [Mesa Arts Center](#) in downtown Mesa, the i.d.e.a. Museum, and the Arizona Museum of Natural History. The Mesa Arts Center is the largest arts center in Arizona, and the venue includes three buildings, a 5,500 square foot exhibition space, four theaters including a 1,600 seat theater, and an area for 14 visual and performing art studios. With an annual attendance of more than 450,000 people, the Mesa Arts Center's unique and captivating space draws a variety of artistic talent from local aspiring artists to world-class professional touring entertainment. A multitude of events occur at the Mesa Arts Center such as the Mesa Arts Festival, Spark! Mesa's Festival of Creativity, and many more. For concert goers who want an outdoor environment, the [Mesa Amphitheatre](#) is just minutes away. The Mesa Amphitheatre is a tiered lawn venue with space for big acts but intimate enough for everyone to have a great view of the stage.



In addition, Mesa has a number of other sites and sounds for residents and tourists alike. Airbase Arizona of the [Commemorative Air Force](#), which is located at Falcon Field, displays a multitude of aircrafts from World War I to the Vietnam War and the organization even gives patrons an opportunity to fly in a restored B-17 bomber. Kids and adults can visit the [Arizona Museum of Natural History](#) to uncover the origins of dinosaurs or they can discover their inner Picasso at the [i.d.e.a. \(imagination, design, experience and art\) Museum](#). At night, visitors can stroll through the Mesa Arizona Temple Gardens and experience breathtaking displays of lights during the winter holidays.

A Natural Wonderland

Mesa is surrounded by the Superstition Mountains and the Tonto National Forest providing a multitude of outdoor recreation. Tonto National Forest is the largest national forest in Arizona, stretching 2.9 million acres across multiple counties. Along with hiking, camping and other outdoor activities, a popular attraction is to cool down and unwind with a tubing trip down the Salt River.



Mesa's scenic Red Mountain

Transportation - Choose Your Path

Mesa is a city on the move with a multi-modal transportation system of mass transit, freeways, bike paths, and airports.

City Leadership and Demographics

Light Rail: Expansion Complete

2015 was a big year for Downtown Mesa with the completion of the 3.1 mile extension of Valley Metro Light Rail down Main Street. The extension added four new station locations throughout Central Mesa. Beating initial projections, new light rail stops have averaged over 6,000 riders a day, which equates to over 1.1 million riders for the first six months of 2016. The extension gives Valley residents easy access to Downtown Mesa to catch a show at the Mesa Arts Center or dine at any of the many exceptional restaurants in the area. Due to the high volume of riders in the Mesa area, future extensions to Gilbert Road are in the planning stages and currently scheduled to be completed in 2018.

Freeways: Swiftly to Your Destination

Mesa boasts multiple freeways moving in and around the City's borders. State Route 101 cuts through Mesa's west border, and State Route 202 circles Mesa north to south. U.S. Route 60 and State Route 87 intersect through the heart of Mesa. These freeways are minutes away from Interstates 10, 17 and 8, and State Routes 51, 74, 85 and 88, which link Mesa to other Arizona markets, California, and Mexico.

Airports: Easy Getaways



Phoenix-Mesa Gateway Airport

Mesa features two airports: [Falcon Field](#) and [Phoenix-Mesa Gateway](#). The airports contribute to Mesa's diverse industrial portfolio in aerospace, defense, aviation and other high tech industries while giving residents flexibility in their travel options. The Phoenix-Mesa Gateway airport enables travelers to fly to and from more than 30 destinations. Dr. Lee McPheters of Arizona State University's W.P. Carey School of Business estimates the Phoenix-Mesa Gateway Airport generates more than \$1.3 billion in total economic benefits and supports over 10,000 jobs in the region.

DID YOU KNOW...
that there are more than 660
aircrafts based at Falcon
Field?

Bus, Bike, and Walk:

[Valley Metro](#) provides bus routes throughout the entire Phoenix metropolitan area. Two transit centers in Mesa, one located at Sycamore and Main Street and the other at the Superstition Springs Center, allow riders to transfer among different routes and services. Mesa encourages all forms of transportation with multiple bike and walking paths throughout the City. In 2016, Mesa partnered with Grid Bikes to start a bike share program in the Downtown Mesa area. Additional cycling events/information can be found here: <http://www.cyclomesa.com/>.

City Leadership and Demographics



City Leadership and Demographics

Key Statistics and Demographics

The Phoenix-Mesa area's population is currently 4.3 million and projected to reach 6.0 million by 2030. After Phoenix, Mesa is the second largest city in the metropolitan area, and the third largest in the State of Arizona. The following charts and tables illustrate the City's population statistics and other demographics.

Population

Since 2010, Mesa has grown an estimated 7.4 percent. 2015 saw particularly rapid growth, with Mesa growing by estimated 16,500 residents. Figure 2 shows Mesa's population growth since 1990.

US Census Population: Total and by Age

Mesa, AZ	1990	2000	2010	Est. 2014	Est. 2015*
Population	288,091	397,760	439,041	455,310	471,825
% Increase Over Prior Column		38.1%	10.4%	3.7%	3.6%
Population by Age	1990	2000	2010	Est. 2014	Est. 2015*
Under 5	24,959	32,749	33,759	33,712	34,915
5 to 19	65,642	88,226	94,103	93,391	96,724
20 to 44	118,411	150,803	148,835	153,526	159,005
45 to 64	43,366	73,052	100,585	105,692	109,463
65 and over	35,713	52,930	61,759	69,246	71,717
Total	288,091	397,760	439,041	455,567	471,825

* 2015 population est. - Maricopa Association of Governments, Municipality Population and Housing Unit Update 2015

Figure 2: Total Mesa Population and Population by Age

Employment

In the Phoenix-Mesa metropolitan region, the healthcare industry is a \$20.5 billion industry that supports 184,272 jobs with a median wage of \$58,586. The healthcare industry in Arizona has grown 45% over the last 10 years, compared to a national growth rate of only 12%. Banner Health in Mesa is at the forefront of Arizona's healthcare services, with four hospitals (Banner Desert, Banner Baywood, Banner Heart Hospital and Cardon Children's Hospital) and nearly 10,000 employees.

The arid, warm climate of Mesa has made it a top-flight location for aeronautical industries. Boeing maintains a facility at Falcon Field Airport where flight control panels are created, tested, and installed in aircraft. The Mesa plant was the site of the development of the Apache Longbow helicopter during the 1990s, and the plant continues advancing research and development in military aeronautical equipment. Figure 3 and Figure 4 show the top employers and industries in Mesa.

City Leadership and Demographics

Top 10 Employers - Mesa, AZ

Company/Organization	# of Employees
Banner Health System	9,573
Mesa Public Schools	8,435
Boeing	4,700
City of Mesa	3,839
Mesa Community College	1,951
Kroger (Fry's)	1,087
Gilbert Unified	1,229
Drivetime Automotive	990
County of Maricopa	986
Santander Consumer USA inc.	970

Source: MAG Employer Database

Figure 3: Top 10 Employers - Mesa, AZ

Businesses/Employees in Mesa, AZ by Sector

Sector	Sector: Number of Businesses	Sector: Number of Employees	Businesses per Sector	Employees per Sector
Consumer Services	701	14,225	15.99%	11.76%
Retail	644	18,655	14.69%	15.42%
Health Care Services	533	18,845	12.16%	15.58%
Business Services	517	8,379	11.80%	6.93%
Construction	493	8,911	11.25%	7.37%
Finance, Insurance & Real Estate	371	5,602	8.46%	4.63%
Government, Social & Advocacy Services	335	9,710	7.64%	8.03%
Transportation & Distribution	205	6,742	4.68%	5.57%
Education	184	13,291	4.20%	10.99%
Hospitality, Tourism & Recreation	131	3,470	2.99%	2.87%
High Tech Manufacturing & Development	63	7,295	1.44%	6.03%
Non-Metallic Manufacturing	47	1,516	1.07%	1.25%
Metal Inputs & Transportation-Related Manufacturing	45	1,669	1.03%	1.38%
Consumer Goods Manufacturing	42	701	0.96%	0.58%
Telecommunications	31	468	0.71%	0.39%
Media, Publishing & Entertainment	24	644	0.55%	0.53%
Resource Dependent Activities	17	821	0.39%	0.68%

Source: MAG Database (limited to employer with 5 or more employees)

Figure 4: Business/Employees in Mesa, AZ by Sector

Leading employers like Boeing and Banner Medical Center benefit from Mesa's well-educated workforce, where over 30% of the workforce have obtained an Associate's Degree or higher. Mesa continues to focus on higher education, over 40,000 students are enrolled in Mesa higher education institutions. Since 2010, Mesa's labor force has continued to grow, adding approximately 7,000 new workers. Figure 5 shows the breakdown of educational attainment in Mesa.

City Leadership and Demographics

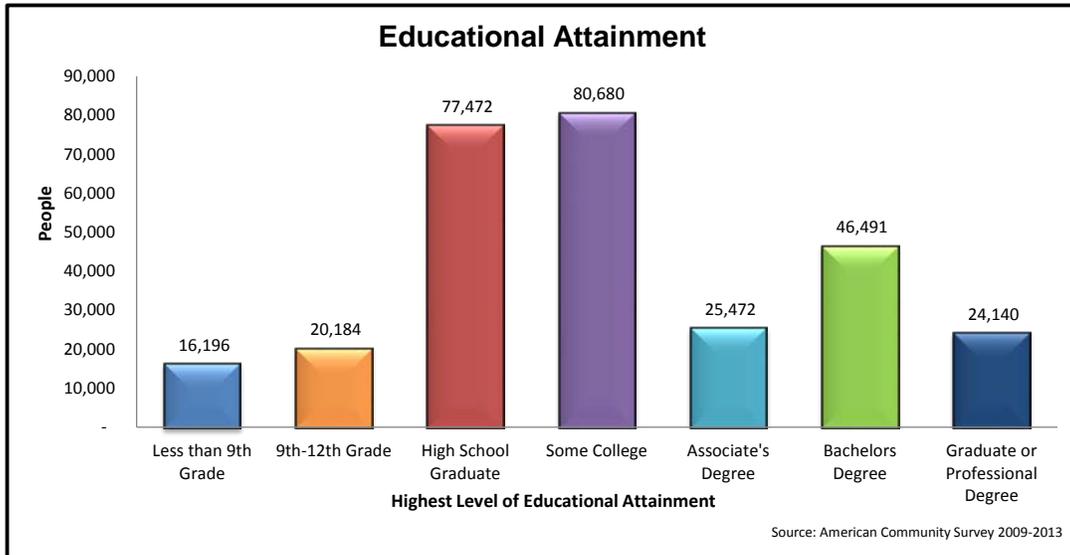
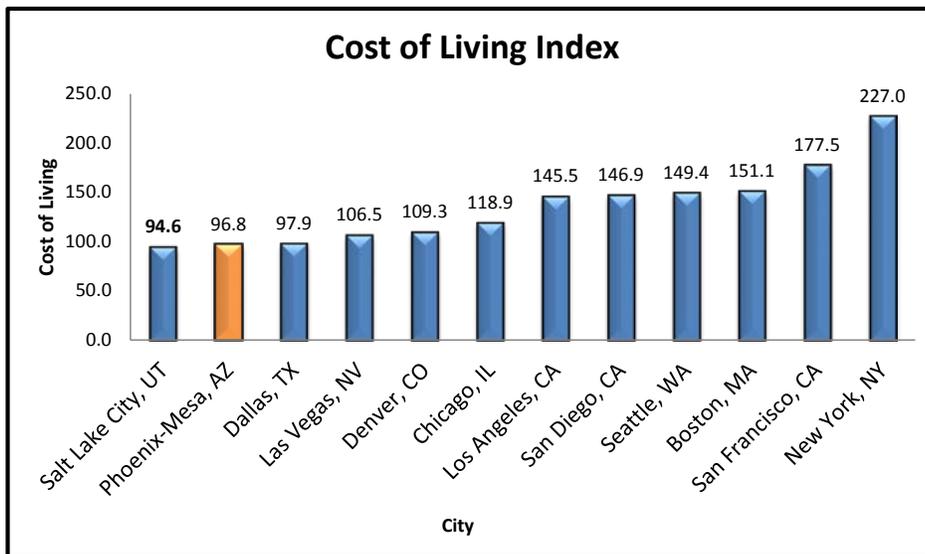


Figure 5: Educational Attainment in Mesa, AZ

Livability and Affordability

Over the years, Mesa has consistently been recognized as a top city in which to live. Mesa was awarded the U.S. Conference of Mayors 2014 Outstanding Achievement City Livability Award. Mesa was named one of the "Best Cities for Families" by *Parenting* magazine. In addition, Mesa Public Schools consistently rank at the top of the achievement lists. Mesa is also one of the most affordable places to live. Figure 6 details the affordability of the Phoenix-Mesa Metropolitan Statistical Area as compared to other major metropolitan regions.



Phoenix-Mesa, AZ	
Composite	96.8
Grocery	94.1
Housing	98.2
Utilities	95.3
Transportation	102.6
Healthcare	96
Misc.	95.2

Source: Greater 2016Q1 data from The Council for Community and Economic Research

Figure 6: Cost of Living in Mesa, AZ

Mesa's City Limits: Expansion on the Rise

The figures below show how Mesa has grown from its humble beginnings and the current land use in Mesa. Figure 7 below shows the growth in Mesa's population and the growth in Mesa's incorporated areas. The

City Leadership and Demographics

diagram below depicts the growth of Mesa’s incorporated area over the past century with population numbers attached to show the significant increase over time. Figure 8 shows the land use in the City of Mesa.

Year	1878-1930	1940	1950	1960	1970	1980	1990	2000	2015
Sq. Miles	1	2.33	6.39	14.19	20.36	66.22	119.23	128.14	138.36
Population	83-3,711	7,224	16,790	33,772	63,049	152,453	288,091	396,375	471,825*

* 2015 population est. - Maricopa Association of Governments, Municipality Population and Housing Unit Update 2015; League of Arizona Cities & Towns

Figure 7: History of Mesa Population and Area

Land Use	Square Miles	Total Percentage
Single Family Residential	41.63	30.1%
Vacant	4.38	3.2%
Open Space	6.87	5.0%
Employment	3.52	2.5%
Transportation/ROW	0.67	0.5%
Retail	9.54	6.9%
Industrial	33.79	24.4%
Multi-Family Residential	21.16	15.3%
Office	0.31	0.2%
Multiple Use	16.49	11.9%
Total	138.36	100.0%

Source: City of Mesa-ITD-GIS

Figure 8: Mesa, AZ Land Use

City Leadership and Demographics

City of Mesa – Community Profile as of July 1, 2016 *(Numbers collected on an annual basis)*

Falcon Field	
Average Number of Aircraft Based	663
Aircraft Flights (Annual)	270,702
Fire Emergency Response	
False Alarms	1,083
Hazardous Conditions	507
Other Calls	10,613
Rescue or Emergency	49,743
Total Fires	1,053
Fire Protection	
Civilian Staff - FTE's	104
Fire Stations	20
Sworn Firefighters - FTE's	431
Library	
Circulation	3,475,006
Electronic Resource Transactions	1,345,977
Number of registered borrowers	122,810
Reference Transactions Total	165,190
Total attendance (in-library patrons)	1,157,394
Library Facilities	4
Municipal Facilities	
Cemeteries	1
Golf Courses	1
Number of Basins used as parks	134
Number of Parks	65
Number of Pools	9
Recreation Centers	4
Undeveloped Park Acres (includes undeveloped park and cemetery parcels)	633
Developed Park Acres (includes developed parks, basins, Convention Center/Amphitheatre, pool sites, golf course, and developed cemetery parcels)	1,901
Police Protection	
Calls for Service (Mesa Police Events)	302,825
Civilian Staff - FTE's	425
Major Crimes (Part 1 crimes-arson not incl.)	13,208
Sworn Police - FTE's	772
Traffic Accidents	6,968
Police Stations	8
Solid Waste & Recycling	
Green Waste Recyclables (tons)	20,602
Recyclables Collected (tons)	35,499
Refuse Collected (tons)	236,849
Customer Accounts	127,517
Streets (including parking lots; excluding alleys)	
Storm Drains Miles of Lines	423
Paved (miles)	1,427
Unpaved (miles)	1
Utilities*	
Electric Bills	16,854
Natural Gas Bills	60,383
Natural Gas Miles of Lines	1,311
Wastewater Bills	126,359
Wastewater Miles of Lines	1,781
Water Miles of Lines	2,364
Water Sales (thousands of gallons)	27,476,313
Water Bills	141,824

Figure 9: Mesa, AZ Community Profile

City Leadership and Demographics

Table of Figures

Figure 1: Selected Mesa Statistics	18
Figure 2: Total Mesa Population and Population by Age	25
Figure 3: Top 10 Employers - Mesa, AZ	26
Figure 4: Business/Employees in Mesa, AZ by Sector	26
Figure 5: Educational Attainment in Mesa, AZ	27
Figure 6: Cost of Living in Mesa, AZ	27
Figure 7: History of Mesa Population and Area	28
Figure 8: Mesa, AZ Land Use	28
Figure 9: Mesa, AZ Community Profile	29

Budget & Financial Summaries



Fiscal Year
2016-2017
City of Mesa, Arizona

Budget & Financial Summaries

Introduction

The Budget & Financial Summaries section is divided into three subsections:

1. **The Total City Budget: A Closer Look:** provides a summary of the Fiscal Year 2016/17 Adopted Budget, the Budget Process, a closer look at the funds that comprise the budget, and revenue and expenditure trends.
2. **Bonds and Debt Service:** provides a summary of the different bond types and their limits as well as debt policy and debt service information.
3. **Budget Requirements and Limitations:** provides an overview of the budget requirements and limitations, City financial policies, and legal deadlines.

Budget & Financial Summaries

The Total City Budget: A Closer Look

Fiscal Year 2016/17 Budget

This section provides a broad overview of the funds, resources, and expenditures that comprise the Fiscal Year (FY) 2016/17 Adopted Budget. Special attention is focused on General Governmental Funds, as these funds contain many of the core services which Mesa residents depend on, such as police, fire, libraries, and parks. Additionally, expenditure and revenue trends is highlighted to show the challenges and opportunities facing Mesa.

On June 20, 2016, the FY 2016/17 Budget for the City of Mesa was unanimously adopted by City Council. The total City Adopted Budget approved by City Council is for \$1.67 billion in expenditures, and is balanced, with budgeted expenditures equal to available resources. The Adopted Budget is built on furthering the Mayor and Council's strategic initiatives of economic development, quality of life, community engagement, financial stability, and regional leadership. Enhancements to City services included in the budget were evaluated based on these strategic initiatives. The Adopted Budget continues the City's commitment to providing quality services to residents in a fiscally responsible manner.

Specific areas of emphasis in the FY 2016/17 Adopted Budget are:

- *Public Safety* – Enhancements for public safety focused on specific customer populations to allow for better quality of service and more efficient use of resources. Included in the budget is funding for a new Crisis Response Team in the Police Department, which will respond to incidences involving mental health concerns. The application of specific training to the needs of the situation will result in both increased service and increased safety for all participants. The Adopted Budget also includes funding for increased police bicycle patrols around Light Rail and Downtown Mesa. Funding for the continuation of the specialized Community Medical Units in the Fire and Medical department is also included. The City reallocated on-going savings within the Fire and Medical Department to address some operational needs related to areas such as the oversight of recruitment, training, and peer support.
- *Neighborhoods and Placemaking* – The Adopted Budget includes the operations and maintenance necessary to operate the Fiesta Sports Park, Mariposa Park, and enhancements at Pioneer Park. The Adopted Budget also reallocates funding for two Code Compliance Officers to the General Fund to free resources for a neighborhood pilot outreach program in the City's Community Development Block Grant (CDBG) program. The intention of this outreach program is to increase outreach and education to neighborhoods in order to reduce blight. The Adopted Budget also provides more funding for historic preservation services.
- *Transit* – The Central Mesa Light Rail Extension to Mesa Drive opened August 22, 2015. FY 2016/17 will be the first full fiscal year that this extension will be open. Included in the Adopted Budget is funding for a full year of Light Rail operations and security. Mesa is looking for strengthen the connection between the Light Rail and the Riverview District. After a successful trial time period, bus service from the Downtown Mesa to the Riverview District will continue as an on-going service. Work continues on the extension of Light Rail from Mesa Drive to Gilbert Road and is expected to be completed in 2018.

Budget & Financial Summaries

- *Infrastructure Investment* – The City is committed to providing the infrastructure necessary to serve the residents and encourage further economic development. The Adopted Budget includes a capital improvement budget of approximately \$312 million. The Project & Capital Budget portion of the book discusses the City’s capital improvement plan in further detail.
- *Aligning utility rates with demand* – The Adopted Budget includes the second year of a five year phased approach of realigning the residential water rate tiers to more accurately reflect the types of system demand. Other utility rates were increased to ensure the City continues to adequately fund utility services, the associated capital necessary to provide these services, and maintain necessary fund balances.
- *Technology and System Security* – The Adopted Budget includes investment in new and upgraded applications to improve effectiveness, transparency, and efficiency of business processes and customer interaction. Funding for increased security related to cyber/data breach risk is also included in the budget.
- *Investment in Employees* – The Adopted Budget includes previously planned and forecasted merit salary increases for qualified employees. Rewarding high-performing employees and providing competitive salary and benefits is essential for the City to continue to provide high quality services.

As part of the FY 2015/16 budget, a number of expenditure reductions were made to better align expenditures and revenues and lessen the reliance on fund balance. FY 2016/17 was intended as the second year of the two-year process to align on-going expenditures with on-going revenue. Realized operational savings the past two fiscal years have allowed the city to avoid expenditure reductions in the FY 2016/17 Adopted Budget. Departments are reviewing their operations with the goal of 2% savings in their budget, which would lessen the City’s dependence on fund balance and allow the City to avoid future reductions.

The Budget Cycle

For Mesa, the budget process is a continuous process that requires planning, maintenance, and review. Figure 1 outlines the steps in the budget cycle starting with forecasting revenues and expenditures.

Budget & Financial Summaries

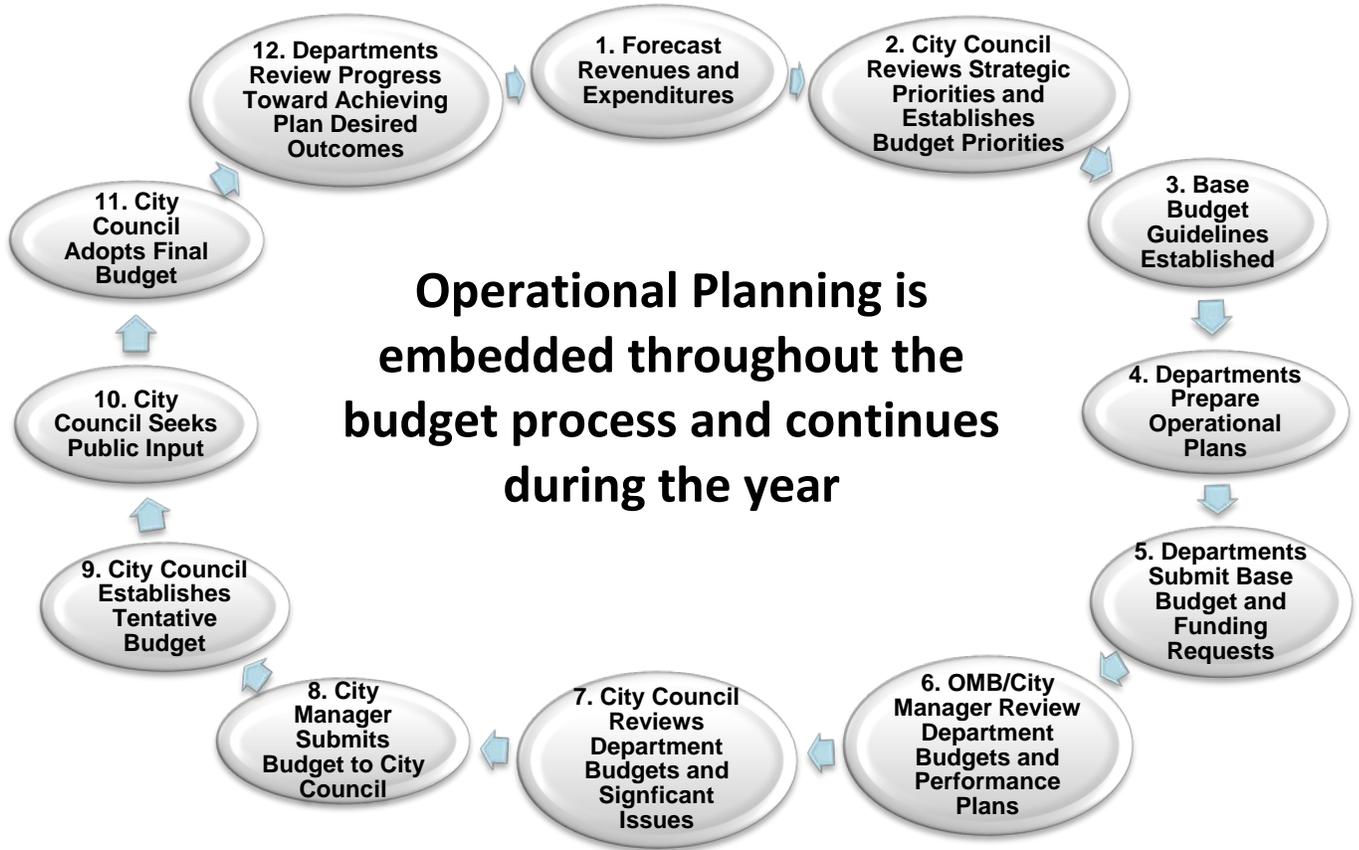


Figure 1: The Budget Cycle

A description of the steps in the Budget Cycle in more detail:

1. Forecast Revenues and Expenditures

Annually, prior to the start of the budget process, the Office of Management and Budget (OMB) prepares a preliminary multi-year forecast of revenues and expenditures. The forecast process is the City's best effort to understand and predict its financial future. Historical trends, current events, and predictions of future economic indicators are incorporated into the forecast. An accurate and comprehensive forecast process helps prepare for potential adverse events and circumstances. It provides a framework that assists Mesa's elected officials and executive team in making important decisions about the direction of the City.

Analyzing historical financial data allows for the identification of seasonal patterns. The data provides context to the City's current financial state. Historical data helps the City anticipate when, and to what extent, to expect different revenues and expenditures during the course of the fiscal year. Once identified, these patterns are considered in relation to current events on the national, state, and local levels. Federal fiscal policy, state budget decisions, and local housing permit levels are all examples of factors that impact the City's budget.

In addition, data predicting future economic trends is incorporated into the City's forecast model. Through a partnership with the University of Arizona's Eller College of Management, the City analyzes a variety of

Budget & Financial Summaries

economic factors predicted for the next thirty years. These long-term factors, along with an understanding of current and past conditions, provide a framework for the forecast.

While preparing a forecast generally follows an annual schedule, it is also a continuous process. Forecasting models and the information on which they are based are constantly updated in an effort to provide the best forecast possible. City staff works to supply the Council and City Manager with accurate information from which the best decisions can be made.

The forecast of revenues and expenditures will be discussed further in the Revenue and Expenditure trends portion of this section.

2. City Council Reviews Strategic Priorities and Establishes Budget Priorities

An updated forecast is presented at a strategic planning workshop held with the City Council, City Manager, and the City's Executive team. The purpose of the workshop is to review the City's long-term strategic priorities, provide updates to Council on the status of the current fiscal year's initiatives, and receive direction from Council on priorities for the upcoming budget cycle.

3. Base Budget Guidelines Established

Based on forecasted City resources, departments are allocated a portion of those resources in order to fund their operations. Typically, a department is allocated an amount equal to the previous year's ongoing budgeted expenditures plus any change in personnel costs.

4. Departments Prepare Operational Plans

Departments develop annual operational plans that identify the planned work (action plan), and the personnel, materials, and capital items needed to conduct that work for one year. The operational plan identifies who will do what and with what resources. These plans identify a means to evaluate progress and achievement of desired outcomes. The plans are presented in the Department Operational Plans section of this document.

5. Departments Submit Base Budget and Funding Requests

A department allocates its base budget to core business processes based on the resources apportioned to the department each year. Departments submit to the City Manager, through OMB, requests for additional resources. The requests can be for one-time or on-going budget increases. Based on available funding and Council priorities, the City Manager may recommend additional funding in base budgets.

6. OMB/City Manager Review Department Budgets and Performance Plans

OMB and the City Manager review the budget submissions to ensure that Council priorities are followed, legal regulations are adhered to and City functions are properly supported. Budget submissions are reviewed for alignment with available resources.

7. City Council Reviews Department Budgets and Significant Issues

OMB provides preliminary budget information to the City Council through a combination of reports and presentations. The City Council receives additional information from departments as needed. The City Council provides direction on issues and projects included in the upcoming budget.

Budget & Financial Summaries

8. City Manager Submits Budget to City Council

Based on feedback received from the City Council, the City Manager submits a balanced budget to the City Council for consideration.

9. City Council Establishes Tentative Budget

Per State statute, the City Council tentatively adopts a budget. The tentative budget sets a legal ceiling or maximum for the Final budget.

10. City Council Seeks Public Input

The City Council requests public input, including during one or more public hearings.

11. City Council Adopts Final Budget

Feedback may be incorporated into the budget and the City Council adopts a Final budget.

12. Departments Review Progress Toward Achieving Plan Desired Outcomes

Departments review progress towards achieving desired outcomes. They evaluate what allowed them to exceed performance targets or what prevented them from achieving departmental goals. They decide on actions to build on success or to correct steps in the process in order to meet future goals.

Final Budget Document

On June 20, 2016, the City Council passed and adopted the City of Mesa budget for the fiscal year ending June 30, 2017, meeting the state requirement mandating the adoption of a balanced budget. The adopted, or Final, budget is found in the Financial Schedules section of this book.

Budget Maintenance

Once the budget has been adopted, the City of Mesa continually monitors budget to actual revenues and spending through a variety of methods including budget to actual reports, “MesaStat” meetings with City management in which financial and operational performance is discussed, and budget amendments as needed.

Budget to Actual Review

The Office of Management and Budget and the Financial Services Department monitor budget to actual spending and provide monthly reports to City management.

MesaStat Meetings

The City Manager meets with each department on a regular basis to review financial information, progress on performance indicators, and to receive a general status update.

Budget Amendments

In order to achieve the desired results identified in department operational plans, department directors have the authority to realign resources within their departments. Budget adjustments between

Budget & Financial Summaries

departments or between funds must be presented to the Office of Management and Budget (OMB) for verification of budget capacity and the appropriateness of the funding source.

The annual budget includes contingency funding to provide spending authority for unexpected events or other unforeseen needs that arise during the course of the fiscal year. Examples include natural disasters, new unfunded mandates, or the receipt of unanticipated grant funding. If unable to cover an unexpected cost within their department budget, managers may submit a request for contingency funding to OMB for review. The City Manager's Office considers the request in the context of all City priorities and needs.

Contingency funding is supported by unrestricted fund balance reserves. The needs of the City are balanced with the needs of maintaining adequate reserves.

New positions and additions to the fleet result in ongoing financial obligations. Therefore, requests for new positions or vehicles are required to be approved by the City Manager's Office regardless of the requesting department's ability to cover the costs in the current year's budget.

Budget & Financial Summaries

Fund Details

The City of Mesa uses funds to track revenues and expenses. A fund is a grouping of related accounts used to maintain control over resources that have been segregated for specific activities or objectives. Fund accounting also allows the City to ensure and demonstrate compliance with finance-related legal requirements and provides managerial control over various responsibilities of the City. The budget consists of different funds according to the source of resources and restrictions on expenditures. Different types of funds the City uses include General Governmental Funds, Enterprise Related Funds, Restricted Funds, Trust Funds, and Grant Funds. The breakdown of funds by budgeted expenditures in the FY 2016/17 Adopted Budget are shown in Figure 2. Please note that Figure 2 does not include transfers between funds and includes the Quality of Life Fund in the Restricted Funds category.

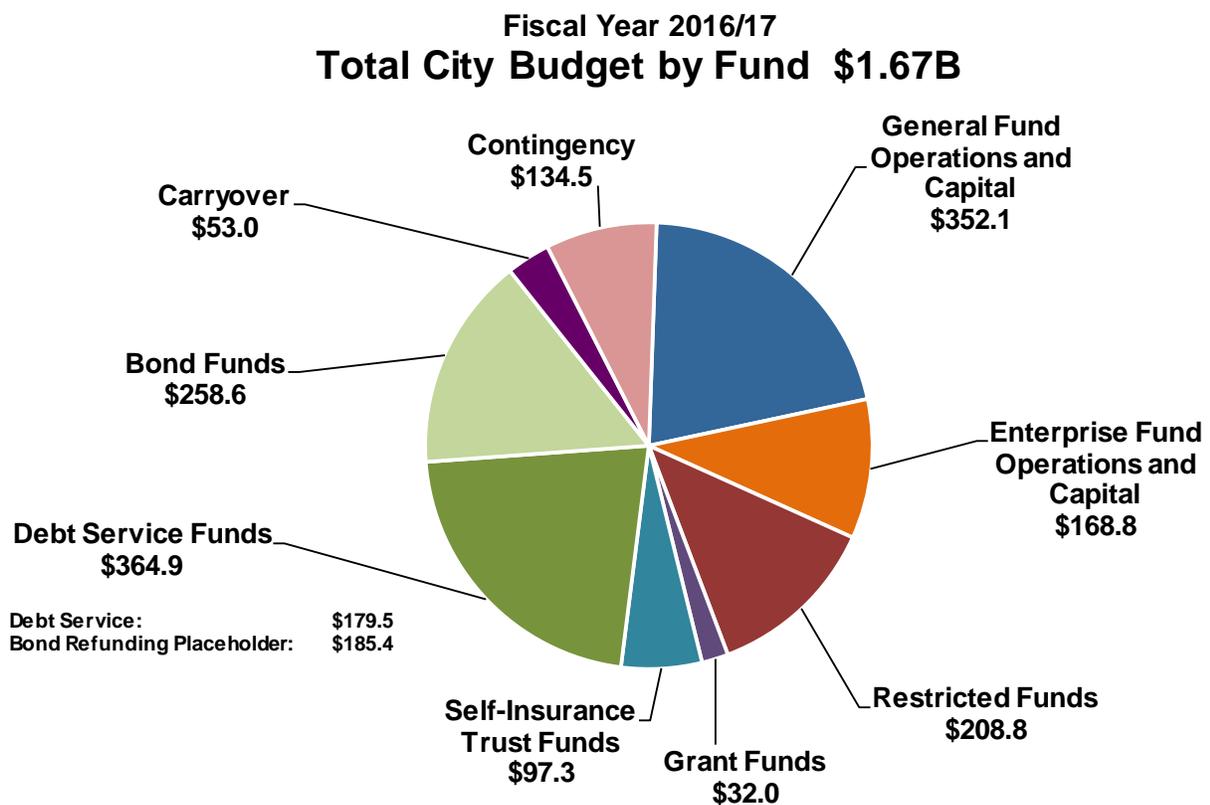


Figure 2: Total City Budget by Fund

General Governmental Funds

The General Fund Budget contains resources and expenses that are discretionary in nature and can be allocated based on the needs of the City. For administrative purposes, Mesa reports on the General Governmental Funds, which combines the General Fund with the restricted Quality of Life Fund. Figure 3 shows the breakdown of budgeted expenses by department in the General Governmental Funds.

Budget & Financial Summaries

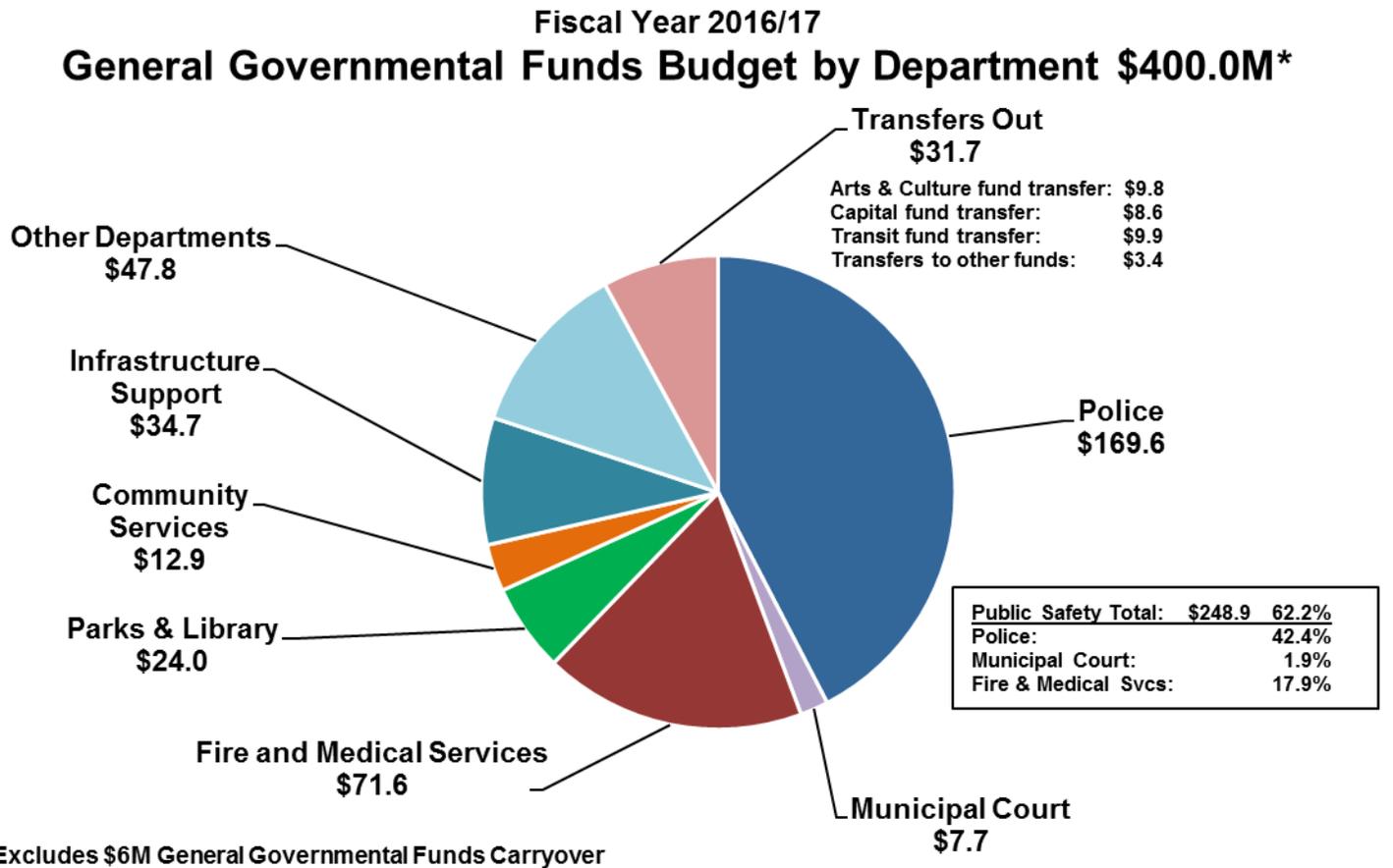
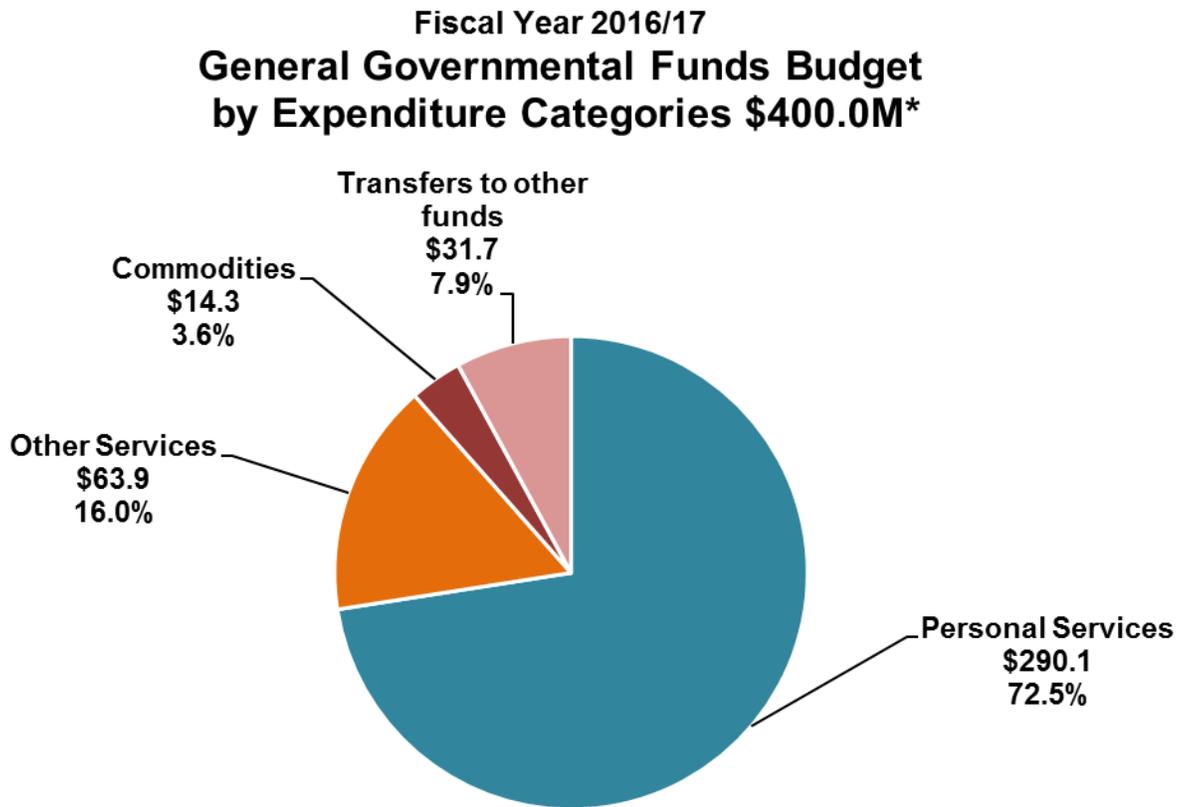


Figure 3: General Governmental Funds Budget by Department

In FY 2016/17 Adopted Budget, 62.2% of budget expenditures in the General Governmental Funds are for Public Safety (Police, Municipal Court, Fire and Medical). Another large portion of the General Governmental Funds is dedicated to the departments that support those efforts and associated infrastructure, like Information Technology, Human Resources, City Manager’s Office, Financial Services, Facility Maintenance, and Business Services. The General Governmental Funds subsidize other City services, like Arts and Culture and Transit, through a fund transfer, which have their operations budgeted in restricted funds due to restrictions on the revenues associated with those services.

Most of the expenditures in the General Governmental Funds are Personal Services. Figure 4 shows the breakdown of the General Governmental Funds by expenditure category.

Budget & Financial Summaries



***Excludes \$6M General Governmental Funds Carryover**

Figure 4: General Governmental Funds Budget by Expenditure Categories

In FY 2016/17, 72.5% of the budgeted expenditures in the General Governmental Funds consists of Personal Services. Personal Services consists of the salaries and benefits necessary to pay the staff of the City. The City is facing challenges in the General Governmental Funds as Personal Services costs grow due to higher pension contribution and health care costs. The City forecasts these expenditures in its long-range forecast. The Expenditure Trends Section discusses these issues in further detail.

Revenues for the General Governmental Funds come from three primary sources: City sales and use tax, state shared revenues, and a transfer from the Enterprise-Related Funds. Figure 5 shows the breakdown of available resources in the General Governmental Funds.

Budget & Financial Summaries

Fiscal Year 2016/17 General Governmental Funds Available Resources \$400.0M

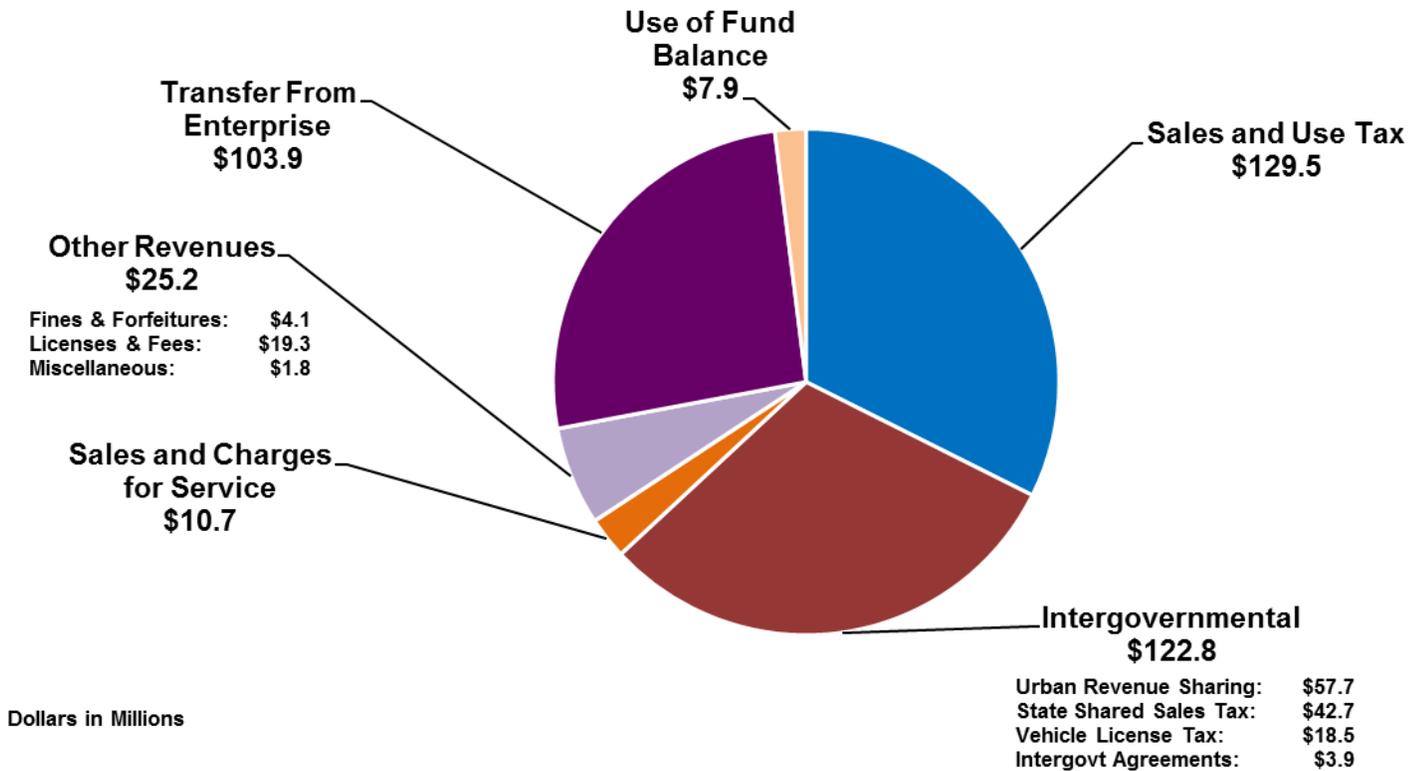


Figure 5: General Governmental Funds Available Resources

Sales and Use Tax and Intergovernmental revenues is discussed further in the Revenue Trends Section. Overall, these revenues are dependent on local and national economic trends. As the economy improves, as it has the past few years, these revenues will continue to grow. If there is a downturn in the local or national economy, these revenues will likely decrease. The past few years, the City has seen modest growth in sales and use tax and state shared revenues. This trend is forecasted to continue in FY 2016/17 and a more detailed discussion of these revenues can be found in the Revenue Trend Section of this chapter.

The General Governmental Funds are also dependent on a transfer from the Enterprise Fund. Mesa uses the transfer in-lieu of a primary property tax. The total amount of the transfer is set by the City Council as part of the budget process.

The City currently has a gap between the level of on-going revenues and the level of on-going expenses in the General Governmental Funds. The result is reliance on reserve balances and savings experienced during the year. The Adopted Budget shows a \$7.9 million planned draw down of existing fund balance. This use of fund balance will be lessened if departments realize savings in their budgets or if actual revenues are higher than budgeted.

Budget & Financial Summaries

Enterprise-Related Funds

Enterprise-Related Funds are used for certain municipal services for which a fee is charged in exchange for goods and services. In principal, Enterprise Funds operate like a business, with revenues for a certain service covering most, if not all, the costs associated with providing that service. In Mesa, Enterprise-Related Funds consist of all of the utilities (Electric, Natural Gas, Water, Wastewater, Solid Waste and District Cooling), the Golf Course, the Mesa Convention Center, the Hohokam Stadium and the Cubs Spring Training Facility. The departments that operate in these funds are the utility departments (Energy Resources, Water Resources, and Environmental Management and Sustainability) and the Parks, Recreation, and Community Facilities Department, which manage the City’s convention center, municipal golf course, and baseball spring training facilities. Other departments directly or indirectly allocate costs to the Enterprise Fund based on the support they provide to Enterprise services.

Each utility is operated as a separate business center. As such, rate schedules are adjusted annually in a manner consistent with costs of capital, as well as the fixed and variable costs of operation and maintenance within each utility. Fund balances are combined in the Enterprise Fund and are managed to maintain a targeted ending fund balance of 8-10% of the following year’s estimated expenditures. The reserve balance allows for the smoothing of rate adjustments. This smoothing avoids large rate increases and minimizes the impact to customers in any single year. Figure 6 shows the projected ending fund balance and the projected ending fund balance percent for the Enterprise-Related Funds.

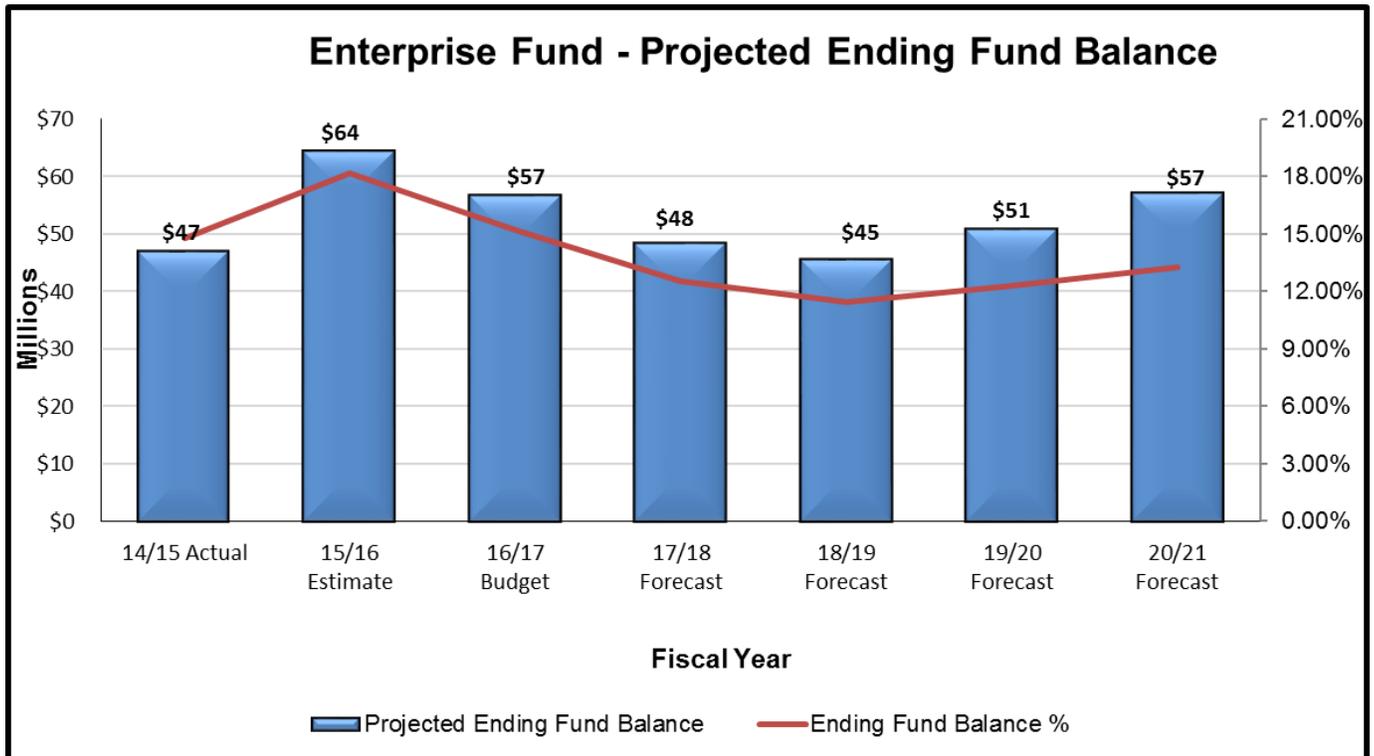


Figure 6: Enterprise Fund - Projected Ending Fund Balance

Most of the revenue for the Enterprise-Related Funds is from utility rates paid by Mesa residents and businesses. As part of the budget process, Mesa forecasts utility revenues and proposes adjustments as necessary, to ensure adequate fund balance. In the FY 2016/17 Adopted Budget, the Water, Wastewater,

Budget & Financial Summaries

Solid Waste, Natural Gas, and Electric Utilities are projected to generate over 98% of the revenues for the Enterprise-Related Funds. The remaining revenue is generated by community facilities maintained by the City and the small District Cooling Utility located in Downtown Mesa. Utility revenues are discussed in further detail in the Revenue Trends Section. Figure 7 shows the breakdown of revenues by Enterprise area.

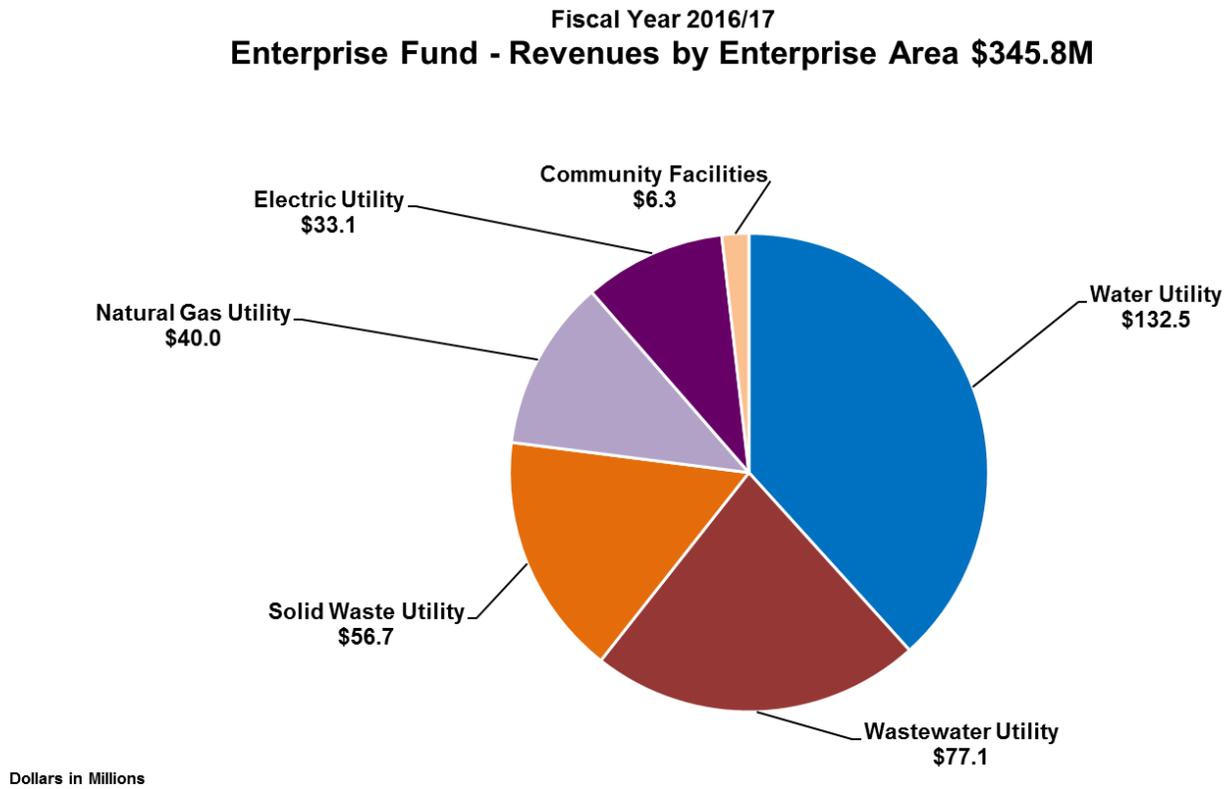


Figure 7: Enterprise Fund - Revenues by Enterprise Area

Compared to the General Governmental Funds, there is a wider diversity of expenditures in the Enterprise-Related Funds. Figure 8 shows the FY 2016/17 Adopted Budget for the Enterprise-Related Funds by expenditure category.

Budget & Financial Summaries

Fiscal Year 2016/17 Enterprise Fund by Expenditure Categories \$353.7M

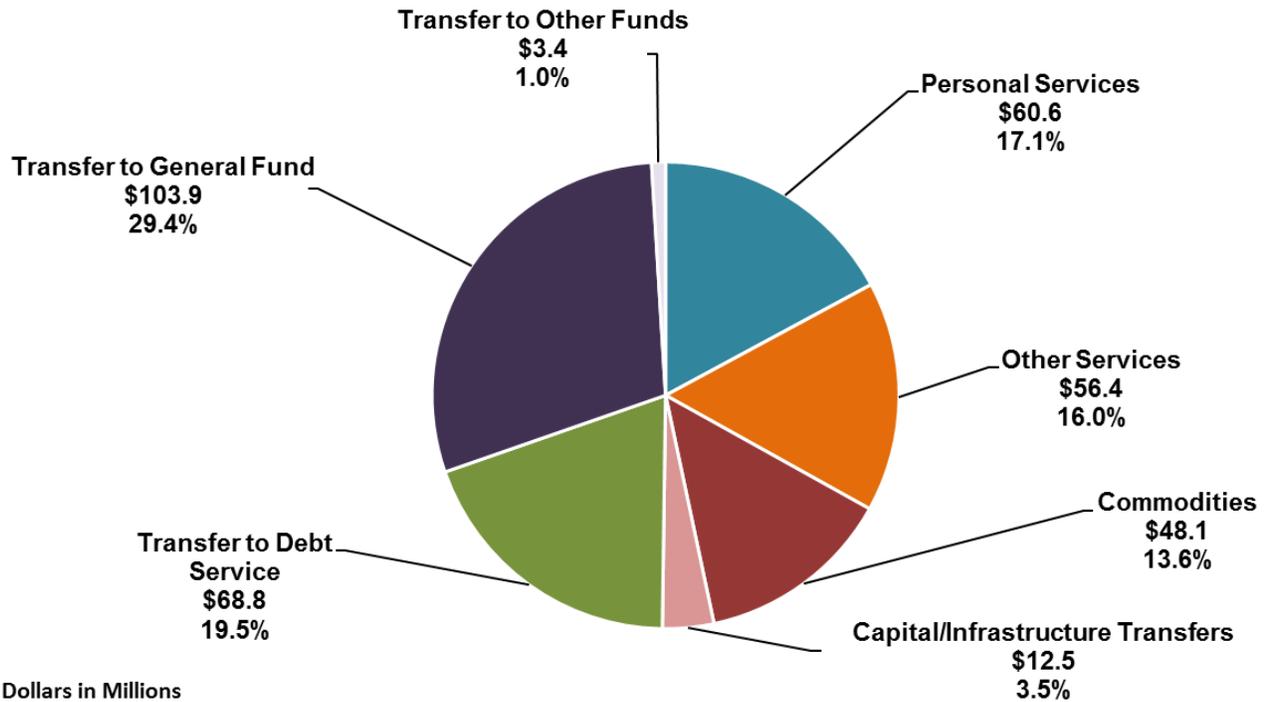


Figure 8: Enterprise Fund by Expenditure Categories

In the Enterprise-Related Funds, the personal services, other services, and commodities costs relate mostly to the operating costs of the utilities. In addition to the inflationary pressures related to Personal Services, each utility has unique expenditure pressures. The Water Utility is sensitive to increases in the cost to purchase water from the Central Arizona Project (CAP) and the cost of electricity and chemicals necessary to treat water. The Wastewater Utility is sensitive to the cost of electricity and chemicals necessary to treat wastewater and the costs from the City's participation in joint ventures with other local municipalities. The Solid Waste Utility is sensitive to the cost of fuel and other vehicle-related costs. The Electric and Natural Gas Utilities are sensitive to the costs to purchase electricity and natural gas on the open market. Each of these variables are individually forecasted in the City's long-range forecast.

Maintaining and improving the utility capital and infrastructure is essential to providing high-quality, reliable service to Mesa residents and businesses. Mesa continuously invests in capital and infrastructure to support these utility services. Many of the capital improvements necessary to ensure reliable service and to adequately serve new customers are funded with revenue bonds, which are backed by utility revenues. The Enterprise-Related Funds transfer to the Utility Debt Service funds to pay for this debt. Current and future bond issuances and the associated debt service are included in the City's long range forecast. Utility systems revenue debt service is covered in more detail in the Bonds and Debt Service section.

Budget & Financial Summaries

Another significant pressure on the Enterprise-Related Funds is the fund transfer to the General Fund. Mesa uses the transfer in-lieu of a primary property tax. The total amount of the transfer is set by the City Council as part of the budget process.

Restricted Funds

For budgeting purposes, restricted funds are legally or administratively restricted to be used for a specific purpose as defined by federal, state or local governments.

Transportation-Related Restricted Funds

Transportation funds come from two revenue sources. First, the State of Arizona collects fuel tax and distributes a portion to incorporated cities and towns in the form of Highway User Revenue Funds (HURF). As one of the three Arizona cities with a population greater than 300,000, Mesa also receive an additional allocation of the fuel tax revenues, referred to as HURF 3%. Second, 0.3% of Mesa's sales tax is dedicated to transportation; this portion of sales tax is referred to as Local Street Sales Tax (LSST).

HURF and LSST are managed together, as both funds are restricted to street-related expenditures. During the Great Recession, the State of Arizona diverted a portion of HURF revenues originally designated for cities and towns. Much of the State diversion of HURF revenue from cities has been restored, but it is still short of original levels. As part of the FY 2016/17 Adopted Budget, the State of Arizona allocated a one-time HURF revenue to municipalities, in lieu of a full restoration of HURF revenues. For Mesa, this allocation is estimated to be approximately \$1.4 million.

The City's street maintenance program outlines the highest priorities for allocation of the available resources and is managed to remain within available resources. Expenses in the Transportation Related Restricted Funds include both on-going street maintenance and one-time street improvements. In the FY 2016/17 Adopted Budget, \$83 million in uses and \$66.8 in sources are budgeted in Transportation-Related Restricted Funds. Mesa has a large fund balance in these funds and is planning to use existing fund balance to cover the additional expenditures.

Falcon Field Airport Fund

The Falcon Field Airport Fund operates similarly to an Enterprise Fund, with charges for sales and charges for service and intergovernmental revenues covering the expenditures related to the operation of the airport. The Falcon Field Airport Fund is managed separately from other funds due to restrictions on airport funding. Although Falcon Field revenue cannot be used to support other Mesa governmental operations, Falcon Field indirectly benefits the City by allowing customers from around the country to connect to businesses in Mesa. In the FY 2016/17 Adopted Budget, the Falcon Field Airport Fund has approximately \$3.9 million in budgeted revenues and \$3.7 million in budgeted expenditures.

Environmental Compliance Fee Fund

The Environmental Compliance Fee is a set amount applied to each utility account customer to meet the projected costs of Federal and State environmental mandates. Neither the Federal nor the State government provides funding for these environmental mandates.

Budget & Financial Summaries

The current \$7.32 monthly Environmental Compliance Fee is anticipated to generate \$15.3 million in revenue in FY 2016/17. The current fee funds annual operating costs and partially funds one-time projects supporting environmental activities such as air quality, storm water quality, hazardous waste management, and asbestos management. Environmental compliance activities have experienced inflationary pressures over the last few years. For example, the contracted costs for the maintenance of storm water basins increased during the last renewal period.

Economic Investment Fund

The Economic Investment Fund is used to pursue a variety of Healthcare, Education, Aerospace, Tourism/Technology (HEAT) and other dynamic, citywide economic development opportunities. It is used to seek entrepreneurial solutions, business and industry partnerships, and to deliver new jobs to propel Mesa's economic growth, prosperity, and innovative spirit forward in the global marketplace. The Economic Investment Fund is subsidized by the Enterprise-Related Funds, in the FY 2016/17 Adopted Budget, the subsidy is projected at \$3.4 million.

Arts and Culture Fund

The Arts and Culture Department manages the Mesa Arts Center, the i.d.e.a. Museum and the Museum of Natural History. In FY 2015/16, to allow for easier tracking and management of the financial aspect of these various activities, the budget of Arts and Culture and related costs were moved to a new Arts and Culture Fund. These facilities rely on admission fees and ticket sales to augment the City of Mesa's General Fund support. Revenues collected at the different venues are deposited in this fund. The General Fund contribution is set at a fixed amount each fiscal year and transferred to the fund. The amount of the General Fund contribution in the FY 2016/17 Adopted Budget is \$9.8 million.

Transit Fund

The City contracts with the Regional Public Transportation Authority (RPTA) to provide fixed bus route, para transit, and light rail services. The expenditures and revenues associated with operating these services are tracked in the Transit Fund. Certain revenues the City receives for the City's mass transit programs are restricted, like the City's portion of the Arizona Lottery Fund (ALF) revenue. Transit is a priority of the City, with the light rail extension to Mesa Dr. opening in August 2015 and the Gilbert Light Rail extension scheduled to open in 2018. The General Fund contributes to this fund, the amount of the General Fund contribution in the FY 2016/17 Adopted Budget is \$9.8 million.

Joint Venture Funds

For certain areas of service delivery, local governments establish intergovernmental agreements to deliver services jointly to leverage economies of scale. These agreements between local governments are known as joint ventures. Mesa participates in a number of joint ventures and directly manages two: a wastewater treatment facility that serves the Southeastern portion of the Phoenix Metropolitan area, Greenfield Water Reclamation Plant (GWRP), and a regional radio system for used by a number of local governments, Topaz Regional Wireless Cooperative (TRWC). GWRP and TRWC are managed in respective funds, and the expenses in those funds are balanced with contributions from member governments, including the City of Mesa.

Budget & Financial Summaries

Impact Fee Funds

Impact fees are imposed on new developments to help build the capital and infrastructure necessary to service the development. In accordance with state statute, Mesa currently charges five impact fees on new developments: Police, Fire, Storm Sewer, Water and Wastewater. The revenue from these impact fees are tracked in individual funds and support the debt service associated with previously completed capital improvement projects that serviced rapidly growing areas in Mesa. When enough impact fee revenue is collected to cover the eligible debt service, the fee is discontinued. In FY 2015/16, the Parks Impact Fee was discontinued. In the FY 2016/17 Adopted Budget, the city budgeted \$8.9 million in impact fee revenue.

Trust Funds

The City of Mesa uses trust funds to self-insure for areas of liability. The trust funds track revenues and expenses related to employee benefits, worker's compensation claims, and legal claims.

Employee Benefit Trust Fund

The Employee Benefit Trust (EBT) Fund is used to fund employee health benefits and other employee benefit programs that the City sponsors. It is funded through medical and dental premiums that are paid partially by the employee and partially by the City. A fund balance is maintained in the fund to cover large increases in claims and smooth contribution increases for employees and the City. In FY 2015/16, expenditures are estimated at \$77 million and contributions are estimated at \$72.3 million. Calendar year 2017 rates are increasing 8.0% resulting in an increased employee and City contribution for six months of FY16/17.

Worker's Compensation Fund

The Worker's Compensation Fund is used to fund claims related to employee work-related injuries. FY 2015/16 total estimated expenses are \$4.4 million and total budgeted expenses for FY 2016/17 are \$6.1 million.

Property and Public Liability Fund (PPL)

The Property and Public Liability (PPL) Fund is used to pay claims related to lawsuits against the City. The value of claims paid can vary significantly by year. The estimated expenditures for FY 2015/16 are \$2.9 million and the budgeted expenses in FY 2016/17 are \$6.7 million. The length of time from the submission of a claim to its final resolution can take years, which causes fluctuations in annual cost.

Grant Funds

The City pursues grants to fund projects, implement or enhance programs, and fund the acquisition of new equipment. While the application for grant funding requires preparation time by City staff as well as subsequent tracking of grant expenditures, grant awards provide the City with the means to fund services that would not otherwise be funded in the City's budget. Not all grants applied for are awarded to the City. The City includes grants currently being applied for in the Adopted Budget to allow for budget capacity.

Budget & Financial Summaries

As part of the FY 2016/17 Adopted Budget, the City budgeted a total of \$45.2 million in federal grants and \$16.7 million in state, county, and other grants. The largest portion of grant revenue, \$29.2 million, supports the City’s affordable housing program. Public safety also receives a significant amount of grant revenue, supporting programs and the purchase of equipment that the City would not be able to fund otherwise. Grants also fund numerous capital improvements in the city, including improvements at Falcon Field airport and the Light Rail extension to Gilbert Road.

Bond and Debt Service Funds

The City issues debt, in the form of bonds, to provide the resources necessary to complete certain capital improvements. The bond resources, and the expenses associated with completing capital improvements occur in the Bond Funds. The repayment of the debt associated with the bonds occurs in the Debt Service Funds. Bonds and debt are discussed further in the Bonds and Debt Service section.

Carryover Funds and Contingency Funds

Carryovers funds are for items that were budgeted in one fiscal year but are not received until the next fiscal year. For example, if Solid Waste purchases a new garbage truck that does not arrive until the next fiscal year, funding would be carried over from the current fiscal year to the next to pay for the vehicle when it arrives. Contingency funds are included in the budget for unexpected events or other unforeseen needs that arise during the course of the fiscal year. Examples include natural disasters, new unfunded mandates, or the receipt of unanticipated grant funding.

Fund Balance

Fund balance is the net of assets and liabilities in a particular fund. Maintaining adequate fund balance mitigates current and future risks, such as a revenue shortfall or unanticipated expenditures. The beginning fund balance shows the position of the fund at the beginning of the fiscal year. The ending fund balance is calculated by taking the beginning fund balance and adding the net sources and uses of that fund in a given fiscal year. The ending fund balance for one fiscal year is the beginning fund balance for the next fiscal year. City fund balance is made up of restricted and unrestricted resources. For example, \$63.4 million of the FY 2015/16 projected ending fund balance is contained in Trust Funds is restricted to use for expenses in the Trust Funds. Figure 9 summarizes the estimated FY 2016/17 ending fund balance of the General Governmental and Enterprise Funds.

Summary of Changes in Fund Balance for General Governmental and Enterprise Funds FY 2016/17									
Fund	Projected Beginning Fund Balance	+	Projected Sources	+	Net Fund Transfers	-	Budgeted Expenditures	=	Projected Ending Fund Balance
General Governmental	\$92,331,443		\$288,176,749		\$78,159,818		\$374,256,098		\$84,411,912
Enterprise	\$64,306,554		\$345,769,842		(\$188,637,233)		\$165,136,751		\$56,302,412
Total	\$156,637,997		\$633,946,591		(\$110,477,415)		\$539,392,849		\$140,714,324

Figure 9: Summary of Changes in Fund Balance

Budget & Financial Summaries

The Projected Ending Fund Balance assumes that all budgeted expenditures will be spent. Fund balance increases or decreases are analyzed to determine if the cause is one-time or recurring, scheduled or not scheduled. If the City experiences unanticipated savings that are found to be recurring, these savings become available resources for on-going City services. If the savings are due to one-time issues, they are only available to fund one-time expenses. Increases in fund balance are sometimes scheduled in order to meet future expenditure needs.

Revenue Trends

The City of Mesa receives revenue from many different sources. The three main sources are taxes, intergovernmental revenues, and sales and charges for service. These three categories constitute approximately 50% of the resources budgeted in FY 2016/17. Bond proceeds are a type of financing and are not revenues. Some of the resources or portions of resources are restricted, they can only be used for certain types of expenditures. Other resources or portions of resources are not restricted; they are available for general operations. Some revenue sources are relatively stable over time while others fluctuate up and down with the economy. Therefore, the City strives for a diversity of revenue sources in order to ensure the continuation of City services during economic cycles. Figure 10 **Error! Reference source not found.** shows the total City available resources.

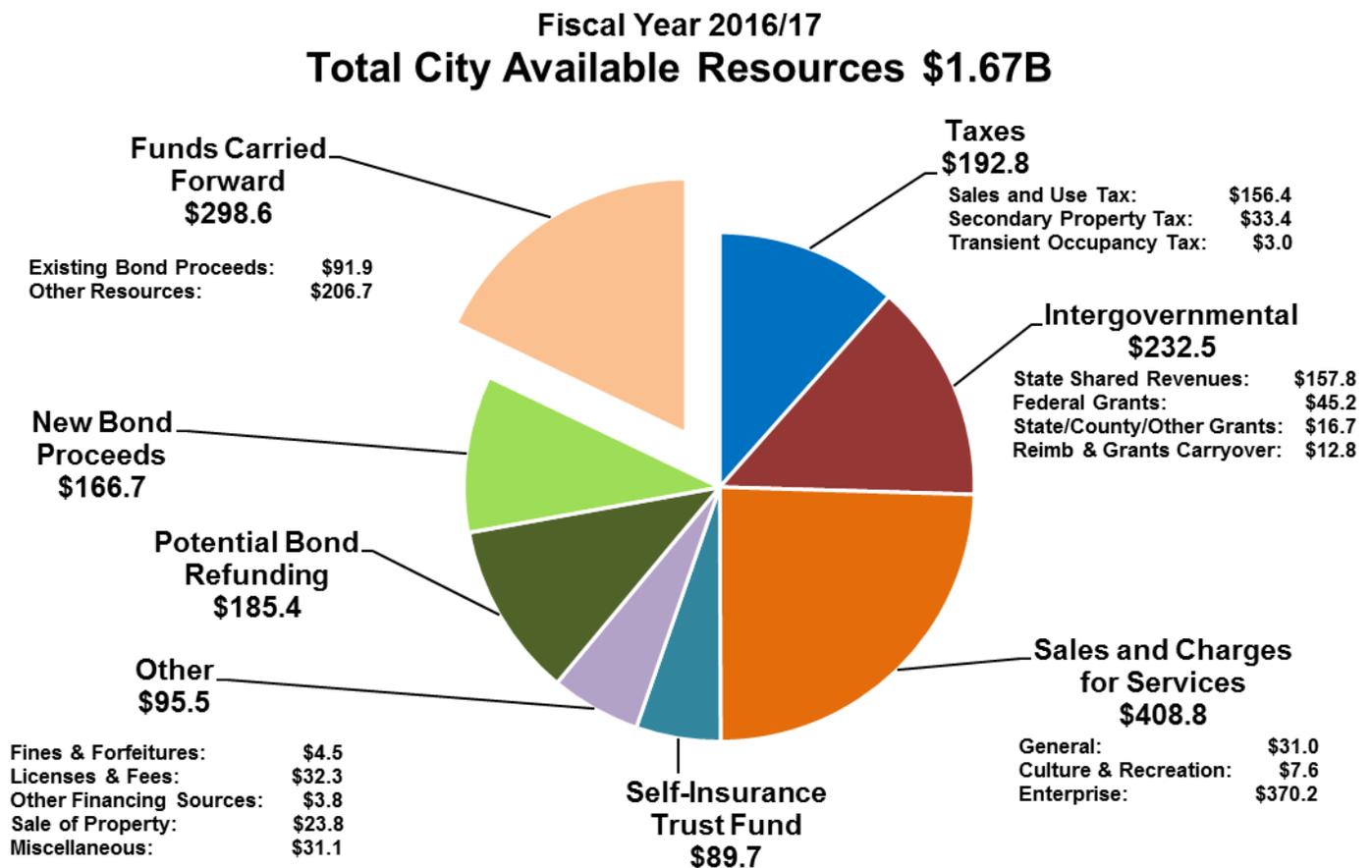


Figure 10: Total City Available Resources

Budget & Financial Summaries

Taxes

Sales and Use Tax

Arizona’s cities and towns have authority granted by the State to establish certain taxes for revenue purposes. The local transaction privilege tax, also known as sales tax, is one such means for funding municipal services. The City of Mesa Charter (Article VI, §602(A)) authorizes the City to levy a local sales tax, requiring voter approval for a local rate in excess of 1%. The City of Mesa’s current local sales tax rate is 1.75% and consists of three parts: the City General Fund sales tax portion of 1.20%; the City Quality of Life Sales Tax portion of 0.25%, (which together make up the tax portion of the General Governmental revenues); and the Local Street Sales Tax portion of 0.30%, which is restricted for use only on local transportation needs.

In March of 1998, Mesa voters approved a Quality of Life Sales Tax of 0.50%. Half of the rate (0.25%) was allocated to fund capital and infrastructure improvements within the Public Safety, Culture, Parks, Streets and Aquatics programs. The remaining half (0.25%) was allocated to fund the operations and maintenance of the new facilities. The capital portion of the sales tax was discontinued as scheduled on July 1, 2006. The operations portion of the rate was adopted as an on-going tax. In May of 2006, Mesa voters approved an increase of the general sales tax rate by 0.20% and instituted a new sales tax of 0.30% allocated to the streets program.

Sales Tax Rate Allocation

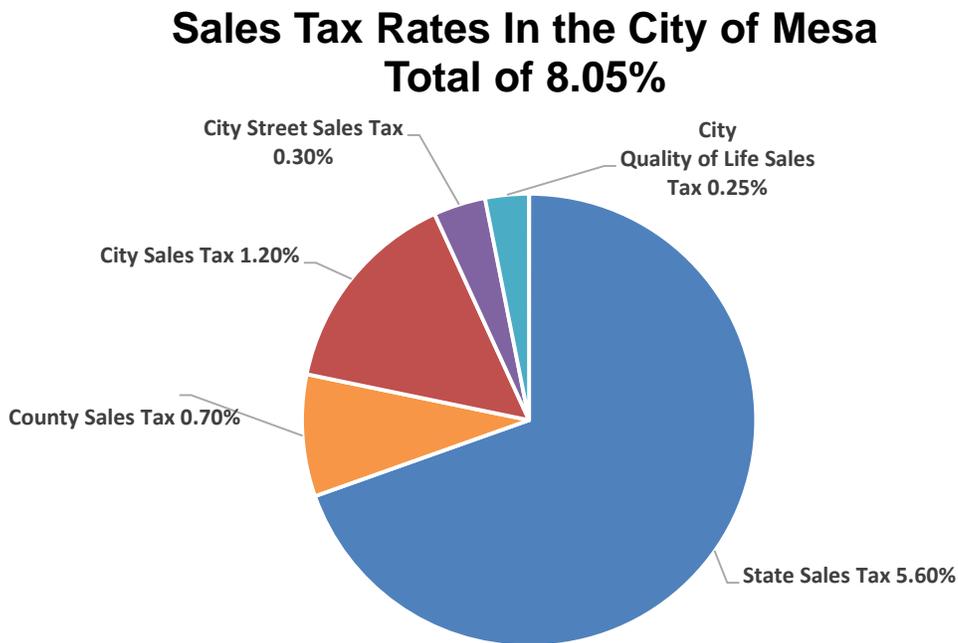


Figure 11: Sales Tax Rates in the City of Mesa

When combined with the State and County sales tax rates, the total sales tax rate is 8.05%. Figure 11 shows the allocation of the sales tax rate by percent. With a transaction privilege (sales) tax of 8.05%, when a person buys \$100 worth of taxable items, the vendor is responsible for remitting \$8.05 to the taxing

Budget & Financial Summaries

entity (City, County, State). Of that \$8.05, \$1.75 goes to maintain City services; of which \$1.45 supports police, fire, parks, arts and culture, and business operations, and the remaining \$0.30 goes toward maintaining and repairing City streets. Mesa does not have a local sales tax on food meant to be consumed at home.

Mesa also receives a portion of the sales tax collected by the State. The sharing of State sales tax is discussed in the Intergovernmental Resources section of this document. Use tax is levied on items acquired from a retailer and stored or used within the City that have not been charged Transaction Privilege Tax equal to at least the Mesa tax rate of 1.75%.

Sales and Use Tax Trends

Sales and use tax are important sources for the City’s General Fund, Quality of Life Fund, and Local Street Sales Tax Fund. Trends in the economy significantly impact sales and use tax collections. Sales and use tax revenue have grown the past few years, as the economy has recovered from the depths of the Great Recession. Figure 12 shows the trends in local sales and use tax revenue over the past ten years.

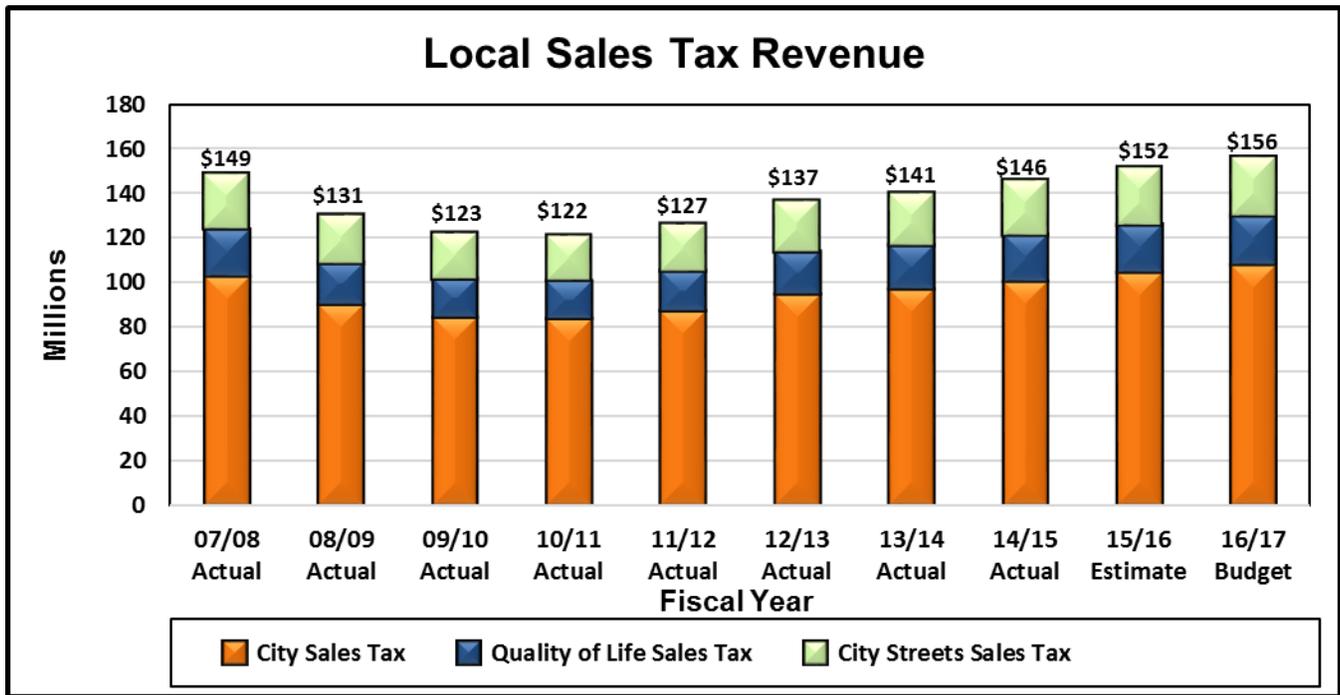


Figure 12: Local Sales Tax Revenue

At the start of budget process, sales and use tax are forecasted. Forecasting sales and use tax revenues is essential for setting the direction of the annual budget, since these revenues are cyclical, increasing or decreasing based on the local or national economy. Additionally, forecasting sales tax long term allows the City to plan operating and one-time expenditures based on trends in sales tax revenues, ensuring financial stability. The sales and use tax budgeted in the FY 2016/17 Adopted Budget are based on previous year actuals and trends in the local, state, and national economy. Mesa partners with the University of Arizona to access forecast data on a number of economic indicators. Mesa uses this data to correlate the sales and use tax forecast to larger economic trends related to personal income, employment, retail sales,

Budget & Financial Summaries

population growth, and new home construction. Figure 13 shows the FY 2015/16 sales and use tax estimate and the forecast for the next five years that was the basis of the FY 2016/17 Adopted Budget.

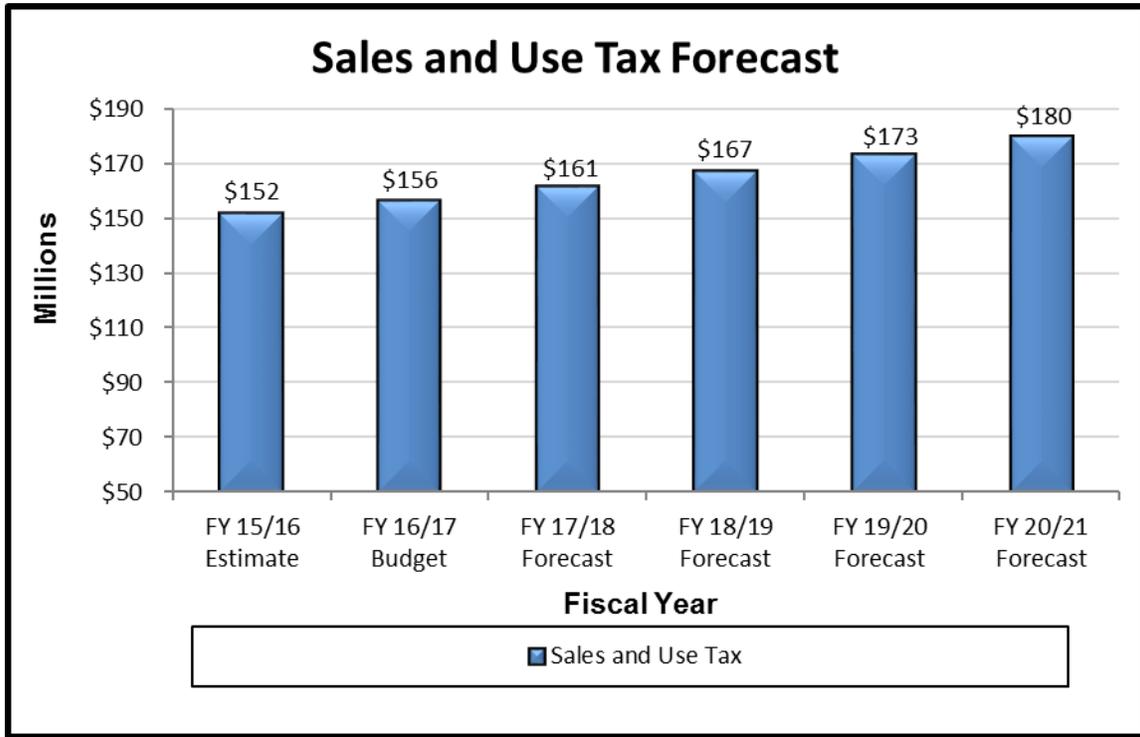


Figure 13: Sales and Use Tax Forecast

The sales and use tax forecast calls for slow, steady growth for the next five years. Year over year growth in the forecast is between 3% and 4%. This forecast is in line with the growth in sales tax the City has experienced during the recovery from the Great Recession. Mesa is vigilant for the possibility of an economic downturn and the impact that would have on revenues.

In many ways, Mesa revenues have not recovered from the Great Recession. Sales tax actuals are forecasted to return to pre-recession highs, but adjusted for inflation, sales and use tax are still below the recession peak. Normal inflation of prices over time impacts the buying power of a dollar. Figure 14 outlines taxable sales activity in the City by fiscal year, adjusted for inflation.

Budget & Financial Summaries

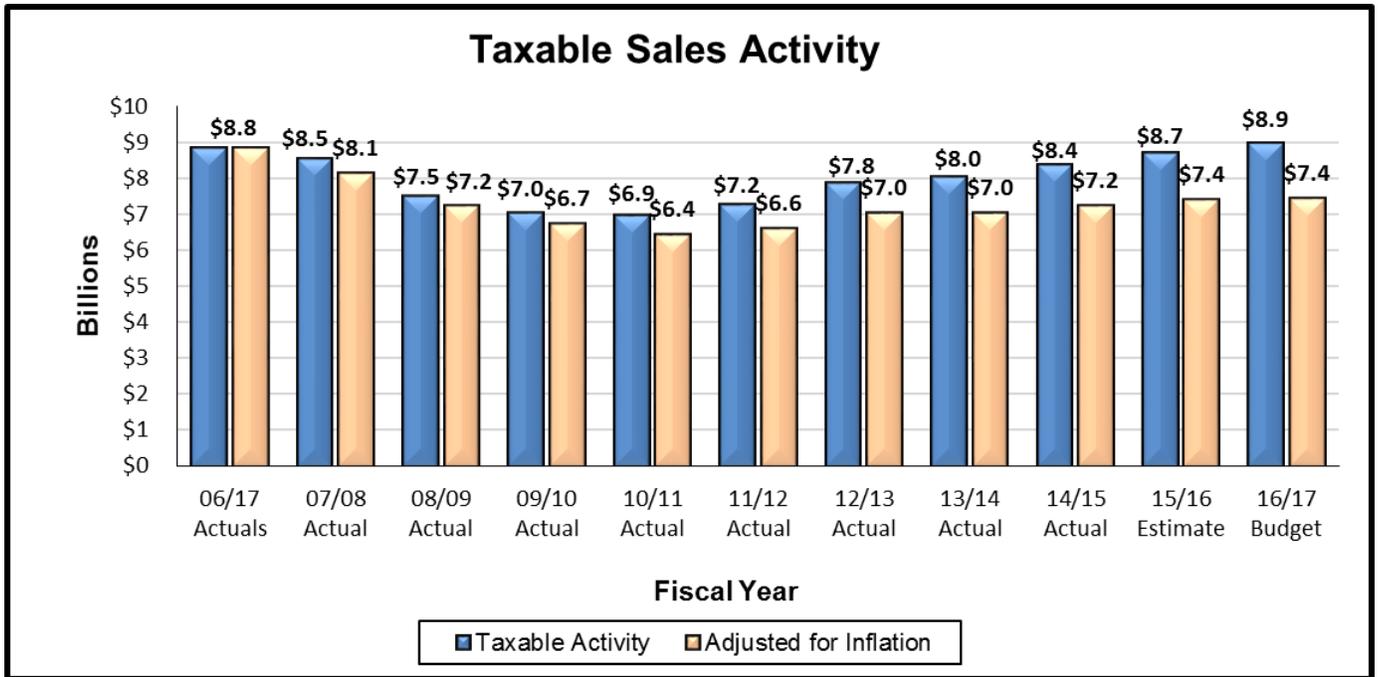


Figure 14: Taxable Sales Activity

After declining during the Great Recession, anticipated activity in FY 2016/17 is close to the level experienced in FY 2007/08. However, when adjusted for inflation, fewer goods and services are expected to be purchased in FY 2016/17 than were purchased in FY 2007/08. During the Great Recession, fewer high dollar ticket items like new cars were purchased. Fewer homes were built, and fewer appliances and furniture were purchased for those new homes. When home construction essentially stopped, construction and associated trades jobs left the area and the number of people shopping in Mesa declined. The recovery from the Great Recession has been slow and steady, and the City continues to forecast slow and steady growth in the near future.

Property Tax

State law (A.R.S. §42-17151(A)) allows a municipality to levy a property tax. There are two types of property tax in the State of Arizona, primary and secondary.

Primary property tax can be used for any general City operations. Since 1946, the City of Mesa has not levied a primary property tax. As established at that time, the City uses utility rate revenue to fund some City operations, including but not limited to services such as police, fire and municipal court.

A secondary property tax may be levied for payment of principal and interest from debt associated with General Obligation bonds. Therefore, the City's secondary property tax is restricted to that use. Property valuations are known in advance, so the amount of revenue raised by the secondary property tax levy is known as well. The City Council sets the secondary property tax levy and associated rate annually. The FY 2016/17 secondary property tax rate is \$1.1578 per \$100 of net assessed value with a corresponding levy of \$33.4 million.

Further information is outlined in the Bonds and Debt Service section of this document.

Budget & Financial Summaries

Transient Occupancy Tax

State law (A.R.S. §42-6002) allows a municipality to levy a Transient Occupancy Tax, also known as bed tax, on hotel/motel stays. The current Transient Occupancy Tax is assessed at a rate of 5.0%. Transient Occupancy Tax revenue is dedicated to programs that encourage additional tourism: the Visit Mesa program, capital improvements at the convention center and Hohokam Stadium, and spring training facilities construction and renovation projects. Transient Occupancy Tax is a restricted revenue source.

Intergovernmental Resources

Most of the intergovernmental revenues Mesa receives come in the form of state shared revenues, which the State of Arizona is obligated by state statute to collect on the behalf of local governments. Mesa also receives a significant amount of grant revenues, from the federal, state, and county governments.

State Shared Revenues

State shared revenues are revenues collected by the State of Arizona on behalf of local governments and distributed to cities and towns based on population and a formula in state statute. In Arizona, the state distributes a portion of state income tax collections (urban revenue sharing), state transaction privilege tax (state shared sales tax), state gasoline tax (Highway User Revenue Fund (HURF)), Vehicle License Tax (VLT), and state lottery funds (Arizona Lottery Funds (ALF)) with incorporated cities and towns. HURF revenues are restricted to transportation expenditures and ALF revenues are restricted to transit services. The remaining state shared revenues are not restricted in use.

State Shared Revenue Trends

Urban Revenue Sharing revenue received from the State is based on personal and corporate income tax collections. There is a two-year lag between when the income is reported and the receipt of revenues by the City. Therefore, the amount for FY 2016/17 is a known amount rather than a forecast. Urban Revenue Sharing is budgeted at \$57.8 million in FY 2016/17. For other state shared revenues, the distribution Mesa receives is based on the monthly collections by the State. HURF revenues are restricted; a municipality must continue to fund transportation expenses with local revenue sources equal to the amount of local funding that was provided in FY 1979/80. For Mesa, this amount is approximately \$5.1 million each year and is funded with the local streets portion of city sales tax. During the Great Recession, the State diverted a portion of HURF revenues previously sent to cities and towns. The State has partially restored HURF revenues, but continues to divert a portion of them. The Great Recession impacted all of these revenues sources. Total state shared revenues received can be seen in Figure 15.

Budget & Financial Summaries

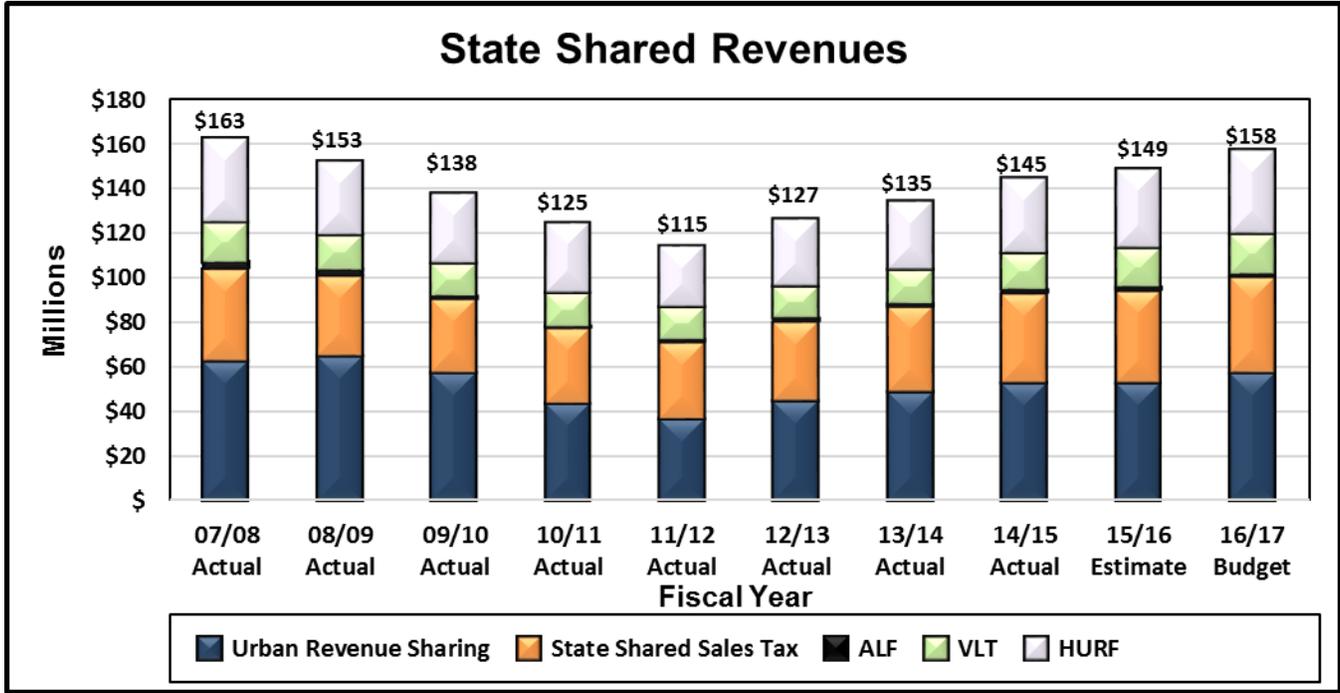


Figure 15: State Shared Revenues

At the start of the annual budget process, each type of state shared revenue is forecasted. Forecasting these revenues is important because, like sales and use tax, collections are highly impacted by economic conditions. Additionally, revenues from Urban Revenues Sharing, State Shared Sales Tax, and Vehicle License Tax (VLT) fund General Governmental operations. Mesa partners with the University of Arizona to access forecast data on a number of economic indicators which have historically correlated with these revenue sources. Mesa uses this data to correlate the forecast to larger economic trends related to personal income, employment, retail sales, population growth, and new home construction. Figure 16 shows the forecast for Urban Revenue Sharing, State Shared Sales Tax, and VLT for the next five years.

Budget & Financial Summaries

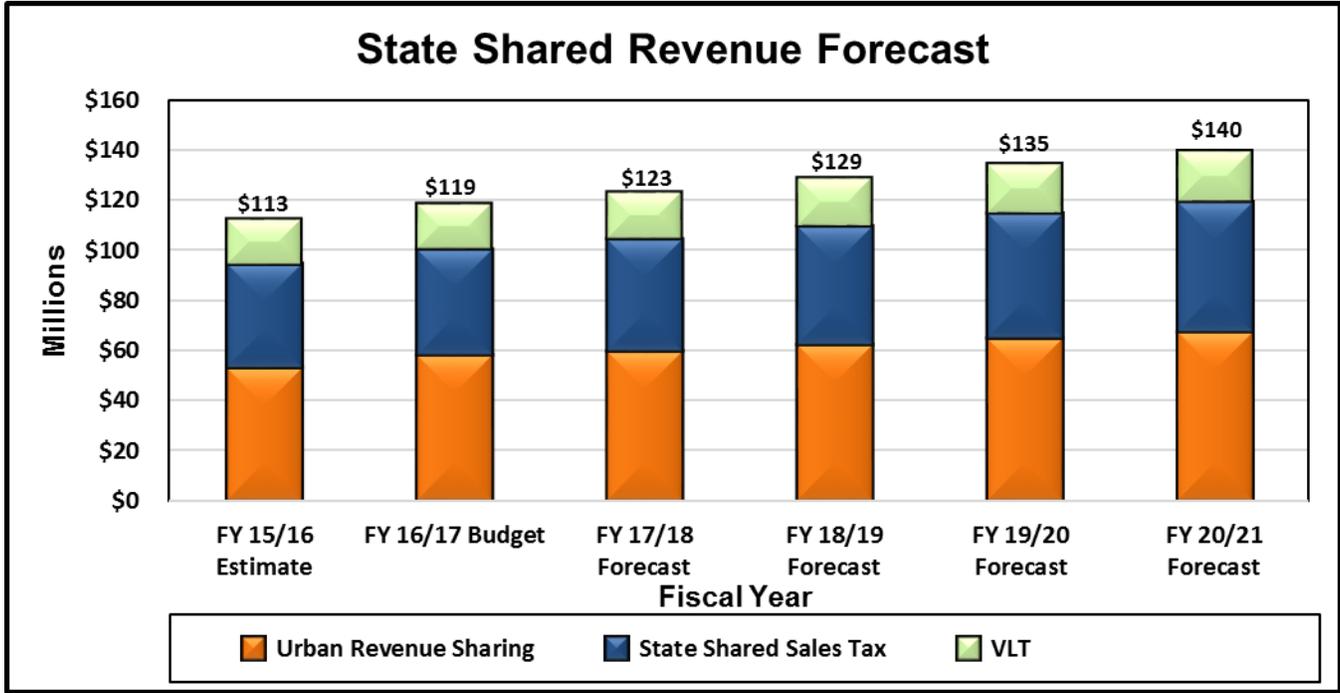


Figure 16: State Shared Revenue Forecast

The forecast calls for modest growth among state shared revenue sources for the next few years. With regards to Urban Revenue Sharing, the majority of collections consist of personal income tax collection. A smaller portion consists of corporate income tax collections. The Arizona legislature passed a reduction to the Corporate Income Tax rate, which is being phased in over four years. The resulting reduction in corporate income tax collections reduces the amount of growth in Urban Revenue Sharing. State Shared Sales Tax and VLT are forecasted to follow the same trends as local sales and use tax. As with local sales and use tax, these revenue sources are cyclical and are highly affected by the overall health of the economy.

Grants

The top three City departments to receive grant funding are Police, Fire and Medical, and Community Services. Grants help these departments expand services and purchase equipment they would not otherwise be able to. Grant funding must be applied for each year unless a multi-year grant is awarded. Grant funding is restricted to the use designated in each grant and has reporting requirements. The City determines if the value of a grant is worth the additional requirements and staff time before accepting the grant.

Reimbursements and Grants Carried Over

This category of revenue is for grants and reimbursements that were awarded one fiscal year but the revenue will not be received until this fiscal year. Many of the grants the City receives are reimbursements, which means the City first must make eligible expenses and then is reimbursed by the grantor organization. Additionally, this category also holds any grant revenues received for programs in a previous year that are budgeted to be spent in FY 2016/17.

Budget & Financial Summaries

Sales and Charges for Service

Sales and charges for service revenues are revenues from customers in the exchange for services. Over 90% of the revenues in this category are attributable to the various City enterprises. Enterprises are business-like service areas tracked individually in order to determine net income. Utility rate revenues make up the bulk of the enterprise resources. The City provides water and wastewater services to all residential and commercial customers. The Environmental Management and Sustainability Department provides solid waste services for residential customers and is available to commercial customers if they choose to use the City service. The City supplies natural gas to a portion of the City for both residential and commercial use as well as a large service area outside of the City limits. The City also provides electric service and district cooling for portions of the downtown area.

The remaining sales and charges are for entrance to venues like the Arizona Natural History Museum, the i.d.e.a. Museum, events at the Mesa Art Center, and enrollment into classes offered through various departments and at various locations around Mesa.

Utility Revenues

Utility rates are adjusted to keep up with the increased cost of existing services and to meet demand for new or expanded services. Customer growth and legislative requirements contribute to the need for additional infrastructure and operational funding. Environmental regulations result in both one-time and on-going compliance costs. Utility rate adjustments are enacted by the City Council during the annual budget process, after public notification and hearings are held. The current rate adjustments included in the FY 2016/17 Adopted Budget as well as the past average rate adjustments are shown in Figure 17.

Utility Historical Homeowner Rate Adjustments					
	Electric	Natural Gas	Water*	Wastewater	Solid Waste
FY 16/17 Adjustment	1.60%	3.00%	5.00%	5.00%	4.00%
10 Year Average	0.53%	2.58%	4.22%	4.73%	2.59%
20 Year Average	0.37%	3.41%	4.28%	4.57%	3.43%

* A four-year restructuring to the water rate tier system was introduced in FY 15/16 and continued in the FY 16/17 Adopted Budget. Typical water consumers experienced a 5% rate adjustment, consumers with higher volume usage likely experienced a higher adjustment.

Figure 17: Historical Utility Rate Adjustments

Capital improvements and the associated debt service are considered before rate adjustments are proposed. Building the new Signal Butte Water Plant and expanding the existing Greenfield Wastewater Plant have been included in long-range planning efforts for some time. Because of anticipated growth, primarily in southeast Mesa, these plants are now under construction. The added operating and debt service costs associated with the construction of these critical facilities have been considered in the proposed 5.0% rate adjustments for water and wastewater in the FY 2016/17 Adopted Budget.

The Solid Waste Department is incurring additional vehicle fleet costs as the City continues to grow faster in the eastern part of Mesa. The 4.0% rate adjustment for residential services in FY 2016/17 takes this added cost into account. The Electric and Gas rate adjustments are intended to stabilize the fixed portion of the rate component tied to maintaining and improving existing infrastructure.

Budget & Financial Summaries

While utility rates are less affected by the economy than sales tax, the Great Recession did contribute to a decline in utility revenues. All utilities, with the exception of Solid Waste, rely on a fixed base/service charge applied to each account and a variable charge applied to the consumption of the utility itself. Solid Waste has only the fixed component. The increase of foreclosures and the resulting vacant homes reduced utility consumption and therefore utility revenues. Figure 18 shows the utility revenues over the past ten years.

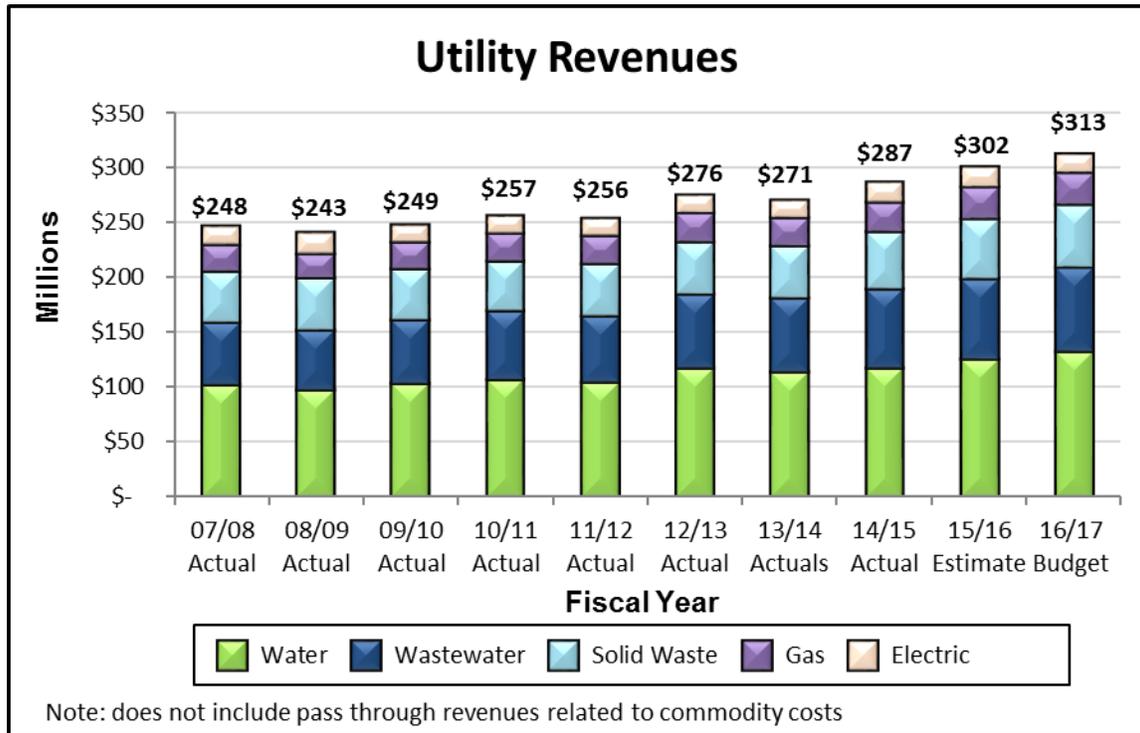


Figure 18: Historic Utility Revenues

As economic conditions have improved in recent years, Mesa has experienced an increase in the number of utility customers. However, usage per account in several of the City’s utilities has decreased because of factors such as low economic confidence, increased efficiency in homes and appliances, and mild winter conditions. These effects have mostly balanced each other and produced steady revenue.

Average Homeowner’s Cost Comparison

One key analytical tool used by the City Council and City staff is a comparison of the average costs incurred by homeowners in several cities throughout the Phoenix Metropolitan Area. The average costs for the current fiscal year for various cities are compared with the average costs for the current fiscal year in the City of Mesa. While some neighboring municipalities have a different resource mix than Mesa, bringing them all together allows for comparison to ensure that Mesa remains an affordable place to live, work and play.

In FY 2015/16, the total annual municipal cost to the average household in Mesa was \$1,779, which is less than three of the six comparison cities in the Valley. Figure 19 shows the total annual cost by city as of July 2016.

Budget & Financial Summaries

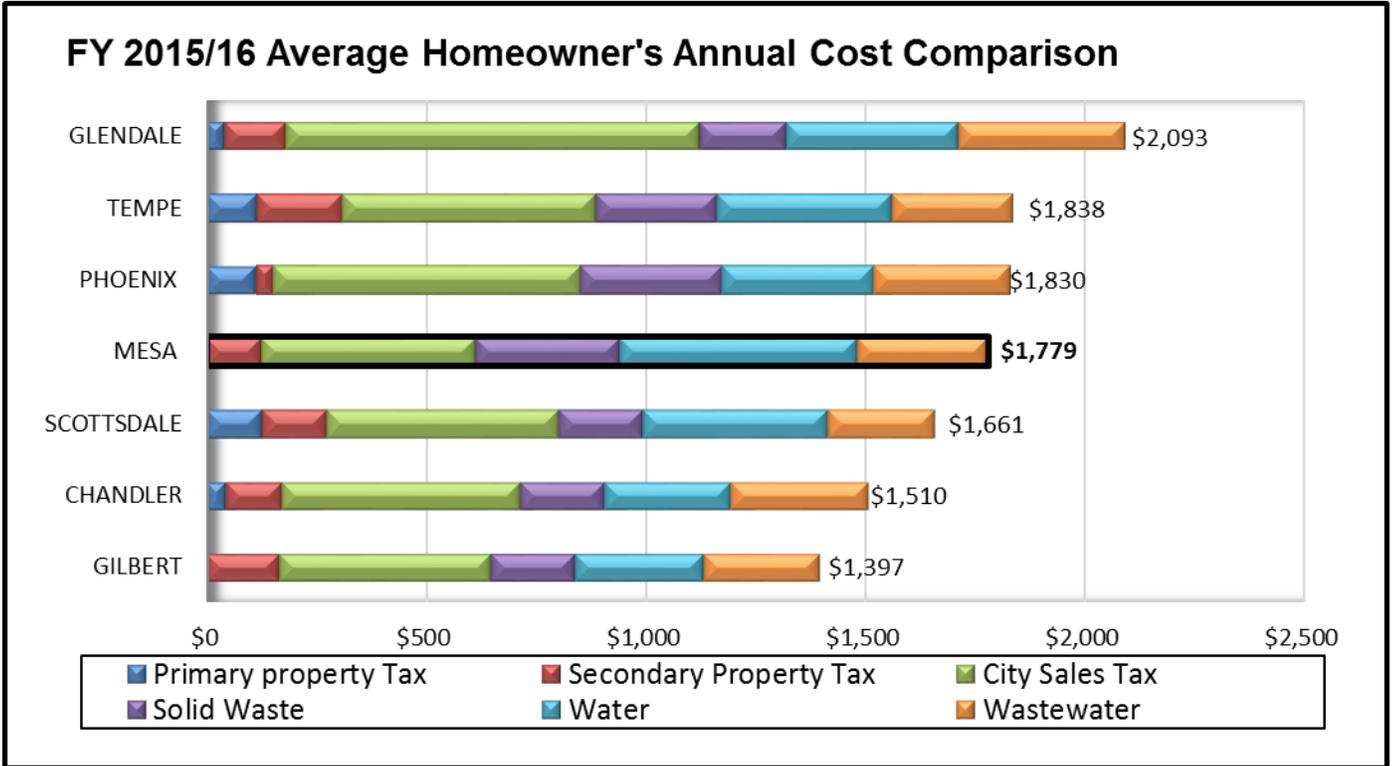


Figure 19: Average Homeowner's Annual Cost Comparison

Figure 20 summarizes the average costs by revenue category for each city.

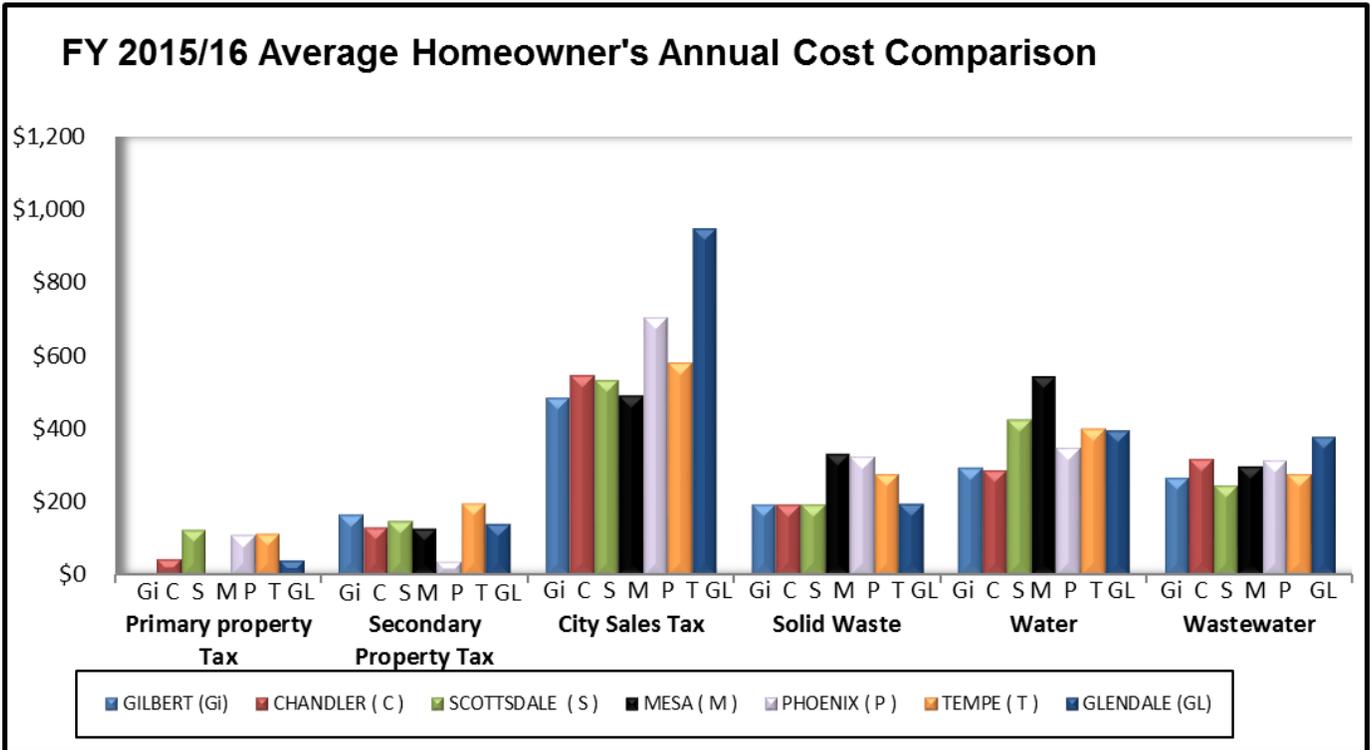


Figure 20: Average Homeowner's Cost Comparison by Revenue Category

Budget & Financial Summaries

In the Average Homeowner's Annual Cost Comparison:

- The City of Mesa and the Town of Gilbert are the only municipalities that do not have a primary property tax.
- Estimated city sales taxes paid is based on average household expenditures from the Bureau of Labor and Statistics Consumer Expenditure Survey applied to each city's sales tax rate. Some cities have different rates for different taxable items. Mesa does not collect sales tax on the sale of food for consumption at home.
- Comparisons are determined using a standard service level for all cities.
- Standard solid waste charges are for biweekly garbage (and recyclables where applicable) collection using 90 gallon barrels. Solid Waste residential charges include a Green and Clean fee for Mesa. Other city's environmental fees are included as applicable.
- Water charges are based on an average consumption per month.
- Wastewater charges are based on the average consumption of water during the winter months.

Self-Insurance Trust Funds

Self-insurance trust fund revenues come from internal sources like department and City contributions and in the case of employee benefits, from City employees and retirees. The City operates three self-insurance areas. They are discussed in detail in the Fund Details section under Trust Funds.

Other Revenues/Resources

These remaining revenues pertain to areas such as Municipal Court fines and fees, fees for permits and licenses, sale of City property and other financing sources besides bonds.

Potential Bond Refunding

Municipal bonds are a tool used by the City to finance capital improvement projects. The City may occasionally refund (refinance) bonds in order to take advantage of lower interest rates, similar to a homeowner refinancing a home mortgage. Municipal bonds are discussed further in the Bonds and Debt portion of this document.

New Bond Proceeds

Municipal bonds are a tool used by the City to finance capital improvement projects. Bond proceeds are resources available for use on capital expenditures. However, the issuance of bonds results in a liability for the City. The City must pay back the bondholders with interest over the term of the loan. Municipal bonds are discussed further in the Bonds and Debt portion of this document.

Funds Carried Forward

If resources are greater than expenditures in a given year, the result is an increase in available resources. This can be due to many things: timing of expenditures, lead-time of an acquisition, overall savings or resource amounts greater than projected. The City can also set aside funds over multiple years in order to pay for large projects or items. These funds have already been received by the City. Some of the funds

Budget & Financial Summaries

are allocated to items that are already contracted for and encumbered. Some of the funds remain unallocated and are available for expenditure in the upcoming fiscal year. Funds carried forward are sometimes referred to as reserves or fund balance.

Expenditure Trends

The City purchases goods and services and employs staff in order to provide services, programs and activities to meet the municipal needs of the residents of Mesa. Figure 21 shows the FY 2016/17 Adopted Budget by expenditure categories.

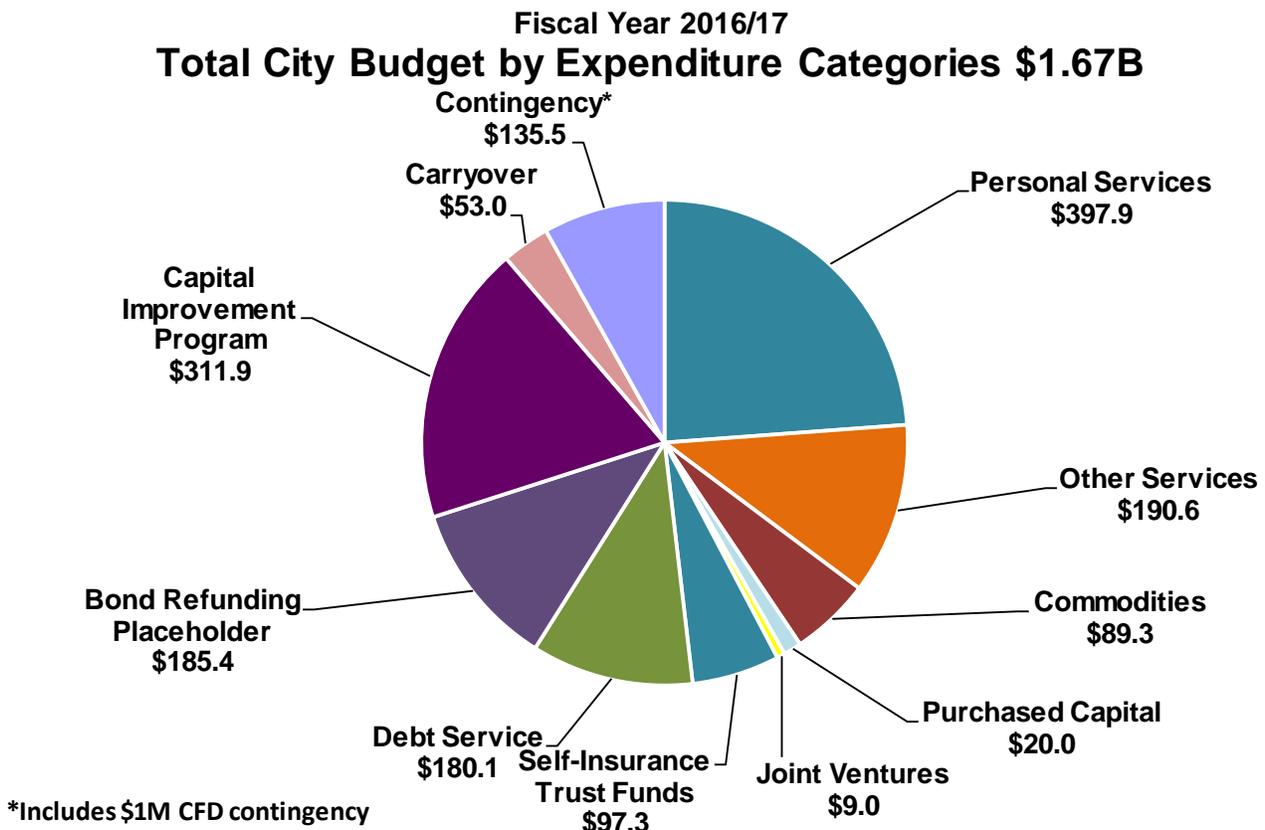


Figure 21: Total City Budget

Expenditures are classified into different categories to allow for year-to-year comparison. The City may refinance debt, if it is financially advantageous. The expenses related to refinancing are labeled “Bond Refunding Placeholder”, and are not considered an operating expenditure since refunding may or may not occur, based on external factors. Expenses related to the Capital Improvement Program (CIP) can vary greatly year-to-year. They are managed separately and are presented in their own category. Expenses related to items that were budgeted last year but were not received in time to be recorded last fiscal year have also been separated and labeled as carryover. These types of expenditures can vary from year to year based on the lead-time for various purchases. Also separated out is the contingency budget authorization. The contingency budget allows reserve dollars to be spent on unplanned expenses such as emergencies or unforeseen federal or state mandates.

Budget & Financial Summaries

Joint ventures managed by the City and trust funds are also separate from the operating budget. These areas are partially funded through contributions from City departments and are managed in separate funds. Excluding them from the annual operating budget avoids the City of Mesa contributions being included twice as expenses. Further discussion on joint ventures and trust funds is included in the Fund Details section of this chapter.

The remaining expenditures represent the annual operating needs of the City of Mesa. As shown in Figure 22, the FY 2016/17 operating expenditures total of \$877.9 million is \$21.9 million less than the previous fiscal year of \$899.8 million.

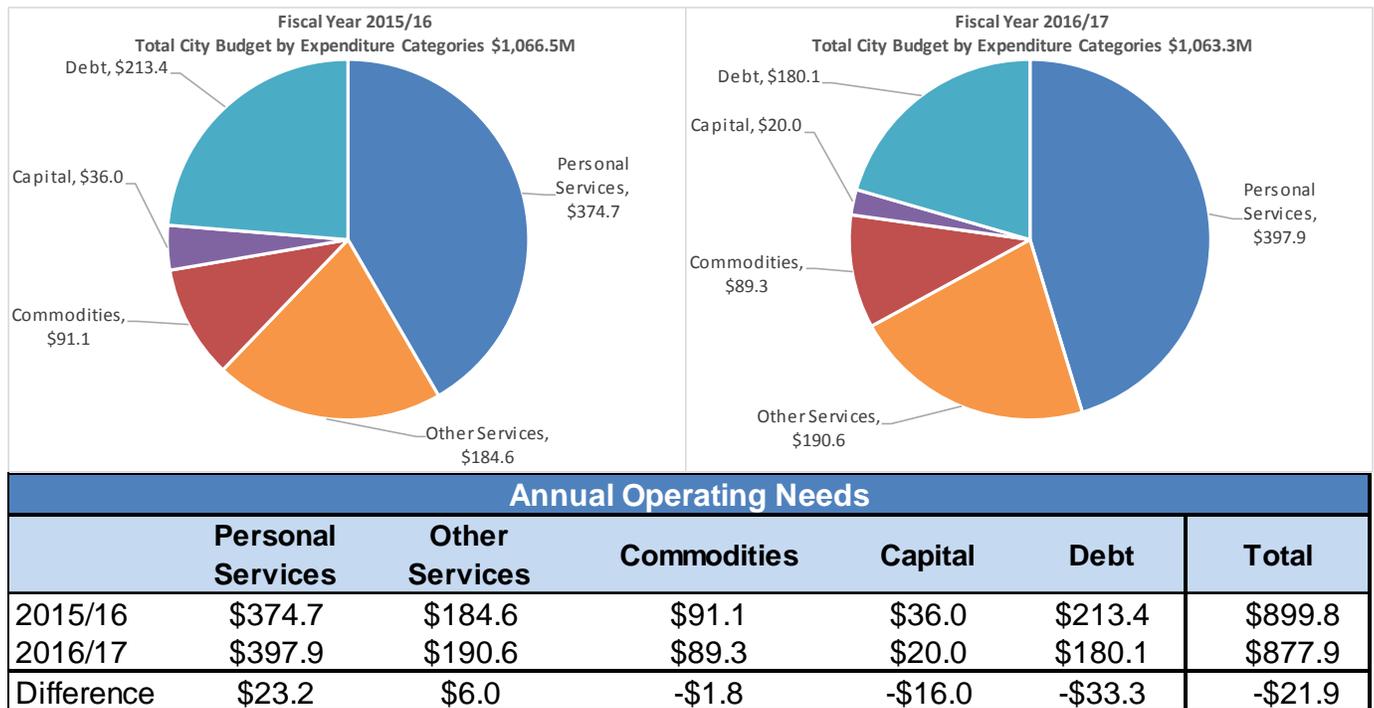


Figure 22: Comparison of Total Operating Budget from FY 2015/16 to FY 2016/17

The significant changes between the FY 2015/16 Budget and the FY 2016/17 Budget are that for Personal Services increased by \$23.2 million and Capital and Debt decreased by a total of \$49.3 million. The inflationary pressures related to Personal Services are discussed in more detail in the next section. The Capital decrease in FY 2016/17 due to a decrease in capital budgeted for Community Facilities Districts (CFD). The debt category decreased due to Highway Advancement Project Notes (HPAN) being repaid in FY 2015/16 due to early availability of state funding for the City’s final repayment of principal in order to fully retire that debt.

Personal Services

Personal Services consists of all employer costs related to the compensation of City employees. This includes full-time, part-time and seasonal positions as well as pay categories such as overtime and benefits. Also included are benefit expenses related to retired employees. Figure 23 shows the increase in Personal Services expenditures over the past ten years.

Budget & Financial Summaries

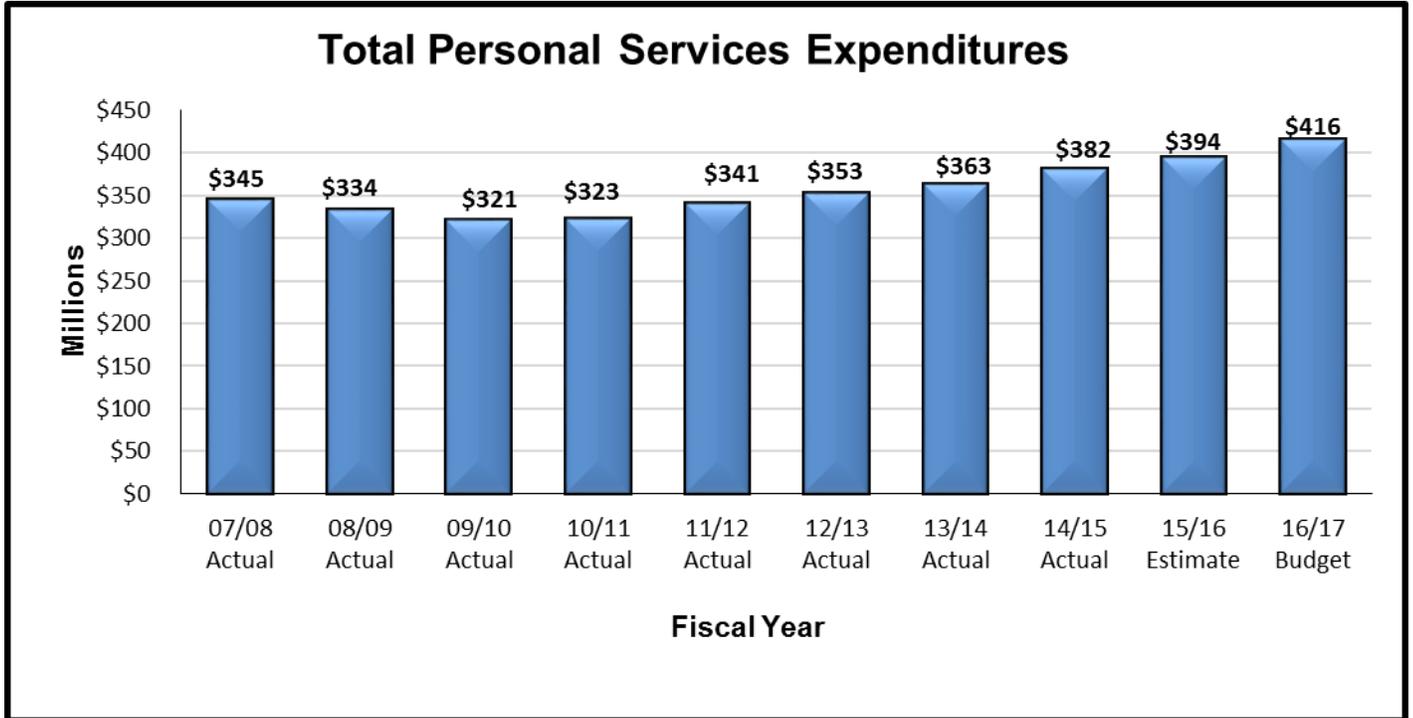


Figure 23: Total Personal Services Expenditures

Personal Services expenditures are approximately \$71 million higher than 10 years ago. When the first impacts of the Great Recession were felt, the City reduced salaries citywide by 2% and reduced over 500 Full Time Equivalent (FTE) positions. Additionally, the City placed the citywide step-pay program on hold from FY 2009/10 through FY 2011/12. As the economy improved, the prior 2% salary reduction was restored to employees in January 2012 and the step-pay program was reinstated with a year-by-year review effective in FY 2012/13.

Salary range adjustments are implemented on occasion to keep the City competitive in the local job market. The FY 2015/16 budget included a market salary adjustment for most positions within the City and, in accordance with the City's compensation plan, many of these positions were eligible for merit salary increase in the FY 2016/17 Budget. Although salary is an important component to attracting and retaining a quality workforce, City benefits also play an important role. The cost of employee benefits has had the greatest impact on the cost of personnel. Figure 24 illustrates the benefit cost of a position with a salary of \$50,000 in FY 2016/17 compared to the cost of the benefits on the same salary in FY 2005/06.

Budget & Financial Summaries

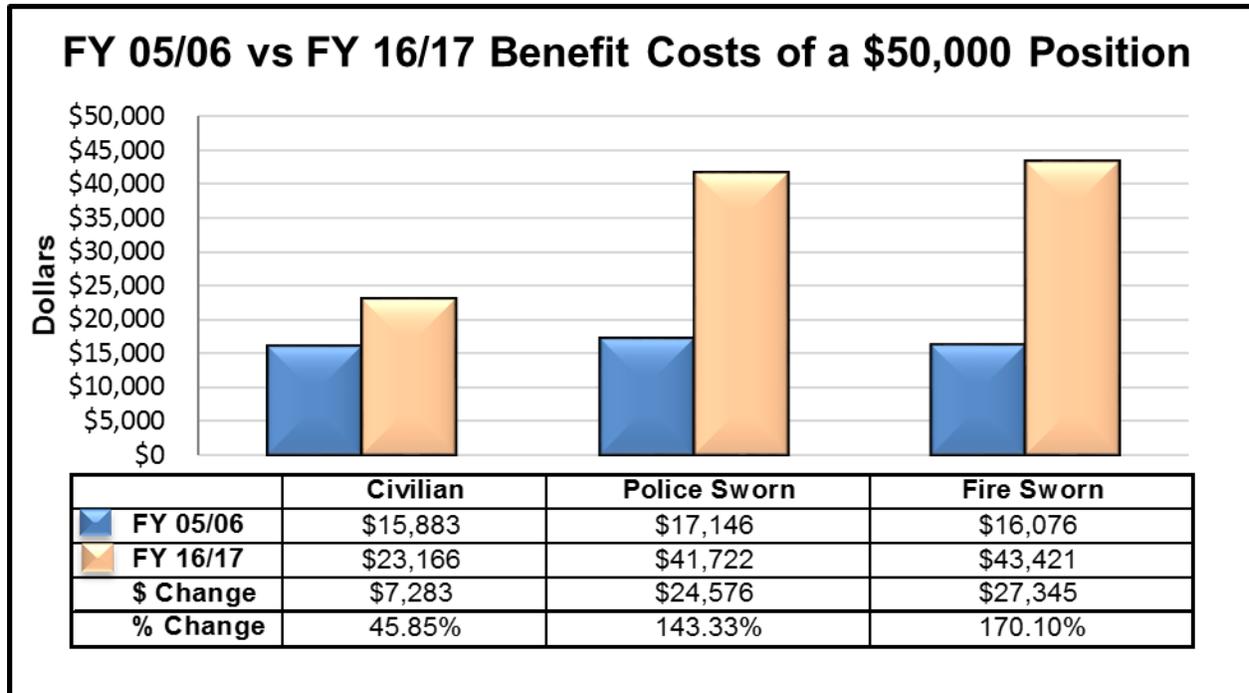


Figure 24: Benefit Costs of a \$50,000 Position

The cost of benefits for sworn employees has more than doubled over the period. Healthcare premium costs are the same for both sworn and civilian personnel. This difference in the cost increases is due to the increases in the City's required contribution to the respective retirement plans. The next section will discuss pension and health care costs in further detail.

Pension Costs

Most City of Mesa employees are members of the Arizona State Retirement System (ASRS). Sworn police and fire personnel are members of the Public Safety Personnel Retirement System (PSPRS), there are distinct City plans for police and fire. Some City judges and elected officials are included in the Elected Official Retirement System. The current annual increases in the ASRS and PRPRS contribution rates are shown in Figure 25, with the history of rate increases shown in Figure 26. The annual costs for Figure 25 include the net effect of the rate change and other personal services adjustments. Although the ASRS rate decreased slightly, the amount budgeted increased due to higher salary costs.

Retirement Plan	FTE	FY15/16 Rate	FY16/17 Rate	Rate Change	Contribution Change (All Funds)*
Arizona State Retirement System (ASRS)	2,460	11.35%	11.34%	-0.01%	+ \$16,984
Elected Official Retirement System (EORP)	7	85.36%	95.56%	10.20%	+ \$55,448
Public Safety Personnel Retirement System (PSPRS) – Fire	407	38.49%	41.24%	2.75%	+ \$1,669,032
Public Safety Personnel Retirement System (PSPRS) – Police	759	39.49%	42.38%	2.89%	+ \$818,166
Total	3,633				+ \$2,559,630

Budget & Financial Summaries

Figure 25: Retirement Employer Contribution Rates.

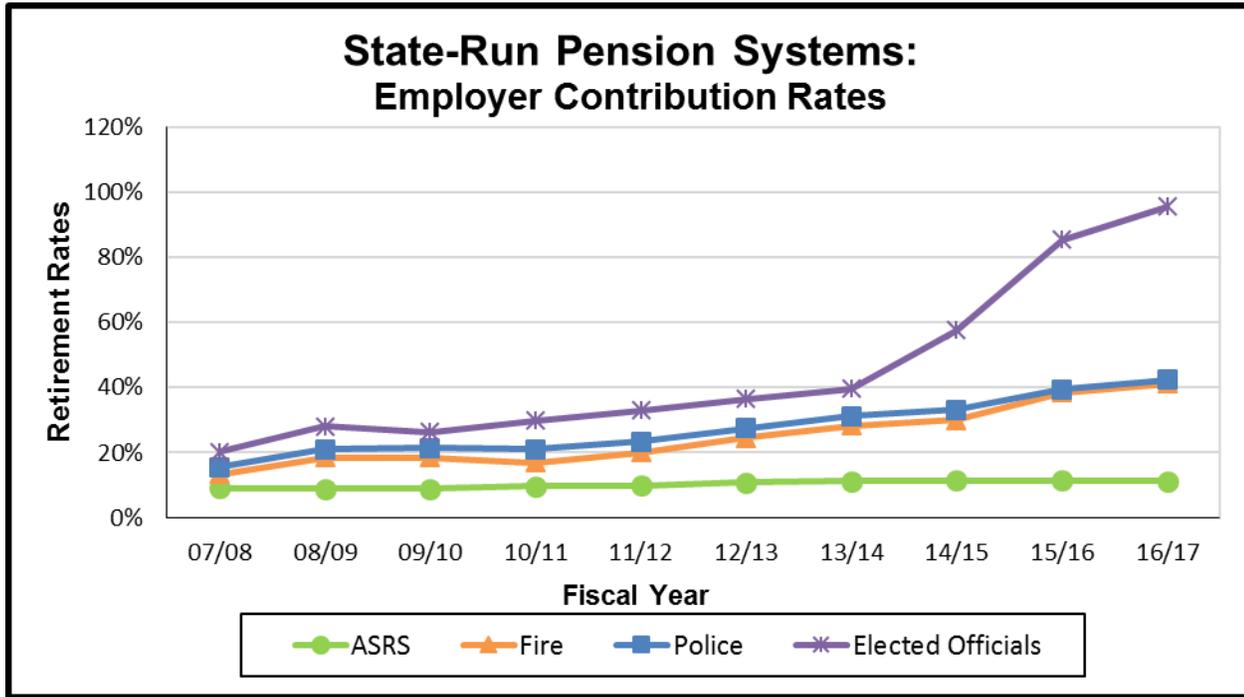


Figure 26: State-Run Pension Systems Employer Contribution Rates

Public Safety Personnel Retirement System (PSPRS)

The PSPRS is one of the largest expenditure pressures for the City. The City plans have large unfunded liabilities, and Mesa is experiencing large contribution increases to pay down that unfunded liability. For every \$100 in salaries Mesa pays to sworn Police and Fire employees, the City now must pay \$42.38 in pension contribution for police personnel and \$41.24 in pension contribution for fire personnel. In February 2014, the Arizona Supreme Court ruled that some cost-saving reforms made in 2011 to State-run public pension plans were unconstitutional for retirees. As a result of the ruling, the City’s police and fire plans were required to pay out benefits to retirees that would have been received had the reforms not been implemented. This additional cost resulted in a significant decline in the funded status of the plans, as shown in Figure 27.

Plan	As of June 30, 2013		As of June 30, 2015	
	Funded	Unfunded Liability	Funded	Unfunded Liability
Mesa - Fire/Medical	61.8%	\$ 135,654,327	54.5%	\$ 140,096,958
Mesa - Police	58.1%	\$ 270,325,643	51.1%	\$ 282,576,631
Total		\$ 405,979,970		\$ 422,673,589

Figure 27: Mesa PSPRS Plans - Funded Status (Pension and Health)

As a result of the decline in the funded status of the plans, contribution rates increased substantially. To ease the burden on participants, PSPRS allowed for a three-year phase-in of the contribution increase. In FY 2015/16, the City elected to contribute \$5.0 million more than in the prior fiscal year, which was more

Budget & Financial Summaries

than the three-year phase-in amount but less than the full contribution amount. In the FY 2016/17 Adopted Budget, the full contribution amount of \$8.7 million is budgeted.

In addition to the Arizona Supreme Court ruling that certain aspects of 2011 pension reforms were unconstitutional, increases to contributions rates are due to:

- Continued recognition of investment losses during 2008-2009 economic recession (smoothed over seven years)
- Adjustment of actuarial assumptions to account for anticipated permanent benefit increases/cost of living adjustments

The 2011 pension reforms remain in place for current PSPRS employees. However, other lawsuits challenging the legality of the reforms for current employees are pending resolution by the court. A ruling in these cases that reverses the reforms for current employees would result in additional major increases in PSPRS contribution amounts and rates for the City.

In 2016, Arizona voters approved Proposition 124, which made a number of reforms to PSPRS. Cost of living increases for current retirees were capped at 2% a year and employees enrolled in PSPRS after the changes cannot retire until they are 55. Additionally, new employees in PSPRS will need to make a higher pension contribution. Since most of the changes are for new employees, the changes have a small impact on the short term forecast.

Elected Officials Retirement Plan (EORP)

During FY 2012/13, the State closed the Elected Officials Retirement (EORP) defined benefit plan to newly-elected officials. After January 1, 2014, newly-elected officials may elect to participate in the Arizona State Retirement System (ASRS) or the new Elected Officials Defined Contribution Retirement System (EODCRS). The closing of the EORP plan caused a sharp increase in rates from FY 2013/14 to FY 2016/17 as the costs of current and future EORP retirees is dependent on the employer and employee contributions of the dwindling number of active EORP members (future retirees). But since there are very few Mesa employees that participate in EORP, the dollar impact to the City is relatively small.

Health Care Costs

Mesa considers having a competitive benefit package paramount to attracting and retaining a high quality workforce. To remain competitive, Mesa offers Medical, Dental, and Vision health plans for employees and their families. These plans are funded through contributions from both the City and employees. The City is self-insured; contributions are deposited into and health care-related costs are paid from the Employee Benefit Trust (EBT) fund. The City maintains a fund balance in the EBT fund to smooth contribution rate increases from year to year. Figure 28 shows the escalation of health care benefit claims the past 10 years.

Budget & Financial Summaries

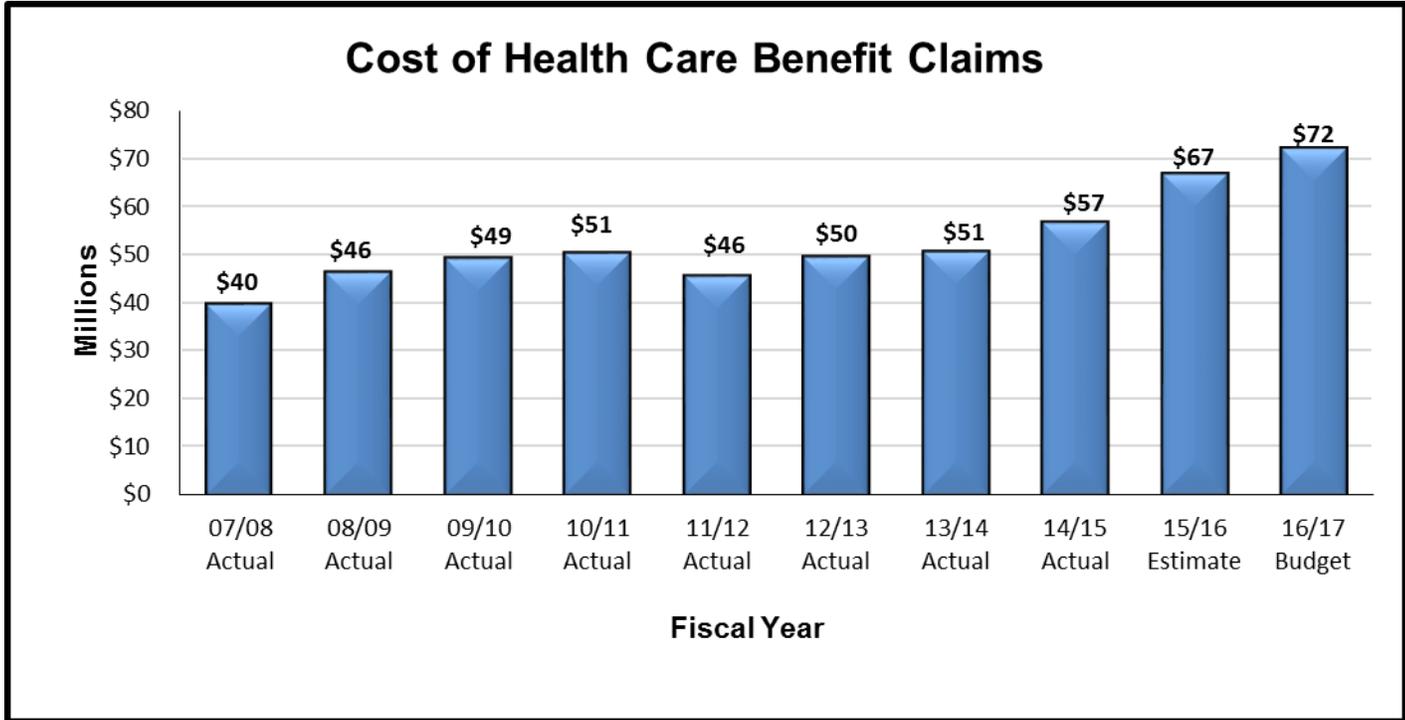


Figure 28: Cost of Health Care Benefit Claims

The City has experienced a large increase in health costs the past few years. The increase in costs is driven by a number of variables including nation-wide increases in the costs of care and prescription medication, Affordable Care Act fees and taxes, and an increase in severe claims from benefit plan participants. To help cover these increased costs, in calendar year 2017, contribution rates for both employees and the City will increase 8%. The long-range forecast includes continued escalation of health care costs and increases to City and employee contribution rates.

Budget & Financial Summaries

Positions

The cost of personnel accounts for the largest portion of operating expenditures in the City. Labor is tracked by full-time equivalents (FTE) for a 40-hour workweek. For example, two part-time employees who each work 20 hours a week (or 50%) would equal one full-time equivalent. The budgeted personnel FTEs for each fiscal year are shown in Figure 29.

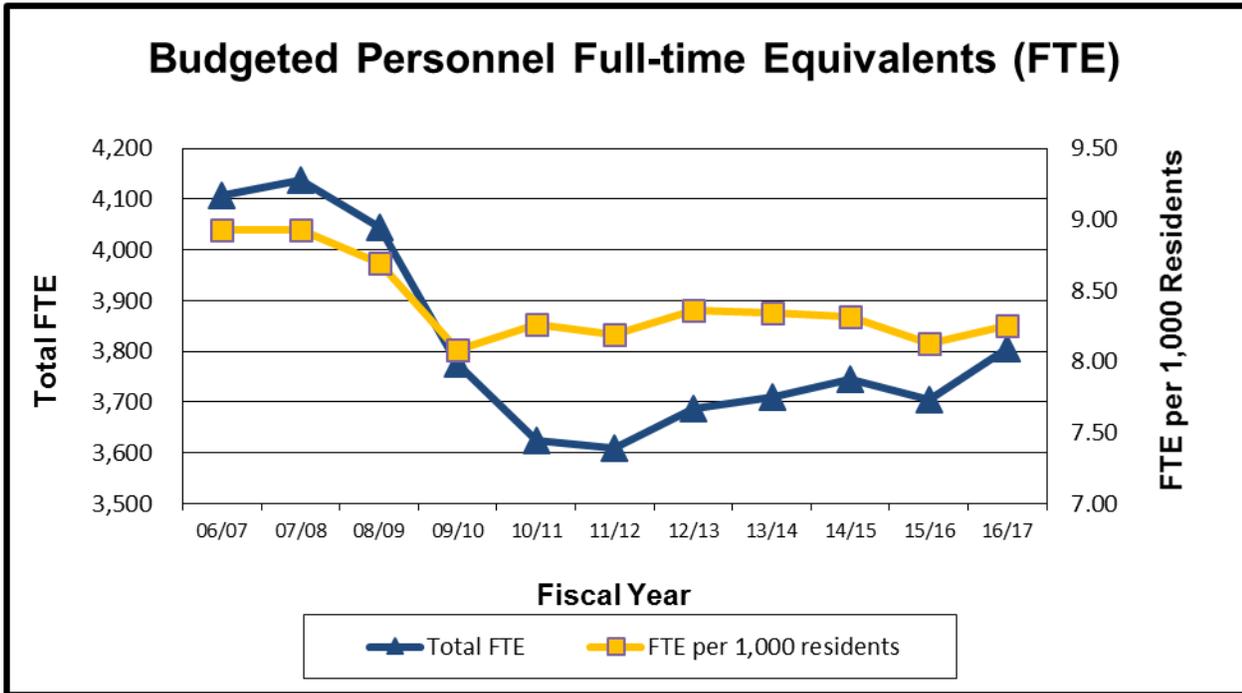


Figure 29: Budgeted Personnel Full-time Equivalents (FTE)

During the Great Recession, the City was forced to reduce labor costs in order to maintain a balanced budget. To reduce labor costs, more than 500 positions were eliminated. With the recent slow increase in revenues, a small number of critical positions have been added in subsequent years. In order to more closely match ongoing expenditures with ongoing resources, the City implemented reductions again in FY 2015/16.

In the FY 2016/17 Adopted Budget, 12 positions were added in the Police Department to better respond to emergencies involving individuals with mental issues and to increase bicycle patrols along the light rail corridor. Positions were also included to staff newly-constructed parks and to assist with the construction of the Signal Butte Water Plant. Additionally, due to Federal regulations, a number of previously contracted workers were made part-time, non-benefited employees. While this change increased the number of FTEs, it decreased temporary services expenditures, so the change did not increase the overall City budget. Even with these increases in FTEs, the City is well below the staff level per 1,000 residents that it had before the Great Recession.

Budget & Financial Summaries

During FY 2015/16, a net increase of 59.9 FTE mid-year changes were added after budget adoption. The increase in the Service Maintenance, Administrative Support, and Paraprofessional categories is mainly attributed to the conversion of temporary employees to part-time, non-benefited employees. This change had no effect on the overall City budget, as the increase in FTEs is offset by a decrease in contracted, temporary services.

The FY 2016/17 Adopted Budget includes a net increase of 42 FTEs. These modifications are shown by position category in Figure 30.

Full-Time Equivalent (FTE) Changes By Employee Category							
Category	FY 2015/16 FTE	Mid -Year Changes	Reductions	Additions	Net Change	Percentage Net Change	FY 2016/17 FTE
Elected Officials	7.0	0.0	0.0	0.0	0.0	0.00%	7.0
Officials & Administrators	131.0	(1.0)	0.0	0.0	(1.0)	(0.76%)	130.0
Professional	702.5	2.5	0.0	2.0	4.5	0.64%	707.0
Paraprofessionals	169.0	17.2	0.0	0.0	17.2	10.18%	186.2
Protective Service Workers	1,046.0	0.0	0.0	12.0	12.0	1.15%	1,058.0
Administrative Support	523.2	11.8	0.0	4.5	16.3	3.12%	539.5
Technicians	381.0	0.0	0.0	5.0	5.0	1.31%	386.0
Skilled Craft Workers	338.4	0.0	0.0	1.0	1.0	0.30%	339.4
Service Maintenance	405.6	29.4	0.0	17.5	46.9	11.56%	452.5
Total FTE	3,703.7	59.9	0.0	42.0	101.9	2.75%	3,805.6

Figure 30: Full-Time Equivalent (FTE) Changes

Budget & Financial Summaries

Bonds and Debt Service

Bonds

The City issues debt in the form of bonds in order to finance long-term capital improvements such as streets, buildings, utility systems, etc. Because municipal bonds are typically tax-exempt, they usually carry a lower interest rate than other types of funding, and are therefore an attractive source of financing. Bond funds are not used to fund ongoing operating costs. It is a “best practice” that municipal bonds have at least the same useful life as the length of the bond repayment schedule. For example, if the City issues a 20-year bond, the funded projects should have at least a 20-year expected useful life (e.g., a building would qualify, but a vehicle would not). This allows the City to meet infrastructure needs while paying for the assets (via debt service payments on the bonds) as they are used. A competitive bidding process is generally used to sell bonds in order to ensure the lowest possible cost.

Bond financing allows the City to continue to place a high priority on infrastructure investment to attract and service future development. The FY 2016/17 budget includes \$258,581,000 in bond spending in order to finance capital projects, which is 15.5% of total budgeted expenditures. The City will utilize remaining bond proceeds from prior issuances, and issue new bonds during the fiscal year, to pay for the projects.

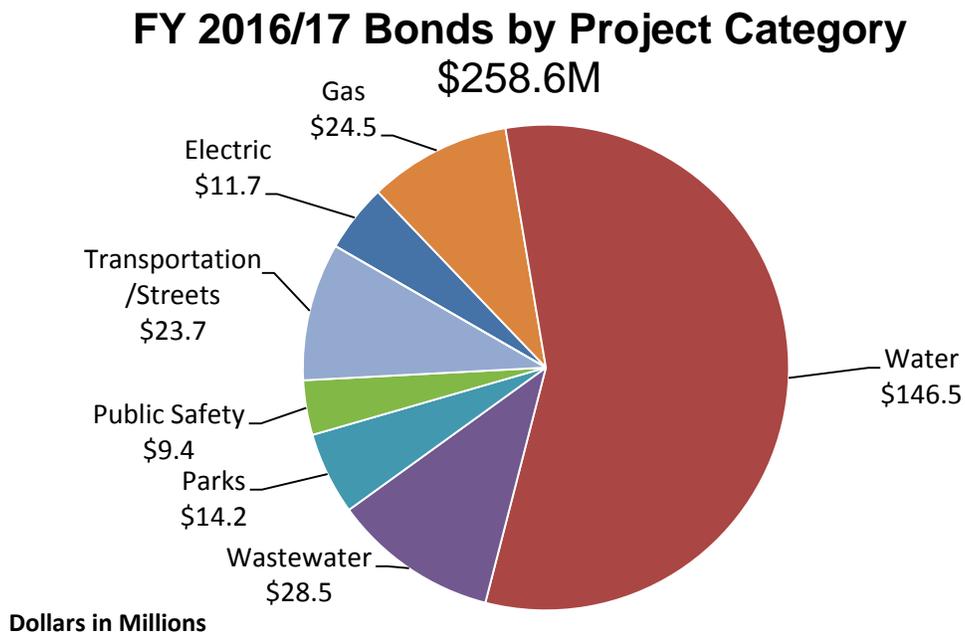


Figure 31: Bonds by Project Category

Funding has been included in the FY 2016/17 budget to expand the Greenfield Wastewater Treatment Plant and to construct a new water treatment plant, including the associated distribution infrastructure. The financing of these projects is available through utility revenue bonds authorized by Mesa voters in November 2014. Repayment of the bonds is funded through rates paid by utility customers. The customers served by these plants will help to pay the new debt service related to the projects.

Budget & Financial Summaries

Funding is also included for continuation of citizen initiated and approved parks projects, as well as recently approved public safety and transportation projects. Planned park improvements include renovation of Pioneer Park and the development of Eagles Park on the former Mesa Junior High School site. The opening of the Mesa Regional Fire and Medical Dispatch Center and Emergency Operation Center will ensure the City has the proper resources to address public safety needs. Scheduled street improvements include the secondary phases for initial projects on Mesa Drive and in the Fiesta District.

Bond Rating

A significant factor in determining the interest rate that the City pays on bonds is the perceived ability of the City to pay interest and repay principal on the bonds. This ability is assessed by private ratings companies that assign each of the City’s bond issuances a rating. Figure 32 illustrates the bond ratings that the City received during the Series 2016 bond sale process.

Series 2016 Bond Ratings		
Type of Bond	Standard & Poor’s	Moody’s
General Obligation Bonds	AA-	Aa2
Utility Systems Revenue Bonds	AA-	Aa2

Figure 32: Series 2016 Bond Ratings

Types of Bonds

The City uses two main types of bond funding: general obligation bonds and utility systems revenue bonds. As shown in Figure 33, utility systems revenue bonds fund the majority of City projects in the FY 2016/17 budget. In comparison, only about 18% of projects are funded by general obligation bonds.

Budget & Financial Summaries

FY16/17 Budget - Bonds by Type

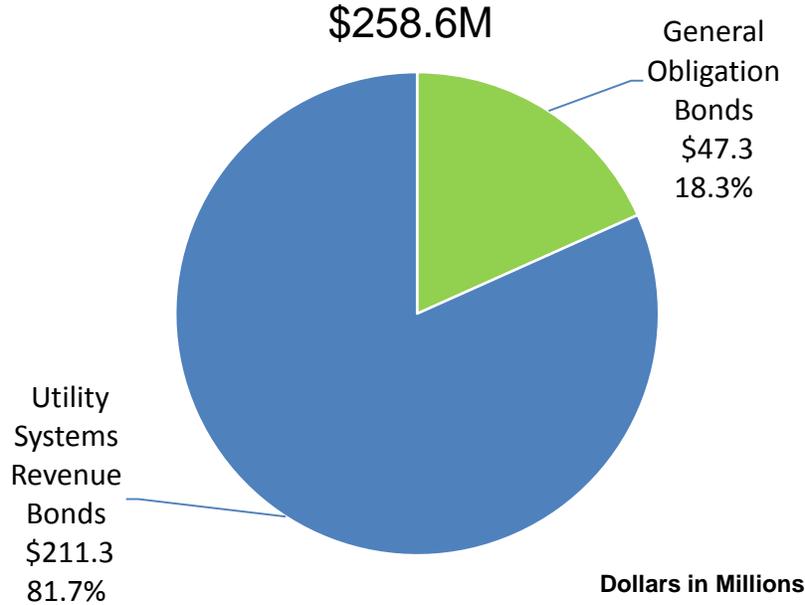


Figure 33: Bonds by Type

General Obligation Bonds

General obligation bonds are used to finance public infrastructure such as parks, streets, police, and fire facilities. General obligation bonds are backed by the “full faith and credit” of the City, meaning that the City pledges to take whatever action is necessary to raise the revenue to repay the loan. Principal and interest payments on the bonds are funded by a secondary property tax, development impact fees, and a court construction fee. If these revenue sources are not sufficient, the General Fund (sales tax revenue) is used to fund the remaining portion of the payment.

In November 2008, voters authorized general obligation bonds with ballot language stating that the debt service for the projects would be paid by a secondary property tax (rather than from the General Fund). Budgeted secondary property tax revenue in FY 2016/17 is \$33,441,000. This revenue offsets debt service costs to the General Fund.

The Arizona Constitution (Article 9, Section 8, Paragraph 1) imposes two distinct limits on the city’s issuance of general obligation bonds. The limits are based on the aggregate net assessed value of property used for the levy of secondary property taxes (ARS 35-503).

- i. 6% Limit – For general municipal purposes up to 6% of net assessed value.
- ii. 20% Limit (in addition to the 6% limit) – For purposes of water, artificial light, or sewers, open space preserves, parks, playgrounds and recreational facilities, public safety, law enforcement, fire and emergency services facilities and streets and transportation facilities up to 20% of net assessed value.

Budget & Financial Summaries

The debt limit calculations are included in Figure 34 below. The City is well within the statutory general obligation debt limit.

FY 2016-17 General Obligation Bond Capacity			
	20% Limit	6% Limit	Total
Legal Bond Limit	\$ 577,658,122	\$ 173,297,437	\$ 750,955,559
Outstanding Bond Debt	\$ 349,902,931	\$ 1,047,069	\$ 350,950,000
Remaining Bond Capacity	\$ 227,755,191	\$ 172,250,368	\$ 400,005,559
Percent of Debt Limit Used	61%	1%	47%

Figure 34: FY 2016-17 General Obligation Bond Capacity

Property Tax

The City does not levy a primary property tax.

Secondary property taxes are restricted to repayment of general obligation bond debt. Accordingly, the City's property tax levy is used to pay principal and interest on general obligation (G.O.) bonds issued to finance capital infrastructure in the City.

After general obligation bonds were authorized in the November 2008 election, the City levied a secondary property tax for FY 2009/10. This levy included an amount to pay for some existing debt service that was authorized prior to 2008 in order to offset the operating cost to the General Fund of two new fire stations. In FY 2013/14, the levy was adjusted to fund debt service from Parks bonds authorized in 2012, as well as a small amount of debt service authorized prior to 2008 in order to balance the budget. In FY 2014/15, the levy was increased to include the cost of debt service for public safety and streets bonds authorized by voters in 2013. A flat amount has been levied in FY 2016/17 and the two years prior, as seen in Figure 35 below.

Budget & Financial Summaries

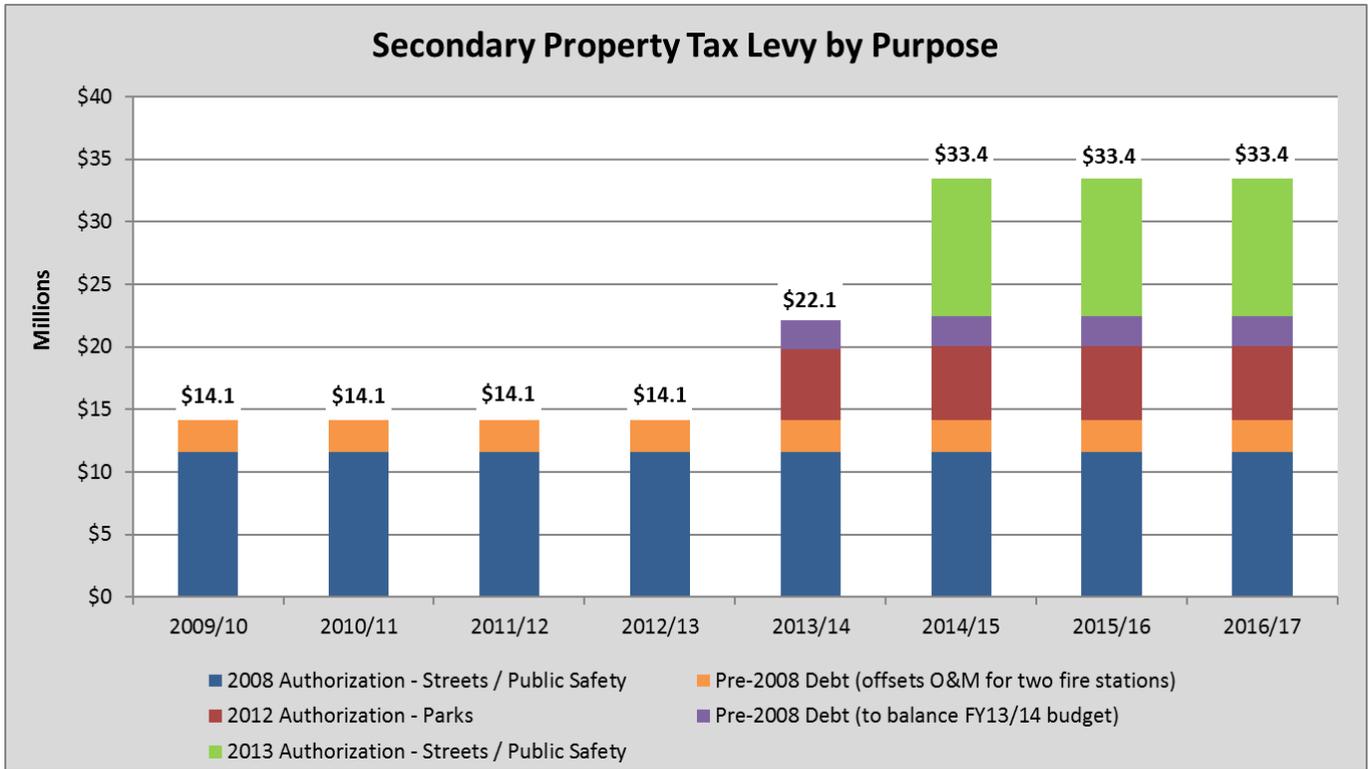


Figure 35: Secondary Property Tax Levy by Purpose

Property Tax Levy

The City uses the tax levy (not the tax rate) to manage the secondary property tax. Unless new general obligation bonds are authorized by voters, or the Council provides specific direction to alter the levy, the tax rate is adjusted to maintain the same levy from one year to the next. The amount of the levy is intended to fund the annual cost of debt service over the life of the bonds. State law (A.R.S. §45-458(A)) limits a secondary property tax levy to the expected amount of general obligation principal and interest due, plus a reasonable delinquency factor.

The FY 2016/17 secondary property tax levy is \$33,440,629 and the rate is \$1.1578 per \$100 of net assessed value. The tax levy is calculated by multiplying the total net assessed value of property in Mesa by a property tax rate per \$100 of value. The two parts of this formula (net assessed value and tax rate) are explained below.

Assessed Property Value

The Maricopa County Assessor’s Office and the Arizona Department of Revenue determine a “full cash value” for all property in the City of Mesa on an annual basis. Property values used each year are based on market values from approximately two to three years prior. For example, the FY 2016/17 assessed value is based on property valuations from mid-2013 to mid-2014. An assessment ratio is applied to the full cash value of property based on property classification, which determines the “assessed value” of a property. Excluding any exemptions from the assessed value determines the “net assessed value” of a

Budget & Financial Summaries

property, which is used for taxing purposes. City of Mesa secondary net assessed value for recent fiscal years is shown in Figure 36.

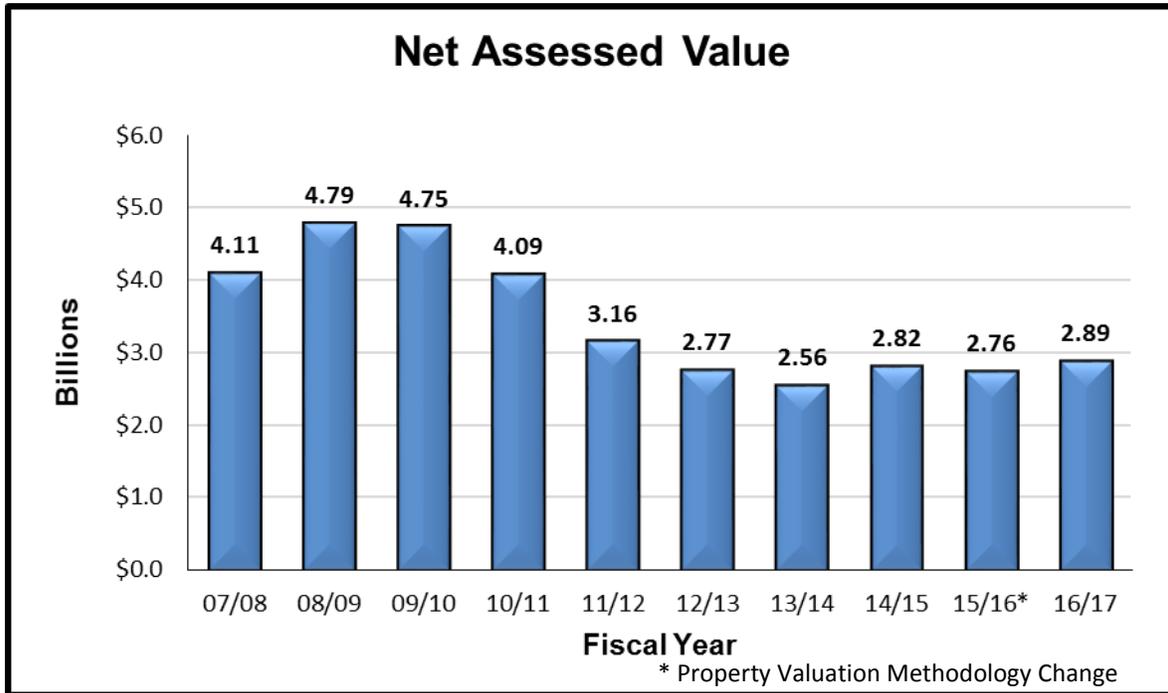


Figure 36: Net Assessed Value

Historically, limited property value has been used to levy primary property tax and full cash value has been used to levy secondary property tax. In November 2012, Arizona voters approved an amendment to the state constitution regarding property valuation. As a result, beginning in FY 2015/16, all property tax is based on limited property value, which is the lesser of full cash value or the prior year’s limited property value increased by 5%.

The full cash value (based on market value) of property in Mesa increased by 11% in FY 2016-17. The net assessed value, which is the property value subject to taxation and based on the limited property value, increased 4.7%. Therefore, the FY 2016-17 secondary property tax rate is reduced by 4.5% in order to maintain the same \$33.4 million total levy (see Figure 37).

Property Value, Rate, and Levy - FY 15/16 vs. FY16/17				
	FY15-16	FY16-17	\$ Change	% Change
Full Cash Value*	\$33.9 Billion	\$37.6 Billion	+\$3.7 Billion	11.1%
Net Assessed Value* (taxable amount - based on Limited Property Value)	\$2.76 Billion	\$2.89 Billion	+\$0.13 Billion	4.7%
Secondary Property Tax Rate (per \$100 of Net Assessed Value)	\$1.2125	\$1.1578	-\$0.0547	-4.5%
Secondary Property Tax Levy	\$33.4 Million	\$33.4 Million	\$0	0.0%

*Source: Maricopa County Assessor Preliminary (February) Tax Year 2015 and 2016 Property Value Abstracts

Budget & Financial Summaries

Figure 37: Property Value, Rate, and Levy: FY15-16 to FY16-17

Although, the full cash value of all City property increased by 11%, property valuation changes vary by classification of property, as shown in Figure 38.

Full Cash Value by Property Classification: FY15-16 to FY16-17					
Class	Description	FY15-16	FY16-17	\$ Change	% Change
1	Commercial	\$ 5.3 B	\$ 6.2 B	+\$0.9 B	+16%
2	Land/Agriculture	\$ 4.8 B	\$ 5.3 B	+\$0.5 B	+12%
3	Primary Residential	\$16.2 B	\$17.4 B	+\$1.2 B	+8%
4	Rental	\$ 7.6 B	\$ 8.6 B	+\$1.0 B	+13%
Other	Miscellaneous	\$ 0.0 B	\$ 0.1 B	+\$0.1 B	+256%
TOTAL		\$33.9 B	\$37.6 B	+\$3.7 B	+11%

Source: Maricopa County Assessor Preliminary (February) Tax Year 2015 and 2016 Property Value Abstracts

Figure 38: Full Cash Value by Property Classification: FY15-16 to FY16-17

Impact to Property Owners

The combined effect of higher property values and a lower property tax rate results in no net impact to the average property owner in the City in FY 2016-17. Owners of a median-valued residential property in Mesa would pay \$126 in city property tax.

For additional detail on property valuation and property tax, see:

Maricopa County Department of Finance

<http://www.maricopa.gov/Finance/PDF/Tax/PropertyTaxOverview%2010222013.pdf>

Maricopa County Assessor

<http://mcassessor.maricopa.gov/category/frequently-asked-questions/property-tax/>

Arizona Tax Research Association

<http://www.arizonatax.org/publications/books>

Budget & Financial Summaries

Utility Systems Revenue Bonds

The second main type of bonds the city uses are utility systems revenue bonds.

Utility Systems Revenue Bonds

Utility systems revenue bonds have no statutory limitations as to the amount that may be issued. Projects that fall into this category are gas, water, wastewater, electric, and solid waste projects. Bonds used for these projects are repaid from revenues received from the customers of that particular utility. Utility system charges and development impact fees fund the repayment of utility revenue bonds.

The City’s revenue bond ordinances require that net revenues equal at least a ratio of 1.2 of the principal and interest requirement in each fiscal year for Utility Systems Revenue Bonds. These bonds include electric, gas, solid waste, water and wastewater bonds. The ratio is a comparison of net revenues to debt service expenses (Coverage Ratio = Net Revenue/Debt Service) as published in the official statement for the 2016 utility revenue bond issuance.

Utility System Revenue Bonds Debt Coverage (in millions)					
Fiscal Year	Operating Revenues	Operating Expenses	Net Revenue Available for Debt Service	Debt Service	Debt Coverage Ratio
2010/11	\$287.0	\$131.3	\$155.7	\$55.4	2.81
2011/12	\$302.8	\$131.6	\$171.2	\$64.8	2.64
2012/13	\$302.7	\$134.4	\$168.3	\$68.0	2.47
2013/14	\$335.0	\$138.7	\$196.3	\$67.3	2.92
2014/15	\$322.8	\$137.9	\$184.9	\$67.6	2.74

Figure 39: Utility Systems Revenue Bonds Debt Coverage

Other Revenue Bonds

In the past, the city has issued excise tax bonds, which are another type of revenue bond.

Excise Tax Bonds

Excise taxes are taxes paid when purchases are made on a specific good, such as gasoline. Excise tax bonds are repaid from revenues derived from taxation of a particular good or activity. The bonds are backed by the City’s excise tax revenue (city sales and use tax; state shared revenues; licenses, fees, and permits; fines and forfeitures; etc.). For example, Highway User Revenue Fund (HURF) bonds are secured by gasoline tax revenues received from the State of Arizona.

Excise tax bonds were issued by the City in 2013 to finance the construction and renovation of Spring Training facilities. In November 2010, Mesa voters approved a resolution for the City to expend public funds to construct a city-owned Spring Training baseball facility. The City issued \$104.5 million of excise tax bonds to support the construction and renovation of Spring Training facilities at Riverview (Chicago

Budget & Financial Summaries

Cubs) and Hohokam (Oakland Athletics) Parks. The City is in the process of selling land owned in Pinal County in order to retire the Excise Tax bond principal.

Bonds per Capita Ratio

After the City receives voter authorization and is ready to proceed with approved capital projects, the City issues (sells) bonds and outstanding bond debt increases. Each year, the City also retires (pays off) a portion of existing debt. As of June 30, 2015, the City's total outstanding bond debt is \$1,543,935,961. To put this number in perspective, the City's total bond debt per capita (per resident) is \$3,389.

An Arizona Department of Revenue comparison of different cities' bond debt per resident is shown in Figure 40. The outstanding debt for each city or town as of June 30, 2015 is compared to the population of each city or town as of July 1, 2014. Note the nearly one-year lag between outstanding debt and population dates.

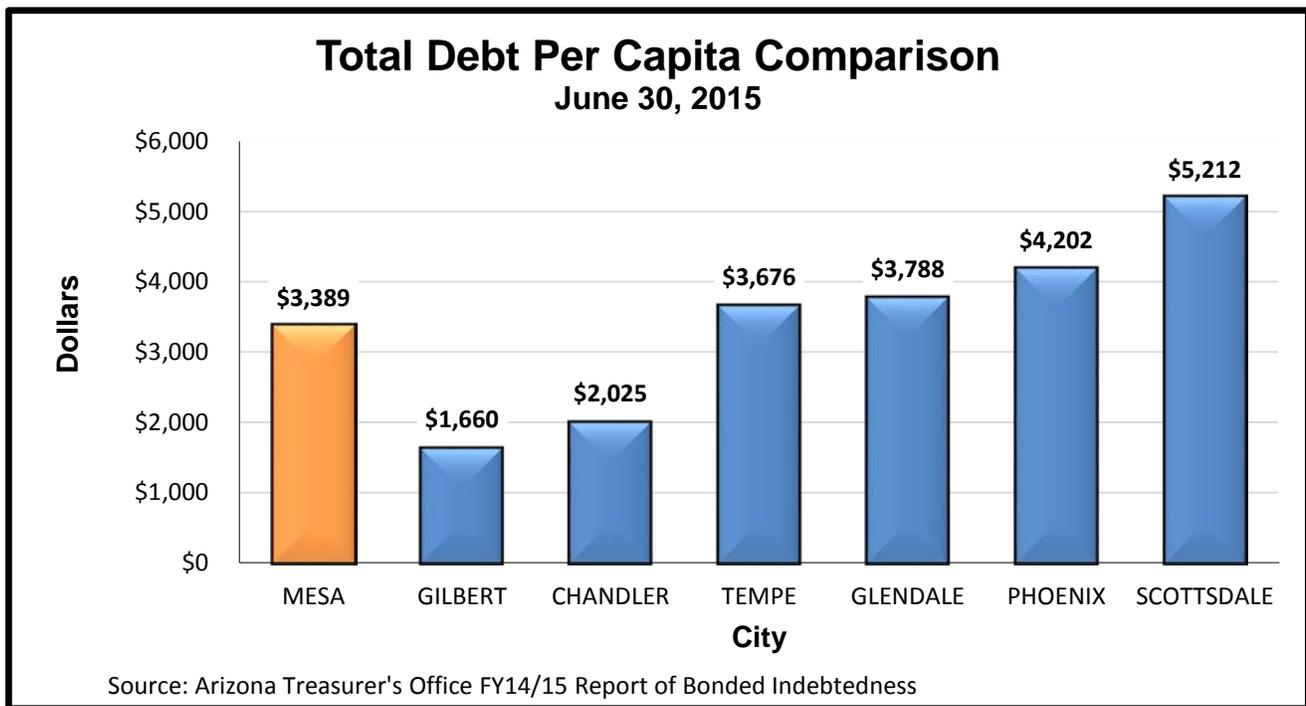


Figure 40: Total Bond Debt per Capita Comparison

Bond Authorization

At the beginning of FY 2016/17, the City has \$675,484,190 in unissued bond authorization remaining. The following bond authorization summary (Figure 41) outlines the City's prior available bond authorizations, the 2016 bond sale amounts, and the authorization remaining.

Budget & Financial Summaries

Remaining Bond Authorization Summary				
Program	Statutory Bond Type	Prior Available Authorization	2016 Bond Sale	Remaining Authorization
General Obligation Bonds				
Public Safety	20%	\$ 45,705,000	\$ (22,490,000)	\$ 23,215,000
Fire and Medical	20%	\$ 4,974,000	\$ (2,460,000)	\$ 2,514,000
Library	6%	\$ 7,944,000	\$ -	\$ 7,944,000
Park and Recreation	20%	\$ 45,745,000	\$ (2,310,000)	\$ 43,435,000
Storm Sewer	20%	\$ 7,003,000	\$ -	\$ 7,003,000
Transportation/Streets	20%	\$ 67,360,000	\$ (10,440,000)	\$ 56,920,000
Utility Revenue Bonds				
Natural Gas	Utility	\$ 70,605,000	\$ (3,110,000)	\$ 67,495,000
Water	Utility	\$ 304,785,402	\$ (72,940,000)	\$ 231,845,402
Wastewater	Utility	\$ 215,022,788	\$ (12,640,000)	\$ 202,382,788
Solid Waste	Utility	\$ 3,570,000	\$ -	\$ 3,570,000
Electric	Utility	\$ 28,010,000	\$ (1,810,000)	\$ 26,200,000
Highway User Revenue Bonds				
Streets	HURF	\$ 2,960,000	\$ -	\$ 2,960,000
Total Bonds		\$ 803,684,190	\$ (128,200,000)	\$ 675,484,190

Figure 41: Remaining Bond Authorization Summary

Proceeds received from the sale of bonds are used to pay for the design, construction, acquisition and land purchase components of certain capital projects that the City will begin or continue during FY 2016/17. The remaining bond authorizations listed above represent portions of bond authorizations approved by the City electorate at bond elections held in the years 1987, 1994, 1996, 2004, 2010, 2012, 2013, 2014.

Budget & Financial Summaries

Debt Service

Debt service requirements impact the City’s financial condition and can limit flexibility in responding to changing circumstances or priorities. When debt is issued, it obligates the City to make regular payments for periods of up to 30 years. The outstanding bond debt balance is paid back over time through annual principal and interest payments (debt service payments). The City’s goal is to have a consistent level of debt service obligations and to have future general obligation debt service funded through the secondary property tax levy, creating a stable financial environment for providing consistent services.

The FY 2016/17 budget for existing debt service is \$177,269,743, representing 10.6% of the City’s operating budget. The budget also includes debt service of \$185,102,963 for potential bond refundings (refinancings).

Debt service schedules for Mesa’s two primary bond types (General Obligation and Utility Systems Revenue) are shown in Figure 42 and Figure 43.

General Obligation Debt Service

The scheduled debt service payments for the GO bonds are shown in Figure 42. Debt service schedules are included in the Financial Schedules section of this book.

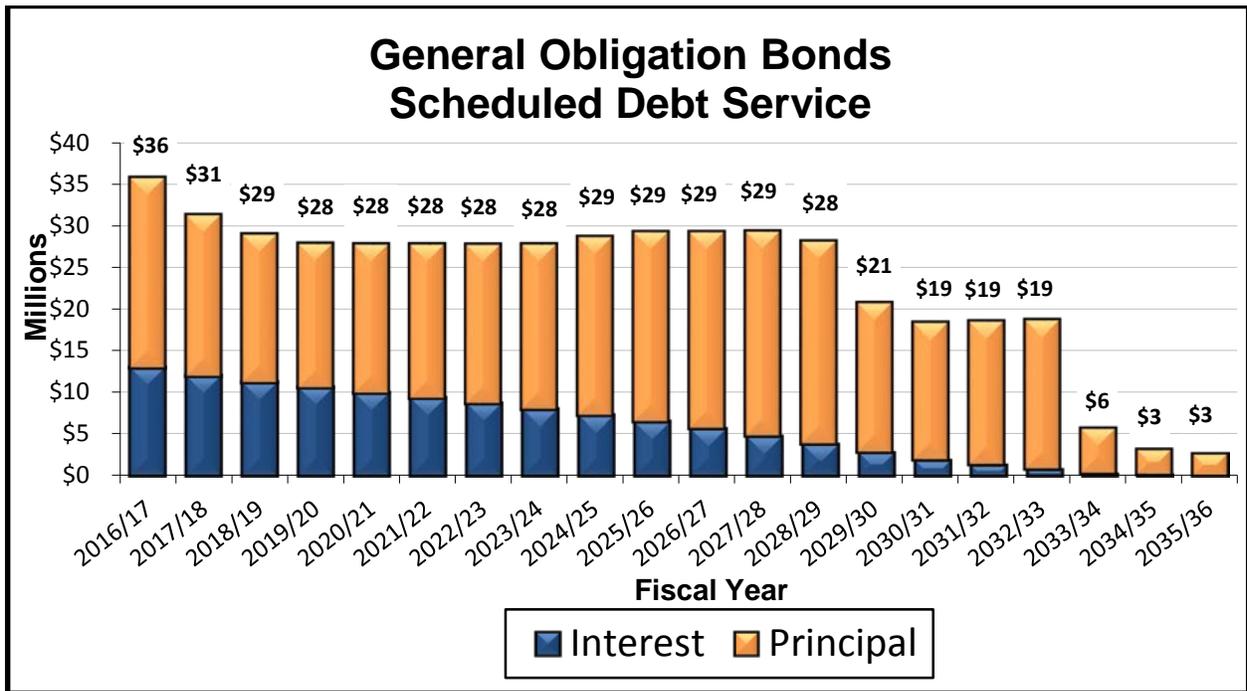


Figure 42: G. O. Bonds Scheduled Payments

Utility Systems Revenue Debt Service

Debt service payments for utility revenue bonds are funded by rate charges paid by utility customers. Utility systems revenue bonds scheduled debt service payments by fiscal year can be seen in Figure 43. Debt service schedules are included in the Financial Schedules section of this book.

Budget & Financial Summaries

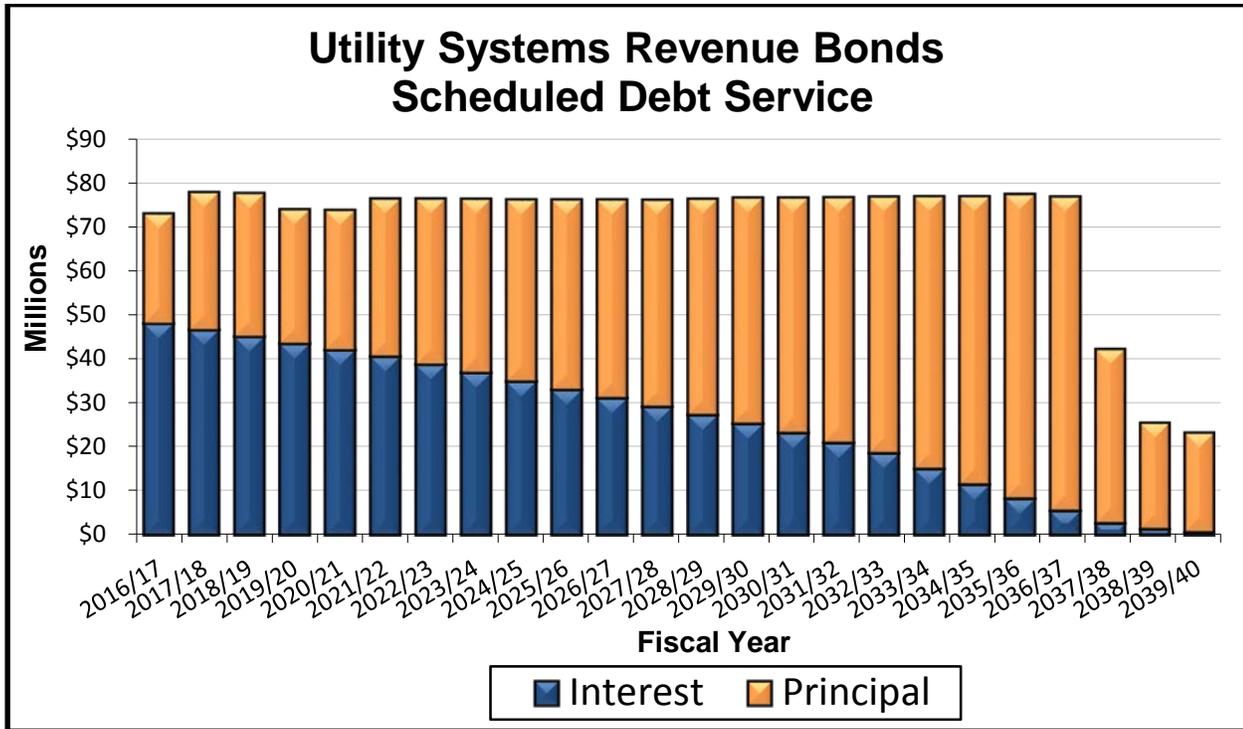


Figure 43: Utility Systems Revenue Bonds Scheduled Debt Service

Budget & Financial Summaries

The Budget Requirements and Limitations

Budget Requirements and Limitations

The City of Mesa is bound by the requirements of the City financial policies, Arizona Constitution, various State statutes, the Mesa City Charter, and Generally Accepted Accounting Principles (GAAP) including limitations on the amount of annual expenditure appropriation, as well as limitations on actual expenditures. There are also requirements for the issuance, type and amount of debt; budget calendar dates; and the number and type of public notices that must be made as part of the budget process.

The Arizona Constitution requires the adoption of a balanced budget, which is “all-inclusive” (Title 42 Arizona Revised Statutes (ARS)). This means that budgeted revenues and other resources must be equal to budgeted expenditures and that no expenditure may be made without appropriation. Because of this, it is incumbent upon the City to ensure that the budget includes sufficient appropriation for unanticipated revenues (e.g., unanticipated grant awards) that may become available during the fiscal year, as well as other unanticipated expenses.

The Arizona Constitution and State statutes also establish an expenditure limitation for all cities and towns. Unless the City Council and the voters of a city approve an expenditure limitation alternative, the State-imposed limitation applies for the fiscal year in question. The State expenditure limitation is based on the City’s budget as of FY 1979/80 adjusted for inflation and population. As a result of this regulation, even if the City were to have revenues in excess of the expenditure limitation, it would not be able to appropriate or spend these monies. In November 2014, City voters passed the Locally Controlled Alternative Expenditure Limitation, also known as the “Home Rule” Option. The Home Rule Option allows the City to determine its own expenditure limitation, within available resources. The Home Rule Option remains in effect for the four fiscal years following its passage by the voters. In the case of Mesa’s 2014 Home Rule option, this includes FY 2015/16 through FY 2018/19.

Arizona’s property tax system utilizes a statutorily-defined Limited Property Value (ARS §42-13301) and a legislatively-adopted property tax rate to establish the tax due.

The amount of primary property tax that a county, city, town or community college district may levy is limited by the Arizona Constitution. Each taxing entity’s “levy limit” was established in 1980, and that limit can increase by up to 2% each year, plus the value of any new construction. The City of Mesa does not currently levy a primary property tax.

Secondary property taxes in Arizona may only be levied for voter-approved budget overrides, special districts, or to pay for bonded indebtedness. The City instituted a secondary property tax for the repayment of bond debt associated with a 2008 General Obligation bond election. Subsequently, the first levy and receipt of secondary property tax took place in FY 2009/10.

Financial Policies

Beyond the requirements set by the State of Arizona, the City of Mesa has also adopted a set of financial policies. These policies identify and outline the financial aspirations of the City. They are intended to serve as guidelines for the City Council and City staff alike in the decision-making processes related to the City’s

Budget & Financial Summaries

financial operations and the development of financial forecasts, the annual budget, and capital improvement plans.

Below are highlights of the financial policies of the City of Mesa. The policies identify guidelines applicable to ten specific areas that support fiscal responsibility.

- Financial Policy 1 – The Annual Budget:** the adopted budget needs to be balanced, monitored and include performance measures.
- Financial Policy 2 – Fund Balances and Contingency Fund Targets:** the adopted budget will maintain an unrestricted fund balance of 8-10% per fiscal year in key funds.
- Financial Policy 3 – Fees and Charges:** policies to provide a consistent, stable, fair and appropriate means to fund public services.
- Financial Policy 4 – Debt Issuance and Management:** policies and guidelines to appropriately issue debt according to state and federal guidelines.
- Financial Policy 5 – Capital Improvement Program (CIP) and Asset Replacement:** the provision for a rolling five-year projection of the City’s capital projects to identify future financial requirements as part of the overall financial forecast.
- Financial Policy 6 – Investments and Cash Equivalents:** policies for the investment of City resources to balance risk and return while preserving sufficient liquidity.
- Financial Policy 7 – Financial Reporting:** policies to report the City’s finances in a way to satisfy both management and the need for government transparency.
- Financial Policy 8 – Long Range Planning and Forecasting:** policies used to accurately assess future finances to allow for resource allocation adjustments as necessary.
- Financial Policy 9 – Risk Management:** policies designed to protect against losses that would affect the ability to provide ongoing services and to reduce risk overall.
- Financial Policy 10 – Amending and Updating Financial Policies:** these financial policies are subject to regular review and will be revised as needed.

A full version of these policies is included in the Financial Schedules section of this book.

Budget & Financial Summaries

Legal Requirements

Arizona law and the Mesa City Charter include a litany of legal requirements for adoption of the budget and the levy of property tax. Figure 44 includes the major steps and legal deadlines in the budget process, including the date that each step was completed during the FY 2016-17 budget process.

Summary of Major Steps and Legal Deadlines in the FY 2016/17 Budget Process			
Action Required	City Charter Deadlines	Arizona State Statute Deadlines	Date Completed
Operational Budget Process			
City Council adopts tentative budget	None	On or before the third Monday in July	June 6, 2016
Publish summary of tentatively adopted budget and notice of public hearing which must precede final adoption.	None	Once a week for two consecutive weeks following tentative adoption and before final adoption.	June 11, 2016 June 18, 2016
City Council holds public hearing and adopts final budget	None	On or before the 14th day before a tax levy is adopted	June 20, 2016
City Council adopts secondary property tax levy.	None	On or before the 3rd Monday in August.	July 5, 2016
Capital Improvement Program Process			
Publish summary of the Five Year Capital Improvement Program and notice of public hearing which must precede final adoption	One publication at least two weeks prior to public hearing.	None	April 30, 2016
City Council holds public hearing and adopts the Five Year Capital Improvement Program	Not less than 2 weeks after the publication	None	May 16, 2016
Utility Rate Process			
City Council adopts a Notice of Intention to adjust utility rates and sets a public hearing	None	At a regular Council Meeting at least 30 days prior to public hearing	April 9, 2016
Utility Rate Adjustment written report submitted to the City Clerk's office	None	30 days prior to the public hearing	April 14, 2016
Publish Notice of Intention and notice of public hearing for utility rate adjustments	None	One publication at least 20 days before the public hearing	April 23, 2016
City Council introduces utility rate adjustment ordinances	Ordinance is required for all utility rate adjustments and must be introduced at a regular Council Meeting	Only water and wastewater are included in state statute and may use either an ordinance or resolution	May 2, 2016
City Council holds public hearing on utility rate adjustments	At least 6 days after the publication	Not less than 30 days after the adoption of the notice of intent	May 16, 2016
City Council adopts utility rate adjustment ordinances and resolutions	After the public hearing	After the public hearing	May 16, 2016
Utility rate adjustments become effective	30 days after adoption of ordinance or any later date specified in the ordinance	30 days after adoption of ordinance	July 1, 2016

Figure 44: Summary of Major Steps and Deadlines in Budget Process

Budget & Financial Summaries

Table of Figures

Figure 1: The Budget Cycle	34
Figure 2: Total City Budget by Fund.....	38
Figure 3: General Governmental Funds Budget by Department	39
Figure 4: General Governmental Funds Budget by Expenditure Categories	40
Figure 5: General Governmental Funds Available Resources	41
Figure 6: Enterprise Fund - Projected Ending Fund Balance	42
Figure 7: Enterprise Fund - Revenues by Enterprise Area	43
Figure 8: Enterprise Fund by Expenditure Categories	44
Figure 9: Summary of Changes in Fund Balance.....	48
Figure 10: Total City Available Resources	49
Figure 11: Sales Tax Rates in the City of Mesa	50
Figure 12: Local Sales Tax Revenue	51
Figure 13: Sales and Use Tax Forecast	52
Figure 14: Taxable Sales Activity.....	53
Figure 15: State Shared Revenues	55
Figure 16: State Shared Revenue Forecast	56
Figure 17: Historical Utility Rate Adjustments	57
Figure 18: Historic Utility Revenues	58
Figure 19: Average Homeowner's Annual Cost Comparison	59
Figure 20: Average Homeowner's Cost Comparison by Revenue Category.....	59
Figure 21: Total City Budget	61
Figure 22: Comparison of Total Operating Budget from FY 2015/16 to FY 2016/17	62
Figure 23: Total Personal Services Expenditures	63
Figure 24: Benefit Costs of a \$50,000 Position	64
Figure 25: Retirement Employer Contribution Rates.	65
Figure 26: State-Run Pension Systems Employer Contribution Rates	65
Figure 27: Mesa PSPRS Plans - Funded Status (Pension and Health)	65
Figure 28: Cost of Health Care Benefit Claims.....	67
Figure 29: Budgeted Personnel Full-time Equivalents (FTE)	68
Figure 30: Full-Time Equivalent (FTE) Changes	69
Figure 31: Bonds by Project Category.....	70
Figure 32: Series 2016 Bond Ratings.....	71
Figure 33: Bonds by Type.....	72
Figure 34: FY 2016-17 General Obligation Bond Capacity.....	73
Figure 35: Secondary Property Tax Levy by Purpose	74
Figure 36: Net Assessed Value	75
Figure 37: Property Value, Rate, and Levy: FY15-16 to FY16-17	76
Figure 38: Full Cash Value by Property Classification: FY15-16 to FY16-17	76
Figure 39: Utility Systems Revenue Bonds Debt Coverage.....	77
Figure 40: Total Bond Debt per Capita Comparison	78
Figure 41: Remaining Bond Authorization Summary	79
Figure 42: G. O. Bonds Scheduled Payments	80
Figure 43: Utility Systems Revenue Bonds Scheduled Debt Service	81
Figure 44: Summary of Major Steps and Deadlines in Budget Process	84



Projects & Capital Budget



***Fiscal Year
2016-2017***
City of Mesa, Arizona

Projects & Capital Budget

CAPITAL BUDGET OVERVIEW

The City of Mesa recognizes the need for public infrastructure to keep pace with the growth of the community and the needs of the City's residents. Accordingly, the Capital Budget is designed to identify the most pressing public facility and infrastructure needs of the City.

Capital expenditures are purchases that meet the following requirements:

- 1) Have an estimated useful life of more than one year
- 2) Have a unit cost of \$5,000 or more
- 3) Considered a betterment or improvement of a capital asset (if it is an existing capital asset)

The largest component of the capital budget includes the five-year Capital Improvement Program (CIP). This five-year plan includes improvements to existing facilities, the acquisition of land and buildings, construction of new facilities, and major equipment purchases. The City also maintains a regular replacement schedule for equipment such as vehicles and computer hardware. Proposed capital purchases are included in the budget plan which is reviewed and adopted by City Council as a part of the annual budgeting process.

The Fiscal Year 2016/17 Capital Budget is comprised of four categories. Below is a summary of the budget in each category. A schedule showing the funding sources for each of the categories can be found at the end of this section.

FY 2016/17 Capital Budget	
Category	Total Budget
Operating Capital – General	\$ 18,523,294
Vehicle Replacement Program	\$ 10,564,172
Operating Capital – Vehicles	\$ 9,886,766
Capital Improvement Program (CIP)	\$ 311,920,000
Total Capital Budget	\$ 350,894,232

Due to limited resources, not all projects identified during the budget process are included in the adopted budget. Projects are prioritized based on how each project:

- Meets the needs of the City—considering factors such as financial feasibility, public health, and safety
- Fulfills the City's legal commitment to provide safe and adequate facilities and services
- Creates efficiencies in existing facilities
- Prevents or reduces future improvement cost
- Provides services to developed areas lacking full-service
- Promotes infill development

Projects & Capital Budget

CAPITAL BUDGET CATEGORIES

Operating Capital - General

Operating capital expenditures include acquisitions or upgrades to physical assets such as property, buildings, or equipment.

Operating capital expenditures are included in the operating budgets of City departments.

Also included in the operating capital category are the City's infrastructure lifecycle programs for facility maintenance, information technology infrastructure, desktop computer replacement and parks facility maintenance.

Below is a table describing some of the notable capital purchases using operating funds budgeted in FY 2016/17.

FY 2016/17 Operating Capital - General	
Description	Total Budget*
Computer Equipment	\$4,081,489
Police Radios	\$3,000,000
Eastmark Development Agreement Improvements*	\$2,138,000
Mesa Fire & Medical Radios	\$402,000
Superstition and Dobson Fuel Station Concrete Repairs	\$310,000
Miscellaneous	\$8,591,805
Total	\$18,523,294

**City expenditures on Eastmark will be reimbursed by the Eastmark Community Facility District (CFD).*

Vehicle Replacement Program

The Vehicle Replacement Program allows the City's fleet replacements to be reviewed in a global manner and resources to be applied to the greatest need. Proper fleet management allows for greater efficiency in operations.

The vehicle replacement program is funded using money from the vehicle replacement fund and the replacement extension reserve fund.

Vehicle Replacement Fund: The Vehicle Replacement Fund is funded through proceeds from the sale of vehicles, interest on the fund balance, and fund transfers from each of the various general governmental city funds.

Replacement Extension Reserve (RER): Mesa's bond covenants require that two percent of all utility revenue is used to continue to improve utility system infrastructure. Mesa has used RER revenue to purchase the vehicles necessary to adequately maintain the infrastructure.

Projects & Capital Budget

FY 2016/17 Vehicle Replacement Program*	
Funding Source	Total Budget
Vehicle Replacement Fund	\$4,415,383
Replacement Extension Reserve	\$6,148,789
Total	\$10,564,172

**Purchase and preparation of replacement vehicles is centralized in Fleet Services. Operating and maintenance expenses are included in the budgets of departments using the vehicles.*

Operating Capital - Vehicles

Each fiscal year, some vehicles are not included in the City’s vehicle replacement program. These vehicles are categorized as either a fleet addition or unscheduled replacement.

Additions – new vehicles to the City which increase the size of the City’s fleet. These additions are typically the result of new programs, services or positions. An example of an addition to the fleet would be a new service truck for maintenance workers to travel to new City parks to complete daily maintenance activities.

Unscheduled replacements – replacement of fleet vehicles due to unique circumstances which fall outside of the vehicle replacement program. The most common reasons a vehicle is not included in the VRP schedule are: vehicles purchased with grant dollars, vehicles changed to a different type or size (e.g., a ½ ton truck being replaced with a ¾ ton truck), or vehicles replaced ahead of schedule based on service needs. Purchase of these vehicles is considered on an individual basis during the budget process.



The City receives grant dollars for a variety of purposes. Vehicles may be purchased with these grants to provide an enhanced level of services. Since grant-funded vehicles are not automatically replaced at the end of service life, these vehicles are not a part of the replacement program. Rather the service is evaluated as a whole and prioritized by City management.

As the City seeks operational efficiencies, staff may determine that a larger vehicle would mean better service to the community. Purchasing a larger dump truck than the truck currently in service could mean fewer trips to the landfill, resulting in better service.

The Solid Waste Management Department is in the final stages of a multi-year effort to convert the solid waste collection fleet from gasoline to compressed natural gas (CNG). The department has planned vehicle replacement needs that exceed the funding appropriated in the Vehicle Replacement Program. Funding these replacements early with CNG will help the department achieve lower operating cost and is important to the City’s sustainability efforts.

Projects & Capital Budget

New and replacement vehicles funded outside of the Vehicle Replacement Program are outlined below.

FY 2016/17 Operating Capital - Vehicles	
Department	Total Budget
<i>Replacement Vehicles</i>	
Fire and Medical	\$501,887
Transportation	\$1,531,429
Solid Waste Management	\$5,544,933
Total Replacement Vehicles	\$7,578,249
<i>Fleet Additions</i>	
Police	\$192,430
Facilities Maintenance	\$90,284
Parks, Recreation and Commercial Facilities	\$190,000
Water Resources	\$151,400
Energy Resources	\$28,000
Communications	\$37,969
Transportation	\$922,209
Solid Waste	\$696,225
Total Fleet Additions	\$2,308,517
Total	\$9,886,766

Capital Improvement Program

Major capital improvements and purchases are planned and tracked on a longer-term basis than annual capital purchases. Departments plan and develop capital projects in cooperation with the Engineering Department. City staff analyzes and prioritizes the projects. This allows the City to apply limited funding and staff resources to the highest-priority projects. Based on the resources projected to be available for the various types of projects, a multi-year plan is developed.

An eight-year Capital Improvement Program (CIP) assists in development of the City's forecast. This plan includes project costs as well as all resulting operational and maintenance costs. The first five years of the plan is published in the Five-Year Capital Improvement Program document. The first year of the plan is adopted by City Council as part of the annual budget. An overview of the planning process is shown below.

Projects & Capital Budget



Funding Sources

Capital improvements are funded by two primary sources: (1) operating revenues and (2) bonds. The following is a brief summary of the funding sources:

Operating Revenues – These revenues range from general and special sources (Local Street Sales Tax, Highway User Revenue, State shared revenue, Federal and State aid, fines, etc.) to enterprise revenues (electric, gas, water, solid waste, etc.). For purposes of the Capital Improvement Program, reimbursements of expenses from other governmental entities are included in this category. While not considered revenue, their inclusion assists in ascertaining the City’s net cost for a project.

Highway User Revenue – funds received through the State of Arizona collection of gasoline tax and a number of additional transportation related fees. Revenues from these taxes and fees are deposited into the Arizona Highway User Revenue Fund (HURF), of which the City of Mesa receives a portion of the total. Funds in this category can only be used for Transportation-related activities.

Local Streets Sales Tax – funds received from a May 2006 voter-approved increase of the City’s Transaction Privilege (Sales Tax) by 0.5%, of which 0.3% has been dedicated to Transportation. This funding can only be used for streets-related activities and provides a local revenue source as well as the matching requirement to obtain Maricopa Association of Governments (MAG) Proposition 400 monies.

Projects & Capital Budget

Federal Grant – funds obtained through federal grantors such as the Community Development Block Grant Program (CDBG) and the Federal Transit Administration.

State Grant– funds obtained through state grantors such as the Arizona Department of Transportation.

Bonds - Issuing bonds is a common practice among cities. It is the primary and most widely accepted method for municipalities to fund large capital projects. There are two types of bond fund projects in the Capital Improvement Program:

General Obligation (G.O.) Bonds - General obligation bonds are used to finance public infrastructure such as parks, streets, and police and fire facilities. General obligation bonds are backed by the “full faith and credit” of the City, meaning that the City pledges to take whatever action is necessary to raise the revenue to repay the loan. Principal and interest payments on Mesa’s GO bonds are funded by a secondary property tax, development impact fees, and a court construction fee. If these revenue sources are not sufficient, the General Fund is used to fund the remaining portion of the payment.

Utility Revenue Bonds - Utility revenue bonds have no statutory limitations on the amount which may be issued. Projects that fall into this category are Electric, Gas, Solid Waste, Water, and Wastewater projects. Bonds used for these projects are repaid from payments made by each utility customer.

CIP AT A GLANCE

\$311,920,000

Total Capital Improvement Program 2016/17 budget.

Capital improvements are funded by two primary sources:

Operating Funds & Bonds

All capital improvement projects are assigned to one of five categories:

**Economic Investment
Parks & Culture
Public Safety
Transportation
Utilities**

The FY 2016/17 CIP Budget includes funds for **181** projects.

FY 2016/17 funding for one-time start-up purchases and ongoing operations and maintenance is

\$1,370,692

Projects & Capital Budget

The total Capital Improvement Program budget for FY 2016/17 is \$311,920,000. The table below presents a high level overview of the prior year FY 2015/16 CIP budget compared to FY 2016/17. A more detailed CIP schedule can be found at the end of this section.

Comparison of Prior Year CIP Budget		
Funding Source	FY 2015/16	FY 2016/17
<i>Operating Funds</i>		
Unrestricted	\$3,288,027	\$5,243,521
Restricted	\$53,909,973	\$48,095,479
Operating Funds Subtotal	\$57,198,000	\$53,339,000
<i>Bond Funds</i>		
General Obligation	\$35,536,548	\$47,320,397
Utility Revenue	\$109,520,452	\$211,260,603
Bond Funds Subtotal	\$145,057,000	\$258,581,000
Total Budget (without carryover)	\$202,255,000	\$311,920,000
<i>Carryover</i>		
Operating Funds Carryover	\$27,434,000	-
Bond Fund Carryover	\$111,846,000	-
Carryover Subtotal	\$139,280,000	-
Total CIP Budget	\$341,535,000	\$311,920,000

Notable differences in the CIP budget between FY 2015/16 and FY 2016/17 include the following:

General Obligation Bonds – FY 2016/17 includes the remainder of the 2012 authorized Park Bonds as well as the addition of five new arterial street reconstruction projects. The City is using regional funding to leverage \$6.3 million of arterial street reconstruction bond funding into \$26.8 million in Streets improvements.

Utility Revenue Bonds – FY 2016/17 includes the construction of the new Signal Butte Water Treatment Plant and the Greenfield Wastewater Reclamation Plant Expansion. Both of these projects are multi-year and will continue in FY 2016/17. The total cost of the Signal Butte Water Treatment Plant is \$128.2 million over the life of the project.

Carryover – For FY 2016/17, the City discontinued using a budget carryover process as part of developing the proposed five-year CIP. Carryover is the process of taking the unused budget appropriation of a project from one fiscal year and adding or ‘carrying’ it over to the budget appropriation for the next fiscal year. The City will manage the total project budget to ensure a project has sufficient funding to take it from design to completion.

Projects & Capital Budget

IMPACT ON OPERATING BUDGET

The completion of capital improvement projects may result in the need for additional funding for one-time start-up purchases as well as ongoing operations and maintenance (O&M) funding (e.g., a new fire station requires one-time funding for items such as furniture, fixtures and equipment and ongoing funding for expenditures such as personnel, utilities and maintenance). Operating and maintenance needs are identified during the project planning process.

O&M costs budgeted in FY 2016/17 usually result from projects completed in the prior fiscal year. Major capital projects typically have design and construction schedules that last throughout the year; therefore, O&M usually begins the following fiscal year. However, some projects may be scheduled for completion early in FY 2016/17 and therefore require O&M funding. Operations and maintenance costs are included in the operating budgets of the applicable department.

Funding Source	CIP Impact on Operating Budget				
	2016/17	2017/18	2018/19	2019/20	2020/21
General Fund	\$938,591	\$1,561,659	\$2,230,938	\$3,944,740	\$4,354,289
Cemetery Fund	-	\$11,466	\$11,756	\$12,041	\$12,269
Local Street Sales Tax	\$252,325	\$447,377	\$601,954	\$635,544	\$801,766
Environmental Compliance Fund	\$10,000	\$504,674	\$605,114	\$488,346	\$497,672
Enterprise Fund	\$56,150	\$1,463,735	\$3,010,814	\$4,224,389	\$4,479,761
Capital - Enterprise Fund	-	\$3,373,155	\$61,135	-	-
Capital - General Fund	\$104,051	-	-	-	-
Greenfield WRP Joint Venture Fund	\$9,575	\$136,225	\$360,524	\$3,098,932	\$3,149,222
Transit Fund	-	-	\$2,554,456	\$4,012,694	\$4,089,313
Total Operational Impact	\$1,370,692	\$7,498,291	\$9,436,691	\$16,416,686	\$17,384,292

Below are examples of capital projects included in the FY 2016/17 CIP that will impact on the operational budget. These projects require funding in FY 2016/17 and in future years for operations and maintenance. The descriptions below include the estimated annual operating impact of each project and a description of the operating costs.

Projects & Capital Budget

West Mesa Connector



Project Description: The West Mesa Connector is a 10-foot wide, paved, shared-use pathway complete with landscaping, rest areas, and lighting. The pathway runs from Country Club Drive through the Mesa Country Club and extends along the Tempe Canal to Dobson Road. The canal will provide 2 miles of paved shared use path.

Annual Operating Impact: ~\$18,000

Upon completion, the West Mesa Connector will have an annual operating and maintenance budget of \$17,000-\$19,000.

Fiesta Paseo Pathway and Micro Park



Project Description: The Fiesta Paseo Pathway and Micro Park is located in the Fiesta District. It includes wider sidewalks, new landscape lighting, benches, bike racks, and a fountain. The goal is to create a more desirable environment for pedestrians and bicyclists.

Annual Operating Impact: ~\$18,000

Upon completion, the Fiesta Paseo Pathway and Micro Park will have an annual operating and maintenance budget of \$17,000-\$19,000.



Fiesta Sports Park

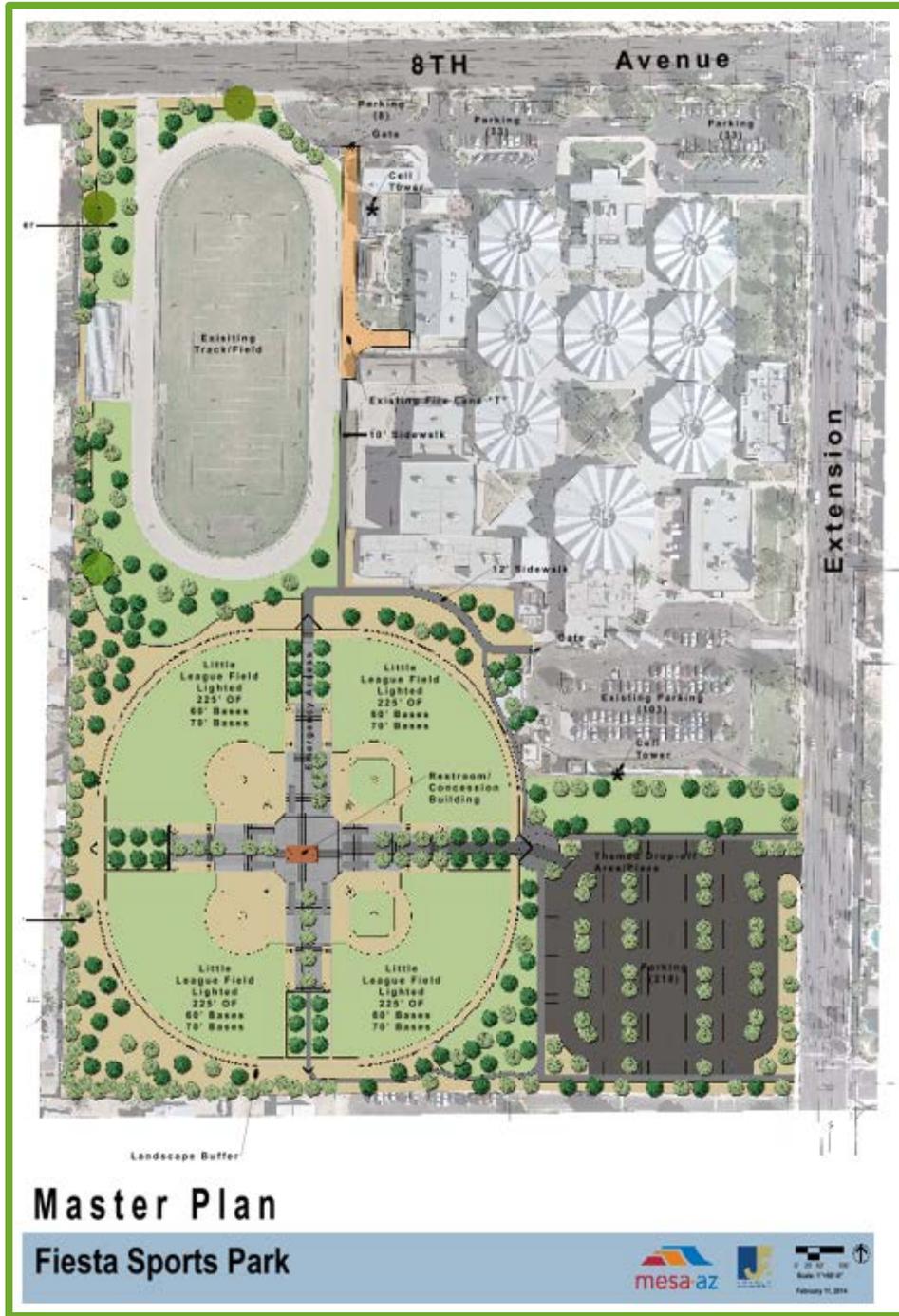
Project Description:

Construction is currently underway on the grounds surrounding the former Powell Junior High School campus. The new Fiesta Sports Park includes four new lighted youth baseball/softball fields, practice lighting for the football field, new parking lot, central restroom, and concessions building, small playground. Mesa Public Schools sold the property to the City in August 2015.

Annual Operating Impact:

~\$433,000 – \$484,000

The annual operations and maintenance costs will range from \$433,000 – \$484,000. The funding is expected to cover maintenance staffing cost and the upkeep of the park and its facilities. Specific costs could include landscaping and field maintenance.



Projects & Capital Budget

Pioneer Park

Project Description: Renovate Pioneer Park to improve and add park amenities. The project includes construction of a new signature, iconic, and dynamic playground on the west side of the park, a new splash pad, ADA and accessibility upgrades to the existing restroom and park site, a train plaza with a focus on interpretive signage explaining the history of the train and a picnic ramada, two new basketball courts with lighting on the east side of the park, site lighting and park furniture updates throughout the park, update all park signage, updates to park configuration, and expansion of public WIFI.

Annual Operating Impact: ~\$356,000 – \$397,000

The annual operations and maintenance costs will range from \$356,000 – \$397,000. This will cover maintenance staff, but also upkeep of the park and its facilities such as maintenance of the new splash pad as well as support for additional activities and uses of the park.



Projects & Capital Budget

CAPITAL IMPROVEMENT PROGRAM CATEGORIES

All capital improvement projects are assigned to one of five categories. The total CIP is summarized by these categories following the descriptions.

Economic Investment – projects are defined to promote economic development in five key areas: Healthcare, Education, Aerospace, Tourism, and Technology. It can also include any improvements or land acquisition associated with City Facilities.

Parks and Culture - projects are defined as new neighborhood, community or district parks and associated amenities; park offices; retention basin improvements; golf course improvements; athletic field lighting; community recreation centers; skate parks; park projects; and aquatic facilities. Other projects in this category include improvements to the City's arts centers, museums, and public libraries.

Public Safety - projects are defined as new buildings or existing buildings/facilities that are planned to be remodeled, renovated, or expanded such as: Police substations; Fire stations; courtrooms; training facilities; or parking garages associated with public safety. This also includes land acquisition for public safety improvements. New equipment purchases or existing equipment upgrades, and environmental mitigation improvements are also included in this category.

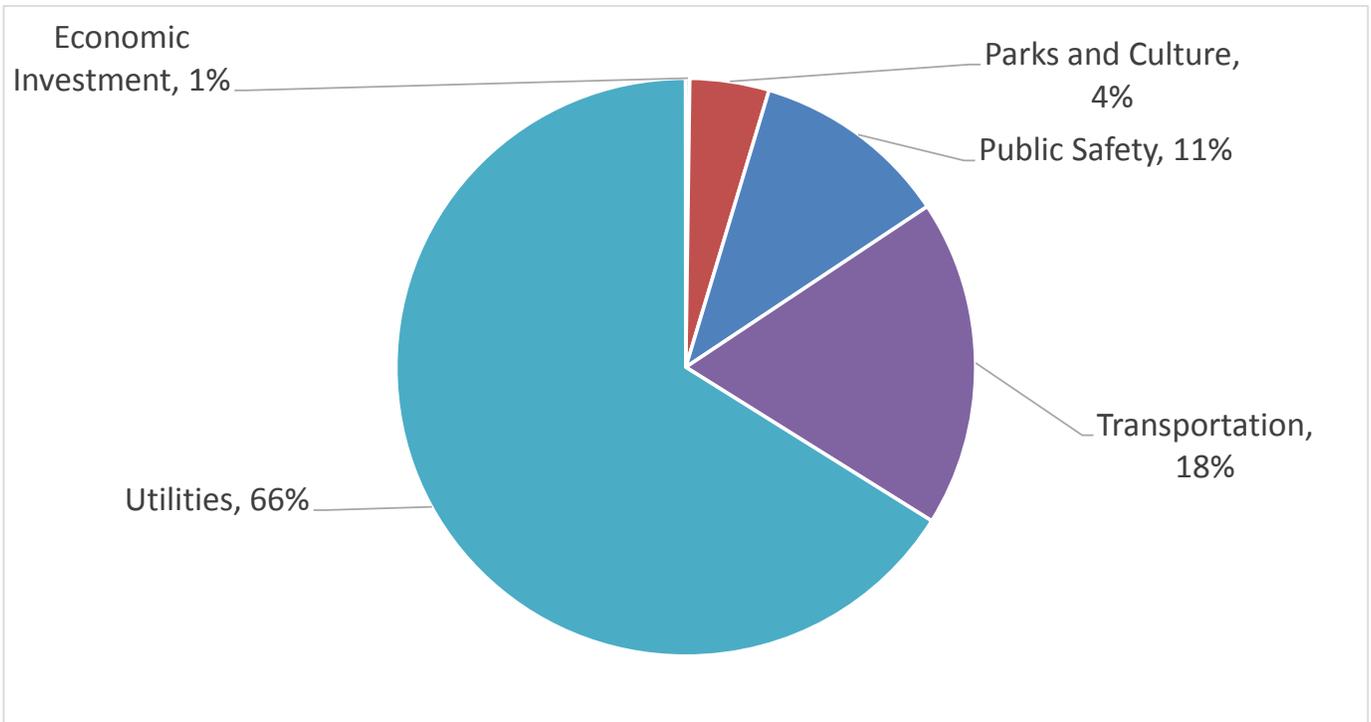
Transportation - projects are defined as improvements to the existing arterial street system; intersection improvements; new roadways; landscaping within public right-of-way; street lighting and traffic signal system improvements; shared use paths; storm sewer drainage improvements; floodway improvements; bus purchases; bus pullouts/bus shelters; park-n-ride lots; transit facilities; light rail studies; and infrastructure improvements to Falcon Field and Phoenix-Mesa Gateway airports.

Utilities - projects are defined as water reclamation plants; water treatment plants; well sites; water lines; wastewater lines; gas lines; storm sewer lines; lift stations; new or expanded pump stations; sulfide stations; storage or recharge sites; electrical substation expansions; and solid waste facility improvements.

Projects & Capital Budget



The 2016/17 CIP shows the City's continued commitment to reliable utility and transportation systems. Below is a chart showing the percent of the total CIP represented by each category.



Projects & Capital Budget

The following pages contain a list of capital projects planned for FY 2016/17, grouped by CIP category. Each project description shows only the budget for FY 2016/17. More detailed descriptions and total project costs can be found in the separate document "Capital Improvement Program FY 2016-2021."



ECONOMIC INVESTMENT- \$2,612,396

Program	Funding Source	Budget*
General Government		FY 16/17
CIP Bond Issuance Cost - CN0017		
Consultant fees for issuing bonds on behalf of the city.	13042013 - 2013 Public Safety Bond	\$97,014
	13072013 - 2013 Street Bond	\$115,876
	13082012 - 2012 Park Bond	\$77,250
	31052014 - 2014 Electric Bond	\$16,924
	31062010 - 2010 Gas Bond	\$40,592
	31072014 - 2014 Water Bond	\$435,178
	31092010 - 2010 Wastewater Bond	\$116,932
	31092014 - 2014 Wastewater Bond	\$72,530
		\$972,296
Gene Autry Clubhouse Septic System Abandonment - CP0688		
Abandon septic system. Due to heavy usage of the facility, this is no longer a viable system.	1301A - Capital - General Fund	\$525,000
Police Central Drain Lines Replacement - CP0679		
Replacement of aging drain pipes throughout the PD Central building to avoid service disruption.	1301A - Capital - General Fund	\$210,000
Red Mountain Multi-Generational Center Flooring Replacement - CP0687		
Replacement of flooring that has been damaged due to adjacent grading of the site around the property.	1301A - Capital - General Fund	\$525,000
Red Mountain Multi-Generational Center Restroom Renovation - CP0686		
Redesign of the drainage system in the restroom to correct ongoing leak issue	1301A - Capital - General Fund	\$367,500
	Total for General Government	\$2,599,796

HEAT Initiative		FY 16/17
Feasibility Study - 20 E Main Rooftop Restaurant - CP0721		
Conduct a study exploring the opportunities for additional economic development in the downtown area.	1205A - Local Streets Sales Tax	\$12,600
	Total for HEAT Initiative	\$12,600

*FY 2016/17 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2017-2021

PARKS AND CULTURE – \$16,295,098

Program	Funding Source	Budget*
Arts and Culture		
FY 16/17		
Museum & Cultural Resource Expansion (Federal Building) - CP0213		
Renovate the old Federal Building in Downtown Mesa to allow for expansion of museum exhibit space, offices, and museum collection processing and storage.	13082012 - 2012 Park Bond	\$2,008,448
Total for Arts and Culture		\$2,008,448
Cemetery		
FY 16/17		
Cemetery North Expansion - CP0583		
Expansion of cemetery due to low inventory. Will be completed in 2 phases	1260A - Cemetery Reserve	\$953,000
Total for Cemetery		\$953,000
Hohokam Stadium / Fitch Park		
FY 16/17		
Hohokam Stadium Dug-Out Elevator Replacement - CP0684		
Replacement of original elevators that are inoperable and non ADA compliant.	3101HHK - Hohokam/Fitch Sports Complex	\$105,000
Total for Hohokam Stadium / Fitch Park		\$105,000
Parks & Recreation		
FY 16/17		
Baseball Lighting - CP0298		
Upgrade sports field lights and poles at 13 sites throughout Mesa.	1299A - Restricted Programs Fund 13082012 - 2012 Park Bond	\$23,667 \$1,200 \$24,867
Eagles Park - CP0211		
Construct a 30-acre community park with lighted multiuse/soccer fields, picnic ramadas, playground, exercise stations, and reuse of the gym as a recreation center.	13082012 - 2012 Park Bond	\$3,021,985
Engineering Park Irrigation Projects - CP0485		
Upgrade existing irrigation systems and components at various locations in the park system.	1301A - Capital - General Fund	\$161,716

*FY 2016/17 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2017-2021

PARKS AND CULTURE – \$16,295,098

Program	Funding Source	Budget*
<p>Greenfield Park Urban Fishing Lake - CP0010 Construct a 5-acre urban fishing lake and upgrade the existing park playground.</p>	13082012 - 2012 Park Bond	\$3,168,081
<p>Hohokam Stadium Capital Improvements - CP0717 In compliance with the Facility Use Agreement with the Chicago Cubs, the City will complete their portion on the appropriate agreed upon capital improvements at Sloan Park and/or the adjacent practice fields</p>	3101HHK - Hohokam/Fitch Sports Complex	\$25,000
<p>Kleinman Park - CP0553 Renovations of existing amenities are planned for Kleinman Park to address aging equipment and systems.</p>	13082012 - 2012 Park Bond	\$1,213,095
<p>Minor Equipment - CP0303 Replace aging maintenance equipment and update park system signage.</p>	1301A - Capital - General Fund	\$183,641
<p>Parks Irrigation Controllers - CN0009 Upgrade the irrigation controllers to tie into the City's existing central irrigation control system used throughout the park system.</p>	13082012 - 2012 Park Bond	\$250,000
<p>Pioneer Park Renovations - CP0015 Develop a concept and create a unique park destination adjacent to a light rail station through renovation of the central corridor of Pioneer Park.</p>	13082012 - 2012 Park Bond	\$3,942,315
<p>Playground Improvements - CP0486 Upgrade and activate existing playgrounds to meet current safety and accessibility requirements.</p>	1301A - Capital - General Fund	\$360,000
<p>Pool Improvements - CP0487 Improvements and routine maintenance at existing pool sites are planned through this project.</p>	1301A - Capital - General Fund	\$245,000

*FY 2016/17 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2017-2021

PARKS AND CULTURE – \$16,295,098

Program	Funding Source	Budget*
Recreation Facility Improvements - CP0488	1301A - Capital - General Fund	\$460,950
Improvements and routine maintenance at existing sports complexes and recreation centers are planned through this project.		
Signal Butte & Elliot Park Development - CP0121	13082012 - 2012 Park Bond	\$147,000
Begin phased construction of a metro park at Elliot Road and Signal Butte.		
Sloan Park Capital Improvements - CP0716	3101CUB - Cubs Spring Training Facility	\$25,000
In compliance with the Facility Use Agreement with the Oakland A's, the City will complete their portion on the appropriate agreed upon capital improvements at Hohokam Park and/or the Fitch practice facility.		
Total for Parks & Recreation		\$13,228,650

*FY 2016/17 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2017-2021

PUBLIC SAFETY – \$12,458,699

Program	Funding Source	Budget*
Communications		
FY 16/17		
<p>Mesa Share - Wireless Backhaul Microwaves - CN0034 Replacement of the backbone microwave radios. These radios are out of parts support.</p>	1301A - Capital - General Fund	\$262,500
<p>TOPAZ Radio Network Upgrade - Mesa Share - CN0023 Upgrade the public safety radio system network.</p>	1301A - Capital - General Fund	\$379,600
<p>TOPAZ Voice Radio Network Upgrade/Replacement - CP0090 Upgrade or replace the TOPAZ voice radio network, used by police, fire, and other municipal departments.</p>	1120A - TOPAZ Joint Venture Fund	\$433,828
<p>TOPAZ - Wireless Backhaul Microwaves - CP0093 Replace the point-to-point microwave radio infrastructure, which provides voice and data services to fire stations and other City facilities.</p>	1120A - TOPAZ Joint Venture Fund	\$300,000
<p>VHF Radio System - CP0305 Complete the infrastructure buildout to bring up the VHF Radio System to operational for the TRWC.</p>	1120A - TOPAZ Joint Venture Fund	\$900,000
<p>VHF Radio System - Mesa Share - CN0021 Complete the infrastructure buildout to bring up the VHF Radio System to operational for the TRWC.</p>	1301A - Capital - General Fund	\$601,650
Total for Communications		\$2,877,578

*FY 2016/17 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2017-2021

PUBLIC SAFETY – \$12,458,699

Program	Funding Source	Budget*
---------	----------------	---------

Fire	FY 16/17
------	----------

Fire Apparatus - CN0002

Purchase replacement Fire Apparatus for units that are end of life and currently still in service.

1301A - Capital - General Fund	\$210,000
13042013 - 2013 Public Safety Bond	\$1,043,247
	\$1,253,247

Mesa Regional Dispatch and Emergency Operations Center - CP0340

Acquire the land and build the Mesa Fire and Medical Regional Dispatch Center and Emergency Operations Center

13042008 - 2008 Public Safety Bond	\$1,000,000
13042013 - 2013 Public Safety Bond	\$7,296,374
	\$8,296,374

Total for Fire	\$9,549,621
-----------------------	--------------------

Police	FY 16/17
--------	----------

Superstition Investigations Area Renovation - CP0596

Renovation of the Police Department's Superstition District's Investigations area.

1301A - Capital - General Fund	\$31,500
--------------------------------	-----------------

Total for Police	\$31,500
-------------------------	-----------------

*FY 2016/17 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2017-2021

TRANSPORTATION – \$59,404,735

Program	Funding Source	Budget*
Falcon Field Airport		FY 16/17
Airfield Lighting and Signage Upgrade - CP0114		
Replace Runway and Taxiway lights with newer light emitting diode (LED) lights which will reduce electrical and maintenance costs due to the longer lifespan of the LED lights.		
	3004FF - Falcon Field Airport	\$68,671
	3010FF - Falcon Field Grants	\$389,133
		\$457,804
Airport Historic Zone Improvements - C09036		
Construct improvements to the landscaping and airport signage as part of the continuing efforts to enhance the quality and appearance of Falcon Field Airport		
	3004FF - Falcon Field Airport	\$223,979
Taxiway A and C Reconfiguration - C10439		
Realign existing Taxiways A and C to promote the use of Runway 4L-22R for training operations.		
	3004FF - Falcon Field Airport	\$250,955
	3010FF - Falcon Field Grants	\$2,399,045
		\$2,650,000
Total for Falcon Field Airport		\$3,331,783

Intelligent Transportation System		FY 16/17
Upgrade Traffic Signal Cabinet & Controllers in east Mesa - CP0654		
Install new traffic signal cabinets and controllers at 25 locations at the east side of the City to more effectively manage traffic.		
	1205A - Local Streets Sales Tax	\$49,515
Upgrade Traffic Signal Cabinet & Controllers in west Mesa - CP0653		
Install new traffic signal cabinets and controllers at 25 locations at the west side of the City to more effectively manage traffic.		
	1205A - Local Streets Sales Tax	\$49,515
MAG ITS Projects - CP0109		
Design and construction match for ITS projects where a federal grant is obtained. It will also fund priority local ITS projects		
	1205A - Local Streets Sales Tax	\$317,820

*FY 2016/17 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2017-2021

TRANSPORTATION – \$59,404,735

Program	Funding Source	Budget*
<p>New Video Wall Processor - CP0656 Replace video wall processor for the City's Traffic Management Center</p>	1205A - Local Streets Sales Tax	\$360,831
<p>Superstition Springs Adaptive System Upgrade - CP0657 Upgrade the existing adaptive traffic signal system which will result in savings on software maintenance fees</p>	1205A - Local Streets Sales Tax	\$168,042
<p>Traffic Signals - New and Upgrade - CP0586 Installation of new signals and upgrade existing signals</p>	1205A - Local Streets Sales Tax	\$1,700,614
<p>Traffic Signals-Public Safety Opticom - CP0702 Installation of opticom technology on traffic signals to assist emergency responders navigate safely through street intersections.</p>	1205A - Local Streets Sales Tax	\$320,000
Total for Intelligent Transportation System		\$2,966,337

Regional Transportation Plan		FY 16/17
<p>Baseline Road; 24th Street to Consolidated Canal - CP0658 Widen Baseline Road from 24th Street to Consolidated Canal to the major arterial standard.</p>	13072013 - 2013 Street Bond	\$4,195,542
<p>Elliot Road Tech Corridor - CP0571 Construct Elliot Road while supporting the concept of it being a technology corridor</p>	13072013 - 2013 Street Bond	\$1,863,750
<p>Southern Ave Improvements; Greenfield Road to Higley Road - CP0700 Reconstruct Southern Avenue from Greenfield to Higley</p>	13072013 - 2013 Street Bond	\$5,545,085

*FY 2016/17 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2017-2021

TRANSPORTATION – \$59,404,735

Program	Funding Source	Budget*
Southern Avenue Improvements; Gilbert Road to Consolidate Canal - CP0061		
Southern Avenue improvements from Gilbert Rd to Consolidated Canal		
	13072013 - 2013 Street Bond	\$1,047,457
	31072014 - 2014 Water Bond	\$148,400
	31092014 - 2014 Wastewater Bond	\$23,846
		\$1,219,703
Transportation Funded Projects - CP0158		
This project serves as a placeholder for Regional Transportation Plan reimbursement amounts for approved projects.		
	13072013 - 2013 Street Bond	\$(3,942,756)
Val Vista Drive: Baseline Road to US60 - CP0105		
Construct roadway and safety improvements to include bicycle lanes, sidewalks and ADA compliant ramps		
	13072013 - 2013 Street Bond	\$866,803
Total for Regional Transportation Plan		\$9,748,127
Shared Use Paths		
FY 16/17		
Bike and Ped Pilot projects - CP0531		
Design, before & after studies, implementation and evaluation of Transportation/Bike and Pedestrian projects.		
	1205A - Local Streets Sales Tax	\$372,600
Lighting on Consolidated Canal Phase 2, Adobe to Lindsay - CP0274		
Construct lighting for phase 2 of the consolidated canal pathway from 8th St to Lindsay Rd.		
	1205A - Local Streets Sales Tax	\$582,705
South Canal Shared Use Path: Consolidated Canal to McDowell Road - CP0671		
Construct shared-use path resolving a missing link in the regional non-motorized system.		
	1205A - Local Streets Sales Tax	\$209,285
SUP - Bike Share Phase 2 - CP0421		
Expand bike share program to maximize access and use of new and existing transportation infrastructure		
	1205A - Local Streets Sales Tax	\$257,453

*FY 2016/17 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2017-2021

TRANSPORTATION – \$59,404,735

Program	Funding Source	Budget*
West Mesa Connector Shared Use Path - CP0108		
Construct a 10-foot wide, shared use pathway with landscaping, rest areas and lighting.	13082012 - 2012 Park Bond	\$341,881
Total for Shared Use Paths		\$1,763,924
<hr/>		
Streets		FY 16/17
1st Avenue Improvements - CP0279		
Install landscaping improvements in FY 16/17 in areas along downtown at both 1st Ave and Hibbert.	1205A - Local Streets Sales Tax	\$1,000,000
	31052010 - 2010 Electric Bond	\$1,800,000
	31052014 - 2014 Electric Bond	\$2,735,661
	31062014 - 2014 Gas Bond	\$1,517,974
	31072014 - 2014 Water Bond	\$2,665,565
	31092014 - 2014 Wastewater Bond	\$195,080
		<u>\$9,914,280</u>
2013 Streets City Share - CN0003		
Participate in the cost share of widening of streets built in conjunction with development projects.	13072013 - 2013 Street Bond	\$1,535,625
ADA Ramps - CP0532		
Install ADA-compliant pedestrian ramps Citywide	1205A - Local Streets Sales Tax	\$517,650
Arterial Reconstruction - CP0439		
Full reconstruction of arterial street segments that are at the end of their life cycle and can no longer be maintained by conventional means.	13072013 - 2013 Street Bond	\$7,701,875
Broadway Road; Tempe City Limits to Gilbert Road - CP0710		
Design Broadway Road streetscape improvements from Tempe City limit to Gilbert Rd.	1205A - Local Streets Sales Tax	\$400,000
	13072013 - 2013 Street Bond	\$383,250
		<u>\$783,250</u>
East Mesa Service Center Wash Rack - CP0348		
Addition of four additional wash bays for sweepers and vector trucks.	1207A - Environmental Compliance Fee	\$519,750

*FY 2016/17 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2017-2021

TRANSPORTATION – \$59,404,735

Program	Funding Source	Budget*
<p>Intersection Road Safety Assessment - CP0665</p>	1205A - Local Streets Sales Tax	\$168,000
<p>Conduct road safety, DCR and crash analysis studies to determine intersection improvements needed at Southern/Country Club and Southern/Stapley intersections.</p>		
<p>Main Street Tree Revitalization Project - CP0668</p>	1205A - Local Streets Sales Tax	\$89,250
<p>Replace Palo Brea trees along Main Street.</p>		
<p>Multi-Use Path Right-of-way Improvements - CP0669</p>	1205A - Local Streets Sales Tax	\$455,595
<p>Install decomposed granite, dust palliative or landscape along unimproved areas adjacent to multi-use paths</p>		
<p>Railroad Quiet Zone - CP0426</p>	1205A - Local Streets Sales Tax	\$310,943
<p>Establish a Quiet Zone on the segment of rail road from Southern Avenue to Dobson Road where the train would not sound its horn going through intersections with roadways.</p>		
<p>Rail Road ROW Improvements - CP0660</p>	1205A - Local Streets Sales Tax	\$113,925
<p>Complete sidewalk improvements along the rail road tracks within the public right of way where sidewalk is missing or is not ADA compliant.</p>		
<p>Roosevelt Road Improvements from Broadway to 8th - CP0528</p>	1205A - Local Streets Sales Tax	\$857,115
<p>Widen Roosevelt Road between Broadway Road and 8th Avenue from the current half street (east side only improved) to a collector street</p>		
<p>Rusted Streetlight Pole Replacement - CP0432</p>	13072013 - 2013 Street Bond	\$700,000
<p>Replace existing direct burial and older base mounted streetlight poles have begun to rust and have become safety problems because they are structurally unsound and subject to falling over; these will be replaced with base mounted poles.</p>		

*FY 2016/17 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2017-2021

TRANSPORTATION – \$59,404,735

Program	Funding Source	Budget*
Streetlight Spot Improvement - CP0294		
Install streetlights in various locations citywide to fulfill requests from residents and Police Department.	13072013 - 2013 Street Bond	\$700,000
Streets - Economic Development - CP0342		
Provides discretionary funds for required street improvements associated with significant economic development projects.	13072013 - 2013 Street Bond	\$3,000,000
	31072014 - 2014 Water Bond	\$713,733
	31092014 - 2014 Wastewater Bond	\$388,800
		\$4,102,533
Total for Streets		\$28,469,791
Transit		
		FY 16/17
Gilbert LRT CNPAs - CP0562		
Replace existing utility infrastructure to accommodate the installation of the central Mea Light Rail system extension for Gilbert Rd.	31052014 - 2014 Electric Bond	\$1,154,951
Gilbert Road LRT Extension - CP0296		
Extend the light rail line along Main Street from Edgemont to a new end of line station at Gilbert Road.	1103A - Transit Fund	\$11,969,822
Total for Transit		\$13,124,773

*FY 2016/17 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2017-2021

UTILITIES – \$221,149,072

Program	Funding Source	Budget*
Electric		
Electric Distribution - Overhead - C09019		FY 16/17
Install system enhancements for future electrical loads and reduce operations and maintenance costs.	31052014 - 2014 Electric Bond	\$803,589
Electric Distribution - Underground - C09020		
Provide various system improvements to include underground conductor installation, cable replacement, vault lid replacement and replacement of miscellaneous devices.	31052014 - 2014 Electric Bond	\$2,271,649
Electric Generation - CP0082		
Identify power supply resources that can be owned in whole or in part by the City of Mesa.	31052014 - 2014 Electric Bond	\$272,773
Electric Master Plan - CP0080		
Perform an assessment on the condition of the underground conduit system.	3005ELC - Electric	\$338,238
Electric Metering - C09024		
Complete the installation of new and replacement meters for the fiscal year.	3113A - Utility Replacement Extension and Renewal	\$419,605
Electric New Services - C09023		
Install new electrical service wires for new customers and provide for system expansion.	31052014 - 2014 Electric Bond	\$1,091,090
Electric Smart Grid - CP0081		
Replace obsolete technology to improve system reliability.	31052014 - 2014 Electric Bond	\$174,574
Electric Substation Improvements - C09022		
Construct improvements at electric substations to ensure long-term system reliability.	31052014 - 2014 Electric Bond	\$1,276,565
Electric Systems Retirements POM - CP0193		
Retirement of Electric Systems throughout the City	3101ELC - Electric	\$113,113

*FY 2016/17 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2017-2021

UTILITIES – \$221,149,072

Program	Funding Source	Budget*
Electric Transmission - C09021		
Rebuild the 69kV transmission system and install fiber optics at substation locations to allow for monitoring controls and site security.	31052014 - 2014 Electric Bond	\$109,109
Total for Electric		\$6,870,305
Environmental and Sustainability		
FY 16/17		
Household Hazardous Waste Facility - CP0588		
Construction of a permanent HHW Facility	1207A - Environmental Compliance Fee	\$300,000
Total for Environmental and Sustainability		\$300,000
Natural Gas Aging Infrastructure		
FY 16/17		
Center Street Gas Line Replacement from University to Brown - C10387		
Provide funding for intermediate pressure gas main replacement to ensure operational integrity of the natural gas system in Mesa.	31062014 - 2014 Gas Bond	\$571,385
Gas Line Retirements - C01454		
Remove gas mains and services that are no longer needed to support the natural gas system.	3101GAS - Natural Gas	\$113,113
Gas Main Replacements - Magma Service Area - CP0153		
Upgrade the Magma system to ensure operational integrity of the natural gas pipeline system.	31062014 - 2014 Gas Bond	\$490,403
Gas System: Aging Infrastructure Replacement - CP0155		
Replace necessary gas system infrastructure identified during the annual survey.	31062014 - 2014 Gas Bond	\$2,674,971
Mesa Drive: Main to University Drive - C10561		
Replace aging Sewer and gas lines from Main to University to avoid service disruption	31062014 - 2014 Gas Bond	\$33,121
	31092014 - 2014 Wastewater Bond	\$23,798

*FY 2016/17 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2017-2021

UTILITIES – \$221,149,072

Program	Funding Source	Budget*
		\$56,919
SCADA System for the Natural Gas Distribution System - C01886		
Install a Supervisory Control & Data Acquisition (SCADA) system to control and monitor all natural gas remote facilities.	31062014 - 2014 Gas Bond	\$69,225
Utility line Replacement QS13A & C - C10586		
Replacement of aging main and service lines in plat quarter section 13A and 13C.	31062014 - 2014 Gas Bond	\$3,675,542
Utility line Replacement QS13C, QS21A, & QS20D - C10380		
Replace aging main and service lines in plat quarter section 13C, 21A and 20D.	31062014 - 2014 Gas Bond	\$106,559
Utility line Replacement QS21D, Clark, and Pepper - C10382		
Replace aging main and service lines in plat quarter section 21D.	31062014 - 2014 Gas Bond	\$50,891
Utility line Replacement QS29A, QS29B, & QS29D - C10384		
Replacement of aging main and service lines in plat quarter section 29A, 29B and 29D.	31062014 - 2014 Gas Bond	\$25,936
Utility Main Replacements - CP0023		
Replace utility transmission mains to avoid service disruption	31062014 - 2014 Gas Bond	\$335,607
Utility System: Aging Main Rehabilitation and Repairs - CP0033		
Repair and/or replace aging water mains to avoid service disruptions	31062014 - 2014 Gas Bond	\$651,613
Total for Natural Gas Aging Infrastructure		\$8,822,164
Natural Gas Growth		
EVIT CNG Fueling Station - CP0677		
Construct a Compressed Natural Gas (CNG) fueling facility	31062010 - 2010 Gas Bond	\$2,236,260

*FY 2016/17 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2017-2021

UTILITIES – \$221,149,072

Program	Funding Source	Budget*
Gas Meters: New and Replacement - CP0156		
Purchase and install residential and commercial/industrial size gas meters.	31062014 - 2014 Gas Bond	\$398,386
	3113A - Utility Replacement Extension and Renewal	\$398,386
		\$796,772
 Gas System: New Mains - CP0152		
Extension of mains and services to new subdivisions.	31062010 - 2010 Gas Bond	\$3,491,798
 Gas System: New Services - CP0151		
Install gas lines in new subdivision developments throughout the City and Magma area.	31062010 - 2010 Gas Bond	\$2,369,435
 High Pressure Gas Main Installations - CP0154		
Install high pressure gas main to meet anticipated growth of the City.	31062014 - 2014 Gas Bond	\$722,723
 McDowell and Greenfield Regulator Station - CP0076		
Install a district regulator station to meet anticipated growth in the area.	31062014 - 2014 Gas Bond	\$331,649
 Meridian and Queen Creek Gas Regulator Station - CP0394		
Redesign the existing regulator station at the intersection of Meridian Rd and Queen Creek Rd	31062014 - 2014 Gas Bond	\$272,319
 Regulator Station, Hawes: McKellips Road to Hermosa Vista - CP0075		
Install a high pressure gas main and district regulator station.	31062014 - 2014 Gas Bond	\$911,029
 Regulator Station, Higley; McDowell to Thomas - CP0181		
Construct a regulator station and other system improvements.	31062014 - 2014 Gas Bond	\$1,520,207

*FY 2016/17 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2017-2021

UTILITIES – \$221,149,072

Program	Funding Source	Budget*
	Total for Natural Gas Growth	\$12,652,192
Natural Gas System Reinforcement		
		FY 16/17
Power Road and Brown Road Cross-Tie - CP0077		
Install of gas main from McKellips to Indigo St along north Power Road	31062014 - 2014 Gas Bond	\$441,955
Regulator Station Security - C10388		
Install on-site security systems to monitor and deter theft and sabotage of regulator station equipment.	31062014 - 2014 Gas Bond	\$59,970
	Total for Natural Gas System Reinforcement	\$501,925
Storm Sewer		
		FY 16/17
2ND AVE AND EXTENSION DRAINAGE - CP0611		
Remedy drainage issues at 2nd Ave and Extension	1205A - Local Streets Sales Tax	\$506,761
	1220A - Grants - Gen. Gov.	\$250,000
		\$756,761
63rd and Broadway Drainage - CP0613		
Remedy drainage issues at 63rd and Broadway	1205A - Local Streets Sales Tax	\$344,581
	1220A - Grants - Gen. Gov.	\$250,000
		\$594,581
Lehi Area Drainage Master Plan - CP0567		
Perform a drainage study of Lehi Area to compare, contrast and recommend various alternatives for addressing drainage issues.	1207A - Environmental Compliance Fee	\$262,500
Sloan Park Drainage Structure - CP0576		
Develop all-weather access for maintenance equipment and personnel. Add safety rails, additional gate, vehicular ramp to floor of structure.	1207A - Environmental Compliance Fee	\$204,750
Solomon and Southern Drainage - CP0614		
Remedy drainage issues at Solomon and Southern	1205A - Local Streets Sales Tax	\$347,988

*FY 2016/17 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2017-2021

UTILITIES – \$221,149,072

Program	Funding Source	Budget*
	1220A - Grants - Gen. Gov.	\$250,000
		\$597,988
Storm Drain Pump Stations - CP0491 Rehabilitate aging storm drain pump stations	1207A - Environmental Compliance Fee	\$1,842,750
Total for Storm Sewer		\$4,259,330
Wastewater Contractual Obligations		
FY 16/17		
SROG 91st Ave. Treatment Plant - CN0027 Replacement and/or modify major equipment or systems.	31092014 - 2014 Wastewater Bond	\$5,033,305
Total for Wastewater Contractual Obligations		\$5,033,305
Wastewater Customer Demand - Citywide		
FY 16/17		
EXTENSIONS TO UNSEWERED AREAS (Septic to Sewer) - CP0624 Installation of trunk and lateral sewers to serve residential areas currently served by failing on-site septic systems.	31092014 - 2014 Wastewater Bond	\$3,335,416
Total for Wastewater Customer Demand - Citywide		\$3,335,416
Wastewater Customer Demand in SE Mesa		
FY 16/17		
Greenfield Water Reclamation Plant Expansion - CP0067 Construct additional treatment capacity to meet increasing wastewater flows to the plant.	3020A - Greenfield WRP Joint Venture	\$6,942,590
Greenfield Water Reclamation Plant Expansion - Mesa Share - CN0015 Construct additional treatment capacity to increasing wastewater flows to the plant.	31092014 - 2014 Wastewater Bond	\$4,318,291
NEW SEWER LINES Phoenix-Mesa Gateway Development Plan - CP0620		

*FY 2016/17 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2017-2021

UTILITIES – \$221,149,072

Program	Funding Source	Budget*
Construct new sewer lines to serve development in the Phoenix Mesa Gateway Airport Northeast Development Area.	31092014 - 2014 Wastewater Bond	\$1,657,746
NEW SEWER LINES - SE Mesa - CP0618 New sewer lines in southeast Mesa.	31092014 - 2014 Wastewater Bond	\$629,091
WASTEWATER OVERSIZE & EXTENSIONS (City Share for Oversizing) - CP0475 Wastewater extensions and oversized mains due to development. Funding for this project is contingent on the outcome of a future bond election.	31092014 - 2014 Wastewater Bond	\$162,000
Williams Field Road Sewer: Ellsworth to Mountain - C10425 Extend the wastewater collection system along Williams Field Rd. between Ellsworth Rd. and Mountain Rd. to serve development in southeast Mesa	31092014 - 2014 Wastewater Bond	\$226,260
	Total for Wastewater Customer Demand in SE Mesa	\$13,935,978
Wastewater Lifecycle		FY 16/17
6th Street Sulfide Control Station Rehabilitation - CP0040 Rehabilitate, replace and/or upgrade existing equipment to extend the useful life of the facilities and meet current City Specifications	31092014 - 2014 Wastewater Bond	\$667,181
DIVERSION STRUCTURE REHABILITATION - CP0598 Rehabilitate existing wastewater diversion structures that have deteriorated due to age and corrosion.	31092014 - 2014 Wastewater Bond	\$127,440
Eagle Crest Lift Station Access Easement - CP0379 Obtain an Access Easement from the Maricopa County Flood Control District to legally permit station access via this route. It will also regrade the area between the FCDMC access road and the lift station to facilitate vehicle access.	31092010 - 2010 Wastewater Bond	\$79,703

*FY 2016/17 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2017-2021

UTILITIES – \$221,149,072

Program	Funding Source	Budget*
<p>Eagle Crest Lift Station Rehabilitation - CP0043 Replace the existing pumps, piping, and system controls so that the station continues to provide a high level of service.</p>	31092014 - 2014 Wastewater Bond	\$635,426
<p>GWRP Headworks-Solids Duct Upgrade - CP0263 Replace the bus duct systems at both the solids and headworks buildings with conduit and wire systems to eliminate the possibility of future failures due to water intrusion.</p>	3020A - Greenfield WRP Joint Venture	\$1,145,571
<p>GWRP Headworks-Solids Duct Upgrade - CP0263 Mesa Share - CN0014 Replace the bus duct systems at both the solids and headworks buildings with conduit and wire systems to eliminate the possibility of future failures due to water intrusion.</p>	31092010 - 2010 Wastewater Bond	\$481,140
<p>GWRP MISC PLANT IMPRVMNTS & EQUIP REPLMNT - CP0626 Modifications and/or rehabilitation of existing systems, installation of new systems, and the replacement of equipment that has reached its useful life.</p>	3020A - Greenfield WRP Joint Venture	\$4,213,532
<p>GWRP PLANT IMPROVEMENTS & EQUIP REPLACEMENT-CP0626 Mesa Share - CN0036 Replace and/or upgrade existing equipment.</p>	31092014 - 2014 Wastewater Bond	\$1,769,684
<p>GWRP Primary Odor Control - C10335 Expand the primary odor control facilities at the plant. These facilities are currently operating at their design capacity.</p>	3020A - Greenfield WRP Joint Venture	\$84,127
<p>GWRP Primary Odor Control - C10335 - Mesa Share - CN0012 Expand the primary odor control facilities at the plant. These facilities are currently operating at their design capacity.</p>	31092010 - 2010 Wastewater Bond	\$35,333
<p>GWRP SLUDGE LINE REPLACEMENT - CP0590 Replacement of piping in the Solids Handling Building that has deteriorated due to corrosion.</p>	3020A - Greenfield WRP Joint Venture	\$1,283,040

*FY 2016/17 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2017-2021

UTILITIES – \$221,149,072

Program	Funding Source	Budget*
<p>GWRP SLUDGE LINE REPLACEMENT - CP0590 Mesa Share - CN0026 Replace deteriorated piping.</p>	31092014 - 2014 Wastewater Bond	\$538,877
<p>LIFT STATION REHABILITATION AND EQUIPMENT REPLACEMENT - CP0599 Rehabilitate and/or upgrade existing sewage lift stations that are no longer functional or have reached its useful life to maintain adequate levels of service.</p>	31092014 - 2014 Wastewater Bond	\$58,320
<p>MANHOLE REHABILITATION - CP0600 Rehabilitate manholes that have deteriorated, due to the corrosive environment of the wastewater system, to extend their useful life and prevent structural failures.</p>	3113A - Utility Replacement Extension and Renewal	\$1,553,990
<p>METERING STATION REHABILITATION AND EQUIPMENT REPLACEMENT - CP0616 Rehabilitate and/or upgrade existing sewage metering stations.</p>	31092014 - 2014 Wastewater Bond	\$29,160
<p>Northwest Water Reclamation Plant Aeration System Imp - C10478 Modify and upgrade blower control system to allow more accurate air flow to the aeration basins based on process needs and to ensure compliance with permit requirements.</p>	31092010 - 2010 Wastewater Bond	\$1,593,069
<p>NWWRP MISC PLANT IMPROVEMENTS & EQUIPMENT REPLACEMENT - CP0628 Replace and/or upgrade existing equipment that has reached its useful life.</p>	31092014 - 2014 Wastewater Bond	\$116,640
<p>Odor Control Station Equipment Replacement - CP0386 Replace equipment, as required, to maintain plant operation.</p>	31092014 - 2014 Wastewater Bond	\$513,216
<p>ODOR CONTROL STATION REHABILITATION/EQUIPMENT REPLACEMENT - CP0621</p>		

*FY 2016/17 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2017-2021

UTILITIES – \$221,149,072

Program	Funding Source	Budget*
Rehabilitate and/or upgrade existing odor control stations that has reached its useful life.	31092014 - 2014 Wastewater Bond	\$29,160
SEWER LINE CONDITION ASSESSMENT AND REHABILITATION - CP0622		
Inspection and evaluation of existing sewer lines.	31092014 - 2014 Wastewater Bond	\$433,620
Sewer Line Rehabilitation - CP0383		
Rehabilitate and/or replace defective pipe in the wastewater collection system identified through the wastewater Asset Management Program, to maintain a high level of service.	31092014 - 2014 Wastewater Bond	\$2,382,074
SEWER LINE REHAB /REPAIR /REPLACE - CP0623		
Repair or replace deteriorated sewer lines to avoid service disruption.	31092014 - 2014 Wastewater Bond	\$2,152,428
SEWRP MISC PLANT IMPROVEMENTS & EQUIPMENT REPLACEMENT - CP0630		
Replacement and/or modify major equipment or systems to improve plant operations and reliability.	31092014 - 2014 Wastewater Bond	\$116,640
Vanguard Lift Station and Sulfide Control Station Rehab - CP0044		
Replace the existing pumps, storage tanks, piping, and system controls.	31092010 - 2010 Wastewater Bond	\$432,384
Total for Wastewater Lifecycle		\$20,471,755

Water Contractual Obligations		FY 16/17
Val Vista Pipelines to City Zone Reservoirs - C10597		
Construct three water transmission mains to transfer water from the plant to the City Zone pump stations.	31072014 - 2014 Water Bond	\$11,537,991
Val Vista Water Treatment Plant (Mesa Share) - CN0010		
Fund the City's portion of the capital improvement cost of the Val Vista Water Treatment Plant.	31072014 - 2014 Water Bond	\$3,618,739

*FY 2016/17 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2017-2021

UTILITIES – \$221,149,072

Program	Funding Source	Budget*
Water Rights for White Mountain Apache Water Settlement - CN0028		
Fund one hundred-year lease for 866 acre feet of per year of high priority and 2,291 acre feet per year of lower priority CAP water from the White Mountain Apache Tribe.	31072014 - 2014 Water Bond	\$3,700,000
	Total for Water Contractual Obligations	\$18,856,730
Water Customer Demand Citywide		
		FY 16/17
Transfer Station 3 Improvements - C10392		
Expand transfer capacity of Transfer Station 3 to meet projected water demands.	31072014 - 2014 Water Bond	\$7,544,676
	Total for Water Customer Demand Citywide	\$7,544,676
Water Customer Demand SE Mesa		
		FY 16/17
Desert Well 19 - C05032		
Provide a backup water supply for Desert Well #19.	31072014 - 2014 Water Bond	\$1,217,526
Desert Well 20 Drill and Equip - C05033		
Provide a backup water supply for Desert Well #20.	31072014 - 2014 Water Bond	\$1,217,526
Elliot Road Waterline: Hawes to Sossaman Road - CP0054		
Install a water transmission main to move water from the South Central Arizona Project transmission main.	31072014 - 2014 Water Bond	\$16,297,411
New Groundwater Wells - CP0365		
Drill and equip new groundwater wells.	31072014 - 2014 Water Bond	\$1,284,525
NEW PUMP STATION - CP0639		
The Water Master Plan identified the need for additional pumping capacity to meet water demand. This project will construct these new pump stations to meet the new water demand.	31072014 - 2014 Water Bond	\$1,063,286
Signal Butte Water Treatment Plant - C01600		

*FY 2016/17 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2017-2021

UTILITIES – \$221,149,072

Program	Funding Source	Budget*
Construct the first phase with a water treatment capacity of 24 million gallons per day to serve Southeast Mesa.	31072014 - 2014 Water Bond	\$59,947,680
TRANSMISSION MAINS - SE MESA - CP0645		
New water transmission mains in southeast Mesa.	31072014 - 2014 Water Bond	\$2,332,944
Warner Lift Station Modifications - C05007		
Install a new force main to the East Mesa Interceptor and replace the existing pumps.	31062010 - 2010 Gas Bond	\$309,777
	31072010 - 2010 Water Bond	\$169,455
		\$479,232
Water and Wastewater Improvements for ASU Polytechnic - C06010		
Provide necessary water and wastewater infrastructure improvements to the ASU Polytechnic Campus area.	31072010 - 2010 Water Bond	\$810,816
WATER EXTENSIONS AND OVERSIZED MAINS - CP0652		
City Share for developer constructed waterlines that are larger than 16-inch diameter.	31072014 - 2014 Water Bond	\$214,120
Waterline from CAP to Signal Butte Water Treatment Plant - C01645		
Construct a waterline to connect to the turnout structure and follow the Elliot Road alignment approximately 3 miles from the CAP canal to the Signal Butte WTP.	31072014 - 2014 Water Bond	\$9,996,029
Well Site Acquisition - C04048		
Fund land acquisition, design, and construction of additional well sites.	31072014 - 2014 Water Bond	\$265,000
Total for Water Customer Demand SE Mesa		\$95,126,095

Water Lifecycle		FY 16/17
------------------------	--	-----------------

*FY 2016/17 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2017-2021

UTILITIES – \$221,149,072

Program	Funding Source	Budget*
Brown Rd WTP Miscellaneous Improvements & Equip Replacement - CP0024		
Replace the aging finished water filter underdrain system at the plant.	31072014 - 2014 Water Bond	\$2,337,986
City Well 7 Re-drill - C10474		
Re-drill City Well 7 in a new location.	31072014 - 2014 Water Bond	\$1,223,696
City Well 8 Re-drill - CP0031		
Re-drill the well next to its current location.	31072014 - 2014 Water Bond	\$1,223,696
Falcon Field Airport Improvements - CP0505		
Replace fifty-year old water mains during street reconstruction at the Falcon Field Airport.	31072014 - 2014 Water Bond	\$396,122
Fire Hydrant Meters - CP0320		
Purchase fire hydrant water meters used to measure water used during construction projects for the City to bill back the contractor.	31072014 - 2014 Water Bond	\$10,800
Pressure Reducing Valve Station Replacements - Citywide - C10391		
Replace and improve aging Pressure Reducing Valve (PRV) stations.	31072014 - 2014 Water Bond	\$632,149
PUMP STATION REHABILITATION - CP0640		
Rehabilitation of existing pump stations requiring life cycle replacement.	31072014 - 2014 Water Bond	\$1,039,031
Radio Communication Upgrade at Remote Water Facilities - CP0360		
Replace aging radio communication facilities at Remote Water Facilities.	31062014 - 2014 Gas Bond	\$550,946
	31072014 - 2014 Water Bond	\$207,482
		\$758,428
REPLACE FIRE HYDRANTS - CP0636		
Replacement of fire hydrants that are beyond their useful life to ensure hydrants are operational when needed.	31072014 - 2014 Water Bond	\$437,400

*FY 2016/17 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2017-2021

UTILITIES – \$221,149,072

Program	Funding Source	Budget*
REPLACE WATER VALVES - CP0651 Replacement of water valves that are beyond their useful life to ensure operations of the water distribution system.	31072014 - 2014 Water Bond	\$408,240
Water Aging Main Rehab and Repair - CP0464 Replace aging infrastructure to avoid service disruption.	31072014 - 2014 Water Bond	\$10,010,451
WATERLINE INSPECTION AND REPAIRS - CP0495 Inspect and repair water transmission mains.	31072014 - 2014 Water Bond	\$1,188,260
Waterline Replacement: Center Street - C10414 Coordinate replacement of aging water mains with street reconstruction on Center Street from University to 9th Place.	31062014 - 2014 Gas Bond 31072014 - 2014 Water Bond 31092014 - 2014 Wastewater Bond	\$188,139 \$62,540 \$142,447 <hr/> \$393,126
Waterline Replacement Horne from Marilyn Ave to Southern Ave - CP0366 Replace existing waterline.	31062014 - 2014 Gas Bond 31072014 - 2014 Water Bond	\$475,646 \$910,010 <hr/> \$1,385,656
WATER METERS - CN0029 Purchase 3/4 inch through 2 inch meters.	3113A - Utility Replacement Extension and Renewal	\$750,000
Water Meter Vault Rehab FY 15-19 POM - CP0468 Replace existing large diameter water meters for OSHA compliances.	31072014 - 2014 Water Bond	\$1,010,880
WATER SERVICES EXTENSION AND REPLACEMENT - CP0650 Lifecycle replacement of water services.	31072014 - 2014 Water Bond	\$233,280

*FY 2016/17 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2017-2021

UTILITIES – \$221,149,072

<u>Program</u>	<u>Funding Source</u>	<u>Budget*</u>
----------------	-----------------------	----------------

Total for Water Lifecycle	\$23,439,201
----------------------------------	---------------------

*FY 2016/17 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2017-2021

Capital Budget

FY 2016/17 Capital Budget by Funding Source					
	Operating Capital		Vehicle Replacement Program	Capital Improvement Program	Total Capital Appropriation
	General	Vehicle			
Operating Funds					
<i>Unrestricted</i>					
General Fund	\$9,268,334	\$1,012,570	-	\$4,524,057	\$14,804,961
Enterprise Fund	\$3,600,303	\$5,658,158	-	\$719,464	\$9,977,925
Fleet Internal Services	\$413,000	-	-	-	\$413,000
Total Unrestricted Funds	\$13,281,637	\$6,670,728	-	\$5,243,521	\$25,195,886
<i>Restricted</i>					
Cemetery Reserve Fund	\$162,600	-	-	\$953,000	\$1,115,600
Community Development Block Grant	\$4,000	-	-	-	\$4,000
Community Facilities District - Capital	\$2,138,000	-	-	-	\$2,138,000
Economic Investment Fund	-	-	-	-	-
Employee Benefit Trust	\$47,500	-	-	-	\$47,500
Environmental Compliance Fund	\$523,060	\$505,453	-	\$3,129,750	\$4,158,263
Falcon Field Airport	\$1,000	-	-	\$543,605	\$544,605
Grants - General Government	\$813,675	\$166,756	-	\$750,000	\$1,730,431
Grants - Enterprise	-	-	-	\$2,788,178	\$2,788,178
Greenfield WRP Joint Venture	\$94,575	\$14,400	-	\$13,668,860	\$13,777,835
Highway User Revenue Fund	-	-	-	-	-
Mesa Arts Center Restoration Fund	\$250,000	-	-	-	\$250,000
Replacement Extension Reserve	-	-	\$6,148,789	-	\$6,148,789
Restricted Programs Fund	\$574,410	-	-	\$23,667	\$598,077
Solid Waste Development	-	\$748,000	-	-	\$748,000
Special Programs Fund	\$239,177	-	-	-	\$239,177
Street Sales Tax	-	\$1,781,429	-	\$9,512,788	\$11,294,217
TOPAZ Joint Venture Fund	-	-	-	\$1,633,828	\$1,633,828
Transit Fund	-	-	-	\$11,969,822	\$11,969,822
Transportation Fund	-	-	-	-	-
Utility Reserve Extension Replacement	\$393,660	-	-	\$3,121,981	\$3,515,641
Vehicle Replacement Fund	-	-	\$4,415,383	-	\$4,415,383
Total Restricted Funds	\$5,241,657	\$3,216,038	\$10,564,172	\$48,095,479	\$67,117,346
Total Operating Funds	\$18,523,294	\$9,886,766	\$10,564,172	\$53,339,000	\$92,313,232
Bond Funds					
General Obligation Bonds	-	-	-	\$47,320,397	\$47,320,397
Utility Revenue Bonds	-	-	-	\$211,260,603	\$211,260,603
Total Bond Funds	-	-	-	\$258,581,000	\$258,581,000
Total All Funds	\$18,523,294	\$9,886,766	\$10,564,172	\$311,920,000	\$350,894,232

Capital Budget

FY 2016/17 Capital Improvement Program Comparison by Funding Source		
	FY 2015/16	FY 2016/17
Operating Funds		
<i>Unrestricted</i>		
General Fund	-	\$4,524,057
Enterprise Fund	\$3,288,027	\$719,464
Total Unrestricted Funds	\$3,288,027	\$5,243,521
<i>Restricted</i>		
Cemetery Reserve Fund	\$526,608	\$953,000
Environmental Compliance Fund	\$1,000,000	\$3,129,750
Falcon Field Airport	\$2,117,951	\$543,605
Grants - General Government	\$3,701,393	\$750,000
Grants - Enterprise	\$3,235,833	\$2,788,178
Greenfield WRP Joint Venture	\$8,838,804	\$13,668,860
Restricted Programs Fund	-	\$23,667
Street Sales Tax	\$7,463,587	\$9,512,788
TOPAZ Joint Venture Fund	\$4,533,828	\$1,633,828
Transit Fund	\$2,596,517	\$11,969,822
Transportation Fund	\$19,126,332	-
Utility Reserve Extension Replacement	\$769,120	\$3,121,981
Total Restricted Funds	\$53,909,973	\$48,095,479
Total Operating Funds (Excludes Carryover)	\$57,198,000	\$53,339,000
Bond Funds		
General Obligation Bonds	\$35,536,548	\$47,320,397
Utility Revenue Bonds	\$109,520,452	\$211,260,603
Excise Tax Bonds	-	-
Total Bond Funds (Excludes Carryover)	\$145,057,000	\$258,581,000
Prior Year Carryover		
Capital Improvement Carryover	\$27,434,000	-
Bond Capital Improvement Carryover	\$111,846,000	-
Total Carryover	\$139,280,000	-
Total All Funds	\$341,535,000	\$311,920,000



Department Operational Plans



***Fiscal Year
2016-2017
City of Mesa, Arizona***

Department Operational Plans

Department Operational Plans Overview

The City Council has articulated its long-range strategic direction through five Strategic Initiatives that encapsulate their long-term direction for the City. City departments utilize a systematic approach to translate the high-level strategic direction of the City Council into specific action plans for day-to-day operations. These operational plans describe the work planned during the fiscal year and identify the resources needed to perform that work. They explain who will do what, and with what resources, in order to carry out the Council's direction. These plans include performance measures as a means to evaluate progress toward, and achievement of, the desired outcomes of the work conducted.

The City of Mesa practices "activity-based budgeting" which allocates resources to core business processes. Department operational plans have the following structure:

Business Objective – A major line of business that aligns with one or more Strategic Initiative and defines where the City allocates its resources. Business Objectives include a mission statement, desired outcomes, and performance measures.

Business Service – A group of Core Business Processes related by a common purpose (mission, outcomes, and expected performance). This level of structure is optional depending on departmental needs.

Core Business Process – Main or essential business activities with a common mission and outcomes.

Progress toward achievement of a department's action plan and desired outcomes is measured throughout the year. The City Manager's Office meets with each department on a regular basis to review financial information and progress on performance measures, and to receive a general status update.

Department Operational Plans

City Expenditure Budget by Department and Fund

Department	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	Grand Total
Arts and Culture	-	-	\$14,342,350	\$96,852	-	\$14,439,202
Business Services	\$11,930,644	\$150,000	\$1,715,526	-	-	\$13,796,170
Centralized Appropriations	\$(12,761,515)	\$24,205,850	\$6,625,059	-	\$367,010,706	\$385,080,100
City Attorney	\$5,666,951	\$163,341	\$78,829	\$529,102	\$6,671,777	\$13,110,000
City Auditor	\$715,000	-	-	-	-	\$715,000
City Clerk	\$1,313,368	-	\$5,632	-	-	\$1,319,000
City Manager	\$5,434,000	-	\$20,000	\$222,960	-	\$5,676,960
Communications	\$2,045,268	-	\$1,536,732	-	-	\$3,582,000
Contingency	-	-	-	-	\$134,471,000	\$134,471,000
Development Services	\$7,246,757	\$151,487	\$1,214,283	-	-	\$8,612,527
Economic Development	\$4,025,307	-	\$6,198,693	-	-	\$10,224,000
Energy Resources	\$62,569	\$40,969,216	\$415,215	-	-	\$41,447,000
Engineering	\$7,357,292	\$201,518	\$89,190	-	-	\$7,648,000
Environmental Management and Sustainability	-	\$29,025,859	\$2,159,141	\$473,927	-	\$31,658,927
Facilities Maintenance	\$14,866,469	\$793,339	\$183,106	-	-	\$15,842,914
Falcon Field Airport	-	-	\$1,735,000	-	-	\$1,735,000
Financial Services	\$3,771,322	\$623	\$89,055	-	-	\$3,861,000
Fire and Medical	\$63,632,833	-	\$9,669,495	\$7,546,241	-	\$80,848,569
Fleet Services	\$511,250	\$5,658,158	\$30,624,964	\$166,756	-	\$36,961,128
Housing and Community Development	\$2,798,953	-	\$225,131	\$29,628,310	-	\$32,652,394
Human Resources	\$3,777,234	-	-	-	\$88,457,766	\$92,235,000
Information Technology	\$35,822,195	\$46,000	-	-	-	\$35,868,195
Library Services	\$7,120,727	-	\$290,561	\$78,000	-	\$7,489,288
Mayor and Council	\$1,016,000	-	-	-	-	\$1,016,000
Municipal Court	\$7,667,301	-	\$1,764,026	-	-	\$9,431,327
Office of ERP Management	\$900,000	-	-	-	-	\$900,000
Office of Management and Budget	\$2,809,529	-	\$14,000	-	-	\$2,823,529
Parks, Recreation and Community Facilities	\$17,201,413	\$10,945,263	\$7,997,487	-	-	\$36,144,163
Police	\$156,311,684	\$757,328	\$18,079,095	\$3,355,240	\$47,110	\$178,550,457
Project Management Program	\$11,755,713	\$1,944,222	\$60,640,558	\$3,548,507	\$258,581,000	\$336,470,000
Public Information and Communications	\$1,423,000	-	-	-	-	\$1,423,000
Transit Services	-	-	\$13,415,000	-	-	\$13,415,000
Transportation	\$122,200	\$660,075	\$41,819,075	-	-	\$42,601,350
Water Resources	\$94,083	\$60,177,190	\$7,680,527	-	-	\$67,951,800
Total City Expenditures	\$364,637,547	\$175,849,469	\$228,627,730	\$45,645,895	\$855,239,359	\$1,670,000,000

Department Operational Plans

City Expenditure Budget by Department and Category

Department	FTE	Personal						Grand Total
		Services	Other Services	Commodities	Capital Outley	Debt Service	Other	
Arts and Culture	84.5	\$6,373,867	\$7,180,194	\$635,141	\$250,000	-	-	\$14,439,202
Business Services	138.0	\$10,785,121	\$2,453,651	\$557,398	-	-	-	\$13,796,170
Centralized Appropriations	0.0	\$14,973,943	\$13,872,295	\$6,419,382	\$2,398,000	\$365,472,706	\$(18,056,226)	\$385,080,100
City Attorney	64.5	\$6,703,817	\$6,334,134	\$72,049	-	-	-	\$13,110,000
City Auditor	5.0	\$678,737	\$31,505	\$4,758	-	-	-	\$715,000
City Clerk	8.0	\$793,074	\$481,889	\$44,037	-	-	-	\$1,319,000
City Manager	28.0	\$3,703,948	\$1,853,855	\$119,157	-	-	-	\$5,676,960
Communications	21.0	\$2,100,307	\$512,585	\$969,108	-	-	-	\$3,582,000
Community Services	43.0	\$3,510,890	\$28,913,604	\$222,588	\$5,312	-	-	\$32,652,394
Contingency	0.0	-	-	-	-	-	\$134,471,000	\$134,471,000
Development Services	64.5	\$6,257,562	\$1,800,917	\$36,045	\$518,003	-	-	\$8,612,527
Economic Development	14.0	\$1,648,919	\$8,542,381	\$32,700	-	-	-	\$10,224,000
Energy Resources	100.8	\$11,278,255	\$2,671,345	\$27,496,940	\$460	-	-	\$41,447,000
Engineering	53.5	\$5,566,198	\$1,653,246	\$370,915	\$57,641	-	-	\$7,648,000
Environmental Management and Sustainability	143.0	\$11,978,077	\$17,780,450	\$1,766,540	\$133,860	-	-	\$31,658,927
Facilities Maintenance	37.0	\$3,270,192	\$11,557,372	\$1,015,350	-	-	-	\$15,842,914
Falcon Field Airport	11.0	\$970,102	\$699,338	\$64,560	\$1,000	-	-	\$1,735,000
Financial Services	37.0	\$3,185,486	\$650,514	\$25,000	-	-	-	\$3,861,000
Fire and Medical	512.5	\$69,003,087	\$6,771,260	\$3,852,335	\$1,221,887	-	-	\$80,848,569
Fleet Services	79.0	\$6,600,290	\$1,586,946	\$8,206,841	\$20,567,051	-	-	\$36,961,128
Human Resources	55.5	\$5,069,641	\$86,965,962	\$151,897	\$47,500	-	-	\$92,235,000
Information Technology	142.0	\$17,694,979	\$8,328,171	\$5,893,058	\$3,951,987	-	-	\$35,868,195
Library Services	77.2	\$5,376,122	\$1,082,479	\$1,030,687	-	-	-	\$7,489,288
Mayor and Council	7.0	\$762,120	\$230,905	\$22,975	-	-	-	\$1,016,000
Municipal Court	80.0	\$6,815,489	\$2,103,690	\$455,148	\$57,000	-	-	\$9,431,327
Office of ERP Management	5.0	\$543,268	\$348,162	\$3,570	\$5,000	-	-	\$900,000
Office of Management and Budget	23.0	\$2,569,356	\$238,173	\$16,000	-	-	-	\$2,823,529
Parks, Recreation and Community Facilities	268.9	\$15,596,671	\$13,455,342	\$2,984,887	\$4,107,263	-	-	\$36,144,163
Police	1196.5	\$146,163,209	\$23,192,792	\$7,798,158	\$1,396,298	-	-	\$178,550,457
Project Management Program	94.4	\$9,389,128	\$308,033,105	\$17,424	\$3,804,760	\$972,296	\$14,253,287	\$336,470,000
Public Information and Communications	8.0	\$924,066	\$357,912	\$141,022	-	-	-	\$1,423,000
Transit Services	3.0	\$304,415	\$12,962,905	\$147,680	-	-	-	\$13,415,000
Transportation	156.5	\$13,711,691	\$21,557,332	\$7,746,605	-	-	\$(414,278)	\$42,601,350
Water Resources	243.9	\$21,406,102	\$28,850,926	\$17,198,562	\$496,210	-	-	\$67,951,800
Grand Total	3805.1	\$415,708,129	\$623,055,337	\$95,518,517	\$39,019,232	\$366,445,002	\$130,253,783	\$1,670,000,000

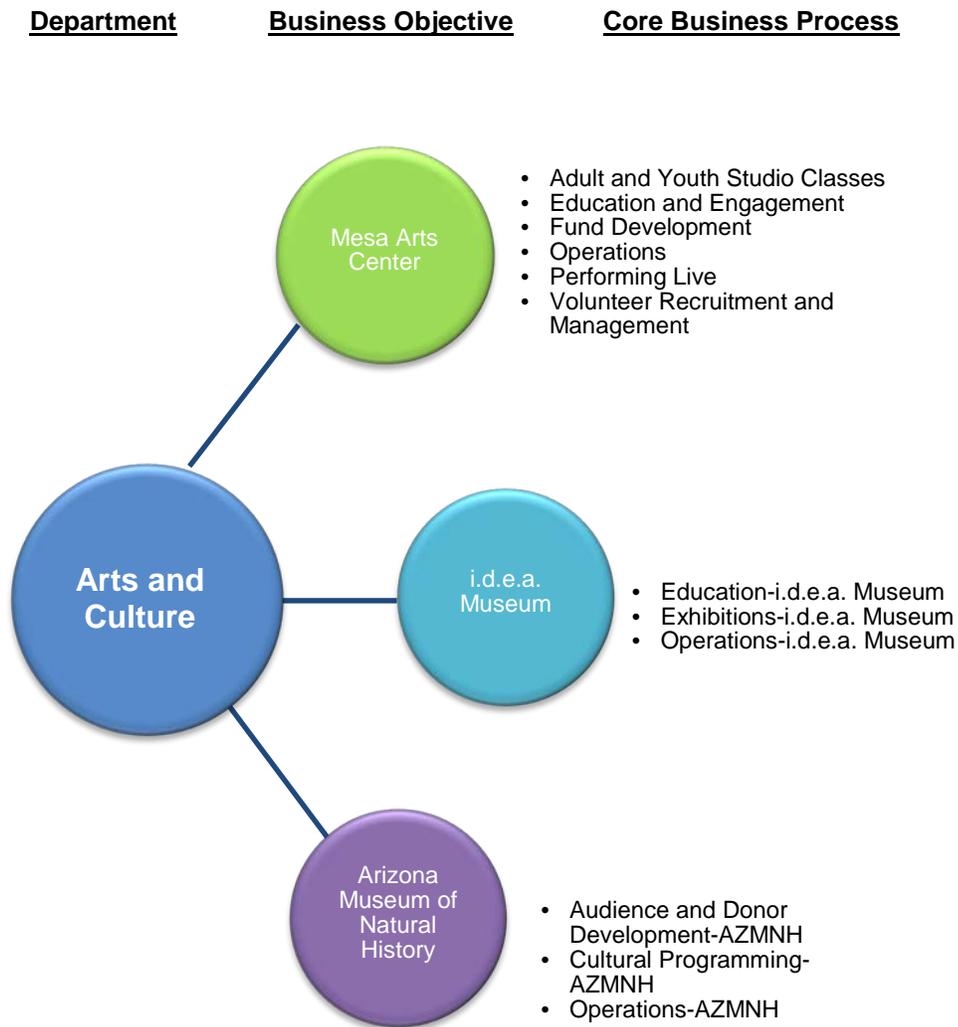
Department Operational Plans

Arts and Culture

Department Description

The Arts and Culture Department of the City of Mesa serves as a cultural liaison and ambassador for the City. This department is the chief advocate for the importance of arts and culture to community life, education and economic development. The Arts and Culture Department also serves as the oversight body for the three City-owned arts and culture venues/programs: the i.d.e.a. Museum (formerly the Arizona Museum for Youth), the Arizona Museum of Natural History (AZMNH), and the Mesa Arts Center.

The Department seeks to engage with businesses, educational institutions, community members, volunteers, City staff, and other cultural and government entities to further the vision, mission and goals of the Department's Strategic Plan and support the Strategic Initiatives of the Mesa City Council. The Department believes that arts and culture are essential to a healthy and civically-engaged society, and that the creativity and discovery they help to engender promote and support innovation, human progress and well-being.



Department Operational Plans

Arts and Culture

Budgetary Highlights

The Mesa Arts Center schedules shows and events prior to the time of the event. The budget provides an estimate of the expenses and related revenues. The level of Performing Live expenses and associated revenues can vary from year to year based on the number and size of shows that are scheduled. FY16/17 budget is \$1.3 million lower in the Performing Live area.

During FY15/16, 3.8 FTEs were added. These additions are funded through the conversion temporary services budget and increased revenue generated from having the capacity to assist additional patrons.

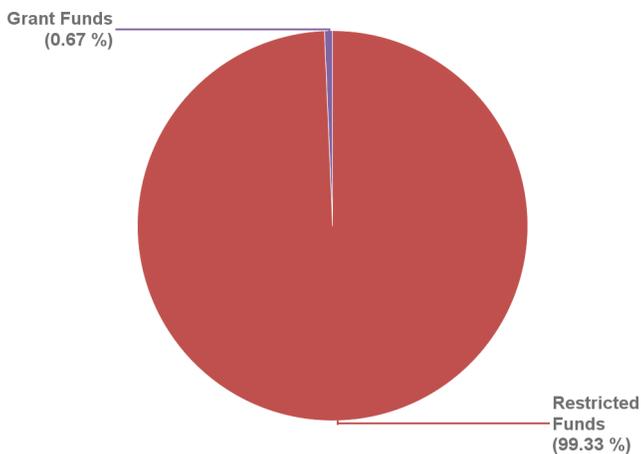
Department Operational Plans

Arts and Culture

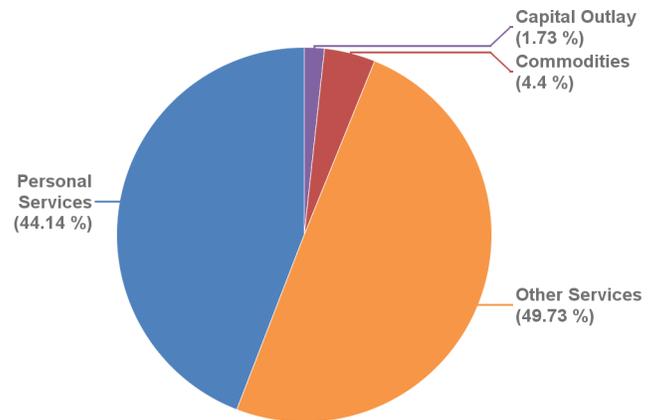
Operational History by Funding Source			
Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
General Fund	\$13,515,306	-	-
Enterprise Fund	\$13,043	-	-
Restricted Funds	\$1,150,278	\$14,771,590	\$14,342,350
Grant Funds	\$144,461	\$127,792	\$96,852
Totals	\$14,823,089	\$14,899,382	\$14,439,202

Operational History by Category			
Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		79.2	84.5
Capital Outlay	\$173,377	\$204,449	\$250,000
Commodities	\$865,433	\$645,263	\$635,141
Other Services	\$7,878,224	\$8,065,577	\$7,180,194
Personal Services	\$5,906,055	\$5,984,093	\$6,373,867
Totals	\$14,823,089	\$14,899,382	\$14,439,202

Arts and Culture
FY 16/17 Operational Funding
\$14,439,202



Arts and Culture
FY 16/17 Operational Category
\$14,439,202



Department Operational Plans

Arts and Culture

FY 16/17 Operational Budget By Business Objective and Funding Source						
Business Objective	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 16/17 Budget
Expenditure						
Arizona Museum of Natural History	-	-	\$1,557,786	\$63,852	-	\$1,621,638
i.d.e.a. Museum	-	-	\$1,335,734	-	-	\$1,335,734
Mesa Arts Center	-	-	\$11,448,830	\$33,000	-	\$11,481,830
Expenditure Total	-	-	\$14,342,350	\$96,852	-	\$14,439,202
Revenue						
Arizona Museum of Natural History	-	-	\$680,000	\$29,650	-	\$709,650
i.d.e.a. Museum	-	-	\$530,832	-	-	\$530,832
Mesa Arts Center	-	-	\$5,004,624	\$33,000	-	\$5,037,624
Revenue Total	-	-	\$6,215,456	\$62,650	-	\$6,278,106
Expenditures Net of Revenues	-	-	\$8,126,894	\$34,202	-	\$8,161,096

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues				
Funding Source		FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
Restricted Funds	Arts & Culture Fund	\$13,141,823	\$5,336,806	\$7,805,017
	Mesa Arts Center Restoration Fee	\$682,000	\$250,000	\$432,000
	Restricted Programs Fund	\$518,527	\$628,650	-\$110,123
Grant Funds	Grants - Gen. Gov.	\$96,852	\$62,650	\$34,202
Totals		\$14,439,202	\$6,278,106	\$8,161,096

FY 16/17 Operational Budget By Business Objective and Category						
Business Objective	FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
Arizona Museum of Natural History	14.1	-	\$83,117	\$411,096	\$1,127,425	\$1,621,638
i.d.e.a. Museum	16.6	-	\$74,415	\$151,333	\$1,109,986	\$1,335,734
Mesa Arts Center	53.8	\$250,000	\$477,609	\$6,617,765	\$4,136,456	\$11,481,830
Totals	84.5	\$250,000	\$635,141	\$7,180,194	\$6,373,867	\$14,439,202

Department Operational Plans

Arizona Museum of Natural History Business Objective

Mission

Inspire wonder, understanding and respect for the natural and cultural history of the Southwest.

Desired Outcomes

- Provide extraordinary Arts & Culture experiences through learning, discovery & creativity.
- Increase public participation & support.

Performance Measures

Performance Measure Name	Unit of Measure	FY 15/16 Target	FY 15/16 YTD Actual	FY 16/17 Target
CP Participants	AZMNH # CP Participants	100,000	140	0

This is the combined attendance of all AzMNH and Mesa Grande (general admission, programming and special events). We anticipate a (35%) increase from our FY 15/16 target of 100,000, primarily from expected growth at Mesa Grande.

Department Operational Plans

Arts and Culture

Arizona Museum of Natural History Business Objective

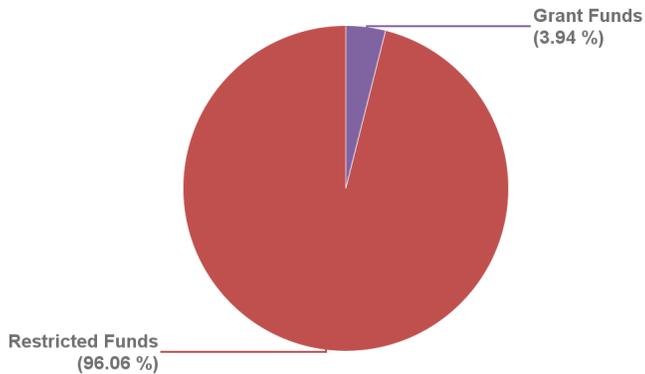
Operational History by Funding Source

Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
General Fund	\$1,398,964	-	-
Grant Funds	\$24,461	\$67,792	\$63,852
Restricted Funds	\$49,006	\$1,559,624	\$1,557,786
Total	\$1,472,430	\$1,627,416	\$1,621,638

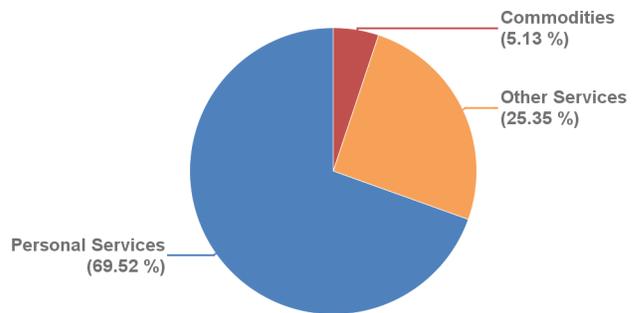
Operational History by Category

Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		14.1	14.1
Personal Services	\$1,091,551	\$1,106,873	\$1,127,425
Other Services	\$259,464	\$417,015	\$411,096
Commodities	\$121,415	\$83,528	\$83,117
Capital Outlay	-	\$20,000	-
Total	\$1,472,430	\$1,627,416	\$1,621,638

**Arts and Culture
FY 16/17 Operational Funding
\$1,621,638**



**Arts and Culture
FY 16/17 Operational Category
\$1,621,638**



Department Operational Plans

Arts and Culture

Arizona Museum of Natural History Business Objective

FY 16/17 Operational Budget By Core Business Process and Funding Source

Core Business Process	Enterprise Fund	General Fund	Grant Funds	Other Funds	Restricted Funds	FY 16/17 Budget
Expenditure Audience and Donor Development-AZMNH	-	-	\$10,024	-	\$121,249	\$131,273
Cultural Programming-AZMNH	-	-	\$52,292	-	\$846,673	\$898,965
Operations-AZMNH	-	-	\$1,536	-	\$589,864	\$591,400
Expenditure Total	-	-	\$63,852	-	\$1,557,786	1,621,638
Revenue Audience and Donor Development-AZMNH	-	-	\$3,000	-	-	\$3,000
Cultural Programming-AZMNH	-	-	\$25,850	-	-	\$25,850
Operations-AZMNH	-	-	\$800	-	\$680,000	\$680,800
Revenue Total	-	-	\$29,650	-	\$680,000	709,650
Expenditures Net of Revenues	-	-	\$34,202	-	\$877,786	\$911,988

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
Grant Funds Grants - Gen. Gov.	\$63,852	\$29,650	\$34,202
Restricted Funds Arts & Culture Fund	\$1,557,786	\$680,000	\$877,786
Totals	\$1,621,638	\$709,650	\$911,988

FY 16/17 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
Audience and Donor Development-AZMNH	.7	-	\$370	\$50,600	\$80,303	\$131,273
Cultural Programming-AZMNH	8.7	-	\$66,682	\$94,755	\$737,528	\$898,965
Operations-AZMNH	4.8	-	\$16,065	\$265,741	\$309,594	\$591,400
Totals	14.1	-	\$83,117	\$411,096	\$1,127,425	\$1,621,638

Department Operational Plans

i.d.e.a. Museum Business Objective

Mission

Inspire children of all ages to experience their world differently through art, creativity, and imagination.

Desired Outcomes

- Provide extraordinary Arts and Culture experiences through learning, discovery and creativity.
- Increase public participation and support.

Performance Measures

Performance Measure Name	Unit of Measure	FY 15/16 Target	FY 15/16 YTD Actual	FY 16/17 Target
i.d.e.a. Participation	i.d.e.a. # Participants	102,470	105,800	102,558

Department Operational Plans

Arts and Culture

i.d.e.a. Museum Business Objective

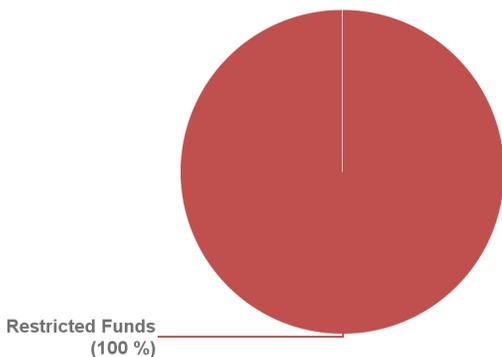
Operational History by Funding Source

Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
General Fund	\$1,020,817	-	-
Restricted Funds	\$178,828	\$1,171,360	\$1,335,734
Total	\$1,199,644	\$1,171,360	\$1,335,734

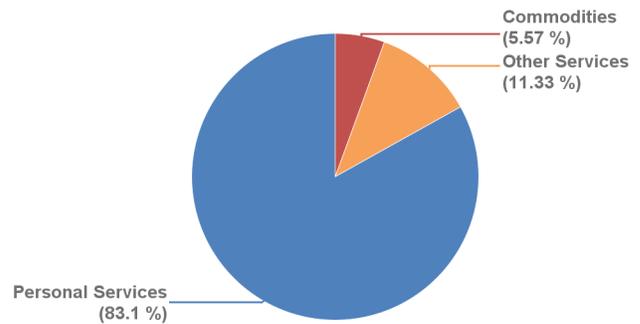
Operational History by Category

Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		13.9	16.6
Personal Services	\$941,699	\$945,612	\$1,109,986
Other Services	\$175,067	\$151,483	\$151,333
Commodities	\$82,878	\$74,265	\$74,415
Total	\$1,199,644	\$1,171,360	\$1,335,734

**Arts and Culture
FY 16/17 Operational Funding
\$1,335,734**



**Arts and Culture
FY 16/17 Operational Category
\$1,335,734**



Department Operational Plans

Arts and Culture

i.d.e.a. Museum Business Objective

FY 16/17 Operational Budget By Core Business Process and Funding Source

Core Business Process	Enterprise Fund	General Fund	Grant Funds	Other Funds	Restricted Funds	FY 16/17 Budget
Expenditure Education-i.d.e.a.	-	-	-	-	\$376,147	\$376,147
Exhibitions-i.d.e.a	-	-	-	-	\$437,134	\$437,134
Operations-i.d.e.a	-	-	-	-	\$522,453	\$522,453
Expenditure Total	-	-	-	-	\$1,335,734	1,335,734
Revenue Education-i.d.e.a.	-	-	-	-	\$149,688	\$149,688
Exhibitions-i.d.e.a	-	-	-	-	\$54,858	\$54,858
Operations-i.d.e.a	-	-	-	-	\$326,286	\$326,286
Revenue Total	-	-	-	-	\$530,832	530,832
Expenditures Net of Revenues	-	-	-	-	\$804,902	\$804,902

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
Restricted Funds Arts & Culture Fund	\$1,192,616	\$277,182	-\$110,532
Restricted Programs Fund	\$143,118	\$253,650	\$915,434
Totals	\$1,335,734	\$530,832	\$804,902

FY 16/17 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
Education-i.d.e.a.	6.5	-	\$30,300	\$10,350	\$335,497	\$376,147
Exhibitions-i.d.e.a	4.6	-	\$36,465	\$28,195	\$372,474	\$437,134
Operations-i.d.e.a	5.6	-	\$7,650	\$112,788	\$402,015	\$522,453
Totals	16.6	-	\$74,415	\$151,333	\$1,109,986	\$1,335,734

Department Operational Plans

Arts and Culture

Mesa Arts Center Business Objective

Mission

Inspire people through engaging arts experiences that are diverse, accessible, and relevant.

Desired Outcomes

- Provide extraordinary Arts & Culture experiences through learning, discovery & creativity.
- Increase public participation & support.

Performance Measures

Performance Measure Name	Unit of Measure	FY 15/16 Target	FY 15/16 YTD Actual	FY 16/17 Target
MAC Participation	MAC # of Participants (all)	420,000	424,342	420,000

Department Operational Plans

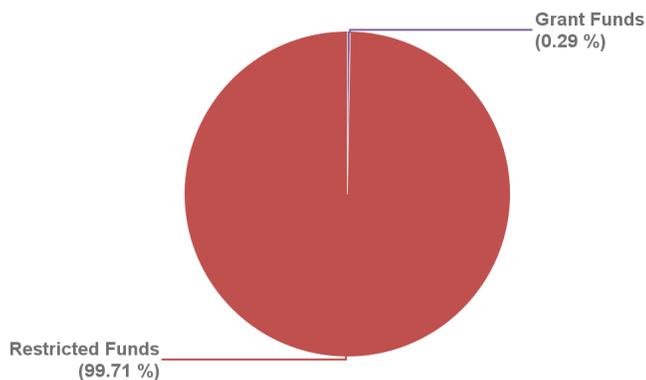
Arts and Culture

Mesa Arts Center Business Objective

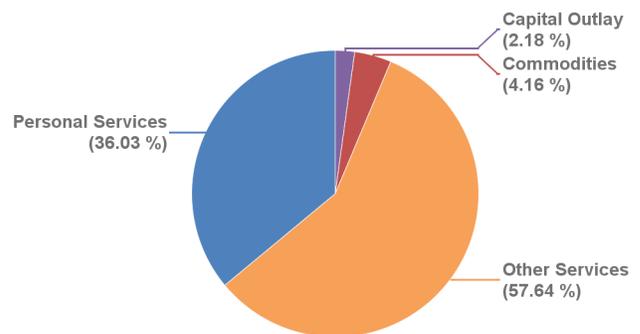
Operational History by Funding Source			
Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
Enterprise Fund	\$13,043	-	-
General Fund	\$11,095,526	-	-
Grant Funds	\$120,000	\$60,000	\$33,000
Restricted Funds	\$922,445	\$12,040,606	\$11,448,830
Total	\$12,151,014	\$12,100,606	\$11,481,830

Operational History by Category			
Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		51.3	53.8
Personal Services	\$3,872,805	\$3,931,608	\$4,136,456
Other Services	\$7,443,693	\$7,497,079	\$6,617,765
Commodities	\$661,139	\$487,470	\$477,609
Capital Outlay	\$173,377	\$184,449	\$250,000
Total	\$12,151,014	\$12,100,606	\$11,481,830

**Arts and Culture
FY 16/17 Operational Funding
\$11,481,830**



**Arts and Culture
FY 16/17 Operational Category
\$11,481,830**



Department Operational Plans

Arts and Culture

Mesa Arts Center Business Objective

FY 16/17 Operational Budget By Core Business Process and Funding Source

Core Business Process	Enterprise Fund	General Fund	Grant Funds	Other Funds	Restricted Funds	FY 16/17 Budget
Expenditure Adult and Youth Studio Classes	-	-	-	-	\$831,749	\$831,749
Education and Engagement	-	-	\$33,000	-	\$290,437	\$323,437
Fund Development	-	-	-	-	\$1,315,847	\$1,315,847
Mesa Arts Center Operations	-	-	-	-	\$6,079,685	\$6,079,685
Performing Live	-	-	-	-	\$2,874,243	\$2,874,243
Volunteer Recruitment and Management	-	-	-	-	\$56,869	\$56,869
Expenditure Total	-	-	\$33,000	-	\$11,448,830	11,481,830
Revenue Adult and Youth Studio Classes	-	-	-	-	\$726,000	\$726,000
Education and Engagement	-	-	\$33,000	-	\$123,110	\$156,110
Fund Development	-	-	-	-	\$40,000	\$40,000
Mesa Arts Center Operations	-	-	-	-	\$1,151,823	\$1,151,823
Performing Live	-	-	-	-	\$2,963,691	\$2,963,691
Revenue Total	-	-	\$33,000	-	\$5,004,624	5,037,624
Expenditures Net of Revenues	-	-	-	-	\$6,444,206	\$6,444,206

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
Grant Funds Grants - Gen. Gov.	\$33,000	\$33,000	-
Restricted Funds Arts & Culture Fund	\$10,391,421	\$4,379,624	\$409
Mesa Arts Center Restoration Fee	\$682,000	\$250,000	\$432,000
Restricted Programs Fund	\$375,409	\$375,000	\$6,011,797
Totals	\$11,481,830	\$5,037,624	\$6,444,206

Department Operational Plans

Arts and Culture

Mesa Arts Center Business Objective

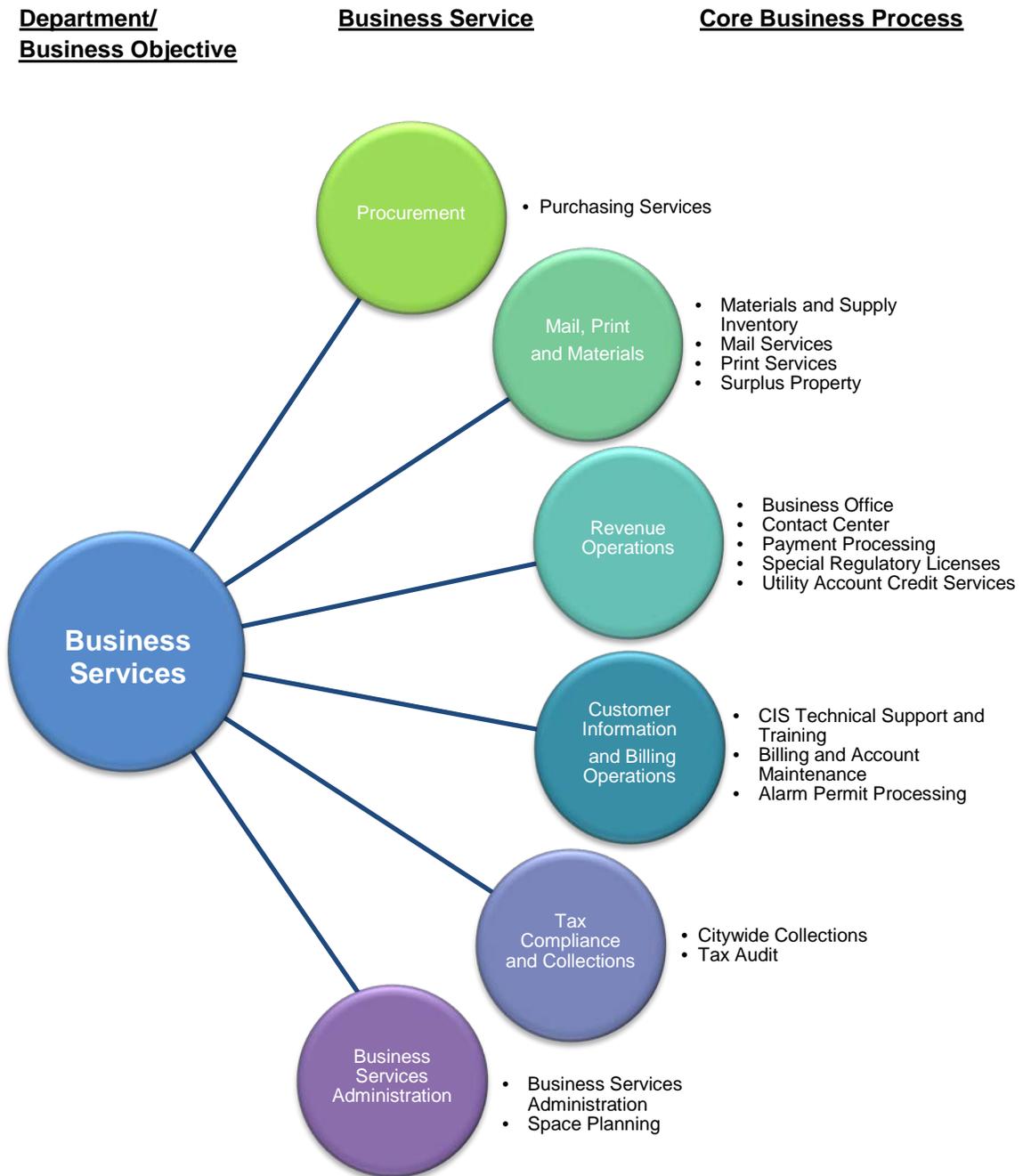
FY 16/17 Operational Budget By Core Business Process and Category						
Core Business Process	FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
Adult and Youth Studio Classes	3.1	-	\$68,400	\$493,315	\$270,034	\$831,749
Education and Engagement	2.2	-	\$7,000	\$127,810	\$188,627	\$323,437
Fund Development	6.3	-	\$15,264	\$718,602	\$581,981	\$1,315,847
Mesa Arts Center Operations	40.4	\$250,000	\$371,836	\$2,552,608	\$2,905,241	\$6,079,685
Performing Live	1.4	-	\$8,100	\$2,716,430	\$149,713	\$2,874,243
Volunteer Recruitment and Management	.4	-	\$7,009	\$9,000	\$40,860	\$56,869
Totals	53.8	\$250,000	\$477,609	\$6,617,765	\$4,136,456	\$11,481,830

Department Operational Plans

Business Services

Department Description

The Business Services Department takes on multiple responsibilities throughout the City. These responsibilities include: customer service business office, contact center and website; utility billing; revenue processing operations, tax audit and delinquent collections; business licensing; print and mail services; warehousing and procurement and contract management.



Department Operational Plans

Business Services

Budgetary Highlights

In the FY15/16 Budget Business Services made \$510,000 worth of budget reductions as a result of the State's Arizona Department of Revenue transitioning to oversee Transaction Privilege Tax licensing and collection activities. This implementation was scheduled to be completed at the beginning of February, 2016, however delays have prevented this transition. Business Services is hopeful the transition will be completed by the start of January, 2017. As delays occur, additional funding is needed by the department to continue providing the service. \$954,000 continues to be included in the proposed budget for payment to the Arizona Department of Revenue (ADOR) for the services they provide the City of Mesa, and \$334,000 is also included for Mesa's contribution to the reworking of the ADOR's computer system.

Additionally, Business Services transitioned to a new merchant services provider, leading to a \$1,000,000 reduction in credit card fee expenditures. Business Services added one-time funding for three different Customer Information System projects (Web and Mobile Application Interface upgrade, Bill Presentment upgrade, CIS upgrade consultant) totaling \$150,000.

Business Services is continuing its process of realigning and enhancing the scope of the activities within the department, implementing a new licensing application, updating the Customer Information System, providing new alternative payment locations, and many other tools to make it easier for residents and businesses to conduct business with the City.

Department Operational Plans

Business Services

Business Services Business Objective

Mission

Provide services that support Mesa businesses and citizens, City departments and the divisions of the Business Services Department.

Desired Outcomes

- Mesa's utility customers, taxpayers, bidders and vendors are provided with the highest quality customer service with fair and professional treatment.
- Mesa's customers are provided with an accurate billing for their utility services.
- City receipts are collected and posted accurately and in a timely manner.
- Delinquent amounts due to the City are aggressively pursued.
- City departments are provided the services needed to support their missions.

Performance Measures

Performance Measure Name	Unit of Measure	FY 15/16 Target	FY 15/16 YTD Actual	FY 16/17 Target
Minutes to Answer Utility Customer Calls	# minutes to answer calls	1	1.73	1
Utility Customer Calls Abandoned	% Util. calls abandoned	5	5.4	5
Number of E-Bill Customers	# of e-bill customers	60,134	54,880	60,246

Department Operational Plans

Business Services

Business Services Business Objective

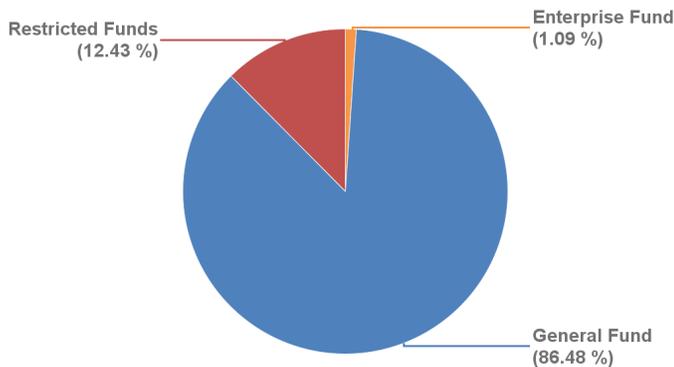
Operational History by Funding Source

Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
Enterprise Fund	-\$55	-	\$150,000
General Fund	\$11,760,351	\$12,622,249	\$11,930,644
Restricted Funds	\$5,495,528	\$1,782,836	\$1,715,526
Total	\$17,270,874	\$14,405,085	\$13,796,170

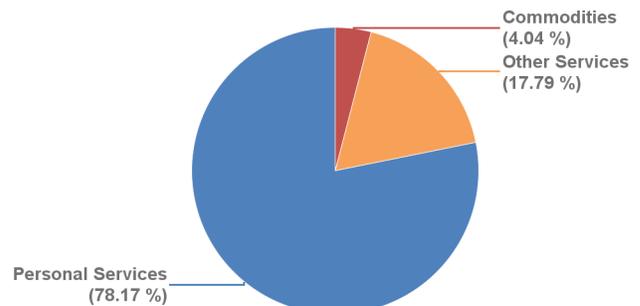
Operational History by Category

Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		139	138
Personal Services	\$10,015,080	\$10,519,680	\$10,785,121
Other Services	\$3,250,167	\$3,481,265	\$2,453,651
Offsets and Credits	-\$868,451	-	-
Commodities	\$4,860,013	\$404,140	\$557,398
Capital Outlay	\$14,065	-	-
Total	\$17,270,874	\$14,405,085	\$13,796,170

**Business Services
FY 16/17 Operational Funding
\$13,796,170**



**Business Services
FY 16/17 Operational Category
\$13,796,170**



Department Operational Plans

Business Services

Business Services Business Objective

FY 16/17 Operational Budget By Core Business Process and Funding Source							
Core Business Process		Enterprise Fund	General Fund	Grant Funds	Other Funds	Restricted Funds	FY 16/17 Budget
Expenditure	Alarm Permit Processing	-	\$145,107	-	-	-	\$145,107
	Billing and Account Maintenance	-	\$795,865	-	-	-	\$795,865
	Business Office	-	\$2,196,620	-	-	-	\$2,196,620
	Business Services Administration	-	\$542,415	-	-	-	\$542,415
	CIS Technical Support and Training	\$150,000	\$426,838	-	-	-	\$576,838
	Citywide Collections	-	\$788,589	-	-	-	\$788,589
	Contact Center	-	\$1,975,854	-	-	-	\$1,975,854
	Mail Services	-	\$410,977	-	-	-	\$410,977
	Materials and Supply Inventory	-	-	-	-	\$963,463	\$963,463
	Payment Processing	-	\$436,949	-	-	-	\$436,949
	Print Services	-	-	-	-	\$613,021	\$613,021
	Purchasing Services (Contract & PO mgmt, P-Card Program)	-	\$1,370,384	-	-	-	\$1,370,384
	Space Planning	-	\$96,189	-	-	-	\$96,189
	Special Regulatory Licenses	-	\$875,134	-	-	-	\$875,134
	Surplus Property	-	-	-	-	\$139,042	\$139,042
	Tax Audit	-	\$1,014,291	-	-	-	\$1,014,291
	Utility Account Credit Services	-	\$855,432	-	-	-	\$855,432
Expenditure Total		\$150,000	\$11,930,644	-	-	\$1,715,526	13,796,170
Revenue	Contact Center	-	\$36,000	-	-	-	\$36,000

Department Operational Plans

Business Services

Business Services Business Objective

Special Regulatory Licenses	-	\$1,158,400	-	-	-	\$1,158,400
Revenue Total	-	\$1,194,400	-	-	-	1,194,400
Expenditures Net of Revenues	\$150,000	\$10,736,244	-	-	\$1,715,526	\$12,601,770

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
Enterprise Fund	Enterprise Fund	\$150,000	-	\$150,000
General Fund	General Fund	\$11,930,644	\$1,194,400	\$10,736,244
Restricted Funds	Print Shop Internal Service	\$613,021	-	\$613,021
	Warehouse Internal Service	\$1,102,505	-	\$1,102,505
Totals		\$13,796,170	\$1,194,400	\$12,601,770

Department Operational Plans

Business Services

Business Services Business Objective

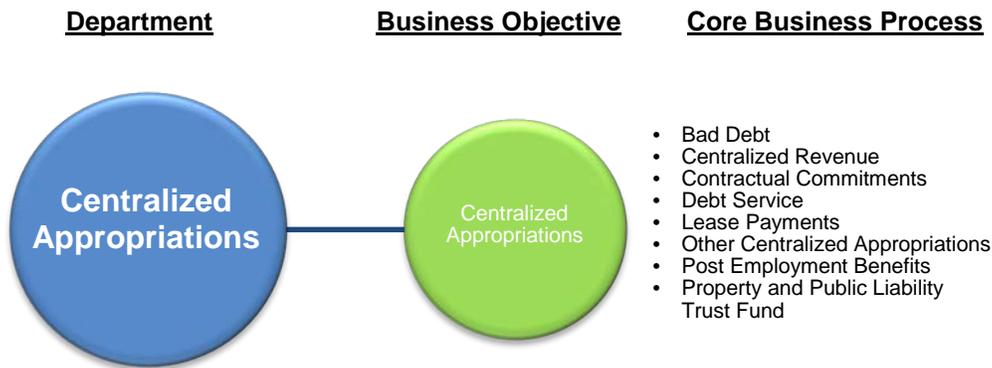
FY 16/17 Operational Budget By Core Business Process and Category						
Core Business Process	FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
Alarm Permit Processing	2.1	-	\$75	\$2,500	\$142,532	\$145,107
Billing and Account Maintenance	8	-	\$91,500	\$115,605	\$588,760	\$795,865
Business Office	11.1	-	\$9,300	\$1,431,850	\$755,470	\$2,196,620
Business Services Administration	4	-	\$12,300	\$33,129	\$496,986	\$542,415
CIS Technical Support and Training	4	-	\$100,000	\$57,080	\$419,758	\$576,838
Citywide Collections	10.1	-	\$7,725	\$11,715	\$769,149	\$788,589
Contact Center	27.2	-	\$5,000	\$95,455	\$1,875,399	\$1,975,854
Mail Services	6.2	-	\$9,575	\$56,325	\$345,077	\$410,977
Materials and Supply Inventory	8.9	-	\$133,000	\$209,605	\$620,858	\$963,463
Payment Processing	5.1	-	\$8,000	\$27,045	\$401,904	\$436,949
Print Services	4.3	-	\$82,913	\$216,658	\$313,450	\$613,021
Purchasing Services (Contract & PO mgmt, P-Card Program)	15	-	\$3,850	\$37,143	\$1,329,391	\$1,370,384
Space Planning	1	-	\$1,110	\$1,440	\$93,639	\$96,189
Special Regulatory Licenses	9.4	-	\$76,739	\$63,561	\$734,834	\$875,134
Surplus Property	1.8	-	\$1,700	\$10,968	\$126,374	\$139,042
Tax Audit	9.9	-	\$4,711	\$38,547	\$971,033	\$1,014,291
Utility Account Credit Services	10.3	-	\$9,900	\$45,025	\$800,507	\$855,432
Totals	138	-	\$557,398	\$2,453,651	\$10,785,121	\$13,796,170

Department Operational Plans

Centralized Appropriations

Department Description

The Centralized Appropriations department contains Citywide revenues and expenditures such as Contractual Commitments, Debt Service, Lease Payments, Post-Employment Benefits, Property and Public Liability, City Sales Tax, Secondary Property Tax, Urban Revenue Sharing, State Shared Sales Tax, Highway User Tax, Utility Revenues, etc. The Centralized Appropriations department is managed separately from any department operational plan.



Department Operational Plans

Centralized Appropriations

Centralized Appropriations Business Objective

Operational History by Funding Source			
Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
General Fund	\$(12,600,392)	\$(8,910,690)	\$(12,761,515)
Enterprise Fund	\$15,318,251	\$21,482,042	\$24,205,850
Restricted Funds	\$(3,480,563)	\$21,323,697	\$6,625,059
Other Funds	\$145,441,186	\$381,476,951	\$367,010,706
Totals	\$144,678,482	\$415,372,000	\$385,080,100

Operational History by Category			
Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
Personal Services	\$11,527,307	\$14,408,416	\$14,973,943
Other Services	\$6,587,066	\$12,721,271	\$13,872,295
Commodities	\$1,825,346	\$5,107,878	\$6,419,382
Capital Outlay	\$4,596,944	\$20,760,000	\$2,398,000
Contingency	-	\$3,020,000	
Debt Service	\$145,807,320	\$380,144,637	\$365,472,706
Offsets and Credits	\$(25,665,500)	\$(20,790,202)	\$(18,056,226)
Totals	\$144,678,483	\$415,372,000	\$385,080,100

FY 16/17 Operational Budget by Core Business Process and Funding Source						
Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 16/17 Budget
Expenditure						
Bad Debt	\$1,417,000	\$1,100,000	-	-	-	\$2,517,000
Centralized Revenues	-	-	-	-	\$2,500,000	\$2,500,000
Contractual Commitments	\$4,465,963	-	\$2,469,040	-	-	\$6,935,003
Debt Service	-	-	-	-	\$362,372,706	\$362,372,706
Other Centralized Appropriations	\$(37,338,065)	\$18,274,484	\$1,196,227	-	\$2,068,080	\$(15,799,274)
Post Employment Benefits	\$14,369,878	\$3,526,547	\$1,988,320	-	\$69,920	\$19,954,665
Property and Public Liability Trust Fund	\$4,323,709	\$1,304,819	\$971,472	-	-	\$6,600,000
Expenditure Total	\$(12,761,515)	\$24,205,850	\$6,625,059	-	\$367,010,706	\$385,080,100
Revenue						
Centralized Revenues	\$229,840,265	\$338,006,853	\$129,136,527	\$172	\$307,916,052	\$1,004,899,869
Contractual Commitments	\$773,931	-	-	-	\$22,801,534	\$23,575,465
Debt Service	-	-	-	-	\$185,400,000	\$185,400,000
Other Centralized Appropriations	-	-	\$6,570,642	-	-	\$6,570,642
Property and Public Liability Trust Fund	-	-	-	-	\$6,655,085	\$6,655,085
Revenue Total	\$230,614,196	\$338,006,853	\$135,707,169	\$172	\$522,772,671	\$1,227,101,061
Expenditures Net of Revenues	\$(243,375,711)	\$(313,801,003)	\$(129,082,110)	\$(172)	\$(155,761,965)	\$(842,020,961)

Department Operational Plans

Centralized Appropriations

Centralized Appropriations Business Objective

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues			
Funding Source	FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
General Fund			
General Fund	\$ (11,635,251)	\$ 230,614,196	\$ (242,249,447)
Capital - General Fund	\$ (1,126,264)	-	\$ (1,126,264)
Enterprise Fund			
Enterprise Fund	\$ 23,595,157	\$ 337,706,853	\$ (314,111,696)
Capital - Enterprise	\$ 610,693	\$ 300,000	\$ 310,693
Restricted Funds			
Arts and Culture Fund	\$ 2,465,948	\$ 288	\$ 2,465,660
Cemetery	\$ 131,944	-	\$ 131,944
Cemetery Reserve	-	\$ 41,000	\$ (41,000)
Community Facilities Districts - Capital	\$ 3,750,000	\$ 3,750,000	-
Community Facilities Districts - Operating	\$ 30,000	\$ 253,333	\$ (223,333)
Economic Investment Fund	\$ 570,908	-	\$ 570,908
Environmental Compliance Fee	\$ 1,259,838	\$ 15,274,128	\$ (14,014,290)
Falcon Field Airport	\$ 511,959	\$ 16,000	\$ 495,959
Fire Impact Fee	-	\$ 424,945	\$ (424,945)
Fleet Internal Service	\$ (15,868,958)	-	\$ (15,868,958)
Greenfield WRP Joint Venture	\$ 954,300	\$ 7,515,240	\$ (6,560,940)
Highway User Revenue Fund	\$ 205,200	\$ 37,691,409	\$ (37,486,209)
Library Impact Fee	-	\$ 2,000	\$ (2,000)
Local Streets Sales Tax	\$ 5,383,207	\$ 26,990,180	\$ (21,606,973)
Mesa Arts Center Restoration Fee	-	\$ 7,000	\$ (7,000)
Parks Impact Fee	-	\$ 16,000	\$ (16,000)
Police Impact Fee	-	\$ 638,201	\$ (638,201)
Print Shop Internal Service	\$ (755,856)	-	\$ (755,856)
Quality of Life Sales Tax	-	\$ 22,358,650	\$ (22,358,650)
Restricted Programs Fund	\$ 2,275,000	\$ 3,036,030	\$ (761,030)
Solid Waste Development Fee	-	\$ 403,000	\$ (403,000)
Special Programs Fund	-	\$ 80,000	\$ (80,000)
Stormwater Drainage Impact Fee	-	\$ 466,424	\$ (466,424)
TOPAZ Joint Venture Fund	\$ 9,383	\$ 1,553,650	\$ (1,544,267)
Transit Fund	\$ 376,759	\$ 1,291,000	\$ (914,241)
Utility Replacement Extension and Renewal	-	-	-
Vehicle Replacement	-	-	-
Warehouse Internal Service	\$ 5,325,427	\$ 6,570,642	\$ (1,245,215)
Wastewater Impact Fee	-	\$ 3,996,538	\$ (3,996,538)
Water Impact Fees	-	\$ 3,331,511	\$ (3,331,511)
Grant Funds			
Grants - Gen. Gov.	-	\$ 172	\$ (172)
Other Funds			
Community Facilities Districts - Debt	\$ 2,091,847	\$ 2,091,847	-
Court Construction Fee	-	\$ 779,700	\$ (779,700)
Electric Bond Construction	-	\$ 9,907,156	\$ (9,907,156)
Employee Benefit Trust	\$ 2,138,000	\$ 90	\$ 2,137,910
Gas Bond Construction	-	\$ 24,524,058	\$ (24,524,058)
General Obligation Bond Redemption	\$ 36,396,228	\$ 33,999,699	\$ 2,396,529
General Obligation Bond Refunding	\$ 50,200,000	\$ 50,200,000	-
Highway Project Advancement Notes	-	-	-
Highway User Revenue Bond Redemption	\$ 12,377,013	-	\$ 12,377,013
Non Utility Bond Redemption	\$ 49,739,000	\$ 27,811,685	\$ 21,927,315
Parks Bond Construction	-	\$ 14,171,255	\$ (14,171,255)
Property and Public Liability	-	\$ 6,655,085	\$ (6,655,085)
Public Safety Bond Construction	-	\$ 8,436,635	\$ (8,436,635)
Solid Waste Bond Construction	-	-	-
Special Improvement District Bond Redemption	\$ 843,085	\$ 843,085	-
Streets Bond Construction	-	\$ 23,712,507	\$ (23,712,507)
Transportation Project Advancement Notes	\$ 2,500,000	\$ 2,500,000	-
Utility Systems Bond Redemption	\$ 75,264,414	\$ 2,317,052	\$ 72,947,362
Utility Systems Bond Refunding	\$ 135,200,000	\$ 135,200,000	-
Utility Systems GO Bond Redemption	\$ 83,448	-	\$ 83,448
Wastewater Bond Construction	-	\$ 28,517,037	\$ (28,517,037)
Water Bond Construction	-	\$ 145,532,352	\$ (145,532,352)
WIFA Redemption	\$ 177,671	-	\$ 177,671
Worker's Compensation	-	\$ 5,573,428	\$ (5,573,428)
Totals	\$ 385,080,100	\$ 1,227,101,061	\$ (842,020,961)

Department Operational Plans

Centralized Appropriations

Centralized Appropriations Business Objective

FY 16/17 Operational Budget By Core Business Process and Category								
Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	Debt Service	Other	FY 16/17 Budget
Bad Debt	0.0	-	\$2,517,000	-	-	-	-	\$2,517,000
Centralized Revenues	0.0	-	-	-	-	\$2,500,000	-	\$2,500,000
Contractual Commitments	0.0	-	\$6,935,003	-	-	-	-	\$6,935,003
Debt Service	0.0	-	-	-	-	\$362,372,706	-	\$362,372,706
Other Centralized Appropriations	0.0	\$(4,980,722)	\$(2,179,708)	\$6,419,382	\$2,398,000	\$600,000	\$(18,056,226)	\$(15,799,274)
Post Employment Benefits	0.0	\$19,954,665	-	-	-	-	-	\$19,954,665
Property and Public Liability Trust Fund	0.0	-	\$6,600,000	-	-	-	-	\$6,600,000
Totals	-	\$14,973,943	\$13,872,295	\$6,419,382	\$2,398,000	\$365,472,706	\$(18,056,226)	\$385,080,100

Department Operational Plans

City Attorney

Department Description

The City Attorney's Office provides legal advice to the Mayor and Council, the City Manager, the City departments, and the City's boards and commissions. The Office prepares and reviews contracts, ordinances, resolutions, and other legal documents involving the City. The City Attorney's Office also represents the City in civil litigation and represents the City and the State of Arizona in criminal misdemeanor cases and certain civil traffic cases occurring within the City limits.



Budgetary Highlights

The City Attorney's Office oversees the Property and Public Liability (PPL) Fund. The City uses the PPL Fund to pay third-party liability claims; to pay the administrative costs for our litigation team; and to purchase insurance coverage to protect the City against major losses. At the time of the FY 15/16 budget presentation to City Council, the estimated claims to be paid for FY15/16 was \$650,000, which is \$2.35 million below the FY15/16 budgeted amount. Estimated claims are expected to increase from the FY15/16 budget, as a result the claims budget for the PPL Fund was increased from \$3.0 million to \$4.0 million for FY16/17. The PPL insurance premiums are difficult to anticipate but are expected to increase due to national and local factors that affect municipal liability insurance. Claim payouts for future fiscal years beyond FY16/17 are expected to increase due to increases in high profile claims.

Three new Victim Services Assistant positions and one new Victim Notification Clerk were added in December 2015 to the Prosecutor's Office to expand current victim services. The Department received additional Victims of Crime Act grant funds to cover the cost of the positions. In FY16/17, the City Attorney's Office changed the funding on an Assistant City Attorney III position to be funded fully from the Enterprise Fund since this attorney supports the City Utilities.

Department Operational Plans

City Attorney

Legal Business Objective

Mission

Dedicated to providing quality legal services (civil and criminal) to protect the interests of the City of Mesa and its citizens.

Desired Outcomes

To protect the interests of the city by providing thorough and accurate legal representation

Performance Measures

Performance Measure Name	Unit of Measure	FY 15/16 Target	FY 15/16 YTD Actual	FY 16/17 Target
Claims Resolved - Without Litigation	% Claims Reso w/o Lit	85	0	85
DUI Conviction Rate	% DUI Conviction Rate	80	0	80
Criminal Prosecution-At least an 80% DUI conviction rate.				
Overall Conviction Rate	% Overall Conviction Rate	70	0	70
Criminal Prosecution - At least a 70% overall trial conviction rate.				

Department Operational Plans

City Attorney

Legal Business Objective

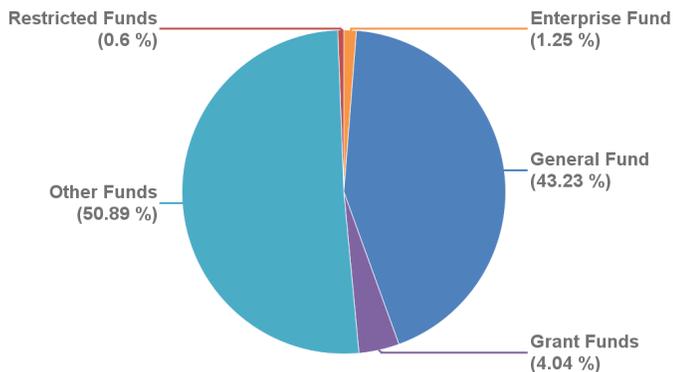
Operational History by Funding Source

Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
Enterprise Fund	-	-	\$163,341
General Fund	\$5,177,165	\$5,702,417	\$5,666,951
Grant Funds	\$135,320	\$185,567	\$529,102
Other Funds	\$2,765,663	\$5,484,663	\$6,671,777
Restricted Funds	\$20,043	\$60,768	\$78,829
Total	\$8,098,278	\$11,433,415	\$13,110,000

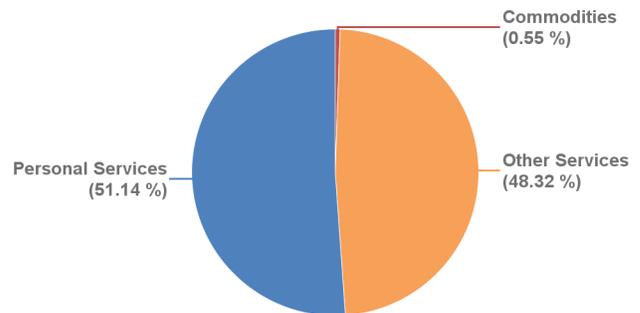
Operational History by Category

Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		58.5	64.5
Personal Services	\$5,916,379	\$6,190,398	\$6,703,817
Other Services	\$2,174,275	\$5,187,481	\$6,334,134
Offsets and Credits	-\$6,956	-	-
Commodities	\$14,580	\$55,536	\$72,049
Total	\$8,098,278	\$11,433,415	\$13,110,000

**City Attorney
FY 16/17 Operational Funding
\$13,110,000**



**City Attorney
FY 16/17 Operational Category
\$13,110,000**



Department Operational Plans

City Attorney

Legal Business Objective

FY 16/17 Operational Budget By Core Business Process and Funding Source

Core Business Process	Enterprise Fund	General Fund	Grant Funds	Other Funds	Restricted Funds	FY 16/17 Budget
Expenditure Administrative Legal Services	\$163,341	\$2,043,883	\$24,932	-	\$78,829	\$2,310,985
Civil Litigation	-	-	-	\$6,671,777	-	\$6,671,777
Criminal Prosecution	-	\$3,210,656	-	-	-	\$3,210,656
Victim Services	-	\$412,412	\$504,170	-	-	\$916,582
Expenditure Total	\$163,341	\$5,666,951	\$529,102	\$6,671,777	\$78,829	13,110,000
Revenue Administrative Legal Services	-	-	-	-	-	-
Victim Services	-	-	\$504,050	-	-	\$504,050
Revenue Total	-	-	\$504,050	-	-	504,050
Expenditures Net of Revenues	\$163,341	\$5,666,951	\$25,052	\$6,671,777	\$78,829	\$12,605,950

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
Enterprise Fund Enterprise Fund	\$163,341	-	\$163,341
General Fund General Fund	\$5,666,951	-	\$5,666,951
Grant Funds Community Development Block Grant	\$16,233	-	\$120
Grants - Gen. Gov.	\$504,170	\$504,050	\$1,188
HOME	\$7,511	-	\$7,511
Section 8	\$1,188	-	\$16,233
Other Funds Property and Public Liability	\$6,671,777	-	\$6,671,777
Restricted Funds Community Facilities Districts - Operating	\$55,000	-	\$23,829
Environmental Compliance Fee	\$23,829	-	\$55,000
Totals	\$13,110,000	\$504,050	\$12,605,950

Department Operational Plans

City Attorney

Legal Business Objective

FY 16/17 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
Administrative Legal Services	12.6	-	\$15,561	\$536,254	\$1,759,170	\$2,310,985
Civil Litigation	8.3	-	-	\$5,690,000	\$981,777	\$6,671,777
Criminal Prosecution	30.7	-	\$46,560	\$89,200	\$3,074,896	\$3,210,656
Victim Services	12.9	-	\$9,928	\$18,680	\$887,974	\$916,582
Totals	64.5	-	\$72,049	\$6,334,134	\$6,703,817	\$13,110,000

Department Operational Plans

City Auditor

Department Description

Under the direction of the Mesa City Council, the City Auditor's Office provides audit, consulting and investigative services to identify and minimize risks, maximize efficiencies and improve internal controls. These services help the City accomplish its objectives by bringing a systematic, disciplined approach to evaluating and improving the effectiveness of risk management, control and governance processes.



Budgetary Highlights

The FY16/17 proposed budget is consistent with the FY15/16 budget.

Department Operational Plans

City Auditor

City Auditor Business Objective

Mission

Provides audit, consulting, and investigative services to identify and minimize risks, maximize efficiencies, improve internal controls, increase transparency and strengthen accountability to Mesa's citizens.

Desired Outcomes

- The City of Mesa provides high quality services at the lowest possible cost, and operates in compliance with all applicable statutes, rules, regulations, policies and procedures.
- The risks of fraud, theft, and abuse of public resources are minimized, and Mesa's citizens have confidence in the integrity and transparency of their City government.

Performance Measures

Performance Measure Name	Unit of Measure	FY 15/16 Target	FY 15/16 YTD Actual	FY 16/17 Target
Audit Recommendations	% Audit Recs Accepted	95	100	0
Audit Plan Completion	% Audit Plans Completed	80	70	0

Department Operational Plans

City Auditor

City Auditor Business Objective

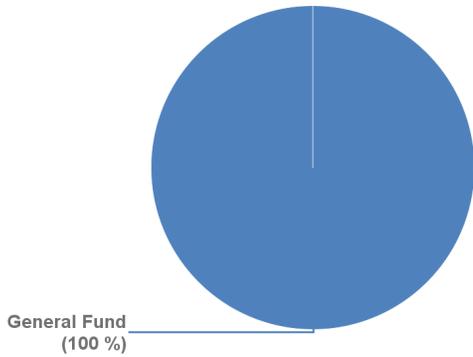
Operational History by Funding Source

Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
General Fund	\$642,171	\$674,000	\$715,000
Total	\$642,171	\$674,000	\$715,000

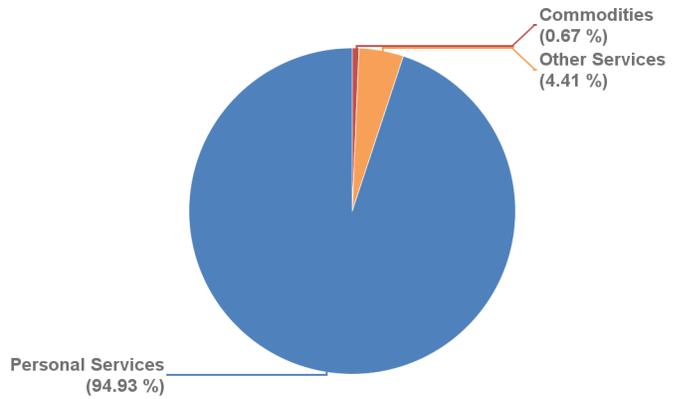
Operational History by Category

Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		5	5
Personal Services	\$618,443	\$638,212	\$678,737
Other Services	\$20,768	\$31,130	\$31,505
Commodities	\$2,961	\$4,658	\$4,758
Total	\$642,171	\$674,000	\$715,000

**City Auditor
FY 16/17 Operational Funding
\$715,000**



**City Auditor
FY 16/17 Operational Category
\$715,000**



Department Operational Plans

City Auditor

City Auditor Business Objective

FY 16/17 Operational Budget By Core Business Process and Funding Source

Core Business Process	Enterprise Fund	General Fund	Grant Funds	Other Funds	Restricted Funds	FY 16/17 Budget
Expenditure City Auditor Operations	-	\$715,000	-	-	-	\$715,000
Expenditure Total	-	\$715,000	-	-	-	715,000
Expenditures Net of Revenues	-	\$715,000	-	-	-	\$715,000

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
General Fund General Fund	\$715,000	-	\$715,000
Totals	\$715,000	-	\$715,000

FY 16/17 Operational Budget By Core Business Process and Category

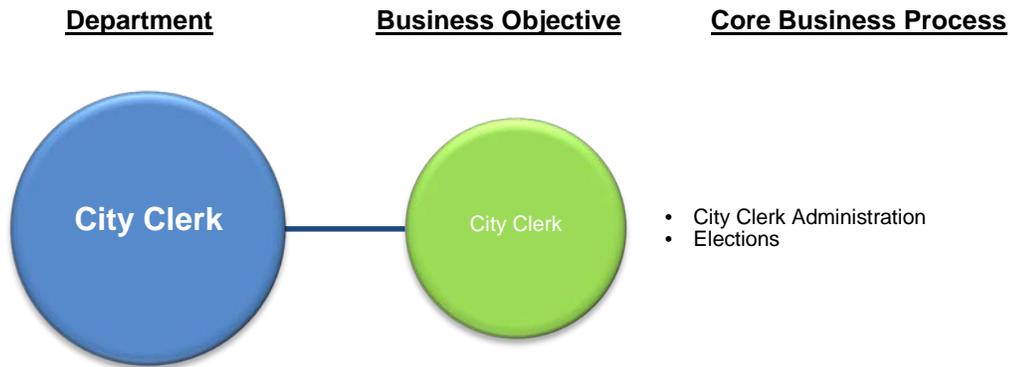
Core Business Process	FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
City Auditor Operations	5	-	\$4,758	\$31,505	\$678,737	\$715,000
Totals	5	-	\$4,758	\$31,505	\$678,737	\$715,000

Department Operational Plans

City Clerk

Department Description

Professionally and responsively promote trust between the citizens and government by providing Council support, such as compiling minutes from all Council and Council Committee meetings and processing all adopted ordinances and resolutions, managing the citywide records management program, conducting fair, open and impartial City elections, ensuring legal compliance of all official postings, public notices and related advertising, processing legal service documents, and administering the Public Safety Retirement Local Boards as well as the Judicial Advisory Board.



Budgetary Highlights

The budget for City Clerk's Office is adjusted each year for the cost of possible elections. FY16/17 includes a \$442,000 baseline adjustment for estimated election costs. There were not any planned elections in FY15/16 and therefore no election costs were included in the FY15/16 budget

Department Operational Plans

City Clerk

City Clerk Business Objective

Mission

Serve as professional, responsive liaisons in promoting trust between the citizens and government by managing the citywide records management program, conducting fair, open and impartial City elections, ensuring legal compliance of all official postings, public notices and related advertising and administering the Public Safety Retirement System and local boards for City of Mesa police and firefighters.

Desired Outcomes

- Voter education (outreach) is enhanced
- Voter turnout is maximized
- Accurate and timely City elections/results are conducted
- Access to government through public records is provided
- Compliance with all legal notification requirements is ensured and maintained

Performance Measures

Performance Measure Name	Unit of Measure	FY 15/16 Target	FY 15/16 YTD Actual	FY 16/17 Target
Meetings Requiring Staff Support	# CC Mtgs Req Staff Supp	130	138	156
Requests for Information/Help (Non-Election)	# Req for NonElec Info	6,504	8,023	8,016
Public Meeting Notices	# Pub Mtg Notices Posted	540	547	528
PSPRS Retirement and DROP Participation	# PSPRS Ret &DROP Part	60	79	60

Department Operational Plans

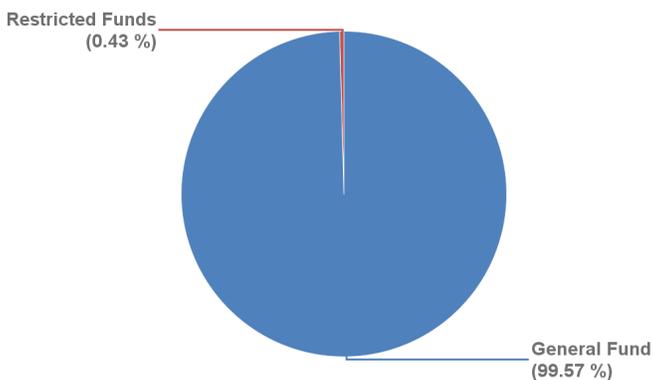
City Clerk

City Clerk Business Objective

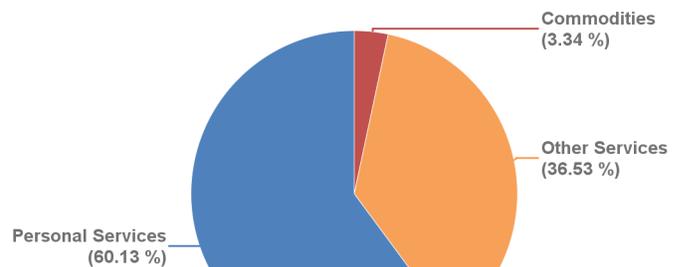
Operational History by Funding Source			
Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
General Fund	\$1,100,833	\$848,187	\$1,313,368
Restricted Funds	\$1,824	\$2,813	\$5,632
Total	\$1,101,939	\$851,000	\$1,319,000

Operational History by Category			
Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		8	8
Personal Services	\$731,796	\$767,540	\$793,074
Other Services	\$340,854	\$75,560	\$481,889
Commodities	\$30,008	\$7,900	\$44,037
Total	\$1,101,939	\$851,000	\$1,319,000

**City Clerk
FY 16/17 Operational Funding
\$1,319,000**



**City Clerk
FY 16/17 Operational Category
\$1,319,000**



Department Operational Plans

City Clerk

City Clerk Business Objective

FY 16/17 Operational Budget By Core Business Process and Funding Source

Core Business Process		Enterprise Fund	General Fund	Grant Funds	Other Funds	Restricted Funds	FY 16/17 Budget
Expenditure	City Clerk Administration	-	\$558,127	-	-	\$5,632	\$563,759
	Elections	-	\$755,241	-	-	-	\$755,241
Expenditure Total		-	\$1,313,368	-	-	\$5,632	1,319,000
Expenditures Net of Revenues		-	\$1,313,368	-	-	\$5,632	\$1,319,000

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
General Fund	General Fund	\$1,313,368	-	\$1,313,368
Restricted Funds	Community Facilities Districts - Operating	\$5,632	-	\$5,632
Totals		\$1,319,000	-	\$1,319,000

FY 16/17 Operational Budget By Core Business Process and Category

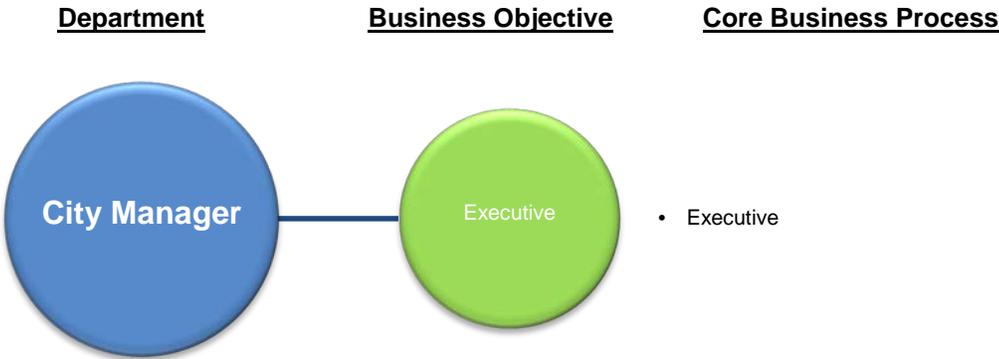
Core Business Process	FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
City Clerk Administration	8.1	-	\$7,900	\$75,839	\$480,020	\$563,759
Elections	8.1	-	\$36,137	\$406,050	\$313,054	\$755,241
Totals	8	-	\$44,037	\$481,889	\$793,074	\$1,319,000

Department Operational Plans

City Manager

Department Description

The City Manager’s Office is responsible for seeking policy direction from Council and preparing recommendations for Council action in accordance with established strategic priorities.



Budgetary Highlights

The FY16/17 proposed budget is consistent with the FY15/16 budget.

Department Operational Plans

City Manager

Executive Business Objective

Mission

Set the strategic direction for City; direct the administration of all City departments; manage the processes through which City Council sets policy and ordinance; monitor legislative changes and coordinate interaction with other governmental organizations; prepare the annual operating and capital budgets for Council approval; educate and involve the public in government processes.

Desired Outcomes

- The City of Mesa is responsive and accountable to its customers.
- The City of Mesa is financially healthy.
- The City of Mesa responds effectively to potential threats and opportunities posed by the legislature.
- The City of Mesa is an effective participant in local and regional issues impacting Mesa.

Performance Measures

Performance Measure Name	Unit of Measure	FY 15/16 Target	FY 15/16 YTD Actual	FY 16/17 Target
Organization Usage	# of reservations	160	0	0
Advisor Sessions	# of Advisor Sessions	550	0	0
Workshop Attendance	# of students	440	0	0
Post-Secondary Enrollment	# of enrolled students	0	0	0
Post-Secondary Completion	# of students	0	0	0

Department Operational Plans

City Manager

Executive Business Objective

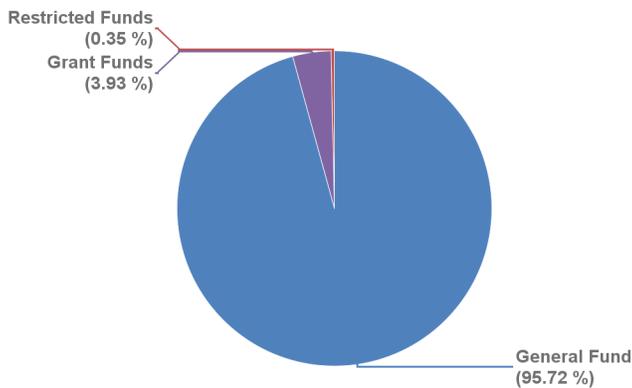
Operational History by Funding Source

Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
General Fund	\$4,986,357	\$5,251,000	\$5,434,000
Grant Funds	\$90,820	\$79,055	\$222,960
Restricted Funds	\$9,418	\$10,000	\$20,000
Total	\$5,086,595	\$5,340,055	\$5,676,960

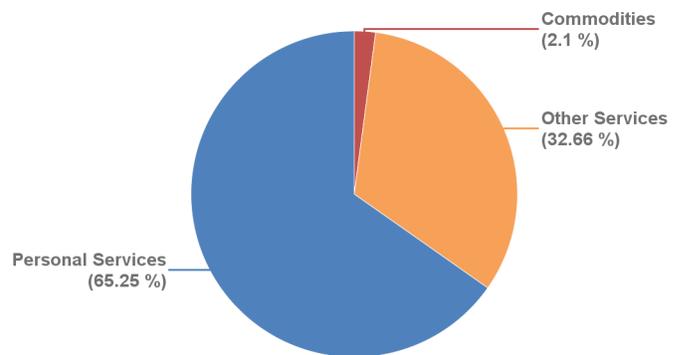
Operational History by Category

Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		28	28
Personal Services	\$3,374,446	\$3,510,108	\$3,703,948
Other Services	\$1,593,202	\$1,681,842	\$1,853,855
Offsets and Credits	-\$9,418	-	-
Commodities	\$128,365	\$148,105	\$119,157
Total	\$5,086,595	\$5,340,055	\$5,676,960

**City Manager
FY 16/17 Operational Funding
\$5,676,960**



**City Manager
FY 16/17 Operational Category
\$5,676,960**



Department Operational Plans

City Manager

Executive Business Objective

FY 16/17 Operational Budget By Core Business Process and Funding Source

Core Business Process		Enterprise Fund	General Fund	Grant Funds	Other Funds	Restricted Funds	FY 16/17 Budget
Expenditure	Executive	-	\$5,434,000	\$222,960	-	\$20,000	\$5,676,960
Expenditure Total		-	\$5,434,000	\$222,960	-	\$20,000	5,676,960
Revenue	Executive	-	-	\$120,000	-	-	\$120,000
Revenue Total		-	-	\$120,000	-	-	120,000
Expenditures Net of Revenues		-	\$5,434,000	\$102,960	-	\$20,000	\$5,556,960

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
General Fund	General Fund	\$5,434,000	-	\$5,434,000
Grant Funds	Grants - Gen. Gov.	\$222,960	\$120,000	\$102,960
Restricted Funds	Community Facilities Districts - Operating	\$20,000	-	\$20,000
Totals		\$5,676,960	\$120,000	\$5,556,960

FY 16/17 Operational Budget By Core Business Process and Category

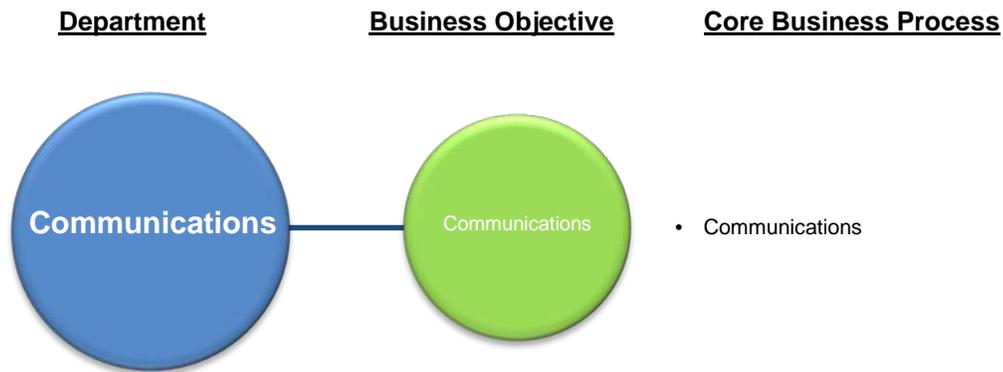
Core Business Process	FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
Executive	28	-	\$119,157	\$1,853,855	\$3,703,948	\$5,676,960
Totals	28	-	\$119,157	\$1,853,855	\$3,703,948	\$5,676,960

Department Operational Plans

Communications

Department Description

The Communications Department ensures that public safety and other municipal departments have handheld and vehicle-mounted communications equipment and network infrastructure available for use when needed to perform emergency and daily work assignments. The Department also provides administrative management functions for the TOPAZ Regional Wireless Cooperative (TRWC).



Budgetary Highlights

The Communications budget includes \$3.6 million in FY 16/17 and an additional \$1.3 million over the next three years for the TOPAZ Voice Radio Network Lifecycle Upgrade project. This project will upgrade the City's existing communications network to ensure reliable radio service for first responders, and includes a resiliency upgrade to ensure continued operation of the network in the event of a catastrophic failure of the network central control equipment.

In FY15/16, consulting services for the TOPAZ network were included in the budget, and funded design and specification development for the Fire Hazard Zone Communications (VHF) System. The FY15/16 budget included \$900,000 for the installation and commissioning of phase one of the VHF system and \$1.2 million is included in the forecast. The project is part of the recommended capital improvement program and so the budget is reflected in the Projects Department. The VHF System project was handled as a special assessment by the TOPAZ Regional Wireless Cooperative (TRWC) and the City of Mesa is responsible for about 67% of the costs with the remainder covered by other members of the joint venture.

The City of Mesa is responsible for about 75% of Operations and Maintenance and capital costs with the remainder covered by the other members of the joint venture.

Department Operational Plans

Communications

Communications Business Objective

Mission

Provide radio communication and associated electronic systems and services for the Public Safety and Municipal Departments of the City of Mesa and the members of the TOPAZ Regional Wireless Cooperative.

Desired Outcomes

- The TOPAZ radio communications network infrastructure is available for use by Public Safety and Municipal Departments of the City of Mesa and the members of the TOPAZ Regional Wireless Cooperative to perform their emergency and daily business functions when needed
- The appropriate mobile and portable radio communications subscriber equipment and associated electronic equipment and services are available when needed
- Operations and maintenance support and network planning and project implementation are pro-actively provided to maximize the availability of the TOPAZ radio communications network

Performance Measures

Performance Measure Name	Unit of Measure	FY 15/16 Target	FY 15/16 YTD Actual	FY 16/17 Target
COMM-Unscheduled Impairment TOPAZ Network Wide	# Secs TOPAZ Unshed Impairmnt	316	21,343	624
COMM-Defect-Free Radio Programming Templates	% Templates Defect-Free	90	99	1,080
Rework work orders are compared with original work orders. Internal goal of 90%.				
COMM-Defect-Free Equipment Repairs and Installations	% Repair/Instals Defect-Free	98	100	3,528

Department Operational Plans

Communications

Communications Business Objective

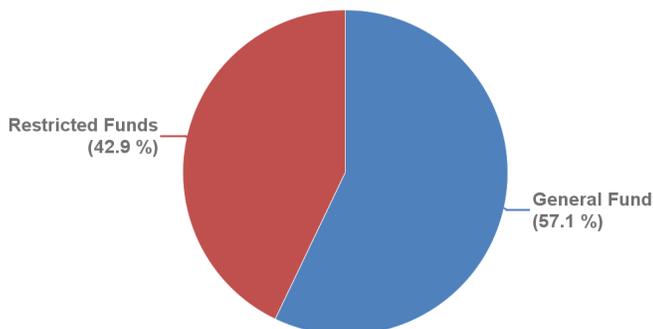
Operational History by Funding Source

Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
Enterprise Fund	-\$7,224	-	-
General Fund	\$1,357,609	\$2,092,436	\$2,045,268
Restricted Funds	\$3,423,770	\$2,163,600	\$1,536,732
Total	\$4,774,155	\$4,256,036	\$3,582,000

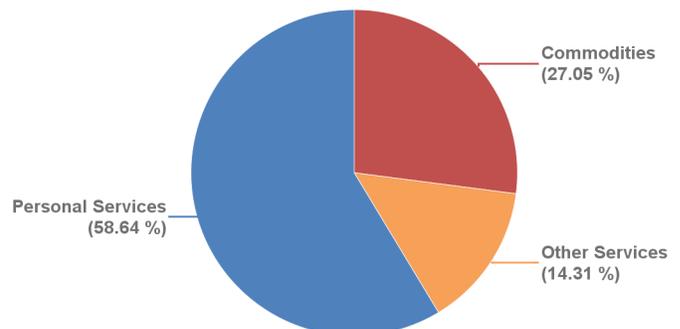
Operational History by Category

Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		22	21
Personal Services	\$1,993,029	\$2,147,664	\$2,100,307
Other Services	\$569,627	\$617,152	\$512,585
Offsets and Credits	-\$587,837	-	-
Commodities	\$960,048	\$926,900	\$969,108
Capital Outlay	\$1,839,288	\$564,320	-
Total	\$4,774,155	\$4,256,036	\$3,582,000

**Communications
FY 16/17 Operational Funding
\$3,582,000**



**Communications
FY 16/17 Operational Category
\$3,582,000**



Department Operational Plans

Communications

Communications Business Objective

FY 16/17 Operational Budget By Core Business Process and Funding Source						
Core Business Process	Enterprise Fund	General Fund	Grant Funds	Other Funds	Restricted Funds	FY 16/17 Budget
Expenditure Communications	-	\$2,045,268	-	-	\$1,536,732	\$3,582,000
Expenditure Total	-	\$2,045,268	-	-	\$1,536,732	3,582,000
Revenue Communications	-	\$30,000	-	-	-	\$30,000
Revenue Total	-	\$30,000	-	-	-	30,000
Expenditures Net of Revenues	-	\$2,015,268	-	-	\$1,536,732	\$3,552,000

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues				
Funding Source		FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
General Fund General Fund		\$2,045,268	\$30,000	\$2,015,268
Restricted Funds TOPAZ Joint Venture Fund		\$1,536,732	-	\$1,536,732
Totals		\$3,582,000	\$30,000	\$3,552,000

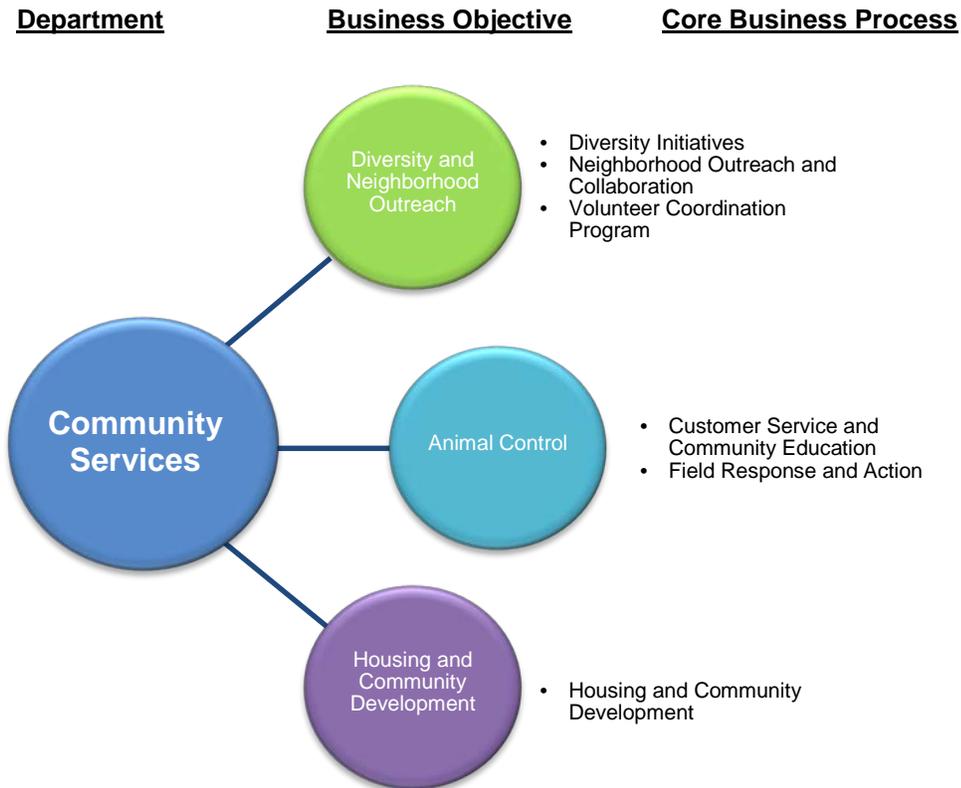
FY 16/17 Operational Budget By Core Business Process and Category						
Core Business Process	FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
City Clerk Communications	21	-	\$969,108	\$512,585	\$2,100,307	\$3,582,000
Totals	21	-	\$969,108	\$512,585	\$2,100,307	\$3,582,000

Department Operational Plans

Community Services

Department Description

Community Services provides a wide range of assistance such as education and resources which informs and connects residents with City of Mesa services and programs. This Department includes the Diversity Office, Neighborhood Outreach, the Citywide Volunteer Program, Animal Control, Housing & Community Development and Human Services.



Budgetary Highlights

During FY15/16, the Housing and Community Development Department and the Neighborhood Outreach and Animal Control Department were merged into the Community Services Department. The Diversity Program Administrator position was converted to the Community Services Director, and the Housing and Revitalization Director was converted to two full-time Housing Specialist positions to support the receipt of additional grant funds.

The FY15/16 budget for the Housing and Community Development Department was \$28.4 million and the Neighborhood Outreach and Animal Control Department's budget was \$1.1 million. In FY16/17, the two budgets have been combined for a total budget of \$32.7 million for the Community Services Department.

The Housing and Community Development Division's FY16/17 grant budget is \$29.6 million for grants supporting Housing Services and Community Planning and Development which is higher than the FY15/16 budget of \$26.8 million.

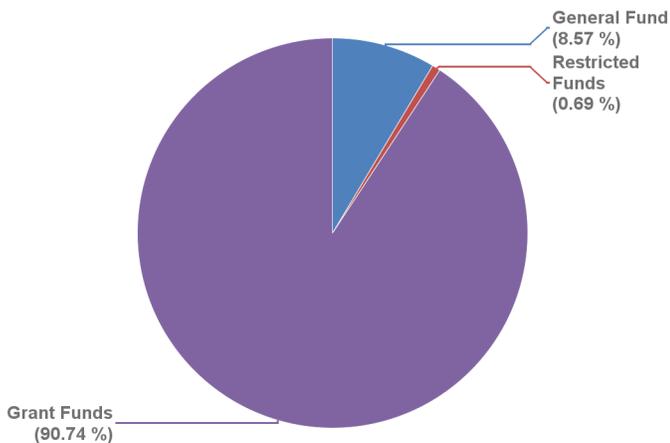
Department Operational Plans

Community Services

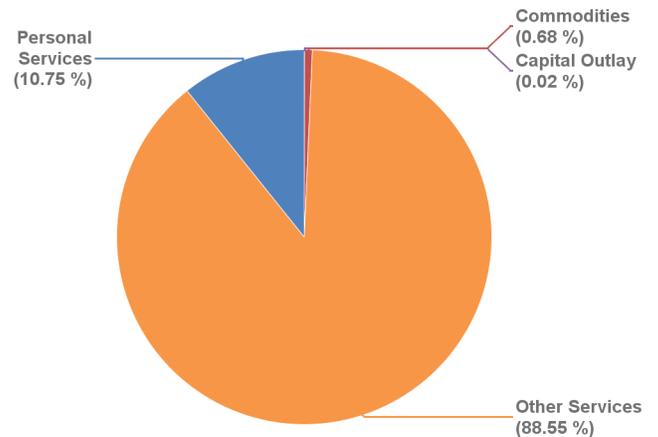
Operational History by Funding Source			
Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
General Fund	\$1,396,754	\$1,490,025	\$2,798,953
Restricted Funds	\$190,000	\$133,131	\$225,131
Grant Funds	\$18,861,006	\$26,777,667	\$29,628,310
Totals	\$20,447,980	\$28,400,823	\$32,652,394

Operational History by Category			
Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		42	43
Capital Outlay	\$12,596	\$2,000	\$5,312
Commodities	\$45,964	\$54,760	\$222,588
Other Services	\$18,514,366	\$25,838,385	\$28,913,604
Personal Services	\$1,875,054	\$2,505,678	\$3,510,890
Totals	\$20,447,980	\$28,400,823	\$32,652,394

**Community Services
FY 16/17 Operational Funding
\$32,652,394**



**Community Services
FY 16/17 Operational Category
\$32,652,394**



Department Operational Plans

Community Services

FY 16/17 Operational Budget By Business Objective and Funding Source

Business Objective		General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 16/17 Budget
Expenditure	Animal Control	\$526,291	-	-	-	-	\$526,291
	Diversity and Neighborhood Outreach	\$657,266	-	-	-	-	\$657,266
	Housing and Community Development	\$1,615,396	-	\$225,131	\$29,628,310	-	\$31,468,837
Expenditure Total		\$2,798,953	-	\$225,131	\$29,628,310	-	\$32,652,394
Revenue	Housing and Community Development	\$35,124	-	\$117,109	\$29,233,829	-	\$29,386,062
Revenue Total		\$35,124	-	\$117,109	\$29,233,829	-	\$29,386,062
Expenditures Net of Revenues		\$2,763,829	-	\$108,022	\$394,481	-	\$3,266,332

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
General Fund	Capital - General Fund	\$1,312	-	\$1,312
	General Fund	\$2,797,641	\$35,124	\$2,762,517
Restricted Funds	Restricted Programs Fund	\$225,131	\$117,109	\$108,022
Grant Funds	Community Development Block Grant	\$13,011,581	\$13,027,814	-\$16,233
	HOME	\$3,046,938	\$3,054,449	-\$7,511
	Section 8	\$13,569,791	\$13,151,566	\$418,225
Totals		\$32,652,394	\$29,386,062	\$3,266,332

FY 16/17 Operational Budget By Business Objective and Category

Business Objective	FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
Animal Control	5	-	\$11,099	\$164,700	\$350,492	\$526,291
Diversity and Neighborhood Outreach	6	-	\$14,984	\$46,680	\$595,602	\$657,266
Housing and Community Development	32	\$5,312	\$196,505	\$28,702,224	\$2,564,796	\$31,468,837
Totals	43	\$5,312	\$222,588	\$28,913,604	\$3,510,890	\$32,652,394

Department Operational Plans

Animal Control Business Objective

Mission

Serve and protect citizens and animals in the community through cooperative partnerships, education, and voluntary compliance or enforcement in order to contribute to the quality of life for Mesa residents.

Desired Outcomes

- Animals and citizens are protected.
- Citizens understand codes related to animals.

Performance Measures

Performance Measure Name	Unit of Measure	FY 15/16 Target	FY 15/16 YTD Actual	FY 16/17 Target
All Calls for Service	# of calls for service		0	23,400

Department Operational |

Community Services

Animal Control Business Objective

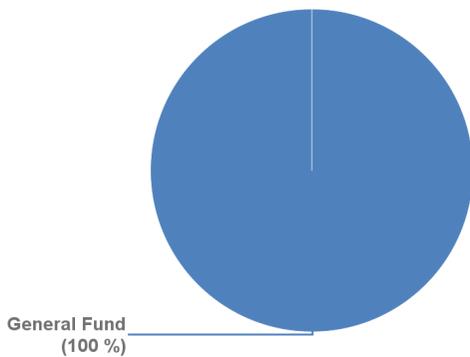
Operational History by Funding Source

Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
General Fund	-	-	\$526,291
Total	-	-	\$526,291

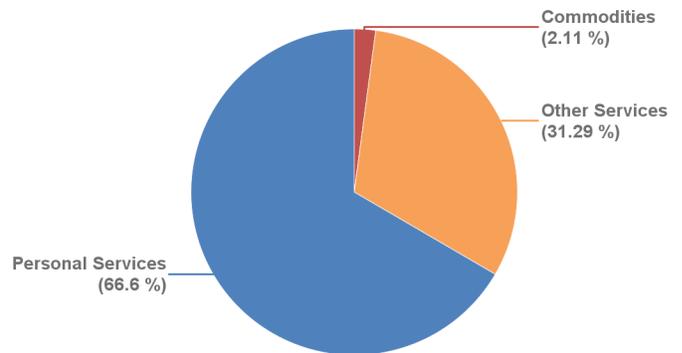
Operational History by Category

Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE			5
Personal Services	-	-	\$350,492
Other Services	-	-	\$164,700
Commodities	-	-	\$11,099
Total	-	-	\$526,291

**Community Services
FY 16/17 Operational Funding
\$526,291**



**Community Services
FY 16/17 Operational Category
\$526,291**



Department Operational Plans

Community Services

Animal Control Business Objective

FY 16/17 Operational Budget By Core Business Process and Funding Source

Core Business Process		Enterprise Fund	General Fund	Grant Funds	Other Funds	Restricted Funds	FY 16/17 Budget
Expenditure	Community Education	-	\$2,500	-	-	-	\$2,500
	Customer Service	-	\$155,527	-	-	-	\$155,527
	Field Response and Action	-	\$368,264	-	-	-	\$368,264
Expenditure Total		-	\$526,291	-	-	-	526,291
Expenditures Net of Revenues		-	\$526,291	-	-	-	\$526,291

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
General Fund	General Fund	\$526,291	-	\$526,291
Totals		\$526,291	-	\$526,291

FY 16/17 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
Community Education		-	\$500	\$2,000	-	\$2,500
Customer Service	2	-	\$700	\$6,800	\$148,027	\$155,527
Field Response and Action	3	-	\$9,899	\$155,900	\$202,465	\$368,264
Totals	5	-	\$11,099	\$164,700	\$350,492	\$526,291

Department Operational Plans

Community Services

Diversity and Neighborhood Outreach Business Objective

Mission

Work collectively to bring Mesa's diverse communities together through volunteerism and neighborhood outreach in order to create an informed, active, and accepting community.

Desired Outcomes

The community is enhanced by engaged neighborhoods, volunteers, and diverse populations of Mesa.

Performance Measures

Performance Measure Name	Unit of Measure	FY 15/16 Target	FY 15/16 YTD Actual	FY 16/17 Target
Citywide Volunteer Program Hrs	Volunteer Prg Hrs Citywide		0	180,000
Diversity Contacts & Assistance	# of Diversity Cnts & Assts		0	100

Department Operational Plans

Community Services

Diversity and Neighborhood Outreach Business Objective

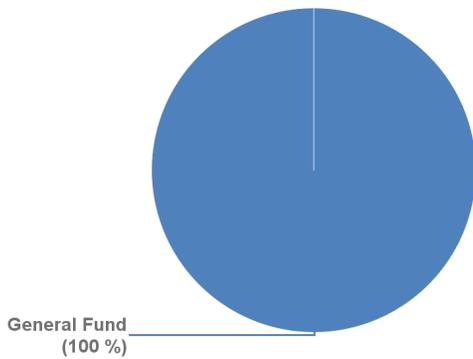
Operational History by Funding Source

Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
General Fund	-	-	\$657,266
Total	-	-	\$657,266

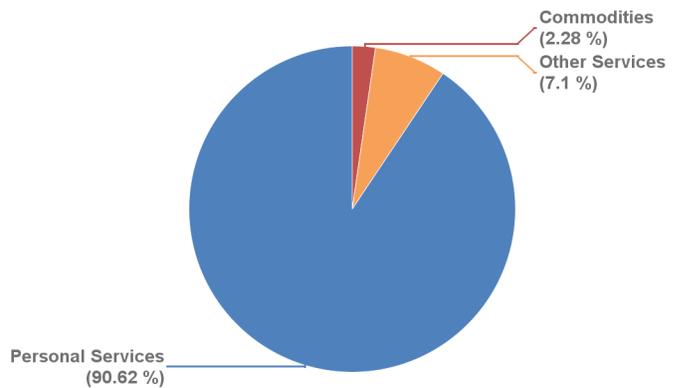
Operational History by Category

Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE			6
Personal Services	-	-	\$595,602
Other Services	-	-	\$46,680
Commodities	-	-	\$14,984
Total	-	-	\$657,266

**Community Services
FY 16/17 Operational Funding
\$657,266**



**Community Services
FY 16/17 Operational Category
\$657,266**



Department Operational Plans

Community Services

Diversity and Neighborhood Outreach Business Objective

FY 16/17 Operational Budget By Core Business Process and Funding Source

Core Business Process		Enterprise Fund	General Fund	Grant Funds	Other Funds	Restricted Funds	FY 16/17 Budget
Expenditure	Diversity Initiatives	-	\$191,274	-	-	-	\$191,274
	Neighborhood Outreach and Collaboration	-	\$352,336	-	-	-	\$352,336
	Volunteer Coordination Program	-	\$113,656	-	-	-	\$113,656
Expenditure Total		-	\$657,266	-	-	-	657,266
Expenditures Net of Revenues		-	\$657,266	-	-	-	\$657,266

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
General Fund	General Fund	\$657,266	-	\$657,266
Totals		\$657,266	-	\$657,266

FY 16/17 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
Diversity Initiatives	1.5	-	\$1,800	\$15,850	\$173,624	\$191,274
Neighborhood Outreach and Collaboration	3.5	-	\$6,500	\$20,230	\$325,606	\$352,336
Volunteer Coordination Program	1	-	\$6,684	\$10,600	\$96,372	\$113,656
Totals	6	-	\$14,984	\$46,680	\$595,602	\$657,266

Department Operational Plans

Housing and Community Development Business Objective

Mission

Partnering to preserve and create sustainable communities enhancing the quality of life for Mesa residents.

Desired Outcomes

To be good stewards by overseeing federal and local funding for our residents to:

- End homelessness
- Ensure safe, decent and sanitary housing
- Sustain and increase affordable rental housing and home ownership
- Serve low- to moderate-income households through various services and rental assistance
- Oversee program administration
- Account for and report on federal and local funding allocations
- Support local nonprofits

Performance Measures

Performance Measure Name	Unit of Measure	FY 15/16 Target	FY 15/16 YTD Actual	FY 16/17 Target
Utilization Rate of Housing Choice Vouchers (HCV)	% Utilization of Vouchers	98	0	98

Department Operational Plans

Community Services

Housing and Community Development Business Objective

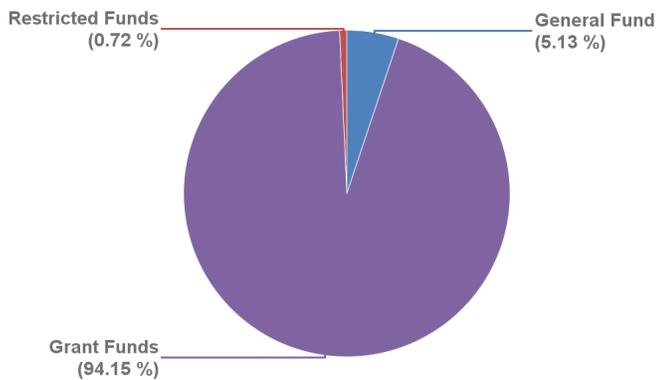
Operational History by Funding Source

Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
General Fund	\$1,396,754	\$1,490,025	\$1,615,396
Grant Funds	\$18,839,644	\$26,777,667	\$29,628,310
Restricted Funds	\$190,000	\$133,131	\$225,131
Total	\$20,426,398	\$28,400,823	\$31,468,837

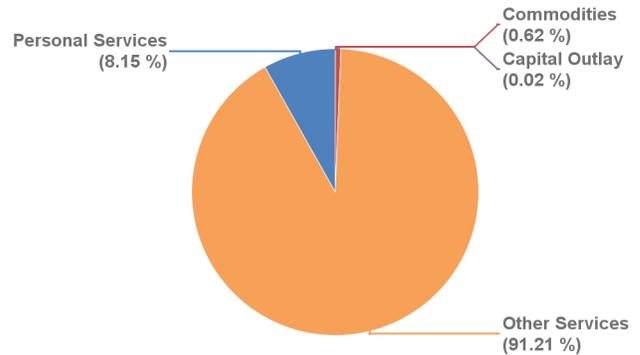
Operational History by Category

Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		31	32
Personal Services	\$1,853,472	\$2,505,678	\$2,564,796
Other Services	\$18,514,366	\$25,838,385	\$28,702,224
Commodities	\$45,964	\$54,760	\$196,505
Capital Outlay	\$12,596	\$2,000	\$5,312
Total	\$20,426,398	\$28,400,823	\$31,468,837

**Community Services
FY 16/17 Operational Funding
\$31,468,837**



**Community Services
FY 16/17 Operational Category
\$31,468,837**



Department Operational Plans

Community Services

Housing and Community Development Business Objective

FY 16/17 Operational Budget By Core Business Process and Funding Source							
Core Business Process		Enterprise Fund	General Fund	Grant Funds	Other Funds	Restricted Funds	FY 16/17 Budget
Expenditure	Housing and Community Development	-	\$1,615,396	\$29,628,310	-	\$225,131	\$31,468,837
Expenditure Total		-	\$1,615,396	\$29,628,310	-	\$225,131	31,468,837
Revenue	Housing and Community Development	-	\$35,124	\$29,233,829	-	\$117,109	\$29,386,062
Revenue Total		-	\$35,124	\$29,233,829	-	\$117,109	29,386,062
Expenditures Net of Revenues		-	\$1,580,272	\$394,481	-	\$108,022	\$2,082,775

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues				
Funding Source		FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
General Fund	Capital - General Fund	\$1,312	-	\$1,312
	General Fund	\$1,614,084	\$35,124	\$1,578,960
Grant Funds	Community Development Block Grant	\$13,011,581	\$13,027,814	-\$16,233
	HOME	\$3,046,938	\$3,054,449	-\$7,511
	Section 8	\$13,569,791	\$13,151,566	\$418,225
Restricted Funds	Restricted Programs Fund	\$225,131	\$117,109	\$108,022
Totals		\$31,468,837	\$29,386,062	\$2,082,775

FY 16/17 Operational Budget By Core Business Process and Category						
Core Business Process	FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
Housing and Community Development	32	\$5,312	\$196,505	\$28,702,224	\$2,564,796	\$31,468,837
Totals	32	\$5,312	\$196,505	\$28,702,224	\$2,564,796	\$31,468,837

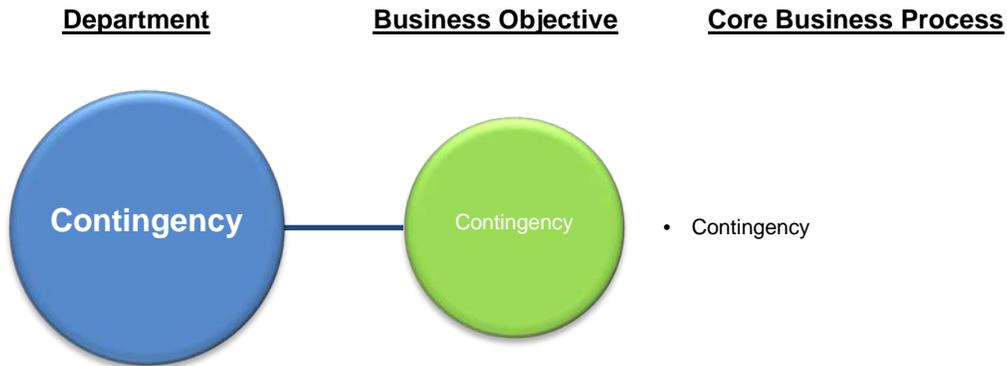
Department Operational Plans

Contingency

Department Description

Each year as a part of the budget process, the City adopts a contingency fund budget. The contingency fund is used to provide spending authority to meet any municipal expense, the necessity or extent of which could not have been foreseen or reasonably evaluated at the time of adopting the annual budget, or from which to provide funding for emergencies or other unexpected events. In addition, unanticipated revenues (e.g., unanticipated grant awards) that may become available during the fiscal year have been included in the contingency fund budget.

In order to request contingency funds, a department must submit a request to the Office of Management and Budget (OMB). OMB reviews the request and forwards it, along with any pertinent analysis, to the City Manager's Office. The City Manager's Office reviews the request and determines whether it meets the priorities and needs of the City.



Department Operational Plans

Contingency

Contingency Business Objective

Operational History by Funding Source			
Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
Other Funds	-	\$134,471,000	\$134,471,000
Totals	-	\$134,471,000	\$134,471,000

Operational History by Category			
Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		-	-
Contingency	-	\$134,471,000	\$134,471,000
Totals	-	\$134,471,000	\$134,471,000

Department Operational Plans

Contingency

Contingency Business Objective

FY 15/16 Operational Budget by Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 16/17 Budget
Expenditure						
Contingency	-	-	-	-	\$134,471,000	\$134,471,000
Expenditure Total	-	-	-	-	\$134,471,000	\$134,471,000
Revenue						
Contingency	-	-	-	-	\$13,000,000	\$13,000,000
Revenue Total	-	-	-	-	\$13,000,000	\$13,000,000
Expenditures Net of Revenues	-	-	-	-	\$121,471,000	\$121,471,000

FY 15/16 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
Other Funds			
Contingency	\$134,471,000	\$13,000,000	\$121,471,000
Totals	\$134,471,000	\$13,000,000	\$121,471,000

FY 15/16 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	Other	FY 16/17 Budget
Contingency	0.0	-	-	-	-	\$134,471,000	\$134,471,000
Totals	0.0	-	-	-	-	\$134,471,000	\$134,471,000

Department Operational Plans

Development Services

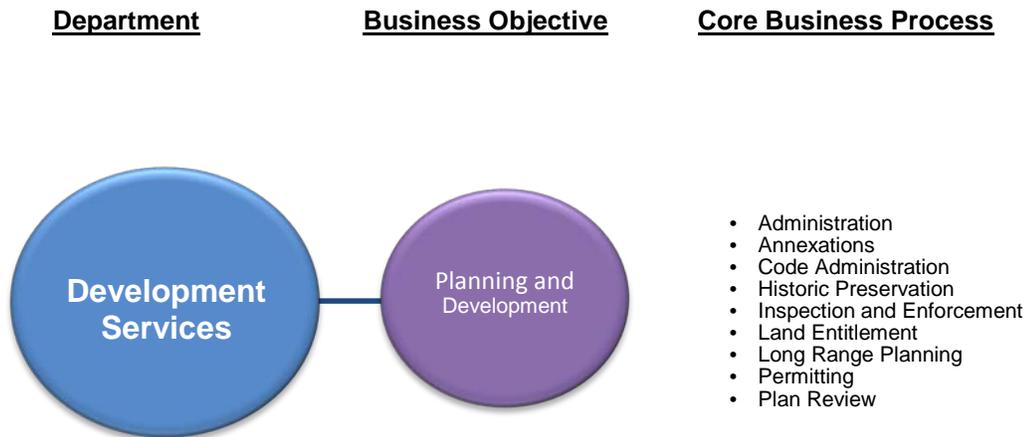
Department Description

The Development Services Department is made up of three units: Planning, Development Services, and Inspection Service and Code Compliance.

Planning: Planning works with elected officials, appointed boards, and citizens to develop long range plans (General Plan and sub-area plans) for the growth and development of the community consistent with Council strategic initiatives and visions for a more complete, vibrant and dynamic community. Planning also manages entitlement processes for specific development projects including annexations, design review, rezoning, site plans, platting, variances and appeals to entitlement standards. Planning is also responsible for the City's Historic Preservation Office.

Development Services: Development Services functions as a central point of contact with various other City departments, elected officials and outside agencies to insure that City development standards and infrastructure requirements for new development projects and repurposing of existing facilities are maintained., Development Services reviews building and infrastructure improvement plans and issues construction permits.

Inspection Service and Code Compliance: Inspection Service inspects new and existing construction projects to ensure compliance with building, electrical, plumbing, mechanical, fire and zoning codes and to authorize the final occupancy approvals. Code Compliance works with property owners to promote compliance with the property maintenance and nuisance codes to facilitate a more sustainable community and to enhance the quality and appearance of neighborhoods throughout the City.



Department Operational Plans

Development Services

Budgetary Highlights

Development Services

As a result of the merging of Environmental and Sustainability and the former Solid Waste Department, the Development and Sustainability Department changed its name to the Development Services Department. This merging also resulted in the transfer of 11 positions, and the associated personal services budget of \$2.5 million to the Environmental Management & Sustainability Department. Over the last several years, increasing development activity has required the department to utilize non-FTE resources to complete the additional workload and meet customer expectations resulting in the department's need for contingency funds. The increased development activity levels resulted in revenues above projections and covered the cost for the additional non-FTE resources. The FY16/17 budget includes an increase in expenditures and revenues to address the anticipated continued higher level of development activity. The additional budget will be adjusted annually as needed based on anticipated development activity levels. The department tracks workload on a daily basis and makes adjustments in the use of additional non-FTE resources based on demand.

The department is taking the lead, along with Business Services, to replace the current permitting and licensing legacy software products. The Development Information Management Enterprise System (DIMES) will increase staff and applicant efficiencies and will include implementation of electronic plan review. The new system will be utilized by numerous departments and is anticipated to be fully functional by the first quarter of 2017. The new system is primarily funded through the technology fee which is charged on each permit and service charge in Development Services and is restricted for use on technology maintenance and improvements.

The FY16/17 budget also includes funding for two Code Compliance Officers previously funded by the CDBG grant. The Council also approved funding allowing the department to contract for historical preservation services.

Department Operational Plans

Development Services

Planning and Development Business Objective

Mission

In support of the City's General Plan; assisting in developing a "Complete Community" by providing professional planning, plan review, permitting, inspections and code compliance services to guide the orderly development of an attractive, healthy, livable city and promote a high quality, dynamic, diverse and sustainable environment.

Desired Outcomes

- The General Plan and Subarea Plans are prepared and maintained to guide development of the community.
- High quality new development, redevelopment, and property maintenance are facilitated by expert and proficient staff.
- Professional staff members use technology used to provide exceptional customer service.

Performance Measures

Performance Measure Name	Unit of Measure	FY 15/16 Target	FY 15/16 YTD Actual	FY 16/17 Target
Active Work Items per Planner	# of active work items/planner	18	9.2	18
Turn-Around Time for Small Residential Plan Review	Avg TAT small res plan review	6	6.2	6
Inspection Stops	Tot # inspection stops	1,200	1,970	14,400
Code Case Voluntary Compliance	% vol. compliance	80	79	80

Department Operational Plans

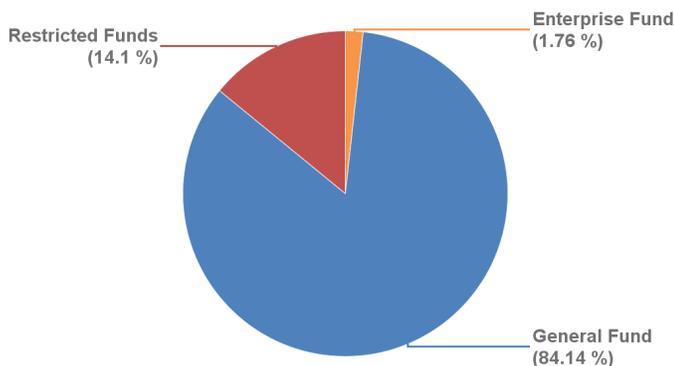
Development Services

Planning and Development Business Objective

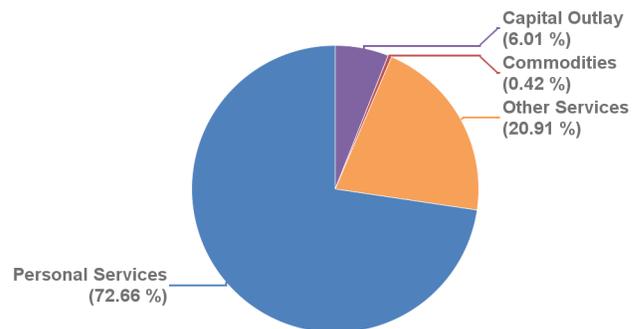
Operational History by Funding Source			
Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
Enterprise Fund	\$866,904	\$990,584	\$151,487
General Fund	\$5,806,985	\$6,235,085	\$7,246,757
Grant Funds	\$276,741	\$645,483	-
Restricted Funds	\$1,835,998	\$4,090,768	\$1,214,283
Total	\$8,786,628	\$11,961,920	\$8,612,527

Operational History by Category			
Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		74.5	64.5
Personal Services	\$6,463,771	\$6,950,477	\$6,257,562
Other Services	\$2,227,603	\$4,322,740	\$1,800,917
Offsets and Credits	\$2,259	-	-
Commodities	\$80,854	\$114,859	\$36,045
Capital Outlay	\$12,141	\$573,844	\$518,003
Total	\$8,786,628	\$11,961,920	\$8,612,527

Development Services
FY 16/17 Operational Funding
\$8,612,527



Development Services
FY 16/17 Operational Category
\$8,612,527



Department Operational Plans

Development Services

Planning and Development Business Objective

FY 16/17 Operational Budget By Core Business Process and Funding Source							
Core Business Process		Enterprise Fund	General Fund	Grant Funds	Other Funds	Restricted Funds	FY 16/17 Budget
Expenditure	Administration	-	\$837,367	-	-	-	\$837,367
	Annexation	-	\$45,110	-	-	\$47,490	\$92,600
	Code Administration	-	\$117,479	-	-	-	\$117,479
	Development Services Building Inspection	-	\$1,447,918	-	-	-	\$1,447,918
	Development Services Code Compliance	-	\$979,259	-	-	\$39,518	\$1,018,777
	Historic Preservation	-	\$79,842	-	-	-	\$79,842
	Land Entitlement	-	\$1,246,639	-	-	-	\$1,246,639
	Permitting	\$3,168	\$798,720	-	-	\$919,183	\$1,721,071
	Planning Tools	-	\$181,922	-	-	\$101,400	\$283,322
	Plan Review	\$148,319	\$1,512,501	-	-	\$106,692	\$1,767,512
	Expenditure Total		\$151,487	\$7,246,757	-	-	\$1,214,283
Revenue	Administration	-	\$751,406	-	-	-	\$751,406
	Annexation	-	\$19,094	-	-	-	\$19,094
	Development Services Building Inspection	-	\$35,865	-	-	-	\$35,865
	Development Services Code Compliance	-	\$72,420	-	-	-	\$72,420
	Historic Preservation	-	-	-	-	-	-
	Permitting	-	\$9,733,489	-	-	\$342,090	\$10,075,579
Revenue Total		-	\$10,612,274	-	-	\$342,090	10,954,364
Expenditures Net of Revenues		\$151,487	-\$3,365,517	-	-	\$872,193	-\$2,341,837

Department Operational |

Development Services

Planning and Development Business Objective

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
Enterprise Fund Enterprise Fund	\$151,487	-	\$151,487
General Fund General Fund	\$7,246,757	\$10,612,274	-\$3,365,517
Restricted Funds			
Environmental Compliance Fee	\$101,400	-	\$39,518
Local Streets Sales Tax	\$227,440	-	\$101,400
Restricted Programs Fund	\$845,925	\$342,090	\$227,440
Special Programs Fund	\$39,518	-	\$503,835
Totals	\$8,612,527	\$10,954,364	-\$2,341,837

FY 16/17 Operational Budget By Core Business Process and Category

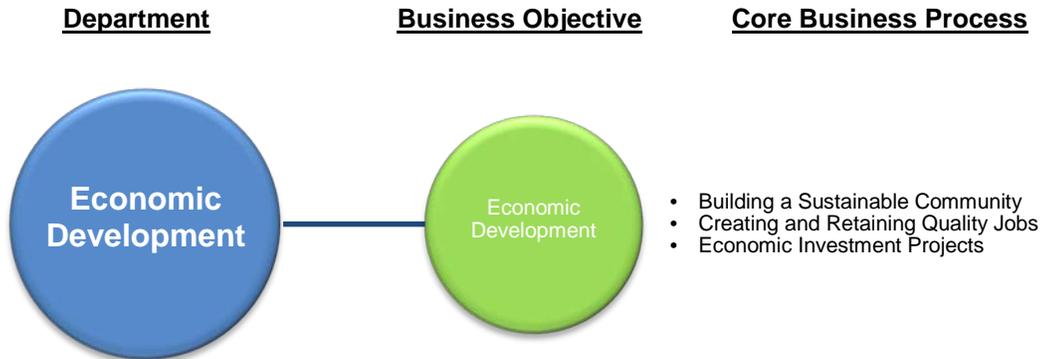
Core Business Process	FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
Administration	6	-	\$19,325	\$231,992	\$586,050	\$837,367
Annexation	.9	-	-	-	\$92,600	\$92,600
Code Administration	.8	-	-	\$12,200	\$105,279	\$117,479
Development Services Building Inspection	10.5	-	\$4,575	\$416,178	\$1,027,165	\$1,447,918
Development Services Code Compliance	10.5	-	\$3,412	\$141,973	\$873,392	\$1,018,777
Historic Preservation	.2	-	-	\$51,500	\$28,342	\$79,842
Land Entitlement	11.4	-	\$500	\$83,006	\$1,163,133	\$1,246,639
Permitting	9.3	\$518,003	\$6,001	\$484,996	\$712,071	\$1,721,071
Planning Tools	2.2	-	-	-	\$283,322	\$283,322
Plan Review	12.9	-	\$2,232	\$379,072	\$1,386,208	\$1,767,512
Totals	64.5	\$518,003	\$36,045	\$1,800,917	\$6,257,562	\$8,612,527

Department Operational Plans

Economic Development

Department Description

The Economic Development Department directs programs to attract and retain businesses that create quality jobs, increase the tax base, improve land values and enhance city vitality. The department coordinates with both internal and external partners to preserve a business-friendly climate and enhance the quality of life for the residents of Mesa.



Budgetary Highlights

The FY 16/17 proposed budget is consistent with the FY 15/16 budget. The current Redevelopment Area (RDA) is being expanded and would encompass portions of the Fiesta District. The funding for Fiesta District expansion was included in the FY 15/16 budget. Council requested staff to develop RDA's for two additional areas comprised of Main St. extending east and west along the light rail line from the current RDA area. The cost for the two additional areas of expansion is \$300,000.

Department Operational Plans

Economic Development

Economic Development Business Objective

Mission

Create and retain high quality jobs, strengthen the city's economic base, and provide opportunities to enhance the financial well-being of Mesa residents.

Desired Outcomes

- High-quality jobs are created and retained within the city of Mesa.
- Capital investment is increased within the city of Mesa.
- Commercial square footage is increased within the city of Mesa.

Performance Measures

Performance Measure Name	Unit of Measure	FY 15/16 Target	FY 15/16 YTD Actual	FY 16/17 Target
Capital Investment - Announced	\$ Capital Invested	250,000,000	229,145,551	300,000,000
The target for FY 16/17 of \$300 million is being increased by \$50 million (20%) from the previous fiscal year.				
New or Renovated Commercial SF - Announced	# New or Renovated sq ft	350,000	1,251,798	450,000
The target for FY 16/17 of 450,000 SF is being increased by 100,000 SF (28.6%) from the previous fiscal year.				
Announced New and Retained Jobs	# jobs(anncd/retnd)	1,400	2,573	1,600
The target for FY 16/17 of 1,600 jobs is an increase of 200 (14.3%) over the previous fiscal year.				
Average Annual wage of new jobs announced and jobs retained	Avg Wage of jobs(anncd/retnd)	48,724	44,682.71	44,070
For FY 16/17, OED expects to create and retain jobs with an average wage of \$44,070/year, which is what the Arizona Commerce Authority defines as a "Quality Job." This derived from 125% of the Maricopa County Median Wage, which is \$35,356/year for 2016.				
New Companies Announced and Retained	#companies (anncd/ret) in Mesa	20	25	22
The target for FY 16/17 of 22 companies announced/expanded/retained is an increase of 2 (10%) from the previous fiscal year.				

Department Operational Plans

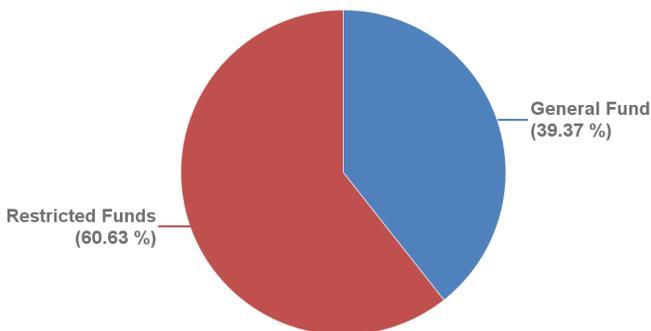
Economic Development

Economic Development Business Objective

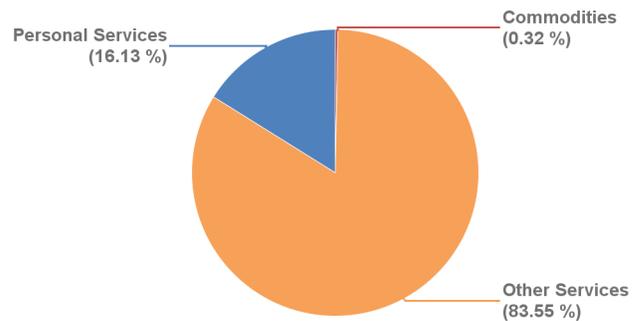
Operational History by Funding Source			
Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
Enterprise Fund	\$3,686,531	\$70,000	-
General Fund	\$4,107,359	\$3,935,116	\$4,025,307
Grant Funds	\$76,741	\$91,000	-
Restricted Funds	-	\$5,451,964	\$6,198,693
Total	\$7,870,631	\$9,548,080	\$10,224,000

Operational History by Category			
Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		14	14
Personal Services	\$1,532,019	\$1,608,680	\$1,648,919
Other Services	\$6,166,610	\$7,607,320	\$8,542,381
Commodities	\$21,083	\$33,000	\$32,700
Capital Outlay	\$150,920	\$299,080	-
Total	\$7,870,631	\$9,548,080	\$10,224,000

**Economic Development
FY 16/17 Operational Funding
\$10,224,000**



**Economic Development
FY 16/17 Operational Category
\$10,224,000**



Department Operational Plans

Economic Development

Economic Development Business Objective

FY 16/17 Operational Budget By Core Business Process and Funding Source

Core Business Process		Enterprise Fund	General Fund	Grant Funds	Other Funds	Restricted Funds	FY 16/17 Budget
Expenditure	Building a Sustainable Community	-	\$1,249,656	-	-	\$366,467	\$1,616,123
	Creating and Retaining Quality Jobs	-	\$2,775,651	-	-	\$55,159	\$2,830,810
	Economic Investment Projects	-	-	-	-	\$5,777,067	\$5,777,067
Expenditure Total		-	\$4,025,307	-	-	\$6,198,693	10,224,000
Revenue	Building a Sustainable Community	-	\$5,000	-	-	\$426,516	\$431,516
	Creating and Retaining Quality Jobs	-	-	-	-	-	-
	Economic Investment Projects	-	-	-	-	\$3,113,599	\$3,113,599
Revenue Total		-	\$5,000	-	-	\$3,540,115	3,545,115
Expenditures Net of Revenues		-	\$4,020,307	-	-	\$2,658,578	\$6,678,885

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
General Fund	General Fund	\$4,025,307	\$5,000	\$4,020,307
Restricted Funds	Economic Investment Fund	\$5,777,067	\$3,113,599	\$2,663,468
	Falcon Field Airport	\$55,159	-	\$55,159
	Special Programs Fund	\$366,467	\$426,516	-\$60,049
Totals		\$10,224,000	\$3,545,115	\$6,678,885

Department Operational Plans

Economic Development

Economic Development Business Objective

FY 16/17 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
Building a Sustainable Community	6.8	-	\$14,200	\$828,383	\$773,540	\$1,616,123
Creating and Retaining Quality Jobs	6.5	-	\$5,500	\$2,033,080	\$792,230	\$2,830,810
Economic Investment Projects	.7	-	\$13,000	\$5,680,918	\$83,149	\$5,777,067
Totals	14	-	\$32,700	\$8,542,381	\$1,648,919	\$10,224,000

Department Operational Plans

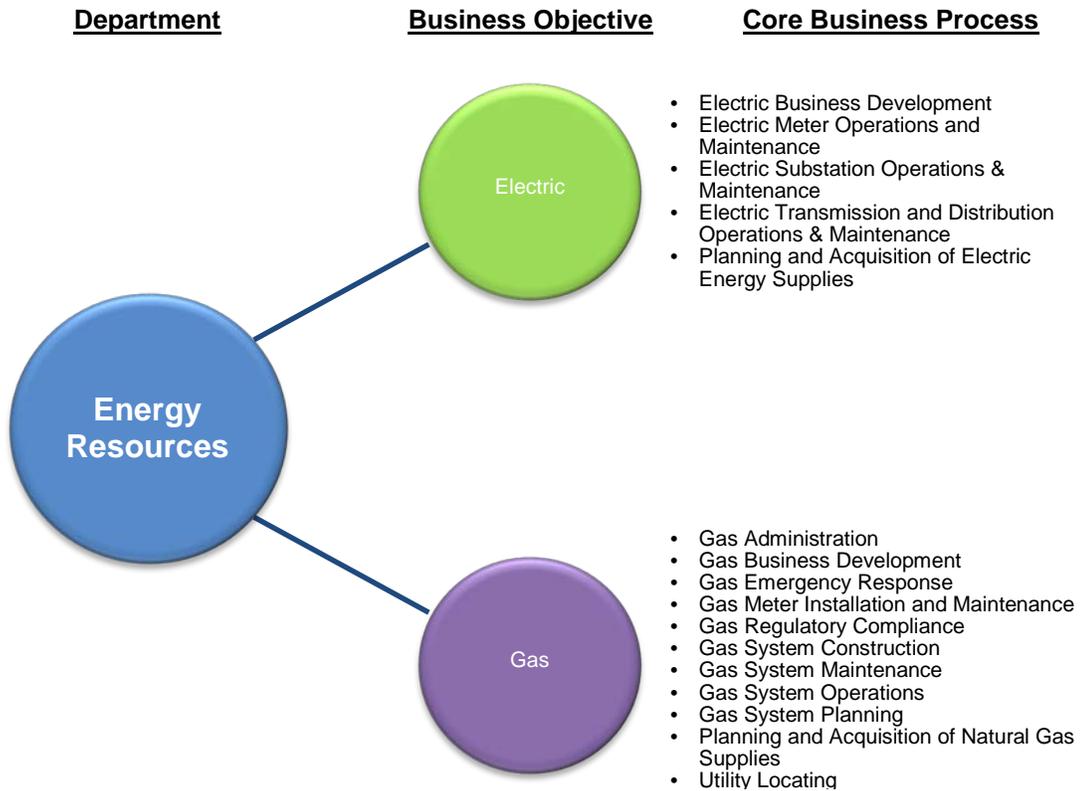
Energy Resources

Department Description

The Energy Resources Department consists of two utility units: Electric and Gas.

Electric: Electric utility service is provided to approximately 16,800 residential and commercial customers located within approximately 5.5 square-miles centered about and including Mesa's downtown area.

Gas: Natural gas service is provided to more than 60,300 homes and businesses within the City service area of approximately 90 square miles located in the City limits; and the Magma service area, a 236 square-mile certificated system located southeast of the City in Pinal County, Arizona.



Department Operational Plans

Energy Resources

Budgetary Highlights

In FY16/17, Energy Resources forecasts modest customer growth for Natural Gas and Electric customers. The commodity cost for Gas (PNGCAF – Purchased Natural Gas Cost Adjustment Factor) which is a pass through cost to the customer is budgeted approximately \$3,700,000 less for FY 16/17 compared to FY15/16. The decrease is due to a dip in the purchase price for the commodity of natural gas. The commodity cost for Electric (EECAF – Electric Energy Cost Adjustment Factor) which is a pass through cost to the customer is budgeted approximately \$900,000 more. Electric and Gas customer growth are projected to increase at a modest pace with slight decreases in consumption per customer due to conservation efforts. FY 16/17 revenues include increases to the system service charges for Electric residential customers and for all Natural Gas customers for an increase of \$816,000.

A new Utility Locator position is included in the proposed budget and is funded through a decrease in overtime. Salary parity for Electric workers has been addressed and \$75,000 of solar incentives is continued.

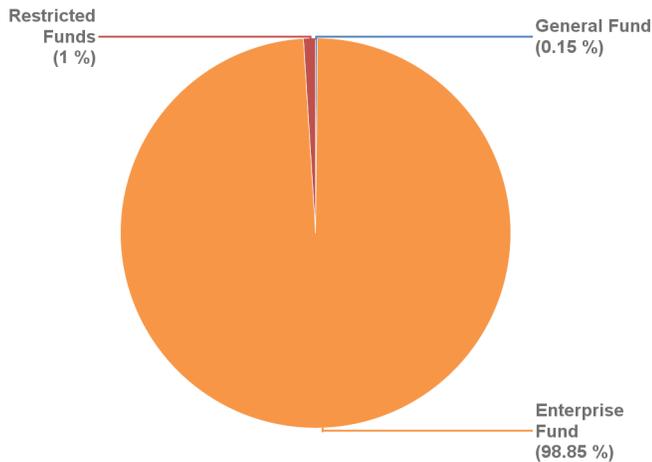
Department Operational Plans

Energy Resources

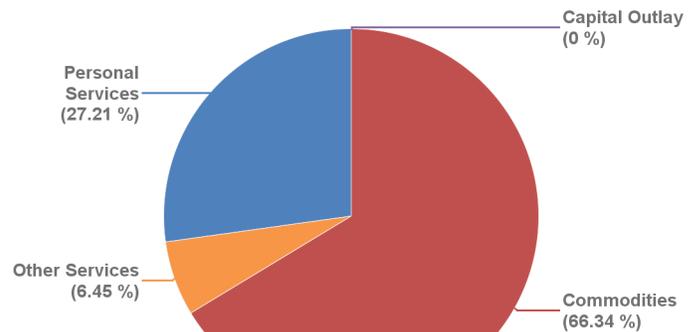
Operational History by Funding Source			
Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
General Fund	\$71,670	\$66,228	\$62,569
Enterprise Fund	\$40,732,617	\$42,453,637	\$40,969,216
Restricted Funds	\$460,239	\$366,715	\$415,215
Totals	\$41,264,526	\$42,886,580	\$41,447,000

Operational History by Category			
Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		96.6	100.75
Capital Outlay	\$13,619	\$460	\$460
Commodities	\$29,249,309	\$30,326,973	\$27,496,940
Other Services	\$2,099,063	\$2,477,529	\$2,671,345
Personal Services	\$9,902,535	\$10,081,618	\$11,278,255
Totals	\$41,264,526	\$42,886,580	\$41,447,000

**Energy Resources
FY 16/17 Operational Funding
\$41,447,000**



**Energy Resources
FY 16/17 Operational Category
\$41,447,000**



Department Operational Plans

Energy Resources

FY 16/17 Operational Budget By Business Objective and Funding Source						
Business Objective	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 16/17 Budget
Expenditure						
Electric	-	\$21,024,725	-	-	-	\$21,024,725
Gas	\$62,569	\$19,944,491	\$415,215	-	-	\$20,422,275
Expenditure Total	\$62,569	\$40,969,216	\$415,215	-	-	\$41,447,000
Revenue						
Electric	-	\$101,000	-	-	-	\$101,000
Gas	-	\$300,000	-	-	-	\$300,000
Revenue Total	-	\$401,000	-	-	-	\$401,000
Expenditures Net of Revenues	\$62,569	\$40,568,216	\$415,215	-	-	\$41,046,000

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues				
Funding Source		FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
General Fund	General Fund	\$62,569	-	\$62,569
Enterprise Fund	Capital - Enterprise	\$460	-	\$460
	Enterprise Fund	\$40,968,756	\$401,000	\$40,567,756
Restricted Funds	Local Streets Sales Tax	\$415,215	-	\$415,215
Totals		\$41,447,000	\$401,000	\$41,046,000

FY 16/17 Operational Budget By Business Objective and Category						
Business Objective	FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
Electric	26.2	\$230	\$16,292,104	\$1,212,603	\$3,519,788	\$21,024,725
Gas	74.5	\$230	\$11,204,836	\$1,458,742	\$7,758,467	\$20,422,275
Totals	100.8	\$460	\$27,496,940	\$2,671,345	\$11,278,255	\$41,447,000

Department Operational Plans

Energy Resources

Electric Business Objective

Mission

Provide safe, reliable and cost-effective power to Mesa Electric customers.

Desired Outcomes

- Electric energy is acquired for and transmitted to Mesa's electric distribution system reliably at the lowest possible costs.
- Electric energy is distributed safely and reliably to our customers.
- Our customers' electric energy consumption is accurately and safely measured.

Performance Measures

Performance Measure Name	Unit of Measure	FY 15/16 Target	FY 15/16 YTD Actual	FY 16/17 Target
Distribution Outages	# distribution outages	114	50	58
The targets for this metric are the prior year actuals minus 2 percent.				
Lost Time Accidents - Electric	Elec # of accidents	0	0	0
It's assumed that no lost-time accidents are acceptable and therefore the target is zero.				

Department Operational Plans

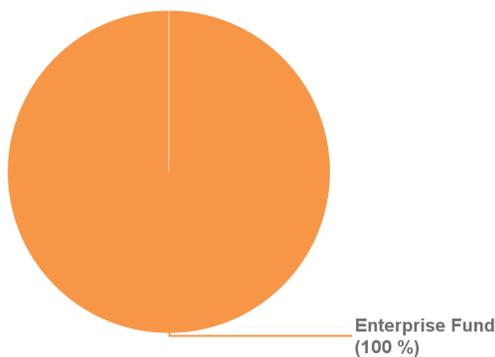
Energy Resources

Electric Business Objective

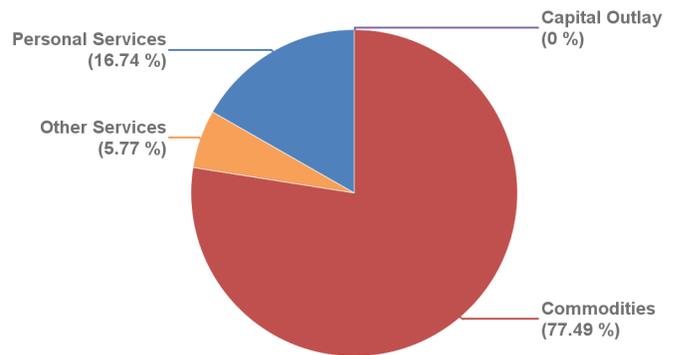
Operational History by Funding Source			
Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
Enterprise Fund	\$20,266,605	\$19,669,251	\$21,024,725
Restricted Funds	\$3,744	-	-
Total	\$20,270,349	\$19,669,251	\$21,024,725

Operational History by Category			
Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		23.58	26.24
Personal Services	\$3,181,655	\$2,992,522	\$3,519,788
Other Services	\$789,435	\$1,335,547	\$1,212,603
Commodities	\$16,296,537	\$15,340,952	\$16,292,104
Capital Outlay	\$2,722	\$230	\$230
Total	\$20,270,349	\$19,669,251	\$21,024,725

**Energy Resources
FY 16/17 Operational Funding
\$21,024,725**



**Energy Resources
FY 16/17 Operational Category
\$21,024,725**



Department Operational Plans

Energy Resources

Electric Business Objective

FY 16/17 Operational Budget By Core Business Process and Funding Source

Core Business Process	Enterprise Fund	General Fund	Grant Funds	Other Funds	Restricted Funds	FY 16/17 Budget
Expenditure Electric Business Development	\$256,123	-	-	-	-	\$256,123
Electric Meter Operations and Maintenance	\$421,679	-	-	-	-	\$421,679
Electric Substation Operations and Maintenance	\$840,575	-	-	-	-	\$840,575
Electric Transmission and Distribution Operations	\$3,496,309	-	-	-	-	\$3,496,309
Planning and Acquisition of Electric Energy Supplies	\$16,010,039	-	-	-	-	\$16,010,039
Expenditure Total	\$21,024,725	-	-	-	-	21,024,725
Revenue Electric Business Development	\$25,500	-	-	-	-	\$25,500
Electric Transmission and Distribution Operations	\$75,500	-	-	-	-	\$75,500
Revenue Total	\$101,000	-	-	-	-	101,000
Expenditures Net of Revenues	\$20,923,725	-	-	-	-	\$20,923,725

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
Enterprise Fund Capital - Enterprise	\$230	-	\$230
Enterprise Fund	\$21,024,495	\$101,000	\$20,923,495
Totals	\$21,024,725	\$101,000	\$20,923,725

Department Operational Plans

Energy Resources

Electric Business Objective

FY 16/17 Operational Budget By Core Business Process and Category						
Core Business Process	FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
Electric Business Development	1.6	-	\$3,000	\$75,100	\$178,023	\$256,123
Electric Meter Operations and Maintenance	3.1	-	\$22,500	\$53,010	\$346,169	\$421,679
Electric Substation Operations and	3.9	-	\$67,291	\$229,664	\$543,620	\$840,575
Electric Transmission and Distribution Operations	16.9	\$230	\$348,445	\$834,829	\$2,312,805	\$3,496,309
Planning and Acquisition of Electric Energy Supplies	.9	-	\$15,850,868	\$20,000	\$139,171	\$16,010,039
Totals	26.2	\$230	\$16,292,104	\$1,212,603	\$3,519,788	\$21,024,725

Department Operational Plans

Gas Business Objective

Mission

Provide safe, reliable and cost-effective natural gas to our customers.

Desired Outcomes

- Reliable receipt, transmission, distribution and delivery of natural gas to our customers.
- Natural gas is delivered to our community safely.
- Mesa's cost of natural gas service is the lowest in our region.
- Employees will perform their duties safely with no accidents or lost time.

Performance Measures

Performance Measure Name	Unit of Measure	FY 15/16 Target	FY 15/16 YTD Actual	FY 16/17 Target
Gas Emergency Response Time in Mesa	% emerg calls > 30 min Mesa	10	3.46	10
Measures the percentage of emergency calls that exceed the 30 minutes response time threshold. More than 10% is unacceptable.				
Accuracy of Utility Locates	# hit lines/1000 requests	2	5	24
This target measures the efficiency of field locates adhering to the industry focus for reduction of utility infrastructure damages.				

Department Operational Plans

Energy Resources

Gas Business Objective

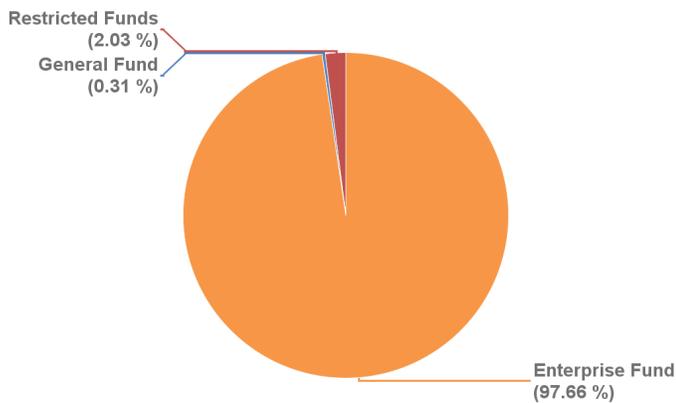
Operational History by Funding Source

Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
Enterprise Fund	\$20,466,012	\$22,784,386	\$19,944,491
General Fund	\$71,670	\$66,228	\$62,569
Restricted Funds	\$456,496	\$366,715	\$415,215
Total	\$20,994,178	\$23,217,329	\$20,422,275

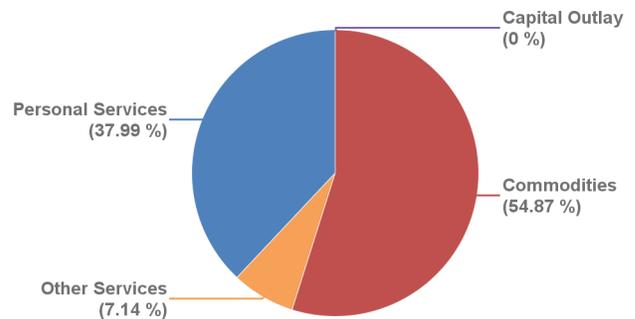
Operational History by Category

Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		73.01	74.51
Personal Services	\$6,720,881	\$7,089,096	\$7,758,467
Other Services	\$1,309,629	\$1,141,982	\$1,458,742
Commodities	\$12,952,772	\$14,986,021	\$11,204,836
Capital Outlay	\$10,896	\$230	\$230
Total	\$20,994,178	\$23,217,329	\$20,422,275

**Energy Resources
FY 16/17 Operational Funding
\$20,422,275**



**Energy Resources
FY 16/17 Operational Category
\$20,422,275**



Department Operational Plans

Energy Resources

Gas Business Objective

FY 16/17 Operational Budget By Core Business Process and Funding Source							
Core Business Process		Enterprise Fund	General Fund	Grant Funds	Other Funds	Restricted Funds	FY 16/17 Budget
Expenditure	Gas Administration	\$1,220,844	-	-	-	-	\$1,220,844
	Gas Business Development	\$270,561	-	-	-	-	\$270,561
	Gas Emergency Response	\$665,870	-	-	-	-	\$665,870
	Gas Meter Installation and Maintenance	\$650,308	-	-	-	-	\$650,308
	Gas Regulatory Compliance	\$837,606	-	-	-	-	\$837,606
	Gas System Construction	\$280,574	-	-	-	-	\$280,574
	Gas System Maintenance	\$3,385,576	-	-	-	-	\$3,385,576
	Gas System Operations	\$659,346	-	-	-	-	\$659,346
	Gas System Planning	\$493,972	-	-	-	-	\$493,972
	Planning and Acquisition of Natural Gas Supplies	\$10,791,381	-	-	-	-	\$10,791,381
	Utility Locating	\$688,453	\$62,569	-	-	\$415,215	\$1,166,237
Expenditure Total	\$19,944,491	\$62,569	-	-	\$415,215	20,422,275	
Revenue	Gas Administration	\$80,000	-	-	-	-	\$80,000
	Gas Business Development	\$70,000	-	-	-	-	\$70,000
	Gas System Maintenance	\$150,000	-	-	-	-	\$150,000
Revenue Total	\$300,000	-	-	-	-	300,000	
Expenditures Net of Revenues	\$19,644,491	\$62,569	-	-	\$415,215	\$20,122,275	

Department Operational Plans

Energy Resources

Gas Business Objective

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
Enterprise Fund	Capital - Enterprise	\$230	-	\$230
	Enterprise Fund	\$19,944,261	\$300,000	\$19,644,261
General Fund	General Fund	\$62,569	-	\$62,569
Restricted Funds	Local Streets Sales Tax	\$415,215	-	\$415,215
Totals		\$20,422,275	\$300,000	\$20,122,275

FY 16/17 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
Gas Administration	6.5	\$230	\$61,700	\$359,024	\$799,890	\$1,220,844
Gas Business Development	1.8	-	\$4,000	\$65,371	\$201,190	\$270,561
Gas Emergency Response	4.1	-	\$22,356	\$41,000	\$602,514	\$665,870
Gas Meter Installation and Maintenance	5.2	-	\$19,500	\$60,250	\$570,558	\$650,308
Gas Regulatory Compliance	7.7	-	\$9,200	\$31,417	\$796,989	\$837,606
Gas System Construction	2.1	-	-	-	\$280,574	\$280,574
Gas System Maintenance	25.9	-	\$403,676	\$555,793	\$2,426,107	\$3,385,576
Gas System Operations	5.2	-	\$61,500	\$41,200	\$556,646	\$659,346
Gas System Planning	4.6	-	\$12,100	\$14,945	\$466,927	\$493,972
Planning and Acquisition of Natural Gas Supplies	.8	-	\$10,557,924	\$106,600	\$126,857	\$10,791,381
Utility Locating	10.6	-	\$52,880	\$183,142	\$930,215	\$1,166,237
Totals	74.5	\$230	\$11,204,836	\$1,458,742	\$7,758,467	\$20,422,275

Department Operational Plans

Engineering

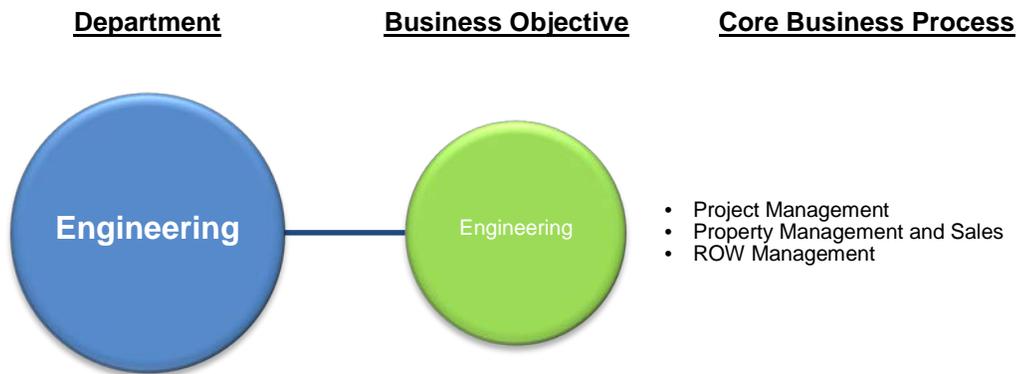
Department Description

By utilizing a “single-point” project management approach, the Engineering Department manages the design and construction of City improvement projects. Additionally, the Department manages City property, acquires land for City projects, and coordinates with private developers and other entities, such as non-city utilities, to ensure that the City’s infrastructure is built to City standards.

The Department uses both City staff and private consultants to perform project design, contract administration, materials testing, and inspections of the City’s projects and work done in the public right-of-way by private developers.

Through public outreach by the Department, the citizens and business establishments and the media/news community are kept up-to-date on the progress of City improvement projects.

It is the Department’s goal to see that City projects are delivered on time, within budget, and in a quality manner.



Budgetary Highlights

Much of the Engineering Department is funded through the capital improvement program (CIP) through both direct and indirect project support. The FY 16/17 proposed budget is consistent with the FY 15/16 budget.

Department Operational Plans

Engineering

Engineering Business Objective

Mission

As a team, we apply technical and professional expertise to deliver city infrastructure projects, acquire and manage property / Right of Way, and resolve customer concerns to improve the quality of life for Mesa citizens.

Desired Outcomes

To maintain and enhance the quality of life for the citizens of Mesa.

Performance Measures

Performance Measure Name	Unit of Measure	FY 15/16 Target	FY 15/16 YTD Actual	FY 16/17 Target
Project Cost Control	% CIP Proj Cost winAppBudg	80	0	80
Capital Improvement Projects Completed on Schedule	%CIP completed w/in schedule	80	0	80

Department Operational Plans

Engineering

Engineering Business Objective

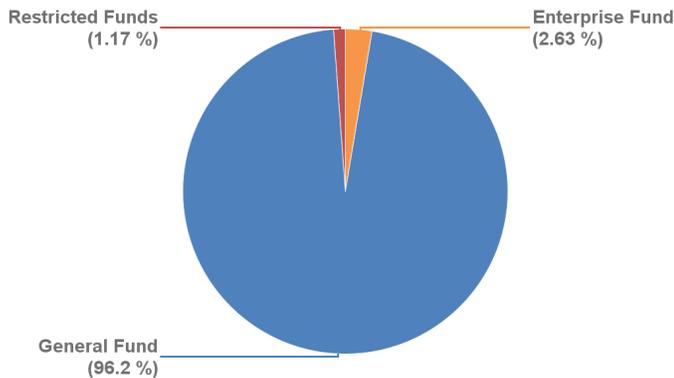
Operational History by Funding Source

Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
Enterprise Fund	-	\$201,208	\$201,518
General Fund	\$5,859,534	\$7,073,866	\$7,357,292
Restricted Funds	\$59,519	\$63,926	\$89,190
Total	\$5,919,054	\$7,339,000	\$7,648,000

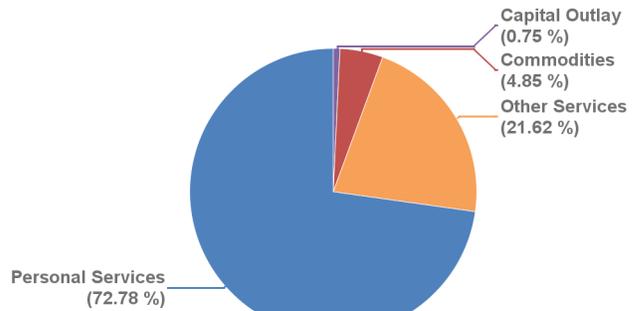
Operational History by Category

Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		52.9	53.5
Personal Services	\$4,714,908	\$5,256,622	\$5,566,198
Other Services	\$1,013,745	\$1,653,822	\$1,653,246
Offsets and Credits	-\$1,740	-	-
Commodities	\$87,014	\$370,915	\$370,915
Capital Outlay	\$105,127	\$57,641	\$57,641
Total	\$5,919,054	\$7,339,000	\$7,648,000

**Engineering
FY 16/17 Operational Funding
\$7,648,000**



**Engineering
FY 16/17 Operational Category
\$7,648,000**



Department Operational Plans

Engineering

Engineering Business Objective

FY 16/17 Operational Budget By Core Business Process and Funding Source

Core Business Process	Enterprise Fund	General Fund	Grant Funds	Other Funds	Restricted Funds	FY 16/17 Budget
Expenditure Project Management	-	\$5,982,256	-	-	\$53,804	\$6,036,060
Property Management and Sales	\$175,000	\$744,861	-	-	-	\$919,861
ROW Management	\$26,518	\$630,175	-	-	\$35,386	\$692,079
Expenditure Total	\$201,518	\$7,357,292	-	-	\$89,190	7,648,000
Revenue Project Management	-	\$903,180	-	-	-	\$903,180
Property Management and Sales	-	\$831,775	-	-	-	\$831,775
ROW Management	-	\$298,850	-	-	-	\$298,850
Revenue Total	-	\$2,033,805	-	-	-	2,033,805
Expenditures Net of Revenues	\$201,518	\$5,323,487	-	-	\$89,190	\$5,614,195

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
Enterprise Fund Enterprise Fund	\$201,518	-	\$201,518
General Fund Capital - General Fund	\$57,641	-	\$57,641
General Fund	\$7,299,651	\$2,033,805	\$5,265,846
Restricted Funds Community Facilities Districts - Operating	\$53,804	-	\$53,804
Local Streets Sales Tax	\$35,386	-	\$35,386
Totals	\$7,648,000	\$2,033,805	\$5,614,195

Department Operational Plans

Engineering

Engineering Business Objective

FY 16/17 Operational Budget By Core Business Process and Category

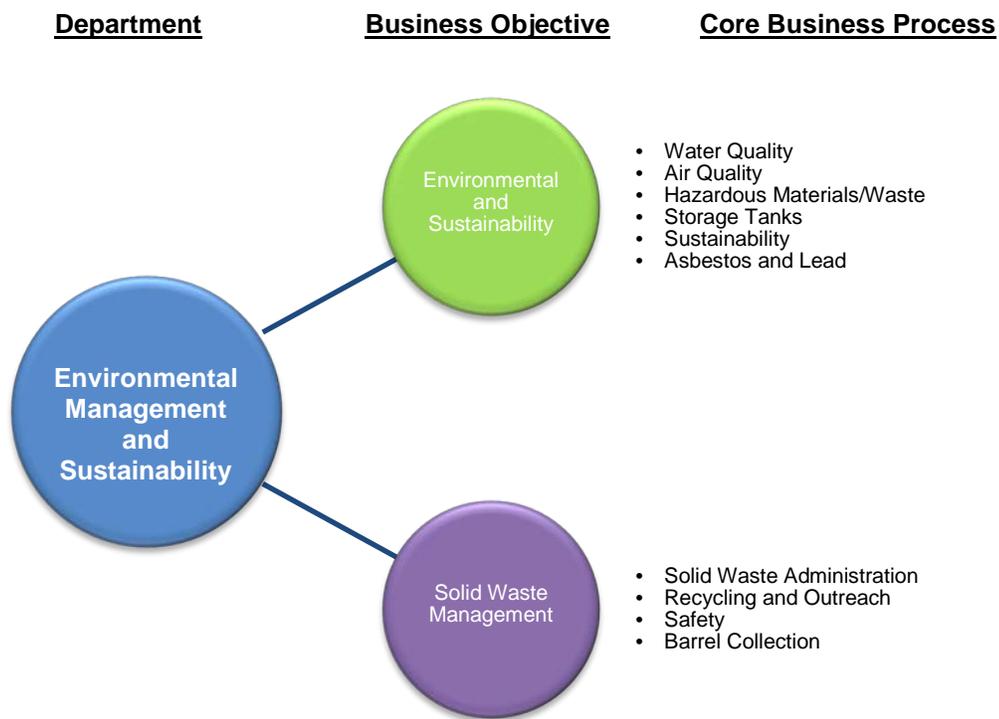
Core Business Process	FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
Project Management	42.5	\$57,641	\$296,915	\$1,195,659	\$4,485,845	\$6,036,060
Property Management and Sales	4.9	-	\$73,000	\$390,870	\$455,991	\$919,861
ROW Management	6.1	-	\$1,000	\$66,717	\$624,362	\$692,079
Totals	53.5	\$57,641	\$370,915	\$1,653,246	\$5,566,198	\$7,648,000

Department Operational Plans

Environmental Management and Sustainability

Department Description

The Environmental Management and Sustainability Department provides the citizens of Mesa with quality customer service, timely refuse and recycling collections and sound landfill management practices. The department ensures that Mesa residents are provided with a clean, safe and environmentally-sound community. Environmental Management and Sustainability promotes sustainable development, the use of renewable resources and oversee that City operations comply with environmental regulations. The department works toward cost efficient operations while considering the benefit and development of additional waste diversion programs that will sustain landfill resources.



Budgetary Highlights

In FY15/16, the Solid Waste Management Department became the Environmental Management and Sustainability Department. With the change, the department maintained its Solid Waste Management unit, and added the Environmental and Sustainability unit from the Development and Sustainability Department. These changes increased the department's FTE count from 131 in FY15/16 to 143 in FY16/17.

Effective July 1, 2016, a statutory change will allow commercial businesses to compete with the City of Mesa for servicing apartments of five or more units. There have been operational changes to the Environmental Management and Sustainability Department as a result of this statutory change. To incentivize customers, the department now offers a multi-year discount. By offering this discount and accounting for the reduced need due to the statutory change, the department decreased the budget for revenues by \$525,000 and the budget for expenditures by \$280,000.

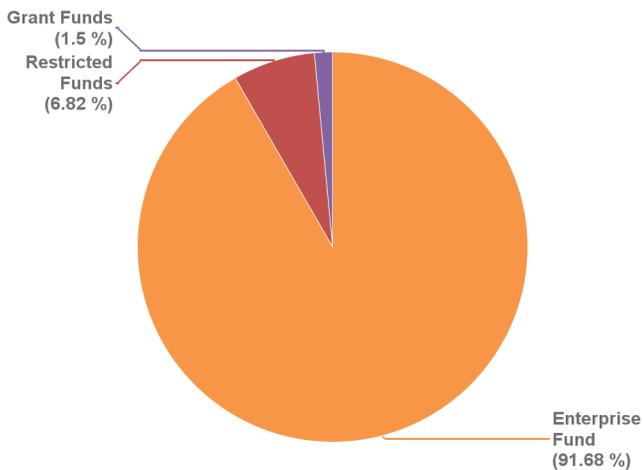
Department Operational Plans

Environmental Management and Sustainability

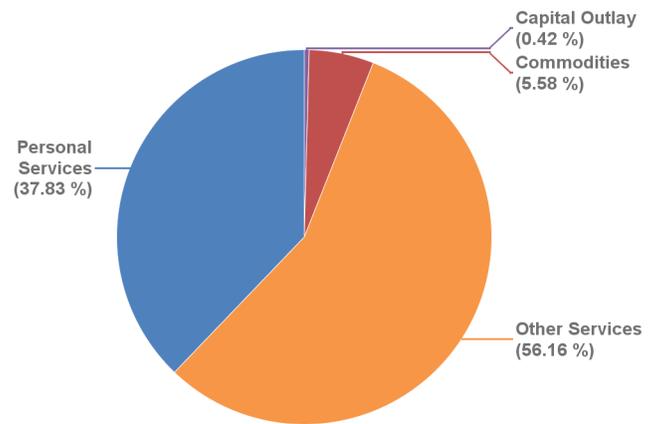
Operational History by Funding Source			
Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
Enterprise Fund	\$26,798,573	\$28,622,800	\$29,025,859
Restricted Funds	\$94,064	\$124,000	\$2,159,141
Grant Funds	-	-	\$473,927
Totals	\$26,892,637	\$28,746,800	\$31,658,927

Operational History by Category			
Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		131	143
Capital Outlay	\$100,461	-	\$133,860
Commodities	\$914,120	\$1,708,744	\$1,766,540
Other Services	\$15,519,193	\$16,559,311	\$17,780,450
Personal Services	\$10,656,083	\$10,478,745	\$11,978,077
Totals	\$27,189,858	\$28,746,800	\$31,658,927

Environmental Management and Sustainability
FY 16/17 Operational Funding
\$31,658,927



Environmental Management and Sustainability
FY 16/17 Operational Category
\$31,658,927



Department Operational Plans

Environmental Management and Sustainability

FY 16/17 Operational Budget By Business Objective and Funding Source							
Business Objective		General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 16/17 Budget
Expenditure	Environmental and Sustainability	-	\$903,294	\$1,939,402	\$473,927	-	\$3,316,623
	Solid Waste Management	-	\$28,122,565	\$219,739	-	-	\$28,342,304
Expenditure Total		-	\$29,025,859	\$2,159,141	\$473,927	-	\$31,658,927
Revenue	Environmental and Sustainability	-	\$157,500	\$25,000	\$473,927	-	\$656,427
	Solid Waste Management	-	\$791,520	-	-	-	\$791,520
Revenue Total		-	\$949,020	\$25,000	\$473,927	-	\$1,447,947
Expenditures Net of Revenues		-	\$28,076,839	\$2,134,141	-	-	\$30,210,980

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues				
Funding Source		FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
Enterprise Fund	Capital - Enterprise	\$106,800	-	\$106,800
	Enterprise Fund	\$28,919,059	\$949,020	\$27,970,039
Restricted Funds	Environmental Compliance Fee	\$2,010,141	-	\$2,010,141
	Solid Waste Development Fee	\$124,000	-	\$124,000
	Special Programs Fund	\$25,000	\$25,000	-
Grant Funds	Grants - Gen. Gov.	\$473,927	\$473,927	-
Totals		\$31,658,927	\$1,447,947	\$30,210,980

FY 16/17 Operational Budget By Business Objective and Category							
Business Objective		FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
Environmental and Sustainability		11	\$27,060	\$60,639	\$2,163,029	\$1,065,895	\$3,316,623
Solid Waste Management		132	\$106,800	\$1,705,901	\$15,617,421	\$10,912,182	\$28,342,304
Totals		143	\$133,860	\$1,766,540	\$17,780,450	\$11,978,077	\$31,658,927

Department Operational Plans

Environmental Management and Sustainability

Environmental and Sustainability Business Objective

Mission

Ensure residents of the City of Mesa are provided with a clean, safe and environmentally sound community and promote sustainable development that minimizes the use of natural resources, reduces dependence on nonrenewable resources, and guide decisions that recognize that economy, society, and the environment are interconnected and have a significant impact on the community.

Desired Outcomes

- The public is protected from Environmental hazards.
- City operations comply with applicable Environmental regulations.
- Residents and City departments are knowledgeable about Environmental issues.
- The use of nonrenewable resources are reduced and promoted.
- The City realizes a significant financial return on investment from the efficient use of natural resources.

Performance Measures

Performance Measure Name	Unit of Measure	FY 15/16 Target	FY 15/16 YTD Actual	FY 16/17 Target
Household Hazardous Waste	# Gal HHW		52,968	54,000
Energy Conservation	# kWh Saved		4,573,800	1,158,450
Renewable Energy	# kWh Generated Renewal		2,195,824	2,148,456
Environmental Notices Of Violation	# Notices of Violation		1	0

Department Operational Plan

Environmental Management and Sustainability

Environmental and Sustainability Business Objective

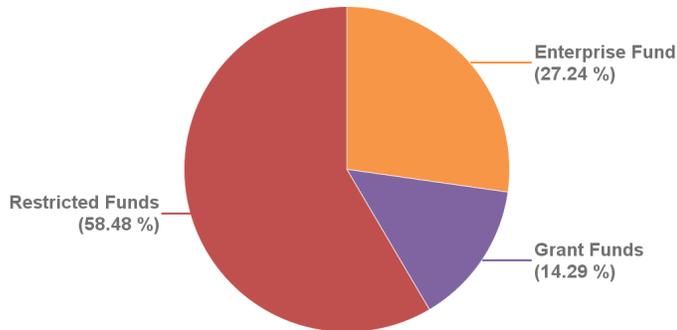
Operational History by Funding Source

Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
Enterprise Fund	-	-	\$903,294
Grant Funds	-	-	\$473,927
Restricted Funds	-	-	\$1,939,402
Total	-	-	\$3,316,623

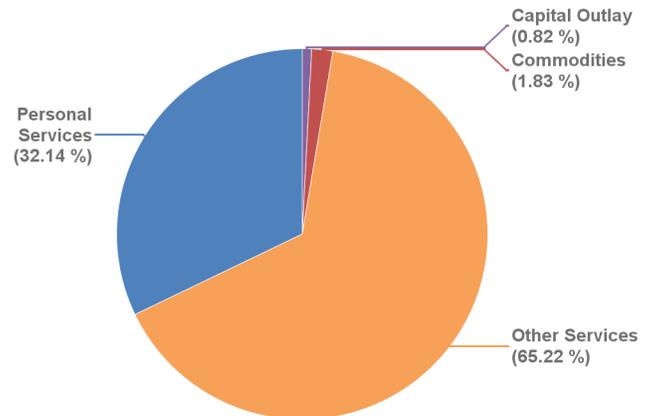
Operational History by Category

Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE			11
Personal Services	-	-	\$1,065,895
Other Services	-	-	\$2,163,029
Commodities	-	-	\$60,639
Capital Outlay	-	-	\$27,060
Total	-	-	\$3,316,623

Environmental Management and Sustainability
FY 16/17 Operational Funding
\$3,316,623



Environmental Management and Sustainability
FY 16/17 Operational Category
\$3,316,623



Department Operational Plans

Environmental Management and Sustainability

Environmental and Sustainability Business Objective

FY 16/17 Operational Budget By Core Business Process and Funding Source

Core Business Process		Enterprise Fund	General Fund	Grant Funds	Other Funds	Restricted Funds	FY 16/17 Budget
Expenditure	Air Quality	-	-	-	-	\$202,123	\$202,123
	Asbestos and Lead	-	-	-	-	\$184,965	\$184,965
	Hazardous Materials/ Waste	\$460,147	-	-	-	\$184,235	\$644,382
	Storage Tanks	-	-	-	-	\$506,069	\$506,069
	Sustainability	\$443,147	-	\$473,927	-	\$574,871	\$1,491,945
	Water Quality	-	-	-	-	\$287,139	\$287,139
Expenditure Total		\$903,294	-	\$473,927	-	\$1,939,402	3,316,623
Revenue	Sustainability	\$157,500	-	\$473,927	-	\$25,000	\$656,427
Revenue Total		\$157,500	-	\$473,927	-	\$25,000	656,427
Expenditures Net of Revenues		\$745,794	-	-	-	\$1,914,402	\$2,660,196

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
Enterprise Fund	Enterprise Fund	\$903,294	\$157,500	\$745,794
Grant Funds	Grants - Gen. Gov.	\$473,927	\$473,927	-
Restricted Funds	Environmental Compliance Fee	\$1,914,402	-	\$1,914,402
	Special Programs Fund	\$25,000	\$25,000	-
Totals		\$3,316,623	\$656,427	\$2,660,196

Department Operational Plans

Environmental Management and Sustainability

Environmental and Sustainability Business Objective

FY 16/17 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
Air Quality	1.3	-	\$8,635	\$72,988	\$120,500	\$202,123
Asbestos and Lead	.7	-	-	\$112,100	\$72,865	\$184,965
Hazardous Materials/Waste	.9	-	\$11,706	\$536,831	\$95,845	\$644,382
Storage Tanks	.9	-	-	\$410,000	\$96,069	\$506,069
Sustainability	5.4	\$2,060	\$24,298	\$964,291	\$501,296	\$1,491,945
Water Quality	1.7	\$25,000	\$16,000	\$66,819	\$179,320	\$287,139
Totals	11	\$27,060	\$60,639	\$2,163,029	\$1,065,895	\$3,316,623

Department Operational Plans

Solid Waste Management Business Objective

Mission

Committed to providing excellence in the delivery of solid waste services to Mesa's residents, businesses and visitors.

Desired Outcomes

- Solid Waste is collected in a safe, timely, professional and fiscally responsible manner.
- Dependence on natural resources is reduced through waste reduction and recycling.
- The Solid Waste Management program is managed to ensure our financial obligations

Performance Measures

Performance Measure Name	Unit of Measure	FY 15/16 Target	FY 15/16 YTD Actual	FY 16/17 Target
Overall Blue & Green Barrel Recycling Diversion Rate	% Overall Diversion Rate	0	31.9	31.7
The EPA est. national avg rate is 34% and includes the recycling of organic food waste, yard waste, paper & paperboard, aluminum, glass & plastic. The target is set to maintain our current rate which includes EPA's listed items except organic food waste.				
Preventable Accidents	# Preventable Accidents	0	4	0
Operations are performed in a safe manner free of mechanical and physical incidents in accordance with procedure and policy.				
Number of Work Related Injuries	# work inj	0	4	0
Operations are performed in a safe manner free of mechanical and physical incidents in accordance with procedure and policy.				

Department Operational Plans

Environmental Management and Sustainability

Solid Waste Management Business Objective

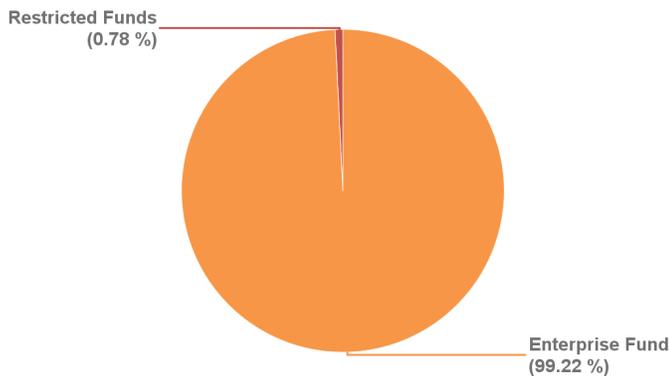
Operational History by Funding Source

Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
Enterprise Fund	\$27,095,794	\$28,622,800	\$28,122,565
Restricted Funds	\$94,064	\$124,000	\$219,739
Total	\$27,189,858	\$28,746,800	\$28,342,304

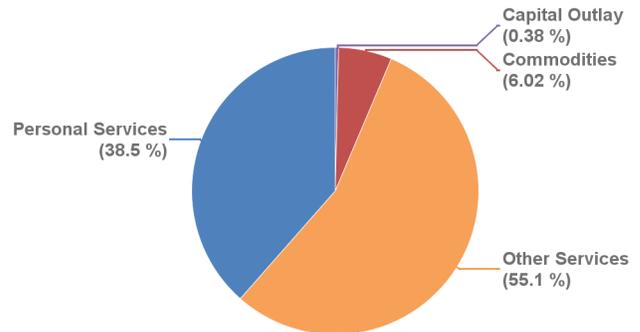
Operational History by Category

Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		131	132
Personal Services	\$10,656,083	\$10,478,745	\$10,912,182
Other Services	\$15,519,193	\$16,559,311	\$15,617,421
Commodities	\$914,120	\$1,708,744	\$1,705,901
Capital Outlay	\$100,461	-	\$106,800
Total	\$27,189,858	\$28,746,800	\$28,342,304

Environmental Management and Sustainability
FY 16/17 Operational Funding
\$28,342,304



Environmental Management and Sustainability
FY 16/17 Operational Category
\$28,342,304



Department Operational Plans

Environmental Management and Sustainability

Solid Waste Management Business Objective

FY 16/17 Operational Budget By Core Business Process and Funding Source

Core Business Process		Enterprise Fund	General Fund	Grant Funds	Other Funds	Restricted Funds	FY 16/17 Budget
Expenditure	Barrel Collection	\$17,179,065	-	-	-	-	\$17,179,065
	Recycling and Outreach	\$430,464	-	-	-	-	\$430,464
	Safety	\$132,081	-	-	-	-	\$132,081
	Solid Waste Administration	\$10,380,955	-	-	-	\$219,739	\$10,600,694
Expenditure Total		\$28,122,565	-	-	-	\$219,739	28,342,304
Revenue	Recycling and Outreach	\$618,600	-	-	-	-	\$618,600
	Solid Waste Administration	\$172,920	-	-	-	-	\$172,920
Revenue Total		\$791,520	-	-	-	-	791,520
Expenditures Net of Revenues		\$27,331,045	-	-	-	\$219,739	\$27,550,784

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
Enterprise Fund	Capital - Enterprise	\$106,800	-	\$106,800
	Enterprise Fund	\$28,015,765	\$791,520	\$27,224,245
Restricted Funds	Environmental Compliance Fee	\$95,739	-	\$95,739
	Solid Waste Development Fee	\$124,000	-	\$124,000
Totals		\$28,342,304	\$791,520	\$27,550,784

Department Operational Plans

Environmental Management and Sustainability

Solid Waste Management Business Objective

FY 16/17 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
Barrel Collection	65	-	-	\$11,776,750	\$5,402,315	\$17,179,065
Recycling and Outreach	3	-	\$74,500	\$27,450	\$328,514	\$430,464
Safety	1	-	\$27,000	\$6,800	\$98,281	\$132,081
Solid Waste Administration	63	\$106,800	\$1,604,401	\$3,806,421	\$5,083,072	\$10,600,694
Totals	132	\$106,800	\$1,705,901	\$15,617,421	\$10,912,182	\$28,342,304

Department Operational Plans

Falcon Field Airport

Department Description

Falcon Field Airport, and its unique aviation businesses, is an active economic engine in northeast Mesa. As a general aviation reliever airport for Phoenix-Mesa Gateway Airport and Phoenix Sky Harbor Airport, over 80 businesses call Falcon Field home. The range of services provided includes aircraft manufacturing, maintenance & repair, avionics, interiors, fueling, flight training, charters, and painting. Approximately 700 aircraft are based at the airport for corporate, business, public safety, and recreational use.

The Airport's successful "Fly Friendly" program demonstrates its commitment as a good neighbor to the community. Falcon Field Airport provides a safe, high quality, and friendly air transportation facility that meets the needs of its customers while remaining sensitive to the quality of life in the surrounding neighborhoods.



Budgetary Highlights

Falcon Field's FY16/17 operational budget is consistent with the FY15/16 budget. Falcon Field continues to receive Federal and State grant funding for a variety of capital improvements projects.

The Falcon Enterprise Field Fund is financially self-sustaining. All revenues are reinvested back into the airport.

Department Operational Plans

Falcon Field Airport

Falcon Field Airport Business Objective

Mission

Provide a safe, operationally-efficient general aviation reliever airport which is a financially self-sustaining economic hub in the City and takes reasonable measures to be environmentally responsible and sensitive to the surrounding community.

Desired Outcomes

- Falcon Field is a major economic asset for the City of Mesa.
- A wide variety of aviation businesses and services are available to Falcon Field's customers, creating jobs for the community.
- Falcon Field does not rely upon the City's General Fund to operate.
- The environment and quality of life of those affected by the airport is protected without adversely affecting commerce, trade, and recreation at the airport.

Performance Measures

Performance Measure Name	Unit of Measure	FY 15/16 Target	FY 15/16 YTD Actual	FY 16/17 Target
Airport Businesses	# On-Field Businesses	88	94	85

Department Operational Plans

Falcon Field Airport

Falcon Field Airport Business Objective

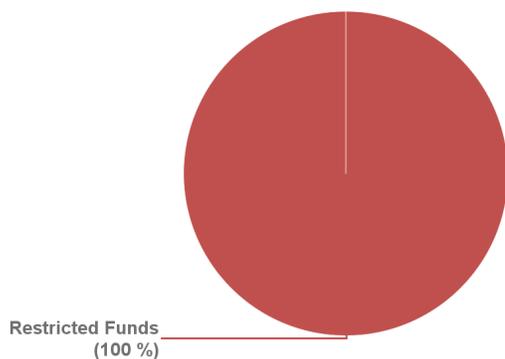
Operational History by Funding Source

Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
Enterprise Fund	-\$64	-	-
Restricted Funds	\$1,298,665	\$1,706,000	\$1,735,000
Total	\$1,298,601	\$1,706,000	\$1,735,000

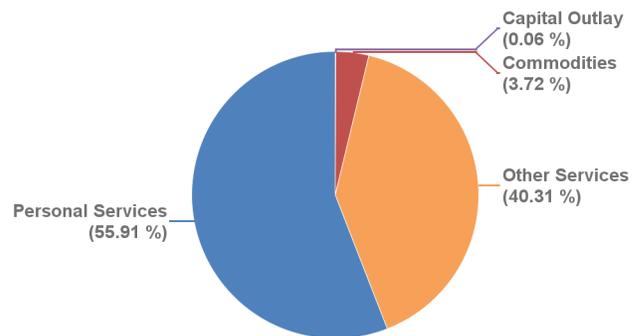
Operational History by Category

Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		11	11
Personal Services	\$866,338	\$941,422	\$970,102
Other Services	\$378,481	\$699,768	\$699,338
Commodities	\$50,664	\$63,810	\$64,560
Capital Outlay	\$3,118	\$1,000	\$1,000
Total	\$1,298,601	\$1,706,000	\$1,735,000

**Falcon Field Airport
FY 16/17 Operational Funding
\$1,735,000**



**Falcon Field Airport
FY 16/17 Operational Category
\$1,735,000**



Department Operational Plans

Falcon Field Airport

Falcon Field Airport Business Objective

FY 16/17 Operational Budget By Core Business Process and Funding Source

Core Business Process		Enterprise Fund	General Fund	Grant Funds	Other Funds	Restricted Funds	FY 16/17 Budget
Expenditure	Airport Safety	-	-	-	-	\$814,934	\$814,934
	Economic Growth	-	-	-	-	\$701,598	\$701,598
	Environmental	-	-	-	-	\$218,468	\$218,468
Expenditure Total		-	-	-	-	\$1,735,000	1,735,000
Revenue	Airport Safety	-	-	-	-	\$2,000	\$2,000
	Economic Growth	-	-	-	-	\$3,863,883	\$3,863,883
Revenue Total		-	-	-	-	\$3,865,883	3,865,883
Expenditures Net of Revenues		-	-	-	-	-\$2,130,883	-\$2,130,883

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
Restricted Funds	Falcon Field Airport	\$1,735,000	\$3,865,883	-\$2,130,883
Totals		\$1,735,000	\$3,865,883	-\$2,130,883

FY 16/17 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
Airport Safety	4.5	-	\$21,310	\$402,728	\$390,896	\$814,934
Economic Growth	4.9	\$1,000	\$43,000	\$233,530	\$424,068	\$701,598
Environmental	1.7	-	\$250	\$63,080	\$155,138	\$218,468
Totals	11	\$1,000	\$64,560	\$699,338	\$970,102	\$1,735,000

Department Operational Plans

Financial Services

Department Description

The Financial Services Department is responsible for general accounting services and payroll. The Department is also responsible for compiling and reporting the City's Comprehensive Annual Financial Report (CAFR).



Budgetary Highlights

The FY 16/17 proposed budget is consistent with the FY 15/16 budget. \$80,000 in FY 15/16 bank fee related savings is being reallocated to temporary services in the department to backfill positions during the Advantage upgrade project.

Department Operational Plans

Financial Services

Accounting Business Objective

Mission

Provide exceptional service in managing the City's financial resources for our customers and stakeholders.

Desired Outcomes

Provide proactive leadership and reporting allowing our customers to make informed financial decisions for their organization by providing efficiency, innovation, and flexibility

Performance Measures

Performance Measure Name	Unit of Measure	FY 15/16 Target	FY 15/16 YTD Actual	FY 16/17 Target
Material Audit Adjustments	# material audit adj	0	0	0
Business Days to Close Advantage	# bus days to close Adv	5	0	0
Value of Documents Not Meeting Cut-off Date	\$docs didn't meet cut off	5,000	0	0

Department Operational Plans

Financial Services

Accounting Business Objective

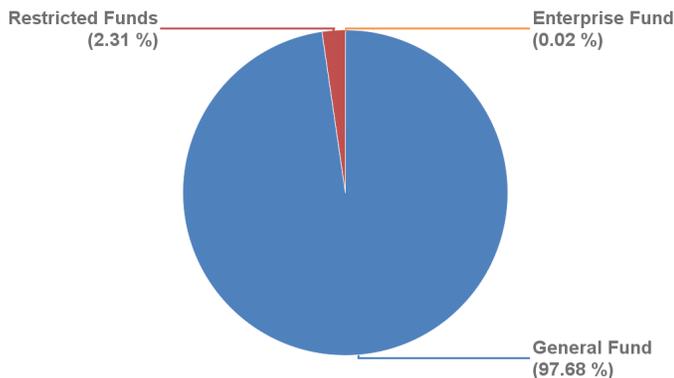
Operational History by Funding Source

Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
Enterprise Fund	\$472	\$1,630	\$623
General Fund	\$3,656,936	\$3,572,868	\$3,771,322
Restricted Funds	\$40,049	\$46,502	\$89,055
Total	\$3,697,458	\$3,621,000	\$3,861,000

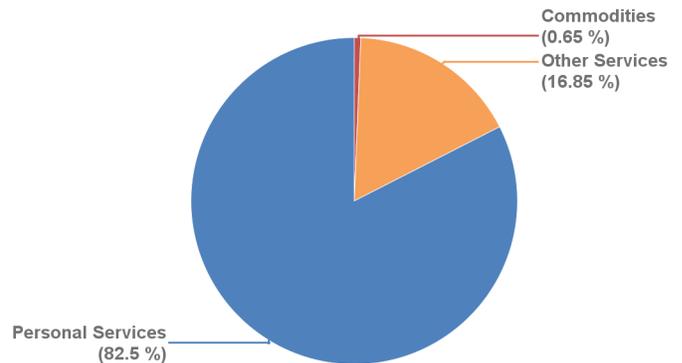
Operational History by Category

Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		37	37
Personal Services	\$3,088,991	\$3,051,078	\$3,185,486
Other Services	\$588,628	\$544,922	\$650,514
Commodities	\$19,839	\$25,000	\$25,000
Total	\$3,697,458	\$3,621,000	\$3,861,000

**Financial Services
FY 16/17 Operational Funding
\$3,861,000**



**Financial Services
FY 16/17 Operational Category
\$3,861,000**



Department Operational Plans

Financial Services

Accounting Business Objective

FY 16/17 Operational Budget By Core Business Process and Funding Source

Core Business Process		Enterprise Fund	General Fund	Grant Funds	Other Funds	Restricted Funds	FY 16/17 Budget
Expenditure	Accounting Services	\$623	\$3,771,322	-	-	\$89,055	\$3,861,000
	Payroll	-	-	-	-	-	-
Expenditure Total		\$623	\$3,771,322	-	-	\$89,055	3,861,000
Expenditures Net of Revenues		\$623	\$3,771,322	-	-	\$89,055	\$3,861,000

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
Enterprise Fund	Enterprise Fund	\$623	-	\$623
General Fund	General Fund	\$3,771,322	-	\$3,771,322
Restricted Funds	Community Facilities Districts - Operating	\$74,897	-	\$74,897
	Greenfield WRP Joint Venture	\$5,771	-	\$5,771
	TOPAZ Joint Venture Fund	\$7,535	-	\$7,535
	Transit Fund	\$852	-	\$852
Totals		\$3,861,000	-	\$3,861,000

FY 16/17 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
Accounting Services	37	-	\$25,000	\$650,514	\$3,185,486	\$3,861,000
Totals	37	-	\$25,000	\$650,514	\$3,185,486	\$3,861,000

Department Operational Plans

Fire and Medical

Department Description

The Mesa Fire and Medical Department is a full service public safety organization responsible for protecting life, property and natural resources through the delivery of fire and emergency medical services. Emergency response, public education, prevention and disaster preparedness represent the core of the program. The Department recognizes that it is an integral part of the community and are sensitive and responsive to citizen needs, therefore, as an organization they are committed to improving service through the use of innovative and efficient response models with an eye toward the future.

<u>Department/ Business Objective</u>	<u>Business Service</u>	<u>Core Business Process</u>
-------------------------------------------	-------------------------	------------------------------



Department Operational Plans

Fire and Medical

Budgetary Highlights

During FY15/16 3.5 FTEs were added mid-year. Two Community Medical Services (CMS) grant funded alarm room nurses were added for a total of 13 positions funded by the CMS grant. The grant is scheduled to expire in August of 2017. Funds to continue the positions and the Community Medical Units have not been identified at this time. Temporary services budget was converted into non-sworn part-time positions totaling 1.5 FTE to support the department's communication staff with the coordination of events and other duties currently being performed by temporary staff and to work on contracts to develop Community Medicine program and Rescue program.

Recurring personal services savings is being allocated to six new unbudgeted sworn positions. These positions will support a variety of areas within the department: Electronic Patient Care Reporting (ePCR) system, recruiting, training, resource, operations and peer support. The budgeted number of FTEs will not increase, but the number of employees will increase.

FY 16/17 is the third year of the three-year memorandum of understanding with the labor association and calls for a market salary increase of 2.5% to the maximum of the salary ranges for employees covered under the agreement. This market adjustment increases the number of employees that are eligible for the city's standard compensation program commonly referred to as step pay. The associated position costs are included in the proposed budget.

Additional information on Fire and Medical grants is included in the grant section of this report.

Grants

Mesa Fire and Medical planned for \$4.6 million in new grant awards for FY15/16 which is similar to \$4.6 million planned for FY16/17. Notable grant awards include the following:

- \$4.3 million Centers for Medicare and Medicaid Services (CMS) Healthcare Initiative Grant. This is the third year of funding for the department's Community Care Response Initiative which provides high-quality immediate patient care at the point of calling for low-level emergencies. This program is expected to save millions of dollars in healthcare costs, while improving patient healthcare outcomes and enhancing efficiencies at local hospitals. The grant supports the salaries and benefits for key personnel, supplies, and equipment. A grant match is not required from the City.
- \$216,000 Urban Area Security Initiative (UASI) Rapid Response Team (RRT) for salary & benefits, including travel, conferences and training for key fire personnel.
- \$112,000 various other grant awards which include grants to provide immunizations and provide support for Community Emergency Response Teams.

Department Operational Plans

Fire and Medical

Fire and Medical Business Objective

Mission

Provide the highest level of safety possible through Emergency Response, Prevention, Preparation, and Education to ensure the safety and welfare of the community.

Desired Outcomes

- Safe and efficient emergency response is provided to the community.
- Accidents and injuries are minimized through effective public education.
- Hazards are mitigated through prevention activities.

Performance Measures

Performance Measure Name	Unit of Measure	FY 15/16 Target	FY 15/16 YTD Actual	FY 16/17 Target
Onsite Inspections	#Onsite Inspections	6,992	0	3,784
Fire/EMS Response Time	% 1st arriving unit in 5 min	90	0	90

Department Operational Plans

Fire and Medical

Fire and Medical Business Objective

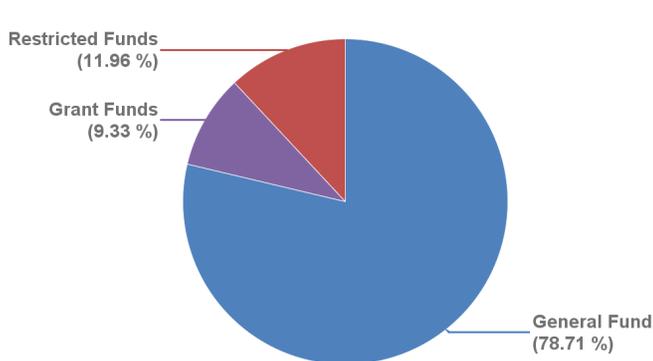
Operational History by Funding Source

Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
General Fund	\$60,653,984	\$61,403,172	\$63,632,833
Grant Funds	\$5,306,987	\$7,737,618	\$7,546,241
Other Funds	-	-	-
Restricted Funds	\$7,908,746	\$7,770,557	\$9,669,495
Total	\$73,869,716	\$76,911,347	\$80,848,569

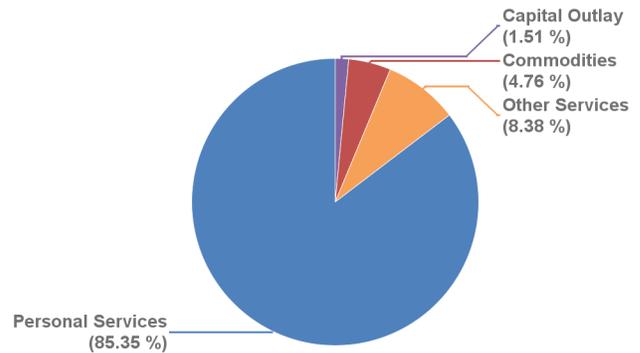
Operational History by Category

Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		509	512.5
Personal Services	\$62,137,090	\$65,315,866	\$69,003,087
Other Services	\$3,947,555	\$7,318,028	\$6,771,260
Offsets and Credits	-\$7,640	-	-
Commodities	\$3,903,723	\$3,639,885	\$3,852,335
Capital Outlay	\$3,888,988	\$637,568	\$1,221,887
Total	\$73,869,716	\$76,911,347	\$80,848,569

**Fire and Medical
FY 16/17 Operational Funding
\$80,848,569**



**Fire and Medical
FY 16/17 Operational Category
\$80,848,569**



Department Operational Plans

Fire and Medical

Fire and Medical Business Objective

FY 16/17 Operational Budget By Core Business Process and Funding Source

Core Business Process	Enterprise Fund	General Fund	Grant Funds	Other Funds	Restricted Funds	FY 16/17 Budget
Expenditure						
Departmental Training	-	\$1,236,818	-	-	-	\$1,236,818
Dispatch and Deployment	-	\$3,588,860	-	-	-	\$3,588,860
Emergency Management	-	\$245,665	\$7,329,970	-	-	\$7,575,635
EMS Training	-	\$1,457,102	\$144,578	-	-	\$1,601,680
Fire Administration	-	\$1,896,685	\$71,693	-	-	\$1,968,378
Fire and Life Safety Education	-	\$729,603	-	-	-	\$729,603
Fire and Medical Operations	-	\$42,905,277	-	-	\$9,562,249	\$52,467,526
Fire Maintenance	-	\$2,242,917	-	-	-	\$2,242,917
Fire Prevention	-	\$1,023,225	-	-	\$107,246	\$1,130,471
Personnel and Wellness	-	\$1,007,882	-	-	-	\$1,007,882
Planning and Research	-	\$243,750	-	-	-	\$243,750
Public Information	-	\$542,840	-	-	-	\$542,840
Resource Management	-	\$3,988,839	-	-	-	\$3,988,839
Special Ops Training	-	\$532,543	-	-	-	\$532,543
Technical Support	-	\$1,990,827	-	-	-	\$1,990,827
Volunteer Management	-	-	-	-	-	-
Expenditure Total	-	\$63,632,833	\$7,546,241	-	\$9,669,495	80,848,569
Revenue						
Departmental Training	-	\$24,000	-	-	-	\$24,000
Dispatch and Deployment	-	\$2,241,340	-	-	-	\$2,241,340

Department Operational Plans

Fire and Medical

Fire and Medical Business Objective

Emergency Management	-	-	\$7,338,894	-	-	\$7,338,894
EMS Training	-	\$674,293	\$144,578	-	-	\$818,871
Fire Administration	-	-	\$71,693	-	-	\$71,693
Fire and Life Safety Education	-	-	-	-	-	-
Fire and Medical Operations	-	\$1,253,877	-	-	-	\$1,253,877
Fire Maintenance	-	\$140,000	-	-	-	\$140,000
Fire Prevention	-	\$986,784	-	-	-	\$986,784
Special Ops Training	-	-	-	-	-	-
Revenue Total	-	\$5,320,294	\$7,555,165	-	-	12,875,459
Expenditures Net of Revenues	-	\$58,312,539	-\$8,924	-	\$9,669,495	\$67,973,110

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
General Fund	Capital - General Fund	\$1,123,887	-	\$1,123,887
	General Fund	\$62,508,946	\$5,320,294	\$57,188,652
Grant Funds	Grants - Gen. Gov.	\$7,546,241	\$7,555,165	-\$8,924
Restricted Funds	Falcon Field Airport	\$596,067	-	\$596,067
	Quality of Life Sales Tax	\$9,073,428	-	\$9,073,428
Totals		\$80,848,569	\$12,875,459	\$67,973,110

Department Operational Plans

Fire and Medical

Fire and Medical Business Objective

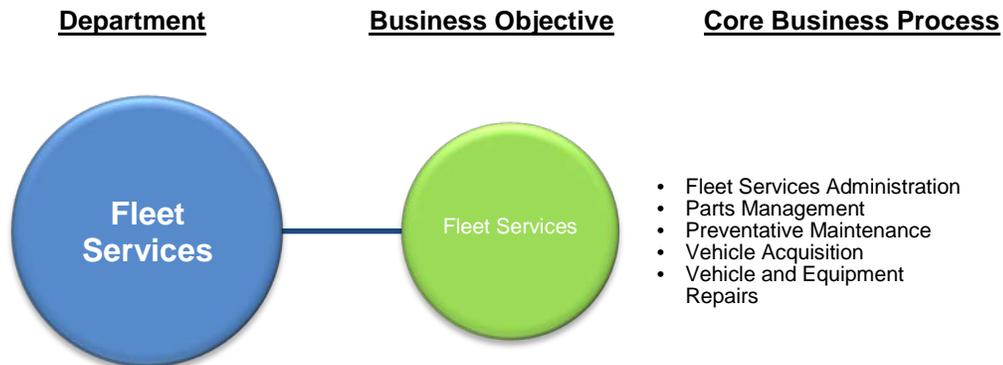
FY 16/17 Operational Budget By Core Business Process and Category						
Core Business Process	FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
Departmental Training	6	-	\$41,100	\$48,955	\$1,146,763	\$1,236,818
Dispatch and Deployment	37	-	\$18,600	\$38,800	\$3,531,460	\$3,588,860
Emergency Management	15	\$98,000	\$702,351	\$3,783,634	\$2,991,650	\$7,575,635
EMS Training	7	-	\$178,922	\$180,450	\$1,242,308	\$1,601,680
Fire Administration	12.5	-	\$153,062	\$47,779	\$1,767,537	\$1,968,378
Fire and Life Safety Education	7	-	\$58,500	\$35,050	\$636,053	\$729,603
Fire and Medical Operations	374.8	-	\$12,100	\$401,300	\$52,054,126	\$52,467,526
Fire Maintenance	12	-	\$749,000	\$415,700	\$1,078,217	\$2,242,917
Fire Prevention	11	-	\$12,700	\$34,800	\$1,082,971	\$1,130,471
Personnel and Wellness	3.7	-	\$50,500	\$370,240	\$587,142	\$1,007,882
Planning and Research	1.5	-	-	\$17,392	\$226,358	\$243,750
Public Information	4	-	\$27,400	\$19,950	\$495,490	\$542,840
Resource Management	10	\$671,887	\$1,721,000	\$843,400	\$752,552	\$3,988,839
Special Ops Training	2	-	\$60,000	\$42,000	\$430,543	\$532,543
Technical Support	9	\$452,000	\$67,100	\$491,810	\$979,917	\$1,990,827
Totals	512.5	\$1,221,887	\$3,852,335	\$6,771,260	\$69,003,087	\$80,848,569

Department Operational Plans

Fleet Services

Department Description

The Fleet Services Department operates two Automotive Service Excellence (ASE) Certified Blue Seal Facilities responsible for safe, dependable, professional and economical service and repairs to City vehicles. These services are delivered in an environmentally conscious manner that supports Mesa's departments in accomplishing their goals and objectives with a high focus on public safety. In addition to maintaining the City's fleet, the Fleet Services Department procures and designs new vehicles, operates and maintains eight fuel sites and has the ability to fabricate and weld most projects from other departments. City vehicle service and maintenance records are maintained in a professional database, Asset Works. This system provides management with the information to make fast and productive decisions regarding the City's fleet on a daily basis.



Budgetary Highlights

The Fleet Services Department is funded through the Fleet Internal Services Fund. This is an internal service fund established to account for financing, on a cost reimbursement basis, of commodities or services provided by one program for the benefit of other programs within the City.

Fleet Services experienced significant savings in fuel costs in FY 15/16 due to lower prices and continues to monitor the fuel market to anticipate any changes that may occur in FY 16/17. An additional Fuel System Specialist position has been included in the FY 16/17 proposed budget. There is currently only one position providing citywide coverage. The additional position will increase coverage and stability of service.

Department Operational Plans

Fleet Services

Fleet Services Business Objective

Mission

Minimize downtime and maximize equipment availability at an acceptable cost.

Desired Outcomes

- Satisfy customers
- Maximize vehicle and equipment availability
- Meet required vehicle turnaround times
- Maintain competitive cost and service levels
- Keep safety a priority

Performance Measures

Performance Measure Name	Unit of Measure	FY 15/16 Target	FY 15/16 YTD Actual	FY 16/17 Target
Scheduled Preventative Maintenance	% preventative main orders	90	0	90
Monthly measurement of percentage of preventative maintenance & emissions inspections performed on schedule.				
Repair Turnaround Time	% orders completed in 1 day	70	0	70
Monthly recording of percentage of repairs performed that have a turnaround time within one day.				
Parts Filled From Inventory	% orders filled from inventory	70	0	70
Monthly reporting of percentage of orders filled from inventory.				
Fleet and Equipment Availability	% fleet availability	99	0	99
Monthly recording of fleet motor pool utilization				
Indirect Labor - Preventative Maintenance and Repair	% indirect labor	30	0	30
Monthly tabulation of direct labor hours divided by indirect labor hours to measure efficiencies in operations.				

Department Operational Plans

Fleet Services

Fleet Services Business Objective

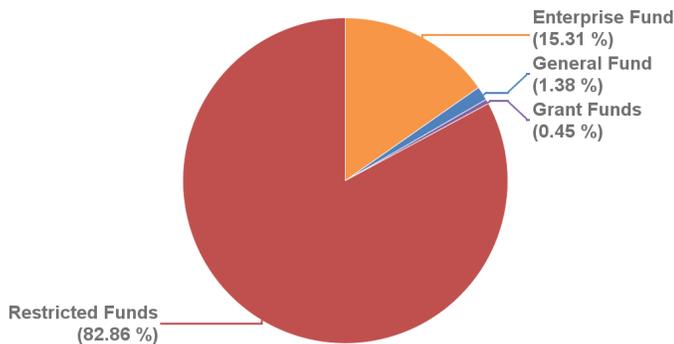
Operational History by Funding Source

Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
Enterprise Fund	\$1,154,890	\$3,395,930	\$5,658,158
General Fund	\$141,105	\$448,083	\$511,250
Grant Funds	-	-	\$166,756
Restricted Funds	\$27,647,194	\$29,462,146	\$30,624,964
Total	\$28,943,189	\$33,306,159	\$36,961,128

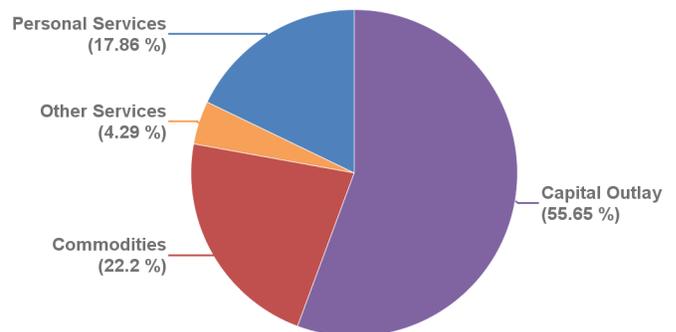
Operational History by Category

Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		78	79
Personal Services	\$6,154,590	\$6,315,016	\$6,600,290
Other Services	\$1,344,704	\$1,614,986	\$1,586,946
Offsets and Credits	-	-	-
Commodities	\$9,797,391	\$9,925,011	\$8,206,841
Capital Outlay	\$11,646,504	\$15,451,146	\$20,567,051
Total	\$28,943,189	\$33,306,159	\$36,961,128

**Fleet Services
FY 16/17 Operational Funding
\$36,961,128**



**Fleet Services
FY 16/17 Operational Category
\$36,961,128**



Department Operational Plans

Fleet Services

Fleet Services Business Objective

FY 16/17 Operational Budget By Core Business Process and Funding Source						
Core Business Process	Enterprise Fund	General Fund	Grant Funds	Other Funds	Restricted Funds	FY 16/17 Budget
Expenditure						
Fleet Services Administration	-	\$567	-	-	\$6,549,171	\$6,549,738
Parts Management	-	-	-	-	\$5,004,869	\$5,004,869
Preventative Maintenance	-	-	-	-	\$663,650	\$663,650
Vehicle Acquisition	\$5,658,158	\$510,683	\$166,756	-	\$13,822,113	\$20,157,710
Vehicle and Equipment Repairs	-	-	-	-	\$4,585,161	\$4,585,161
Expenditure Total	\$5,658,158	\$511,250	\$166,756	-	\$30,624,964	36,961,128
Revenue						
Parts Management	-	-	-	-	\$519,919	\$519,919
Vehicle Acquisition	-	-	\$166,756	-	\$223,234	\$389,990
Vehicle and Equipment Repairs	-	-	-	-	\$316,000	\$316,000
Revenue Total	-	-	\$166,756	-	\$1,059,153	1,225,909
Expenditures Net of Revenues	\$5,658,158	\$511,250	-	-	\$29,565,811	\$35,735,219

Department Operational Plans

Fleet Services

Fleet Services Business Objective

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues				
Funding Source		FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
Enterprise Fund	Capital - Enterprise	\$5,658,158	-	\$5,658,158
General Fund	Capital - General Fund	\$510,683	-	\$510,683
	General Fund	\$567	-	\$567
Grant Funds	Grants - Gen. Gov.	\$166,756	\$166,756	-
Restricted Funds	Environmental Compliance Fee	\$1,170,867	-	\$1,170,867
	Fleet Internal Service	\$16,301,096	\$835,919	\$15,465,177
	Greenfield WRP Joint Venture	\$14,400	-	\$14,400
	Local Streets Sales Tax	\$1,826,429	-	\$1,826,429
	Solid Waste Development Fee	\$748,000	-	\$748,000
	Utility Replacement Extension and Renewal	\$6,148,789	-	\$6,148,789
	Vehicle Replacement	\$4,415,383	\$223,234	\$4,192,149
Totals		\$36,961,128	\$1,225,909	\$35,735,219

FY 16/17 Operational Budget By Core Business Process and Category						
Core Business Process	FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
Fleet Services Administration	24.5	\$550,000	\$2,996,741	\$696,292	\$2,306,705	\$6,549,738
Parts Management	9.3	-	\$4,226,100	\$72,000	\$706,769	\$5,004,869
Preventative Maintenance	8.9	-	\$20,000	\$20,000	\$623,650	\$663,650
Vehicle Acquisition	1.9	\$19,994,051	-	-	\$163,659	\$20,157,710
Vehicle and Equipment Repairs	34.5	\$23,000	\$964,000	\$798,654	\$2,799,507	\$4,585,161
Totals	79	\$20,567,051	\$8,206,841	\$1,586,946	\$6,600,290	\$36,961,128

Department Operational Plans

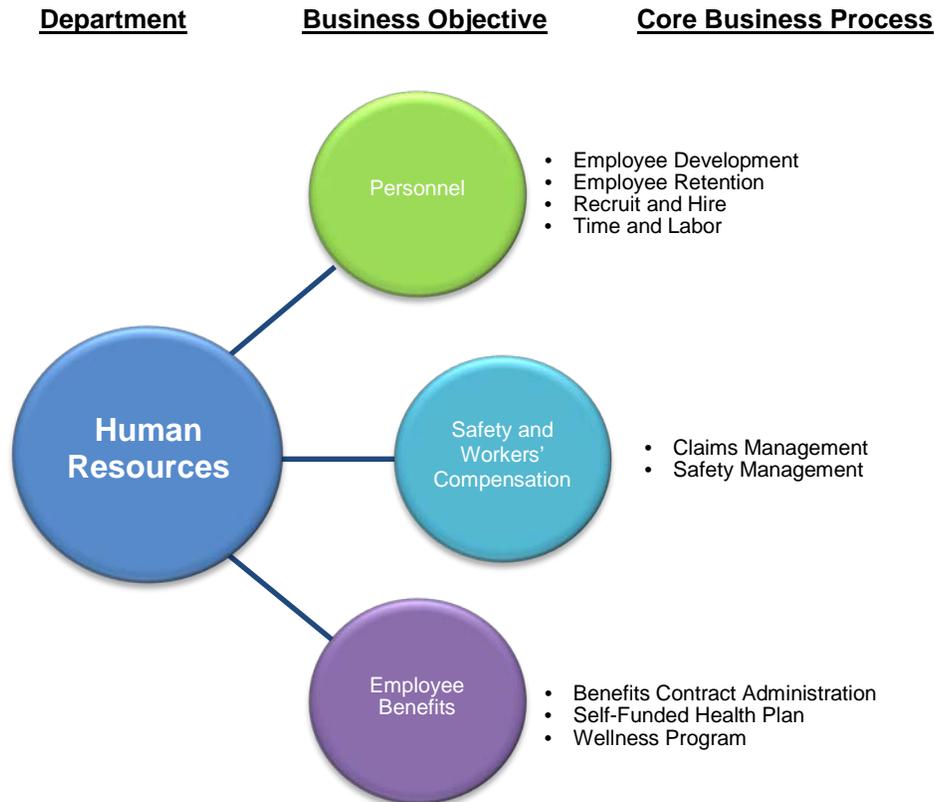
Human Resources

Department Description

The Human Resources (HR) Department provides the full range of HR services to approximately 4,000 City employees. The City's medical benefits programs are fully self-funded, and our Workers Compensation services are fully self-funded and self-administered. The Human Resources Department is dedicated to providing services in:

- Recruitment/Testing/Selection
- Benefits
- Compensation/Classification
- Employee Development/Training
- Employee Relations
- Safety/Workers' Compensation

The Human Resources Department reports to the City Manager's Office and is a key Department in providing Citywide Human Resources leadership and consultation. The Department focuses on delivering the highest quality of HR service, and values our partnerships with employees, supervisors, managers, and directors. The Department continually seeks new ways to improve our services and satisfy the needs of our customers.



Department Operational Plans

Human Resources

Budgetary Highlights

During FY15/16, five new part-time non-benefitted positions (one Office Assistant I, three Program Assistants, and one Human Resources Recruiter) were added to the Department. The Department converted temporary services operating budget as an offset. These positions are included in the FY16/17 budget.

The City's timekeeping system is beginning an upgrade in FY16/17 and one-time funds were added to the Time and Labor area in the amount of \$126,000. This will allow for the backfilling of two positions while they work on the upgrade project.

At the time of the FY 15/16 budget presentation to City Council, the FY15/16 Employee Benefits Trust Fund claims were projected to be \$11.3 million over the budget of \$55.7 million which is mainly attributed to a significant increase in the number and severity of high dollar and catastrophic claimants. Other factors affecting the cost of claims are: nationwide medical and prescription drug trend increases; increased health care reform related, fees, taxes and plan design compliance changes that have introduced new cost factors or shifted cost share from members to the City; and a covered plan member increase of over 900 members from calendar year 2014 to 2015. Claims for FY16/17 are expected to continue to increase with a claims budget of \$72.4 million.

A Wellness Digital Platform and Portal will be piloted in FY16/17. Up to 500 employees will be invited to participate in an on-line, interactive web-based system that delivers wellness program initiatives in the workplace. The Platform will include a variety of health management tools including: health risk assessments; health coaching and education; as well as lifestyle management and tracking; in order to, promote wellness and engage employees in health related activities. The Platform also provides the ability to measure the effectiveness of wellness activities.

The FY16/17 budget for the Workers Compensation Trust Fund includes an increase of \$200,000 due to an increase in anticipated claims.

A detailed update on the Employee Benefits and Workers Compensation Trust Funds was given to the Self-Insurance Trust Fund Board on February 8, 2016.

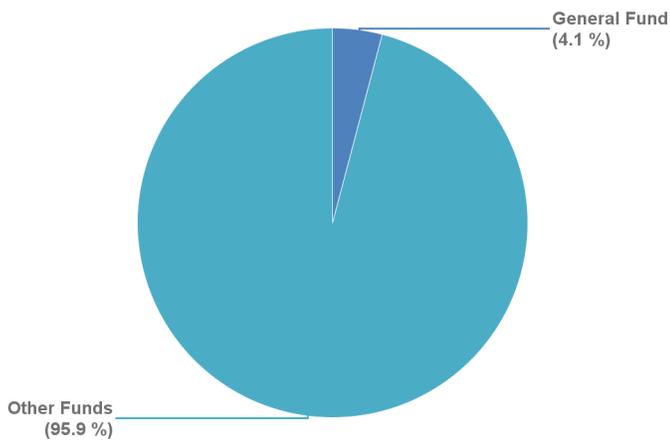
Department Operational Plans

Human Resources

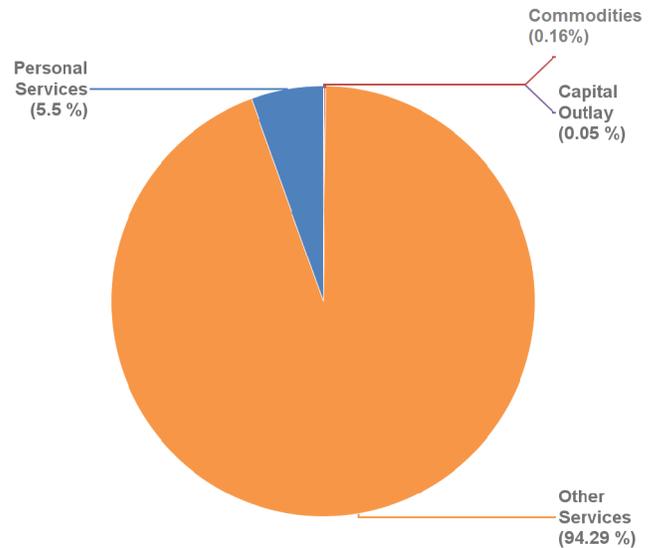
Operational History by Funding Source			
Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
General Fund	\$3,119,601	\$3,414,597	\$3,777,234
Other Funds	\$70,734,539	\$71,100,403	\$88,457,766
Totals	\$73,854,140	\$74,515,000	\$92,235,000

Operational History by Category			
Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		51	55.5
Capital Outlay	\$76,925	-	\$47,500
Commodities	\$166,422	\$151,587	\$151,897
Other Services	\$69,246,683	\$69,717,225	\$86,965,962
Personal Services	\$4,364,111	\$4,646,188	\$5,069,641
Totals	\$73,854,140	\$74,515,000	\$92,235,000

**Human Resources
FY 16/17 Operational Funding
\$92,235,000**



**Human Resources
FY 16/17 Operational Category
\$92,235,000**



Department Operational Plans

Human Resources

FY 16/17 Operational Budget By Business Objective and Funding Source

Business Objective		General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 16/17 Budget
Expenditure							
	Employee Benefits	-	-	-	-	\$82,308,111	\$82,308,111
	Personnel	\$3,482,407	-	-	-	-	\$3,482,407
	Safety and Workers' Compensation	\$294,827	-	-	-	\$6,149,655	\$6,444,482
Expenditure Total		\$3,777,234	-	-	-	\$88,457,766	\$92,235,000
Revenue							
	Employee Benefits	-	-	-	-	\$77,835,482	\$77,835,482
Revenue Total		-	-	-	-	\$77,835,482	\$77,835,482
Expenditures Net of Revenues		\$3,777,234	-	-	-	\$10,622,284	\$14,399,518

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
General Fund	General Fund	\$3,777,234	-	\$3,777,234
Other Funds	Employee Benefit Trust	\$82,308,111	\$77,835,482	\$4,472,629
	Worker's Compensation	\$6,149,655	-	\$6,149,655
Totals		\$92,235,000	\$77,835,482	\$14,399,518

FY 16/17 Operational Budget By Business Objective and Category

Business Objective	FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
Employee Benefits	10.5	\$47,500	\$46,100	\$81,202,481	\$1,012,030	\$82,308,111
Personnel	35.5	-	\$79,767	\$196,740	\$3,205,900	\$3,482,407
Safety and Workers' Compensation	9.5	-	\$26,030	\$5,566,741	\$851,711	\$6,444,482
Totals	55.5	\$47,500	\$151,897	\$86,965,962	\$5,069,641	\$92,235,000

Department Operational Plans

Human Resources

Employee Benefits Business Objective

Mission

Provide plan members with a competitive and financially stable benefits package.

Desired Outcomes

Plan members receive a benefits program that meets or exceeds those offered by the local market within a financially stable frame

Performance Measures

Performance Measure Name	Unit of Measure	FY 15/16 Target	FY 15/16 YTD Actual	FY 16/17 Target
Employee Benefit Trust Fund Balance EOY	\$ Trust Fund Balance EOY	40,000,000	44,221,599	35,000,000

Fund balance target is determined with joint agreement of Budget, Benefits Administration and Self-Insurance Trust Fund Board.

Department Operational Plans

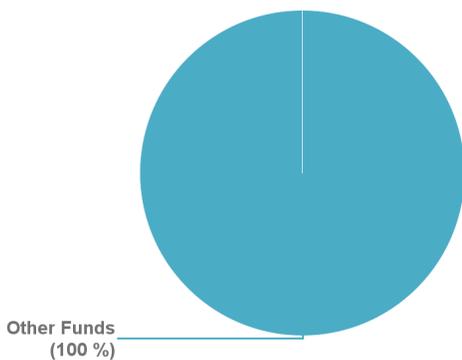
Human Resources

Employee Benefits Business Objective

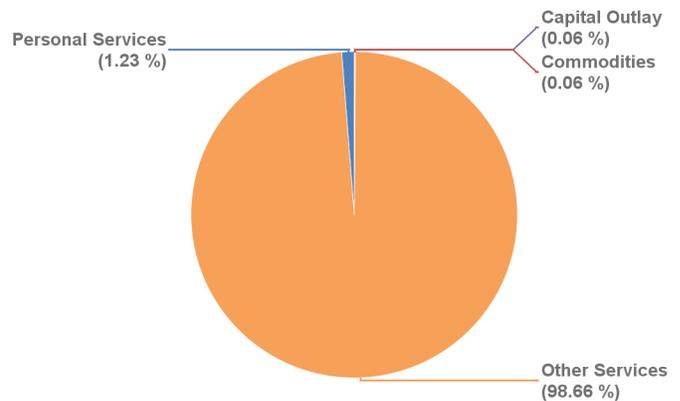
Operational History by Funding Source			
Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
Other Funds	\$66,281,222	\$65,172,392	\$82,308,111
Total	\$66,281,222	\$65,172,392	\$82,308,111

Operational History by Category			
Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		10.5	10.5
Personal Services	\$1,137,200	\$967,169	\$1,012,030
Other Services	\$65,024,153	\$64,159,123	\$81,202,481
Commodities	\$45,212	\$46,100	\$46,100
Capital Outlay	\$74,658	-	\$47,500
Total	\$66,281,222	\$65,172,392	\$82,308,111

**Human Resources
FY 16/17 Operational Funding
\$82,308,111**



**Human Resources
FY 16/17 Operational Category
\$82,308,111**



Department Operational Plans

Human Resources

Employee Benefits Business Objective

FY 16/17 Operational Budget By Core Business Process and Funding Source

Core Business Process		Enterprise Fund	General Fund	Grant Funds	Other Funds	Restricted Funds	FY 16/17 Budget
Expenditure	Benefits Contract Administration	-	-	-	\$73,032,019	-	\$73,032,019
	Self-Funded Health Plan	-	-	-	\$7,588,347	-	\$7,588,347
	Wellness Program	-	-	-	\$1,687,745	-	\$1,687,745
Expenditure Total		-	-	-	\$82,308,111	-	82,308,111
Revenue	Benefits Contract Administration	-	-	-	\$77,835,482	-	\$77,835,482
Revenue Total		-	-	-	\$77,835,482	-	77,835,482
Expenditures Net of Revenues		-	-	-	\$4,472,629	-	\$4,472,629

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
Other Funds	Employee Benefit Trust	\$82,308,111	\$77,835,482	\$4,472,629
Totals		\$82,308,111	\$77,835,482	\$4,472,629

FY 16/17 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
Benefits Contract Administration	7.1	-	-	\$72,400,001	\$632,018	\$73,032,019
Self-Funded Health Plan	2.4	-	\$20,200	\$7,300,045	\$268,102	\$7,588,347
Wellness Program	1	\$47,500	\$25,900	\$1,502,435	\$111,910	\$1,687,745
Totals	10.5	\$47,500	\$46,100	\$81,202,481	\$1,012,030	\$82,308,111

Department Operational Plans

Human Resources

Personnel Business Objective

Mission

Provide quality HR services to attract, develop, motivate and retain a diverse workforce within a supportive work environment.

Desired Outcomes

Diverse, high-quality, productive employees are attracted, developed, and committed to providing quality service to our customers.

Performance Measures

Performance Measure Name	Unit of Measure	FY 15/16 Target	FY 15/16 YTD Actual	FY 16/17 Target
HR Recruitment Turnaround	# Days Between Req&Screen	0	0	12.4

This metric measures the days between requisition receipt and eligible list created.

Department Operational Plans

Human Resources

Personnel Business Objective

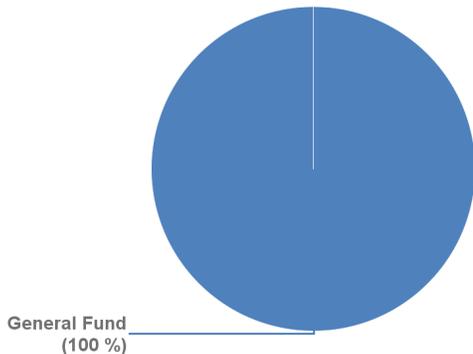
Operational History by Funding Source

Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
General Fund	\$2,705,866	\$3,128,392	\$3,482,407
Total	\$2,705,866	\$3,128,392	\$3,482,407

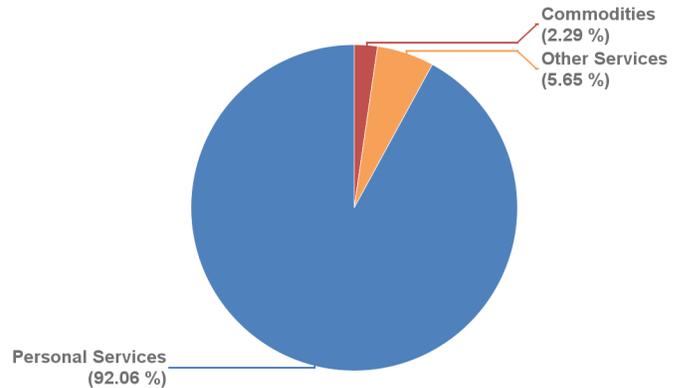
Operational History by Category

Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		31.5	35.5
Personal Services	\$2,460,845	\$2,876,909	\$3,205,900
Other Services	\$145,437	\$171,916	\$196,740
Commodities	\$97,317	\$79,567	\$79,767
Capital Outlay	\$2,267	-	-
Total	\$2,705,866	\$3,128,392	\$3,482,407

**Human Resources
FY 16/17 Operational Funding
\$3,482,407**



**Human Resources
FY 16/17 Operational Category
\$3,482,407**



Department Operational Plans

Human Resources

Personnel Business Objective

FY 16/17 Operational Budget By Core Business Process and Funding Source

Core Business Process		Enterprise Fund	General Fund	Grant Funds	Other Funds	Restricted Funds	FY 16/17 Budget
Expenditure	Employee Development	-	\$367,341	-	-	-	\$367,341
	Employee Retention	-	\$920,207	-	-	-	\$920,207
	Human Resources Dept Charge-Backs	-	-	-	-	-	-
	Recruit and Hire	-	\$1,500,112	-	-	-	\$1,500,112
	Time and Labor	-	\$694,747	-	-	-	\$694,747
Expenditure Total		-	\$3,482,407	-	-	-	3,482,407
Expenditures Net of Revenues		-	\$3,482,407	-	-	-	\$3,482,407

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
General Fund	General Fund	\$3,482,407	-	\$3,482,407
Totals		\$3,482,407	-	\$3,482,407

FY 16/17 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
Employee Development	3.3	-	-	\$2,700	\$364,641	\$367,341
Employee Retention	7.8	-	\$60,267	\$43,980	\$815,960	\$920,207
Recruit and Hire	16.3	-	\$19,500	\$46,060	\$1,434,552	\$1,500,112
Time and Labor	8	-	-	\$104,000	\$590,747	\$694,747
Totals	35.5	-	\$79,767	\$196,740	\$3,205,900	\$3,482,407

Department Operational Plans

Human Resources

Safety and Workers' Compensation Business Objective

Mission

Administer comprehensive Safety and Workers' Compensation programs that ensure regulatory compliance, while providing a safe work environment and superior Workers' Compensation adjudication in a way that demonstrates caring and fiscal responsibility.

Desired Outcomes

1. The workplace is free from recognized hazards that cause, or are likely to cause, harm to City employees
2. Qualified, productive, skilled employees continue to work in their pre-injury position following a work-related injury and/or illness

Performance Measures

Performance Measure Name	Unit of Measure	FY 15/16 Target	FY 15/16 YTD Actual	FY 16/17 Target
Experience Modification Rate	Avg Safety&WrksComp Cost	1	0	25

The number of lost time days per 100 full-time employees over a 1-year period.

Department Operational Plans

Human Resources

Safety and Workers' Compensation Business Objective

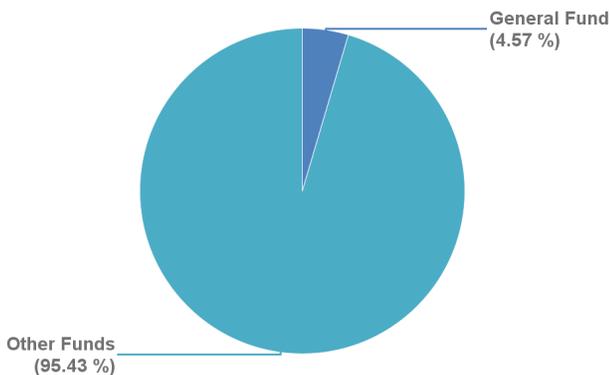
Operational History by Funding Source

Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
General Fund	\$413,297	\$286,205	\$294,827
Other Funds	\$4,451,674	\$5,928,011	\$6,149,655
Total	\$4,864,971	\$6,214,216	\$6,444,482

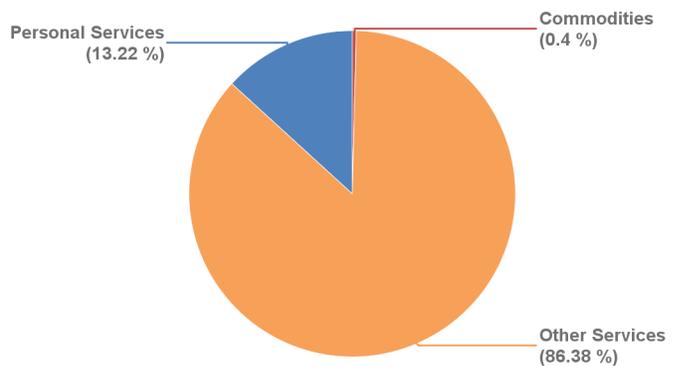
Operational History by Category

Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		9	9.5
Personal Services	\$763,985	\$802,110	\$851,711
Other Services	\$4,077,092	\$5,386,186	\$5,566,741
Commodities	\$23,894	\$25,920	\$26,030
Total	\$4,864,971	\$6,214,216	\$6,444,482

**Human Resources
FY 16/17 Operational Funding
\$6,444,482**



**Human Resources
FY 16/17 Operational Category
\$6,444,482**



Department Operational Plans

Human Resources

Safety and Workers' Compensation Business Objective

FY 16/17 Operational Budget By Core Business Process and Funding Source

Core Business Process		Enterprise Fund	General Fund	Grant Funds	Other Funds	Restricted Funds	FY 16/17 Budget
Expenditure	Claims Management	-	-	-	\$6,146,765	-	\$6,146,765
	Safety Management	-	\$294,827	-	\$2,890	-	\$297,717
Expenditure Total		-	\$294,827	-	\$6,149,655	-	6,444,482
Expenditures Net of Revenues		-	\$294,827	-	\$6,149,655	-	\$6,444,482

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
General Fund	General Fund	\$294,827	-	\$294,827
Other Funds	Worker's Compensation	\$6,149,655	-	\$6,149,655
Totals		\$6,444,482	-	\$6,444,482

FY 16/17 Operational Budget By Core Business Process and Category

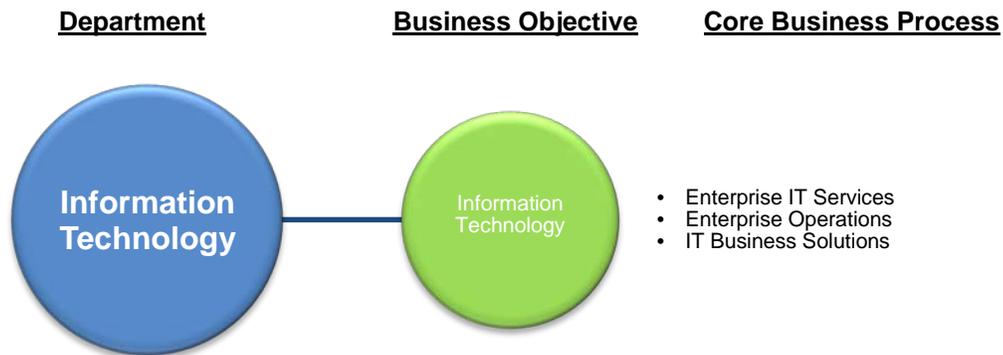
Core Business Process	FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
Claims Management	7.3	-	\$2,000	\$5,503,700	\$641,065	\$6,146,765
Safety Management	2.2	-	\$24,030	\$63,041	\$210,646	\$297,717
Totals	9.5	-	\$26,030	\$5,566,741	\$851,711	\$6,444,482

Department Operational Plans

Information Technology

Department Description

The City of Mesa's Information Technology Department (ITD) provides the technology leadership, system implementation and ongoing support for a broad range of technologies used by City departments to provide quality services to our citizens, visitors and businesses. Technology services include: Business Solutions & Support, Enterprise Operations, and Enterprise IT Services.



Budgetary Highlights

Information Technology's budget includes funds to relocate the City's Data Center to an AT&T Data Center located within Mesa. The existing location is an aging building that does not have redundant electric power and has the potential for extensive outages. Funds that were originally allocated for repairs and upgrades to the existing building have been reallocated to the relocation. This project will take approximately two years for completion, requiring the purchase and setup of new equipment before operations can commence. The estimated cost is \$883,000 in FY 16/17 and \$572,000 in FY 17/18. A minimal presence of the City's Data Center will remain at the existing location for purposes of connectivity.

Additional funds are also included in Information Technology's budget to reduce the City's cyber/data breach risk by expanding the malware detection to city-wide coverage and to allow for much more active detection of anomalous activity.

Department Operational Plans

Information Technology

Information Technology Business Objective

Mission

Improving existing City services and creating new possibilities (via technology) anytime, anywhere the City needs it.

Desired Outcomes

City services are delivered more efficiently and effectively through the use of information technology.

Performance Measures

Performance Measure Name	Unit of Measure	FY 15/16 Target	FY 15/16 YTD Actual	FY 16/17 Target
Enterprise Platform Availability	% Overall Avail Infra	99.5	0	99.9
Critical Business Application Availability	% Overall Avail Apps	99.5	0	9

Department Operational Plans

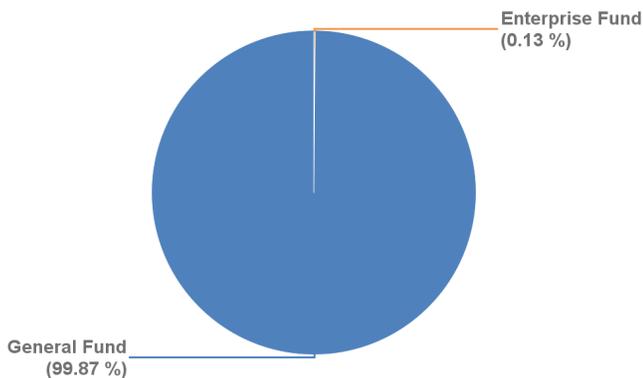
Information Technology

Information Technology Business Objective

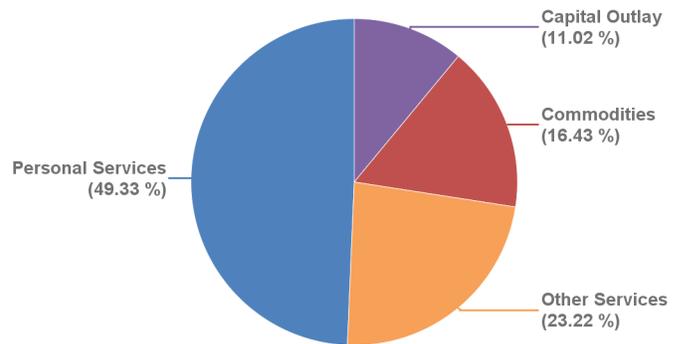
Operational History by Funding Source			
Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
Enterprise Fund	-	\$148,780	\$46,000
General Fund	\$25,261,810	\$30,990,858	\$35,822,195
Total	\$25,261,810	\$31,139,638	\$35,868,195

Operational History by Category			
Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		141	142
Personal Services	\$16,445,386	\$16,878,933	\$17,694,979
Other Services	\$5,959,632	\$7,979,464	\$8,328,171
Commodities	\$2,034,498	\$3,514,574	\$5,893,058
Capital Outlay	\$822,294	\$2,766,667	\$3,951,987
Total	\$25,261,810	\$31,139,638	\$35,868,195

**Information Technology
FY 16/17 Operational Funding
\$35,868,195**



**Information Technology
FY 16/17 Operational Category
\$35,868,195**



Department Operational Plans

Information Technology

Information Technology Business Objective

FY 16/17 Operational Budget By Core Business Process and Funding Source

Core Business Process		Enterprise Fund	General Fund	Grant Funds	Other Funds	Restricted Funds	FY 16/17 Budget
Expenditure	Enterprise IT Services	-	\$11,837,991	-	-	-	\$11,837,991
	Enterprise Operations	\$46,000	\$12,011,323	-	-	-	\$12,057,323
	IT Business Solutions	-	\$11,972,881	-	-	-	\$11,972,881
Expenditure Total		\$46,000	\$35,822,195	-	-	-	35,868,195
Expenditures Net of Revenues		\$46,000	\$35,822,195	-	-	-	\$35,868,195

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
Enterprise Fund	Capital - Enterprise	\$46,000	-	\$46,000
General Fund	Capital - General Fund	\$3,994,225	-	\$3,994,225
	General Fund	\$31,827,970	-	\$31,827,970
Totals		\$35,868,195	-	\$35,868,195

FY 16/17 Operational Budget By Core Business Process and Category

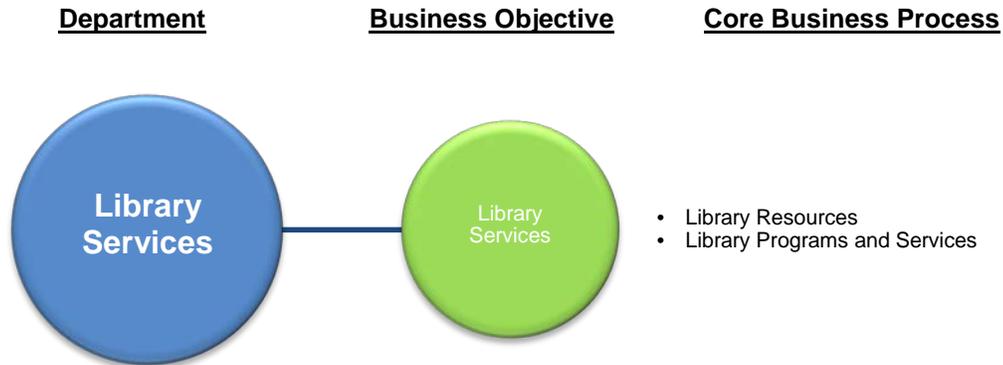
Core Business Process	FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
Enterprise IT Services	57.8	\$924,100	\$867,704	\$3,338,077	\$6,708,110	\$11,837,991
Enterprise Operations	35	\$3,027,887	\$2,365,354	\$2,260,904	\$4,403,178	\$12,057,323
IT Business Solutions	49.2	-	\$2,660,000	\$2,729,190	\$6,583,691	\$11,972,881
Totals	142	\$3,951,987	\$5,893,058	\$8,328,171	\$17,694,979	\$35,868,195

Department Operational Plans

Library Services

Department Description

The public library system serves the needs of Mesa citizens by providing books, programming, audio/visual materials and electronic resources that inform, educate and entertain residents. Mesa currently has four branches: Main Branch, Red Mountain Branch, Dobson Branch, and the Mesa Express Library.



Budgetary Highlights

The Library department has minor changes in its budget between FY 15/16 and FY 16/17. A mid-year position for an additional Librarian III position is included in the FY 16/17 budget to oversee THINKspot 2.0.

THINKspot 2.0 at the Main Library will be based on learning focused programs that will directly support the Councils “What Works Cities” desired outcome of increasing educational attainment and the efforts of the Mayor’s “Early Childhood Learning Task Force” to ensure Mesa’s children arrive at kindergarten ready and able to learn.

Library’s THINKspot at Red Mountain Library has become a regional model in which people from both in state and out of state have come to see it. It has become nationally recognized as an example of the American Libraries Association’s “Libraries Transforming Communities” initiative.

The goal of both THINKspot sites is to continue to support Mesa’s residents and children pre-k through university age.

Department Operational Plans

Library Services

Library Services Business Objective

Mission

To provide access and guidance to information through library services resources.

Desired Outcomes

The community is provided with services and resources for lifelong learning.

Performance Measures

Performance Measure Name	Unit of Measure	FY 15/16 Target	FY 15/16 YTD Actual	FY 16/17 Target
LIB-Circulation of Library Materials	# Library Matrls Circulated	3,003,849	3,475,006	3,608,582
The annual target for total circulation is selected by comparing the FY 14/15 actual with libraries serving a similar population using the Public Library Data Service annual survey (2014). Comparison library is Carnegie Library of Pittsburgh, PA.				
LIB-Hours of Public Internet Terminal Use	# Hrs public internet use	200,000	199,256	210,000
The annual target for hours of public Internet terminal uses is calculated using historical data from FY 12/13, 13/14 and 14/15 retrieved from the Envisionware PC Reservation Reporting module.				
LIB-In-house Library Visits	# In Library Visits	1,184,833	1,157,394	1,172,719
The annual target for in-house visits is selected by comparing the FY 14/15 actual with libraries serving a similar population using the Public Library Data Service annual survey (2014). Comparison Library is Washoe County Library System, NV.				
LIB-Program Attendance	# Attending Programs	24,862	50,382	56,944
The annual target for program attendance is selected by comparing the FY 14/15 actual with libraries serving a similar population using the Public Library Data Service annual survey (2014). Comparison library is Wichita Public Library, KS.				

Department Operational Plans

Library Services

Library Services Business Objective

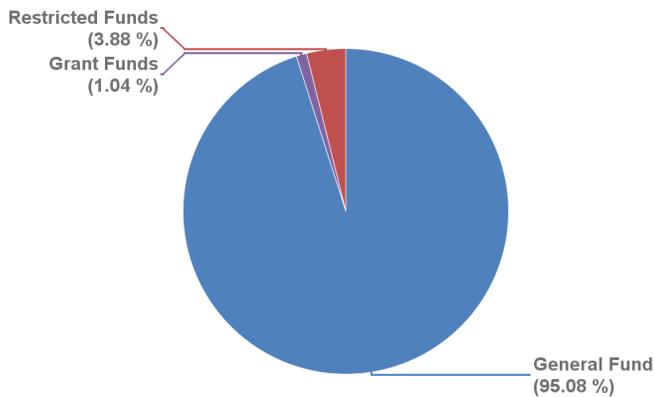
Operational History by Funding Source

Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
General Fund	\$6,310,495	\$7,091,130	\$7,120,727
Grant Funds	\$22,630	\$23,000	\$78,000
Restricted Funds	\$46,334	\$222,900	\$290,561
Total	\$6,379,459	\$7,337,030	\$7,489,288

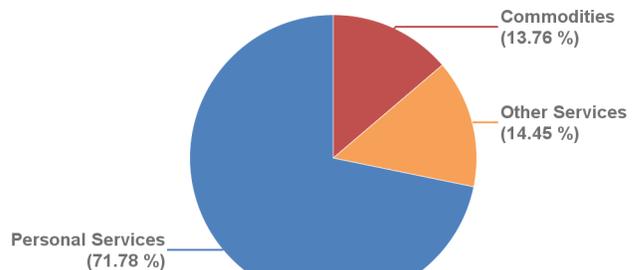
Operational History by Category

Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		76.2	77.2
Personal Services	\$4,763,052	\$5,180,367	\$5,376,122
Other Services	\$881,168	\$1,066,700	\$1,082,479
Commodities	\$691,302	\$941,284	\$1,030,687
Capital Outlay	\$43,937	\$148,679	-
Total	\$6,379,459	\$7,337,030	\$7,489,288

**Library Services
FY 16/17 Operational Funding
\$7,489,288**



**Library Services
FY 16/17 Operational Category
\$7,489,288**



Department Operational Plans

Library Services

Library Services Business Objective

FY 16/17 Operational Budget By Core Business Process and Funding Source							
Core Business Process		Enterprise Fund	General Fund	Grant Funds	Other Funds	Restricted Funds	FY 16/17 Budget
Expenditure	Library Programs and Services	-	\$4,531,736	\$55,000	-	\$50,688	\$4,637,424
	Library Resources	-	\$2,588,991	\$23,000	-	\$239,873	\$2,851,864
Expenditure Total		-	\$7,120,727	\$78,000	-	\$290,561	7,489,288
Revenue	Library Programs and Services	-	\$233,250	\$55,000	-	\$88,300	\$376,550
	Library Resources	-	-	\$23,000	-	-	\$23,000
Revenue Total		-	\$233,250	\$78,000	-	\$88,300	399,550
Expenditures Net of Revenues		-	\$6,887,477	-	-	\$202,261	\$7,089,738

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues				
Funding Source		FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
General Fund	General Fund	\$7,120,727	\$233,250	\$6,887,477
Grant Funds	Grants - Gen. Gov.	\$78,000	\$78,000	-
Restricted Funds	Restricted Programs Fund	\$290,561	\$88,300	\$202,261
Totals		\$7,489,288	\$399,550	\$7,089,738

FY 16/17 Operational Budget By Core Business Process and Category						
Core Business Process	FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
Library Programs and Services	64.7	-	\$166,113	\$275,429	\$4,195,882	\$4,637,424
Library Resources	12.5	-	\$864,574	\$807,050	\$1,180,240	\$2,851,864
Totals	77.2	-	\$1,030,687	\$1,082,479	\$5,376,122	\$7,489,288

Department Operational Plans

Mayor and Council

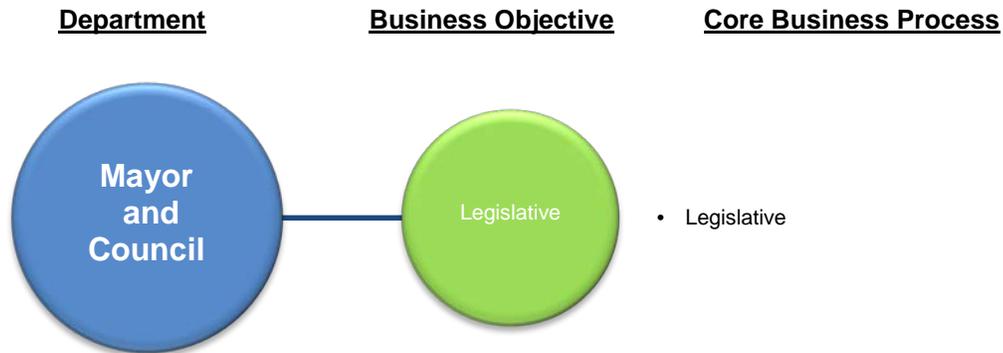
Department Description

The Mayor and City Council constitute the elected legislative body and policy making body of the City. The Mayor is elected at-large every four years. Councilmembers are also elected to four-year terms from one of six electoral districts in Mesa. The City of Mesa is a council-manager form of government whereby the Council employs a City Manager who runs the day-to-day operations of the City.

Each year the Mesa City Council reviews and updates its strategic initiatives. These initiatives are broad statements that serve as the vision and priorities of Mesa. City staff refers to and responds to these initiatives in their operational planning and budget preparation. These initiatives focus on

- 1) Economic Development
- 2) Quality of Life
- 3) Placemaking
- 4) Financial Stability
- 5) Regional Leadership

The Mesa City Council actively works to encourage citizen participation in the decision-making process. Whether it is through neighborhood meetings, advisory boards and committees, newsletters, telephone calls, email, letters, or social media, the Mesa City Council sets policies based on the input and needs of its citizens.



Budgetary Highlights

In FY16/17, personal service costs will increase 8% due to the change in Councilmembers salaries (does not include the Mayor) and communication allowances as recommended by the Independent Commission on Compensation for Elected Officials. These changes increase personal services by \$56,556, to \$738,000.

Department Operational Plans

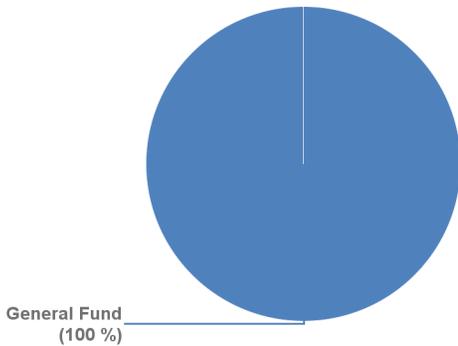
Mayor and Council

Legislative Business Objective

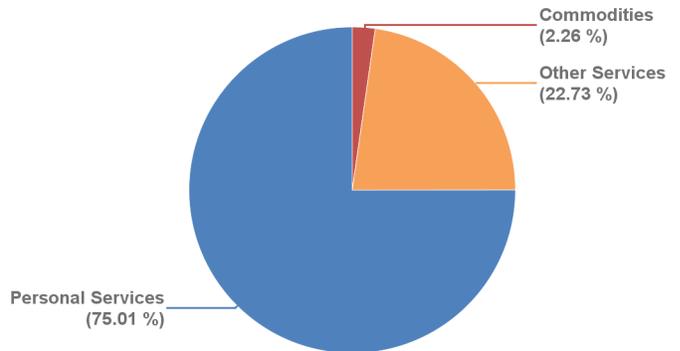
Operational History by Funding Source			
Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
General Fund	\$586,647	\$935,000	\$1,016,000
Total	\$586,647	\$935,000	\$1,016,000

Operational History by Category			
Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		7	7
Personal Services	\$378,441	\$681,156	\$762,120
Other Services	\$185,391	\$233,044	\$230,905
Commodities	\$22,815	\$20,800	\$22,975
Total	\$586,647	\$935,000	\$1,016,000

**Mayor and Council
FY 16/17 Operational Funding
\$1,016,000**



**Mayor and Council
FY 16/17 Operational Category
\$1,016,000**



Department Operational Plans

Mayor and Council

Legislative Business Objective

FY 16/17 Operational Budget By Core Business Process and Funding Source

Core Business Process		Enterprise Fund	General Fund	Grant Funds	Other Funds	Restricted Funds	FY 16/17 Budget
Expenditure	Legislative	-	\$1,016,000	-	-	-	\$1,016,000
Expenditure Total		-	\$1,016,000	-	-	-	1,016,000
Expenditures Net of Revenues		-	\$1,016,000	-	-	-	\$1,016,000

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
General Fund	General Fund	\$1,016,000	-	\$1,016,000
Totals		\$1,016,000	-	\$1,016,000

FY 16/17 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
Legislative	7	-	\$22,975	\$230,905	\$762,120	\$1,016,000
Totals	7	-	\$22,975	\$230,905	\$762,120	\$1,016,000

Department Operational Plans

Municipal Court

Department Description

The purpose of the Mesa Municipal Court is to serve as the Judicial Branch of Government for the City of Mesa, adjudicate violations of State and Local law in a fair and timely manner; and provide court services to the public in a courteous, efficient and professional manner.



Budgetary Highlights

The proposed budget for the Municipal Court is consistent with FY15/16 budget. The department has been using accumulated Fill the GAP grant funds to operate the Arraignment Commission which handles arraignment cases (i.e. DUIs). The funds have been depleted causing the need to fund half of the cost, \$60,000, from the general fund in order to continue the service. The other half is covered by the annual receipts of the grant.

Court revenues are anticipated to meet the forecasted amount in FY 15/16.

Department Operational Plans

Municipal Court

Municipal Court Business Objective

Mission

As the judicial branch of government, to administer justice in a fair and timely manner.

Desired Outcomes

Services are provided to the community in an efficient, accurate, consistent, and accessible manner

Performance Measures

Performance Measure Name	Unit of Measure	FY 15/16 Target	FY 15/16 YTD Actual	FY 16/17 Target
Court Performance	% Composite Index of Perform	90	0	90

Department Operational Plans

Municipal Court

Municipal Court Business Objective

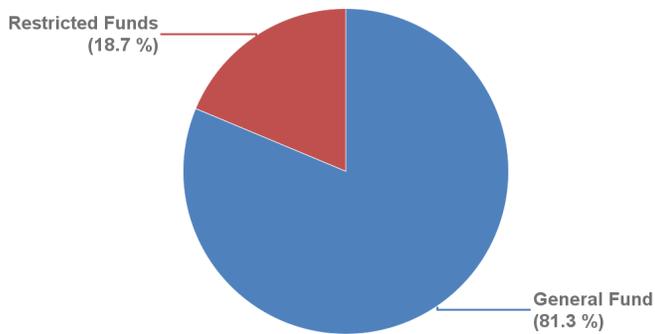
Operational History by Funding Source

Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
General Fund	\$7,450,247	\$7,359,326	\$7,667,301
Grant Funds	\$64,731	-	-
Restricted Funds	\$399,987	\$1,467,552	\$1,764,026
Total	\$7,914,965	\$8,826,878	\$9,431,327

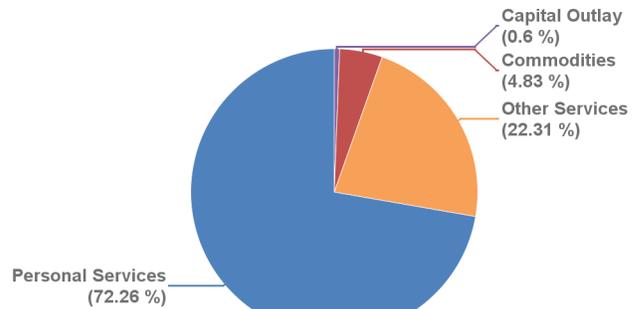
Operational History by Category

Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		80.5	80
Personal Services	\$6,434,042	\$6,711,507	\$6,815,489
Other Services	\$1,237,380	\$1,607,160	\$2,103,690
Commodities	\$208,006	\$399,711	\$455,148
Capital Outlay	\$35,537	\$108,500	\$57,000
Total	\$7,914,965	\$8,826,878	\$9,431,327

**Municipal Court
FY 16/17 Operational Funding
\$9,431,327**



**Municipal Court
FY 16/17 Operational Category
\$9,431,327**



Department Operational Plans

Municipal Court

Municipal Court Business Objective

FY 16/17 Operational Budget By Core Business Process and Funding Source							
Core Business Process		Enterprise Fund	General Fund	Grant Funds	Other Funds	Restricted Funds	FY 16/17 Budget
Expenditure	Business Operations	-	\$3,313,016	-	-	\$906,102	\$4,219,118
	Court Operations	-	\$4,354,285	-	-	\$857,924	\$5,212,209
Expenditure Total		-	\$7,667,301	-	-	\$1,764,026	9,431,327
Revenue	Business Operations	-	\$6,822,426	-	-	\$114,363	\$6,936,789
	Court Operations	-	-	-	-	\$65,000	\$65,000
Revenue Total		-	\$6,822,426	-	-	\$179,363	7,001,789
Expenditures Net of Revenues		-	\$844,875	-	-	\$1,584,663	\$2,429,538

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues				
Funding Source		FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
General Fund	Capital - General Fund	\$2,000	-	\$2,000
	General Fund	\$7,665,301	\$6,822,426	\$842,875
Restricted Funds	Restricted Programs Fund	\$1,764,026	\$175,235	\$1,588,791
	Special Programs Fund	-	\$4,128	-\$4,128
Totals		\$9,431,327	\$7,001,789	\$2,429,538

FY 16/17 Operational Budget By Core Business Process and Category						
Core Business Process	FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
Business Operations	37.5	\$57,000	\$104,000	\$1,232,312	\$2,825,806	\$4,219,118
Court Operations	42.5	-	\$351,148	\$871,378	\$3,989,683	\$5,212,209
Totals	80	\$57,000	\$455,148	\$2,103,690	\$6,815,489	\$9,431,327

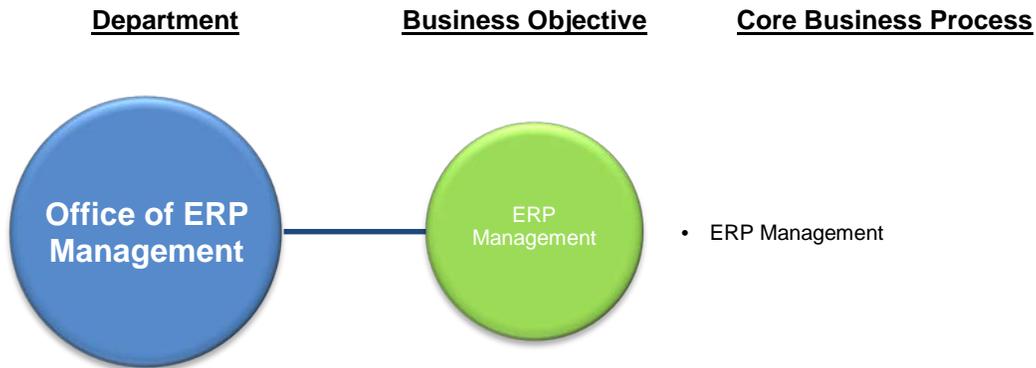
Department Operational Plans

Office of Enterprise Resource Planning (ERP) Management

Department Description

The Office of ERP Management supports the group of citywide business systems collectively referred to as the ERP, Enterprise Resource Planning. The ERP includes Performance Budgeting, Financials, Purchasing, Vendor Self Service, Human Resources, Payroll, Timekeeping, Recruiting, and Debt & Investment Management systems. Primary department functions include security and workflow administration along with citywide functional training for central office staff, department users and managers.

In addition to operational support the department acts as a primary liaison to its vendor partners to improve issues management, contribute to ongoing product development, promote city driven product enhancement requests and strategic Enterprise Resource Planning roadmap and lifecycle planning.



Budgetary Highlights

The FY16/17 adopted budget is consistent with the FY15/16 budget.

Department Operational Plans

Office of ERP Management

ERP Business Objective

Operational History by Funding Source			
Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
General Fund	\$519,443	\$965,700	\$900,000
Total	\$519,443	\$965,700	\$900,000

Operational History by Category			
Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		5	5
Personal Services	\$446,082	\$516,329	\$543,268
Other Services	\$70,838	\$440,801	\$348,162
Commodities	\$2,522	\$8,570	\$8,570
Total	\$519,443	\$965,700	\$900,000

Department Operational Plans

ERP Management

ERP Management Business Objective

FY 16/17 Operational Budget By Core Business Process and Funding Source

Core Business Process		Enterprise Fund	General Fund	Grant Funds	Other Funds	Restricted Funds	FY 16/17 Budget
Expenditure	ERP Management	-	\$900,000	-	-	-	\$900,000
		-		-	-	-	
	Expenditure Total		\$900,000				\$900,000
	Expenditures Net of Revenues		\$900,000				\$900,000

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
General Fund	General Fund	\$900,000	-	\$900,000
			-	
	Totals	\$900,000		\$900,000

FY 16/17 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
ERP Management	5.0	-	\$8,570	\$348,162	\$543,268	\$900,000
Totals	5		\$8,570	\$348,162	\$543,268	\$900,000

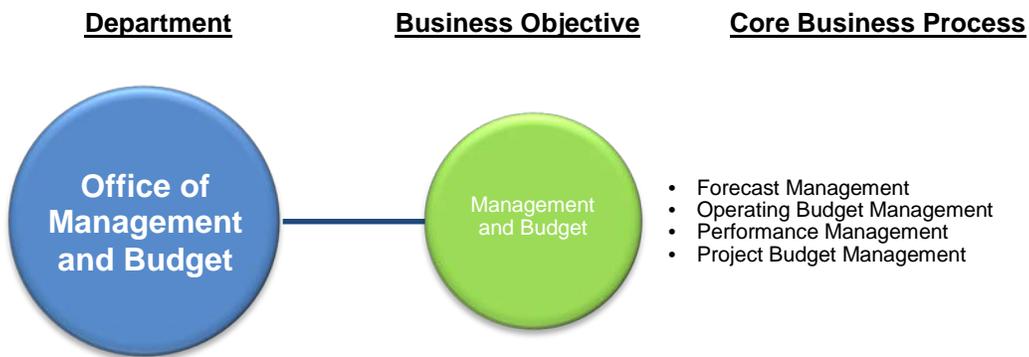
Department Operational Plans

Office of Management and Budget

Department Description

The Office of Management and Budget's (OMB) mission is to ensure the effective and efficient use of resources in order to sustain the delivery of quality services for the residents of Mesa.

The OMB develops and manages the annual operating budget and the five-year capital improvement program; forecasts City-wide revenues, expenditures and fund balances; and conducts special projects. The OMB also manages a variety of City administrative processes and provides process improvement, performance management, surveying, data analysis and strategic planning services to City organizations.



Budgetary Highlights

The FY16/17 adopted budget is consistent with the FY15/16 budget.

Department Operational Plans

Office of Management and Budget

Management and Budget Business Objective

Mission

Ensure the effective and efficient use of resources in order to sustain the delivery of quality services for the residents of Mesa.

Desired Outcomes

- City resources are managed well
- City is delivering on outcomes

Performance Measures

Performance Measure Name	Unit of Measure	FY 15/16 Target	FY 15/16 YTD Actual	FY 16/17 Target
Customer Satisfaction with Responsiveness	%cust indicat sat w omb resp	80	0	80
Stakeholder Ratings of OMB Services	%responses above satisfied	80	0	0

Department Operational Plans

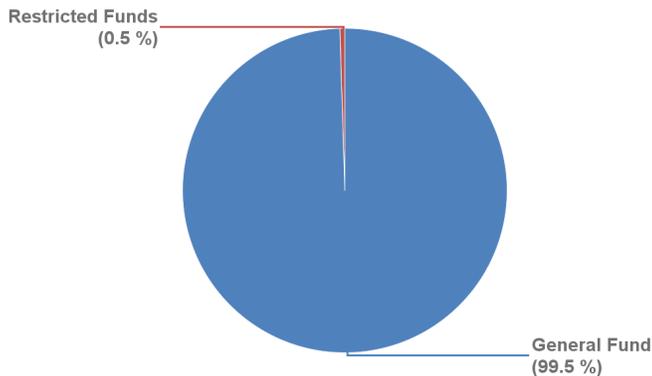
Office of Management and Budget

Management and Budget Business Objective

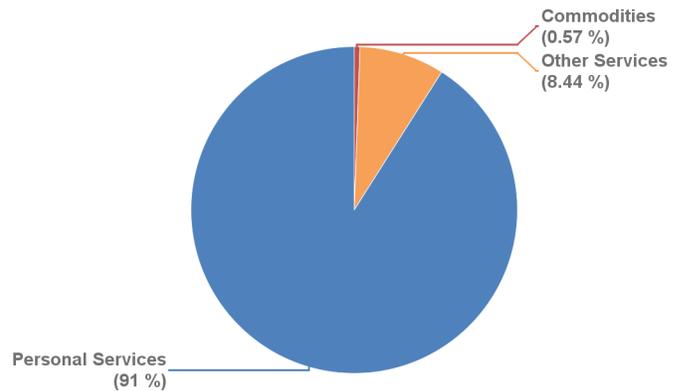
Operational History by Funding Source			
Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
General Fund	\$2,082,845	\$2,582,009	\$2,809,529
Restricted Funds	\$5,562	\$7,000	\$14,000
Total	\$2,088,406	\$2,589,009	\$2,823,529

Operational History by Category			
Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		23	23
Personal Services	\$2,031,893	\$2,417,114	\$2,569,356
Other Services	\$48,183	\$160,195	\$238,173
Commodities	\$6,648	\$11,700	\$16,000
Capital Outlay	\$1,681	-	-
Total	\$2,088,406	\$2,589,009	\$2,823,529

Office of Management and Budget
FY 16/17 Operational Funding
\$2,823,529



Office of Management and Budget
FY 16/17 Operational Category
\$2,823,529



Department Operational Plans

Office of Management and Budget

Management and Budget Business Objective

FY 16/17 Operational Budget By Core Business Process and Funding Source

Core Business Process		Enterprise Fund	General Fund	Grant Funds	Other Funds	Restricted Funds	FY 16/17 Budget
Expenditure	Forecast Management	-	\$633,657	-	-	\$14,000	\$647,657
	Operating Budget Management	-	\$895,821	-	-	-	\$895,821
	Performance Excellence	-	\$703,685	-	-	-	\$703,685
	Project Management Program	-	\$576,366	-	-	-	\$576,366
Expenditure Total		-	\$2,809,529	-	-	\$14,000	2,823,529
Expenditures Net of Revenues		-	\$2,809,529	-	-	\$14,000	\$2,823,529

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
General Fund	General Fund	\$2,809,529	-	\$2,809,529
Restricted Funds	Community Facilities Districts - Operating	\$14,000	-	\$14,000
Totals		\$2,823,529	-	\$2,823,529

FY 16/17 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
Forecast Management	5.3	-	\$200	\$25,320	\$622,137	\$647,657
Operating Budget Management	7.8	-	\$14,600	\$76,289	\$804,932	\$895,821
Performance Excellence	5.3	-	\$1,000	\$118,964	\$583,721	\$703,685
Project Management Program	4.8	-	\$200	\$17,600	\$558,566	\$576,366
Totals	23	-	\$16,000	\$238,173	\$2,569,356	\$2,823,529

Department Operational Plans

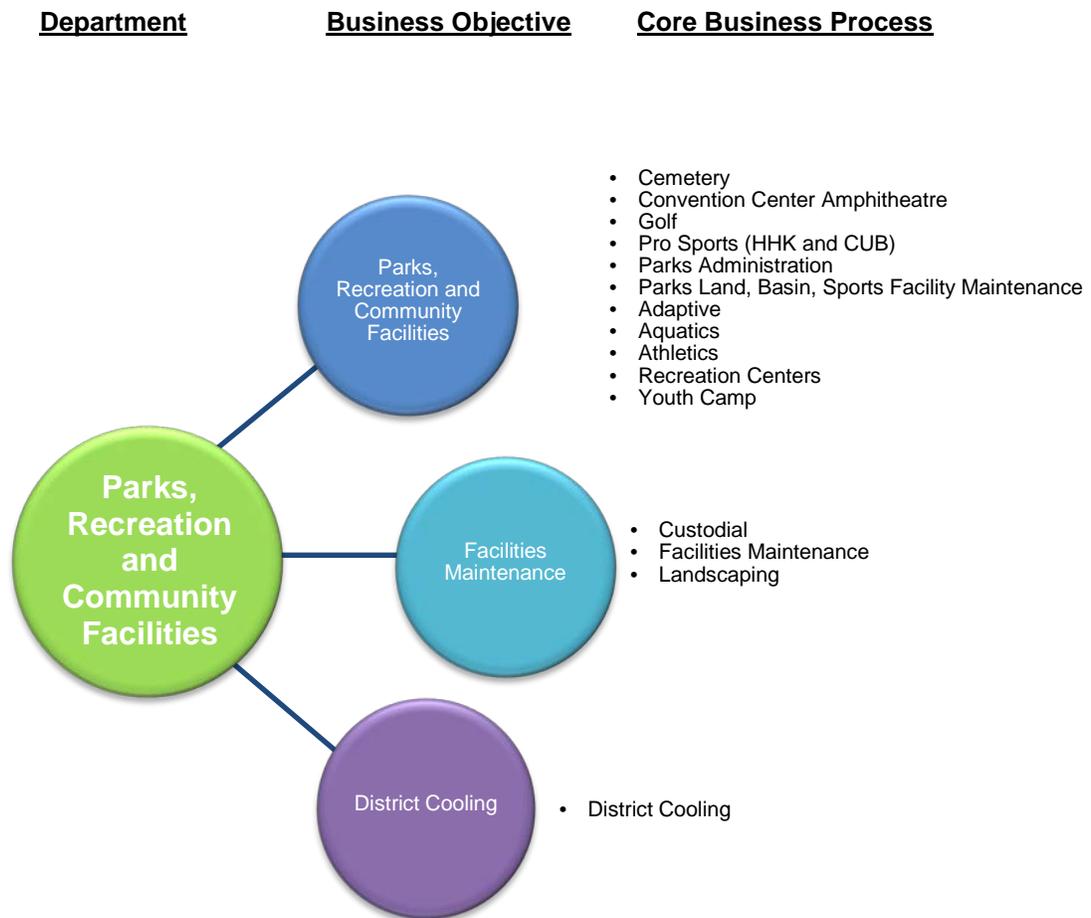
Parks, Recreation and Community Facilities

Department Description

The Parks, Recreation and Community Facilities Department is committed to providing sustainable facilities and opportunities to enhance the quality of life and well-being of our community.

The Parks, Recreation and Community Facilities division aims to help residents enjoy Mesa to the fullest through a comprehensive park system that spans more than 2,000 acres, recreation centers, aquatic centers, wheelchair courts, tennis facilities, Dobson Ranch Golf Course, Sloan Park (Spring Training Home for the Chicago Cubs), Hohokam Stadium (Spring Training Home for the Oakland A's), Mesa Convention Center, Mesa Amphitheatre and the Mesa Cemetery.

The Facilities Management division is responsible for providing HVAC, District Cooling, electrical, plumbing, carpentry, cleaning, and structure maintenance for City facilities with in-house personnel, and also utilize outside service contracts when needed. In addition, lifecycle planning and replacement and comprehensive preventive maintenance programs are used to minimize downtime, and preserve the life expectancy of buildings and building systems.



Department Operational Plans

Parks, Recreation and Community Facilities

Budgetary Highlights

The Parks, Recreation and Commercial Facilities Department and Facilities Maintenance Department merged together to form Parks, Recreation and Community Facilities.

For the Parks, Recreation and Community Facilities division, the department will be transitioning the Gene Autry Tennis Center from outside management to City management and the budget includes an additional \$177,000 of funding. Ongoing operations and maintenance is expected to be covered by revenues generated from the facility. In FY15/16 a two-week public swim extension at four pools was successful. Continuation of this extension has been included in the proposed budget with a \$50,000 net impact.

Each year, the department is asked to support multiple City sponsored special events which negatively impacts the budgeted activities. An \$83,000 annual allowance has been included in the proposed budget to cover temporary services and related equipment as needed for special events. For FY16/17 Parks, Recreation, and Community Facilities will see an increase in personal services and a decrease in temporary services as the city works to convert some of the existing temporary positions to non-benefited city positions.

For Facilities Management division, the FY16/17 budget adds an additional \$90,000 to the \$120,000 included in the FY15/16 budget to annualize the cost of maintenance for the newly acquired property at 708 W. Baseline Rd. A comprehensive assessment of all city facilities has been identified as a need but has not been fully quantified or funded at this time. The \$3.0 million annual lifecycle allocation for facility repairs and improvements remains unchanged in the FY16/17 budget.

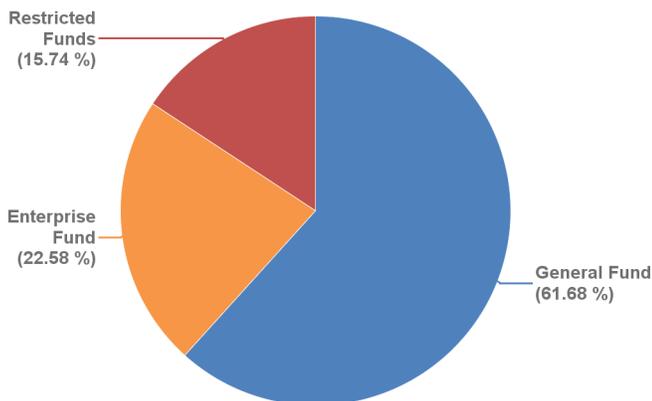
Department Operational Plans

Parks, Recreation and Community Facilities

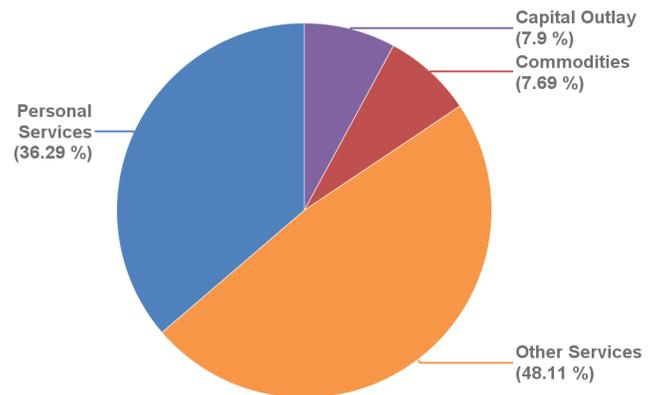
Operational History by Funding Source			
Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
General Fund	\$22,627,776	\$29,319,256	\$32,067,882
Enterprise Fund	\$7,691,315	\$11,943,622	\$11,738,602
Restricted Funds	\$6,318,689	\$8,407,210	\$8,180,593
Grant Funds	\$47,580	\$40,211	-
Other Funds	-	\$8,438	-
Totals	\$36,685,360	\$49,718,737	\$51,987,077

Operational History by Category			
Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		250.3	305.9
Capital Outlay	\$169,900	\$3,776,325	\$4,107,263
Commodities	\$4,561,404	\$4,206,400	\$4,000,237
Other Services	\$16,815,220	\$25,338,648	\$25,012,714
Personal Services	\$15,138,837	\$16,397,364	\$18,866,863
Totals	\$36,685,360	\$49,718,737	\$51,987,077

**Parks, Recreation and Community Facilities
FY 16/17 Operational Funding
\$51,987,077**



**Parks, Recreation and Community Facilities
FY 16/17 Operational Category
\$51,987,077**



Department Operational Plans

Parks, Recreation and Community Facilities

FY 16/17 Operational Budget By Business Objective and Funding Source

Business Objective	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 16/17 Budget
Expenditure						
District Cooling	-	\$793,339	-	-	-	\$793,339
Facilities Maintenance	\$14,866,469	-	\$183,106	-	-	\$15,049,575
Parks, Recreation and Commercial Facilities	\$17,201,413	\$10,945,263	\$7,997,487	-	-	\$36,144,163
Expenditure Total	\$32,067,882	\$11,738,602	\$8,180,593	-	-	\$51,987,077
Revenue						
Parks, Recreation and Commercial Facilities	\$3,869,405	\$4,016,319	\$1,543,602	-	-	\$9,429,326
Revenue Total	\$3,869,405	\$4,016,319	\$1,543,602	-	-	\$9,429,326
Expenditures Net of Revenues	\$28,198,477	\$7,722,283	\$6,636,991	-	-	\$42,557,751

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
General Fund			
Capital - General Fund	\$297,186	-	\$297,186
General Fund	\$31,770,696	\$3,869,405	\$27,901,291
Enterprise Fund			
Capital - Enterprise	\$3,456,993	-	\$3,456,993
Enterprise Fund	\$8,281,609	\$4,016,319	\$4,265,290
Restricted Funds			
Cemetery	\$1,249,154	\$1,371,602	-\$122,448
Cemetery Reserve	-	\$75,000	-\$75,000
Economic Investment Fund	\$183,106	-	\$183,106
Environmental Compliance Fee	\$6,483,896	-	\$6,483,896
Restricted Programs Fund	\$25,260	-	\$25,260
Special Programs Fund	\$239,177	\$97,000	\$142,177
Totals	\$51,987,077	\$9,429,326	\$42,557,751

Department Operational Plans

Parks, Recreation and Communtiy Facilities

FY 16/17 Operational Budget By Business Objective and Category						
Business Objective	FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
District Cooling	2.4	-	\$40,500	\$540,000	\$212,839	\$793,339
Facilities Maintenance	34.6	-	\$974,850	\$11,017,372	\$3,057,353	\$15,049,575
Parks, Recreation and Commercial Facilities	268.9	\$4,107,263	\$2,984,887	\$13,455,342	\$15,596,671	\$36,144,163
Totals	305.9	\$4,107,263	\$4,000,237	\$25,012,714	\$18,866,863	\$51,987,077

Department Operational Plans

Parks, Recreation and Community Facilities

Facilities Maintenance Business Objective

Mission

Provide exceptional facilities maintenance services to our customers and opportunity to our employees.

Desired Outcomes

- Professional customer service and facilities maintenance is provided in a cost effective and efficient manner to assure that the City's building and grounds systems (including structure, heating, cooling, electrical, plumbing and landscape systems) function as designed.
- A culture of working safely while striving for excellence through education and training is cultivated and maintained.

Performance Measures

Performance Measure Name	Unit of Measure	FY 15/16 Target	FY 15/16 YTD Actual	FY 16/17 Target
Maintenance SF/Employee	# sq ft Maintained per Emp	90,000	116,216	90,000
Number of building square feet maintained per Facilities Maintenance employee				
Facility Repair/Service Requests	# Service Requests per 100K	0	227	240
Number of facility repair/service requests per 100,000 building square feet				
Maintenance Costs	\$ Cost per sq ft facilities	0	1.78	14.4
Annual cost per square foot of facilities maintained				

Department Operational Plans

Parks, Recreation and Community Facilities

Facilities Maintenance Business Objective

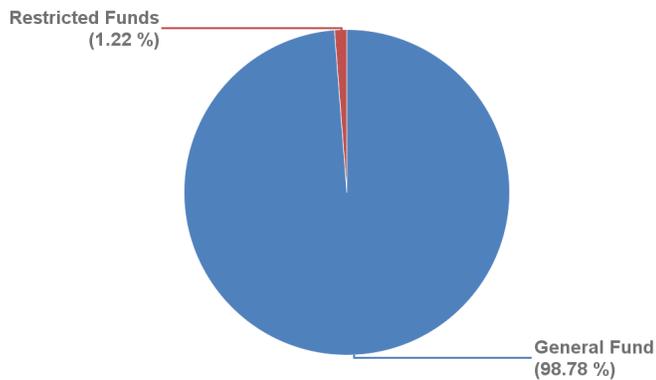
Operational History by Funding Source

Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
Enterprise Fund	\$229,718	\$394,472	-
General Fund	\$9,478,821	\$12,816,581	\$14,866,469
Other Funds	-	\$8,438	-
Restricted Funds	-	\$313,106	\$183,106
Total	\$9,708,539	\$13,532,597	\$15,049,575

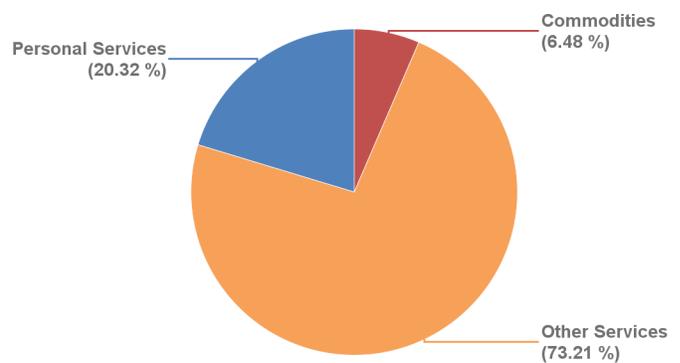
Operational History by Category

Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		35.54	34.59
Personal Services	\$3,037,716	\$3,072,533	\$3,057,353
Other Services	\$4,440,991	\$9,395,358	\$11,017,372
Commodities	\$2,229,833	\$1,064,706	\$974,850
Total	\$9,386,803	\$13,532,597	\$15,049,575

**Facilities Maintenance
FY 16/17 Operational Funding
\$15,049,575**



**Facilities Maintenance
FY 16/17 Operational Category
\$15,049,575**



Department Operational Plans

Parks, Recreation and Community Facilities

Facilities Maintenance Business Objective

FY 16/17 Operational Budget By Core Business Process and Funding Source

Core Business Process		Enterprise Fund	General Fund	Grant Funds	Other Funds	Restricted Funds	FY 16/17 Budget
Expenditure	Custodial	-	\$2,351,982	-	-	-	\$2,351,982
	Facilities Maintenance	-	\$11,418,150	-	-	\$183,106	\$11,601,256
	Landscaping	-	\$1,096,337	-	-	-	\$1,096,337
Expenditure Total		-	\$14,866,469	-	-	\$183,106	15,049,575
Expenditures Net of Revenues		-	\$14,866,469	-	-	\$183,106	\$15,049,575

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
General Fund	General Fund	\$14,866,469	-	\$14,866,469
Restricted Funds	Economic Investment Fund	\$183,106	-	\$183,106
Totals		\$15,049,575	-	\$15,049,575

FY 16/17 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
Custodial	2.9	-	\$6,550	\$2,098,300	\$247,132	\$2,351,982
Facilities Maintenance	28.8	-	\$959,250	\$8,078,422	\$2,563,584	\$11,601,256
Landscaping	2.9	-	\$9,050	\$840,650	\$246,637	\$1,096,337
Totals	34.6	-	\$974,850	\$11,017,372	\$3,057,353	\$15,049,575

Department Operational Plans

Parks, Recreation and Community Facilities

District Cooling Business Objective

Mission

Provide exceptional district cooling services to our customers and opportunity to our employees.

Desired Outcomes

- Professional customer service and district cooling maintenance is provided in a cost effective and efficient manner.
- City's district cooling system functions as designed at all times.
- A culture of working safely while striving for excellence through education and training is cultivated and maintained.

Performance Measures

Performance Measure Name	Unit of Measure	FY 15/16 Target	FY 15/16 YTD Actual	FY 16/17 Target
Maintenance Cost Per Square Foot	\$ Cost per sq ft Dist Cooling	0	0.59	32.8
Annual Cost per square foot of maintaining the Central Plant				
Central Plant Bldgs Maintained per Employee	# Bldgs Maintained per Emp	0	1	1
Total number of Central Plant Buildings maintained per FM Employee				
Rate per Ton Hour	Rate per Ton Hour	0	0.94	1.12
Monthly rate per Ton-Hour for District Cooling				

Department Operational Plans

Parks, Recreation and Community Facilities

District Cooling Business Objective

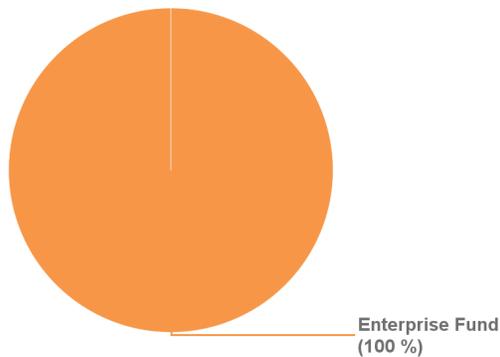
Operational History by Funding Source

Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
Enterprise Fund	\$687,881	\$794,244	\$793,339
Total	\$687,881	\$794,244	\$793,339

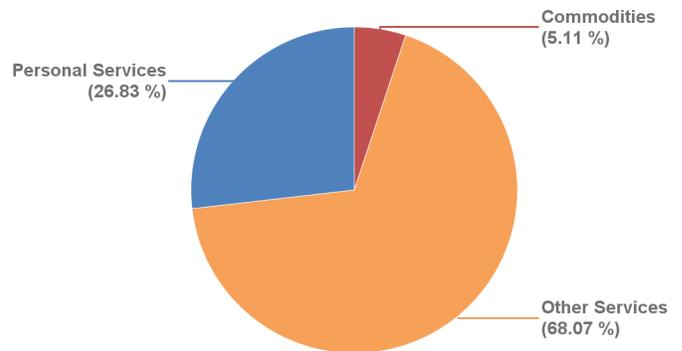
Operational History by Category

Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		2.46	2.41
Personal Services	\$187,957	\$213,744	\$212,839
Other Services	\$467,243	\$537,500	\$540,000
Commodities	\$32,682	\$43,000	\$40,500
Total	\$687,881	\$794,244	\$793,339

**Facilities Maintenance
FY 16/17 Operational Funding
\$793,339**



**Facilities Maintenance
FY 16/17 Operational Category
\$793,339**



Department Operational Plans

Parks, Recreation and Community Facilities

District Cooling Business Objective

FY 16/17 Operational Budget By Core Business Process and Funding Source

Core Business Process		Enterprise Fund	General Fund	Grant Funds	Other Funds	Restricted Funds	FY 16/17 Budget
Expenditure	District Cooling	\$793,339	-	-	-	-	\$793,339
Expenditure Total		\$793,339	-	-	-	-	793,339
Expenditures Net of Revenues		\$793,339	-	-	-	-	\$793,339

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
Enterprise Fund	Enterprise Fund	\$793,339	-	\$793,339
Totals		\$793,339	-	\$793,339

FY 16/17 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
District Cooling	2.4	-	\$40,500	\$540,000	\$212,839	\$793,339
Totals	2.4	-	\$40,500	\$540,000	\$212,839	\$793,339

Department Operational Plans

Parks, Recreation and Community Facilities

Parks, Recreation and Commercial Facilities Business Objective

Mission

Committed to providing sustainable facilities and opportunities to enhance the quality of life and well being of our community.

Desired Outcomes

- The community enjoys the benefits of urban forests, natural areas, and waters that endure and captivate
- Recreation that inspires personal growth, healthy lifestyles, and a sense of community is readily available
- Dynamic parks that shape city character and meet diverse community needs are created and maintained
- Residents enjoy a safe place to play, celebrate, contemplate and recreate

Performance Measures

Performance Measure Name	Unit of Measure	FY 15/16 Target	FY 15/16 YTD Actual	FY 16/17 Target
Convention Center and Amphitheatre Attendance	# patrons Conv Ctr & Amph	0	227,283	200,000
Rounds Played	# golf rounds played	60,000	61,066	52,000
Customer Satisfaction Youth Sports	cust sat youth athletics	0	83	90
Developed Park Acres	# park acres/1000 pop	3.6	4.04	9.5

Department Operational Plans

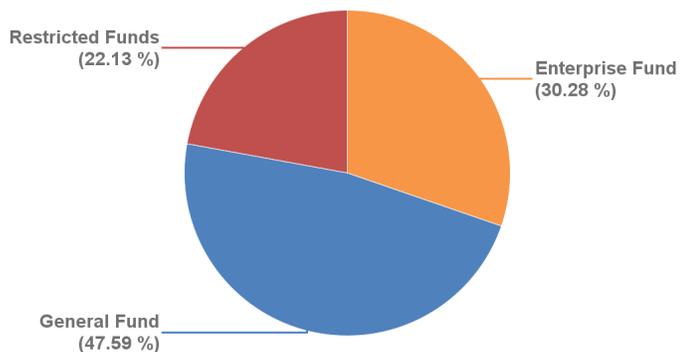
Parks, Recreation and Community Facilities

Parks, Recreation and Commercial Facilities Business Objective

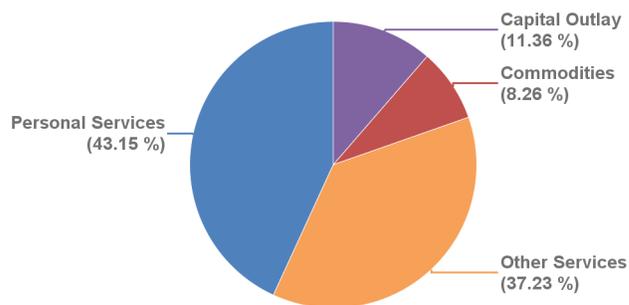
Operational History by Funding Source			
Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
Enterprise Fund	\$6,773,716	\$10,754,906	\$10,945,263
General Fund	\$13,148,955	\$16,502,675	\$17,201,413
Grant Funds	\$47,580	\$40,211	-
Restricted Funds	\$6,318,689	\$8,094,104	\$7,997,487
Total	\$26,288,939	\$35,391,896	\$36,144,163

Operational History by Category			
Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		212.3	268.9
Personal Services	\$11,913,164	\$13,111,087	\$15,596,671
Other Services	\$11,906,986	\$15,405,790	\$13,455,342
Commodities	\$2,298,889	\$3,098,694	\$2,984,887
Capital Outlay	\$169,900	\$3,776,325	\$4,107,263
Total	\$26,288,939	\$35,391,896	\$36,144,163

**Parks, Recreation and Community Facilities
FY 16/17 Operational Funding
\$36,144,163**



**Parks, Recreation and Community Facilities
FY 16/17 Operational Category
\$36,144,163**



Department Operational Plans

Parks, Recreation and Community Facilities

Parks, Recreation and Commercial Facilities Business Objective

FY 16/17 Operational Budget By Core Business Process and Funding Source

Core Business Process	Enterprise Fund	General Fund	Grant Funds	Other Funds	Restricted Funds	FY 16/17 Budget
Expenditure Adaptive	-	\$571,448	-	-	-	\$571,448
Aquatics	-	\$3,615,798	-	-	-	\$3,615,798
Athletics	-	\$1,024,701	-	-	\$3,250	\$1,027,951
Cemetery	-	-	-	-	\$1,239,154	\$1,239,154
Convention Center/ Amphitheatre	\$5,115,751	-	-	-	-	\$5,115,751
Golf	\$2,395,387	-	-	-	-	\$2,395,387
Parks Administration	\$1,235,573	\$3,500,127	-	-	\$269,780	\$5,005,480
Parks Land, Basin, Sports Facility Maintenance	\$2,198,552	\$5,890,819	-	-	\$6,485,303	\$14,574,674
Recreation Centers	-	\$2,203,729	-	-	-	\$2,203,729
Youth Camp	-	\$394,791	-	-	-	\$394,791
Expenditure Total	\$10,945,263	\$17,201,413	-	-	\$7,997,487	36,144,163
Revenue Adaptive	-	\$173,600	-	-	-	\$173,600
Aquatics	-	\$1,100,780	-	-	-	\$1,100,780
Athletics	-	\$1,420,542	-	-	-	\$1,420,542
Cemetery	-	-	-	-	\$1,446,602	\$1,446,602
Convention Center/ Amphitheatre	\$2,296,967	-	-	-	-	\$2,296,967
Golf	\$1,619,800	-	-	-	-	\$1,619,800
Parks Administration	\$62,000	\$355,087	-	-	\$97,000	\$514,087
Parks Land, Basin, Sports Facility Maintenance	\$37,552	\$58,093	-	-	-	\$95,645

Department Operational Plans

Parks, Recreation and Community Facilities

Parks, Recreation and Commercial Facilities Business Objective

Recreation Centers	-	\$627,453	-	-	-	\$627,453
Youth Camp	-	\$133,850	-	-	-	\$133,850
Revenue Total	\$4,016,319	\$3,869,405	-	-	\$1,543,602	9,429,326
Expenditures Net of Revenues	\$6,928,944	\$13,332,008	-	-	\$6,453,885	\$26,714,837

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues				
Funding Source		FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
Enterprise Fund	Capital - Enterprise	\$3,456,993	-	\$3,456,993
	Enterprise Fund	\$7,488,270	\$4,016,319	\$3,471,951
General Fund	Capital - General Fund	\$297,186	-	\$297,186
	General Fund	\$16,904,227	\$3,869,405	\$13,034,822
Restricted Funds	Cemetery	\$1,249,154	\$1,371,602	-\$122,448
	Cemetery Reserve	-	\$75,000	-\$75,000
	Environmental Compliance Fee	\$6,483,896	-	\$6,483,896
	Restricted Programs Fund	\$25,260	-	\$25,260
	Special Programs Fund	\$239,177	\$97,000	\$142,177
Totals		\$36,144,163	\$9,429,326	\$26,714,837

Department Operational Plans

Parks, Recreation and Community Facilities

Parks, Recreation and Commercial Facilities Business Objective

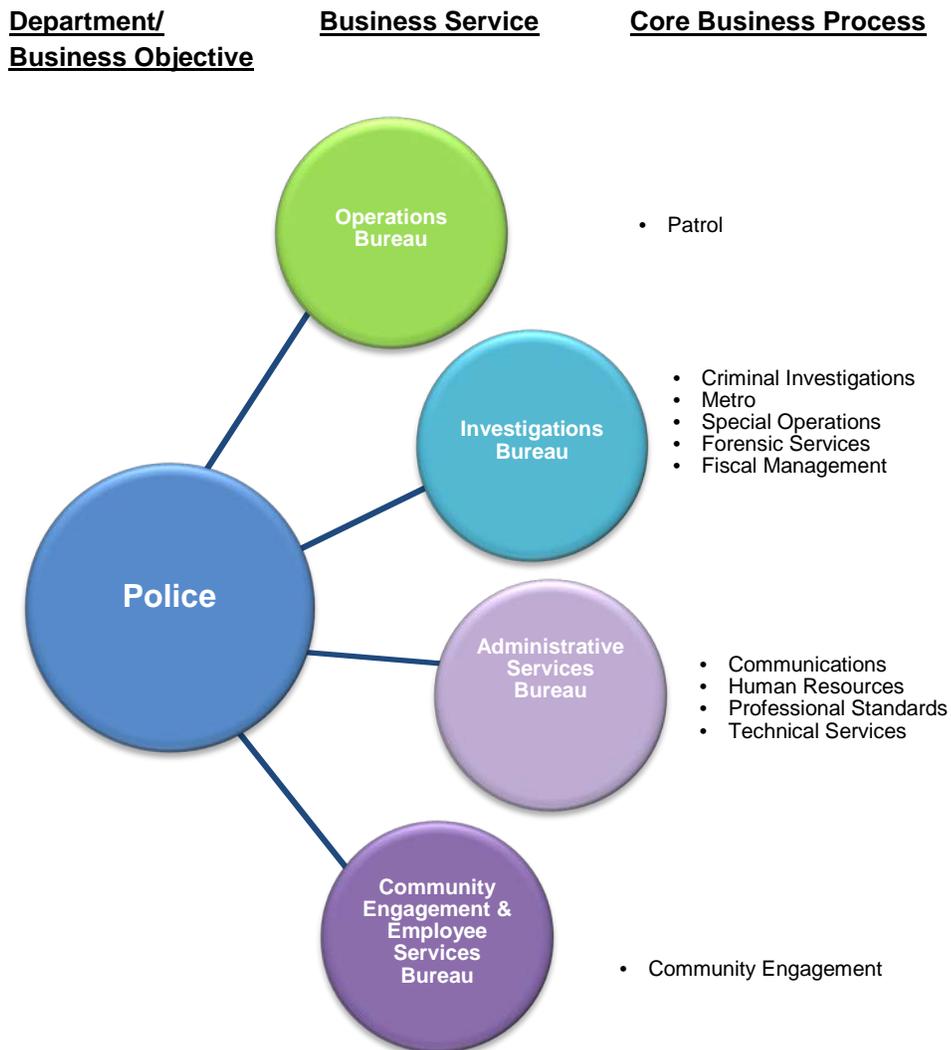
FY 16/17 Operational Budget By Core Business Process and Category						
Core Business Process	FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
Adaptive	7.8	-	\$42,850	\$130,100	\$398,498	\$571,448
Aquatics	66.3	\$36,200	\$432,967	\$303,133	\$2,843,498	\$3,615,798
Athletics	13	-	\$108,899	\$170,109	\$748,943	\$1,027,951
Cemetery	10.6	\$94,000	\$136,316	\$205,566	\$803,272	\$1,239,154
Convention Center/ Amphitheatre	16.5	\$2,240,408	\$136,293	\$1,511,417	\$1,227,633	\$5,115,751
Golf	17.7	\$683,535	\$297,750	\$344,672	\$1,069,430	\$2,395,387
Parks Administration	31.6	\$574,077	\$473,718	\$1,915,089	\$2,042,596	\$5,005,480
Parks Land, Basin, Sports Facility Maintenance	60.2	\$455,143	\$1,247,369	\$8,583,362	\$4,288,800	\$14,574,674
Recreation Centers	36.3	\$23,900	\$81,025	\$262,383	\$1,836,421	\$2,203,729
Youth Camp	9.2	-	\$27,700	\$29,511	\$337,580	\$394,791
Totals	268.9	\$4,107,263	\$2,984,887	\$13,455,342	\$15,596,671	\$36,144,163

Department Operational Plans

Police

Department Description

The Police Department is responsible for promoting an exceptional quality of life within the Mesa community through a process of collaboration and teamwork with residents and like-minded organizations. The Department's highest priorities are to protect life and property, preserve the peace, and uphold the rights of individuals. The Department accomplishes its mission by the suppression of crime through intensive patrol operations, thorough criminal investigations, the apprehension of criminal offenders, enhanced forensic analysis, as well as crime prevention and community engagement initiatives.



Department Operational Plans

Police

Budgetary Highlights

A new Crisis Response Team has been included in the FY16/17 proposed budget. The team consists of five officers and a sergeant specially trained to respond to calls involving mental health concerns. The application of specific training to the needs of the situation will result in both increased service and increased safety for all participants. The department has collected metrics such as patrol time currently incurred and use of force incidences. Staff have reviewed similar programs in Tucson and Phoenix. The Tucson program has been active for some time and has seen positive results. The focus on specific customer populations will allow for better quality of service and more efficient use of resources.

The Police department receives miscellaneous revenue from many resources; donations, seizures, range fees, grants etc. As new resources are identified during the year, the department budget is modified to create budget capacity to use the funds.

The FY16/17 budget includes additional Axon body cameras for officers. This is the third year of a three year phased purchase of body cameras and includes \$125,000 for the purchase and \$11,000 in on-going operational costs.

Grants

Mesa Police planned for \$2.2 million in new grant awards for FY15/16 which is similar to \$2.2 million planned for FY16/17. Notable grant awards include the following:

- \$924,749 Homeland Security Grant provides resources for the acquisition of equipment to support homeland security activities
- \$170,000 the Governor's Office of Highway Safety (GOHS) Grant provides resources for DUI and traffic enforcement activities, traffic safety equipment, traffic enforcement vehicles, and overtime for officers supporting the City's traffic safety program
- \$230,627 Mesa Family Advocacy Center (MFAC) Grants providing for the salaries and benefits for Victim Support Services personnel and equipment
- \$253,517 in multiple forensics grants. The National Institute of Justice DNA Backlog Program Grant provides resources for forensic personnel overtime and software in order to enhance the process of recording, screening and analyzing forensic DNA in an effort to reduce system backlog. The Coverdell Grant allows for the acquisition of new computer equipment and training for forensic personnel. The Forensics Crime Lab Grant will permit the City to upgrade one Triple Quad Gas Chromatograph Mass Spectrometer next year, along with providing funding for the purchase of computer equipment, and travel & training for forensic personnel
- \$179,000 Governor's Office of Highway Safety (GOHS) Grant for the acquisition of a Gas Chromatograph Mass Spectrometer.
- \$120,000 Justice Assistance Grant for equipment acquisitions

Department Operational Plans

Police

- \$250,000 Tribal Gaming Grants provides funding for the police Video downlink, pilot flight training request, license plate readers.
- \$40,000 High Intensity Drug Trafficking Areas (HITDA) Grant provides funding for officer overtime to coordinate activities that address drug trafficking in specially designated areas of the United States.

Department Operational Plans

Police

Police Business Objective

Mission

Deliver professional police services.

Desired Outcomes

- Comprehensive Public Safety Plan.
- Strong Community Partnerships.
- Properly Trained Members.

Performance Measures

Performance Measure Name	Unit of Measure	FY 15/16 Target	FY 15/16 YTD Actual	FY 16/17 Target
Percent of 911 Calls Answered w/in 20 seconds	%911call answered in 20 secs	95	96.7	95
Answer 9-1-1 calls within 20 seconds, 95% of the time. (This is an industry standard)				
MESA Program Graduation	Rate of Grads from MESA Prg	62	82	0
Part I Crimes	# Part 1 Crimes per 1K	32.05	29.89	28.94
Based on 2015 Calendar Year actual numbers. Decreased by 5% to set FY 16/17 Goal.				

Department Operational Plans

Police

Police Business Objective

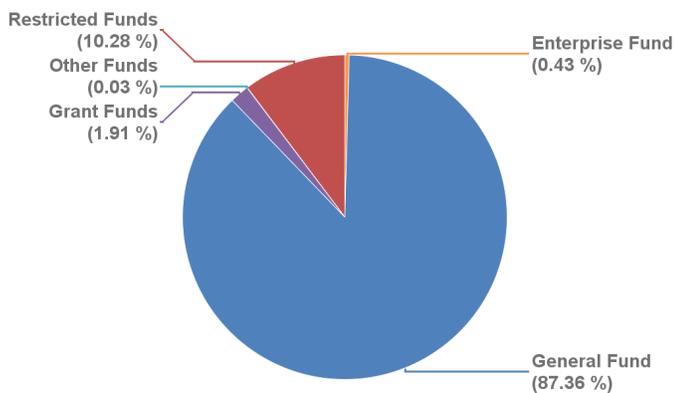
Operational History by Funding Source

Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
Enterprise Fund	\$680,563	\$734,796	\$757,328
General Fund	\$143,143,085	\$148,253,520	\$156,311,684
Grant Funds	\$1,853,836	\$3,175,700	\$3,355,240
Other Funds	\$43,798	\$45,612	\$47,110
Restricted Funds	\$15,743,327	\$16,359,698	\$18,079,095
Total	\$161,464,607	\$168,569,326	\$178,550,457

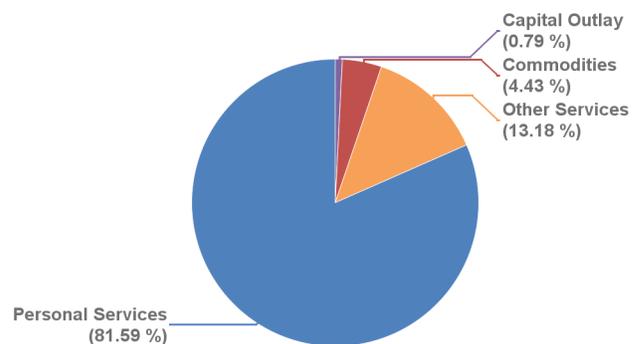
Operational History by Category

Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		1,184.0	1,196.5
Personal Services	\$135,875,617	\$137,340,004	\$146,163,209
Other Services	\$20,901,116	\$22,641,232	\$23,192,792
Offsets and Credits	-\$133,869	-	-
Commodities	\$3,403,332	\$7,137,451	\$7,798,158
Capital Outlay	\$1,418,411	\$1,450,639	\$1,396,298
Total	\$161,464,607	\$168,569,326	\$178,550,457

Police
FY 16/17 Operational Funding
\$175,939,813



Police
FY 16/17 Operational Category
\$175,939,813



Department Operational Plans

Police

Police Business Objective

FY 16/17 Operational Budget By Core Business Process and Funding Source

Core Business Process		Enterprise Fund	General Fund	Grant Funds	Other Funds	Restricted Funds	FY 16/17 Budget
Expenditure	Chief's Office	-	\$12,676,353	-	-	\$1,275,000	\$13,951,353
	Community Engagement	-	\$3,066,122	-	-	-	\$3,066,122
	Criminal Investigations	-	\$10,436,753	\$257,825	-	-	\$10,694,578
	Fiscal Management	-	\$1,408,980	-	-	\$228,000	\$1,636,980
	Forensic Services	-	\$7,469,809	\$935,894	-	\$120,000	\$8,525,703
	Human Resources	-	\$11,396,808	\$3,126	-	-	\$11,399,934
	Metro	-	\$24,537,664	\$1,788,552	\$43,006	\$399,090	\$26,768,312
	Patrol	\$757,328	\$49,943,983	\$81,152	-	\$16,007,907	\$66,790,370
	Police Communications	-	\$7,962,202	\$8,691	\$4,104	-	\$7,974,997
	Professional Standards	-	\$2,617,190	-	-	-	\$2,617,190
	Special Operations	-	\$13,980,761	\$40,000	-	\$49,098	\$14,069,859
	Technical Services	-	\$8,204,415	\$240,000	-	-	\$8,444,415
Expenditure Total		\$757,328	\$153,701,040	\$3,355,240	\$47,110	\$18,079,095	175,939,813
Revenue	Chief's Office	-	\$85,000	-	-	\$1,275,000	\$1,360,000
	Community Engagement	-	\$1,003,880	-	-	-	\$1,003,880
	Criminal Investigations	-	\$350,500	\$265,267	-	-	\$615,767
	Fiscal Management	-	\$28,500	-	-	\$85,000	\$113,500
	Forensic Services	-	\$513,884	\$839,443	-	\$60,000	\$1,413,327
	Human Resources	-	\$161,425	-	-	-	\$161,425

Department Operational Plans

Police

Police Business Objective

Metro	-	\$1,208,038	\$1,758,552	-	\$105,000	\$3,071,590
Patrol	-	\$140,500	\$53,900	-	-	\$194,400
Police Communications	-	\$1,040,000	\$8,691	-	-	\$1,048,691
Professional Standards	-	-	-	-	\$80,000	\$80,000
Special Operations	-	\$295,118	\$40,000	-	\$49,098	\$384,216
Technical Services	-	\$131,000	\$120,000	-	-	\$251,000
Revenue Total	-	\$4,957,845	\$3,085,853	-	\$1,654,098	9,697,796
Expenditures Net of Revenues	\$757,328	\$148,743,195	\$269,387	\$47,110	\$16,424,997	\$166,242,017

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
Enterprise Fund	Enterprise Fund	\$757,328	-	\$757,328
General Fund	Capital - General Fund	\$696,391	-	\$696,391
	General Fund	\$153,004,649	\$4,957,845	\$148,046,804
Grant Funds	Grants - Gen. Gov.	\$3,355,240	\$3,085,853	\$269,387
Other Funds	Employee Benefit Trust	\$47,110	-	\$47,110
Restricted Funds	Falcon Field Airport	\$252,507	-	\$63,000
	Local Streets Sales Tax	\$126,144	-	\$126,144
	Quality of Life Sales Tax	\$15,629,256	-	\$252,507
	Restricted Programs Fund	\$1,928,188	\$1,574,098	\$354,090
	Special Programs Fund	\$143,000	\$80,000	\$15,629,256
Totals		\$175,939,813	\$9,697,796	\$166,242,017

Department Operational Plans

Police

Police Business Objective

FY 16/17 Operational Budget By Core Business Process and Category						
Core Business Process	FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
Chief's Office	25.5	-	\$1,416,900	\$7,659,996	\$4,874,457	\$13,951,353
Community Engagement	23	-	\$43,784	\$18,467	\$3,003,871	\$3,066,122
Criminal Investigations	87.8	\$24,190	\$55,050	\$142,094	\$10,473,244	\$10,694,578
Fiscal Management	9	-	\$553,040	\$294,206	\$789,734	\$1,636,980
Forensic Services	65	\$348,000	\$780,600	\$937,022	\$6,460,081	\$8,525,703
Human Resources	91	\$4,162	\$955,334	\$531,477	\$9,908,961	\$11,399,934
Metro	122.5	\$766,746	\$1,873,016	\$9,946,164	\$14,182,386	\$26,768,312
Patrol	511	\$50,000	\$383,259	\$526,178	\$65,830,933	\$66,790,370
Police Communications	98	-	\$48,300	\$216,928	\$7,709,769	\$7,974,997
Professional Standards	28.3	-	\$31,800	\$64,260	\$2,521,130	\$2,617,190
Special Operations	91.8	\$36,000	\$260,974	\$400,726	\$13,372,159	\$14,069,859
Technical Services	37.5	\$167,200	\$1,396,101	\$2,455,274	\$4,425,840	\$8,444,415
Totals	1,190.3	\$1,396,298	\$7,798,158	\$23,192,792	\$143,552,565	\$175,939,813

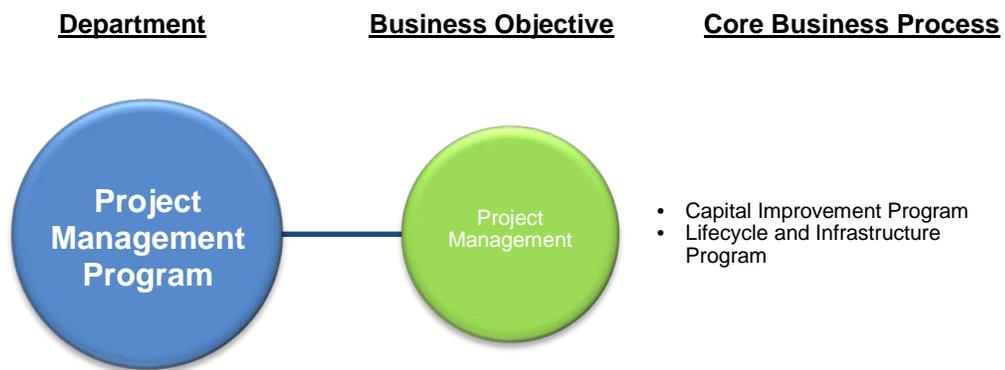
Department Operational Plans

Project Management Program

Department Description

The Project Management Program department contains revenues and expenditures related to the Capital Improvement Program and Lifecycle & Infrastructure Program. Although the City Council appropriates funding for the Capital Improvement Program as part of the budget adoption process, individual projects are brought to Council for approval throughout the year.

The Project Management Program department is managed separately from any department operational plan.



Department Operational Plans

Project Management Program

Project Management Business Objective

Operational History by Funding Source

Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
General Fund	\$2,833,056	\$12,480,966	\$11,755,713
Enterprise Fund	\$5,484,882	\$2,171,681	\$1,944,222
Restricted Funds	\$15,743,719	\$70,403,042	\$60,640,558
Grant Funds	\$5,655,032	\$16,149,311	\$3,548,507
Other Funds	\$100,437,085	\$256,903,000	\$258,581,000
Totals	\$130,153,774	\$358,108,000	\$336,470,000

Operational History by Category

Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		92.3	94.4
Personal Services	\$13,471,032	\$9,073,531	\$9,389,128
Other Services	\$13,356,638	\$317,588,777	\$308,033,105
Commodities	\$3,862,432	-	\$17,424
Capital Outlay	\$99,463,672	\$994,200	\$3,804,760
Debt Service		\$320,000	\$972,296
Offsets and Credits		\$30,131,492	\$14,253,287
Totals	\$130,153,774	\$358,108,000	\$336,470,000

Department Operational Plans

Project Management Program

Project Management Business Objective

FY 16/17 Operational Budget by Core Business Process and Funding Source						
Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 16/17 Budget
Expenditure						
Capital Improvement Program Lifecycle and Infrastructure	\$11,755,713	\$1,944,222	\$60,640,558	\$3,548,507	\$258,581,000	\$336,470,000
Expenditure Total	\$11,755,713	\$1,944,222	\$60,640,558	\$3,548,507	\$258,581,000	\$336,470,000
Revenue						
Capital Improvement Program	-	-	\$31,101,974	\$3,538,178	-	\$34,640,152
Revenue Total	-	-	\$31,101,974	\$3,538,178	-	\$34,640,152
Expenditures Net of Revenues	\$11,755,713	\$1,944,222	\$29,538,584	\$10,329	\$258,581,000	\$301,829,848

Department Operational Plans

Project Management Program

Project Management Business Objective

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues			
Funding Source	FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
General Fund			
General Fund	\$2,333,641	-	\$2,333,641
Capital - General Fund	\$9,422,072	-	\$9,422,072
Enterprise Fund			
Enterprise Fund	\$1,118,583	-	\$1,118,583
Capital - Enterprise	\$825,639	-	\$825,639
Restricted Funds			
Arts and Culture Fund	\$9,982	-	\$9,982
Cemetery	\$69,182	-	\$69,182
Cemetery Reserve	\$953,000	-	\$953,000
Environmental Compliance Fee	\$3,168,227	-	\$3,168,227
Falcon Field Airport	\$544,977	-	\$544,977
Fleet Internal Service	\$403,781	-	\$403,781
Greenfield WRP Joint Venture	\$13,668,860	\$13,668,860	-
Highway User Revenue Fund	\$9,586,402	-	\$9,586,402
Local Streets Sales Tax	\$15,201,096	-	\$15,201,096
Print Shop Internal Service	\$142,835	-	\$142,835
Restricted Programs Fund	\$23,667	\$23,667	-
TOPAZ Joint Venture Fund	\$1,633,828	\$1,633,828	-
Transit Fund	\$11,970,030	\$11,969,822	\$208
Transportation	-	\$3,805,797	\$(3,805,797)
Utility Replacement Extension and Renewal	\$3,121,981	-	\$3,121,981
Warehouse Internal Service	\$142,710	-	\$142,710
Grant Funds			
Grants - Gen. Gov.	\$760,329	\$750,000	\$10,329
Grants - Enterprise	\$2,788,178	\$2,788,178	-
Other Funds			
Electric Bond Construction	\$11,706,885	-	\$11,706,885
Gas Bond Construction	\$24,524,058	-	\$24,524,058
Parks Bond Construction	\$14,171,255	-	\$14,171,255
Public Safety Bond Construction	\$9,436,635	-	\$9,436,635
Streets Bond Construction	\$23,712,507	-	\$23,712,507
Wastewater Bond Construction	\$28,517,037	-	\$28,517,037
Water Bond Construction	\$146,512,623	-	\$146,512,623
Totals	\$336,470,000	\$34,640,152	\$301,829,848

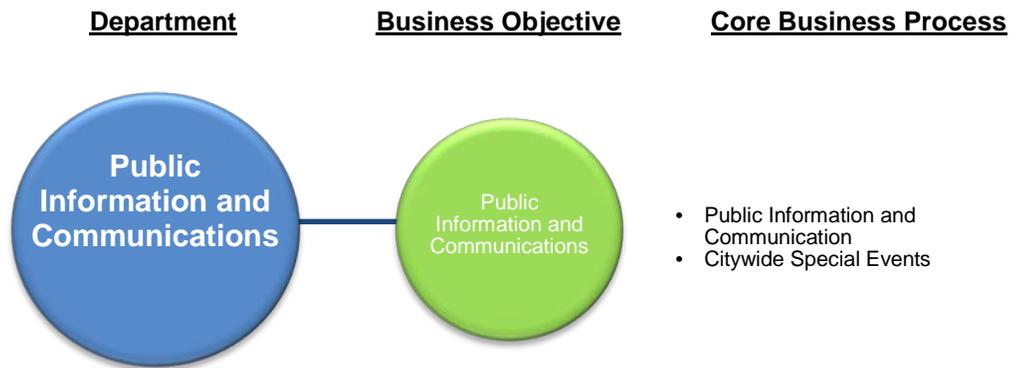
FY 16/17 Operational Budget By Core Business Process and Category								
Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	Debt Service	Other	FY 16/17 Budget
Bad Debt	0.0	-	\$2,517,000	-	-	-	-	\$2,517,000
Centralized Revenues	0.0	-	-	-	-	\$2,500,000	-	\$2,500,000
Contractual Commitments	0.0	-	\$6,935,003	-	-	-	-	\$6,935,003
Debt Service	0.0	-	-	-	-	\$362,372,706	-	\$362,372,706
Other Centralized Appropriations	0.0	\$(4,980,722)	\$(2,179,708)	\$6,419,382	\$2,398,000	\$600,000	\$(18,056,226)	\$(15,799,274)
Post Employment Benefits	0.0	\$19,954,665	-	-	-	-	-	\$19,954,665
Property and Public Liability Trust Fund	0.0	-	\$6,600,000	-	-	-	-	\$6,600,000
Totals	-	\$14,973,943	\$13,872,295	\$6,419,382	\$2,398,000	\$365,472,706	\$(18,056,226)	\$385,080,100

Department Operational Plans

Public Information and Communications

Department Description

The Public Information Office promotes a clear understanding of City policies, issues, and activities in an effort to enhance the public's and City employees' confidence in, and knowledge of City government. The Department provides information on Council strategic initiatives, special events, programs, and services in a timely and accurate manner using print, web, broadcast, social media and other web-based tools.



Budgetary Highlights

The Department's FY16/17 budget includes an addition of \$20,000 for closed captioning service for City Council meetings and study sessions which is not currently provided. Additionally, the conversion of a part-time videographer position to a full-time position was included in the budget. This will allow for the coverage of more city events.

Department Operational Plans

Public Information and Communications

Public Information and Communications Business Objective

Mission

Promote a clear understanding of City policies, issues, and activities as well as provide timely and accurate information on Council strategic initiatives, special events, programs, and services in an effort to enhance the public and City employees' confidence in, and knowledge of, City government.

Desired Outcomes

- Residents, businesses, visitors, and employees (RBVE) know about City services and programs, how to use them, and how they
- Overall media coverage of City services, programs, and issues is fair and balanced
- All communications are interesting and informative to RBVEs and are readily available to Mesa RBVEs

Performance Measures

Performance Measure Name	Unit of Measure	FY 15/16 Target	FY 15/16 YTD Actual	FY 16/17 Target
Visits to Mesaaz.gov	# of visits to mesa.gov	0	0	0
Online views of Channel 11	# of Channel 11 views	0	0	0
Positive responses to Event Survey (Vendor) Services	% positive response vendor	85	0	85

Department Operational Plans

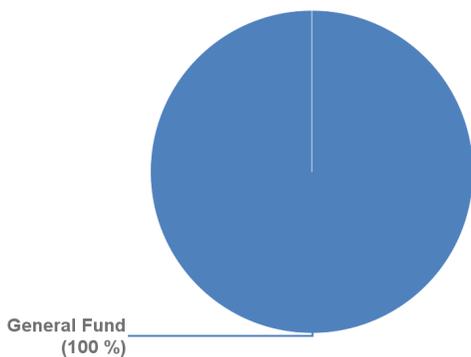
Public Information and Communications

Public Information and Communications Business Objective

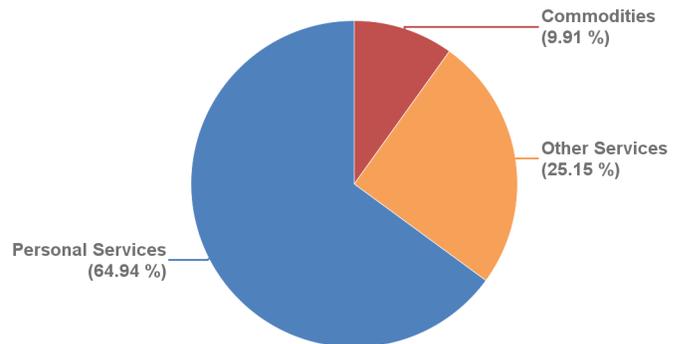
Operational History by Funding Source			
Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
Enterprise Fund	\$7,910	-	-
General Fund	\$1,282,694	\$1,236,000	\$1,423,000
Total	\$1,290,604	\$1,236,000	\$1,423,000

Operational History by Category			
Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		7.5	8
Personal Services	\$814,471	\$852,349	\$924,066
Other Services	\$344,013	\$213,629	\$357,912
Commodities	\$99,459	\$150,022	\$141,022
Capital Outlay	\$32,661	\$20,000	-
Total	\$1,290,604	\$1,236,000	\$1,423,000

Public Information and Communications
FY 16/17 Operational Funding
\$1,423,000



Public Information and Communications
FY 16/17 Operational Category
\$1,423,000



Department Operational Plans

Public Information and Communications

Public Information and Communications Business Objective

FY 16/17 Operational Budget By Core Business Process and Funding Source

Core Business Process		Enterprise Fund	General Fund	Grant Funds	Other Funds	Restricted Funds	FY 16/17 Budget
Expenditure	Citywide Special Events	-	\$134,222	-	-	-	\$134,222
	Public Information & Communication	-	\$1,288,778	-	-	-	\$1,288,778
Expenditure Total		-	\$1,423,000	-	-	-	1,423,000
Revenue	Public Information & Communication	-	\$75,080	-	-	-	\$75,080
Revenue Total		-	\$75,080	-	-	-	75,080
Expenditures Net of Revenues		-	\$1,347,920	-	-	-	\$1,347,920

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
General Fund	General Fund	\$1,423,000	\$75,080	\$1,347,920
Totals		\$1,423,000	\$75,080	\$1,347,920

FY 16/17 Operational Budget By Core Business Process and Category

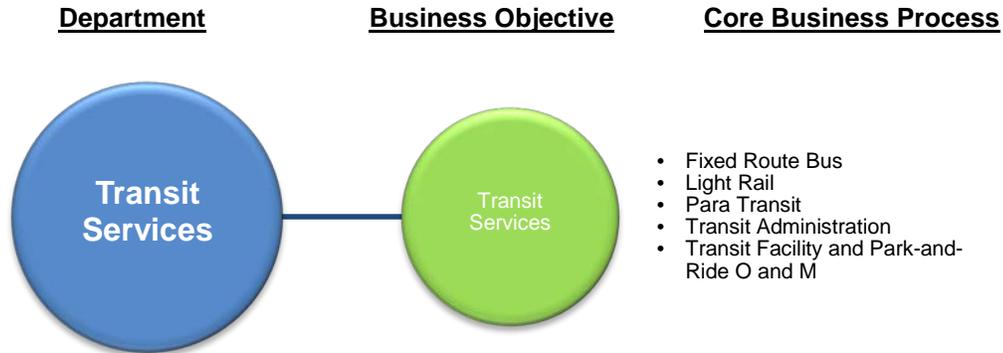
Core Business Process	FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
Citywide Special Events		-	\$102,122	\$32,100	-	\$134,222
Public Information & Communication	8	-	\$38,900	\$325,812	\$924,066	\$1,288,778
Totals	8	-	\$141,022	\$357,912	\$924,066	\$1,423,000

Department Operational Plans

Transit Services

Department Description

The Transit Services Department serves the public by planning, designing, operating, and maintaining a high quality, transit system for the City of Mesa.



Budgetary Highlights

The Transit Services budget is largely comprised of contracts with the Regional Public Transportation Authority (RPTA) and Metro Light Rail for bus, paratransit, and light rail operations. Construction to extend the light rail line to Mesa Drive completed in August 2015. The FY 16/17 capital improvement program includes the extension of the light rail line to Gilbert Road. Operational funding for this extension is not needed in FY16/17, however it is included in the multi-year forecast.

The costs of services in FY16/17 are increasing. The FY16/17 adopted budget is \$1.5 million higher than the FY15/16 adopted budget mainly due to the first full year of operation and security costs for the Central Mesa Light Rail extension. The budget related to bus, paratransit, and transit facility operations and maintenance is static between FY15/16 and FY16/17.

During FY 15/16 the BUZZ circulator was rerouted through Riverview for a trial period. The trial period has expired with successful results. The proposed budget includes on-going funds of \$110,000 to continue the BUZZ service as currently routed.

Department Operational Plans

Transit Services

Transit Services Business Objective

Mission

Collaborate with regional partners to provide innovative, safe, and efficient transit options that support mobility, accessibility, and economic vitality for the City of Mesa.

Desired Outcomes

Mesa residents and visitors have mobility options within the City and the region to access significant employment/activity centers and residential areas.

Performance Measures

Performance Measure Name	Unit of Measure	FY 15/16 Target	FY 15/16 YTD Actual	FY 16/17 Target
Dial-a-Ride Ridership	# Dial-a-ride trips	131,760	0	0
Ride Choice Ridership	# of Ride Choice Riders	37,200	0	0
Light-Rail Passengers	# of light-rail passengers	1,270,224	0	0
Fixed Route Total Ridership	# of fixed route riders	5,184,000	0	0

Department Operational Plans

Transit Services

Transit Services Business Objective

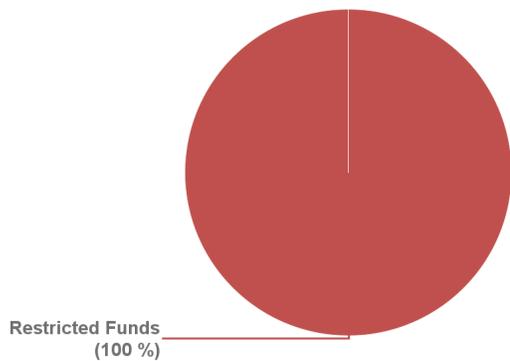
Operational History by Funding Source

Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
Restricted Funds	\$6,187,944	\$11,827,000	\$13,415,000
Total	\$6,187,944	\$11,827,000	\$13,415,000

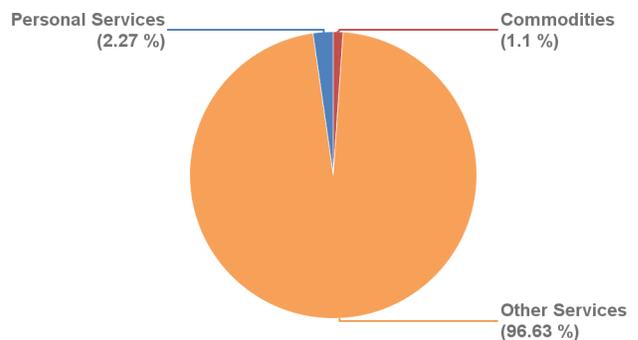
Operational History by Category

Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		3	3
Personal Services	\$248,511	\$303,196	\$304,415
Other Services	\$5,894,941	\$11,242,171	\$12,962,905
Commodities	\$44,493	\$281,633	\$147,680
Total	\$6,187,944	\$11,827,000	\$13,415,000

**Transit Services
FY 16/17 Operational Funding
\$13,415,000**



**Transit Services
FY 16/17 Operational Category
\$13,415,000**



Department Operational Plans

Transit Services

Transit Services Business Objective

FY 16/17 Operational Budget By Core Business Process and Funding Source

Core Business Process		Enterprise Fund	General Fund	Grant Funds	Other Funds	Restricted Funds	FY 16/17 Budget
Expenditure	Fixed Route Bus	-	-	-	-	\$3,883,761	\$3,883,761
	Light Rail	-	-	-	-	\$6,847,979	\$6,847,979
	Para Transit	-	-	-	-	\$1,339,487	\$1,339,487
	Transit Administration	-	-	-	-	\$481,623	\$481,623
	Transit Facility and Park-and-Ride O and M	-	-	-	-	\$862,150	\$862,150
Expenditure Total		-	-	-	-	\$13,415,000	13,415,000
Revenue	Light Rail	-	-	-	-	\$2,682,545	\$2,682,545
Revenue Total		-	-	-	-	\$2,682,545	2,682,545
Expenditures Net of Revenues		-	-	-	-	\$10,732,455	\$10,732,455

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
Restricted Funds	Transit Fund	\$13,415,000	\$2,682,545	\$10,732,455
Totals		\$13,415,000	\$2,682,545	\$10,732,455

FY 16/17 Operational Budget By Core Business Process and Category

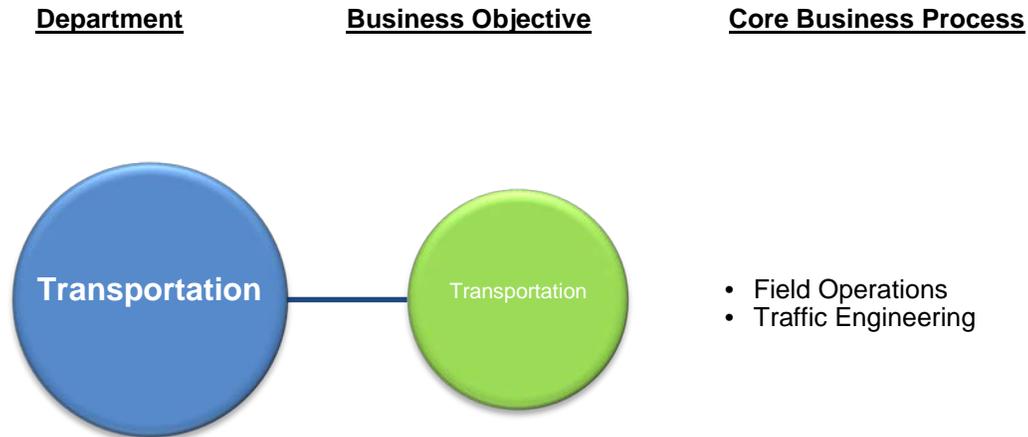
Core Business Process	FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
Fixed Route Bus		-	\$109,100	\$3,774,661	-	\$3,883,761
Light Rail		-	-	\$6,847,979	-	\$6,847,979
Para Transit		-	-	\$1,339,487	-	\$1,339,487
Transit Administration	3	-	\$18,580	\$158,628	\$304,415	\$481,623
Transit Facility and Park-and-Ride O and M		-	\$20,000	\$842,150	-	\$862,150
Totals	3	-	\$147,680	\$12,962,905	\$304,415	\$13,415,000

Department Operational Plans

Transportation

Department Description

The Transportation Department serves the public by planning, designing, operating, and maintaining a high quality, multi-modal transportation system for the City of Mesa. The Department is a regional leader in transportation, anticipating future needs to maintain a high quality of life for residents.



Budgetary Highlights

The FY16/17 adopted budget is consistent with the FY15/16 budget. The proposed budget includes the purchase of a new street sweeper specifically designed for pavement patching operations. Use of a standard street sweeper causes undue wear and tear and shortens the useful life. The funding is from the local streets sales tax and is included in the Fleet Services Department as part of city wide vehicle acquisition.

Department Operational Plans

Transportation

Transportation Business Objective

Mission

Serving the public by planning, designing, operating and maintaining a safe and efficient, multi-modal transportation system.

Desired Outcomes

- Motorists can safely and efficiently navigate Mesa's street system.
- Mesa's street system meets or exceeds industry standards for life expectancy.
- Vehicular incidents occurring as a result of traffic control device maintenance or street conditions is minimized.
- The street environment is aesthetically pleasing and environmentally responsible.

Performance Measures

Performance Measure Name	Unit of Measure	FY 15/16 Target	FY 15/16 YTD Actual	FY 16/17 Target
Arterial Streets PCI	Art Streets Weighted PCI	75	75.6	75
The PCI provides a good indicator of pavement service level or quality and is based on a scale of 0 to 100. The target is to keep the avg PCI rating for each of the street classes at or above the Min Acceptable Level. The FY target uses a weighted average				
Storm Drain Pump Efficiency	% strmdrain pumps working		80	100
The goal is to have 100% of storm drain pumps working as designed divided by the total number of pumps, based on semi-annual inspections.				
Average Speed of travel	# MPH Travel in PM Peak	25	26.1	25

Department Operational Plans

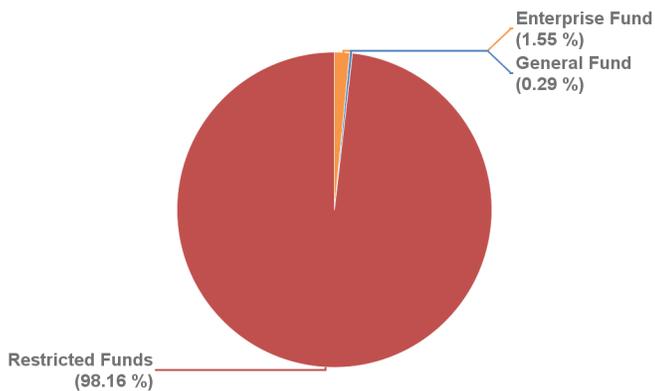
Transportation

Transportation Business Objective

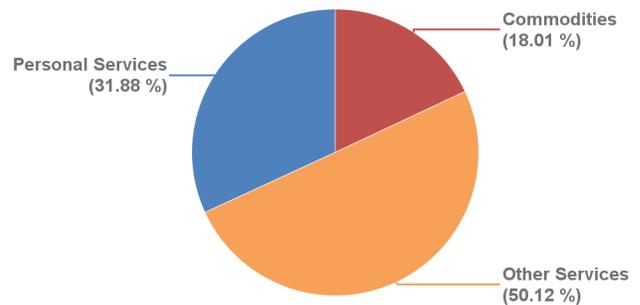
Operational History by Funding Source			
Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
Enterprise Fund	\$624,333	\$642,446	\$660,075
General Fund	\$54,455	\$26,790	\$122,200
Grant Funds	\$23,575	-	-
Restricted Funds	\$32,210,758	\$41,959,764	\$41,819,075
Total	\$32,913,122	\$42,629,000	\$42,601,350

Operational History by Category			
Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		156.5	156.5
Personal Services	\$12,402,689	\$13,153,719	\$13,711,691
Other Services	\$16,132,425	\$21,941,643	\$21,557,332
Offsets and Credits	-\$56,357	-\$437,130	-\$414,278
Commodities	\$4,369,109	\$7,507,768	\$7,746,605
Capital Outlay	\$65,256	\$463,000	-
Total	\$32,913,122	\$42,629,000	\$42,601,350

Transportation
FY 16/17 Operational Funding
\$42,601,350



Transportation
FY 16/17 Operational Category
\$43,015,628*



*Does not include Offsets and Credits

Department Operational Plans

Transportation

Transportation Business Objective

FY 16/17 Operational Budget By Core Business Process and Funding Source							
Core Business Process		Enterprise Fund	General Fund	Grant Funds	Other Funds	Restricted Funds	FY 16/17 Budget
Expenditure	Field Operations	\$660,075	\$122,200	-	-	\$35,084,997	\$35,867,272
	Traffic Engineering	-	-	-	-	\$6,734,078	\$6,734,078
Expenditure Total		\$660,075	\$122,200	-	-	\$41,819,075	42,601,350
Revenue	Field Operations	-	\$15,000	-	-	\$480,960	\$495,960
	Traffic Engineering	-	-	-	-	\$611,600	\$611,600
Revenue Total		-	\$15,000	-	-	\$1,092,560	1,107,560
Expenditures Net of Revenues		\$660,075	\$107,200	-	-	\$40,726,515	\$41,493,790

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues				
Funding Source		FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
Enterprise Fund	Enterprise Fund	\$660,075	-	\$660,075
General Fund	Capital - General Fund	\$100,000	-	\$7,200
	General Fund	\$22,200	\$15,000	\$100,000
Restricted Funds	Environmental Compliance Fee	\$4,670,351	-	\$6,000
	Falcon Field Airport	\$6,000	-	\$58,751
	Highway User Revenue Fund	\$15,333,794	-	\$4,670,351
	Local Streets Sales Tax	\$21,750,179	\$1,092,560	\$15,333,794
	Transit Fund	\$58,751	-	\$20,657,619
Totals		\$42,601,350	\$1,107,560	\$41,493,790

Department Operational Plans

Transportation

Transportation Business Objective

FY 16/17 Operational Budget By Core Business Process and Category						
Core Business Process	FTE	Commodities	Other	Other Services	Personal Services	FY 16/17 Budget
Field Operations	121.9	\$6,586,105	-\$414,278	\$19,756,170	\$9,939,275	\$35,867,272
Traffic Engineering	34.6	\$1,160,500		\$1,801,162	\$3,772,416	\$6,734,078
Totals	156.5	\$7,746,605	-\$414,278	\$21,557,332	\$13,711,691	\$42,601,350

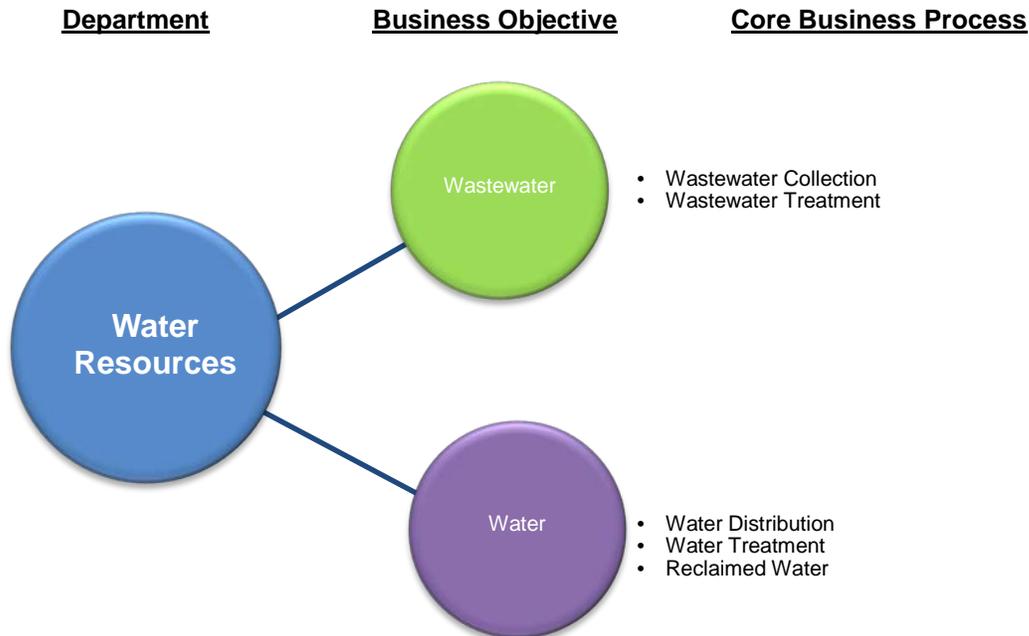
Department Operational Plans

Water Resources

Department Description

For more than a century, the Water Resources Department has provided reliable, safe, economical, and environmentally responsible water and wastewater services for the community. Water Resources staff consider it a personal point of pride to provide these valuable services that protect public health and the environment, bolster the local economy, and are an integral part of the vibrant lifestyle enjoyed in Mesa.

The water and wastewater service area consists of 170 square miles with a growing population of over 471,000 people. The water system has around 147,000 residential and commercial connections and the wastewater system consists of nearly 124,000 connections.



Budgetary Highlights

The FY 16/17 adopted budget includes changes in the cost of power, water purchases, and the City's participation in joint ventures with other municipalities. The cost for power and chemicals will increase by \$447,000 and the cost for water commodity purchases is decreasing by \$455,000. The City participates in joint ventures with other municipalities to provide water and wastewater services. The City's participation is expected to about \$698,000 more in FY 16/17.

In FY 16/17, the adopted budget includes eight new positions. Five are related to the new Signal Butte Water Treatment Facility. The positions are in support of and funded by the construction project until the facility becomes operational in May 2018. The on-going operational costs are included in the forecast. Two additional meter reader positions were authorized as part of the budget to address the growth in the number of new utility accounts. A Water Reclamation Supervisor for the Southeast Water Reclamation Plant was approved to address the need of uniformity in plant operational structure and to have a dedicated supervisor for each of the city's water plants.

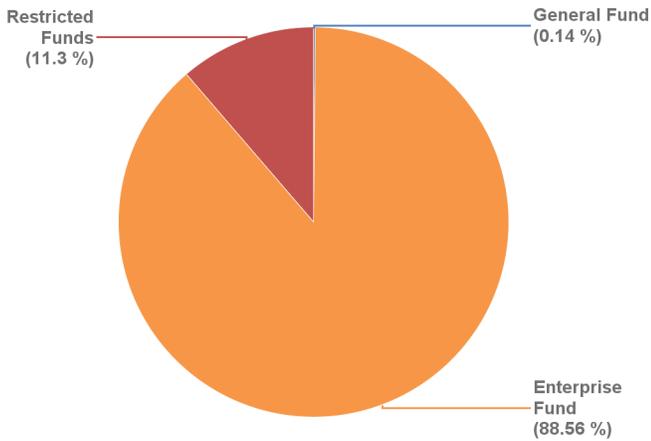
Department Operational Plans

Water Resources

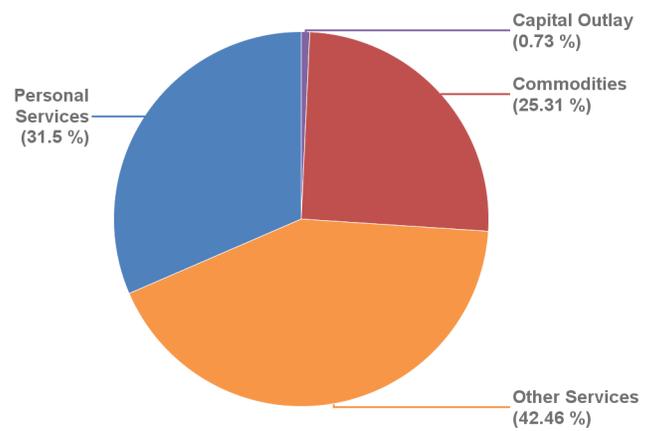
Operational History by Funding Source			
Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
General Fund	\$106,191	\$89,660	\$94,083
Enterprise Fund	\$50,302,867	\$58,772,377	\$60,177,190
Restricted Funds	\$5,933,615	\$8,395,963	\$7,680,527
Totals	\$56,342,673	\$67,258,000	\$67,951,800

Operational History by Category			
Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		240.9	243.9
Capital Outlay	\$200,299	\$250,000	\$496,210
Commodities	\$14,027,452	\$18,901,482	\$17,198,562
Other Services	\$21,671,224	\$27,686,441	\$28,850,926
Personal Services	\$20,443,697	\$20,420,077	\$21,406,102
Totals	\$56,342,673	\$67,258,000	\$67,951,800

**Water Resources
FY 16/17 Operational Funding
\$67,951,800**



**Water Resources
FY 16/17 Operational Category
\$67,951,800**



Department Operational Plans

Water Resources

FY 16/17 Operational Budget By Business Objective and Funding Source							
Business Objective		General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 16/17 Budget
Expenditure	Wastewater	\$7,750	\$21,093,926	\$7,193,482	-	-	\$28,295,158
	Water	\$86,333	\$39,083,264	\$487,045	-	-	\$39,656,642
Expenditure Total		\$94,083	\$60,177,190	\$7,680,527	-	-	\$67,951,800
Revenue	Wastewater	-	\$2,325,000	-	-	-	\$2,325,000
	Water	-	\$371,650	-	-	-	\$371,650
Revenue Total		-	\$2,696,650	-	-	-	\$2,696,650
Expenditures Net of Revenues		\$94,083	\$57,480,540	\$7,680,527	-	-	\$65,255,150

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues				
Funding Source		FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
General Fund	General Fund	\$94,083	-	\$94,083
Enterprise Fund	Capital - Enterprise	\$7,975	-	\$7,975
	Enterprise Fund	\$60,169,215	\$2,696,650	\$57,472,565
Restricted Funds	Environmental Compliance Fee	\$29,977	-	\$29,977
	Greenfield WRP Joint Venture	\$6,540,769	-	\$6,540,769
	Local Streets Sales Tax	\$88,384	-	\$88,384
	Utility Replacement Extension and Renewal	\$1,021,397	-	\$1,021,397
Totals		\$67,951,800	\$2,696,650	\$65,255,150

FY 16/17 Operational Budget By Business Objective and Category						
Business Objective	FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
Wastewater	79.4	\$409,925	\$4,438,456	\$16,108,243	\$7,338,534	\$28,295,158
Water	164.5	\$86,285	\$12,760,106	\$12,742,683	\$14,067,568	\$39,656,642
Totals	243.9	\$496,210	\$17,198,562	\$28,850,926	\$21,406,102	\$67,951,800

Department Operational Plans

Water Resources

Wastewater Business Objective

Mission

Provide reliable, high quality, and environmentally responsible wastewater services at fair and reasonable rates for the people in our community.

Desired Outcomes

- Wastewater treatment is cost effective.
- The system reliably collects and treats wastewater and delivers reclaimed water.
- Treated wastewater meets all regulations for beneficial reuse.
- The environment is protected from wastewater contamination.

Performance Measures

Performance Measure Name	Unit of Measure	FY 15/16 Target	FY 15/16 YTD Actual	FY 16/17 Target
Inspection of Sewer Lines	# miles sewer line inspected	80	0	80
This target was established because we have determined our entire system (1600 miles) needs to be inspected within 20 years. The target of 20 miles per quarter would give us 80 miles of pipe inspected every year which is 5% of then whole system.				
Sanitary Sewer Overflows	# san sewer overflows	0	0	0
Our goal is to have 0 SSO's in any given year. Based on historical actual SSO's our target is to have 0 SSO's				

Department Operational Plans

Water Resources

Wastewater Business Objective

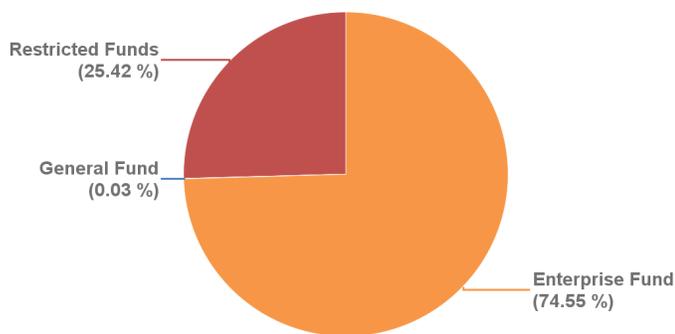
Operational History by Funding Source

Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
Enterprise Fund	\$16,239,546	\$20,465,971	\$21,093,926
General Fund	-	\$7,648	\$7,750
Restricted Funds	\$5,846,231	\$7,363,916	\$7,193,482
Total	\$22,085,777	\$27,837,535	\$28,295,158

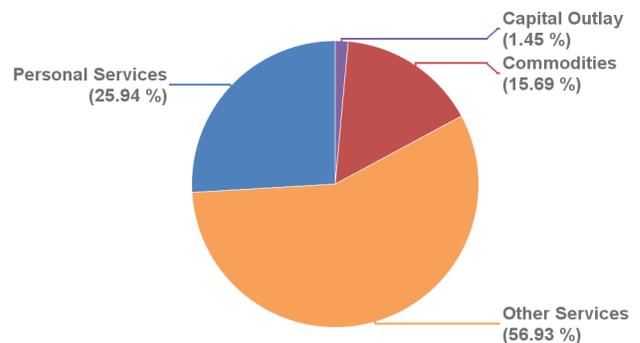
Operational History by Category

Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		76.85	79.4
Personal Services	\$6,787,465	\$6,817,954	\$7,338,534
Other Services	\$11,408,010	\$15,640,064	\$16,108,243
Commodities	\$3,702,881	\$5,129,517	\$4,438,456
Capital Outlay	\$187,421	\$250,000	\$409,925
Total	\$22,085,777	\$27,837,535	\$28,295,158

**Water Resources
FY 16/17 Operational Funding
\$28,295,158**



**Water Resources
FY 16/17 Operational Category
\$28,295,158**



Department Operational Plans

Water Resources

Wastewater Business Objective

FY 16/17 Operational Budget By Core Business Process and Funding Source

Core Business Process		Enterprise Fund	General Fund	Grant Funds	Other Funds	Restricted Funds	FY 16/17 Budget
Expenditure	Wastewater Collection	\$4,090,202	\$7,750	-	-	\$29,977	\$4,127,929
	Wastewater Treatment	\$17,003,724	-	-	-	\$7,163,505	\$24,167,229
Expenditure Total		\$21,093,926	\$7,750	-	-	\$7,193,482	28,295,158
Revenue	Wastewater Collection	\$825,000	-	-	-	-	\$825,000
	Wastewater Treatment	\$1,500,000	-	-	-	-	\$1,500,000
Revenue Total		\$2,325,000	-	-	-	-	2,325,000
Expenditures Net of Revenues		\$18,768,926	\$7,750	-	-	\$7,193,482	\$25,970,158

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
Enterprise Fund	Capital - Enterprise	\$350	-	\$350
	Enterprise Fund	\$21,093,576	\$2,325,000	\$18,768,576
General Fund	General Fund	\$7,750	-	\$7,750
Restricted Funds	Environmental Compliance Fee	\$29,977	-	\$29,977
	Greenfield WRP Joint Venture	\$6,540,769	-	\$622,736
	Utility Replacement Extension and Renewal	\$622,736	-	\$6,540,769
Totals		\$28,295,158	\$2,325,000	\$25,970,158

FY 16/17 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
Wastewater Collection	24.8	-	\$1,290,810	\$532,861	\$2,304,258	\$4,127,929
Wastewater Treatment	54.6	\$409,925	\$3,147,646	\$15,575,382	\$5,034,276	\$24,167,229
Totals	79.4	\$409,925	\$4,438,456	\$16,108,243	\$7,338,534	\$28,295,158

Department Operational Plans

Water Resources

Water Business Objective

Mission

Provide reliable, high quality water services at fair and reasonable rates for the people in our community.

Desired Outcomes

- Mesa's water demands are met.
- Mesa's water is safe and reliable.
- Mesa's water quality meets Mesa's goals for taste, odor, and fluoride.
- Water is provided in a cost-effective manner.

Performance Measures

Performance Measure Name	Unit of Measure	FY 15/16 Target	FY 15/16 YTD Actual	FY 16/17 Target
Distribution System Water Losses	% water lost from system	10	0	10
This target was established from American Water Works standards for percentage of water lost in the water system.				
Waterline Breaks	# leaks&breaks/100 miles pipe	12	0	9
Target is based on American Water Works Association (AWWA) standard for leaks and breaks per 100 miles of pipe in the water system.				

Department Operational Plans

Water Resources

Water Business Objective

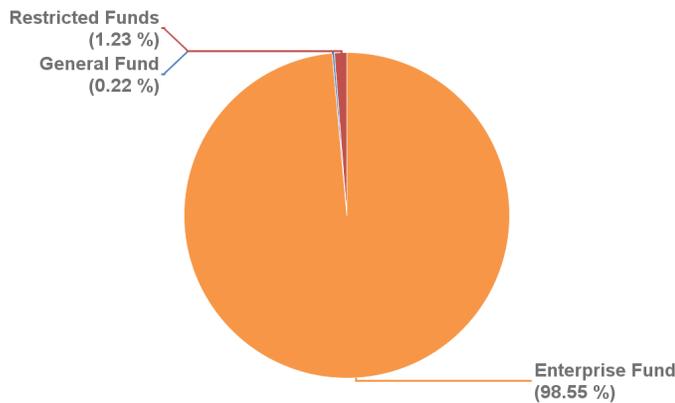
Operational History by Funding Source

Funding Source	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
Enterprise Fund	\$34,063,321	\$38,306,406	\$39,083,264
General Fund	\$106,191	\$82,012	\$86,333
Restricted Funds	\$87,384	\$1,032,047	\$487,045
Total	\$34,256,895	\$39,420,465	\$39,656,642

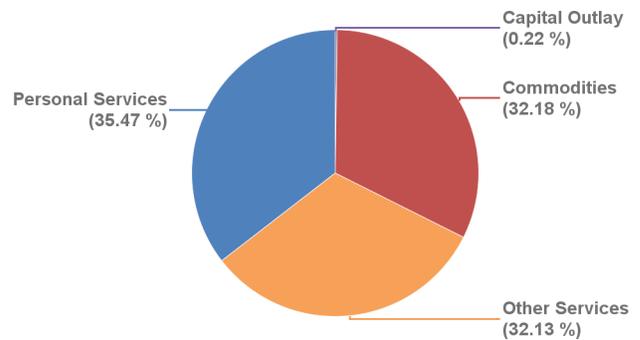
Operational History by Category

Category	FY 14/15 Actuals	FY 15/16 Budget	FY 16/17 Budget
FTE		164.0	164.5
Personal Services	\$13,656,232	\$13,602,123	\$14,067,568
Other Services	\$10,263,214	\$12,046,377	\$12,742,683
Commodities	\$10,324,571	\$13,771,965	\$12,760,106
Capital Outlay	\$12,879	-	\$86,285
Total	\$34,256,895	\$39,420,465	\$39,656,642

**Water Resources
FY 16/17 Operational Funding
\$39,656,642**



**Water Resources
FY 16/17 Operational Category
\$39,656,642**



Department Operational Plans

Water Resources

Water Business Objective

FY 16/17 Operational Budget By Core Business Process and Funding Source

Core Business Process	Enterprise Fund	General Fund	Grant Funds	Other Funds	Restricted Funds	FY 16/17 Budget
Expenditure Reclaimed	\$10,651,502	-	-	-	-	\$10,651,502
Water Distribution	\$14,809,450	\$86,333	-	-	\$375,052	\$15,270,835
Water Treatment	\$13,622,312	-	-	-	\$111,993	\$13,734,305
Expenditure Total	\$39,083,264	\$86,333	-	-	\$487,045	39,656,642
Revenue Reclaimed	\$320,750	-	-	-	-	\$320,750
Water Distribution	\$50,900	-	-	-	-	\$50,900
Revenue Total	\$371,650	-	-	-	-	371,650
Expenditures Net of Revenues	\$38,711,614	\$86,333	-	-	\$487,045	\$39,284,992

FY 16/17 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 16/17 Expenditures	FY 16/17 Revenues	FY 16/17 Expenditures Net of Revenues
Enterprise Fund Capital - Enterprise	\$7,625	-	\$7,625
Enterprise Fund	\$39,075,639	\$371,650	\$38,703,989
General Fund General Fund	\$86,333	-	\$86,333
Restricted Funds Local Streets Sales Tax	\$88,384	-	\$88,384
Utility Replacement Extension and Renewal	\$398,661	-	\$398,661
Totals	\$39,656,642	\$371,650	\$39,284,992

Department Operational Plans

Water Resources

Water Business Objective

FY 16/17 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Capital Outlay	Commodities	Other Services	Personal Services	FY 16/17 Budget
Reclaimed	1.7	-	\$10,112,190	\$342,950	\$196,362	\$10,651,502
Water Distribution	139.4	-	\$1,133,392	\$2,486,311	\$11,651,132	\$15,270,835
Water Treatment	23.4	\$86,285	\$1,514,524	\$9,913,422	\$2,220,074	\$13,734,305
Totals	164.5	\$86,285	\$12,760,106	\$12,742,683	\$14,067,568	\$39,656,642



Financial Schedules



Fiscal Year
2016-2017
City of Mesa, Arizona

Fund Types

The financial transactions of the City are recorded in individual funds. A fund is a grouping of related accounts used to maintain control over resources that have been designated for specific activities or objectives. The City uses fund accounting to ensure compliance with finance-related legal requirements, as well as for managerial control in order to demonstrate fiduciary responsibility over the assets of the City. Types of funds used by the City include governmental funds, proprietary funds and fiduciary funds.

Governmental Funds

The *General Fund* accounts for all revenues and expenditures used to finance the traditional services associated with a municipal government that are not accounted for in other funds. In Mesa, these services include general government, public safety, culture and recreation, and any other activity for which a special fund has not been created. The General Fund includes:

- The *Capital – General Fund* is used for capital purchases funded by the General Fund. The use of a separate capital fund allows for easier tracking of capital expenditures and provides more accurate comparisons between years in the General Fund.
- The *General Fund* is the primary operating fund of the City.

Restricted Funds are used to account for specific revenues that are restricted to expenditures for particular purposes. The City's Restricted Funds include the following:

- The *Arts and Culture Fund* was established to allow for easier tracking and management of the financial aspect of the various activities of the Mesa Arts Center, the i.d.e.a. Museum and the Museum of Natural History. These facilities rely on admission fees and ticket sales to augment the City of Mesa's General Fund contribution. Revenues collected at the different venues will be allocated to this fund. The General Fund contribution will be set at a fixed amount each fiscal year and transferred to the new fund.
- The *Cemetery Fund* accounts for Cemetery expenditures and revenues from cemetery sales and services.
- The *Cemetery Reserve Fund* accounts for revenues and expenditures for the perpetual care of interment spaces in the Cemetery. A perpetual care fee is charged on all spaces and the interest earned from the accumulation of these fees provides for perpetual care of the spaces.
- The *Community Facilities Districts (Capital and Operating) Funds* account for large-scale, comprehensively-planned infrastructure development that promotes innovative and sustainable residential and non-residential land use.
- The *Economic Investment Fund* accounts for the investment of funds to help sustain and grow the business environment in the City of Mesa.

- The *Environmental Compliance Fee Fund* was established to comply with the mandated Federal, State and County requirements regarding environmental standards. A flat fee is charged per account, each month to all City of Mesa utility customers. Revenues from this fee offset mandated compliance expenses such as maintenance of storm water retention basins and air quality standards.
- The *Falcon Field Airport Fund* is used to account for all of the activities of the city-owned airport.
- The *Greenfield Water Reclamation Plant Joint Venture Fund* accounts for the Greenfield Water Reclamation Plant which is run by the City but which also treats sewage from portions of Mesa, Gilbert, Queen Creek and the Gila River Indian Community.
- The *Highway User Revenue Fund* (HURF) accounts for capital projects and maintenance of the City's streets and highways, as mandated by the Arizona Revised Statutes. Financing for this fund is provided by state-shared fuel taxes.
- The *Local Streets Sales Tax Fund* accounts for voter-approved revenue dedicated to the Streets program. This fund provides the matching requirement to obtain Maricopa Association of Governments (MAG) Proposition 400 monies, and provides a local revenue source to fund street operations and maintenance.
- The *Mesa Arts Center Restoration Fee Fund* has been established as a replacement fund to provide for future repairs and maintenance of the Mesa Arts Center. The revenues in this fund are collected as a ticket surcharge for events that take place at the Mesa Arts Center.
- The *Quality of Life Sales Tax Fund* is used for voter-approved revenue dedicated to the following programs: Law Enforcement, Fire and Medical, Parks and Recreation, Library, Aquatics, Arts and Culture and Transportation.
- The *Restricted Programs Fund* was established to account for other restricted funds such as sponsorships or restricted donations.
- The *Solid Waste Development Fee Fund* was established to account for the development fee which is collected to cover the cost of new equipment needed to support the growth of residential collection for trash and recycling including the cost of vehicles, barrels and bins.
- The *Special Programs Fund* was established to account for funds that are restricted by decision of City management and not by law or designation of the donor or sponsor.
- The *TOPAZ Joint Venture Fund* accounts for revenue and expenditures related to the City of Mesa's joint venture in the Trunked Open Arizona Network (TOPAZ) which provides voice and data communication systems for public safety and municipal uses to Mesa as well as a number of other cities in the area.

- The *Transit Fund* accounts for all transit-related funding sources and expenditures including Local Transportation Assistance Fund (LTAF) monies. The main source of funding is a transfer from the General Fund.
- The *Transportation Fund* accounts for Maricopa Association of Government (MAG) Proposition 400 sales tax funds that are allocated to local subdivisions for transportation projects in the Regional Transportation Plan (RTP).
- The *Utility Replacement Extension and Renewal Fund* is designed to account for replacement costs for the City's utilities (Electric, Gas, Water, Wastewater and Solid Waste). Funds are transferred from the Enterprise Fund to support the replacement of utility vehicles, projects and infrastructure per utility revenue bond requirements.
- The *Vehicle Replacement Fund* is designed to account for replacement costs for the City's fleet of vehicles. Funds are transferred from the General Fund to support the replacement of vehicles.

Impact Fee Funds are designed to provide funding to ensure that new development bears a proportionate share of the cost of improvements to the City's parks, law enforcement facilities, fire facilities and equipment, and utility infrastructure. These funds are provided through the collection of development impact fees.

Grant Funds are designed to account for all grant monies that are received by the City. They include:

- The *Community Development Block Grant Fund* accounts for Federal grant funds that are provided on an annual basis that can be used to revitalize neighborhoods, expand affordable housing and economic opportunities, and/or improve community facilities and services, principally to benefit low and moderate income persons.
- The *Grants – Enterprise Fund* is designed to account for contributions by the State or Federal government or other organizations to support a particular function that would typically be accounted for under the Enterprise Funds.
- The *Grants – General Government Fund* is designed to account for contributions by the State or Federal government or other organizations to support a particular function.
- The *HOME (Home Ownership Made Easier) Fund* accounts for grant funds received to help communities expand the supply of decent, safe, sanitary and affordable housing, with primary attention to housing for low income families.
- The *Section 8 (Housing Choice Voucher Program) Fund* accounts for grant funds received to provide rental assistance to low-income families for decent, safe, and sanitary housing by contracting with private owners and subsidizing a portion of the family's monthly rent.

Debt Service Funds are used to account for the payment of long-term debt principal and interest. The City's Debt Service Funds include:

- The *Capital Lease Redemption Fund* accumulates resources for the payment of principal and interest requirements of capital leases relating to the acquisition of land, computer equipment, communication equipment, police helicopters and various public improvements within the City.
- *Community Facilities Districts – Debt Fund* accumulates resources for the payment of principal and interest requirements of large-scale, comprehensively-planned infrastructure development that promotes innovative and sustainable residential and non-residential land use.
- The *Court Construction Fee Fund* was established to assist with the payment of debt for the construction of a new court facility. Funds are provided through the collection of a surcharge on fines levied by Mesa Municipal Court.
- The *General Obligation Bond Redemption Fund* accounts for payment of the principal and interest requirements of the City’s General Obligation Bonds. Funding is provided by secondary property tax revenue and a transfer from the General Fund.
- The *General Obligation Bond Refunding Fund* accounts for the revenues and expenditures related to the possible refunding of existing General Obligation Bonds due to more favorable interest rates.
- The *Highway Project Advancement Notes (HPAN) Fund* accounts for the payment of principal and interest requirements for Highway Project Advancement Notes. HPANs are issued to finance highway infrastructure.
- The *Highway User Revenue Bond Redemption Fund* accounts for the payment of principal and interest requirements of the City’s Highway User Revenue Bonds. Revenues are provided by a transfer from the Highway User Revenue Fund.
- The *Non-Utility Bond Redemption Fund* accounts for the payment of principal and interest requirements for non-utility economic investment projects.
- The *Special Improvements District Bond Redemption Fund* accounts for the payment of the Special Improvement District Bonds that are issued to finance the costs of improvements which are paid from special assessments levied against the benefited properties.
- The *Transportation Project Advancement Notes (TPAN) Fund* accounts for the payment of principal and interest of Transportation Project Advancement Notes issued to finance transit infrastructure.
- The *Utility Systems Bond Redemption Fund* accounts for the payment of principal and interest requirements of financing the construction and maintenance of utility system infrastructure. Debt service on utility system bonds is funded by revenue from customer utility rate charges.

- The *Utility Systems Bond Refunding Fund* accounts for the revenues and expenditures related to the possible refunding of existing Utility Systems Bonds due to more favorable interest rates.
- The *Utility Systems GO Bond Redemption Fund* accumulates resources for the payment of principal and interest requirements of General Obligation bonds used to finance the construction and maintenance of utility system infrastructure. Debt service on utility system bonds is funded by revenue from customer utility rate charges.
- The *WIFA Redemption Fund* accumulates resources for the payment of principal and interest requirements of using Arizona Water Infrastructure Finance Authority (WIFA) financing to construct and maintain water and wastewater infrastructure. Debt service on WIFA bonds is funded by revenue from water and wastewater customer utility rate charges.

Bond Funds are used to account for bond proceeds to be used only for the construction of approved bond capital projects. These projects include: new park site acquisitions as well as park improvements; public safety buildings; the construction of drains, basins, channels and other storm sewer improvements; right-of-way acquisitions and street improvements; utility (Electric, Gas, Solid Waste, Wastewater and Water) infrastructure construction, upgrades and acquisitions; and the construction of spring training baseball facilities.

Proprietary Funds

The *Enterprise Fund* is used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or where the governing body has decided that a periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes. Enterprise Funds include:

- The *Capital – Enterprise Fund* which is used for purchases funded by the Enterprise Fund. The use of a separate capital fund allows for easier tracking of capital expenditures and provides more accurate comparisons between years in the Enterprise Fund.
- The *Enterprise Fund* which is utilized to account for city-owned electric, gas, water, wastewater, solid waste and district cooling systems, as well as the city-owned golf course, the Mesa Convention Center, the Hohokam Stadium and Cubs Spring Training facilities.

Internal Service Funds account for goods or services provided by one department to other departments or agencies of the City, on a cost reimbursement basis. These services include fleet services, a print shop, and a materials warehouse.

Fiduciary Funds

Agency Funds account for assets held by the City as an agent for individuals, private organizations, other governments and/or other funds. Agency Funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

Trust Funds are held in a trustee capacity and account for all assets and activities that are restricted to a specific purpose in accordance with the formal intent of the trust. The principal of the fund can only be expended to forward the activity specified, such as an employee benefits plan, self-insurance for property and public liability, and worker's compensation.

Budget Basis of Accounting

The basis of budgeting is the method used to determine when revenues and expenditures are recognized for budgetary purposes. This documents the key differences between generally accepted accounting principles (GAAP) and the employed budgetary basis to ensure consistency from year to year and equitably communicate the planned costs for major service areas and capital projects.

The City of Mesa uses the modified accrual basis of accounting for governmental funds. Revenues are recognized when they become measurable and available to finance City operations. "Available" means "collectable" within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are generally recognized when the related fund liability is incurred.

An exception to this general rule is interest on long-term debt, which is recorded when due.

The accrual basis of accounting is used for Proprietary Funds. Revenues are recognized in the accounting period in which they are earned and become measurable. Expenditures are recognized when they are incurred.

The Fund Statements in the Comprehensive Annual Financial Report (CAFR) present the status of the City's finances on the basis of "generally accepted accounting principles" (GAAP). In most cases, this conforms to the way the City prepares its budget with the following major exceptions:

- a. Compensated absence liabilities that are expected to be liquidated with expendable available financial resources are accrued as earned by employees (GAAP), as opposed to being expended when paid (budget).
- b. Principal payments on long-term debt within the Enterprise Fund are applied to the outstanding liability on a GAAP basis, as opposed to being expended on a budget basis.
- c. Capital outlays within the Enterprise Fund are recorded as assets on a GAAP basis and expended on a budget basis.
- d. Depreciation expense is recorded on a GAAP basis only.

The Comprehensive Annual Financial Report presents fund expenditures and revenues on both a GAAP basis and budget basis for comparison purposes.

The City of Mesa CAFR can be found at: www.mesaaz.gov/city-hall/accounting.

City of Mesa, Arizona
Summary of Estimated Revenues and Expenditures
Fiscal Year 2016/17 - Adopted

City of Mesa, Arizona

348

Executive Budget Plan 2016/17

Fiscal Year	Schedule	FUND TYPES											
		General Fund	Enterprise Fund	Restricted Funds	Internal Service Funds	Impact Fee Funds	Grant Funds	Trust Funds	Debt Service Funds	Bond Funds	Contingency Fund	Total All Funds	
2014/15	Actual Expenditures/Expenses	E	\$324,132,305	\$153,653,031	\$126,087,512	\$632,129	\$360	\$32,577,475	\$75,568,390	\$144,922,246	\$100,956,025	-	\$958,529,474
2015/16	Adopted Budgeted Expenditures/Expenses	E	\$348,381,854	\$171,631,533	\$243,367,036	\$5,014,106	-	\$55,032,404	\$78,871,430	\$379,244,637	\$256,903,000	\$71,554,000	\$1,610,000,000
2016/17	Estimated Fund Balance at July 1, 2016	D	\$71,599,746	\$71,206,985	\$127,935,291	\$512,828	\$9,687,258	\$454,712	\$59,623,695	\$19,587,425	\$91,930,117	-	\$452,538,057
2016/17	Primary Property Tax Levy	B	-	-	-	-	-	-	-	-	-	-	-
2016/17	Secondary Property Tax Levy	B	-	-	-	-	-	-	-	\$33,441,000	-	-	\$33,441,000
2016/17	Estimated Revenues Other than Property Taxes	C	\$265,818,099	\$346,069,842	\$169,182,237	\$7,406,561	\$8,875,619	\$44,818,580	\$90,064,085	\$36,902,068	-	\$13,000,000	\$982,137,091
2016/17	Other Financing Sources	D	-	-	\$3,750,000	-	-	-	-	\$185,400,000	\$254,801,000	-	\$443,951,000
2016/17	Interfund Transfers In	D	\$118,451,479	\$5,750,000	\$32,420,507	-	\$749,377	-	-	\$89,400,397	-	-	\$246,771,760
2016/17	Interfund Transfers Out	D	\$(31,721,182)	\$(188,637,233)	\$(18,397,013)	-	\$(7,236,632)	-	-	\$(779,700)	-	-	\$(246,771,760)
2016/17	Total Financial Resources Available		\$424,148,142	\$234,389,594	\$314,891,022	\$7,919,389	\$12,075,622	\$45,273,292	\$149,687,780	\$363,951,190	\$346,731,117	\$13,000,000	\$1,912,067,148
2016/17	Budget Expenditures/Expenses	E	\$364,637,547	\$175,849,469	\$221,221,169	\$7,406,561	-	\$45,645,895	\$97,314,653	\$364,872,706	\$258,581,000	\$134,471,000	\$1,670,000,000

<u>Expenditure Limitation Comparison</u>	<u>2015/16</u>	<u>2016/17</u>
Budget Expenditures/Expenses	\$1,610,000,000	\$1,670,000,000
Less Estimated Exclusions	\$(1,610,000,000)	\$(1,670,000,000)
Amount Subject to the Expenditure Limitation	-	-
EEC Expenditure Limitation	\$545,882,614	\$559,918,849
Over (Under) State Limit	\$(545,882,614)	\$(559,918,849)

The Fund Types above include the following funds:

General Fund - General Fund and Capital-General Fund.

Enterprise Fund - Enterprise Fund and Capital-Enterprise.

Restricted Funds - Arts & Culture, Cemetery, Cemetery Reserve, Community Facilities Districts - Capital, Community Facilities Districts - Operating, Economic Investment, Environmental Compliance Fee, Falcon Field Airport, Greenfield WRP Joint Venture, Highway User Revenue Fund, Local Streets Sales Tax, Mesa Arts Center Restoration Fee, Quality of Life Sales Tax, Restricted Programs, Solid Waste Development Fee, Special Programs, TOPAZ Joint Venture, Transit, Transportation, Utility Replacement Extension & Renewal and Vehicle Replacement.

Internal Service Funds - Fleet, Print Shop and Warehouse.

Impact Fee Funds - Cultural Facility, Fire, General Government Facility, Library, Parks, Police, Stormwater, Wastewater and Water.

Grant Funds - Community Development Block Grant, Grants-Enterprise, Grants-Gen. Gov., HOME and Section 8.

Trust Funds - Employee Benefit, Property and Public Liability and Workers Compensation.

Debt Service Funds -Community Facilities Districts - Debt, Court Construction Fee, General Obligation Bond, Highway Project Advancement Notes, Highway User Revenue Bond, Non Utility Bond, Special Improvement District Bond, Transportation Project Advancement Notes, Utility Systems Bond, Utility Systems GO Bond and WIFA.

Bond Funds - Electric, Gas, Parks, Public Safety, Solid Waste, Spring Training, Streets, Wastewater and Water.

Contingency Fund - Contingency

Tax Levy and Tax Rate Information

	<u>FY 2015/16</u>	<u>FY 2016/17</u>
Maximum allowable primary property tax levy	<u><u>N/A</u></u>	<u><u>N/A</u></u>
Amount received from primary property taxation in excess of the sum of that year's maximum allowable primary property tax levy	<u><u>N/A</u></u>	
Property tax levy amounts:		
Primary property taxes	N/A	N/A
Secondary property taxes	\$33,439,694 *	\$33,440,629 *
Total property tax levy amounts	<u><u>\$33,439,694</u></u>	<u><u>\$33,440,629</u></u>
Property taxes collected:**		
Primary property taxes:		
Current year's levy	N/A	
Prior years' levies	N/A	
Total primary property taxes	<u>N/A</u>	
Secondary property taxes:		
Current year's levy	\$33,439,361 **	
Prior years' levies	-	
Total secondary property taxes	<u>\$33,439,361</u>	
Total property taxes collected	<u><u>\$33,439,361</u></u>	
Property tax rates:		
City tax rate:		
Primary property tax rate	N/A	N/A
Secondary property tax rate	1.2125	1.1578
Total city tax rate	<u><u>1.2125</u></u>	<u><u>1.1578</u></u>
Special assessment district tax rates:		
Number of special assessment districts for which secondary property taxes are levied.	<u><u>0</u></u>	<u><u>0</u></u>

*The 2015/16 and 2016/17 secondary property tax levy amounts on this page were revised from the budgeted levy to the actual levy amount.

**Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

**Summary of Revenues by Source
Fiscal Year 2016/17**

Source	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
Taxes			
Sales and Use Taxes	\$146,336,886	\$148,468,000	\$156,328,000
Property Taxes	\$34,022,086	\$33,440,000	\$33,441,000
Transient Occupancy Taxes	\$3,079,912	\$2,515,000	\$3,000,000
Other Taxes	\$30,287	-	-
Total Taxes	\$183,469,171	\$184,423,000	\$192,769,000
Intergovernmental			
Federal Grants and Reimbursements	\$32,018,752	\$57,494,476	\$57,850,224
State Shared Revenues	\$145,266,056	\$146,376,000	\$157,755,000
State Grants and Reimbursements	\$6,276,432	\$6,897,306	\$780,191
County and Other Governments Revenues	\$6,733,953	\$29,904,084	\$16,105,019
Total Intergovernmental	\$190,295,193	\$240,671,866	\$232,490,434
Sales and Charges for Services			
General	\$27,469,118	\$31,292,595	\$31,011,559
Culture and Recreation	\$7,589,146	\$9,009,200	\$7,578,000
Enterprise	\$333,112,939	\$359,019,000	\$370,230,000
Total Sales and Charges for Services	\$368,171,203	\$399,320,795	\$408,819,559
Licenses Fees Permits			
Business Licenses	\$4,298,337	\$3,681,000	\$4,309,000
Permits	\$12,089,180	\$12,686,000	\$12,392,000
Fees	\$17,585,005	\$11,411,000	\$10,698,000
Court Fees	\$4,482,327	\$4,723,000	\$4,438,000
Culture and Recreation	\$661,710	\$426,000	\$476,000
Total Licenses Fees Permits	\$39,116,558	\$32,927,000	\$32,313,000
Fines and Forfeitures			
Court Fines	\$4,493,789	\$4,133,000	\$3,989,000
Other Fines	\$549,961	\$597,000	\$471,000
Total Fines and Forfeitures	\$5,043,750	\$4,730,000	\$4,460,000
Other Revenues			
Interest	\$3,040,116	\$791,000	\$1,777,000
Contributions and Donations	\$8,098,657	\$2,085,000	\$4,351,000
Other Financing Sources	\$25,728,540	\$191,154,000	\$189,150,000
Sale of Property	\$619,318	\$1,281,000	\$23,866,000
Self Insurance Contributions	\$78,370,011	\$81,813,000	\$89,652,000
Other Revenues	\$11,386,241	\$15,341,825	\$25,080,098
Total Other Revenues	\$127,242,883	\$292,465,825	\$333,876,098
Total City Revenues	\$913,338,758	\$1,154,538,486	\$1,204,728,091

Changes in accounting presentation affect comparisons between years.

This schedule does not include Other Financing Sources such as bonds and fund balance.

**Summary of Revenues by Fund
Fiscal Year 2016/17**

Source	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
General Fund			
General Fund	\$256,693,189	\$250,683,044	\$265,818,099
Capital - General Fund	\$353,792	-	-
Total General Fund	\$257,046,982	\$250,683,044	\$265,818,099
Enterprise Fund			
Capital - Enterprise	\$4,400,451	\$300,000	\$345,769,842
Enterprise Fund	\$322,992,376	\$337,742,467	\$300,000
Total Enterprise Fund	\$327,392,827	\$338,042,467	\$346,069,842
Restricted Funds			
Arts and Culture Fund	\$4,507	\$6,815,915	\$5,337,094
Cemetery	\$1,324,205	\$1,368,998	\$1,371,602
Cemetery Reserve	\$149,221	\$84,367	\$116,000
Community Facilities Districts - Capital	\$5,031,089	\$24,412,000	\$3,750,000
Community Facilities Districts - Operating	\$48,985	\$147,668	\$253,333
Economic Investment Fund	\$2,639,348	\$2,768,904	\$3,113,599
Environmental Compliance Fee	\$14,983,563	\$14,802,000	\$15,274,128
Falcon Field Airport	\$4,067,917	\$3,720,977	\$3,881,883
Greenfield WRP Joint Venture	\$6,881,330	\$18,092,336	\$21,184,100
Highway User Revenue Fund	\$33,951,443	\$34,281,093	\$37,691,409
Local Streets Sales Tax	\$26,179,191	\$26,149,941	\$28,082,740
Mesa Arts Center Restoration Fee	\$346,933	\$252,000	\$257,000
Quality of Life Sales Tax	\$20,884,581	\$21,209,736	\$22,358,650
Restricted Programs Fund	\$6,778,284	\$5,262,852	\$5,985,179
Solid Waste Development Fee	\$331,061	\$232,000	\$403,000
Special Programs Fund	\$2,014,671	\$949,119	\$712,644
TOPAZ Joint Venture Fund	\$3,430,049	\$6,699,943	\$3,187,478
Transit Fund	\$4,757,298	\$7,622,684	\$15,943,367
Transportation	\$64,117	\$19,126,332	\$3,805,797
Vehicle Replacement	\$35,271	\$848,953	\$223,234
Total Restricted Funds	\$133,903,068	\$194,847,818	\$172,932,237
Internal Service Funds			
Fleet Internal Service	\$112,101	\$412,532	\$835,919
Print Shop Internal Service	\$34,564	-	-
Warehouse Internal Service	\$212,709	\$5,014,106	\$6,570,642
Total Internal Service Funds	\$359,375	\$5,426,638	\$7,406,561
Impact Fee Funds			
Cultural Facility Impact Fee	\$311	-	-
Fire Impact Fee	\$763,662	\$386,314	\$424,945
Gen Govt Facility Impact Fee	\$732	-	-
Library Impact Fee	\$(7,561)	\$1,000	\$2,000
Parks Impact Fee	\$2,308,364	\$1,328,043	\$16,000
Police Impact Fee	\$1,180,617	\$580,183	\$638,201
Stormwater Drainage Impact Fee	\$603,235	\$417,658	\$466,424
Wastewater Impact Fee	\$5,789,747	\$3,562,307	\$3,996,538
Water Impact Fees	\$5,063,434	\$2,993,192	\$3,331,511
Total Impact Fee Funds	\$15,702,541	\$9,268,697	\$8,875,619

**Summary of Revenues by Fund
Fiscal Year 2016/17**

Source	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
Grant Funds			
Community Development Block Grant	\$6,854,199	\$10,856,579	\$13,027,814
Grants - Enterprise	\$2,551,080	\$3,348,333	\$2,788,178
Grants - Gen. Gov.	\$9,651,407	\$23,495,844	\$12,796,573
HOME	\$1,299,302	\$3,370,394	\$3,054,449
Section 8	\$11,553,387	\$12,607,252	\$13,151,566
Total Grant Funds	<u>\$31,909,375</u>	<u>\$53,678,402</u>	<u>\$44,818,580</u>
Trust Funds			
Customer Deposit Trust	\$(0)	-	-
Employee Benefit Trust	\$68,624,668	\$72,723,299	\$77,835,572
Property and Public Liability	\$2,522,177	\$5,255,085	\$6,655,085
Worker's Compensation	\$6,810,028	\$4,167,181	\$5,573,428
Total Trust Funds	<u>\$77,956,873</u>	<u>\$82,145,565</u>	<u>\$90,064,085</u>
Debt Service Funds			
Community Facilities Districts - Debt	\$1,058,382	\$1,925,471	\$2,091,847
Court Construction Fee	\$844,991	\$780,000	\$779,700
General Obligation Bond Redemption	\$34,334,303	\$66,216,302	\$84,199,699
Highway Project Advancement Notes	\$4,304,083	\$4,000,000	-
Highway User Revenue Bond Redemption	\$20,410,952	-	-
Non Utility Bond Redemption	\$4,890,903	\$4,867,152	\$27,811,685
Special Improvement District Bond Redemption	\$826,291	\$902,500	\$843,085
Transportation Project Advancement Notes	-	-	\$2,500,000
Utility Systems Bond Redemption	\$2,397,814	\$136,754,430	\$137,517,052
Total Debt Service Funds	<u>\$69,067,718</u>	<u>\$215,445,855</u>	<u>\$255,743,068</u>
Contingency Fund			
Contingency	-	\$5,000,000	\$13,000,000
Total Contingency Fund	<u>-</u>	<u>\$5,000,000</u>	<u>\$13,000,000</u>
Total City Revenues	<u><u>\$913,338,758</u></u>	<u><u>\$1,154,538,486</u></u>	<u><u>\$1,204,728,091</u></u>

Changes in accounting presentation affect comparisons between years.

This schedule does not include Other Financing Sources such as bonds and fund balance.

City of Mesa, Arizona
Summary of Revenues by Fund and Source
Fiscal Year 2016/17 - Adopted

Source	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
General Fund			
General Fund			
Taxes			
Sales and Use Taxes	\$100,594,225	\$101,806,581	\$107,196,170
Transient Occupancy Taxes	\$25,000	-	\$25,000
Other Taxes	\$30,287	-	-
Total Taxes	<u>\$100,649,512</u>	<u>\$101,806,581</u>	<u>\$107,221,170</u>
Intergovernmental			
Federal Grants and Reimbursements	\$261,102	\$304,743	\$327,790
State Shared Revenues	\$110,047,080	\$110,799,907	\$118,898,591
State Grants and Reimbursements	\$20,234	\$1,042,608	-
County and Other Governments Revenues	\$3,358,089	\$2,406,738	\$3,550,353
Total Intergovernmental	<u>\$113,686,504</u>	<u>\$114,553,996</u>	<u>\$122,776,734</u>
Sales and Charges for Services			
General	\$8,552,108	\$6,500,451	\$7,918,833
Culture and Recreation	\$7,489,282	\$2,698,496	\$2,742,237
Enterprise	\$48,257	\$31,481	-
Total Sales and Charges for Services	<u>\$16,089,647</u>	<u>\$9,230,428</u>	<u>\$10,661,070</u>
Licenses Fees Permits			
Business Licenses	\$4,139,100	\$3,681,000	\$4,309,000
Permits	\$10,574,018	\$10,998,891	\$10,892,000
Fees	\$1,162,412	\$1,451,082	\$1,171,291
Court Fees	\$2,890,453	\$3,148,000	\$2,897,270
Culture and Recreation	\$328,984	\$753	-
Total Licenses Fees Permits	<u>\$19,094,966</u>	<u>\$19,279,726</u>	<u>\$19,269,561</u>
Fines and Forfeitures			
Court Fines	\$4,146,776	\$3,833,000	\$3,728,765
Other Fines	\$412,786	\$310,965	\$351,235
Total Fines and Forfeitures	<u>\$4,559,561</u>	<u>\$4,143,965</u>	<u>\$4,080,000</u>
Other Revenues			
Interest	\$661,236	\$146,070	\$490,590
Contributions and Donations	\$302,356	\$329,826	\$39,441
Sale of Property	\$23,497	\$363,811	\$773,996
Self Insurance Contributions	\$473,463	-	-
Other Revenues	\$1,152,447	\$828,641	\$505,537
Total Other Revenues	<u>\$2,612,999</u>	<u>\$1,668,348</u>	<u>\$1,809,564</u>
Total General Fund	<u>\$256,693,189</u>	<u>\$250,683,044</u>	<u>\$265,818,099</u>
Capital - General Fund			
Intergovernmental			
Federal Grants and Reimbursements	\$38,820	-	-
Total Intergovernmental	<u>\$38,820</u>	<u>-</u>	<u>-</u>
Other Revenues			
Sale of Property	\$86,600	-	-
Other Revenues	\$228,372	-	-
Total Other Revenues	<u>\$314,972</u>	<u>-</u>	<u>-</u>
Total Capital - General Fund	<u>\$353,792</u>	<u>-</u>	<u>-</u>
Total General Fund	<u>\$257,046,982</u>	<u>\$250,683,044</u>	<u>\$265,818,099</u>

City of Mesa, Arizona
Summary of Revenues by Fund and Source
Fiscal Year 2016/17 - Adopted

Source	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
Enterprise Fund			
Capital - Enterprise			
Sales and Charges for Services			
Enterprise	\$533	-	-
Total Sales and Charges for Services	<u>\$533</u>	<u>-</u>	<u>-</u>
Other Revenues			
Contributions and Donations	\$4,399,918	\$300,000	\$300,000
Total Other Revenues	<u>\$4,399,918</u>	<u>\$300,000</u>	<u>\$300,000</u>
Total Capital - Enterprise	<u>\$4,400,451</u>	<u>\$300,000</u>	<u>\$300,000</u>
Enterprise Fund			
Taxes			
Transient Occupancy Taxes	\$998,820	\$776,000	\$700,000
Total Taxes	<u>\$998,820</u>	<u>\$776,000</u>	<u>\$700,000</u>
Intergovernmental			
County and Other Governments Revenues	\$157,500	\$157,500	\$157,500
Total Intergovernmental	<u>\$157,500</u>	<u>\$157,500</u>	<u>\$157,500</u>
Sales and Charges for Services			
Enterprise	\$314,660,274	\$330,574,808	\$338,579,156
General	\$311,468	\$195,234	\$174,900
Total Sales and Charges for Services	<u>\$314,971,742</u>	<u>\$330,770,042</u>	<u>\$338,754,056</u>
Licenses Fees Permits			
Fees	\$(36)	-	-
Permits	\$1,515,162	\$1,500,000	\$1,500,000
Total Licenses Fees Permits	<u>\$1,515,127</u>	<u>\$1,500,000</u>	<u>\$1,500,000</u>
Other Revenues			
Contributions and Donations	\$1,182,158	\$763,000	\$689,500
Interest	\$1,046,051	\$533,530	\$534,710
Other Revenues	\$2,863,664	\$3,174,159	\$3,366,840
Sale of Property	\$257,314	\$68,236	\$67,236
Total Other Revenues	<u>\$5,349,187</u>	<u>\$4,538,925</u>	<u>\$4,658,286</u>
Total Enterprise Fund	<u>\$322,992,376</u>	<u>\$337,742,467</u>	<u>\$345,769,842</u>
Total Enterprise Fund	<u>\$327,392,827</u>	<u>\$338,042,467</u>	<u>\$346,069,842</u>
Restricted Funds			
Arts and Culture Fund			
Sales and Charges for Services			
Culture and Recreation	\$806	\$6,250,504	\$4,955,763
Enterprise	-	\$31,481	\$31,481
General	\$3,669	\$352,331	\$349,850
Total Sales and Charges for Services	<u>\$4,475</u>	<u>\$6,634,316</u>	<u>\$5,337,094</u>
Licenses Fees Permits			
Culture and Recreation	-	\$175,247	-
Total Licenses Fees Permits	<u>-</u>	<u>\$175,247</u>	<u>-</u>
Other Revenues			
Interest	\$32	-	-
Other Revenues	-	\$6,352	-
Total Other Revenues	<u>\$32</u>	<u>\$6,352</u>	<u>-</u>
Total Arts and Culture Fund	<u>\$4,507</u>	<u>\$6,815,915</u>	<u>\$5,337,094</u>

City of Mesa, Arizona
Summary of Revenues by Fund and Source
Fiscal Year 2016/17 - Adopted

Source	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
Cemetery			
Sales and Charges for Services			
General	\$1,326,355	\$1,368,998	\$1,371,602
Total Sales and Charges for Services	<u>\$1,326,355</u>	<u>\$1,368,998</u>	<u>\$1,371,602</u>
Other Revenues			
Interest	\$835	-	-
Other Revenues	\$(2,985)	-	-
Total Other Revenues	<u>\$(2,150)</u>	<u>-</u>	<u>-</u>
Total Cemetery	<u>\$1,324,205</u>	<u>\$1,368,998</u>	<u>\$1,371,602</u>
Cemetery Reserve			
Sales and Charges for Services			
General	\$93,598	\$74,367	\$75,000
Total Sales and Charges for Services	<u>\$93,598</u>	<u>\$74,367</u>	<u>\$75,000</u>
Other Revenues			
Interest	\$55,623	\$10,000	\$41,000
Total Other Revenues	<u>\$55,623</u>	<u>\$10,000</u>	<u>\$41,000</u>
Total Cemetery Reserve	<u>\$149,221</u>	<u>\$84,367</u>	<u>\$116,000</u>
Community Facilities Districts - Capital			
Other Revenues			
Contributions and Donations	\$106,680	-	-
Other Financing Sources	\$4,924,409	\$24,412,000	\$3,750,000
Total Other Revenues	<u>\$5,031,089</u>	<u>\$24,412,000</u>	<u>\$3,750,000</u>
Total Community Facilities Districts - Capital	<u>\$5,031,089</u>	<u>\$24,412,000</u>	<u>\$3,750,000</u>
Community Facilities Districts - Operating			
Taxes			
Property Taxes	\$22,052	-	-
Total Taxes	<u>\$22,052</u>	<u>-</u>	<u>-</u>
Other Revenues			
Contributions and Donations	\$26,180	-	-
Interest	\$754	-	-
Other Revenues	-	\$147,668	\$253,333
Total Other Revenues	<u>\$26,933</u>	<u>\$147,668</u>	<u>\$253,333</u>
Total Community Facilities Districts - Operating	<u>\$48,985</u>	<u>\$147,668</u>	<u>\$253,333</u>
Economic Investment Fund			
Intergovernmental			
Federal Grants and Reimbursements	\$4,215	\$3,015	\$6,400
Total Intergovernmental	<u>\$4,215</u>	<u>\$3,015</u>	<u>\$6,400</u>
Sales and Charges for Services			
Enterprise	\$1,503,606	\$1,700,000	\$1,700,000
General	\$937,650	\$1,004,206	\$1,346,874
Total Sales and Charges for Services	<u>\$2,441,255</u>	<u>\$2,704,206</u>	<u>\$3,046,874</u>
Other Revenues			
Contributions and Donations	\$150,000	-	-
Interest	\$3,209	-	-
Other Revenues	\$40,669	\$61,683	\$60,325
Total Other Revenues	<u>\$193,878</u>	<u>\$61,683</u>	<u>\$60,325</u>
Total Economic Investment Fund	<u>\$2,639,348</u>	<u>\$2,768,904</u>	<u>\$3,113,599</u>

City of Mesa, Arizona
Summary of Revenues by Fund and Source
Fiscal Year 2016/17 - Adopted

Source	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
Environmental Compliance Fee			
Sales and Charges for Services			
General	\$14,929,053	\$14,800,000	\$15,233,128
Total Sales and Charges for Services	<u>\$14,929,053</u>	<u>\$14,800,000</u>	<u>\$15,233,128</u>
Other Revenues			
Interest	\$52,275	\$2,000	\$41,000
Other Revenues	\$2,235	-	-
Total Other Revenues	<u>\$54,510</u>	<u>\$2,000</u>	<u>\$41,000</u>
Total Environmental Compliance Fee	<u>\$14,983,563</u>	<u>\$14,802,000</u>	<u>\$15,274,128</u>
Falcon Field Airport			
Sales and Charges for Services			
Enterprise	\$3,840,037	\$3,710,942	\$3,855,848
Total Sales and Charges for Services	<u>\$3,840,037</u>	<u>\$3,710,942</u>	<u>\$3,855,848</u>
Other Revenues			
Interest	\$10,815	-	\$16,000
Self Insurance Contributions	\$205,773	-	-
Other Revenues	\$11,293	\$10,035	\$10,035
Total Other Revenues	<u>\$227,880</u>	<u>\$10,035</u>	<u>\$26,035</u>
Total Falcon Field Airport	<u>\$4,067,917</u>	<u>\$3,720,977</u>	<u>\$3,881,883</u>
Greenfield WRP Joint Venture			
Sales and Charges for Services			
Enterprise	\$6,881,330	\$18,092,336	\$21,184,100
Total Sales and Charges for Services	<u>\$6,881,330</u>	<u>\$18,092,336</u>	<u>\$21,184,100</u>
Total Greenfield WRP Joint Venture	<u>\$6,881,330</u>	<u>\$18,092,336</u>	<u>\$21,184,100</u>
Highway User Revenue Fund			
Intergovernmental			
State Shared Revenues	\$33,902,652	\$34,281,093	\$37,565,409
Total Intergovernmental	<u>\$33,902,652</u>	<u>\$34,281,093</u>	<u>\$37,565,409</u>
Sales and Charges for Services			
General	\$8,050	-	-
Total Sales and Charges for Services	<u>\$8,050</u>	<u>-</u>	<u>-</u>
Other Revenues			
Interest	\$40,741	-	\$126,000
Total Other Revenues	<u>\$40,741</u>	<u>-</u>	<u>\$126,000</u>
Total Highway User Revenue Fund	<u>\$33,951,443</u>	<u>\$34,281,093</u>	<u>\$37,691,409</u>
Local Streets Sales Tax			
Taxes			
Sales and Use Taxes	\$24,943,528	\$25,451,683	\$26,799,180
Total Taxes	<u>\$24,943,528</u>	<u>\$25,451,683</u>	<u>\$26,799,180</u>
Sales and Charges for Services			
Enterprise	\$94,700	-	-
General	\$243,900	\$130,000	\$611,600
Total Sales and Charges for Services	<u>\$338,600</u>	<u>\$130,000</u>	<u>\$611,600</u>

City of Mesa, Arizona
Summary of Revenues by Fund and Source
Fiscal Year 2016/17 - Adopted

Source	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
Licenses Fees Permits			
Business Licenses	\$86,838	-	-
Fees	\$70,052	\$102,057	\$51,000
Permits	-	\$187,109	-
Total Licenses Fees Permits	<u>\$156,890</u>	<u>\$289,166</u>	<u>\$51,000</u>
Fines and Forfeitures			
Other Fines	-	\$206,035	\$39,765
Total Fines and Forfeitures	<u>-</u>	<u>\$206,035</u>	<u>\$39,765</u>
Other Revenues			
Contributions and Donations	\$(600)	-	
Interest	\$519,639	\$71,000	\$191,000
Other Revenues	\$221,134	\$2,057	\$390,195
Total Other Revenues	<u>\$740,174</u>	<u>\$73,057</u>	<u>\$581,195</u>
Total Local Streets Sales Tax	<u>\$26,179,191</u>	<u>\$26,149,941</u>	<u>\$28,082,740</u>
Mesa Arts Center Restoration Fee			
Sales and Charges for Services			
Culture and Recreation	-	-	\$250,000
Total Sales and Charges for Services	<u>-</u>	<u>-</u>	<u>\$250,000</u>
Licenses Fees Permits			
Culture and Recreation	\$332,726	\$250,000	-
Total Licenses Fees Permits	<u>\$332,726</u>	<u>\$250,000</u>	<u>-</u>
Other Revenues			
Interest	\$14,207	\$2,000	\$7,000
Total Other Revenues	<u>\$14,207</u>	<u>\$2,000</u>	<u>\$7,000</u>
Total Mesa Arts Center Restoration Fee	<u>\$346,933</u>	<u>\$252,000</u>	<u>\$257,000</u>
Quality of Life Sales Tax			
Taxes			
Sales and Use Taxes	\$20,799,134	\$21,209,736	\$22,332,650
Total Taxes	<u>\$20,799,134</u>	<u>\$21,209,736</u>	<u>\$22,332,650</u>
Licenses Fees Permits			
Business Licenses	\$72,399	-	-
Total Licenses Fees Permits	<u>\$72,399</u>	<u>-</u>	<u>-</u>
Other Revenues			
Interest	\$13,048	-	\$26,000
Total Other Revenues	<u>\$13,048</u>	<u>-</u>	<u>\$26,000</u>
Total Quality of Life Sales Tax	<u>\$20,884,581</u>	<u>\$21,209,736</u>	<u>\$22,358,650</u>
Restricted Programs Fund			
Taxes			
Transient Occupancy Taxes	\$2,056,091	\$1,739,000	\$2,275,000
Total Taxes	<u>\$2,056,091</u>	<u>\$1,739,000</u>	<u>\$2,275,000</u>
Intergovernmental			
County and Other Governments Revenues	\$60,000	\$70,000	\$80,000
Total Intergovernmental	<u>\$60,000</u>	<u>\$70,000</u>	<u>\$80,000</u>
Sales and Charges for Services			
Culture and Recreation	\$99,057	\$50,000	-
General	-	\$3,603	-
Total Sales and Charges for Services	<u>\$99,057</u>	<u>\$53,603</u>	<u>-</u>

City of Mesa, Arizona
Summary of Revenues by Fund and Source
Fiscal Year 2016/17 - Adopted

Source	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
Licenses Fees Permits			
Court Fees	\$751,705	\$660,000	\$761,030
Fees	\$396,467	-	\$342,090
Total Licenses Fees Permits	<u>\$1,148,173</u>	<u>\$660,000</u>	<u>\$1,103,120</u>
Fines and Forfeitures			
Court Fines	\$347,013	\$300,000	\$260,235
Other Fines	\$137,175	-	-
Total Fines and Forfeitures	<u>\$484,189</u>	<u>\$300,000</u>	<u>\$260,235</u>
Other Revenues			
Contributions and Donations	\$1,540,664	\$692,174	\$747,059
Interest	\$34,221	-	-
Other Revenues	\$1,355,889	\$1,748,075	\$1,519,765
Total Other Revenues	<u>\$2,930,774</u>	<u>\$2,440,249</u>	<u>\$2,266,824</u>
Total Restricted Programs Fund	<u>\$6,778,284</u>	<u>\$5,262,852</u>	<u>\$5,985,179</u>
Solid Waste Development Fee			
Licenses Fees Permits			
Fees	\$327,254	\$232,000	\$400,000
Total Licenses Fees Permits	<u>\$327,254</u>	<u>\$232,000</u>	<u>\$400,000</u>
Other Revenues			
Interest	\$3,807	-	\$3,000
Total Other Revenues	<u>\$3,807</u>	<u>-</u>	<u>\$3,000</u>
Total Solid Waste Development Fee	<u>\$331,061</u>	<u>\$232,000</u>	<u>\$403,000</u>
Special Programs Fund			
Sales and Charges for Services			
Culture and Recreation	-	-	\$97,000
General	-	\$405,955	\$430,644
Total Sales and Charges for Services	<u>-</u>	<u>\$405,955</u>	<u>\$527,644</u>
Licenses Fees Permits			
Fees	-	\$358,164	-
Total Licenses Fees Permits	<u>-</u>	<u>\$358,164</u>	<u>-</u>
Fines and Forfeitures			
Other Fines	-	\$80,000	\$80,000
Total Fines and Forfeitures	<u>-</u>	<u>\$80,000</u>	<u>\$80,000</u>
Other Revenues			
Contributions and Donations	\$5,731	-	-
Interest	\$8,941	-	-
Other Revenues	\$1,999,999	\$105,000	\$105,000
Total Other Revenues	<u>\$2,014,671</u>	<u>\$105,000</u>	<u>\$105,000</u>
Total Special Programs Fund	<u>\$2,014,671</u>	<u>\$949,119</u>	<u>\$712,644</u>
TOPAZ Joint Venture Fund			
Intergovernmental			
County and Other Governments Revenues	\$427,976	\$1,648,616	\$2,063,101
Total Intergovernmental	<u>\$427,976</u>	<u>\$1,648,616</u>	<u>\$2,063,101</u>
Sales and Charges for Services			
General	-	\$4,487,007	\$1,124,377
Enterprise	\$1,202,044	-	-
Total Sales and Charges for Services	<u>\$1,202,044</u>	<u>\$4,487,007</u>	<u>\$1,124,377</u>

City of Mesa, Arizona
Summary of Revenues by Fund and Source
Fiscal Year 2016/17 - Adopted

Source	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
Other Revenues			
Interest	\$29	-	
Other Revenues	\$1,800,000	\$564,320	-
Total Other Revenues	<u>\$1,800,029</u>	<u>\$564,320</u>	<u>-</u>
Total TOPAZ Joint Venture Fund	<u>\$3,430,049</u>	<u>\$6,699,943</u>	<u>\$3,187,478</u>
Transit Fund			
Intergovernmental			
Federal Grants and Reimbursements	-	\$4,052,500	\$11,969,822
State Shared Revenues	\$1,316,324	\$1,295,000	\$1,291,000
County and Other Governments Revenues	\$2,300,423	\$165,280	\$178,599
Total Intergovernmental	<u>\$3,616,747</u>	<u>\$5,512,780</u>	<u>\$13,439,421</u>
Sales and Charges for Services			
Enterprise	\$12,078	\$10,800	\$12,264
General	\$1,051,490	\$1,970,443	\$2,369,192
Total Sales and Charges for Services	<u>\$1,063,568</u>	<u>\$1,981,243</u>	<u>\$2,381,456</u>
Other Revenues			
Other Revenues	\$76,983	\$128,661	\$122,490
Total Other Revenues	<u>\$76,983</u>	<u>\$128,661</u>	<u>\$122,490</u>
Total Transit Fund	<u>\$4,757,298</u>	<u>\$7,622,684</u>	<u>\$15,943,367</u>
Transportation			
Intergovernmental			
County and Other Governments Revenues	\$86,905	\$19,126,332	\$3,805,797
State Shared Revenues	-	-	-
Total Intergovernmental	<u>\$86,905</u>	<u>\$19,126,332</u>	<u>\$3,805,797</u>
Sales and Charges for Services			
General	\$(22,787)	-	-
Total Sales and Charges for Services	<u>\$(22,787)</u>	<u>-</u>	<u>-</u>
Total Transportation	<u>\$64,117</u>	<u>\$19,126,332</u>	<u>\$3,805,797</u>
Vehicle Replacement			
Other Revenues			
Sale of Property	\$35,271	\$848,953	\$223,234
Total Other Revenues	<u>\$35,271</u>	<u>\$848,953</u>	<u>\$223,234</u>
Total Vehicle Replacement	<u>\$35,271</u>	<u>\$848,953</u>	<u>\$223,234</u>
Total Restricted Funds	<u>\$133,903,068</u>	<u>\$194,847,818</u>	<u>\$172,932,237</u>
Internal Service Funds			
Fleet Internal Service			
Sales and Charges for Services			
Enterprise	\$2,929	-	-
Total Sales and Charges for Services	<u>\$2,929</u>	<u>-</u>	<u>-</u>
Other Revenues			
Sale of Property	\$3,927	-	-
Other Revenues	\$105,245	\$412,532	\$835,919
Total Other Revenues	<u>\$109,172</u>	<u>\$412,532</u>	<u>\$835,919</u>
Total Fleet Internal Service	<u>\$112,101</u>	<u>\$412,532</u>	<u>\$835,919</u>

City of Mesa, Arizona
Summary of Revenues by Fund and Source
Fiscal Year 2016/17 - Adopted

Source	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
Print Shop Internal Service			
Sales and Charges for Services			
General	\$34,564	-	-
Total Other Revenues	\$34,564	-	-
Total Print Shop Internal Service	\$34,564	-	-
Warehouse Internal Service			
Other Revenues			
Sale of Property	\$212,709	-	-
Other Revenues	-	\$5,014,106	\$6,570,642
Total Other Revenues	\$212,709	\$5,014,106	\$6,570,642
Total Warehouse Internal Service	\$212,709	\$5,014,106	\$6,570,642
Total Internal Service Funds	\$359,375	\$5,426,638	\$7,406,561
Impact Fee Funds			
Cultural Facility Impact Fee			
Other Revenues			
Interest	\$311	-	-
Total Other Revenues	\$311	-	-
Total Cultural Facility Impact Fee	\$311	-	-
Fire Impact Fee			
Licenses Fees Permits			
Fees	\$763,662	\$386,314	\$424,945
Total Licenses Fees Permits	\$763,662	\$386,314	\$424,945
Other Revenues			
Interest	\$(0)	-	-
Total Other Revenues	\$(0)	-	-
Total Fire Impact Fee	\$763,662	\$386,314	\$424,945
Gen Govt Facility Impact Fee			
Licenses Fees Permits			
Fees	\$732	-	-
Total Licenses Fees Permits	\$732	-	-
Total Gen Govt Facility Impact Fee	\$732	-	-
Library Impact Fee			
Licenses Fees Permits			
Fees	\$(11,856)	-	-
Total Licenses Fees Permits	\$(11,856)	-	-
Other Revenues			
Interest	\$4,295	\$1,000	\$2,000
Total Other Revenues	\$4,295	\$1,000	\$2,000
Total Library Impact Fee	\$(7,561)	\$1,000	\$2,000
Parks Impact Fee			
Licenses Fees Permits			
Fees	\$2,297,548	\$1,328,043	-
Total Licenses Fees Permits	\$2,297,548	\$1,328,043	-

City of Mesa, Arizona
Summary of Revenues by Fund and Source
Fiscal Year 2016/17 - Adopted

Source	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
Other Revenues			
Interest	\$10,816	-	\$16,000
Total Other Revenues	<u>\$10,816</u>	<u>-</u>	<u>\$16,000</u>
Total Parks Impact Fee	<u>\$2,308,364</u>	<u>\$1,328,043</u>	<u>\$16,000</u>
Police Impact Fee			
Licenses Fees Permits			
Fees	\$1,180,617	\$580,183	\$638,201
Total Licenses Fees Permits	<u>\$1,180,617</u>	<u>\$580,183</u>	<u>\$638,201</u>
Other Revenues			
Interest	\$0	-	-
Total Other Revenues	<u>\$0</u>	<u>-</u>	<u>-</u>
Total Police Impact Fee	<u>\$1,180,617</u>	<u>\$580,183</u>	<u>\$638,201</u>
Stormwater Drainage Impact Fee			
Licenses Fees Permits			
Fees	\$599,104	\$417,658	\$459,424
Total Licenses Fees Permits	<u>\$599,104</u>	<u>\$417,658</u>	<u>\$459,424</u>
Other Revenues			
Interest	\$4,130	-	\$7,000
Total Other Revenues	<u>\$4,130</u>	<u>-</u>	<u>\$7,000</u>
Total Stormwater Drainage Impact Fee	<u>\$603,235</u>	<u>\$417,658</u>	<u>\$466,424</u>
Wastewater Impact Fee			
Licenses Fees Permits			
Fees	\$5,752,038	\$3,562,307	\$3,918,538
Total Licenses Fees Permits	<u>\$5,752,038</u>	<u>\$3,562,307</u>	<u>\$3,918,538</u>
Other Revenues			
Interest	\$37,709	-	\$78,000
Total Other Revenues	<u>\$37,709</u>	<u>-</u>	<u>\$78,000</u>
Total Wastewater Impact Fee	<u>\$5,789,747</u>	<u>\$3,562,307</u>	<u>\$3,996,538</u>
Water Impact Fees			
Licenses Fees Permits			
Fees	\$5,047,010	\$2,993,192	\$3,292,511
Total Licenses Fees Permits	<u>\$5,047,010</u>	<u>\$2,993,192</u>	<u>\$3,292,511</u>
Other Revenues			
Interest	\$16,424	-	\$39,000
Total Other Revenues	<u>\$16,424</u>	<u>-</u>	<u>\$39,000</u>
Total Water Impact Fees	<u>\$5,063,434</u>	<u>\$2,993,192</u>	<u>\$3,331,511</u>
Total Impact Fee Funds	<u>\$15,702,541</u>	<u>\$9,268,697</u>	<u>\$8,875,619</u>
Grant Funds			
Community Development Block Grant			
Intergovernmental			
Federal Grants and Reimbursements	\$6,841,346	\$10,856,579	\$13,027,814
Total Intergovernmental	<u>\$6,841,346</u>	<u>\$10,856,579</u>	<u>\$13,027,814</u>
Other Revenues			
Interest	\$11,403	-	-
Other Revenues	\$1,451	-	-
Total Other Revenues	<u>\$12,853</u>	<u>-</u>	<u>-</u>
Total Community Development Block Grant	<u>\$6,854,199</u>	<u>\$10,856,579</u>	<u>\$13,027,814</u>

City of Mesa, Arizona
Summary of Revenues by Fund and Source
Fiscal Year 2016/17 - Adopted

Source	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
Grants - Enterprise			
Intergovernmental			
Federal Grants and Reimbursements	\$699,235	\$1,707,641	\$2,399,045
State Grants and Reimbursements	\$1,851,844	\$1,640,692	\$389,133
Total Intergovernmental	<u>\$2,551,080</u>	<u>\$3,348,333</u>	<u>\$2,788,178</u>
Total Grants - Enterprise	<u>\$2,551,080</u>	<u>\$3,348,333</u>	<u>\$2,788,178</u>
Grants - Gen. Gov.			
Intergovernmental			
County and Other Governments Revenues	\$343,060	\$1,329,618	\$1,269,669
Federal Grants and Reimbursements	\$8,542,715	\$21,807,020	\$11,121,287
State Grants and Reimbursements	\$512,604	\$214,006	\$391,058
Total Intergovernmental	<u>\$9,398,379</u>	<u>\$23,350,644</u>	<u>\$12,782,014</u>
Sales and Charges for Services			
Culture and Recreation	-	\$10,200	\$9,000
General	-	-	\$5,559
Total Sales and Charges for Services	<u>-</u>	<u>\$10,200</u>	<u>\$14,559</u>
Licenses Fees Permits			
Court Fees	-	\$135,000	-
Total Licenses Fees Permits	<u>-</u>	<u>\$135,000</u>	<u>-</u>
Other Revenues			
Contributions and Donations	\$251,689	-	-
Interest	\$1,226	-	-
Other Revenues	\$113	-	-
Total Other Revenues	<u>\$253,028</u>	<u>-</u>	<u>-</u>
Total Grants - Gen. Gov.	<u>\$9,651,407</u>	<u>\$23,495,844</u>	<u>\$12,796,573</u>
HOME			
Intergovernmental			
Federal Grants and Reimbursements	\$1,299,302	\$3,370,394	\$3,054,449
Total Intergovernmental	<u>\$1,299,302</u>	<u>\$3,370,394</u>	<u>\$3,054,449</u>
Total HOME	<u>\$1,299,302</u>	<u>\$3,370,394</u>	<u>\$3,054,449</u>
Section 8			
Intergovernmental			
Federal Grants and Reimbursements	\$11,546,291	\$12,603,852	\$13,142,866
Total Intergovernmental	<u>\$11,546,291</u>	<u>\$12,603,852</u>	<u>\$13,142,866</u>
Other Revenues			
Interest	\$7,096	\$3,400	\$8,700
Other Revenues	-	-	-
Total Other Revenues	<u>\$7,096</u>	<u>\$3,400</u>	<u>\$8,700</u>
Total Section 8	<u>\$11,553,387</u>	<u>\$12,607,252</u>	<u>\$13,151,566</u>
Total Grant Funds	<u>\$31,909,375</u>	<u>\$53,678,402</u>	<u>\$44,818,580</u>
Trust Funds			
Customer Deposit Trust			
Other Revenues			
Interest	\$(0)	-	-
Total Other Revenues	<u>\$(0)</u>	<u>-</u>	<u>-</u>
Total Customer Deposit Trust	<u>\$(0)</u>	<u>-</u>	<u>-</u>

City of Mesa, Arizona
Summary of Revenues by Fund and Source
Fiscal Year 2016/17 - Adopted

Source	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
Employee Benefit Trust			
Other Revenues			
Interest	\$0	\$15,000	-
Other Revenues	\$50,620	\$255,480	\$350,000
Self Insurance Contributions	\$68,574,048	\$72,452,819	\$77,485,572
Total Other Revenues	<u>\$68,624,668</u>	<u>\$72,723,299</u>	<u>\$77,835,572</u>
Total Employee Benefit Trust	<u>\$68,624,668</u>	<u>\$72,723,299</u>	<u>\$77,835,572</u>
Property and Public Liability			
Other Revenues			
Interest	\$(0)	-	-
Other Revenues	-	\$55,085	\$55,085
Self Insurance Contributions	\$2,522,177	\$5,200,000	\$6,600,000
Total Other Revenues	<u>\$2,522,177</u>	<u>\$5,255,085</u>	<u>\$6,655,085</u>
Total Property and Public Liability	<u>\$2,522,177</u>	<u>\$5,255,085</u>	<u>\$6,655,085</u>
Worker's Compensation			
Other Revenues			
Interest	\$0	\$7,000	\$7,000
Other Revenues	\$215,478	-	-
Self Insurance Contributions	\$6,594,550	\$4,160,181	\$5,566,428
Total Other Revenues	<u>\$6,810,028</u>	<u>\$4,167,181</u>	<u>\$5,573,428</u>
Total Worker's Compensation	<u>\$6,810,028</u>	<u>\$4,167,181</u>	<u>\$5,573,428</u>
Total Trust Funds	<u>\$77,956,873</u>	<u>\$82,145,565</u>	<u>\$90,064,085</u>
Debt Service Funds			
Community Facilities Districts - Debt			
Taxes			
Property Taxes	\$229,711	-	-
Total Taxes	<u>\$229,711</u>	<u>-</u>	<u>-</u>
Other Revenues			
Interest	\$3,693	-	-
Other Financing Sources	\$387,085	-	-
Other Revenues	\$437,893	\$1,925,471	\$2,091,847
Total Other Revenues	<u>\$828,671</u>	<u>\$1,925,471</u>	<u>\$2,091,847</u>
Total Community Facilities Districts - Debt	<u>\$1,058,382</u>	<u>\$1,925,471</u>	<u>\$2,091,847</u>
Court Construction Fee			
Licenses Fees Permits			
Court Fees	\$840,168	\$780,000	\$779,700
Total Licenses Fees Permits	<u>\$840,168</u>	<u>\$780,000</u>	<u>\$779,700</u>
Other Revenues			
Interest	\$4,823	-	-
Total Other Revenues	<u>\$4,823</u>	<u>-</u>	<u>-</u>
Total Court Construction Fee	<u>\$844,991</u>	<u>\$780,000</u>	<u>\$779,700</u>
General Obligation Bond Redemption			
Taxes			
Property Taxes	\$33,770,324	\$33,440,000	\$33,441,000
Total Taxes	<u>\$33,770,324</u>	<u>\$33,440,000</u>	<u>\$33,441,000</u>
Intergovernmental			
Federal Grants and Reimbursements	\$555,702	\$556,302	\$558,699
Total Intergovernmental	<u>\$555,702</u>	<u>\$556,302</u>	<u>\$558,699</u>

City of Mesa, Arizona
Summary of Revenues by Fund and Source
Fiscal Year 2016/17 - Adopted

Source	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
Other Revenues			
Interest	\$8,277	-	-
Other Financing Sources	-	\$32,220,000	\$50,200,000
Total Other Revenues	<u>\$8,277</u>	<u>\$32,220,000</u>	<u>\$50,200,000</u>
Total General Obligation Bond Redemption	<u>\$34,334,303</u>	<u>\$66,216,302</u>	<u>\$84,199,699</u>
Highway Project Advancement Notes			
Intergovernmental			
State Grants and Reimbursements	\$3,891,750	\$4,000,000	-
Total Intergovernmental	<u>\$3,891,750</u>	<u>\$4,000,000</u>	<u>-</u>
Other Revenues			
Interest	\$412,333	-	-
Total Other Revenues	<u>\$412,333</u>	<u>-</u>	<u>-</u>
Total Highway Project Advancement Notes	<u>\$4,304,083</u>	<u>\$4,000,000</u>	<u>-</u>
Highway User Revenue Bond Redemption			
Other Revenues			
Interest	\$10	-	-
Other Financing Sources	\$20,410,942	-	-
Total Other Revenues	<u>\$20,410,952</u>	<u>-</u>	<u>-</u>
Total Highway User Revenue Bond Redemption	<u>\$20,410,952</u>	<u>-</u>	<u>-</u>
Sales and Charges for Services			
Enterprise	\$4,867,152	\$4,867,152	\$4,867,151
Total Sales and Charges for Services	<u>\$4,867,152</u>	<u>\$4,867,152</u>	<u>\$4,867,151</u>
Other Revenues			
Interest	\$23,751	-	\$143,000
Sale of Property	-	-	\$22,801,534
Total Other Revenues	<u>\$23,751</u>	<u>-</u>	<u>\$22,944,534</u>
Total Non Utility Bond Redemption	<u>\$4,890,903</u>	<u>\$4,867,152</u>	<u>\$27,811,685</u>
Special Improvement District Bond Redemption			
Other Revenues			
Interest	\$550	-	-
Other Revenues	\$825,741	\$902,500	\$843,085
Total Other Revenues	<u>\$826,291</u>	<u>\$902,500</u>	<u>\$843,085</u>
Total Special Improvement District Bond Redemption	<u>\$826,291</u>	<u>\$902,500</u>	<u>\$843,085</u>
Other Revenues			
Other Financing Sources	-	-	\$2,500,000
Total Other Revenues	<u>-</u>	<u>-</u>	<u>\$2,500,000</u>
Total Transportation Project Advancement Notes	<u>-</u>	<u>-</u>	<u>\$2,500,000</u>
Utility Systems Bond Redemption			
Intergovernmental			
Federal Grants and Reimbursements	\$2,230,024	\$2,232,430	\$2,242,052
Total Intergovernmental	<u>\$2,230,024</u>	<u>\$2,232,430</u>	<u>\$2,242,052</u>

City of Mesa, Arizona
Summary of Revenues by Fund and Source
Fiscal Year 2016/17 - Adopted

Source	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
Other Revenues			
Contributions and Donations	\$133,881	-	\$75,000
Interest	\$27,806	-	-
Other Financing Sources	\$6,104	\$134,522,000	\$135,200,000
Total Other Revenues	<u>\$167,791</u>	<u>\$134,522,000</u>	<u>\$135,275,000</u>
Total Utility Systems Bond Redemption	<u>\$2,397,814</u>	<u>\$136,754,430</u>	<u>\$137,517,052</u>
Total Debt Service Funds	<u>\$69,067,718</u>	<u>\$215,445,855</u>	<u>\$255,743,068</u>
Contingency Fund			
Contingency			
Intergovernmental			
County and Other Governments Revenues	-	\$5,000,000	\$5,000,000
Total Intergovernmental	<u>-</u>	<u>\$5,000,000</u>	<u>\$5,000,000</u>
Other Revenues			
Other Financing Sources	-	-	\$8,000,000
Total Other Revenues	<u>-</u>	<u>-</u>	<u>\$8,000,000</u>
Total Contingency	<u>-</u>	<u>\$5,000,000</u>	<u>\$13,000,000</u>
Total Contingency Fund	<u>-</u>	<u>\$5,000,000</u>	<u>\$13,000,000</u>
Total City Revenues	<u>\$913,338,758</u>	<u>\$1,154,538,486</u>	<u>\$1,204,728,091</u>

Changes in accounting presentation affect comparisons between years.

This schedule does not include Other Financing Sources such as bonds and fund balance.

**Summary of Expenditures by Department
Fiscal Year 2016/17**

Department	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
Arts and Culture	\$14,823,089	\$14,899,382	\$14,439,202
Business Services	\$17,270,874	\$14,405,085	\$13,796,170
Centralized Appropriations	\$144,678,482	\$415,372,000	\$385,080,100
City Attorney	\$8,098,278	\$11,433,415	\$13,110,000
City Auditor	\$642,171	\$674,000	\$715,000
City Clerk	\$1,102,657	\$851,000	\$1,319,000
City Manager	\$5,086,595	\$5,340,055	\$5,676,960
Communications	\$4,774,155	\$4,256,036	\$3,582,000
Community Services	\$20,447,980	\$28,400,823	\$32,652,394
Contingency	-	\$71,554,000	\$134,471,000
Development Services	\$8,786,628	\$11,961,920	\$8,612,527
Economic Development	\$7,870,631	\$9,548,080	\$10,224,000
Energy Resources	\$41,264,526	\$42,886,580	\$41,447,000
Engineering	\$5,919,054	\$7,339,000	\$7,648,000
Environmental Management & Sustainability	\$27,189,858	\$28,746,800	\$31,658,927
Facilities Maintenance	\$10,396,421	\$14,326,841	-
Falcon Field Airport	\$1,298,601	\$1,706,000	\$1,735,000
Financial Services	\$3,697,458	\$3,621,000	\$3,861,000
Fire and Medical	\$73,869,716	\$76,911,347	\$80,848,569
Fleet Services	\$28,943,189	\$33,306,159	\$36,961,128
Human Resources	\$73,854,140	\$74,515,000	\$92,235,000
Information Technology	\$25,261,810	\$31,139,638	\$35,868,195
Library Services	\$6,379,459	\$7,337,030	\$7,489,288
Mayor and Council	\$586,647	\$935,000	\$1,016,000
Municipal Court	\$7,914,965	\$8,826,878	\$9,431,327
Neighborhood Outreach and Animal Control	\$1,122,574	\$1,133,000	-
Office of ERP Management	\$519,443	\$965,700	\$900,000
Office of Management and Budget	\$2,088,406	\$2,589,009	\$2,823,529
Parks, Recreation and Commercial Facilities	\$26,288,939	\$35,391,896	\$51,987,077
Police	\$161,464,607	\$168,569,326	\$178,550,457
Project Management Program	\$130,153,774	\$358,108,000	\$336,470,000
Public Information and Communications	\$1,290,604	\$1,236,000	\$1,423,000
Transit Services	\$6,187,944	\$11,827,000	\$13,415,000
Transportation	\$32,913,122	\$42,629,000	\$42,601,350
Water Resources	\$56,342,673	\$67,258,000	\$67,951,800
Total Expenditures	\$958,529,474	\$1,610,000,000	\$1,670,000,000

Changes in accounting presentation affect comparisons between years.

**Summary of Expenditures by Fund
Fiscal Year 2016/17**

Fund	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
General Fund			
Capital - General Fund	\$5,921,460	\$15,208,744	\$15,084,133
General Fund	\$318,210,846	\$333,173,110	\$349,553,414
Total General Fund	\$324,132,305	\$348,381,854	\$364,637,547
Enterprise Fund			
Capital - Enterprise	\$6,899,845	\$8,298,886	\$10,712,718
Enterprise Fund	\$146,753,186	\$163,332,647	\$165,136,751
Total Enterprise Fund	\$153,653,031	\$171,631,533	\$175,849,469
Restricted Funds			
Arts and Culture	\$(1,533)	\$15,769,312	\$15,617,753
Cemetery	\$1,317,544	\$1,912,492	\$1,450,280
Cemetery Reserve	-	-	\$953,000
Community Facilities Districts - Capital	\$4,976,479	\$24,412,000	\$3,750,000
Community Facilities Districts - Operating	\$79,588	\$147,668	\$253,333
Economic Investment Fund	\$4,342,725	\$5,767,202	\$6,531,081
Environmental Compliance Fee	\$11,212,537	\$17,048,525	\$18,918,526
Falcon Field Airport	\$4,235,731	\$9,338,611	\$3,701,669
Greenfield WRP Joint Venture	\$6,893,917	\$18,092,336	\$21,184,100
Highway User Revenue Fund	\$14,950,450	\$22,046,406	\$25,125,396
Local Streets Sales Tax	\$28,434,158	\$41,173,221	\$45,053,480
Mesa Arts Center Restoration Fee	\$469,092	\$501,664	\$682,000
Quality of Life Sales Tax	\$21,541,989	\$21,209,734	\$24,702,684
Restricted Programs Fund	\$5,136,063	\$6,712,940	\$7,896,285
Solid Waste Development Fee	\$94,064	\$485,000	\$872,000
Special Programs Fund	\$5,731	\$2,490,217	\$813,162
TOPAZ Joint Venture Fund	\$3,430,019	\$6,699,943	\$3,187,478
Transit Fund	\$7,561,346	\$17,226,333	\$25,821,392
Transportation	-	\$19,126,332	-
Utility Replacement Extension and Renewal	\$7,715,364	\$9,168,422	\$10,292,167
Vehicle Replacement	\$3,692,249	\$4,038,678	\$4,415,383
Total Restricted Funds	\$126,087,512	\$243,367,036	\$221,221,169
Internal Service Funds			
Fleet Internal Service	\$152,949	-	\$835,919
Print Shop Internal Service	\$145,484	-	-
Warehouse Internal Service	\$333,696	\$5,014,106	\$6,570,642
Total Internal Service Funds	\$632,129	\$5,014,106	\$7,406,561
Impact Fee Funds			
Gen Govt Facility Impact Fee	\$360	-	-
Total Impact Fee Funds	\$360	-	-

**Summary of Expenditures by Fund
Fiscal Year 2016/17**

Fund	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
Grant Funds			
Community Development Block Grant	\$6,854,200	\$10,856,579	\$13,027,814
Grants - Enterprise	\$2,551,080	\$3,348,333	\$2,788,178
Grants - Gen. Gov.	\$9,718,788	\$24,033,636	\$13,204,475
HOME	\$1,299,302	\$3,370,394	\$3,054,449
Section 8	\$12,154,106	\$13,423,462	\$13,570,979
Total Grant Funds	\$32,577,475	\$55,032,404	\$45,645,895
Trust Funds			
Employee Benefit Trust	\$68,350,966	\$67,458,756	\$84,493,221
Property and Public Liability	\$2,765,663	\$5,484,663	\$6,671,777
Worker's Compensation	\$4,451,760	\$5,928,011	\$6,149,655
Total Trust Funds	\$75,568,390	\$78,871,430	\$97,314,653
Debt Service Funds			
Capital Lease Redemption	\$74,534	-	-
Community Facilities Districts - Debt	\$687,621	\$1,887,525	\$2,091,847
General Obligation Bond Redemption	\$34,777,503	\$38,159,132	\$36,396,228
General Obligation Bond Refunding	-	\$32,220,000	\$50,200,000
Highway Project Advancement Notes	\$3,891,750	\$82,000,000	-
Highway User Revenue Bond Redemption	\$31,488,378	\$12,237,687	\$12,377,013
Non Utility Bond Redemption	\$4,703,922	\$4,703,850	\$49,739,000
Special Improvement District Bond Redemption	\$921,920	\$902,500	\$843,085
Transportation Project Advancement Notes	-	-	\$2,500,000
Utility Systems Bond Redemption	\$68,046,656	\$72,300,703	\$75,264,414
Utility Systems Bond Refunding	-	\$134,522,000	\$135,200,000
Utility Systems GO Bond Redemption	\$152,297	\$101,833	\$83,448
WIFA Redemption	\$177,665	\$209,407	\$177,671
Total Debt Service Funds	\$144,922,246	\$379,244,637	\$364,872,706
Bond Funds			
Electric Bond Construction	\$1,804,437	\$13,043,202	\$11,706,885
Gas Bond Construction	\$5,188,633	\$22,628,266	\$24,524,058
Parks Bond Construction	\$16,101,220	\$28,649,138	\$14,171,255
Public Safety Bond Construction	\$11,805,778	\$20,479,797	\$9,436,635
Solid Waste Bond Construction	\$342,853	\$7,352,600	-
Spring Training Bond Construction	\$14,138,220	-	-
Streets Bond Construction	\$12,739,242	\$24,707,165	\$23,712,507
Wastewater Bond Construction	\$11,051,352	\$50,075,852	\$28,517,037
Water Bond Construction	\$27,784,290	\$89,966,980	\$146,512,623
Total Bond Funds	\$100,956,025	\$256,903,000	\$258,581,000

**Summary of Expenditures by Fund
Fiscal Year 2016/17**

Fund	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
Contingency Fund			
Contingency	-	\$71,554,000	\$134,471,000
Total Contingency Fund	-	\$71,554,000	\$134,471,000
Total Fund Expenditures	<u>\$958,529,474</u>	<u>\$1,610,000,000</u>	<u>\$1,670,000,000</u>

Changes in accounting presentation affect comparisons between years.

**Summary of Expenditures by Fund and Department
Fiscal Year 2016/17**

Source	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
General Fund			
Capital - General Fund			
Business Services	\$6,498	-	-
Centralized Appropriations	\$(229,548)	\$(756,731)	\$(1,126,264)
Community Services	\$1,451	\$2,000	\$1,312
Development Services	\$10,460	-	-
Engineering	\$61,287	\$57,641	\$57,641
Fire and Medical	\$1,162,565	\$565,875	\$1,123,887
Fleet Services	\$140,577	\$447,622	\$510,683
Information Technology	\$1,873,857	\$3,323,229	\$3,994,225
Library Services	\$48,862	\$153,604	-
Municipal Court	-	\$2,000	\$2,000
Office of ERP Management	\$1,429	\$5,000	\$5,000
Office of Management and Budget	\$1,681	-	-
Parks, Recreation and Community Facilities	-	\$1,333,966	\$297,186
Police	\$482,295	\$487,407	\$696,391
Project Management Program	\$2,335,293	\$9,567,131	\$9,422,072
Public Information and Communications	\$24,751	\$20,000	-
Transportation	-	-	\$100,000
Total Capital - General Fund	\$5,921,460	\$15,208,744	\$15,084,133
General Fund			
Arts and Culture	\$13,515,306	-	-
Business Services	\$11,768,903	\$12,622,249	\$11,930,644
Centralized Appropriations	\$(12,370,844)	\$(8,153,959)	\$(11,635,251)
City Attorney	\$5,177,252	\$5,702,417	\$5,666,951
City Auditor	\$642,171	\$674,000	\$715,000
City Clerk	\$1,100,833	\$848,187	\$1,313,368
City Manager	\$4,986,357	\$5,251,000	\$5,434,000
Communications	\$1,357,609	\$2,092,436	\$2,045,268
Community Services	\$1,395,523	\$1,488,025	\$2,797,641
Development Services	\$5,796,525	\$6,235,085	\$7,246,757
Economic Development	\$4,107,359	\$3,935,116	\$4,025,307
Energy Resources	\$71,670	\$66,228	\$62,569
Engineering	\$5,798,247	\$7,016,225	\$7,299,651
Facilities Maintenance	\$9,478,821	\$12,816,581	-
Financial Services	\$3,656,936	\$3,572,868	\$3,771,322
Fire and Medical	\$59,491,418	\$60,837,297	\$62,508,946
Fleet Services	\$528	\$461	\$567
Human Resources	\$3,119,601	\$3,414,597	\$3,777,234
Information Technology	\$23,387,953	\$27,667,629	\$31,827,970
Library Services	\$6,261,633	\$6,937,526	\$7,120,727
Mayor and Council	\$586,647	\$935,000	\$1,016,000
Municipal Court	\$7,450,247	\$7,357,326	\$7,665,301
Neighborhood Outreach and Animal Control	\$1,104,875	\$1,133,000	-
Office of ERP Management	\$518,014	\$960,700	\$895,000
Office of Management and Budget	\$2,081,163	\$2,582,009	\$2,809,529
Parks, Recreation and Community Facilities	\$13,148,955	\$15,168,709	\$31,770,696
Police	\$142,660,790	\$147,766,113	\$155,615,293
Project Management Program	\$497,762	\$2,913,835	\$2,333,641
Public Information and Communications	\$1,257,943	\$1,216,000	\$1,423,000
Transportation	\$54,455	\$26,790	\$22,200
Water Resources	\$106,191	\$89,660	\$94,083
Total General Fund	\$318,210,846	\$333,173,110	\$349,553,414
Total General Fund	\$324,132,305	\$348,381,854	\$364,637,547

**Summary of Expenditures by Fund and Department
Fiscal Year 2016/17**

Source	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
Enterprise Fund			
Capital - Enterprise			
Centralized Appropriations	\$137,231	\$414,941	\$610,693
Economic Development	\$150,920	-	-
Energy Resources	\$1,193	\$460	\$460
Environmental Management & Sustainability	\$87,029	-	\$106,800
Fleet Services	\$1,154,890	\$3,395,930	\$5,658,158
Information Technology	-	\$148,780	\$46,000
Parks, Recreation and Community Facilities	\$188,430	\$2,961,525	\$3,456,993
Project Management Program	\$5,180,152	\$1,377,250	\$825,639
Water Resources	-	-	\$7,975
Total Capital - Enterprise	\$6,899,845	\$8,298,886	\$10,712,718
Enterprise Fund			
Arts and Culture	\$13,043	-	-
Business Services	\$(55)	-	\$150,000
Centralized Appropriations	\$15,181,020	\$21,067,101	\$23,595,157
City Attorney	-	-	\$163,341
Communications	\$(7,224)	-	-
Development Services	\$866,904	\$990,584	\$151,487
Economic Development	\$3,535,611	\$70,000	-
Energy Resources	\$40,731,424	\$42,453,177	\$40,968,756
Engineering	-	\$201,208	\$201,518
Environmental Management & Sustainability	\$27,008,765	\$28,622,800	\$28,919,059
Facilities Maintenance	\$917,600	\$1,188,716	-
Falcon Field Airport	\$(64)	-	-
Financial Services	\$472	\$1,630	\$623
Parks, Recreation and Community Facilities	\$6,585,286	\$7,793,381	\$8,281,609
Police	\$680,563	\$734,796	\$757,328
Public Information and Communications	\$7,910	-	-
Project Management Program	\$304,730	\$794,431	\$1,118,583
Transportation	\$624,333	\$642,446	\$660,075
Water Resources	\$50,302,867	\$58,772,377	\$60,169,215
Total Enterprise Fund	\$146,753,186	\$163,332,647	\$165,136,751
Total Enterprise Fund	\$153,653,031	\$171,631,533	\$175,849,469
Restricted Funds			
Arts and Culture			
Arts and Culture	\$(1,533)	\$14,019,598	\$13,141,823
Centralized Appropriations	-	\$1,749,714	\$2,465,948
Project Management Program	-	-	\$9,982
Total Arts and Culture	\$(1,533)	\$15,769,312	\$15,617,753
Cemetery			
Centralized Appropriations	\$118,339	\$122,017	\$131,944
Parks, Recreation and Community Facilities	\$1,016,452	\$1,263,168	\$1,249,154
Project Management Program	\$182,753	\$527,308	\$69,182
Total Cemetery	\$1,317,544	\$1,912,492	\$1,450,280
Cemetery Reserve			
Project Management Program	-	-	\$953,000
Total Cemetery Reserve	-	-	\$953,000

**Summary of Expenditures by Fund and Department
Fiscal Year 2016/17**

Source	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
Community Facilities Districts - Capital			
Centralized Appropriations	\$4,976,479	\$24,412,000	\$3,750,000
Total Community Facilities Districts - Capital	\$4,976,479	\$24,412,000	\$3,750,000
Community Facilities Districts - Operating			
Centralized Appropriations	\$4,740	\$20,000	\$30,000
City Attorney	\$17,609	\$40,000	\$55,000
City Clerk	\$1,824	\$2,813	\$5,632
City Manager	\$6,122	\$10,000	\$20,000
Engineering	\$15,679	\$29,009	\$53,804
Financial Services	\$28,558	\$38,846	\$74,897
Office of Management and Budget	\$5,056	\$7,000	\$14,000
Total Community Facilities Districts - Operating	\$79,588	\$147,668	\$253,333
Economic Investment Fund			
Centralized Appropriations	\$4,175,826	\$522,759	\$570,908
Economic Development	-	\$5,028,947	\$5,777,067
Facilities Maintenance	-	\$171,268	-
Parks, Recreation and Community Facilities	-	\$34,940	\$183,106
Project Management Program	\$166,899	\$9,288	-
Total Economic Investment Fund	\$4,342,725	\$5,767,202	\$6,531,081
Environmental Compliance Fee			
Arts and Culture	\$4,216	-	-
Business Services	-	-	-
Centralized Appropriations	\$645,403	\$1,059,653	\$1,259,838
City Attorney	-	\$20,768	\$23,829
Development Services	\$1,359,824	\$2,012,496	\$101,400
Environmental Management & Sustainability	-	-	\$2,010,141
Facilities Maintenance	-	\$1,003	-
Fleet Services	\$474,873	\$661,524	\$1,170,867
Parks, Recreation and Community Facilities	\$5,256,743	\$6,356,027	\$6,483,896
Project Management Program	\$496,363	\$2,386,039	\$3,168,227
Transportation	\$2,968,882	\$4,532,313	\$4,670,351
Water Resources	\$6,233	\$18,702	\$29,977
Total Environmental Compliance Fee	\$11,212,537	\$17,048,525	\$18,918,526
Falcon Field Airport			
Centralized Appropriations	\$313,022	\$370,519	\$511,959
Economic Development	-	\$56,550	\$55,159
Falcon Field Airport	\$1,298,664	\$1,706,000	\$1,735,000
Fire and Medical	\$494,294	\$537,007	\$596,067
Police	\$226,786	\$244,977	\$252,507
Project Management Program	\$1,896,590	\$6,417,558	\$544,977
Transportation	\$6,375	\$6,000	\$6,000
Total Falcon Field Airport	\$4,235,731	\$9,338,611	\$3,701,669
Greenfield WRP Joint Venture			
Centralized Appropriations	\$667,699	\$726,570	\$954,300
Financial Services	\$4,589	\$3,176	\$5,771
Fleet Services	-	-	\$14,400
Project Management Program	\$764,789	\$11,123,174	\$13,668,860
Water Resources	\$5,456,841	\$6,239,416	\$6,540,769
Total Greenfield WRP Joint Venture	\$6,893,917	\$18,092,336	\$21,184,100
Highway User Revenue Fund			
Centralized Appropriations	-	\$111,361	\$205,200
Energy Resources	\$361,153	-	-
City of Mesa, Arizona			

**Summary of Expenditures by Fund and Department
Fiscal Year 2016/17**

Source	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
Project Management Program	\$1,385,146	\$591,126	\$9,586,402
Transportation	\$13,204,151	\$21,343,919	\$15,333,794
Total Highway User Revenue Fund	\$14,950,450	\$22,046,406	\$25,125,396
Local Streets Sales Tax			
Arts and Culture	\$10,670	-	-
Business Services	-	-	-
Centralized Appropriations	\$3,769,413	\$4,813,031	\$5,383,207
Development Services	\$204,878	\$218,971	\$227,440
Energy Resources	-	\$366,715	\$415,215
Engineering	\$43,841	\$34,917	\$35,386
Facilities Maintenance	-	\$50,195	-
Fleet Services	-	\$760,112	\$1,826,429
Police	\$118,899	\$122,418	\$126,144
Project Management Program	\$8,543,564	\$18,707,222	\$15,201,096
Transportation	\$15,742,894	\$16,015,755	\$21,750,179
Water Resources	-	\$83,885	\$88,384
Total Local Streets Sales Tax	\$28,434,158	\$41,173,221	\$45,053,480
Mesa Arts Center Restoration Fee			
Arts and Culture	\$457,500	-	\$682,000
Project Management Program	\$11,591	\$501,664	-
Total Mesa Arts Center Restoration Fee	\$469,092	\$501,664	\$682,000
Quality of Life Sales Tax			
Fire and Medical	\$7,384,733	\$7,233,550	\$9,073,428
Police	\$14,157,256	\$13,976,184	\$15,629,256
Total Quality of Life Sales Tax	\$21,541,989	\$21,209,734	\$24,702,684
Restricted Programs Fund			
Arts and Culture	\$658,635	\$567,543	\$518,527
Centralized Appropriations	\$2,191,589	\$1,739,000	\$2,275,000
Community Services	\$190,000	\$133,131	\$225,131
Development Services	\$271,296	-	\$845,925
Fire and Medical	\$29,718	-	-
Fleet Services	\$50,118	-	-
Library Services	\$46,334	\$222,900	\$290,561
Municipal Court	\$399,987	\$1,467,552	\$1,764,026
Parks, Recreation and Community Facilities	\$45,494	\$439,969	\$25,260
Police	\$1,240,386	\$1,936,119	\$1,928,188
Project Management Program	\$12,505	\$206,726	\$23,667
Total Restricted Programs Fund	\$5,136,063	\$6,712,940	\$7,896,285
Solid Waste Development Fee			
Environmental Management & Sustainability	\$94,064	\$124,000	\$124,000
Fleet Services	-	\$361,000	\$748,000
Total Solid Waste Development Fee	\$94,064	\$485,000	\$872,000
Special Programs Fund			
Arts and Culture	-	\$184,449	-
City Attorney	\$2,434	-	-
City Manager	\$3,296	-	-
Development Services	-	\$1,859,301	\$39,518
Economic Development	-	\$366,467	\$366,467
Environmental Management & Sustainability	-	-	\$25,000
Parks, Recreation and Community Facilities	-	-	\$239,177
Police	-	\$80,000	\$143,000
Total Special Programs Fund	\$5,731	\$2,490,217	\$813,162

**Summary of Expenditures by Fund and Department
Fiscal Year 2016/17**

Source	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
TOPAZ Joint Venture Fund			
Centralized Appropriations	-	-	\$9,383
Communications	\$3,423,770	\$2,163,600	\$1,536,732
Financial Services	\$6,250	\$2,515	\$7,535
Project Management Program	-	\$4,533,828	\$1,633,828
Total TOPAZ Joint Venture Fund	\$3,430,019	\$6,699,943	\$3,187,478
Transit Fund			
Centralized Appropriations	\$252,870	\$282,765	\$376,759
Financial Services	\$652	\$1,965	\$852
Project Management Program	\$831,423	\$5,054,331	\$11,970,030
Transit Services	\$6,187,944	\$11,827,000	\$13,415,000
Transportation	\$288,457	\$60,272	\$58,751
Total Transit Fund	\$7,561,346	\$17,226,333	\$25,821,392
Transportation			
Project Management Program	-	\$19,126,332	-
Total Transportation	-	\$19,126,332	-
Utility Replacement Extension and Renewal			
Energy Resources	\$99,086	-	-
Fleet Services	\$6,315,434	\$6,174,804	\$6,148,789
Project Management Program	\$830,301	\$939,658	\$3,121,981
Water Resources	\$470,542	\$2,053,960	\$1,021,397
Total Utility Replacement Extension and Renewal	\$7,715,364	\$9,168,422	\$10,292,167
Vehicle Replacement			
Fleet Services	\$3,692,249	\$4,038,678	\$4,415,383
Total Vehicle Replacement	\$3,692,249	\$4,038,678	\$4,415,383
Total Restricted Funds	\$126,087,512	\$243,367,036	\$221,221,169
Internal Service Funds			
Fleet Internal Service			
Arts and Culture	\$20,789	-	-
Business Services	\$(35)	-	-
Centralized Appropriations	\$(17,010,076)	\$(17,776,373)	\$(15,868,958)
Facilities Maintenance	-	\$34,884	-
Fleet Services	\$17,114,521	\$17,466,028	\$16,301,096
Office of Management and Budget	\$506	-	-
Project Management Program	\$27,244	\$273,956	\$403,781
Transportation	-	\$1,505	-
Total Fleet Internal Service	\$152,949	-	\$835,919
Print Shop Internal Service			
Business Services	\$6,333	\$686,840	\$613,021
Centralized Appropriations	\$138,788	\$(714,140)	\$(755,856)
Facilities Maintenance	-	\$24,884	-
Project Management Program	\$363	\$2,416	\$142,835
Total Print Shop Internal Service	\$145,484	-	-
Warehouse Internal Service			
Business Services	\$5,489,230	\$1,095,996	\$1,102,505
Centralized Appropriations	\$(5,155,904)	\$3,884,822	\$5,325,427

**Summary of Expenditures by Fund and Department
Fiscal Year 2016/17**

Source	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
Facilities Maintenance	-	\$30,872	-
Project Management Program	\$369	\$2,416	\$142,710
Transportation	-	-	-
Total Warehouse Internal Service	<u>\$333,696</u>	<u>\$5,014,106</u>	<u>\$6,570,642</u>
Total Internal Service Funds	<u>\$632,129</u>	<u>\$5,014,106</u>	<u>\$7,406,561</u>
Impact Fee Funds			
Gen Govt Facility Impact Fee			
Centralized Appropriations	\$360	-	-
Total Gen Govt Facility Impact Fee	<u>\$360</u>	<u>-</u>	<u>-</u>
Total Impact Fee Funds	<u>\$360</u>	<u>-</u>	<u>-</u>
Grant Funds			
Community Development Block Grant			
City Attorney	-	\$12,919	\$16,233
Community Services	\$5,407,915	\$9,993,814	\$13,011,581
Development Services	\$259,141	\$153,763	-
Project Management Program	\$1,187,144	\$696,083	-
Total Community Development Block Grant	<u>\$6,854,200</u>	<u>\$10,856,579</u>	<u>\$13,027,814</u>
Grants - Enterprise			
Economic Development	\$76,749	-	-
Project Management Program	\$2,474,331	\$3,348,333	\$2,788,178
Total Grants - Enterprise	<u>\$2,551,080</u>	<u>\$3,348,333</u>	<u>\$2,788,178</u>
Grants - Gen. Gov.			
City Manager	\$90,820	-	\$222,960
Arts and Culture	\$144,461	\$127,792	\$96,852
City Attorney	\$135,320	\$162,645	\$504,170
City Manager	\$90,820	\$79,055	\$222,960
Development Services	\$17,600	\$491,720	-
Economic Development	\$(8)	\$91,000	-
Environmental Management & Sustainability	-	-	\$473,927
Fire and Medical	\$5,306,987	\$7,737,618	\$7,546,241
Fleet Services	-	-	\$166,756
Library Services	\$22,630	\$23,000	\$78,000
Municipal Court	\$64,731	-	-
Neighborhood Outreach and Animal Control	\$17,699	-	-
Parks, Recreation and Community Facilities	\$47,580	\$40,211	-
Police	\$1,853,836	\$3,175,700	\$3,355,240
Project Management Program	\$1,993,557	\$12,104,895	\$760,329
Transportation	\$23,575	-	-
Total Grants - Gen. Gov.	<u>\$9,718,788</u>	<u>\$24,033,636</u>	<u>\$13,204,475</u>
HOME			
City Attorney	-	\$6,985	\$7,511
Community Services	\$1,299,302	\$3,363,409	\$3,046,938
Total HOME	<u>\$1,299,302</u>	<u>\$3,370,394</u>	<u>\$3,054,449</u>
Section 8			
Centralized Appropriations	\$317	-	-
City Attorney	-	\$3,018	\$1,188
Community Services	\$12,153,789	\$13,420,444	\$13,569,791
City of Mesa, Arizona			

**Summary of Expenditures by Fund and Department
Fiscal Year 2016/17**

Source	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
Total Section 8	\$12,154,106	\$13,423,462	\$13,570,979
Total Grant Funds	<u>\$32,577,475</u>	<u>\$55,032,404</u>	<u>\$45,645,895</u>
Trust Funds			
Employee Benefit Trust			
Centralized Appropriations	\$1,430,571	\$2,232,314	\$2,138,000
Facilities Maintenance	-	\$8,438	-
Human Resources	\$66,282,779	\$65,172,392	\$82,308,111
Police	\$43,798	\$45,612	\$47,110
Project Management Program	\$593,819	-	-
Total Employee Benefit Trust	<u>\$68,350,966</u>	<u>\$67,458,756</u>	<u>\$84,493,221</u>
Property and Public Liability			
City Attorney	\$2,765,663	\$5,484,663	\$6,671,777
Total Property and Public Liability	<u>\$2,765,663</u>	<u>\$5,484,663</u>	<u>\$6,671,777</u>
Worker's Compensation			
Human Resources	\$4,451,760	\$5,928,011	\$6,149,655
Total Worker's Compensation	<u>\$4,451,760</u>	<u>\$5,928,011</u>	<u>\$6,149,655</u>
Total Trust Funds	<u>\$75,568,390</u>	<u>\$78,871,430</u>	<u>\$97,314,653</u>
Debt Service Funds			
Capital Lease Redemption			
Centralized Appropriations	\$74,534	-	-
Total Capital Lease Redemption	<u>\$74,534</u>	<u>-</u>	<u>-</u>
Community Facilities Districts - Debt			
Centralized Appropriations	\$687,621	\$1,887,525	\$2,091,847
Total Community Facilities Districts - Debt	<u>\$687,621</u>	<u>\$1,887,525</u>	<u>\$2,091,847</u>
General Obligation Bond Redemption			
Centralized Appropriations	\$34,777,503	\$38,159,132	\$36,396,228
Total General Obligation Bond Redemption	<u>\$34,777,503</u>	<u>\$38,159,132</u>	<u>\$36,396,228</u>
General Obligation Bond Refunding			
Centralized Appropriations	-	\$32,220,000	\$50,200,000
Total General Obligation Bond Redemption	<u>-</u>	<u>\$32,220,000</u>	<u>\$50,200,000</u>
Highway Project Advancement Notes			
Centralized Appropriations	\$3,891,750	\$82,000,000	-
Total Highway Project Advancement Notes	<u>\$3,891,750</u>	<u>\$82,000,000</u>	<u>-</u>
Highway User Revenue Bond Redemption			
Centralized Appropriations	\$31,488,378	\$12,237,687	\$12,377,013
Total Highway User Revenue Bond Redemption	<u>\$31,488,378</u>	<u>\$12,237,687</u>	<u>\$12,377,013</u>
Non Utility Bond Redemption			
Centralized Appropriations	\$4,703,922	\$4,703,850	\$49,739,000
Total Non Utility Bond Redemption	<u>\$4,703,922</u>	<u>\$4,703,850</u>	<u>\$49,739,000</u>
Special Improvement District Bond Redemption			
Centralized Appropriations	\$921,920	\$902,500	\$843,085
Total Special Improvement District Bond Redemption	<u>\$921,920</u>	<u>\$902,500</u>	<u>\$843,085</u>

**Summary of Expenditures by Fund and Department
Fiscal Year 2016/17**

Source	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
Transportation Project Advancement Notes			
Centralized Appropriations	-	-	\$2,500,000
Total Transportation Project Advancement Notes	-	-	\$2,500,000
Utility Systems Bond Redemption			
Centralized Appropriations	\$68,046,656	\$72,300,703	\$75,264,414
Total Utility Systems Bond Redemption	\$68,046,656	\$72,300,703	\$75,264,414
Utility Systems Bond Refunding			
Centralized Appropriations	-	\$134,522,000	\$135,200,000
Total Utility Systems Bond Refunding	-	\$134,522,000	\$135,200,000
Utility Systems GO Bond Redemption			
Centralized Appropriations	\$152,297	\$101,833	\$83,448
Total Utility Systems GO Bond Redemption	\$152,297	\$101,833	\$83,448
WIFA Redemption			
Centralized Appropriations	\$177,665	\$209,407	\$177,671
Total WIFA Redemption	\$177,665	\$209,407	\$177,671
Total Debt Service Funds	<u>\$144,922,246</u>	<u>\$379,244,637</u>	<u>\$364,872,706</u>
Bond Funds			
Electric Bond Construction			
Centralized Appropriations	\$29,833	-	-
Project Management Program	\$1,774,603	\$13,043,202	\$11,706,885
Total Electric Bond Construction	\$1,804,437	\$13,043,202	\$11,706,885
Gas Bond Construction			
Centralized Appropriations	\$44,283	-	-
Project Management Program	\$5,144,350	\$22,628,266	\$24,524,058
Total Gas Bond Construction	\$5,188,633	\$22,628,266	\$24,524,058
Parks Bond Construction			
Centralized Appropriations	\$165,960	-	-
Project Management Program	\$15,935,260	\$28,649,138	\$14,171,255
Total Parks Bond Construction	\$16,101,220	\$28,649,138	\$14,171,255
Public Safety Bond Construction			
Centralized Appropriations	\$(8,757)	-	-
Project Management Program	\$11,814,535	\$20,479,797	\$9,436,635
Total Public Safety Bond Construction	\$11,805,778	\$20,479,797	\$9,436,635
Solid Waste Bond Construction			
Centralized Appropriations	\$47,574	-	-
Project Management Program	\$295,278	\$7,352,600	-
Total Solid Waste Bond Construction	\$342,853	\$7,352,600	-
Spring Training Bond Construction			
Project Management Program	\$14,138,220	-	-
Total Spring Training Bond Construction	\$14,138,220	-	-

**Summary of Expenditures by Fund and Department
Fiscal Year 2016/17**

Source	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
Streets Bond Construction			
Centralized Appropriations	\$ (6,573)	-	-
Project Management Program	\$12,745,815	\$24,707,165	\$23,712,507
Total Streets Bond Construction	<u>\$12,739,242</u>	<u>\$24,707,165</u>	<u>\$23,712,507</u>
Wastewater Bond Construction			
Centralized Appropriations	\$ (7,529)	-	-
Project Management Program	\$11,058,881	\$50,075,852	\$28,517,037
Total Wastewater Bond Construction	<u>\$11,051,352</u>	<u>\$50,075,852</u>	<u>\$28,517,037</u>
Water Bond Construction			
Centralized Appropriations	\$254,148	-	-
Project Management Program	\$27,530,143	\$89,966,980	\$146,512,623
Total Water Bond Construction	<u>\$27,784,290</u>	<u>\$89,966,980</u>	<u>\$146,512,623</u>
Total Bond Funds	<u>\$100,956,025</u>	<u>\$256,903,000</u>	<u>\$258,581,000</u>
Contingency Fund			
Contingency			
Contingency	-	\$71,554,000	\$134,471,000
Total Contingency	<u>-</u>	<u>\$71,554,000</u>	<u>\$134,471,000</u>
Total Contingency Fund	<u>-</u>	<u>\$71,554,000</u>	<u>\$134,471,000</u>
Total Expenditures	<u>\$958,529,474</u>	<u>\$1,610,000,000</u>	<u>\$1,670,000,000</u>

Changes in accounting presentation affect comparisons between years.

**Summary of Expenditures by Department and Fund
Fiscal Year 2016/17**

Source	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
Arts and Culture			
General Fund			
General Fund	\$13,515,306	-	-
Total General Fund	\$13,515,306	-	-
Enterprise Fund			
Enterprise Fund	\$13,043	-	-
Total Enterprise Fund	\$13,043	-	-
Restricted Funds			
Arts and Culture	\$(1,533)	\$14,019,598	\$13,141,823
Environmental Compliance Fee	\$4,216	-	-
Local Streets Sales Tax	\$10,670	-	-
Mesa Arts Center Restoration Fee	\$457,500	-	\$682,000
Restricted Programs	\$658,635	\$567,543	\$518,527
Special Programs	-	\$184,449	-
Total Restricted Funds	\$1,129,489	\$14,771,590	\$14,342,350
Internal Services Funds			
Fleet Internal Service	\$20,789	-	-
Total Internal Services Funds	\$20,789	-	-
Grant Funds			
Grants - Gen. Gov.	\$144,461	\$127,792	\$96,852
Total Grant Funds	\$144,461	\$127,792	\$96,852
Total Arts and Culture	\$14,823,089	\$14,899,382	\$14,439,202
Business Services			
General Fund			
Capital - General Fund	\$6,498	-	-
General Fund	\$11,768,903	\$12,622,249	\$11,930,644
Total General Fund	\$11,775,401	\$12,622,249	\$11,930,644
Enterprise Fund			
Enterprise Fund	\$(55)	-	\$150,000
Total Enterprise Fund	\$(55)	-	\$150,000
Internal Services Funds			
Fleet Internal Service	\$(35)	-	-
Print Shop Internal Service	\$6,333	\$686,840	\$613,021
Warehouse Internal Service	\$5,489,230	\$1,095,996	\$1,102,505
Total Internal Services Funds	\$5,495,528	\$1,782,836	\$1,715,526
Total Business Services	\$17,270,874	\$14,405,085	\$13,796,170

**Summary of Expenditures by Department and Fund
Fiscal Year 2016/17**

Source	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
Centralized Appropriations			
General Fund			
Capital - General Fund	\$ (229,548)	\$ (756,731)	\$ (1,126,264)
General Fund	\$ (12,370,844)	\$ (8,153,959)	\$ (11,635,251)
Total General Fund	\$ (12,600,392)	\$ (8,910,690)	\$ (12,761,515)
Enterprise Fund			
Capital - Enterprise	\$ 137,231	\$ 414,941	\$ 610,693
Enterprise Fund	\$ 15,181,020	\$ 21,067,101	\$ 23,595,157
Total Enterprise Fund	\$ 15,318,251	\$ 21,482,042	\$ 24,205,850
Restricted Funds			
Arts and Culture	-	\$ 1,749,714	\$ 2,465,948
Cemetery	\$ 118,339	\$ 122,016	\$ 131,944
Community Facilities Districts - Capital	\$ 4,976,479	\$ 24,412,000	\$ 3,750,000
Community Facilities Districts - Operating	\$ 4,740	\$ 20,000	\$ 30,000
Economic Investment Fund	\$ 4,175,826	\$ 522,759	\$ 570,908
Environmental Compliance Fee	\$ 645,403	\$ 1,059,653	\$ 1,259,838
Falcon Field Airport	\$ 313,022	\$ 370,519	\$ 511,959
Greenfield WRP Joint Venture	\$ 667,699	\$ 726,570	\$ 954,300
Highway User Revenue Fund	-	\$ 111,361	\$ 205,200
Local Streets Sales Tax	\$ 3,769,413	\$ 4,813,031	\$ 5,383,207
Restricted Programs Fund	\$ 2,191,589	\$ 1,739,000	\$ 2,275,000
TOPAZ Joint Venture Fund	-	-	\$ 9,383
Transit Fund	\$ 252,870	\$ 282,765	\$ 376,759
Total Restricted Funds	\$ 17,115,380	\$ 35,929,388	\$ 17,924,446
Internal Services Funds			
Fleet Internal Service	\$ (17,010,076)	\$ (17,776,373)	\$ (15,868,958)
Print Shop Internal Service	\$ 138,788	\$ (714,140)	\$ (755,856)
Warehouse Internal Service	\$ (5,155,904)	\$ 3,884,822	\$ 5,325,427
Total Internal Services Fund	\$ (22,027,191)	\$ (14,605,691)	\$ (11,299,387)
Impact Fees			
Gen Govt Facility Impact Fee	\$ 360	-	-
Total Impact Fees	\$ 360	-	-
Grant Funds			
Section 8	\$ 317	-	-
Total Grant Funds			
Trust Funds			
Employee Benefit Trust	\$ 1,430,571	\$ 2,232,314	\$ 2,138,000
Total Trust Funds	\$ 1,430,571	\$ 2,232,314	\$ 2,138,000

**Summary of Expenditures by Department and Fund
Fiscal Year 2016/17**

Source	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
Debt Service Funds			
Capital Lease Redemption	\$74,534	-	-
Community Facilities Districts - Debt	\$687,621	\$1,887,525	\$2,091,847
General Obligation Bond Redemption	\$34,777,503	\$38,159,132	\$36,396,228
General Obligation Bond Refunding	-	\$32,220,000	\$50,200,000
Highway Project Advancement Notes	\$3,891,750	\$82,000,000	-
Highway User Revenue Bond Redemption	\$31,488,378	\$12,237,687	\$12,377,013
Non Utility Bond Redemption	\$4,703,922	\$4,703,850	\$49,739,000
Special Improvement District Bond Redemption	\$921,920	\$902,500	\$843,085
Transportation Project Advancement Notes	-	-	\$2,500,000
Utility Systems Bond Redemption	\$68,046,656	\$72,300,703	\$75,264,414
Utility Systems Bond Refunding	-	\$134,522,000	\$135,200,000
Utility System GO Bond Redemption	\$152,297	\$101,833	\$83,448
WIFA Redemption	\$177,665	\$209,407	\$177,671
Total Debt Service Funds	\$144,922,246	\$379,244,637	\$364,872,706
Bond Funds			
Electric Bond Construction	\$29,833	-	-
Gas Bond Construction	\$44,283	-	-
Parks Bond Construction	\$165,960	-	-
Public Safety Bond Construction	\$(8,757)	-	-
Solid Waste Bond Construction	\$47,574	-	-
Streets Bond Construction	\$(6,573)	-	-
Wastewater Bond Construction	\$(7,529)	-	-
Water Bond Construction	\$254,148	-	-
Total Bond Funds	\$518,940	-	-
Total Centralized Appropriations	\$144,678,482	\$415,372,000	\$385,080,100
City Attorney			
General Fund			
General Fund	\$5,177,252	\$5,702,417	\$5,666,951
Total General Fund	\$5,177,252	\$5,702,417	\$5,666,951
Enterprise Fund			
Enterprise Fund	-	-	\$163,341
Total Enterprise Fund	-	-	\$163,341
Restricted Funds			
Community Facilities Districts - Operating	\$17,609	\$40,000	\$55,000
Environmental Compliance Fee	-	\$20,768	\$23,829
Special Programs Fund	\$2,434	-	-
Total Restricted Funds	\$20,043	\$60,768	\$78,829
Grant Funds			
Grants - Gen. Gov.	\$135,320	\$162,645	\$504,170
Community Development Block Grant	-	\$12,919	\$16,233
HOME	-	\$6,985	\$7,511
Section 8	-	\$3,018	\$1,188
Total Grant Funds	\$135,320	\$185,567	\$529,102

**Summary of Expenditures by Department and Fund
Fiscal Year 2016/17**

Source	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
Trust Funds			
Property and Public Liability	\$2,765,663	\$5,484,663	\$6,671,777
Total Trust Funds	\$2,765,663	\$5,484,663	\$6,671,777
Total City Attorney	\$8,098,278	\$11,433,415	\$13,110,000
City Auditor			
General Fund			
General Fund	\$642,171	\$674,000	\$715,000
Total General Fund	\$642,171	\$674,000	\$715,000
Total City Auditor	\$642,171	\$674,000	\$715,000
City Clerk			
General Fund			
General Fund	\$1,100,833	\$848,187	\$1,313,368
Total General Fund	\$1,100,833	\$848,187	\$1,313,368
Restricted Funds			
Community Facilities Districts - Operating	\$1,824	\$2,813	\$5,632
Total Restricted Funds	\$1,824	\$2,813	\$5,632
Total City Clerk	\$1,102,657	\$851,000	\$1,319,000
City Manager			
General Fund			
General Fund	\$4,986,357	\$5,251,000	\$5,434,000
Total General Fund	\$4,986,357	\$5,251,000	\$5,434,000
Restricted Funds			
Special Programs Fund	\$3,296	-	-
Total Restricted Funds	\$3,296	-	-
Grant Funds			
Grants - Gen. Gov.	\$90,820	\$79,055	\$222,960
Total Grant Funds	\$90,820	\$79,055	\$222,960
Special Revenue Funds			
Community Facilities Districts - Operating	\$6,122	\$10,000	\$20,000
Total Special Revenue Funds	\$6,122	\$10,000	\$20,000
Total City Manager	\$5,086,595	\$5,340,055	\$5,676,960

**Summary of Expenditures by Department and Fund
Fiscal Year 2016/17**

Source	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
Communications			
General Fund			
General Fund	\$1,357,609	\$2,092,436	\$2,045,268
Total General Fund	\$1,357,609	\$2,092,436	\$2,045,268
Enterprise Fund			
Enterprise Fund	\$(7,224)	-	-
Total Enterprise Fund	\$(7,224)	-	-
Restricted Funds			
TOPAZ Joint Venture Fund	\$3,423,770	\$2,163,600	\$1,536,732
Total Restricted Funds	\$3,423,770	\$2,163,600	\$1,536,732
Total Communications	\$4,774,155	\$4,256,036	\$3,582,000
Community Services			
General Fund			
Capital - General Fund	\$1,451	\$2,000	\$1,312
General Fund	\$1,395,523	\$1,488,025	\$2,797,641
Total General Fund	\$1,396,974	\$1,490,025	\$2,798,953
Restricted Funds			
Restricted Programs Fund	\$190,000	\$133,131	\$225,131
Total Restricted Funds	\$190,000	\$133,131	\$225,131
Grant Funds			
Community Development Block Grant	\$5,407,915	\$9,993,814	\$13,011,581
HOME	\$1,299,302	\$3,363,409	\$3,046,938
Section 8	\$12,153,789	\$13,420,444	\$13,569,791
Total Grant Funds	\$18,861,006	\$26,777,667	\$29,628,310
Total Community Services	\$20,447,980	\$28,400,823	\$32,652,394
Contingency			
Contingency Fund			
Contingency	-	\$71,554,000	\$134,471,000
Total Contingency Fund	-	\$71,554,000	\$134,471,000
Total Contingency	-	\$71,554,000	\$134,471,000
Development Services			
General Fund			
Capital - General Fund	\$10,460	-	-
General Fund	\$5,796,525	\$6,235,085	\$7,246,757
Total General Fund	\$5,806,985	\$6,235,085	\$7,246,757

**Summary of Expenditures by Department and Fund
Fiscal Year 2016/17**

Source	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
Enterprise Fund			
Enterprise Fund	\$866,904	\$990,584	\$151,487
Total Enterprise Fund	\$866,904	\$990,584	\$151,487
Restricted Funds			
Environmental Compliance Fee	\$1,359,824	\$2,012,496	\$101,400
Local Streets Sales Tax	\$204,878	\$218,971	\$227,440
Restricted Programs Fund	\$271,296	-	\$845,925
Special Programs Fund	-	\$1,859,301	\$39,518
Total Restricted Funds	\$1,835,998	\$4,090,768	\$1,214,283
Grant Funds			
Community Development Block Grant	\$259,141	\$153,763	-
Grants - Gen. Gov.	\$17,600	\$491,720	-
Total Grant Funds	\$276,741	\$645,483	-
Total Development Services	\$8,786,628	\$11,961,920	\$8,612,527
Economic Development			
General Fund			
General Fund	\$4,107,359	\$3,935,116	\$4,025,307
Total General Fund	\$4,107,359	\$3,935,116	\$4,025,307
Enterprise Fund			
Capital - Enterprise	\$150,920	-	-
Enterprise Fund	\$3,535,611	\$70,000	-
Total Enterprise Fund	\$3,686,531	\$70,000	-
Restricted Funds			
Economic Investment Fund	-	\$5,028,947	\$5,777,067
Special Programs Fund	-	\$366,467	\$366,467
Falcon Field Airport	-	\$56,550	\$55,159
Total Restricted Funds	-	\$5,451,964	\$6,198,693
Grant Funds			
Grants - Enterprise	\$76,749	-	-
Grants - Gen. Gov.	\$(8)	\$91,000	-
Total Grant Funds	\$76,741	\$91,000	-
Total Economic Development	\$7,870,631	\$9,548,080	\$10,224,000
Energy Resources			
General Fund			
General Fund	\$71,670	\$66,228	\$62,569
Total General Fund	\$71,670	\$66,228	\$62,569

**Summary of Expenditures by Department and Fund
Fiscal Year 2016/17**

Source	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
Enterprise Fund			
Capital - Enterprise	\$1,193	\$460	\$460
Enterprise Fund	\$40,731,424	\$42,453,177	\$40,968,756
Total Enterprise Fund	\$40,732,617	\$42,453,637	\$40,969,216
Restricted Funds			
Highway User Revenue Fund	\$361,153	-	-
Local Streets Sales Tax	-	\$366,715	\$415,215
Utility Replacement Extension and Renewal	\$99,086	-	-
Total Restricted Funds	\$460,239	\$366,715	\$415,215
Total Energy Resources	\$41,264,526	\$42,886,580	\$41,447,000
Engineering			
General Fund			
Capital - General Fund	\$61,287	\$57,641	\$57,641
General Fund	\$5,798,247	\$7,016,225	\$7,299,651
Total General Fund	\$5,859,534	\$7,073,866	\$7,357,292
Enterprise Fund			
Enterprise Fund	-	\$201,208	\$201,518
Total Enterprise Fund	-	\$201,208	\$201,518
Restricted Funds			
Community Facilities Districts - Operating	\$15,679	\$29,009	\$53,804
Local Streets Sales Tax	\$43,841	\$34,917	\$35,386
Total Restricted Funds	\$59,519	\$63,926	\$89,190
Total Engineering	\$5,919,054	\$7,339,000	\$7,648,000
Environmental Management & Sustainability			
Enterprise Fund			
Capital - Enterprise	\$87,029	-	\$106,800
Enterprise Fund	\$27,008,765	\$28,622,800	\$28,919,059
Total Enterprise Fund	\$27,095,794	\$28,622,800	\$29,025,859
Restricted Funds			
Environmental Compliance Fee	-	-	\$2,010,141
Solid Waste Development Fee	\$94,064	\$124,000	\$124,000
Special Programs Fund	-	-	\$25,000
Total Restricted Funds	\$94,064	\$124,000	\$2,159,141
Grant Funds			
Grants - Gen. Gov.	-	-	\$473,927
Total Grant Funds	-	-	\$473,927
Total Environmental Management & Sustainability	\$27,189,858	\$28,746,800	\$31,658,927

**Summary of Expenditures by Department and Fund
Fiscal Year 2016/17**

Source	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
Facilities Maintenance			
General Fund			
General Fund	\$9,478,821	\$12,816,581	-
Total General Fund	\$9,478,821	\$12,816,581	-
Enterprise Fund			
Enterprise Fund	\$917,600	\$1,188,716	-
Total Enterprise Fund	\$917,600	\$1,188,716	-
Restricted Funds			
Economic Investment Fund	-	\$171,268	-
Environmental Compliance Fee	-	\$1,003	-
Local Streets Sales Tax	-	\$50,195	-
Total Restricted Funds	-	\$222,466	-
Internal Services Funds			
Fleet Internal Service	-	\$34,884	-
Print Shop Internal Service	-	\$24,884	-
Warehouse Internal Service	-	\$30,872	-
Total Internal Services Funds	-	\$90,640	-
Trust Funds			
Employee Benefit Trust	-	\$8,438	-
Total Trust Funds	-	\$8,438	-
Total Facilities Maintenance	\$10,396,421	\$14,326,841	-
Falcon Field Airport			
Enterprise Fund			
Enterprise Fund	\$(64)	-	-
Total Enterprise Fund	\$(64)	-	-
Restricted Funds			
Falcon Field Airport	\$1,298,664	\$1,706,000	\$1,735,000
Total Restricted Funds	\$1,298,664	\$1,706,000	\$1,735,000
Total Falcon Field Airport	\$1,298,601	\$1,706,000	\$1,735,000
Financial Services			
General Fund			
General Fund	\$3,656,936	\$3,572,868	\$3,771,322
Total General Fund	\$3,656,936	\$3,572,868	\$3,771,322
Enterprise Fund			
Enterprise Fund	\$472	\$1,630	\$623
Total Enterprise Fund	\$472	\$1,630	\$623

**Summary of Expenditures by Department and Fund
Fiscal Year 2016/17**

Source	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
Restricted Funds			
Community Facilities Districts - Operating	\$28,558	\$38,846	\$74,897
Greenfield WRP Joint Venture	\$4,589	\$3,176	\$5,771
TOPAZ Joint Venture Fund	\$6,250	\$2,515	\$7,535
Transit Fund	\$652	\$1,965	\$852
Total Restricted Funds	\$40,049	\$46,502	\$89,055
Total Financial Services	\$3,697,458	\$3,621,000	\$3,861,000
Fire and Medical			
General Fund			
Capital - General Fund	\$1,162,565	\$565,875	\$1,123,887
General Fund	\$59,491,418	\$60,837,297	\$62,508,946
Total General Fund	\$60,653,984	\$61,403,172	\$63,632,833
Enterprise Fund			
Falcon Field Airport	\$494,294	\$537,007	\$596,067
Total Enterprise Fund	\$494,294	\$537,007	\$596,067
Restricted Funds			
Quality of Life Sales Tax	\$7,384,733	\$7,233,550	\$9,073,428
Restricted Programs Fund	\$29,718	-	-
Total Restricted Funds	\$7,414,451	\$7,233,550	\$9,073,428
Grant Funds			
Grants - Gen. Gov.	\$5,306,987	\$7,737,618	\$7,546,241
Total Grant Funds	\$5,306,987	\$7,737,618	\$7,546,241
Total Fire and Medical	\$73,869,716	\$76,911,347	\$80,848,569
Fleet Services			
General Fund			
Capital - General Fund	\$140,577	\$447,622	\$510,683
General Fund	\$528	\$461	\$567
Total General Fund	\$141,105	\$448,083	\$511,250
Enterprise Fund			
Capital - Enterprise	\$1,154,890	\$3,395,930	\$5,658,158
Total Enterprise Fund	\$1,154,890	\$3,395,930	\$5,658,158
Restricted Funds			
Environmental Compliance Fee	\$474,873	\$661,524	\$1,170,867
Greenfield WRP Joint Venture	-	-	\$14,400
Local Streets Sales Tax	-	\$760,112	\$1,826,429
Restricted Programs Fund	\$50,118	-	-
Solid Waste Development Fee	-	\$361,000	\$748,000
Utility Replacement Extension and Renewal	\$6,315,434	\$6,174,804	\$6,148,789
Vehicle Replacement	\$3,692,249	\$4,038,678	\$4,415,383
Total Restricted Funds	\$10,532,674	\$11,996,118	\$14,323,868

**Summary of Expenditures by Department and Fund
Fiscal Year 2016/17**

Source	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
Internal Services Funds			
Fleet Internal Service	\$17,114,521	\$17,466,028	\$16,301,096
Total Internal Services Funds	\$17,114,521	\$17,466,028	\$16,301,096
Grant Funds			
Grants - Gen. Gov.	-	-	\$166,756
Total Grant Funds	-	-	\$166,756
Total Fleet Services	\$28,943,189	\$33,306,159	\$36,961,128
Human Resources			
General Fund			
General Fund	\$3,119,601	\$3,414,597	\$3,777,234
Total General Fund	\$3,119,601	\$3,414,597	\$3,777,234
Trust Funds			
Employee Benefit Trust	\$66,282,779	\$65,172,392	\$82,308,111
Worker's Compensation	\$4,451,760	\$5,928,011	\$6,149,655
Total Trust Funds	\$70,734,539	\$71,100,403	\$88,457,766
Total Human Resources	\$73,854,140	\$74,515,000	\$92,235,000
Information Technology			
General Fund			
Capital - General Fund	\$1,873,857	\$3,323,229	\$3,994,225
General Fund	\$23,387,953	\$27,667,629	\$31,827,970
Total General Fund	\$25,261,810	\$30,990,858	\$35,822,195
Enterprise Fund			
Capital - Enterprise	-	\$148,780	\$46,000
Total Enterprise Fund	-	\$148,780	\$46,000
Total Information Technology	\$25,261,810	\$31,139,638	\$35,868,195
Library Services			
General Fund			
Capital - General Fund	\$48,862	\$153,604	-
General Fund	\$6,261,633	\$6,937,526	\$7,120,727
Total General Fund	\$6,310,495	\$7,091,130	\$7,120,727
Restricted Funds			
Restricted Programs Fund	\$46,334	\$222,900	\$290,561
Total Restricted Funds	\$46,334	\$222,900	\$290,561

**Summary of Expenditures by Department and Fund
Fiscal Year 2016/17**

Source	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
Grant Funds			
Grants - Gen. Gov.	\$22,630	\$23,000	\$78,000
Total Grant Funds	<u>\$22,630</u>	<u>\$23,000</u>	<u>\$78,000</u>
Total Library Services	<u>\$6,379,459</u>	<u>\$7,337,030</u>	<u>\$7,489,288</u>
Mayor and Council			
General Fund			
General Fund	\$586,647	\$935,000	\$1,016,000
Total General Fund	<u>\$586,647</u>	<u>\$935,000</u>	<u>\$1,016,000</u>
Total Mayor and Council	<u>\$586,647</u>	<u>\$935,000</u>	<u>\$1,016,000</u>
Municipal Court			
General Fund			
Capital - General Fund	-	\$2,000	\$2,000
General Fund	\$7,450,247	\$7,357,326	\$7,665,301
Total General Fund	<u>\$7,450,247</u>	<u>\$7,359,326</u>	<u>\$7,667,301</u>
Restricted Funds			
Restricted Programs Fund	\$399,987	\$1,467,552	\$1,764,026
Total Restricted Funds	<u>\$399,987</u>	<u>\$1,467,552</u>	<u>\$1,764,026</u>
Grant Funds			
Grants - Gen. Gov.	\$64,731	-	-
Total Grant Funds	<u>\$64,731</u>	<u>-</u>	<u>-</u>
Total Municipal Court	<u>\$7,914,965</u>	<u>\$8,826,878</u>	<u>\$9,431,327</u>
Neighborhood Outreach and Animal Control			
General Fund			
General Fund	\$1,104,875	\$1,133,000	-
Total General Fund	<u>\$1,104,875</u>	<u>\$1,133,000</u>	<u>-</u>
Grant Funds			
Grants - Gen. Gov.	\$17,699	-	-
Total Grant Funds	<u>\$17,699</u>	<u>-</u>	<u>-</u>
Total Neighborhood Outreach and Animal Control	<u>\$1,122,574</u>	<u>\$1,133,000</u>	<u>-</u>
Office of ERP Management			
General Fund			
Capital - General Fund	\$1,429	\$5,000	\$5,000
General Fund	\$518,014	\$960,700	\$895,000
Total General Fund	<u>\$519,443</u>	<u>\$965,700</u>	<u>\$900,000</u>
Total Office of ERP Management	<u>\$519,443</u>	<u>\$965,700</u>	<u>\$900,000</u>

**Summary of Expenditures by Department and Fund
Fiscal Year 2016/17**

Source	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
Office of Management and Budget			
General Fund			
Capital General Fund	\$1,681	-	-
General Fund	\$2,081,163	\$2,582,009	\$2,809,529
Total General Fund	\$2,082,845	\$2,582,009	\$2,809,529
Internal Services Funds			
Fleet Internal Service	\$506	-	-
Total Internal Services Funds	\$506	-	-
Restricted Funds			
Community Facilities Districts - Operating	\$5,056	\$7,000	\$14,000
Total Restricted Funds	\$5,056	\$7,000	\$14,000
Total Office of Management and Budget	\$2,088,406	\$2,589,009	\$2,823,529
Parks, Recreation and Community Facilities			
General Fund			
Capital - General Fund	-	\$1,333,966	\$297,186
General Fund	\$13,148,955	\$15,168,709	\$31,770,696
Total General Fund	\$13,148,955	\$16,502,675	\$32,067,882
Enterprise Fund			
Capital - Enterprise	\$188,430	\$2,961,525	\$3,456,993
Enterprise Fund	\$6,585,286	\$7,793,381	\$8,281,609
Total Enterprise Fund	\$6,773,716	\$10,754,906	\$11,738,602
Restricted Funds			
Cemetery	\$1,016,452	\$1,263,168	\$1,249,154
Economic Investment Fund	-	\$34,940	\$183,106
Environmental Compliance Fee	\$5,256,743	\$6,356,027	\$6,483,896
Restricted Programs Fund	\$45,494	\$439,969	\$25,260
Special Programs Fund	-	-	\$239,177
Total Restricted Funds	\$6,318,689	\$8,094,104	\$8,180,593
Grant Funds			
Grants - Gen. Gov.	\$47,580	\$40,211	-
Total Grant Funds	\$47,580	\$40,211	-
Total Parks, Recreation and Community Facilities	\$26,288,939	\$35,391,896	\$51,987,077
Police			
General Fund			
Capital - General Fund	\$482,295	\$487,407	\$696,391
General Fund	\$142,660,790	\$147,766,113	\$155,615,293
Total General Fund	\$143,143,085	\$148,253,520	\$156,311,684
Enterprise Fund			
Enterprise Fund	\$680,563	\$734,796	\$757,328
Falcon Field Airport	\$226,786	\$244,977	\$252,507
Total Enterprise Fund	\$907,349	\$979,773	\$1,009,835

**Summary of Expenditures by Department and Fund
Fiscal Year 2016/17**

Source	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
Restricted Funds			
Local Streets Sales Tax	\$118,899	\$122,418	\$126,144
Quality of Life Sales Tax	\$14,157,256	\$13,976,184	\$15,629,256
Restricted Programs Fund	\$1,240,386	\$1,936,119	\$1,928,188
Special Programs Fund	-	\$80,000	\$143,000
Total Restricted Funds	\$15,516,541	\$16,114,721	\$17,826,588
Grant Funds			
Grants - Gen. Gov.	\$1,853,836	\$3,175,700	\$3,355,240
Total Grant Funds	\$1,853,836	\$3,175,700	\$3,355,240
Trust Funds			
Employee Benefit Trust	\$43,798	\$45,612	\$47,110
Total Trust Funds	\$43,798	\$45,612	\$47,110
Total Police	\$161,464,607	\$168,569,326	\$178,550,457
Project Management Program			
General Fund			
Capital - General Fund	\$2,335,293	\$9,567,131	\$9,422,072
General Fund	\$497,762	\$2,913,835	\$2,333,641
Total General Fund	\$2,833,056	\$12,480,966	\$11,755,713
Enterprise Fund			
Capital - Enterprise	\$5,180,152	\$1,377,250	\$825,639
Enterprise Fund	\$304,730	\$794,431	\$1,118,583
Total Enterprise Fund	\$5,484,882	\$2,171,681	\$1,944,222
Restricted Funds			
Arts and Culture	-	-	\$9,982
Cemetery	\$182,753	\$527,308	\$69,182
Cemetery Reserve	-	-	\$953,000
Economic Investment Fund	\$166,899	\$9,288	-
Environmental Compliance Fee	\$496,363	\$2,386,039	\$3,168,227
Falcon Field Airport	\$1,896,590	\$6,417,558	\$544,977
Greenfield WRP Joint Venture	\$764,789	\$11,123,174	\$13,668,860
Highway User Revenue Fund	\$1,385,146	\$591,126	\$9,586,402
Local Streets Sales Tax	\$8,543,564	\$18,707,222	\$15,201,096
Mesa Arts Center Restoration Fee	\$11,591	\$501,664	-
Restricted Programs Fund	\$12,505	\$206,726	\$23,667
TOPAZ Joint Venture Fund	-	\$4,533,828	\$1,633,828
Transit Fund	\$831,423	\$5,054,331	\$11,970,030
Transportation	-	\$19,126,332	-
Utility Replacement Extension and Renewal	\$830,301	\$939,658	\$3,121,981
Total Restricted Funds	\$15,121,924	\$70,124,254	\$59,951,232
Internal Services Funds			
Fleet Internal Service	\$27,244	\$273,956	\$403,781
Print Shop Internal Service	\$363	\$2,416	\$142,835
Warehouse Internal Service	\$369	\$2,416	\$142,710
Total Internal Services Funds	\$27,977	\$278,788	\$689,326

**Summary of Expenditures by Department and Fund
Fiscal Year 2016/17**

Source	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
Grant Funds			
Community Development Block Grant	\$1,187,144	\$696,083	-
Grants - Enterprise	\$2,474,331	\$3,348,333	\$2,788,178
Grants - Gen. Gov.	\$1,993,557	\$12,104,895	\$760,329
Total Grant Funds	\$5,655,032	\$16,149,311	\$3,548,507
Trust Funds			
Employee Benefit Trust	\$593,819	-	-
Total Trust Funds	\$593,819	-	-
Bond Funds			
Electric Bond Construction	\$1,774,603	\$13,043,202	\$11,706,885
Gas Bond Construction	\$5,144,350	\$22,628,266	\$24,524,058
Parks Bond Construction	\$15,935,260	\$28,649,138	\$14,171,255
Public Safety Bond Construction	\$11,814,535	\$20,479,797	\$9,436,635
Solid Waste Bond Construction	\$295,278	\$7,352,600	-
Spring Training Bond Construction	\$14,138,220	-	-
Streets Bond Construction	\$12,745,815	\$24,707,165	\$23,712,507
Wastewater Bond Construction	\$11,058,881	\$50,075,852	\$28,517,037
Water Bond Construction	\$27,530,143	\$89,966,980	\$146,512,623
Total Bond Funds	\$100,437,085	\$256,903,000	\$258,581,000
Total Project Management Program	\$130,153,774	\$358,108,000	\$336,470,000
Public Information and Communications			
General Fund			
Capital - General Fund	\$24,751	\$20,000	-
General Fund	\$1,257,943	\$1,216,000	\$1,423,000
Total General Fund	\$1,282,694	\$1,236,000	\$1,423,000
Enterprise Fund			
Enterprise Fund	\$7,910	-	-
Total Enterprise Fund	\$7,910	-	-
Total Public Information and Communications	\$1,290,604	\$1,236,000	\$1,423,000
Transit Services			
Restricted Funds			
Transit Fund	\$6,187,944	\$11,827,000	\$13,415,000
Total Restricted Funds	\$6,187,944	\$11,827,000	\$13,415,000
Total Transit Services	\$6,187,944	\$11,827,000	\$13,415,000
Transportation			
General Fund			
Capital - General Fund	-	-	\$100,000
General Fund	\$54,455	\$26,790	\$22,200
Total General Fund	\$54,455	\$26,790	\$122,200

**Summary of Expenditures by Department and Fund
Fiscal Year 2016/17**

Source	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
Enterprise Fund			
Enterprise Fund	\$624,333	\$642,446	\$660,075
Falcon Field Airport	\$6,375	\$6,000	\$6,000
Total Enterprise Fund	\$630,708	\$648,446	\$666,075
Restricted Funds			
Environmental Compliance Fee	\$2,968,882	\$4,532,313	\$4,670,351
Highway User Revenue Fund	\$13,204,151	\$21,343,919	\$15,333,794
Local Streets Sales Tax	\$15,742,894	\$16,015,755	\$21,750,179
Transit Fund	\$288,457	\$60,272	\$58,751
Total Restricted Funds	\$32,204,384	\$41,952,259	\$41,813,075
Internal Services Funds			
Fleet Internal Service	-	\$1,505	-
Total Internal Services Funds	-	\$1,505	-
Grant Funds			
Grants - Gen. Gov.	\$23,575	-	-
Total Grant Funds	\$23,575	-	-
Total Transportation	\$32,913,122	\$42,629,000	\$42,601,350
Water Resources			
General Fund			
General Fund	\$106,191	\$89,660	\$94,083
Total General Fund	\$106,191	\$89,660	\$94,083
Enterprise Fund			
Capital - Enterprise	-	-	\$7,975
Enterprise Fund	\$50,302,867	\$58,772,377	\$60,169,215
Total Enterprise Fund	\$50,302,867	\$58,772,377	\$60,177,190
Restricted Funds			
Environmental Compliance Fee	\$6,233	\$18,702	\$29,977
Greenfield WRP Joint Venture	\$5,456,841	\$6,239,416	\$6,540,769
Local Streets Sales Tax	-	\$83,885	\$88,384
Utility Replacement Extension and Renewal	\$470,542	\$2,053,960	\$1,021,397
Total Restricted Funds	\$5,933,615	\$8,395,963	\$7,680,527
Total Water Resources	\$56,342,673	\$67,258,000	\$67,951,800
Total Expenditures	\$958,529,474	\$1,610,000,000	\$1,670,000,000

**Note: During FY15/16, Facilities Maintenance was combined with Parks, Recreation & Community Facilities and Neighborhood Outreach & Animal Control was combined with Community Services.*

Changes in accounting presentation affect comparisons between years.

City of Mesa, Arizona
Summary of Changes in Fund Balance
Fiscal Year 2016/17 - Adopted

City of Mesa, Arizona

394

Executive Budget Plan 2016/17

Fund	Projected Funds Available				Budgeted Expenditures				Projected Ending Fund Balance
	Beginning Fund Balance	Projected Sources	Fund Transfers	Estimated Funds Available	Operating	Operating Carryover	Capital Improvement Program	Expenditures	
Capital - General Fund	\$6,513,654	-	\$8,570,479	\$15,084,133	\$4,046,422	\$6,513,654	\$4,524,057	\$15,084,133	-
General Fund	\$65,086,092	\$265,818,099	\$78,159,818	\$409,064,009	\$343,532,587	\$6,020,827	-	\$349,553,414	\$59,510,595
Capital - Enterprise	\$9,982,963	\$300,000	\$5,750,000	\$16,032,963	\$5,224,064	\$5,107,428	\$381,226	\$10,712,718	\$5,320,245
Enterprise Fund	\$61,224,022	\$345,769,842	\$(188,637,233)	\$218,356,631	\$162,872,642	\$1,925,871	\$338,238	\$165,136,751	\$53,219,880
Arts and Culture Fund	\$547,548	\$5,337,094	\$9,836,000	\$15,720,642	\$15,411,083	\$206,670	-	\$15,617,753	\$102,889
Cemetery	-	\$1,371,602	-	\$1,371,602	\$1,354,862	\$95,418	-	\$1,450,280	\$(78,678)
Cemetery Reserve	\$6,492,532	\$116,000	-	\$6,608,532	-	-	\$953,000	\$953,000	\$5,655,532
Community Facilities Districts - Capital	\$(263,001)	\$3,750,000	-	\$3,486,999	\$3,750,000	-	-	\$3,750,000	\$(263,001)
Community Facilities Districts - Operating	\$197	\$253,333	-	\$253,530	\$253,333	-	-	\$253,333	\$197
Economic Investment Fund	-	\$3,113,599	\$3,417,482	\$6,531,081	\$5,775,572	\$755,509	-	\$6,531,081	-
Environmental Compliance Fee	\$6,230,526	\$15,274,128	-	\$21,504,654	\$15,255,994	\$532,782	\$3,129,750	\$18,918,526	\$2,586,128
Falcon Field Airport	\$2,306,589	\$3,881,883	-	\$6,188,472	\$3,148,804	\$9,260	\$543,605	\$3,701,669	\$2,486,803
Greenfield WRP Joint Venture	\$104,621	\$21,184,100	-	\$21,288,721	\$7,410,619	\$104,621	\$13,668,860	\$21,184,100	\$104,621
Highway User Revenue Fund	-	\$37,691,409	\$(12,377,013)	\$25,314,396	\$22,538,994	\$2,586,402	-	\$25,125,396	\$189,000
Local Streets Sales Tax	\$45,989,546	\$28,082,740	-	\$74,072,286	\$28,915,591	\$6,625,101	\$9,512,788	\$45,053,480	\$29,018,806
Mesa Arts Center Restoration Fee	\$951,794	\$257,000	-	\$1,208,794	\$682,000	-	-	\$682,000	\$526,794
Quality of Life Sales Tax	\$2,488,221	\$22,358,650	-	\$24,846,871	\$24,702,684	-	-	\$24,702,684	\$144,187
Restricted Programs Fund	\$6,936,605	\$5,985,179	-	\$12,921,784	\$5,695,192	\$2,177,426	\$23,667	\$7,896,285	\$5,025,499
Solid Waste Development Fee	\$764,285	\$403,000	-	\$1,167,285	\$124,000	\$748,000	-	\$872,000	\$295,285
Special Programs Fund	\$10,048,229	\$712,644	\$(6,020,000)	\$4,740,873	\$660,985	\$152,177	-	\$813,162	\$3,927,711
TOPAZ Joint Venture Fund	\$166,963	\$3,187,478	-	\$3,354,441	\$1,553,650	-	\$1,633,828	\$3,187,478	\$166,963
Transit Fund	\$1,632,831	\$15,943,367	\$9,878,025	\$27,454,223	\$13,846,265	\$5,305	\$11,969,822	\$25,821,392	\$1,632,831
Transportation	\$13,691,758	\$3,805,797	-	\$17,497,555	-	-	-	-	\$17,497,555
Utility Replacement Extension and Renewal	\$26,784,438	-	\$6,789,000	\$33,573,438	\$3,606,259	\$3,563,927	\$3,121,981	\$10,292,167	\$23,281,271
Vehicle Replacement	\$3,061,609	\$223,234	\$2,500,000	\$5,784,843	\$3,030,000	\$1,385,383	-	\$4,415,383	\$1,369,460
Fleet Internal Service	\$417,728	\$835,919	-	\$1,253,647	\$177,032	\$658,887	-	\$835,919	\$417,728
Print Shop Internal Service	\$(248,961)	-	-	\$(248,961)	-	-	-	-	\$(248,961)
Warehouse Internal Service	\$344,061	\$6,570,642	-	\$6,914,703	\$6,373,535	\$197,107	-	\$6,570,642	\$344,061
Cultural Facility Impact Fee	\$40,794	-	-	\$40,794	-	-	-	-	\$40,794
Fire Impact Fee	-	\$424,945	\$(424,945)	-	-	-	-	-	-
Gen Govt Facility Impact Fee	\$3,249	-	-	\$3,249	-	-	-	-	\$3,249
Library Impact Fee	\$343,868	\$2,000	\$(68,310)	\$277,558	-	-	-	-	\$277,558
Parks Impact Fee	\$3,248,787	\$16,000	\$(717,619)	\$2,547,168	-	-	-	-	\$2,547,168
Police Impact Fee	-	\$638,201	\$(638,201)	-	-	-	-	-	-
Stormwater Drainage Impact Fee	\$1,010,411	\$466,424	\$(249,452)	\$1,227,383	-	-	-	-	\$1,227,383
Wastewater Impact Fee	\$2,995,122	\$3,996,538	\$(1,856,165)	\$5,135,495	-	-	-	-	\$5,135,495
Water Impact Fees	\$2,045,027	\$3,331,511	\$(2,532,563)	\$2,843,975	-	-	-	-	\$2,843,975
Community Development Block Grant	\$830,879	\$13,027,814	-	\$13,858,693	\$6,493,247	\$6,534,567	-	\$13,027,814	\$830,879
Grants - Enterprise	\$(972,832)	\$2,788,178	-	\$1,815,346	-	-	\$2,788,178	\$2,788,178	\$(972,832)

City of Mesa, Arizona
Summary of Changes in Fund Balance
Fiscal Year 2016/17 - Adopted

City of Mesa, Arizona

395

Executive Budget Plan 2016/17

Fund	Projected Funds Available				Budgeted Expenditures				Projected Ending Fund Balance
	Beginning Fund Balance	Projected Sources	Fund Transfers	Estimated Funds Available	Operating	Operating Carryover	Capital Improvement Program	Expenditures	
Grants - Gen. Gov.	\$(88,278)	\$12,796,573	-	\$12,708,295	\$7,875,162	\$4,579,313	\$750,000	\$13,204,475	\$(496,180)
HOME	-	\$3,054,449	-	\$3,054,449	\$996,826	\$2,057,623	-	\$3,054,449	-
Section 8	\$684,930	\$13,151,566	-	\$13,836,496	\$13,144,906	\$426,073	-	\$13,570,979	\$265,517
Section 8 - Choice Voucher	\$13	-	-	\$13	-	-	-	-	\$13
Employee Benefit Trust	\$41,699,004	\$77,835,572	-	\$119,534,576	\$84,442,552	\$50,669	-	\$84,493,221	\$35,041,355
Property and Public Liability	\$10,034,523	\$6,655,085	-	\$16,689,608	\$6,671,777	-	-	\$6,671,777	\$10,017,831
Worker's Compensation	\$7,890,168	\$5,573,428	-	\$13,463,596	\$6,149,655	-	-	\$6,149,655	\$7,313,941
Community Facilities Districts - Debt	\$1,390,349	\$2,091,847	-	\$3,482,196	\$2,091,847	-	-	\$2,091,847	\$1,390,349
Court Construction Fee	-	\$779,700	\$(779,700)	-	-	-	-	-	-
General Obligation Bond Redemption	\$298,941	\$33,999,699	\$3,814,905	\$38,113,545	\$36,396,228	-	-	\$36,396,228	\$1,717,317
General Obligation Bond Refunding	-	\$50,200,000	-	\$50,200,000	\$50,200,000	-	-	\$50,200,000	-
Highway Project Advancement Notes	\$324,313	-	-	\$324,313	-	-	-	-	\$324,313
Highway User Revenue Bond Redemption	-	-	\$12,377,013	\$12,377,013	\$12,377,013	-	-	\$12,377,013	-
Non Utility Bond Redemption	\$16,084,763	\$27,811,685	-	\$43,896,448	\$49,739,000	-	-	\$49,739,000	\$(5,842,552)
Special Improvement District Bond Redemption	\$(19,435)	\$843,085	-	\$823,650	\$843,085	-	-	\$843,085	\$(19,435)
Transportation Project Advancement Notes	-	\$2,500,000	-	\$2,500,000	\$2,500,000	-	-	\$2,500,000	-
Utility Systems Bond Redemption	\$1,199,058	\$2,317,052	\$72,947,360	\$76,463,470	\$75,264,414	-	-	\$75,264,414	\$1,199,056
Utility Systems Bond Refunding	-	\$135,200,000	-	\$135,200,000	\$135,200,000	-	-	\$135,200,000	-
Utility Systems GO Bond Redemption	\$289,352	-	\$83,448	\$372,800	\$83,448	-	-	\$83,448	\$289,352
WIFA Redemption	\$20,084	-	\$177,671	\$197,755	\$177,671	-	-	\$177,671	\$20,084
Electric Bond Construction	\$1,421,051	\$9,907,156	-	\$11,328,207	-	-	\$11,706,885	\$11,706,885	\$(378,678)
Fire Bond Construction	\$18,000	-	-	\$18,000	-	-	-	-	\$18,000
Gas Bond Construction	\$2,676,318	\$24,524,058	-	\$27,200,376	-	-	\$24,524,058	\$24,524,058	\$2,676,318
Parks Bond Construction	\$7,533,843	\$14,171,255	-	\$21,705,098	-	-	\$14,171,255	\$14,171,255	\$7,533,843
Public Safety Bond Construction	\$6,576,812	\$8,436,635	-	\$15,013,447	-	-	\$9,436,635	\$9,436,635	\$5,576,812
Solid Waste Bond Construction	\$3,782,671	-	-	\$3,782,671	-	-	-	-	\$3,782,671
Spring Training Bond Construction	\$(9,253,109)	-	-	\$(9,253,109)	-	-	-	-	\$(9,253,109)
Streets Bond Construction	\$2,682,444	\$23,712,507	-	\$26,394,951	-	-	\$23,712,507	\$23,712,507	\$2,682,444
Wastewater Bond Construction	\$6,448,935	\$28,517,037	-	\$34,965,972	-	-	\$28,517,037	\$28,517,037	\$6,448,935
Water Bond Construction	\$70,043,152	\$145,532,352	-	\$215,575,504	-	-	\$146,512,623	\$146,512,623	\$69,062,881
Subtotal	\$452,538,057	\$1,446,529,091	-	\$1,899,067,148	\$1,170,589,000	\$53,020,000	\$311,920,000	\$1,535,529,000	\$363,538,148
Contingency	-	\$13,000,000	-	\$13,000,000	\$134,471,000	-	-	\$134,471,000	\$(121,471,000) *
Total	\$452,538,057	\$1,459,529,091	-	\$1,912,067,148	\$1,305,060,000	\$53,020,000	\$311,920,000	\$1,670,000,000	\$242,067,148

* Budget appropriation to allow for the use of fund balance if needed

**Summary of Bond and Reserve Expenditures by Fund and Sub-Fund
Fiscal Year 2016/17**

Fund / Sub-Fund	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
Electric Bond Construction			
Electric - 2010 Bond Election	\$1,524,070	\$2,236,087	\$1,800,000
Electric - 2014 Bond Election	\$280,367	\$10,807,115	\$9,906,885
Gas Bond Construction			
Gas - 2010 Bond Election	\$4,227,826	\$3,468,551	\$8,447,862
Gas - 2014 Bond Election	\$960,807	\$19,159,715	\$16,076,196
Parks Bond Construction			
Parks - 2012 Bond Election	\$16,101,220	\$28,649,138	\$14,171,255
Public Safety Bond Construction			
Public Safety - 2008 Bond Election	\$1,936,048	\$65,580	\$1,000,000
Public Safety - 2013 Bond Election	\$9,869,731	\$20,414,217	\$8,436,635
Solid Waste Bond Construction			
Solid Waste - 1994 Bond Election	\$342,853	\$7,352,600	-
Spring Training Bond Construction			
	\$14,138,220	-	-
Streets Bond Construction			
Streets - 2008 Bond Election	\$4,482,021	\$408,000	-
Streets - 2013 Bond Election	\$8,257,221	\$24,299,165	\$23,712,507
Wastewater Bond Construction			
Wastewater - 2006 Bond Election	\$9,355,631	\$11,525,143	-
Wastewater - 2010 Bond Election	\$1,695,703	\$15,419,935	\$2,738,561
Wastewater - 2014 Bond Election	\$18	\$23,130,774	\$25,778,476
Water Bond Construction			
Water - 2010 Bond Election	\$17,859,942	\$33,042,766	\$980,271
Water - 2014 Bond Election	\$9,924,347	\$56,924,214	\$145,532,352
Total Bond and Reserve Expenditures	\$100,956,025	\$256,903,000	\$258,581,000

**Full-Time Employees and Personnel Compensation
Fiscal Year 2016/17**

Fund	Full-Time Equivalent (FTE)	Employee Salaries and Hourly Costs	Retirement Costs	Healthcare Costs	Other Benefit Costs	Total Estimated Personnel Compensation
General Fund						
Capital - General Fund	1.1	\$69,571	\$8,939	\$11,965	\$7,668	\$98,143
General Fund*	2,496.8	\$181,601,794	\$44,324,535	\$38,380,443	\$1,101,228	\$265,408,000
Total General Fund	2,497.9	\$181,671,365	\$44,333,474	\$38,392,408	\$1,108,896	\$265,506,143
Enterprise Fund						
Capital - Enterprise	0.1	\$7,545	\$969	\$1,298	\$832	\$10,644
Enterprise Fund	518.3	\$31,323,058	\$3,777,323	\$8,850,921	\$16,656,173	\$60,607,475
Total Enterprise Fund	518.4	\$31,330,603	\$3,778,292	\$8,852,219	\$16,657,005	\$60,618,119
Restricted Funds						
Arts & Culture Fund	80.0	\$4,595,155	\$502,151	\$954,850	\$1,549,634	\$7,601,790
Cemetery	10.6	\$568,434	\$62,563	\$123,547	\$124,106	\$878,650
Cemetery Reserve	0.2	\$11,726	\$1,506	\$2,016	\$1,292	\$16,540
Community Facilities Districts - Operating	0.4	\$74,330	\$5,656	\$4,836	\$24,236	\$109,058
Economic Investment Fund	2.7	\$201,555	\$22,991	\$40,590	\$320,033	\$585,169
Environmental Compliance Fee	50.7	\$3,029,968	\$338,718	\$569,746	\$936,128	\$4,874,560
Falcon Field Airport	18.3	\$1,343,770	\$252,310	\$301,023	\$349,567	\$2,246,670
Greenfield WRP Joint Venture	23.0	\$1,783,602	\$178,332	\$264,323	\$678,852	\$2,905,109
Highway User Revenue Fund	108.4	\$6,693,710	\$753,980	\$1,207,502	\$643,716	\$9,298,908
Local Streets Sales Tax	33.0	\$2,670,249	\$320,046	\$1,268,830	\$2,487,211	\$6,746,336
Quality of Life Sales Tax	185.0	\$14,203,369	\$6,335,484	\$2,484,298	\$1,679,533	\$24,702,684
Restricted Programs Fund	8.3	\$334,900	\$36,303	\$32,052	\$105,743	\$508,998
TOPAZ Joint Venture Fund	4.3	\$398,068	\$41,793	\$44,362	\$37,318	\$521,541
Transit Fund	3.6	\$488,684	\$31,639	\$46,396	\$281,259	\$847,978
Utility Replacement Extension and Renewal	0.9	\$59,091	\$7,592	\$10,163	\$6,513	\$83,359
Total Restricted Funds	529.4	\$36,456,611	\$8,891,064	\$7,354,534	\$9,225,141	\$61,927,350
Internal Service Funds						
Fleet Internal Service	75.9	\$4,528,906	\$527,597	\$1,207,856	\$1,487,511	\$7,751,870
Print Shop Internal Service	4.2	\$227,588	\$26,132	\$44,869	\$127,122	\$425,711
Warehouse Internal Service	10.6	\$528,292	\$60,341	\$188,463	\$248,347	\$1,025,443
Total Internal Service Funds	90.7	\$5,284,786	\$614,070	\$1,441,188	\$1,862,980	\$9,203,024
Grant Funds						
Community Development Block Grant	9.0	\$545,611	\$61,865	\$105,252	\$45,250	\$757,978
Grants - Enterprise	0.6	\$36,123	\$4,641	\$6,212	\$3,982	\$50,958
Grants - Gen. Gov.	25.1	\$1,775,263	\$821,015	\$307,464	\$1,145,573	\$4,049,315
HOME	1.5	\$82,908	\$9,406	\$9,204	\$6,876	\$108,394
Section 8	14.2	\$705,009	\$79,960	\$141,924	\$58,288	\$985,181
Total Grant Funds	50.4	\$3,144,914	\$976,887	\$570,056	\$1,259,969	\$5,951,826
Trust Funds						
Employee Benefit Trust	11.2	\$738,072	\$86,354	\$214,976	\$1,524,282	\$2,563,684
Property and Public Liability	8.3	\$754,458	\$86,333	\$78,336	\$62,650	\$981,777
Worker's Compensation	7.3	\$484,415	\$48,840	\$68,244	\$42,456	\$643,955
Total Trust Funds	26.8	\$1,976,945	\$221,527	\$361,556	\$1,629,388	\$4,189,416
Bond Funds						
Electric Bond Construction	10.6	\$679,300	\$87,278	\$116,823	\$74,878	\$958,279
Gas Bond Construction	18.8	\$1,208,117	\$155,221	\$207,767	\$133,168	\$1,704,273
Parks Bond Construction	3.8	\$246,497	\$31,670	\$42,391	\$27,171	\$347,729
Public Safety Bond Construction	1.8	\$118,333	\$15,204	\$20,350	\$13,043	\$166,930
Streets Bond Construction	5.2	\$335,570	\$43,115	\$57,710	\$36,989	\$473,384
Wastewater Bond Construction	5.4	\$347,262	\$44,617	\$59,721	\$38,278	\$489,878
Water Bond Construction	45.9	\$2,957,271	\$379,956	\$508,579	\$325,972	\$4,171,778
Total Bond Funds	91.5	\$5,892,350	\$757,061	\$1,013,341	\$649,499	\$8,312,251
Total All Funds	3,805.1	\$265,757,574	\$59,572,375	\$57,985,302	\$32,392,878	\$415,708,129

* Central administration positions are included in the General Fund but the costs are spread among multiple funds.

Personal Services Overview

The Personal Services portion of the City of Mesa budget is a significant part of the total budget. Total personal services dollars for Fiscal Year 2016/17 are \$397.9 million which is 24.7% of the total annual budget.

Number of Full Time Equivalent (FTE) by Department

<u>Department</u>	<u>Budgeted FY 2014/15</u>	<u>Budgeted FY 2015/16</u>	<u>FY 2015/16 % of total FTE</u>	<u>Budgeted FY 2016/17</u>	<u>FY 2016/17 % of total FTE</u>
Arts and Culture	78.2	79.2	2.1%	84.5	2.2%
Business Services	144.5	139.0	3.8%	138.0	3.6%
City Attorney	59.0	58.5	1.6%	64.5	1.7%
City Auditor	5.0	5.0	0.1%	5.0	0.1%
City Clerk	8.0	8.0	0.2%	8.0	0.2%
City Manager	28.0	28.0	0.8%	28.0	0.7%
Communications	22.0	22.0	0.6%	21.0	0.6%
Community Services	31.0	31.0	0.8%	43.0	1.1%
Development Services	73.5	74.5	2.0%	64.5	1.7%
Economic Development	14.0	14.0	0.4%	14.0	0.4%
Energy Resources	129.0	121.0	3.3%	122.0	3.2%
Engineering	105.0	104.0	2.8%	104.0	2.7%
Environmental Management & Sustainability	130.5	131.0	3.5%	143.0	3.8%
Facilities Maintenance	37.0	38.0	1.0%	0.0	0.0%
Falcon Field Airport	10.0	11.0	0.3%	11.0	0.3%
Financial Services	42.0	37.0	1.0%	37.0	1.0%
Fire and Medical	496.3	509.0	13.7%	512.5	13.5%
Fleet Services	78.0	78.0	2.1%	79.0	2.1%
Human Resources	50.0	51.0	1.4%	55.5	1.5%
Information Technology	149.0	141.0	3.8%	142.0	3.7%
Library Services	78.7	76.2	2.1%	77.2	2.0%
Mayor & Council	7.0	7.0	0.2%	7.0	0.2%
Municipal Court	80.5	80.5	2.2%	80.0	2.1%
Neighborhood Outreach and Animal Control	11.0	11.0	0.3%	0.0	0.0%
Office of ERP Management	6.0	5.0	0.1%	5.0	0.1%
Office of Management and Budget	23.0	23.0	0.6%	23.0	0.6%
Parks, Recreation and Community Facilities	209.4	212.3	5.7%	305.9	8.0%
Police	1,219.0	1,184.0	32.0%	1,196.5	31.5%
Public Information and Communications	7.0	7.5	0.2%	8.0	0.2%
Transit Services	3.0	3.0	0.1%	3.0	0.1%
Transportation	159.0	159.0	4.3%	159.0	4.2%
Water Resources	251.0	255.0	6.9%	264.0	6.9%
	<u>3,744.6</u>	<u>3,703.7</u>	<u>100.0%</u>	<u>3,805.1</u>	<u>100.0%</u>

The City of Mesa's total FTE count increased by 101.4 FTE from FY 2015/16 to FY 2016/17. Included in this number was a net increase of 59.9 FTE mid-year changes which were added in FY 2015/16 after the budget was adopted. The mid-year changes are approved by the City Manager's Office and include:

- 49.6 FTE due to the conversion of temporary workers to city employees. 42.1 FTE in the Parks, Recreation and Community Facilities Department, 2.5 FTE in the Arts and Culture Department, 2.5 FTE in the Human Resources Department, 1.5 FTE in the Fire and Medical Department, and 1.0 FTE in the Development Services Department.
- 2.0 FTE in the Fire and Medical Department using funds from the Centers for Medicare & Medicaid Services grant.
- 4.0 FTE in the City Attorney's Office using funds from the Victims of Crime Act grant to expand current victim services.
- 1.5 FTE in the Parks, Recreation and Community Facilities Department using grant funds received from the i.d.e.a. Museum Board.
- 2.8 FTE due to changes in organizational structure or duties.

In addition, 41.5 FTE were increased during the FY 2016/17 budget process:

- 2.0 FTE in the City Attorney's Office using funds from the Victims of Crime Act grant for the current victim services program.
- 1.0 FTE Fuel System Specialist in the Fleet Services Department.
- 6.0 sworn Police FTE for a new Crisis Intervention Team at the Red Mountain station and 6.0 sworn FTE for a bicycle unit to patrol the Light Rail.
- 1.0 FTE Utility Locator position in the Energy Services Department.
- 8.0 FTE in the Water Resources Department. 2.0 FTE for the conversion of unfunded Meter Reader Positions into budgeted positions, 1.0 FTE for a Water Reclamation Supervisor at the Southeast Water Reclamation Plant and 5.0 FTE that are bond funded to support the Signal Butte Water Treatment Plant.
- 1.0 FTE Librarian position to support the THINKspot 2.0 at the Main Library.
- 14.5 FTE in the Parks, Recreation and Community Facilities Department. 6.5 FTE to support the parks projects included in the 2012 Parks Bond Package, 3.4 FTE for the sustained increased demand at City pools that was funded temporarily with temporary workers, 2.2 FTE to continue to keep the City pools open an additional two weeks each year, 2.3 FTE to take over operations at the Gene Autry Tennis Center, and 0.1 FTE to keep the City of Mesa Summer Youth Programs open an additional two weeks during the summer.
- 2.0 FTE in the Human Resources Department to backfill for existing positions while they are working on the upgrade of the Kronos system for Time and Labor reporting.

During FY 2015/16, the Environmental and Sustainability area of Development Services (formerly Development and Sustainability) was moved to the Environmental Management & Sustainability Department (formerly known as Solid Waste). Also, the Neighborhood Outreach and Animal Control Department was merged with the Community Services Department (formerly known as Housing and Community Development) and the Facilities Maintenance Department was merged with the Parks, Recreation and Community Facilities Department.

In the Department Operational Plans section of this book, the following departmental FTE that are assigned to work on Capital Improvement Projects are included in the Project Management Department and not in the individual departments:

- Energy Resources 21.3 FTE
- Engineering 50.6 FTE
- Transportation 2.6 FTE
- Water Resources 20.1 FTE

**Summary of Expenditures by Object
Fiscal Year 2016/17**

Object Code	Object Name	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
Personal Services				
1101	Personnel Services	\$101,995	-	-
110110	Salaries - Regular Full Time	\$201,822,996	\$243,536,742	\$254,155,037
110111	Special Pay - Certification Pay	\$2,523,608	\$2,492,472	\$2,734,008
110112	Vacation Leave	\$16,571,106	-	-
110113	Sick Leave	\$8,177,702	-	-
110114	Holiday Leave	\$6,352,000	\$4,981,412	\$5,218,542
110115	Special Pay - Longevity	\$1,776,624	\$1,754,276	\$1,455,390
110116	Special Pay - Other	\$104,571	\$2,143,213	\$2,194,597
110117	Compensatory Leave	\$727,906	\$84	\$84
110118	Other Compensatory Leave	\$2,767,890	\$39,744	\$45,423
110119	IIP Pay Event	\$173,136	-	-
110120	Call Back Pay	\$2,269,154	-	-
110121	Holiday - Critical and Essential	\$4,559,627	-	-
110122	Holiday - Worked	\$1,345,582	-	-
110123	Shift Differential	\$1,424,403	-	-
110124	Stand By Pay	\$1,176,068	-	-
110125	Workers Compensation Directed Care	\$308	-	-
110130	FICA - City Contribution	\$9,037,819	\$9,797,999	\$10,173,825
110131	Medicare - City Contribution	\$3,586,991	\$3,797,549	\$3,963,042
110132	Pension - ASRS	\$17,297,455	\$17,821,345	\$18,469,474
110133	Pension - PSPRS - Fire	\$9,443,153	\$12,058,714	\$13,547,302
110134	Pension - PSPRS - Police	\$20,842,292	\$23,671,606	\$27,199,367
110135	Deferred Compensation	\$1,758,676	\$1,323,955	\$1,223,506
110136	Medical Insurance - City Contribution	\$41,881,124	\$44,568,900	\$49,426,200
110137	Dental Insurance - City Contribution	\$7,029,902	\$7,464,388	\$7,886,641
110138	Vision/Life - City Contribution	\$442,090	\$623,198	\$672,461
110139	Workers Compensation - City Contribution	\$6,433,249	\$4,041,123	\$5,450,911
110141	Long Term Disability - Civilian	\$180,052	\$185,588	\$225,013
110142	Long Term Disability - Sworn	\$185,328	\$143,802	\$153,534
110143	Allowances - Uniform	\$940,489	\$856,745	\$889,182
110144	Allowances - Vehicle	\$161,225	\$155,880	\$155,880
110145	Allowances - Phone	\$181,567	\$178,908	\$178,368
110146	Other Benefits and Costs	\$307,979	\$1,113,761	\$911,861
110147	Pension - Elected Officials	\$50,084	\$284,088	\$329,832
110148	ASRS Defined Contribution Plan	\$1,821	-	-
110149	Retiree Benefits Trust	\$22,550	\$20,100	\$26,400
110150	Overtime - All	\$9,941,281	-	-
110151	Overtime - Civilian	-	\$2,613,455	\$2,266,450
110152	Overtime - Sworn	-	\$6,473,984	\$6,755,795
110155	Elected Officials Defined Contribution Plan	\$1,038	-	-
1170	Taxes - Civilian	-	\$10	\$7
1171	Taxes - Fire Sworn	-	\$(1)	\$(1)
1172	Taxes - Police Sworn	-	\$3	\$(2)
1994	CIP P/S Overhead Charges	\$5,707,918	-	-
1995	CIP P/S Overhead Credit	\$(5,707,918)	-	-
1998	Personal Services Citywide Overhead Charge	\$59,962,824	\$63,880,132	\$72,676,696
1999	Personal Services Citywide Overhead Credit	\$(59,962,824)	\$(63,880,132)	\$(72,676,696)
Total Personal Services		\$381,600,839	\$392,143,043	\$415,708,129

**Summary of Expenditures by Object
Fiscal Year 2016/17**

Object Code	Object Name	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
Other Services				
2101	Accounting and Auditing	\$118,220	\$136,411	\$117,319
2102	Advertising	\$1,038,649	\$1,008,513	\$946,211
2104	Commercial Facilities	\$1,033,531	\$700,000	\$700,000
2105	Concessions and Catering	\$488,111	\$419,200	\$462,210
2106	Consulting	\$1,031,475	\$1,601,308	\$1,742,248
2108	Engineering	\$85,573	-	-
2109	Insurance	\$1,269,703	\$1,547,200	\$1,796,500
2110	Janitorial	\$1,434,836	\$1,893,000	\$2,057,000
2111	Legal	\$1,693,050	\$1,577,268	\$1,702,025
2112	Print Service Charges	\$801,909	\$867,790	\$982,733
2113	Printing and Publishing - Outside	\$442,073	\$206,897	\$192,733
2115	Temp Services	\$5,121,832	\$4,037,359	\$3,924,227
2116	Managed Print Services	\$661,929	\$687,518	\$704,208
2130	Rents/Leases - Equipment/Vehicles	\$2,517,736	\$1,961,250	\$1,844,023
2131	Rents/Leases - Land/Buildings	\$1,826,109	\$1,913,395	\$1,935,943
2135	Software License Renewal and Maintenance	\$5,146,315	\$6,975,886	\$6,045,297
2136	Technology Services	\$208,379	\$114,000	\$147,000
2137	Credit Card Fees	\$2,472,738	\$2,555,528	\$1,662,468
2180	Other Professional Services	\$20,790,394	\$20,412,892	\$28,666,195
2181	Other Contractual Services	\$56,574,069	\$89,322,885	\$91,175,301
2201	Utilities	\$19,578,934	\$23,075,661	\$23,822,146
2202	Utilities - Ebill Incentive	\$12,960	-	-
2210	Telecommunications	\$4,789,076	\$4,568,231	\$4,488,663
2215	Building Maintenance and Repair	\$765,992	\$6,866,126	\$8,848,844
2216	Grounds Maintenance and Repair	\$4,577,031	\$5,612,666	\$6,010,900
2217	Office Equipment Repair	\$235,251	\$345,299	\$356,199
2224	Other Maintenance and Repair	\$3,018,467	\$4,793,213	\$5,053,390
2225	Vehicle and Operational Equipment Usage	\$17,947,826	\$19,274,378	\$18,074,784
2226	Vehicle and Operational Equipment Repair	\$29,073	\$205,903	\$28,709
2240	Green Waste Disposal	\$458,705	\$492,498	-
2241	Solid Waste Recycling	\$4,530	\$52,000	\$2,000
2242	Landfill	\$6,061,005	\$6,207,082	\$6,908,355
2301	Medical Claims - Employee/Retiree	\$23,886,290	\$23,137,180	\$31,164,396
2302	Medical Claims - Dependent	\$26,352,117	\$27,598,000	\$35,942,707
2305	Dental Claims - Employee/Retiree	\$2,716,459	\$2,000,000	\$2,193,259
2306	Dental Claims - Dependent	\$3,871,075	\$3,000,000	\$3,099,639
2307	Workers Comp Claims	\$3,117,963	\$4,000,000	\$4,200,000
2308	Property and Public Liability Claims	\$628,944	\$3,000,000	\$3,979,000
2315	Stop Loss Premium	\$2,220,425	\$2,250,000	\$2,394,448
2316	Life Insurance Premium	\$1,167,406	\$1,200,000	\$1,200,000
2317	Vision Insurance Premium	\$909,183	\$900,000	\$985,909
2318	EAP Premium	\$70,083	\$70,000	\$73,000
2325	Other Ins Premiums	\$2,522,177	\$5,200,000	\$6,600,000
2350	Administrative Fees	\$1,801	\$281	-
2351	Network Access Fee	\$646,840	\$380,000	\$402,000
2352	FSA Administration Fees	\$20,213	\$45,000	\$45,000
2353	Medical Administration Fees	\$1,012,403	\$2,036,208	\$2,046,208
2354	Dental Administration Fees	\$80,764	\$158,650	\$175,650

**Summary of Expenditures by Object
Fiscal Year 2016/17**

Object Code	Object Name	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
2801	Association Dues	\$770,466	\$818,521	\$882,049
2802	Subscriptions and Educational Materials	\$600,784	\$753,471	\$850,768
2803	Training	\$887,912	\$1,275,875	\$1,355,225
2804	Meetings and Conferences	\$129,010	\$148,655	\$187,140
2805	Education Reimbursement	\$647,826	\$926,679	\$896,417
2806	Other Staff Development	\$4,996	\$5,502	\$7,966
2807	Travel	\$712,443	\$878,284	\$877,216
2808	Bus Pass Reimbursement	\$29,594	\$33,807	\$33,925
2809	Mileage Reimbursement	\$41,661	\$57,044	\$63,852
2810	Moving and Related Expenses	\$(269)	-	-
2811	Fees and Charges	\$247,816	\$21,395	\$39,300
2812	Deferred Compensation	\$4,500	-	-
2850	Housing Assistance Payments	\$10,957,119	\$11,163,250	\$11,627,424
2851	Utility Assistance Payments	\$290,676	\$283,100	\$304,265
2852	Housing Admin Fees	\$43,199	\$48,350	\$46,651
2853	FSS Escrow HAP	\$73,423	\$83,900	\$75,693
2854	Housing Interest Expense	\$36	\$20,000	\$5,000
2879	Cash Over/Short	\$1,743	\$337,837	\$235,566
2881	Bad Debt Expense	-	\$2,517,000	\$2,517,000
2899	Internal Charges	\$273,966	\$1,157,110	\$825,065
2990	City Staff Time	-	\$26,707,439	\$18,697,334
2991	Contracts	-	\$258,075,827	\$259,032,405
2992	Direct Expenses	-	\$18,845,418	\$9,596,229
2994	CIP Services Overhead Charges	-	-	-
2995	CIP O/S Overhead Credit	-	-	-
2998	Other Services Citywide Overhead Charge	\$15,355,742	\$18,774,510	\$23,837,849
2999	Other Services Citywide Overhead Credit	\$(15,355,742)	\$(18,774,510)	\$(23,837,849)

Total Other Services

\$247,176,523 \$608,565,140 \$623,055,337

Commodities

3101	Office Supplies	\$397,210	\$457,953	\$474,454
3102	Postage/Shipping	\$1,382,823	\$1,576,146	\$1,607,680
3103	Safety Supplies	\$166,618	\$202,759	\$228,207
3109	Other Supplies	\$10,523	\$30,728	\$107,700
3115	Minor Equipment - Computer	\$535,685	\$595,351	\$620,973
3116	Minor Equipment - Other	\$4,407,052	\$6,662,580	\$5,669,779
3117	Library Materials	\$571,507	\$477,566	\$542,066
3118	Software	\$2,245,490	\$2,932,434	\$6,653,045
3125	STAR Awards	\$63,642	\$85,569	\$84,594
3126	Safety Awards	\$459	\$3,000	\$4,000
3129	Other Recognition Awards	\$72,069	\$67,823	\$70,973
3130	Materials and Supplies Warehouse	\$5,702,691	\$5,014,106	\$4,570,642
3131	Materials and Supplies Outside	\$16,382,656	\$21,895,725	\$22,025,377
3132	Merchandise for Resale	\$15,446	\$8,655	\$8,655
3133	Warehouse Cost of Goods Sold	\$4,952,493	\$3,574,563	\$4,886,067
3150	Electricity	\$15,976,271	\$14,941,641	\$15,850,868
3151	Natural Gas	\$12,453,408	\$14,379,241	\$10,557,924
3152	Water	\$8,174,765	\$10,450,575	\$10,120,940
3153	Chemicals	\$2,864,826	\$3,752,862	\$3,876,839

**Summary of Expenditures by Object
Fiscal Year 2016/17**

Object Code	Object Name	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
3160	Ammunition	\$396,384	\$684,100	\$351,793
3170	Aviation Fuel and Lubricants	\$127,661	\$200,000	\$150,250
3175	Vehicle and Equipment Parts and Supplies - Fleet Services	\$4,014,507	\$4,250,400	\$4,058,200
3176	Vehicle and Equipment Fuel - Fleet Services	\$5,353,571	\$4,470,725	\$2,897,491
3199	Warehouse Inventory Adjustments	\$123,393	\$100,000	\$100,000
3994	CIP Commodities Overhead Charges	-	-	-
3995	CIP Commodities Overhead Credit	-	-	-
3998	Commodities Citywide Overhead Charge	\$4,207,467	\$4,807,886	\$7,981,774
3999	Commodities Citywide Overhead Credit	\$(4,207,467)	\$(4,807,886)	\$(7,981,774)
Total Commodities		\$86,391,149	\$96,814,502	\$95,518,517
Capital Outlay				
4101	Land Acquisition	\$1,464,973	-	-
4102	Right of Way Acquisition	\$99,202	-	-
4103	Easements and Extraction Rights	-	-	-
4104	Relocation Assistance	\$44,325	-	-
4201	Water Rights	\$7,179	-	-
4301	Building and Improvements Acquisition	\$611,394	\$1,116,429	\$1,162,900
4305	Architectural Services	\$276,863	-	-
4315	Construction - Buildings	\$3,794,347	-	-
4316	Construction - Transportation Admin Bldgs	\$5,400	-	-
4317	Construction - Energy Resources Admin Bldgs	\$21,412	-	-
4320	Construction - Sewer Plants	\$146,419	-	-
4321	Construction - Swimming Pools	\$6,572,244	-	-
4330	Construction - Other	\$37,891,572	\$1,826,544	\$1,726,652
4401	Office Equipment and Furniture	\$235,087	\$996,212	\$697,714
4402	Computer Equipment	\$2,012,002	\$3,971,930	\$4,081,489
4403	Telecommunication Equipment	\$2,002,351	\$577,780	\$443,810
4404	Other Machinery and Equipment	\$5,945,750	\$2,559,710	\$7,577,226
4405	Vehicles	\$17,418,295	\$15,915,427	\$20,495,938
4406	Heavy Equipment\Rolling Stock	\$2,403,635	\$9,402	-
4501	Streets and Signals	\$15,798,218	\$20,750,000	\$2,138,000
4503	Electric Systems	\$636,586	-	-
4504	Gas Systems	\$1,821,648	-	-
4505	Water Systems	\$18,093,799	-	-
4506	Waste Water Systems	\$2,144,804	\$195,000	-
4507	Storm Sewer System	\$198,597	-	-
4508	Lighting	\$674,961	-	-
4510	District Cooling	\$2,169,000	-	-
4512	Falcon Field	\$2,348,374	-	-
4701	Purchase or Licensed Software / Website	\$37,171	\$616,084	\$695,503
4703	Licenses and Permits	\$13,544	-	-
4998	Capital Citywide Overhead Charge	\$856,653	\$2,642,886	\$3,910,995
4999	Capital Citywide Overhead Credit	\$(856,653)	\$(2,642,886)	\$(3,910,995)
Total Capital Outlay		\$124,889,151	\$48,534,518	\$39,019,232
Debt Service				
5101	Bonds - General Obligation Principal	\$21,145,000	\$23,831,181	\$21,881,986

**Summary of Expenditures by Object
Fiscal Year 2016/17**

Object Code	Object Name	FY 2014/15 Actuals	FY 2015/16 Budget	FY 2016/17 Budget
5102	Bonds - Utility Revenue Principal	\$21,860,000	\$191,225,822	\$211,070,002
5103	Bonds - Highway Revenue Principal	\$6,305,000	\$7,390,000	\$7,900,000
5104	Bonds - Special Assessment Principal	\$976,000	\$1,380,000	\$1,472,307
5105	Bonds - Not Utility Principal	-	-	\$45,035,000
5106	Bonds - Discounts	\$12,401	-	-
5122	Notes - WIFA Principal	\$128,389	\$131,189	\$134,053
5123	Notes - HPAN Principal	-	\$78,000,000	-
5141	Leases - Principal	\$71,640	-	-
5201	Bonds - General Obligation Interest	\$13,778,532	\$14,321,181	\$14,591,162
5202	Bonds - Utility Revenue Interest	\$45,695,817	\$47,509,143	\$49,185,567
5203	Bonds - Highway Revenue Interest	\$4,982,842	\$4,843,687	\$4,473,013
5204	Bonds - Special Assessment Interest	\$633,141	\$1,405,175	\$1,458,125
5205	Bonds - Non Utility Interest	\$4,703,000	\$4,703,000	\$4,703,000
5222	Notes - WIFA Interest	\$15,611	\$46,477	\$13,848
5223	Notes - HPAN Interest	\$3,891,750	\$4,000,000	-
5224	Notes - TPAN Interest	-	-	\$2,500,000
5241	Leases - Interest	\$2,894	-	-
5901	Bank Services Charges	\$56,785	\$57,782	\$54,643
5902	Bond Issuance Costs	\$1,491,007	\$1,620,000	\$1,972,296
5904	Refunding Advance	\$20,057,512	-	-
Total Debt Service		\$145,807,320	\$380,464,637	\$366,445,002
Offsets and Credits				
9213	CIP Overhead Charge	-	\$30,131,492	\$14,253,287
9299	Internal Reimbursement	\$(27,335,508)	\$(21,227,332)	\$(19,500,504)
Total Offsets and Credits		\$(27,335,508)	\$8,904,160	\$(5,247,217)
Contingency				
9311	Contingency	-	\$74,574,000	\$135,501,000
Total Contingency		-	\$74,574,000	\$135,501,000
Total All Object Codes		\$958,529,474	\$1,610,000,000	\$1,670,000,000

Changes in accounting presentation affect comparisons between years.

**Transfers In and Transfers Out
Fiscal Year 2016/17**

Fund	Transfers In	Transfers Out	Net Transfers In & (Out)
General Fund			
Capital - General Fund	\$8,570,479	-	\$8,570,479
General Fund	\$109,881,000	\$31,721,182	\$78,159,818
Total General Fund	\$118,451,479	\$31,721,182	\$86,730,297
Enterprise Fund			
Capital - Enterprise	\$5,750,000	-	\$5,750,000
Enterprise Fund	-	\$188,637,233	\$(188,637,233)
Total Enterprise Fund	\$5,750,000	\$188,637,233	\$(182,887,233)
Restricted Funds			
Arts & Culture Fund	\$9,836,000	-	\$9,836,000
Economic Investment Fund	\$3,417,482	-	\$3,417,482
Highway User Revenue Fund	-	\$12,377,013	\$(12,377,013)
Special Programs Fund			
Transit Fund	\$9,878,025	-	\$9,878,025
Utility Replacement Extension and Renewal	\$6,789,000	-	\$6,789,000
Vehicle Replacement	\$2,500,000	-	\$2,500,000
Special Programs Fund	-	\$6,020,000	\$(6,020,000)
Total Restricted Funds	\$32,420,507	\$18,397,013	\$14,023,494
Impact Fee Funds			
Fire Impact Fee	\$278,986	\$703,931	\$(424,945)
Library Impact Fee	-	\$68,310	\$(68,310)
Parks Impact Fee	-	\$717,619	\$(717,619)
Police Impact Fee	\$470,391	\$1,108,592	\$(638,201)
Stormwater Drainage Impact Fee	-	\$249,452	\$(249,452)
Wastewater Impact Fee	-	\$1,856,165	\$(1,856,165)
Water Impact Fees	-	\$2,532,563	\$(2,532,563)
Total Impact Fee Funds	\$749,377	\$7,236,632	\$(6,487,255)
Debt Service Funds			
Court Construction Fee	-	\$779,700	\$(779,700)
General Obligation Bond Redemption	\$3,814,905	-	\$3,814,905
Highway User Revenue Bond Redemption	\$12,377,013	-	\$12,377,013
Utility Systems Bond Redemption	\$72,947,360	-	\$72,947,360
Utility Systems GO Bond Redemption	\$83,448	-	\$83,448
WIFA Redemption	\$177,671	-	\$177,671
Total Debt Service Funds	\$89,400,397	\$779,700	\$88,620,697
Total Transfers	\$246,771,760	\$246,771,760	-

**General Obligation Bonds
Outstanding Debt Service by Annual Period**

Fiscal Year	Principal Due	Interest Due	Total Due
2016/17	\$22,815,000	\$13,009,035	\$35,824,035
2017/18	\$19,345,000	\$12,029,325	\$31,374,325
2018/19	\$17,800,000	\$11,259,712	\$29,059,712
2019/20	\$17,330,000	\$10,632,575	\$27,962,575
2020/21	\$17,880,000	\$10,004,821	\$27,884,821
2021/22	\$18,525,000	\$9,371,051	\$27,896,051
2022/23	\$19,135,000	\$8,709,933	\$27,844,933
2023/24	\$19,870,000	\$8,029,747	\$27,899,747
2024/25	\$21,430,000	\$7,330,247	\$28,760,247
2025/26	\$22,800,000	\$6,531,782	\$29,331,782
2026/27	\$23,625,000	\$5,728,151	\$29,353,151
2027/28	\$24,595,000	\$4,823,852	\$29,418,852
2028/29	\$24,385,000	\$3,854,956	\$28,239,956
2029/30	\$18,000,000	\$2,863,963	\$20,863,963
2030/31	\$16,590,000	\$1,954,200	\$18,544,200
2031/32	\$17,325,000	\$1,367,750	\$18,692,750
2032/33	\$18,000,000	\$845,000	\$18,845,000
2033/34	\$5,575,000	\$309,750	\$5,884,750
2034/35	\$3,150,000	\$172,750	\$3,322,750
2035/36	\$2,775,000	\$83,250	\$2,858,250
Grand Total	<u>\$350,950,000</u>	<u>\$118,911,849</u>	<u>\$469,861,849</u>

**Streets and Highways
Outstanding Debt Service by Annual Period**

Fiscal Year	Principal Due	Interest Due	Total Due
2016/17	\$7,900,000	\$4,473,013	\$12,373,013
2017/18	\$8,375,000	\$4,080,013	\$12,455,013
2018/19	\$8,715,000	\$3,663,263	\$12,378,263
2019/20	\$9,155,000	\$3,242,938	\$12,397,938
2020/21	\$9,645,000	\$2,795,613	\$12,440,613
2021/22	\$10,075,000	\$2,314,663	\$12,389,663
2022/23	\$10,000,000	\$1,812,413	\$11,812,413
2023/24	\$10,490,000	\$1,311,788	\$11,801,788
2024/25	\$10,880,000	\$785,150	\$11,665,150
2025/26	\$3,755,000	\$343,950	\$4,098,950
2026/27	\$3,905,000	\$156,200	\$4,061,200
Grand Total	<u>\$92,895,000</u>	<u>\$24,979,000</u>	<u>\$117,874,000</u>

**Utility Revenue
Outstanding Debt Service by Annual Period**

Fiscal Year	Principal Due	Interest Due	Total Due
2016/17	\$25,070,000	\$47,931,114	\$73,001,114
2017/18	\$31,355,000	\$46,499,889	\$77,854,889
2018/19	\$32,660,000	\$44,990,389	\$77,650,389
2019/20	\$30,560,000	\$43,380,339	\$73,940,339
2020/21	\$31,840,000	\$41,950,501	\$73,790,501
2021/22	\$35,980,000	\$40,441,539	\$76,421,539
2022/23	\$37,725,000	\$38,686,898	\$76,411,898
2023/24	\$39,565,000	\$36,803,213	\$76,368,213
2024/25	\$41,420,000	\$34,793,145	\$76,213,145
2025/26	\$43,260,000	\$32,932,291	\$76,192,291
2026/27	\$45,150,000	\$31,042,347	\$76,192,347
2027/28	\$47,040,000	\$29,117,147	\$76,157,147
2028/29	\$49,170,000	\$27,183,326	\$76,353,326
2029/30	\$51,345,000	\$25,273,949	\$76,618,949
2030/31	\$53,530,000	\$23,134,074	\$76,664,074
2031/32	\$55,785,000	\$20,913,445	\$76,698,445
2032/33	\$58,295,000	\$18,599,330	\$76,894,330
2033/34	\$61,850,000	\$15,069,763	\$76,919,763
2034/35	\$65,465,000	\$11,473,341	\$76,938,341
2035/36	\$69,150,000	\$8,262,650	\$77,412,650
2036/37	\$71,365,000	\$5,515,150	\$76,880,150
2037/38	\$39,505,000	\$2,701,300	\$42,206,300
2038/39	\$24,075,000	\$1,375,000	\$25,450,000
2039/40	\$22,550,000	\$676,500	\$23,226,500
Grand Total	<u>\$1,063,710,000</u>	<u>\$628,746,640</u>	<u>\$1,692,456,640</u>

**Water Infrastructure Finance Authority Loans
Outstanding Debt Service by Annual Period**

Fiscal Year	Principal Due	Interest Due	Total Due
2016/17	\$134,052	\$43,613	\$177,665
2017/18	\$136,981	\$40,684	\$177,665
2018/19	\$139,976	\$37,689	\$177,665
2019/20	\$143,040	\$34,625	\$177,665
2020/21	\$146,173	\$31,492	\$177,665
2021/22	\$149,378	\$28,287	\$177,665
2022/23	\$152,657	\$25,009	\$177,665
2023/24	\$156,010	\$21,655	\$177,665
2024/25	\$159,440	\$18,225	\$177,665
2025/26	\$162,949	\$14,716	\$177,665
2026/27	\$166,538	\$11,127	\$177,665
2027/28	\$170,210	\$7,455	\$177,665
2028/29	\$167,367	\$3,698	\$171,066
Grand Total	<u><u>\$2,115,962</u></u>	<u><u>\$364,752</u></u>	<u><u>\$2,303,048</u></u>

**Excise Tax Revenue Obligations
Outstanding Debt Service by Annual Period**

Fiscal Year	Principal Due	Interest Due	Total Due
2016/17		\$4,703,000	\$4,703,000
2017/18		\$4,703,000	\$4,703,000
2018/19		\$4,703,000	\$4,703,000
2019/20		\$4,703,000	\$4,703,000
2020/21		\$4,703,000	\$4,703,000
2021/22	\$6,620,000	\$4,703,000	\$11,323,000
2022/23	\$6,950,000	\$4,372,000	\$11,322,000
2023/24	\$7,300,000	\$4,024,500	\$11,324,500
2024/25	\$7,665,000	\$3,659,500	\$11,324,500
2025/26	\$8,050,000	\$3,276,250	\$11,326,250
2026/27	\$8,450,000	\$2,873,750	\$11,323,750
2027/28	\$8,875,000	\$2,451,250	\$11,326,250
2028/29	\$9,315,000	\$2,007,500	\$11,322,500
2029/30	\$9,780,000	\$1,541,750	\$11,321,750
2030/31	\$10,270,000	\$1,052,750	\$11,322,750
2031/32	\$10,785,000	\$539,250	\$11,324,250
Grand Total	\$94,060,000	\$54,016,500	\$148,076,500

**Special Improvement Districts
Outstanding Debt Service by Annual Period**

<u>Fiscal Year</u>	<u>Principal Due</u>	<u>Interest Due</u>	<u>Total Due</u>
2016/17	\$410,000	\$10,250	\$420,250
Grand Total	<u><u>\$410,000</u></u>	<u><u>\$10,250</u></u>	<u><u>\$420,250</u></u>

Financial Policies

The City Council adopted a set of financial policies on May 19, 2008. These policies identify and outline the financial aspirations of the City of Mesa. They are intended to serve as guidelines for the City Council and City staff alike in the decision-making processes related to the City's financial operations and the development of financial forecasts, the annual budget, and capital improvement plans.

The City Council's Audit and Finance Committee completes an annual status review of each of the policy subcomponents. In addition, every year all of the policies and each of their subcomponents are to be evaluated for continued applicability, required modification and/or potential additions.

The following is a summary of the financial policies. The policies identify guidelines applicable to ten content areas.

- Financial Policy 1 – The Annual Budget
- Financial Policy 2 – Fund Balances and Contingency Fund Targets
- Financial Policy 3 – Fees and Charges
- Financial Policy 4 – Debt Issuance and Management
- Financial Policy 5 – Capital Improvement Program (CIP) and Asset Replacement
- Financial Policy 6 – Investments and Cash Equivalents
- Financial Policy 7 – Financial Reporting
- Financial Policy 8 – Long Range Planning and Forecasting
- Financial Policy 9 – Risk Management
- Financial Policy 10 – Amending and Updating Financial Policies

Financial Policy 1 – The Annual Budget

Arizona law (Title 42 Arizona Revised Statutes (ARS)) requires the City Council to annually adopt a balanced budget by purpose of public expense.

- 1.1 In accordance with Arizona law (Title 42, ARS), the Mesa City Council shall annually adopt a balanced budget by purpose of public expense.
- 1.2 The City will budget revenues and expenditures on the basis of a fiscal year which begins on July 1 and ends on the following June 30.
- 1.3 The status of the Budget will be monitored continuously throughout the course of the fiscal year.
- 1.4 Financial systems will be maintained to monitor expenditures, revenues and program performances on an ongoing basis.
- 1.5 Updates will be reported to City Management monthly, and reviewed with the City Council at a minimum of twice annually.
- 1.6 Performance measurement indicators will be integrated into the budget process as appropriate.
- 1.7 Ongoing expenses will be funded with ongoing revenues.
- 1.8 The State of Arizona limits expenditures by local jurisdictions. The City will comply with these expenditure limitations and will submit the necessary documents as required by the Uniform Expenditure Reporting System (ARS 41-1279.07) to the State Auditor General each year.

Financial Policies

- 1.9 The City may pursue through public vote adjustments to its expenditure limitation as it deems necessary through either alternative expenditure limitation (Home Rule) or a permanent base adjustment (Article IX, Section 20, Subsections 9 & 6, Arizona State Constitution).
- 1.10 Mesa's annual budget will include contingency appropriations sufficient to provide for the temporary financing of an unforeseen nature for that year.
- 1.11 The City Manager may institute changes to budgeted operating expenses during the fiscal year including, but not limited to hiring, promotions, transfers, and capital equipment purchases as budget trends dictate.
- 1.12 The City will provide replacement funding for fleet vehicles. The replacement schedule will be updated as part of the annual budget process.

Financial Policy 2 – Fund Balances and Contingency Fund Targets

The economy's cyclical nature creates a need for comprehensive fund balance policies to ensure stable service delivery, while avoiding revenue-expenditure imbalances when unforeseen circumstances occur. The City's (bond) rating agencies expect cities to maintain adequate fund balances. Mesa's revenue structure requires that contingency fund targets are higher than targets in comparable cities that have more typical revenue structures.

- 2.1 Mesa's adopted Annual Budget will be developed to maintain a forecasted General and Enterprise (unrestricted) fund balance of 8% - 10% per fiscal year.

Financial Policy 3 – Fees and Charges

Fees and charges policies aid in the consistent provision of public services and help ensure financial stability that the fees and charges remain fair and appropriate.

- 3.1 Fees and charges revenues will be monitored continuously with status reports provided to Management monthly and summary updates provided to the City Council twice annually.
- 3.2 Adjustments will be made to Fees and Charges if deemed necessary and following approval by the City Council.
- 3.3 User fees for all operations will be examined annually to ensure that fees address costs of service. Rate adjustments for enterprise operations will be based on five-year enterprise fund plans and/or other comprehensive rate studies.
- 3.4 Development fees for one-time capital expenses attributable to requirements for additional capacity will have a complete review every three years with index-driven annual adjustments made during the intervening years to ensure that fees match development-related expenses.

Financial Policy 4 – Debt Issuance and Management

Debt service requirements can impact the City's financial condition and can limit the flexibility to respond to changing service priorities, funding availability, or cost structures. When debt is issued, it obligates the borrowing government to make regular payments for periods of up to 30 years or more.

- 4.1 The City of Mesa should impose a secondary property tax at a rate necessary to offset General Obligation bond debt.
- 4.2 City should maintain an adequate general obligation debt service fund balance.

Financial Policies

- 4.3 Long-term debt will not be issued to finance current operations.
- 4.4 Debt term should match the useful life of the capital project funded.
- 4.5 General Obligation and Revenue bond debt service payments should be structured to be consistent from year-to-year.
- 4.6 The City shall comply with the State of Arizona Constitution's requirements that bonded debt not exceed the 20% and 6% limitations of the total secondary assessed valuation of taxable property in the City.
- 4.7 Benchmark ratios of per capita debt, debt service to operating revenue, and outstanding debt as a percent of full cash value will be updated annually.
- 4.8 To ensure that bond refunding produce the anticipated savings, the refunding bonds will be measured against a standard of the net present value debt services savings exceeding 3% of the debt service amount of the bonds being refunded unless the refunding was initiated for purposes other than debt service savings.
- 4.9 The City shall comply will all U.S. Internal Revenue Service arbitrage rebate requirements for bonded indebtedness.
- 4.10 The City shall comply with all requirements of A.R.S., Title 15.1, and other legal requirements regarding the issuance of bonds and certificates of the City of its debt issuing authorities.

Financial Policy 5 – Capital Improvement Program (CIP) & Asset Replacement

The Capital Improvement Plan (CIP) provides a rolling five-year projection of the city's capital projects. The CIP identifies future financial requirements for the constructed capital component as part of the overall financial forecast.

- 5.1 Pursuant to the City Charter's requirement as outlined in Article VI, section 605, the City Manager will submit to the City Council a five-year capital program by March 1 of each year is met.
- 5.2 Development of the CIP will be coordinated with the annual operating budget.
- 5.3 Future operating, maintenance and replacement costs associated with new capital improvements will be forecast and matched to available revenue sources.
- 5.4 Before adoption, the CIP will be adjusted to ensure that adequate revenues are forecasted to be available to offset the initial costs of the project, in the form of cash or available debt service and revenue to meet required operating and maintenance (O&M) costs are identified and allocated.
- 5.5 Capital project contract awards will include a fiscal impact statement disclosing the expected operating impact of the project and when such cost is expected to occur.

Financial Policy 6 – Investments & Cash Equivalents

The investment of City resources will be done to balance risk and return while following a conservative investment approach that preserves sufficient liquidity to allow the government to meet its cash flow needs.

- 6.1 In accordance with Article VI, section 611 of the City Charter, the Council may authorize the investment of any money subject to its control in any security authorized by the laws of the State of Arizona as delegated in Chapter 18 of the Mesa City Code.
- 6.2 City of Mesa's investments shall comply with the approved Investment Policy that is reviewed biannually by the Council's Audit and Finance Committee and (re)authorized through Council resolution.

Financial Policies

- 6.3 The City will collect, deposit, and disburse all funds on a schedule that insure optimum cash availability for investments.
- 6.4 All City investment/bank accounts shall be reconciled and reviewed on a monthly basis.
- 6.5 Updates will be reported to City Management monthly, and reviewed with the City Council annually.

Financial Policy 7 – Financial Reporting

Reporting of the City’s finances should be done in such a way as to satisfy both the management and transparency needs of government. It should provide information on the value of the portfolio frequently enough to give an accurate picture of the funds available to provide services, and it should provide the necessary detail for oversight bodies to determine that staff meets the government’s policy goals.

- 7.1 Mesa will ensure that the City’s accounting and financial reporting systems will be maintained in conformance with all state and federal laws, generally accepted accounting principles (GAAP), standards of the Governmental Accounting Standards Board (GASB), and the Government Finance Officers Association (GFOA).
- 7.2 An annual audit will be performed by an independent public accounting firm, with the audit opinion included as part of the City’s published Comprehensive Annual Financial Report (CAFR).
- 7.3 The CAFR will be submitted to the GFOA Certification of Achievement for Excellence in Financial Reporting Program. The financial report should be in conformity with GAAP, demonstrate compliance with finance related legal and contractual provision, disclose thoroughness and detail sufficiency, and minimize ambiguities and potentials for misleading inference.
- 7.4 The Biennial Budget Plan will be submitted to the GFOA Distinguished Budget Presentation Program. The document should satisfy criteria as a financial and programmatic policy statement, as a comprehensive financial plan, as an operations guide for all organizational units and as a communications device for all significant budgetary issues, trends and resource choices.

Financial Policy 8 – Long Range Planning and Forecasting

Long-term financial planning uses trends such as population, labor markets, and general financial conditions to forecast future revenues and expenditures over a three-to-five year period. Accurate assessment of future finances will allow Mesa to adjust resource allocation as necessary.

- 8.1 The city shall develop and utilize short, medium, and long range forecasts each with commensurate level of detail.
 - 8.1.1 Short-range forecasts shall look at a range of 1 to 2 years.
 - 8.1.2 The medium-range forecast shall look at a range of 3 to 7 years.
 - 8.1.3 The long-range forecast shall look at a range of 8 to 20+ years.
- 8.2 Financial forecasts should be capable of modeling the following:
 - 8.2.1 Costs to maintain the current level of staffing.
 - 8.2.2 Costs of providing expanded, new, or reduced levels of staffing.
 - 8.2.3 Debt service costs for existing and new bond sales during the forecast period.
 - 8.2.4 Construction and purchased capital needs including the operating and maintenance costs associated with the capital projects.

Financial Policies

- 8.3 Forecasts shall accommodate financial modeling through the integration of the Budget and CIP systems and will allow for changes in forecast variables, such as:
 - 8.3.1 Changes in forecasted individual revenue sources.
 - 8.3.2 Changes in forecasted economic indicators, i.e. consumer price index, disposable income, salary growth, etc.
 - 8.3.3 Changes in population growth percentages.
 - 8.3.4 Changes in service demand volumes.
- 8.4 The forecast system will integrate the future needs of all budgeted service areas of the City. The use of the system will supplement the use of statistical and regression modeling software.
- 8.5 The forecast shall allow the City Council to establish & modify short, medium and long-range fiscal plans. These policies include fund balance goals, contingency reserve requirements, revenue strategies, program expansion/reduction and the timing of bond projects.
- 8.6 Results of the forecasts will be used as components in the annual budget development process for City staff, management and Council.

Financial Policy 9 – Risk Management

Risk Management policies are designed to protect against losses that would affect its assets and, hence, its ability to provide ongoing services. Risk Management should seek realistic risk avoidance, risk reduction, risk transfer, and risk retention strategies.

- 9.1 The City of Mesa relies on the advice and counsel from the City Attorney’s Office to identify, evaluate, and limit the City’s risk.
- 9.2 The City will work to prevent or mitigate the loss of City assets and to reduce the City’s exposure to liability through training, safety, risk financing and the transfer of risk when cost effective.
- 9.3 When cost effective, the City shall manage its exposure to risk through self-insurance or through the purchase of traditional third-party insurance as needed.
- 9.4 When cost effective, the City will further control its exposure to risk through use of “hold harmless” agreements in City contracts and by requiring contractors to carry liability insurance.
- 9.5 Insurance reserves shall be maintained at a level that together with any purchased insurance will adequately indemnify the City’s assets and its elected officials, officers and directors against loss. Reviews will be conducted for potential liability areas and shall be used as a basis for determining self-insurance reserves based on historical loss data.
- 9.6 The City will identify and disclose any material issues regarding contingent liabilities in the City’s Comprehensive Annual Financial Report (CAFR).

Financial Policy 10 – Amending and Updating Financial Policies

Financial policies should be subject to regular review, and any policy that has become obsolete or in need of revision should be revised at that time.

- 10.1 Mesa City Council’s Audit and Finance Committee will periodically review the City’s financial policies, and forward recommendations for any revisions to the City’s financial policies to the City Council for consideration.
- 10.2 City staff will report annually to the Mesa City Council’s Audit and Finance Committee concerning the status of the City’s on-going compliance with the adopted financial policies.

RESOLUTION NO. 10819

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF MESA,
MARICOPA COUNTY, ARIZONA, APPROVING A BUDGET FOR THE
CITY OF MESA FOR FISCAL YEAR ENDING JUNE 30, 2017

WHEREAS, the City Council of the City of Mesa did on the 6th day of June, 2016 propose a budget for the said City of Mesa for the fiscal year ending June 30, 2017; and

WHEREAS, the proposed budget has been published for the period required by law and notice of the hearing on said proposed budget has been published as required by law; and

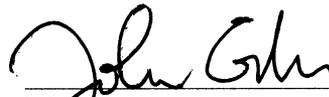
WHEREAS, the hearing was held at the City Council Chambers in the City of Mesa on Monday, June 20, 2016 at 5:50 p.m., at which meeting all interested persons were invited to appear and be heard in favor of or against adoption of said budget;

NOW THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF MESA, MARICOPA COUNTY, ARIZONA, AS FOLLOWS:

Section 1: That the proposed budget, a copy of which is attached hereto, incorporated herein, and made a part hereof, be, and the same hereby is adopted as the budget for the City of Mesa for the fiscal year ending June 30, 2017.

PASSED AND ADOPTED by the Mayor and City Council of the City of Mesa, Maricopa County, Arizona, this 20th day of June, 2016.

APPROVED:



Mayor

ATTEST:



City Clerk



**CITY OF MESA, ARIZONA
FINAL BUDGET
FOR FISCAL YEAR ENDING JUNE 30, 2017**

SUMMARY OF RESOURCES BY SOURCE

Source	FY 2014/15 Actuals	FY 2015/16 Adopted Budget	FY 2016/17 Proposed Budget
Taxes			
Sales & Use Tax	\$146,336,886	\$148,468,000	\$156,328,000
Secondary Property Tax	\$34,022,086	\$33,440,000	\$33,441,000
Transient Occupancy Tax	\$3,079,912	\$2,515,000	\$3,000,000
Other Taxes	\$30,287	-	-
Total Taxes	\$183,469,171	\$184,423,000	\$192,769,000
Intergovernmental			
Federal Grants and Reimbursements	\$32,018,752	\$33,641,000	\$45,227,000
State Shared Revenues	\$145,266,056	\$146,376,000	\$157,755,000
State Grants and Reimbursements	\$6,276,432	\$6,888,000	\$687,000
County and Other Governments Revenues	\$6,733,953	\$29,836,000	\$16,061,000
Total Intergovernmental	\$190,295,193	\$216,741,000	\$219,730,000
Sales and Charges for Services			
General	\$27,469,118	\$31,205,000	\$31,006,000
Culture and Recreation	\$7,589,146	\$9,007,000	\$7,578,000
Enterprise	\$333,112,938	\$359,019,000	\$370,230,000
Total Sales and Charges for Services	\$368,171,202	\$399,231,000	\$408,814,000
Licenses, Fees and Permits			
Business Licenses	\$4,298,337	\$3,681,000	\$4,309,000
Permits	\$12,089,180	\$12,686,000	\$12,392,000
Fees	\$17,585,005	\$11,411,000	\$10,698,000
Court Fees	\$4,482,327	\$4,723,000	\$4,438,000
Culture and Recreation	\$661,710	\$426,000	\$476,000
Total Licenses, Fees and Permits	\$39,116,558	\$32,927,000	\$32,313,000
Fines and Forfeitures			
Court Fines	\$4,493,789	\$4,133,000	\$3,989,000
Other Fines	\$549,961	\$597,000	\$471,000
Total Fines and Forfeitures	\$5,043,750	\$4,730,000	\$4,460,000
Self Insurance Contributions			
Self Insurance Contributions	\$78,370,011	\$81,813,000	\$89,652,000
Total Self Insurance Contributions	\$78,370,011	\$81,813,000	\$89,652,000
Other Revenue			
Interest	\$2,341,410	\$791,000	\$1,777,000
Contributions and Donations	\$8,098,657	\$2,085,000	\$4,351,000
Other Financing Sources	\$25,728,540	\$24,412,000	\$3,750,000
Sale of Property	\$619,318	\$1,281,000	\$23,866,000
Other Revenues	\$11,386,241	\$15,029,000	\$25,006,000
Total Other Revenue	\$48,174,166	\$43,598,000	\$58,750,000
Operating Resources Subtotal	\$912,640,051	\$963,463,000	\$1,006,488,000
Potential Bond Refunding			
Other Financing Sources	-	\$166,742,000	\$185,400,000
Total Potential Bond Refunding	-	\$166,742,000	\$185,400,000
Reimbursements/Previous Grant Awards Carried Over		\$24,333,486	\$12,840,091
Funds Carried Forward		\$198,558,514	\$206,690,909
Use of Fund Balance	\$(55,066,603)		
Total Non-Bond Resources	\$857,573,448	\$1,353,097,000	\$1,411,419,000
Existing Bond Proceeds	\$89,220,384	\$57,778,188	\$91,930,117
New Bond Proceeds	\$45,200,671	\$207,048,000	\$254,801,000
Ending Fund Balance	\$(33,465,030)	\$(7,923,188)	\$(88,150,117)
Total Bond Resources	\$100,956,025	\$256,903,000	\$258,581,000
City Total Resources	\$958,529,474	\$1,610,000,000	\$1,670,000,000

SUMMARY OF RESOURCES BY FUND

Fund	FY 2014/15	FY 2015/16	FY 2016/17
	Actuals	Adopted Budget	Proposed Budget
General Fund - Operations	\$256,568,364	\$250,683,044	\$265,801,099
General Fund - Capital	\$353,792	-	-
Enterprise Fund - Operations	\$322,667,396	\$337,742,467	\$345,769,842
Enterprise Fund - Capital	\$4,400,451	\$300,000	\$300,000
Restricted Funds:			
Arts & Culture Fund	\$4,507	\$6,815,915	\$5,337,094
Community Facilities Districts	\$5,080,074	\$24,559,668	\$4,003,333
Environmental Compliance Fee	\$14,973,797	\$14,802,000	\$15,274,128
Falcon Field Airport	\$4,067,917	\$3,720,977	\$3,881,883
Joint Ventures	\$10,311,379	\$24,674,243	\$24,371,578
Quality of Life Sales Tax Fund	\$20,880,052	\$21,209,736	\$22,358,650
Transportation Related:			
Highway User Revenue Fund	\$33,951,174	\$34,281,093	\$37,691,409
Local Street Sales Tax Fund	\$26,114,851	\$26,149,941	\$28,082,740
Transit Fund	\$4,757,298	\$5,122,684	\$15,943,367
Transportation Fund	\$64,117	\$19,126,332	\$3,805,797
Other Restricted Funds	\$29,611,946	\$31,149,703	\$41,390,340
Grant Funds:			
General Governmental Grant Fund	\$9,651,407	\$10,874,402	\$8,639,770
Enterprise Grant Fund	\$2,551,080	\$3,235,833	\$2,788,178
Housing Grant Funds	\$19,706,888	\$18,165,542	\$20,641,639
Trust Funds	\$77,855,840	\$82,145,565	\$90,064,085
Debt Service Funds	\$69,067,718	\$48,703,855	\$70,343,068
Total Operating Revenues	\$912,640,051	\$963,463,000	\$1,006,488,000
Potential Bond Refunding	-	\$166,742,000	\$185,400,000
Reimbursements/Previous Grant Awards Carried Over	-	\$24,333,486	\$12,840,091
Funds Carried Forward	-	\$198,558,514	\$206,690,909
Use of Fund Balance	\$(55,066,603)	-	-
Total Non-Bond Resources	\$857,573,448	\$1,353,097,000	\$1,411,419,000
Existing Bond Proceeds	\$89,220,384	\$57,778,188	\$91,930,117
New Bond Proceeds	\$45,200,671	\$207,048,000	\$254,801,000
Ending Fund Balance	\$(33,465,030)	\$(7,923,188)	\$(88,150,117)
Total Bond Resources	\$100,956,025	\$256,903,000	\$258,581,000
City Total Resources	\$958,529,474	\$1,610,000,000	\$1,670,000,000

SUMMARY OF EXPENDITURES BY FUND

Fund	FY 2014/15	FY 2015/16	FY 2016/17
	Actuals	Adopted Budget	Proposed Budget
General Fund - Operations	\$318,210,846	\$326,865,188	\$343,532,587
General Fund - Capital	\$5,921,460	\$5,759,446	\$8,570,479
Enterprise Fund - Operations	\$146,753,186	\$161,426,199	\$163,210,880
Enterprise Fund - Capital	\$6,899,845	\$4,228,397	\$5,605,290
Restricted:			
Arts & Culture Fund	\$(1,533)	\$15,604,487	\$15,411,083
Community Facilities Districts	\$5,056,067	\$24,559,668	\$4,003,333
Environmental Compliance Fee	\$11,212,537	\$15,373,457	\$18,385,744
Falcon Field Airport	\$4,235,731	\$5,032,581	\$3,692,409
Joint Ventures	\$10,323,937	\$22,384,483	\$24,266,957
Quality of Life Sales Tax Fund	\$21,541,989	\$21,209,734	\$24,702,684
Transportation Related:			
Highway User Revenue Fund	\$14,950,450	\$21,955,280	\$22,538,994
Local Street Sales Tax Fund	\$28,434,158	\$38,156,267	\$38,428,379
Transit Fund	\$7,561,346	\$14,764,526	\$25,816,087
Transportation Fund	-	\$19,126,332	-
Other Restricted Funds	\$23,405,320	\$27,675,240	\$31,578,085
Grant Funds:			
General Governmental Grant Fund	\$9,718,788	\$10,862,643	\$8,625,162
Enterprise Grant Fund	\$2,551,080	\$3,235,833	\$2,788,178
Housing Grant Funds	\$20,307,608	\$18,304,529	\$20,634,979
Trust Funds	\$75,568,390	\$78,817,073	\$97,263,984
Debt Service Funds	\$144,922,246	\$212,502,637	\$179,472,706
Expenditure Subtotal	\$857,573,448	\$1,047,844,000	\$1,038,528,000
Operating Carryover	-	\$39,523,000	\$53,020,000
Capital Improvement Carryover: Non-Bond	-	\$27,434,000	-
Total Carryover		\$66,957,000	\$53,020,000
Potential Bond Refunding	-	\$166,742,000	\$185,400,000
Contingency	-	\$71,554,000	\$134,471,000
Total Expenditure Non-Bond Funds	\$857,573,448	\$1,353,097,000	\$1,411,419,000
Bond Capital Improvement Scheduled	\$100,956,025	\$145,057,000	\$258,581,000
Bond Capital Improvement Carryover		\$111,846,000	-
Total Bonds Capital Improvement	\$100,956,025	\$256,903,000	\$258,581,000
City Total Expenditures	\$958,529,474	\$1,610,000,000	\$1,670,000,000
Expenditure Limitation Comparison			
Expenditures	\$958,529,474	\$1,610,000,000	\$1,670,000,000
Estimated Exclusions	\$(958,529,474)	\$(1,610,000,000)	\$(1,670,000,000)
Estimated Expenditures Subject to Limitation	-	-	-
Expenditure Limitation	\$529,442,050	\$545,882,614	\$559,918,849
Over (Under) State Limit	\$(529,442,050)	\$(545,882,614)	\$(559,918,849)

SUMMARY OF EXPENDITURES BY DEPARTMENT

Department	FY 2014/15	FY 2015/16	FY 2016/17
	Actuals	Adopted Budget	Proposed Budget
Arts & Culture	\$14,823,089	\$14,738,000	\$14,293,000
Business Services	\$17,270,874	\$14,437,000	\$13,989,000
City Attorney	\$8,098,278	\$11,426,000	\$13,096,000
City Auditor	\$642,171	\$674,000	\$715,000
City Clerk	\$1,102,657	\$851,000	\$1,319,000
City Manager	\$5,086,595	\$5,261,000	\$5,574,000
Communications	\$4,774,155	\$4,138,000	\$3,582,000
Community Services	\$20,447,980	\$19,741,000	\$23,609,000
Development Services	\$8,786,628	\$9,691,000	\$7,765,000
Economic Development	\$7,870,631	\$9,088,000	\$9,474,000
Energy Resources	\$40,833,434	\$42,811,000	\$41,447,000
Engineering	\$2,836,567	\$7,339,000	\$7,648,000
Environmental Management & Sustainability	\$27,189,858	\$28,360,000	\$31,165,000
Facilities Maintenance *	\$10,396,421	\$12,559,000	-
Falcon Field Airport	\$1,298,601	\$1,706,000	\$1,735,000
Financial Services	\$3,697,458	\$3,621,000	\$3,861,000
Fire and Medical Services	\$73,869,716	\$73,556,000	\$77,929,000
Fleet Services	\$28,943,189	\$28,264,000	\$27,576,000
Human Resources	\$73,854,380	\$74,515,000	\$92,235,000
Information Technology	\$25,190,851	\$28,496,000	\$33,726,000
Library Services	\$6,379,459	\$7,171,000	\$7,454,000
Mayor & Council	\$586,647	\$935,000	\$1,016,000
Municipal Court	\$7,914,965	\$7,938,000	\$8,304,000
Neighborhood Outreach & Animal Control *	\$1,122,574	\$1,133,000	-
Office of Enterprise Resource Planning	\$519,443	\$761,000	\$788,000
Office of Management and Budget	\$1,598,762	\$2,589,000	\$2,740,000
Parks, Recreation & Community Facilities	\$26,255,906	\$31,868,000	\$46,753,000
Police	\$161,464,607	\$165,816,000	\$174,801,000
Public Information & Communications	\$1,290,604	\$1,236,000	\$1,423,000
Transit Services	\$6,187,944	\$11,827,000	\$13,415,000
Transportation	\$32,912,527	\$42,166,000	\$42,550,000
Water Resources	\$55,919,707	\$67,258,000	\$67,694,000
Project Management Program-Lifecycle/Infrastructure Projects	\$11,759,224	\$10,046,000	\$7,831,000
Centralized Appropriations	\$148,678,577	\$248,630,000	\$199,682,000
Operating Expenditure Subtotal	\$839,604,481	\$990,646,000	\$985,189,000
Operating Expenditure Carryover		\$39,523,000	\$53,020,000
Operating and Carryover Expenditure Subtotal	\$839,604,481	\$1,030,169,000	\$1,038,209,000
Potential Bond Refunding	-	\$166,742,000	\$185,400,000
Contingency	-	\$71,554,000	\$134,471,000
Total Operating Expenditures	\$839,604,481	\$1,268,465,000	\$1,358,080,000
Capital Improvement Program: Non-Bond	\$17,968,967	\$57,198,000	\$53,339,000
Capital Improvement Program: Bond	\$100,956,025	\$145,057,000	\$258,581,000
Capital Improvement Program Subtotal	\$118,924,993	\$202,255,000	\$311,920,000
Non-Bond Capital Improvement Program Carryover	-	\$27,434,000	-
Bond Capital Improvement Program Carryover	-	\$111,846,000	-
Capital Improvement Program Carryover Subtotal	-	\$139,280,000	-
Total Capital Improvement Program	\$118,924,993	\$341,535,000	\$311,920,000
City Total Expenditures	\$958,529,474	\$1,610,000,000	\$1,670,000,000

*Note: During FY15/16, Facilities Maintenance was combined with Parks, Recreation & Community Facilities and Neighborhood Outreach & Animal Control was combined with Community Services.

**FULL-TIME EMPLOYEES AND PERSONNEL COMPENSATION
FISCAL YEAR 2016/2017**

Fund	Full-Time Equivalent (FTE)	Employee Salaries and Hourly Costs	Retirement Costs	Healthcare Costs	Other Benefit Costs	Total Estimated Personnel Compensation
General Fund - Operations*	2,496.8	\$181,601,794	\$44,324,535	\$38,380,443	\$1,101,228	\$265,408,000
General Fund - Capital	1.1	\$69,571	\$8,939	\$11,965	\$7,668	\$98,143
Enterprise Fund - Operations	518.3	\$31,323,058	\$3,777,323	\$8,850,921	\$16,656,173	\$60,607,475
Enterprise Fund - Capital	0.1	\$7,545	\$969	\$1,298	\$832	\$10,644
Restricted:						
Arts & Culture Fund	80.0	\$4,595,155	\$502,151	\$954,850	\$1,549,634	\$7,601,790
Community Facilities Districts	0.4	\$74,330	\$5,656	\$4,836	\$24,236	\$109,058
Falcon Field Airport	18.3	\$1,343,770	\$252,310	\$301,023	\$349,567	\$2,246,670
Joint Ventures	27.3	\$2,181,670	\$220,125	\$308,685	\$716,170	\$3,426,650
Quality of Life Sales Tax Fund	185.0	\$14,203,369	\$6,335,484	\$2,484,298	\$1,679,533	\$24,702,684
Transportation Related:						
Highway User Revenue Fund	108.4	\$6,693,710	\$753,980	\$1,207,502	\$643,716	\$9,298,908
Local Streets Sales Tax	33.0	\$2,670,249	\$320,046	\$1,268,830	\$2,487,211	\$6,746,336
Transit Fund	3.6	\$488,684	\$31,639	\$46,396	\$281,259	\$847,978
Other Restricted Funds	73.4	\$4,205,674	\$469,673	\$778,114	\$1,493,815	\$6,947,276
Grant Funds:						
General Governmental Grant Fund	25.1	\$1,775,263	\$821,015	\$307,464	\$1,145,573	\$4,049,315
Housing Grant Funds	25.3	\$1,369,651	\$155,872	\$262,592	\$114,396	\$1,902,511
Trust Funds	117.5	\$7,261,731	\$835,597	\$1,802,744	\$3,492,368	\$13,392,440
Total Non-Bond Funds	3,713.6	259,865,224	58,815,314	56,971,961	31,743,379	407,395,878
Bond Capital Improvement	91.5	\$5,892,350	\$757,061	\$1,013,341	\$649,499	\$8,312,251
Total All Funds	3,805.1	\$265,757,574	\$59,572,375	\$57,985,302	\$32,392,878	\$415,708,129

* Central administration positions are included in the General Fund but the costs are spread among multiple funds.

RESOLUTION NO. 10806

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF MESA,
MARICOPA COUNTY, ARIZONA, APPROVING A FIVE YEAR
CAPITAL PROGRAM FOR THE CITY OF MESA

WHEREAS, the City Manager of the City of Mesa did prepare and submit a Five Year Capital Program for the City of Mesa pursuant to the provisions of Section 605 of the Mesa City Charter; and

WHEREAS, pursuant to the provisions of Section 606 of the Mesa City Charter, a general summary of the preliminary Capital Program has been published for the period required and notice of the hearing on said proposed program has been published as required, and the Capital Program was available for inspection by the public as required; and

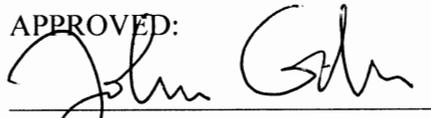
WHEREAS, the public hearing was held at the City Council Chambers in the City of Mesa on Monday, May 16, 2016 at 5:45 p.m., at which meeting all interested persons were invited to appear and be heard in favor of or against adoption of said Capital Program;

NOW THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF MESA, MARICOPA COUNTY, ARIZONA, AS FOLLOWS:

Section 1: That the Five Year Capital Program, a summary of which is attached as Exhibit A, heretofore submitted by the City Manager pursuant to the provisions of Section 605 of the Mesa City Charter, copies of which are posted on the City's website, is adopted.

PASSED AND ADOPTED by the Mayor and City Council of the City of Mesa, Maricopa County, Arizona, this 16th day of May, 2016.

APPROVED:



Mayor

ATTEST:



City Clerk



City of Mesa
Summary of Final Five-Year Capital Improvement Program

Capital Appropriations	Proposed	Proposed	Proposed	Proposed	Proposed	Total
Restricted Funds	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	
Cemetery Reserve Fund	953,000	-	-	17,887	356,981	1,327,868
Environmental Compliance Fund	3,129,750	2,347,588	1,130,387	-	-	6,607,725
Falcon Field Fund	543,605	802,137	816,714	954,535	768,556	3,885,547
Greenfield WRP Joint Venture Fund ⁽¹⁾	13,668,860	57,907,563	93,537,700	46,679,787	3,816,189	215,610,099
Local Streets Sales Tax	9,512,788	6,991,554	3,854,405	2,707,469	2,890,047	25,956,263
Restricted Programs Fund	23,667	-	-	-	-	23,667
TOPAZ Joint Venture Fund ⁽¹⁾	1,633,828	2,380,503	1,831,757	474,855	-	6,320,943
Transit Fund	11,969,822	12,136,983	-	-	-	24,106,805
Transportation Fund	-	-	1,945,834	6,161,994	-	8,107,828
Utility Replacement Extension and Renewal	3,121,981	3,270,546	3,865,041	3,975,231	4,152,849	18,385,648
Subtotal Restricted Funds	44,557,301	85,836,874	106,981,838	60,971,758	11,984,622	310,332,393

Unrestricted Funds	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	Total
Enterprise Operating Fund	338,238	225,143	577,157	-	-	1,140,538
Enterprise Fund - Capital	381,226	287,918	295,232	302,348	308,124	1,574,848
General Fund - Capital	4,523,926	3,344,734	3,725,933	5,619,190	2,659,002	19,872,785
Subtotal Unrestricted Funds	5,243,390	3,857,795	4,598,322	5,921,538	2,967,126	22,588,171

Grant Funds	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	Total
Grants - Enterprise	2,788,178	2,739,362	4,209,899	5,444,855	685,927	15,868,221
Grants - General Gov.	750,000	3,161,402	-	1,773,203	460,270	6,144,875
Subtotal Grant Funds	3,538,178	5,900,764	4,209,899	7,218,058	1,146,197	22,013,096

Bond Funds - Authorized	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	Total
Electric Bond Construction	11,706,885	6,003,112	-	-	-	17,709,997
Gas Bond Construction	24,524,058	15,432,833	1,778,501	36,279	-	41,771,671
Water Bond Construction	146,512,623	78,902,259	19,819,260	-	-	245,234,142
Wastewater Bond Construction	28,517,037	55,332,181	75,933,685	33,451,909	1,913,443	195,148,255
Parks Bond Construction	14,171,255	1,252,996	-	-	-	15,424,251
Public Safety Bond Construction	9,436,635	-	-	-	-	9,436,635
Solid Waste Bond Construction	-	2,814,291	-	-	-	2,814,291
Streets Bond Construction	23,712,638	12,650,714	2,732,797	-	-	39,096,149
Subtotal Bond Funds - Authorized	258,581,131	172,388,386	100,264,243	33,488,188	1,913,443	566,635,391

Bond Funds - Future Authorization	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	Total
Electric Bond Construction	-	-	4,901,988	4,649,908	4,839,609	14,391,505
Gas Bond Construction	-	-	12,298,479	21,628,777	23,136,509	57,063,765
Water Bond Construction	-	-	9,672,592	40,640,139	43,275,537	93,588,268
Wastewater Bond Construction	-	-	8,338,550	21,162,318	26,887,105	56,387,973
Parks Bond Construction	-	-	497,141	504,898	30,031,546	31,033,585
Public Safety Bond Construction	-	-	22,801,747	66,441,198	42,186,921	131,429,866
Streets Bond Construction	-	-	14,957,271	25,715,312	58,940,373	99,612,956
Subtotal Bond Funds - Future Authorization	-	-	73,467,768	180,742,550	229,297,600	483,507,918

Funding to be Determined	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	Total
Funding to be Determined	-	1,591,403	5,340,702	3,370,107	5,695,187	15,997,399

Total Capital Improvement Program	311,920,000	269,575,222	294,862,772	291,712,199	253,004,175	1,421,074,368
------------------------------------------	--------------------	--------------------	--------------------	--------------------	--------------------	----------------------

One-Time Start Up and Ongoing Maintenance ⁽²⁾	Proposed	Proposed	Proposed	Proposed	Proposed	Total
	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	
General Fund	938,591	1,561,659	2,230,938	3,944,740	4,354,289	13,030,217
General Fund - Capital	104,051	-	-	-	-	104,051
Cemetery Fund	-	11,466	11,756	12,041	12,269	47,532
Local Streets Sales Tax	252,325	447,377	601,954	635,544	801,766	2,738,966
Environmental Compliance Fund	10,000	504,674	605,114	488,346	497,672	2,105,806
Enterprise Fund	56,150	1,463,735	3,010,814	4,224,389	4,479,761	13,234,849
Enterprise Fund - Capital	-	3,373,155	61,135	-	-	3,434,290
Transit Fund	-	-	2,554,456	4,012,694	4,089,313	10,656,463
Greenfield WRP Joint Venture	9,575	136,225	360,524	3,098,932	3,149,222	6,754,478
Total One-Time Start Up and Ongoing Maintenance	1,370,692	7,498,291	9,436,691	16,416,686	17,384,292	52,106,652

⁽¹⁾ Joint venture funds include the cost to the City as well as the cost to the partner jurisdictions.

⁽²⁾ Major capital projects often require a multi-year design and construction period and therefore operations and maintenance costs may be a result of projects that were completed in a prior fiscal year.

Glossary of Terms

Accrual Basis – A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Activity – An element used to assign accounting entries to a core business process. Budgets are prepared at the Activity level. Performance data is reported at the Business Objective level and not at the Activity level.

Ad Valorem Tax – A tax based on the assessed value of real estate or personal property.

Adopted – Represents the budget as approved by formal action of the City Council which sets the spending limits for the fiscal year.

Allocation – Assigning one or more items of cost or revenue to one or more segments of an organization according to benefits received, responsibilities, or other logical measures of use.

Annualized Costs – The full-year (annual) cost of an operating expense.

Appropriation – An authorization granted by the City Council to make expenditures or to incur obligations for specified purposes.

Assessed Valuation – A valuation set upon real estate or other property by the County Assessor or the State as a basis for levying taxes (primary or secondary).

Asset – Resources owned or held which have monetary value.

Balanced Budget – Total anticipated revenues plus beginning undesignated fund balance (all resources) equal total expenditure appropriations for the fiscal year.

Basis of Accounting – The timing of when accounting transactions are recognized.

Benchmarking – The process of comparing an entity's performance against the practices of other leading entities for the purpose of improving performance. Entities also benchmark internally by tracking and comparing past performance.

Bond – Debt instruments that require repayment of a specified principal amount on a certain date (maturity date), along with interest at a stated rate or according to a formula for determining the interest rate.

Bond Funds – Funds used to account for the purchase or construction of major capital facilities which are not financed by other funds. The use of bond funds is necessary to demonstrate that bond proceeds are spent only in amounts and for purposes authorized.

Bond Proceeds – Debt issuances derived from the sale of bonds for the purpose of constructing major capital facilities.

Glossary of Terms

Bond Rating – An evaluation of a bond issuer's credit quality and perceived ability to pay the principal and interest on time and in full.

Budget – A plan of financial operation representing an estimate of proposed expenditures for a given period (the City of Mesa's adopted budgeted is for a fiscal year July 1 - June 30) and the proposed means of financing those expenditures. This official public document reflects decisions, considers service needs, establishes the allocation of resources, and is the monetary plan for achieving the City's Strategic Initiatives.

Business Objective – A goal or target that aligns with one or more Strategic Initiatives and defines where the City allocates its resources.

Business Service – A group of Core Business Processes related by a common purpose (mission, outcomes, and expected performance).

Capital Budget – A financial plan of proposed capital expenditures for improvements to facilities and other infrastructure and the means of financing them for the current fiscal period.

Capital Expenditures – Includes the purchase or construction of land, buildings, structures, and facilities of all types, plus machinery and equipment. It includes expenditures that result in the acquisition or addition of a fixed asset or increase the capacity, efficiency, span of life, or economy of operating an existing fixed asset. For an item to qualify as a capital outlay expenditure it must meet all of the following requirements: (1) have an estimated useful life of more than one year; (2) typically have a unit cost of \$5,000 or more; and (3) be a betterment or improvement.

Capital Improvement Program (CIP) – A plan separate from the Annual Budget that identifies: (a) all capital improvements which are proposed to be undertaken during a period of five fiscal years; (b) the cost estimate for each improvement; (c) the method of financing each improvement; (d) the recommended time schedule for each project; and (e) the estimated annual operating and maintenance costs. This is a requirement of Mesa's City Charter as outlined in Article VI, section 605.

Capital Outlay – Expenditures which result in the acquisition of or addition to fixed assets.

Capital Project – Any project having assets of significant value and having a useful life of one year or more. Capital projects include the purchase of land for design, engineering and construction of buildings and infrastructure items such as streets, bridges, drainage, street lighting, water system, etc. Capital projects are permanent attachments intended to remain with the land. Capital projects may include equipment and machinery or rolling stock being requisitioned, etc.

Carry-Forward Capital Improvement Project – The process of requesting funds for capital improvement projects that were approved in one year's budget, but are anticipated to be completed in the following fiscal year.

Commodities – Expendable items used by operating or construction activities. Examples include office supplies, repair and replacement parts for equipment, fuels and lubricants etc.

Glossary of Terms

Community Development Block Grant (CDBG) – Federal grant funds provided on an annual basis that can be used to revitalize neighborhoods, expand affordable housing and economic opportunities, and/or improve community facilities and services, principally to benefit low and moderate income persons.

Constructed Capital Outlay – Capital items constructed by in-house personnel and may contain other services and commodities costs.

Contingency – A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

Core Business Process – A collection of related inputs and outputs with a common mission and outcomes.

Debt Service – Payment of principal, interest, and related service charges on obligations resulting from the issuance of bonds.

Department – A major administrative division of the City which indicates overall management responsibility for an operation or a group of related operations within a functional area.

Development Fees – See *Impact Fees*.

Employee Benefit Self-Insurance Fund – A city fund established to account for the costs of maintaining the City's self-insurance health program.

Encumbrances – Obligations in the form of purchase orders or contracts, for which the budget is reserved. The obligations cease to be encumbrances when they are paid or otherwise liquidated.

Enterprise Fund – Established to account for operations, including debt service that are financed and operated similarly to private business – where the intent is that the service is self-sufficient, with all costs supported predominantly by user charges.

Expenditure – Outlay of funds for obtaining assets or goods and services. Expenditures represent a decrease in fund resources.

Expenditure Limitation – The Arizona Constitution and state statutes establish an expenditure limitation for all cities and towns (Arizona Constitution Article IX § 20 (1); ARS § 41-563, et. al.). Unless the City Council and the voters of a city approve an expenditure limitation alternative, the State imposed limitation will apply for the fiscal year in question. The State expenditure limitation is based on the City's budget as of FY 1979/80 adjusted for inflation and population. In November 2014, the voters of Mesa passed a Locally Controlled Alternative Expenditure Limitation, also known as the "Home Rule" Option, which allows the City to determine its own expenditure limitation, within the available revenues and resources. The Home Rule Option remains in effect for the four fiscal years following its passage by the voters. In Mesa's case this includes FY 2015/16 through FY 2018/19.

Glossary of Terms

Fiduciary Funds – Funds used to report assets held in a trustee or agency capacity for others and which therefore cannot be used to support the government’s own programs.

Fiscal Year – A 12-month period of time to which the Annual Budget applies and at the end of which, a governmental unit determines its financial position and the results of its operations. For the City of Mesa, the fiscal year is July 1 through June 30.

Fixed Asset – A long-term tangible piece of property owned and used in the production of income and is not expected to be consumed or converted into cash any sooner than at least one year's time. Buildings, real estate, equipment and furniture are examples of fixed assets.

Forecast – A prediction of a future outcome based on known and unknown factors.

Full Faith And Credit – A pledge of a government’s taxing power to repay debt obligations.

Full-Time Equivalent (FTE) Positions – A position converted to a decimal equivalent of a full-time position based on 2,080 hours per year. The full-time equivalent of a part-time position is calculated by dividing the number of hours budgeted by 2,080 hours.

Fund – An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources, together with all related liabilities, for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations.

Fund Balance – The balance of operating funds brought forward from prior years.

General Fund – A fund used to account for all general purpose transactions of the City which do not require a special type of fund.

General Obligation (GO) Bonds – Bonds that require voter approval and finance a variety of public capital projects. GO Bonds are backed by the “full faith and credit” of the issuing government.

Generally Accepted Accounting Principles (GAAP) – The uniform minimum standards and guidelines for financial accounting and reporting which govern the form and content of the basic financial statements of an entity. These principles encompass the conventions, rules, and procedures that define the accepted accounting practices at a particular time. They include both broad guidelines of general application and detailed practices and procedure and provide a standard by which to measure financial presentations.

Goal – A statement of broad direction, purpose or intent based on the needs of the community. The goal may be of a programmatic, policy, or management nature, and is expressed in a manner which allows a future assessment to be made of whether the goal was or is being achieved.

Governmental Funds – Funds generally used to account for tax-supported activities.

Glossary of Terms

Grant – A contribution by the State or Federal government or other organization to support a particular function. Grants may be classified as either categorical or block depending upon the amount of discretion allowed the grantee.

Impact Fees – Amounts paid by new development to offset costs to the City associated with providing necessary public services to a development. (ARS § 9-463.05). Also may be referred to as *Development Fees*.

Infrastructure – Facilities that support the continuance and growth of a community. Examples include roads, water lines, sewers, public buildings, parks and airports.

Interfund Transfers – The movement of monies between funds of the same governmental entity.

Intergovernmental Agreement (IGA) – A contract or agreement between two or more governmental entities for services, to jointly exercise any powers common to the contracting parties or for cooperative actions, so long as each entity has been authorized by their respective legislative or other governing body.

Intergovernmental Revenue – Funds received from federal, state and other local government sources in the form of grants, shared revenue, and payments in lieu of taxes.

Internal Service Fund – A fund established to account for the financing, on a cost reimbursement basis, of commodities or services provided by one program for the benefit of other programs within the City.

Joint Venture – A business agreement in which the City and other parties agree to develop, for a finite time, a new entity and create new assets by contributing equity. They exercise control over the enterprise and consequently share revenues, expenses, and assets.

Major Program – The highest level element of the cost accounting hierarchy equivalent to a Capital Improvement Project (CIP) or a Grant Award contract capturing the costs of a specific CIP project, grant or other jobs/projects.

Modified Accrual Basis – A basis of accounting used by governmental funds where revenue is recognized in the period it is available and measurable, and expenditures are recognized at the time the liability is incurred.

Non-Capitalized Asset – An item of machinery or furniture having a unit cost of less than \$5,000.

Non-Recurring Revenue – Revenue sources that are not available on an ongoing basis.

Object Code – A Chart of Accounts element that describes tangible items purchased or a service obtained. Also referred to as a line item.

Glossary of Terms

Objective – Desired output-oriented accomplishments which can be measured and achieved within a given time frame. Achievement of the objective advances the activity and organization toward a corresponding goal.

Operating Budget – The portion of the budget that pertains to daily operations that provide basic governmental services. The operating budget contains funding for such expenditures as personnel, supplies, utilities, materials, travel, and fuel.

Operating Funds – Resources derived from recurring revenue sources used to finance recurring operating expenditures and pay-as-you-go capital expenditures.

Ordinance – A formal legislative enactment by the City Council. If it is not in conflict with any higher form of law, such as state statute or constitutional provision, it has the full force and effect of law within the boundaries of the City.

Other Services – Object category that includes outside professional services, public utility services, travel, rents, insurance, etc.

Per Capita – Applies to a unit of population or a person if a commodity/expense was divided equally.

Performance Measure – Data collected to determine how effective or efficient a program is in achieving its objectives.

Personal Services – All employer costs related to compensating employees of the City of Mesa, including employee fringe benefit costs such as city portions of retirement, social security, health insurance, and industrial insurance.

Phase – A department-specific element representing the various steps of a program.

Post-Employment Benefits – Post-employment benefits are benefits that an employee receives at the start of retirement. This does not include pension benefits paid to the retired employee through the retirement system. Other post-employment benefits that a retired employee can receive are life insurance premiums, healthcare premiums and deferred-compensation arrangements.

Primary Property Tax – Mesa does not have a primary property tax. A primary property tax is a limited tax levy used to fund general government operations based on the primary assessed valuation and primary tax rate. The total levy for primary taxes is restricted to a two percent annual increase, plus allowances for annexations, new construction, and population increases.

Primary Tax Rate – The rate per one hundred dollars of assessed value employed in the levy of primary taxes (ARS § 42-17051).

Program – An element that defines the breakdown of a Major Program based on budgeting or reporting requirements.

Glossary of Terms

Proprietary Funds – Funds that focus on business-like activities, including the determination of operating income, changes in net assets (or cost recovery), financial position, and cash flows.

Property and Public Liability Self-Insurance Fund – Established to account for the cost of claims incurred by the City under a self-insurance program.

Proposition 400 (Regional Sales Tax) – Revenues received from a 2004 voter-approved 20-year extension of a half-cent transportation sales tax in Maricopa County that was first approved in 1985 to fund freeway construction.

Purchased Capital Outlay – The acquisition of any item of capital that is complete in and of itself when it is purchased.

Recurring Revenues – Revenue sources available on a constant basis to support operating and capital budgetary needs.

Replacement And Extension Reserve Fund (RER) – Pursuant to the provisions of the Bond Resolution of City of Mesa Utility System Revenue and Refunding Bonds, Replacement and Reserve Funds are required to be established. A sum equal to 2 percent of gross revenues, as determined on a modified accrual basis, must be deposited in the fund. The revenues deposited are available for replacement and extension expenses for programs contained within the Enterprise Fund.

Resources – Total amounts available for appropriation including estimated revenue, bond proceeds, fund transfers, and beginning balances.

Restricted Revenues – Are legally restricted to be used for a specific purpose as defined by federal, state or local governments.

Revenues – Amounts received from taxes and other sources.

Secondary Property Taxes – Ad valorem taxes or special property assessments that are used to pay the principal, interest, and redemption charges on bonded indebtedness or other lawful long-term obligations that are issued or incurred for a specific capital purpose by a municipality (ARS § 42-11001).

Secondary Tax Rate – The rate per one hundred dollars of assessed value employed in the levy of secondary property taxes. The assessed value derived from the full cash value (market value) is the basis for computing taxes for secondary property taxes and special districts.

State Shared Revenue – Revenues levied and collected by the state but shared with local governments each year as determined by state law. In Arizona, a portion of the state's sales, income, and vehicle license tax revenues are distributed on the basis of a city's relative population percentage.

Sub-Fund – A breakout of a fund. Not every fund will have a sub-fund.

Glossary of Terms

Tax Levy – The total amount to be raised by property taxes for purposes specified in the Tax Levy Ordinance. In Arizona, the property tax system is divided into primary and secondary rates.

Tax Rate – The amount of tax levied for each \$100 of assessed valuation.

Taxes – Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as special assessments.

Transfers – The authorized exchange of cash or other resources between funds.

Unit – A Chart of Accounts element that functions as both a budget/expense center and an organizational level element.

Unrestricted Fund Balance – That portion of fund balance that is not reserved, designated or restricted for any specific purpose.

User Fees – An amount charged for a public service or use of a public facility paid by the individual or organization benefiting from the service.

Worker's Compensation Self-Insurance Fund – Established to account for the costs of maintaining a self-insurance program for industrial insurance at the City.

Acronyms

ABC	A Better Community
ACP	Asbestos Concrete Pipe
ADA	Americans with Disabilities Act
ADEQ	Arizona Department of Environmental Quality
ADOT	Arizona Department of Transportation
ALGA	Association of Local Government Auditors
ALF	Arizona Lottery Funds
ALS	Advanced Life Support
AMY	Arizona Museum for Youth
APPA	American Public Power Association
APMS	Airport Pavement Management System
ARRA	American Recovery and Reinvestment Act
ARID	Anonymous Re-Identification
ARS	Arizona Revised Statutes
ASOS	Automated Surface Observing System
ASRS	Arizona State Retirement System
ASU	Arizona State University
AWWA	American Water Works Association
AZMNH	Arizona Museum of Natural History
BAT	Bilingual Assistance Team
BLS	Basic Life Support
BRT	Bus Rapid Transit
CAFR	Comprehensive Annual Financial Report
CAP	Central Arizona Project
CAWCD	Central Arizona Water Conservation District
CDBG	Community Development Block Grant
CDC	Community Development Corporation
CFD	Community Facilities District
CERT	Community Emergency Response Team
CI	Continuous Improvement

Acronyms

CIP	Capital Improvement Program
CIS	Customer Information System
CMAQ	Congestion, Mitigation and Air Quality Grants
CMMS	Computerized Maintenance Management System
CNG	Compressed Natural Gas
COM	City of Mesa
CNG	Compressed Natural Gas
COLA	Cost of Living Adjustment
COPS	Community Oriented Policing System
CP	Culture Pass
CPI	Consumer Price Index
CRT	Community Response Team
CUB	Chicago Cubs
DBP	Disinfection-by-Product
DIP	Ductal Iron Pipe
DPS	Department of Public Safety
DTH	Dekatherm
DUI	Driving Under the Influence
EBT	Employee Benefit Trust
EEOC	Equal Employment Opportunity Commission
EIC	Emergency Information Center
EMOD	Experience Modification Rate
EMS	Emergency Medical Services
EODCRS	Elected Officials Defined Contribution Retirement System
EORP	Elected Officials Retirement Plan
EOY	End of Year
EPA	Environmental Protection Agency
ERP	Enterprise Resource Planning
ESG	Emergency Shelter Grant
EVDAR	East Valley Dial-a-Ride

Acronyms

FA	FleetAnywhere Fleet Management Software
FAA	Federal Aviation Administration
FBI	Federal Bureau of Investigation
FCV	Full Cash Value
FEMA	Federal Emergency Management Agency
FIN	Citywide Financial System
FLSA	Fair Labor Standards Act
FMLA	Family and Medical Leave Act
FTE	Full Time Equivalent
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GFOA	Government Finance Officers Association
GIS	Geographic Information System
GO	General Obligation
GWRP	Greenfield Water Reclamation Plant
HCV	Housing Choice Voucher
HEAT	Healthcare, Education, Aerospace, and Tourism/Technology
HHK	Hohokam
HHW	Household Hazardous Waste
HIPAA	Health Insurance Portability and Accountability Act
HOME	Home Ownership Made Easier
HP	High Pressure
HPAN	Highway Project Acceleration Note
HR	Human Resources
HSI	Home Safety Inspections
HSIP	Highway Safety Improvement Program
HUD	U.S. Department of Housing and Urban Development
HURF	Highway User Revenue Fund
HVAC	Heating, Ventilation and Air Conditioning

Acronyms

ICA	Industrial Commission of Arizona
ICC	International Code Council
ICMA	International City/County Management Association
ID	Identification
i.d.e.a.	imagination, design, experience, art Museum (formerly Arizona Museum for Youth)
IDMS	Infrastructure Data Management System
IFMA	International Facility Management Association
IGA	Intergovernmental Agreement
IP	Intermediate Pressure
IT	Information Technology
ITC	Information Technology & Communications
ITS	Intelligent Transportation System
IVR	Interactive Voice Response
JCEF	Judicial Collections Enhancement Fund
KPI	Key Performance Indicator
KV	Kilovolts
KWH	Kilowatt-hour
LF	Linear Feet
LGIP	Local Government Investment Pool
LID	Low Impact Development
LPV	Limited Property Value
LRT	Light Rail Transit
MAC	Mesa Arts Center
MAG	Maricopa Association of Governments
MAL	Minimum Acceptable Level
MCA	Mesa Contemporary Arts
MCDOT	Maricopa County Department of Transportation
MPA	Management Performance and Accountability
MUP	Multi-Use Path
N/A	Not Applicable

Acronyms

NAFA	National Association of Fleet Administrators
NCCI	National Council on Compensation Insurance
NFPA	National Fire Protection Association
NG	Natural Gas
NOV	Notices of Violation
NRPA	National Recreation and Park Association
NWWRP	Northwest Water Reclamation Plant
O&M	Operations and Maintenance
OMB	Office of Management and Budget
OPEB	Other Post-Employment Benefits
OSHA	Occupational Safety and Health Administration
PAPI	Precision Approach Path Indicator
PC	Personal Computer
PCCP	Prestressed Concrete Cylinder Pipe
PCI	Pavement Condition Index
PD	Police Department
PE	Polyethylene
PEPM	Per Employee per Month
PFM	Public Financial Management
PHA	Public Housing Authority
PM-10	Particulate Matter less than 10 Microns
PO	Purchase Order
PQI	Pavement Quality Index
PAPI	Precision Approach Path Indicator
PRCF	Parks, Recreation & Commercial Facilities
PRV	Pressure Reducing Valves
PSPRS	Public Safety Personnel Retirement System
RBVE	Residents, Businesses, Visitors and Employees
RC	Responsibility Center
REIL	Runway End Identifier Lights

Acronyms

RER	Replacement Extension Reserve
RFP	Request for Proposal
RICO	Racketeer Influenced and Corrupt Organizations
RWCD	Roosevelt Water Conservation District
ROW	Right of Way
RPTA	Regional Public Transportation Authority
RTP	Regional Transportation Plan
SAIDI	System Average Interruption Duration Index
SAIFI	System Average Interruption Frequency Index
SCADA	Supervisory Control and Data Acquisition
SCBA	Self-Contained Breathing Apparatus
SEWRP	Southeast Water Reclamation Plant
SLA	Service Level Agreement
SROG	Sub Regional Operating Group
SRP	Salt River Project
SSO	Sanitary Sewer Overflow
SUP	Shared Use Path
TAT	Turn Around Time
TOPAZ	Trunked OPen AriZona Network
TRWC	TOPAZ Regional Wireless Cooperative
UPRR	Union Pacific Railroad
VoD	Video on Demand
VERF	Vehicle Replacement Fund
WIFA	Water Infrastructure Finance Authority
WRP	Water Reclamation Plant
WTP	Water Treatment Plant
WW	Wastewater





mesa·az

Office of Management & Budget

PO Box 1466

Mesa, Arizona 85211-1466

480-644-5799 | www.mesaaz.gov