



2016-2017 Annual Action Plan

Mesa, Arizona

May 10, 2016

**Prepared by
The City of Mesa**

Table of Contents

Executive Summary.....	3
AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)	3
PR-05 Lead & Responsible Agencies – 91.200(b).....	6
AP-10 Consultation – 91.100, 91.200(b), 91.215(l).....	7
AP-12 Participation – 91.105, 91.200(c)	14
Expected Resources	18
AP-15 Expected Resources – 91.220(c) (1, 2)	18
Annual Goals and Objectives	21
AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)	21
AP-35 Projects – 91.220(d)	25
Projects	26
AP-38 Projects Summary.....	26
AP-50 Geographic Distribution – 91.220(f).....	40
Affordable Housing	42
AP-55 Affordable Housing – 91.220(g)	42
AP-60 Public Housing – 91.220(h).....	43
AP-65 Homeless and Other Special Needs Activities – 91.220(i).....	44
AP-75 Barriers to affordable housing – 91.220(j)	47
AP-85 Other Actions – 91.220(k)	48
Program Specific Requirements.....	51
AP-90 Program Specific Requirements	51

Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

The City of Mesa's 2016/17 Annual Action Plan is a comprehensive document promoting a coordinated approach to housing and community needs, and fostering the coordination of all programs funded by the U.S. Department of Housing and Urban Development (HUD). It details the activities and projects in which HUD dollars, as well as other federal, State and local funding dollars, will be allocated. This Plan outlines the priorities by which the City's Community Development Block Grant (CDBG) Program, HOME Investment Partnership (HOME) Program, and Emergency Solutions Grant (ESG) Program funds will be invested over the 2016/17 fiscal year. This is the second Annual Action Plan detailing specific activities to be carried out in order to meet the 2015-2019 Five Year Consolidated Plan's priorities and goals.

2. Summarize the objectives and outcomes identified in the Plan

The Strategic Plan outlines the following priority needs based on the Needs Assessment and Market Analysis which includes:

- Invest in Economic Growth and Workforce Development
 - o Provide financial support, training, and technical assistance to owners and/or developers of microenterprises.
 - o Create and secure financial resources to seed a revolving small business loan fund, targeted to business owners along the light rail corridor.
 - o Undertake commercial revitalization in target areas through the construction and/or rehabilitation of commercial structures and through façade improvement programs.
 - o Provide job skills training opportunities to better prepare the City's workforce for employment.
 - o Prioritize funding for economic development projects based on proximity to transit access points.

- Increase and Maintain Affordable Housing Stock
 - o Provide funding for the development of new and/or rehabilitated rental units affordable to households at or below 60% AMI, with specific targets for the 0-30%, 31-50%, 51-60%, and 61-80% AMI categories.
 - o Fund construction of new affordable ownership units for sale to low- and moderate-income buyers.
 - o Develop and implement a rating tool to be used when evaluating proposed affordable housing developments that scores and weights criteria such as proximity to public transportation access points, proximity to job centers, and other opportunity factors.
 - o Consider other opportunities (such as HCVs and TBRA) that provide rental subsidies to low income households to make existing units affordable.
 - o Develop an incentive program that encourages private-sector developers to include affordable units in their projects and advocate for the adoption of the program by City government.

- o Extend the useful life of existing affordable housing through weatherization, emergency repair, and rehabilitation.
- o Provide down payment assistance to eligible low- and moderate-income homebuyers.
- Decrease Homelessness
 - o Provide funds to support homeless shelter facilities (emergency and transitional) that encourage development of more beds for single females and single males, as well as serving both homeless individuals and homeless families.
 - o Support homelessness prevention activities, street outreach efforts, and rapid re-housing programs.
 - o Maintain data on utilization of homelessness resources and services using HMIS.
 - o Support efforts to integrate the management of ESG funds with the Continuum of Care
 - o Strengthen the capacity of homelessness service providers and advocacy organizations.
 - o Provide funds to support permanent housing for homeless individuals and families exiting transitional facilities.
- Provide Other Non-Homeless Public Services
 - o Undertake public services projects and programs to meet the needs of low- and moderate-income residents.
 - o Provide support for special needs facilities, permanent housing, and support services for non-homeless individuals and families with special needs.
 - o Supplement code enforcement services in low- and moderate-income neighborhoods to curtail substandard housing and other instances of blight.

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

Each year, the City of Mesa reports its progress in meeting the five-year and annual goals in the Consolidated Annual Performance Evaluation Report (CAPER). The CAPER is submitted to HUD within 90 days after the start of the new program year. Copies of the CAPER are available for review at the City of Mesa Housing and Community Development Department.

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

The City conducted significant consultation with citizens, municipal officials, non-profit agencies, public housing agencies, governmental agencies and the Continuum of Care in preparing this Plan. The City held various public meetings prior the development of the Plan, and additional public meetings to review the draft proposals and priorities. These meetings are summarized in the Citizen Participation Section.

Public comments on the draft Annual Action Plan were received over a 30-day Public Comment Period which commenced on April 11, 2016 and ended on May 10, 2016.

5. Summary of public comments

Comments received during the public meetings prior and during the preparation of the Plan and related priorities are summarized within the Citizen Participation Section of this Plan.

6. Summary of comments or views not accepted and the reasons for not accepting them

All comments are taken into consideration in preparing the Annual Action Plan. The City has reviewed all comments for common and recurring themes to help establish priorities and goals.

7. Summary

This Annual Action Plan addresses the priorities and needs identified in the Consolidated Plan. These priorities are the community's affordable housing, community development and economic development needs with a comprehensive and coordinated strategy for implementation of programs. The City will utilize CDBG, HOME and ESG Program funds to leverage other public and private investment to address the City's priority goals.

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Agency Role	Name	Department/Agency
CDBG Administrator	MESA	Housing and Community Development
HOPWA Administrator	MESA	Housing and Community Development
HOME Administrator	MESA	Housing and Community Development
ESG Administrator	MESA	Housing and Community Development
HOPWA-C Administrator	MESA	Housing and Community Development

Table 1 – Responsible Agencies

Narrative (optional)

The City of Mesa Housing and Community Development Department is the responsible agency for the preparation and implementation of the FY2016/17 Annual Action Plan, which will be the second fiscal year of the 2015-2019 Consolidated Plan. The City of Mesa has been a recipient of CDBG funds for 40 years, ESG funds for 28 years and HOME funds for 24 years.

Consolidated Plan Public Contact Information

City of Mesa Housing and Community Development Department
PO Box 1466
Mesa, AZ 85211-1466
Telephone: 480.644.3536
Fax 480.644.2923
Email: housing.info@mesaaz.gov

AP-10 Consultation – 91.100, 91.200(b), 91.215(I)

1. Introduction

The City of Mesa conducted significant consultation with citizens, municipal officials, non-profit agencies, public housing agencies, private developers, governmental agencies, and the Continuum of Care in preparing this plan. The City held a several training sessions and four public meetings to facilitate development of the plan. These meetings are summarized in the Citizen Participation Section of this plan.

Provide a concise summary of the jurisdiction’s activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))

The City of Mesa is committed to addressing the needs of homeless residents in relation to both physical and mental/behavioral health needs. To this end, the City’s staff and elected officials participate in a regional Continuum of Care plan in collaboration with the City of Phoenix, Maricopa County, and all jurisdictions (incorporated and unincorporated) within the county. Maricopa Association of Governments (MAG) facilitates the process for the Continuum of Care with recognition that the provision of human services has an impact across counties. The participating counties work together to develop the Continuum of Care plan, provide human services to the homeless, and identify and address gaps in service. MAG has an appointed committee, the MAG Continuum of Care Regional Committee on Homelessness, which gives direction on planning and policy issues that impact the homeless population by making updates to the Regional Plan to End Homelessness and a consolidated application to the U.S. Department of Housing and Urban Development in support of programming that assists the City’s homeless population. The City also assists local applicants in the development of applications for Super NOFA funding for programming designed to serve the homeless and special needs populations within the region. The special committee meets at least once in every two month period. Current and recent initiatives have included:

1. An ongoing assessment of the Homeless Management Information Systems (HMIS) to assess the system’s effectiveness and ensure HMIS is the best system to help meet the City’s Continuum of Care objectives,
2. Coordination with behavioral health service providers to complete a report on utilization of newly obtained funding to benefit residents with serious mental illness,
3. Implementation of the Regional Coordinated Assessment System which sets regional guiding principles related to client focused assessment.
4. Implementation of a street outreach collaborative
5. Completion of a “point-in-time” count of both sheltered and unsheltered homeless residents with a special detailing of those with serious mental illness and substance abuse disorders.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The City has significantly increased its efforts towards coordination and collaboration across systems of care in an effort to serve the most “at-risk” residents including the homeless, those at-risk of becoming homeless, veterans, and unaccompanied youth. Mesa and other stakeholders are working to facilitate the development of a regional social service collaborative to coordinate the work of both local and regional social and human services agencies. The City recognizes that improved service coordination will help eliminate the duplication of efforts, improve communication regarding the most current news and information, and spearhead community-wide solutions to basic needs. Currently, there are continued efforts to identify the type of services provided by social and human service agencies, and locate and implement opportunities for collaborations between similar programs, institutions, and services in order to provide increased benefits to the most at-risk and vulnerable populations. Housing Our Heroes is one such coordinated effort which serves our homeless veterans.

As a part of 2015-2019’s consolidated planning cycle, the City of Mesa will utilize the Analysis of Impediments to Fair Housing to identify where underserved populations are located and concentrated. In an effort to reduce barriers to reaching the underserved, Mesa’s Housing and Community Development Coalition will assist the facilitation of city-wide collaborations focused on coordinating the work of social service agencies. The City is taking efforts to identify the number of homeless residents, their specific needs, and a listing of the social and human services designed to meet these needs. Earlier this year, a “point-in-time” count was conducted to identify both sheltered and unsheltered homeless. The survey provided insight into the demographics of subpopulations within the overall homeless populations including homeless veterans, the chronically homeless, victims of domestic violence, and a counting of homeless with HIV/AIDS, serious mental illness and substance abuse disorders. This data will allow the City to more effectively determine the types and quantities of needed services based on an actual population count. The City also conducted a human services per capita survey to help better define human services and identify specifics regarding spending on human service programming in localities and municipalities.

The City has made progress in implementing the HUD mandate and national best practice of establishing a Regional Coordinated Assessment System. To date, over 80 community stakeholders are working together toward system implementation. The stakeholders have adopted guiding principles and a common assessment tool that will allow a shared understanding of needs by service providers. Under the plan, individuals and families will be referred to services based on the outcomes of a common assessment of needs, a mutual and comprehensive understanding of each program’s requirements, the target population served by each program, and the number of available beds and services. The Coordinated Entry which is the Maricopa County approach linking individuals and families to the most appropriate housing intervention. The Human Services Campus is the access point for homeless individuals and Family HUB is the access point for homeless families.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

The City of Mesa has an annual application process for ESG funding that is open to all non-profit, social services, and human services agencies. Agencies applying for funding must participate in a mandatory program specific training session in order to gain familiarity with standards regarding performance, evaluation, policies, and procedures. Fundable projects include: 1) street area outreach designed to provide case management and emergency health and mental health services to unsheltered persons and special populations; 2) renovations or operations for emergency shelters or services for shelter residents (i.e. employment and job training, education, child care, and transportation); 3) relocation and stabilization services related to homeless prevention and rapid rehousing; and 4) contributing data to the Continuum of Care through HMIS. HMIS-related fundable projects may be related to the purchase of hardware, software, or other equipment or personnel related expenditures, such as salary or training expenses.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	City of Mesa
	Agency/Group/Organization Type	Housing Services-Education Service-Fair Housing Other government - Local
	What section of the Plan was addressed by Consultation?	Economic Development Slum and Blight
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation in regards their needs and department feedback regarding process improvements and expanded areas
2	Agency/Group/Organization	A New Leaf, Inc.
	Agency/Group/Organization Type	Housing Services - Housing Services-Children Services-Victims of Domestic Violence Services-homeless Services - Victims
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Feedback and funding recommendations through interviews, public meetings and training sessions.
3	Agency/Group/Organization	SAVE THE FAMILY
	Agency/Group/Organization Type	Housing Services - Housing Services-Children Services-homeless
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Families with children
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Feedback and funding recommendations through interviews, public meetings and training sessions.

4	Agency/Group/Organization	COMMUNITY BRIDGES
	Agency/Group/Organization Type	Housing Services - Housing Services-Children Services-Persons with Disabilities Services-homeless
	What section of the Plan was addressed by Consultation?	Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Feedback and funding recommendations through interviews, public meetings and training sessions.
5	Agency/Group/Organization	Oakwood Creative Care
	Agency/Group/Organization Type	Services-Elderly Persons Services-Persons with Disabilities
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Feedback and funding recommendations through interviews, public meetings and training sessions.
6	Agency/Group/Organization	NEDCO - NEIGHBORHOOD ECONOMIC DEVELOPMENT CORPORATION
	Agency/Group/Organization Type	Economic Development Agency
	What section of the Plan was addressed by Consultation?	Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Feedback and funding recommendations through interviews, public meetings and training sessions.

7	Agency/Group/Organization	Newtown Community Development Corporation
	Agency/Group/Organization Type	Housing Services - Housing Service-Fair Housing Community Development Financial Institution
	What section of the Plan was addressed by Consultation?	Housing Need Assessment
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Feedback and funding recommendations through interviews, public meetings and training sessions.
8	Agency/Group/Organization	Ability 360
	Agency/Group/Organization Type	Housing Services - Housing Services-Elderly Persons Services-Persons with Disabilities Service-Fair Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Feedback and funding recommendations through interviews, public meetings and training sessions.
9	Agency/Group/Organization	East Valley Adult Resources, Inc.
	Agency/Group/Organization Type	Services-Elderly Persons Services-Persons with Disabilities
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Feedback and funding recommendations through interviews, public meetings and training sessions

Identify any Agency Types not consulted and provide rationale for not consulting

Efforts were made to consult as broadly as possible with community stakeholders. No particular agency types were excluded from participation.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Maricopa Association of Governments	Coordination of services and shelters for the homeless in conjunction with the Continuum of Care priorities

Table 3 – Other local / regional / federal planning efforts

Narrative (optional)

Once a homeless individual or family has accessed the system, they receive a variety of services designed to help find permanent housing, education, employment, and/or additional public assistance as needed. A variety of housing options are provided including transitional living, emergency shelter for single women and families, rapid re-housing, and affordable housing (based on unit availability). Individuals and families also receive employment training, job search assistance, and assistance preparing for and taking the GED. Homeless children and youth (under 24 years of age) are provided with free medical care through a clinic operated by Phoenix Children’s Hospital and free child care is provided by UMOM for children ages six weeks to five-years old. Residents of UMOM are provided with free wellness education. Supportive Services for Veteran’s Families (SSVF) is offered to low income veteran families with a focus on intensive case management. Case managers work with low income veterans and their families to identify VA benefits and additional public benefits such as housing counseling services, health care services, child care services, educational assistance, legal services, transportation services, financial planning services, daily living services, and temporary financial assistance.

AP-12 Participation – 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

The City employed several means of citizen participation for the development of this plan. Stakeholders with unique points of view were identified up front and sought for participation. Methods of engaging with the public were varied and included interviews, public meetings, training sessions, and informal one-on-one discussions.

One-on-One Discussions and Interviews – Key community stakeholders were identified, contacted, and interviewed. They included elected officials, representatives of nonprofit organizations, municipal staff, fair housing advocates, lenders, and real estate agents. Other stakeholders were occasionally interviewed as dictated by the course of research.

Public Meetings – Several public meetings and training sessions were held to provide forums for residents and other interested parties to contribute. Meeting dates, times, and locations are shown below. Day and evening meetings were held across the city, providing a variety of options for residents. They were advertised via flyers, public notices, City website, and City email distribution lists. The format ranged from small to large audience discussions. Notes were taken of the public comments at all meetings.

Advertised Public Hearings

Lower Level Council Chambers, 57 E 1st St, December 3, 2015 at 5:30 pm

Lower Level Council Chambers, 57 E 1st St, January 7, 2016 at 5:30 pm

Lower Level Council Chambers, 57 E 1st St, March 3, 2016 at 4:00 pm

Lower Level Council Chambers, 57 E 1st St, March 24, 2016 at 8:00 am

Lower Level Council Chambers, 57 E 1st St, May 5, 2016 at 6:00 pm

Other Advertised Meetings and Training Sessions

Fire Station 201 Community Room, 360 E. First Street, December 7, 2015 at 8:00 am

Fire Station 220 Community Room, 32 S. 58th Street, December 15, 2015 at 8:00 am

Fire Station 201 Community Room, 360 E. First Street, December 16, 2015 at 8:00 am

Mesa City Plaza, Room 170, 20 E. Main Street, December 17, 2015 at 2:00 pm

Fire Station 201 Community Room, 360 E. First Street, January 5, 2016 at 4:00 pm

Fire Station 220 Community Room, 32 S. 58th Street, January 6, 2016 at 4:00 pm

Lower Level Council Chambers, 57 E 1st St, February 22, 2016 at 4:45 pm

Lower Level Council Chambers, 57 E 1st St, March 9, 2016 at 4:00 pm

Lower Level Council Chambers, 57 E 1st St, April 7, 2016 at 7:30 am

Informal One-On-Ones – These interviews were conducted by staff during visits to the agencies and meetings with agencies and staff at the Mesa City Plaza.

Public Comment Period and Public Hearing – A 30-day public comment period on the draft Annual Action Plan was held from April 11, 2016 to May 10, 2016. Comments were received from a representative of the Mesa Grande Community Alliance.

A public hearing on the draft was held before the Mesa Housing and Community Development Advisory Board on Thursday, May 5, 2016 at 6:00 pm in the Lower Level Council Chambers, 57 East First Street, Mesa, Arizona. Three members of the public attended that hearing or provided comments at that time.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Public Hearing	Non-targeted/broad community	Housing & Community Development Board members and staff	Comments from the Board regarding rental projects and homebuyer programs for the HOME program	None	
2	Public Hearing	Non-targeted/broad community	Housing & Community Development Board members and staff	No comments regarding the CDBG, ESG, and Human Services programs	None	
3	Public Hearing	Non-targeted/broad community	Housing & Community Development Board members, staff and non-profit and for-profit agencies	Presentations for proposed activities and projects for the Annual Action Plan	None	
4	Public Hearing	Non-English Speaking - Specify other language: Spanish Non-targeted/broad community	Community and Cultural development Committee members, staff, and non-profit agencies	None	None	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (if applicable)
5	Public Hearing & Comment period	Non-targeted/broad community	Housing & Community Development Board members, staff, and 3 Mesa citizens	Expressed concerns regarding the concentration of low-income housing in the West Mesa area. Negatively impacts property values, increases crime, lowers school performance, and increases slum and blight. "Quality of Life" plan for neighborhoods	None	

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c) (1, 2)

Introduction

The following table outlines the anticipated resources to include CDBG, HOME, ESG that the City anticipates having available during the 2015-2019 period covered by this Consolidated Plan. It is followed by narratives about other resources these funds will leverage.

Priority Table

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	3,224,529	148,192	325,000	3,697,721	0	

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	996,826	0	0	996,826	0	
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	287,998	0	0	287,998	0	

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

The federal funding listed above is funding which is received annually to support activities outlined in this Plan. Although there are no guarantees of this funding, particularly in the current budget environment, the City has historically received these funds and expect to continue

to receive CDBG funds for the period covered by this Plan. The City encourages for-profit and non-profit agencies to leverage additional funding sources to sustain their programs, activities and projects. The allocations they receive from the City are used to leverage private and corporate donations and contributions to their agencies as well as other federal funds from other municipalities and federal agencies. The City provides 50% match for the ESG grant allocation with general funds and ABC donations. ABC donations come from citizens and businesses contributions through the City utility bill. The remaining 50% match comes from the agency receiving the ESG funds. The City's HOME Match is met through City contributions such as land, infrastructure, and fees as well as contributions from the State and non-profit agencies.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

The City of Mesa does not intend to address the needs identified in this plan with publically owned land or property located with the Jurisdiction.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Provide Non-homeless Public Services	2015	2016	Non-Housing Community Development	West Mesa CDBG CDBG Target Area	Decrease Homelessness Provide Other Non-Homeless Public Services	CDBG: \$315,673	Public service activities other than Low/Moderate Income Housing Benefit: 1090 Persons Assisted Public service activities for Low/Moderate Income Housing Benefit: 143 Households Assisted
2	Homeownership Assistance	2015	2016	Affordable Housing	West Mesa CDBG CDBG Target Area	Increase and Maintain Affordable Housing Stock	HOME: \$60,000	Direct Financial Assistance to Homebuyers: 2 Households Assisted
3	Emergency Shelter Operation	2015	2016	Homeless	West Mesa CDBG CDBG Target Area	Decrease Homelessness	CDBG: \$193,920 ESG: \$266,398	Tenant-based rental assistance / Rapid Rehousing: 104 Households Assisted Homeless Person Overnight Shelter: 1755 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
4	Increase Affordable Housing Stock	2015	2016	Affordable Housing	West Mesa CDBG CDBG Target Area	Increase and Maintain Affordable Housing Stock Increase Collaboration Between Service Providers Affirmatively Further Fair Housing	CDBG: \$1,142,025 HOME: \$837,143	Rental units rehabilitated: 15 Household Housing Unit Homeowner Housing Added: 8 Household Housing Unit Homeowner Housing Rehabilitated: 83 Household Housing Unit Tenant-based rental assistance / Rapid Rehousing: 150 Households Assisted
5	Public Facility Improvements	2015	2016	Non-Housing Community Development	West Mesa CDBG CDBG Target Area	Invest in Economic Growth and Workforce Development Implement Transit-Oriented Strategies for Community	CDBG: \$1,092,843	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 49714 Persons Assisted
6	Economic Growth and Workforce Development Invest me	2015	2016	Non-Housing Community Development	West Mesa CDBG CDBG Target Area	Invest in Economic Growth and Workforce Development	CDBG: \$171,500	Jobs created/retained: 6 Jobs Businesses assisted: 60 Businesses Assisted

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Provide Non-homeless Public Services
	Goal Description	The City provide funds for many Public Service activities that include homebuyer education and counseling, supportive services for homeless and those transitioning out of homelessness, supportive services for individuals with substance abuse, and care for persons suffering from memory loss as a result of brain injuries, dementia, or Alzheimer's.
2	Goal Name	Homeownership Assistance
	Goal Description	Develop an incentive program that encourages potential homebuyers to purchase housing that is affordable for the long term.
3	Goal Name	Emergency Shelter Operation
	Goal Description	The City provide CDBG and ESG funds for the operation and construction of shelters for those in need. These shelters are for homeless adults, homeless families, homeless youth, domestic violence victims, and abused or neglected children.
4	Goal Name	Increase Affordable Housing Stock
	Goal Description	The City operates several programs to ensure affordable housing is maintained or increased to meet the needs of the community. Funds used for this purpose are provided mostly from Community Development Block Grant and the HOME Investment Partnership Program. The City's Neighborhood Stabilization Program has also be a major contributor in maintaining and increasing affordable housing for homebuyers.

5	Goal Name	Public Facility Improvements
	Goal Description	Public Facility or Infrastructure Activities for Low/Moderate Income Individuals: City of Mesa Senior Center Renovation Projected Outcomes: LMA City of Mesa Downtown Library Projected Outcomes: LMA Hibbert St. Improvements Project Outcomes: LMA
6	Goal Name	Economic Growth and Workforce Development investment
	Goal Description	Support 3 businesses through Business Development Programs including the staffing and administration of the NEDCO Micro-Loan program and the supporting business technical assistance with the goal of creating jobs for LMI persons. NEDCO Projected Outcomes - technical assistance for 60 businesses; creation of 3 jobs for LMI individuals; 4 businesses with extension of credit West Mesa CDC Projected Outcomes - creation of 3 jobs for LMI individuals

Table 7 – Goal Descriptions

Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.215(b):

It is estimated that HOME funds will serve a total of 160 households who are at or below 80% area median income.

AP-35 Projects – 91.220(d)

Introduction

Projects to be funded using HUD funds during the 2016-2017 program year are provided below. Additional projects funded through the City of Mesa’s Office of Human Services are provide in the appendix

#	Project Name
1	Newtown Housing Counseling program
2	Save the Family Homeless Families Case Coordination
3	A New Leaf Emergency Shelters
4	A New Leaf Supportive Services
5	Community Bridges Outreach & Stabilization Services
6	A New Leaf Autumn House
7	Oakwood Creative Care Adult Day Health Services
8	Community Bridges Center for Hope Support Services
9	Community Bridges Navigation Services
10	City of Mesa Homeowner Rehabilitation Program
11	City of Mesa Transforming Neighborhoods
12	City of Mesa Senior Facility Renovation
13	Ability 360 Mesa Home Accessibility Program
14	City of Mesa Public Library Renovation
15	City of Mesa Hibbert Street Improvements
16	West Mesa CDC Economic Development Program
17	NEDCO Business Development Program
18	Emergency Solutions Grant
19	City of Mesa Security/Utility Deposit (TBRA) Program
20	City of Mesa Homebuyer Assistance Program
21	Artspace Mesa Loft Apartments
22	City of Mesa HOME Administration
23	City of Mesa CDBG Administration
24	Newtown Homebuyer Acquisition/Rehab/Resale Program

Table 8 – Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

Projects

AP-38 Projects Summary

Project Summary Information

Table 9 – Project Summary

1	Project Name	Newtown Housing Counseling program
	Target Area	West Mesa CDBG CDBG Target Area
	Goals Supported	Provide Non-homeless Public Services
	Needs Addressed	Provide Other Non-Homeless Public Services
	Funding	CDBG: \$25,000
	Description	Public Service: Personnel cost to provide homeownership education and counseling, financial credit counseling, Individual Development Accounts (IDAs) for future homebuyers. This includes a credit, debt, and financial analysis, household budgeting, tracking of income and expenses, increasing household savings, reducing debt, resolution of credit issues, establishing and improving credit, action plans to meet goals, and buying a home.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 125 low- and mod-income households
	Location Description	Counseling planned at the following locations: 2254 W. Main Street, Mesa, AZ 85201, 125 E. University Dr. Mesa, AZ 85201, 6935 E. Williams Field Rd, Mesa, AZ 85212, and other locations located within the corporate city limits of Mesa.
Planned Activities		
2	Project Name	Save the Family Homeless Families Case Coordination
	Target Area	West Mesa CDBG CDBG Target Area
	Goals Supported	Provide Non-homeless Public Services

	Needs Addressed	Decrease Homelessness
	Funding	CDBG: \$30,000
	Description	Public Service: Personnel costs to provide case management to assist homeless households in overcoming barriers that critically impair their stability and impede their ability to move out of poverty. Prepares homeless families to secure sustainable housing and begin movement out of poverty.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	4 homeless households
	Location Description	125 E. University Drive, Mesa, AZ
	Planned Activities	
3	Project Name	A New Leaf Emergency Shelters
	Target Area	West Mesa CDBG CDBG Target Area
	Goals Supported	Emergency Shelter Operation
	Needs Addressed	Decrease Homelessness
	Funding	CDBG: \$126,420
	Description	Public Service: Personnel costs to provide case management services to assist individuals and families in increasing their levels of self-sufficiency, long term housing stability, physical/behavioral health, workforce development, education/skills, financial literacy, legal aid, and housing.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	47 homeless households
	Location Description	Emergency Shelters locations: East Valley Men's Center - 2345 N. Country Club Dr. Mesa; East Valley Women's Shelter- 149 N. Mesa Dr. Mesa; La Mesita Homeless Family Shelter- 2245 W. Ella Dr., Mesa
	Planned Activities	

4	Project Name	A New Leaf Supportive Services
	Target Area	West Mesa CDBG CDBG Target Area
	Goals Supported	Provide Non-homeless Public Services
	Needs Addressed	Provide Other Non-Homeless Public Services
	Funding	CDBG: \$42,500
	Description	Public Service: Personnel cost to provide supportive services to households who struggle with chronic homelessness or those who are homeless with special needs
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	18 households with special needs or struggle with chronic homelessness
	Location Description	Desert Leaf Apartments - 44 S. Horne Mesa, AZ 85204; La Mesita Apartments - 2254 W. Main St. Mesa, AZ 85201
Planned Activities		
5	Project Name	Community Bridges Outreach & Stabilization Services
	Target Area	West Mesa CDBG CDBG Target Area
	Goals Supported	Provide Non-homeless Public Services
	Needs Addressed	Decrease Homelessness
	Funding	CDBG: \$65,000
	Description	Public Service: Personnel costs to provide mobile community outreach and substance use/behavioral health-related crisis stabilization services to an estimated 568 homeless, indigent, and working poor adults from Mesa. Mobile community outreach teams will be available 24/7 to respond to the crisis needs of Mesa residents.
	Target Date	6/30/2017

	Estimate the number and type of families that will benefit from the proposed activities	568 homeless individuals and families
	Location Description	Within the corporate city limits of Mesa
	Planned Activities	
6	Project Name	A New Leaf Autumn House
	Target Area	West Mesa CDBG CDBG Target Area
	Goals Supported	Emergency Shelter Operation
	Needs Addressed	Decrease Homelessness
	Funding	CDBG: \$67,500
	Description	Public Service: Personnel costs to cover the operation of the Autumn House Domestic Violence Shelter. Shelter is available victims and children for up to 120 days.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	33 households fleeing domestic violence
	Location Description	Mesa, AZ
	Planned Activities	
7	Project Name	Oakwood Creative Care Adult Day Health Services
	Target Area	West Mesa CDBG CDBG Target Area
	Goals Supported	Provide Non-homeless Public Services
	Needs Addressed	Provide Other Non-Homeless Public Services
	Funding	CDBG: \$30,000
	Description	Public Service: Personnel costs for the operation of an adult care facility for households with individuals suffering from Alzheimer's, dementia, Parkinson's, stroke, cancer, physical impairments, ALS or diabetes.
	Target Date	6/30/2017

	Estimate the number and type of families that will benefit from the proposed activities	32 households with individual(s) suffering from Pa
	Location Description	247 N. Macdonald Mesa, AZ 85201 and Red Mountain Day Club: 7550 E. Adobe St. Mesa, AZ 85207
	Planned Activities	
8	Project Name	Community Bridges Center for Hope Support Services
	Target Area	West Mesa CDBG CDBG Target Area
	Goals Supported	Provide Non-homeless Public Services
	Needs Addressed	Provide Other Non-Homeless Public Services
	Funding	CDBG: \$32,249
	Description	Public Service: Personnel and travel cost for the supportive services provided to women who are homeless, pregnant or parenting with substance abuse and behavioral health conditions. Personnel provides case management, respite care, and support for women who experience a relapse in their substance abuse or mental health decompensation.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	86 households with substance abuse and behavioral health conditions
	Location Description	14 locations in Mesa
	Planned Activities	
9	Project Name	Community Bridges Navigation Services
	Target Area	West Mesa CDBG CDBG Target Area
	Goals Supported	Provide Non-homeless Public Services
	Needs Addressed	Decrease Homelessness
	Funding	CDBG: \$90,924

	Description	Public Service: Personnel, expenses, and travel costs for the navigation for homeless households to services and service providers that can help them with housing, health care, and other needed services that will benefit them.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	400 homeless households
	Location Description	within the corporate city limits of Mesa
	Planned Activities	
10	Project Name	City of Mesa Homeowner Rehabilitation Program
	Target Area	West Mesa CDBG CDBG Target Area
	Goals Supported	Increase Affordable Housing Stock
	Needs Addressed	Increase and Maintain Affordable Housing Stock
	Funding	CDBG: \$650,000
	Description	Rehabilitation of existing housing owned and occupied by low- and moderate-income households. Rehabilitations include emergency, accessibility modifications, and minor and major rehabilitation.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	30 low- and moderate-income households
	Location Description	Within the corporate city limits of Mesa
	Planned Activities	
11	Project Name	City of Mesa Transforming Neighborhoods
	Target Area	West Mesa CDBG CDBG Target Area
	Goals Supported	Increase Affordable Housing Stock

	Needs Addressed	Increase and Maintain Affordable Housing Stock Increase Collaboration Between Service Providers
	Funding	CDBG: \$417,776
	Description	Slum and Blight: Collaborative effort between the City of Mesa's Code Enforcement, Neighborhood Outreach, Housing & Community Development, Rehabilitation Program, and a non-profit agency to address slum and blighted neighborhoods within a concentrated area.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	50 households
	Location Description	Within the corporate city limits of Mesa and CDBG eligible census tracts.
	Planned Activities	
12	Project Name	City of Mesa Senior Facility Renovation
	Target Area	West Mesa CDBG CDBG Target Area
	Goals Supported	Public Facility Improvements
	Needs Addressed	Implement Transit-Oriented Strategies for Community
	Funding	CDBG: \$750,000
	Description	Public Facility: Renovation of the City of Mesa Senior Center to provide additional handicap accessibility provisions, replace existing systems to improve energy efficiency, and replace aging building finishes.
	Target Date	12/31/2017
	Estimate the number and type of families that will benefit from the proposed activities	1712 elderly households
	Location Description	247 N. MacDonald, Mesa, AZ 85201
	Planned Activities	
	Project Name	Ability 360 Mesa Home Accessibility Program

13	Target Area	West Mesa CDBG CDBG Target Area
	Goals Supported	Increase Affordable Housing Stock
	Needs Addressed	Increase and Maintain Affordable Housing Stock
	Funding	CDBG: \$74,249
	Description	Personnel, material, and construction costs for accessibility modifications for low- and moderate-income households with permanent disabilities or seniors.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	18 low- and moderate-income households with permanent disabilities and seniors
	Location Description	within the corporate city limits of Mesa
	Planned Activities	
14	Project Name	City of Mesa Public Library Renovation
	Target Area	West Mesa CDBG CDBG Target Area
	Goals Supported	Public Facility Improvements
	Needs Addressed	Implement Transit-Oriented Strategies for Community Increase Collaboration Between Service Providers
	Funding	CDBG: \$100,000
	Description	Public Facility: Renovation of the downtown Mesa Public Library to create a makerspace where residents of all ages can innovate and create using technology and a teen room where teens can explore and learn digital media skills.
	Target Date	12/31/2017
	Estimate the number and type of families that will benefit from the proposed activities	40,242 Mesa residents
	Location Description	64 East 1st Avenue, Mesa, AZ 85201

	Planned Activities	
15	Project Name	City of Mesa Hibbert Street Improvements
	Target Area	West Mesa CDBG CDBG Target Area
	Goals Supported	Public Facility Improvements
	Needs Addressed	Implement Transit-Oriented Strategies for Community Increase Collaboration Between Service Providers
	Funding	CDBG: \$242,843
	Description	Public Facility: Hibbert Street Improvements in preparation of new development being proposed which will include the replacement of aging infrastructure, installation of landscaping, sidewalks, and street lighting.
	Target Date	12/31/2018
	Estimate the number and type of families that will benefit from the proposed activities	7760 households within the low- and moderate census tract in which it is located.
	Location Description	Hibbert Street from 2nd Avenue to Main Street.
	Planned Activities	
16	Project Name	West Mesa CDC Economic Development Program
	Target Area	West Mesa CDBG CDBG Target Area
	Goals Supported	Economic Growth and Workforce Development investment
	Needs Addressed	Invest in Economic Growth and Workforce Development
	Funding	CDBG: \$90,000
	Description	Personnel, material, and consultant cost to provide technical assistance to businesses for the purpose of job creation for low- and moderate income households.
	Target Date	6/30/2017

	Estimate the number and type of families that will benefit from the proposed activities	3 low- and moderate income households
	Location Description	567 W 10th Street, Mesa AZ 85201
	Planned Activities	
17	Project Name	NEDCO Business Development Program
	Target Area	West Mesa CDBG CDBG Target Area
	Goals Supported	Economic Growth and Workforce Development investment
	Needs Addressed	Invest in Economic Growth and Workforce Development
	Funding	CDBG: \$81,500
	Description	Personnel to provide technical assistance to businesses for the purpose of job creation for low- and moderate income households.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	3 low- and moderate households
	Location Description	10 West Main Street, Mesa, AZ 85201
	Planned Activities	
18	Project Name	Emergency Solutions Grant
	Target Area	West Mesa CDBG CDBG Target Area
	Goals Supported	Emergency Shelter Operation
	Needs Addressed	Decrease Homelessness
	Funding	\$287,998

	Description	Grant that provides funds for Street Outreach and Shelter for homeless households and Rapid Rehousing for those who have recently become homeless. Costs for personnel, materials, and shelter operations. Chrysalis Shelter Services- \$12,000 Child Crisis AZ Children's Emergency Shelter - \$10,000 A New Leaf Emergency Shelter - \$113,579 CASS Regional Shelter - \$37,219 Save the Family Rapid Rehousing - \$55,000 A New Leaf Rapid Rehousing - \$38,600
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	1675 Homeless Households 104 recently Homeless Households
	Location Description	Emergency Shelters locations: East Valley Men's Center - 2345 N. Country Club Dr. Mesa; East Valley Women's Shelter- 149 N. Mesa Dr., Mesa; La Mesita Homeless Family Shelter- 2245 W. Ella Dr., Mesa; Child Crisis Arizona - 604 W. 9th St., Mesa; Chrysalis - Phoenix, Central Arizona Shelter Services (CASS) - 230 S. 12th Ave., Phoenix Rapid Rehousing Providers - Save the Family and A New Leaf
	Planned Activities	
19	Project Name	City of Mesa Security/Utility Deposit (TBRA) Program
	Target Area	West Mesa CDBG CDBG Target Area
	Goals Supported	Increase Affordable Housing Stock
	Needs Addressed	Increase and Maintain Affordable Housing Stock
	Funding	HOME: \$100,000
	Description	Provide rental security and utility deposits to low- and moderate-income households
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	150 low- and moderate income households
	Location Description	Within the corporate city limits of Mesa

	Planned Activities	
20	Project Name	City of Mesa Homebuyer Assistance Program
	Target Area	West Mesa CDBG CDBG Target Area
	Goals Supported	Homeownership Assistance
	Needs Addressed	Increase and Maintain Affordable Housing Stock
	Funding	HOME: \$60,000
	Description	Homebuyer subsidy for the purchase of housing by low- and moderate-income households
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	2 low- and moderate-income households
	Location Description	Within the corporate city limits of Mesa
	Planned Activities	
21	Project Name	Artspace Mesa Loft Apartments
	Target Area	West Mesa CDBG CDBG Target Area
	Goals Supported	Increase Affordable Housing Stock
	Needs Addressed	Increase and Maintain Affordable Housing Stock
	Funding	HOME: \$500,000
	Description	Construction of new multi-family rental housing for households at or below 60% area median income.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	5 households at or below 60% area median income
	Location Description	155 S. Hibbert, Mesa, AZ
	Planned Activities	

22	Project Name	City of Mesa HOME Administration
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	HOME: \$99,682
	Description	Personnel, material, and training cost associated with the administration of the HOME Program.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	City of Mesa Housing & Community Development Department 20 E. Main Street, Mesa, AZ
	Planned Activities	
23	Project Name	City of Mesa CDBG Administration
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	CDBG: \$644,905
	Description	Personnel, materials, and training costs associated with the administration of the CDBG program
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	20 E. Main Street, Mesa, AZ 85201
	Planned Activities	
	Project Name	Newtown Homebuyer Acquisition/Rehab/Resale Program

24	Target Area	West Mesa CDBG CDBG Target Area
	Goals Supported	Increase Affordable Housing Stock
	Needs Addressed	Increase and Maintain Affordable Housing Stock Affirmatively Further Fair Housing
	Funding	HOME: \$237,143
	Description	Acquisition/Rehabilitation/Resale of housing to low- and moderate-income households
	Target Date	12/31/2017
	Estimate the number and type of families that will benefit from the proposed activities	3 low- and moderate income households
	Location Description	Within the corporate city limits of Mesa
	Planned Activities	

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

The target area for the City of Mesa’s CDBG investments is outlined in blue on the map appearing in the Five Year Consolidated Plan. This CDBG target area includes an area generally referred to as the Main Street Corridor, which was referenced frequently by stakeholders as having a large share of the city’s older commercial structures, substandard housing stock, residential and commercial code violations, and a concentration of social service agencies, low-income housing, and accessible public transportation options.

The City of Mesa will focus on development and implementation of transit-oriented strategies designed to better connect “priority areas” with community resources and areas of opportunity. Areas that will be considered a first priority must be low- and moderate-income neighborhoods where at least 65% of households are at or below 80% area median income (AMI).

Activities will include infrastructure improvements, new or improved public facilities, economic development, enhanced public services, removal and prevention of slum and blight, or construction of new affordable housing. Efforts will be undertaken to ensure that as these activities are undertaken throughout the City, they will result in better integration of transit facilities into the community and increased access to areas of opportunity.

Geographic Distribution

Target Area	Percentage of Funds
West Mesa CDBG	48
CDBG Target Area	52

Table 10 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

As stated in the Consolidated Plan, significant issues were identified during the planning process which included the uneven distribution of community resources (including public transportation) and the opportunity to leverage substantial investment in Mesa’s new light rail corridor. By allocating resources in connection with transit and particularly the rail corridor, low- and moderate-income neighborhoods (and the city at-large) will be better positioned to attract other investment that is necessary to stabilize

transitional areas, encourage economic growth, improve quality of life, and create opportunities.

Discussion

In addition to the above-referenced geographic targeting of the City's CPD resources, the City has also established criteria under the regulation at 24 CFR 91.220 such that a preference for HOME Program beneficiaries is be extended to:

1. Persons with disabilities as defined by HUD for the Community Planning and Development (CPD) program grants;
2. The Elderly (age 62-74) and the Frail Elderly (age ≥ 75);
3. Homeless Persons as defined by HUD for the CPD program grants; and
4. Professionals such as police officers, teachers, and artists.

The need for stable affordable housing, often with supportive services, for people who have become homeless is a high priority for the City. Housing the homeless population is often the first step in beginning to address the underlying causes of homelessness.

Finally, as discussed in the Consolidated Plan (section MA-45), service industry employees in retail as well as workers in the arts, recreation, accommodation, and food service sectors make up 20% of Mesa's workforce. The City of Mesa's focus on cultural, creative, and entertainment opportunities is reflected in a downtown entertainment district, the active programming schedule of the Mesa Arts Center, and recruitment of innovative tech industry leaders to the City. Housing the professional and creative workforce necessary to support the City's vision will be a key factor in Mesa's success.

Some of Mesa's largest employers are school districts and governments. As housing costs in the city increase, it will be important to maintain housing affordability for employees in these important public service-oriented sectors who traditionally earn less than those in other industry sectors. These professional employees would include teachers and police officers.

By specifying the above set of preferences, the City of Mesa will have enhanced flexibility to meet the housing needs of vulnerable and at-risk groups while ensuring affordable housing options are available to workforce group's key to Mesa's safety and progress.

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

The City of Mesa will utilize its CDBG, HOME, and ESG funds to rehabilitate and to support the construction of new affordable housing units. The one year goals for affordable housing in the City for FY 2016-2017 are as follows:

One Year Goals for the Number of Households to be Supported	
Homeless	18
Non-Homeless	0
Special-Needs	86
Total	104

Table 11 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	254
The Production of New Units	5
Rehab of Existing Units	98
Acquisition of Existing Units	3
Total	360

Table 12 - One Year Goals for Affordable Housing by Support Type

Discussion

The City will undertake the following affordable housing activities:

- Housing Rehabilitation Assistance for low and moderate-income homeowners
- Down Payment Assistance and closing costs for low and moderate-income homebuyers
- Acquisition and Rehabilitation for Home Ownership
- Acquisition and New Construction of Rental Housing
- Sustain implementation of the Housing Choice Voucher Program for low income renters
- Security and Utility Deposits for low and moderate-income renters

In 2013, HUD established new homeownership value limits for HOME Participating Jurisdictions. The City of Mesa uses the new *HOME Homeownership Value Limits* published by HUD for both newly constructed and existing HOME units, which are 95% of the median purchase price for the area based on Federal Housing Administration single-family mortgage program data.

AP-60 Public Housing – 91.220(h)

Introduction

The Mesa Housing Authority is the lead entity overseeing Housing Choice Vouchers (HCV) in the City of Mesa. The housing authority is part of the City's Housing and Community Development Division, which administers a variety of programs designed to assist Mesa's low and/or moderate income individuals and families. The City of Mesa does not directly own or operate any public housing units within its corporate limits but provides HCV to help address affordable housing needs.

The City has a number of housing programs available including rental assistance, homeownership programs, and a homeowner emergency repair assistance and major homeowner rehabilitation programs. Its rental assistance programs include: the Housing Choice Voucher program (Section 8); rental and utility and security deposit assistance under the Tenant Based Rental Assistance (TBRA) program; Project Based Vouchers; the HUD Veterans Affairs Supportive Housing (VASH) program; and the Shelter Plus Care program. Homebuyer programs include the Neighborhood Stabilization Program (NSP) and Home Investment Partnerships Act Program (HOME). Existing homeowner rehabilitation and accessible modifications are funded under the Community Development Block Grant (CDBG).

Actions planned during the next year to address the needs to public housing

The City of Mesa's Public Housing Authority will continue to seek additional funding to address public housing needs and will apply for additional HCV when available. Lack of funding is a barrier in addressing public housing needs and has created lengthy waiting lists and long waiting periods to be housed. The housing authority will continue to provide housing assistance and social service needs to residents and will maintain efforts to implement more programs if funding allows.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

The City's Family Self Sufficiency program encourages participants in the HCV programs to work toward improving their quality of life through counseling and guidance in order to become less reliant on federal assistance and eventually on the path to homeownership. The City offers a couple of homebuyer programs to get them to goal of homeownership.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

The City of Mesa's Housing Authority is in good standing and not designated as a troubled agency.

Discussion

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

The City of Mesa is a participant in the Maricopa County Continuum of Care Committee on Homelessness and the Homeless Planning Sub-committee. This is a regional initiative staffed by the Maricopa Association of Governments [MAG]. As part of the Continuum of Care, Maricopa County completes a regular “Point-in-Time Survey” each January to determine the number of homeless individuals and families in the County. Based on the “Point In Time Survey,” conducted on January 26, 2016 the following numbers of homeless persons were reported:

- Unsheltered:
- Transitional Housing:
- Safe Haven:
- Emergency Shelter:

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The Continuum of Care (CoC) reached out to homeless persons (especially unsheltered persons) through soup kitchens, day programs, drop in centers, and hospitals. In addition, information is collected annually using the point in time survey form and is then summarized. The point in time surveys are one on one interviews are also held with the consumers. Additionally, outreach teams regularly go under bridges, visit camps, and go to other known homeless areas to tend to the needs of the homeless. The City also funds street outreach and navigation programs in an effort to better serve the homeless. When homeless veterans are identified, efforts are made to get them assistance through the VA.

The priority homeless needs in the City of Mesa are as follows:

- Emergency Shelters Family beds – low priority Individual beds – medium priority
- Transitional Housing Family beds – low priority Individual beds – medium priority
- Permanent Supportive Housing Family beds – medium priority Individual beds – medium priority
- Safe Haven Family beds – low priority Individual beds – medium priority

The CoC has a long term goal of increasing the number of homeless moving from transitional housing to permanent housing. In order to achieve this objective, the CoC meets regularly with providers to monitor and review their progress. The CoC also works toward strengthening relationships with affordable housing providers (such as housing authorities) to assist consumer’s transitions into permanent housing. Effective services and support while in transitional housing are critical to the

effective move into permanent housing.

Addressing the emergency shelter and transitional housing needs of homeless persons

The City of Mesa continues to support MAG's Regional Plan to End Homelessness by:

1. Collaborate with other municipalities through the Maricopa Association of Governments and League of Arizona Cities and Towns to maintain current funding for the Continuum of Care and to support efforts to develop new funding potential.
2. Continued participation in the Homeless Street Count.
3. Supporting non-profit organizations that provide affordable housing opportunities for low- and moderate-income individuals and families.
4. Serving on ESG Committee, COC Planning Committee and Coordinated Entry Oversight Workgroup

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The City of Mesa continues to support MAG's Regional Plan to End Homelessness by:

1. Collaborate with other municipalities through the Maricopa Association of Governments and League of Arizona Cities and Towns to maintain current funding for the Continuum of Care and to support efforts to develop new funding potential.
2. Continued participation in the Homeless Street Count.
3. Supporting non-profit organizations that provide affordable housing opportunities for low- and moderate-income individuals and families.
4. Providing CDBG funds for programs that help maintain Mesa's housing stock, and enable low-income individuals to stay in their homes through the Home-Owner Rehabilitation program.
5. Contributing/cooperating with the City of Chandler, the Town of Gilbert, City of Scottsdale, and the City of Tempe to assist in the operational cost of a New Leaf's East Valley Men's Center, New Leaf's East Valley Women's Shelter, La Mesita Family Shelter and Autumn House Domestic Violence Shelter and the Child Crisis Arizona Emergency Children Shelter located in Mesa. The City of Mesa also provides ESG funds for emergency shelter for women in Phoenix at Central Arizona Shelter Services (CASS), Chrysalis, and rent and utility assistance for homeless prevention through A New Leaf's Community Action Network Program.
6. Examining alternative housing projects which could include a more viable use of group homes for housing of previously homeless, supportive housing projects termed "Housing First" rather than shelter services as the first option, and shelter alternatives that allow mental health or substance abuse issues to be addressed while in supportive housing.
7. Advocating to secure funding for homeless programs and participates in policy development

through the Arizona Coalition to End Homelessness.

8. Serving on ESG Committee, COC Planning Committee and Coordinated Entry Oversight Workgroup

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

The Continuum of Care has outlined its discharge policy for assisting persons aging out of foster care, and being release from health care facilities, mental health facilities, and correction facilities.

AP-75 Barriers to affordable housing – 91.220(j)

Introduction

The City of Mesa has identified the lack of decent or safe affordable housing units that are available as one of the barriers to affordable housing. There are other practices or policies impeding the City of Mesa's ability to meet affordable housing needs which is further discussed in the City's Analysis to Impediments and the current Consolidated Plan.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

There are several circumstances that may exist that prevent the market from providing affordable housing. Therefore, this list cannot be considered complete but does provide an outline for some of the potential barriers to providing affordable housing in the City of Mesa.

- Some property owners are unwilling or unable to maintain and improve housing conditions to levels determined to be safe, decent, or sanitary. A portion of these property owners are located out of state and hard to notify about repairs that need to be made.
- Elderly low-income residents are physically and financially unable to afford making necessary repairs or improvements to their homes and lack financial capacity to pay for a contractor to complete repairs.
- Low-income households that are larger in number have limited access to affordable housing options that have 3 or more bedrooms to accommodate families with 3 or more children.
- Over 14% of housing units in Mesa are categorized as mobile homes according to 2008-2012 ACS data. Mobile home units depreciate in value at a faster rate, removing equity of the home from the homeowner. Manufactured housing units are also increasing in size and are overcrowding lots established for older and smaller manufactured units.
- Limited capacity and resources of nonprofit service providers and housing developers constrains their abilities to meet affordable housing needs.

AP-85 Other Actions – 91.220(k)

Introduction

The City of Mesa will continue to take the following actions throughout the 2015-2019 consolidated planning cycle to address the challenges listed below:

Actions planned to address obstacles to meeting underserved needs

In determining the funding priorities for the FY2016/17 Annual Action Plan, the City of Mesa utilized the 2015-2019 Consolidated Plan as the guide to eliminate the obstacles to the identified underserved needs. To reduce the number of obstacles keeping the City of Mesa from meeting the needs of the underserved populations in the community and help improve service delivery, Mesa's Housing & Community Development Division will assist with facilitating more city-wide collaborations in coordinating the work of social service organizations, eliminating duplication of efforts, spearheading community-wide solutions to local needs and disseminating information, news, and data that will assist all participant organizations a part of this collaborative effort.

Actions planned to foster and maintain affordable housing

The City of Mesa will continue to invest grant funds into affordable housing projects that provide rental and homeownership opportunities for low- and moderate- income households. By offering Section 8 Housing Choice Vouchers to homeless families and Veterans Affairs Supportive Housing (VASH) rental assistance, Mesa will continue investing in the improvement of rental accessibility for very low-income households (Below 50% AMI) and veterans battling potential homelessness.

Homeownership will equally play a vital role in The City of Mesa's future of HUD grant investments. By providing down payment assistance and rehabilitating properties through the Neighborhood Stabilization Program (NSP) and the HOME Investment Partnership program, the City is improving access and affordability to homeownership opportunities for low- and moderate income households. The City of Mesa is also increasing the affordability of properties currently occupied by low-income households by providing a rehabilitation program to ensure long term, sustainable housing using more durable materials and building in energy efficiencies into the homes.

The City of Mesa will also continue to seek collaborative partnerships with developers, non-profit, and private institutions to construct new opportunities for affordable housing or acquire vacant properties to make available as affordable housing.

Actions planned to reduce lead-based paint hazards

The reduction of Lead Based Paint (LBP) hazards in the city's housing stock is an annual objective in Mesa. As a part of its CDBG and HOME funded Housing Rehabilitation Program, The City of Mesa offers

assistance to homeowners to make repairs and address code violations and safety issues. One of the first procedures of this rehabilitation program is to have certified Lead Based Paint (LBP) inspectors and risk assessors perform inspections and assessments on all properties built prior to January 1st, 1978 to test for lead. When any units test positive for lead, certified contractors are hired for remediation and abatement of the lead. Occupants are not allowed back into the unit until the property has been completely remediated.

The city will also continue to educate all recipients of HOME, NSP, and CDBG funds on the hazards and dangers of lead based paint. The City of Mesa distributes the pamphlet Protect Your Family From Lead Based Paint to all of its program recipients. This pamphlet informs homeowners how to prevent lead from becoming a health concern in the home.

Actions planned to reduce the number of poverty-level families

In addition to offering rental and homeowner assistance to poverty-level households through various housing programs, the City of Mesa also plans to reduce the number of poverty-level residents by actively continuing to participate in a Continuum of Care, in which elected officials and City staff will ensure availability of services and programs offered, such as: homeless navigation services and gender-oriented shelters.

The City of Mesa also directs resources from its Office of Human Services in coordination with The Housing and Community Development Division's goals of reducing the number of poverty-level families. The list of 2016-2017 projects to be funded by the Office of Human Services is provided in the Appendix. Mesa's City Council in past years has funded anti-poverty programs that target prevention, crisis services, transitional services, and long-term support for homeless individuals. Additional funding was also allocated for programs that provide services for those with special needs.

Actions planned to develop institutional structure

The City of Mesa maintains some of those same regional priorities as its own entitlement jurisdiction and takes action to continue strengthening institutional structures established as a part of the Continuum of Care, the Maricopa Association of Governments, Arizona Chapter of National Association of Housing and Redevelopment Officials, The Arizona Housing Authority Directors Association, and the International City Managers Association.

Actions planned to enhance coordination between public and private housing and social service agencies

In order to enhance coordination between public and private housing with services and resources facilitated by social service agencies, the City of Mesa will continue to encourage non-profit and private developers as well as capital and financial institutions to increase new residential development located near social service agencies. Because the biggest barrier present in connecting low-income residents to

social services is the lack of affordable transportation, the City of Mesa will look into partnering with local non-profits to increase transportation access. While installation of the light rail will provide some low-income residents access to these resources, some stakeholders stated that they would like to see an increase in the amount of social services and non-profit agencies in West and East Mesa for those that do not have access to cheaper modes of transportation.

To further increase the coordination of these plans, the City of Mesa Housing and Community Development Department will collaborate with other city departments and local non-profits that oversee housing, human service, and community development-related programs that benefit low- and moderate-income residents. The Housing and Community Development Advisory Board and Resident Advisory Boards are both staffed and educated by the Housing and Community Development Department which helps the City maintain a broad perspective on how grant funded programs are benefitting the community. These programs utilize federal, state, and local resources and partner with local public and private entities to achieve common goals of providing affordable housing, and social services to low- income residents.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Introduction

The City of Mesa receives an annual allocation of CDBG, HOME, and ESG funds. Since the City receives these federal allocations the questions below have been completed, as they are applicable.

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

- | | |
|--|----------|
| 1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed | 0 |
| 2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan. | 0 |
| 3. The amount of surplus funds from urban renewal settlements | 0 |
| 4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan | 0 |
| 5. The amount of income from float-funded activities | 0 |
| Total Program Income: | 0 |

Other CDBG Requirements

- | | |
|---|--------|
| 1. The amount of urgent need activities | 0 |
| 2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan. | 80.00% |

HOME Investment Partnership Program (HOME)

Reference 24 CFR 91.220(I)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is

as follows:

The City of Mesa does not use forms of investment not described in §92.205(b).

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

The City will implement the home resale or recapture options based on each home activity subsidy. The City will require sub-recipients, CHDO's, and other entities to utilize the resale/recapture provisions outlined in the Annual Action Plan. A copy of the City of Mesa's Resale/Recapture provisions are provided in the attachment to this plan.

Under the Resale provision, the City will ensure, if the housing does not continue to be the principal residence of the family for the duration of the period of affordability that the housing is made available for a subsequent purchase only to a buyer whose family qualifies as a low-income family and will use the property as its principal residence. The Resale requirement will also ensure that the price at resale provides the original owner a fair return on investment (including the homeowner's investment and any capital improvement) and ensure that the housing will remain affordable to a reasonable range of low-income homebuyers. For the purpose of the Resale provision, "fair return on investment" shall be defined and determined as follows:

Fair Return on Investment – a monetary gain or loss, dependent on market conditions, as a result of the sale of the property.

Capital improvements performed on the property will be considered as a basis for calculating fair return on investment. To be considered capital improvements, the upgrades (such as upgrade bathrooms and kitchens with new cabinets, granite or marble countertops, and natural stone flooring such as travertine, granite, and marble, solar panels, swimming pool) or additions (livable square footage or usable square footage such as a covered patio, detached garage, storage building, or guest house) must add value to the property. However, the value of these upgrades and additions are dependent upon what the current sales market will support, so not all upgrades or additions will add value above what the owner's original purchase price was for the property. In addition, any of the upgrades or additions must have been done with the required building permits and in compliance with all local building and zoning codes. The workmanship of the construction shall be equal to or greater than the industry standard and as defined by the State of Arizona Registrar of Contractors.

The following formula will be used to determine the owner's fair return on investment:

Sales Price (based on Market value)

- Senior lien balance

- Closing Costs

- Realtor fees

- Owner's Original Contribution

= Proceeds multiplied by the percentage of time the owner occupied the property during the period of affordability equals "Fair return of Investment"

For Example: The market sales price for the house is \$100,000. The closing costs are \$5,000. The realtor fees are \$6,000. The down payment assistance provide to the owner was \$15,000. The affordability period is 15 years. The owner lived in the house 6 years and 3 months. The owner purchased the house for \$90,000 and provided \$5,000 in down payment when it was purchased.

Sale Price - \$100,000

Senior Lien Balance - \$68,800

Closing Cost - \$5,000

Realtor Fees - \$6,000

Owner's Original Contribution - \$5,000

Proceeds - \$15,200

Since the owner occupied the property for 6years and 3 months, the percentage of time that the owner occupied the property would be 75 months (6 years & 3 months) divided by 180 months (15 year affordability period) equals 41.6 percent. So the "Fair Return of Investment" would be 41.6 percent of \$15,200 or \$6,323.20. All remaining proceeds will be provided to the new HOME low-income eligible homebuyer if needed to make the home affordable. If the new homebuyer does not need the remaining proceeds to make the property affordable, then the owner may keep all the remaining proceeds; however, a minimum of \$2,000.00 of the remaining proceeds will go to the new homebuyer for closing costs assistance.

In addition, the resale provision will ensure that the housing will remain affordable to a "reasonable range of low-income homebuyers". The "reasonable range of low-income homebuyers" will be defined as those households at or between 60%-80% of area median income (AMI). To ensure affordability for the next buyer, the City will provide down payment and closing cost assistance so the mortgage payment is within the Front- end and Back-end percentages established under the City of Mesa Down Payment and Closing Costs Assistance Program. Upon the purchase of the property by the next buyer, the affordability period will reset based upon the Affordability Period table for the total amount of the HOME funds that have been invested in the property.

The period of affordability will be based on the total amount of HOME funds invested in the housing.

The City will use a declaration of restrictive covenants placed on the property to ensure that the property is sold to another qualified low-income family who agrees to make it their principal residence

for the remainder of the period of affordability. The affordability restrictions may terminate upon occurrence of any of the following events: foreclosure, transfer in lieu of foreclosure or assignment of an FHA insured mortgage to HUD. The City may use purchase options, rights of refusal or other preemptive rights to purchase the housing before foreclosure to preserve affordability. The affordability restrictions shall be revived according to the original terms if, during the original affordability period, the owner of record before the termination event, obtains an ownership interest in the housing.

The Resale provision will be used where the City, sub-recipient, CHDO, or other entity will be financing the loan for the homebuyer and the sub-recipient, CHDO, or other entity have a long term vested interest in the project (such as land trust) or where the sub-recipient, CHDO or other entity has established an agreement with the homebuyer's lender that will ensure compliance with the resale provisions even in the event of a foreclosure or transfer in lieu of.

Under the Recapture provision, if the homebuyer transfers the property, voluntarily or involuntarily, the City will recapture only HOME funds that were used as a direct subsidy to the homebuyer for the purchase of the property. The direct subsidy can only be recaptured from the "net proceeds" of the sale of the property. The "net proceeds" shall be defined as sales price minus superior loan repayment (other than HOME funds) and any closing costs. The City will not recapture more than what is available from the "net proceeds" of the sale of the property.

The following Recapture options will be used for all direct subsidies to a HOME low-income eligible homebuyer:

Reduction during the Period of Affordability. This option will be used if the only HOME funds in the property were in the form of a direct subsidy to the homebuyer to reduce the amount of the mortgage and pay for closing costs; or in addition to a direct subsidy, HOME funds were used to rehabilitate the property and the amount of the rehabilitation was less than the direct HOME subsidy. The City will reduce the amount of the direct HOME subsidy on a pro-rata basis for the time the homebuyer has owned and occupied the property, measured against the required period of affordability. The following ratio will be used to determine the amount of the direct HOME subsidy that will be captured from the available "net proceeds".

- Divide the number of years the homebuyer occupied the home by the period of affordability,
- Multiply the resulting figure by the total amount of direct HOME subsidy originally provided to the homebuyer.

Number of years homebuyer occupied the home X Total direct HOME subsidy = Recapture Amount
Period of affordability.

Shared and Prorated Net Proceeds. This option will be used if the amount of HOME funds used to rehabilitate the property were equal to or greater than the amount of the direct subsidy to the

homebuyer. The homebuyer shall receive a pro rata share of the net proceeds based on a percentage of time (on a monthly basis) the homebuyer has occupied the property during the period of affordability and the City shall receive all the remaining net proceeds. The homebuyer's percentage of the net proceeds is calculated by taking the number of months the homebuyer has occupied the property (rounding up) divided by the number of months in the period of affordability.

- Divide the number of months the homebuyer occupied the home by the number of months in the period of affordability,
- Multiply the resulting figure by the total amount of net proceeds

Number of months homebuyer occupied the home X Total Net Proceeds = Recapture Amount

Number of months in Period of Affordability

The period of affordability will be based on the total amount of direct HOME subsidy (down payment assistance, home buyer subsidy, closing costs) provide to the homebuyer. The City will use a promissory note, which will be secured with a deed of trust placed on the property, to ensure that the period of affordability is met. In the event the property is sold, the City will recapture from the available "net proceeds" all or a portion of the direct HOME subsidy provided to the homebuyer.

The affordability restrictions may terminate upon occurrence of any of the following events: sale, short sale, foreclosure, and transfer in lieu of foreclosure or assignment of an FHA insure mortgage to HUD. The City may use purchase options, rights of refusal or other preemptive rights to purchase the housing before foreclosure to preserve affordability.

The Recapture provision will be used where the homebuyer uses a financial institution, such as, but not limited to, a bank, mortgage company, or credit union, to finance the principal amount of the purchase of the property and the City, sub-recipient, CHDO, or other entity does not have an agreement with the homebuyer's lender to ensure the period of affordability through the resale provision.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

The City will use the following in determining the Period of Affordability for the Resale provisions of homebuyer activities:

Total HOME Investment in Unit Period of Affordability

HOME Assistance	Number of Years
Under \$15,000	5
Between \$15,000 & \$40,000	10

Over \$40,000 15

Direct HOME Subsidy in Unit Period of Affordability

HOME Assistance	Number of Years
Under \$15,000	5
Between \$15,000 & \$40,000	10
Over \$40,000	15

*Note: Repayment of the direct HOME subsidy does not terminate the period of affordability and the homebuyer is still subject to the principal residence requirement unless the repayment is the result of a transfer, either voluntarily or involuntarily. ***

The City will use the following table in determining the Period of Affordability for all rental project activities:

Total HOME Investment in rental Project Period of Affordability

HOME Assistance	Number Of Years
Under \$15,000	5
Between \$15,000 & \$40,000	10
Over \$40,000	15
New Construction	20

The City will use either the resale or recapture provisions as outlined in number 2 above to enforce the period of affordability for homebuyers. All written agreements with the homebuyers will outline the period of affordability, principal residence requirement, and the resale or recapture provision that will be used to ensure the period of affordability. The City will secure the all HOME investments for homebuyer and rental activities with proper security instruments, such as promissory notes, deeds of trust, and declarations of restrictive covenants, placed upon the property to ensure the period of affordability.

Upon the satisfaction of the period of affordability by the homebuyer, the homebuyer shall be entitled to all "net proceeds" for the sale of the property and/or will no longer be obligated to use the property as their principal residence.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:
 1. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

The City of Mesa does not intend to use HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds.

**Emergency Solutions Grant (ESG)
Reference 91.220(l)(4)**

1. Include written standards for providing ESG assistance (may include as attachment)

During this Action Plan period, the City's ESG subrecipients will continue to evaluate client eligibility and household needs in accordance with the centralized assessment requirements of the Maricopa County Continuum of Care, which include the following:

- The program participant must meet the criteria under paragraph (1) the "at risk of homelessness" definition or who meet the criteria in paragraph (2), (3), Or (4) of the homeless definition in 576.2 for homeless prevention assistance.
- City of Mesa resident for at least 3 months or evicted from Mesa residence within past 1-4 months.
- Household must meet both of the following circumstances: (1) no appropriate subsequent housing options have been identified; and (2) the household lacks the financial recourses.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

The City of Mesa will continue to coordinate with the Maricopa COC to streamline a centralized or coordinated assessment system in accordance with HUD requirements. The implementation of the coordinated system will include emergency and essential services providers, homeless prevention and rapid re-housing assistance providers, other homeless assistance providers, and housing providers who currently utilize the homeless management information system (HMIS).

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The City of Mesa will continue to allocate ESG funds through a competitive grant application process, as directed by the City's Housing and Community Development Advisory Board.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

The City of Mesa meets the homeless participation requirement found in 24 CFR 576.405(a) through the Maricopa County Continuum of Care's. Several organizations representing the homeless were contacted for input during the planning process and the public meeting was advertised and

homeless persons were informed of the meeting at the time of their housing and social services were provided. Homeless participation will continue to be secured through consultation with the Maricopa Association of Governments.

5. Describe performance standards for evaluating ESG.

The City of Mesa will utilize the following evaluation standards for ESG activities:

Case Management Services:

- 80% of program participants have a monthly services transaction and housing plan in HMIS
- 30% of program participants will see an increase in self-sufficiency scores by 20 percent

Coordination of Services:

- Improved Care coordination between housing partners and mainstream resources

Tenant Based Rental Support Under Rapid Re-Housing:

- At Least 92 households assisted with rental support

Housing Relocation & Stabilization Services Under Rapid Re-Housing and Homeless Prevention:

- At least 12 households assisted.

The composition and procedures for monitoring ESG activities will be reviewed and modified annually as necessary as new program guidelines are published by HUD.

Discussion

Mesa is working with other stakeholders to align policies and documents with subrecipients of ESG funds