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## Executive Summary

### AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

#### 1. Introduction

The City of Mesa's 2018/19 Annual Action Plan is a comprehensive document promoting a coordinated approach to housing and community needs and fostering the coordination of all programs funded by the U.S. Department of Housing and Urban Development (HUD). It details the activities and projects in which HUD dollars, as well as other federal, state and local funding dollars, will be allocated. This Plan outlines the priorities by which the City's Community Development Block Grant (CDBG) Program, HOME Investment Partnership (HOME) Program, and Emergency Solutions Grant (ESG) Program funds will be invested over the 2018/19 fiscal year. This is the fourth Annual Action Plan detailing specific activities to be carried out in order to meet the 2015-2019 Five Year Consolidated Plan's priorities and goals.

#### 2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

The Strategic Plan outlines the following priority needs based on the Needs Assessment and Market Analysis which includes:

##### • Invest in Economic Growth and Workforce Development

- Provide financial support, training, and technical assistance to owners and/or developers of microenterprises.
- Create and secure financial resources to seed a revolving small business loan fund, targeted to business owners along the light rail corridor.
- Undertake commercial revitalization in target areas through the construction and/or rehabilitation of commercial structures and through façade improvement programs.
- Provide job skills training opportunities to better prepare the City's workforce for employment.
- Prioritize funding for economic development projects based on proximity to transit access points.

##### • Increase and Maintain Affordable Housing Stock

- Provide funding for the development of new and/or rehabilitated rental units affordable to households at or below 60% area median income (AMI), with specific targets for the 0-30%, 31-50%, 51-60%, and 61-80% AMI categories.
- Fund construction of new affordable ownership units for sale to low- and moderate-income buyers.
- Develop and implement a rating tool to be used when evaluating proposed affordable housing developments that scores and weighs criteria such as proximity to public transportation access points, proximity to job centers, and other opportunity factors.
- Consider other opportunities such as Housing Choice Vouchers (HCVs) and Tenant-Based Rental Assistance (TBRA) that provide rental subsidies to low-income households to make existing units affordable.
- Develop an incentive program that encourages private-sector developers to include affordable units in their projects and advocate for the adoption of the program by City government.
- Extend the useful life of existing affordable housing through weatherization, emergency repair, and rehabilitation.
- Provide down payment assistance to eligible low- and moderate-income homebuyers.

- **Decrease Homelessness**

- Provide funds to support homeless shelter facilities (emergency and transitional) that encourage development of more beds for single females and single males, as well as homeless individuals and homeless families.
- Support homelessness prevention activities, street outreach efforts, and rapid re-housing programs.
- Maintain data on utilization of homelessness resources and services using HMIS.
- Support efforts to integrate the management of ESG funds with the Continuum of Care.
- Strengthen the capacity of homelessness service providers and advocacy organizations.
- Provide funds to support permanent housing for homeless individuals and families exiting transitional facilities.

- **Provide Other Non-Homeless Public Services**

- Undertake public services projects and programs to meet the needs of low- and moderate-income residents.
- Provide support for special needs facilities, permanent housing, and support services for non-homeless individuals and families with special needs.
- Supplement code enforcement services in low- and moderate-income neighborhoods to curtail substandard housing and other instances of blight.

### **3. Evaluation of past performance**

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

Each year, the City of Mesa reports its progress in meeting the five-year and annual goals in the Consolidated Annual Performance Evaluation Report (CAPER). The CAPER is submitted to HUD within 90 days after the start of the new program year. Copies of the CAPER are available for review at the City of Mesa Housing and Community Development Division.

### **4. Summary of Citizen Participation Process and consultation process**

Summary from citizen participation section of plan.

The City conducted significant consultations with citizens, municipal officials, non-profit agencies, public housing agencies, governmental agencies, and the Continuum of Care in preparing this Plan. The City held various public meetings prior to the development of the Plan, and additional public meetings to review the draft proposals and priorities. These meetings are summarized in the Citizen Participation Section.

Public comments on the draft Annual Action Plan were received over a 30-day Public Comment Period which commenced on April 30, 2018 and ended on June 12, 2018.

### **5. Summary of public comments**

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

Comments received during the public meetings prior and during the preparation of the Plan and related priorities are summarized in the Citizen Participation Section of this Plan.

### **6. Summary of comments or views not accepted and the reasons for not accepting them**

All public comments are taken into consideration in preparing the Annual Action Plan. The City has reviewed all comments for common and recurring themes to help establish priorities and goals.

### **7. Summary**

This Annual Action Plan addresses the priorities and needs identified in the Consolidated Plan. These priorities are the community's affordable housing, community development, and economic development needs with a comprehensive and coordinated strategy for implementation of programs. The City will utilize CDBG, HOME and ESG program funds to leverage other public and private investments to address the City's priority goals.

## PR-05 Lead & Responsible Agencies – 91.200(b)

### 1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	MESA	Housing and Community Development
HOPWA Administrator	MESA	Housing and Community Development
HOME Administrator	MESA	Housing and Community Development
ESG Administrator	MESA	Housing and Community Development
HOPWA-C Administrator	MESA	Housing and Community Development

Table 1 – Responsible Agencies

### Narrative (optional)

The City of Mesa Housing and Community Development Department is the responsible agency for the preparation and implementation of the FY2018/19 Annual Action Plan, which will be the fourth fiscal year of the 2015-2019 Consolidated Plan. The City of Mesa has been a recipient of CDBG funds for 42 years, ESG funds for 30 years, and HOME funds for 26 years.

### Consolidated Plan Public Contact Information

City of Mesa Housing and Community Development Division

PO Box 1466

Mesa, AZ 85211-1466

Telephone: 480.644.3536

## **AP-10 Consultation – 91.100, 91.200(b), 91.215(I)**

### **1. Introduction**

The City of Mesa consulted with citizens, municipal officials, non-profit agencies, public housing agencies, private developers, governmental agencies, and the Continuum of Care in preparing this plan. The City held seven training sessions and four public hearings to facilitate development of the Plan. These meetings are summarized in the Citizen Participation Section of this Plan.

### **Provide a concise summary of the jurisdiction’s activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))**

The City of Mesa is committed to addressing the needs of homeless residents in relation to both physical and mental/behavioral health needs. To this end, the City’s staff and elected officials participate in a regional Continuum of Care plan in collaboration with the City of Phoenix, Maricopa County, and all jurisdictions (incorporated and unincorporated) within the county. Maricopa Association of Governments (MAG) facilitates the process for the Continuum of Care with recognition that the provision of human services has an impact across counties. The participating jurisdictions work together to develop the Continuum of Care plan, provide human services to the homeless, and identify and address gaps in service.

MAG has an appointed committee, the MAG Continuum of Care Regional Committee on Homelessness, which gives direction on planning and policy issues that impact the homeless population. The Committee makes updates to the Regional Plan to End Homelessness and a consolidated application to the U.S. Department of Housing and Urban Development in support of programming that assists the City’s homeless population. The City also assists local applicants in the development of applications for Super Notice of Funding Availability (NOFA) funding for programming designed to serve the homeless and special needs populations within the region. The special committee meets at least once in every two-month period.

Current and recent initiatives have included:

1. Review of the Homeless Management Information Systems (HMIS) demographic reports via local non-profits to assess the system’s effectiveness and ensure HMIS is the best system to help meet the City’s Continuum of Care objectives;
2. Coordination and collaboration with behavioral health service providers to complete a report on utilization of newly-obtained funding to benefit residents with serious mental illness;
3. Collaborative with local non-profits concerning the Regional Coordinated Assessment System which sets regional guiding principles related to client-focused assessment;

4. Continuation of the Homeless Navigator program, which is a street outreach collaborative with Community Bridges and Marc Community Resources; and
5. Completion of the annual “point-in-time” count of both sheltered and unsheltered homeless residents, with a special detailing of those with serious mental illness and substance abuse disorders.

**Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.**

The City continues its efforts towards coordination and collaboration across systems of care to serve the most “at-risk” residents including the homeless, those at-risk of becoming homeless, veterans, and unaccompanied youth. The City recognizes that improved service coordination will help eliminate the duplication of efforts, improve communication regarding the most current news and information, and spearhead community-wide solutions to basic needs. The City currently coordinates a workgroup, Housing Our Heroes, which brings together various agencies and stakeholders serving veterans in Mesa. The purpose of the group is to identify the type of services provided by social and human service agencies, and to locate and implement opportunities for collaborations between similar programs, institutions, and services to provide increased benefits to our homeless veterans.

The City participates in various workgroups for the Continuum of Care, including the Coordinated Entry Workgroup, the Continuum of Care Planning Committee, and the ESG Committee. The City provided staff assistance for the evaluation of applications for 2018. The City understands the need and value of working together with the Continuum of Care. The City’s contribution has been to work with the workgroups to find ways to better align processes and to provide input on gaps in services and policy decisions that impact Mesa.

As a part of 2015-2019’s consolidated planning cycle, the City of Mesa will utilize the Analysis of Impediment to Fair Housing to identify where underserved populations are located and concentrated. To reduce barriers to reaching the underserved, Mesa’s Housing and Community Development Coalition will assist the facilitation of City-wide collaborations focused on coordinating the work of social service agencies. The City is taking efforts to identify the number of homeless residents, their specific needs, and a listing of the social and human services designed to meet these needs. Earlier this year, a “point-in-time” count was conducted to identify both sheltered and unsheltered homeless. The survey provided insight into the demographics of subpopulations within the overall homeless populations including homeless veterans, the chronically homeless, victims of domestic violence. It also provided a count of homeless with HIV/AIDS, serious mental illness, and substance abuse disorders. This data will allow the City to more effectively determine the types and quantities of needed services based on an actual population count.



The City has made progress in implementing the HUD mandate and national best practice of establishing a Regional Coordinated Entry System linking individuals and families to the most appropriate housing intervention. To date, 22 homeless service providers have been “on-boarded” to the Regional Coordinated Entry System. Community stakeholders are working together toward system implementation. The stakeholders have adopted guiding principles and a common assessment tool that will allow a shared understanding of needs by service providers. Under the plan, individuals and families will be referred to services based on the outcomes of a common assessment of needs, a mutual and comprehensive understanding of each program’s requirements, the target population served by each program, and the number of available beds and services.

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS**

The City of Mesa has an annual application process for ESG funding that is open to all non-profit, social services, and human services agencies. Agencies applying for funding must participate in a mandatory program specific training session to gain familiarity with standards regarding performance, evaluation, policies, and procedures.

Fundable projects include:

- 1) Street area outreach designed to provide case management and emergency health and mental health services to unsheltered persons and special populations;
- 2) Renovations or operations for emergency shelters or services for shelter residents (i.e. employment and job training, education, child care, and transportation);
- 3) Relocation and stabilization services related to homeless prevention and rapid rehousing; and
- 4) Contributing data to the Continuum of Care through HMIS. HMIS-related fundable projects may be related to the purchase of hardware, software, or other equipment or personnel-related expenditures, such as salary or training expenses.

**2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction’s consultations with housing, social service agencies and other entities**

**Table 2 – Agencies, groups, organizations who participated**

1	<b>Agency/Group/Organization</b>	City of Mesa
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Education Service-Fair Housing Other government - Local
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Economic Development
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Outreach efforts included participation with the Maricopa Association of Governments (MAG) along with the Continuum of Care Coordinated Entry Workgroup, Planning and ESG Committees, as well as with local shelter providers such as A New Leaf. Consultation was in regards to the needs as well as department feedback on process improvements and expansion of services.
2	<b>Agency/Group/Organization</b>	A New Leaf
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Children Services-Victims of Domestic Violence Services-homeless Services - Victims Non-profit
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Strategy Economic Development

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Outreach efforts included participation with the Maricopa Association of Governments (MAG) along with the Continuum of Care Coordinated Entry Workgroup, Planning and ESG Committees, as well as with local shelter providers such as A New Leaf. Consultation was in regards to the needs as well as agency feedback on process improvements and expansion of services. Feedback and funding recommendations through interviews, public meetings, and training sessions.
3	<b>Agency/Group/Organization</b>	Save The Family
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Children Services-homeless Non-profit
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Families with children Homelessness Strategy Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Outreach efforts included participation with the Maricopa Association of Governments (MAG) along with the Continuum of Care Coordinated Entry Workgroup, Planning and ESG Committees, as well as with local shelter providers such as A New Leaf. Consultation was in regards to the needs as well as agency feedback on process improvements and expansion of services. Feedback and funding recommendations through interviews, public meetings, and training sessions.
4	<b>Agency/Group/Organization</b>	COMMUNITY BRIDGES
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Children Services-Persons with Disabilities Services-homeless Services - Victims Non-profit

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Outreach efforts included participation with the Maricopa Association of Governments (MAG) along with the Continuum of Care Coordinated Entry Workgroup, Planning and ESG Committees, as well as with local shelter providers such as A New Leaf. Consultation was in regards to the needs as well as agency feedback on process improvements and expansion of services. Feedback and funding recommendations through interviews, public meetings, and training sessions.
5	<b>Agency/Group/Organization</b>	CHICANOS POR LA CAUSA, INC
	<b>Agency/Group/Organization Type</b>	Housing Non-profit
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Outreach efforts included participation with the Maricopa Association of Governments (MAG) along with the Continuum of Care Coordinated Entry Workgroup, Planning and ESG Committees, as well as with local shelter providers such as A New Leaf. Consultation was in regards to the needs as well as agency feedback on process improvements and expansion of services. Feedback and funding recommendations through interviews, public meetings, and training sessions.

6	<b>Agency/Group/Organization</b>	Child Crisis Arizona
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Children Services-Victims of Domestic Violence Services-homeless Child Welfare Agency Non-profit
	<b>What section of the Plan was addressed by Consultation?</b>	Child Welfare
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Outreach efforts included participation with the Maricopa Association of Governments (MAG) along with the Continuum of Care Coordinated Entry Workgroup, Planning and ESG Committees, as well as with local shelter providers such as A New Leaf. Consultation was in regards to the needs as well as agency feedback on process improvements and expansion of services. Feedback and funding recommendations through interviews, public meetings, and training sessions.
7	<b>Agency/Group/Organization</b>	NEDCO - NEIGHBORHOOD ECONOMIC DEVELOPMENT CORPORATION
	<b>Agency/Group/Organization Type</b>	Services-Employment Non-profit Community Development Financial Institution (CDFI)
	<b>What section of the Plan was addressed by Consultation?</b>	Economic Development
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Outreach efforts included participation with the Maricopa Association of Governments (MAG) along with the Continuum of Care Coordinated Entry Workgroup, Planning and ESG Committees, as well as with local shelter providers such as A New Leaf. Consultation was in regards to the needs as well as agency feedback on process improvements and expansion of services. Feedback and funding recommendations through interviews, public meetings, and training sessions.

8	<b>Agency/Group/Organization</b>	Marc Community Resources
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Elderly Persons Services-Persons with Disabilities Services-homeless Services-Employment Non-profit
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Chronically homeless Homelessness Needs - Veterans Homelessness Strategy Non-Homeless Special Needs
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Outreach efforts included participation with the Maricopa Association of Governments (MAG) along with the Continuum of Care Coordinated Entry Workgroup, Planning and ESG Committees, as well as with local shelter providers such as A New Leaf. Consultation was in regards to the needs as well as agency feedback on process improvements and expansion of services. Feedback and funding recommendations through interviews, public meetings, and training sessions.

**Identify any Agency Types not consulted and provide rationale for not consulting**

Efforts were made to consult as broadly as possible with community stakeholders. No specific agency types were excluded from participation.

**Other local/regional/state/federal planning efforts considered when preparing the Plan**

<b>Name of Plan</b>	<b>Lead Organization</b>	<b>How do the goals of your Strategic Plan overlap with the goals of each plan?</b>
Continuum of Care	Maricopa Association of Governments	Coordination of services and shelters for the homeless in conjunction with the Continuum of Care priorities

**Table 3 – Other local / regional / federal planning efforts**

## **Narrative (optional)**

Once a homeless individual or family has accessed the system, they receive a variety of services designed to help find permanent housing, education, employment, and/or additional public assistance as needed. A variety of housing options are provided including transitional living, emergency shelter for single women and families, rapid re-housing, and affordable housing (based on unit availability).

Individuals and families also receive employment training, job search assistance, and assistance preparing for and taking the GED. Homeless children and youth (under 24 years of age) are provided with free medical care through a clinic operated by Phoenix Children's Hospital and free child care is provided by United Methodist Outreach Ministries (UMOM) for children ages six weeks to five-years old. Residents of UMOM are provided with free wellness education. Supportive Services for Veteran's Families (SSVF) is offered to low income veteran families with a focus on intensive case management.

Case managers work with low-income veterans and their families to identify those who need VA benefits and additional public benefits such as housing counseling services, health care services, child care services, educational assistance, legal services, transportation services, financial planning services, daily living services, and to receive temporary financial assistance.

## **AP-12 Participation – 91.105, 91.200(c)**

### **1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting**

The City employed several means of citizen participation for the development of this plan. Stakeholders with unique points of view were identified up front and sought for participation. Methods of engaging with the public were varied and included interviews, public meetings, training sessions, and informal one-on-one discussions.

**One-on-One Discussions and Interviews** – Key community stakeholders were identified, contacted, and interviewed. They included elected officials, representatives of nonprofit organizations, municipal staff, fair housing advocates, lenders, and real estate agents. Other stakeholders were occasionally interviewed as dictated by the course of research.

**Public Meetings** – Several public meetings and training sessions were held to provide forums for residents and other interested parties to contribute. Meeting dates, times, and locations are shown below. Day and evening meetings were held across the City, providing a variety of options for residents. They were advertised via flyers, public notices, City website, and City email distribution lists. The format ranged from small to large audience discussions. Notes were taken of the public comments at all meetings.

#### **Advertised Public Hearings**

Save the Family, 125 E. University Drive, December 7, 2017 at 6:00 pm

City of Mesa Main Library, Board Room, 64 E 1st St, May 19, 2018 at 3:00 pm

City of Mesa Fire Station No. 201, Community Room, 360 E 1st St, May 22, 2018 at 5:00 pm

City of Mesa Red Mountain Library, Roadrunner Room, 635 N. Power Road, June 6, 2018 at 6:00 pm



**Advertised Meetings and Training Sessions**

East Valley Active Adult Center, 247 N Macdonald, October 16, 2017 at 2:00 pm

East Valley Active Adult Center, 247 N Macdonald, October 17, 2017 at 2:00 pm

East Valley Active Adult Center, 247 N Macdonald, December 11, 2017 at 8:00 am, 10:30 am, **and** 2:00 pm

East Valley Active Adult Center, 247 N Macdonald, December 14, 2017 at 8:00 am **and** 2:00 pm

Lower Level Council Chambers, 57 E 1st St, February 6, 2018 at 5:30 pm

Lower Level Council Chambers, 57 E 1st St, February 7, 2018 at 5:30 pm

Lower Level Council Chambers, 57 E 1st St, March 1, 2018 at 8:00 am

Lower Level Council Chambers, 57 E 1st St, March 5, 2018 at 4:00 pm

Lower Level Council Chambers, 57 E 1st St, March 22, 2018 at 7:30 am

**Citizen Participation Outreach**

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Public Hearing	Non-targeted/ broad community	Dec. 7, 2017 - Housing & Community Development Advisory Board and staff (125 E. University Drive)	No comments were received from the public regarding Low Income Housing Tax Credit projects		

<b>Sort Order</b>	<b>Mode of Outreach</b>	<b>Target of Outreach</b>	<b>Summary of response/attendance</b>	<b>Summary of comments received</b>	<b>Summary of comments not accepted and reasons</b>	<b>URL (If applicable)</b>
2	Public Hearing	Non-targeted/ broad community	May 19, 2018 - City of Mesa Main Library, Board Room (64 E. 1st Street)	No comments from the public		
3	Public Hearing	Non-targeted/ broad community	May 22, 2018 - City of Mesa Fire Station No. 201, Community Room (360 E. 1st Street)	No comments from the public		
4	Public Hearing	Non-targeted/ broad community	June 6, 2018 - City of Mesa Red Mountain Library, Roadrunner Room (635 N. Power Road)	No comments from the public		

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
5	Public Meeting	Non-targeted/ broad community	March 1, 2018 - Community & Cultural Development Committee and staff	The CCD Committee reviewed the funding recommendations and requested adjustments be made to funding allocations recommended by staff. The non-profits were available to answer questions from the CCD Committee members. CCD requested new funding recommendations be forwarded to Council for approval		
6	30-day Public Comment	Non-targeted/ broad community		No comments from the public.		

**Table 4 – Citizen Participation Outreach**

## Expected Resources

### AP-15 Expected Resources – 91.220(c)(1,2)

#### Introduction

The following table outlines the *estimated resources* to include CDBG, HOME, ESG that the City *may have* available during the 2015-2019 period covered by this Consolidated Plan. It is followed by narratives about other resources these funds will leverage.

#### Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	3,634,821	373759	0	4,008,580	3,634,821	
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	1,451,891	44,830	1,373,727	2,870,448	1,451,891	

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	288,990	0	0	288,990	291,602	

Table 5 - Expected Resources – Priority Table

**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied**

The federal funding listed above is funding which are *estimated amounts* received annually to support activities outlined in this Plan. Although there are no guarantees of this funding, particularly in the current budget environment, the City has historically received these funds and expect to continue to receive Community Development Block Grant (CDBG) funds for the period covered by this Plan. The City encourages for-profit and non-profit agencies to leverage additional funding sources to sustain their programs, activities and projects. The allocations they receive from the City are used to leverage private and corporate donations and contributions to their agencies as well as other federal funds from other municipalities and federal agencies. The City provides a 50% match for the Emergency Solutions Grant (ESG) grant allocation with general funds and A Better Community (ABC) donations. ABC donations come from citizens and businesses contributions through the City’s utility bill. The remaining 50% match comes from the agency receiving the ESG funds. The City's HOME Investment Partnership Program (HOME) Match is met through City contributions such as land, infrastructure, and fees, as well as contributions from the State and non-profit agencies.

**If appropriate, describe publicly owned land or property located within the jurisdiction that may be used to address the needs identified in the plan**

The City of Mesa does not intend to address the needs identified in this plan with publicly-owned land or property located with the jurisdiction.

## Annual Goals and Objectives

### AP-20 Annual Goals and Objectives

#### Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Economic Growth and Workforce Development Investment	2018	2019	Non-Housing Community Development	CDBG Target Area	Invest in Economic Growth and Workforce Development Implement Transit-Oriented Strategies for Community Increase Collaboration Between Service Providers	CDBG: \$480,000	Facade treatment/business building rehabilitation: 3 Business Businesses assisted: 121 Businesses Assisted
2	Public Facility Improvements	2018	2019	Non-Housing Community Development	CDBG Target Area	Increase and Maintain Affordable Housing Stock Provide Other Non-Homeless Public Services	CDBG: \$1,133,427	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 85 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
3	Emergency Shelter Operation	2018	2019	Homeless		Decrease Homelessness	CDBG: \$55,000 ESG: \$268,524	Tenant-based rental assistance / Rapid Rehousing: 324 Households Assisted Homeless Person Overnight Shelter: 806 Persons Assisted
4	Increase Affordable Housing Stock	2018	2019	Affordable Housing	West Mesa CDBG	Increase and Maintain Affordable Housing Stock	CDBG: \$24,131 HOME: \$1,543,339	Rental units rehabilitated: 3 Household Housing Unit Homeowner Housing Added: 10 Household Housing Unit Tenant-based rental assistance / Rapid Rehousing: 175 Households Assisted
5	Homeownership Assistance	2018	2019	Affordable Housing	West Mesa CDBG. CDBG Target Area	Increase and Maintain Affordable Housing Stock	CDBG: \$750,000 HOME: \$390,889	Homeowner Housing Rehabilitated: 40 Household Housing Unit Direct Financial Assistance to Homebuyers: 5 Households Assisted Other: 70 Other
6	Provide Non-homeless Public Services	2018	2019	Non-Housing Community Development	CDBG Target Area	Provide Other Non-Homeless Public Services	CDBG: \$490,223	Public service activities other than Low/Moderate Income Housing Benefit: 7136 Persons Assisted



**Table 6 – Goals Summary**

**Goal Descriptions**

<b>1</b>	<b>Goal Name</b>	Economic Growth and Workforce Development Investment
	<b>Goal Description</b>	
<b>2</b>	<b>Goal Name</b>	Public Facility Improvements
	<b>Goal Description</b>	
<b>3</b>	<b>Goal Name</b>	Emergency Shelter Operation
	<b>Goal Description</b>	
<b>4</b>	<b>Goal Name</b>	Increase Affordable Housing Stock
	<b>Goal Description</b>	
<b>5</b>	<b>Goal Name</b>	Homeownership Assistance
	<b>Goal Description</b>	
<b>6</b>	<b>Goal Name</b>	Provide Non-homeless Public Services
	<b>Goal Description</b>	

## Projects

### AP-35 Projects – 91.220(d)

#### Introduction

Projects to be funded using HUD funds during the 2018-2019 program year are provided below. Additional projects funded through the City of Mesa’s Office of Human Services are provide in the appendix. Though the City has not committed the entire allocation of CDBG funds (\$437,830 Unallocated) and HOME funds (\$44,830 Unallocated), the City will be providing a Substantial Amendment to commit these unallocated funds plus cancelled project funds, prior year funds, and program income to new projects or existing projects to maximize the quality and efficiency of the projects. Completion of the First Substantial Amendment is set for the first part of November 2018 and additional projects will be set up in the 2018/2019 Annual Action Plan to commit and expend these funds.

Projects#	Project Name
1	CDBG Administration
2	HOME Administration
3	HESG Administration, Rapid Rehousing, & Emergency Shelter
8	City of Mesa Homeowner Rehabilitation
10	City of Mesa TBRA - Security & Utility Deposits
11	CHDO Home Development
12	Mesa Royale - Housing Development
13	City of Mesa Homebuyer Down Payment Assistance Program
14	CBI Homeless Navigation Services - Public Service
15	City of Mesa - Mesa K Ready - Public Service
16	CBI Mobile Outreach & Crisis Stabilization Services - Public Service
17	Desert Leaf & La Mesita Supportive Services - Public Service
18	Marc Community Resources Downtown Mesa Navigation Services - Public Service
19	Save the Family Homeless Families Intervention & Case Management - Public Service
20	Marc Community Resources Homeless Day Center & Navigation Services - Public Service
21	A New Leaf Homeless Shelter Services - Public Service
22	CPLC Relocation Assistance
23	City of Mesa East Mesa Facility Rehabilitation
24	House of Refuge Sewer Replacement
25	Fuerza Local
26	NEDCO Economic Development Program
27	West Mesa CDC - Gateway to Neighborhood Reinvestment
28	Child Crisis Arizona Expansion
29	Downtown Facade Improvement Program

Projects#	Project Name
30	City of Mesa Senior Center Renovation

Table 7 - Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

## AP-38 Project Summary

### Project Summary Information

1	<b>Project Name</b>	CDBG Administration
	<b>Target Area</b>	West Mesa CDBG CDBG Target Area
	<b>Goals Supported</b>	
	<b>Needs Addressed</b>	
	<b>Funding</b>	CDBG: \$702,040
	<b>Description</b>	Administrative expenses for the implementation, administration, and monitoring of the CDBG program. Expenses included, but are not limited to, salaries, employer related expenses, travel, training, supplies, and other department overhead.
	<b>Target Date</b>	6/30/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	20 E. Main Street Mesa, AZ 85201
<b>Planned Activities</b>	Program implementation, administration, and monitoring of the activities under the CDBG program.	
2	<b>Project Name</b>	HOME Administration
	<b>Target Area</b>	West Mesa CDBG CDBG Target Area
	<b>Goals Supported</b>	
	<b>Needs Addressed</b>	Increase and Maintain Affordable Housing Stock

	<b>Funding</b>	HOME: \$145,189
	<b>Description</b>	Administrative expenses for the implementation, administration, and monitoring of the HOME program. Expenses included, but are not limited to, salaries, employer related expenses, travel, training, supplies, and other department overhead.
	<b>Target Date</b>	6/30/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	20 E. Main Street Mesa, AZ 85201
	<b>Planned Activities</b>	Program implementation, administration, and monitoring of the activities under the HOME program.
<b>3</b>	<b>Project Name</b>	HESG Administration, Rapid Rehousing, & Emergency Shelter
	<b>Target Area</b>	West Mesa CDBG CDBG Target Area
	<b>Goals Supported</b>	Emergency Shelter Operation
	<b>Needs Addressed</b>	Decrease Homelessness
	<b>Funding</b>	ESG: \$288,990
	<b>Description</b>	Administrative expenses for the implementation, administration, and monitoring of the HESG program. Expenses included, but are not limited to, salaries, employer related expenses, travel, training, supplies, HMIS, and other department overhead. Funding of homeless shelter operations and rapid re-housing activities.
	<b>Target Date</b>	6/30/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	A New Leaf Homeless Shelter Operations: estimated homeless 676 households/806 persons A New Leaf Rapid Rehousing Activities: estimated 300 homeless households/650 persons Save the Family Rapid Rehousing Activities: estimated 24 homeless households/48 persons

	<b>Location Description</b>	Homeless Shelter locations: 2345 N. Country Club Drive, Mesa, AZ 85201 149 N. Mesa Drive, Mesa, AZ 85201 2245 W. Ella Street, Mesa, AZ 85201 Rapid Rehousing Activities: 125 E. University Drive, Mesa, AZ 85201 868 E. University Drive, Mesa, AZ 85203
	<b>Planned Activities</b>	Program implementation, administration, and monitoring of the activities under the HESG program - \$20,466 Rapid Re-housing (A New Leaf) - \$40,000 Homeless Shelter Operations (A New Leaf) - \$173,394 Rapid Re-housing (Save the Family & Lutheran Social Services) - \$55,130
<b>4</b>	<b>Project Name</b>	City of Mesa Homeowner Rehabilitation
	<b>Target Area</b>	West Mesa CDBG CDBG Target Area
	<b>Goals Supported</b>	Increase Affordable Housing Stock
	<b>Needs Addressed</b>	Increase and Maintain Affordable Housing Stock
	<b>Funding</b>	CDBG: \$650,000 HOME: \$240,889
	<b>Description</b>	Funding for the rehabilitation, both emergency repairs and major rehabilitation, of existing homes that are owner occupied and whose household income is at or below 80% area median income.
	<b>Target Date</b>	6/30/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	It is estimated that 40 households at or below 80% area median income will be assisted with the program.

	<b>Location Description</b>	Program will be administered by the City of Mesa at: 20 E. Main Street, Suite 250 Mesa, AZ 85201 The activities will be performed City-wide.
	<b>Planned Activities</b>	Emergency repairs, lead-based paint abatement, and major rehabilitation of single-family homes.
<b>5</b>	<b>Project Name</b>	City of Mesa TBRA - Security & Utility Deposits
	<b>Target Area</b>	West Mesa CDBG CDBG Target Area
	<b>Goals Supported</b>	Increase Affordable Housing Stock
	<b>Needs Addressed</b>	Increase and Maintain Affordable Housing Stock
	<b>Funding</b>	HOME: \$100,000
	<b>Description</b>	Funding to provide utility and security deposits for households at or below 80% area median income.
	<b>Target Date</b>	6/30/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Estimated 175 households at or below 80% area median income will be assisted with security and utility deposits
	<b>Location Description</b>	City of Mesa 20 E. Main Street, Suite 250 Mesa, AZ 85201
<b>Planned Activities</b>	Program implementation costs (salaries, ERE's, supplies) and security and utility deposits for households at or below 80% AMI.	
<b>6</b>	<b>Project Name</b>	CHDO Home Development
	<b>Target Area</b>	West Mesa CDBG CDBG Target Area
	<b>Goals Supported</b>	
	<b>Needs Addressed</b>	Increase and Maintain Affordable Housing Stock
	<b>Funding</b>	HOME: \$746,201
	<b>Description</b>	
	<b>Target Date</b>	6/30/2019

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	5 households
	<b>Location Description</b>	City-wide
	<b>Planned Activities</b>	Acquisition, rehabilitation, and resale of single family homes or rental units
<b>7</b>	<b>Project Name</b>	Mesa Royale - Housing Development
	<b>Target Area</b>	West Mesa CDBG CDBG Target Area
	<b>Goals Supported</b>	Increase Affordable Housing Stock
	<b>Needs Addressed</b>	Increase and Maintain Affordable Housing Stock
	<b>Funding</b>	HOME: \$1,443,339
	<b>Description</b>	The development of 10 attached single-family townhomes with street, infrastructure and site improvements
	<b>Target Date</b>	12/31/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Estimated 10 low- to moderate-income households will be provided affordable housing
	<b>Location Description</b>	67, 619, 627 West Pepper Place
	<b>Planned Activities</b>	The demolition of 3 single-family homes, infrastructure improvements, and the construction of 10 attached multi-story (2- or 3-story) townhomes for households at or below 80% area median income.
<b>8</b>	<b>Project Name</b>	City of Mesa Homebuyer Down Payment Assistance Program
	<b>Target Area</b>	West Mesa CDBG CDBG Target Area
	<b>Goals Supported</b>	Homeownership Assistance
	<b>Needs Addressed</b>	Increase and Maintain Affordable Housing Stock
	<b>Funding</b>	HOME: \$150,000
	<b>Description</b>	A program to provide down payment and closing costs assistance to homebuyers at or below 80% AMI

	<b>Target Date</b>	6/30/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Estimated 5 households at 80% area median income
	<b>Location Description</b>	City of Mesa 20 E. Main Street, Suite 250 Mesa, AZ 85201
	<b>Planned Activities</b>	Down payment and closing cost assistance to homebuyers at or below 80% area median income.
9	<b>Project Name</b>	CBI Homeless Navigation Services - Public Service
	<b>Target Area</b>	West Mesa CDBG CDBG Target Area
	<b>Goals Supported</b>	Provide Non-homeless Public Services
	<b>Needs Addressed</b>	Decrease Homelessness
	<b>Funding</b>	CDBG: \$125,000
	<b>Description</b>	CBI's homeless navigation provides intensive, targeted intervention to homeless adults. Navigators identify and engage with homeless adults while they are living on the streets or in other public spaces. The Navigators work with homeless adults to link them to the supports needed to end their homelessness & sustain their housing.
	<b>Target Date</b>	6/30/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Estimated to serve 150 homeless individuals
	<b>Location Description</b>	City-wide
	<b>Planned Activities</b>	CBI's homeless navigation provides intensive, targeted intervention to homeless adults. Navigators identify and engage with homeless adults while they are living on the streets or in other public spaces. The Navigators work with homeless adults to link them to the supports needed to end their homelessness & sustain their housing. Funding will be used to pay salaries and ERE's of the Housing Navigator, Outreach Navigator, and Data Coordination Administrator.



<b>10</b>	<b>Project Name</b>	City of Mesa - Mesa K Ready - Public Service
	<b>Target Area</b>	West Mesa CDBG CDBG Target Area
	<b>Goals Supported</b>	Provide Non-homeless Public Services
	<b>Needs Addressed</b>	Provide Other Non-Homeless Public Services
	<b>Funding</b>	CDBG: \$60,000
	<b>Description</b>	Mesa K Ready is a community-based school readiness program to help Mesa’s parents and their 4-year-olds get ready for Kindergarten. The program is available to families that live in Mesa, plan to have their children attend kindergarten at a Mesa Public School and are living at or below the federal poverty level. Each child will have access to a tablet, online lessons, enrichment activities, and mentors to prepare them for kindergarten.
	<b>Target Date</b>	6/30/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Estimated to serve 250 low- to moderate income persons
	<b>Location Description</b>	635 E. Broadway Road Mesa, AZ 85204
	<b>Planned Activities</b>	Mesa K Ready is a community-based school readiness program to help Mesa’s parents and their 4-year-olds get ready for Kindergarten. The program is available to families that live in Mesa, plan to have their children attend kindergarten at a Mesa Public School, and are living at or below the federal poverty level. Each child will have access to a tablet, online lessons, enrichment activities, and mentors to prepare them for kindergarten.
<b>11</b>	<b>Project Name</b>	CBI Mobile Outreach & Crisis Stabilization Services - Public Service
	<b>Target Area</b>	West Mesa CDBG CDBG Target Area
	<b>Goals Supported</b>	Provide Non-homeless Public Services
	<b>Needs Addressed</b>	Decrease Homelessness
	<b>Funding</b>	CDBG: \$63,000

	<b>Description</b>	Community Bridges provides mobile outreach and substance use/behavioral health-related crisis services to homeless, indigent, and working poor adults from Mesa. The East Valley mobile outreach team operates 24/7, 365 days per year. CBI's EV mobile outreach engages homeless individuals in public places and responds to requests from the Mesa Police & Fire Departments to assess and triage individuals on the streets who are incapacitated due to substance abuse or other mental health conditions.
	<b>Target Date</b>	6/30/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Estimated benefit - 5000 persons
	<b>Location Description</b>	City-wide
	<b>Planned Activities</b>	Community Bridges provides mobile outreach and substance use/behavioral health-related crisis services to homeless, indigent, and working poor adults from Mesa. The East Valley mobile outreach team operates 24/7, 365 days per year. CBI's EV mobile outreach engages homeless individuals in public places and responds to requests from the Mesa Police & Fire Departments to assess and triage individuals on the streets who are incapacitated due to substance abuse or other mental health conditions.
12	<b>Project Name</b>	Desert Leaf & La Mesita Supportive Services - Public Service
	<b>Target Area</b>	West Mesa CDBG CDBG Target Area
	<b>Goals Supported</b>	Provide Non-homeless Public Services
	<b>Needs Addressed</b>	Provide Other Non-Homeless Public Services
	<b>Funding</b>	CDBG: \$50,000
	<b>Description</b>	Desert Leaf and La Mesita Permanent Supportive Housing programs offer on-going crisis stabilization, case management and service referrals to low-to-moderate income individuals and families who have transitioned from homelessness and are in need of support. La Mesita offers 110 units of affordable housing with 60 units reserved for families and individuals who are chronically homeless or homeless with special needs. Desert Leaf offers 18 apartment units for families and individuals.

	<b>Target Date</b>	6/30/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Estimated low- to moderate-income households - 78 households/165 persons
	<b>Location Description</b>	Desert Leaf Apartments: 44 S. Horne Road, Mesa, AZ 85204 La Mesita Apartments: 2254 W. Main Street, Mesa, AZ 85201
	<b>Planned Activities</b>	Desert Leaf and La Mesita Permanent Supportive Housing programs offer on-going crisis stabilization, case management and service referrals to low-to-moderate income individuals and families who have transitioned from homelessness and are in need of support. La Mesita offers 110 units of affordable housing with 60 units reserved for families and individuals who are chronically homeless or homeless with special needs. Desert Leaf offers 18 apartment units for families and individuals.
13	<b>Project Name</b>	Marc Community Resources Downtown Mesa Navigation Services - Public Service
	<b>Target Area</b>	West Mesa CDBG CDBG Target Area
	<b>Goals Supported</b>	Provide Non-homeless Public Services
	<b>Needs Addressed</b>	Decrease Homelessness
	<b>Funding</b>	CDBG: \$43,530
	<b>Description</b>	Marc Community Resources (Marc) is partnering with the Downtown Mesa Association (DMA) to provide downtown navigation services. The purpose of these services is to provide outreach support to the homeless vulnerable people in the downtown area. A team of navigators will focus on the light rail corridor and be available during the typical downtown business hours and major events.
	<b>Target Date</b>	6/30/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Estimated to help 225 persons
	<b>Location Description</b>	Downtown Mesa Area

	<b>Planned Activities</b>	The purpose of these services is to provide outreach support to the homeless vulnerable people in the downtown area. A team of navigators will focus on the light rail corridor and be available during the typical downtown business hours and major events.
<b>14</b>	<b>Project Name</b>	Save the Family Homeless Families Intervention & Case Management - Public Service
	<b>Target Area</b>	West Mesa CDBG CDBG Target Area
	<b>Goals Supported</b>	Provide Non-homeless Public Services
	<b>Needs Addressed</b>	Decrease Homelessness
	<b>Funding</b>	CDBG: \$50,000
	<b>Description</b>	Save the Family's Case Coordination Program (CCP), a key component of our Homeless Families Intervention Project (HFIP), transitions families from crisis to stability by targeting their unique barriers to obtaining and maintaining permanent housing and creating specific, measurable, achievable, results-focused, and time-bound action plan goals to overcome these hurdles. The CCP Program will provide case coordination services for 90 homeless adults and children in 30 households.
	<b>Target Date</b>	6/30/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Estimated to benefit 90 persons/30 households
	<b>Location Description</b>	125 E. University Drive, Mesa, AZ 85201
	<b>Planned Activities</b>	Save the Family's Case Coordination Program (CCP), a key component of our Homeless Families Intervention Project (HFIP), transitions families from crisis to stability by targeting their unique barriers to obtaining and maintaining permanent housing and creating specific, measurable, achievable, results-focused, and time-bound action plan goals to overcome these hurdles. The CCP Program will provide case coordination services for 90 homeless adults and children in 30 households.
<b>15</b>	<b>Project Name</b>	Marc Community Resources Homeless Day Center & Navigation Services - Public Service

	<b>Target Area</b>	West Mesa CDBG CDBG Target Area
	<b>Goals Supported</b>	Provide Non-homeless Public Services
	<b>Needs Addressed</b>	Decrease Homelessness
	<b>Funding</b>	CDBG: \$35,000
	<b>Description</b>	In collaboration between Paz de Cristo (Paz) and Marc Community Resources (Marc), we propose to extend the existing startup program to address the City of Mesa Strategic Goals of reducing homelessness and to improve coordination of existing providers by developing a resource center at Paz that includes assessment, employment and other navigation services for individuals and families seeking assistance. Current CDBG contract was provided in Dec 2017, the program will start in January 2018.
	<b>Target Date</b>	6/30/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Estimated to benefit 450 persons
	<b>Location Description</b>	424 W. Broadway Road, Mesa, AZ 85210
	<b>Planned Activities</b>	Propose to extend the existing startup program to address the City of Mesa Strategic Goals of reducing homelessness and to improve coordination of existing providers by developing a resource center at Paz that includes assessment, employment and other navigation services for individuals and families seeking assistance. Current CDBG contract was provided in Dec 2017, the program will start in January 2018.
<b>16</b>	<b>Project Name</b>	A New Leaf Homeless Shelter Services - Public Service
	<b>Target Area</b>	West Mesa CDBG CDBG Target Area
	<b>Goals Supported</b>	Emergency Shelter Operation
	<b>Needs Addressed</b>	Decrease Homelessness
	<b>Funding</b>	CDBG: \$55,000

	<b>Description</b>	A New Leaf offers shelter, basic needs, and support services for men, women, and families at the East Valley Men's Center (EVMC), East Valley Women's Shelter (EVWS) and La Mesita Family Shelter, all located in Mesa. CDBG funding for Homeless Shelter Services, to be used to provide Case Management for homeless individuals and families. Case Management has been proven to be key to meeting the unique needs of each client as he/she strives to achieve stability and independence.
	<b>Target Date</b>	6/30/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Estimated to benefit 806 homeless persons/462 homeless households
	<b>Location Description</b>	2345 N. Country Club Drive, Mesa, AZ 85201 149 N. Mesa Drive, Mesa, AZ 85201 2245 W. Ella Street, Mesa, AZ 85201
	<b>Planned Activities</b>	Provide Case Management for homeless individuals and families. Case Management has been proven to be key to meeting the unique needs of each client as he/she strives to achieve stability and independence.
17	<b>Project Name</b>	CPLC Relocation Assistance
	<b>Target Area</b>	West Mesa CDBG CDBG Target Area
	<b>Goals Supported</b>	Homeownership Assistance
	<b>Needs Addressed</b>	Increase and Maintain Affordable Housing Stock
	<b>Funding</b>	CDBG: \$100,000
	<b>Description</b>	Funds will be used for resident relocation efforts related to CPLC's broader project to redevelop Mesa Royale Mobile Home Park and three adjoining parcels. This larger project is to develop single family homes, multi-family units, and commercial space. The proposed Project consists of the potential removal of existing tenant and owner-occupied mobile homes, trailers, and recreational vehicles (RV), with existing households within the Project site being relocated.
	<b>Target Date</b>	12/31/2019

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Estimated benefit will be 70 low- to moderate-income households
	<b>Location Description</b>	644 W. Main Street, Mesa, AZ 85201
	<b>Planned Activities</b>	Funds will be used for resident relocation efforts related to CPLC's broader project to redevelop Mesa Royale Mobile Home Park and three adjoining parcels. The proposed Project consists of the potential removal of existing tenant and owner-occupied mobile homes, trailers, and recreational vehicles (RV), with existing households within the Project site being relocated.
<b>18</b>	<b>Project Name</b>	City of Mesa East Mesa Facility Rehabilitation
	<b>Target Area</b>	
	<b>Goals Supported</b>	Public Facility Improvements
	<b>Needs Addressed</b>	Provide Other Non-Homeless Public Service
	<b>Funding</b>	CDBG: \$41,930
	<b>Description</b>	Renovations within an existing public facility to improve the services provided by Oakwood Creative Care to low- to moderate income seniors
	<b>Target Date</b>	6/30/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Estimated benefit is 85 low- to moderate-income seniors
	<b>Location Description</b>	7550 E. Adobe Road, Mesa, AZ 85207
	<b>Planned Activities</b>	Renovations within an existing public facility to improve the services provided by Oakwood Creative Care to low- to moderate income seniors
<b>19</b>	<b>Project Name</b>	House of Refuge Sewer Replacement
	<b>Target Area</b>	
	<b>Goals Supported</b>	Increase Affordable Housing Stock
	<b>Needs Addressed</b>	Increase and Maintain Affordable Housing Stock
	<b>Funding</b>	CDBG: \$24,131

	<b>Description</b>	Replacement of 3 sewer lines for houses that are a part of the House of Refuge campus. Cast iron sewers were installed in 1973 and are starting to leak and deteriorate. Replacement is needed to maintain houses and neighborhood in a safe and healthy manner
	<b>Target Date</b>	6/30/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Estimated benefit 3 households/12 persons
	<b>Location Description</b>	6935 E. Williams Filed Road, Mesa, AZ 85212
	<b>Planned Activities</b>	Replace 3 sewer lines for houses that are a part of the House of Refuge campus. Cast iron sewers were installed in 1973 and are starting to leak and deteriorate. Replacement is needed to maintain houses and neighborhood in a safe and healthy manner
<b>20</b>	<b>Project Name</b>	Fuerza Local
	<b>Target Area</b>	West Mesa CDBG CDBG Target Area
	<b>Goals Supported</b>	Economic Growth and Workforce Development Investment
	<b>Needs Addressed</b>	Invest in Economic Growth and Workforce Development
	<b>Funding</b>	CDBG: \$25,000
	<b>Description</b>	A six-month small business accelerator program taught primarily in Spanish, Fuerza Local's mission is to build and support the local Latino business community. Fuerza Local works with local community and business leaders, credit unions, and micro-finance specialists to help participants develop business plans, create relationships, establish credit, save and raise capital.
	<b>Target Date</b>	6/30/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Estimated benefit 24 households/businesses
	<b>Location Description</b>	407 E. Roosevelt, Phoenix, AZ 85004



	<b>Planned Activities</b>	A six-month small business accelerator program taught primarily in Spanish, Fuerza Local’s mission is to build and support the local Latino business community. Fuerza Local works with local community and business leaders, credit unions, and micro-finance specialists to help participants develop business plans, create relationships, establish credit, save and raise capital.
<b>21</b>	<b>Project Name</b>	NEDCO Economic Development Program
	<b>Target Area</b>	West Mesa CDBG CDBG Target Area
	<b>Goals Supported</b>	Economic Growth and Workforce Development Investment
	<b>Needs Addressed</b>	Invest in Economic Growth and Workforce Development
	<b>Funding</b>	CDBG: \$140,000
	<b>Description</b>	Neighborhood Economic Development corporation (NEDCO) a certified CDFI, is dedicated to catalyzing (re)investment in local economies. Workshops, direct technical assistance, and loan packages give business owners opportunities to gain insight and skills that will lead to financial stability and long-term sustainability. As business owners gain the knowledge necessary to grow their businesses, new job opportunities are made available, particularly for individuals with low-to-moderate income.
	<b>Target Date</b>	6/30/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	25 jobs/72 businesses
	<b>Location Description</b>	635 E. Broadway Road Mesa, AZ 85204
<b>Planned Activities</b>	Workshops, direct technical assistance, and loan packages to businesses. Job Creation.	
<b>22</b>	<b>Project Name</b>	West Mesa CDC - Gateway to Neighborhood Reinvestment
	<b>Target Area</b>	West Mesa CDBG CDBG Target Area
	<b>Goals Supported</b>	Economic Growth and Workforce Development Investment
	<b>Needs Addressed</b>	Invest in Economic Growth and Workforce Development

	<b>Funding</b>	CDBG: \$65,000
	<b>Description</b>	This program focuses on the development of neighborhood-based businesses specifically microenterprises to increase resources and educational opportunities for individual LMI residents and their families. This neighborhood investment can lead to improved relationships and opportunities to increase neighborhood reinvestment that improves quality of life. The ultimate goal is the creation of neighborhoods where residents want to live, play, and stay.
	<b>Target Date</b>	6/30/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	25 households/businesses
	<b>Location Description</b>	567 W. 10th Street Mesa, AZ 85201
	<b>Planned Activities</b>	Microenterprise assistance
<b>23</b>	<b>Project Name</b>	Child Crisis Arizona Expansion
	<b>Target Area</b>	West Mesa CDBG CDBG Target Area
	<b>Goals Supported</b>	Public Facility Improvements
	<b>Needs Addressed</b>	Provide Other Non-Homeless Public Services
	<b>Funding</b>	CDBG: \$491,497
	<b>Description</b>	The partial acquisition of the 805 N. Country Club Drive property for the future development of a multi-use human services campus within census tract 4210.01, a CDBG Targeted Area. The site is utilized for services to children and their parents such as the Head Start program, Family education, and Emergency Children's Placement.
	<b>Target Date</b>	6/30/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	6300 persons/2524 households - Valley wide 3150 persons/1262 households - City of Mesa

	<b>Location Description</b>	817 N. Country Club Drive Mesa, AZ 85201
	<b>Planned Activities</b>	Acquisition of property for the expansion of the Child Crisis Arizona Campus
<b>24</b>	<b>Project Name</b>	Downtown Facade Improvement Program
	<b>Target Area</b>	CDBG Target Area
	<b>Goals Supported</b>	Economic Growth and Workforce Development Investment
	<b>Needs Addressed</b>	Invest in Economic Growth and Workforce Development
	<b>Funding</b>	CDBG: \$250,000
	<b>Description</b>	The Downtown Facade Improvement Program seeks to enhance economic development within the Town Center RDA by rehabilitating business facades and removing city-owned colonnades from the public space. The design and construction of new facades in the pedestrian realm is a component of a larger beautification program aimed at removing blighting influences by improving usability, visual appeal and storefront visibility from the street and by catalyzing economic development in this LMI area.
	<b>Target Date</b>	6/30/2020
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	3 business facades
	<b>Location Description</b>	Downtown Mesa
	<b>Planned Activities</b>	Facade improvements
<b>25</b>	<b>Project Name</b>	City of Mesa Senior Center Renovation
	<b>Target Area</b>	West Mesa CDBG CDBG Target Area
	<b>Goals Supported</b>	Public Facility Improvements
	<b>Needs Addressed</b>	Provide Other Non-Homeless Public Services
	<b>Funding</b>	CDBG: \$600,000
	<b>Description</b>	The renovation of the existing Senior Center to improvement energy consumption and renovations for ADA compliance.
	<b>Target Date</b>	6/30/2019

<b>Estimate the number and type of families that will benefit from the proposed activities</b>	5299 persons/3709 households
<b>Location Description</b>	247 N. MacDonald Mesa, AZ 85201
<b>Planned Activities</b>	Renovations to the existing public facility for seniors

## **AP-50 Geographic Distribution – 91.220(f)**

### **Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed**

The target area for the City of Mesa’s CDBG investments is outlined in blue on the map appearing in the Five Year Consolidated Plan. This CDBG target area includes an area generally referred to as the Main Street Corridor, which was referenced frequently by stakeholders as having a large share of the city’s older commercial structures, substandard housing stock, residential and commercial code violations, and a concentration of social service agencies, low-income housing, and accessible public transportation options.

The City of Mesa will focus on development and implementation of transit-oriented strategies designed to better connect “priority areas” with community resources and areas of opportunity. Areas that will be considered a first-priority must be low- and moderate-income neighborhoods where at least 65% of households are at or below 80% area median income (AMI).

Activities will include infrastructure improvements, new or improved public facilities, economic development, enhanced public services, removal and prevention of slum and blight, or construction of new affordable housing. Efforts will be in place to ensure that as these activities are undertaken throughout the City, they will result in better integration of transit facilities into the community and increased access to areas of opportunity.

### **Geographic Distribution**

<b>Target Area</b>	<b>Percentage of Funds</b>
West Mesa CDBG	89
CDBG Target Area	76

**Table 8 - Geographic Distribution**

### **Rationale for the priorities for allocating investments geographically**

As stated in the Consolidated Plan, significant issues were identified during the planning process which included the uneven distribution of community resources (including public transportation) and the opportunity to leverage substantial investment in Mesa’s new light rail corridor. By allocating resources in connection with transit and particularly the rail corridor, low- and moderate-income neighborhoods (and the City at-large) will be better positioned to attract other investment that is necessary to stabilize transitional areas, encourage economic growth, improve quality of life, and create opportunities.

## Discussion

In addition to the above-referenced geographic targeting of the City's CPD resources, the City has also established criteria under the regulation at 24 CFR 91.220 such that a preference for HOME Program beneficiaries be extended to:

1. Persons with disabilities as defined by HUD for the Community Planning and Development (CPD) program grants;
2. The elderly (age 62-74) and the frail elderly (age  $\geq 75$ );
3. Homeless persons as defined by HUD for the CPD program grants; and
4. Professionals such as police officers, teachers, and artists.

The need for stable affordable housing, often with supportive services, for people who have become homeless is a high priority for the City. Housing the homeless population is often the first step in addressing the underlying causes of homelessness.

Finally, as discussed in the Consolidated Plan (section MA-45), service industry employees in retail as well as workers in the arts, recreation, accommodation, and food service sectors make up 20% of Mesa's workforce. The City of Mesa's focus on cultural, creative, and entertainment opportunities is reflected in a downtown entertainment district, the active programming schedule of the Mesa Arts Center, and recruitment of innovative tech industry leaders to the City. Housing the professional and creative workforce necessary to support the City's vision will be a key factor in Mesa's success.

Some of Mesa's largest employers are school districts and governments. As housing costs in the City increase, it will be important to maintain housing affordability for employees in these important public service-oriented sectors who traditionally earn less than those in other industry sectors. These professional employees would include teachers and police officers.

By specifying the above set of preferences, the City of Mesa will have enhanced flexibility to meet the housing needs of vulnerable and at-risk groups while ensuring affordable housing options are available to workforce group's key to Mesa's safety and progress.

## Affordable Housing

### AP-55 Affordable Housing – 91.220(g)

#### Introduction

The City of Mesa will utilize its CDBG, HOME, and ESG funds to rehabilitate and to support the construction of new affordable housing units. The one-year goals for affordable housing in the City for FY 2018-2019 are as follows:

<b>One Year Goals for the Number of Households to be Supported</b>	
Homeless	5,300
Non-Homeless	293
Special-Needs	0
Total	5,593

**Table 9 - One Year Goals for Affordable Housing by Support Requirement**

<b>One Year Goals for the Number of Households Supported Through</b>	
Rental Assistance	175
The Production of New Units	10
Rehab of Existing Units	40
Acquisition of Existing Units	5
Total	230

**Table 10 - One Year Goals for Affordable Housing by Support Type**

#### Discussion

The City will undertake the following affordable housing activities:

- Housing Rehabilitation Assistance for low and moderate-income homeowners
- Down payment assistance and closing costs for low and moderate-income homebuyers
- Rehabilitation for home ownership
- Acquisition and new construction of rental housing
- Sustain implementation of the Housing Choice Voucher Program for low-income renters
- Security and utility deposits for low-and moderate-income renters

In 2013, HUD established new homeownership value limits for HOME Participating Jurisdictions. The City of Mesa uses the new *HOME Homeownership Value Limits* published by HUD for both newly-constructed and existing HOME units, which are 95% of the median purchase price for the area based on Federal Housing Administration single-family mortgage program data.

## **AP-60 Public Housing – 91.220(h)**

### **Introduction**

The Mesa Housing Authority is the lead entity overseeing Housing Choice Vouchers (HCV) in the City of Mesa. The Housing Authority is part of the City's Housing and Community Development Division, which administers a variety of programs designed to assist Mesa's low-and/or moderate-income individuals and families. The City of Mesa does not directly own or operate any public housing units within its corporate limits but provides HCV to help address affordable housing needs.

The City has several housing programs available including rental assistance and homeownership programs, as well as a homeowner emergency repair assistance and major homeowner rehabilitation programs. Its rental assistance programs include: the Housing Choice Voucher program (Section 8); rental and utility and security deposit assistance under the Tenant-Based Rental Assistance (TBRA) program; Project Based Vouchers; the HUD Veterans Affairs Supportive Housing (VASH) program; and the Shelter Plus Care program. Homebuyer programs include the Neighborhood Stabilization Program (NSP) and Home Investment Partnerships Act Program (HOME). Existing homeowner rehabilitation and accessible modifications are funded under Community Development Block Grant (CDBG) and the HOME Investment Partnerships Act Program.

### **Actions planned during the next year to address the needs to public housing**

The City of Mesa's Public Housing Authority (PHA) will continue to seek additional funding to address public housing needs and will apply for additional HCV when available. Lack of funding is a barrier in addressing public housing needs and has created lengthy waiting lists and long waiting periods. The Housing Authority will continue to provide housing assistance and social service needs to residents and will maintain efforts to implement more programs as funding allows.

### **Actions to encourage public housing residents to become more involved in management and participate in homeownership**

The City's Family Self Sufficiency program encourages participants in the HCV programs to work toward improving their quality of life through counseling and guidance, to become less reliant on federal assistance, and eventually to move toward the path to homeownership. The City offers a couple of homebuyer programs to get them achieve the goal of homeownership.

### **If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance**

The City of Mesa's Housing Authority is in good standing and not designated as a troubled agency.



## **Discussion**

Continued low-income housing rental assistance is a great need in the City of Mesa. With the uncertain HUD future funding, the PHA will continue its efforts to streamline processes and automate correspondence to landlords and participants. The PHA will be innovative by finding cost-saving solutions and assist City of Mesa low-income families and individuals by using all City of Mesa's allocated Section 8 Housing Choice Voucher Program vouchers.

## **AP-65 Homeless and Other Special Needs Activities – 91.220(i)**

### **Introduction**

The City of Mesa is a participant in the Maricopa County Continuum of Care Committee on Homelessness and the Homeless Planning Sub-committee. This is a regional initiative staffed by the Maricopa Association of Governments (MAG). As part of the Continuum of Care, Maricopa County completes a regular “Point-in-Time Survey” each January to determine the number of homeless individuals and families in the County. Based on the “Point-In-Time Survey,” conducted on January 23, 2018 the following numbers of homeless persons were reported:

- Unsheltered: 2,618
- Transitional Housing: 1,555
- Safe Haven: 26
- Emergency Shelter: 2,099

### **Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including**

#### **Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

Providing funding for both local shelters and rapid rehousing programs to have a safe place for citizens in need. The City of Mesa’s homeless providers are strong and have great capacity to address homelessness. We also have seen incredible improvements in the homeless system and implementing best practices. The City has increased funding in order to provide additional Homeless Navigators to help the homeless find shelter and services through the Metropolitan area. The annual "Point-In-Time Survey" also provides the City an opportunity to assess the needs of the homeless population.

## **Addressing the emergency shelter and transitional housing needs of homeless persons**

The Continuum of Care (CoC) reached out to homeless persons (especially unsheltered persons) through soup kitchens, day programs, drop-in centers, and hospitals. In addition, information is collected annually using the Point-In Time Survey form and is then summarized. The Point-In Time Surveys are one-on-one interviews also held with the consumers. Additionally, outreach teams regularly go under bridges, visit camps, and go to other known homeless areas to tend to the needs of the homeless. The City also funds street outreach and navigation programs to better serve the homeless. When homeless veterans are identified, efforts are made to get them assistance through the VA.

The priority homeless needs in the City of Mesa are as follows:

- Emergency shelters family beds – low priority Individual beds – medium priority
- Permanent supportive housing family beds – medium priority Individual beds – medium priority
- Safe-haven family beds – low priority individual beds – medium priority

The CoC has a long-term goal of increasing the number of homeless moving from transitional housing to permanent housing, which is now a necessity since funding for transitional housing is being phased out. To achieve this objective, the CoC meets regularly with providers to monitor and review their progress. The CoC also works toward strengthening relationships with affordable housing providers (such as housing authorities) to assist consumer transitions into permanent housing. Effective services and support while in transitional housing are critical to the effective move into permanent housing.

**Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

The City of Mesa continues to support MAG's Regional Plan to End Homelessness by:

1. Collaborating with other municipalities through the Maricopa Association of Governments and League of Arizona Cities and Towns to maintain current funding for the Continuum of Care and to support efforts to develop new funding potential;
2. Continued participation in the Homeless Street Count;
3. Supporting non-profit organizations that provide affordable housing opportunities for low- and moderate-income individuals and families; and
4. Serving on ESG Committee, COC Planning Committee and Coordinated Entry Oversight Workgroup

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.**

The City of Mesa continues to support MAG's Regional Plan to End Homelessness by:

1. Collaborating with other municipalities through the Maricopa Association of Governments and League of Arizona Cities and Towns to maintain current funding for the Continuum of Care and to support efforts to develop new funding potential.
2. Continued participation in the Homeless Street Count.
3. Supporting non-profit organizations that provide affordable housing opportunities for low- and moderate-income individuals and families.
4. Providing CDBG funds for programs that help maintain Mesa's housing stock and enable low-income individuals to stay in their homes through the Home-Owner Rehabilitation program.
5. Contributing/cooperating with the City of Chandler, the Town of Gilbert, City of Scottsdale, and the City of Tempe to assist in the operational cost of a New Leaf's East Valley Men's Center, New Leaf's East Valley Women's Shelter, La Mesita Family Shelter, and Autumn House Domestic Violence Shelter, and the Child Crisis Arizona Emergency Children Shelter located in Mesa.
6. Examining alternative housing projects which could include a more viable use of group homes for housing of previously homeless, supportive housing projects termed "Housing First" rather than shelter services as the first option, and shelter alternatives that allow mental health or substance abuse issues to be addressed while in supportive housing.
7. Advocating to secure funding for homeless programs and participates in policy development through the Arizona Coalition to End Homelessness.
8. Serving on the ESG Committee, the COC Planning Committee, and the Coordinated Entry Oversight Workgroup
9. Providing continued funding for street outreach and navigation services for the homeless

## **Discussion**

The Continuum of Care has outlined its discharge policy for assisting persons aging out of foster care, and being released from health care facilities, mental health facilities, and correction facilities.

## **AP-75 Barriers to affordable housing – 91.220(j)**

### **Introduction:**

The City of Mesa has identified the lack of decent or safe affordable housing units that are available as one of the barriers to affordable housing. There are other practices or policies impeding the City of Mesa's ability to meet affordable housing needs which is further discussed in the City's Analysis to Impediments and the current Consolidated Plan.

### **Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment**

There are several circumstances that may exist that prevent the market from providing affordable housing. Therefore, the following list cannot be considered complete but does provide an outline for some of the potential barriers to providing affordable housing in the City of Mesa.

- Some property owners are unwilling or unable to maintain and improve housing conditions to levels determined to be safe, decent, or sanitary. A portion of these property owners are located out of state and hard to notify about repairs that need to be made.
- Elderly low-income residents are physically and financially unable to afford to make necessary repairs or improvements to their homes and lack financial capacity to pay for a contractor to complete repairs.
- Low-income households that are larger in number have limited access to affordable housing options that have three or more bedrooms to accommodate families with three or more children.
- Over 14% of housing units in Mesa are categorized as mobile homes, per 2008-2012 ACS data. Mobile home unit's value depreciates at a faster rate, removing equity of the home from the homeowner. Manufactured housing units are also increasing in size and are overcrowding lots established for older and smaller manufactured units.
- Limited capacity and resources of nonprofit service providers and housing developers constrain their abilities to meet affordable housing needs.

## **AP-85 Other Actions – 91.220(k)**

### **Introduction:**

The City of Mesa will continue to take the following actions throughout the 2015-2019 consolidated planning cycle to address the challenges listed below:

### **Actions planned to address obstacles to meeting underserved needs**

Outreach efforts include ongoing participation with the Maricopa Association of Governments (MAG) with the continuum of Care Coordinated Entry Workgroup, Planning and ESG Committees to coordinate Rapid Rehousing and Shelter efforts, as well as pooling financial resources to house homeless clients in a timelier manner.

The City of Mesa also works with the following local shelter providers:

- A New Leaf
- CASS (Central AZ Shelter Svcs.)
- Child Crisis Arizona
- Chrysalis
- Save the Family

In determining the funding priorities for the FY 2018/19 Annual Action Plan, the City of Mesa utilized the 2015-2019 Consolidated Plan as the guide to eliminate the obstacles to the identified underserved needs. To reduce the number of obstacles keeping the City of Mesa from meeting the needs of the underserved populations in the community and help improve service delivery, Mesa's Housing & Community Development Division will assist with facilitating more City-wide collaborations in coordinating the work of social service organizations, eliminating duplication of efforts, spearheading community-wide solutions to local needs, and disseminating information, news, and data that will assist all participant organizations a part of this collaborative effort.

### **Actions planned to foster and maintain affordable housing**

The City has the following programs to assist those in need of affordable housing:

- VASH – 191 vouchers
- NSP - \$500,000
- Housing Rehab Program - \$650,000 (CDBG) & \$240,889 (HOME)

The City of Mesa will continue to invest grant funds into affordable housing projects that provide rental and homeownership opportunities for low- and moderate- income households. By offering Section 8 Housing Choice Vouchers to homeless families and Veterans Affairs Supportive Housing (VASH) rental assistance, Mesa will continue investing in the improvement of rental accessibility for very low-income households (below 50% AMI) and veterans battling potential homelessness.

Homeownership will equally play a vital role in The City of Mesa's future of HUD grant investments. By providing down payment assistance and rehabilitating properties through the Neighborhood

Stabilization Program (NSP) and the HOME Investment Partnership program, the City is improving access and affordability to homeownership opportunities for low- and moderate-income households. The City of Mesa is also increasing the affordability of properties currently occupied by low-income households by providing a rehabilitation program to ensure long-term, sustainable housing by using more durable materials and building in energy efficiencies into the homes.

The City of Mesa will also continue to seek collaborative partnerships with developers, non-profits, and private institutions to construct new opportunities for affordable housing or acquire vacant properties to make available as affordable housing.

### **Actions planned to reduce lead-based paint hazards**

The reduction of Lead Based Paint (LBP) hazards in the City's housing stock is an annual objective in

Mesa. As a part of its CDBG and HOME-funded Housing Rehabilitation Program, the City of Mesa aids homeowners in making repairs and addressing code violations and safety issues. One of the first procedures of this rehabilitation program is to have certified Lead Based Paint (LBP) inspectors and risk assessors perform inspections and assessments on all properties built prior to January 1st, 1978 to test for lead. When any units test positive for lead, certified contractors are hired for remediation and abatement of the lead. Occupants are not allowed back into the unit until the property has been completely remediated.

The City will also continue to educate all recipients of HOME, NSP, and CDBG funds on the hazards and dangers of lead-based paint. The City of Mesa distributes the pamphlet "Protect Your Family from Lead Based Paint" to all program recipients. This pamphlet informs homeowners how to prevent lead from becoming a health concern in the home.

## **Actions planned to reduce the number of poverty-level families**

In addition to offering rental and homeowner assistance to poverty-level households, the City of Mesa also plans to reduce the number of poverty-level residents by continuing to participate with the Maricopa Continuum of Care, in which elected officials and City staff will ensure availability of services and programs offered, such as homeless navigation services in order to increase funding for shelters.

Additional funding was also allocated for programs that provide services for those with special needs. The list of 2018-2019 projects to be funded by the Office of Human Services is provided in the Appendix. Mesa's City Council in past years has funded anti-poverty programs that target prevention, crisis services, transitional services, and long-term support for homeless individuals.

## **Actions planned to develop institutional structure**

The City of Mesa is developing and improving relationships with various partnering agencies as follows:

- Continuum of Care (CoC) - The City is actively involved in the development of policies and evaluation of projects that serve to provide housing to those experiencing homelessness. Other CoC workgroups the City is involved in is with the coordinated entry oversight and the ESG program in which the group is collectively working to align forms, contracts and policies for the ESG program.
- Developing a strategic plan for efforts in ending homelessness with the Mesa United Way and community homeless providers (A New Leaf, Marc Community Resources, Save the Family, and Community Bridges) which will assist the City of Mesa in its planning and funding of projects with federal funding sources. The discussion has resulted in following identified gaps:
- Difficulty to access coordinated entry due to distance and minimal access points. Lack of inventory in affordable units and rising rental costs. Difficulty to assist those, particularly families, during non-business hours. Lack of data around homelessness in Mesa

This workgroup is tasked to address the gaps and provide recommendations in addressing these gaps to Mesa City Council and other funders.

- City Council is looking closely at community development planning and asked the Housing and community development department to develop a master housing plan which will guide the planning and policies for future community development projects. The first phase of the Housing Master Plan has been completed. The second phase of the Housing Master Plan will begin in fall 2018.



## **Actions planned to enhance coordination between public and private housing and social service agencies**

To enhance coordination between public and private housing with services and resources facilitated by social service agencies, the City of Mesa will continue to encourage non-profit and private developers, as well as capital and financial institutions, to increase new residential housing development located near social service agencies. Since the biggest barrier present in connecting low-income residents to social services is the lack of affordable transportation, the City of Mesa partners with local non-profits to increase transportation access.

While installation of the light rail will provide some low-income residents access to these resources, some stakeholders stated that they would like to see an increase in the amount of social services and non-profit agencies in west and east Mesa for those that do not have access to cheaper modes of transportation.

Some of the projects being funded this year to address housing are:

- Mesa Royale Housing Production - \$1,443,339
- City of Mesa, Tenant Based Rental/Utility Assistance Program - \$100,000
- City of Mesa Down Payment Assistance Program - \$150,000

## Program Specific Requirements

### AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

#### Introduction:

The City of Mesa receives an annual allocation of CDBG, HOME, and ESG funds. Since the City receives these federal allocations the questions below have been completed, as they are applicable.

#### Community Development Block Grant Program (CDBG)

##### Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	110,000
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
<b>Total Program Income:</b>	<b>110,000</b>

#### Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	89.00%

**HOME Investment Partnership Program (HOME)  
Reference 24 CFR 91.220(l)(2)**

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

The City of Mesa does not use forms of investment not described in §92.205(b).

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

The City will implement the home resale or recapture options based on each home activity subsidy. The City will require sub-recipients, CHDOs, and other entities to utilize the resale/recapture provisions outlined in the Annual Action Plan. A copy of the City of Mesa’s Resale/Recapture provisions are provided in the attachment to this Plan.

Under the Resale provision, the City will ensure, if the housing does not continue to be the principal residence of the family for the duration of the period of affordability, that housing is made available for a subsequent purchase only to a buyer whose family qualifies as a low-income family and will use the property as its principal residence. The Resale requirement will also ensure that the price at resale provides the original owner a fair return on investment (including the homeowner’s investment and any capital improvement) and ensure that the housing will remain affordable to a reasonable range of low-income homebuyers. Under the Resale provision, “fair return on investment” shall be defined and determined as follows:

**Fair Return on Investment** – a monetary gain or loss, dependent on market conditions, due to the sale of the property.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

The City will use the following in determining the Period of Affordability for the Resale provisions of homebuyer activities:

Total HOME Investment in Unit Period of Affordability

HOME Assistance	Number of Years
Under \$15,000	5
Between \$15,000 & \$40,000	10
Over \$40,000	15

Direct HOME Subsidy in Unit Period of Affordability

HOME Assistance	Number of Years
Under \$15,000	5
Between \$15,000 & \$40,000	10
Over \$40,000	15

\*Note: Repayment of the direct HOME subsidy does not terminate the period of affordability and the homebuyer is still subject to the principal residence requirement unless the repayment is the result of a transfer, either voluntarily or involuntarily. \*\*\*

The City will use the following table in determining the Period of Affordability for all rental project activities:

Total HOME Investment in rental Project Period of Affordability

HOME Assistance	Number Of Years
Under \$15,000	5
Between \$15,000 & \$40,000	10
Over \$40,000	15
New Construction	20

The City will use either the resale or recapture provisions as outlined in number 2 above to enforce the period of affordability for homebuyers. All written agreements with the homebuyers will outline the period of affordability, principal residence requirement, and the resale or recapture provision that will be used to ensure the period of affordability. The City will secure the all HOME investments for homebuyer and rental activities with proper security instruments, such as promissory notes, deeds of trust, and declarations of restrictive covenants, placed upon the property to ensure the period of affordability.

Upon the satisfaction of the period of affordability by the homebuyer, the homebuyer shall be entitled to all “net proceeds” for the sale of the property and/or will no longer be obligated to use the property as their principal residence.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

The City of Mesa does not intend to use HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds.

**Emergency Solutions Grant (ESG)  
Reference 91.220(l)(4)**

1. Include written standards for providing ESG assistance (may include as attachment)

During this Action Plan period, the City's ESG subrecipients will continue to evaluate client eligibility and household needs in accordance with the centralized assessment requirements of the Maricopa County Continuum of Care, which include the following:

- The program participant must meet the criteria under paragraph (1) the "at risk of homelessness" definition or who meet the criteria in paragraph (2), (3), or (4) of the homeless definition in 576.2 for homeless prevention assistance.
- City of Mesa resident for at least 3 months or evicted from Mesa residence within past 1-4 months.
- Households must meet the following circumstances:

(1) no appropriate subsequent housing options have been identified; and

(2) the household lacks the financial recourses.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

The City of Mesa will continue to coordinate with the Maricopa COC to streamline a centralized or coordinated assessment system in accordance with HUD requirements. The implementation of the coordinated system will include emergency and essential services providers, homeless prevention and rapid re-housing assistance providers, other homeless assistance providers, and housing providers who currently utilize the homeless management information system (HMIS).

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The City of Mesa will continue to allocate ESG funds through a competitive grant application process, as directed by the City's Housing and Community Development Advisory Board.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

The City of Mesa meets the homeless participation requirement found in 24 CFR 576.405(a) through the Maricopa County Continuum of Care. Several organizations representing the homeless were contacted for input during the planning process and the public meeting was advertised and homeless persons were informed of the meeting at the time their housing and social services were

provided. Homeless participation will continue to be secured through consultation with the Maricopa Association of Governments.

5. Describe performance standards for evaluating ESG.

The City of Mesa will utilize the following evaluation standards for ESG activities:

**Case Management Services:**

80% of program participants have a monthly services transaction and housing plan in HMIS

30% of program participants will see an increase in self-sufficiency scores by 20 percent

**Coordination of Services:**

Improved Care coordination between housing partners and mainstream resources

**Tenant Based Rental Support Under Rapid Re-Housing:**

- At Least 300 households assisted with rental support

**Housing Relocation & Stabilization Services Under Rapid Re-Housing:**

At least 198 households assisted.

The composition and procedures for monitoring ESG activities will be reviewed and modified annually as necessary as new program guidelines are published by HUD.

Mesa is working with other stakeholders within Maricopa County to align policies and best practices with Subrecipients of ESG funding. In order to streamline processes, Mesa has adopted the Maricopa County ESG monitoring tool and has agreed to be part of a joint monitoring team.