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# Executive
## Budget Plan

Fiscal Year

**2018-2019**

City of Mesa, Arizona

# Executive Budget Plan

# City of Mesa, Arizona

# for the

# Fiscal Year 2018/2019

**Mayor**

**John Giles**

**Councilmembers**

**David Luna**– Vice Mayor
District 5

**Mark Freeman**
District 1

**Jeremy Whittaker**
District 2

**Francisco Heredia**
District 3

**Christopher Glover**
District 4

**Kevin Thompson**
District 6

**City Manager**

**Christopher J. Brady**

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# Fiscal Year 2018/19 Executive Budget Plan

## *How to Use This Document*

The Executive Budget Plan is a comprehensive, detailed source of information on the City of Mesa budget, decisions made during the budget process, and department financials and performance. The intended audience of this book is policy makers, City of Mesa employees, and the residents and businesses of Mesa. The summaries below will guide the reader through the various sections of the FY 2018/19 Executive Budget Plan.

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**Table of Contents**

The Table of Contents allows the user to navigate the City's Executive Budget Plan. The digital version includes links to specific pages to make navigation simple and easy.

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**City Leadership & Demographics**

The City Leadership & Demographics section includes information on Mesa's leadership, strategic initiatives and demographics. This section also contains information on Mesa attractions, history, and links to the various social media accounts managed by the City and elected officials.

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**Budget & Financial Summaries**

This section covers a number of areas related to the development of the FY 2018/19 budget, from the budget process to sales tax forecasts to information about the City's debt. Detailed descriptions of revenue and expenditure trends and how those trends informed the decisions made during the budget process are also included.

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**Projects & Capital Budget**

Mesa recognizes the need for public infrastructure to keep pace with the growth of the community and the needs of the residents. The Capital Budget is designed to identify the most pressing public facility and infrastructure needs of the City. A comprehensive list of the City's capital improvement and infrastructure projects, as well as descriptions of the City's Capital Improvement Program are listed in this section.

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**Department & Operational Plans**

The City is made up of different departments that provide services to Mesa residents and businesses. In the Department & Operational Plans section, each City department's financials are shown in detail and further description is included on the public purpose of the department, the department's performance measures, and the department's budgetary highlights and changes.

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**Financial Schedules**

The Financial Schedules section includes information on fund types and descriptions, the budget basis of accounting, the full financial policies of the City, and a number of financial schedules that breakdown the Adopted Budget.

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**Glossary of Terms & Acronyms**

The Glossary of Terms & Acronyms is included to define frequently used financial and budget terms.

# Executive Budget Plan

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OFFICE OF THE MAYOR
mesaaz.gov

20 E Main St Suite 750
PO Box 1466
Mesa, Arizona 85211-1466

Key to the success of any great city is making smart investments that pay dividends for generations. Mesa is a great city, and I'm proud that our residents have a long history of making smart investments, many of which are paying off today and will continue to do so for years to come. I want to highlight a few examples of past investments that will see some exciting new progress during this next budget cycle and beyond.

One of our city' greatest investment success stories comes out of the Gateway area. A few decades ago when the Air Force turned over control of Williams Air Force base to the airport authority, our community smartly stepped up to invest in the infrastructure and other assets that have helped to turn the region into the economic powerhouse that it is today. That early investment continues to bear fruit as just this year I was excited to help announce the addition of Skybridge Arizona, a development that will bring millions of dollars in private investment, new manufacturing and e-commerce businesses, thousands of high quality jobs, and a one of kind air cargo partnership between American and Mexican customs officials. With this announcement, and many more on the horizon, the Gateway Area's best days are still ahead.

Mesa's investment in light rail has been another exciting opportunity for our city. While there were some people, admittedly including myself, that originally questioned the merits of constructing a fixed transit line through a suburban environment, I couldn't be more pleased to have been proven wrong. Light rail has been a boon for our community, attracting hundreds of millions of dollars of private investment and many exceptional businesses and other development along the line. In addition, Mesa's stations have consistently been at or near the top of the chart in total number of boarding's; an excellent indicator that there is great demand for the service from our residents. We look forward to the completion of the next leg of the line which will see service extended to Gilbert Rd in the first part of 2019.

You may have noticed, especially during Spring Training, that the Riverview area is one of the hottest spots in town. That too is due in large part to the investments Mesa residents have made in the area. With the construction of Sloan Park and the award-winning Riverview Park, northwest Mesa has never been more exciting. And that investment continues to pay off today. In 2019, we will see the first phase of a 1.3 million square foot Claass-A office complex break ground right next to the stadium, continuing the great momentum of the area.

Decades of smart investment decisions have made Mesa a truly great city. Tens of thousands of residents, Fortune 500 businesses, and fun things to do are all here today because of those past decisions. I remain committed to continuing that proud tradition of investment through this budget cycle and those that follow as we strive to take our city to the NextMesa and ensure it remains a top choice for the families and businesses of tomorrow.

Sincerely,

John Giles

John Giles
Mayor

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OFFICE OF THE CITY MANAGER
mesaaz.gov

20 E Main St Suite 750
PO Box 1466
Mesa, Arizona 85211-1466

Letter from the City Manager

Honorable Mayor, Council Members, and the Mesa Community:

The City of Mesa takes pride in providing residents with diverse recreation opportunities, premier arts and culture, reliable utilities, multimodal transportation, cutting-edge libraries, and public safety services. The Fiscal Year (FY) 2018/19 adopted budget reflects Mesa's commitment to sustaining and enhancing services for Mesa residents, balancing the needs of today and preparing for continued growth and opportunities in the future. The adopted budget strategically enhances the services Mesa residents rely on while keeping an eye towards the long-term financial future.

Since the last budget cycle, the financial position of the City has strengthened. This is attributable to a combination of items: action taken by the City last year to reduce on-going expenses, a steady increase in local sales tax revenues, and an environment of growth seen through increased development and construction activity.

To ensure continued fiscal sustainability, the City makes decisions on the budget based on both the current fiscal position of the City and the long-range financial forecast. The long-range forecast allows Mesa to responsibly plan for potential challenges and opportunities. The City recognizes that the strong economic growth today will not continue forever. The long-range forecast that informs the FY 2018/19 budget includes an economic correction several years in the future and a corresponding decrease in revenues. The City is deliberately setting aside funding to prepare for an economic correction. The decision to add personnel and services during this budget cycle was based not only on today's needs, but tomorrow's fiscal sustainability.

When enhancing services, Mesa depends on the vision of the City Council and the desires of Mesa residents. To engage the community in the future direction of the City, the "Imagine Mesa" digital media campaign was launched in June 2017 to gather Mesa resident ideas. Imagine Mesa received over 67,000 unique visitors, 10,000 registered users, and 465 ideas. A number of the ideas submitted by Imagine Mesa users were considered as part of the budget cycle. Financial transparency is a goal of the City, and the upgraded data portal on the City's website will allow residents to research and better understand the City's financial information.

Considering both the current financial position of the City and the long-range forecast, the City strategically focused on these areas for the FY 18/19 budget:

> **Public Safety** – Following the City Council's direction, the FY 2018/19 budget strategically enhances public safety. The City added 19 total positions to last year's approved Police Department budget, with five new sworn positions and 14 new civilian support positions. The City has increased funding to the Mesa Fire and Medical Department to implement new staffing models, working closely with the Office of Management and Budget's data analysts. Additionally, funding was added to back-fill Fire response units while employees complete on-going training. Three new positions were added in the Municipal Court to support court operations and collection

efforts. Funding is included for upgrades to the radio communication network that the City's first responders rely on to ensure compatibility with other similar radio networks.

**Growth and Development –** Mesa is facing the challenges and opportunities associated with growth. Over the past few years, increasing development activity has required the Development Services Department to utilize temporary employees. Considering the sustained growth of the past few years, Development Services is converting previously temporary positions to full-time positions. To ensure the quality of existing neighborhoods, the City is adding four code enforcement officers and increasing funding for historic preservation. The City continues to invest in Transit, with an extension of Light Rail scheduled to open in May 2019 and the commissioning of transit studies with neighboring municipalities.

**Infrastructure and Capital –** The City continues to place a high priority on infrastructure investment to attract and service future development. The City is upgrading Water and Wastewater utilities in the Southeast Mesa region to meet the demands of current and forecasted growth. FY 2018/19 will be the first full year of operation of the new Signal Butte Water Treatment Plant. Construction of an expansion at the Greenfield Water Reclamation Plant is on-going and staff are being added for that facility. The Capital Improvement Program also includes new improvements on Elliot Road to support the development of a technology corridor and enhanced park facilities.

**Data Driven Decision Making –** As a large organization, the City generates large amounts of data. The City leverages that data to review processes and enhance decision making. The Fire and Medical Department is evaluating pilot programs regarding unit configuration to enhance response flexibility. The City uses data to monitor the cost to maintain existing vehicles versus the cost of replacing vehicles to ensure efficient replacement schedules. A number of departments are using staffing models to evaluate the needs for additional staff as demand grows for certain services. The FY 2018/19 budget includes two additional positions to support the City's data analytics efforts.

**Attract and Retain Employees –** As an organization committed to providing superior public service and meeting the challenges of tomorrow, the City must attract and retain skilled and talented employees. The FY 2018/19 budget includes a 4% step increase for eligible City employees. In addition, the City surveys other local governments to ensure Mesa's compensation for positions are competitive with the marketplace. Job classes determined to be below the average in the marketplace are adjusted accordingly.

The City of Mesa is committed to providing excellent public service and remaining fiscally sustainable. The FY 2018/19 Executive Budget Plan provides a roadmap for keeping Mesa fiscally responsible while purposefully enhancing certain core services. As Mesa continues to grow, the mission of the City is to ensure Mesa continuously improves and remains a great place to live, work and play.

Sincerely,

Christopher J. Brady
City Manager

GOVERNMENT FINANCE OFFICERS ASSOCIATION

# *Distinguished Budget Presentation Award*

**PRESENTED TO**

## City of Mesa

## Arizona

For the Fiscal Year Beginning

**July 1, 2017**

Christopher P. Morrill

Executive Director

ICMA

INTERNATIONAL CITY/COUNTY
MANAGEMENT ASSOCIATION

This

# Certificate of Distinction

is presented to

## *Mesa, AZ*

for exemplifying the standards established by the International City/County Management Association in the application of performance data to local government management, including training, verification, public reporting, planning and decision making, networking and accountability.

Presented at the 103rd ICMA Annual Conference
in San Antonio/Bexar County, Texas

23 October 2017

Marc A. Ott
ICMA Executive Director

Lee Feldman
ICMA President

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# City Leadership & Demographics

Fiscal Year

2018-2019

City of Mesa, Arizona

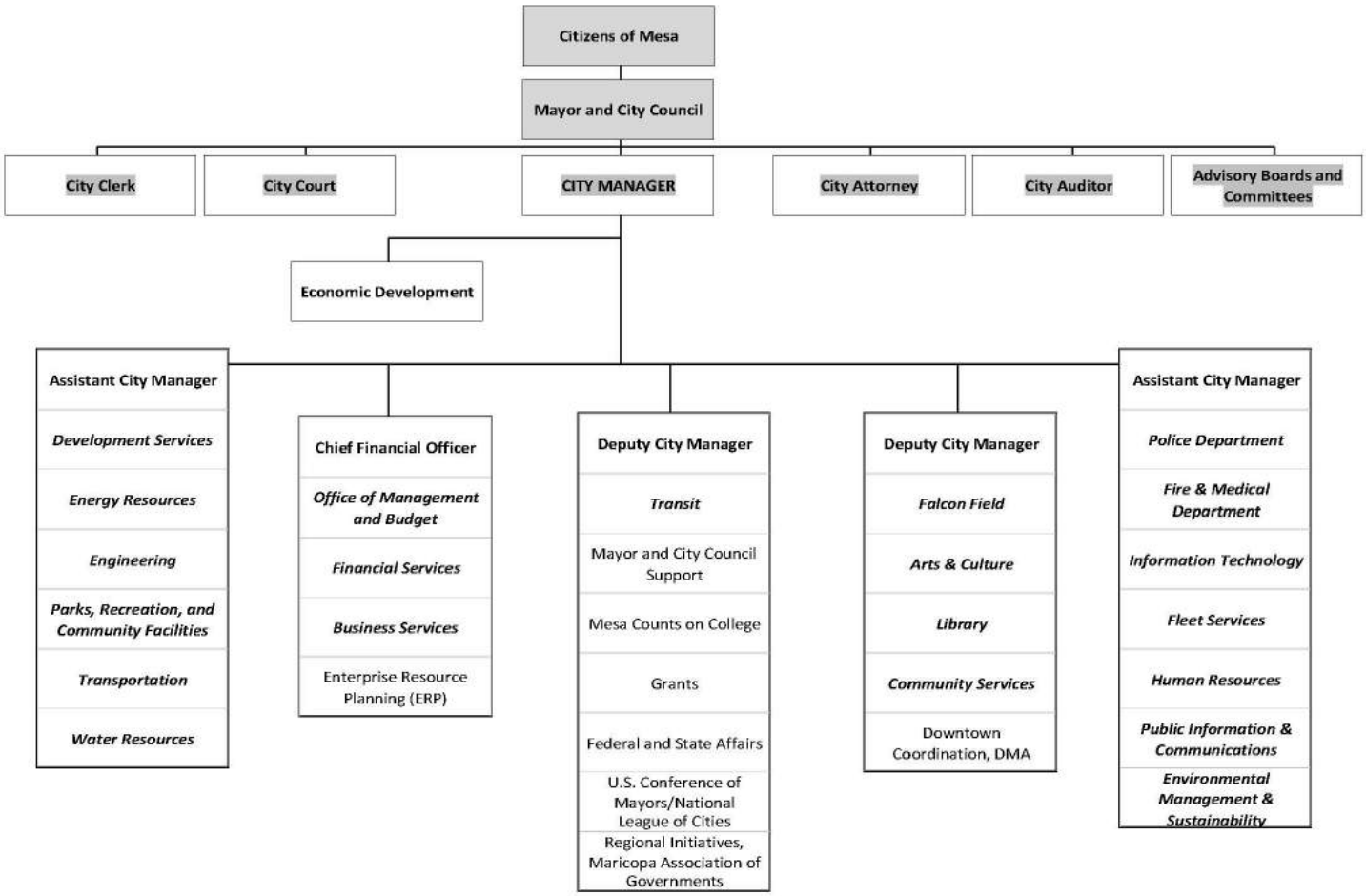
# An Introduction to Mesa Leadership and Strategic Initiatives

## About City Leadership

Mesa operates under a charter form of government where citizens elect a non-partisan mayor and six councilmembers to set policy for the City. Mesa's councilmembers serve overlapping, four-year terms, and the mayor is elected at-large every four years. The Council elects its own vice mayor, who oversees the Council in their duties of approving programs, enacting laws, setting policy, and serving the citizens at large.

It is people that make this City great. Encouraging participation in the decision-making process through neighborhood meetings, advisory boards and committees, telephone calls, letters or e-mail, the Mesa City Council sets policies based on the input and needs of its citizens. City Council meetings are normally held on Mondays in the Council Chambers on 57 E. First Street in Downtown Mesa.

**City of Mesa Organizational Chart**



# Council Strategic Initiatives

A city as large and complex as Mesa makes it a practice to clearly articulate its strategic direction as well as utilize a systematic approach to translate long-range intent into actions. As such, the City Council has developed a series of "Strategic Initiatives," or broad statements that serve as a key tool in guiding the City's decision making. The City Council meets annually to discuss and refine their Strategic Initiatives. This year, the City Council has refreshed the Strategic Initiatives with a focus on delivering innovative services and solutions for its residents, visitors, and businesses. For specific datasets related to these initiatives, visit Mesa's Open Data Portal.

## COMMUNITY SAFETY

Building communities that are safe, healthy, and welcoming.

## SKILLED AND TALENTED WORKFORCE

Leveraging partnerships to create an enriching environment where the job skills required to succeed in today's economy are made readily available and easily accessible.

## PLACEMAKING

Cultivating vibrant, unique spaces ranging from a city block to entire economic centers that attract and benefit residents, businesses, and visitors.

## TRANSFORM NEIGHBORHOODS

Mesa's neighborhoods are clean, safe, diverse, and economically vibrant places where residents and businesses are engaged, informed, and take pride in their properties and community.

## SUSTAINABLE ECONOMY

Striving for continued economic growth and increased prosperity for all Mesa residents.

# Mayor and City Council

## John Giles, Mayor

**TERM OF OFFICE:** August 2014 - January 2020

**MAYOR'S OFFICE:** Phone: (480) 644-4002

Fax: (480) 644-2175

P.O. Box 1466

Mesa, AZ 85211-1466

E-Mail: mayor@mesaaz.gov

John Giles was elected the 40th Mayor of Mesa, Arizona in 2014 and he is committed to taking Mesa to the next level with his NextMesa vision.

Mayor Giles has overseen a growing economy that added thousands of new jobs, new employers like Apple and Textron Aviation and over $1.5 billion in new capital investment. He is bringing renewed focus and attention to Mesa's downtown resulting in a budding innovation district with new businesses, education and entertainment options.

Recognizing these efforts and more, Money.com, a subsidiary of Time Magazine, named Mesa the best big city in the Southwest.

Born and raised in Mesa, Mayor Giles earned degrees from Brigham Young University in Political Science and Arizona State University's Sandra Day O'Connor College of Law and has managed his own law firm in downtown Mesa for more than 20 years. Mayor Giles is an active marathoner and triathlete who has completed two full Ironman competitions, 20 marathons and four Boston Marathons. Mayor Giles and his wife Dawn have been married for more than thirty years. They have five children and seven grandchildren.

# Mayor and City Council

## Mark Freeman, Councilmember

## District 1

**TERM OF OFFICE:** June 2, 2017 - January 2021

**COUNCIL OFFICE:** Phone: (480) 644-4002

Fax: (480) 644-2175

P.O. Box 1466

Mesa, AZ 85211-1466

E-Mail: district1@mesaaz.gov

Elected to the Mesa City Council in August 2016, Councilmember Mark Freeman began his first term representing District 1 in January of 2017. His term on the Council runs until January of 2021.

Freeman's Mesa roots run deep, as his ancestor, Charles Crismon, was one of the founding fathers of Mesa. His family has farmed in the Valley since 1878 and Freeman continues that tradition today, growing alfalfa and sweet corn and running a summer farmer's market at Brown and Center Street. In addition to farming, he spent 31 years with the Mesa Fire and Medical Department as a Captain Paramedic before retiring in 2011.

Mark has always been active in the community, serving on the Mesa Board of Adjustment as well as serving as the Lehi area Board President for 12 years. In addition, he has been involved with the Maricopa County and Arizona Farm Bureau organizations for many years.

Mark has lived in Mesa for more than 60 years. He and his wife, LeeAnn, have a strong family value, with great love for their 3 children and 8 grandchildren. His oldest son is currently serving in the U.S. Air Force as a Captain. Their other children reside in Mesa.

**Council Committees**
Audit, Finance and Enterprise- Chair
Public Safety
Self Insurance Board of Trustees- Council Representative

**Arizona Boards and Committees**
Mesa Board of Adjustment
Lehi Area Board of Directors- President
Maricopa County Farm Bureau
Arizona Farm Bureau

# Mayor and City Council

## Jeremy Whittaker, Councilmember

## District 2

**TERM OF OFFICE:** January 2017 – January 2021

**COUNCIL OFFICE:** Phone: (480) 644-5295

Fax: (480) 644-2175

P.O. Box 1466
Mesa, AZ 85211-1466
E-Mail: district2@mesaaz.gov


Elected to the Mesa City Council in November of 2016, Councilmember Jeremy Whittaker began his first term representing District 2 in January of 2017. His term on the Council runs until January of 2021.

Whittaker is the founder and president of Velocity Technologies, a technology solutions company for small to medium size businesses. He has worked in the IT consulting and technology industry for more than 15 years, owning his own firm since 2004.

Whittaker is a member of the Vista Villages II Home Owners Association Board of Directors, including four years as the Vice President. He also has served as an Adjunct Faculty member for South Mountain Community College, teaching a course on creating profitable strategies for trading the currency market on a fully automated basis.

Whittaker's family moved to Arizona more than 20 years ago, and he and his wife Roshana have lived in Mesa since 2005 and have one son.

**Council Committees**
Economic Development- Chair
Sustainability and Transportation
Arizona Museum of Natural History- Council Representative
Mesa Arts Center Foundation Board- Council Representative

## Francisco Heredia, Councilmember

## District 3

**TERM OF OFFICE:** June 2, 2008 - January 2019

**COUNCIL OFFICE:** Phone: (480) 644-3003

Fax: (480) 644-2175

P.O. Box 1466

Mesa, AZ 85211-1466

E-Mail: district3@mesaaz.gov

Francisco Heredia was appointed to the Mesa City Council to fill the vacant District 3 seat on September 28, 2017.

Heredia has experience working in government, working for both the Maricopa County Recorder Office and the United States Census Bureau. He spent time as the National Field Director of Mi Familia Vota and One Arizona, the KidsCare Outreach Coordinator for the Arizona Healthcare Cost Containment System and as a prevention specialist for Chicanos Por la Causa.

He is a member of the National League of Cities Human Development Federal Advocacy Committee and is a member of the Hispanic Elected Officials Organization and the National Association of Latino Elected and Appointed Officials.

Before moving to Mesa he was a resident of Chandler, where he served as a commissioner for the Chandler Housing and Human Services Commission. He also served on the State of Arizona Board of Chiropractic Examiners, which he was appointed to by the Governor of Arizona.

Mr. Heredia has a degree in Political Science and a Masters of Public Administration from Arizona State University. He owns his consulting firm, assisting clients with grant writing, planning and strategy. He and his wife Carmen have three children.

**Council Committees**

Community & Cultural Development - Chair
Economic Development

**National Boards and Committees**

National League of Cities Human Development Federal Advocacy Committee
HELO
NALEO

# Mayor and City Council

## Christopher Glover, Councilmember

## District 4

**TERM OF OFFICE:** January 24, 2011 - January 2019

**COUNCIL OFFICE:** Phone: (480) 644-3004

Fax: (480) 644-2175

P.O. Box 1466

Mesa, AZ 85211-1466

E-Mail: councilmember.glover@mesaaz.gov

In 2011 at age 23, Chris Glover became the youngest person ever elected to the Mesa City Council. He served as Vice Mayor from April 2014 to January 2015 and is serving his second term as District 4 Councilmember. His term runs through January of 2019.

He is currently serving his seventh term on the National League of Cities' Finance, Administration and Intergovernmental Relations Steering Committee and is in his sixth term on the National League of Cities' Council on Youth, Education and Families. He previously served as a member of the National League of Cities Board of Directors. He is one of only three representatives from Mesa to serve on the NLC Board of Directors.

Councilmember Glover is very active in the community, serving on the Board of Directors for the Barry and Peggy Goldwater Center for Democracy, the Child Crisis Arizona, the Downtown Mesa Association and A New Leaf, among others. He is the City of Mesa Public Safety Committee Chair and sits on the Audit, Finance and Enterprise Committee.

Councilmember Glover holds a Master of Science in Management from the W.P. Carey School of Business at Arizona State University. While completing his B.S. in Political Science at Arizona State University, Glover earned degrees in History and Spanish, certificates in Latin American Studies and International Studies, and was a Capitol Scholar and Junior Fellow. He also served as an intern in Washington, D.C. for Senator John Ensign (R-Nevada). Glover also studied at Universidad de Torcuato di Tella in Buenos Aires, Argentina.

He currently serves as an Adjunct Professor in the Business Department at Mesa Community College, served as the assistant program director of the EU Belgium Study Abroad program for Maricopa Community Colleges, an Associate Professor at Arizona State University and an Associate Professor at Northern Arizona University.

# Mayor and City Council

## Christopher Glover, Councilmember

## District 4

**Council Committees**
Public Safety- Chair
Audit, Finance and Enterprise
Economic Development

**National Boards and Committees**
National League of Cities Council on Youth, Education and Families (Sixth Term)
National League of Cities Finance, Administration and Intergovernmental Relations Committee (Seventh Term)

**Past Board and Committee Memberships**
National League of Cities Board of Directors
Arizona Museum for Youth
Arizona State Citizen Corp Council
Barry and Peggy Goldwater Center for Democracy
Child Crisis Center
Mesa Community Action Network
Mesa YMCA
Paz de Cristo

**Arizona Boards and Committees**
Valley Metro Regional Public Transit Authority- Council Representative
Metro Rail- Council Representative (Chair)
Visit Mesa Board - Council Representative
Downtown Mesa Association - Council Representative
Community Bridges, Inc. Board
Benedictine University at Mesa Academic Board

## David Luna, Vice Mayor

### District 5

**TERM OF OFFICE:** September 2013 - January 2019

**COUNCIL OFFICE:** Phone: (480) 644-3771

Fax: (480) 644-2175

P.O. Box 1466

Mesa, AZ 85211-1466

E-Mail: councilmember.luna@mesaaz.gov

The first Hispanic to serve on the Mesa City Council, David Luna was appointed to fill the vacant District 5 seat in September of 2013 before winning election for a full term in August of 2014. He was named the Vice Mayor on January 23, 2017. His term on the Mesa City Council runs until January of 2019.

Vice Mayor Luna is an active member of numerous boards and committees not only locally, but nationwide. He has been an active member of the National League of Cities since taking office. He currently serves on the NLC Board of Directors and is also the Second Vice President of the NLC Hispanic Elected Local Officials Board of Directors. He spent four terms on the NLC Information Technology and Communication Committee, including chairing the committee in 2017 after serving as Vice Chair in 2016. Locally, Luna is the chair of the Mesa Community College at Red Mountain Community Advisory Committee and was the past chair of the City of Mesa Human Relation Advisory Board.

Luna spent more than 30 years working for Mesa Public Schools, including 27 years as the Director of Education Television for Mesa Public Schools, directing and managing channel 99 and edtv99.org. He retired from MPS in 2017. He also spent time as an adjunct professor for both Arizona State University and Mesa Community College.

Luna has also been recognized for his community involvement with numerous awards, including the Mesa United Way Volunteer of the Year Award in 2006, the City of Mesa National Emergency Preparedness Recognition in 2007, the National Academy of Television Arts and Sciences Silver Circle Society, the NAACP East Valley Chapter Humanitarian Award in 2008, Arizona Hispanic School Administration's Outstanding Administrator Award in 2008, the Valle del Sol Hall of Fame Award in 2011 and the Mesa United Way Spirit of Mesa Award in 2012. He was also named the City of Mesa's Citizen of the Year in 2012.

Luna began his career in broadcasting in Tucson, working as a camera operator and floor director for KVOA Channel 4 and with the Tucson Unified School District as a video/media specialist before joining Mesa Public Schools. He earned his Bachelor of Arts in Radio/Television from the University of Arizona in 1979, a Master of Mass Communication from Arizona State University in 1999 and his Doctorate in Educational Leadership from Northern Arizona University in 2012. He is also a 2002 graduate of the Mesa Leadership Training and Development program.

David is married to Hilda Luna, Director of Nursing Services at University of Arizona Cancer Center at Dignity Health. They have two adult daughters, Melina Smith and Marissa Luna, and two grandchildren, Sophia and Henry Smith.

# Mayor and City Council

## David Luna, Vice Mayor

**Council Committees**
Audit, Finance and Enterprise
Community and Cultural Development
Sustainability and Transportation

**National Boards or Committees**
National League of Cities Board of Directors
National League of Cities Board of Directors Legislative Action Committee
National League of Cities Hispanic Elected Local Officials Board of Directors - Second Vice President
National Association of Latino Elected & Appointed Officials

**Past National Boards or Committees**
National League of Cities Information Technology and Communications Committee - Four terms

**Arizona Boards and Committees**
Arizona Museum for Youth Friends - Council Representative
Maricopa Association of Governments Economic Development Committee
City of Mesa Benefits Advisory Committee - Council Representative
i.d.e.a. Museum Board of Directors - Council Representative
Mesa Association of School Administrators
Mesa Senior Services
Mesa United Way
A New Leaf
United Food Bank
Mesa Community Action Network
Mesa Association of Hispanic Citizens
Mesa Community College Commission on Excellence
Mesa Counts on College
Mesa Rotary International
Latino Town Hall (Past Co-Chair)
City of Mesa Day Labor Task Force
City of Mesa Human Relation Advisory Board (Charter Member and Past Chair)
Mesa Community College at Red Mountain Community Advisory Committee (Chair)

## Kevin Thompson, Councilmember

## District 6

**TERM OF OFFICE:** January 2015- January 2019

**COUNCIL OFFICE:** Phone: (480) 644-3771

Fax: (480) 644-2175

P.O. Box 1466

Mesa, AZ 85211-1466

E-Mail: councilmember.thompson@mesaaz.gov

Elected to the Mesa City Council in August 2014, Councilmember Kevin Thompson began his first term representing District 6 in January of 2015. His term on the Council runs until January of 2019.

Since taking office, Councilmember Thompson has been very active representing Mesa on both the national and local level. He is in his third term as a member of the National League of Cities Community and Economic Development Committee and will act as Vice Chair during 2018. He also serves on the American Public Gas Association's Public Gas Policy Council. In Mesa he serves on the Board of Directors for the Mesa Chamber of Commerce and the Centers for Habilitation. He was a member of the Military and Veterans Affairs Committee at the Arizona Chamber of Commerce, is the past chair of the Government Affairs Committee for the American Public Works Association and the chair of the National Utility Contractors Association. He is also the secretary of the Tonto Recreation Alliance.

A veteran of the United States Air Force, Thompson spent eight years in the service, including serving in Operation Desert Storm. He earned a bachelor's degree in Mechanical Engineering from the University of Nevada-Las Vegas and is a 2012 graduate of the Mesa Leadership Training and Development program. Thompson is the principle owner of his own consulting firm. Kevin and his wife Donna have two children.

**Council Committees**

Sustainability and Transportation - Chair
Public Safety
Community and Cultural Development

**National Boards and Committees**

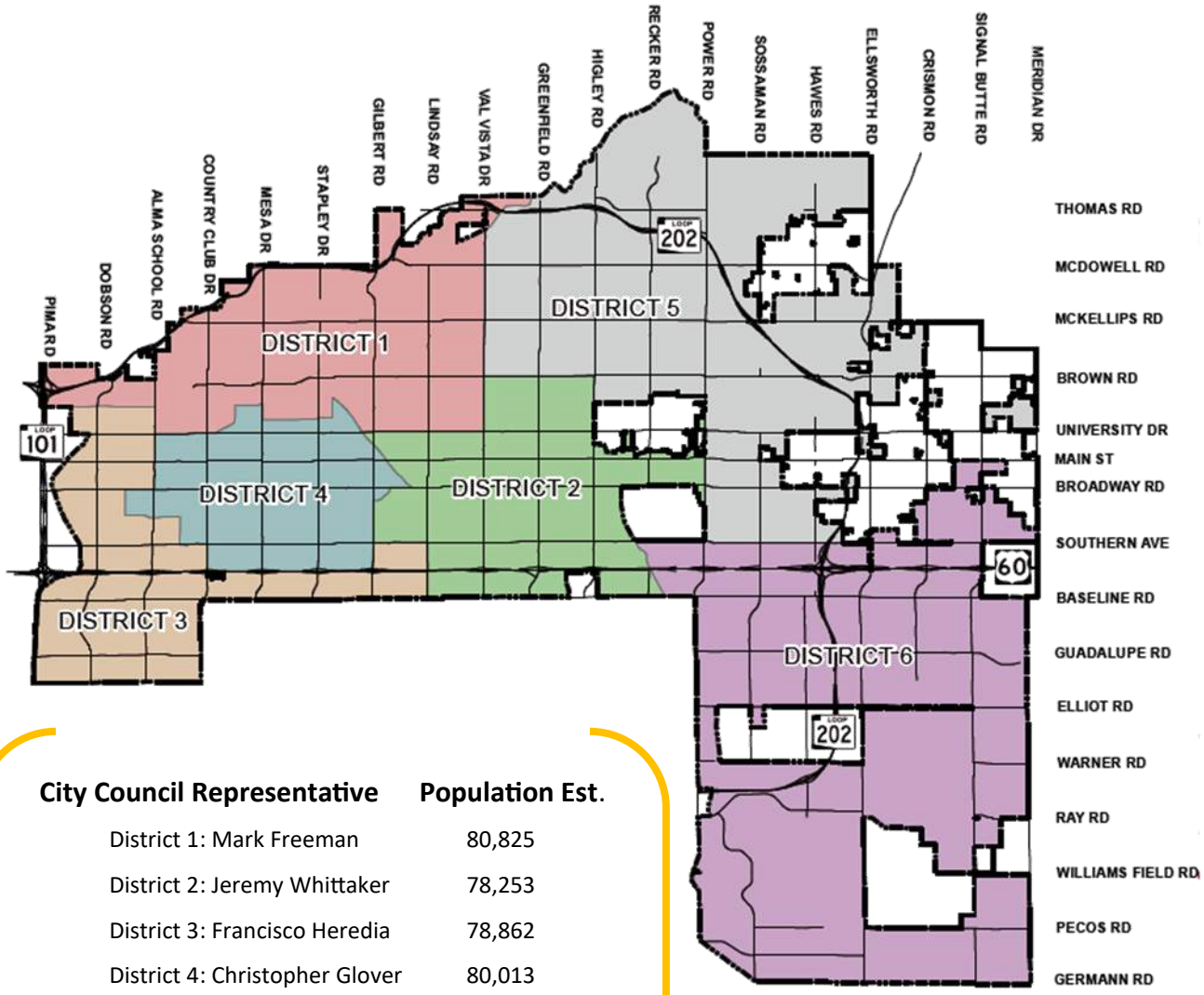
National League of Cities Community & Economic Development Committee
American Public Gas Association's Public Gas Policy Council

**Past Board and Committee Memberships**

Arizona Chamber of Commerce Military and Veterans Affairs
American Public Works Association Government Affairs Committee - Chair
Arizona Utility Contractors Association - Chair

**Arizona Boards and Committees**

United Food Bank
Mesa Chamber of Commerce
Centers for Habilitation
Mesa Arts Center
Self Insurance Board of Trustees - Chair
Tonto Recreation Alliance - Secretary
Arizona Municipal Water Users Association
AZ League Budget, Finance and Economic Development Policy Committee
AZ League Transportation, Infrastructure and Public Works Committee
MesaCAN Tripartite




| City Council Representative | Population Est. |
|---|---|
| District 1: Mark Freeman | 80,825 |
| District 2: Jeremy Whittaker | 78,253 |
| District 3: Francisco Heredia | 78,862 |
| District 4: Christopher Glover | 80,013 |
| District 5: David Luna | 84,515 |
| District 6: Kevin Thompson | 78,831 |

# Welcome to Mesa, Arizona

Located in the Phoenix Metropolitan Area and boasting nearly half a million residents, Mesa stands-out as a truly unique place to live, work, and play. Residents choose Mesa due to the high quality of life, exciting economic development opportunities, and unique cultural amenities.

Incorporated in 1883, Mesa has grown from a small, farming community to the 36th largest city in the United States (larger than Atlanta, Miami, and St. Louis). Mesa is the second largest city in the Phoenix Metropolitan Area, but truly stands on its own. In 2015, Money Magazine declared Mesa the "Best City in the Southwest". Mesa is home to over five dozen community parks, four libraries, and several colleges. In August 2015, light rail was extended to Downtown Mesa, enhancing transportation options of residents and encouraging economic development in the downtown region. Mesa is also home to the award-winning Mesa Arts Center, which hosts over 400,000 visitors per year.

The economy of Mesa is thriving, with many companies recently relocating or expanding existing operations. In the last year, Eclipse Automation, EdgeCor, GECO, MD Helicopters, Niagara Bottling, Orbital ATK and many others announced or expanded facilities in Mesa, attracting thousands of new jobs

## Connect to Mesa

**Watch Mesa Anytime!**

City Council Meetings, Study Sessions, and other formal assemblies are the essence of policy-making at the City. Because these meetings are so significant to the citizens and businesses of Mesa, we make every effort to make public meetings accessible in both live and archived formats on the City's own YouTube Channel – Mesa 11. For a schedule of important items on upcoming agendas, visit our meeting calendar on the City Council page.

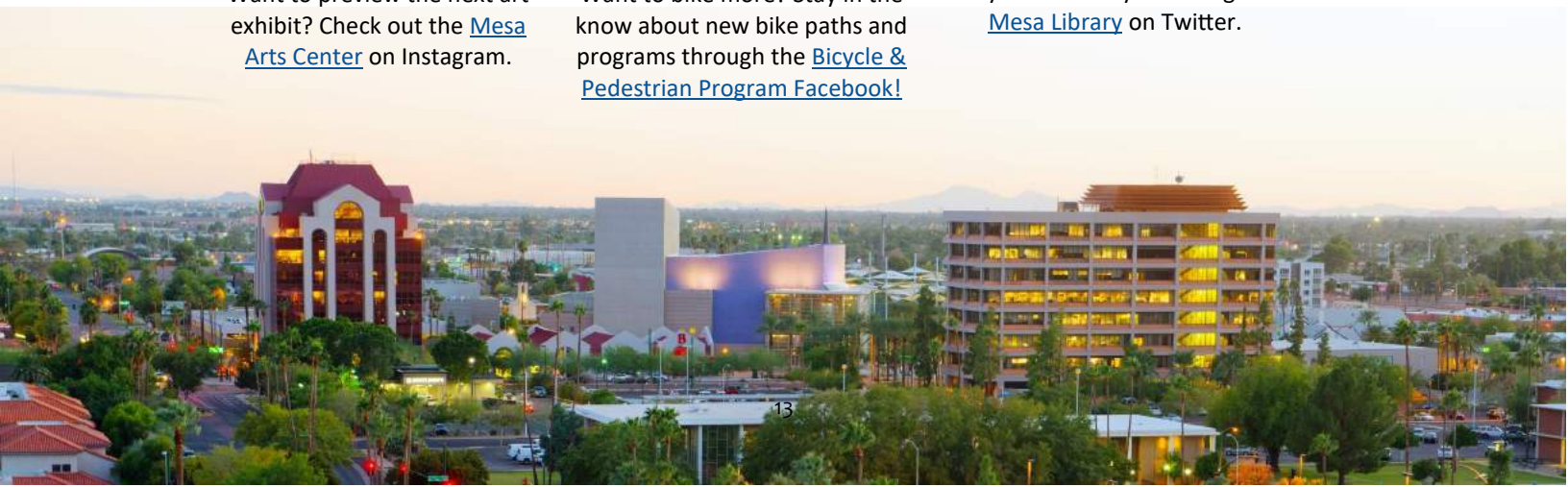
**Like, Friend, and Share Mesa!**

As more people and businesses move online, so too has the City of Mesa. From City Council members to the Arizona Museum of Natural History, citizens can connect to the City via any one of the dozens of Social & Digital Media pages that various City departments and elected officials have on Facebook, Twitter, YouTube, and others. The City has a robust social media presence, with a combined 93,519 followers across all primary social media accounts as of May 2018.

Want to preview the next art exhibit? Check out the Mesa Arts Center on Instagram.

Want to bike more? Stay in the know about new bike paths and programs through the Bicycle & Pedestrian Program Facebook!

Stay well-read by following the Mesa Library on Twitter.



# Data Transparency: Mesa's Open Data Portal

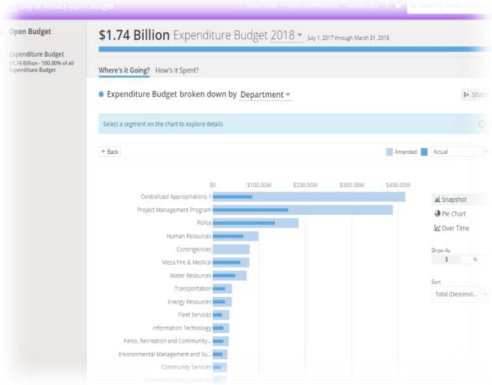
The City of Mesa continues to be on the forefront of data transparency. This past fiscal year, the City implemented a new Open Data Platform to expand publishing and presentation capabilities and improve access and analysis of City data. The main goals of the new implementation are to:

- Improve the ease of use in accessing, using, and analyzing City open data for the public, Mayor & Council, and City departments
- Continue to foster civic engagement, collaboration and public trust through increasing the amount of data sets available via the Data Portal
- Enhance data-driven decision making through improved presentations of City data
- Automate the publishing and updating of data to ensure current data is available (while also minimizing the amount of staff time involved in publishing data.

With the new platform, the City now provides an easy to use interface for internal users and citizens to pull financial data back to Fiscal Year 2015-2016 by department and by fund. The current modules available are:

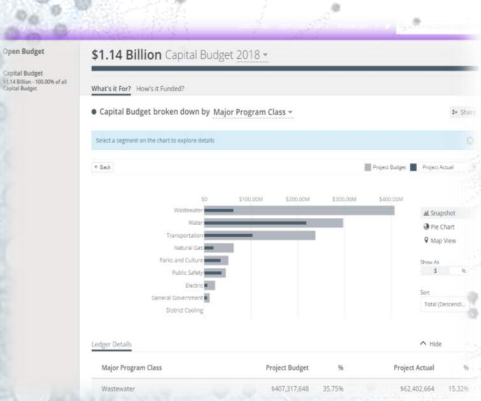
## Open Budget Revenues

Compares the City's Adopted Budget to the year-to-date actual revenues



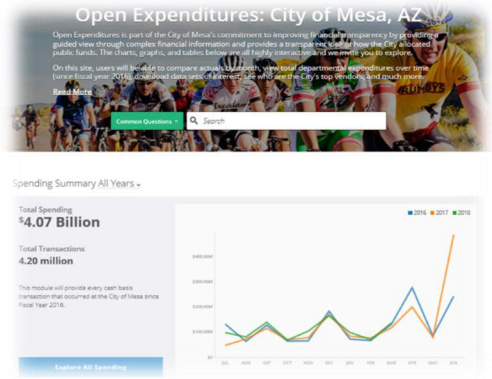

## Open Budget Expenditures

Compares the City's Amended Budget to the Adopted Budget and the year-to-date actual expenditures




## Capital Budget

Provides all financially active City project budgets and year-to-date expenses




## Open Expenditures

Provides all cash-based transactional data

# Downtown Transformation

The transformation of the Downtown Mesa area is focused on key priorities such as Light Rail, Entertainment and Events, Public Infrastructure, Arts, Heritage, Parking and Wayfinding, Restaurants and Nightlife, and more. These priorities are shaping the Downtown area into an active, connected space with day and night options that makes it the location of choice to live, work, and relax.

The Downtown transformation has already begun, with several new exciting projects underway. For information on more projects, including Site 17 and the Downtown Tree Replacement Study, visit the Downtown Transformation webpage.

## Country Club & Main

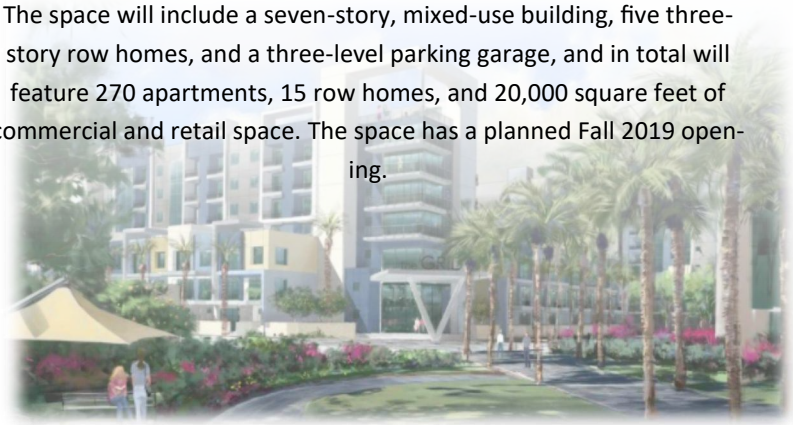
The proposed mix-use, 5-story project includes 200 market-rate rental units and approximately 20,000 square feet of commercial space. The vision for this site is a high intensity, modern, urban development that will announce entrance into downtown Mesa and provide enhanced street-level amenities that promote pedestrian activity. This project is tentatively scheduled to break ground in the Fall of 2018.

## Main & Center

Habitat Metro's proposed project will include a 100 room boutique hotel and luxury apartment complex in a 15 story building, which would make it the tallest building in Downtown Mesa– for now. The project will also include a 7,000 square foot food hall, which would accommodate three or four restaurant spaces, topped by a 5,000 square foot events center to complement the Mesa Arts Center.

## GRID

Phoenix-based co-working space Co+Hoots is expanding to Downtown Mesa as part of a planned mixed-use development on Main Street. The space will include a seven-story, mixed-use building, five three-story row homes, and a three-level parking garage, and in total will feature 270 apartments, 15 row homes, and 20,000 square feet of commercial and retail space. The space has a planned Fall 2019 opening.



## Artspace

Currently under construction at 155 South Hibbert, the Artspace Lofts development will provide 50 units of live/work space for artists and their families at discounted rates. The project includes 1,450 square feet of ground floor commercial space for arts organizations and creative businesses as well as 2,900 square feet of space of community event space

# Mesa History

## 500 AD - Hohokam Settlement

The history of Mesa dates back over 1,500 years to the Hohokam tribe, a people of farming communities and best known for their original canal system. They departed in the 15th century, but evidence of their settlement can be seen to this day at Mesa Grande Park and in the canals they built throughout Mesa.

## 1877 - First Pioneers

In 1877 and 1878, two pioneer companies from Utah and Idaho embarked on a journey to the Arizona territory. They established a community, built homes and businesses, and enlarged the Hohokam Canals.

## 1883 - City of Mesa Incorporates

Mesa City was incorporated on July 15, 1883 with an approximate population of 300 people located within an area of one square mile.

## 1880's- 1930's - Farming is King

From its founding until World War II, cotton and citrus were king in Mesa. Over half of the working population was employed in farming before World War II.

## 1940's - World War II

In 1941, Falcon Field Airbase and Williams Air Force Base were constructed to train US and British pilots. The arrival of military families and the invention of air conditioning transformed Mesa from a small farming community into the rapidly growing city it is today.

## 1952 - Play Ball

The Chicago Cubs played their first spring training season in Mesa in 1952, beginning a great tradition of spring training baseball that continues to this day. Today, the Cubs, along with the Oakland Athletics, call Mesa their spring training home.

## 1979 - All-America City

In 1979, the City was named an All-America City by the National Civic League. Mesa was honored for its efforts to address community problems through cooperation among citizens, schools, civic groups, and local governments.

## 1996 - ASU Polytechnic Opens

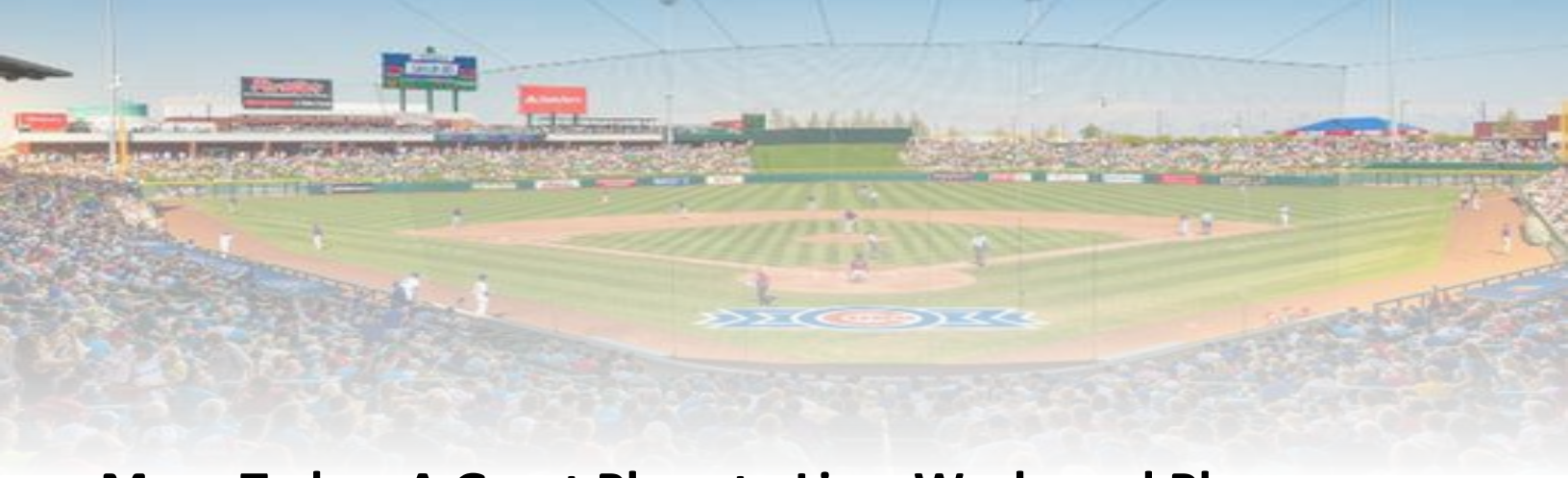
ASU expanded into the Mesa community in 1996 when ASU Polytechnic opened at the former Williams Air Force Base. Today, with over 9,000 students, ASU Polytechnic continues to be an important community asset.

## 2005- Mesa Arts Center Grand Opening

The internationally recognized facility is the largest arts center in Arizona, and boasts 4 performance venues, 5 galleries, and 14 art studios. The Center is helping build a vibrant arts community in Mesa.

## 2015- Central Mesa Lightrail Extension

On August 22, 2015, the Central Mesa Lightrail extension began service connecting riders to Downtown Mesa. The rail services 4 stops from Main St– Alma School Rd, Country Club Dr, Center St, and Mesa Drive.



# Mesa Today: A Great Place to Live, Work, and Play

**Education– Advancing into the Future**

Operating under the mission of "developing a highly educated and productive community, one student at a time", Mesa Public Schools is the largest school district in Arizona and the 57th largest in the country with nearly 85,000 students. In 2017, 39 Arizona schools were named A+ Schools of Excellence, including 4 schools from Mesa.

There are currently more than 40,000 students enrolled in higher education in Mesa at schools including: Arizona State University (ASU) Polytechnic, Mesa Community College, Northern Arizona University Mesa Campus, A.T. Still University, Benedictine University, and Upper Iowa University. Getting students to college is a top priority for the City. Mesa now has a free full-service college access center for students and their families called Mesa Counts on College, with a mission to double the number of students in Mesa who complete their post-secondary credentials.

**Tourism– A Desert Retreat**

With 325 sunny days a year and a picturesque desert landscape, it is easy to see why Mesa is a top tourist destination. In 2016, 43 million people visited Arizona and collectively spent $21.2 billion in the State, which equates to approximately $58 million a day.

Mesa is surrounded by the Superstition Mountains and the Tonto National Forest, which provide a multitude of outdoor recreation opportunities.

Mesa is also home to two major league baseball spring training facilities. The Oakland A's averaged 6,000 fans this past season. The 2016 World Series Champion Chicago Cubs' spring training facility, boats a capacity of 15,000, the largest in the Cactus League, and boasted an average attendance of 14,000 fans the entirety of this spring training season. The Chicago Cubs, who continue to be the most popular team by attendance in the Cactus League, will be a fixture in Mesa for the foreseeable future.

In addition to baseball, Mesa is a world-renowned destination for golf. Mesa boasts more than 40 courses, including one municipal course, Dobson Ranch Golf Course. Courses include designed layouts from Jack Nicklaus, Peter Dye and Robert Trent Jones, Jr. 12 million rounds of golf are played in Arizona each year, and the industry took in nearly $4 billion in revenue in 2016.

# Mesa Today: A Great Place to Live, Work, and Play

### Art and Music: Imagination and Creativity

Mesa has a number of cultural amenities, including the internationally-acclaimed Mesa Arts Center in Downtown Mesa, the i.d.e.a. Museum, and the Arizona Museum of Natural History. The Mesa Arts Center is the largest arts center in Arizona, and includes three buildings, a 5,500 square foot exhibition space, four theaters including a 1,600 seat theater, and area for 14 visual and performing art studios. With an annual attendance of more than 450,000 people, the Mesa Arts Center's unique and captivating space draws a variety of artistic talent from local aspiring artists to world-class professional touring entertainment.

For concert goers who want an outdoor environment, the Mesa Amphitheatre is just minutes away from the Downtown area. The Mesa Amphitheatre is a tiered lawn venue with enough space for nationally touring artists, but intimate enough for everyone to have a great view of the stage.

In addition, Mesa has a number of other sites and sounds for residents and tourists alike. The Arizona Commemorative Air Force Museum, which is located at Falcon Field, displays a multitude of aircrafts from World War I to the Vietnam War. Kids and adults can visit the Arizona Museum of Natural History to uncover the origins of dinosaurs or discover their inner Picasso at the i.d.e.a. (imagination, design, experience and art) Museum. At night, visitors can stroll through the Mesa Arizona Temple Gardens and experience breathtaking light displays during the winter holiday season.

### Transportation: Choose Your Path

***Light Rail: Always on the Move***

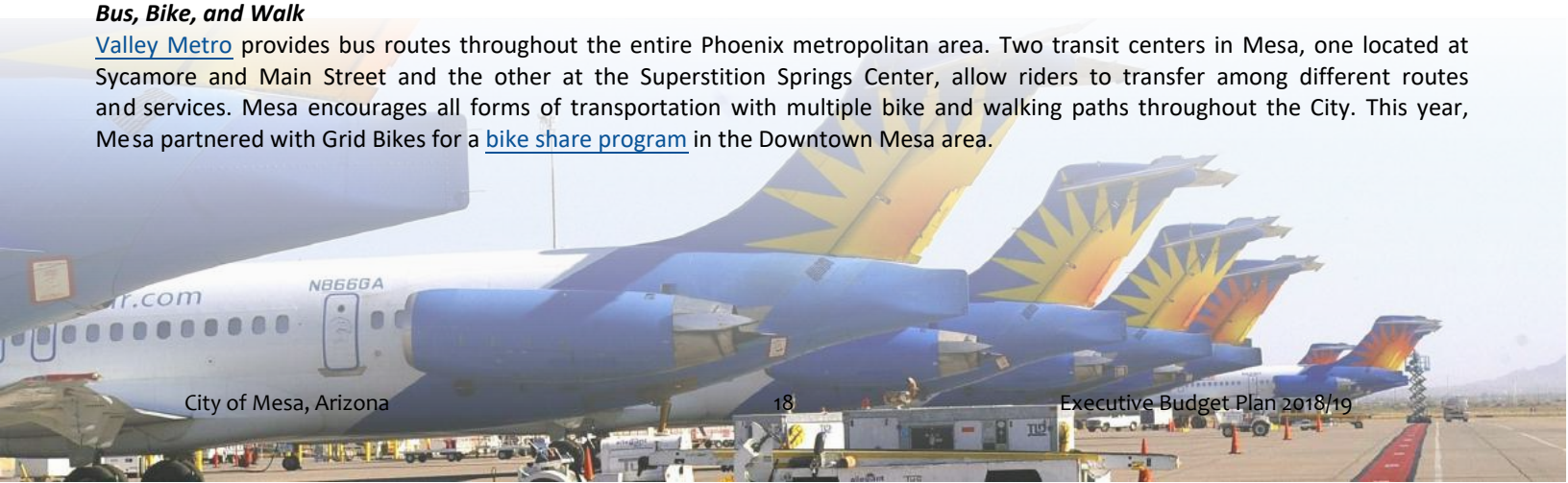
A 3.1 mile extension of Valley Metro Light Rail down Main Street, was completed in 2015. The extension added four new stations throughout Central Mesa, and currently averages over 6,000 riders a day. Due to the high volume of riders in the Mesa area, future extensions to Gilbert Road, including a park-and-ride lot and transit center at Gilbert Road, are under construction and currently scheduled to be completed in 2019.

***Airports: Easy Getaways***

Mesa features two airports: Falcon Field and Phoenix-Mesa Gateway. The airports contribute to Mesa's diverse industrial portfolio in aerospace, defense, aviation and other high tech industries while giving residents flexibility in their travel options. The Phoenix-Mesa Getaway airport enables travelers to fly to and from more than 45 destinations in the U.S. and Canada. Economists estimate the Phoenix-Mesa Gate-way Airport generates more than $1.3 billion in total economic benefits and supports over 10,000 jobs in the region.

***Bus, Bike, and Walk***

Valley Metro provides bus routes throughout the entire Phoenix metropolitan area. Two transit centers in Mesa, one located at Sycamore and Main Street and the other at the Superstition Springs Center, allow riders to transfer among different routes and services. Mesa encourages all forms of transportation with multiple bike and walking paths throughout the City. This year, Mesa partnered with Grid Bikes for a bike share program in the Downtown Mesa area.



# Mesa by the Numbers

A Demographic Summary

**36** The City of Mesa is the 36th largest city in the US, larger than Atlanta, Miami, and Minneapolis

**481,300** Mesa's estimated population in 2017

**325** Average annual days of sunshine

Average household income **$67,853**

Incorporated square miles **138.42**

Cities selected for national What Works Cities initiative, of which Mesa is one **40**

# Who Lives in the City of Mesa?

The City of Mesa boasts an ever-growing, diverse population that represents all ages and education levels.

Figure 3

## Growth Over Time (Square Mileage)

As Mesa's population continues to rise, square mileage remains relatively stable.

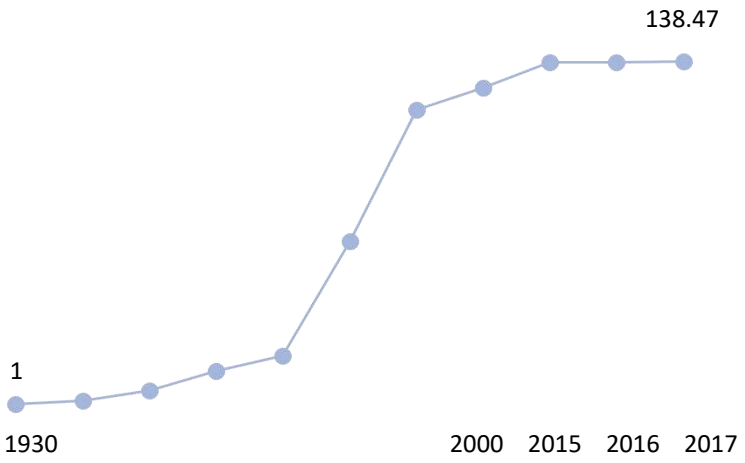
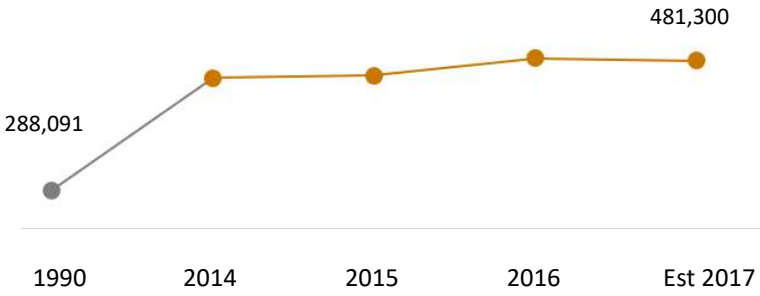



Figure 5

## Population Growth

Mesa's population dramatically increased from 1990-2014 and has been steadily increasing ever since



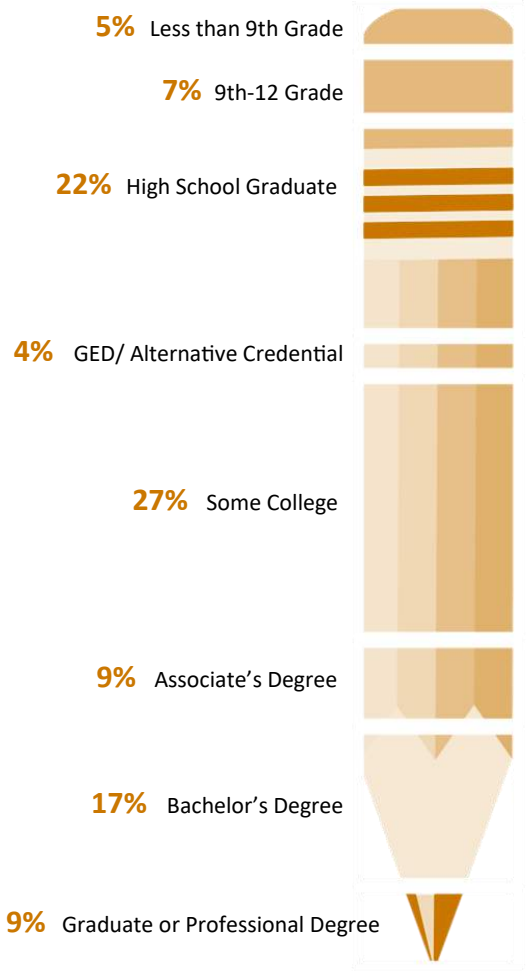




Figure 4

## Educational Attainment

The majority of Mesa residents have attended some college, and only 5% of residents have completed less than the 9th grade

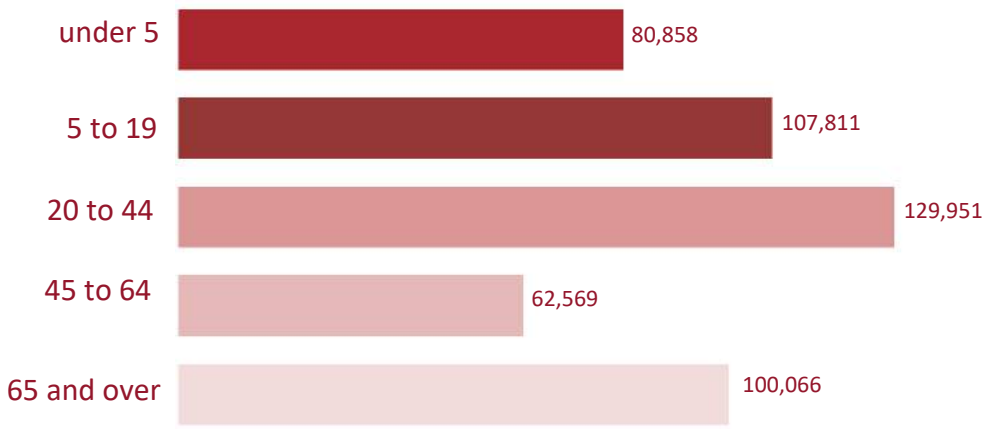



Figure 6

## Population by Age (2017)

The total City of Mesa population is estimated to be just over 481,300 in 2017.

The number of children under 5 has dramatically increased from 2015-2017

# Mesa Employment

The City of Mesa boasts an ever growing roster of global and local companies who enjoy doing business in Mesa due to its educated workforce and sustainable economy

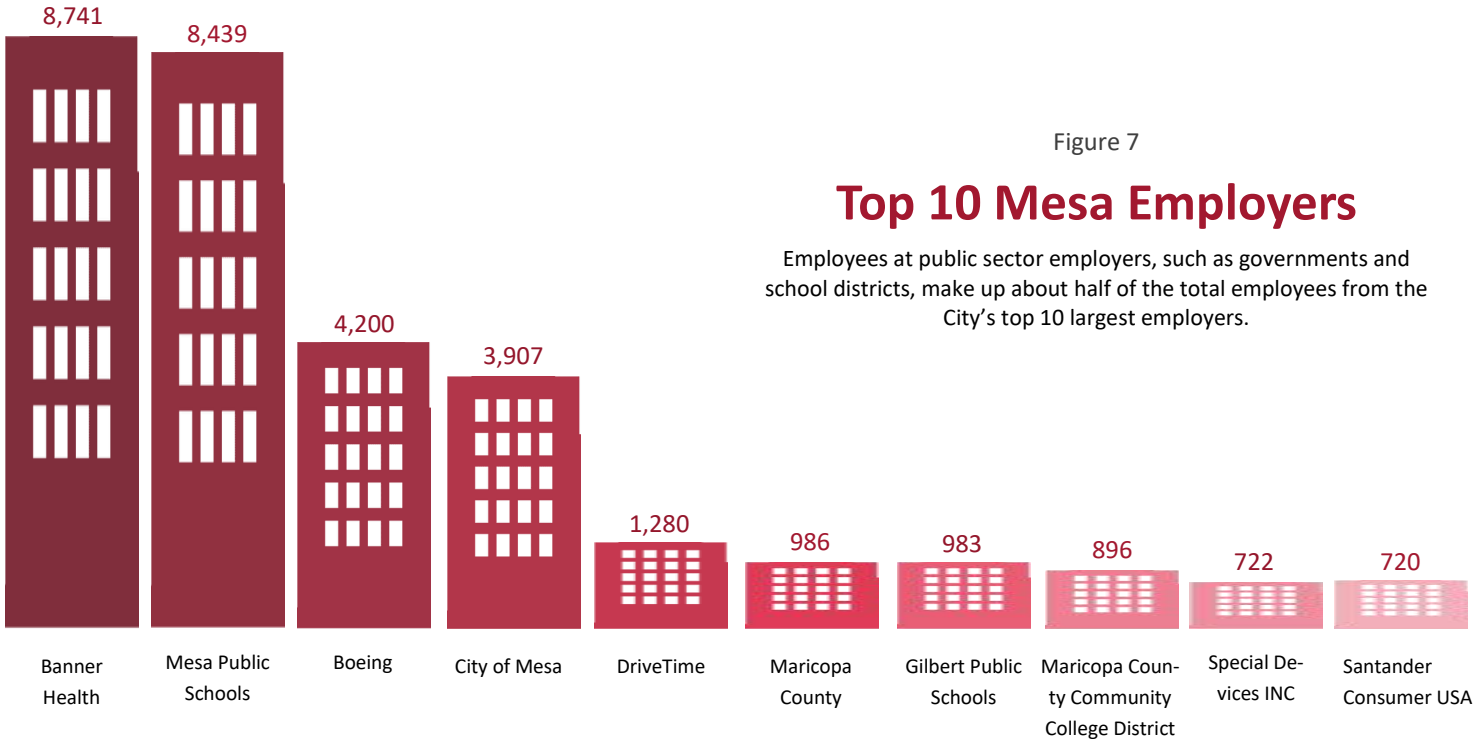



Figure 7

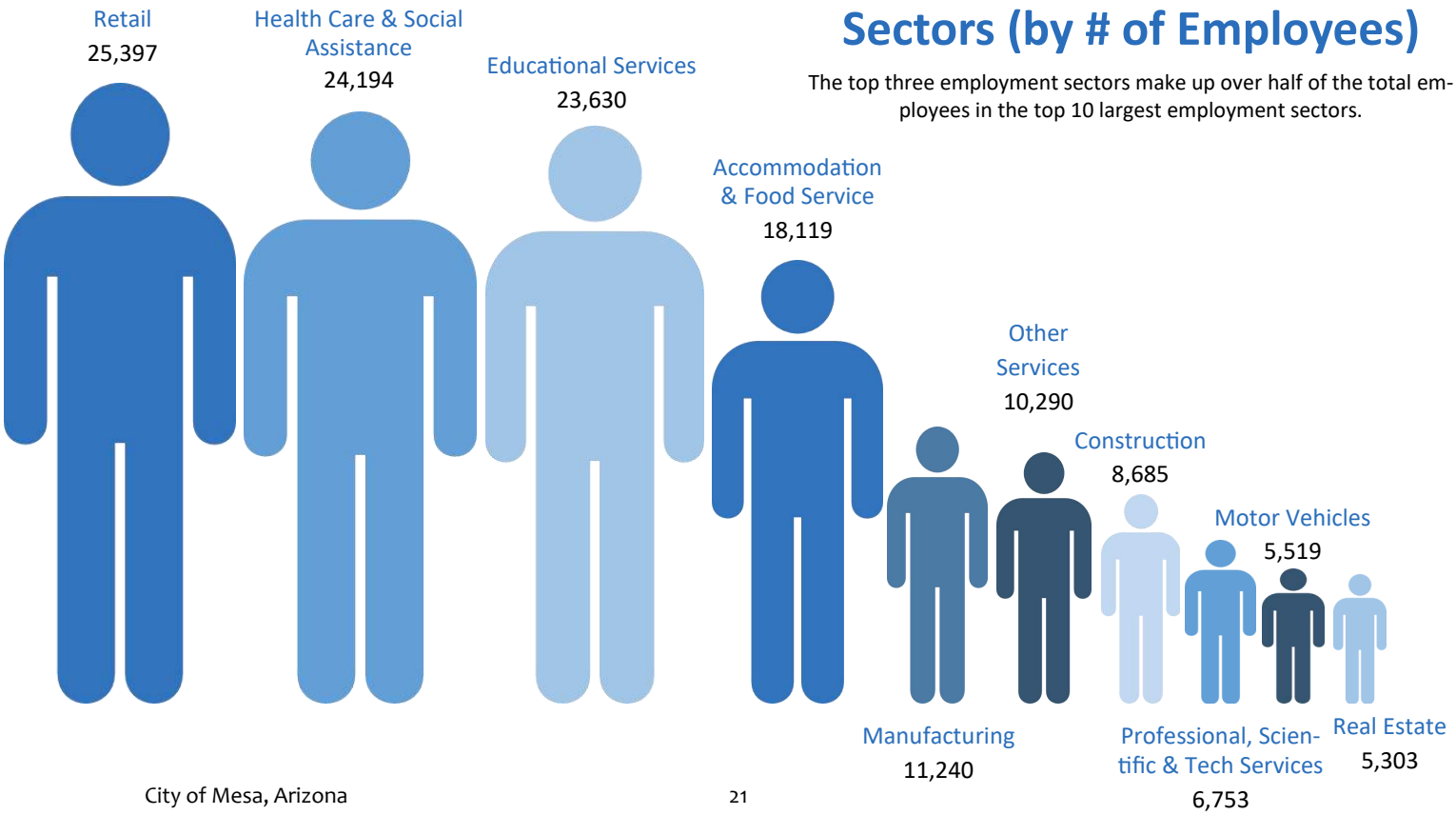
## Top 10 Mesa Employers

Employees at public sector employers, such as governments and school districts, make up about half of the total employees from the City's top 10 largest employers.

Figure 8

## Top 10 Largest Employment Sectors (by # of Employees)

The top three employment sectors make up over half of the total employees in the top 10 largest employment sectors.



# City of Mesa Community Profile

As of July 1, 2017 (Numbers collected on an annual basis)

**689**
Aircrafts

**289,801**
Annual Flights

**49,743**
Rescues or Emergencies

**1,153**
Total Fires

**420**
Sworn Firefighters– FTE's

**20**
Fire Stations

**4**
Library Facilities

**121,328**
Registered Borrowers

**3,072,731**
Materials in Circulation

**4**
Recreation Centers

**65**
Parks

**9**
Pools

**1,941**
Developed Park Acres

**28,227,774**
Water Sales (Thousands of Gallons)

**1,331**
Miles of Natural Gas Lines

**16,724**
Electric Bills

**1,778**
Miles of Wastewater Lines

**450**
Civilian Staff– FTE's

**8**
Police Stations & Sub-stations

**738**
Sworn Police– FTE's

**291,982**
Calls for Service

**118,489**
Refuse Collected (tons)

**18,320**
Green Waste Recyclables (tons)

**32,608**
Recyclables Collected (tons)

**410**
Miles of Storm Drains

**1,468**
Miles of Paved Roads

# Budget & Financial Summaries

Fiscal Year

## 2018-2019

City of Mesa, Arizona

## Introduction

The Budget & Financial Summaries section is divided into three subsections:

1. **The Total City Budget: A Closer Look:** provides a summary of the Fiscal Year 2018/19 Adopted Budget, budget process, funds that comprise the budget, and revenue and expenditure trends.

2. **Bonds and Debt Service:** provides a summary of the different bond types and their limits as well as information about the City's debt policy and service.

3. **Budget Requirements and Limitations:** provides an overview of budget requirements and limitations, City financial policies, and legal deadlines.

# Total City Budget: A Closer Look

## Fiscal Year 2018/19 Budget

This section provides a broad overview of the funds, resources, and expenditures that comprise the Fiscal Year (FY) 2018/19 Adopted Budget. Special attention is given to General Governmental Funds, as these funds support many of the core services on which Mesa residents depend, including public safety, libraries, and parks. Expenditure and revenue trends are highlighted to show the challenges and opportunities Mesa is facing.

Using historical information and considering the current economic climate, the Office of Management and Budget and City Manager's Office led the City's effort to develop and propose a comprehensive, balanced annual budget. This budget aligns with the Mayor and Council's Strategic Initiatives and continues the City's commitment to providing quality services to residents in a fiscally responsible manner.

The City Council held numerous meetings to review the proposed budget, to review presentations by various City departments outlining their challenges and achievements, and to provide direction on budget and financial issues before the budget was adopted.

**FY 18/19 Highlights**

Specific areas of emphasis in the FY 2018/19 budget are:

- *Public Safety* –
    - The City added 19 positions to FY 2017/18's approved Police Department budget, with five new sworn positions and 14 new civilian support positions.
    - The City has increased funding to the Mesa Fire and Medical Department (MFMD) to implement new staffing models to minimize response times.
    - Funding has been added to MFMD's budget to back-fill fire response units while employees complete necessary training.
    - Three new positions have been added in the Municipal Court to support court operations and collection efforts.
    - Funding is included for upgrades to the City's first responders radio communication network to ensure compatibility with similar radio networks.
- *Personnel* – Nearly three quarters of the City's operational costs in the General Fund are for the City personnel who provide services to Mesa residents and businesses. Recruiting and retaining skilled and talented employees is essential for the City to continue to provide high-quality services.
    - *"Step Pay" Increases* – Pay ranges for positions within the City operate with minimum and maximum amounts. Movement through the pay ranges are progressive, involving "steps", and are reviewed on an annual basis during an employee's performance review. Depending on funding availability, the City may grant step increases to eligible employees. The FY18/19 includes a 4% step increase.
    - *Market Rate Salary Adjustments* – The City surveyed other Phoenix metropolitan area cities to ensure employee salaries are competitive in the market. The pay ranges for job classes determined to be below the average in the marketplace are adjusted accordingly. For employees who were at the top of the previous salary range, this market salary adjustment will have an effect with an approved step increase.
- *Utility Rates* – Utility rates have been adjusted to ensure sufficient funding for operations and maintenance, as well as for debt service associated with large capital improvement projects. The utility rate increases adopted for FY 2018/19 are lower than was forecasted last year due to operational savings in the utilities.

Utility services are funded through the Enterprise Fund, which must maintain a minimum reserve balance of 8-10% according to the financial policies of the City.

- *Growth and Development* - Mesa is facing the challenges and opportunities associated with growth. Considering the sustained growth of the past few years, the City is converting previously temporary Development Services positions to full-time positions. To ensure the quality of existing neighborhoods, the City is adding four code enforcement officers and increasing funding for historic preservation. The City continues to invest in transit services, with an extension of light rialto Gilbert Road scheduled to open in May 2019 and the commissioning of transit studies with neighboring communities.
- *Data Driven Decision Making* – As a large organization, the City creates large amounts of data. The City leverages data to review processes and enhance decision making. The Fire and Medical Department is currently evaluating pilot programs that reconfigure units to enhance response flexibility. The City evaluates the cost to maintain existing vehicles versus the cost of replacing vehicles. The City uses staffing models to evaluate the needs for additional staff as demand grows for certain services. The FY 2018/19 budget includes two additional positions to support the City's data analytics efforts.
- *Infrastructure and Capital Investment* – The City is committed to providing the infrastructure necessary to serve residents and businesses and encourage further economic development. The Adopted Budget includes a capital improvement program of $327.9 million.

**The Budget Cycle**

For Mesa, the budget cycle is a continuous process that requires planning, maintenance, and review. Figure 1 outlines the steps in the budget cycle.

**Figure 1: The Budget Cycle**

*1. Forecast Revenues and Expenditures* - Prior to the start of the budget process, OMB prepares a preliminary multi-year forecast of revenues and expenditures. A comprehensive forecast process helps prepare for potential adverse events and circumstances. The forecast provides a framework that assists Mesa's elected officials and executive team in making decisions about the direction of the City. The forecast of revenues and expenditures is discussed further in the Revenue and Expenditure trends portion of this section.

*2. City Council Reviews Strategic Priorities and Establishes Budget Priorities* - An updated forecast is presented at a strategic planning workshop held with the City Council, City Manager, and the City's Executive team. The purpose of the workshop is to review the City's long-term strategic priorities, provide updates to Council on the status of the current fiscal year's initiatives, and receive direction from Council on priorities for the upcoming budget cycle.

*3. Base Budget Guidelines Established* - Based on forecasted City resources, departments are allocated a portion of those resources to fund their operations.

*4. Departments Prepare Operational Plans* - Departments develop annual operational plans that identify the planned work and the personnel, materials, and capital items needed to conduct that work for one year. The operational plan identifies who will do what and with what resources. These plans also identify a means to evaluate progress and achievement of desired outcomes. The plans are presented in the Department Operational Plans section of this document.

*5. Departments Submit Base Budget and Funding Requests* - A department allocates its base budget to core business processes based on the resources apportioned to the department each year. Departments submit requests for additional resources to the City Manager, through OMB. The requests can be for one-time or on-going budget increases. Based on available funding and Council priorities, the City Manager may recommend additional funding in base budgets.

*6. OMB/City Manager Review Department Budgets and Performance Plans* - OMB and the City Manager review the budget submissions to ensure that Council priorities are followed, legal regulations are adhered to, and City functions are properly supported. Budget submissions are reviewed for alignment with available resources.

*7. City Council Reviews Department Budgets and Significant Issues* - OMB provides preliminary budget information to the City Council through a combination of reports and presentations. The City Council receives additional information from departments as needed. The City Council provides direction on issues and projects included in the upcoming budget.

*8. City Manager Submits Budget to City Council* - Based on feedback received from the City Council, the City Manager submits a balanced budget to the City Council for consideration.

*9. City Council Establishes Tentative Budget* - Per State statute, the City Council tentatively adopts a budget. The tentative budget sets a legal ceiling or maximum dollar amount for the Final budget.

*10. City Council Seeks Public Input* - The City Council requests public input during one or more public hearings.

*11. City Council Adopts Final Budget* - The City Council may incorporate feedback and then adopts a Final budget.

*12. Departments Review Progress Toward Achieving Plan Desired* Outcomes - Departments review progress towards achieving desired outcomes. They evaluate the factors that enabled them to exceed performance targets

or what factors prevented them from achieving departmental goals. They decide on actions to build on success or to correct steps in the process to meet future goals.

**Final Budget**

On June 4, 2018, the City Council passed and adopted the City of Mesa budget for the fiscal year ending June 30, 2019, meeting the state requirement mandating the adoption of a balanced budget. The Adopted Budget is found in the Financial Schedules section of this book. Once the budget has been adopted, the City monitors revenues and spending through a variety of methods including budget to actual reports, "MesaStat" meetings reviewing performance and budget with City management, and budget amendments as needed.

## Fund Details

The City of Mesa uses funds to track revenues and expenses. A fund is a grouping of related accounts used to maintain control over resources that have been separated for specific activities or objectives. Funds are categorized by the restrictions on the revenues received in that fund and the type of services provided using those revenues. Figure 2 is the FY 2018/19 Adopted expenditure budget by fund in Figure 2. Note: Figure 2 does not include transfers between funds and includes the Quality of Life Fund in the Restricted Funds category.

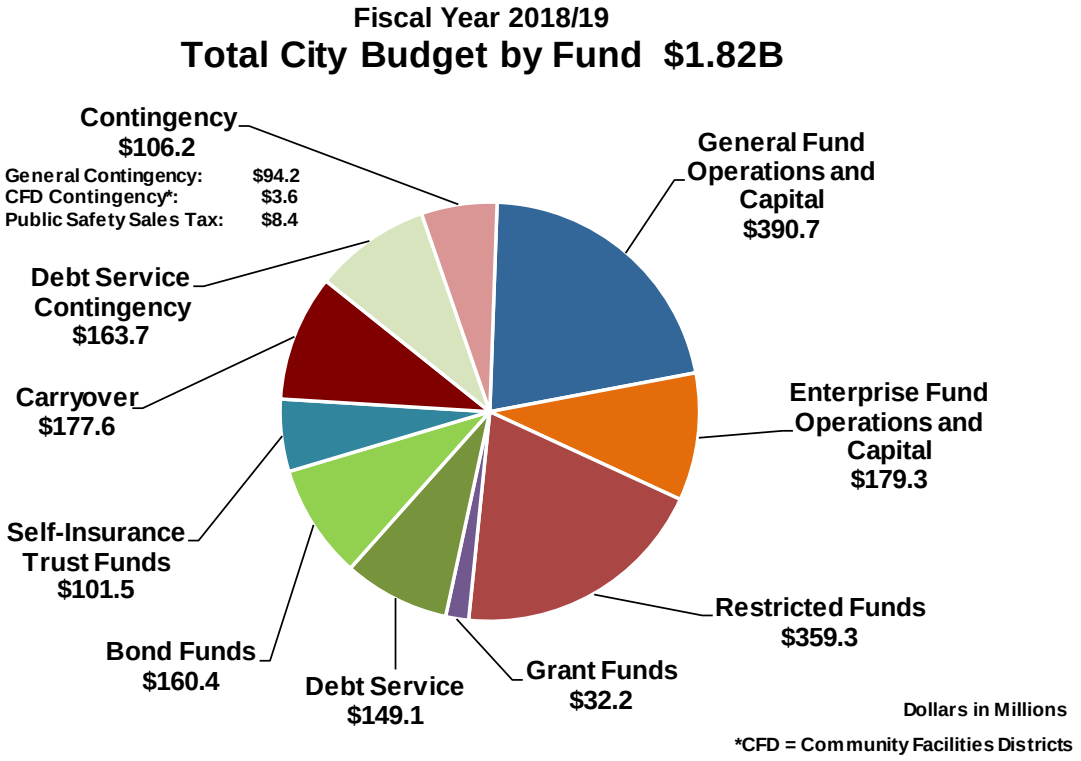



**Figure 2: Total City Budget by Fund**

### General Governmental Funds

The General Fund Budget contains resources and expenses that are discretionary in nature and can be allocated based on the needs and priorities of the City. The City of Mesa reports on the General Governmental Funds, which

combines the General Fund and the Quality of Life Fund. The funding for the Quality of Life Fund comes from a sales tax dedicated to public safety and arts and cultural programing.

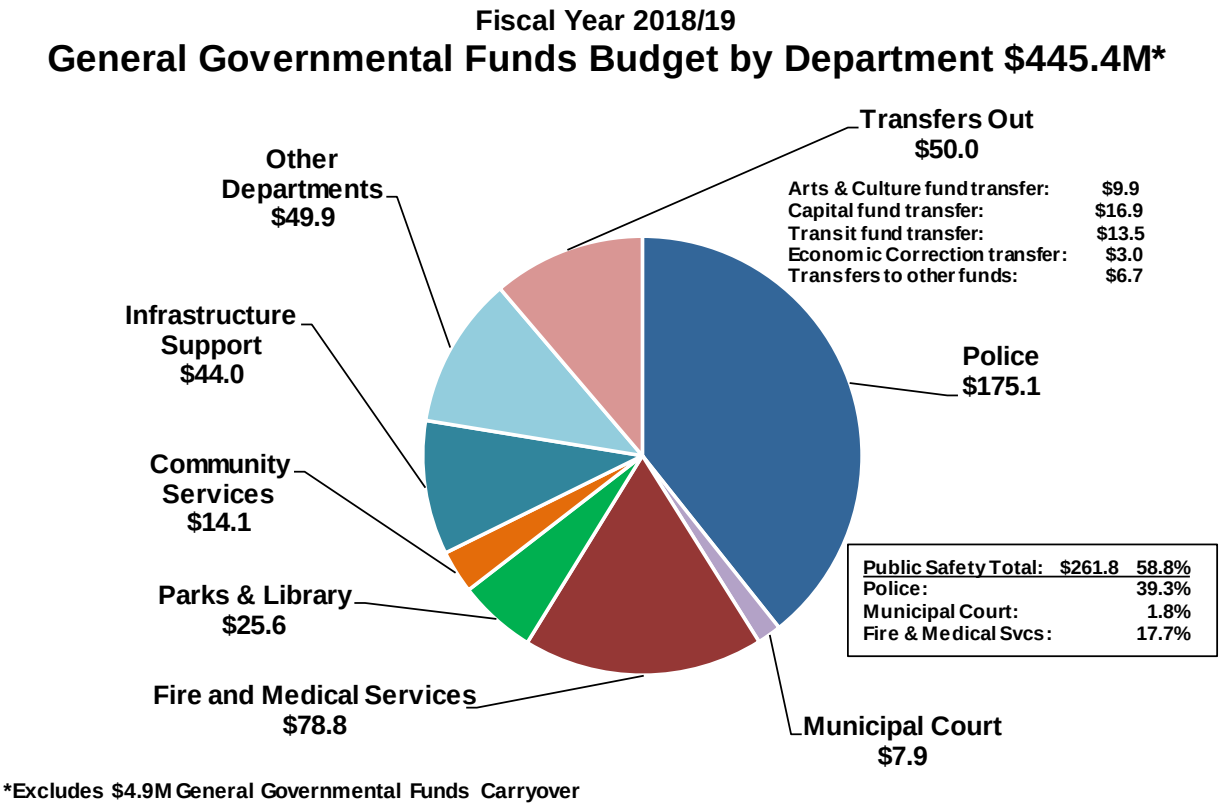



**Figure 3: Total General Governmental Funds by Department**

Figure 3 shows the breakdown of budgeted expenses by department in the General Governmental Fund. In the FY 2018/19 Adopted Budget, 58.8% of budget expenditures in the General Governmental Funds directly support public safety services (Police, Municipal Court, Fire and Medical). Additionally, a significant portion of the infrastructure support and other departments provide the services that ensure the effective and efficient delivery of public safety services. Included in the categories of infrastructure support and other departments are information technology, public safety communications, facilities maintenance, human resources, and purchasing. Parks and Library account for 5.7% of General Governmental Expenditures and Community Services account for 3.2% of General Governmental Expenditures. The General Governmental Fund also supports other funds in the City through fund transfers. Services supported through fund transfers include replacement of public safety vehicles, arts and culture programs, and transit services. For FY 18/19, the City set aside $3 million for a potential economic correction, $2 million for potential Public Safety Pension Retirement System (PSPRS) increases, and $2 million for future potential facilities projects.

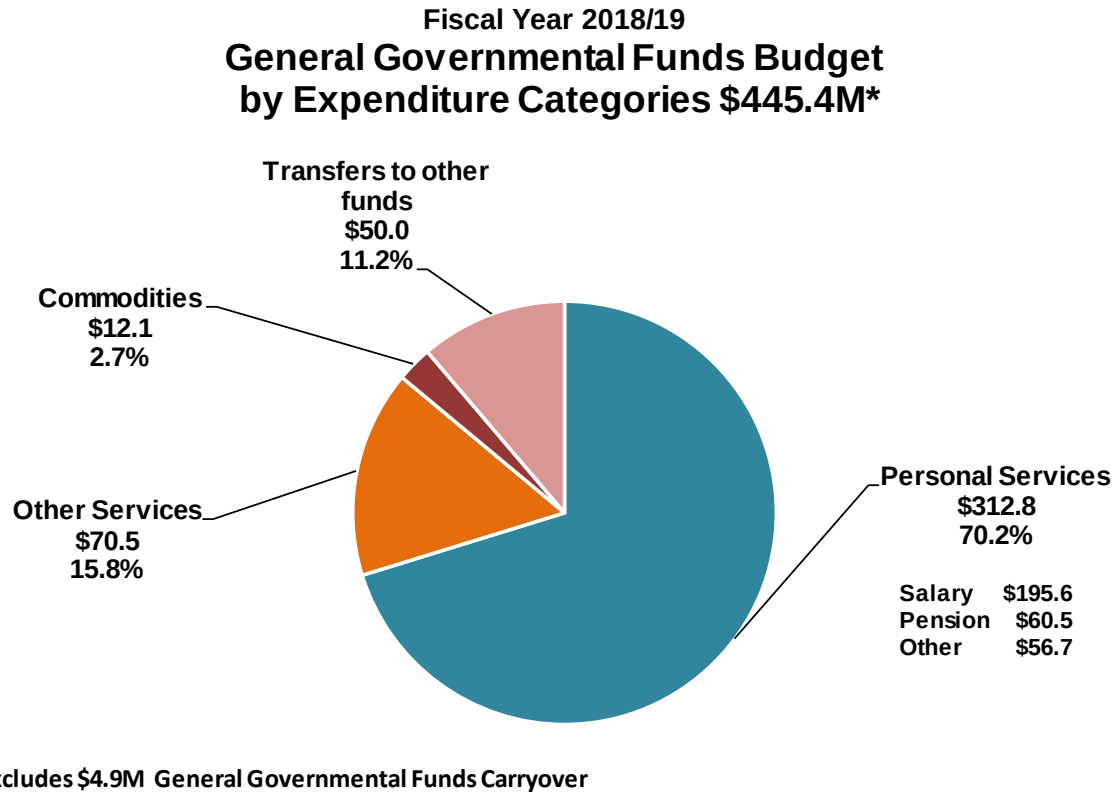



**Figure 4: General Governmental Funds by Expenditure Category**

Figure 4 shows the breakdown of the General Governmental Funds by expenditure category. Most of the expenditures in the General Governmental Funds are Personal Services. In FY 2018/19, 70.2% of the budgeted expenditures in the General Governmental Funds are allocated to pay the salaries and benefits of City staff. Personal Services costs grew in FY 2018/19 due to additional staff being added to public safety, market salary adjustments needed to remain competitive with other local governments, and step increases for employees that successfully passed their performance evaluation. Other Services in the General Governmental Funds FY 2018/19 budget increased due to the upgrade of the City's Enterprise Resource Planning (ERP) system.

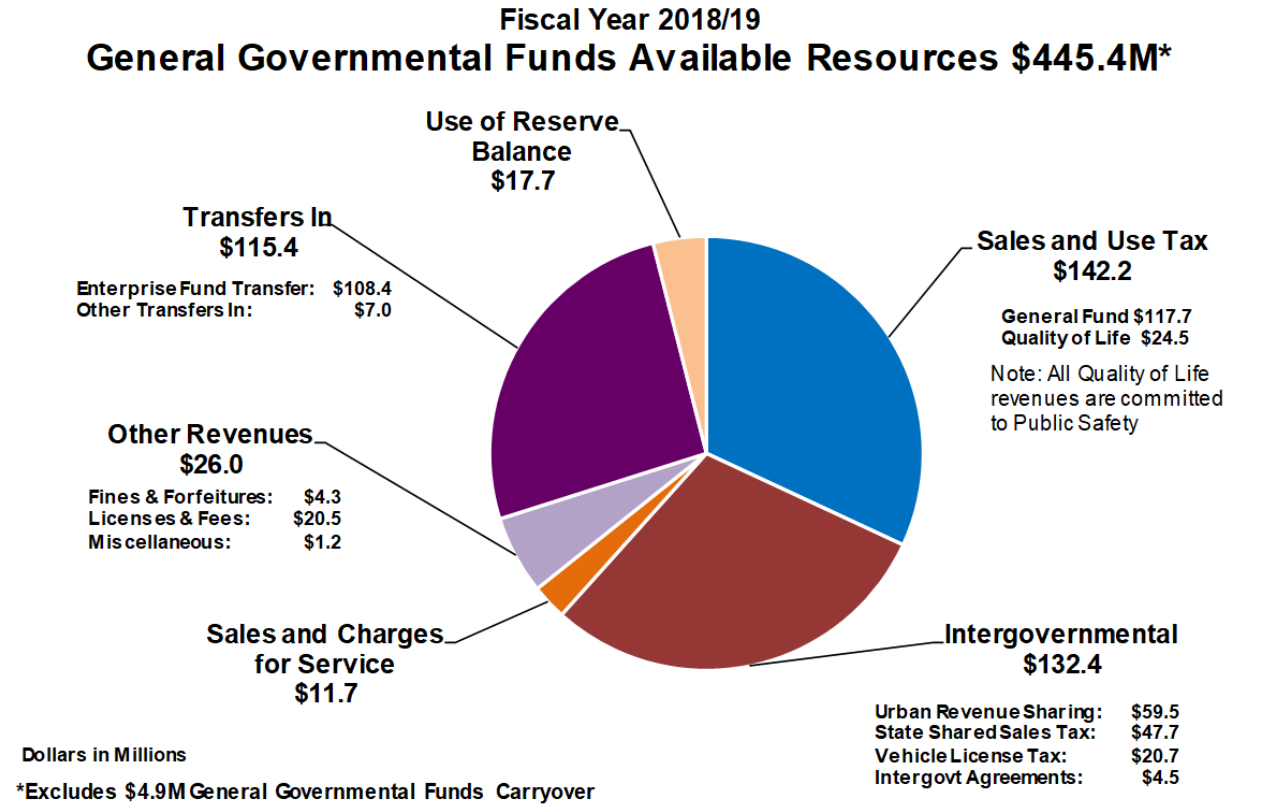



**Figure 5: General Governmental Funds Available Resources**

Figure 5 shows the breakdown of available resources in the General Governmental Funds. Revenues for the General Governmental Funds come from three primary sources: City Sales and Use Tax, State Shared Revenues, and a transfer from the Enterprise-Related Funds. Sales and Use Tax and Intergovernmental revenues are discussed further in the Revenue Trends Section. Sales and Use Tax and Intergovernmental revenues are dependent on local and national economic trends. As the economy improves, these revenues grow. If there is a downturn in the local or national economy, these revenues decrease. Over the past few years, the City has seen growth in sales and use tax and state shared revenues. This trend is forecasted to continue in FY 2018/19.

Another resource for the General Governmental Funds is a fund transfer from the Enterprise Fund. Mesa uses the transfer in lieu of a primary property tax. The total amount of the transfer is set by the City Council as part of the budget process.

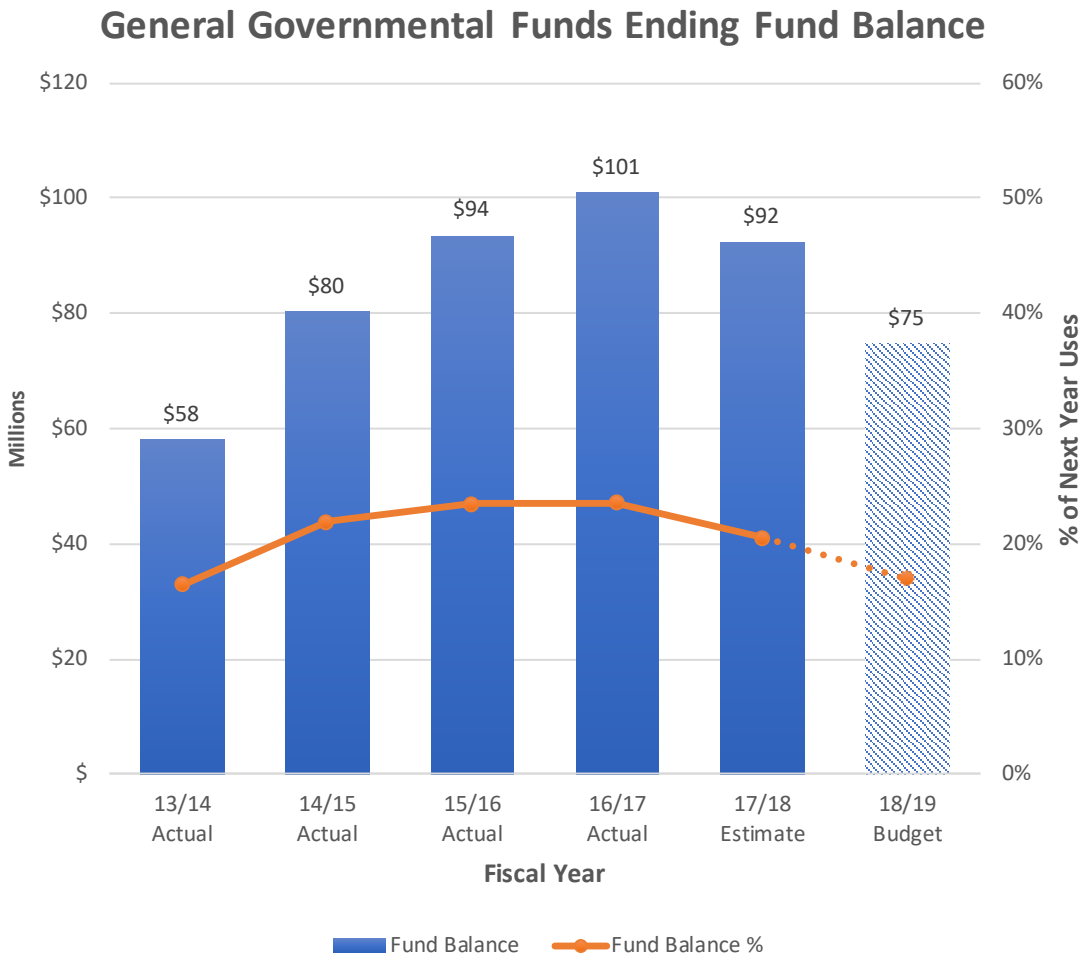



**Figure 6: General Governmental Funds Ending Fund Balance**

Figure 6 shows the ending fund balance and the fund balance as a percentage of the next year's uses for the General Governmental funds over the past five fiscal years and the projected ending fund balance for FY 2018/19. The financial policies of the City require a minimum fund balance of 8-10%. City fund balance has increased the past four years due to operational savings. In the FY 2018/19 budget, the General Governmental Funds have more expenses budgeted than revenues. The gap between budgeted expenses and revenues is partially due to carryover and one-time projects like the upgrade of the Enterprise Resource Planning system. This use of fund balance will be lessened if departments realize savings in their budgets or if actual revenues are higher than budgeted, as has occurred in previous fiscal years.

## Enterprise Fund

Enterprise funds are government owned-funds that sell goods and services to the general public. In principal, enterprise funds operate like a business, with revenues for a certain service covering most, if not all, the costs associated with providing that service. In Mesa, the Enterprise Fund consists of utility services the City provides (electric, natural gas, water, wastewater, solid waste and district cooling), the Dobson Rank Golf Course, the Mesa Convention Center, the Hohokam Stadium and the Cubs Spring Training Facility. The departments that operate in these funds are the utility departments (Energy Resources, Water Resources, and Environmental Management and

Sustainability) and the Parks, Recreation, and Community Facilities Department, which manages the convention center, municipal golf course, district cooling, and baseball spring training facilities. Other departments directly or indirectly allocate costs to the Enterprise Fund based on the support they provide to enterprise services.

Each enterprise is operated as a separate business center. For the utilities, rate schedules are adjusted annually in a manner consistent with costs of capital and the fixed and variable costs of operation and maintenance within each utility. The Enterprise Fund is managed to maintain an ending reserve balance of at least 8-10% of the following year's estimated expenditures. The reserve balance allows for the smoothing of rate adjustments. This smoothing avoids large rate increases and minimizes the impact to customers in any single year.

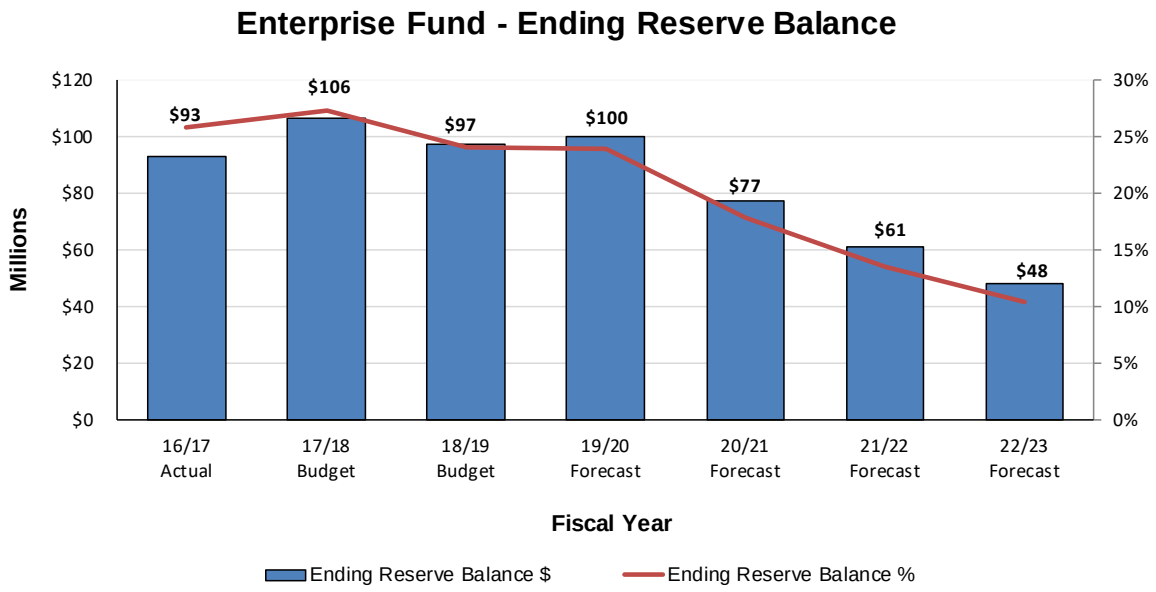



**Figure 7: Enterprise Fund – Ending Reserve Balance**

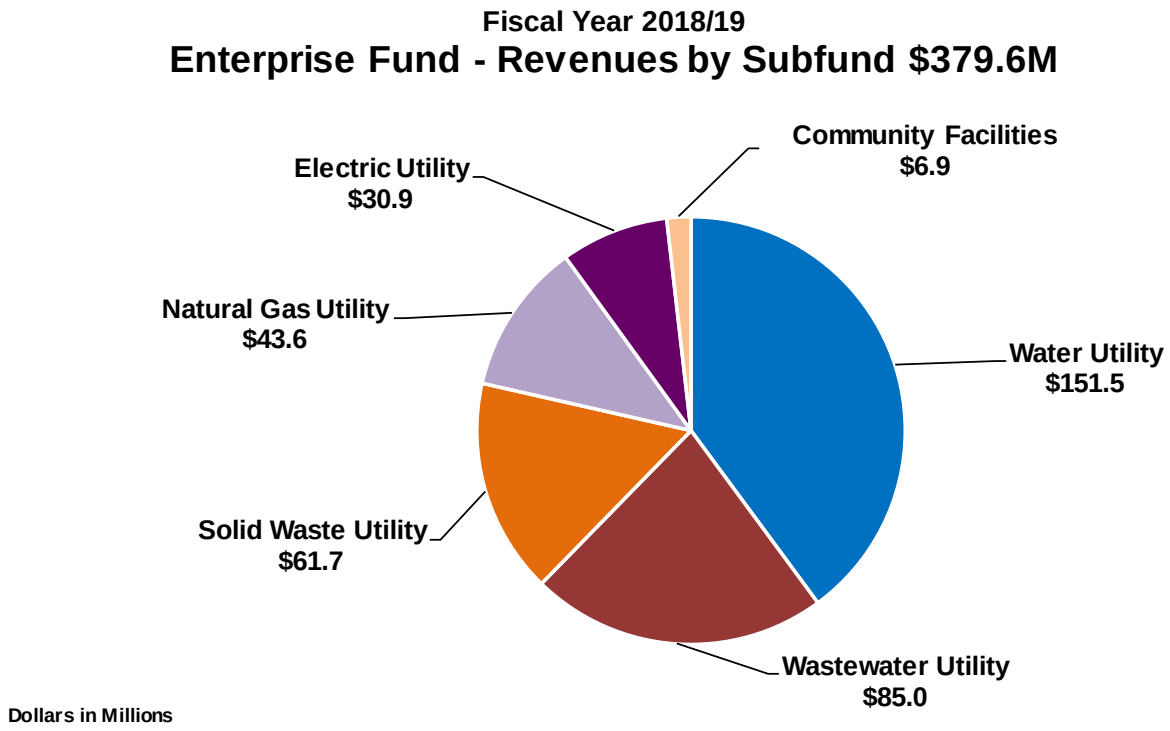



**Figure 8: Enterprise Fund - Revenues by Enterprise Area**

Most of the revenue in the Enterprise Fund are from utility rates paid by Mesa residents and businesses. As part of the budget process, Mesa forecasts utility revenues and proposes adjustments as necessary to ensure an adequate reserve balance. In the FY 2018/19 Adopted Budget, the water, wastewater, solid waste, natural gas, and electric utilities are projected to generate over 98% of the revenues for the Enterprise Fund. The remaining revenue is generated by community facilities maintained by the City and the small district cooling utility located in Downtown Mesa. Utility revenues are discussed in further detail in the Revenue Trends Section. Figure 8 shows the breakdown of revenues by enterprise area.

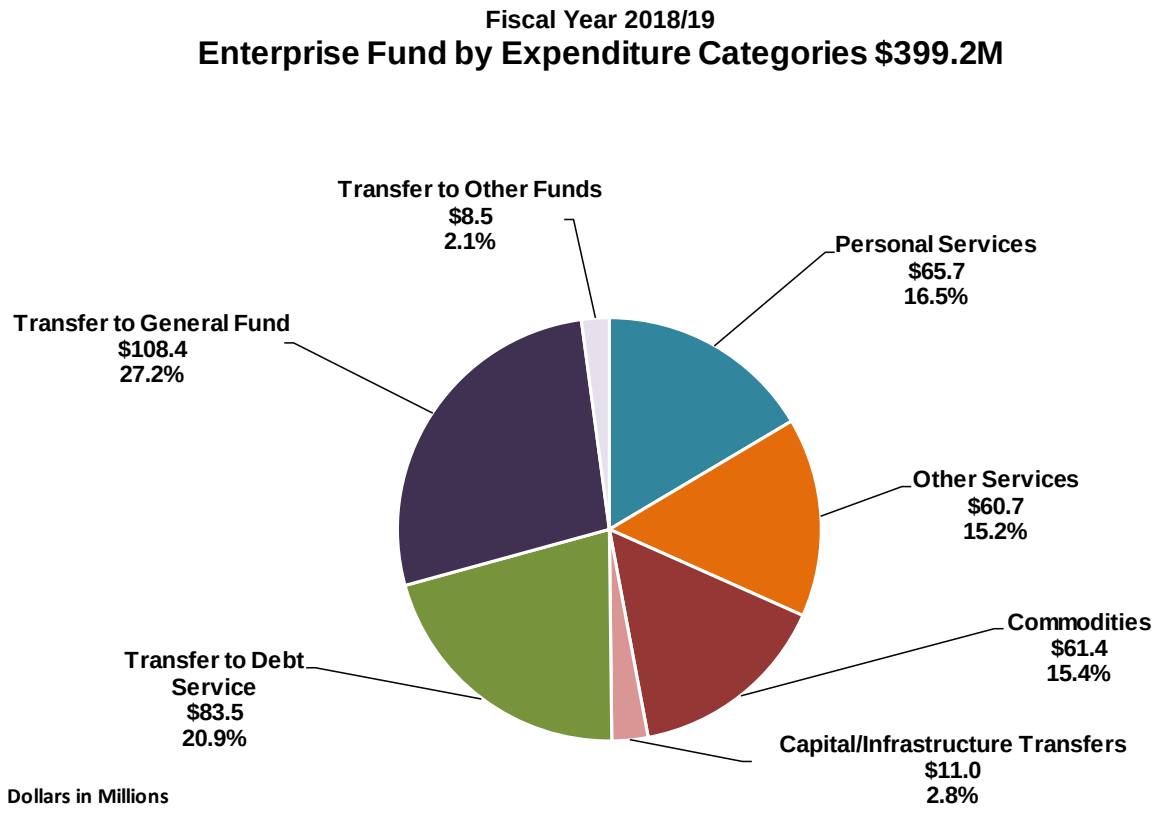



**Figure 9: Enterprise Fund by Expenditure Categories**

Figure 9 shows the FY 2018/19 Adopted Budget for the Enterprise Fund by expenditure category. Compared to the General Governmental Funds, there is a wider diversity of expenses in the Enterprise Fund. Each utility has unique expenditure pressures. The water utility is sensitive to increases in the cost to purchase water from the Central Arizona Project (CAP) and the cost of electricity and chemicals necessary to treat water. The wastewater utility is sensitive to the cost of electricity and chemicals necessary to treat wastewater and the costs from the City's participation in joint ventures with other local municipalities. The solid waste Utility is sensitive to disposal, fuel and other vehicle-related costs. The electric and natural gas utilities are sensitive to the costs to purchase electricity and natural gas on the open market. Each of these variables are individually forecasted in the City's long-range forecast.

Maintaining and improving the utility capital and infrastructure is essential to providing high-quality, reliable service to Mesa residents and businesses. Mesa continuously invests in capital and infrastructure to support these utility services. Many of the capital improvements necessary to ensure reliable service and to adequately serve new customers are funded with revenue bonds, which are backed by utility revenues. The Enterprise Fund transfers to the Utility Debt Service funds to pay for this debt. Current and future bond issuances and the associated debt service are included in the City's long-range forecast. Utility systems revenue debt service is covered in more detail in the Bonds and Debt Service section.

Another significant use of the Enterprise Fund is a fund transfer to the General Fund. The City of Mesa does not levy a primary property tax. This transfer supports public safety and other general fund services. The total amount

of the transfer is set by the City Council as part of the budget process. The amount is usually adjusted annually to follow the Consumer Price Index (CPI).

## Restricted Funds

For budgeting purposes, restricted funds are legally or administratively restricted to be used for a specific purpose as defined by federal, state or local governments.

### *Transportation-Related Restricted Funds*

Transportation funds come from two revenue sources. The first source is the State of Arizona, which collects fuel tax and distributes a portion to incorporated cities and towns in the form of Highway User Revenue Funds (HURF). As one of the three Arizona cities with a population greater than 300,000, Mesa also receives an additional allocation of the fuel tax revenues, referred to as HURF 3%. The second source is a portion of Mesa's sales tax, set at 0.3%, which is dedicated to transportation. This portion of sales tax is referred to as Local Street Sales Tax (LSST).

HURF and LSST are managed together, as both funds are restricted to street-related expenditures. During the Great Recession, the State of Arizona diverted a portion of HURF revenues originally designated for cities and towns. Much of the State diversion of HURF revenues from cities has been restored, but in recent years additional funding was only received as one-time revenues still short of original levels. As part of the FY 2018/19 Adopted Budget, the State of Arizona partially restored ongoing HURF revenue to municipalities. For Mesa, this allocation is estimated to be approximately $2.5 million.

Expenses in the Transportation-Related Restricted Funds include both on-going street maintenance and one-time street improvements. In the FY 2018/19 Adopted Budget, $116 million in uses and $71 million in sources are budgeted in Transportation-Related Restricted Funds. Mesa has a projected beginning reserve balance of $54 million in FY 2018/19 in these funds and is planning to use existing fund balance to cover the additional expenditures.

### *Falcon Field Airport Fund*

The Falcon Field Airport Fund operates similarly to an Enterprise Fund, with charges for sales and charges for service and intergovernmental revenues covering the expenditures related to the operation of the airport. The Falcon Field Airport Fund is managed separately from other funds due to restrictions on airport funding. Although Falcon Field revenue cannot be used to support other Mesa governmental operations, Falcon Field indirectly benefits the City by allowing customers from around the country to connect to businesses in Mesa.

The FY 2018/19 proposed operational budget of $3.6 million is $225,000 higher than the previous year's budget. Included in the Capital Improvement Plan for Falcon Field Airport are improvements to the historic zone within the airport. The projected year-end fund balance for the Falcon Field Airport Fund is $5.0 million.

### *Environmental Compliance Fee Fund*

The Environmental Compliance Fee is a monthly fee applied to utility accounts to meet the projected costs of Federal and State environmental mandates. Neither the Federal nor the State government provides funding for these environmental mandates.

The current $7.32 monthly Environmental Compliance Fee is anticipated to generate $16 million in revenue in FY 2018/19. The fee funds the City's environmental activities such as air quality, storm water quality, hazardous waste management, and asbestos management. Budgeted ongoing operational expenses are $16.4 million. Savings

experienced each year are accumulated and applied to one-time expenditure needs. In FY18/19, the Environmental Compliance Fee Fund will fund one-time expenses related to new Household Hazardous Waste facility.

### *Economic Investment Fund*

The Economic Investment Fund is used to pursue a variety of Healthcare, Education, Aerospace, Tourism/Technology (HEAT) and other dynamic, citywide economic development opportunities. It is used to seek entrepreneurial solutions, business and industry partnerships, and to deliver new jobs to propel Mesa's economic growth, prosperity, and innovative spirit forward in the global marketplace. The Economic Investment Fund is subsidized by the Enterprise-Related funds. In the FY 2018/19 Adopted Budget, the subsidy is projected at $8.5 million.

### *Arts and Culture Fund*

The Arts and Culture Department manages the Mesa Arts Center, the i.d.e.a. Museum, and the Museum of Natural History. The City tracks the operational expenses and revenues related to the operation of the venues in the Arts and Culture Fund. Additionally, to ensure the City maintains high quality cultural amenities, this fund is subsidized by the General Fund. The General Fund contribution is set at a fixed amount each fiscal year and transferred to the fund. The amount of the General Fund contribution is $9.4 million in FY 2018/19. See Arts & Culture's section in the Department Operational Plan for details on expenses in this fund.

### *Transit Fund*

The City contracts with Valley Metro to provide fixed bus route, paratransit, and light rail services. The expenditures and revenues associated with operating these services are tracked in the Transit Fund. Certain revenues the City receives for mass transit programs are restricted, like the City's portion of the Arizona Lottery Fund (ALF) revenue. The General Fund contributes to this fund. The amount of the General Fund contribution in the FY 2018/19 Adopted Budget is $13.5 million.

The FY 2018/19 Adopted Budget is $1.5M higher than the FY 2017/18 Adopted Budget due to the beginning of operations and maintenance for the Gilbert Road light rail extension as well as a second year of funding for the Fiesta District Alternatives Analysis and the Tempe/Mesa Streetcar System Study.

### *Joint Venture Funds*

To leverage economies of scale for certain services, local governments establish intergovernmental agreements to jointly deliver services. These agreements between local governments are known as joint ventures. The City currently participates in five joint ventures. The Greenfield Water Reclamation Plant (GWRP) and TOPAZ Regional Wireless Cooperative (TRWC) are managed by the City of Mesa, while the Sub-Regional Operating Group (SROG), the Val Vista Water Treatment Plant, and Valley Metro are managed externally. GWRP and TRWC are managed in respective funds, and the expenses in those funds are balanced with contributions from member governments, including the City of Mesa.

### *Impact Fee Funds*

Impact fees are collected from new developments to help pay for the capital and infrastructure that was built previously to service the development. In accordance with state statute, Mesa currently charges five impact fees on new developments: Police, Fire, Storm Sewer, Water and Wastewater. The revenue from these impact fees are tracked in individual funds and support the debt service associated with certain previously completed capital improvement projects that serviced growing areas in Mesa. When enough impact fee revenue is collected to cover the eligible debt service, the fee is discontinued. In the FY 2018/19 Adopted Budget, the City budgeted $19.1 million in impact fee revenue.

### *Trust Funds*

The City of Mesa uses trust funds to self-insure for areas of liability. The trust funds track revenues and expenses related to employee health benefits, worker's compensation claims, and public property and liability legal claims.

#### Employee Benefit Trust Fund

The Employee Benefit Trust (EBT) Fund is used to fund employee health benefits and other employee benefit programs that the City sponsors. The EBT is funded through medical and dental premiums that are paid partially by the employee and partially by the City. A fund balance is maintained in the fund to cover large increases in claims and smooth contribution increases for employees and the City. In FY 17/18, expenditures are estimated at $85.3 million, including $71.9 million for medical insurance and claims. Contributions are estimated at $83.5 million, consisting of $63.1 million from the City and $20.4 million from employees and retirees. Although the City takes advantage of cost containment opportunities, annual medical costs are increasing by approximately 7.0% year-over-year resulting in an increased employee and City contribution for six months of FY18/19.

The total EBT budget for FY 2018/19 is $88.1 million with revenues budgeted at $88.4 million. There is an anticipated EBT fund utilization of $300,000.

#### Worker's Compensation Fund

The Worker's Compensation Fund is used to fund claims and insurance premiums related to employee work-related injuries. FY 2017/18 total estimated expenses are $4.8 million, including $3.5 million in insurance premiums and claims. Total budgeted expenses for FY 2018/19 are $6.0 million. The City's Worker's Compensation fund balance policy is to plan enough revenue (from the General Fund) to equal the estimated total annual cost estimate for the following year. FY 2018/19 estimated revenue is $3.3 million and estimated fund utilization is $2.7 million.

#### Property and Public Liability Fund (PPL)

The Property and Public Liability (PPL) Fund is used to pay claims related to lawsuits against the City. The value of claims paid vary significantly by year. The length of time from the submission of a claim to its final resolution can take years, which causes fluctuations in annual cost. The estimated expenditures for FY 2017/18 are $6.1 million. Budgeted expenses in FY 2018/19 are $7.5 million. The fund balance policy for the PPL fund is to maintain a fund balance of $10.0 million. The City makes quarterly transfers into the PLL fund to bring the fund balance to $10.0 million.

### *Grant Funds*

The City pursues grants to fund capital projects, implement or enhance programs, and fund the acquisition of new equipment. While the application for grant funding requires preparation time by City staff as well as subsequent tracking of grant expenditures, grant awards provide the City with the means to fund services that would not otherwise be funded in the City's budget. Not all grants applied for are awarded to the City. The City includes grants currently being applied for in the Adopted Budget to allow for budget capacity.

As part of the FY 2018/19 Adopted Budget, the City budgeted a total of $50 million in total grants. The largest portion of grant revenue supports the City's affordable housing programs. The Police and Fire & Medical Departments also receive a significant amount of grant revenue, supporting programs and the purchase of equipment that the City may not be able to fund otherwise. Grants also fund numerous capital improvements in the City, including improvements at Falcon Field Airport and the Light Rail extension to Gilbert Road.

### *Bond and Debt Service Funds*

The City issues debt, in the form of bonds, to provide the resources necessary to complete certain capital improvements. The bond resources, and the expenses associated with completing capital improvements occur in the Bond Funds. The repayment of the debt associated with the bonds occurs in the Debt Service Funds. Bonds and debt are discussed further in the Bonds and Debt Service section.

*Carryover Funds and Contingency Funds*

Carryovers funds are to pay for items that were budgeted in one fiscal year but are not received until the next fiscal year. For example, if Solid Waste purchases a new garbage truck that does not arrive until the next fiscal year, funding would be carried over from the current fiscal year to the next to pay for the vehicle when it arrives. Contingency funds are included in the budget for unexpected events or other unforeseen needs that arise during the fiscal year. Examples include natural disasters, new unfunded mandates, or the receipt of unanticipated grant funding.

## Fund Balance

Fund balance is the net of assets and liabilities in a particular fund. Maintaining adequate fund balance mitigates current and future risks, such as a revenue shortfall or unanticipated expenditures. Beginning fund balance shows the position of a fund at the beginning of the fiscal year. Ending fund balance is calculated by taking the beginning fund balance and adding the net sources and uses of that fund in a given fiscal year. The ending fund balance for one fiscal year is the beginning fund balance for the next fiscal year. City fund balance is made up of both restricted and unrestricted resources. Figure 10 summarizes the estimated FY 2018/19 ending fund balance of the General Governmental and Enterprise Funds.

**Summary of Changes in Fund Balance for General Governmental and Enterprise Funds FY 2018/19**

| Fund | Projected Beginning Fund Balance | + | Projected Sources | + | Net Fund Transfers | - | Budgeted Expenditures | = | Projected Ending Fund Balance |
|---|---|---|---|---|---|---|---|---|---|
| General Governmental | $92,323,000 | | $312,268,960 | | $120,265,204 | | $450,251,402 | | $74,605,762 |
| Enterprise | $106,318,737 | | $379,630,388 | | ($211,182,040) | | $177,869,772 | | $96,897,313 |
| Total | $198,641,737 | | $691,899,348 | | ($90,916,836) | | $628,121,174 | | $171,503,075 |

**Figure 10: General Governmental and Enterprise Fund Balance**

# Revenues & Expenditures

## Revenue Trends

The City must have enough revenues and other resources to cover all the budgeted expenses. The three main sources of revenues are taxes, intergovernmental revenues, and sales and charges for service. These three categories constitute over 50% of the resources budgeted in FY 2018/19. Other resources available to the City are bond proceeds and use of reserve balance, which are not revenues, since they are not a source of income.

Some City resources are restricted and can only be used for certain types of expenditures. For example, secondary property tax can only be used for general obligation debt, and new bond proceeds can only fund capital improvements. Other resources or portions of resources are not restricted; they are available for general

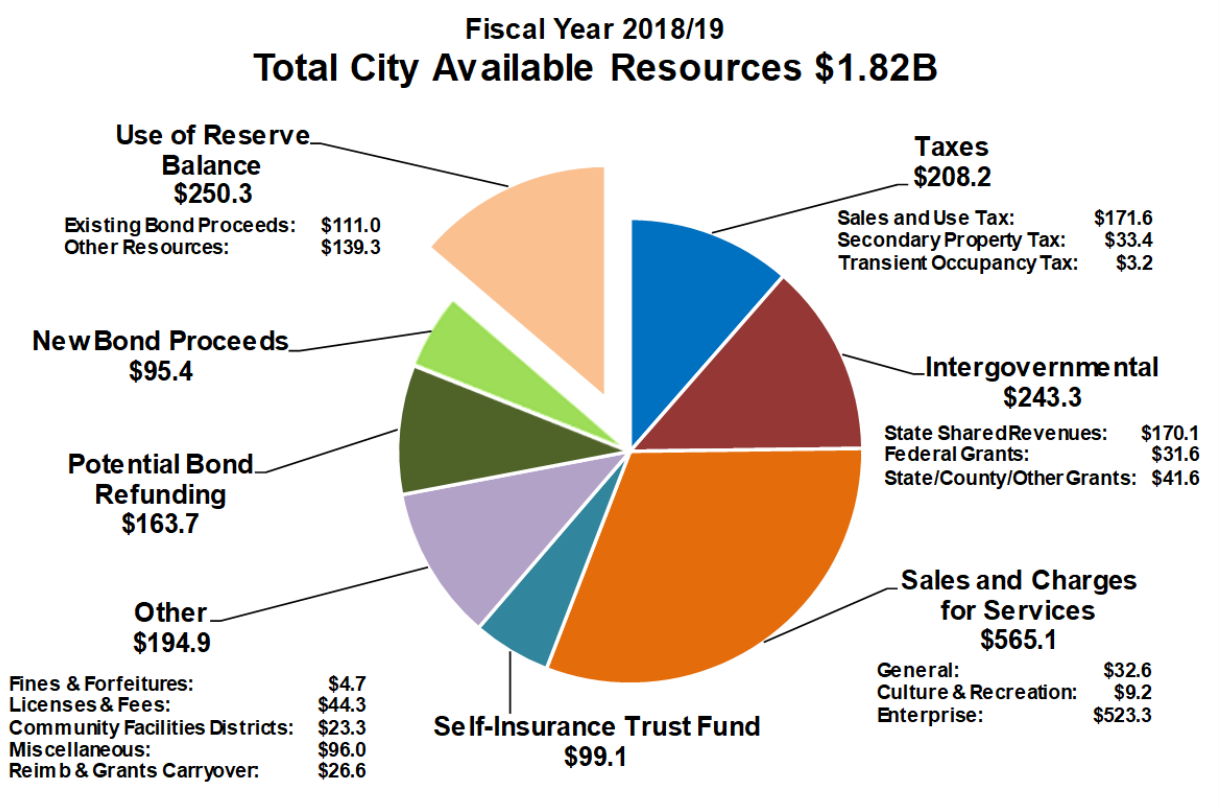



**Figure 11: Total City Available Resources**

## Taxes

### *Sales and Use Tax*

Arizona's cities and towns have authority granted by the State to establish certain taxes for revenue purposes. The local transaction privilege tax, also known as sales tax, is one such means for funding municipal services. The City of Mesa's current local sales tax rate is 1.75% and consists of three parts: the City General Fund sales tax portion of 1.20%; the City Quality of Life Sales Tax portion of 0.25%, (which together make up the tax portion of the General Governmental revenues); and the Local Street Sales Tax portion of 0.30%, which is restricted for use only on local transportation needs.

## Sales Tax Rate Allocation

Figure 12 shows the allocation of the sales tax rate by percent. When combined with the State and County sales tax rates, the total sales tax rate Mesa businesses pay is 8.05%. With a transaction privilege (sales) tax of 8.05%, when a person buys $100 worth of taxable items, the vendor is responsible for remitting $8.05 to the taxing entity (City, County, State). Of that $8.05, $1.75 goes to maintain City services; $1.45 supports police, fire, parks, libraries, arts and culture, and other business operations, and the remaining $0.30 goes toward maintaining and repairing City streets. Mesa does not have a local sales tax on groceries.

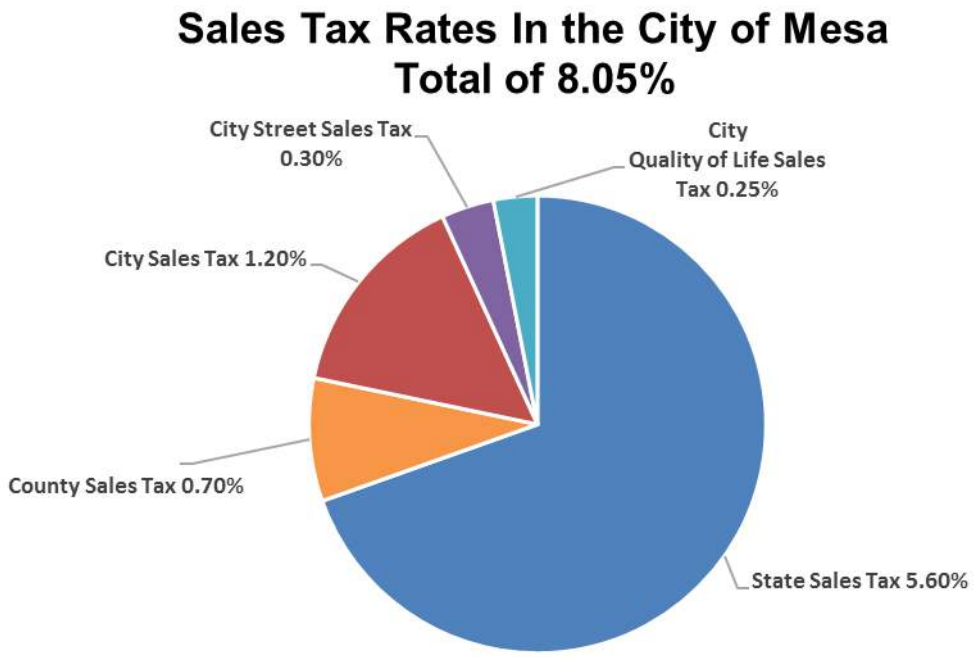



**Figure 12: Sales Tax Rates in the City of Mesa**

Mesa also receives a portion of the sales tax collected by the State. The sharing of state sales tax is discussed in the Intergovernmental Resources section of this document. Use tax is levied on items acquired from a retailer and stored or used within the City that have not been charged Transaction Privilege Tax at least equal to the Mesa tax rate of 1.75%.

## Sales and Use Tax Trends

Sales and use tax are important sources for the City's General Fund, Quality of Life Fund, and Local Street Sales Tax Fund. Trends in the economy significantly impact sales and use tax collections. Sales and use tax revenue have grown the past few years, as the economy has continued to expand in recent years. Figure 13 shows the trends in local sales and use tax revenue over the past ten years.

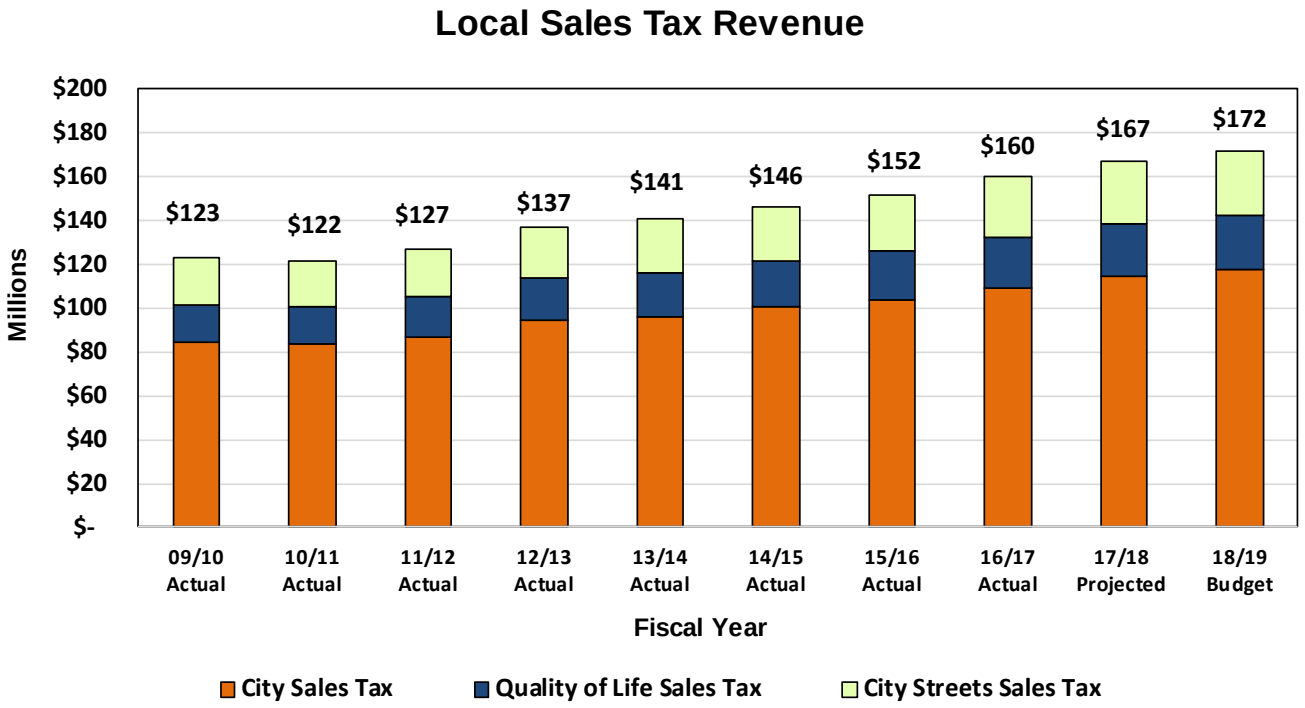



**Figure 13: Local Sales Tax Revenue**

At the start of budget process, sales and use taxes are forecasted. State law requires the City adopt a balanced budget and the amount of revenue the City collects determines the amount of expenses the City budgets. Sales and use tax is cyclical and the amount the City collects is based on the conditions in the local and national economy. Forecasting sales and use tax allows the City to determine a reasonable amount to budget while maintaining adequate reserves and ensuring the budget is balanced. Additionally, forecasting sales tax long term allows the City to plan expenditures based on trends in sales tax revenues, ensuring financial stability. The sales and use tax revenues budgeted in the FY 2018/19 Adopted Budget are based on previous year actuals and trends in the local, state, and national economy.

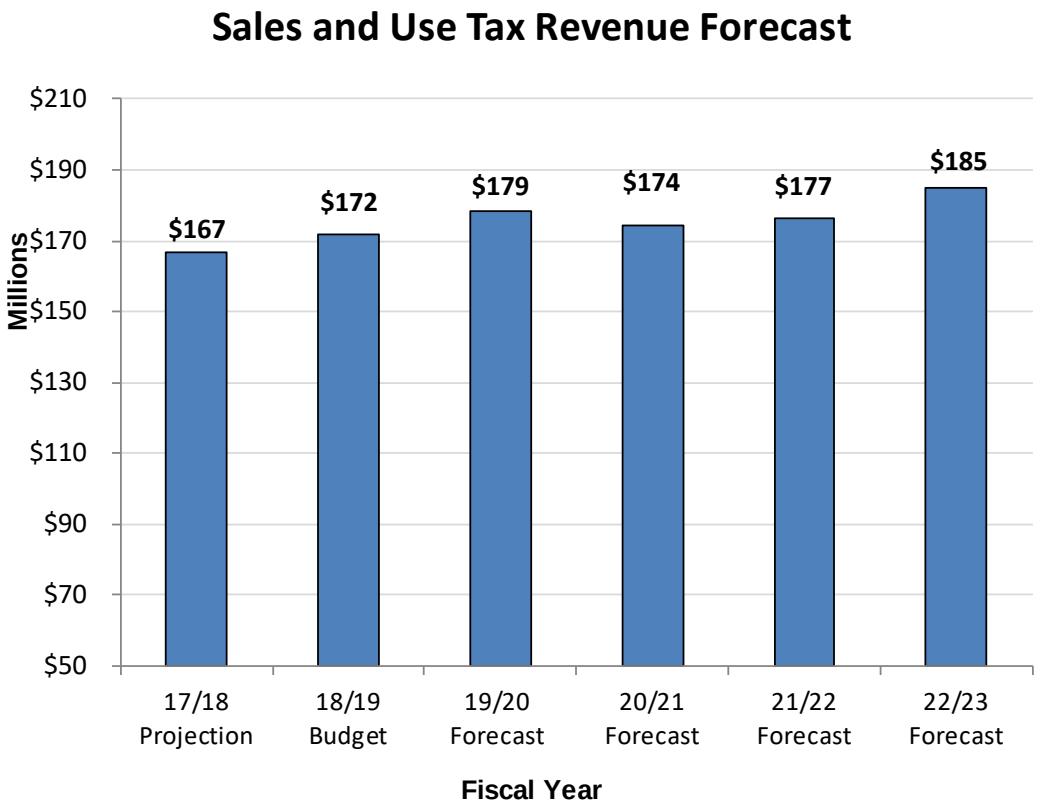



**Figure 14: Sales and Use Tax Forecast**

Figure 14 shows the sales and use tax estimate and the forecast for the next five years, which was the basis for the FY 2018/19 Adopted Budget. Mesa partners with the University of Arizona to access forecast data on several economic indicators. The City uses this data to correlate the sales and use tax forecast with larger economic trends related to personal income, employment, retail sales, population growth, and new home construction. Based on the length of the recovery from the Great Recession, the City is anticipating an economic correction to occur in FY 2020/21. This forecast informed the budget process and enhancements to services that were considered and approved based on their long-term fiscal sustainability. The City is conservative in forecasting to ensure that expenses do not grow at an unsustainable.

### *Property Tax*

State law (A.R.S. §42-17151(A)) allows a municipality to levy a property tax. There are two types of property tax in the State of Arizona, primary and secondary.

Primary property tax can be used for any general City operations. Since 1946, the City of Mesa has not levied a primary property tax. As established at that time, the City uses utility rate revenue to fund some City operations, including but not limited to services such as police, fire, and municipal court.

A secondary property tax may be levied for payment of principal and interest from debt associated with General Obligation bonds. Therefore, the City's secondary property tax is restricted to that use. Property valuations are known in advance, so the amount of revenue raised by the secondary property tax levy is also known. The City Council sets the secondary property tax levy and associated rate annually. The FY 2018/19 secondary property tax rate is $1.0201 per $100 of net assessed value with a corresponding levy of $33.4 million.

Further information is outlined in the Bonds and Debt Service section of this document.

### *Transient Occupancy Tax*

State law (A.R.S. §42-6002) allows a municipality to levy a Transient Occupancy Tax, also known as bed tax, on hotel/motel stays. The current Transient Occupancy Tax is assessed at a rate of 5.0%. Transient Occupancy Tax is a restricted revenue source and is dedicated to programs that encourage additional tourism: the Visit Mesa program, capital improvements at the convention center and Hohokam Stadium, and spring training facility construction and renovation projects.

## Intergovernmental Resources

Most of the intergovernmental revenues Mesa receives come in the form of state shared revenues, which the State of Arizona is obligated by state statute to distribute to local governments. Mesa also receives a significant amount of grant revenues, from the federal, state, and county governments.

### *State Shared Revenues*

State shared revenues are collected by the State of Arizona on behalf of local governments and distributed to cities and towns based on population and formulas in state statute. In Arizona, the state distributes a portion of state income tax collections (urban revenue sharing), state transaction privilege tax (state shared sales tax), state gasoline tax (Highway User Revenue Fund (HURF)), Vehicle License Tax (VLT), and state lottery funds (Arizona Lottery Funds (ALF)) to incorporated cities and towns. HURF revenues are restricted to transportation expenditures and ALF revenues are restricted to transit services. The remaining state shared revenues are not restricted in use.

### State Shared Revenue Trends

State shared revenues tend to follow broader trends in the economy. Urban revenue sharing, which is the largest revenue received from the State, is based on personal and corporate income tax collections. There is a two-year lag between when the income is reported and the receipt of revenues by the City. Therefore, the amount for FY 2018/19 is known. For other state shared revenues, the distribution Mesa receives is based on the monthly collections by the State and the monthly distribution Mesa receives reflects the broader economic conditions.

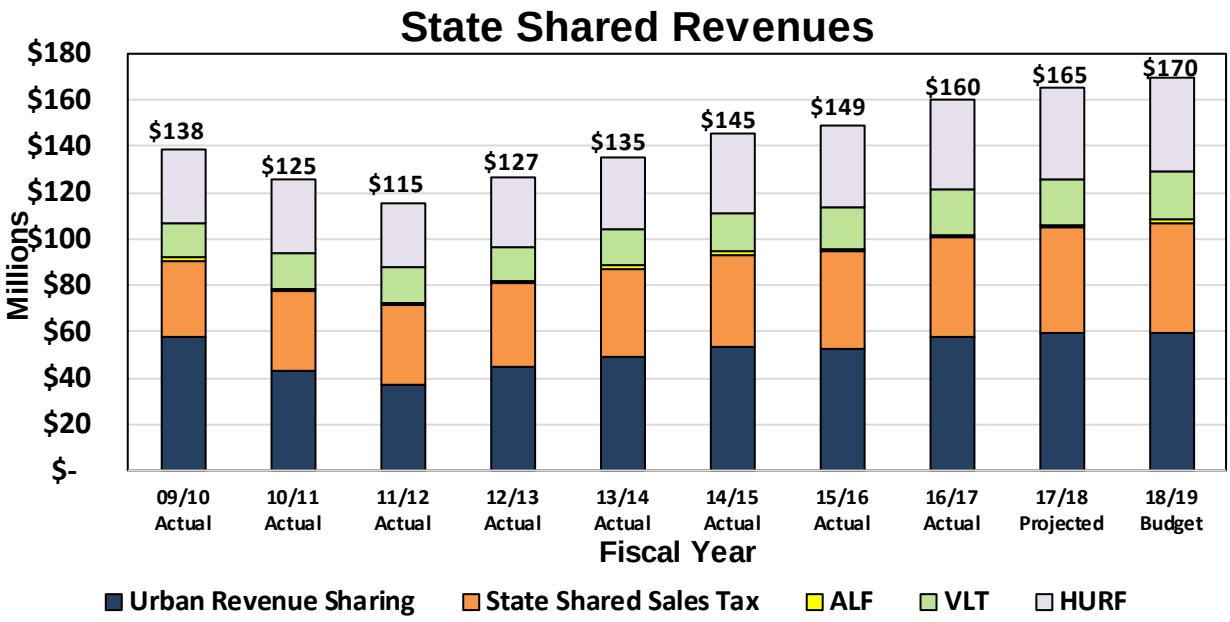



**Figure 15: State Shared Revenues**

Total state shared revenues received can be seen in Figure 15. The Great Recession impacted these revenues sources, which have only recently recovered. These revenues reached their lowest point in FY 2011/12, due to the two-year delay between the collection and distribution of urban revenue sharing. The Arizona legislature passed a reduction to the corporate income tax rate, which is being phased in over four years. The resulting reduction in corporate income tax collections reduces the amount of growth in urban revenue sharing. State shared sales tax followed the trends in local sales tax collections and decreased during the recession. Since the recession, this revenue source has steadily grown.

Highway Users Revenue Fund (HURF) revenues are restricted; a municipality must continue to fund transportation expenses with local revenue sources equal to the amount of local funding that was provided in FY 1979/80. During the Great Recession, the State diverted a portion of HURF revenues previously sent to cities and towns. The State has partially restored HURF revenues, but continues to divert a portion.

At the start of the annual budget process, each type of state shared revenue is forecasted. Forecasting these revenues is important because, like sales and use tax, collections are highly impacted by economic conditions. Additionally, revenues from urban revenue sharing, state shared sales tax, and Vehicle License Tax (VLT) fund General Governmental operations. Mesa partners with the University of Arizona to access forecast data on local economic indicators which have historically correlated with these revenue sources. Mesa uses this data to correlate the forecast to larger economic trends related to personal income, employment, retail sales, population growth, and new home construction.

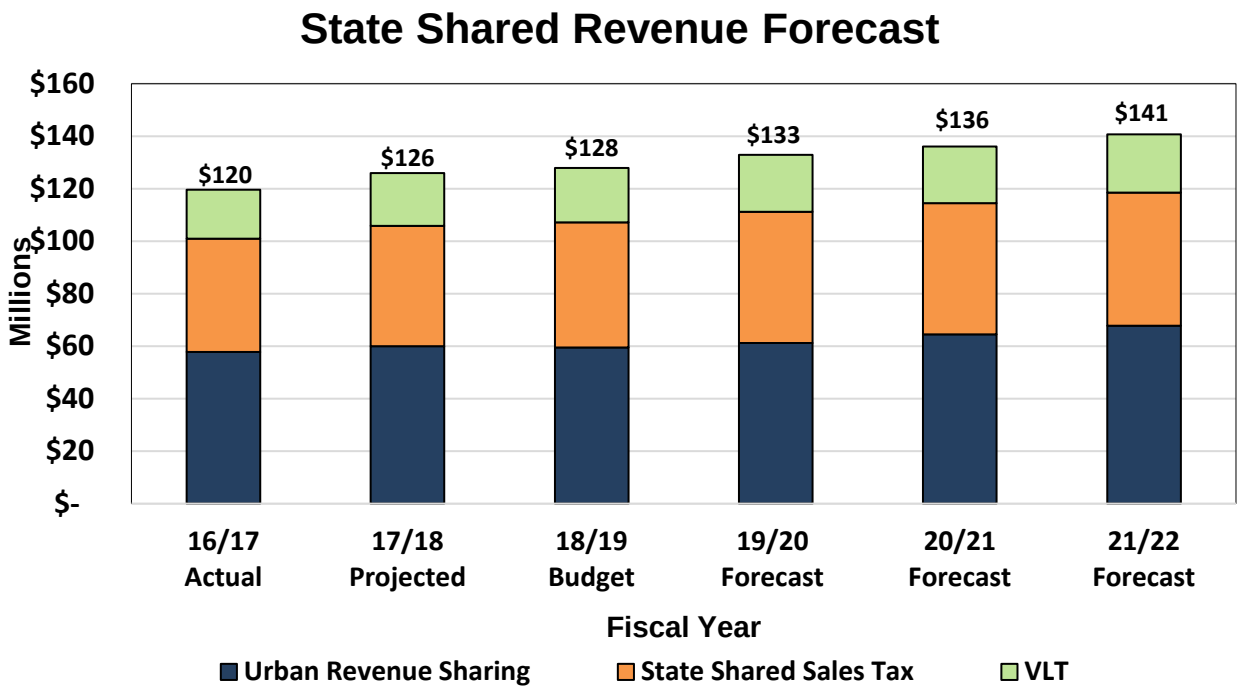



**Figure 16: State Shared Revenue Forecast**

Figure 16 shows the forecast for urban revenue sharing, state shared sales tax, and VLT for the next five years. The forecast includes an economic correction in FY 2020/21. Due to the two-year delay between the collection of income tax and the distribution of urban revenue sharing to cities, the impact of the economic correction is not immediately reflected in the distributions. State Shared Sales Tax and VLT are forecasted to follow the same trends as local sales and use tax. As with local sales and use tax, these revenue sources are highly affected by the overall health of the economy.

### *Grants*

The City receives grants to fund services and capital items that could not be provided with local revenues. Grants help departments like Community Services, Police, and Fire expand services and purchase equipment they would not otherwise be able to purchase. Grant funding must be applied for each year unless a multi-year grant is awarded. Grant funding is restricted to the use designated in each grant and has reporting requirements. The City determines if the value of a grant is worth the additional requirements and staff time before accepting the grant.

## Sales and Charges for Service

Sales and charges for service revenues are revenues from customers in exchange for services provided by the City. Over 90% of the revenues in this category are attributable to the various City enterprises. Enterprises are business-like service areas, with a direct connection between the service provided and the fee charged to customers. Utility rate revenues account for the bulk of enterprise resources. The City provides water and wastewater services to all residential and commercial customers. The Environmental Management and Sustainability Department provides solid waste services for residential customers and is available to commercial customers. The City supplies natural gas to a portion of the City for both residential and commercial use as well as a large service area outside of the City limits. The City also provides electric service and district cooling for portions of the downtown area. The remaining sales and charges are for entrance to venues including the Arizona Natural History Museum and the

i.d.e.a. Museum, events at the Mesa Art Center, and enrollment in classes offered through various departments and at various locations around Mesa.

### *Utility Revenues*

Utility rates are adjusted to keep up with the increasing cost of existing services and to meet demand for new or expanding services. Customer growth contributes to the need for additional infrastructure and operational funding. Utility rate adjustments are enacted by the City Council during the annual budget process, after public notification and hearings are held.

| Utility Historical Homeowner Rate Adjustments | | | | | |
|---|---|---|---|---|---|
| | Electric | Natural Gas | Water* | Wastewater | Solid Waste |
| FY 18/19 Adjustment | 1.10% | 1.40% | 2.00% | 2.50% | 2.00% |
| 10 Year Average | 0.69% | 2.38% | 4.12% | 4.43% | 2.44% |
| 20 Year Average | 0.45% | 3.40% | 4.19% | 4.52% | 3.25% |

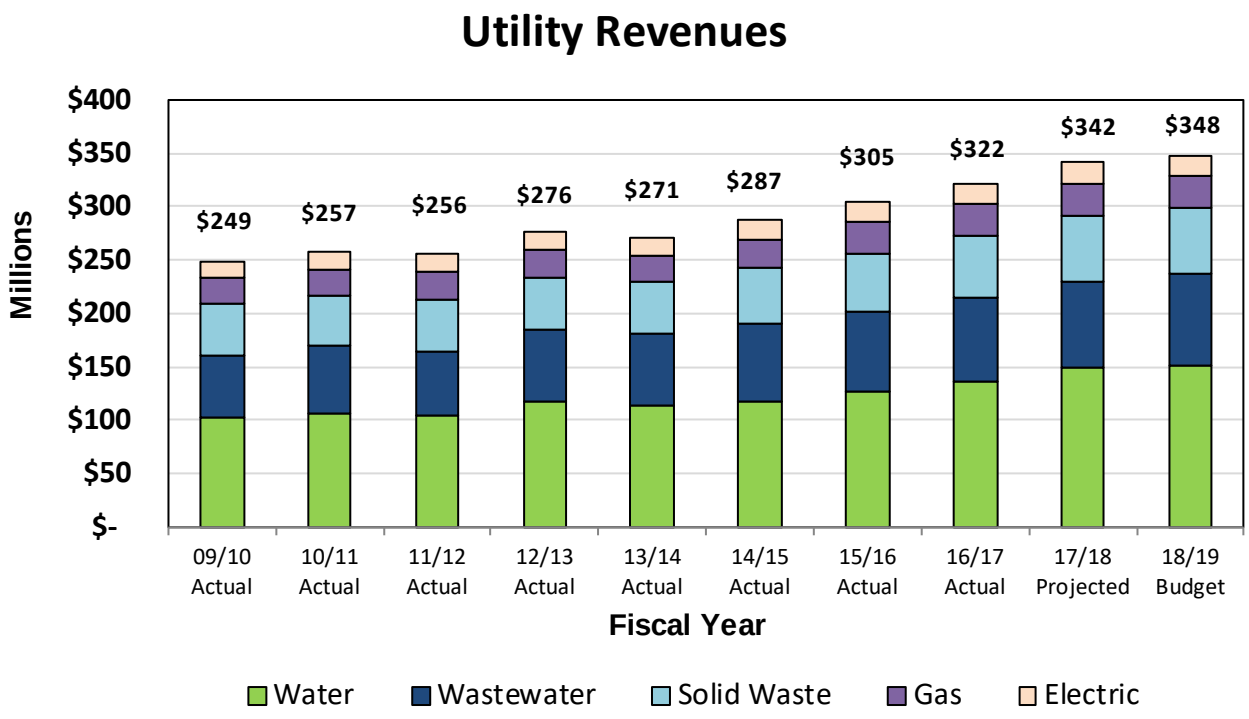
* A restructuring to the water rate tier system was introduced in FY 15/16. Typical water consumers will experience a 2% rate adjustment, consumers with higher volume usage will likely experience a higher adjustment.

**Figure 17: Historical Utility Rate Adjustments**

The current rate adjustments included in the FY 2018/19 Adopted Budget and past average rate adjustments are shown in Figure 17. Capital improvements needed to meet current and future needs and the associated debt service are considered before rate adjustments are proposed. Water and Wastewater utilities long-range forecasts include the cost of constructing and operating the Signal Butte Water Plant and expanding the Greenfield Wastewater Plant. The 2.0% rate adjustment for water services and the 2.5% rate adjustment for wastewater services takes into account the added operating and debt service costs associated with the construction of these facilities.

The City's solid waste utility is incurring additional vehicle fleet costs as the City's eastern communities continue to grow. The 2.0% rate adjustment for residential services in FY 2018/19 takes this added cost into account. The Electric and Gas rate adjustments are intended to stabilize the fixed portion of the rate component tied to maintaining and improving existing infrastructure.

Utility revenues tend to be less affected by the economy than sales tax and state shared revenues. With the exception of Solid Waste, the utilities rely on a fixed base/service charge applied to each account and a variable charge applied to the consumption of the utility itself. Solid Waste has only the fixed component. The variable portion of utility revenue can be affected by weather. For example, in a rainy year, the demand for water will decrease. Utility revenues have generally grown over the past ten years due to account growth and increases in utility rates. Figure 18 shows the utility revenues over the past ten years.




Note: does not include pass through revenues related to commodity costs

**Figure 18: Historic Utility Revenues**

### *Average Homeowner's Cost Comparison*

The City compares average costs incurred by homeowners in Mesa to other cities in the Phoenix Metropolitan Area. The costs included in this comparison are costs most homeowners are obligated to pay, including sales tax, property tax, and utilities. While some neighboring municipalities have a different resource mix than Mesa, bringing these costs together allows for comparison to ensure that Mesa remains an affordable place to live, work, and play.

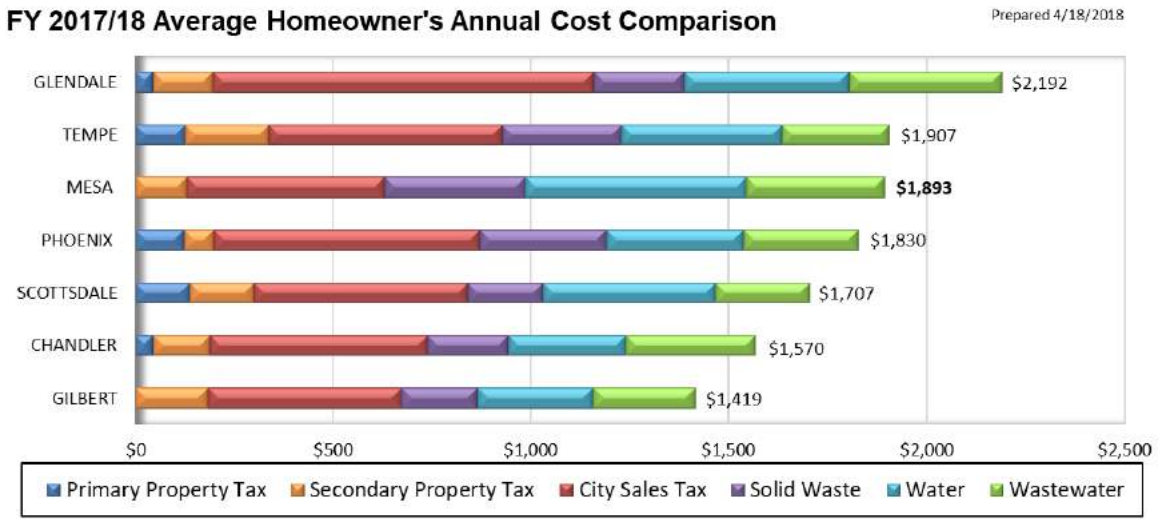



**Figure 19: Average Homeowner's Annual Cost Comparison**

Figure 19 shows the total annual homeowner's cost by city. For FY 2017/18 the total annual municipal cost to the average household in Mesa was $1,893. More information on the Average Homeowner's Annual Cost Comparison can be found on Mesa's website.

## Self-Insurance Trust Funds

Self-insurance trust fund revenues come from internal sources like department and City contributions, and in the case of employee benefits, from City employees and retirees. The City operates three self-insurance areas. They are discussed in detail in the Fund Details section under Trust Funds.

## Other Revenues/Resources

These remaining revenues pertain to areas such as Municipal Court fines and fees, fees for permits and licenses, and sale of City property.

## Potential Bond Refunding

The City may occasionally refund (refinance) bonds to take advantage of lower interest rates, similar to a homeowner refinancing a home mortgage. Municipal bonds are discussed further in the Bonds and Debt portion of this document.

## New Bond Proceeds

Municipal bonds are a tool used by the City to finance capital improvement projects. Bond proceeds are resources available for use on capital expenditures. However, the issuance of bonds results in a liability for the City. The City must pay back the bondholders with interest over the term of the loan. Municipal bonds are discussed further in the Bonds and Debt portion of this document.

### Funds Carried Forward

If revenues are greater than expenditures in a given year, the result is an increase in available resources. This can be due to many things: timing of expenditures, lead-time of an acquisition, overall savings or revenue amounts greater than projected. The City can also set aside funds over multiple years to pay for large projects or items. Some of the funds are allocated to items that are already contracted for and the City has an obligation to purchase. Some of the funds remain unallocated and are available for expenditure in the upcoming fiscal year. Funds carried forward are sometimes referred to as reserves or fund balance.

## Expenditure Trends

To meet the needs of Mesa residents and businesses, the City of Mesa employees staff, and purchases services, commodities, and capital. Figure 20 shows the FY 2018/19 Adopted Budget by various expenditure categories. Definitions are below the graph.

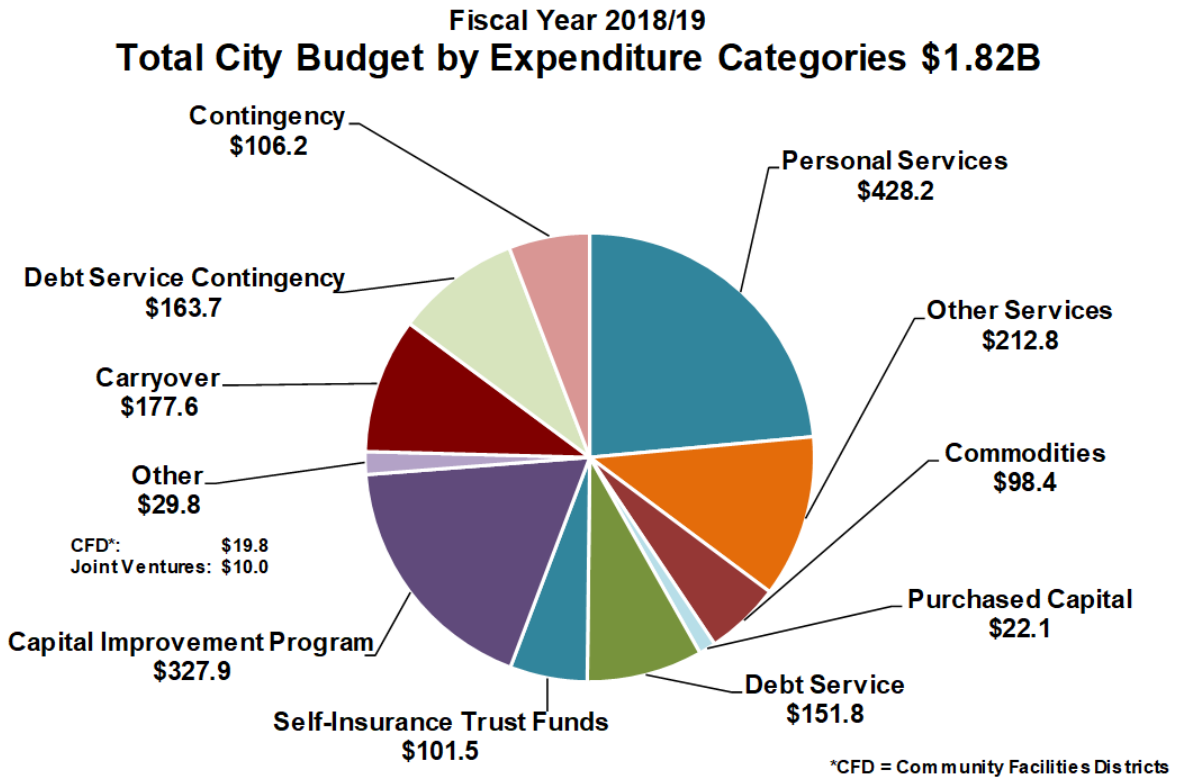



**Figure 20: Total City Budget by Expenditure Categories**

**Personal Services** - the salaries and benefits for Mesa employees.

**Other Services** - operating expenditures where a service, and not a good is provided. Examples include insurance, contractual services, temporary services, and the City's portion of Joint Venture services.

**Commodities** - goods the City purchases to operate, such as fuel for City vehicles and office supplies.

**Purchased Capital** - assets (vehicles, computer equipment, traffic signals) that the City purchases that are outside of a Capital Improvement Program.

**Debt Service** – payment of debt for bonds used to pay for capital improvement projects.

**Self-Insurance Trust Funds** – funds set aside to pay for claims related to employee and retiree healthcare, workers' compensation, and property and public liability.

**Capital Improvement Program** – planned improvements and capital acquisitions related to infrastructure, facilities, land purchases, and major equipment purchases.

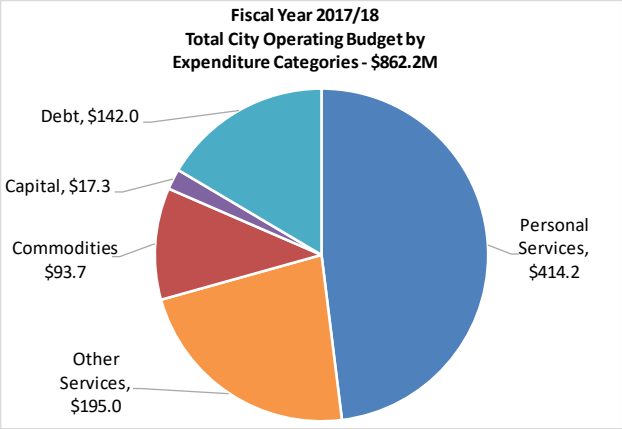
**Other** – Community Facilities Districts (CFD) and joint ventures the City manages on behalf of itself and other municipalities.

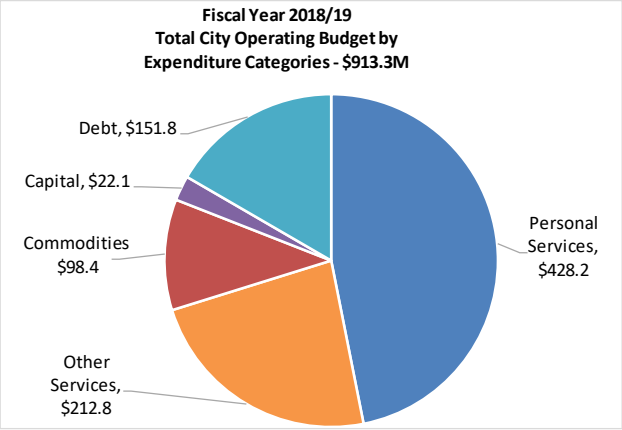
**Carryover** – items where the expense was budgeted last year but the item was not received or constructed in time to be recorded in the previous fiscal year.

**Debt Service Contingency** – placeholder for the refinancing of existing debt, if the City finds it financially advantageous.

**Contingency** – set aside for unplanned expenses such as emergencies or unforeseen federal or state mandates.

In Figure 21, the Personal Services, Other Services, Commodities, Capital and Debt Service expenditure categories represent the annual operating needs of the City of Mesa. As shown in Figure 21, the FY 2018/19 operating expenditures total of $913.3 million is $51.1 million more than the previous fiscal year's $862.2 million.




| Annual Operating Needs in Millions | | | | | | |
|---|---|---|---|---|---|---|
| | Personal Services | Other Services | Commodities | Capital | Debt | Total |
| 2017/18 | $414.2 | $195.0 | $93.7 | $17.3 | $142.0 | $862.2 |
| 2018/19 | $428.2 | $212.8 | $98.4 | $22.1 | $151.8 | $913.3 |
| **Difference (+/-)** | **$14.0** | **$17.8** | **$4.7** | **$4.8** | **$9.8** | **$51.1** |

**Figure 21: Comparison of Total Operating Budget from FY 2017/18 to FY 2018/19**

There are a number of significant changes between the FY 2017/18 Budget and the FY 2018/19 Budget. The Personal Services budget increased due to "step pay" compensation increases for eligible employees that successfully completed a performance review, and the market rate salary adjustment which ensures positions within the City are competitive with other jurisdictions. The inflationary pressures related to Personal Services are discussed in more detail in the next section. Other Services increased in the FY 2018/19 budget due to a number of changes, including the opening of new City facilities and increases in contracts related to facility maintenance and information technology. Commodity costs increased due to increases in the cost to purchase fuel and the cost of supplies and parts for City vehicles.

## Personal Services

Figure 22 shows the history of Personal Services expenditures over the past ten years (Note: Figure 22 includes non-operating Personal Services related to Trust Fund administration and to construction of Capital Improvement Projects).

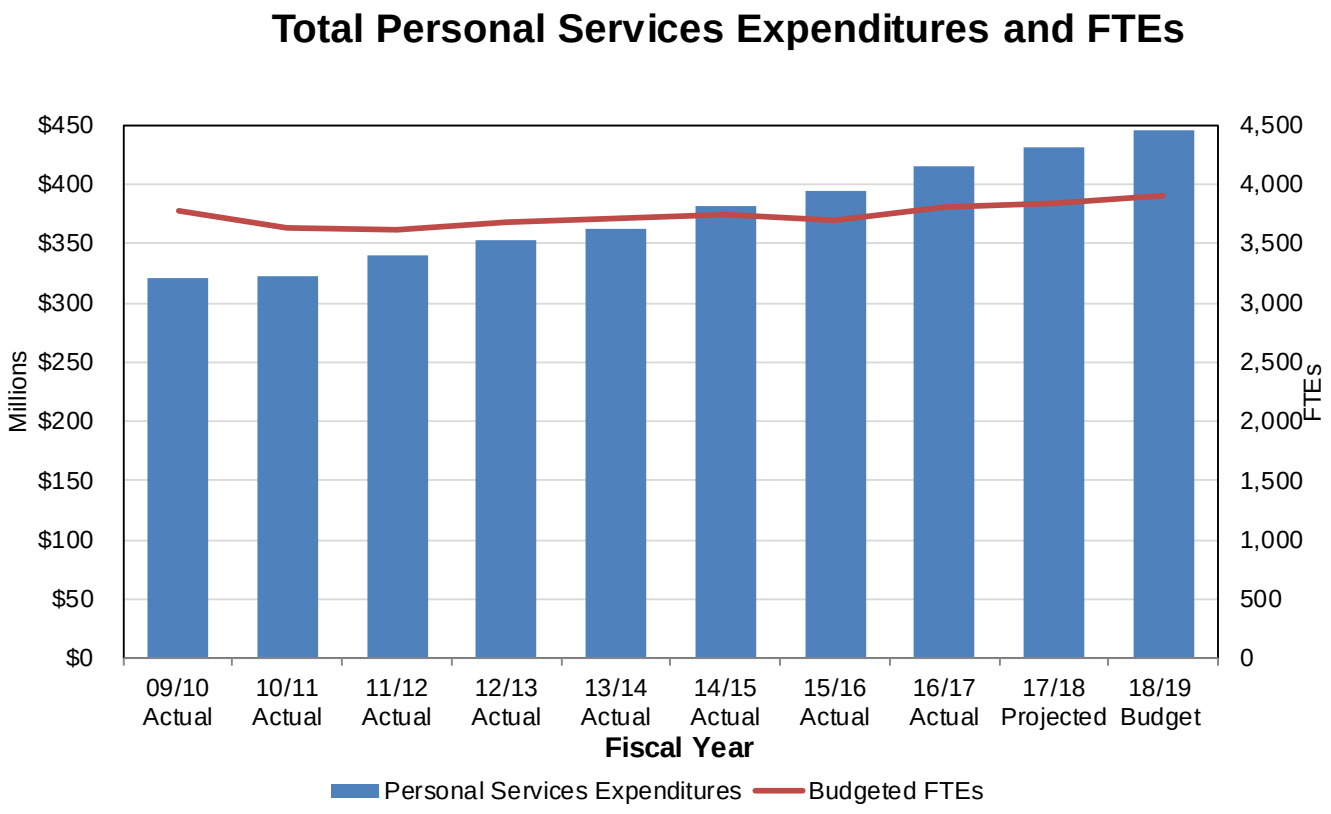
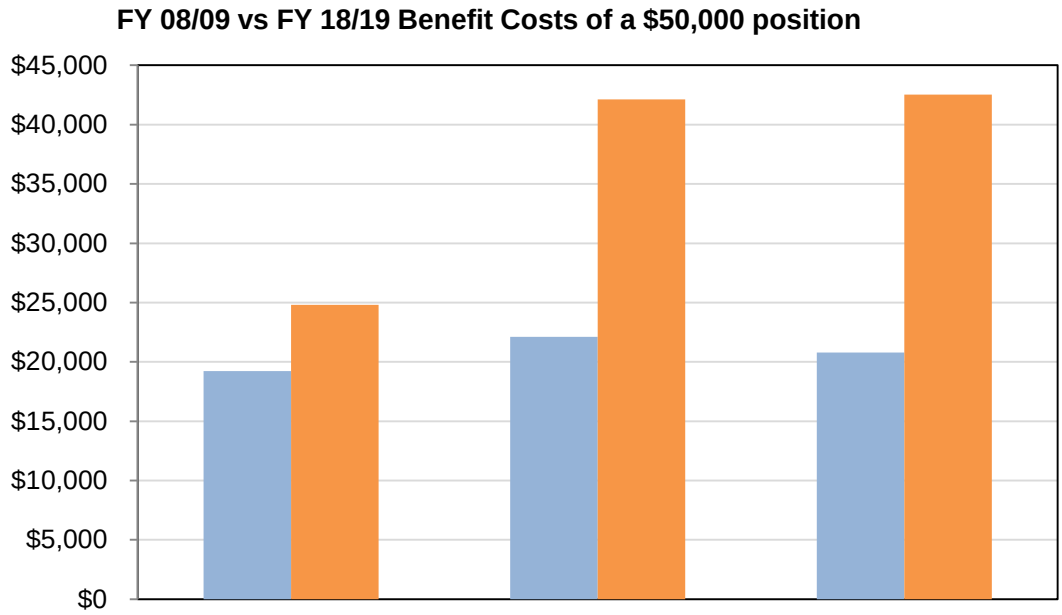



**Figure 22: Total Personal Services Expenditures and FTEs**

Personal Services expenditures are approximately $124 million or 39% higher than 10 years ago. In the same period of time, FTEs for the City have only increased by 131.5 or 3.5%. While the City has recently adjusted some salary ranges to be competitive in the job market and has given step increases to eligible employees the past few years, the increase in Personal Services is mostly driven by benefit costs. The City is facing rising pension and health care costs, which have increased personnel costs to the city.




| | Civilian | Police Sworn | Fire Sworn |
|---|---|---|---|
| FY 08/09 | $19,220 | $22,115 | $20,785 |
| FY 18/19 | $24,815 | $42,125 | $42,520 |
| $ Change | $5,595 | $20,010 | $21,735 |
| % Change | 29.11% | 90.48% | 104.57% |

**Figure 23: Benefit Costs of a $50,000 Position**

Figure 23 shows the increase in the cost of benefits provided to civilian and sworn positions since FY 2008/09. Since FY 2018/19, the cost of benefits for sworn employees has approximately doubled. One impact of the Great Recession is a large increase in the unfunded liability for pension plans, especially the Public Safety Personnel Retirement System (PSPRS) of which sworn police and fire personnel are members. Due to the increase in the unfunded liability in PSPRS, the employer contribution for sworn employees PSPRS has increased significantly. Healthcare premium costs have also increased significantly for both sworn and civilian personnel. The next sections discuss salary, pension, and health care costs in further detail.

### *Salaries*

Salaries paid to employees is the largest portion of the City's Personal Services budget. The FY 2018/19 Budget includes a 4% step increase for employees who have successfully completed their performance evaluation.

Positions within the City are paid within a salary range with a minimum and maximum. Salary range adjustments are implemented on occasion to keep the City competitive in the local job market. The FY 2018/19 budget includes a market salary adjustment for many positions within the City, which increased the maximum of the salary range. In accordance with the City's compensation plan, many of these positions are eligible for merit salary increase in the FY 2018/19 Budget. Although salary is an important component to attracting and retaining a quality workforce, City benefits, such as pension and health care, also play a crucial role.

### *Pension Costs*

Most City of Mesa employees are members of the Arizona State Retirement System (ASRS). Sworn police and fire personnel are members of the Public Safety Personnel Retirement System (PSPRS), and there are distinct City plans

for Police and Fire sworn employees. Some City elected officials are included in the Elected Official Retirement System (EORP), although new elected officials are not eligible for this plan. The current annual increases in the ASRS and PRPRS contribution rates are shown in Figure 24.

*Note*: The annual costs included in Figure 24 include the net effect of the rate change and other personal services adjustments. The budgeted contribution to PSPRS for sworn Fire personnel decreased due to the expiration of the Centers of Medicare and Medicaid Services (CMS) grant and the elimination of sworn positions associated with that grant.

| Retirement Plan | Employees* | FY17/18 Rate | FY18/19 Rate | Rate Change | Contribution Change (All Funds)** |
|---|---|---|---|---|---|
| Arizona State Retirement System (ASRS) | 2,460 | 11.34% | 11.64% | 0.30% | $1,959,531 |
| Elected Official Retirement System (EORP) | 4 | 23.50% | 61.50% | 38.00% | $140,136 |
| Public Safety Personnel Retirement System (PSPRS) – Fire | 407 | 51.89% | 52.40% | 0.51% | -$822,927 |
| Public Safety Personnel Retirement System (PSPRS) – Police | 759 | 53.69% | 51.51% | -2.18% | -$2,410,956 |
| **Total** | **3,630** | | | | **-$1,134,216** |

*only includes filled positions

** Total change in budgeted contribution. Changes in contribution also reflect changes in staffing levels

**Figure 24: Retirement Employer Contribution Rates**

## Public Safety Personnel Retirement System (PSPRS)

PSPRS is a significant expenditure pressure for the City. The necessary contributions to fund current retiree and future retiree benefits have increased significantly over the past ten years. Contributions to PSPRS are funded by rates paid by both the employee and the employer as a percent of the eligible employee's salary. For employees hired before 7/20/2011, the rate is capped at 7.65% and for employees hired between 7/20/2011 and 7/1/2017, the employee contribution is capped at 11.65%. For employees hired after 7/1/2017, the budgeted contributions to the plan are split 50%/50% by employees and the employer. The employer contribution rate is not capped, and the burden of the higher contributions have fallen on the City.

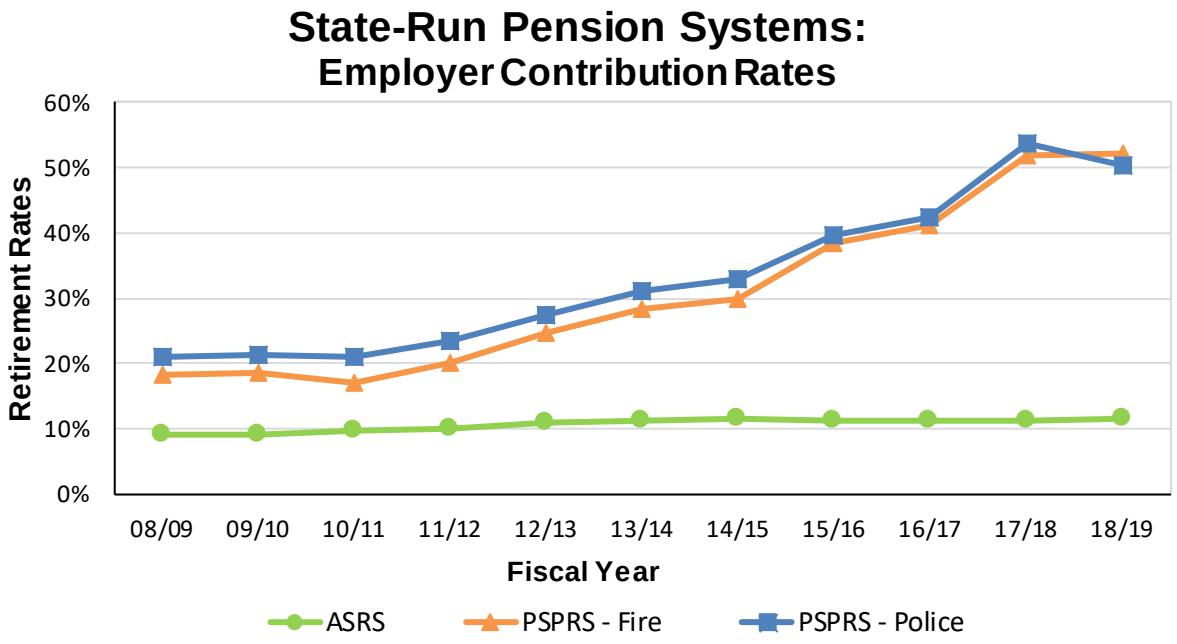



**Figure 25: History of Employer Contribution Rates**

Figure 25 shows the substantial increase in PSPRS rates. PSPRS rates have increased significantly over the past 10 years due to large increases in the unfunded liability associated with the plans. The rate the City pays is intended to pay down the unfunded liability by a certain date. The budgeted rates for the City's PSPRS contribution declined for Police and slightly increased for Fire in FY 18/19, due to the City moving from a 20-year to a 25-year plan to pay down the unfunded liability.

The unfunded liability is a product of a few factors:

- In February 2014, the Arizona Supreme Court ruled that some cost-saving reforms made in 2011 to State-run public pension plans were unconstitutional. As a result, the City's police and fire plans were required to pay out benefits to retirees that would have been received had the reforms not been implemented and refund contributions made by active employees.
- Continued recognition of investment losses in years when the assumed rate of return was not achieved (smoothed over seven years)
- Adjustment of actuarial assumptions to account for anticipated permanent benefit increases/cost of living adjustments

These issues resulted in a significant decline in the funded status of the plans, as shown in Figure 26.

**Public Safety Personnel Retirement System Tier 1 and 2(Pension and Health)**

| | As of June 30, 2013 | | As of June 30, 2017 | | Four-Year Difference | |
|---|---|---|---|---|---|---|
| Plan | Funded | Unfunded Liability | Funded | Unfunded Liability | Funded | Unfunded Liability |
| Mesa - Fire/Medical | 61.8% | $ 135,654,327 | 50.9% | $ 191,536,567 | -10.9% | $ 55,882,240 |
| Mesa - Police | 58.1% | $ 270,325,643 | 47.7% | $ 375,010,443 | -10.4% | $ 104,684,800 |
| **Total** | | **$ 405,979,970** | | **$ 566,547,010** | | **$ 160,567,040** |

**Figure 26: Public Safety Personnel Retirement System Unfunded Liability**

In 2016, Arizona voters approved Proposition 124, which made several reforms to PSPRS. Cost of living increases for current retirees were capped at 2% a year and employees enrolled in PSPRS after the changes cannot retire until they are 55. Additionally, new employees in PSPRS make a higher pension contribution. Since most of the changes are for new employees, the changes have a small impact on the short-term forecast.

### Elected Officials Retirement Plan (EORP)

During FY 2012/13, the State closed the Elected Officials Retirement (EORP) defined benefit plan to newly-elected officials. After January 1, 2014, newly-elected officials may elect to participate in the Arizona State Retirement System (ASRS) or the new Elected Officials Defined Contribution Retirement System (EODCRS). The closing of the EORP plan caused a sharp increase in rates as the costs of current and future EORP retirees is dependent on the employer and employee contributions of the decreasing number of active EORP members (future retirees). Since there are very few Mesa employees that participate in EORP, the impact to the City is relatively small. Employer contribution rates were 23.5% in FY 2017/18 and 61.5% in FY 2018/19.

### *Health Care Costs*

Mesa considers a competitive benefit package essential to attracting and retaining a high-quality workforce. To remain competitive, Mesa offers medical, dental, and vision health plans for employees and their families. These plans are funded through contributions from both the City and employees. The City is self-insured; contributions are deposited into and health care-related costs are paid from the Employee Benefit Trust (EBT) fund. The City maintains a fund balance in the EBT fund to smooth contribution rate increases from year to year.

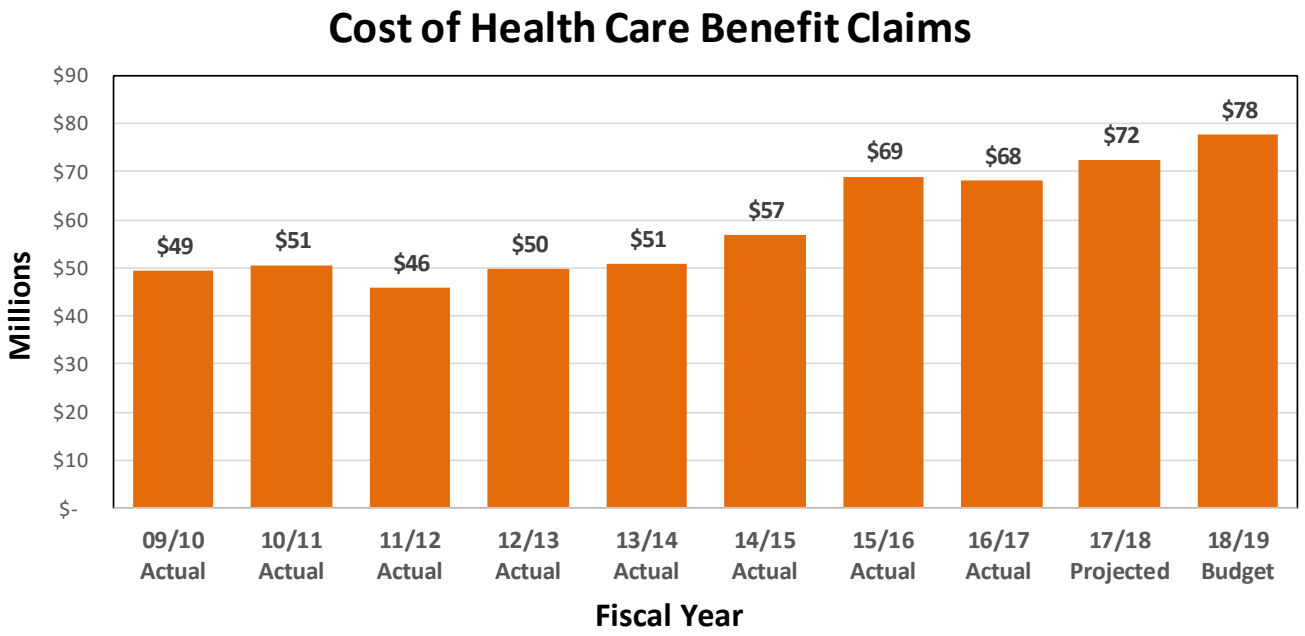



**Figure 27: Cost of Health Care Benefit Claims**

Figure 27 shows the escalation of health care benefit claims over the past 10 years. Health care claim costs have increased significantly from 10 years ago. The trend is uneven year to year, with some years having double digit percentage increases and other years having negative growth in claims. In the short term, health care claims vary based on both the cost of care and the number of severe claims in a year. The long-term trend shows increased costs driven by several variables including nation-wide increases in the costs of care and prescription medication, Affordable Care Act fees and taxes, and an increase in severe claims from benefit plan participants. To help cover these increased costs, in calendar year 2018, contribution rates for both employees and the City increased by 4%. The long-range forecast includes continued escalation of health care costs and increases to City and employer/employee contribution rates.

*Positions*

The budgeted personnel FTEs for each fiscal year are shown in Figure 28.

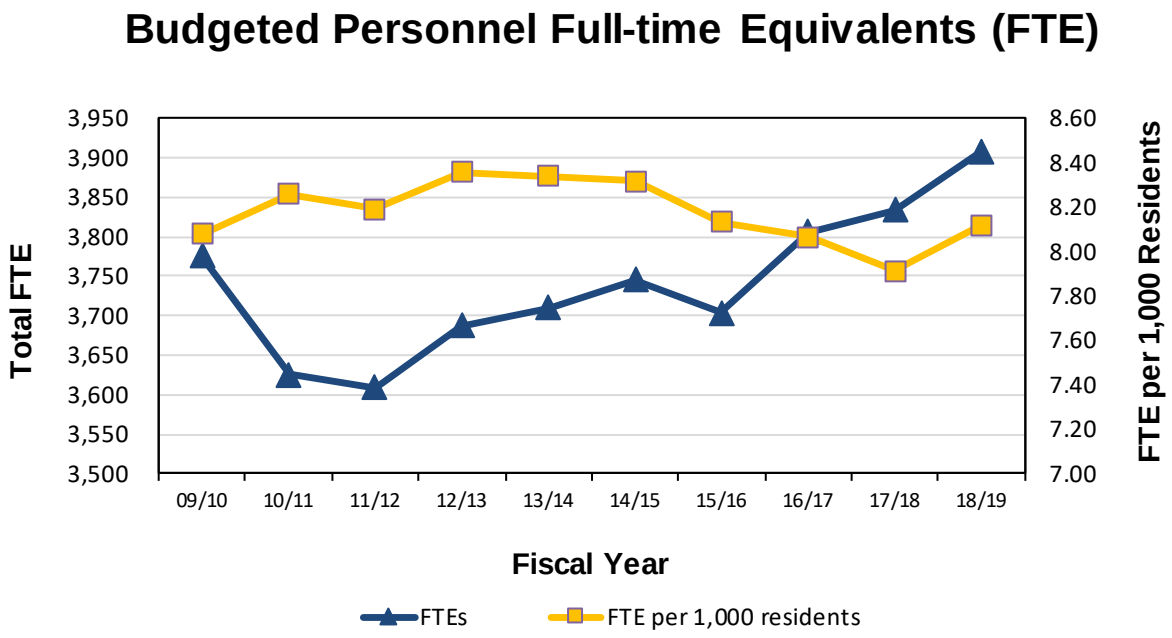



**Figure 28: Budgeted Personnel Full-time Equivalents (FTE)**

The cost of personnel accounts for the largest portion of operating expenditures in the City. Labor is tracked by full-time equivalents (FTE) for a 40-hour workweek. For example, two part-time employees who each work 20 hours a week (or 50%) would equal one full-time equivalent. During the Great Recession, the City was forced to reduce labor costs to maintain a balanced budget. To reduce labor costs, more than 500 positions were eliminated. With the recent increase in revenues, a small number of critical positions have been added in subsequent years.

**Number of Full Time Equivalent (FTE) by Department**

| Department | Budgeted FY 2016/17 | Budgeted FY 2017/18 | FY 2017/18 % of total FTE | Budgeted FY 2018/19 | FY 2018/19 % of total FTE |
|---|---|---|---|---|---|
| Arts and Culture | 84.5 | 88.8 | 2.3% | 98.6 | 2.5% |
| Business Services | 138.0 | 137.0 | 3.6% | 137.0 | 3.5% |
| City Attorney | 64.5 | 64.5 | 1.7% | 66.5 | 1.7% |
| City Auditor | 5.0 | 5.0 | 0.1% | 5.0 | 0.1% |
| City Clerk | 8.0 | 8.0 | 0.2% | 8.0 | 0.2% |
| City Manager | 28.0 | 29.5 | 0.8% | 30.5 | 0.8% |
| Communications | 21.0 | 20.0 | 0.5% | 20.0 | 0.5% |
| Community Services | 43.0 | 44.0 | 1.1% | 45.0 | 1.2% |
| Development Services | 64.5 | 69.0 | 1.8% | 80.5 | 2.1% |
| Economic Development | 14.0 | 14.0 | 0.4% | 14.0 | 0.4% |
| Energy Resources | 122.0 | 122.0 | 3.2% | 124.0 | 3.2% |
| Engineering | 104.0 | 103.0 | 2.7% | 103.1 | 2.6% |
| Environmental Management & Sustainability | 143.0 | 151.0 | 3.9% | 151.0 | 3.9% |
| Falcon Field Airport | 11.0 | 11.0 | 0.3% | 12.0 | 0.3% |
| Financial Services | 37.0 | 37.0 | 1.0% | 37.0 | 0.9% |
| Fire and Medical | 512.5 | 516.3 | 13.5% | 511.3 | 13.1% |
| Fleet Services | 79.0 | 79.0 | 2.1% | 85.0 | 2.2% |
| Human Resources | 55.5 | 56.5 | 1.5% | 56.0 | 1.4% |
| Information Technology | 142.0 | 137.5 | 3.6% | 138.5 | 3.5% |
| Library Services | 77.2 | 77.2 | 2.0% | 76.3 | 2.0% |
| Mayor & Council | 7.0 | 7.0 | 0.2% | 7.0 | 0.2% |
| Municipal Court | 80.0 | 80.0 | 2.1% | 84.0 | 2.1% |
| Office of ERP Management | 5.0 | 5.0 | 0.1% | 5.0 | 0.1% |
| Office of Management and Budget | 23.0 | 24.0 | 0.6% | 27.0 | 0.7% |
| Parks, Recreation and Community Facilities | 305.9 | 310.7 | 8.1% | 316.9 | 8.1% |
| Police | 1,196.5 | 1,187.5 | 31.0% | 1,211.0 | 31.0% |
| Public Information and Communications | 8.0 | 8.5 | 0.2% | 8.5 | 0.2% |
| Transit Services | 3.0 | 3.0 | 0.1% | 3.0 | 0.1% |
| Transportation | 159.0 | 158.0 | 4.1% | 160.0 | 4.1% |
| Water Resources | 264.0 | 280.0 | 7.3% | 286.0 | 7.3% |
| **Total Citywide FTE** | 3,805.1 | 3,833.9 | 100.0% | 3,907.5 | 100.0% |

**Figure 29: Full-Time Equivalent (FTE) by Department**

Figure 29 shows the change in FTEs count change by department. The FTE count increased by 73.6 FTE overall from FY 2017/18 to FY 2018/19. Included in this number was a net increase of 34.5 FTE mid-year changes which were added in FY 2017/18 after the budget was adopted. The mid-year changes are approved by the City Manager's Office and include:

- 6.0 FTE added in the Police Department to assist with additional workload at the City's detention center. Increased staff includes 5.0 FTE Detention Officers and 1.0 FTE Administrative Support Assistant I.
- 4.0 FTE added for a new Civilian Paramedic and Transport pilot program operated by the Fire & Medical Department.
- 4.0 FTE added related to the Victims of Crime Act (VOCA) grant. 3.0 FTE Victims Services Specialists added

in the Police Department and 1.0 FTE Senior Victims Services Assistant added in the City Attorney's Office.

- 4.0 FTE added in the Arts & Culture Department. 2.0 FTE for temporary-to-FTE conversions and 2.0 FTE for a Food & Beverage Supervisor & Specialist for a new food and beverage concession program.
- 2.5 FTE added in the Human Resources Department for the new Mesa Wellness360 program and for the monitoring of new timekeeping requirements for the Mesa Fire & Medical Department.
- 2.2 FTE added in the Parks, Recreation, & Community Facilities department for several position reclassifications, reductions, and additions of field staff.
- 2.0 FTE Fire Inspector II positions added in the Mesa Fire & Medical Department for the implementation of a civilian fire investigation program.
- 2.0 FTE Field Worker II's added in the Energy Recourses department for added workload related to system growth in the Gas division.
- 2.0 FTE added in the Police Department for an Assistant Police Chief and Forensic Scientist III.
- 1.0 FTE added for an additional Office of Management & Budget Associate I.
- 1.0 FTE grant-fund position added in the Municipal Court.
- 1.0 FTE added in the City Manager's Office for a Management Assistant II to assist with Downtown Mesa redevelopment efforts.
- 1.0 FTE added for an Assistant City Attorney I to assist with increasing workloads and reduce outside counsel in litigation.
- 1.0 FTE added to Environmental Management and Sustainability Department as a part of the City's new Household Hazardous Waste Facility.
- 1.0 FTE added in Fire & Medical Department for a Service Worker Assistant as a part of the civilianization efforts.
- 0.5 net FTE added in the Development Services department as a management level position was converted to planner positions to help with the additional workload the department is experiencing.
- -0.6 net FTE decrease in the Library Services Department for reducing full-time and part-time Library staff.

During the FY 2018/19 budget process, 55.1 FTE were added and include:

- 12.0 FTE added in the Police department for four Police Officers to create a second Crisis Response Team, three Evidence Technicians to enhance evidence management, four civilian positions to support patrol activities, and one Management Assistant I to assist with administrative support.
- 11.0 FTE added in the Development Services Department for: three Code Compliance Officers and a Code Compliance Supervisor to implement a proactive code compliance program; and a conversion from temporary services for two Building Inspector I's, one Permit Technician II, two Building Plans Examiner, City Plans Examiner to meet the needs of the City's increased development activity.
- 6.1 FTE added in the Arts and Culture department from temporary-to-City employee conversions consisting of 2.4 Arts Education Specialists, one Arts Education Instructor, a part Senior Program Assistant and Office Assistant, one Mesa Arts Center Performing Arts Relationship Coordinator, and a part-time Ceramics Technician.
- 6.0 FTE added in the Fleet Services Department for four Equipment Mechanics, one Parts & Supplies Specialist and one Welder/Fabricator due to increased workload as the City maintains vehicles instead of replacing vehicles. The City is experiencing long-term savings as it chooses to maintain older vehicles rather than replacing them.
- 5.0 FTE added in the Parks, Recreation and Community Facilities department for two Recreation Assistants, one Park Ranger, one Parks Maintenance Assistant, and one Facilities Equipment Technician I to assist with programming and new park facilities.
- 5.0 FTE added in the Water Resources Department for two Field Worker II's, one Customer Service

Specialist II, one Meter Reader, and one Water District Crew Leader to assist with system growth and new water and wastewater facilities.

- 3.0 FTE added to assist the City's data analytics program. 2.0 FTE in the Office of Management & Budget for two Performance Advisor II's and 1.0 FTE added in the Information Technology Department for a Business Analyst.
- 3.0 FTE added in the Municipal Court Department for Court Collections Specialists assisting with court operations and revenue collections.
- 1.0 FTE added in the Fire Department for a Fire Inspector II to implement a low-hazard fire inspection program. Revenues from the low-hazard fire inspection program will cover the cost of the position.
- 1.0 FTE added in the Economic Development Department for an Economic Development Project Manager.
- 1.0 FTE Marketing/Communication Specialist I added in the City Manager's Office for assistance in the City's social media and digital marketing efforts.
- 1.0 FTE added in the Community Services Department Animal Control Department for an Animal Control Officer that will help to cover increased need in animal care and control services.

Also, during the FY 2018/19 budget process 16.0 FTE were eliminated and include:

- 13.0 FTE reduced from the Fire and Medical Department due to the federal Community Medical Services (CMS) grant expiring in FY 2017/18. The positions reduced include two EMS Grant Coordinators, one Financial Specialist, and ten sworn fire positions. The sworn fire employees working under the grant have transitioned to other areas in the department as positions become vacant through attrition.
- 3.0 FTE project-funded Program Assistants assigned to the citywide timekeeping systems upgrade were phased out as the project completed.

In the Department Operational Plans section of this book, the following departmental FTE that are assigned to work on Capital Improvement Projects are included in the Project Management Department and not in the individual department operational pages.

- Energy Resources – 26.6 FTE
- Engineering – 52.4 FTE
- Police – 3.0 FTE
- Transportation – 1.5 FTE
- Water Resources – 12.1 FTE

## Bonds and Debt Service

### Bonds

The City issues debt in the form of bonds to finance long-term capital improvements such as streets, buildings, utility systems, etc. Because municipal bonds are typically tax-exempt, they usually carry a lower interest rate than other types of funding and are therefore an attractive source of financing. Bond funds are not used to fund ongoing operating costs. The City uses municipal bonds on projects that have at least the same useful life as the length of the bond repayment schedule. For example, if the City issues a twenty-year bond, the funded projects should have at least a twenty-year expected useful life (e.g., buildings, parks, utility plants, etc.). This allows the City to meet infrastructure needs while paying for the assets (via debt service payments on the bonds) as they are used. A competitive bidding process is generally used to sell bonds to ensure the lowest possible cost.

Bond financing allows the City to continue to place a high priority on infrastructure investment to attract and service future development. The FY 2018/19 budget includes $203.7M in bond spending to finance capital projects, which is 11.2% of total budgeted expenditures. The City will utilize remaining bond proceeds from prior issuances and issue new bonds during the fiscal year to pay for the projects.

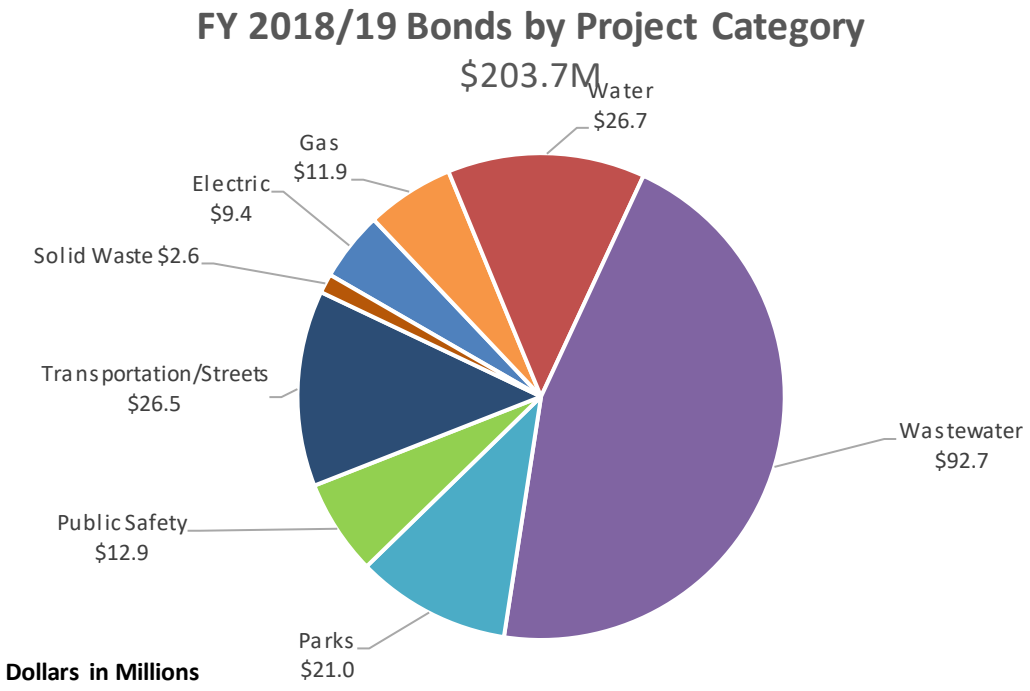



**Figure 30: Bonds by Project Category**

Funding has been included in the FY 2018/19 budget to expand the Greenfield Wastewater Reclamation Plant, including the associated distribution infrastructure. The financing of this project is available through utility revenue bonds authorized by Mesa voters in November 2014. Repayment of the bonds is funded through rates paid by utility customers. The customers served by this plant will help to pay the new debt service related to the project.

Funding is also included for the continuation of citizen initiated and approved parks projects, as well as recently approved public safety and transportation projects. Planned park improvements include the development of Eagles Park on the former Mesa Junior High School site. Scheduled street improvements include the secondary phases for initial projects on Mesa Drive.

### *Bond Rating*

A significant factor in determining the interest rate that the City pays on bonds is the perceived ability of the City to pay interest and repay principal on the bonds. This ability is assessed by private ratings companies that assign each of the City's bond issuances a rating. Figure 31 illustrates the bond ratings that the City received during the Series 2018 bond sale process.

| Series 2018 Bond Ratings | | | | |
|---|---|---|---|---|
| **Type of Bond** | **Standard & Poor's** | | **Moody's** | |
| General Obligation Bonds | AA- | Very Strong | Aa2 | High Quality |
| Utility Revenue Bonds | AA- | Very Strong | Aa2 | High Quality |

**Figure 31: Series 2018 Bond Ratings**

### *Types of Bonds*

The City uses two main types of bond funding: general obligation bonds and utility systems revenue bonds. As shown in Figure 32, utility systems revenue bonds fund most City projects in the FY 2018/19 budget. In comparison, only about 30% of projects are funded by general obligation bonds.

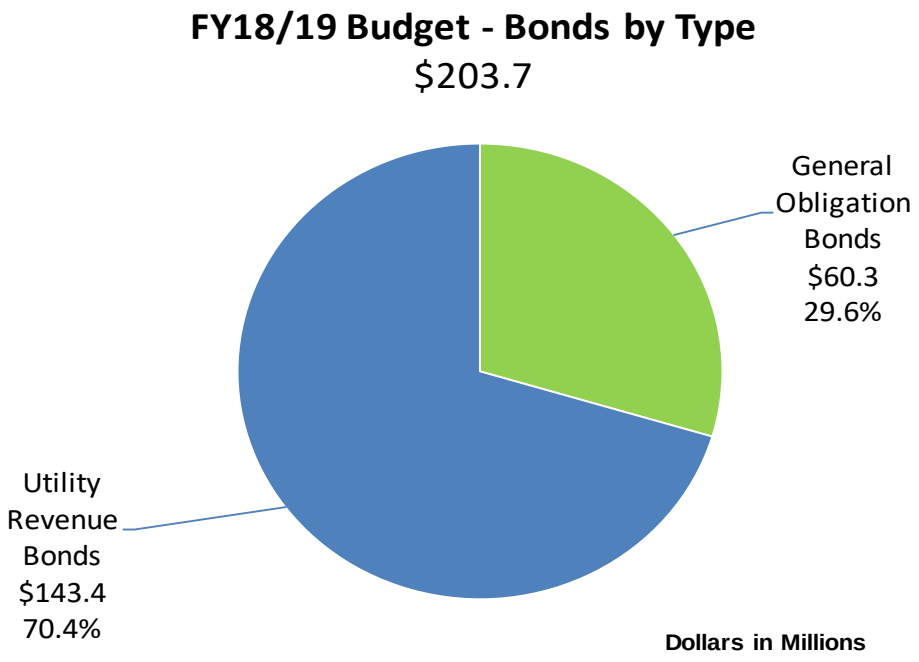



**Figure 32: Bonds by Type**

### *General Obligation Bonds*

General obligation bonds are used to finance public infrastructure such as parks, streets, police, and fire facilities. General obligation bonds are backed by the "full faith and credit" of the City, meaning that the City pledges to raise additional property tax revenue, if needed, to repay the bond. Principal and interest payments on the bonds are

funded by a secondary property tax, development impact fees, and a court construction fee. Due to legal restrictions, a small portion of general obligation debt service for a Fire project is funded by the General Fund.

The Arizona Constitution (Article 9, Section 8, Paragraph 1) imposes two distinct limits on the city's issuance of general obligation bonds. The limits are based on the aggregate net assessed value of property used for the levy of secondary property taxes (ARS 35-503).

i. 6% Limit – For general municipal purposes up to 6% of net assessed value.

ii. 20% Limit (in addition to the 6% limit) – For purposes of water, artificial light, or sewers, open space preserves, parks, playgrounds and recreational facilities, public safety, law enforcement, fire and emergency services facilities and streets and transportation facilities up to 20% of net assessed value.

The debt limit calculations are included in Figure 33 below. The City is well within the statutory general obligation debt limit.

| FY 2018-19 General Obligation Bond Capacity | | | |
|---|---|---|---|
| | **20% Limit** | **6% Limit** | **Total** |
| Legal Bond Limit | $ 871,678,467 | $ 261,503,540 | $ 1,133,182,007 |
| Outstanding Debt Principal | $ 365,107,171 | $ 647,830 | $ 365,755,000 |
| Remaining Bond Capacity | $ 506,571,296 | $ 260,855,711 | $ 767,427,007 |
| Percent of Debt Limit Used | 41.9% | 0.2% | 32.3% |

**Figure 33: FY 2018/19 General Obligation Bond Capacity**

## Property Tax

The City does not levy a primary property tax.

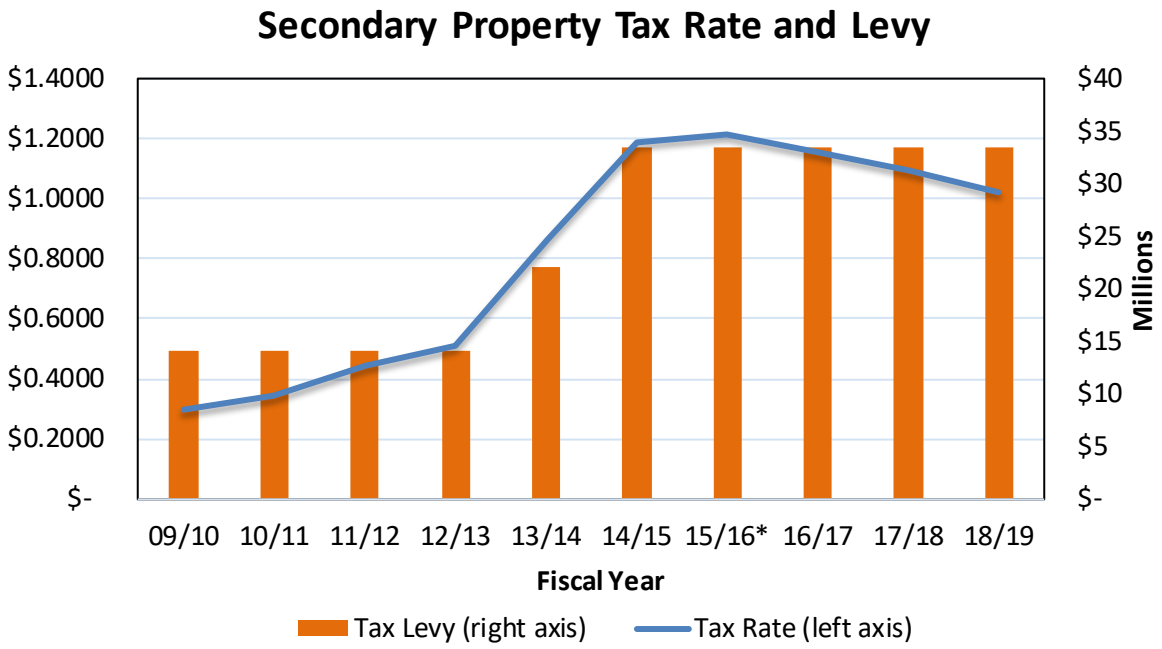
Secondary property taxes are restricted to repayment of general obligation bond debt. Accordingly, the City's property tax levy is used to pay principal and interest on general obligation (GO) bonds issued to finance capital infrastructure in the City. The FY 2018/19 secondary property tax **levy** is **$33,438,521**; the corresponding **rate** is **$1.0201** per $100 of net assessed value.

Property tax is calculated as follows:

Property Value * Tax Rate = Tax Levy

A property's value is determined annually by either the County Assessor or State Department of Revenue. The property tax rate is set by governing bodies as a dollar amount per $100 of net assessed value. The property tax levy is the property value multiplied by the tax rate and is the dollar amount of property tax owed.

The City uses the tax levy (not the tax rate) to manage the secondary property tax. Unless new General Obligation bonds are authorized by voters, or the Council provides specific direction to alter the levy, the tax rate is adjusted to maintain the same levy from one fiscal year to the next. As property values have increased in recent years, the tax rate has been reduced to achieve the same levy (see Figure 34 below).




* Property Valuation Methodology Change

**Figure 34: Secondary Property Tax Rate and Levy History**

The amount of the levy is intended to fund the annual cost of debt service over the life of the authorized bonds. State law (A.R.S. §35-458(A)) limits the amount of a secondary property tax levy to the projected General Obligation principal and interest due, plus a reasonable delinquency factor. Accumulated fund balance to pay General Obligation debt service is limited to 10% of the current fiscal year debt service payment.

Since FY 2009/10, the City of Mesa has levied a secondary property tax to pay for debt service on general obligation bonds. In general obligation bond authorizations approved by Mesa voters in 2008, 2012, and 2013 elections, ballot language stated that the issuance of the bonds would result in a property tax increase sufficient to pay the annual debt service on the bonds.

The FY 2018/19 property tax is levied to pay debt service payments for:

- Streets and Public Safety bonds approved by Mesa voters in 2008 and 2013
- Parks bonds approved by Mesa voters in 2012
- Court, Public Safety, Library, Parks, and Streets bonds issued before 2008. By paying for this debt with secondary property tax, the General Fund is freed up to pay the operating costs for two new fire stations (which opened in FY 2009/10 and FY 2012/13) as well as other City operations.

A flat amount has been levied in FY 2018/19 and the four years prior, as seen in Figure 35 below.

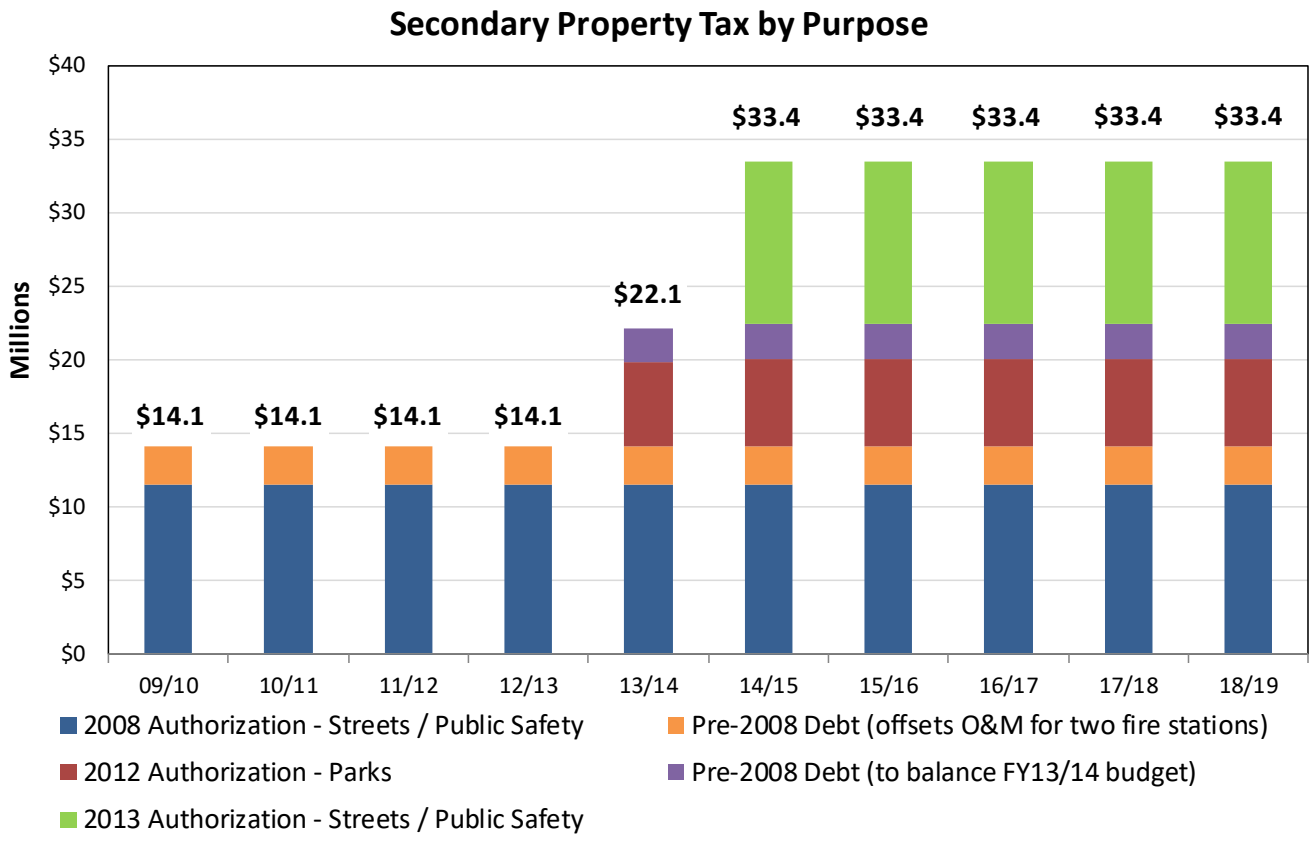



**Figure 35: Secondary Property Tax Levy by Purpose**

## Property Value

Arizona property owners pay property tax based on the value (ad valorem) of the property. The value of each property in the City is determined annually by either Maricopa County or the State of Arizona.

The property value used for one fiscal year is based on market values from two to three years prior to allow time for the State Department of Revenue to review the values and for valuation appeals by property owners to be processed. For example, the assessed value used in FY 2018/19 is based on property valuations from mid-2015 to mid-2016.

Each parcel of property in the State of Arizona is assigned a full cash value (FCV), which is based on market value, and a limited property value (LPV), which is used for property tax purposes.

Historically, limited property value (LPV) has been used to levy primary property tax and full cash value has been used to levy secondary property tax. In November 2012, Arizona voters amended the State constitution regarding property valuation. As a result, beginning in FY 2015/16, all property tax is based on LPV.

Full cash value does not have an annual increase restriction. For most properties, LPV is the lesser of full cash value or the prior year's limited property value increased by 5%. For properties that may cross County boundaries (e.g., railroads, mines, utility lines) and personal property (i.e., business equipment), LPV equals full cash value. A property's limited property value cannot exceed its full cash value.

The use of limited property value for property tax purposes moderates the short-term impact of rapid property value increases. Figure 36 below shows both the full cash value and limited property values in Mesa for the past 10 years.

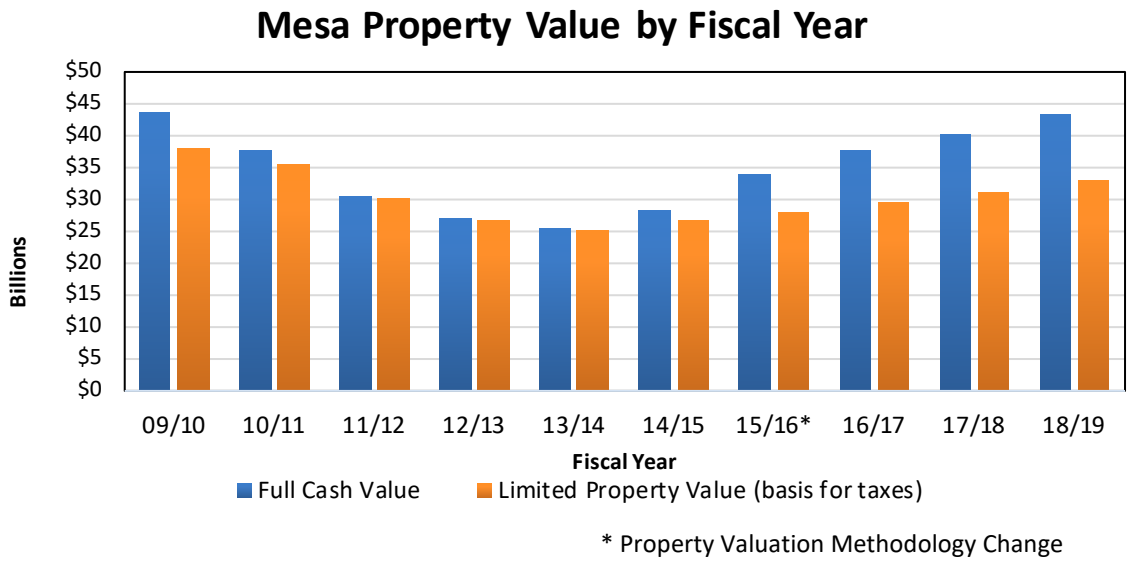



**Figure 36: Property Value by Fiscal Year**

Although the full cash value of all City property increased by 8% for FY 2018/19, property valuation changes vary by classification of property, as shown in Figure 37.

| Full Cash Value by Property Classification: FY17/18 to FY18/19 | | | | | |
|---|---|---|---|---|---|
| **Class** | **Description** | **FY16/17** | **FY17/18** | **$ Change** | **% Change** |
| **1** | Commercial | $ 6.7 B | $ 7.3 B | +$0.6 B | +9% |
| **2** | Land/Agriculture | $ 5.4 B | $ 5.6 B | +$0.2 B | +3% |
| **3** | Primary Residential | $18.4 B | $20.0 B | +$1.6 B | +9% |
| **4** | Rental | $ 9.3 B | $10.1 B | +$0.8 B | +8% |
| **Other** | Miscellaneous | $ 0.2 B | $ 0.2 B | +$0.02 B | +9% |
| **TOTAL** | | **$40.0 B** | **$43.2 B** | **+$3.2 B** | **8%** |

Source: Maricopa County Assessor Preliminary (February) Tax Year 2017 and 2018 Property Value Abstracts

**Figure 37: Full Cash Value by Property Classification: FY17/18 to FY18/19**

## Taxable Property

The limited property value (LPV) is used as a starting point to calculate the taxable value of a property. An assessment ratio is applied to the LPV based on property classification to determine a property's "assessed value". For example, the assessment ratio is 10% for residential property, 18% for commercial property, and 15% for vacant land.

Exempt property (not-for-profit, governmental, etc.) is netted (subtracted) out of the assessed value, resulting in a property's "net assessed value". Net assessed value (NAV) is the value of the property that is subject to taxation.

City of Mesa secondary net assessed value for recent fiscal years is shown in Figure 38).

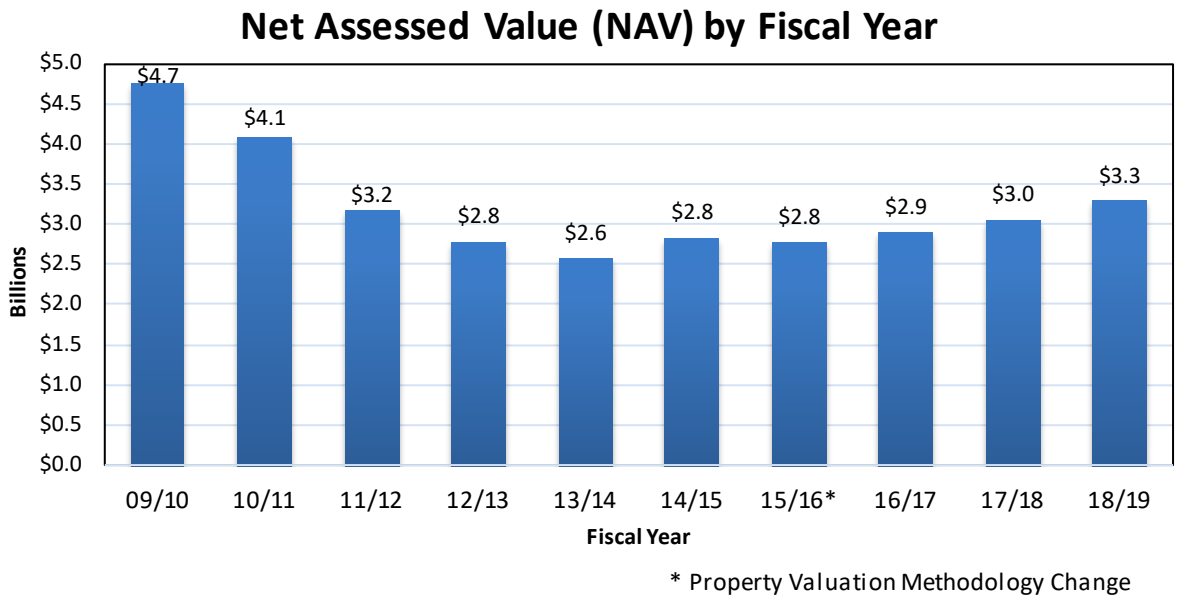



**Figure 38: Net Assessed Value**

In FY 2018/19, the net assessed (taxable) value of property in the City of Mesa increased by 7.5%, 5.5% due to appreciation of existing property, 2.0% from new construction (see Figure 39).

| City Taxable Value: FY17/18 to FY18/19 | | | | |
|---|---|---|---|---|
| | **FY17/18** | **FY18/19** | **$ Change** | **% Change** |
| **Net Assessed Value (NAV)** (taxable value) | $3.05 Billion | $3.28 Billion | +$229 Million | +7.5% |
| *Appreciation of Existing Property* | | | *+$166 Million* | *+5.5%* |
| *New Property* | | | *+$ 63 Million* | *+2.0%* |

Source: Maricopa County Assessor Preliminary (February) Tax Year 2017 and 2018 Property Value Abstracts

**Figure 39: City Taxable Value: FY17/18 to FY 18/19**

Since the value of taxable property in the City increased by 7.5% for FY2018/19, the secondary property tax rate is reduced by 7.0% to maintain the same $33.4 million total levy (see Figure 40).

| Secondary Property Tax Rate, Levy, and Impact: FY17/18 to FY18/19 | | | | |
|---|---|---|---|---|
| | **FY17/18** | **FY18/19 (proposed)** | **$ Change** | **% Change** |
| **Secondary Property Tax Rate** (per $100 of NAV) | $1.0968 | $1.0201 | -$0.0767 | -7.0% |
| **Secondary Property Tax Levy** (NAV * Tax Rate) | $33.4 Million | $33.4 Million | $0 | 0.0% |
| **Annual Cost to Median Homeowner** | $130.59 | $127.53 | -$3.06 | -2.3% |

**Figure 40: Secondary Property Tax Rate, Levy, and Impact: FY 17/18 to FY 18/19**

### Impact to Property Owners

The combined impact of higher property values and a lower property tax rate in FY 2018/19 results in at least a small decrease in the amount of City property tax owed by existing property owners. The owner of a median-valued residential property in Mesa would pay $128 annually in City property tax, down from $131 in the prior fiscal year.

For additional detail on property valuation and property tax, see:

Maricopa County Assessor
http://mcassessor.maricopa.gov/category/frequently-asked-questions/property-tax/

Arizona Tax Research Association
http://www.arizonatax.org/publications/books

### *Utility Systems Revenue Bonds*

The second main type of bonds the City uses are utility systems revenue bonds.

### Utility Systems Revenue Bonds

Utility systems revenue bonds have no statutory limitations as to the amount that may be issued. Projects that fall into this category are gas, water, wastewater, electric, and solid waste projects. Bonds used for these projects are repaid from revenues received from the customers of that particular utility. Utility system charges and development impact fees fund the repayment of utility revenue bonds.

The City's revenue bond ordinances require that net revenues equal at least a ratio of 1.2 of the principal and interest requirement in each fiscal year for Utility Systems Revenue Bonds. These bonds include electric, gas, solid waste, water and wastewater bonds. The ratio is a comparison of net revenues to debt service expenses (Coverage Ratio = Net Revenue/Debt Service) as published in the official statement for the 2018 utility revenue bond issuance.

| Utility System Revenue Bonds Debt Coverage (in millions) | | | | | |
|---|---|---|---|---|---|
| Fiscal Year | Operating Revenues | Operating Expenses | Net Revenue Available for Debt Service | Debt Service | Debt Coverage Ratio |
| 2012/13 | $302.7 | $134.4 | $168.3 | $68.0 | 2.48 |
| 2013/14 | $335.0 | $138.7 | $196.3 | $67.3 | 2.92 |
| 2014/15 | $322.8 | $137.9 | $184.9 | $67.6 | 2.74 |
| 2015/16 | $342.0 | $135.9 | $206.1 | $70.6 | 2.92 |
| 2016/17 | $377.8 | $145.6 | $232.2 | $66.9 | 3.47 |

**Figure 41: Utility Systems Revenue Bonds Debt Coverage**

### *Other Revenue Bonds*

In the past, the City has issued excise tax bonds, which are another type of revenue bond.

### Excise Tax Bonds

Excise taxes are taxes paid when purchases are made on a specific good, such as gasoline. Excise tax bonds are repaid from revenues derived from taxation of a particular good or activity. The bonds are backed by the City's excise tax revenue (city sales and use tax; state shared revenues; licenses, fees, and permits; fines and forfeitures; etc.). For example, Highway User Revenue Fund (HURF) bonds are secured by gasoline tax revenues received from the State of Arizona.

Excise tax bonds were issued by the City in 2013 to finance the construction and renovation of Spring Training facilities. In November 2010, Mesa voters approved a resolution for the City to expend public funds to construct a City-owned Spring Training baseball facility. The City issued $104.5 million of excise tax bonds to support the construction and renovation of Spring Training facilities at Riverview (Chicago Cubs) and Hohokam (Oakland Athletics) Parks. The City is in the process of selling land owned in Pinal County in order to retire the Excise Tax bond principal.

## Bonds per Capita Ratio

After the City receives voter authorization and is ready to proceed with approved capital projects, the City issues (sells) bonds and outstanding bond debt increases. Each year, the City also retires (pays off) a portion of existing debt. As of June 30, 2017, the City's total outstanding bond debt is $1.7 billion. To put this number in perspective, the City's total bond debt per capita (per resident) is $3,575.

An Arizona Department of Revenue comparison of different cities' bond debt per resident is shown in Figure 42. The outstanding debt for each city or town as of June 30, 2017 is compared to the population of each city or town as of July 1, 2016. Note the nearly one-year lag between outstanding debt and population dates.

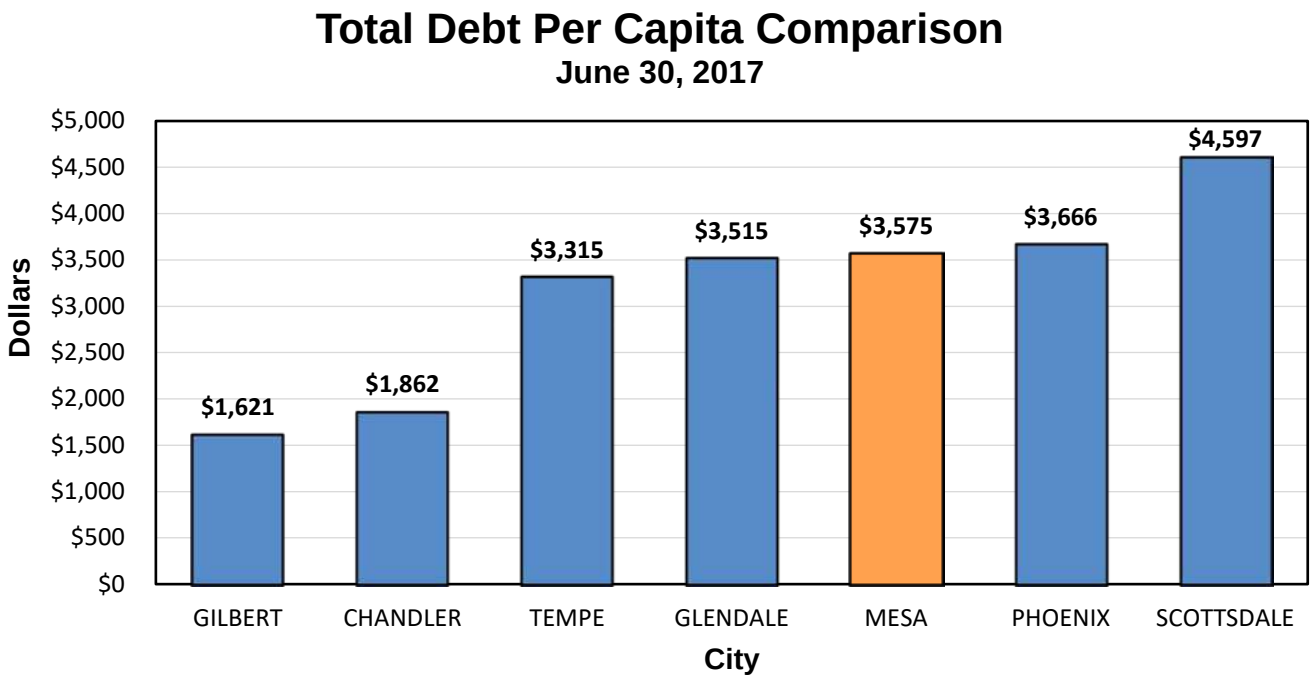



**Figure 42: Total Bond Debt Per Capita Comparison**

## Bond Authorization

At the beginning of FY 2018/19, the City has $376.2 million in unissued bond authorization remaining. The following bond authorization summary (Figure 43) outlines the City's prior available bond authorizations, the 2018 bond sale amounts, and the authorization remaining.

| Remaining Bond Authorization Summary | | | | |
|---|---|---|---|---|
| **Program** | **Statutory Bond Type** | **Prior Available Authorization** | **2018 Bond Sale** | **Remaining Authorization** |
| **General Obligation Bonds** | | | | |
| Public Safety | 20% | $ 8,145,000 | $ - | $ 8,145,000 |
| Fire and Medical | 20% | $ 2,514,000 | $ - | $ 2,514,000 |
| Library | 6% | $ 7,944,000 | $ - | $ 7,944,000 |
| Park and Recreation | 20% | $ 33,400,000 | $ (11,585,000) | $ 21,815,000 |
| Storm Sewer | 20% | $ 7,003,000 | $ - | $ 7,003,000 |
| Transportation/Streets | 20% | $ 34,845,000 | $ (4,535,000) | $ 30,310,000 |
| **Utility Revenue Bonds** | | | | |
| Natural Gas | Utility | $ 60,975,000 | $ (4,505,000) | $ 56,470,000 |
| Water | Utility | $ 156,620,402 | $ (76,550,000) | $ 80,070,402 |
| Wastewater | Utility | $ 162,262,788 | $ (27,015,000) | $ 135,247,788 |
| Solid Waste | Utility | $ 3,570,000 | $ (1,350,000) | $ 2,220,000 |
| Electric | Utility | $ 24,190,000 | $ (2,700,000) | $ 21,490,000 |
| **Highway User Revenue Bonds** | | | | |
| Streets | HURF | $ 2,960,000 | $ - | $ 2,960,000 |
| **Total Bonds** | | **$ 504,429,190** | **$ (128,240,000)** | **$ 376,189,190** |

**Figure 43: Remaining Bond Authorization Summary**

Proceeds received from the sale of bonds are used to pay for the design, construction, acquisition and land purchase components of certain capital projects that the City will begin or continue during FY 2018/19. The remaining bond authorizations listed above represent portions of bond authorizations approved by the City electorate at bond elections held in the years 1987, 1994, 1996, 2004, 2012, 2013, 2014.

## Debt Service

Debt service requirements impact the City's financial condition and can limit flexibility in responding to changing circumstances or priorities. When debt is issued, it obligates the City to make regular payments for periods of up to 30 years. The outstanding bond debt balance is paid back over time through annual principal and interest payments (debt service payments). The City's goal is to have a consistent level of debt service obligations and to

have future general obligation debt service funded through the secondary property tax levy, creating a stable financial environment for providing consistent services.

The FY 2018/19 budget for existing debt service is $147.6 million, representing 8.1% of the City's operating budget. The budget also includes contingency of $163.7 million for potential bond refundings (refinancings).

Debt service schedules for Mesa's two primary bond types (General Obligation and Utility Systems Revenue) are shown in Figure 44 and Figure 45.

## General Obligation Debt Service

The scheduled debt service payments for General Obligation bonds are shown in Figure 44. All debt service schedules are included in the Financial Schedules section of this book.

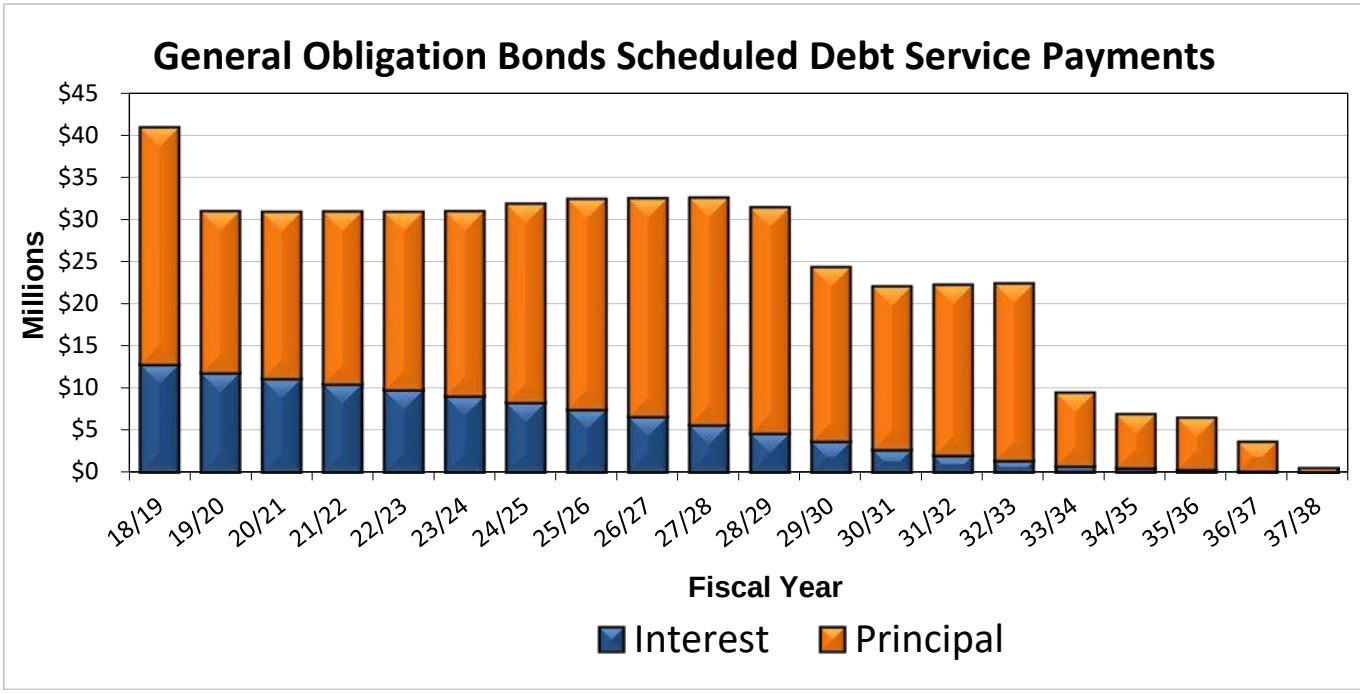



**Figure 44: General Obligation Bonds Scheduled Payments**

## Utility Systems Revenue Debt Service

Debt service payments for utility revenue bonds are funded by rate charges paid by utility customers. Utility systems revenue bonds scheduled debt service payments by fiscal year can be seen in Figure 45. All debt service schedules are included in the Financial Schedules section of this book.

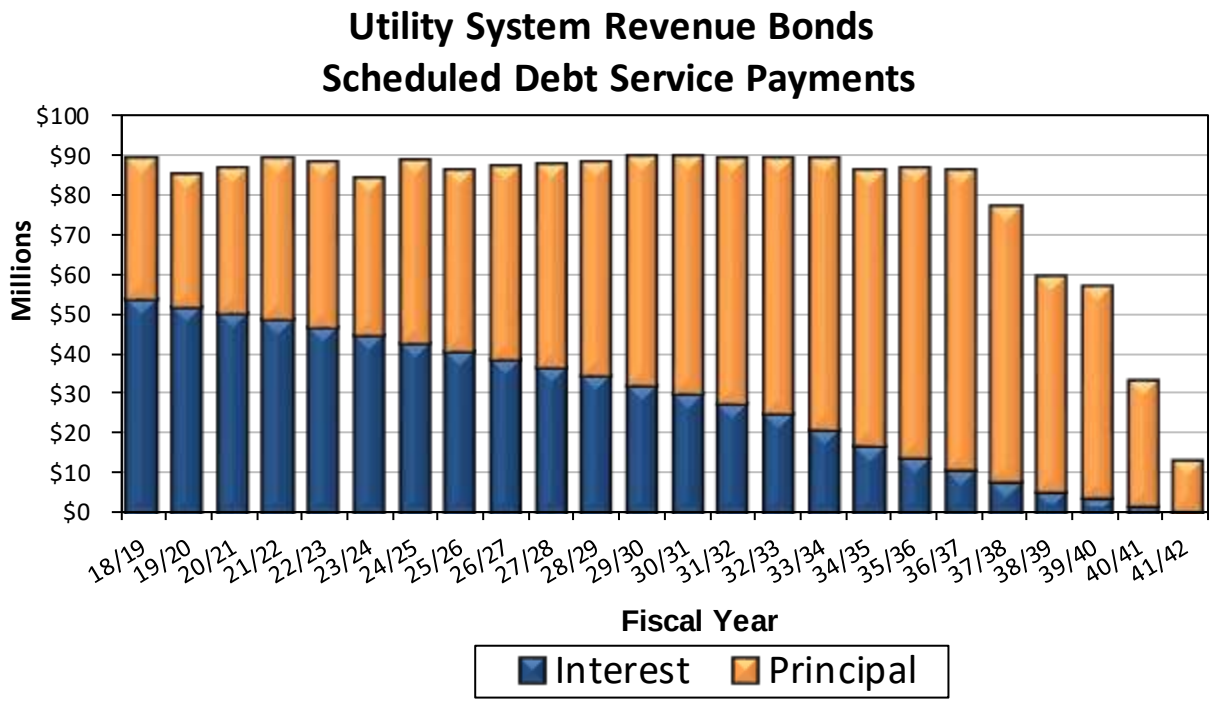



**Figure 45: Utility Systems Revenue Bond & Payments**

## Debt Service Payments

Figure 46 shows the City's total scheduled debt service payments by type.

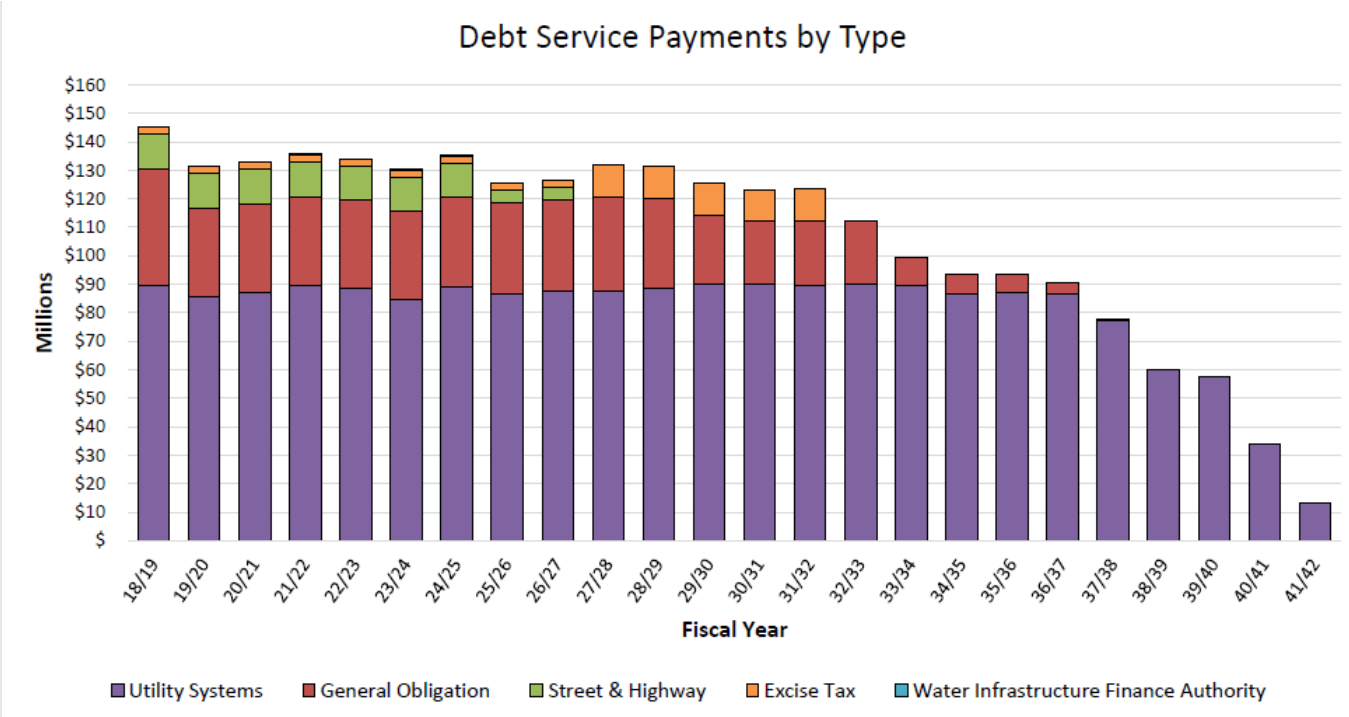



**Figure 46: Debt Services Payments by Type**

# The Budget Requirements and Limitations

## Budget Requirements and Limitations

## Financial Policies

Beyond the requirements set by the State of Arizona, the City of Mesa has also adopted a set of financial policies. These policies identify and outline the financial aspirations of the City. They are intended to serve as guidelines for the City Council and City staff alike in the decision-making processes related to the City's financial operations and the development of financial forecasts, the annual budget, and capital improvement plans. Below are highlights of the financial policies of the City of Mesa. The policies identify guidelines applicable to ten specific areas that support fiscal responsibility.

**Financial Policy 1 –** **The Annual Budget:** the adopted budget needs to be balanced, monitored, and include performance measures.

**Financial Policy 2 –** **Unrestricted Fund Balances:** the adopted budget will maintain an unrestricted fund balance of 8-10% per fiscal year in the General Governmental and Enterprise Funds.

**Financial Policy 3 –** **Other Reserve Balances:** reserve balances for other funds will be maintained to ensure stability.

**Financial Policy 4 –** **Charges for Services:** policies to provide a consistent, stable, fair and appropriate means to fund public services.

**Financial Policy 5 –** **Debt Issuance and Management:** policies to ensure debt is used judiciously.

**Financial Policy 6 –** **Capital Improvement (CIP) & Asset Replacement:** the provision for a rolling five-year projection of the City's capital projects to identify future financial requirements as part of the overall financial forecast.

**Financial Policy 7 –** **Investments & Cash Equivalents:** policies for the investment of City resources to balance risk and return while preserving sufficient liquidity.

**Financial Policy 8 –** **Financial Reporting:** policies to report the City's finances in a way to satisfy both management and the need for government transparency.

**Financial Policy 9 –** **Long Range Planning and Forecasting:** policies used to assess future finances and allow for adjustments as necessary.

**Financial Policy 10 –** **Risk Management:** policies designed to protect against losses that would affect the ability to provide ongoing services and to reduce risk overall.

A full version of these policies is included in the Financial Schedules section of this book.

## Legal Requirements

Arizona law and the Mesa City Charter include a number of legal requirements for adoption of the budget and the levy of property tax. Figure 47 includes the major steps and legal deadlines in the budget process, including the date that each step was completed during the FY 2018/19 budget process.

| Summary of Major Steps and Legal Deadlines in the FY 2018/19 Budget Process | | | |
|---|---|---|---|
| **Action Required** | **City Charter Deadlines** | **Arizona State Statute Deadlines** | **Date Completed** |
| ***Operational Budget Process*** | | | |
| City Council adopts tentative budget | None | On or before the third Monday in July | May 21, 2018 |
| Publish summary of tentatively adopted budget and notice of public hearing which must precede final adoption. | None | Once a week for two consecutive weeks following tentative adoption and before final adoption. | May 26, 2018<br>June 2, 2018 |
| City Council holds public hearing and adopts final budget | None | On or before the 14th day before a tax levy is adopted | June 4, 2018 |
| City Council adopts secondary property tax levy. | None | On or before the 3rd Monday in August. | June 18, 2018 |
| | | | |
| ***Capital Improvement Program Process*** | | | |
| Publish summary of the Five Year Capital Improvement Program and notice of public hearing which must precede final adoption | One publication at least two weeks prior to public hearing. | None | May 7, 2018 |
| City Council holds public hearing and adopts the Five Year Capital Improvement Program | Not less than 2 weeks after the publication | None | May 21, 2018 |
| | | | |
| ***Utility Rate Process*** | | | |
| City Council adopts a Notice of Intention to adjust utility rates and sets a public hearing | None | At a regular Council Meeting at least 30 days prior to public hearing | March 19, 2018 |
| Utility Rate Adjustment written report submitted to the City Clerk's office | None | 30 days prior to the public hearing | April 19, 2018 |
| Publish Notice of Intention and notice of public hearing for utility rate adjustments | None | One publication at least 20 days before the public hearing | April 21, 2018 |
| City Council introduces utility rate adjustment ordinances | Ordinance is required for all utility rate adjustments and must be introduced at a regular Council Meeting | Only water and wastewater are included in state statute and may use either an ordinance or resolution | May 7, 2018 |
| City Council holds public hearing on utility rate adjustments | At least 6 days after the publication | Not less than 30 days after the adoption of the notice of intent | May 21, 2018 |
| City Council adopts utility rate adjustment ordinances and resolutions | After the public hearing | After the public hearing | May 21, 2018 |
| Utility rate adjustments become effective | 30 days after adoption of ordinance or any later date specified in the ordinance | 30 days after adoption of ordinance | July 1, 2018 |

**Figure 47: FY 2018/19 Budget Process Legal Deadlines**

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# Projects & Capital Budget

Fiscal Year

## 2018-2019

City of Mesa, Arizona

## FY 2018/19 Capital Budget Overview

The City of Mesa recognizes the need for public infrastructure to keep pace with the growth of the community and the needs of the City's residents. Accordingly, the Capital Budget is designed to identify the most pressing public facility and infrastructure needs of the City.

Capital expenditures are purchases that meet the following requirements:

1) Have an estimated useful life of more than one year
2) Have a unit cost of $5,000 or more
3) Considered a betterment or improvement of a capital asset (if it is an existing capital asset)

The largest component of the capital budget is a five-year Capital Improvement Program (CIP). This five-year plan includes improvements to existing facilities, the acquisition of land and buildings, construction of new facilities, and major equipment purchases. The City also maintains a regular replacement schedule for equipment such as vehicles and computer hardware. Proposed capital purchases are included in the budget plan which is reviewed and adopted by City Council as a part of the annual budgeting process.

The Fiscal Year 2018/19 Capital Budget is comprised of four categories. Below is a summary of the budget in each category. A schedule showing the funding sources for each of the categories can be found at the end of this section.

*Table 1: Capital Budget*

| FY 2018/19 Capital Budget<br>Category | Total Budget |
|---|---|
| Operating Capital – General | $32,045,211 |
| Vehicle Replacement Program | $8,289,529 |
| Operating Capital – Vehicles | $10,952,887 |
| Capital Improvement Program (CIP) | $445,735,000 |
| **Total Capital Budget** | **$497,022,627** |

Due to limited resources, not all projects identified during the budget process are included in the adopted budget. Projects are prioritized based on how each project:

- Meets the needs of the City—considering factors such as financial feasibility, public health, and safety
- Fulfills the City's legal commitment to provide safe and adequate facilities and services
- Prevents or reduces future improvement cost
- Provides services to developed areas lacking full-service
- Promotes development

## Capital Budget Categories

### Operating Capital - General

Operating capital expenditures include acquisitions or upgrades to physical assets such as property, buildings, or equipment. Operating capital expenditures are included in the operating budgets of City departments. Also included in the operating capital category are the City's infrastructure lifecycle programs for facility maintenance, information technology infrastructure, desktop computer replacement and parks facility maintenance.

Below is a table describing some of the notable capital purchases using operating funds budgeted in FY 2018/19.

*Table 2: Operating Capital-General*

| FY 2018/19 Operating Capital – General | |
|---|---|
| **Description** | **Total Budget*** |
| Eastmark Development Agreement Improvements* | $11,332,000 |
| Computer Equipment | $6,601,809 |
| Police Radios | $3,000,000 |
| Mesa Fire & Medical Heart Monitors | $2,575,994 |
| Cadence Development Agreement Improvements** | $2,064,000 |
| Police Communications 911 Consoles | $913,223 |
| Miscellaneous | $5,558,185 |
| **Total** | **$32,045,211** |

**Eastmark capital expenditures are paid for by the Eastmark Community Facility District (CFD).*
***Cadence capital expenditures are paid for by the Cadence Community Facility District (CFD).*

### Vehicle Replacement Program

The Vehicle Replacement Program (VRP) is a planning tool to manage the City's fleet. The fleet is evaluated in a global manner and resources are applied to the greatest need. Proper fleet management can reduce costs and improve operational efficiency.

The Vehicle Replacement Program (VRP) is funded using money from the Vehicle Replacement Fund and the Replacement Extension Reserve Fund.

*Vehicle Replacement Fund:* The Vehicle Replacement Fund is funded through proceeds from the sale of vehicles, interest on the fund balance, and fund transfers from each of the various general governmental city funds.

*Replacement Extension Reserve (RER):* Mesa's bond covenants require that two percent of all utility revenue is used to continue to improve utility system infrastructure. Mesa has used RER revenue to purchase the vehicles necessary to adequately maintain utility infrastructure.

*Table 3: Vehicle Replacement Program*

| FY 2018/19 Vehicle Replacement Program | |
|---|---|
| **Funding Source** | **Total Budget** |
| Vehicle Replacement Fund | $3,725,242 |
| Replacement Extension Reserve | $4,564,287 |
| **Total** | **$8,289,529** |

**Operating Capital – Vehicles**

Each fiscal year, some vehicles are not included in the City's vehicle replacement program. These vehicles are categorized as either a fleet addition or unscheduled replacement.

*Fleet Additions* – new vehicles to the City which increase the size of the City's fleet. These additions are typically the result of new programs, services or positions. An example of an addition to the fleet would be a new service truck for maintenance workers to travel to new City parks to complete daily maintenance activities.

*Unscheduled replacements* – replacement of fleet vehicles due to unique circumstances which fall outside of the vehicle replacement program. The most common reasons a vehicle is not included in the Vehicle Replacement Program (VRP) schedule are: vehicles purchased with grant dollars, vehicles changed to a different type or size (e.g., a ½ ton truck being replaced with a ¾ ton truck), or vehicles replaced ahead of schedule based on service needs. Purchase of these vehicles is considered on an individual basis during the budget process.

The City receives grant dollars for a variety of purposes. Vehicles may be purchased with these grants to provide an enhanced level of services. Since grant-funded vehicles are not automatically replaced at the end of service life, these vehicles are not a part of the replacement program. Rather the service is evaluated in its entirety and prioritized by City management.

As the City seeks operational efficiencies, staff may determine that a larger vehicle would mean better service to the community. Purchasing a larger dump truck than the truck currently in service could mean fewer trips to the landfill, resulting in better service.

New and replacement vehicles funded outside of the Vehicle Replacement Program are outlined below.

*Table 4: Operating Capital-Vehicles*

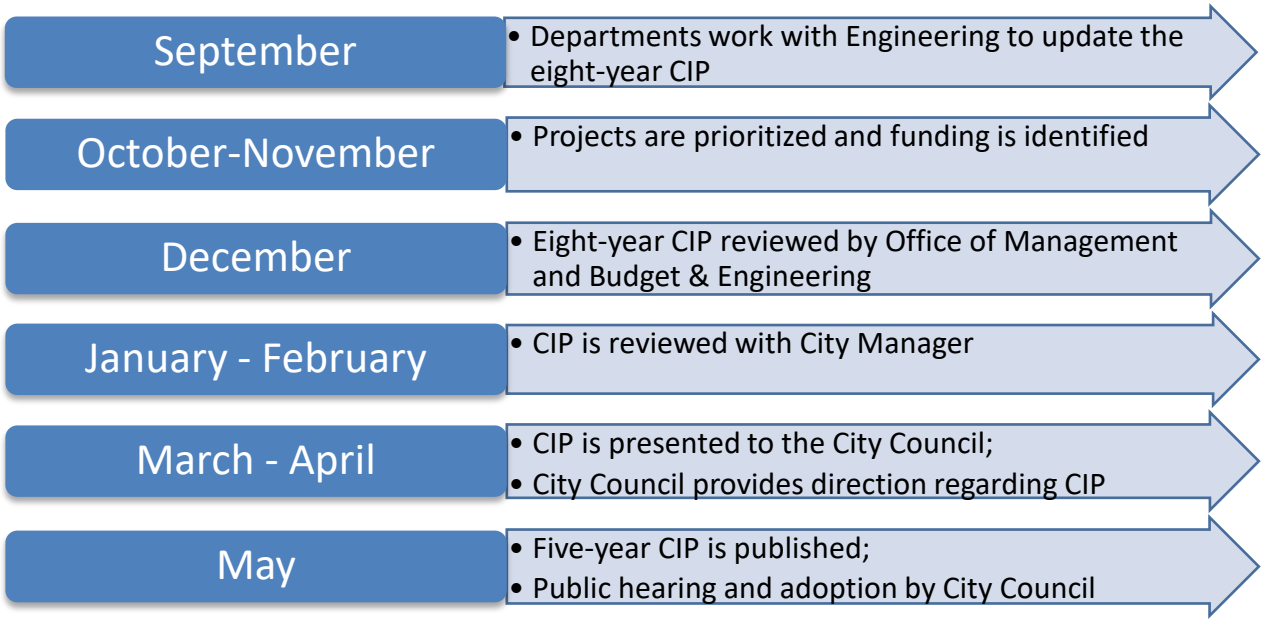
| FY 2018/19 Operating Capital – Vehicles | |
|---|---|
| **Department** | **Total Budget** |
| *Unscheduled Replacements* | |
| Fire and Medical | $1,164,705 |
| Energy Resources | $35,000 |
| Transportation | $3,128,202 |
| Environmental and Sustainability | $4,745,807 |
| **Total Replacement Vehicles** | **$9,073,714** |
| *Fleet Additions* | |
| Police | $666,713 |
| Parks, Recreation and Commercial Facilities | $451,000 |
| Water Resources | $363,300 |
| Development Services | $36,400 |
| Greenfield Joint Venture | $55,000 |
| Transportation | $271,000 |
| Fleet Services | $35,760 |
| **Total Fleet Additions** | **$1,879,173** |
| **Total** | **$10,952,887** |

**Capital Improvement Program**

Major capital improvements and purchases are planned and tracked on a longer-term basis than annual capital purchases. Departments plan and develop capital projects in cooperation with the Engineering Department and Office of Management & Budget. City staff analyzes and prioritizes the projects. This allows the City to apply limited funding and staff resources to the highest-priority projects. Based on the resources projected to be available for the various types of projects, a multi-year plan is developed with direction from the City Manager's Office and City Council.

An eight-year Capital Improvement Program (CIP) assists in development of the City's forecast. This plan includes project costs as well as all resulting operational and maintenance costs. The first five years of the plan is published in the Five-Year Capital Improvement Program document. The first year of the plan is adopted by City Council as part of the annual budget. An overview of the planning process is shown on the next page.

*Chart 1: CIP Process Timeline*




**Funding Sources**

Capital improvements are funded by two primary sources: (1) operating revenues and (2) bonds. The following is a summary of the funding sources:

**Operating Revenues** – These revenues range from general and special sources (Local Street Sales Tax, Highway User Revenue, State shared revenue, Federal and State aid, fines, etc.) to enterprise revenues (electric, gas, water, solid waste, etc.). For purposes of the Capital Improvement Program, reimbursements of expenses from other governmental entities are included in this category. While not considered revenue, their inclusion assists in ascertaining the City's net cost for a project.

*Highway User Revenue* – funds received through the State of Arizona collection of gasoline tax and a number of additional transportation related fees. Revenues from these taxes and fees are deposited into the Arizona Highway User Revenue Fund (HURF), of which the City of Mesa receives a portion of the total. Funds in this category can only be used for Transportation-related activities.

*Local Streets* – funds received from a May 2006 voter-approved increase of the City's Transaction Privilege (Sales Tax) by 0.5%, of which 0.3% has been dedicated to Transportation. This funding can only be used for streets-related activities and provides a local revenue source as well as the matching requirement to obtain Maricopa Association of Governments (MAG) Proposition 400 monies.

*Joint Ventures* – funds received from municipalities that participate as partners in jointly-owned facilities. The City of Mesa serves as the managing partner of the Topaz Public Safety Regional Wireless Network and Greenfield Water Reclamation Plant Joint Ventures. Each partner pays for a percentage of capital improvement cost based on percentage of ownership.

*Federal Grant* – funds obtained through federal grantors such as the Community Development Block Grant Program (CDBG) and the Federal Transit Administration.

*State Grant*– funds obtained through state grantors such as the Arizona Department of Transportation.

***Bonds*** **-** Issuing bonds is a common practice among cities. It is the primary and most widely accepted method for municipalities to fund large capital projects. There are two types of bond fund projects in the Capital Improvement Program:

*General Obligation (GO) Bonds* - GO bonds are used to finance public infrastructure such as parks, streets, and police and fire facilities. GO bonds are backed by the "full faith and credit" of the City, meaning that the City pledges to take whatever action is necessary to raise the revenue to repay the loan. Principal and interest payments on Mesa's GO bonds are funded by a secondary property tax, development impact fees, and a court construction fee. If these revenue sources are not sufficient, the General Fund is used to fund the remaining portion of the payment.

*Utility Systems Revenue Bonds* - Utility revenue bonds are used to finance Electric, Gas, Solid Waste, Water, and Wastewater projects. Bonds used for these projects are repaid from utility revenues.

.

The following are examples of capital projects in the FY 2018/2019 CIP.

## CIP AT A GLANCE

**$445,735,000**

Total Capital Improvement Program 2018/19 budget.

Capital improvements are funded by two primary sources:

**Operating Revenues**
**Bonds**

All capital improvement projects are assigned to one of five categories:

**General Government**
**Parks & Culture**
**Public Safety**
**Transportation**
**Utilities**

The FY 2018/19 CIP Budget includes funds for **197** projects.

FY 2018/19 funding for one-time start-up purchases and ongoing operations and maintenance is

**$1,612,982**

**Household Hazardous Waste Facility**

**Project Description:** The City of Mesa will open a permanent Household Hazardous Material Facility in Fall 2018. Mesa residents will have year-round access to dispose of their household hazardous waste material such as paint, propane tanks, automotive fluids, and other hazardous chemicals. The new facility will process, recycle, repurpose or properly dispose of household hazardous waste – safely turning waste into resources, where possible. The 7,000-sq. ft. facility, located at 2412 N. Center St., will represent and reflect several of the City's sustainability goals.

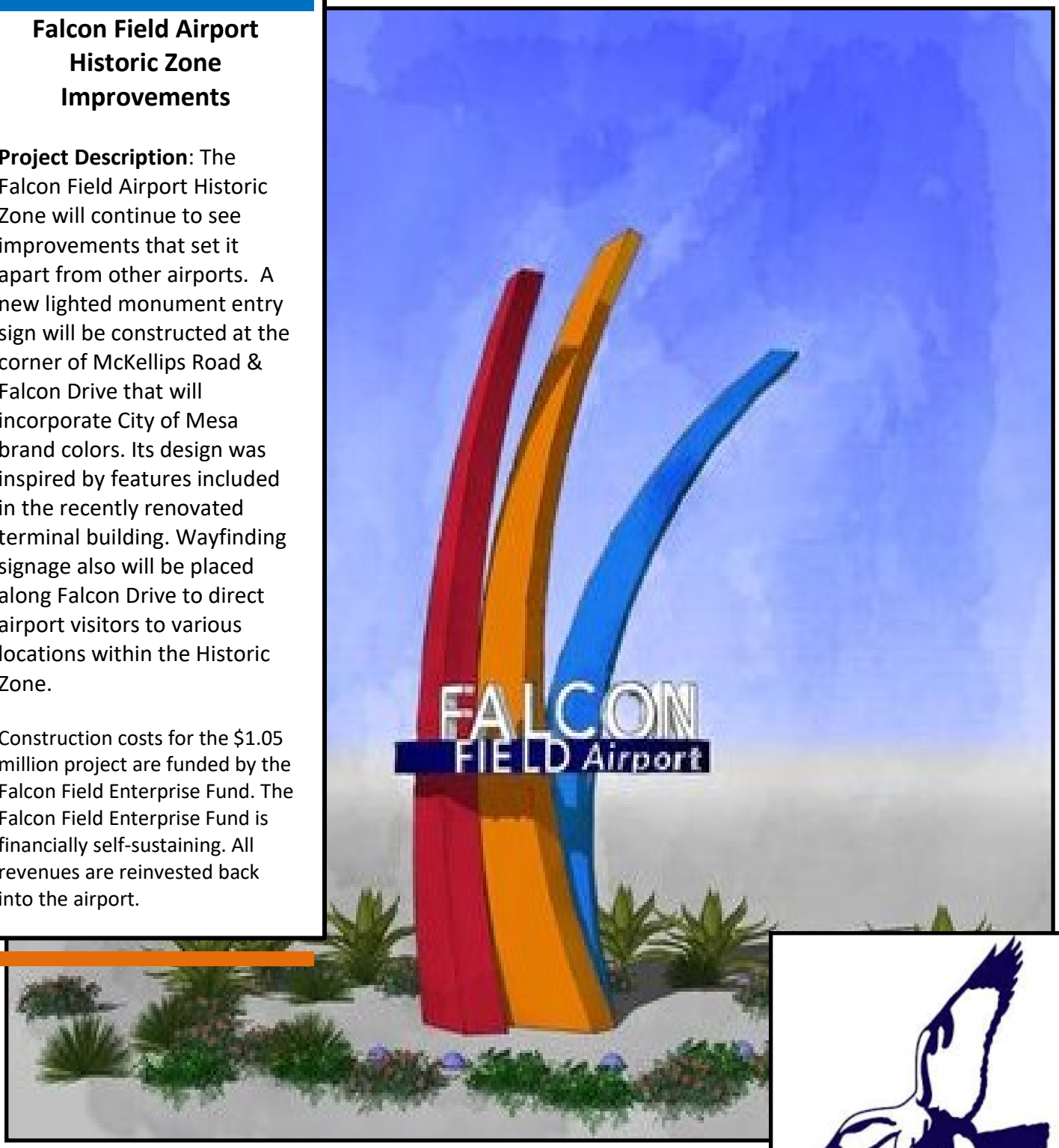
- Protect the community
    - Encourage proper disposal of harmful household materials by providing convenient drop off hours
    - Provide a Swap Shop where residents can pick up household materials that were dropped off but still usable such as cleansers, propane and paint
    - Offer information about alternative products that are less harmful
- Building features to help preserve natural resources
    - EPA's ENERGY STAR® best practices will be incorporated into the building design, including use of natural light, daylight sensors and high-performance HVAC equipment
    - Use of renewable energy from solar panels to offset energy use
- Practices to provide environmental benefits
    - Feature native and desert-adapted plants that will attract wildlife, reduce the urban heat island effect
    - Use low impact development strategies that will collect rainwater to supplement landscape irrigation and improve water quality
    - Work with local companies to bulk materials, like oil, that can be recycled and reused
    - Offer education about alternative household materials that are better for the environment

Construction costs for the $3.9 million project are funded by the Environmental Compliance Fund and the Solid Waste Bond Fund. For more information about the City of Mesa's household hazardous waste collection program, visit mesarecycles.org.

## Falcon Field Airport Historic Zone Improvements

**Project Description**: The Falcon Field Airport Historic Zone will continue to see improvements that set it apart from other airports. A new lighted monument entry sign will be constructed at the corner of McKellips Road & Falcon Drive that will incorporate City of Mesa brand colors. Its design was inspired by features included in the recently renovated terminal building. Wayfinding signage also will be placed along Falcon Drive to direct airport visitors to various locations within the Historic Zone.

Construction costs for the $1.05 million project are funded by the Falcon Field Enterprise Fund. The Falcon Field Enterprise Fund is financially self-sustaining. All revenues are reinvested back into the airport.




Mesa - Falcon Field Airport

The total Capital Improvement Program budget for FY 2018/19 is $445,735,000. The table below presents a high-level overview of FY 2017/18 CIP budget compared to FY 2018/19. A more detailed CIP schedule can be found at the end of this section.

*Table 5: CIP Budget Comparison*

| Comparison of Prior Year CIP Budget | | |
|---|---|---|
| **Funding Source** | **FY 2017/18** | **FY 2018/19** |
| *Operating Funds* | | |
| Unrestricted | $1,989,039 | $7,594,143 |
| Restricted | $113,441,961 | $162,599,075 |
| **Operating Funds Subtotal** | **$115,431,000** | **$170,193,218** |
| *Bond Funds* | | |
| General Obligation | $25,699,409 | $27,136,842 |
| Utility Revenue | $150,721,591 | $130,568,940 |
| **Bond Funds Subtotal** | **$176,421,000** | **$157,705,782** |
| **Total Budget (without carryover)** | **$291,852,000** | **$327,899,000** |
| *Carryover* | | |
| Operating Funds Carryover | $34,048,000 | $71,838,212 |
| Bond Fund Carryover | $13,483,000 | $45,997,788 |
| **Carryover Subtotal** | **47,531,000** | **$117,836,000** |
| **Total CIP Budget** | **$339,383,000** | **$445,735,000** |

Notable differences in the CIP budget between FY 2017/18 and FY 2018/19 include the following:

*Operating Funds*- In FY 2018/19, there will be streets projects including the Elliot Road Tech Corridor that will utilize funds from the Transportation Fund. The Greenfield Wastewater Reclamation Plant Expansion will utilize funds from the Greenfield WRP Joint Venture Fund. Joint Venture funds represent a partnership with other municipalities and include the cost to the City as well as the cost to the other partner jurisdictions. The Greenfield Water Reclamation Plant Joint Venture Fund includes City of Mesa, Town of Gilbert, and Town of Queen Creek.

*General Obligation Bonds* – The existing authorization for public safety and parks is nearing exhaustion. FY 2018/19 includes completing Eagles Park using Park bonds authorized by voters in 2012 and street improvements to the Elliot Road Technology Corridor and Mesa Drive from 8$^{th}$ Avenue to Main Street.

*Utility Systems Revenue Bonds* – FY 2018/19 includes the Greenfield Wastewater Reclamation Plant Expansion. It is a multi-year that will continue in FY 2018/19. The total cost to the City of Mesa of the Greenfield Wastewater Reclamation Plant Expansion is expected to be approximately $130 million over the life of the project.

*Carryover* –Carryover is the process of taking the unused budget appropriation of a project from one fiscal year and adding or 'carrying' it over to the budget appropriation for the next fiscal year. The adopted CIP includes $117.8 million in carryover for projects to be completed in FY 2018/19.

## Impact on Operating Budget

The completion of capital improvement projects may result in the need for additional funding for one-time start-up purchases as well as ongoing operations and maintenance (O&M) funding (e.g., a new fire station requires one-time funding for items such as furniture, fixtures and equipment and ongoing funding for expenditures such as personnel, utilities and maintenance). O&M needs are identified during the project planning process.

O&M costs budgeted in FY 2018/19 usually result from projects completed in the prior fiscal year. Major capital projects typically have design and construction schedules that last throughout the year; therefore, O&M usually begins the following fiscal year. However, some projects may be scheduled for completion early in FY 2018/19 and therefore require O&M funding. Operations and maintenance costs are included in the operating budgets of the applicable department.

*Table 6: Operations and Maintenance Budget*

| | CIP Impact on Operating Budget | | | | |
|---|---|---|---|---|---|
| **Funding Source** | **2018/19** | **2019/20** | **2020/21** | **2021/22** | **2022/2023** |
| General Fund | $586,916 | $600,549 | $617,186 | $633,117 | $649,561 |
| Local Street Sales Tax | $7,500 | $15,350 | $108,692 | $111,534 | $114,467 |
| Environmental Compliance Fund | $255,269 | $159,072 | $180,343 | $199,288 | $222,112 |
| Enterprise Fund | $691,740 | $2,190,449 | $2,252,072 | $2,366,580 | $2,890,713 |
| Greenfield WRP Joint Venture Fund | - | $1,880,173 | $2,012,393 | $2,065,376 | $2,116,612 |
| Highway User Revenue Fund | $71,557 | $135,431 | $161,578 | $233,599 | $309,482 |
| Transit Fund | - | $3,126,182 | $3,214,471 | $3,298,484 | $3,385,246 |
| Funding To Be Determined | - | $2,348,165 | $5,173,624 | $4,847,632 | $4,962,086 |
| **Total Operational Impact** | **$1,612,982** | **$10,455,371** | **$13,720,359** | **$13,755,610** | **$14,650,279** |

The following highlight the estimated annual operating impact of some projects and a description of the operating costs.

**Elliot Road Technology Corridor**

**Project Description:** Widen Elliot Road to six lanes with a bike lane and raised medians. New streetlights will be installed to complement existing area special lighting fixtures. Landscaping will be installed on both sides of the roadway and in the raised medians. A new signalized intersection will be built at Elliot Road and Crismon Road. A large decorative monument will be built on the western end of this project, and ten street name markers will be installed at various locations.

**Annual Operating Impact: ~$49,000**

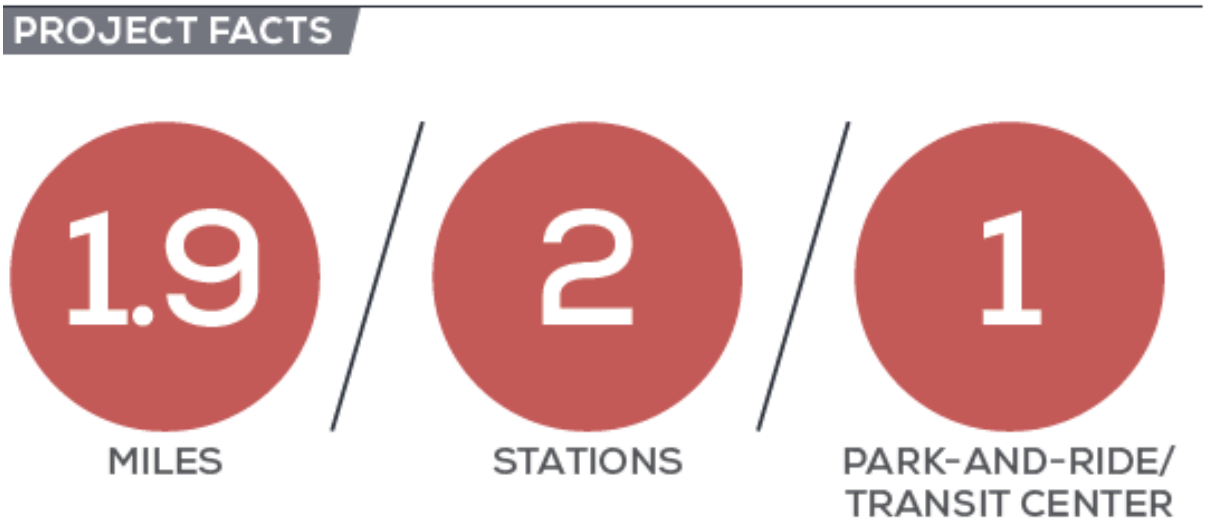
## *Gilbert Road Light Rail Extension*

**Project Description:**

Extend light rail on Main Street from Mesa Drive to Gilbert Road. At Gilbert Road, there are significant transit connections and the ability to serve the growing transit demand in the East Valley. This extension will attract new riders and increase development opportunities in central Mesa.

**Annual Operating Impact: ~$3.2 million**

Upon completion, the annual operating and maintenance budget of the Gilbert Road Light Rail Extension will be approximately $3.2 million. The operational cost of the light rail is partially offset by fare and advertising revenues.



## CAPITAL IMPROVEMENT PROGRAM CATEGORIES

All capital improvement projects are assigned to one of five categories.

**General Government** – projects are defined as any improvements or land acquisition associated with City facilities and economic development.

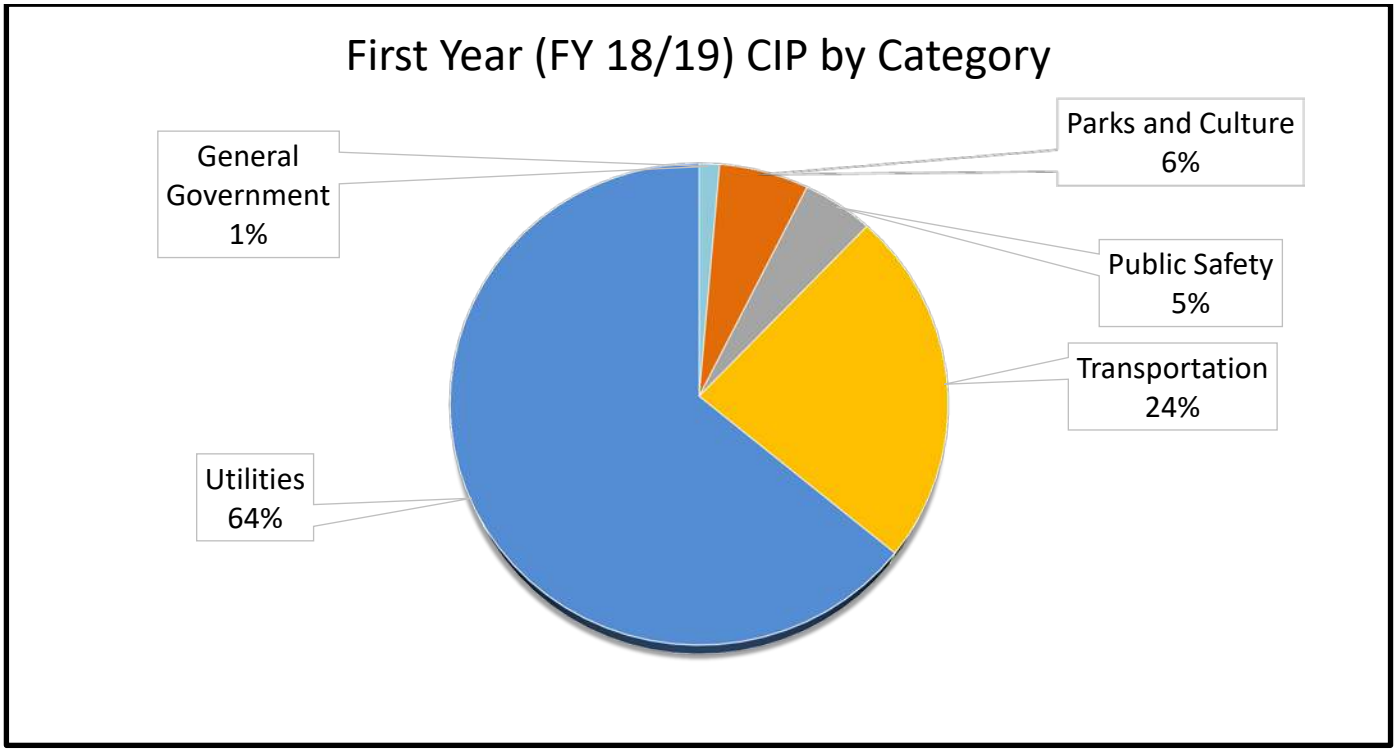
**Parks and Culture** - projects are defined as new neighborhood, community or district parks and associated amenities; park offices; retention basin improvements; golf course improvements; athletic field lighting; community recreation centers; skate parks; park projects; and aquatic facilities. Other projects in this category include improvements to the City's arts centers, museums, and public libraries.

**Public Safety** - projects are defined as new buildings or existing buildings/facilities that are planned to be remodeled, renovated, or expanded such as: Police substations; Fire stations; courtrooms; training facilities; or parking garages associated with public safety. This also includes land acquisition for public safety improvements. New equipment purchases or existing equipment upgrades, and environmental mitigation improvements are also included in this category.

**Transportation** - projects are defined as improvements to the existing arterial street system; intersection improvements; new roadways; landscaping within public right-of-way; street lighting and traffic signal system improvements; shared use paths; storm sewer drainage improvements; floodway improvements; bus purchases; bus pullouts/bus shelters; park-n-ride lots; transit facilities; light rail studies; and infrastructure improvements to Falcon Field and Phoenix-Mesa Gateway airports.

**Utilities** - projects are defined as water reclamation plants; water treatment plants; well sites; water lines; wastewater lines; gas lines; storm sewer lines; lift stations; new or expanded pump stations; sulfide stations; storage or recharge sites; electrical substation expansions; electric distribution overhead and underground; and solid waste facility improvements.

The 2018/19 CIP shows the City's continued commitment to reliable utility and transportation systems. Below is a chart showing the percent of the total CIP represented by each category.



# Projects & Capital Budget

The following pages contain a list of capital projects planned for FY 2018/19, grouped by CIP category. Each project description shows only the budget for FY 2018/19. More detailed descriptions and total project costs can be found in the separate document "Capital Improvement Program FY 2019-2023."

| City Facilities | | FY 18/19 |
|---|---|---|
| **East Valley Adult Resources Building - CP0568** | | |
| Renovate the Mesa Active Adult Center. Work will include interior flooring, fire alarm system upgrades and ADA accessibility improvements. | 1250CDBG - Community Development Block Grant | $662,828 |
| | 1301A - Capital - General Fund | $25,037 |
| | | **$687,865** |
| **Convention Center Walkway Lighting - CP0584** | | |
| Replace the walkway lighting at the Mesa Convention Center. | 3101CC - Convention Center | $58,072 |
| | | **$58,072** |
| **Police Central Division Drain Lines - CP0679** | | |
| Replace aging drain pipes throughout the Police Department's Central building. The piping is beyond its life expectancy and leaking has occurred in several areas. Replacement will prevent service disruption. | 1301A - Capital - General Fund | $210,000 |
| | | **$210,000** |
| **East Mesa Service Center Cooling Tower System Replacement -** | | |
| Replace of cooling tower system which includes piping throughout the building. The tower has exceeded its life expectancy, is corroded and is restricting water flow to the units. This corrosion can lead to a mass leak if | 1301A - Capital - General Fund | $92,524 |
| | | **$92,524** |
| **Gene Autry Clubhouse Septic System - CP0688** | | |
| Remove the clubhouse septic system. Install wastewater collection lines and connect the facility to the City's wastewater utility system. | 1301A - Capital - General Fund | $505,300 |
| | | **$505,300** |
| **Red Mountain Multigenerational Center Chiller Replacement - CP0767** | | |
| Replace existing system with a new system that will provide energy savings, reliability, and much needed redundancy for this facility in the event that it is needed for an emergency gathering spot for citizens. | 1301A - Capital - General Fund | $1,217,236 |
| | | **$1,217,236** |
| **Mesa Family Advocacy HVAC System & Roofing - CP0770** | | |
| Replace roof mounted HVAC equipment of existing two 2-story buildings . The buildings house City of Mesa Police and Family Advocacy Center. | 1301A - Capital - General Fund | $421,647 |
| | | **$421,647** |
| **Downtown Facade Improvement - CP0781** | | |
| Construct commercial facades between 1st Street and 1st Avenue, Country Club and Sirrine/Centennial as well as colonnade removal for properties. | 1220A - Grants - Gen. Gov. | $195,868 |
| | 1250CDBG - Community Development Block Grant | $447,000 |
| | | **$642,868** |
| **Police Headquarters Generator - CP0785** | | |
| Replace the generator in Police Headquarters building that will provide backup power as well as correct issues to meet City code. | 1301A - Capital - General Fund | $570,405 |
| | | **$570,405** |
| **Fleet West Roof Replacement - CP0793** | | |
| Replace Fleet West roof. | 4006A - Fleet Internal Service | $352,090 |
| | | **$352,090** |
| **Red Mountain Library Tower Replacement - CP0799** | | |
| Evaluate and replace cooling towers at Red Mountain Library with properly sized equipment that can be specified so that space temperature requirements can be met. | 1301A - Capital - General Fund | $560,000 |
| | | **$560,000** |

| | | |
|---|---|---|
| **Main Library Tower Chiller - CP0820**<br>Replace the three chillers, two large air handlers, piping and pump systems at the Main Library. | 1301A - Capital - General Fund | $185,000<br>**$185,000** |
| **AZ Labs Improvements - CP0863**<br>Replace generator, replace sanitary drain lines, and also create a storm drainage master plan at AZ Labs building. | 1104A - Economic Investment Fund | $126,000<br>**$126,000** |
| | **Total for City Facilities** | **$5,629,007** |

| General Government | | FY 18/19 |
|---|---|---|
| **City Center - CP0871**<br>Complete master planning and pre-design work for downtown including adaptive reuse of the City's IT Building. | 1301A - Capital - General Fund | $468,351<br>**$468,351** |
| | **Total for General Government** | **$468,351** |

| Cemetery | | FY 18/19 |
|---|---|---|
| **Cemetery North Expansion - CP0583** | | |
| Expand the City cemetery to increase inventory. The planned expansion will be completed in 2 phases. | 1102A - Cemetery | $1,172,396 |
| | | **$1,172,396** |
| | **Total for Cemetery** | **$1,172,396** |

| Parks & Recreation | | FY 18/19 |
|---|---|---|
| **Parks Irrigation Controllers - CN0009** | | |
| Upgrade existing irrigation controllers throughout the City's park system which are reaching the end of their service life. Installation of the new controllers will take place in phases. | 1301A - Capital - General Fund | $509,397 |
| | 13082012 - 2012 Park Bond | $282,182 |
| | | **$791,579** |
| **Fiesta Sports Park - CP0009** | | |
| Construct improvements to the ballfield space around the former Powell Jr High. Improvements will include lighted softball and baseball fields, concession building, and restrooms. | 13082012 - 2012 Park Bond | $52,970 |
| | | **$52,970** |
| **Greenfield Park Urban Fishing Lake - CP0010** | | |
| Expand the lake to create a five acre urban fishing lake and upgrade the playground at the existing Greenfield Park. Improvements will lower irrigation costs for the park landscaping while increasing the recreational opportunities. | 13082012 - 2012 Park Bond | $231,835 |
| | | **$231,835** |
| **Mesa City Center - CP0013** | | |
| Develop conceptual plans with input from community stakeholders to create a signature events plaza, pedestrian mall, and public gathering place to enhance the activation of the downtown area. | 13082012 - 2012 Park Bond | $103,833 |
| | | **$103,833** |
| **Pioneer Park Renovations - CP0015** | | |
| Construct improvements to Pioneer Park to create a unique destination. It will include relocation of the playground, improved picnic facilities, and a splash pad with focus on the central corridor of the park. | 13082012 - 2012 Park Bond | $532,817 |
| | | **$532,817** |
| **Signal Butte & Elliot Park Development - CP0121** | | |
| Construct a metro park on land surrounding the water treatment plant at Elliot Road and Signal Butte. Initial phase includes trails and interpretive opportunities explaining the story of water in the desert along with parking. | 1206A - Highway User Revenue Fund | $8,326 |
| | 13082012 - 2012 Park Bond | $1,309,224 |
| | | **$1,317,550** |
| **Parks Bond Projects Placeholder - CP0183** | | |
| Fund a placeholder for anticipated Parks bond projects. Funding for these projects is contingent on the outcome of a future bond election. | 13082018 - 2018 Parks Bond | $10,000,000 |
| | | **$10,000,000** |
| **Eagles Park - CP0211** | | |
| Construct a community park on the former Mesa Junior High property with lighted multi-use/soccer fields, picnic ramadas, exercise stations, and a playground. The former gym is proposed for renovation into a community recreation center. | 1205A - Local Streets Fund | $2,506,759 |
| | 1220A - Grants - Gen. Gov. | $49,345 |
| | 1250NSP1 - Neighborhood Stabilization Program 1 | $761,535 |
| | 1301A - Capital - General Fund | $14,274 |
| | 13082012 - 2012 Park Bond | $3,220,605 |
| | | **$6,552,518** |

| | | |
|---|---|---|
| **Museum & Cultural Resource Renovation - CP0213** | | |
| Renovate the old Federal Building in downtown Mesa to allow for expansion of museum exhibit space, offices, and museum collection processing and storage. | 13082012 - 2012 Park Bond | $4,326,357 |
| | | **$4,326,357** |
| **Minor Equipment - CP0303** | | |
| Replace various components of existing aging maintenance equipment as the end of service life is reached. Initiate a phased update of park system identification and rules signs. | 1301A - Capital - General Fund | $298,787 |
| | | **$298,787** |
| **Engineering Park Irrigation Projects - CP0485** | | |
| Upgrade existing irrigation systems/components at various park sites. Replacement systems and pumps are more efficient, and use less energy in shorter watering windows. Some sites are targeted for major renovations, many others for minor improvements. | 13082012 - 2012 Park Bond | $17,398 |
| | | **$17,398** |
| **Kleinman Park - CP0553** | | |
| Improve existing amenities at Kleinman Park to address aging equipment and systems. | 1220A - Grants - Gen. Gov. | $100,000 |
| | 1250CDBG - Community Development Block Grant | $241,167 |
| | 1301A - Capital - General Fund | $12,096 |
| | 13082012 - 2012 Park Bond | $4,205 |
| | | **$357,468** |
| **Gene Autry Park Improvements - CP0559** | | |
| Update the existing playground to meet current safety and accessibility requirements, improve accessibility in the baseball complex restrooms, and modify the baseball field irrigation system to improve efficiency. | 13082012 - 2012 Park Bond | $19,808 |
| | | **$19,808** |
| **Cubs Facility Improvements - CP0723** | | |
| Improve or upgrade Sloan Park and/or the Under Armor Performance Training Center for monument and directional signage around the site. | 3112A - Spring Training Bond Construction | $74,422 |
| | | **$74,422** |
| **Riverview Irrigation Filter Upgrade - CP0784** | | |
| Install properly sized filters at Riverview Park that will work with the irrigation components. | 3101CUB - Cubs Spring Training Facility | $191,506 |
| | | **$191,506** |
| | **Total for Parks & Recreation** | **$24,868,848** |

| Communications | | FY 18/19 |
|---|---|---|
| **TOPAZ Radio Network Upgrade - CN0022** | | |
| Upgrade the public safety radio system network. The current system is no longer supported by the manufacturer. The upgrade will ensure system reliability for the TOPAZ public safety network. | 1120PROG - Topaz Capital Programs | $433,828 |
| | | **$433,828** |
| **Radio Network Upgrade - Mesa Share - CN0023** | | |
| Fund Mesa's cost share to replace the public safety radio system network. The current system is no longer supported by the manufacturer. This upgrade will ensure system reliability for the Topaz network. | 1301A - Capital - General Fund | $325,371 |
| | | **$325,371** |
| **Wireless Backhaul Mircowaves - Mesa Share - CN0034** | | |
| Fund Mesa's cost share to replace the point-to-point microwave radio infrastructure, which provides voice and data services to the regional public safety communications network, fire stations, and other City facilities. | 1301A - Capital - General Fund | $309,159 |
| | | **$309,159** |
| **Internet Protocol Network Router Expansion - Mesa Share - CN0052** | | |
| Fund Mesa's cost share to install internet protocol routers for the TOPAZ radio sites. The new routers will provide full network direction/redirection capabilities for the TOPAZ radio sites and mitigate unscheduled impairments to the network. | 1301A - Capital - General Fund | $348,469 |
| | | **$348,469** |
| **System of Systems Networking - Mesa Share - CN0053** | | |
| Fund Mesa's share of system-of-systems networking allowing radio networks to connect automatically with other similar radio networks. Radio users can utilize the resources of multiple systems to deliver public safety services efficiently. | 1301A - Capital - General Fund | $464,625 |
| | | **$464,625** |
| **Fiber to Radio Network Backbone Sites - CP0092** | | |
| Improve the infrastructure that provides voice and data services to fire stations and other City facilities over the City's point-to-point microwave radio network. | 13042013 - 2013 Public Safety Bond | $129,527 |
| | | **$129,527** |
| **Wireless Backhaul Microwaves - CP0093** | | |
| Replace the point-to-point microwave radio infrastructure, which provides voice and data services to the regional public safety communications network, fire stations, and other City facilities. | 1120PROG - Topaz Capital Programs | $142,868 |
| | 1301A - Capital - General Fund | $142,868 |
| | | **$285,736** |
| **TOPAZ System of Systems Networking - CP0438** | | |
| Install system-of-systems networking to allow radio networks to connect automatically with other similar radio networks. This allows radio users to utilize the resources of multiple systems to deliver public safety services efficiently. | 1120PROG - Topaz Capital Programs | $619,500 |
| | | **$619,500** |
| **Public Safety Fiber - Phase II - CP0696** | | |
| Install underground fiber to support public safety and other City communication needs and strengthen redundancy. This is the second phase to complete the three rings design to better serve the City's needs. | 13042018 - 2018 Public Safety Bond | $1,436,400 |
| | | **$1,436,400** |
| **TOPAZ Internet Protocol Network Router Expansion - CP0755** | | |
| Purchase and install internet protocol routers for the TOPAZ radio sites. The new routers will provide full network direction/redirection capabilities for the TOPAZ radio sites and mitigate unscheduled impairments to the TOPAZ network. | 1120PROG - Topaz Capital Programs | $464,625 |
| | | **$464,625** |

| | | |
|---|---|---|
| **Communications Building Electrical Vulnerability Mitigation - CP0796**<br>Mitigate an electrical system vulnerability that has been discovered in the Communications Building. | 1301A - Capital - General Fund | $27,710<br>**$27,710** |
| **G-2 Fire Station Alerting System - CP0838**<br>Refurbish the existing fire station alerting system. The alerting system is reaching the end of its support lifecycle. | 1301A - Capital - General Fund | $309,750<br>**$309,750** |
| **Distributed Antenna System for Phoenix Mesa Gateway Airport - CP0839**<br>Install an antenna system for the Phoenix Mesa Gateway Airport to improve public safety radio coverage. | 1301A - Capital - General Fund | $136,290<br>**$136,290** |
| | **Total for Communications** | **$5,290,990** |

| Fire | | FY 18/19 |
|---|---|---|
| **Fire Apparatus - CN0002**<br>Purchase replacement Fire Apparatus for units that are due for replacement and currently still in service. These purchases are based off of the Fire Maintenance Apparatus Replacement Schedule that identifies when replacement is necessary. | 1301A - Capital - General Fund<br>13042013 - 2013 Public Safety Bond | $629<br>$10,344<br>**$10,973** |
| **Fire Apparatus - CN0055**<br>Purchase replacement Fire Apparatus for units that are due for replacement and currently still in service. These purchases are based off of the Fire Maintenance apparatus replacement schedule that identifies when replacement is necessary. | 1301A - Capital - General Fund<br>13042018 - 2018 Public Safety Bond | $804,107<br>$5,801,363<br>**$6,605,470** |
| **Public Safety Training Facility Improvements: Burn Room - CP0096**<br>Remodel the existing burn room and expand the facilities to allow for training involving other combustible material such as natural gas. | 13042013 - 2013 Public Safety Bond | $1,070,596<br>**$1,070,596** |
| **Fire Station 221: Eastmark - CP0102**<br>Construct a fire station in the Eastmark development in southeast Mesa. With population growth there is a need for a fire station to respond to the increased call volumes. | 1299A - Restricted Programs Fund | $733,635<br>**$733,635** |
| **Mesa Regional Dispatch and Emergency Operations Center - CP0340**<br>Construct the new Mesa Fire and Medical Regional Dispatch Center and Emergency Operations center. | 13042013 - 2013 Public Safety Bond | $19,524<br>**$19,524** |
| **Public Safety Training Facility Burn Tower Renovation - CP0858**<br>Repair and replace outdated burn tower building components. | 13042013 - 2013 Public Safety | $399,796<br>**$399,796** |
| | **Total for Fire** | **$8,839,994** |

| Police | | FY 18/19 |
|---|---|---|
| **Aviation Unit Hangar Remodel - CP0216** | | |
| Remodel the hangar in addition to the main office spaces to allow for future growth. Expansion of the hangar will increase the available area for maintenance and aircraft storage. | 13042013 - 2013 Public Safety Bond | $2,431 |
| | | **$2,431** |
| **Police Evidence Facility - CP0695** | | |
| Construct a new Police evidence facility. This facility, capable of housing the longer term and general evidence storage needs of the Police Department, would be equipped with secure climate controlled and cooler storage. | 13042018 - 2018 Public Safety Bond | $1,845,127 |
| | | **$1,845,127** |
| **Northeast Police Substation - CP0737** | | |
| Construct a two story 32,000 square foot police substation to provide police services for the North East portion of Mesa. | 13042018 - 2018 Public Safety Bond | $2,138,178 |
| | | **$2,138,178** |
| **Advocacy Center Interview Suite Sound Attenuation Upgrades - CP0747** | | |
| Renovate four existing interview rooms to provide sound proofing. This will assist in maintaining confidentiality throughout the adjacent rooms. | 1301A - Capital - General Fund | $138,862 |
| | | **$138,862** |
| | **Total for Police** | **$4,124,598** |

| Falcon Field Airport | | FY 18/19 |
|---|---|---|
| **Stormwater Drainage Plan Update - C06029** | | |
| Update the airport's 1998 Stormwater Drainage Plan. This effort will update the drainage plan to reflect current conditions due to construction and development that has occurred on the airport. | 3004FF - Falcon Field Airport | $27,057 |
| | 3010FF - Falcon Field Grants | $272,943 |
| | | **$300,000** |
| **Wash Rack Shade Structure - C07039** | | |
| Construct a shade structure over the existing aircraft wash rack. This project is part of a continuing effort to enhance the utility and quality of Falcon Field. | 3004FF - Falcon Field Airport | $36,318 |
| | | **$36,318** |
| **Blast Pads for Runway 4L-22R - C07044** | | |
| Construct blast pads for Runway 4L-22R to reduce the erosive effects of jet blast and propeller wash. | | |
| | 3004FF - Falcon Field Airport | $31,585 |
| | 3010FF - Falcon Field Grants | $179,850 |
| | | **$211,435** |
| **Airport Historic Zone Improvements - C09036** | | |
| Construct improvements to the landscaping, streetscaping, public viewing area and airport signage as part of the continuing efforts to enhance the quality and appearance of Falcon Field Airport. | 3004FF - Falcon Field Airport | $778,839 |
| | | **$778,839** |
| **Automated Surface Observing System (ASOS) - C10470** | | |
| Construct a concrete pad and electrical lines for an Automated Surface Observing System (ASOS) that is being installed by the Federal Aviation Administration (FAA) to improve the weather reporting capabilities at the airport. | 3004FF - Falcon Field Airport | $4,303 |
| | | **$4,303** |
| **Airfield Lighting and Signage Upgrade - CP0114** | | |
| Replace runway and taxiway lighting with newer light-emitting diode (LED) lights to reduce electrical and maintenance costs. | 3004FF - Falcon Field Airport | $86,228 |
| | 3010FF - Falcon Field Grants | $1,638,293 |
| | | **$1,724,521** |
| **Falcon Field Master Plan - CP0256** | | |
| Update the master plan document used to identify the ultimate development of the airport for a twenty year period. | | |
| | 3004FF - Falcon Field Airport | $75,640 |
| | 3010FF - Falcon Field Grants | $477,855 |
| | | **$553,495** |
| **Acute Angle Taxiways - CP0416** | | |
| Construct High-Speed Exits on runway 4L/22R to provide increased safety and operational flexibility. | | |
| | 3004FF - Falcon Field Airport | $117,248 |
| | 3010FF - Falcon Field Grants | $1,182,752 |
| | | **$1,300,000** |
| **Taxiway C and Runway 4R Run-Up Area - CP0719** | | |
| Realign and construct taxiway C and runway 4R run-up area. | 3004FF - Falcon Field Airport | $14,229 |
| | 3010FF - Falcon Field Grants | $140,415 |
| | | **$154,644** |
| **Falcon Tech Center - CP0746** | | |
| Complete environmental assessment for the removal of orange grove trees west of the airport to allow for economic development opportunities. | 3004FF - Falcon Field Airport | $19,757 |
| | | **$19,757** |

| | | |
|---|---|---|
| **Waste Container Enclosures - CP0762**<br>Install a walled structure with gates around trash containers to provide a visual barrier between public areas and trash containers. | 3004FF - Falcon Field Airport | $93,000<br>**$93,000** |
| **City Owned Buildings and Property Improvements - CP0763**<br>Construct needed improvements to City-owned buildings and property at Falcon Field. | 3004FF - Falcon Field Airport | $287,970<br>**$287,970** |
| | **Total for Falcon Field Airport** | **$5,464,282** |

| Intelligent Transportation System | | FY 18/19 |
|---|---|---|
| **East Valley Arterial Congestion Monitoring - CP0419**<br>Install a congestion monitoring and travel time system for deployment within the jurisdictions participating in this project to include Mesa, Tempe, and Gilbert. The project includes sensors installed at approximately one-mile increments. | | |
| | 1205A - Local Streets Fund | $111,692 |
| | 1220A - Grants - Gen. Gov. | $39,229 |
| | | **$150,921** |
| **Traffic Signals - New and Upgrade - CP0586**<br>Install new signals and upgrade existing signals. | 1205A - Local Streets Fund | $3,686,705 |
| | 1301A - Capital - General Fund | $126,169 |
| | | **$3,812,874** |
| **Traffic Signal Cabinet and Controllers Upgrade in East Mesa - CP0653**<br>Install citywide new traffic signal cabinets and controllers to more effectively manage traffic. | 1205A - Local Streets Fund | $615,639 |
| | 1220A - Grants - Gen. Gov. | $780,000 |
| | | **$1,395,639** |
| **Traffic Signals - Public Safety Opticom - CP0702**<br>Install public safety opticom technology on traffic signals. | 1205A - Local Streets Fund | $737,797 |
| | | **$737,797** |
| | **Total for Intelligent Transportation System** | **$6,097,231** |

| Shared Use Paths | | FY 18/19 |
|---|---|---|
| **Stadium Connector Shared-Use Path - CP0108**<br>Construct a combination of shared-use pathways and cycle tracks that will connect Mesa's spring training stadiums. It will also include signalized pedestrian crossings at Center Street and the canal, and Country Club and the canal. | 13082012 - 2012 Park Bond | $63,472 |
| | | **$63,472** |
| **Southeast Mesa Bike & Pedestrian Path - CP0198**<br>Create a pedestrian and bike trail connection in southeast Mesa with a concrete path, landscaping, and lighting. | 1205A - Local Streets Fund | $215,060 |
| | 13082012 - 2012 Park Bond | $38,482 |
| | | **$253,542** |
| **Mesa Gateway Bike and Pedestrian Path Phase 2 - CP0529**<br>Construct segment 2 of the southeast path from Elliot Road to Hawes Road. | 1205A - Local Streets Fund | $378,000 |
| | | **$378,000** |
| **Bike and Ped Pilot Projects - CP0531**<br>Improve the City's multi-model transportation system. | 1205A - Local Streets Fund | $694,540 |
| | | **$694,540** |

| | | |
|---|---|---|
| **South Canal Shared-Use Path: Consolidated Canal to McDowell - CP0671** | | |
| Construct shared-use path resolving a missing link in the regional non-motorized system. | 1205A - Local Streets Fund | $527,345 |
| | 1220A - Grants - Gen. Gov. | $2,003,013 |
| | | **$2,530,358** |
| **Lehi Crossing Shared-Use Path - CP0672** | | |
| Construct a shared-use path that will extend along the SRP canal service road. | 13082018 - 2018 Parks Bond | $405,710 |
| | | **$405,710** |
| **Eastern Canal Shared-Use Path: Lindsay to Brown - CP0867** | | |
| Install a paved pathway from Lindsay to Brown and putting in a signal on McKellips and Lindsay | 1205A - Local Streets Fund | $1,414,992 |
| | | **$1,414,992** |
| **Share-Use Path: Consolidated to Eastern Canal Connection - CP0872** | | |
| Design and construct 2 miles of shared use path in the US60 ADOT right of way providing connection to the Consolidated Canal and Eastern Canal pathway systems. | 13082018 - 2018 Parks Bond | $262,861 |
| | | **$262,861** |
| | **Total for Shared Use Paths** | **$6,003,475** |

| Storm Sewer | | FY 18/19 |
|---|---|---|
| **Storm Drain Pump Stations - CP0491** | | |
| Rehabilitate aging storm drain pump stations. | 1207A - Environmental Compliance Fee | $3,213,520 |
| | | **$3,213,520** |
| **Royal Palms Drainage - CP0556** | | |
| Construct flap gates on manholes and a relief line to Candlelight Park. Flooding caused by retention in the golf course backing up into the cul de sac and flooding homes. | 1205A - Local Streets Fund | $166,549 |
| | | **$166,549** |
| **Horne Storm Drain System - CP0557** | | |
| Construct a new storm drain system in Horne Rd that will connect to an existing storm drain in Southern Ave. Improvements will be done over three phases to provide better drainage to the neighborhoods surrounding Horne. | 1205A - Local Streets Fund | $180,647 |
| | 1206A - Highway User Revenue Fund | $2,628,787 |
| | | **$2,809,434** |
| **10th Ave and Sirrine Drainage - CP0558** | | |
| Construct storm drainage improvements to prevent neighborhood flooding. Flat streets lack capacity, conveyance, and tops over sidewalks and floods homes that are built at grade finished floors. | 1206A - Highway User Revenue Fund | $697,498 |
| | | **$697,498** |
| **Lehi Area Drainage Improvement Project - CP0567** | | |
| Install storm drain in Lehi Road from Center Street eastward to address drainage issues. | 1205A - Local Streets Fund | $172,725 |
| | 1206A - Highway User Revenue Fund | $338,651 |
| | 1207A - Environmental | $262,500 |
| | | **$773,876** |

| | | |
|---|---|---|
| **Sloan Park Drainage Structure - CP0576** | | |
| Develop all-weather access for maintenance equipment and personnel. | 1207A - Environmental Compliance Fee | $232,256 |
| | | **$232,256** |
| **Summer and Bates Drainage - CP0612** | | |
| Construct a storm drain network with catch basins to remove runoff and direct it to the regional retention basin on Lehi Road. | 1206A - Highway User Revenue Fund | $144,546 |
| | | **$144,546** |
| **Firefly Avenue Drainage - CP0726** | | |
| Construct wall openings to improve drainage to the City right of way and openings to an adjacent regional box culvert to help clear additional storm water. | 1206A - Highway User Revenue Fund | $193,050 |
| | | **$193,050** |
| **Main Street and Maple Drainage - CP0741** | | |
| Extend a storm drain pipe with catch basins along Sulley and Maple Street to capture overflow from an adjacent basin that overflows during storm events. | 1206A - Highway User Revenue Fund | $242,204 |
| | | **$242,204** |
| **Broadway Road and Lazona Drainage - CP0743** | | |
| Install storm drain pipes in Broadway Road and Lazona Street to capture flows that otherwise create drainage issues for the neighborhood and ultimately flood the intersection of Broadway and Stapley. | 1206A - Highway User Revenue Fund | $1,326,460 |
| | 1220A - Grants - Gen. Gov. | $250,000 |
| | | **$1,576,460** |
| **Gilbert Road & Hackamore Drainage - CP0744** | | |
| Install storm drain pipes at Gilbert Road and Hackamore Circle to capture flows that otherwise create drainage issues for the neighborhood. | 1206A - Highway User Revenue Fund | $141,463 |
| | | **$141,463** |
| **Skyview Drainage - CP0745** | | |
| Install a storm drain system to capture flows that currently flood neighborhood streets. The flows will be directed to a City of Mesa owned basin that will be expanded to handle additional capacity. | 1206A - Highway User Revenue Fund | $856,317 |
| | | **$856,317** |
| **Sossaman and Main Drainage Ditch - CP0790** | | |
| Rehabilitate a drainage channel located on the east side of Sossaman Road south of Main Street. The existing concrete lining is in poor condition and is cracked, broken or missing in several locations. | 1207A - Environmental Compliance Fee | $257,830 |
| | | **$257,830** |
| **64th Street and Halifax Drainage - CP0817** | | |
| Install a new storm drain system in 64th Street to capture flows from County islands that cause flooding. | 1206A - Highway User Revenue Fund | $846,366 |
| | 1220A - Grants - Gen. Gov. | $250,000 |
| | | **$1,096,366** |
| **Venture Out Drainage - CP0818** | | |
| Extend the existing line and add two new points of access on Broadway Road where flow from Venture Out will enter the line. | 1206A - Highway User Revenue Fund | $1,181,727 |
| | 1220A - Grants - Gen. Gov. | $250,000 |
| | | **$1,431,727** |
| **Somerset Drainage - CP0819** | | |
| Rehabilitate the storm drain system to alleviate flooding that has historically happened. | 1206A - Highway User Revenue Fund | $664,364 |
| | 1220A - Grants - Gen. Gov. | $250,000 |
| | | **$914,364** |
| | **Total for Storm Sewer** | **$14,747,460** |

| Streets | | FY 18/19 |
|---|---|---|
| **Mesa Drive Phase II - C01400** | | |
| Construct an additional through lane in all directions as well as fully-protected dual left turn lanes. Construct bus pullouts at all corners connected by detached sidewalks and new street lighting to help mitigate traffic congestion and enhance safety. | 13072013 - 2013 Street Bond | $6,000,000 |
| | 31052014 - 2014 Electric Bond | $2,772,251 |
| | 31072014 - 2014 Water Bond | $1,842,810 |
| | 31092014 - 2014 Wastewater Bond | $159,067 |
| | 3113WW - Utility Replacement Extension and Renewal - WW | $203,050 |
| | | **$10,977,178** |
| **Street Improvement Cityshare - CN0003** | | |
| Fund the City's participation in the cost share of widening of streets and the installation of new street lights that are built in conjunction with development projects. | 13072013 - 2013 Street Bond | $1,304,000 |
| | | **$1,304,000** |
| **Gilbert Road Bridge IGA - CN0056** | | |
| Fund the City's share of Gilbert Road bridge construction costs. | 1205A - Local Streets Fund | $700,000 |
| | | **$700,000** |
| **Pavement Rehab-Adobe Rd-Higley to Recker (IGA) - CN0062** | | |
| Intergovernmental Agreement between Maricopa County and City of Mesa for the pavement rehabilitation of Adobe Road from Higley to Recker. | 13072013 - 2013 Street Bond | $68,097 |
| | | **$68,097** |
| **Rio Salado Pathway-Public Art Project - CN0065** | | |
| Create permanent artwork in the tunnel connecting Rio Salado Shared-Use Pathway with Riverview Park. | 1205A - Local Streets Fund | $50,000 |
| | | **$50,000** |
| **Val Vista Drive: Baseline Road to US 60 - CP0105** | | |
| Construct roadway and safety improvements to include bicycle lanes, sidewalks and ADA compliant ramps. The existing traffic signals will be replaced. | 13072013 - 2013 Street Bond | $853,470 |
| | 1314A - Transportation | $549,150 |
| | | **$1,402,620** |
| **MAG Projects Local Match - CP0109** | | |
| Fund the local match for transportation projects that are eligible for regional funding. | 1205A - Local Streets Fund | $416,850 |
| | | **$416,850** |
| **UPRR Crossing Improvements: Dobson and Alma School - CP0184** | | |
| Construct improvements to the Union Pacific Railroad crossings at Dobson and Alma School Roads. There will be improvements to both the railroad segments and surrounding median and sidewalks. | 1205A - Local Streets Fund | $41,599 |
| | 1220A - Grants - Gen. Gov. | $208,592 |
| | | **$250,191** |
| **Eastside Improvements at Phx-Mesa Gateway Airport - CP0217** | | |
| Develop the east side of the airport to increase capacity and economic development opportunities. | 13072013 - 2013 Street Bond | $2,947,203 |
| | | **$2,947,203** |
| **1st Avenue Improvements - CP0279** | | |
| Install landscaping and street improvements in areas along downtown at both 1st Avenue and Hibbert. | 1205A - Local Streets Fund | $1,000,000 |
| | 13072013 - 2013 Street Bond | $2,510,701 |
| | | **$3,510,701** |

**Streetlight Spot Improvement - CP0294**

| | | |
|---|---|---|
| Install streetlights in various locations citywide. To fulfill requests from residents and the Police Department for additional street lights and new street lights in areas where there are no street lights as funds allow. | 1205A - Local Streets Fund | $352,800 |
| | | **$352,800** |

**Economic Development - CP0342**

| | | |
|---|---|---|
| Provide discretionary funding for required street improvements associated with significant economic development projects. | 31072014 - 2014 Water Bond | $713,733 |
| | 31092010 - 2010 Wastewater Bond | $388,800 |
| | | **$1,102,533** |

**East Mesa Service Center Wash Rack - CP0348**

| | | |
|---|---|---|
| Expand the wash area to include the addition of four wash bays for sweepers and vactor trucks. In addition, the existing pre-treatment equipment will be removed and not replaced as it is no longer needed. | 1205A - Local Streets Fund | $332,085 |
| | 1207A - Environmental Compliance Fee | $474,851 |
| | | **$806,936** |

**Railroad Quiet Zone - CP0426**

| | | |
|---|---|---|
| Install raised medians and other infrastructure as required by the Federal Railroad Administration to convert the Union Pacific Railroad route through Mesa into a quiet zone. | 1205A - Local Streets Fund | $66,592 |
| | | **$66,592** |

**Arterial Reconstruction - CP0439**

| | | |
|---|---|---|
| Reconstruct arterial street segments that are at the end of their life cycle and can no longer be maintained by conventional means. Concurrent work will include upgrades to any concrete ramps, driveways and sidewalks to current ADA standards. | 13072013 - 2013 Street Bond | $2,075,000 |
| | 3113WW - Utility Replacement Extension and Renewal - WW | $12,206 |
| | | **$2,087,206** |

**Roosevelt Road Improvements: Broadway Road to 8th Avenue -**

| | | |
|---|---|---|
| Widen Roosevelt Road between Broadway Road and 8th Avenue from the current half street (east side only improved) to a collector street. | | |
| | 1205A - Local Streets Fund | $831,497 |
| | | **$831,497** |

**Transportation Neighborhood Improvement Projects - CP0532**

| | | |
|---|---|---|
| Install ADA Ramps and missing sidewalks citywide to improve accessibility. | 1205A - Local Streets Fund | $481,437 |
| | | **$481,437** |

**Elliot Road Improvements: Ellsworth to Signal Butte - CP0571**

| | | |
|---|---|---|
| Construct improvements to Elliot Road in support of the concept of it being a technology corridor. | 13072013 - 2013 Street Bond | $5,716,630 |
| | 1314A - Transportation | $14,588,531 |
| | | **$20,305,161** |

**Baseline Road: 24th Street to the Consolidated Canal - CP0658**

| | | |
|---|---|---|
| Widen Baseline Road from 24th Street to the Consolidated Canal to mitigate traffic delays and improve safety. | 13072013 - 2013 Street Bond | $4,463,965 |
| | | **$4,463,965** |

**Rail Road ROW Improvements - CP0660**

| | | |
|---|---|---|
| Complete sidewalk improvements along the rail road tracks within the public right of way where either sidewalks are missing or are not ADA compliant. | 1205A - Local Streets Fund | $72,558 |
| | | **$72,558** |

**Broadway Road: Lesueur to Spur - CP0666**

| | | |
|---|---|---|
| Address safety and capacity needs along the Broadway Road corridor from Lesueur to Spur. | 1205A - Local Streets Fund | $1,628,166 |
| | 31052014 - 2014 Electric Bond | $156,644 |
| | 31062014 - 2014 Gas Bond | $135,482 |
| | 31072014 - 2014 Water Bond | $527,774 |
| | | **$2,448,066** |

**Main Street Tree Revitalization - CP0668**

| | | |
|---|---|---|
| Replace Palo Brea trees along Main Street. Analysis will include public involvement process to select a new tree species. | 1205A - Local Streets Fund | $359,555 |
| | | **$359,555** |

**Southern Avenue Improvements: Greenfield to Higley - CP0700**

| | | |
|---|---|---|
| Improve Southern Avenue from Greenfield to Higley, including required pedestrian ramp upgrades, street light relocation, and right of way acquisitions. These improvements will help mitigate traffic delays and address safety needs. | 13072013 - 2013 Street Bond | $598,902 |
| | 1314A - Transportation | $6,595,046 |
| | | **$7,193,948** |

**Broadway Road Streetscape: Tempe City Limits to Gilbert Road -**

| | | |
|---|---|---|
| Improve the Broadway Road streetscape from the Tempe City limits to Gilbert Road. | 1205A - Local Streets Fund | $1,128,356 |
| | | **$1,128,356** |

**Signal Butte Road Improvements: Williams Field to Pecos - CP0729**

| | | |
|---|---|---|
| Improve access along Signal Butte Road to coincide with State Route 24 advancement. Work will include constructing any roadway sections that have not been completed by adjacent development. | 1205A - Local Streets Fund | $1,044,816 |
| | | **$1,044,816** |

**Country Club Underpass - CP0736**

| | | |
|---|---|---|
| Remove the barrier at Country Club underpass south of Main Street and replace with sidewalk, curb and gutter. | 1205A - Local Streets Fund | $741,599 |
| | | **$741,599** |

**McDowell Underpass Erosion - CP0776**

| | | |
|---|---|---|
| Correct erosion issue on retaining wall at the McDowell underpass. | 1205A - Local Streets Fund | $1,440,554 |
| | | **$1,440,554** |

**Bridge Safety Rehabilitation - CP0780**

| | | |
|---|---|---|
| Address maintenance items and rehabilitation work needing to be performed on numerous existing bridges through the City as identified during bridge inspections performed by ADOT. | 1205A - Local Streets Fund | $438,202 |
| | | **$438,202** |

**Southern Avenue and Stapley Drive Intersection - CP0800**

| | | |
|---|---|---|
| Construct dual left turn lanes, and additional through lanes and existing gas and storm sewer infrastructure. | 1205A - Local Streets Fund | $781,524 |
| | 1314A - Transportation | $660,975 |
| | 31062010 - 2010 Gas Bond | $228,956 |
| | 31072014 - 2014 Water Bond | $276,866 |
| | | **$1,948,321** |

| | | |
|---|---|---|
| **EVIT Decorative Tree Lighting Project - CP0806**<br>Perform electrical work and install decorative tree lighting along the main street frontage of the downtown EVIT campus. | 1205A - Local Streets Fund | $8,622 |
| | | **$8,622** |
| **Country Club and Main Improvements - CP0856**<br>Construct raised median and replace utility lines in Country Club Road north of Main Street. | 1205A - Local Streets Fund | $200,000 |
| | 31092014 - 2014 Wastewater Bond | $200,000 |
| | | **$400,000** |
| | **Total for Streets** | **$69,349,564** |

| Transit | | FY 18/19 |
|---|---|---|
| **Gilbert Road Light Rail Extension - CP0296**<br>Construct approximately two miles of double track alignment extending along Main Street from Edgemont to a new end of line station at Gilbert Road. | 1103A - Transit Fund | $19,847,467 |
| | | **$19,847,467** |
| **Gilbert LRT CNPAs - CP0562**<br>Replace existing utility infrastructure to accommodate the installation of the central Mea Light Rail system extension for Gilbert Rd.□ | 3113WW - Utility Replacement Extension and Renewal - WW | $62,062 |
| | | **$62,062** |
| | **Total for Transit** | **$19,909,529** |

| District Cooling | | FY 18/19 |
|---|---|---|
| **Chiller Redundancy Connections - CP0724**<br>Equip buildings connected to the district cooling system with temporary chiller hook-ups in the event the district cooling system is unavailable. | 3101DC - District Cooling | $40,000 |
| | | **$40,000** |
| | **Total for District Cooling** | **$40,000** |

| Electric | | FY 18/19 |
|---|---|---|
| **Electric Smart Grid - CP0081**<br>Replace obsolete technology to improve system reliability and improve the ability to identify problems quickly and respond efficiently. | 31052014 - 2014 Electric Bond | $275,225 |
| | | **$275,225** |
| **Electric Generation - CP0082**<br>Identify power supply resources, including solar power, that can be owned in whole or in part by the City of Mesa. Alternatives are being explored to improve the reliablity and/or efficiency of the electric utility service. | 31052014 - 2014 Electric Bond | $292,793 |
| | | **$292,793** |
| **Electric Metering - CP0435**<br>Replace electric service meters based on 20-year lifecycle criteria. In addition, replace meters based on known issues, such as potential coils that improperly register energy consumption. | 3113ELC - Utility Replacement Extension and Renewal - ELC | $456,353 |
| | | **$456,353** |
| **Electric Distribution Overhead - CP0458**<br>Install system enhancements to ensure electric system reliability. Improvements may include replacement of electrical overhead conductors, transformers, distribution poles and devices to increase reliability and reduce operating costs. | 31052014 - 2014 Electric Bond | $577,475 |
| | | **$577,475** |
| **Electric Distribution Underground - CP0459**<br>Provide various system improvements to include underground conductor installation, cable replacement, vault lid replacement and replacement of miscellaneous devices. These improvements are planned over several fiscal years. | 31052014 - 2014 Electric Bond | $536,614 |
| | | **$536,614** |
| **Electric Substation Improvements - CP0461**<br>Construct improvements at electric substations to ensure long-term system reliability. These improvements will meet safety standards and improve security at the facilities. | 31052014 - 2014 Electric Bond | $2,568,962 |
| | | **$2,568,962** |
| **Substation to Park Conversion - CP0522**<br>Construct pocket park and solar generation at the former Extension Substation Site | 3101ELC - Electric | $114,837 |
| | 31052014 - 2014 Electric Bond | $191,572 |
| | | **$306,409** |
| **New Electric Services - CP0534**<br>Install new electrical service wires for new customers and provide for system expansion. It will also replace existing electrical service wires to increase reliability. These improvements are planned over several fiscal years. | 31052014 - 2014 Electric Bond | $392,761 |
| | | **$392,761** |
| **Electric Systems Retirements - CP0591**<br>Replace electric system infrastructure to ensure reliability. | 3101ELC - Electric | $220,989 |
| | | **$220,989** |
| | **Total for Electric** | **$5,627,581** |

| Environment and Sustainability | | FY 18/19 |
|---|---|---|
| **Household Hazardous Waste Facility - CP0588** | | |
| Construct a permanent HHW Facility to better serve city residents. | 1207A - Environmental Compliance Fee | $31,491 |
| | 31111994 - 1994 Solid Waste Bond | $2,605,623 |
| | | **$2,637,114** |
| **Food to Energy Project - CP0870** | | |
| Use inhouse resources and consultants to conduct a study to evaluate the technical and financial feasibility of an anaerobic digestion food waste to energy program and determine whether to move forward with a pilot-scale program | | |
| | 1207A - Environmental Compliance Fee | $400,000 |
| | | **$400,000** |
| | **Total for Environment and Sustainability** | **$3,037,114** |

| Natural Gas Aging Infrastructure | | FY 18/19 |
|---|---|---|
| **SCADA System for the Natural Gas Distribution System - C01886** | | |
| Install a Supervisory Control & Data Acquisition (SCADA) system to control and monitor all natural gas remote facilities. Natural gas remote facilities are currently monitored manually, which leads to inefficiencies and safety hazards. | 31062014 - 2014 Gas Bond | $142,943 |
| | | **$142,943** |
| **Utility Line Replacement Quarter Sections 13C, 21A, & 20D - C10380** | | |
| Replace aging main and service lines in plat quarter section 13C, 21A and 20D. | 31062010 - 2010 Gas Bond | $1,546,434 |
| | | **$1,546,434** |
| **High Pressure Gas Main Installations - CP0442** | | |
| Install high pressure gas main to meet anticipated growth of the City. | 31062014 - 2014 Gas Bond | $839,108 |
| | | **$839,108** |
| **Gas Main Replacements - Magma Service Area - CP0482** | | |
| Upgrade the existing Magma system to reduce maintenance problems and ensure operational integrity of the natural gas pipeline system. | 31062014 - 2014 Gas Bond | $587,853 |
| | | **$587,853** |
| **Gas Aging Infrastructure Replacement - CP0483** | | |
| Replace necessary gas system infrastructure identified during the annual survey | 31062014 - 2014 Gas Bond | $2,183,598 |
| | | **$2,183,598** |
| **Gas Meters: New and Replacement - CP0496** | | |
| Install gas meters citywide. | 3113GAS - Utility Replacement Extension and Renewal - GAS | $446,023 |
| | | **$446,023** |
| **Gas Line Retirements - CP0563** | | |
| Remove gas mains and services that are no longer needed to support the natural gas system. Inclusion of this project will ensure operational integrity of the natural gas pipeline system and the reliability of a safe energy resource to our customers. | 3101GAS - Natural Gas | $142,841 |
| | | **$142,841** |
| **Gas Meters New and Replacement - CP0711** | | |
| Install gas meters citywide. | 31062014 - 2014 Gas Bond | $446,023 |
| | | **$446,023** |
| | **Total for Natural Gas Aging Infrastructure** | **$6,334,823** |

| Natural Gas Growth | | FY 18/19 |
|---|---|---|
| **Gas New Services - CP0480**<br>Install gas lines in new subdivision developments throughout the City and Magma Service Area. | 31062014 - 2014 Gas Bond | $2,751,006 |
| | | **$2,751,006** |
| **Gas New Mains - CP0481**<br>Extend gas mains and services to new subdivisions. | 31062014 - 2014 Gas Bond | $2,982,045 |
| | | **$2,982,045** |
| | **Total for Natural Gas Growth** | **$5,733,051** |

| Natural Gas System Reinforcement | | FY 18/19 |
|---|---|---|
| **Regulator Station Security - C10388**<br>Install on-site security systems to monitor and deter theft and sabotage of regulator station equipment. | 31062014 - 2014 Gas Bond | $65,392 |
| | | **$65,392** |
| | **Total for Natural Gas System Reinforcement** | **$65,392** |

| Wastewater Contractual Obligations | | FY 18/19 |
|---|---|---|
| **91st Avenue Wastewater Treatment Plant - CN0027**<br>Fund the City of Mesa's portion of operational and facility upgrades to the 91st Avenue Plant. Mesa is a member of the Sub-Regional Operating Group (SROG). Per an Intergovernmental Agreement with SROG, Mesa shares in the cost of improvements. | 31092010 - 2010 Wastewater Bond | $2,100,000 |
| | 31092014 - 2014 Wastewater Bond | $5,213,723 |
| | | **$7,313,723** |
| **Wastewater Main Oversize & Extensions City Share - CN0063**<br>Fund reimbursements to developers for construction of new wastewater extensions and oversized mains to meet the City's need and provide service to new development. | 31092010 - 2010 Wastewater Bond | $162,000 |
| | | **$162,000** |
| | **Total for Wastewater Contractual Obligations** | **$7,475,723** |

| Wastewater Customer Demand - Citywide | | FY 18/19 |
|---|---|---|
| **Odor Control Master Plan - CP0349**<br>Identify and correct major odor-causing compounds at the Northwest Water Reclamation Plant and in the vicinity of Baseline/Loop 101. Odor control is a sensitive issue and closely tied to public relations. | 31092010 - 2010 Wastewater Bond | $372,374 |
| | | **$372,374** |
| | **Total for Wastewater Customer Demand - Citywide** | **$372,374** |

| Wastewater Customer Demand - Southeast Mesa | | FY 18/19 |
|---|---|---|
| **Williams Field Road Sewer: Ellsworth to Mountain - C10425**<br>Install sewer line along State Route 24 and Williams Field Road from Mountain to Ellsworth to serve future development. | 31092010 - 2010 Wastewater Bond | $113,847 |
| | | **$113,847** |

| | | |
|---|---|---|
| **Greenfield Water Reclamation Plant Expansion - Mesa Share - CN0015**<br>Construct additional treatment capacity to meet the increasing wastewater flows to the Greenfield Water Reclamation Plant. The towns of Gilbert and Queen Creek will share in the cost of the plant expansion. | 31092014 - 2014 Wastewater Bond | $79,195,300<br>**$79,195,300** |
| **Greenfield Water Reclamation Plant Expansion - CP0067**<br>Construct additional treatment capacity to meet the increasing wastewater flows to the Greenfield Water Reclamation Plant. The towns of Gilbert and Queen Creek are sharing in the cost of the plant expansion. | 3020A - Greenfield WRP Joint Venture | $131,335,490<br>**$131,335,490** |
| **New Sewer Lines - Phx Mesa Gateway Development Plan - CP0620**<br>Construct new sewer lines to serve development in the Phoenix Mesa Gateway Airport Northeast Development Area. | 31092014 - 2014 Wastewater Bond | $260,049<br>**$260,049** |
| **Water and Wastewater Improvements at ASU Polytechnic - CP0805**<br>Provide necessary water and wastewater infrastructure improvements to handle project flows from the ASU Polytechnic Campus and to maintain service reliability in the area. | 31092010 - 2010 Wastewater Bond | $212,644<br>**$212,644** |
| | **Total for Wastewater Customer Demand - Southeast Mesa** | **$211,117,330** |

| Wastewater Lifecycle | | FY 18/19 |
|---|---|---|
| **GWRP Headworks/Solids Upgrade - CP0263 Mesa Share - CN0014**<br>Replace the bus duct systems at both the solids and headworks buildings with conduit and wire systems to eliminate the possibility of future failures due to water intrusion. | 31092014 - 2014 Wastewater Bond | $319,154<br>**$319,154** |
| **GWRP Sludge Line Replacement - CP0590 Mesa Share - CN0026**<br>Replace piping in the solids handling building that has deteriorated due to corrosion and is subject to failure. | 31092010 - 2010 Wastewater Bond | $243,403<br>**$243,403** |
| **GWRP Miscellaneous Plant Improvements - CP0626 Mesa Share -**<br>Modify and/or rehabilitate existing systems, install new systems, and replace equipment that has reached its useful life at the Greenfield Water Reclamation Plant. Improve plant operations and reliability. | 3113WW - Utility Replacement Extension and Renewal - WW | $104,499<br>**$104,499** |
| **GWRP Plant Rehabilitation and Equipment - CP0797 Mesa Share -**<br>Fund Mesa's cost share to rebuild/replace equipment to minimize system downtime and ensure efficient operation at the plant. | 31092010 - 2010 Wastewater Bond | $125,484<br>**$125,484** |
| **GWRP Headworks/Solids Upgrade - CP0263**<br>Replace the bus duct systems at both the solids and headworks buildings with conduit and wire systems to eliminate the possibility of future failures due to water intrusion. | 3020A - Greenfield WRP Joint Venture | $777,933<br>**$777,933** |
| **GWRP Sludge Line Replacement - CP0590**<br>Replace piping in the solids handling building that has deteriorated due to corrosion and is subject to failure. | 3020A - Greenfield WRP Joint Venture | $582,304<br>**$582,304** |

| | | |
|---|---|---|
| **Lift Station Rehabilitation - CP0599** | | |
| Replace existing equipment that is no longer functional or has reached its useful life to maintain adequate levels of service and bring the facilities into conformance with current design standards and specifications. | 31092014 - 2014 Wastewater Bond | $16,330 |
| | | **$16,330** |
| **Manhole Rehabilitation - CP0600** | | |
| Rehabilitate manholes that have deteriorated due to the corrosive environment of the wastewater system. Rehabbing the manholes will extend their useful life and prevent structural failures. | 31092010 - 2010 Wastewater Bond | $1,486,102 |
| | 3113WW - Utility Replacement Extension and Renewal - WW | $938,046 |
| | | **$2,424,148** |
| **Metering Station Rehabilitation - CP0616** | | |
| Rehabilitate deteriorated structures and replace equipment that is no longer functional or has reached its useful life to maintain adequate levels of service and bring the facilities into conformance with current design standards and specifications. | 31092014 - 2014 Wastewater Bond | $22,086 |
| | | **$22,086** |
| **Odor Control Station Rehabilitation - CP0621** | | |
| Replace existing equipment that no longer functions and/or has reached its useful life to maintain adequate levels of service and bring the facilities into conformance with current design standards and specifications. | 31092014 - 2014 Wastewater Bond | $317,723 |
| | | **$317,723** |
| **Sewer Line Condition Assessment - CP0622** | | |
| CCTV inspection and evaluation to determine condition of lines and what rehabilitation is needed. | 31092014 - 2014 Wastewater Bond | $433,620 |
| | | **$433,620** |
| **Sewer Line Rehabilitation - CP0623** | | |
| Rehabilitate and/or replace defective pipe in the wastewater collection system to prevent catastrophic failures and maintain a high level of service. These defective lines were identified through the wastewater asset management program. | 3101WW - Wastewater | $25,000 |
| | 31092014 - 2014 Wastewater Bond | $197,261 |
| | | **$222,261** |
| **GWRP Miscellaneous Plant Improvements - CP0626** | | |
| Modify and/or rehabilitate existing systems, install new systems, and replace equipment that has reached its useful life at the Greenfield Water Reclamation Plant. This work will improve plant operations and reliability. | 3020A - Greenfield WRP Joint Venture | $249,998 |
| | | **$249,998** |
| **NWWRP Miscellaneous Plant Improvements - CP0628** | | |
| Modify and/or rehabilitate existing systems, install new systems, and replace equipment that has reached its useful life at the Northwest Water Reclamation Plant. This work will improve plant operations and reliability. | 31092010 - 2010 Wastewater Bond | $1,116,200 |
| | | **$1,116,200** |
| **SEWRP Miscellaneous Plant Improvements - CP0630** | | |
| Modify and/or rehabilitate existing systems, install new systems, and replace equipment that has reached its useful life at the Southeast Water Reclamation Plant. This work will improve plant operations and reliability. | 31092014 - 2014 Wastewater Bond | $55,000 |
| | | **$55,000** |

**SEWRP Equipment Replacement - CP0631**
Replace existing equipment at Southeast Water Reclamation Plant on an as needed basis.

| | |
|---|---|
| 3113WW - Utility Replacement Extension and Renewal - WW | $185,652 |
| | **$185,652** |

**SEWRP Standby Generator Radiator Replacement - CP0632**
Replacement of the Cooling System at the Southeast WRP.

| | |
|---|---|
| 3113WW - Utility Replacement Extension and Renewal - WW | $545,704 |
| | **$545,704** |

**GWRP Plant Rehabilitation and Equipment Replacement - CP0797**
Rebuild/Replace equipment to minimize system downtime and ensure efficient operation at the plant.

| | |
|---|---|
| 3020A - Greenfield WRP Joint Venture | $300,202 |
| | **$300,202** |

**Northwest Water Reclamation Plant Equipment Replacement - CP0811**
Replace process equipment at the Northwest Water Reclamation Plant that has reached the end of its useful life.

| | |
|---|---|
| 3113WW - Utility Replacement Extension and Renewal - WW | $545,400 |
| | **$545,400** |

| | |
|---|---|
| **Total for Wastewater Lifecycle** | **$8,587,101** |

| Water Contractual Obligations | FY 18/19 |
|---|---|

**Val Vista Water Treatment Plant - Mesa Share - CN0010**
Fund the City's portion of the operations and maintenance cost of the Val Vista Water Treatment Plant per the Intergovernmental Agreement with the City of Phoenix.

| | |
|---|---|
| 31072014 - 2014 Water Bond | $3,385,652 |
| | **$3,385,652** |

**White Mountain Apache Water Settlement Water Rights - CN0028**
Lease Central Arizona Project (CAP) canal water rights from the White Mountain Apache Tribe for 100 years. Long-term leasing of the water rights will help ensure the City's water supply.

| | |
|---|---|
| 31072014 - 2014 Water Bond | $3,700,000 |
| | **$3,700,000** |

| | |
|---|---|
| **Total for Water Contractual Obligations** | **$7,085,652** |

| Water Customer Demand Citywide | FY 18/19 |
|---|---|

**Water Extensions and Oversized Mains - City Share - CN0064**
City Share for developer constructed waterlines that are larger than 16-inch diameter.

| | |
|---|---|
| 31072014 - 2014 Water Bond | $200,000 |
| | **$200,000** |

**Waterline Replacement - CP0814**
Replace waterline with highest breakage risk. Waterlines will be inspected and prioritized for replacement based on risk of breakage.

| | |
|---|---|
| 31072014 - 2014 Water Bond | $756,948 |
| | **$756,948** |

| | |
|---|---|
| **Total for Water Customer Demand Citywide** | **$956,948** |

| Water Customer Demand - Southeast Mesa | | FY 18/19 |
|---|---|---|
| **Signal Butte Water Treatment Plant - C01600**<br>Construct the first phase of a plant with a water treatment capacity of 24 million gallons per day to serve Southeast Mesa. Treated water will flow into an existing finished water reservoir and pump station. | 31072014 - 2014 Water Bond | $10,000,000 |
| | | **$10,000,000** |
| **Waterline from CAP to Signal Butte Water Trtmnt Plant - C01645**<br>Construct raw waterline to serve the Signal Butte Water Treatment Plant. There is also an agreement with RWCD to transport water from the CAP canal to their irrigation canal at Signal Butte and Elliot. This water line will be approximately 3 miles. | 1206A - Highway User Revenue Fund | $29,585 |
| | | **$29,585** |
| **Well Site Acquisition - C04048**<br>Acquire land for additional well sites needed in the Desert Wells service zone. | 31072014 - 2014 Water Bond | $265,000 |
| | | **$265,000** |
| **Transmission Mains - Southeast Mesa - CP0645**<br>Construct various large diameter water mains in southeast Mesa. The Water Master Plan identified the need for water transmission mains to meet water demand. | 31072014 - 2014 Water Bond | $265,000 |
| | | **$265,000** |
| | **Total for Water Customer Demand - Southeast Mesa** | **$10,559,585** |

| Water Lifecycle | | FY 18/19 |
|---|---|---|
| **Desert Well 18 Equip - C03080**<br>Acquire, drill, and equip a new well site to augment the surface water supply. The Falcon Field reservoir 1 cannot be kept full and the flow rate from the Central Arizona Project reservoir to the Falcon Field zone is limited by existing infrastructure. | 3101WTR - Water | $200,000 |
| | | **$200,000** |
| **Fire Hydrant Meters - CP0320**<br>Purchase fire hydrant meters to ensure accurate measurement of construction water usage is captured to maintain water revenues. These improvements are planned over several fiscal years. This funds the purchase of meters only. | 31072014 - 2014 Water Bond | $15,900 |
| | | **$15,900** |
| **Horne Waterline Replacement: Marilyn Ave to Southern Ave - CP0366**<br>Install new water mains, and abandon aging water line. New water mains will extend along Horne Road between Marilyn Avenue to Southern Avenue. Work includes related equipment such as valves, hydrants and service lines. | 31052010 - 2010 Electric Bond | $1,676,812 |
| | | **$1,676,812** |
| **Water Aging Main Replacement - CP0464**<br>Replace aging infrastructure to avoid service disruption. | 31072014 - 2014 Water Bond | $186,247 |
| | | **$186,247** |
| **Brown Road Miscellaneous Plant Improvements - CP0635**<br>Rehabilitate/replace equipment & materials at the plant. Work includes some of the following: bulk chemical tanks, pump & piping, sledge pumps & valves, chlorine & chemical feed systems,etc. | 31072014 - 2014 Water Bond | $453,680 |
| | | **$453,680** |

| | | |
|---|---|---|
| **Fire Hydrant Replacement - CP0636**<br>Replace fire hydrants that are beyond their useful life to ensure hydrants are operational when needed. These improvements are planned over several fiscal years. | 31072014 - 2014 Water Bond | $374,710<br>**$374,710** |
| **Pump Station Rehabilitation - CP0640**<br>Rehabilitate/replace equipment and material at existing pump stations. Work includes replacing some of the followings: vertical turbine pumps, motors, chlorine equipment, electric switch gear, instrumentation & controls. | 31072014 - 2014 Water Bond | $169,494<br>**$169,494** |
| **Reservoir Rehabilitation - CP0641**<br>Replace failing equipment at City reservoirs in the water system. Equipment planned for replacement include cathodic protection equipment, liners, interior & exterior coatings & mixer equipment. | 31072014 - 2014 Water Bond | $1,429,092<br>**$1,429,092** |
| **Water Services Extension & Replacement - CP0650**<br>Replace water services that have reached the end of their support lifecycle. Timely replacement will prevent service disruptions. | 31072014 - 2014 Water Bond | $214,120<br>**$214,120** |
| **Water Valve Replacement - CP0651**<br>Replace water valves that have reached the end of their support lifecycle. This work will prevent service disruptions. | 31072014 - 2014 Water Bond | $381,600<br>**$381,600** |
| **Aging Water Main Repairs - CP0821**<br>Make needed emergency repairs to pipe breaks on aging waterlines. | 31072014 - 2014 Water Bond | $583,000<br>**$583,000** |
| **Lindsay Pump Stations Rectifier Replacement - CP0855**<br>Evaluate the existing rectifier at the Lindsay Pump Station which is failing (overheating and leaking oil) and needs to be replaced. Electrical engineering services may be required to evaluate the integration of a universal rectifier. | 3113WTR - Utility Replacement Extension and Renewal - WTR | $133,176<br>**$133,176** |
| **Water Meter Vault Rehabilitation - CP0860**<br>Perform upgrades necessary for OSHA compliance & to reduce safety hazards for personnel & equipment. Improvements are planned over several fiscal years. Water Resources purchases the meters. Engineering oversees installation of meters. | 31072014 - 2014 Water Bond | $958,770<br>**$958,770** |
| | **Total for Water Lifecycle** | **$6,776,601** |

| FY 2018/19 Capital Budget by Funding Source | Operating Capital | | Vehicle Replacement Program | Capital Improvement Program | Total Capital Budget |
|---|---|---|---|---|---|
| | General | Vehicle | | | |
| **Operating Funds** | | | | | |
| *Unrestricted* | | | | | |
| General Fund | $11,714,297 | $1,965,253 | - | $8,224,063 | $21,903,613 |
| Enterprise Fund | $2,554,897 | $4,694,107 | - | $993,245 | $8,242,249 |
| Fleet Internal Services | $391,000 | $35,760 | - | $352,090 | $778,850 |
| **Total Unrestricted Funds** | **$14,660,194** | **$6,695,120** | **-** | **$9,569,398** | **$30,924,712** |
| *Restricted* | | | | | |
| Cemetery Fund | $94,000 | - | - | $1,172,396 | $1,266,396 |
| Community Development Block Grant | - | - | - | $2,112,530 | $2,112,530 |
| Community Facilities District - Capital | $13,396,000 | - | - | - | $13,396,000 |
| Economic Investment Fund | $100,000 | - | - | $126,000 | $226,000 |
| Environmental Compliance Fund | $498,000 | $168,000 | - | $4,872,448 | $5,538,448 |
| Falcon Field Airport | - | - | - | $1,572,174 | $1,572,174 |
| Grants - General Government | $3,056,318 | $185,565 | - | $4,376,047 | $7,617,930 |
| Grants - Enterprise | - | - | - | $3,892,108 | $3,892,108 |
| Greenfield WRP Joint Venture | $26,706 | $55,000 | - | $133,245,927 | $133,327,633 |
| Highway User Revenue Fund | - | - | - | $9,299,344 | $9,299,344 |
| Local Streets Fund | $65,000 | $3,399,202 | | $23,525,262 | $26,989,464 |
| Replacement Extension Reserve | - | - | $4,564,287 | - | $4,564,287 |
| Restricted Programs Fund | $98,993 | - | - | $733,635 | $832,628 |
| Solid Waste Development | - | $450,000 | - | - | $450,000 |
| Special Programs Fund | $50,000 | - | - | - | $50,000 |
| TOPAZ Joint Venture Fund | - | - | - | $1,660,821 | $1,660,821 |
| Transit Fund | - | - | - | $19,847,467 | $19,847,467 |
| Transportation Fund | - | - | - | $22,393,702 | $22,393,702 |
| Utility Reserve Extension Replacement | - | - | - | $3,632,171 | $3,632,171 |
| Vehicle Replacement Fund | - | - | $3,725,242 | - | $3,725,242 |
| **Total Restricted Funds** | **$17,385,017** | **$4,257,767** | **$8,289,529** | **$232,462,032** | **$262,394,345** |
| **Total Operating Funds** | **$32,045,211** | **$10,952,887** | **$8,289,529** | **$242,031,430** | **$293,319,057** |
| **Bond Funds** | | | | | |
| General Obligation Bonds | - | - | - | $60,263,013 | $60,263,013 |
| Utility Revenue Bonds | - | - | - | $143,440,557 | $143,440,557 |
| **Total Bond Funds** | **-** | - | - | **$203,703,570** | **$203,703,570** |
| **Total All Funds** | **$32,045,211** | **$10,952,887** | **$8,289,529** | **$445,735,000** | **$497,022,627** |

| FY 2017/18 to FY 2018/19 Capital Improvement Program Comparison by Funding Source | | |
|---|---|---|
| | **FY 2017/18** | **FY 2018/19** |
| **Operating Funds** | | |
| *Unrestricted* | | |
| General Fund | $1,715,523 | $2,898,631 |
| Enterprise Fund | $273,516 | $236,804 |
| **Total Unrestricted Funds** | **$1,989,039** | **$3,135,435** |
| | | |
| *Restricted* | | |
| Arts & Culture Fund | $133,000 | - |
| Cemetery Reserve Fund | $210,000 | - |
| Economic Investment Fund | - | $126,000 |
| Environmental Compliance Fund | - | - |
| Falcon Field Airport | $2,137,239 | $564,305 |
| Grants - General Government | $3,180,000 | $3,003,013 |
| Grants - Enterprise | $3,841,315 | $1,455,695 |
| Greenfield WRP Joint Venture | $51,931,394 | $133,245,927 |
| Highway User Revenue Fund | $5,914,573 | $3,751,488 |
| Local Streets Fund | $11,461,299 | $10,043,165 |
| Restricted Programs Fund | - | $106,617 |
| TOPAZ Joint Venture Fund | $954,804 | $1,517,953 |
| Transit Fund | $11,822,326 | $9,847,467 |
| Transportation Fund | $18,808,835 | $1,710,975 |
| Utility Reserve Extension Replacement | $3,047,176 | $1,685,178 |
| **Total Restricted Funds** | **$113,441,961** | **$167,057,783** |
| **Total Operating Funds (excludes Carryover)** | **$115,431,000** | **$170,193,218** |
| | | |
| **Bond Funds** | | |
| General Obligation Bonds | $25,699,409 | $27,136,842 |
| Utility Revenue Bonds | $150,721,591 | $130,568,940 |
| **Total Bond Funds (Excludes Carryover)** | **$176,421,000** | **$157,705,782** |
| | | |
| **Prior Year Carryover** | | |
| Capital Improvement Carryover | $34,048,000 | $71,838,212 |
| Bond Capital Improvement Carryover | $13,483,000 | $45,997,788 |
| **Total Carryover** | **$47,531,000** | **$117,836,000** |
| **Total All Funds** | **$339,383,000** | **$445,735,000** |

# Department Operational Plans

Fiscal Year

## 2018-2019

City of Mesa, Arizona

## Department Operational Plan Overview

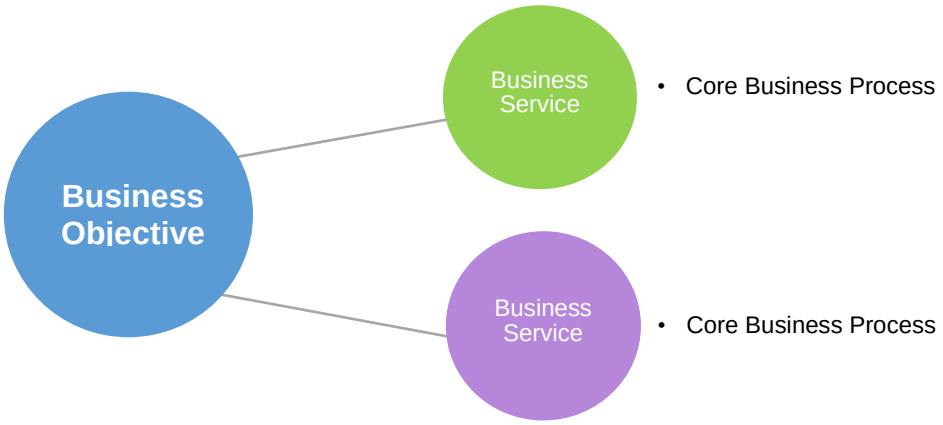
The City Council articulates its long-range strategic direction through five Strategic Initiatives that encapsulate their long-term direction for the City (found in the Leadership & Demographics section of this book). City departments then utilize a systematic approach to translate the high-level strategic direction of the City Council into specific operational performance plans for day-to-day operations, service delivery, and desired outcomes.

The City of Mesa practices "activity-based budgeting" which allocates resources to core business processes. Department operational plans have the following structure:

**Business Objective** – A major line of business that aligns with one or more Strategic Initiative and defines where the City allocates its resources. Business Objectives include a mission statement, desired outcomes, and performance measures.

**Business Service** – A group of Core Business Processes related by a common purpose (mission, outcomes, and expected performance). This level of structure is optional depending on departmental needs.

**Core Business Process** – Main or essential business activities with a common mission and desired outcomes.




These operational plans include performance measures to evaluate progress toward, and achievement of, the desired outcomes of work conducted and services delivered. Departments determine the mix of measures (output, efficiency, quality, outcomes) that would give them the best available evidence about performance. Measurement data is entered in a centralized tracking system (part of the budget system) and reported via a live online dashboard.

In the City of Mesa, performance budgeting is the practice of developing and implementing budgets based on the relationship between funding level, services provided, and the achievement of desired outcomes. Performance budgeting in this way allows citizens to understand clearly what a given core business process aims to accomplish, how much it costs, and what citizens are getting in terms of services and outcomes.

During the budget development and implementation process, departments use information on previous and current performance in tandem with budget/financial information to identify the resources needed to deliver targeted service levels and outcomes in the upcoming fiscal year.

With access to the most recent performance and financial information, departments also use the information to conduct regular (monthly or quarterly) performance reviews throughout the fiscal year. This gives them the flexibility to deploy resources in a timely manner to address performance issues based on current and reliable performance intelligence.

Additionally, the City Manager's Office meets with each department on a periodic basis to review financial and performance information, check on progress of performance improvements, and to receive a general status update.

**Department Operational Plans Design**

All 32 Department Operational Plans are laid out to give the reader both the written descriptions and data tables for each department. Each department operational plan contains a written overview of the department's business objectives or business services, a description of core competencies, how their operations are linked to the City's strategic initiatives, FY 18/19 budgetary highlights, and performance measurements by which the department tracks desired outcomes.

In addition to written descriptions of departments and activities, comprehensive datasets are presented to detail:

(a) FY 16/17 Actual Expenditures and Revenues
(b) FY 17/18 Budgets
(c) FY 17/18 Department-provided Year-End Estimates
(d) FY 18/19 Budgets

Departments with a singular business objective will have six data tables that detail operational history and budgets by funds, expenditure categories, and funding source. Because the City practices activity-based budgeting, each department with multiple business objectives will have its own subset of data tables for each of their business objectives.

For further information on any department, please find the department's website or contact information in the Department Description section.

## FY 18/19 City Expenditure Budget by Department and Fund

| Department | General Fund | Enterprise Fund | Restricted Funds | Grant Funds | Other Funds | FY 18/19 Budget |
|---|---|---|---|---|---|---|
| Arts & Culture | - | - | $16,500,217 | $206,070 | - | $16,706,287 |
| Business Services | $10,983,848 | $163,753 | $1,868,152 | - | - | $13,015,753 |
| Centralized Appropriations | -$7,261,429 | $25,442,321 | $19,755,771 | - | $316,383,337 | $354,320,000 |
| City Attorney | $5,778,236 | $171,990 | $55,000 | $627,622 | $7,452,152 | $14,085,000 |
| City Auditor | $769,000 | - | - | - | - | $769,000 |
| City Clerk | $1,342,984 | - | $3,016 | - | - | $1,346,000 |
| City Manager | $6,550,000 | - | $20,000 | $250,987 | - | $6,820,987 |
| Community Services | $2,931,682 | - | $248,915 | $28,204,889 | - | $31,385,486 |
| Contingencies | - | - | - | - | $102,613,000 | $102,613,000 |
| Development Services | $8,930,759 | $162,153 | $1,021,520 | $20,000 | - | $10,134,432 |
| Economic Development | $4,048,463 | - | $5,190,557 | - | - | $9,239,020 |
| Energy Resources | $59,890 | $38,874,512 | $405,837 | - | $847,561 | $40,187,800 |
| Engineering Department | $3,216,376 | $201,373 | $113,641 | - | $4,042,610 | $7,574,000 |
| Environmental Mgt. and Sustainability | $145,200 | $31,278,006 | $2,522,794 | $111,607 | - | $34,057,607 |
| Falcon Field Airport | - | - | $2,078,000 | - | - | $2,078,000 |
| Financial Services | $3,678,960 | $600 | $110,440 | - | - | $3,790,000 |
| Fire & Medical | $72,869,982 | - | $8,976,264 | $2,811,773 | - | $84,658,019 |
| Fleet Services | $800,548 | $4,694,107 | $31,065,230 | - | - | $36,559,885 |
| Human Resources | $3,736,940 | - | - | - | $91,953,060 | $95,690,000 |
| Information Technology | $38,834,616 | $288,960 | $1,868,160 | - | - | $40,991,736 |
| Library Services | $7,137,900 | - | $351,100 | $33,000 | - | $7,522,000 |
| Mayor & Council | $1,065,000 | - | - | - | - | $1,065,000 |
| Municipal Court | $7,931,490 | - | $579,510 | - | - | $8,511,000 |
| Office of ERP Management | $785,000 | - | - | - | - | $785,000 |
| Office of Management & Budget | $2,671,432 | - | $17,000 | - | $499,087 | $3,187,519 |
| Parks, Rec., Community Facilities | $34,869,822 | $11,380,669 | $8,923,542 | $200,000 | - | $55,374,033 |
| Police Department | $161,292,327 | $753,461 | $18,690,710 | $5,587,187 | $47,456 | $186,371,141 |
| Project Management Program | $38,110,603 | $2,689,230 | $85,801,416 | $6,773,406 | $373,896,788 | $507,271,443 |
| Public Information and Communications | $1,339,000 | - | - | - | - | $1,339,000 |
| Transit Services | - | - | $16,673,000 | - | - | $16,673,000 |
| Transportation | $172,200 | $575,955 | $44,325,417 | | - | $45,073,572 |
| Water Resources | $103,109 | $70,271,015 | $9,509,785 | - | $921,371 | $80,805,280 |
| **Total City Expenditures** | **$412,893,938** | **$186,948,105** | **$276,674,994** | **$44,826,541** | **$898,656,422** | **$1,820,000,000** |

## FY 18/19 City Expenditure Budget by Department and Expenditure Category

| Department | FTE | Personal Services | Other Services | Commod -ities | Capital Outlay | Debt Service | Other | FY 18/19 Budget |
|---|---|---|---|---|---|---|---|---|
| Arts & Culture | 98.6 | $7,854,064 | $8,291,286 | $560,937 | - | - | - | $16,706,287 |
| Business Services | 137.0 | $11,055,432 | $1,379,855 | $580,466 | - | - | - | $13,015,753 |
| Centralized Appropriations | - | $17,925,684 | $15,352,968 | $7,176,427 | $13,396,000 | $157,959,089 | $142,509,832 | $354,320,000 |
| City Attorney | 66.5 | $7,121,381 | $6,915,170 | $48,449 | - | - | - | $14,085,000 |
| City Auditor | 5.0 | $732,528 | $32,214 | $4,258 | - | - | - | $769,000 |
| City Clerk | 8.0 | $801,078 | $496,790 | $48,132 | - | - | - | $1,346,000 |
| City Manager | 30.5 | $4,219,450 | $2,552,768 | $48,769 | - | - | - | $6,820,987 |
| Community Services | 45.0 | $3,804,344 | $27,511,945 | $67,885 | $1,312 | - | - | $31,385,486 |
| Contingencies | - | - | $102,613,000 | - | - | - | - | $102,613,000 |
| Development Services | 80.5 | $7,735,112 | $2,107,587 | $75,233 | $216,500 | - | - | $10,134,432 |
| Economic Development | 14.0 | $1,708,504 | $7,398,816 | $31,700 | $100,000 | - | - | $9,239,020 |
| Energy Resources | 124.0 | $11,534,382 | $2,571,032 | $26,081,926 | $460 | - | - | $40,187,800 |
| Engineering | 103.0 | $5,466,941 | $1,653,503 | $370,915 | $82,641 | - | - | $7,574,000 |
| Environmental Mgt. and Sustainability | 151.0 | $13,088,621 | $18,792,697 | $2,148,289 | $28,000 | - | - | $34,057,607 |
| Falcon Field Airport | 12.0 | $1,113,404 | $905,036 | $59,560 | - | - | - | $2,078,000 |
| Financial Services | 37.0 | $3,339,373 | $433,127 | $17,500 | - | - | - | $3,790,000 |
| Fire & Medical | 511.3 | $73,306,806 | $3,490,930 | $3,243,522 | $4,616,761 | - | - | $84,658,019 |
| Fleet Services | 85.0 | $7,437,405 | $1,859,659 | $9,289,675 | $17,973,146 | - | - | $36,559,885 |
| Human Resources | 56.0 | $5,311,216 | $90,083,279 | $295,505 | - | - | - | $95,690,000 |
| Information Technology | 158.5 | $19,922,457 | $11,431,943 | $4,800,727 | $4,836,609 | - | - | $40,991,736 |
| Library | 76.3 | $5,323,641 | $1,047,375 | $1,150,984 | - | - | - | $7,522,000 |
| Mayor & Council | 7.0 | $810,612 | $221,138 | $33,250 | - | - | - | $1,065,000 |
| Municipal Court | 84.0 | $7,071,445 | $1,389,055 | $50,500 | - | - | - | $8,511,000 |
| Office of ERP Management | 5.0 | $565,566 | $212,184 | $3,250 | $4,000 | - | - | $785,000 |
| Office of Management & Budget | 27.0 | $3,086,993 | $71,326 | $27,200 | $2,000 | - | - | $3,187,519 |
| Parks, Rec., Community Facilities | 316.9 | $20,330,434 | $28,787,270 | $4,190,151 | $2,066,178 | - | - | $55,374,033 |
| Police Department | 1,211.0 | $155,594,091 | $20,003,332 | $8,092,347 | $2,681,371 | - | - | $186,371,141 |
| Project Management Program | - | $9,226,670 | $479,302,586 | $2,687,143 | $4,821,468 | - | $11,233,576 | $507,271,443 |
| Public Information and Communications | 8.5 | $1,013,714 | $299,911 | $25,375 | - | - | - | $1,339,000 |
| Transit Services | 3.0 | $320,827 | $16,314,393 | $37,780 | - | - | - | $16,673,000 |
| Transportation Department | 160.0 | $14,049,200 | $23,528,334 | $8,327,874 | $65,000 | - | -$896,836 | $45,073,572 |
| Water Resources | 286.0 | $24,707,372 | $31,389,832 | $24,311,895 | $396,181 | - | - | $80,805,280 |
| **Total City Expenditures** | **3,907.5** | **$445,578,747** | **$805,827,341** | **$103,887,624** | **$51,287,627** | **$157,959,089** | **$255,459,572** | **$1,820,000,000** |

## Arts and Culture

**Arts & Culture Contact Information:**

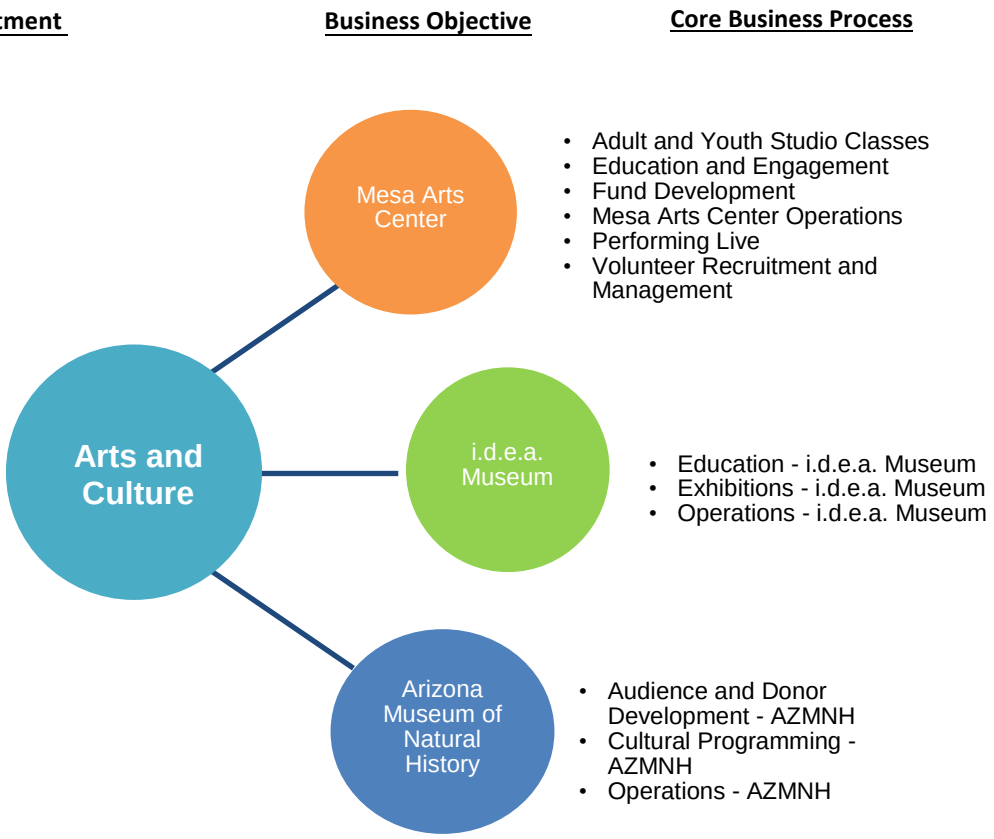
| | |
|---|---|
| Department Phone Number: | 480-644-6607 |
| Department Address: | City of Mesa, Arts & Culture Department<br>1 E. Main St.<br>Mesa, AZ 85201 |
| Website: | http://www.mesaaz.gov/things-to-do/arts-culture |

### ***Department Description***

The Arts and Culture Department of the City of Mesa serves as a cultural liaison and ambassador for the City. This department is the chief advocate for the importance of arts and culture to community life, education and economic development. The Arts and Culture Department also serves as the oversight body for the three City-owned arts and culture venues/programs: the i.d.e.a. Museum (formerly the Arizona Museum for Youth), the Arizona Museum of Natural History (AZMNH), and the Mesa Arts Center.

The Department seeks to engage with businesses, educational institutions, community members, volunteers, City staff, and other cultural and government entities to further the vision, mission and goals of the Department's Strategic Plan and support the Strategic Initiatives of the Mesa City Council. The Department believes that arts and culture are essential to a healthy and civically-engaged society, and that the creativity and discovery they help to engender promote and support innovation, human progress and well-being.

*City Council Strategic Initiatives: **Transforming Neighborhoods, Placemaking***



## Arts and Culture

### ***Budgetary Highlights***

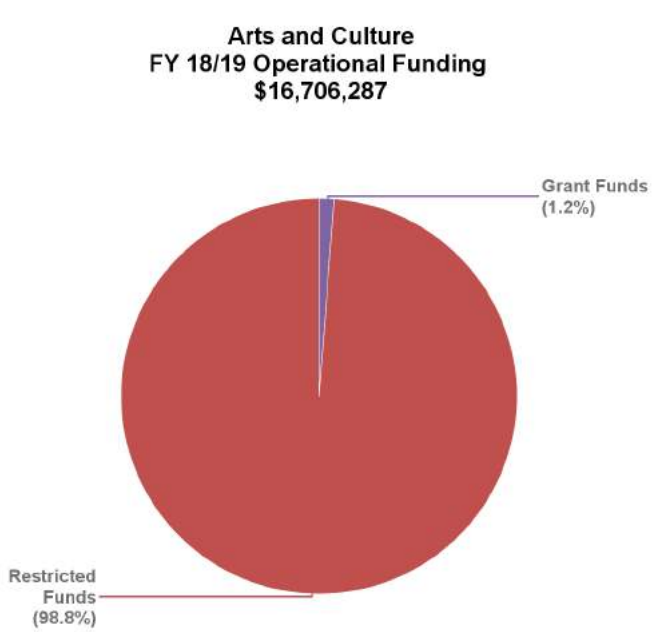
The budget provides an estimate of the cost and associated revenue of hosting shows at the Mesa Arts Center. The expenses and associated revenues related to hosting shows can vary from year to year based on the number and size of shows that are scheduled. The budget needed to host shows is $800,000 higher in the FY 2018/19 budget than it was in FY 2017/18, due to increased volume and higher caliber of shows scheduled. These expenses are offset by revenues from the scheduled shows.

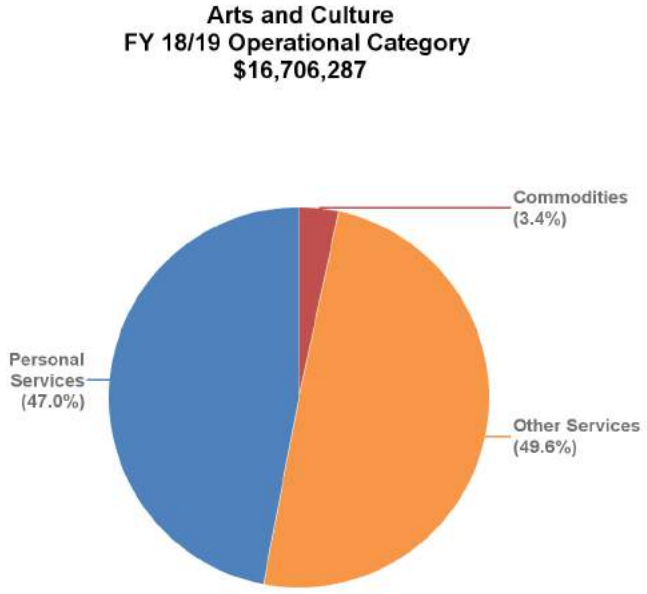
During FY 2017/18, the City added 1.7 FTE Arts & Culture positions for administrative purposes and 2.0 FTEs for implementation of the insourcing of the Mesa Arts Center's Food & Beverage program. The adopted FY 2018/19 budget includes the conversion of ten temporary part-time positions to City employees equaling 5.4 FTE. The costs related to these positions costs will be offset by a reduction in temporary services or an increase in revenues.

## Arts and Culture

| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| Grant Funds | $197,221 | $259,921 | $277,291 | $206,070 |
| Restricted Funds | $13,640,847 | $14,548,076 | $14,644,336 | $16,500,217 |
| **Sum:** | **$13,838,069** | **$14,807,997** | **$14,921,627** | **$16,706,287** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 88.8 | | 98.6 |
| Capital Outlay | $46,264 | $146,000 | $36,616 | - |
| Commodities | $593,872 | $625,786 | $728,566 | $560,937 |
| Other Services | $6,604,873 | $7,316,825 | $7,305,223 | $8,291,286 |
| Personal Services | $6,593,059 | $6,719,386 | $6,851,222 | $7,854,064 |
| **Sum:** | **$13,838,069** | **$14,807,997** | **$14,921,627** | **$16,706,287** |



## Arts and Culture

### FY 18/19 Operational Budget By Business Objective and Funding Source

| Business Objective | | Enterprise Fund | General Fund | Grant Funds | Other Funds | Restricted Funds | FY 18/19 Budget |
|---|---|---|---|---|---|---|---|
| **Expenditure** | Arizona Museum of Natural History | - | - | $23,070 | - | $1,589,969 | $1,613,039 |
| | i.d.e.a. Museum | - | - | - | - | $1,433,090 | $1,433,090 |
| | Mesa Arts Center | - | - | $183,000 | - | $13,477,158 | $13,660,158 |
| **Expenditure Total** | | **-** | **-** | **$206,070** | **-** | **$16,500,217** | **$16,706,287** |
| **Revenue** | Arizona Museum of Natural History | - | - | $23,070 | - | $763,217 | $786,287 |
| | i.d.e.a. Museum | - | - | - | - | $610,900 | $610,900 |
| | Mesa Arts Center | - | - | $183,000 | - | $7,717,153 | $7,900,153 |
| **Revenue Total** | | **-** | **-** | **$206,070** | **-** | **$9,091,270** | **$9,297,340** |
| **Expenditures Net of Revenues** | | **-** | **-** | **-** | **-** | **$7,408,947** | **$7,408,947** |

### FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source | Fund Name | FY 18/19 Expenditures | FY 18/19 Revenues | FY 18/19 Expenditures Net of Revenues |
|---|---|---|---|---|
| **Grant Funds** | Grants - Gen. Gov. | $206,070 | $206,070 | - |
| **Restricted Funds** | Arts & Culture Fund | $15,296,125 | $7,417,053 | $7,879,072 |
| | Mesa Arts Center Restoration Fee | - | $365,000 | -$365,000 |
| | Restricted Programs Fund | $1,204,092 | $1,309,217 | -$105,125 |
| **Totals** | | **$16,706,287** | **$9,297,340** | **$7,408,947** |

### FY 18/19 Operational Budget By Business Objective and Category

| Business Objective | FTE | Capital Outlay | Commodities | Other Services | Personal Services | FY 18/19 Budget |
|---|---|---|---|---|---|---|
| Arizona Museum of Natural History | 16.6 | - | $102,813 | $251,423 | $1,258,803 | $1,613,039 |
| i.d.e.a. Museum | 17.6 | - | $75,080 | $150,668 | $1,207,342 | $1,433,090 |
| Mesa Arts Center | 64.4 | - | $383,044 | $7,889,195 | $5,387,919 | $13,660,158 |
| **Sum:** | **98.6** | **-** | **$560,937** | **$8,291,286** | **$7,854,064** | **$16,706,287** |

# Arts and Culture

## Arizona Museum of Natural History Business Objective

### Mission

Inspire wonder, understanding and respect for the natural and cultural history of the Southwest.

### Desired Outcomes

- Provide extraordinary Arts & Culture experiences through learning, discovery & creativity
- Increase public participation & support

### Performance Measures

| Performance Measure Name | Unit of Measure | FY 17/18 Target | FY 17/18 YTD Actual | FY 18/19 Target |
|---|---|---|---|---|
| **Cultural Programming (CP) Participants** | AZMNH # CP Participants | 137,000 | 123,638 | 135,000 |

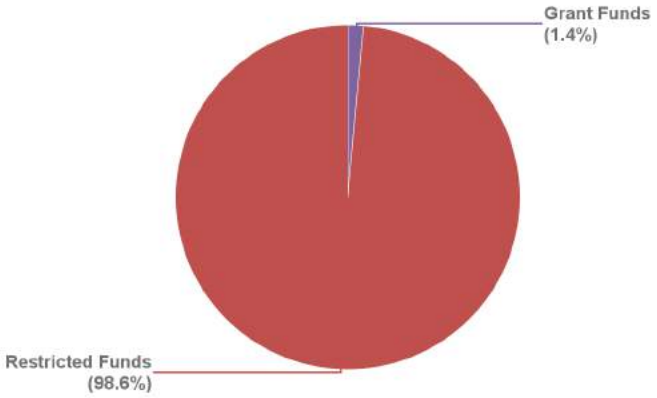
## Arts and Culture

## Arizona Museum of Natural History Business Objective

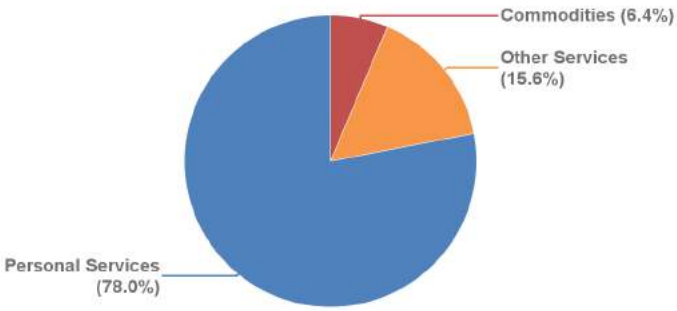
| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| Grant Funds | $51,594 | $154,471 | $131,401 | $23,070 |
| Restricted Funds | $1,484,286 | $1,618,066 | $1,584,767 | $1,589,969 |
| **Sum:** | **$1,535,881** | **$1,772,537** | **$1,716,168** | **$1,613,039** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 16.6 | | 16.6 |
| Personal Services | $1,190,102 | $1,254,041 | $1,242,041 | $1,258,803 |
| Other Services | $269,986 | $417,917 | $381,650 | $251,423 |
| Commodities | $75,793 | $100,579 | $92,477 | $102,813 |
| **Sum:** | **$1,535,881** | **$1,772,537** | **$1,716,168** | **$1,613,039** |

**Arts and Culture**
**FY 18/19 Operational Funding**
**$1,613,039**




**Arts and Culture**
**FY 18/19 Operational Category**
**$1,613,039**



## Arts and Culture

## Arizona Museum of Natural History Business Objective

### FY 18/19 Operational Budget By Core Business Process and Funding Source

| Core Business Process | | Enterprise Fund | General Fund | Grant Funds | Other Funds | Restricted Funds | FY 18/19 Budget |
|---|---|---|---|---|---|---|---|
| **Expenditure** | Audience and Donor Development - AZMNH | - | - | - | - | $138,059 | $138,059 |
| | Cultural Programming - AZMNH | - | - | $23,070 | - | $902,423 | $925,493 |
| | Operations-AZMNH | - | - | - | - | $549,487 | $549,487 |
| **Expenditure Total** | | **-** | **-** | **$23,070** | **-** | **$1,589,969** | **$1,613,039** |
| **Revenue** | Cultural Programming - AZMNH | - | - | $23,070 | - | $45,217 | $68,287 |
| | Operations-AZMNH | - | - | - | - | $718,000 | $718,000 |
| **Revenue Total** | | **-** | **-** | **$23,070** | **-** | **$763,217** | **$786,287** |
| **Expenditures Net of Revenues** | | **-** | **-** | **-** | **-** | **$826,752** | **$826,752** |

### FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source | | FY 18/19 Expenditures | FY 18/19 Revenues | FY 18/19 Expenditures Net of Revenues |
|---|---|---|---|---|
| **Grant Funds** | Grants - Gen. Gov. | $23,070 | $23,070 | - |
| **Restricted Funds** | Arts & Culture Fund | $1,521,246 | $718,000 | $803,246 |
| | Restricted Programs Fund | $68,723 | $45,217 | $23,506 |
| **Totals** | | **$1,613,039** | **$786,287** | **$826,752** |

### FY 18/19 Operational Budget By Core Business Process and Category

| Core Business Process | FTE | Capital Outlay | Commodities | Other Services | Personal Services | FY 18/19 Budget |
|---|---|---|---|---|---|---|
| Audience and Donor Development - AZMNH | 1.2 | - | $1,300 | $43,293 | $93,466 | $138,059 |
| Cultural Programming - AZMNH | 9.7 | - | $84,363 | $51,133 | $789,997 | $925,493 |
| Operations-AZMNH | 5.8 | - | $17,150 | $156,997 | $375,340 | $549,487 |
| **Sum:** | **16.6** | **-** | **$102,813** | **$251,423** | **$1,258,803** | **$1,613,039** |

# Arts and Culture

## i.d.e.a. Museum Business Objective

### Mission

Inspire children of all ages to experience their world differently through art, creativity, and imagination.

### Desired Outcomes

- Provide extraordinary Arts and Culture experiences through learning, discovery and creativity
- Increase public participation and support

### Performance Measures

| Performance Measure Name | Unit of Measure | FY 17/18 Target | FY 17/18 YTD Actual | FY 18/19 Target |
|---|---|---|---|---|
| **i.d.e.a. Museum Volunteer** | i.d.e.a. # Volunteers | 600 | 597 | 600 |
| **i.d.e.a. Museum Volunteer Value** | i.d.e.a. Volunteers $ Value | 139,540.5 | 153,109 | 139,540.5 |
| **i.d.e.a. Participation** | i.d.e.a. # Participants | 92,000 | 90,065 | 92,322 |

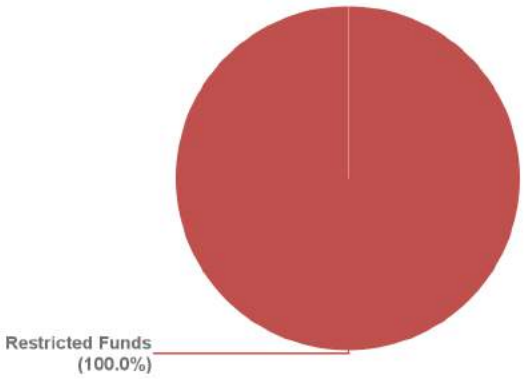
## Arts and Culture

## i.d.e.a. Museum Business Objective

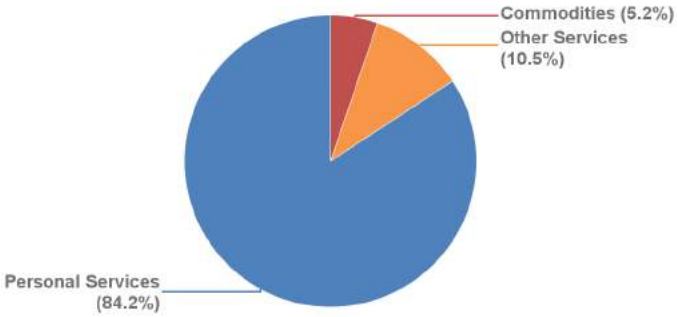
| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| Restricted Funds | $1,337,115 | $1,416,433 | $1,440,306 | $1,433,090 |
| **Sum:** | **$1,337,115** | **$1,416,433** | **$1,440,306** | **$1,433,090** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 17.9 | | 17.6 |
| Personal Services | $1,127,042 | $1,190,685 | $1,239,521 | $1,207,342 |
| Other Services | $152,688 | $151,333 | $141,947 | $150,668 |
| Commodities | $57,385 | $74,415 | $58,838 | $75,080 |
| **Sum:** | **$1,337,115** | **$1,416,433** | **$1,440,306** | **$1,433,090** |

**Arts and Culture**
**FY 18/19 Operational Funding**
**$1,433,090**




**Arts and Culture**
**FY 18/19 Operational Category**
**$1,433,090**



## Arts and Culture

## i.d.e.a. Museum Business Objective

### FY 18/19 Operational Budget By Core Business Process and Funding Source

| Core Business Process | | Enterprise Fund | General Fund | Grant Funds | Other Funds | Restricted Funds | FY 18/19 Budget |
|---|---|---|---|---|---|---|---|
| **Expenditure** | Education-i.d.e.a. | - | - | - | - | $413,078 | $413,078 |
| | Exhibitions-i.d.e.a. | - | - | - | - | $439,842 | $439,842 |
| | Operations-i.d.e.a. | - | - | - | - | $580,170 | $580,170 |
| **Expenditure Total** | | **-** | **-** | **-** | **-** | **$1,433,090** | **$1,433,090** |
| **Revenue** | Education-i.d.e.a. | - | - | - | - | $130,000 | $130,000 |
| | Exhibitions-i.d.e.a. | - | - | - | - | $53,000 | $53,000 |
| | Operations-i.d.e.a. | - | - | - | - | $427,900 | $427,900 |
| **Revenue Total** | | **-** | **-** | **-** | **-** | **$610,900** | **610,900** |
| **Expenditures Net of Revenues** | | **-** | **-** | **-** | **-** | **$822,190** | **$822,190** |

### FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source | | FY 18/19 Expenditures | FY 18/19 Revenues | FY 18/19 Expenditures Net of Revenues |
|---|---|---|---|---|
| **Restricted Funds** | Arts & Culture Fund | $1,229,611 | $281,900 | $947,711 |
| | Restricted Programs Fund | $203,479 | $329,000 | -$125,521 |
| **Totals** | | **$1,433,090** | **$610,900** | **$822,190** |

### FY 18/19 Operational Budget By Core Business Process and Category

| Core Business Process | FTE | Capital Outlay | Commodities | Other Services | Personal Services | FY 18/19 Budget |
|---|---|---|---|---|---|---|
| Education-i.d.e.a. | 6.8 | - | $30,230 | $10,500 | $372,348 | $413,078 |
| Exhibitions-i.d.e.a. | 4.3 | - | $35,500 | $30,160 | $374,182 | $439,842 |
| Operations-i.d.e.a. | 6.6 | - | $9,350 | $110,008 | $460,812 | $580,170 |
| **Sum:** | **17.6** | **-** | **$75,080** | **$150,668** | **$1,207,342** | **$1,433,090** |

## Arts and Culture

### Mesa Arts Center Business Objective

#### Mission

Inspire people through engaging arts experiences that are diverse, accessible, and relevant.

#### Desired Outcomes

- Provide extraordinary Arts & Culture experiences through learning, discovery & creativity
- Increase public participation & support

#### Performance Measures

| Performance Measure Name | Unit of Measure | FY 17/18 Target | FY 17/18 YTD Actual | FY 18/19 Target |
|---|---|---|---|---|
| **Mesa Arts Center (MAC) Participation** | MAC # of Participants (all) | 441,000 | 425,444 | 441,000 |

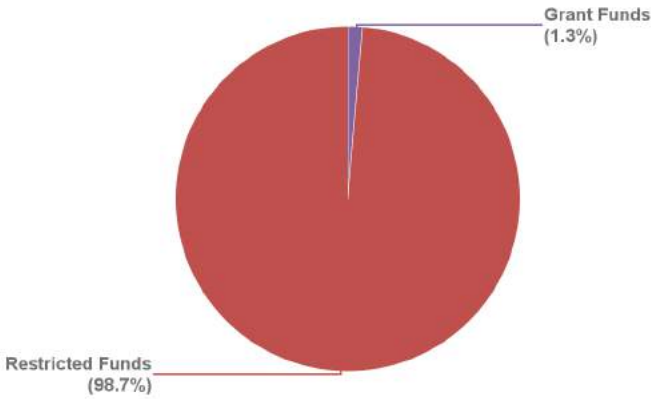
## Arts and Culture

## Mesa Arts Center Business Objective

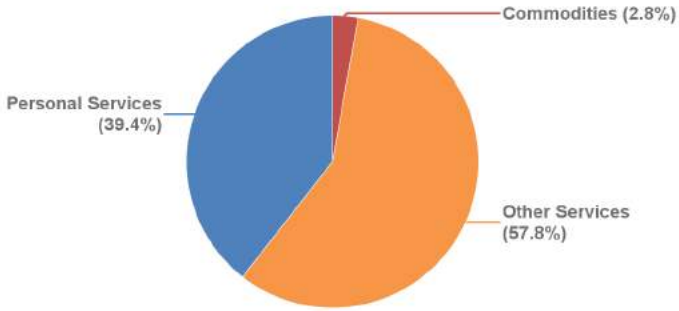
| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| Grant Funds | $145,627 | $105,450 | $145,890 | $183,000 |
| Restricted Funds | $10,819,446 | $11,513,577 | $11,619,263 | $13,477,158 |
| **Sum:** | **$10,965,073** | **$11,619,027** | **$11,765,153** | **$13,660,158** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 54.3 | | 64.4 |
| Personal Services | $4,275,915 | $4,274,660 | $4,369,660 | $5,387,919 |
| Other Services | $6,182,199 | $6,747,575 | $6,781,626 | $7,889,195 |
| Commodities | $460,695 | $450,792 | $577,251 | $383,044 |
| Capital Outlay | $46,264 | $146,000 | $36,616 | - |
| **Sum:** | **$10,965,073** | **$11,619,027** | **$11,765,153** | **$13,660,158** |

**Arts and Culture**
**FY 18/19 Operational Funding**
**$13,660,158**




**Arts and Culture**
**FY 18/19 Operational Category**
**$13,660,158**



## Arts and Culture

## Mesa Arts Center Business Objective

### FY 18/19 Operational Budget By Core Business Process and Funding Source

| Core Business Process | | Enterprise Fund | General Fund | Grant Funds | Other Funds | Restricted Funds | FY 18/19 Budget |
|---|---|---|---|---|---|---|---|
| **Expenditure** | Adult and Youth Studio Classes | - | - | - | - | $790,905 | $790,905 |
| | Education and Engagement | - | - | $33,000 | - | $517,856 | $550,856 |
| | Fund Development | - | - | - | - | $1,352,569 | $1,352,569 |
| | Mesa Arts Center Operations | - | - | $150,000 | - | $6,678,588 | $6,828,588 |
| | Performing Live | - | - | - | - | $4,078,718 | $4,078,718 |
| | Volunteer Recruitment and Management | - | - | - | - | $58,522 | $58,522 |
| **Expenditure Total** | | **-** | **-** | **$183,000** | **-** | **$13,477,158** | **$13,660,158** |
| **Revenue** | Adult and Youth Studio Classes | - | - | - | - | $859,364 | $859,364 |
| | Education and Engagement | - | - | - | - | $183,000 | $183,000 |
| | Mesa Arts Center Operations | - | - | $183,000 | - | $2,211,098 | $2,394,098 |
| | Performing Live | - | - | - | - | $4,463,691 | $4,463,691 |
| **Revenue Total** | | **-** | **-** | **$183,000** | **-** | **$7,717,153** | **$7,900,153** |
| **Expenditures Net of Revenues** | | **-** | **-** | **-** | **-** | **$5,760,005** | **$5,760,005** |

### FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source | | FY 18/19 Expenditures | FY 18/19 Revenues | FY 18/19 Expenditures Net of Revenues |
|---|---|---|---|---|
| **Grant Funds** | Grants - Gen. Gov. | $183,000 | $183,000 | - |
| **Restricted Funds** | Arts & Culture Fund | $12,545,268 | $6,417,153 | $6,128,115 |
| | Mesa Arts Center Restoration Fee | - | $365,000 | -$365,000 |
| | Restricted Programs Fund | $931,890 | $935,000 | -$3,110 |
| **Totals** | | **$13,660,158** | **$7,900,153** | **$5,760,005** |

## Arts and Culture

## Mesa Arts Center Business Objective

| FY 18/19 Operational Budget By Core Business Process and Category | | | | | | |
|---|---|---|---|---|---|---|
| **Core Business Process** | **FTE** | **Capital Outlay** | **Commodities** | **Other Services** | **Personal Services** | **FY 18/19 Budget** |
| Adult and Youth Studio Classes | 7.2 | - | $65,000 | $210,644 | $515,261 | $790,905 |
| Education and Engagement | 4.2 | - | $17,000 | $176,860 | $356,996 | $550,856 |
| Fund Development | 6.3 | - | $15,264 | $743,980 | $593,325 | $1,352,569 |
| Mesa Arts Center Operations | 44.4 | - | $272,050 | $2,876,358 | $3,680,180 | $6,828,588 |
| Performing Live | 2 | - | $8,230 | $3,870,844 | $199,644 | $4,078,718 |
| Volunteer Recruitment and Management | .4 | - | $5,500 | $10,509 | $42,513 | $58,522 |
| **Sum:** | **64.4** | **-** | **$383,044** | **$7,889,195** | **$5,387,919** | **$13,660,158** |

## Business Services

**Business Services Contact Information:**

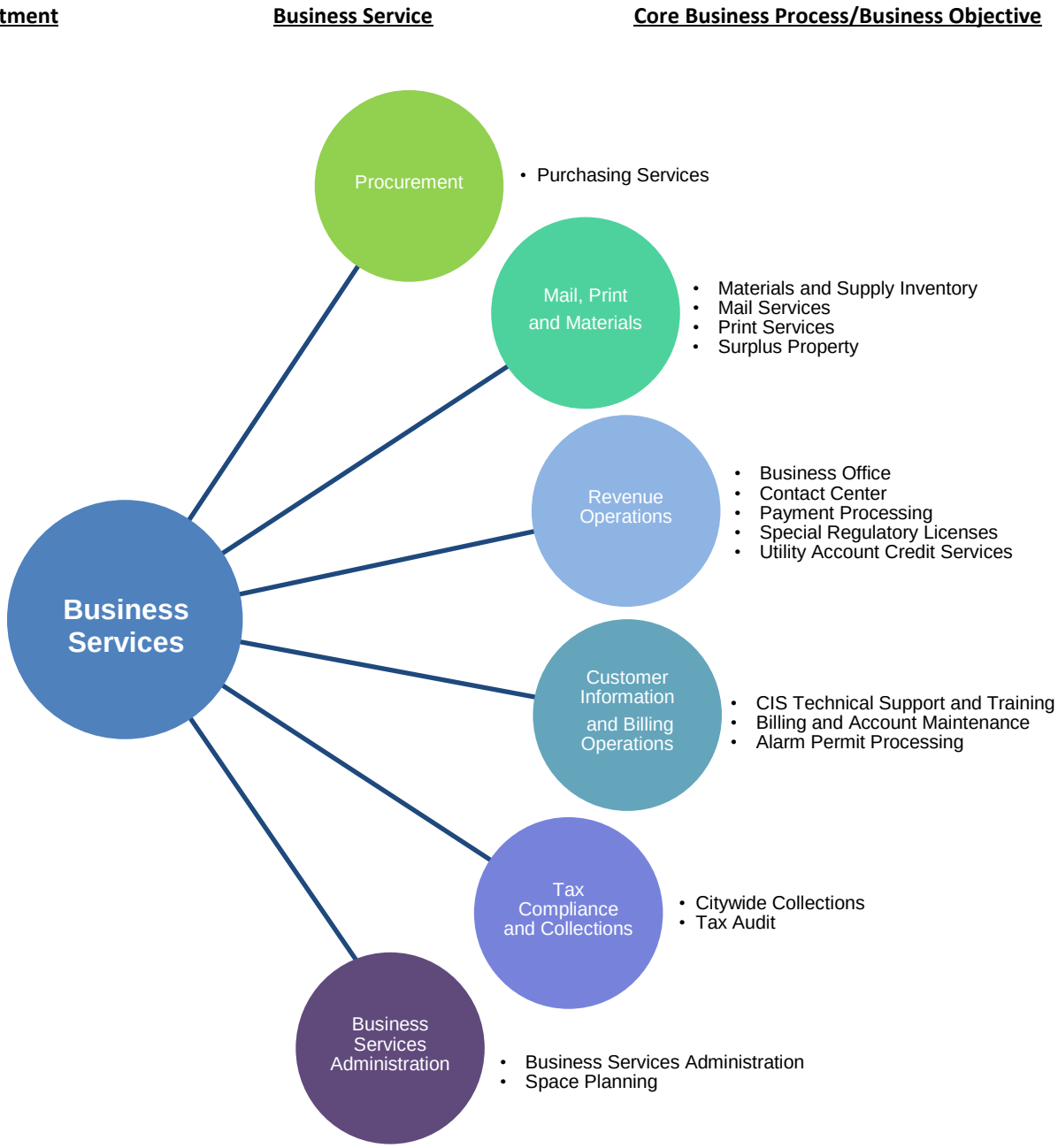
| | |
|---|---|
| Department Phone Number: | 480-644-2221 |
| Department Email: | custserv.info@mesaaz.gov |
| Department Address: | City of Mesa, Business Services MS3399<br>P.O. Box 1466<br>City of Mesa, AZ 85211-1466 |
| Website: | http://mesaaz.gov/business/ |

### ***Department Description***

The Business Services Department takes on multiple responsibilities throughout the City. These responsibilities include: customer service business office, contact center and website; utility billing; revenue processing operations, tax audit and delinquent collections; business licensing; print and mail services; warehousing and procurement and contract management.

*City Council Strategic Initiatives:* ***Sustainable Economy***

## Business Services




### ***Budgetary Highlights***

In FY 2017/18, Business Services implemented a credit card service fee which passes the handling of paying fees associated to credit card use through a third-party contract. The implementation reduced expenses $600,000 in FY 2018/19.

The department's FY 2018/19 budget is consistent with the FY 2017/18 budget at $13.0 million.

# Business Services

## Business Services Business Objective

### Mission

Provide services that support Mesa businesses and citizens, City departments and the divisions of the Business Services Department.

### Desired Outcomes

- Mesa's utility customers, taxpayers, bidders and vendors are provided with the highest quality customer service with fair and professional treatment
- Mesa's customers are provided with an accurate billing for their utility services
- City receipts are collected and posted accurately and in a timely manner
- Delinquent amounts due to the City are aggressively pursued
- City departments are provided the services needed to support their missions

### Performance Measures

| Performance Measure Name | Unit of Measure | FY 17/18 Target | FY 17/18 YTD Actual | FY 18/19 Target |
|---|---|---|---|---|
| **Minutes to Answer Utility Customer Calls**<br><br>Target based on industry standards. | # minutes to answer calls | 1 | 2.4 | 1 |
| **Utility Customer Calls Abandoned**<br><br>Target based on industry standards. | % Util. calls abandoned | 5 | 9.3 | 5 |

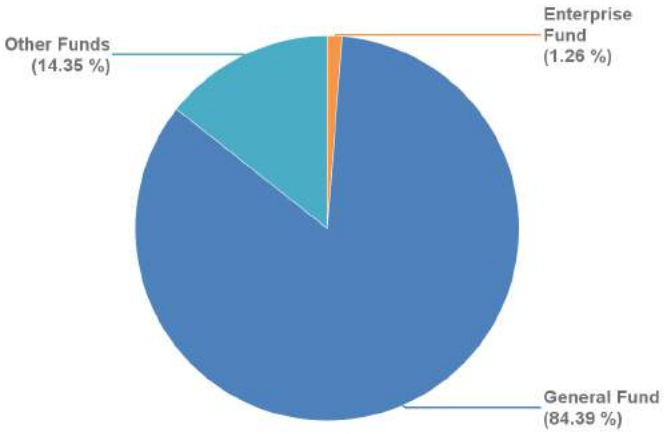
## Business Services

## Business Services Business Objective

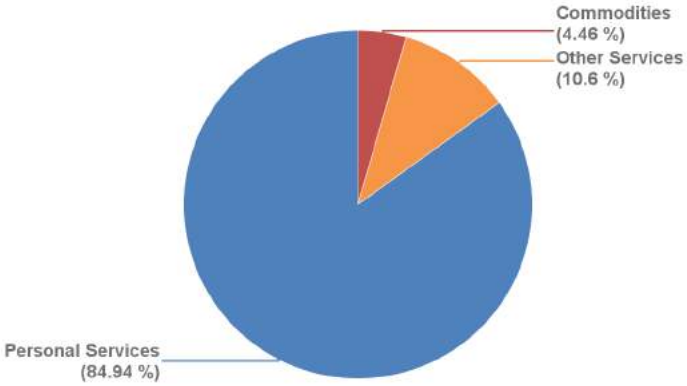
| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| Enterprise Fund | - | $180,000 | $16,247 | $163,753 |
| General Fund | $11,206,898 | $11,398,937 | $11,567,702 | $10,983,848 |
| Other Funds | -$93,729 | $1,821,063 | - | $1,868,152 |
| Restricted Funds | - | - | $1,689,479 | - |
| **Sum:** | **$11,113,169** | **$13,400,000** | **$13,273,428** | **$13,015,753** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 137 | | 137 |
| Personal Services | $10,283,594 | $10,818,857 | $10,579,556 | $11,055,432 |
| Other Services | $2,197,077 | $1,998,020 | $2,317,057 | $1,379,855 |
| Commodities | $347,166 | $583,123 | $376,815 | $580,466 |
| Offsets and Credits | -$1,714,667 | - | - | - |
| | **$11,113,169** | **$13,400,000** | **$13,273,428** | **$13,015,753** |

**Business Services**
**FY 18/19 Operational Funding**
**$13,015,753**




**Business Services**
**FY 18/19 Operational Category**
**$13,015,753**



## Business Services

## Business Services Business Objective

| FY 18/19 Operational Budget By Core Business Process and Funding Source | | | | | | | |
|---|---|---|---|---|---|---|---|
| Core Business Process | | Enterprise Fund | General Fund | Grant Funds | Other Funds | Restricted Funds | FY 18/19 Budget |
| **Expenditure** | | | | | | | |
| **Business Services Administration** | Business Services Administration | - | $561,837 | - | - | - | **$561,837** |
| | Space Planning | - | $102,911 | - | - | - | **$102,911** |
| **Customer Information and Billing Operations** | Alarm Permit Processing | - | $155,775 | - | - | - | **$155,775** |
| | Billing and Account Maintenance | - | $817,477 | - | - | - | **$817,477** |
| | CIS Technical Support and Training | $163,753 | $427,922 | - | - | - | **$591,675** |
| **Mail, Print and Materials** | Mail Services | - | $371,182 | - | - | - | **$371,182** |
| | Materials and Supply Inventory | - | - | - | $925,259 | - | **$925,259** |
| | Print Services | - | - | - | $767,042 | - | **$767,042** |
| | Surplus Property | - | - | - | $175,851 | - | **$175,851** |
| **Procurement** | Purchasing Services (Contract & PO mgmt, P-Card Program) | - | $1,417,934 | - | - | - | **$1,417,934** |
| **Revenue Operations** | Business Office | - | $974,900 | - | - | - | **$974,900** |
| | Contact Center | - | $1,994,706 | - | - | - | **$1,994,706** |
| | Payment Processing | - | $384,287 | - | - | - | **$384,287** |
| | Special Regulatory Licenses | - | $989,115 | - | - | - | **$989,115** |

## Business Services

## Business Services Business Objective

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| | Utility Account Credit Services | - | $916,731 | - | - | - | **$916,731** |
| **Tax Compliance and Collections** | Citywide Collections | - | $840,898 | - | - | - | **$840,898** |
| | Tax Audit | - | $1,028,173 | - | - | - | **$1,028,173** |
| **Expenditure Total** | | **163,753** | **10,983,848** | | **1,868,152** | | **$13,015,753** |
| **Revenue** | | | | | | | |
| **Business Services Administration** | Business Services Administration | - | - | - | - | - | - |
| | Space Planning | - | - | - | - | - | - |
| **Customer Information and Billing Operations** | Alarm Permit Processing | - | - | - | - | - | - |
| | Billing and Account Maintenance | - | - | - | - | - | - |
| | CIS Technical Support and Training | - | - | - | - | - | - |
| **Mail, Print and Materials** | Mail Services | - | - | - | - | - | - |
| | Materials and Supply Inventory | - | - | - | - | - | - |
| | Print Services | - | - | - | - | - | - |
| | Surplus Property | - | - | - | $150,000 | - | **$150,000** |
| **Procurement** | Purchasing Services (Contract & PO mgmt, P-Card Program) | - | $200,250 | - | - | - | **$200,250** |
| **Revenue Operations** | Business Office | - | - | - | - | - | - |
| | Contact Center | - | $36,000 | - | - | - | **$36,000** |
| | Payment Processing | - | - | - | - | - | - |

## Business Services

## Business Services Business Objective

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| | Special Regulatory Licenses | - | $1,055,000 | - | - | $58,400 | **$1,113,400** |
| | Utility Account Credit Services | - | - | - | - | - | - |
| **Tax Compliance and Collections** | Citywide Collections | - | - | - | - | - | - |
| | Tax Audit | - | - | - | - | - | - |
| **Revenue Total** | | - | $1,291,250 | - | $150,000 | $58,400 | **1$,499,650** |
| **Expenditures Net of Revenues** | | **$163,753** | **$9,692,598** | | **$1,718,152** | **-$58,400** | **$11,516,103** |

## Business Services

## Business Services Business Objective

| FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues | | | | |
|---|---|---|---|---|
| **Funding Source** | Fund Name | **FY 18/19 Expenditures** | **FY 18/19 Revenues** | **FY 18/19 Expenditures Net of Revenues** |
| **Enterprise Fund** | Enterprise Fund | $818,765 | - | $818,765 |
| **General Fund** | General Fund | $54,919,240 | $6,456,250 | $48,462,990 |
| **Other Funds** | Print Shop Internal Service | $3,835,210 | - | $3,835,210 |
| | Warehouse Internal Service | $5,505,550 | $750,000 | $4,755,550 |
| **Restricted Funds** | Restricted Programs Fund | - | $292,000 | -$292,000 |
| **Totals** | | **$65,078,765** | **$7,498,250** | **$57,580,515** |

| FY 18/19 Operational Budget By Core Business Process and Category | | | | | | | |
|---|---|---|---|---|---|---|---|
| **Core Business Process** | | **FTE** | **Capital Outlay** | **Commodities** | **Other Services** | **Personal Services** | **FY 18/19 Budget** |
| **Business Services Administration** | Business Services Administration | 4 | - | $12,400 | $32,931 | $516,506 | $561,837 |
| | Space Planning | 1 | - | $1,110 | $1,390 | $100,411 | $102,911 |
| **Customer Information and Billing Operations** | Alarm Permit Processing | 2.2 | - | $50 | $2,700 | $153,025 | $155,775 |
| | Billing and Account Maintenance | 7.9 | - | $82,500 | $122,500 | $612,477 | $817,477 |
| | CIS Technical Support and Training | 4 | - | $125,100 | $46,003 | $420,572 | $591,675 |

## Business Services

## Business Services Business Objective

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **Mail, Print and Materials** | | | | | | | |
| | Mail Services | 5.7 | - | $8,375 | $57,825 | $304,982 | $371,182 |
| | Materials and Supply Inventory | 8.6 | - | $138,000 | $145,845 | $641,414 | $925,259 |
| | Print Services | 3.8 | - | $84,313 | $410,363 | $272,366 | $767,042 |
| | Surplus Property | 2.1 | - | $1,700 | $14,600 | $159,551 | $175,851 |
| **Procurement** | Purchasing Services (Contract & PO mgmt, P-Card Program) | 15 | - | $4,275 | $36,618 | $1,377,041 | $1,417,934 |
| **Revenue Operations** | | | | | | | |
| | Business Office | 11.1 | - | $9,300 | $229,500 | $736,100 | $974,900 |
| | Contact Center | 26.8 | - | $5,000 | $98,455 | $1,891,251 | $1,994,706 |
| | Payment Processing | 4.5 | - | $8,200 | $22,345 | $353,742 | $384,287 |
| | Special Regulatory Licenses | 10.4 | - | $76,039 | $65,461 | $847,615 | $989,115 |
| | Utility Account Credit Services | 10.3 | - | $11,300 | $43,525 | $861,906 | $916,731 |
| **Tax Compliance and Collections** | Citywide Collections | 10.1 | - | $7,320 | $12,020 | $821,558 | $840,898 |

## Business Services

## Business Services Business Objective

| | | | | | | |
|---|---|---|---|---|---|---|
| Tax Audit | 9.9 | - | $5,484 | $37,774 | $984,915 | $1,028,173 |
| **Totals** | **137** | **-** | **$580,466** | **$1,379,855** | **$11,055,432** | **$13,015,753** |

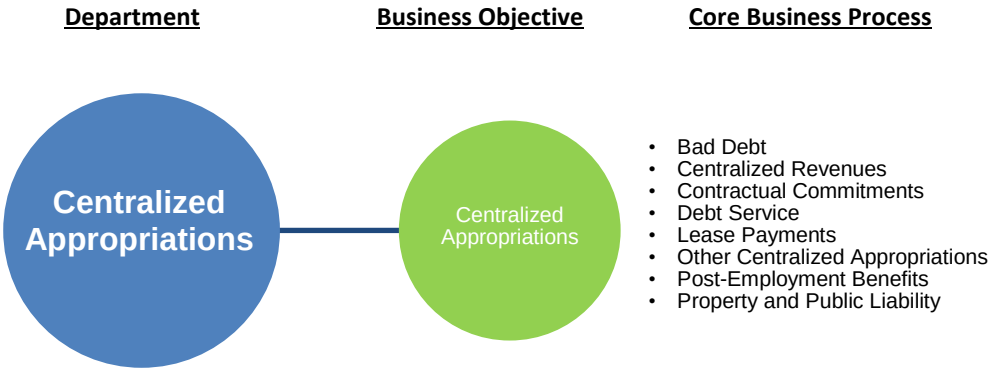
## Centralized Appropriations

**Centralized Appropriations Contact Information:**

| | |
|---|---|
| Department Phone Number: | 480-644-5799 |
| Department Email: | Office of Management & Budget Email |
| Department Address: | City of Mesa, Office of Management & Budget<br>20 E Main St. Suite 450, PO Box 1466<br>Mesa, AZ 85201 |

### ***Department Description***

The Centralized Appropriations department contains Citywide revenues and expenditures such as Contractual Commitments, Debt Service, Lease Payments, Post-Employment Benefits, Property and Public Liability, City Sales Tax, Secondary Property Tax, Urban Revenue Sharing, State Shared Sales Tax, Highway User Tax, Utility Revenues, etc. The Centralized Appropriations department is managed separately from any department operational plan.




### ***Budgetary Highlights***

Detailed information related to tax collections, debt service, property and public liability and other areas within Centralized Appropriations can be found in the Budget and Financial Summaries section of the Executive Budget Plan.

## Centralized Appropriations

| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Parent Fund Name** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| General Fund | -$14,794,773 | -$8,924,526 | -$15,827,768 | -$11,803,126 |
| Enterprise Fund | $21,504,699 | $23,687,556 | $23,439,445 | $23,673,389 |
| Restricted Funds | $14,398,154 | $32,443,011 | $14,557,276 | $38,556,986 |
| Other Funds | $248,600,506 | $398,848,959 | $205,311,708 | $303,892,751 |
| | **$269,708,585** | **$446,055,000** | **$227,480,661** | **$354,320,000** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| Capital Outlay | $344,330 | $10,432,000 | $10,728,440 | $13,396,000 |
| Commodities | $6,866,652 | $6,177,359 | $6,521,631 | $7,176,427 |
| Contingency | - | $268,898,000 | $10,000 | $167,260,000 |
| Debt Service | $260,957,000 | $145,789,716 | $203,894,553 | $157,959,089 |
| Offsets and Credits | -$20,843,245 | -$20,311,863 | -$20,680,161 | -$24,750,168 |
| Other Services | $9,298,911 | $17,796,601 | $13,489,163 | $15,352,968 |
| Personal Services | $13,084,938 | $17,273,187 | $13,517,035 | $17,925,684 |
| **Sum:** | **$269,708,585** | **$446,055,000** | **$227,480,661** | **$354,320,000** |

## Centralized Appropriations

| FY 18/19 Operational Budget By Business Objective and Funding Source | | | | | | | |
|---|---|---|---|---|---|---|---|
| **Business Objective** | | **Enterprise Fund** | **General Fund** | **Grant Funds** | **Other Funds** | **Restricted Funds** | **FY 18/19 Budget** |
| **Expenditure** | Centralized Appropriatio | $23,673,389 | -$11,803,126 | - | $303,892,751 | $38,556,986 | $354,320,000 |
| **Expenditure Total** | | **$23,673,389** | **-$11,803,126** | **-** | **$303,892,751** | **$38,556,986** | **$354,320,000** |
| **Revenue** | Centralized Appropriatio | $373,797,317 | $249,223,695 | $22,978 | $492,071,421 | $170,863,853 | $1,285,979,264 |
| **Revenue Total** | | **$373,797,317** | **$249,223,695** | **$22,978** | **$492,071,421** | **$170,863,853** | **$1,285,979,264** |
| **Expenditures Net of Revenues** | | **-$350,123,928** | **-$261,026,821** | **-$22,978** | **-$188,178,670** | **-$132,306,867** | **-$931,659,264** |

| FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues | | | | |
|---|---|---|---|---|
| **Funding Source** | | **FY 18/19 Expenditures** | **FY 18/19 Revenues** | **FY 18/19 Expenditures Net of Revenues** |
| **Enterprise Fund** | Capital - Enterprise | $704,230 | $300,000 | $404,230 |
| | Enterprise Fund | $22,969,159 | $373,497,317 | -$350,528,158 |
| **General Fund** | Capital - General Fund | -$1,273,727 | - | -$1,273,727 |
| | General Fund | -$10,529,399 | $249,223,695 | -$259,753,094 |
| **Grant Funds** | Grants - Gen. Gov. | - | $122 | -$122 |
| | Section 8 | - | $22,856 | -$22,856 |
| **Other Funds** | Contingency | $163,700,000 | $163,700,000 | - |
| | Electric Bond Construction | $51,885 | $9,492,994 | -$9,441,109 |
| | Employee Benefit Trust | $2,064,877 | $264 | $2,064,613 |
| | Fleet Internal Service | -$18,483,900 | - | -$18,483,900 |
| | Gas Bond Construction | $93,534 | $12,002,374 | -$11,908,840 |
| | General Obligation Bond Redemption | $40,522,146 | $33,997,099 | $6,525,047 |
| | Highway Project Advancement Notes | - | $137,295 | -$137,295 |
| | Highway User Revenue Bond Redemption | $12,382,863 | - | $12,382,863 |
| | Non Utility Bond Redemption | $2,452,150 | $65,052,903 | -$62,600,753 |
| | Parks Bond Construction | $422,246 | $21,294,005 | -$20,871,759 |
| | Print Shop Internal Service | -$767,042 | - | -$767,042 |
| | Property and Public Liability | - | $7,452,152 | -$7,452,152 |

## Centralized Appropriations

| | | | | |
|---|---|---|---|---|
| | Public Safety Bond Construction | $283,102 | $13,136,388 | -$12,853,286 |
| | Solid Waste Bond Construction | $16,518 | $2,622,141 | -$2,605,623 |
| | Special Improvement District Bond Redemption | $384,075 | $384,075 | - |
| | Streets Bond Construction | $424,652 | $26,962,620 | -$26,537,968 |
| | Transportation Project Advancement Notes | $3,000,000 | $3,000,000 | - |
| | Utility Systems Bond Redemption | $90,165,107 | $2,239,646 | $87,925,461 |
| | Utility Systems GO Bond Redemption | $52,844 | - | $52,844 |
| | Warehouse Internal Service | $5,536,964 | $6,488,074 | -$951,110 |
| | Wastewater Bond Construction | $718,272 | $93,428,439 | -$92,710,167 |
| | Water Bond Construction | $694,791 | $27,395,039 | -$26,700,248 |
| | WIFA Redemption | $177,667 | - | $177,667 |
| | Worker's Compensation | - | $3,285,913 | -$3,285,913 |
| **Restricted Funds** | Arts & Culture Fund | $2,427,443 | $93 | $2,427,350 |
| | Cadence CFD 1 - Capital | $2,850,000 | $2,850,000 | - |
| | Cadence CFD 1 - Debt | $191,613 | $191,613 | - |
| | Cadence CFD - Operating | $20,000 | $96,508 | -$76,508 |
| | Cemetery | $200,365 | - | $200,365 |
| | Cemetery Reserve | - | $163,771 | -$163,771 |
| | Court Construction Fee | - | $690,444 | -$690,444 |
| | Eastmark CFD 1 - Capital | $15,100,000 | $15,100,000 | - |
| | Eastmark CFD 1 - Debt | $4,895,624 | $4,895,350 | $274 |
| | Eastmark CFD 1 - Operating | $40,000 | $199,530 | -$159,530 |
| | Economic Investment Fund | $1,419,648 | $1,000,000 | $419,648 |
| | Environmental Compliance Fee | $921,581 | $16,085,351 | -$15,163,770 |
| | Falcon Field Airport | $696,243 | $44,788 | $651,455 |
| | Fire Impact Fee | - | $1,237,543 | -$1,237,543 |
| | Greenfield WRP Joint Venture | $863,617 | $8,448,351 | -$7,584,734 |
| | Highway User Revenue Fund | $138,334 | $40,881,888 | -$40,743,554 |
| | Library Impact Fee | - | $6,695 | -$6,695 |
| | Local Streets | $5,853,532 | $29,574,432 | -$23,720,900 |
| | Mesa Arts Center Restoration Fee | - | $37,796 | -$37,796 |
| | Parks Impact Fee | - | $16,420 | -$16,420 |

## Centralized Appropriations

| | | | |
|---|---|---|---|
| Police Impact Fee | - | $1,704,791 | -$1,704,791 |
| Quality of Life Sales Tax | - | $24,509,404 | -$24,509,404 |
| Restricted Programs Fund | $2,429,657 | $3,169,360 | -$739,703 |
| Solid Waste Development Fee | - | $596,117 | -$596,117 |
| Special Programs Fund | - | $61,367 | -$61,367 |
| Stormwater Drainage Impact Fee | - | $779,619 | -$779,619 |
| TOPAZ Joint Venture Fund | - | $1,875,516 | -$1,875,516 |
| Transit Fund | $509,329 | $1,291,000 | -$781,671 |
| Wastewater Impact Fee | - | $8,191,542 | -$8,191,542 |
| Water Impact Fees | - | $7,164,564 | -$7,164,564 |
| **Totals** | **$354,320,000** | **$1,285,979,264** | **-$931,659,264** |

### FY 18/19 Operational Budget By Business Objective and Category

| Business Objective | Capital Outlay | Commodities | Other Services | Personal Services | FY 18/19 Budget |
|---|---|---|---|---|---|
| Centralized Appropriations | $13,396,000 | $7,176,427 | $15,352,968 | $17,925,684 | $354,320,000 |
| **Totals** | **$13,396,000** | **$7,176,427** | **$15,352,968** | **$17,925,684** | **$354,320,000** |

# City Attorney

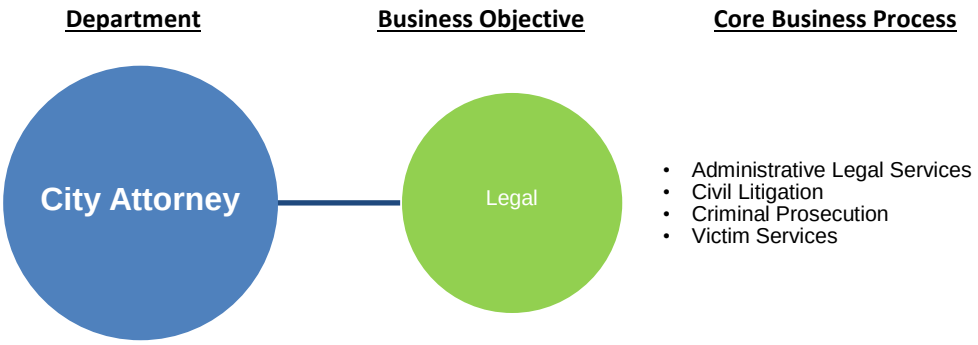
**City Attorney Contact Information:**

| | |
|---|---|
| Department Phone Number: | 480-644-2343 |
| Department Email: | mesacityattorney@mesaaz.gov |
| Department Address: | City of Mesa, City Attorney MS1077<br>P.O. Box 1466<br>City of Mesa, AZ 85211-1466 |
| Website: | http://mesaaz.gov/city-hall/city-attorney |

## ***Department Description***

The City Attorney's Office provides legal advice to the Mayor and Council, the City Manager, the City departments, and the City's boards and commissions. The Office prepares and reviews contracts, ordinances, resolutions, and other legal documents involving the City. The City Attorney's Office also represents the City in civil litigation and represents the City and the State of Arizona in criminal misdemeanor cases and certain civil traffic cases occurring within the City limits.

*City Council Strategic Initiatives:* ***Community Safety, Sustainable Economy***




## ***Budgetary Highlights***

The City Attorney's Office oversees the Property and Public Liability (PPL) Fund. The City uses the PPL Fund to pay third party liability claims; to pay the administrative costs for the litigation team; and to purchase insurance coverage to protect the City against litigation past a certain threshold. The budget for claims increased in FY 2018/19.

One additional Assistant City Attorney was approved in FY 2017/18 to work on litigation and administrative tasks. The City Attorney's Office also received funding from a Victim of Crimes Act (VOCA) grant for an additional Senior Victims Services Assistant, who is assigned to victim's services tasks. The Civil Litigation and Criminal Prosecution budgets are consistent with the FY 2017/18 budget.

# City Attorney

## Legal Business Objective

### Mission

To provide the highest quality legal representation for the City of Mesa and its City Council and Departments in a timely, professional, and ethical manner.

### Desired Outcomes

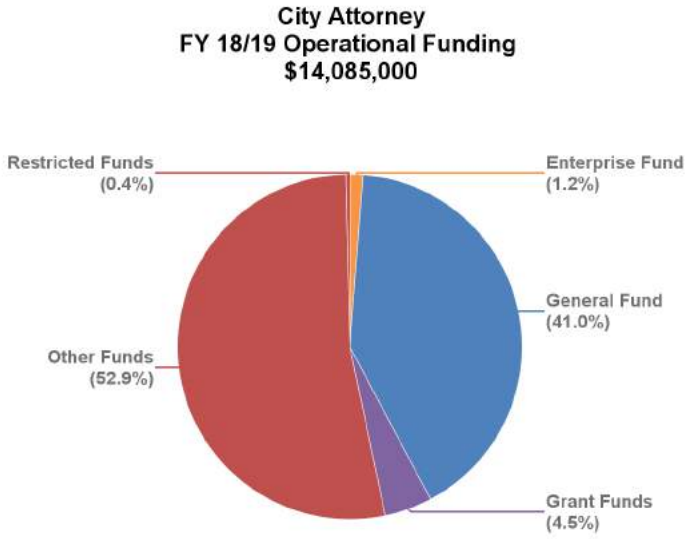
To protect the interests of the city by providing thorough and accurate legal representation

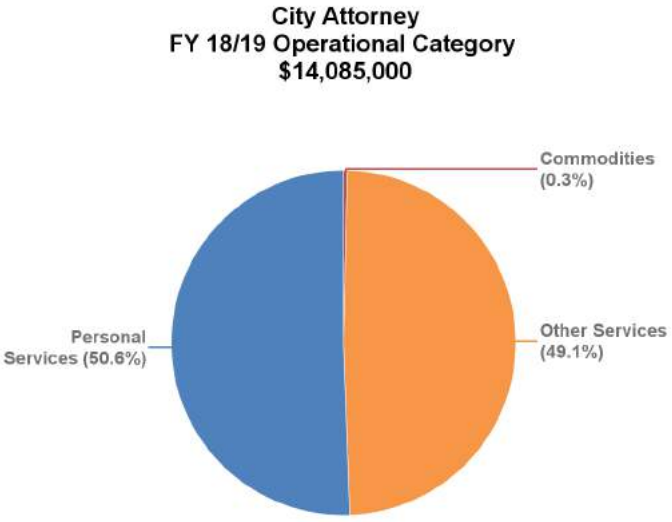
## City Attorney

## Legal Business Objective

| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| Enterprise Fund | $163,170 | $167,980 | $167,730 | $171,990 |
| General Fund | $5,154,194 | $5,576,587 | $5,367,047 | $5,778,236 |
| Grant Funds | $343,475 | $520,592 | $383,879 | $627,622 |
| Other Funds | $3,546,460 | $6,860,146 | $6,052,887 | $7,452,152 |
| Restricted Funds | $5,572 | $79,695 | $55,000 | $55,000 |
| **Sum:** | **$9,212,870** | **$13,205,000** | **$12,026,543** | **$14,085,000** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 64.5 | | 66.5 |
| Personal Services | $6,377,639 | $6,756,427 | $6,454,752 | $7,121,381 |
| Other Services | $2,831,949 | $6,400,124 | $5,529,031 | $6,915,170 |
| Commodities | $3,282 | $48,449 | $42,760 | $48,449 |
| **Sum:** | **$9,212,870** | **$13,205,000** | **$12,026,543** | **$14,085,000** |



## City Attorney

## Legal Business Objective

### FY 18/19 Operational Budget By Core Business Process and Funding Source

| Core Business Process | | Enterprise Fund | General Fund | Grant Funds | Other Funds | Restricted Funds | FY 18/19 Budget |
|---|---|---|---|---|---|---|---|
| **Expenditure** | Administrative Legal Services | $171,990 | $2,097,564 | $25,015 | - | $55,000 | $2,349,569 |
| | Civil Litigation | - | - | - | $7,452,152 | - | $7,452,152 |
| | Criminal Prosecution | - | $3,524,723 | - | - | - | $3,524,723 |
| | Victim Services | - | $155,949 | $602,607 | - | - | $758,556 |
| **Expenditure Total** | | **$171,990** | **$5,778,236** | **$627,622** | **$7,452,152** | **$55,000** | **$14,085,000** |
| **Revenue** | Victim Services | - | - | $602,607 | - | - | $602,607 |
| **Revenue Total** | | **-** | **-** | **$602,607** | **-** | **-** | **602,607** |
| **Expenditures Net of Revenues** | | **$171,990** | **$5,778,236** | **$25,015** | **$7,452,152** | **$55,000** | **$13,482,393** |

### FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source | | FY 18/19 Expenditures | FY 18/19 Revenues | FY 18/19 Expenditures Net of Revenues |
|---|---|---|---|---|
| **Enterprise Fund** | Enterprise Fund | $171,990 | - | $171,990 |
| **General Fund** | General Fund | $5,778,236 | - | $5,778,236 |
| **Grant Funds** | Community Development Block Grant | $17,758 | - | $17,758 |
| | Grants - Gen. Gov. | $602,607 | $602,607 | - |
| | HOME | $4,246 | - | $4,246 |
| | Section 8 | $3,011 | - | $3,011 |
| **Other Funds** | Property and Public Liability | $7,452,152 | - | $7,452,152 |
| **Restricted Funds** | Cadence CFD - Operating | $15,000 | - | $15,000 |
| | Eastmark CFD 1 - Operating | $40,000 | - | $40,000 |
| **Totals** | | **$14,085,000** | **$602,607** | **$13,482,393** |

## City Attorney

## Legal Business Objective

| FY 18/19 Operational Budget By Core Business Process and Category | | | | | | |
|---|---|---|---|---|---|---|
| **Core Business Process** | **FTE** | **Capital Outlay** | **Commodities** | **Other Services** | **Personal Services** | **FY 18/19 Budget** |
| Administrative Legal Services | 13 | - | $15,561 | $439,575 | $1,894,433 | $2,349,569 |
| Civil Litigation | 8.9 | - | - | $6,361,000 | $1,091,152 | $7,452,152 |
| Criminal Prosecution | 33 | - | $31,388 | $90,200 | $3,403,135 | $3,524,723 |
| Victim Services | 11.6 | - | $1,500 | $24,395 | $732,661 | $758,556 |
| **Sum:** | **66.5** | **-** | **$48,449** | **$6,915,170** | **$7,121,381** | **$14,085,000** |

## City Auditor

**City Auditor Contact Information:**

| | |
|---|---|
| Department Phone Number: | 480-644-3767 |
| Department Email: | Jennifer.Ruttman@mesaaz.gov |
| Department Address: | City of Mesa, Auditor's Office<br>20 E. Main St, Suite 820, PO Box 1466<br>Mesa AZ 85211-1466 |
| Website: | http://mesaaz.gov/city-hall/city-auditor |

### ***Department Description***

Under the direction of the Mesa City Council, the City Auditor's Office provides audit, consulting and investigative services to identify and minimize risks, maximize efficiencies and improve internal controls. These services help the City accomplish its objectives by bringing a systematic, disciplined approach to evaluating and improving the effectiveness of risk management, control and governance processes.

### ***Budgetary Highlights***

The FY 2018/19 budget is consistent with the FY 2017/18 budget.

# City Auditor

## City Auditor Business Objective

### Mission

Provides audit, consulting, and investigative services to identify and minimize risks, maximize efficiencies, improve internal controls, increase transparency and strengthen accountability to Mesa's citizens.

### Desired Outcomes

- The City of Mesa provides high quality services at the lowest possible cost, and operates in compliance with all applicable statutes, rules, regulations, policies and procedures.
- The risks of fraud, theft, and abuse of public resources are minimized, and Mesa's citizens have confidence in the integrity and transparency of their City government.

### Performance Measures

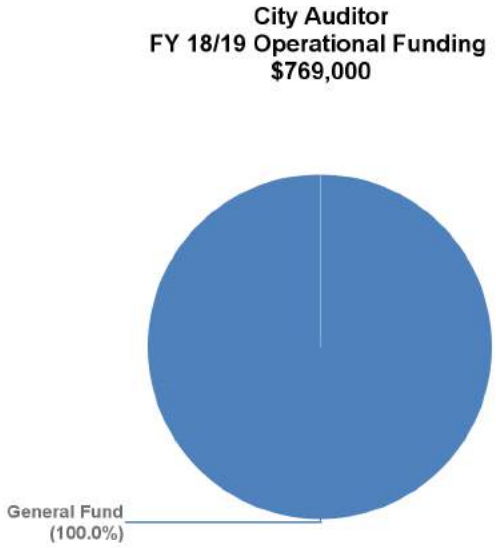
| Performance Measure Name | Unit of Measure | FY 17/18 Target | FY 17/18 YTD Actual | FY 18/19 Target |
|---|---|---|---|---|
| **Audit Recommendations** | % Audit Recs Accepted | 95 | 100 | 95 |
| **Audit Plan Completion** | % Audit Plans Completed | 80 | 83 | 80 |

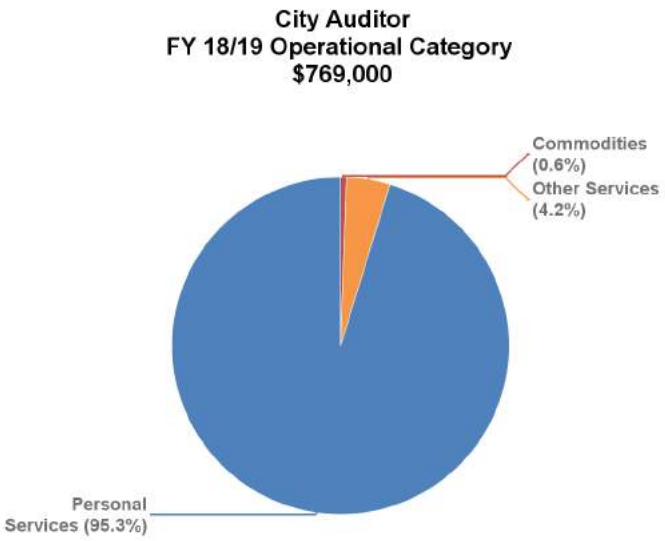
## City Auditor

## City Auditor Business Objective

| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| General Fund | $738,615 | $747,000 | $774,842 | $769,000 |
| **Sum:** | **$738,615** | **$747,000** | **774,842** | **$769,000** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 5 | | 5 |
| Personal Services | $717,178 | $711,158 | $739,000 | $732,528 |
| Other Services | $20,836 | $31,084 | $31,084 | $32,214 |
| Commodities | $601 | $4,758 | $4,758 | $4,258 |
| **Sum:** | **$738,615** | **$747,000** | **$774,842** | **$769,000** |



## City Auditor

## City Auditor Business Objective

| FY 18/19 Operational Budget By Core Business Process and Funding Source | | | | | | |
|---|---|---|---|---|---|---|
| Core Business Process | Enterprise Fund | General Fund | Grant Funds | Other Funds | Restricted Funds | FY 18/19 Budget |
| **Expenditure** City Auditor Operations | - | $769,000 | - | - | - | $769,000 |
| **Expenditure Total** | **-** | **$769,000** | **-** | **-** | **-** | **$769,000** |
| **Expenditures Net of Revenues** | **-** | **$769,000** | **-** | **-** | **-** | **$769,000** |

| FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues | | | |
|---|---|---|---|
| Funding Source | FY 18/19 Expenditures | FY 18/19 Revenues | FY 18/19 Expenditures Net of Revenues |
| **General Fund** General Fund | $769,000 | - | $769,000 |
| **Totals** | **$769,000** | **-** | **$769,000** |

| FY 18/19 Operational Budget By Core Business Process and Category | | | | | | |
|---|---|---|---|---|---|---|
| Core Business Process | FTE | Capital Outlay | Commodities | Other Services | Personal Services | FY 18/19 Budget |
| City Auditor Operations | 5 | - | $4,258 | $32,214 | $732,528 | $769,000 |
| **Sum:** | **5** | **-** | **$4,258** | **$32,214** | **$732,528** | **$769,000** |

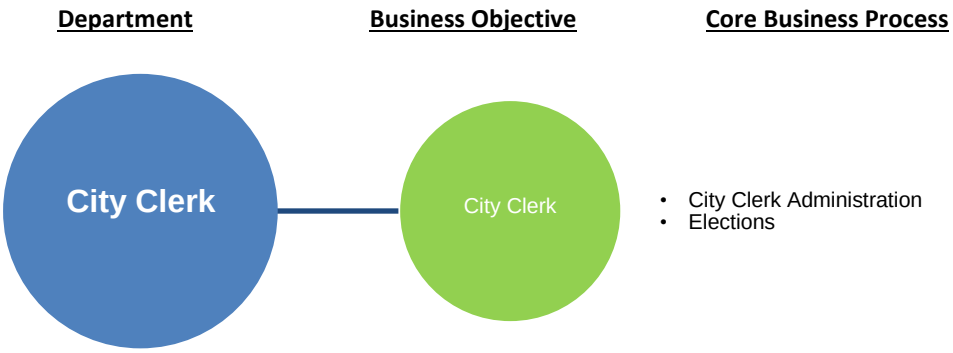
## City Clerk

**City Clerk Contact Information:**

| | |
|---|---|
| Department Phone Number: | 480-644-2099 |
| Department Email: | clerk.info@mesaaz.gov |
| Department Address: | 20 E. Main Street Suite 150<br>Mesa, AZ 85201<br>P.O. Box 1466<br>Mesa, AZ 85211 |
| Website: | http://mesaaz.gov/city-hall/city-clerk |

### ***Department Description***

Professionally and responsively promote trust between the citizens and government by providing Council support, such as compiling minutes from all Council and Council Committee meetings and processing all adopted ordinances and resolutions, managing the citywide records management program, conducting fair, open and impartial City elections, ensuring legal compliance of all official postings, public notices and related advertising, processing legal service documents, and administering the Public Safety Retirement Local Boards as well as the Judicial Advisory Board.




### ***Budgetary Highlights***

The FY 2018/19 budget for City Clerk's Office increased by $461,000 for the cost of operating citywide elections in November 2018.

# City Clerk

## City Clerk Business Objective

### Mission

Serve as professional, responsive liaisons in promoting trust between the citizens and government by managing the citywide records management program, conducting fair, open and impartial City elections, ensuring legal compliance of all official postings, public notices and related advertising and administering the Public Safety Retirement System and local boards for City of Mesa police and firefighters.

### Desired Outcomes

- Voter education (outreach) is enhanced
- Voter turnout is maximized
- Accurate and timely City elections/results are conducted
- Access to government through public records is provided
- Compliance with all legal notification requirements is ensured and maintained

### Performance Measures

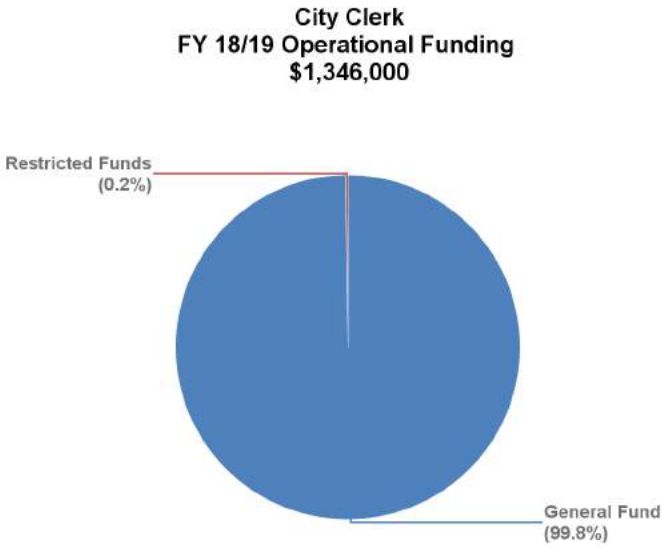
| Performance Measure Name | Unit of Measure | FY 17/18 Target | FY 17/18 YTD Actual | FY 18/19 Target |
|---|---|---|---|---|
| **Public Meeting Notices** | # Pub Mtg Notices Posted | 550 | 400 | 470 |

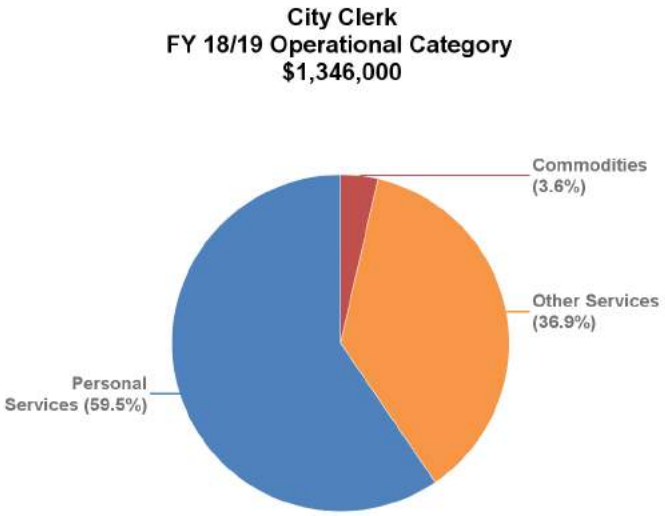
## City Clerk

## City Clerk Business Objective

| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| General Fund | $1,155,547 | $877,356 | $868,272 | $1,342,984 |
| Restricted Funds | $2,298 | $5,644 | $550 | $3,016 |
| **Sum:** | **$1,157,845** | **$883,000** | **868,822** | **$1,346,000** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 8 | | 8 |
| Personal Services | $777,190 | $799,328 | $785,400 | $801,078 |
| Other Services | $345,537 | $74,472 | $73,222 | $496,790 |
| Commodities | $35,118 | $9,200 | $10,200 | $48,132 |
| **Sum:** | **$1,157,845** | **$883,000** | **$868,822** | **$1,346,000** |



## City Clerk

## City Clerk Business Objective

| FY 18/19 Operational Budget By Core Business Process and Funding Source | | | | | | | |
|---|---|---|---|---|---|---|---|
| **Core Business Process** | | **Enterprise Fund** | **General Fund** | **Grant Funds** | **Other Funds** | **Restricted Funds** | **FY 18/19 Budget** |
| **Expenditure** | City Clerk Administration | - | $501,618 | - | - | $3,016 | $504,634 |
| | Elections | - | $841,366 | - | - | - | $841,366 |
| **Expenditure Total** | | **-** | **$1,342,984** | **-** | **-** | **$3,016** | **$1,346,000** |
| **Expenditures Net of Revenues** | | **-** | **$1,342,984** | **-** | **-** | **$3,016** | **$1,346,000** |

| FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues | | | | |
|---|---|---|---|---|
| **Funding Source** | | **FY 18/19 Expenditures** | **FY 18/19 Revenues** | **FY 18/19 Expenditures Net of Revenues** |
| **General Fund** | General Fund | $1,342,984 | - | $1,342,984 |
| **Restricted Funds** | Cadence CFD - Operating | $1,508 | - | $1,508 |
| | Eastmark CFD 1 - Operating | $1,508 | - | $1,508 |
| **Totals** | | **$1,346,000** | **-** | **$1,346,000** |

| FY 18/19 Operational Budget By Core Business Process and Category | | | | | | |
|---|---|---|---|---|---|---|
| **Core Business Process** | **FTE** | **Capital Outlay** | **Commodities** | **Other Services** | **Personal Services** | **FY 18/19 Budget** |
| City Clerk Administration | 5.1 | - | $10,200 | $72,990 | $421,444 | $504,634 |
| Elections | 3 | - | $37,932 | $423,800 | $379,634 | $841,366 |
| **Sum:** | **8** | **-** | **$48,132** | **$496,790** | **$801,078** | **$1,346,000** |

# City Manager

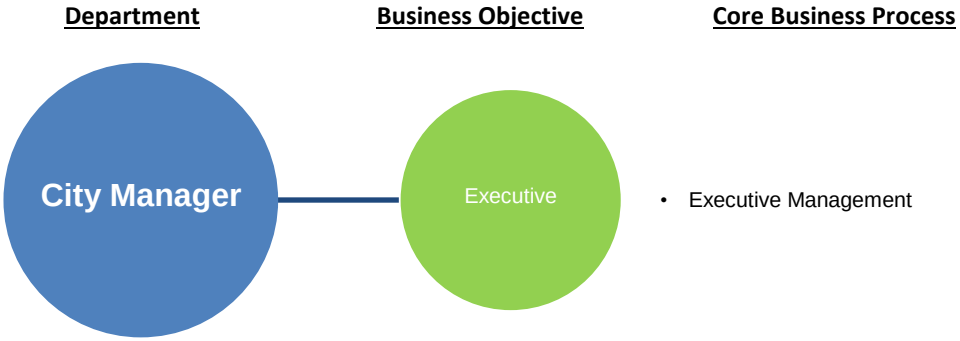
**City Manager Contact Information:**

| | |
|---|---|
| Department Phone Number: | 480-644-2066 |
| Department Email: | COMmanager@Mesaaz.gov |
| Department Address: | City Manager<br>PO Box 1466<br>Mesa, AZ 85211 |
| Website: | http://mesaaz.gov/city-hall/city-manager-s-office |

## ***Department Description***

The City Manager's Office is responsible for seeking policy direction from Council and preparing recommendations for Council action in accordance with established strategic priorities.

*City Council Strategic Initiatives:* ***Sustainable Economy, Placemaking, Community Safety, Transforming Neighborhoods, and Skilled and Talented Workforce***




## Budgetary Highlights

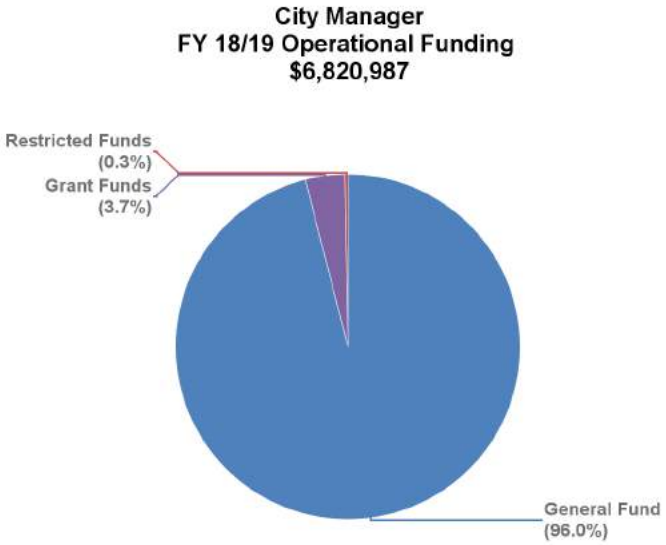
The FY 2018/19 budget includes an addition of one full time employee to provide support to city departments regarding social media and digital marketing. The budget also includes $600,000 additional funding for the public defender services program.

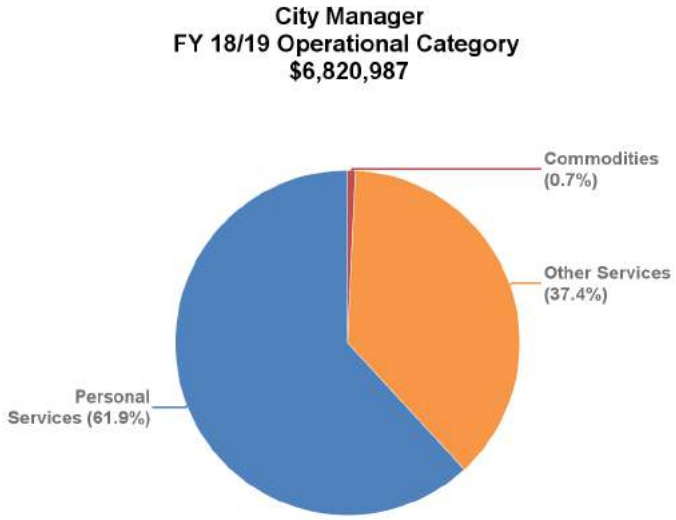
## City Manager

## Executive Business Objective

| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| General Fund | $5,238,004 | $5,813,000 | $6,274,213 | $6,550,000 |
| Grant Funds | $47,268 | $159,135 | $33,794 | $250,987 |
| Restricted Funds | $716 | $20,000 | $12,000 | $20,000 |
| **Sum:** | **$5,285,989** | **$5,992,135** | **6,320,007** | **$6,820,987** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 29.5 | | 30.5 |
| Personal Services | $3,701,360 | $4,082,551 | $4,034,029 | $4,219,450 |
| Other Services | $1,549,540 | $1,710,460 | $2,218,739 | $2,552,768 |
| Commodities | $35,089 | $199,124 | $67,239 | $48,769 |
| **Sum:** | **$5,285,989** | **$5,992,135** | **$6,320,007** | **$6,820,987** |



## City Manager

## Executive Business Objective

### FY 18/19 Operational Budget By Core Business Process and Funding Source

| Core Business Process | | Enterprise Fund | General Fund | Grant Funds | Other Funds | Restricted Funds | FY 18/19 Budget |
|---|---|---|---|---|---|---|---|
| **Expenditure** | Executive | - | $6,550,000 | $250,987 | - | $20,000 | $6,820,987 |
| **Expenditure Total** | | **-** | **$6,550,000** | **$250,987** | **-** | **$20,000** | **$6,820,987** |
| **Revenue** | Executive | - | - | $226,935 | - | - | $226,935 |
| **Revenue Total** | | **-** | **-** | **$226,935** | **-** | **-** | **$226,935** |
| **Expenditures Net of Revenues** | | **-** | **$6,550,000** | **$24,052** | **-** | **$20,000** | **$6,594,052** |

### FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source | | FY 18/19 Expenditures | FY 18/19 Revenues | FY 18/19 Expenditures Net of Revenues |
|---|---|---|---|---|
| **General Fund** | General Fund | $6,550,000 | - | $6,550,000 |
| **Grant Funds** | Grants - Gen. Gov. | $250,987 | $226,935 | $24,052 |
| **Restricted Funds** | Cadence CFD - Operating | $10,000 | - | $10,000 |
| | Eastmark CFD 1 - Operating | $10,000 | - | $10,000 |
| **Totals** | | **$6,820,987** | **$226,935** | **$6,594,052** |

### FY 18/19 Operational Budget By Core Business Process and Category

| Core Business Process | FTE | Capital Outlay | Commodities | Other Services | Personal Services | FY 18/19 Budget |
|---|---|---|---|---|---|---|
| Executive | 30.5 | - | $48,769 | $2,552,768 | $4,219,450 | $6,820,987 |
| **Sum:** | **30.5** | **-** | **$48,769** | **$2,552,768** | **$4,219,450** | **$6,820,987** |

## Community Services

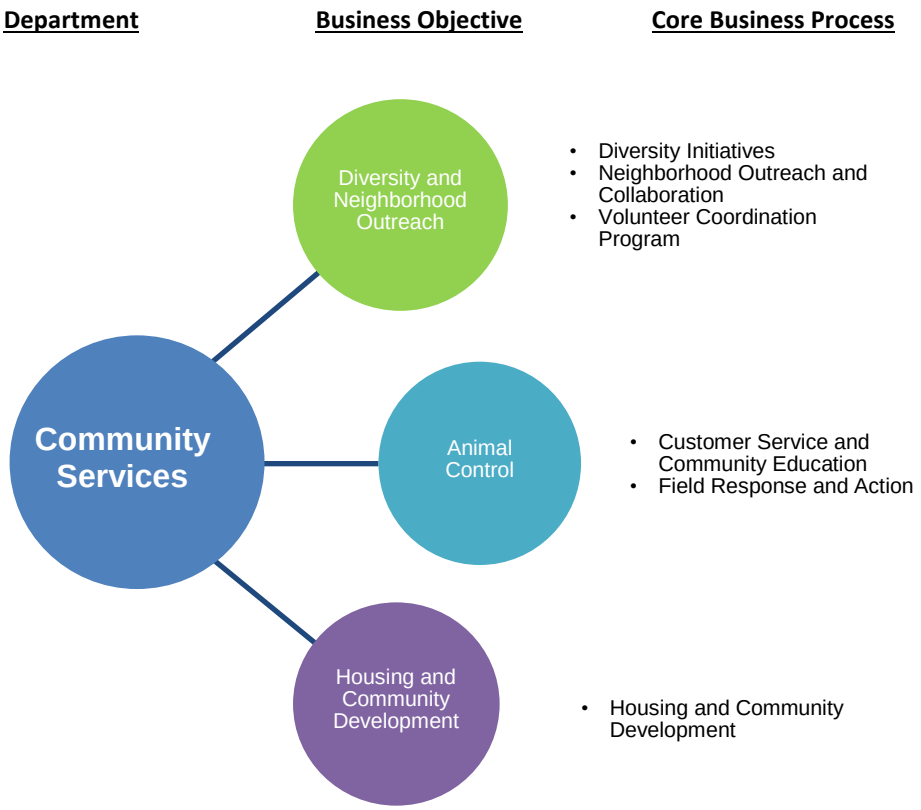
**Community Services Contact Information:**

| | |
|---|---|
| Department Phone Number: | 480-644-3536 |
| Department Address: | City of Mesa, Housing and Community Services<br>20 E. Main St. Suite 250<br>Mesa, AZ 85211-1466 |
| Website: | http://mesaaz.gov/residents/diversity-office<br>http://mesaaz.gov/residents/housing-community-development |

### ***Department Description***

Community Services provides a wide range of assistance such as education and resources which informs and connects residents with City of Mesa services and programs. This Department includes the Diversity Office, Neighborhood Outreach, the Citywide Volunteer Program, Animal Control, Housing & Community Development and Human Services.

*City Council Strategic Initiatives:* ***Transforming Neighborhoods, Sustainable Economy***



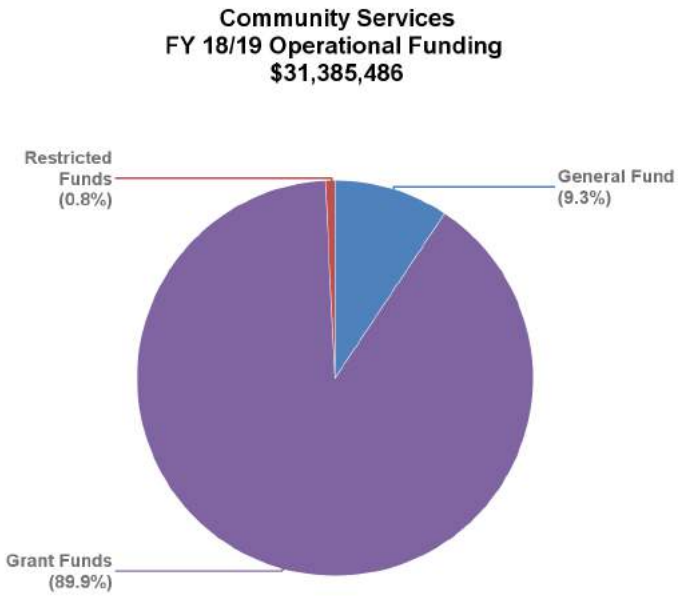

### ***Budgetary Highlights***

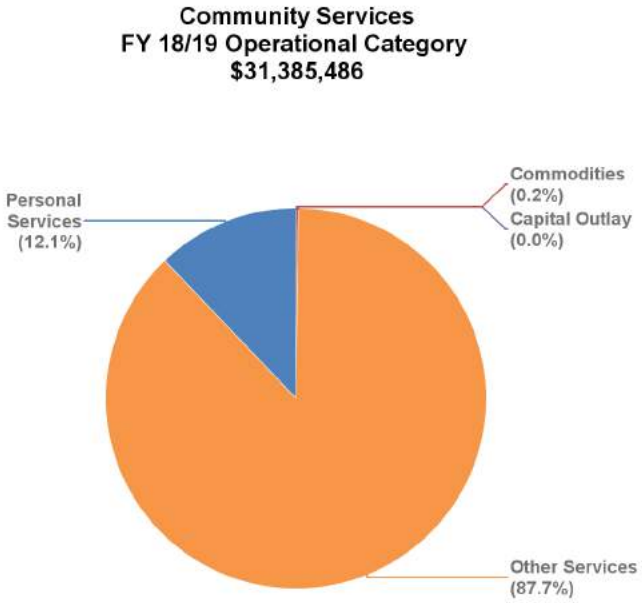
Community Services receives funding from both the General Fund and various grants, with over 91% of the funding coming from state and federal grants. The Housing and Community Development Division's FY 2018/19 grant budget is $23.0 million for new grants and carryover of $8.3 million for previously awarded federal grants.

## Community Services

| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| General Fund | $2,595,199 | $2,888,667 | $2,888,667 | $2,931,682 |
| Grant Funds | $16,576,709 | $28,268,996 | $19,668,425 | $28,204,889 |
| Restricted Funds | $108,000 | $248,915 | $108,000 | $248,915 |
| **Sum:** | **$19,279,909** | **$31,406,578** | **$22,665,092** | **$31,385,486** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 44 | | 45 |
| Capital Outlay | $1,607 | $1,312 | $1,312 | $1,312 |
| Commodities | $57,042 | $95,579 | $93,759 | $67,885 |
| Other Services | $15,843,723 | $27,650,722 | $18,902,467 | $27,511,945 |
| Personal Services | $3,377,537 | $3,658,965 | $3,667,554 | $3,804,344 |
| **Sum:** | **$19,279,909** | **$31,406,578** | **$22,665,092** | **$31,385,486** |



## Community Services

### FY 18/19 Operational Budget By Business Objective and Funding Source

| Business Objective | | Enterprise Fund | General Fund | Grant Funds | Other Funds | Restricted Funds | FY 18/19 Budget |
|---|---|---|---|---|---|---|---|
| **Expenditure** | | | | | | | |
| | Animal Control | - | $610,455 | - | - | - | $610,455 |
| | Diversity and Neighborhood | - | $700,549 | - | - | - | $700,549 |
| | Housing and Community | - | $1,620,678 | $28,204,889 | - | $248,915 | $30,074,482 |
| **Expenditure Total** | | **-** | **$2,931,682** | **$28,204,889** | **-** | **$248,915** | **$31,385,486** |
| **Revenue** | Housing and Community | - | - | $28,207,048 | - | $248,915 | $28,455,963 |
| **Revenue Total** | | **-** | **-** | **$28,207,048** | **-** | **$248,915** | **$28,455,963** |
| **Expenditures Net of Revenues** | | **-** | **$2,931,682** | **-$2,159** | **-** | **-** | **$2,929,523** |

### FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source | Fund Name | FY 18/19 Expenditures | FY 18/19 Revenues | FY 18/19 Expenditures Net of Revenues |
|---|---|---|---|---|
| **General Fund** | Capital - General Fund | $1,312 | - | $1,312 |
| | General Fund | $2,930,370 | - | $2,930,370 |
| **Grant Funds** | Community Development Block Grant | $9,960,269 | $9,978,027 | -$17,758 |
| | HOME | $3,749,258 | $3,753,504 | -$4,246 |
| | Section 8 | $14,495,362 | $14,475,517 | $19,845 |
| **Restricted Funds** | Restricted Programs Fund | $248,915 | $248,915 | - |
| **Totals** | | **$31,385,486** | **$28,455,963** | **$2,929,523** |

### FY 18/19 Operational Budget By Business Objective and Category

| Business Objective | FTE | Capital Outlay | Commodities | Other Services | Personal Services | FY 18/19 Budget |
|---|---|---|---|---|---|---|
| Animal Control | 6.2 | - | $10,599 | $162,700 | $437,156 | $610,455 |
| Diversity and Neighborhood Outreach | 6.2 | - | $17,584 | $46,580 | $636,385 | $700,549 |
| Housing and Community Development | 32.6 | $1,312 | $39,702 | $27,302,665 | $2,730,803 | $30,074,482 |
| **Sum:** | **45** | **$1,312** | **$67,885** | **$27,511,945** | **$3,804,344** | **$31,385,486** |

# Community Services

## Animal Control Business Objective

### Mission

Serve and protect citizens and animals in the community through cooperative partnerships, education, and voluntary compliance or enforcement in order to contribute to the quality of life for Mesa residents.

### Desired Outcomes

- Animals and citizens are protected.
- Citizens understand codes related to animals.

### Performance Measures

| Performance Measure Name | Unit of Measure | FY 17/18 Target | FY 17/18 YTD Actual | FY 18/19 Target |
|---|---|---|---|---|
| **All Calls for Service** | # of calls for service | 23,400 | 22,928 | 23,400 |
| **Animal Impounds** | # of Animals Impounded | 1,560 | 1,272 | 1,560 |

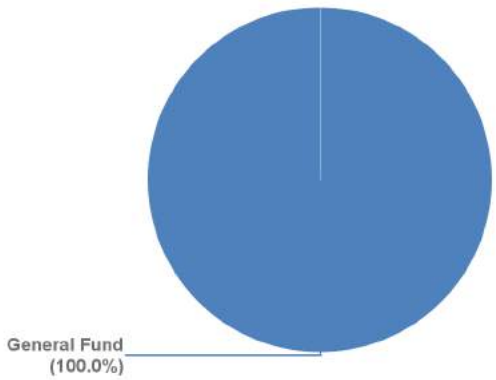
## Community Services

## Animal Control Business Objective

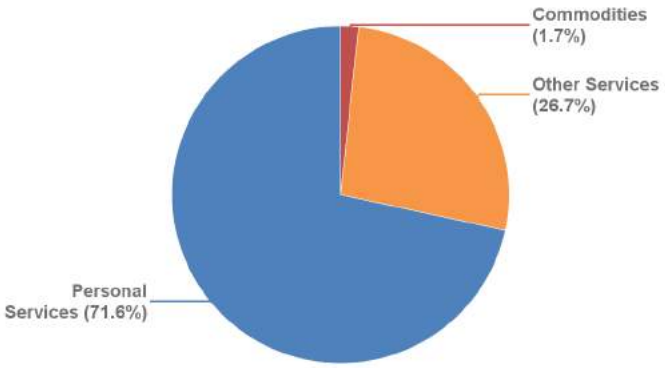
| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| General Fund | $457,375 | $545,208 | $542,708 | $610,455 |
| **Sum:** | **$457,375** | **$545,208** | **$542,708** | **$610,455** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 5 | | 6.2 |
| Personal Services | $340,022 | $369,409 | $369,409 | $437,156 |
| Other Services | $114,345 | $164,700 | $162,700 | $162,700 |
| Commodities | $3,008 | $11,099 | $10,599 | $10,599 |
| **Sum:** | **$457,375** | **$545,208** | **$542,708** | **$610,455** |

**Community Services**
**FY 18/19 Operational Funding**
**$610,455**




**Community Services**
**FY 18/19 Operational Category**
**$610,455**



## Community Services

## Animal Control Business Objective

### FY 18/19 Operational Budget By Core Business Process and Funding Source

| Core Business Process | | Enterprise Fund | General Fund | Grant Funds | Other Funds | Restricted Funds | FY 18/19 Budget |
|---|---|---|---|---|---|---|---|
| **Expenditure** | Customer Service | - | $178,743 | - | - | - | $178,743 |
| | Field Response and Action | - | $431,712 | - | - | - | $431,712 |
| **Expenditure Total** | | **-** | **$610,455** | **-** | **-** | **-** | **$610,455** |
| **Expenditures Net of Revenues** | | **-** | **$610,455** | **-** | **-** | **-** | **$610,455** |

### FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source | | FY 18/19 Expenditures | FY 18/19 Revenues | FY 18/19 Expenditures Net of Revenues |
|---|---|---|---|---|
| **General Fund** | General Fund | $610,455 | - | $610,455 |
| **Totals** | | **$610,455** | **-** | **$610,455** |

### FY 18/19 Operational Budget By Core Business Process and Category

| Core Business Process | FTE | Capital Outlay | Commodities | Other Services | Personal Services | FY 18/19 Budget |
|---|---|---|---|---|---|---|
| Customer Service | 2.2 | - | $1,200 | $6,800 | $170,743 | $178,743 |
| Field Response and Action | 4 | - | $9,399 | $155,900 | $266,413 | $431,712 |
| **Sum:** | **6.2** | **-** | **$10,599** | **$162,700** | **$437,156** | **$610,455** |

## Community Services

### Diversity and Neighborhood Outreach Business Objective

#### Mission

Work collectively to bring Mesa's diverse communities together through volunteerism and neighborhood outreach in order to create an informed, active, and accepting community.

#### Desired Outcomes

The community is enhanced by engaged neighborhoods, volunteers, and diverse populations of Mesa.

#### Performance Measures

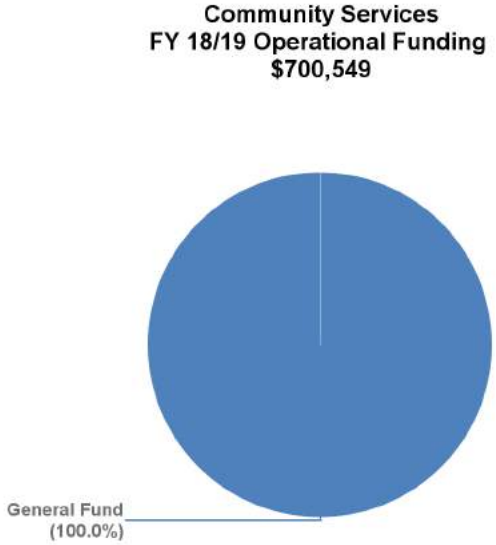
| Performance Measure Name | Unit of Measure | FY 17/18 Target | FY 17/18 YTD Actual | FY 18/19 Target |
|---|---|---|---|---|
| **Citywide Volunteer Program Hrs** | Volunteer Prg Hrs Citywide | 180,000 | 114,480 | 180,000 |

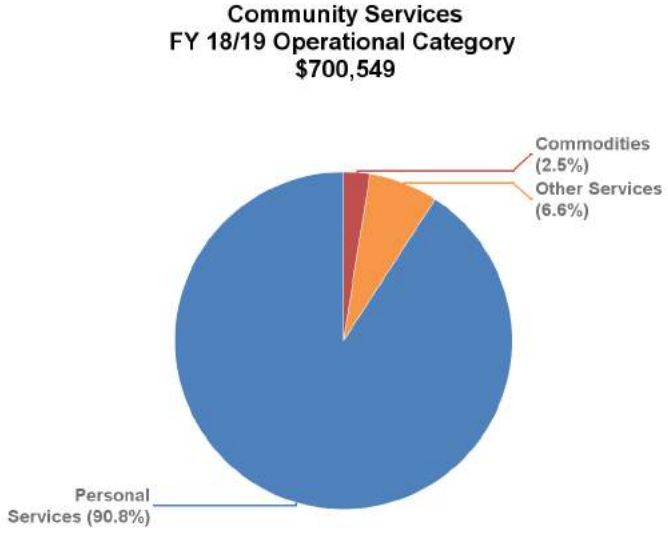
## Community Services

## Diversity and Neighborhood Outreach Business Objective

| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| General Fund | $662,748 | $679,534 | $682,034 | $700,549 |
| **Sum:** | **$662,748** | **$679,534** | **$682,034** | **$700,549** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 6 | | 6.2 |
| Personal Services | $601,380 | $617,870 | $617,870 | $636,385 |
| Other Services | $50,878 | $46,680 | $45,680 | $46,580 |
| Commodities | $10,489 | $14,984 | $18484 | $17,584 |
| **Sum:** | **$662,748** | **$679,534** | **$682,034** | **$700,549** |



## Community Services

## Diversity and Neighborhood Outreach Business Objective

### FY 18/19 Operational Budget By Core Business Process and Funding Source

| Core Business Process | | Enterprise Fund | General Fund | Grant Funds | Other Funds | Restricted Funds | FY 18/19 Budget |
|---|---|---|---|---|---|---|---|
| **Expenditure** | Diversity Initiatives | - | $205,747 | - | - | - | $205,747 |
| | Neighborhood Outreach and Collaboration | - | $386,230 | - | - | - | $386,230 |
| | Volunteer Coordination Program | - | $108,572 | - | - | - | $108,572 |
| **Expenditure Total** | | **-** | **$700,549** | **-** | **-** | **-** | **$700,549** |
| **Expenditures Net of Revenues** | | **-** | **$700,549** | **-** | **-** | **-** | **$700,549** |

### FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source | | FY 18/19 Expenditures | FY 18/19 Revenues | FY 18/19 Expenditures Net of Revenues |
|---|---|---|---|---|
| **General Fund** | General Fund | $700,549 | - | $700,549 |
| **Totals** | | **$700,549** | **-** | **$700,549** |

### FY 18/19 Operational Budget By Core Business Process and Category

| Core Business Process | FTE | Capital Outlay | Commodities | Other Services | Personal Services | FY 18/19 Budget |
|---|---|---|---|---|---|---|
| Diversity Initiatives | 1.5 | - | $1,800 | $15,850 | $188,097 | $205,747 |
| Neighborhood Outreach and Collaboration | 3.7 | - | $9,100 | $20,130 | $357,000 | $386,230 |
| Volunteer Coordination Program | 1 | - | $6,684 | $10,600 | $91,288 | $108,572 |
| **Sum:** | **6.2** | **-** | **$17,584** | **$46,580** | **$636,385** | **$700,549** |

# Community Services

## Housing and Community Development Business Objective

### Mission

Partnering to preserve and create sustainable communities enhancing the quality of life for Mesa residents.

### Desired Outcomes

To be good stewards by overseeing federal and local funding for our residents to:
- End homelessness
- Ensure safe, decent and sanitary housing
- Sustain and increase affordable rental housing and home ownership
- Serve low- to moderate-income households through various services and rental assistance
- Oversee program administration
- Account for and report on federal and local funding allocations
- Support local nonprofits

### Performance Measures

| Performance Measure Name | Unit of Measure | FY 17/18 Target | FY 17/18 YTD Actual | FY 18/19 Target |
|---|---|---|---|---|
| **Utilization Rate of Housing Choice Vouchers (HCV)** | % Utilization of Vouchers | 98 | 102 | 98 |

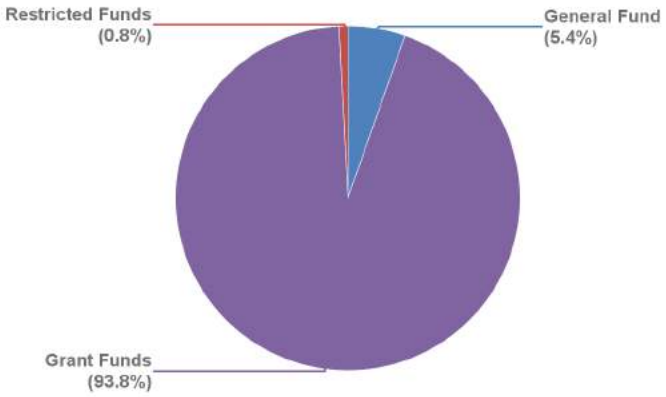
## Community Services

## Housing and Community Development Business Objective

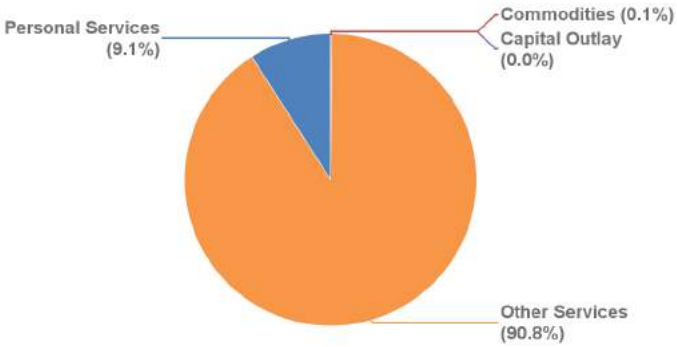
| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| General Fund | $1,475,077 | $1,663,925 | $1,663,925 | $1,620,678 |
| Grant Funds | $16,576,709 | $28,268,996 | $19,668,425 | $28,204,889 |
| Restricted Funds | $108,000 | $248,915 | $108,000 | $248,915 |
| **Sum:** | **$18,159,786** | **$30,181,836** | **$21,440,350** | **$30,074,482** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 33 | | 32.6 |
| Personal Services | $2,436,135 | $2,671,686 | $2,680,275 | $2,730,803 |
| Other Services | $15,678,500 | $27,439,342 | $18,694,087 | $27,302,665 |
| Commodities | $43,545 | $69,496 | $64,676 | $39,702 |
| Capital Outlay | $1,607 | $1,312 | $1,312 | $1,312 |
| **Sum:** | **$18,159,786** | **$30,181,836** | **$21,440,350** | **$30,074,482** |

**Community Services**
**FY 18/19 Operational Funding**
**$30,074,482**




**Community Services**
**FY 18/19 Operational Category**
**$30,074,482**



## Community Services

## Housing and Community Development Business Objective

### FY 18/19 Operational Budget By Core Business Process and Funding Source

| Core Business Process | | Enterprise Fund | General Fund | Grant Funds | Other Funds | Restricted Funds | FY 18/19 Budget |
|---|---|---|---|---|---|---|---|
| **Expenditure** | Housing and Community Development | - | $1,620,678 | $28,204,889 | - | $248,915 | $30,074,482 |
| **Expenditure Total** | | **-** | **$1,620,678** | **$28,204,889** | **-** | **$248,915** | **$30,074,482** |
| **Revenue** | Housing and Community Development | - | - | $28,207,048 | - | $248,915 | $28,455,963 |
| **Revenue Total** | | **-** | **-** | **$28,207,048** | **-** | **$248,915** | **$28,455,963** |
| **Expenditures Net of Revenues** | | **-** | **$1,620,678** | **-$2,159** | **-** | **-** | **$1,618,519** |

### FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source | | FY 18/19 Expenditures | FY 18/19 Revenues | FY 18/19 Expenditures Net of Revenues |
|---|---|---|---|---|
| **General Fund** | Capital - General Fund | $1,312 | - | $1,312 |
| | General Fund | $1,619,366 | - | $1,619,366 |
| **Grant Funds** | Community Development Block Grant | $9,960,269 | $9,978,027 | -$17,758 |
| | HOME | $3,749,258 | $3,753,504 | -$4,246 |
| | Section 8 | $14,495,362 | $14,475,517 | $19,845 |
| **Restricted Funds** | Restricted Programs Fund | $248,915 | $248,915 | - |
| **Totals** | | **$30,074,482** | **$28,455,963** | **$1,618,519** |

### FY 18/19 Operational Budget By Core Business Process and Category

| Core Business Process | FTE | Capital Outlay | Commodities | Other Services | Personal Services | FY 18/19 Budget |
|---|---|---|---|---|---|---|
| Housing and Community Development | 32.6 | $1,312 | $39,702 | $27,302,665 | $2,730,803 | $30,074,482 |
| **Sum:** | **32.6** | **$1,312** | **$39,702** | **$27,302,665** | **$2,730,803** | **$30,074,482** |

## Contingency

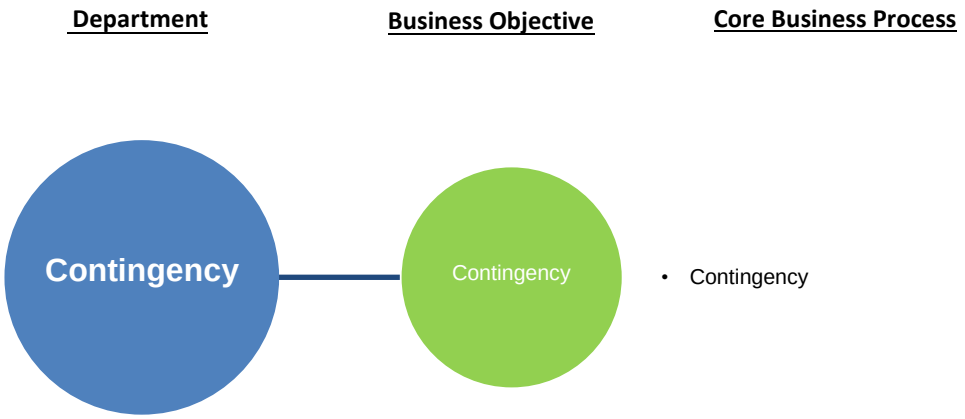
**Contingency Contact Information:**

| | |
|---|---|
| Department Phone Number: | 480-644-5799 (Office of Management & Budget) |
| Department Address: | City of Mesa, Office of Management & Budget<br>20 E Main St Suite 450, PO Box 1466<br>Mesa, AZ 85201 |
| Website: | http://mesaaz.gov/city-hall/office-of-management-budget |

### ***Department Description***

As a part of the budget process, the City adopts a contingency fund budget. The contingency fund is used to provide spending authority to meet any municipal expense, the necessity or extent of which could not have been foreseen or reasonably evaluated at the time of adopting the annual budget, or from which to provide funding for emergencies or other unexpected events. In addition, unanticipated revenues (e.g., unanticipated grant awards) that may become available during the fiscal year have been included in the contingency fund budget.

To request contingency funds, a department must submit a request to the Office of Management and Budget (OMB). OMB reviews the request and forwards it, along with any pertinent analysis, to the City Manager's Office. The City Manager's Office reviews the request and determines whether it meets the priorities and needs of the City.

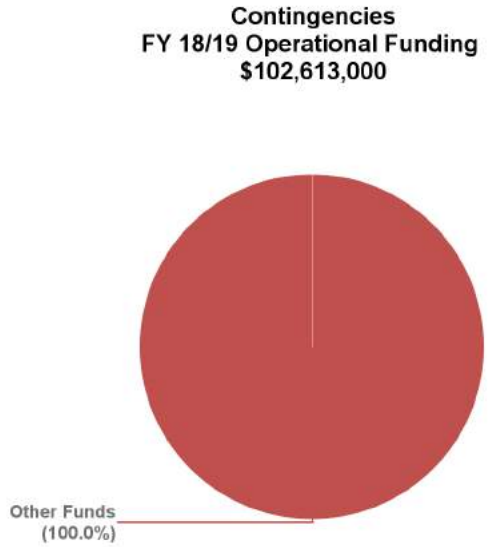


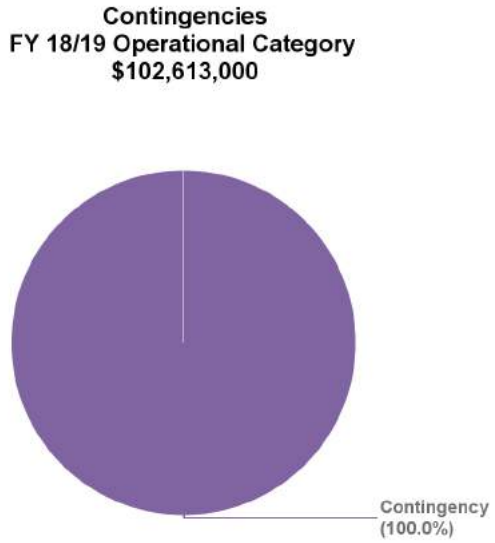
## Contingencies

## Contingency Business Objective

| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| Other Funds | - | $91,174,000 | - | $102,613,000 |
| **Sum:** | **-** | **$91,174,000** | **0** | **$102,613,000** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | | | |
| Contingency | - | $91,174,000 | - | $102,613,000 |
| **Sum:** | **-** | **$91,174,000** | **-** | **$102,613,000** |



## Contingencies

## Contingency Business Objective

| FY 18/19 Operational Budget By Core Business Process and Funding Source | | | | | | | |
|---|---|---|---|---|---|---|---|
| Core Business Process | | Enterprise Fund | General Fund | Grant Funds | Other Funds | Restricted Funds | FY 18/19 Budget |
| **Expenditure** | Contingency | - | - | - | $102,613,000 | - | $102,613,000 |
| **Expenditure Total** | | **-** | **-** | **-** | **$102,613,000** | **-** | **$102,613,000** |
| **Revenue** | Contingency | - | - | - | $13,400,000 | - | $13,400,000 |
| **Revenue Total** | | **-** | **-** | **-** | **$13,400,000** | **-** | **$13,400,000** |
| **Expenditures Net of Revenues** | | **-** | **-** | **-** | **$89,213,000** | **-** | **$89,213,000** |

| FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues | | | | |
|---|---|---|---|---|
| Funding Source | | FY 18/19 Expenditures | FY 18/19 Revenues | FY 18/19 Expenditures Net of Revenues |
| **Other Funds** | Contingency | $102,613,000 | $13,400,000 | $89,213,000 |
| **Totals** | | **$102,613,000** | **$13,400,000** | **$89,213,000** |

| FY 18/19 Operational Budget By Core Business Process and Category | | | | | | |
|---|---|---|---|---|---|---|
| Core Business Process | FTE | Capital Outlay | Commodities | Other Services | Personal Services | FY 18/19 Budget |
| | | - | - | - | - | $102,613,000 |
| **Sum:** | | **-** | **-** | **-** | **-** | **$102,613,000** |

## Development Services

**Development Services Contact Information:**

| | |
|---|---|
| Department Phone Number: | (480) 644-4273 |
| Department Address: | 55 N. Center St. Mesa, AZ 85201 |
| | P.O. Box 1466 Mesa, AZ 85201 |
| Website: | http://mesaaz.gov/business/development-services |

### ***Department Description***

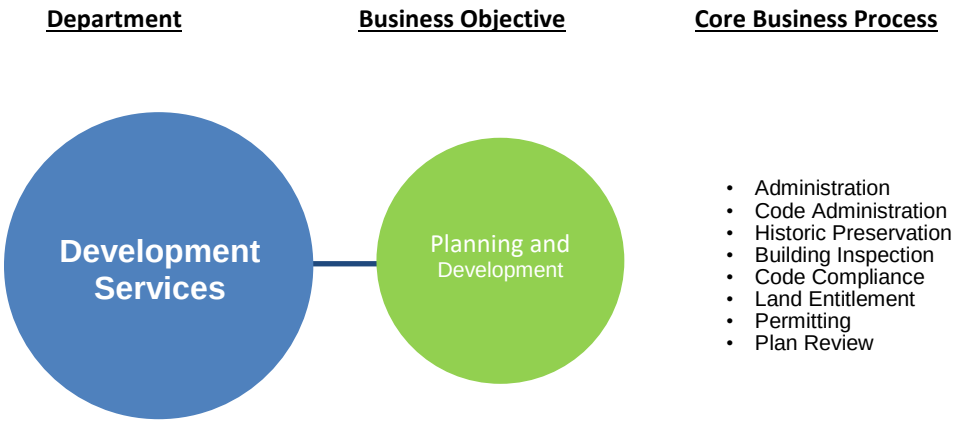
The Development Services Department is made up of three units: Planning, Development Services, and Inspection Service and Code Compliance.

**Planning:** Planning works with elected officials, appointed boards, and citizens to develop long range plans (General Plan and sub-area plans) for the growth and development of the community consistent with Council strategic initiatives and visions for a more complete, vibrant and dynamic community. Planning also manages entitlement processes for specific development projects including annexations, design review, rezoning, site plans, platting, variances and appeals to entitlement standards. Planning is also responsible for the City's Historic Preservation Office.

**Development Services:** Development Services functions as a central point of contact with various other City departments, elected officials and outside agencies to ensure that City development standards and infrastructure requirements for new development projects and repurposing of existing facilities are maintained. Development Services reviews building and infrastructure improvement plans and issues construction permits.

**Inspection Service and Code Compliance:** Inspection Service inspects new and existing construction projects to ensure compliance with building, electrical, plumbing, mechanical, fire and zoning codes and to authorize the final occupancy approvals. Code Compliance works with property owners to promote compliance with the property maintenance and nuisance codes to facilitate a more sustainable community and to enhance the quality and appearance of neighborhoods throughout the City.

*City Council Strategic Initiatives:* ***Community Safety, Transforming Neighborhoods, Placemaking***



## Development Services

***Budgetary Highlights***

Over the past several years, increasing development activity has required the department to utilize temporary services to complete the additional workload and meet customer expectations. The increased development activity levels resulted in increased revenues that covered the cost for the additional temporary services. During the budget process, a staffing analysis was completed and it was determined that the base level of development activity has increased sufficiently to warrant the addition of six permanent positions. Funds previously used on temporary services have been converted to: one Permit Technician, one Building Plans Examiner, one City Plans Examiner, two Building Inspectors, and one Administrative Support Assistant as part of the budget. The department tracks workload daily and adjusts the temporary staffing resources based on demand.

The FY 2018/19 budget also includes the conversion of professional services funding for historic preservation to a full-time permanent position and the conversion of temporary services funding for the addition of a Small Business Support position to assist local businesses with development. Based on City Council direction, the City is implementing a proactive code compliance program and four additional Code Compliance Officers were approved as part of the budget.

## Development Services

### Planning and Development Business Objective

#### Mission

In support of the City's General Plan; assisting in developing a "Complete Community" by providing professional planning, plan review, permitting, inspections and code compliance services to guide the orderly development of an attractive, healthy, livable city and promote a high quality, dynamic, diverse and sustainable environment.

#### Desired Outcomes

- The General Plan and Subarea Plans are prepared and maintained to guide development of the community
- High quality new development, redevelopment, and property maintenance are facilitated by expert and proficient staff
- Professional staff members use technology used to provide exceptional customer service

#### Performance Measures

| Performance Measure Name | Unit of Measure | FY 17/18 Target | FY 17/18 YTD Actual | FY 18/19 Target |
|---|---|---|---|---|
| **Percentage of Commercial Plan Reviews Completed Two Days Before Due Date[1]** | % of Comm Plan Review | | | 80 |
| **Percentage of Residential Plan Reviews Completed Two Days Before Due Date[1]** | % of Res Plan Reviews | | | 80 |

[1] New Performance Measures for FY 18/19

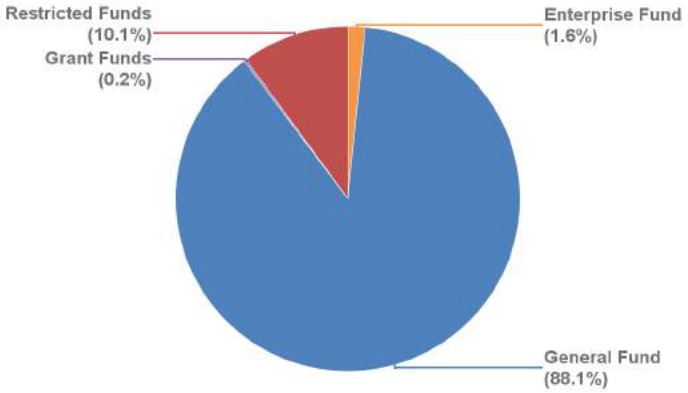
## Development Services

## Planning and Development Business Objective

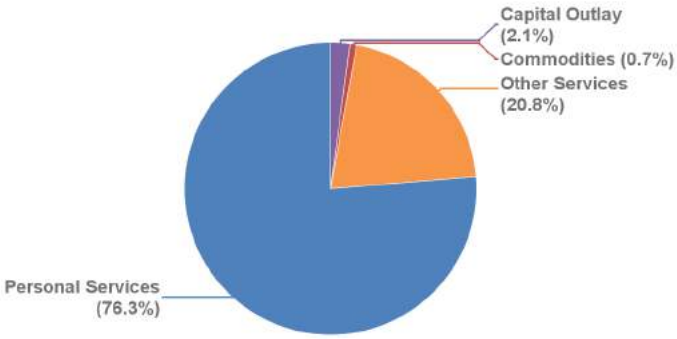
| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| Enterprise Fund | $148,417 | $154,341 | $154,341 | $162,153 |
| General Fund | $7,291,059 | $7,237,647 | $7,854,985 | $8,930,759 |
| Grant Funds | - | - | $20,000 | $20,000 |
| Restricted Funds | $1,112,530 | $662,679 | $616,937 | $1,021,520 |
| **Sum:** | **$8,552,007** | **$8,054,667** | **8,646,262.37** | **$10,134,432** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 69 | | 80.5 |
| Personal Services | $6,172,444 | $6,732,824 | $6,662,795 | $7,735,112 |
| Other Services | $2,325,125 | $975,926 | $1,894,852 | $2,107,587 |
| Commodities | $54,438 | $47,914 | $80,703 | $75,233 |
| Capital Outlay | - | $298,003 | $7,912 | $216,500 |
| **Sum:** | **$8,552,007** | **$8,054,667** | **$8,646,262** | **$10,134,432** |

**Development Services**
**FY 18/19 Operational Funding**
**$10,134,432**




**Development Services**
**FY 18/19 Operational Category**
**$10,134,432**



## Development Services

## Planning and Development Business Objective

| FY 18/19 Operational Budget By Core Business Process and Funding Source | | | | | | | |
|---|---|---|---|---|---|---|---|
| Core Business Process | | Enterprise Fund | General Fund | Grant Funds | Other Funds | Restricted Funds | FY 18/19 Budget |
| **Expenditure** | Administration | - | $1,886,081 | - | - | - | $1,886,081 |
| | Development Services Building Inspection | - | $1,218,326 | - | - | - | $1,218,326 |
| | Development Services Code Compliance | - | $1,535,463 | - | - | $39,518 | $1,574,981 |
| | Historic Preservation | - | $244,261 | - | - | - | $244,261 |
| | Land Entitlement | - | $1,498,473 | $20,000 | - | $51,331 | $1,569,804 |
| | Permitting | $3,408 | $877,423 | - | - | $749,557 | $1,630,388 |
| | Planning Tools | - | $112,013 | - | - | $65,465 | $177,478 |
| | Plan Review | $158,745 | $1,558,719 | - | - | $115,649 | $1,833,113 |
| **Expenditure Total** | | **$162,153** | **$8,930,759** | **$20,000** | **-** | **$1,021,520** | **$10,134,432** |
| **Revenue** | Development Services Code Compliance | - | $115,182 | - | - | - | $115,182 |
| | Land Entitlement | - | $817,562 | $20,000 | - | - | $837,562 |
| | Permitting | - | $10,756,242 | - | - | $449,806 | $11,206,048 |
| **Revenue Total** | | **-** | **$11,688,986** | **$20,000** | **-** | **$449,806** | **$12,158,792** |
| **Expenditures Net of Revenues** | | **$162,153** | **-$2,758,227** | **-** | **-** | **$571,714** | **-$2,024,360** |

## Development Services

## Planning and Development Business Objective

### FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source | | FY 18/19 Expenditures | FY 18/19 Revenues | FY 18/19 Expenditures Net of Revenues |
|---|---|---|---|---|
| **Enterprise Fund** | Enterprise Fund | $162,153 | - | $162,153 |
| **General Fund** | Capital - General Fund | $216,500 | - | $216,500 |
| | General Fund | $8,714,259 | $11,688,986 | -$2,974,727 |
| **Grant Funds** | Grants - Gen. Gov. | $20,000 | $20,000 | - |
| **Restricted Funds** | Environmental Compliance Fee | $65,465 | - | $65,465 |
| | Local Streets | $243,436 | - | $243,436 |
| | Restricted Programs Fund | $673,101 | $449,806 | $223,295 |
| | Special Programs Fund | $39,518 | - | $39,518 |
| **Totals** | | **$10,134,432** | **$12,158,792** | **-$2,024,360** |

### FY 18/19 Operational Budget By Core Business Process and Category

| Core Business Process | FTE | Capital Outlay | Commodities | Other Services | Personal Services | FY 18/19 Budget |
|---|---|---|---|---|---|---|
| Administration | 7 | $216,000 | $67,575 | $896,189 | $706,317 | $1,886,081 |
| Development Services Building Inspection | 12 | - | - | $78,116 | $1,140,210 | $1,218,326 |
| Development Services Code Compliance | 15 | $500 | $7,658 | $137,115 | $1,429,708 | $1,574,981 |
| Historic Preservation | .7 | - | - | $153,300 | $90,961 | $244,261 |
| Land Entitlement | 14.6 | - | - | $94,498 | $1,475,306 | $1,569,804 |
| Permitting | 12.3 | - | - | $675,901 | $954,487 | $1,630,388 |
| Planning Tools | 1.5 | - | - | - | $177,478 | $177,478 |
| Plan Review | 17.4 | - | - | $72,468 | $1,760,645 | $1,833,113 |
| **Sum:** | **80.5** | **$216,500** | **$75,233** | **$2,107,587** | **$7,735,112** | **$10,134,432** |

## Economic Development

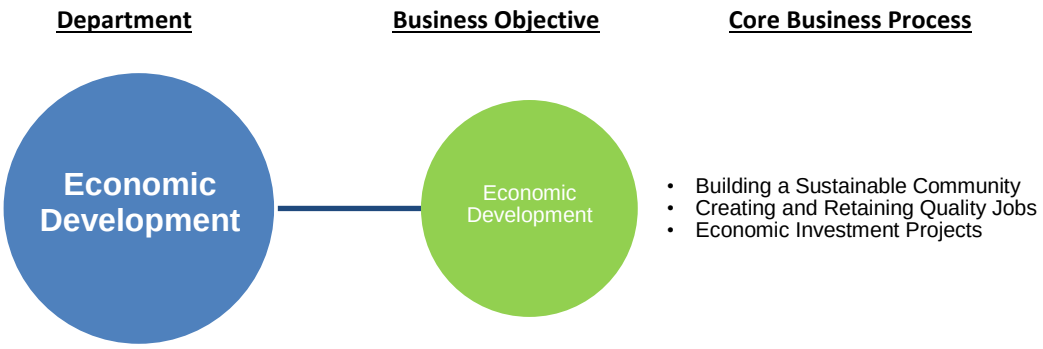
**Economic Development Contact Information:**

| | |
|---|---|
| Department Phone Number: | 480-644-2398 |
| Department Email: | economicdevelopmentinfo@mesaaz.gov |
| Department Address: | City of Mesa, Economic Development<br>P.O. Box 1466<br>Mesa, AZ 85211-1466 |
| Website: | http://mesaaz.gov/business/economic-development |

### ***Department Description***

The Economic Development Department implements programs to attract and retain businesses that create quality jobs, increase the tax base, improve land values and enhance city vitality. The department coordinates with both internal and external partners to preserve a business-friendly climate and enhance the quality of life for the residents of Mesa.

*City Council Strategic Initiatives:* ***Placemaking, Skilled and Talented Workforce, Sustainable Economy***




### ***Budgetary Highlights***

The FY 2018/19 budget includes the addition of a new project manager to implement the Department's business retention and expansion efforts, replacing the project manager that was transferred to Falcon Field last year. The budget also includes additional funds for the Falcon Tech Center Master Plan, the Downtown Marketing Campaign, the Greater Phoenix Economic Council contract, and the official Office of Economic Development website maintenance.

# Economic Development

## Economic Development Business Objective

### Mission

Create and retain high quality jobs, strengthen the city's economic base, and provide opportunities to enhance the financial well-being of Mesa residents.

### Desired Outcomes

- High-quality jobs are created and retained within the city of Mesa.
- Capital investment is increased within the city of Mesa.
- Commercial square footage is increased within the city of Mesa.

### Performance Measures

| Performance Measure Name | Unit of Measure | FY 17/18 Target | FY 17/18 YTD Actual | FY 18/19 Target |
|---|---|---|---|---|
| **Capital Investment - Announced** | $ Capital Invested | 325,000,000 | 632,290,400 | 400,000,000 |
| **New or Renovated Commercial SF - Announced** | # New or Renovated sq ft | 500,000 | 1,192,323 | 550,000 |

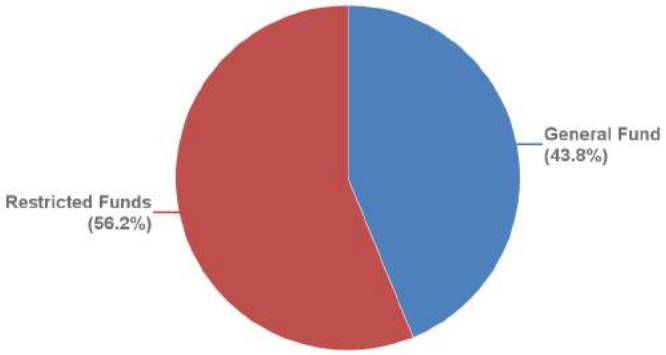
## Economic Development

## Economic Development Business Objective

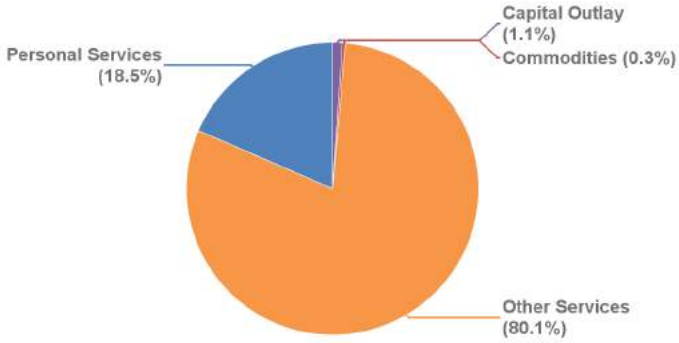
| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| General Fund | $3,852,737 | $4,017,995 | $4,007,995 | $4,048,463 |
| Restricted Funds | $2,885,622 | $5,551,710 | $4,530,822 | $5,190,557 |
| **Sum:** | **$6,738,359** | **$9,569,705** | **8,538,817** | **$9,239,020** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 14 | | 14 |
| Personal Services | $1,581,748 | $1,675,054 | $1,675,054 | $1,708,504 |
| Other Services | $5,126,023 | $7,862,951 | $6,782,063 | $7,398,816 |
| Commodities | $14,212 | $31,700 | $31,700 | $31,700 |
| Capital Outlay | $16,376 | - | $50,000 | $100,000 |
| **Sum:** | **$6,738,359** | **$9,569,705** | **$8,538,817** | **$9,239,020** |

**Economic Development**
**FY 18/19 Operational Funding**
**$9,239,020**




**Economic Development**
**FY 18/19 Operational Category**
**$9,239,020**



## Economic Development

## Economic Development Business Objective

### FY 18/19 Operational Budget By Core Business Process and Funding Source

| Core Business Process | | Enterprise Fund | General Fund | Grant Funds | Other Funds | Restricted Funds | FY 18/19 Budget |
|---|---|---|---|---|---|---|---|
| **Expenditure** | Building a Sustainable Community | - | $1,225,156 | - | - | $366,467 | $1,591,623 |
| | Creating and Retaining Quality Jobs | - | $2,823,307 | - | - | - | $2,823,307 |
| | Economic Investment Projects | - | - | - | - | $4,824,090 | $4,824,090 |
| **Expenditure Total** | | **-** | **$4,048,463** | **-** | **-** | **$5,190,557** | **$9,239,020** |
| **Revenue** | Building a Sustainable Community | - | $5,000 | - | - | $466,516 | $471,516 |
| | Economic Investment Projects | - | - | - | - | $2,980,000 | $2,980,000 |
| **Revenue Total** | | **-** | **$5,000** | **-** | **-** | **$3,446,516** | **$3,451,516** |
| **Expenditures Net of Revenues** | | **-** | **$4,043,463** | **-** | **-** | **$1,744,041** | **$5,787,504** |

### FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source | | FY 18/19 Expenditures | FY 18/19 Revenues | FY 18/19 Expenditures Net of Revenues |
|---|---|---|---|---|
| **General Fund** | General Fund | $4,048,463 | $5,000 | $4,043,463 |
| **Restricted Funds** | Economic Investment Fund | $4,824,090 | $2,980,000 | $1,844,090 |
| | Special Programs Fund | $366,467 | $466,516 | -$100,049 |
| **Totals** | | **$9,239,020** | **$3,451,516** | **$5,787,504** |

### FY 18/19 Operational Budget By Core Business Process and Category

| Core Business Process | FTE | Capital Outlay | Commodities | Other Services | Personal Services | FY 18/19 Budget |
|---|---|---|---|---|---|---|
| Building a Sustainable Community | 6.7 | - | $13,700 | $794,330 | $783,593 | $1,591,623 |
| Creating and Retaining Quality Jobs | 6.4 | - | $5,000 | $2,026,548 | $791,759 | $2,823,307 |
| Economic Investment Projects | 1 | $100,000 | $13,000 | $4,577,938 | $133,152 | $4,824,090 |
| **Sum:** | **14** | **$100,000** | **$31,700** | **$7,398,816** | **$1,708,504** | **$9,239,020** |

## Energy Resources

**Energy Resources Contact Information:**

| | |
|---|---|
| Department Phone Number: | 480-644-4444 |
| Department Email: | energyresources.info@mesaaz.gov |
| Department Address: | City of Mesa, Energy Resources Department<br>640 N. Mesa Dr.<br>Mesa, AZ 85201 |
| Website: | http://mesaaz.gov/residents/energy-resources |

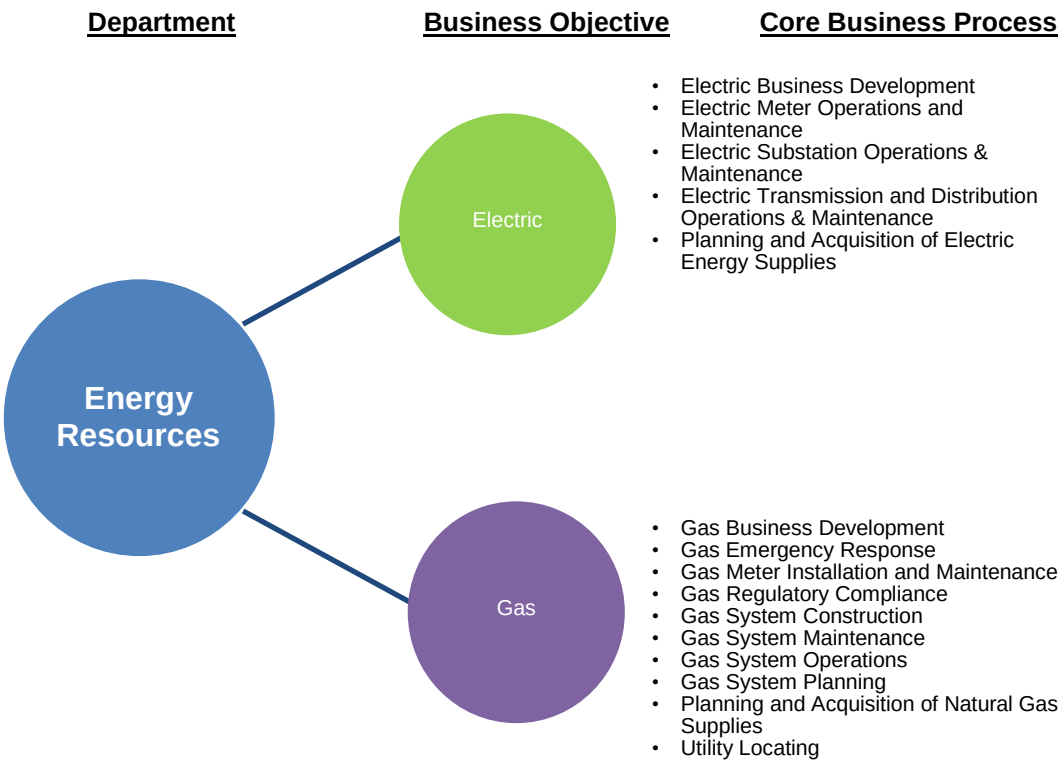
### ***Department Description***

The Energy Resources Department consists of two utility units: Electric and Gas.

**Electric:** Electric utility service is provided to approximately 16,700 residential and commercial customers located within approximately 5.5 square-miles centered about and including Mesa's downtown area.

**Gas:** Natural gas service is provided to more than 63,000 homes and businesses within the City service area of approximately 90 square miles located in the City limits; and the Magma service area, a 236 square-mile certificated system located southeast of the City in Pinal County, Arizona.

*City Council Strategic Initiatives: C**ommunity Safety, Placemaking, Skilled and Talented Workforce, and Sustainable Economy***



## Energy Resources

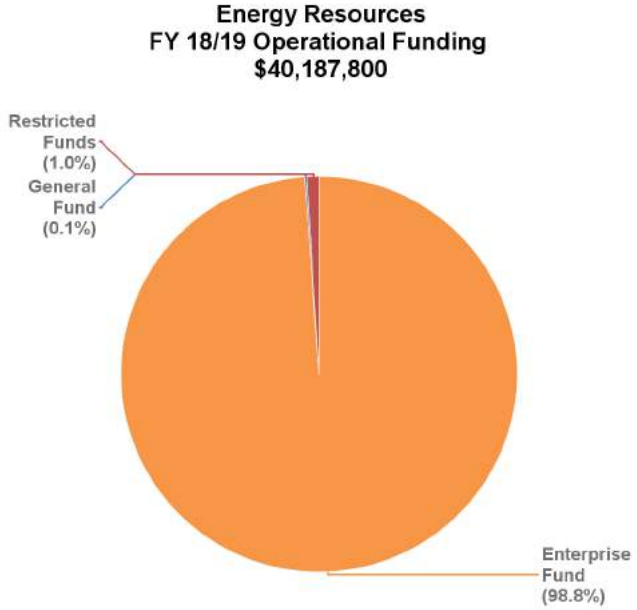
### ***Budgetary Highlights***

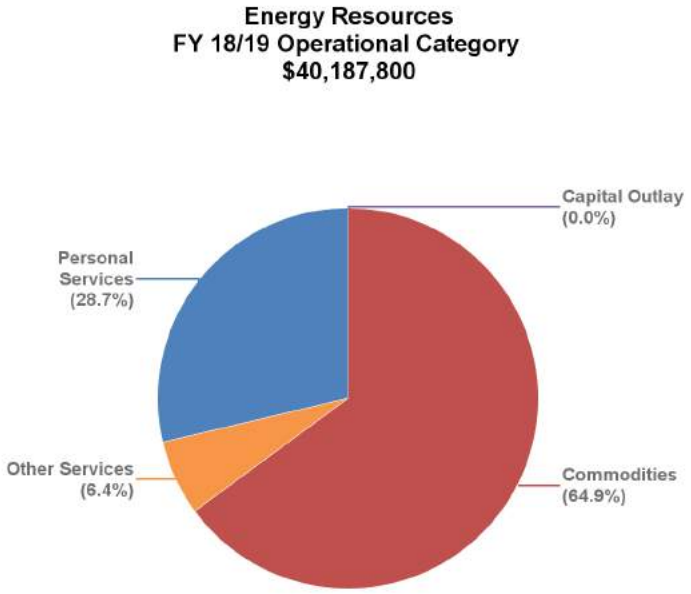
For FY 2018/19, the City forecasts modest customer growth for natural gas customers and minimal growth for electric customers. The commodity cost for natural gas, which is a pass-through cost to the customer, is approximately $647,000 less compared to FY 2017/18's budget due to cheaper natural gas commodity costs. The commodity cost for electric, which is also a pass-through cost to the customer, is budgeted approximately $1.0 million less for FY 2018/19 compared to FY 2017/18's budget due to a decrease in transmission costs.

## Energy Resources

| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| Enterprise Fund | $36,149,573 | $40,797,777 | $36,432,189 | $39,722,073 |
| General Fund | $61,200 | $56,738 | $64,606 | $59,890 |
| Restricted Funds | $411,044 | $432,485 | $504,251 | $405,837 |
| **Sum:** | **$36,621,816** | **$41,287,000** | **$37,001,046** | **$40,187,800** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 101.6 | | 103.8 |
| Capital Outlay | - | $460 | - | $460 |
| Commodities | $24,221,613 | $27,463,611 | $24,092,530 | $26,081,926 |
| Other Services | $1,817,174 | $2,550,488 | $2,016,485 | $2,571,032 |
| Personal Services | $10,583,029 | $11,272,441 | $10,892,031 | $11,534,382 |
| **Sum:** | **$36,621,816** | **$41,287,000** | **$37,001,046** | **$40,187,800** |



## Energy Resources

### FY 18/19 Operational Budget By Business Objective and Funding Source

| Business Objective | | Enterprise Fund | General Fund | Grant Funds | Other Funds | Restricted Funds | FY 18/19 Budget |
|---|---|---|---|---|---|---|---|
| **Expenditure** | | | | | | | |
| | Electric | $17,865,503 | - | - | - | - | $17,865,503 |
| | Gas | $21,856,570 | $59,890 | - | - | $405,837 | $22,322,297 |
| **Expenditure Total** | | **$39,722,073** | **$59,890** | **-** | **-** | **$405,837** | **$40,187,800** |
| **Revenue** | | | | | | | |
| | Electric | $76,675 | - | - | - | - | $76,675 |
| | Gas | $437,027 | - | - | - | - | $437,027 |
| **Revenue Total** | | **$513,702** | **-** | **-** | **-** | **-** | **$513,702** |
| **Expenditures Net of Revenues** | | **$39,208,371** | **$59,890** | **-** | **-** | **$405,837** | **$39,674,098** |

### FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source | Fund Name | FY 18/19 Expenditures | FY 18/19 Revenues | FY 18/19 Expenditures Net of Revenues |
|---|---|---|---|---|
| **Enterprise Fund** | Capital - Enterprise | $460 | $393,000 | -$392,540 |
| | Enterprise Fund | $39,721,613 | $120,702 | $39,600,911 |
| **General Fund** | General Fund | $59,890 | - | $59,890 |
| **Restricted Funds** | Local Streets | $405,837 | - | $405,837 |
| **Totals** | | **$40,187,800** | **$513,702** | **$39,674,098** |

### FY 18/19 Operational Budget By Business Objective and Category

| Business Objective | FTE | Capital Outlay | Commodities | Other Services | Personal Services | FY 18/19 Budget |
|---|---|---|---|---|---|---|
| Electric | 27.1 | $230 | $13,078,879 | $1,164,523 | $3,621,871 | $17,865,503 |
| Gas | 76.7 | $230 | $13,003,047 | $1,406,509 | $7,912,511 | $22,322,297 |
| **Sum:** | **103.8** | **$460** | **$26,081,926** | **$2,571,032** | **$11,534,382** | **$40,187,800** |

# Energy Resources

## Electric Business Objective

### Mission

Provide safe, reliable and cost-effective power to Mesa Electric customers.

### Desired Outcomes

- Electric energy is acquired for and transmitted to Mesa's electric distribution system reliably at the lowest possible costs.
- Electric energy is distributed safely and reliably to our customers.
- Our customers' electric energy consumption is accurately and safely measured.

### Performance Measures

| Performance Measure Name | Unit of Measure | FY 17/18 Target | FY 17/18 YTD Actual | FY 18/19 Target |
|---|---|---|---|---|
| **O&M Costs per Customer - Electric** | $ / Customer | 16.49 | 12.94 | 16.79 |
| **Reliability-Outage Duration** | Reliability-outage duration | 20.02 | 4.8 | 20.02 |
| The SAIDI Target for FY18/19 is 20.01 minutes/customer. 20.01 minutes/customer are spread over 12 months to derive monthly targets. Target (& actual) excludes severe storms, car pole accidents; target reflects goal to improve reliability by 1.0 %/yr. | | | | |
| **Reliability-Outage Frequency** | Elec Outage Frequency | 0.29 | 0.01 | 0.29 |
| The SAIFI Target for FY18/19 is 0.29 interruptions/customer. 0.285 interruptions/customer are spread over 12 months to derive monthly targets. Target (& actual) exclude major events and a goal to improve reliability by 1.0%/yr. | | | | |
| **Lost Time Accidents - Electric** | # Lost-time accidents | 0 | 0 | 0 |
| Lost-time accidents are not acceptable. The target is zero. | | | | |

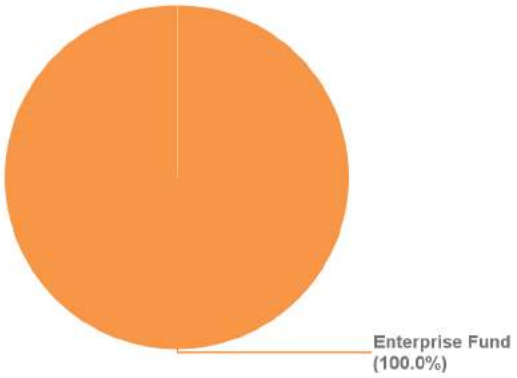
## Energy Resources

## Electric Business Objective

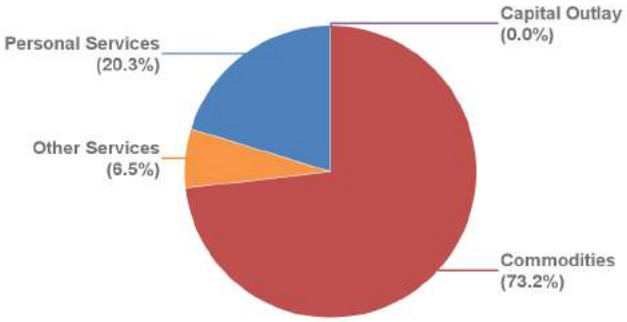
| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| Enterprise Fund | $17,068,752 | $18,753,087 | $17,677,653 | $17,865,503 |
| **Sum:** | **$17,068,752** | **$18,753,087** | **$17,677,653** | **$17,865,503** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 27.1 | | 27.1 |
| Personal Services | $3,103,045 | $3,617,073 | $3,282,881 | $3,621,871 |
| Other Services | $670,314 | $1,157,453 | $805,868 | $1,164,523 |
| Commodities | $13,295,393 | $13,978,331 | $13,588,904 | $13,078,879 |
| Capital Outlay | - | $230 | - | $230 |
| **Sum:** | **$17,068,752** | **$18,753,087** | **$17,677,653** | **$17,865,503** |

**Energy Resources**
**FY 18/19 Operational Funding**
**$17,865,503**




**Energy Resources**
**FY 18/19 Operational Category**
**$17,865,503**



## Energy Resources

## Electric Business Objective

| FY 18/19 Operational Budget By Core Business Process and Funding Source | | | | | | | |
|---|---|---|---|---|---|---|---|
| **Core Business Process** | | **Enterprise Fund** | **General Fund** | **Grant Funds** | **Other Funds** | **Restricted Funds** | **FY 18/19 Budget** |
| **Expenditure** | Electric Business Development | $190,084 | - | - | - | - | $190,084 |
| | Electric Meter Operations and Maintenance | $536,279 | - | - | - | - | $536,279 |
| | Electric Substation Operations and Maintenance | $909,459 | - | - | - | - | $909,459 |
| | Electric Transmission & Distribution Operations & Maint | $3,445,833 | - | - | - | - | $3,445,833 |
| | Planning and Acquisition of Electric Energy Supplies | $12,783,848 | - | - | - | - | $12,783,848 |
| **Expenditure Total** | | **$17,865,503** | **-** | **-** | **-** | **-** | **$17,865,503** |
| **Revenue** | Electric Business Development | $28,000 | - | - | - | - | $28,000 |
| | Electric Transmission & Distribution Operations & Maint | $48,675 | - | - | - | - | $48,675 |
| **Revenue Total** | | **$76,675** | **-** | **-** | **-** | **-** | **$76,675** |
| **Expenditures Net of Revenues** | | **$17,788,828** | **-** | **-** | **-** | **-** | **$17,788,828** |

| FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues | | | | |
|---|---|---|---|---|
| **Funding Source** | | **FY 18/19 Expenditures** | **FY 18/19 Revenues** | **FY 18/19 Expenditures Net of Revenues** |
| **Enterprise Fund** | Capital - Enterprise | $230 | $28,000 | -$27,770 |
| | Enterprise Fund | $17,865,273 | $48,675 | $17,816,598 |
| **Totals** | | **$17,865,503** | **$76,675** | **$17,788,828** |

## Energy Resources

## Electric Business Objective

| FY 18/19 Operational Budget By Core Business Process and Category | | | | | | |
|---|---|---|---|---|---|---|
| **Core Business Process** | **FTE** | **Capital Outlay** | **Commodities** | **Other Services** | **Personal Services** | **FY 18/19 Budget** |
| Electric Business Development | 1.6 | - | $3,000 | $1,750 | $185,334 | $190,084 |
| Electric Meter Operations and Maintenance | 3.9 | - | $43,920 | $26,500 | $465,859 | $536,279 |
| Electric Substation Operations and | 3.9 | - | $71,201 | $308,088 | $530,170 | $909,459 |
| Electric Transmission & Distribution Operations & | 16.9 | $230 | $344,185 | $813,185 | $2,288,233 | $3,445,833 |
| Planning and Acquisition of Electric Energy | .9 | - | $12,616,573 | $15,000 | $152,275 | $12,783,848 |
| **Sum:** | **27.1** | **$230** | **$13,078,879** | **$1,164,523** | **$3,621,871** | **$17,865,503** |

# Energy Resources

## Gas Business Objective

### Mission

Provide safe, reliable and cost-effective natural gas to our customers.

### Desired Outcomes

- Reliable receipt, transmission, distribution and delivery of natural gas to our customers.
- Natural gas is delivered to our community safely.
- Mesa's cost of natural gas service is the lowest in our region.
- Employees will perform their duties safely with no accidents or lost time.

### Performance Measures

| Performance Measure Name | Unit of Measure | FY 17/18 Target | FY 17/18 YTD Actual | FY 18/19 Target |
|---|---|---|---|---|
| **O&M Costs per Customer - Gas** | $ / Customer | 8.59 | 7.81 | 8.65 |
| **Reliability- Outage Frequency** | Avg gas outage frequency | 0 | 0 | 0 |
| The new target was derived using actual, historic data, using calendar year 2017 actual performance for an annual target of 0.0025 and divided evenly into a monthly target of 0.0002. | | | | |
| **Lost Time Accidents - Gas** | Gas # Lost Time Accidents | 0 | 0 | 0 |
| The Target is set at zero (0) and will remain at zero, stressing safety and health management for employees and work sites, and management's commitment to providing a safe and healthful place to work. | | | | |

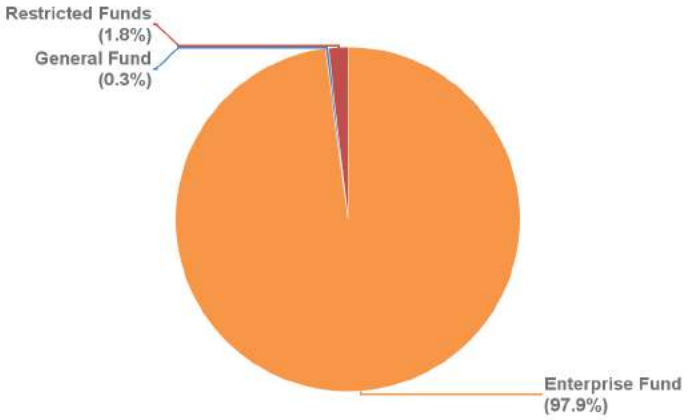
## Energy Resources

## Gas Business Objective

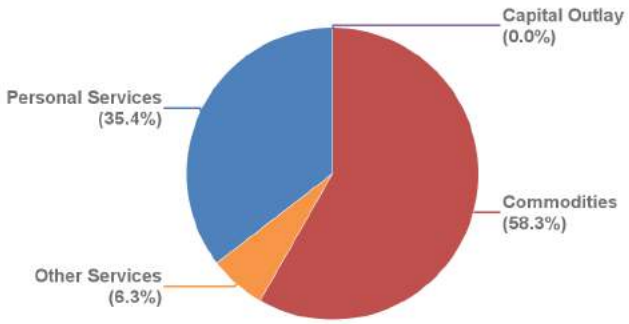
| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| Enterprise Fund | $19,080,821 | $22,044,690 | $18,754,536 | $21,856,570 |
| General Fund | $61,200 | $56,738 | $64,606 | $59,890 |
| Restricted Funds | $411,044 | $432,485 | $504,251 | $405,837 |
| **Sum:** | **$19,553,065** | **$22,533,913** | **$19,323,393** | **$22,322,297** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 74.5 | | 76.7 |
| Personal Services | $7,479,984 | $7,655,368 | $7,609,150 | $7,912,511 |
| Other Services | $1,146,860 | $1,393,035 | $1,210,617 | $1,406,509 |
| Commodities | $10,926,220 | $13,485,280 | $10,503,626 | $13,003,047 |
| Capital Outlay | - | $230 | - | $230 |
| **Sum:** | **$19,553,065** | **$22,533,913** | **$19,323,393** | **$22,322,297** |

**Energy Resources**
**FY 18/19 Operational Funding**
**$22,322,297**




**Energy Resources**
**FY 18/19 Operational Category**
**$22,322,297**



## Energy Resources

## Gas Business Objective

| FY 18/19 Operational Budget By Core Business Process and Funding Source | | | | | | | |
|---|---|---|---|---|---|---|---|
| Core Business Process | | Enterprise Fund | General Fund | Grant Funds | Other Funds | Restricted Funds | FY 18/19 Budget |
| **Expenditure** | Gas Administration | $1,244,711 | - | - | - | - | $1,244,711 |
| | Gas Business Development | $293,837 | - | - | - | - | $293,837 |
| | Gas Emergency Response | $697,021 | - | - | - | - | $697,021 |
| | Gas Meter Installation and Maintenance | $676,673 | - | - | - | - | $676,673 |
| | Gas Regulatory Compliance | $846,558 | - | - | - | - | $846,558 |
| | Gas System Construction | $275,771 | - | - | - | - | $275,771 |
| | Gas System Maintenance | $3,431,917 | - | - | - | - | $3,431,917 |
| | Gas System Operations | $518,813 | - | - | - | - | $518,813 |
| | Gas System Planning | $543,733 | - | - | - | - | $543,733 |
| | Planning and Acquisition of Natural Gas Supplies | $12,655,744 | - | - | - | - | $12,655,744 |
| | Utility Locating | $671,792 | $59,890 | - | - | $405,837 | $1,137,519 |
| **Expenditure Total** | | **$21,856,570** | **$59,890** | **-** | **-** | **$405,837** | **$22,322,297** |
| **Revenue** | Gas Business Development | $437,027 | - | - | - | - | $437,027 |
| **Revenue Total** | | **$437,027** | **-** | **-** | **-** | **-** | **$437,027** |
| **Expenditures Net of Revenues** | | **$21,419,543** | **$59,890** | **-** | **-** | **$405,837** | **$21,885,270** |

## Energy Resources

## Gas Business Objective

| FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues | | | | |
|---|---|---|---|---|
| **Funding Source** | | **FY 18/19 Expenditures** | **FY 18/19 Revenues** | **FY 18/19 Expenditures Net of Revenues** |
| **Enterprise Fund** | Capital - Enterprise | $230 | $365,000 | -$364,770 |
| | Enterprise Fund | $21,856,340 | $72,027 | $21,784,313 |
| **General Fund** | General Fund | $59,890 | - | $59,890 |
| **Restricted Funds** | Local Streets | $405,837 | - | $405,837 |
| **Totals** | | **$22,322,297** | **$437,027** | **$21,885,270** |

| FY 18/19 Operational Budget By Core Business Process and Category | | | | | | |
|---|---|---|---|---|---|---|
| **Core Business Process** | **FTE** | **Capital Outlay** | **Commodities** | **Other Services** | **Personal Services** | **FY 18/19 Budget** |
| Gas Administration | 6.5 | $230 | $65,000 | $351,106 | $828,375 | $1,244,711 |
| Gas Business Development | 1.8 | - | $4,000 | $83,266 | $206,571 | $293,837 |
| Gas Emergency Response | 4.5 | - | $18,500 | $22,000 | $656,521 | $697,021 |
| Gas Meter Installation and Maintenance | 5.5 | - | $35,500 | $60,250 | $580,923 | $676,673 |
| Gas Regulatory Compliance | 7.7 | - | $9,200 | $31,417 | $805,941 | $846,558 |
| Gas System Construction | 2.1 | - | - | - | $275,771 | $275,771 |
| Gas System Maintenance | 28.3 | - | $366,386 | $511,028 | $2,554,503 | $3,431,917 |
| Gas System Operations | 4 | - | $44,200 | $46,600 | $428,013 | $518,813 |
| Gas System Planning | 4.9 | - | $1,000 | $11,100 | $531,633 | $543,733 |
| Planning and Acquisition of Natural Gas Supplies | .8 | - | $12,410,881 | $106,600 | $138,263 | $12,655,744 |
| Utility Locating | 10.6 | - | $48,380 | $183,142 | $905,997 | $1,137,519 |
| **Sum:** | **76.7** | **$230** | **$13,003,047** | **$1,406,509** | **$7,912,511** | **$22,322,297** |

# Engineering

**Engineering Contact Information:**

| | |
|---|---|
| Department Phone Number: | 480-644-2251 |
| Department Email: | Engineering-Admin@mesaaz.gov |
| Department Address: | City of Mesa, Engineering<br>P.O. Box 1466<br>Mesa, AZ 85211-1466 |
| Website: | http://mesaaz.gov/business/engineering |

## ***Department Description***

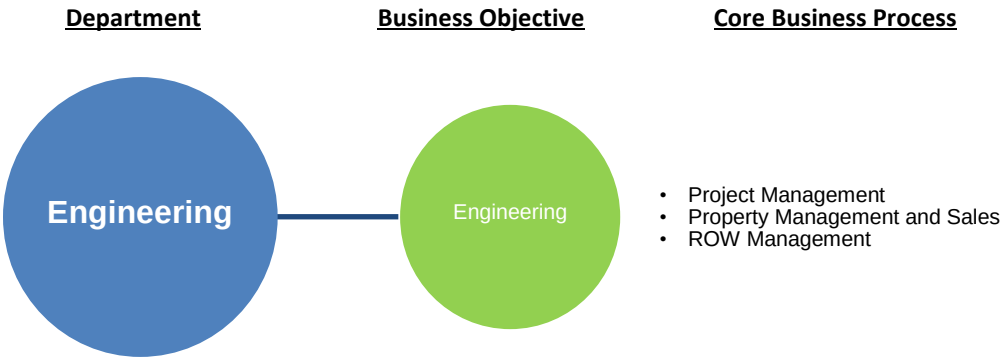
By utilizing a "single-point" project management approach, the Engineering Department manages the design and construction of City improvement projects. Additionally, the Department manages City property, acquires land for City projects, and coordinates with private developers and other entities, such as non-city utilities, to ensure that the City's infrastructure is built to City standards.

The Department uses both City staff and private consultants to perform project design, contract administration, materials testing, and inspections of the City's projects and work done in the public right-of-way by private developers.

Through public outreach by the Department, the citizens and business establishments and the media/news community are kept up-to-date on the progress of City improvement projects.

It is the Department's goal to see that City projects are delivered on time, within budget, and in a quality manner.

*City Council Strategic Initiatives:* **Placemaking**




## ***Budgetary Highlights***

Engineering Department directly and indirectly supports the Capital Improvement Program (CIP) and a significant portion of the dpeartment's budget is related to that support. The FY 2018/19 budget is consistent with the FY 2017/18 budget.

# Engineering

## Engineering Business Objective

### Mission

As a team, we apply technical and professional expertise to deliver city infrastructure projects, acquire and manage property / Right of Way, and resolve customer concerns to improve the quality of life for Mesa citizens.

### Desired Outcomes

To maintain and enhance the quality of life for the citizens of Mesa

### Performance Measures

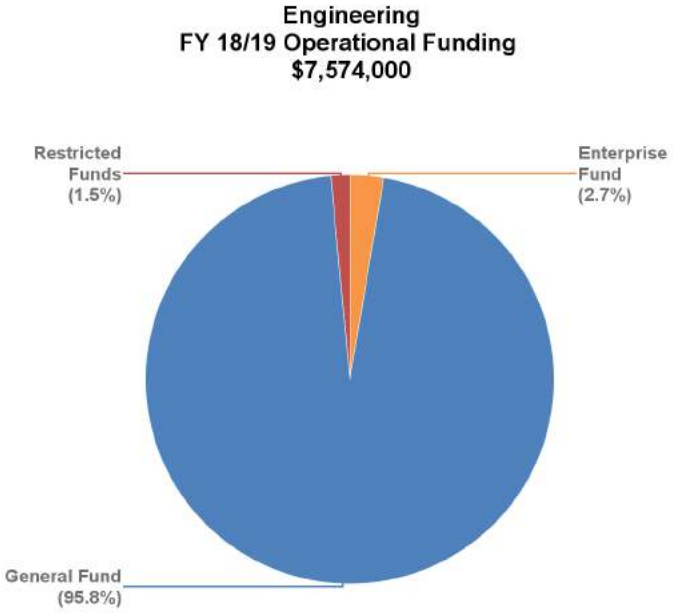
| Performance Measure Name | Unit of Measure | FY 17/18 Target | FY 17/18 YTD Actual | FY 18/19 Target |
|---|---|---|---|---|
| **Real Estate Customer Satisfaction** | %customer satisfaction | 80 | 80 | 80 |
| **Customer Satisfaction: Utility Permit Processing Timeframe** | Avg #days to process permits | 12 | 1.04 | 12 |
| **Project Management Customer Satisfaction** | Percent satisfied | 80 | 83.7 | 80 |
| **Project Cost Control** | %projects w/in approved budget | 80 | 80 | 80 |
| **Capital Improvement Projects Completed on Schedule** | %CIP Proj Completed On time | 80 | 83.2 | 80 |

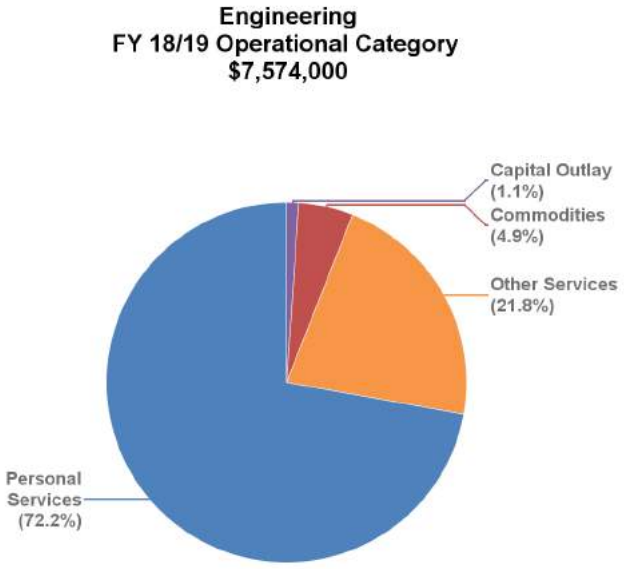
## Engineering

## Engineering Business Objective

| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| Enterprise Fund | $9,869 | $201,673 | $193,717 | $201,373 |
| General Fund | $5,996,864 | $7,161,269 | $6,268,944 | $7,258,986 |
| Restricted Funds | $67,718 | $111,699 | $54,886 | $113,641 |
| **Sum:** | **$6,074,451** | **$7,474,641** | **$6,517,547** | **$7,574,000** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 50.7 | | 50.7 |
| Personal Services | $4,619,817 | $5,339,677 | $5,086,870 | $5,466,941 |
| Other Services | $1,344,410 | $1,653,767 | $1,188,156 | $1,653,503 |
| Commodities | $110,113 | $370,915 | $163,352 | $370,915 |
| Capital Outlay | $112 | $110,282 | $79,169 | $82,641 |
| **Sum:** | **$6,074,451** | **$7,474,641** | **$6,517,547** | **$7,574,000** |



## Engineering

## Engineering Business Objective

### FY 18/19 Operational Budget By Core Business Process and Funding Source

| Core Business Process | | Enterprise Fund | General Fund | Grant Funds | Other Funds | Restricted Funds | FY 18/19 Budget |
|---|---|---|---|---|---|---|---|
| **Expenditure** | Project Management | - | $5,881,297 | - | - | $39,282 | $5,920,579 |
| | Property Management and Sales | $175,000 | $696,858 | - | - | $39,177 | $911,035 |
| | ROW Management | $26,373 | $680,831 | - | - | $35,182 | $742,386 |
| **Expenditure Total** | | **$201,373** | **$7,258,986** | **-** | **-** | **$113,641** | **$7,574,000** |
| **Revenue** | Project Management | - | $607,926 | - | - | - | $607,926 |
| | Property Management and Sales | - | $959,770 | - | - | - | $959,770 |
| | ROW Management | - | $1,138,414 | - | - | - | $1,138,414 |
| **Revenue Total** | | **-** | **$2,706,110** | **-** | **-** | **-** | **$2,706,110** |
| **Expenditures Net of Revenues** | | **$201,373** | **$4,552,876** | **-** | **-** | **$113,641** | **$4,867,890** |

### FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source | | FY 18/19 Expenditures | FY 18/19 Revenues | FY 18/19 Expenditures Net of Revenues |
|---|---|---|---|---|
| **Enterprise Fund** | Enterprise Fund | $201,373 | - | $201,373 |
| **General Fund** | Capital - General Fund | $82,641 | - | $82,641 |
| | General Fund | $7,176,345 | $2,706,110 | $4,470,235 |
| **Restricted Funds** | Cadence CFD - Operating | $20,000 | - | $19,282 |
| | Eastmark CFD 1 - Operating | $19,282 | - | $20,000 |
| | Falcon Field Airport | $39,177 | - | $35,182 |
| | Local Streets | $35,182 | - | $39,177 |
| **Totals** | | **$7,574,000** | **$2,706,110** | **$4,867,890** |

## Engineering

## Engineering Business Objective

| FY 18/19 Operational Budget By Core Business Process and Category | | | | | | |
|---|---|---|---|---|---|---|
| **Core Business Process** | **FTE** | **Capital Outlay** | **Commodities** | **Other Services** | **Personal Services** | **FY 18/19 Budget** |
| Project Management | 39.7 | $82,641 | $296,915 | $1,195,916 | $4,345,107 | $5,920,579 |
| Property Management and Sales | 4.6 | - | $73,000 | $390,870 | $447,165 | $911,035 |
| ROW Management | 6.4 | - | $1,000 | $66,717 | $674,669 | $742,386 |
| **Sum:** | **50.7** | **$82,641** | **$370,915** | **$1,653,503** | **$5,466,941** | **$7,574,000** |

## Environmental Management and Sustainability

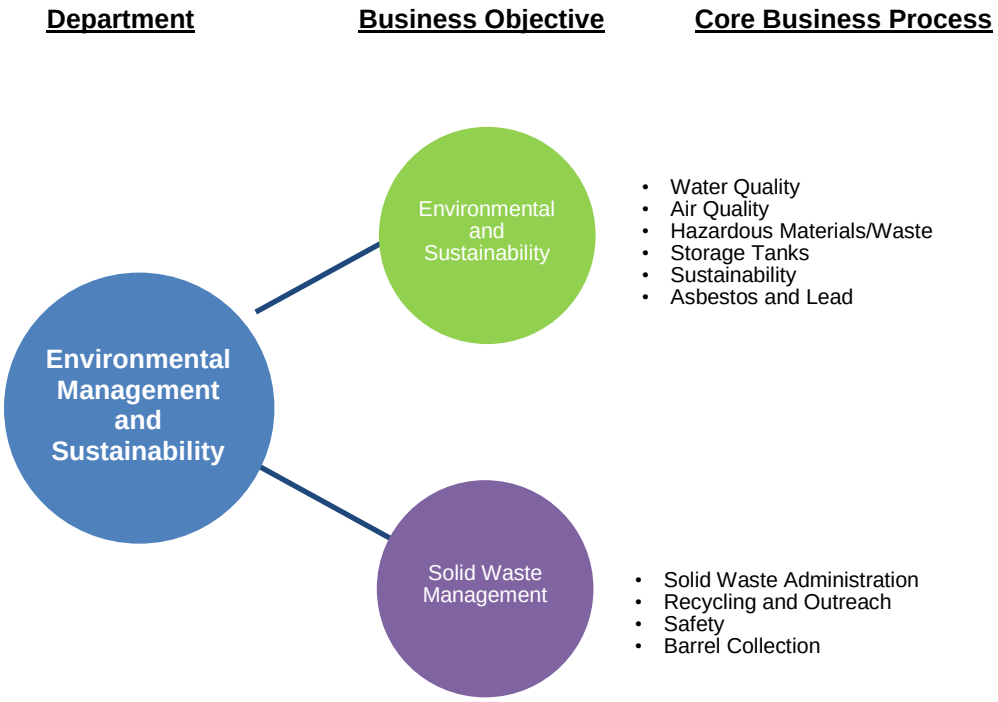
**Environmental Management and Sustainability Contact Information:**

| | |
|---|---|
| Department Phone Number: | 480-644-2221 |
| Department Email: | waste.info@mesaaz.gov |
| Department Address: | City of Mesa, Environmental Management and Sustainability MS 4499<br>P.O. Box 1466<br>City of Mesa, AZ 85211-1466 |
| Website: | http://mesaaz.gov/residents/solid-waste-trash-recycling |

### ***Department Description***

The Environmental Management and Sustainability Department encourages efficient use of natural resources, protects the community from environmental hazards, and ensures excellence in the delivery of solid waste services through waste reduction, reuse, recycling, innovative technology, and education.

*City Council Strategic Initiatives:* ***Community Safety, Sustainable Economy and Transforming Neighborhoods***



## ***Budgetary Highlights***

With an increase in new account growth for new barrel sets and replacement of barrels, the Environmental Management and Sustainability Solid Waste Unit's budget includes an enhancement of $262,000 for barrel purchases. Other increases include $145,500 for monthly maintenance at the Compressed Natural Gas (CNG) Station which has produced fuel savings for the City, $146,000 for increased tipping fees at the landfills, $38,000 for a temporary solid waste equipment service assistant position to increase bulk item collection from two days a week to four days a week, and $168,000 for call-out pay to cover increases due to changes in state regulations.

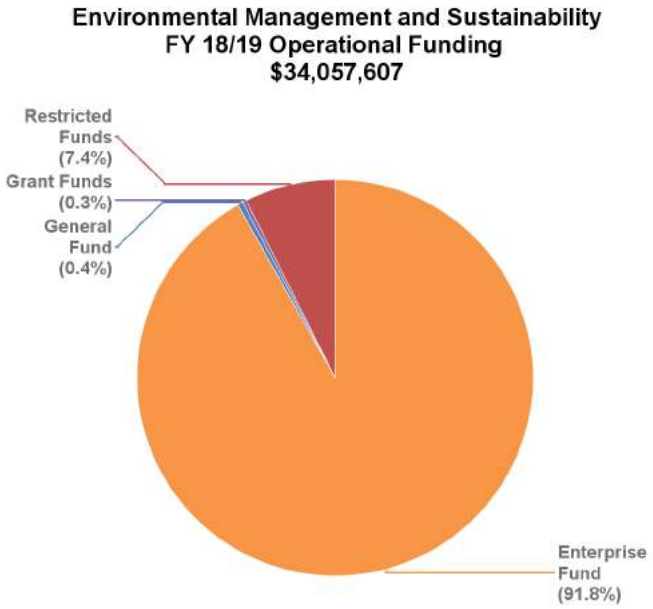
The budget includes a $157,500 intergovernmental agreement (IGA) for the Sustainability Unit to create marketing material and trainings for the program *Water Use It Wisely*. In FY 2018/19, the City of Mesa will open the new Household Hazardous Materials Collection Facility. In preparation for the opening, the budget includes $273,000 for expenses.

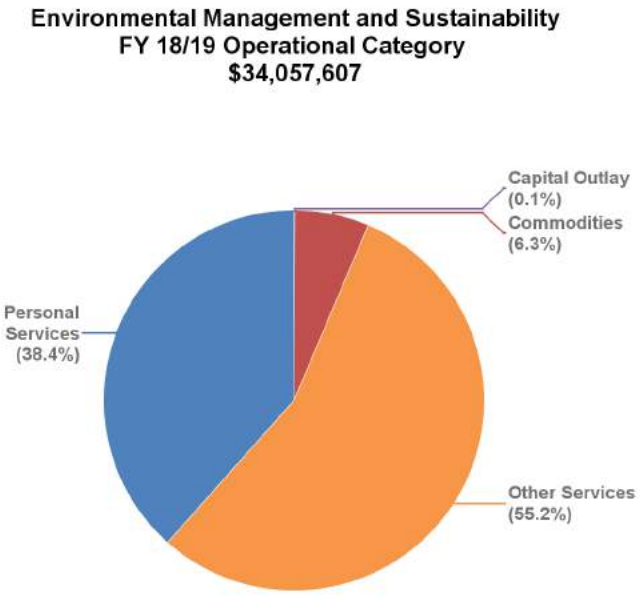
Environmental Management and Sustainability's revenues in the Enterprise Fund are recorded the in the Centralized Appropriations Department. Residential, bulk item pick-up, and appliance collection utility rates will increase 2.0%; changes to the multiday factors, multibin factors, and out-of-zone fees will increase the front-load utility rates 2.0% overall; commercial roll-off green waste per ton fee will increase 6.9%; and commercial roll-off overweight containers per ton fee will increase 4.5%. With growth included, FY 2018/19's rate-related revenue budget increased by $2.4 million compared to the FY 2017/18 budget.

## Environmental Management and Sustainability

| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| Enterprise Fund | $27,774,158 | $29,661,452 | $29,097,779 | $31,278,006 |
| General Fund | - | - | - | $145,200 |
| Grant Funds | $290,279 | $242,074 | $6,393 | $111,607 |
| Restricted Funds | $1,525,948 | $2,446,548 | $2,134,807 | $2,522,794 |
| **Sum:** | **$29,590,385** | **$32,350,074** | **$31,238,979** | **$34,057,607** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 149 | | 151 |
| Capital Outlay | $19,879 | $54,250 | $29,000 | $28,000 |
| Commodities | $1,407,231 | $1,677,458 | $1,779,307 | $2,148,289 |
| Other Services | $15,952,308 | $18,167,860 | $17,239,499 | $18,792,697 |
| Personal Services | $12,210,967 | $12,450,506 | $12,191,173 | $13,088,621 |
| **Sum:** | **$29,590,385** | **$32,350,074** | **$31,238,979** | **$34,057,607** |



## Environmental Management and Sustainability

### FY 18/19 Operational Budget By Business Objective and Funding Source

| Business Objective | | Enterprise Fund | General Fund | Grant Funds | Other Funds | Restricted Funds | FY 18/19 Budget |
|---|---|---|---|---|---|---|---|
| **Expenditure** | Environmental and Sustainability | $1,384,655 | - | $111,607 | - | $2,013,744 | $3,510,006 |
| | Solid Waste Management | $29,893,351 | $145,200 | - | - | $509,050 | $30,547,601 |
| **Expenditure Total** | | **$31,278,006** | **$145,200** | **$111,607** | **-** | **$2,522,794** | **$34,057,607** |
| **Revenue** | Environmental and Sustainability | $811,954 | - | $111,607 | - | $75,000 | $998,561 |
| | Planning and Development | - | - | - | - | - | - |
| | Solid Waste Management | $543,648 | - | - | - | - | $543,648 |
| **Revenue Total** | | **$1,355,602** | **-** | **$111,607** | **-** | **$75,000** | **$1,542,209** |
| **Expenditures Net of Revenues** | | **$29,922,404** | **$145,200** | **-** | **-** | **$2,447,794** | **$32,515,398** |

### FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source | Fund Name | FY 18/19 Expenditures | FY 18/19 Revenues | FY 18/19 Expenditures Net of Revenues |
|---|---|---|---|---|
| **Enterprise Fund** | Enterprise Fund | $31,278,006 | $1,355,602 | $29,922,404 |
| **General Fund** | Capital - General Fund | $145,200 | - | $145,200 |
| **Grant Funds** | Grants - Gen. Gov. | $111,607 | $111,607 | - |
| **Restricted Funds** | Environmental Compliance Fee | $2,293,794 | - | $2,293,794 |
| | Solid Waste Development Fee | $154,000 | - | $154,000 |
| | Special Programs Fund | $75,000 | $75,000 | - |
| **Totals** | | **$34,057,607** | **$1,542,209** | **$32,515,398** |

### FY 18/19 Operational Budget By Business Objective and Category

| Business Objective | FTE | Capital Outlay | Commodities | Other Services | Personal Services | FY 18/19 Budget |
|---|---|---|---|---|---|---|
| Environmental and Sustainability | 12 | $28,000 | $102,578 | $2,205,614 | $1,173,814 | $3,510,006 |
| Solid Waste Management | 139 | - | $2,045,711 | $16,587,083 | $11,914,807 | $30,547,601 |
| **Sum:** | **151** | **$28,000** | **$2,148,289** | **$18,792,697** | **$13,088,621** | **$34,057,607** |

# Environmental Management and Sustainability

## Environmental and Sustainability Business Objective

### Mission

Ensure residents of the City of Mesa are provided with a clean, safe and environmentally sound community and promote sustainable development that minimizes the use of natural resources, reduces dependence on nonrenewable resources, and guide decisions that recognize that economy, society, and the environment are interconnected and have a significant impact on the community.

### Desired Outcomes

- The public is protected from Environmental hazards
- City operations comply with applicable Environmental regulations
- Residents and City departments are knowledgeable about Environmental issues
- The use of nonrenewable resources are reduced and promoted
- The City realizes a significant financial return on investment from the efficient use of natural resources

### Performance Measures

| Performance Measure Name | Unit of Measure | FY 17/18 Target | FY 17/18 YTD Actual | FY 18/19 Target |
|---|---|---|---|---|
| **Household Hazardous Waste** | # Gal HHW | 54,000 | 51,683 | -[1] |
| **Energy Conservation** | # kWh Saved | 4,573,800 | 4,484,824 | 5,600,000 |
| **SRP Rebates** | $ SRP Rebates | 25,000 | 29,564 | 25,000 |
| **Renewable Energy** | # kWh Generated Renewal | 2,148,457 | 1,703,886 | 2,137,600 |

[1]FY18/19 Target for this measure has yet to be determined.

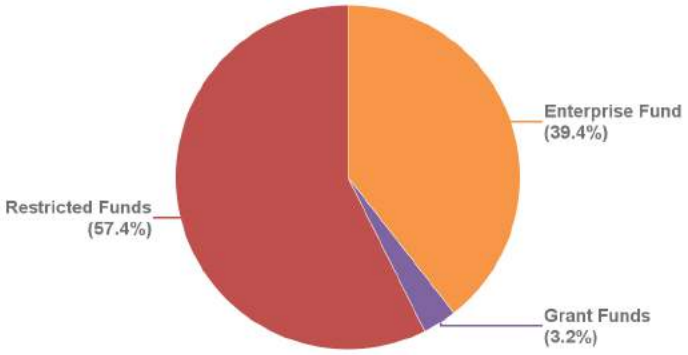
## Environmental Management and Sustainability

## Environmental and Sustainability Business Objective

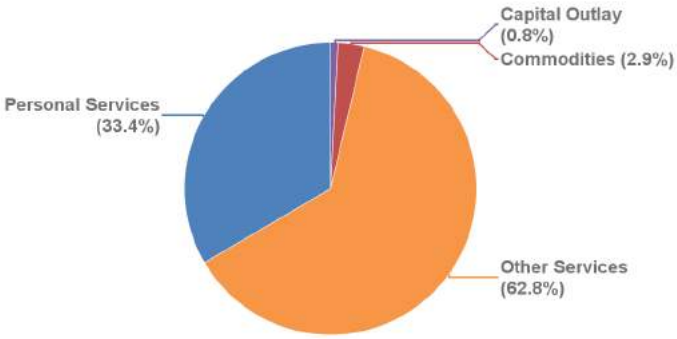
| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| Enterprise Fund | $857,778 | $1,016,475 | $1,031,236 | $1,384,655 |
| Grant Funds | $290,279 | $242,074 | $6,393 | $111,607 |
| Restricted Funds | $1,329,308 | $1,970,517 | $1,908,776 | $2,013,744 |
| **Sum:** | **$2,477,365** | **$3,229,066** | **$2,946,405** | **$3,510,006** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 11 | | 12 |
| Personal Services | $1,075,412 | $1,097,391 | $1,132,121 | $1,173,814 |
| Other Services | $1,356,538 | $2,006,900 | $1,722,309 | $2,205,614 |
| Commodities | $26,212 | $70,525 | $62,975 | $102,578 |
| Capital Outlay | $19,203 | $54,250 | $29,000 | $28,000 |
| **Sum:** | **$2,477,365** | **$3,229,066** | **$2,946,405** | **$3,510,006** |

**Environmental Management and Sustainability**
**FY 18/19 Operational Funding**
**$3,510,006**




**Environmental Management and Sustainability**
**FY 18/19 Operational Category**
**$3,510,006**



## Environmental Management and Sustainability

## Environmental and Sustainability Business Objective

### FY 18/19 Operational Budget By Core Business Process and Funding Source

| Core Business Process | | Enterprise Fund | General Fund | Grant Funds | Other Funds | Restricted Funds | FY 18/19 Budget |
|---|---|---|---|---|---|---|---|
| **Expenditure** | Air Quality | - | - | - | - | $164,521 | $164,521 |
| | Asbestos and Lead | - | - | - | - | $210,433 | $210,433 |
| | Hazardous Materials/ Waste | $927,269 | - | - | - | $182,599 | $1,109,868 |
| | Storage Tanks | - | - | - | - | $490,123 | $490,123 |
| | Sustainability | $457,386 | - | $111,607 | - | $659,147 | $1,228,140 |
| | Water Quality | - | - | - | - | $306,921 | $306,921 |
| **Expenditure Total** | | **$1,384,655** | **-** | **$111,607** | **-** | **$2,013,744** | **$3,510,006** |
| **Revenue** | Hazardous Materials/ Waste | $654,454 | - | - | - | - | $654,454 |
| | Sustainability | $157,500 | - | $111,607 | - | $75,000 | $344,107 |
| **Revenue Total** | | **$811,954** | **-** | **$111,607** | **-** | **$75,000** | **$998,561** |
| **Expenditures Net of Revenues** | | **$572,701** | **-** | **-** | **-** | **$1,938,744** | **$2,511,445** |

### FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source | | FY 18/19 Expenditures | FY 18/19 Revenues | FY 18/19 Expenditures Net of Revenues |
|---|---|---|---|---|
| **Enterprise Fund** | Enterprise Fund | $1,384,655 | $811,954 | $572,701 |
| **Grant Funds** | Grants - Gen. Gov. | $111,607 | $111,607 | - |
| **Restricted Funds** | Environmental Compliance Fee | $1,938,744 | - | $1,938,744 |
| | Special Programs Fund | $75,000 | $75,000 | - |
| **Totals** | | **$3,510,006** | **$998,561** | **$2,511,445** |

## Environmental Management and Sustainability

## Environmental and Sustainability Business Objective

| FY 18/19 Operational Budget By Core Business Process and Category | | | | | | |
|---|---|---|---|---|---|---|
| **Core Business Process** | **FTE** | **Capital Outlay** | **Commodities** | **Other Services** | **Personal Services** | **FY 18/19 Budget** |
| Air Quality | 1 | - | $3,500 | $75,900 | $85,121 | $164,521 |
| Asbestos and Lead | 1 | - | - | $104,828 | $105,605 | $210,433 |
| Hazardous Materials/ Waste | 2 | - | $49,800 | $871,735 | $188,333 | $1,109,868 |
| Storage Tanks | 0.7 | - | - | $411,000 | $79,123 | $490,123 |
| Sustainability | 5.4 | $3,000 | $38,778 | $642,301 | $544,061 | $1,228,140 |
| Water Quality | 1.8 | $25,000 | $10,500 | $99,850 | $171,571 | $306,921 |
| **Sum:** | **12** | **$28,000** | **$102,578** | **$2,205,614** | **$1,173,814** | **$3,510,006** |

# Environmental Management and Sustainability

## Solid Waste Management Business Objective

### Mission

Committed to providing excellence in the delivery of solid waste services to Mesa's residents, businesses and visitors.

### Desired Outcomes

- Solid Waste is collected in a safe, timely, professional and fiscally responsible manner
- Dependence on natural resources is reduced through waste reduction and recycling
- The Solid Waste Management program is managed to ensure our financial obligations

### Performance Measures

| Performance Measure Name | Unit of Measure | FY 17/18 Target | FY 17/18 YTD Actual | FY 18/19 Target |
|---|---|---|---|---|
| **Overall Blue & Green Barrel Recycling Diversion Rate** | % Overall Diversion Rate | 31.2 | 29.29 | 30.9 |

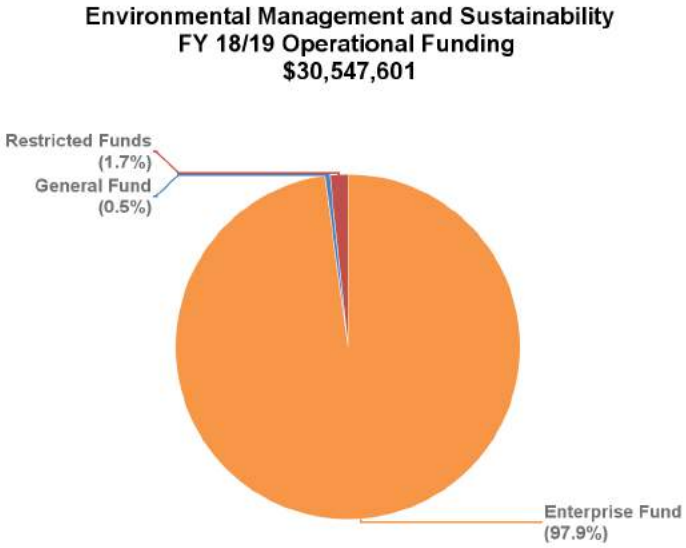
The target is based on a 3-year average of the diversion percent for each month. This method accounts for the seasonal trends in blue barrel and green barrel recycling on a monthly basis (fluctuations in active residents, weather conditions, behaviors)

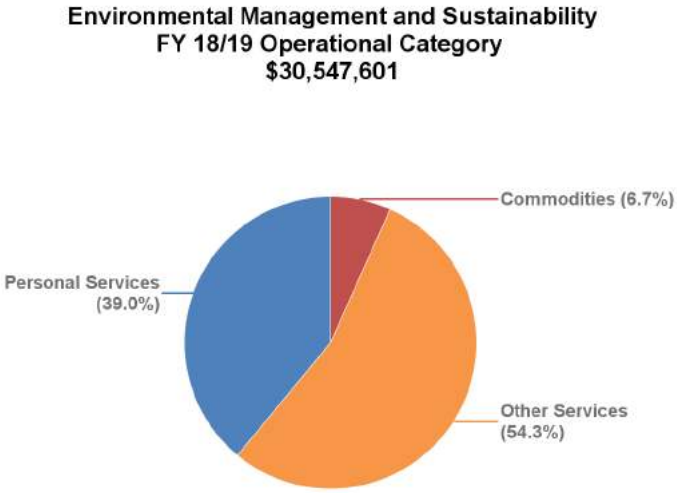
## Environmental Management and Sustainability

## Solid Waste Management Business Objective

| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| Enterprise Fund | $26,916,380 | $28,644,977 | $28,033,543 | $29,893,351 |
| Restricted Funds | $196,640 | $476,031 | $226,031 | $509,050 |
| **Sum:** | **$27,113,020** | **$29,121,008** | **$28,292,574** | **$30,547,601** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 138 | | 139 |
| Personal Services | $11,135,554 | $11,353,115 | $11,059,052 | $11,914,807 |
| Other Services | $14,595,770 | $16,160,960 | $15,517,190 | $16,587,083 |
| Commodities | $1,381,019 | $1,606,933 | $1,716,332 | $2,045,711 |
| **Sum:** | **$27,113,020** | **$29,121,008** | **$28,292,574** | **$30,547,601** |



## Environmental Management and Sustainability

## Solid Waste Management Business Objective

### FY 18/19 Operational Budget By Core Business Process and Funding Source

| Core Business Process | | Enterprise Fund | General Fund | Grant Funds | Other Funds | Restricted Funds | FY 18/19 Budget |
|---|---|---|---|---|---|---|---|
| **Expenditure** | Barrel Collection | $15,202,253 | - | - | - | - | $15,202,253 |
| | Recycling and Outreach | $557,331 | - | - | - | - | $557,331 |
| | Safety | $141,683 | - | - | - | - | $141,683 |
| | Solid Waste Administration | $13,992,084 | $145,200 | - | - | $509,050 | $14,646,334 |
| **Expenditure Total** | | **$29,893,351** | **$145,200** | **-** | **-** | **$509,050** | **$30,547,601** |
| **Revenue** | Recycling and Outreach | $516,848 | - | - | - | - | $516,848 |
| | Solid Waste Administration | $26,800 | - | - | - | - | $26,800 |
| **Revenue Total** | | **$543,648** | **-** | **-** | **-** | **-** | **$543,648** |
| **Expenditures Net of Revenues** | | **$29,349,703** | **$145,200** | **-** | **-** | **$509,050** | **$30,003,953** |

### FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source | | FY 18/19 Expenditures | FY 18/19 Revenues | FY 18/19 Expenditures Net of Revenues |
|---|---|---|---|---|
| **Enterprise Fund** | Enterprise Fund | $29,893,351 | $543,648 | $29,349,703 |
| **General Fund** | Capital - General Fund | $145,200 | - | $145,200 |
| **Restricted Funds** | Environmental Compliance Fee | $355,050 | - | $355,050 |
| | Solid Waste Development Fee | $154,000 | - | $154,000 |
| **Totals** | | **$30,547,601** | **$543,648** | **$30,003,953** |

## Environmental Management and Sustainability

## Solid Waste Management Business Objective

| FY 18/19 Operational Budget By Core Business Process and Category | | | | | | |
|---|---|---|---|---|---|---|
| **Core Business Process** | **FTE** | **Capital Outlay** | **Commodities** | **Other Services** | **Personal Services** | **FY 18/19 Budget** |
| Barrel Collection | 69 | - | - | $9,201,538 | $6,000,715 | $15,202,253 |
| Recycling and Outreach | 5 | - | $43,500 | $55,650 | $458,181 | $557,331 |
| Safety | 1 | - | $27,000 | $6,800 | $107,883 | $141,683 |
| Solid Waste Administration | 64 | - | $1,975,211 | $7,323,095 | $5,348,028 | $14,646,334 |
| **Sum:** | **139** | **-** | **$2,045,711** | **$16,587,083** | **$11,914,807** | **$30,547,601** |

## Falcon Field

**Falcon Field Contact Information:**

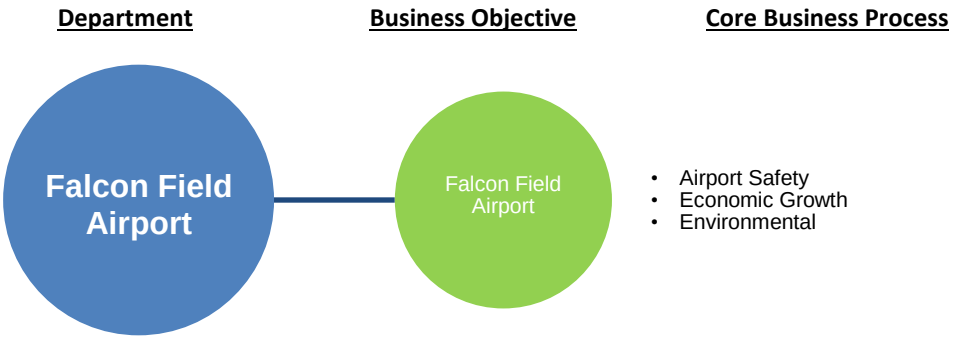
| | |
|---|---|
| Department Phone Number: | 480-644-2450 |
| Department Email: | Airport.Info@mesaaz.gov |
| Department Address: | City of Mesa, Falcon Field Airport<br>4800 East Falcon Drive<br>Mesa, AZ 85215 |
| Website: | http://www.falconfieldairport.com |

### ***Department Description***

Falcon Field Airport, and its unique aviation businesses, is an active economic engine in northeast Mesa. As a general aviation reliever airport for Phoenix-Mesa Gateway Airport and Phoenix Sky Harbor Airport, over 100 businesses call Falcon Field home. The range of services provided includes aircraft design and manufacturing, maintenance & repair, avionics, interiors, fueling, flight training, charters, and painting. Approximately 700 aircraft are based at the airport for corporate, business, public safety, and recreational use.

The Airport's successful "Fly Friendly" program demonstrates its commitment as a good neighbor to the community. Falcon Field Airport provides a safe, high quality, and friendly air transportation facility that meets the needs of its customers while remaining sensitive to the quality of life in the surrounding neighborhoods.

*City Council Strategic Initiatives:* ***Placemaking, Skilled and Talented Workforce, Sustainable Economy***




### ***Budgetary Highlights***

The Falcon Field Department operates in the Falcon Field Enterprise Fund and is financially self-sustaining. No funds are used from the City's General Fund to operate the Airport.

A full-time position from Economic Development Department transferred to Falcon Field to support development efforts at the airport. The FY 2018/19 budget is consistent with the FY 2017/18 budget.

# Falcon Field Airport

## Falcon Field Airport Business Objective

### Mission

Provide a safe, operationally-efficient public-use general aviation reliever airport which is a financially self-sustaining economic hub in the City and takes reasonable measures to be environmentally responsible and sensitive to the surrounding community.

### Desired Outcomes

-Falcon Field is maintained as a first-class, safe and secure airport.
- Falcon Field is a major economic asset for the City of Mesa that creates jobs for the community.
- Falcon Field operates and makes improvements with enterprise and grant funds only and does not rely upon the City's General Fund.
- The environment and quality of life of those affected by the airport is protected without adversely affecting commerce, trade, and recreation at the airport.

### Performance Measures

| Performance Measure Name | Unit of Measure | FY 17/18 Target | FY 17/18 YTD Actual | FY 18/19 Target |
|---|---|---|---|---|
| **Airport Jobs** | # Airport Jobs | 1,335 | 1,408 | 1,430 |
| It is projected that the number of airport jobs will continue to grow at a slow rate in the next few years. The number is derived from current counts and on-airport business engagement visits. | | | | |

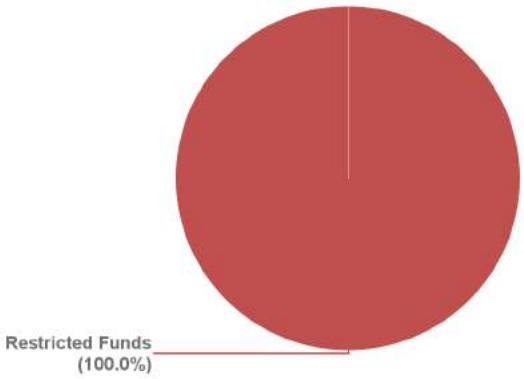
## Falcon Field Airport

## Falcon Field Airport Business Objective

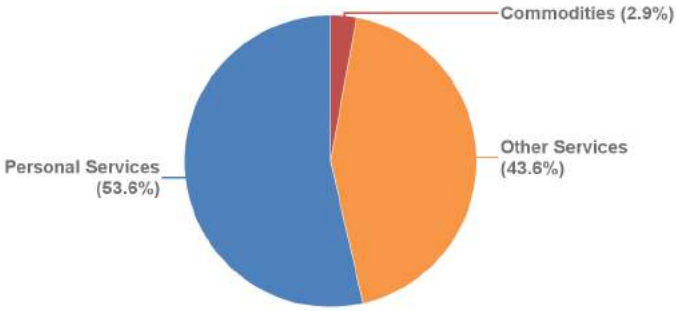
| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| Restricted Funds | $1,424,999 | $1,959,000 | $1,498,036 | $2,078,000 |
| **Sum:** | **$1,424,999** | **$1,959,000** | **1,498,036** | **$2,078,000** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 11 | | 12 |
| Personal Services | $1,029,176 | $993,694 | $984,428 | $1,113,404 |
| Other Services | $346,622 | $899,476 | $462,170 | $905,036 |
| Commodities | $46,034 | $62,330 | $48,960 | $59,560 |
| Capital Outlay | $3,167 | $3,500 | $2,478 | - |
| **Sum:** | **$1,424,999** | **$1,959,000** | **$1,498,036** | **$2,078,000** |

**Falcon Field Airport**
**FY 18/19 Operational Funding**
**$2,078,000**




**Falcon Field Airport**
**FY 18/19 Operational Category**
**$2,078,000**



## Falcon Field Airport

## Falcon Field Airport Business Objective

### FY 18/19 Operational Budget By Core Business Process and Funding Source

| Core Business Process | | Enterprise Fund | General Fund | Grant Funds | Other Funds | Restricted Funds | FY 18/19 Budget |
|---|---|---|---|---|---|---|---|
| **Expenditure** | Airport Safety | - | - | - | - | $1,024,251 | $1,024,251 |
| | Economic Growth | - | - | - | - | $912,757 | $912,757 |
| | Environmental | - | - | - | - | $140,992 | $140,992 |
| **Expenditure Total** | | **-** | **-** | **-** | **-** | **$2,078,000** | **$2,078,000** |
| **Revenue** | Airport Safety | - | - | - | - | $2,837 | $2,837 |
| | Economic Growth | - | - | - | - | $4,456,288 | $4,456,288 |
| **Revenue Total** | | **-** | **-** | **-** | **-** | **$4,459,125** | **$4,459,125** |
| **Expenditures Net of Revenues** | | **-** | **-** | **-** | **-** | **-$2,381,125** | **-$2,381,125** |

### FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source | | FY 18/19 Expenditures | FY 18/19 Revenues | FY 18/19 Expenditures Net of Revenues |
|---|---|---|---|---|
| **Restricted Funds** | Falcon Field Airport | $2,078,000 | $4,459,125 | -$2,381,125 |
| **Totals** | | **$2,078,000** | **$4,459,125** | **-$2,381,125** |

### FY 18/19 Operational Budget By Core Business Process and Category

| Core Business Process | FTE | Capital Outlay | Commodities | Other Services | Personal Services | FY 18/19 Budget |
|---|---|---|---|---|---|---|
| Airport Safety | 4.6 | - | $18,960 | $610,421 | $394,870 | $1,024,251 |
| Economic Growth | 6.2 | - | $40,600 | $279,630 | $592,527 | $912,757 |
| Environmental | 1.3 | - | - | $14,985 | $126,007 | $140,992 |
| **Sum:** | **12** | **-** | **$59,560** | **$905,036** | **$1,113,404** | **$2,078,000** |

## Financial Services

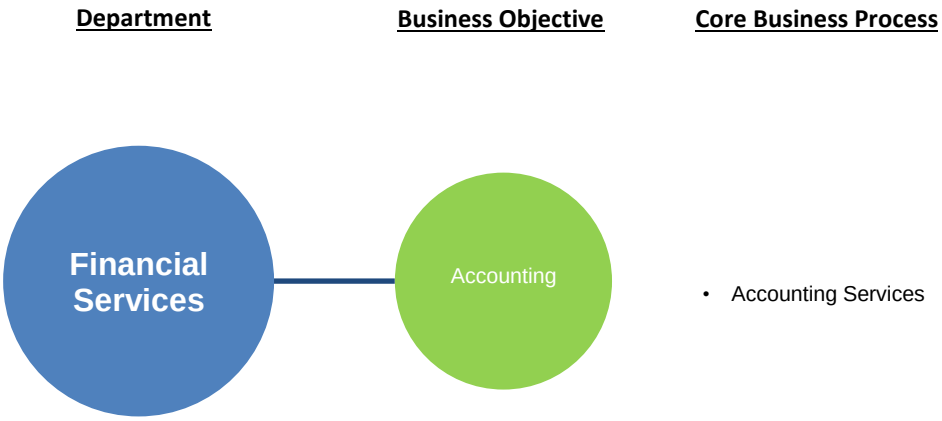
**Finance Services Contact Information:**

| | |
|---|---|
| Department Phone Number: | 480-644-2275 |
| Department Email: | Financeinfo@mesaaz.gov |
| Department Address: | City of Mesa, Financial Services<br>P.O. Box 1466<br>Mesa, AZ 85211-1466 |
| Website: | http://mesaaz.gov/city-hall/accounting |

### ***Department Description***

The Financial Services Department is responsible for general accounting services and payroll. The Department is also responsible for compiling and reporting the City's Comprehensive Annual Financial Report (CAFR).

*City Council Strategic Initiatives:* **Sustainable Economy**




### ***Budgetary Highlights***

The FY 2018/19 budget is consistent with the FY 2017/18 budget.

# Financial Services

## Accounting Business Objective

### Mission

Provide exceptional service in managing the City's financial resources for our customers and stakeholders.

### Desired Outcomes

Provide proactive leadership and reporting allowing our customers to make informed financial decisions for their organization by providing efficiency, innovation, and flexibility

### Performance Measures

| Performance Measure Name | Unit of Measure | FY 17/18 Target | FY 17/18 YTD Actual | FY 18/19 Target |
|---|---|---|---|---|
| **Material Audit Adjustments** | # material audit adj | 0 | 0 | 0 |
| **Business Days to Close Advantage** | # bus days to close Adv | 5 | 5 | 5 |

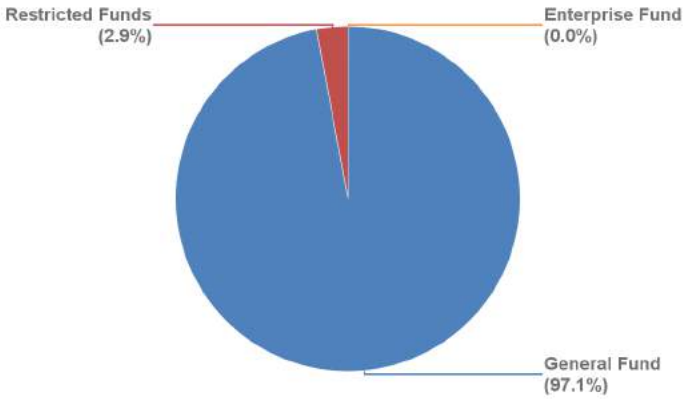
## Financial Services

## Accounting Business Objective

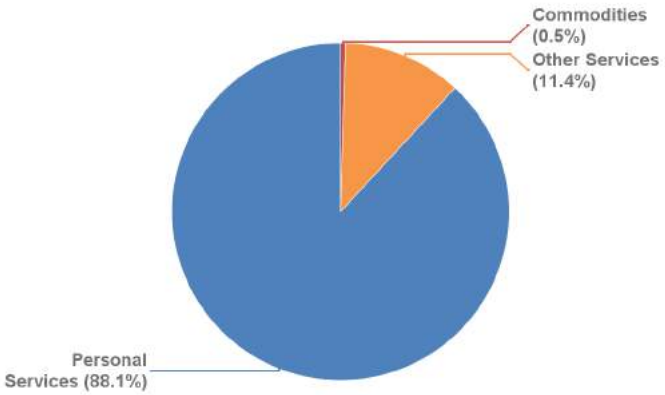
| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| Enterprise Fund | $64 | $696 | $696 | $600 |
| General Fund | $3,368,157 | $3,618,271 | $3,376,723 | $3,678,960 |
| Restricted Funds | $59,432 | $95,033 | $70,248 | $110,440 |
| **Sum:** | **$3,427,654** | **$3,714,000** | **3,447,666.92** | **$3,790,000** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 37 | | 37 |
| Personal Services | $3,098,938 | $3,281,113 | $3,098,667 | $3,339,373 |
| Other Services | $318,262 | $415,387 | $334,000 | $433,127 |
| Commodities | $10,453 | $17,500 | $15,000 | $17,500 |
| **Sum:** | **$3,427,654** | **$3,714,000** | **$3,447,667** | **$3,790,000** |

**Financial Services**
**FY 18/19 Operational Funding**
**$3,790,000**




**Financial Services**
**FY 18/19 Operational Category**
**$3,790,000**



## Financial Services

## Accounting Business Objective

### FY 18/19 Operational Budget By Core Business Process and Funding Source

| Core Business Process | | Enterprise Fund | General Fund | Grant Funds | Other Funds | Restricted Funds | FY 18/19 Budget |
|---|---|---|---|---|---|---|---|
| **Expenditure** | Accounting Services | $600 | $3,678,960 | - | - | $110,440 | $3,790,000 |
| **Expenditure Total** | | **$600** | **$3,678,960** | **-** | **-** | **$110,440** | **$3,790,000** |
| **Expenditures Net of Revenues** | | **$600** | **$3,678,960** | **-** | **-** | **$110,440** | **$3,790,000** |

### FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source | | FY 18/19 Expenditures | FY 18/19 Revenues | FY 18/19 Expenditures Net of Revenues |
|---|---|---|---|---|
| **Enterprise Fund** | Enterprise Fund | $600 | - | $600 |
| **General Fund** | General Fund | $3,678,960 | - | $3,678,960 |
| **Restricted Funds** | Cadence CFD - Operating | $23,000 | - | $23,000 |
| | Eastmark CFD 1 - Operating | $78,740 | - | $78,740 |
| | Greenfield WRP Joint Venture | $1,044 | - | $1,044 |
| | TOPAZ Joint Venture Fund | $7,356 | - | $7,356 |
| | Transit Fund | $300 | - | $300 |
| **Totals** | | **$3,790,000** | **-** | **$3,790,000** |

### FY 18/19 Operational Budget By Core Business Process and Category

| Core Business Process | FTE | Capital Outlay | Commodities | Other Services | Personal Services | FY 18/19 Budget |
|---|---|---|---|---|---|---|
| Accounting Services | 37 | - | $17,500 | $433,127 | $3,339,373 | $3,790,000 |
| **Sum:** | **37** | **-** | **$17,500** | **$433,127** | **$3,339,373** | **$3,790,000** |

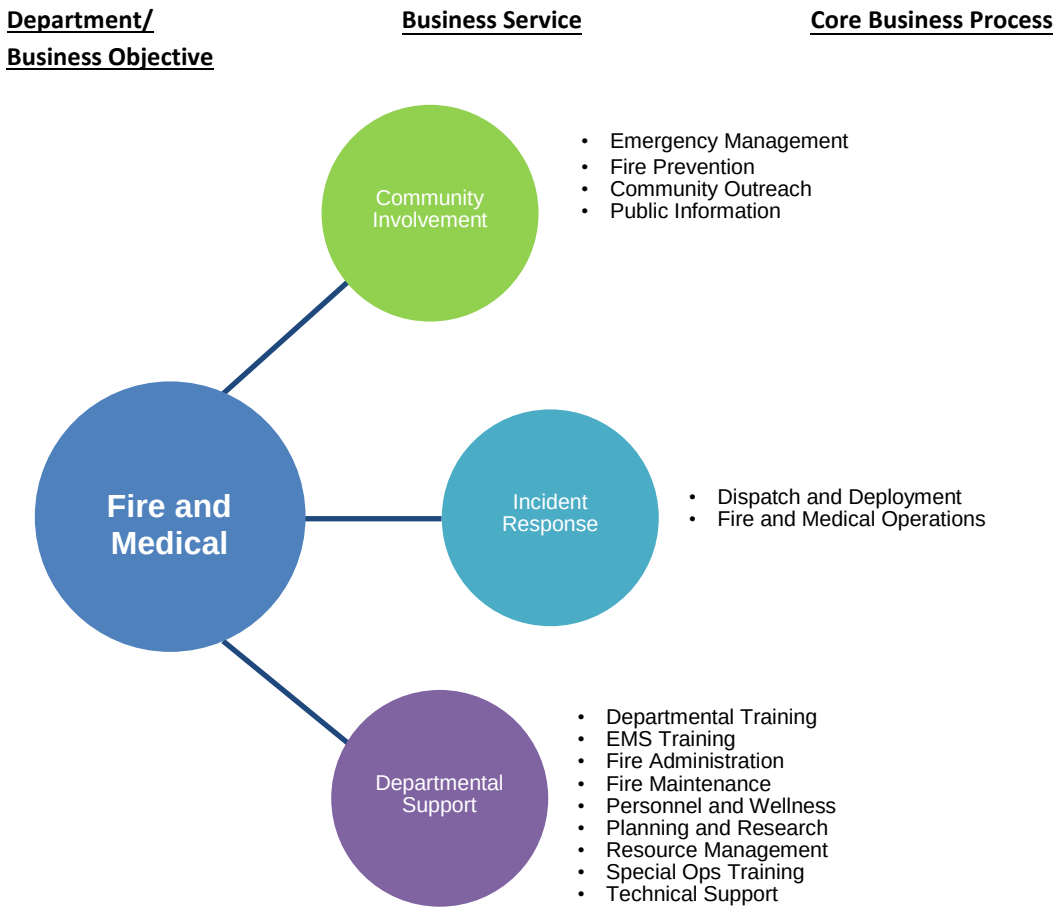
## Fire & Medical Services

| | |
|---|---|
| Department Phone Number: | 480-644-2101 |
| Department Email: | fireinfo@mesaaz.gov |
| Department Address: | 13 W 1st Street<br>Mesa, AZ 85201 |
| Website: | http://mesaaz.gov/residents/fire-medical |

### ***Department Description***

The Mesa Fire and Medical Department (MFMD) is a full service public safety organization responsible for protecting life, property and natural resources through the delivery of fire and emergency medical services. Emergency response, public education, prevention and disaster preparedness represent the core of the program. The Department recognizes that it is an integral part of the community and are sensitive and responsive to citizen needs, therefore, as an organization they are committed to improving service using innovative and efficient response models with an eye toward the future.

*City Council Strategic Initiatives:* ***Community Saftey***



## ***Budgetary Highlights***

During FY 2017/18, seven civilian positions were added midyear: two Fire Inspectors, two part-time Program Assistants were increased to full-time equivalent, two civilian paramedics, and two Emergency Medical Technicians. These positions were added to support innovative programs in the Fire Prevention and Transportation unit.

The FY 2018/19 budget includes a new fee for Low Risk Occupancy Fire inspections. During the recent accreditation process, it was recommended that Low Risk occupancies should be formally inspected by a Fire Inspector on a triennial basis. The City's current program does not meet the National Fire Protection Association (NFPA) standards. The City of Mesa has 4,052 Low Risk occupancies, resulting in the need to inspect 1,350 businesses annually. The existing inspectors cannot take on the additional workload and an additional inspector will be needed. This fee is expected to bring in $136,000 in additional revenue. These funds will be used to support the Fire Inspection program and hire an additional Fire Inspector.

The FY 2018/19 budget includes the following General Fund budget enhancements:

- $1.5 million annual funds and $100,000 one-time funds to implement a new staffing model to allow for more efficient response to calls.
- $60,000 annual funds to continue CAD software that no longer has grant funds to support the costs.
- $25,000 annual funds to continue the use of the previously grant funded emergency notification system used to broadcast messages to City staff.
- $134,000 one-time funds for Resiliency Training to help sworn staff respond to the stress they regularly encounter.

Grants

Mesa Fire and Medical planned for $407,000 in grant awards for FY18/19. Notable grant awards include the following:

- $176,336 Rapid Response Team (RRT) for salary & benefits, including travel, conferences and training for key fire personnel.
- $167,500 various other grant awards, which include grants to provide immunizations and provide support for Community Emergency Response Teams.

# Mesa Fire and Medical

## Fire and Medical Business Objective

### Mission

Provide the highest level of safety possible through Emergency Response, Prevention, Preparation, and Education to ensure the safety and welfare of the community.

### Desired Outcomes

- Safe and efficient emergency response is provided to the community
- Accidents and injuries are minimized through effective public education
- Hazards are mitigated through prevention activities

### Performance Measures

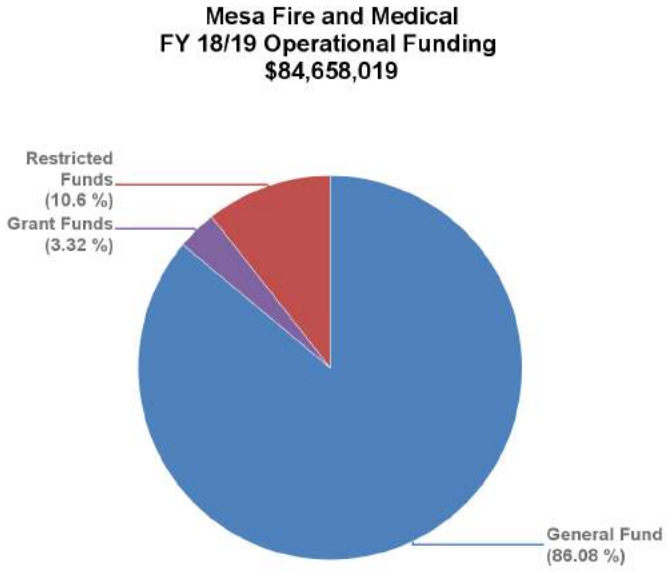
| Performance Measure Name | Unit of Measure | FY 17/18 Target | FY 17/18 YTD Actual | FY 18/19 Target |
|---|---|---|---|---|
| **Fire/EMS Response Time** | % of time 1st arr. in 6 min. | 90 | 67.53 | 90 |

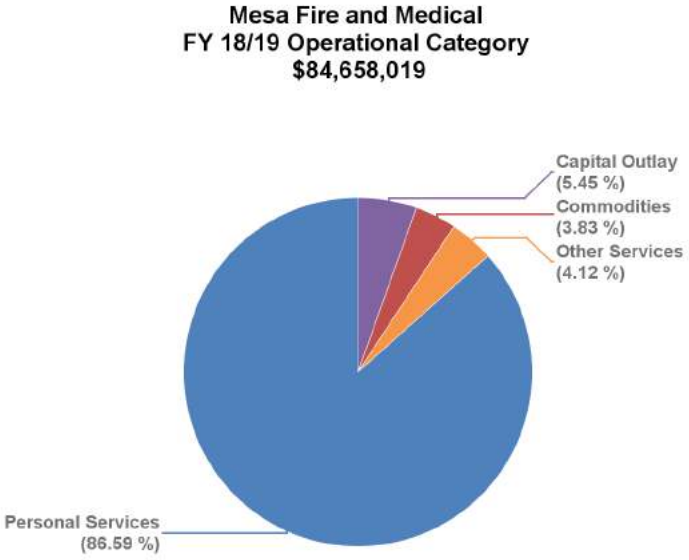
## Mesa Fire and Medical

## Fire and Medical Business Objective

| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| General Fund | $63,104,670 | $66,636,550 | $67,203,718 | $72,869,982 |
| Grant Funds | $4,164,088 | $3,854,061 | $1,214,062 | $2,811,773 |
| Restricted Funds | $9,610,007 | $8,416,966 | $8,436,959 | $8,976,264 |
| **Sum:** | **$76,878,765** | **$78,907,577** | **$76,854,739** | **$84,658,019** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 516.25 | | 511.25 |
| Personal Services | $67,883,385 | $69,812,021 | $69,531,600 | $73,306,806 |
| Other Services | $5,055,168 | $5,123,664 | $3,307,436 | $3,490,930 |
| Commodities | $3,088,326 | $3,310,452 | $3,146,583 | $3,243,522 |
| Capital Outlay | $854,231 | $661,440 | $869,120 | $4,616,761 |
| Offsets and Credits | -$2,345 | - | - | - |
| | **$76,878,765** | **$78,907,577** | **$76,854,739** | **$84,658,019** |



## Mesa Fire and Medical

## Fire and Medical Business Objective

| FY 18/19 Operational Budget By Core Business Process and Funding Source | | | | | | | |
|---|---|---|---|---|---|---|---|
| Core Business Process | | Enterprise Fund | General Fund | Grant Funds | Other Funds | Restricted Funds | FY 18/19 Budget |
| **Expenditure** | | | | | | | |
| **Community Involvement** | Emergency Management | - | $291,000 | $540,779 | - | - | **$831,779** |
| | Fire and Life Safety Education | - | $756,211 | - | - | $17,188 | **$773,399** |
| | Fire Prevention | - | $1,465,012 | - | - | $111,349 | **$1,576,361** |
| | Public Information | - | $465,233 | - | - | $73,778 | **$539,011** |
| **Departmental Support** | Departmental Training | - | $1,555,428 | - | - | - | **$1,555,428** |
| | EMS Training | - | $1,944,096 | $2,270,994 | - | - | **$4,215,090** |
| | Fire Administration | - | $1,963,031 | - | - | - | **$1,963,031** |
| | Fire Maintenance | - | $2,413,740 | - | - | - | **$2,413,740** |
| | Personnel and Wellness | - | $1,213,827 | - | - | - | **$1,213,827** |
| | Planning and Research | - | $189,956 | - | - | - | **$189,956** |
| | Resource Management | - | $5,017,742 | - | - | - | **$5,017,742** |
| | Special Ops Training | - | $531,574 | - | - | - | **$531,574** |
| | Technical Support | - | $1,771,934 | - | - | - | **$1,771,934** |
| **Incident Response** | Dispatch and Deployment | - | $3,727,589 | - | - | - | **$3,727,589** |
| | Fire and Medical Operations | - | $49,232,169 | - | - | $8,773,949 | **$58,006,118** |
| | Transports | - | $331,440 | - | - | - | **$331,440** |
| **Expenditure Total** | | | **$72,869,982** | **$2,811,773** | | **$8,976,264** | **$84,658,019** |
| **Revenue** | | | | | | | |
| **Community Involvement** | Emergency Management | - | - | $540,779 | - | - | **$540,779** |

## Mesa Fire and Medical

## Fire and Medical Business Objective

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| | Fire and Life Safety Education | - | - | - | - | - | - |
| | Fire Prevention | - | $1,241,184 | - | - | - | **$1,241,184** |
| | Public Information | - | - | - | - | $60,000 | **$60,000** |
| **Departmental Support** | Departmental Training | - | $24,000 | - | - | - | **$24,000** |
| | EMS Training | - | $770,000 | $2,270,994 | - | - | **$3,040,994** |
| | Fire Administration | - | - | - | - | - | - |
| | Fire Maintenance | - | $140,000 | - | - | - | **140,000** |
| | Personnel and Wellness | - | - | - | - | - | - |
| | Planning and Research | - | - | - | - | - | - |
| | Resource Management | - | - | - | - | - | - |
| | Special Ops Training | - | - | - | - | - | - |
| | Technical Support | - | - | - | - | - | - |
| **Incident Response** | Dispatch and Deployment | - | $2,366,715 | - | - | - | **2,366,715** |
| | Fire and Medical Operations | - | $1,223,844 | - | - | - | **1,223,844** |
| | Transports | - | - | - | - | - | - |
| **Revenue Total** | | - | $5,765,743 | $2,811,773 | - | $60,000 | **$8,637,516** |
| **Expenditures Net of Revenues** | | | **$67,104,239** | **$0** | | **$8,916,264** | **$76,020,503** |

## Mesa Fire and Medical

## Fire and Medical Business Objective

| FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues | | | | |
|---|---|---|---|---|
| **Funding Source** | Fund Name | **FY 18/19 Expenditures** | **FY 18/19 Revenues** | **FY 18/19 Expenditures Net of Revenues** |
| **General Fund** | Capital - General Fund | $2,440,767 | - | $2,440,767 |
| | General Fund | $70,429,215 | $5,765,743 | $64,663,472 |
| **Grant Funds** | Grants - Gen. Gov. | $2,811,773 | $2,811,773 | - |
| **Restricted Funds** | Falcon Field Airport | $547,496 | - | $547,496 |
| | Quality of Life Sales Tax | $8,332,340 | - | $8,332,340 |
| | Restricted Programs Fund | $36,428 | - | $36,428 |
| | Special Programs Fund | $60,000 | $60,000 | - |
| **Totals** | | **$84,658,019** | **$8,637,516** | **$76,020,503** |

| FY 18/19 Operational Budget By Core Business Process and Category | | | | | | | |
|---|---|---|---|---|---|---|---|
| **Core Business Process** | | **FTE** | **Capital Outlay** | **Commodities** | **Other Services** | **Personal Services** | **FY 18/19 Budget** |
| **Community Involvement** | Emergency Management | 2 | - | $161,259 | $268,450 | $402,070 | $831,779 |
| | Fire and Life Safety Education | 7 | - | $75,688 | $34,050 | $663,661 | $773,399 |
| | Fire Prevention | 14 | $67,000 | $41,475 | $32,485 | $1,435,401 | $1,576,361 |
| | Public Information | 4 | - | $39,178 | $76,950 | $422,883 | $539,011 |

## Mesa Fire and Medical

## Fire and Medical Business Objective

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **Departmental Support** | Departmental Training | 5 | - | $43,500 | $53,500 | $1,458,428 | $1,555,428 |
| | EMS Training | 7 | $2,575,994 | $142,554 | $190,500 | $1,306,042 | $4,215,090 |
| | Fire Administration | 13 | - | $72,200 | $43,321 | $1,847,510 | $1,963,031 |
| | Fire Maintenance | 13 | - | $811,420 | $419,100 | $1,183,220 | $2,413,740 |
| | Personnel and Wellness | 4.2 | - | $41,940 | $367,800 | $804,087 | $1,213,827 |
| | Planning and Research | 1.5 | - | - | $14,150 | $175,806 | $189,956 |
| | Resource Management | 10 | $1,736,767 | $1,572,260 | $939,400 | $769,315 | $5,017,742 |
| | Special Ops Training | 2 | - | $45,000 | $48,000 | $438,574 | $531,574 |
| | Technical Support | 9 | $37,000 | $133,886 | $521,824 | $1,079,224 | $1,771,934 |
| **Incident Response** | Dispatch and Deployment | 39.3 | $200,000 | $18,200 | $34,200 | $3,475,189 | $3,727,589 |
| | Fire and Medical Operations | 376.3 | - | $13,362 | $398,500 | $57,594,256 | $58,006,118 |

## Mesa Fire and Medical

## Fire and Medical Business Objective

| | | | | | | |
|---|---|---|---|---|---|---|
| Transports | 4 | - | $31,600 | $48,700 | $251,140 | $331,440 |
| **Totals** | **511.3** | **$4,616,761** | **$3,243,522** | **$3,490,930** | **$73,306,806** | **$84,658,019** |

## Fleet Services

**Fleet Services Contact Information:**

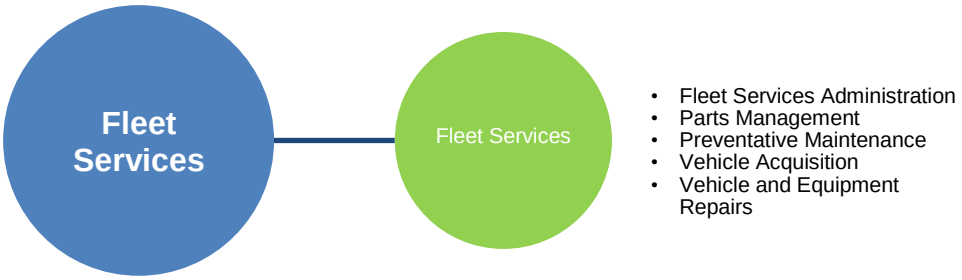
| | |
|---|---|
| Department Phone Number: | 480-644-2391 |
| Department Address: | City of Mesa, Fleet Services<br>310 E 6th Street<br>Mesa, AZ 85201-5107 |

### ***Department Description***

The Fleet Services Department operates two Automotive Service Excellence (ASE) Certified Blue Seal Facilities responsible for safe, dependable, professional and economical service and repairs to City vehicles. These services are delivered in an environmentally conscious manner that supports Mesa's departments in accomplishing their goals and objectives with a high focus on public safety. In addition to maintaining the City's fleet, the Fleet Services Department procures and designs new vehicles, operates and maintains eight fuel sites and can fabricate and weld most projects from other departments. City vehicle service and maintenance records are maintained in a professional database, Asset Works. This system provides management with the information to make fast and productive decisions regarding the City's fleet daily.

*City Council Strategic Initiatives:* **Community Safety**

**Department** **Business Objective** **Core Business Process**




### ***Budgetary Highlights***

The Fleet Services Department is funded through the Fleet Internal Services Fund. This is an internal service fund established to account for financing, on a cost reimbursement basis, of commodities or services provided by Fleet Services for the benefit of other programs within the City.

The Office of Management and Budget's strategic data analytics team has developed an analytical model using a vehicle's cost history to determine when to replace instead of repair a vehicle. The model's output is combined with information from the customer departments and Fleet Services' repair data, including information about the vehicle's configuration, safety, and availability. Fleet Services provides information about the vehicle's replacement cost, the cost of anticipated major repairs, and parts availability. Taken together, the decision to replace a vehicle has become more transparent and cost effective.

The FY 2018/19 budget includes the addition of four new mechanics, one new welder-fabricator, and one new parts and supply specialist. The additional maintenance cost is offset by savings realized in the vehicle replacement program. The budget also includes the replacement of the diesel dispensers at Fleet West, replacement of the paint booth at Fleet West, and a new service truck for increasing road calls.

# Fleet Services

## Fleet Services Business Objective

### Mission

Minimize downtime and maximize equipment availability at an acceptable cost.

### Desired Outcomes

- Satisfy customers
- Maximize vehicle and equipment availability
- Meet required vehicle turnaround times
- Maintain competitive cost and service levels
- Keep Safety a priority

### Performance Measures

| Performance Measure Name | Unit of Measure | FY 17/18 Target | FY 17/18 YTD Actual | FY 18/19 Target |
|---|---|---|---|---|
| **Fleet and Equipment Availability** | % fleet availability | 99 | 99 | 99 |
| Based upon industry best practices and key performance indicators (KPIs) as defined by national fleet consultants (Mercury Fleet Consultants, Fleet Counselor Services, National Association of Fleet Administrators, Government Fleet Magazine) | | | | |

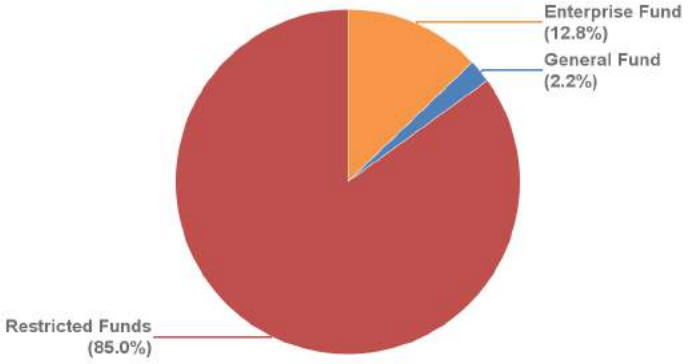
## Fleet Services

## Fleet Services Business Objective

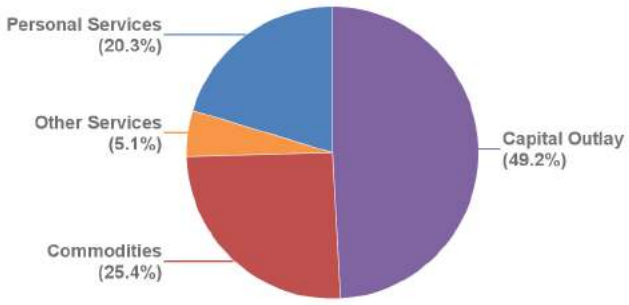
| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| Enterprise Fund | $2,060,432 | $5,813,061 | $3,611,381 | $4,694,107 |
| General Fund | $341,720 | $447,373 | $251,329 | $800,548 |
| Restricted Funds | $21,707,567 | $28,723,983 | $22,739,949 | $31,065,230 |
| **Sum:** | **$24,109,718** | **$34,984,417** | **26,602,659** | **$36,559,885** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 79 | | 85 |
| Personal Services | $6,353,473 | $6,807,232 | $6,837,942 | $7,437,405 |
| Other Services | $1,369,538 | $1,450,247 | $1,488,940 | $1,859,659 |
| Commodities | $8,625,980 | $7,857,472 | $7,870,472 | $9,289,675 |
| Capital Outlay | $7,760,647 | $18,869,466 | $10,405,305 | $17,973,146 |
| Offsets and Credits | $81 | - | - | - |
| **Sum:** | **$24,109,718** | **$34,984,417** | **$26,602,659** | **$36,559,885** |

**Fleet Services**
**FY 18/19 Operational Funding**
**$36,559,885**




**Fleet Services**
**FY 18/19 Operational Category**
**$36,559,885**



## Fleet Services

## Fleet Services Business Objective

| FY 18/19 Operational Budget By Core Business Process and Funding Source | | | | | | | |
|---|---|---|---|---|---|---|---|
| Core Business Process | | Enterprise Fund | General Fund | Grant Funds | Other Funds | Restricted Funds | FY 18/19 Budget |
| **Expenditure** | Fleet Services Administration | - | - | - | - | $5,674,535 | $5,674,535 |
| | Parts Management | - | - | - | - | $6,097,336 | $6,097,336 |
| | Preventative Maintenance | - | - | - | - | $693,846 | $693,846 |
| | Vehicle Acquisition | $4,694,107 | $800,548 | - | - | $12,595,025 | $18,089,680 |
| | Vehicle and Equipment Repairs | - | - | - | - | $6,004,488 | $6,004,488 |
| **Expenditure Total** | | **$4,694,107** | **$800,548** | **-** | **-** | **$31,065,230** | **$36,559,885** |
| **Revenue** | Parts Management | - | - | - | - | $200,000 | $200,000 |
| | Vehicle Acquisition | - | - | - | - | $223,234 | $223,234 |
| | Vehicle and Equipment Repairs | - | - | - | - | $249,889 | $249,889 |
| **Revenue Total** | | **-** | **-** | **-** | **-** | **$673,123** | **$673,123** |
| **Expenditures Net of Revenues** | | **$4,694,107** | **$800,548** | **-** | **-** | **$30,392,107** | **$35,886,762** |

## Fleet Services

## Fleet Services Business Objective

| FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues | | | | |
|---|---|---|---|---|
| **Funding Source** | | **FY 18/19 Expenditures** | **FY 18/19 Revenues** | **FY 18/19 Expenditures Net of Revenues** |
| **Enterprise Fund** | Capital - Enterprise | $4,694,107 | - | $4,694,107 |
| **General Fund** | Capital - General Fund | $800,548 | - | $800,548 |
| **Restricted Funds** | Environmental Compliance Fee | $639,800 | - | $639,800 |
| | Fleet Internal Service | $18,231,699 | $449,889 | $17,781,810 |
| | Greenfield WRP Joint Venture | $55,000 | - | $55,000 |
| | Local Streets | $3,399,202 | - | $3,399,202 |
| | Solid Waste Development Fee | $450,000 | - | $450,000 |
| | Utility Replacement Extension and Renewal | $4,564,287 | - | $4,564,287 |
| | Vehicle Replacement | $3,725,242 | $223,234 | $3,502,008 |
| **Totals** | | **$36,559,885** | **$673,123** | **$35,886,762** |

| FY 18/19 Operational Budget By Core Business Process and Category | | | | | | |
|---|---|---|---|---|---|---|
| **Core Business Process** | **FTE** | **Capital Outlay** | **Commodities** | **Other Services** | **Personal Services** | **FY 18/19 Budget** |
| Fleet Services Administration | 21.8 | $73,500 | $2,764,909 | $548,997 | $2,287,129 | $5,674,535 |
| Parts Management | 12 | - | $5,090,976 | $71,900 | $934,460 | $6,097,336 |
| Preventative Maintenance | 8.5 | - | $15,000 | $32,000 | $646,846 | $693,846 |
| Vehicle Acquisition | 2.2 | $17,892,146 | - | - | $197,534 | $18,089,680 |
| Vehicle and Equipment Repairs | 40.5 | $7,500 | $1,418,790 | $1,206,762 | $3,371,436 | $6,004,488 |
| **Sum:** | **85** | **$17,973,146** | **$9,289,675** | **$1,859,659** | **$7,437,405** | **$36,559,885** |

## Human Resources

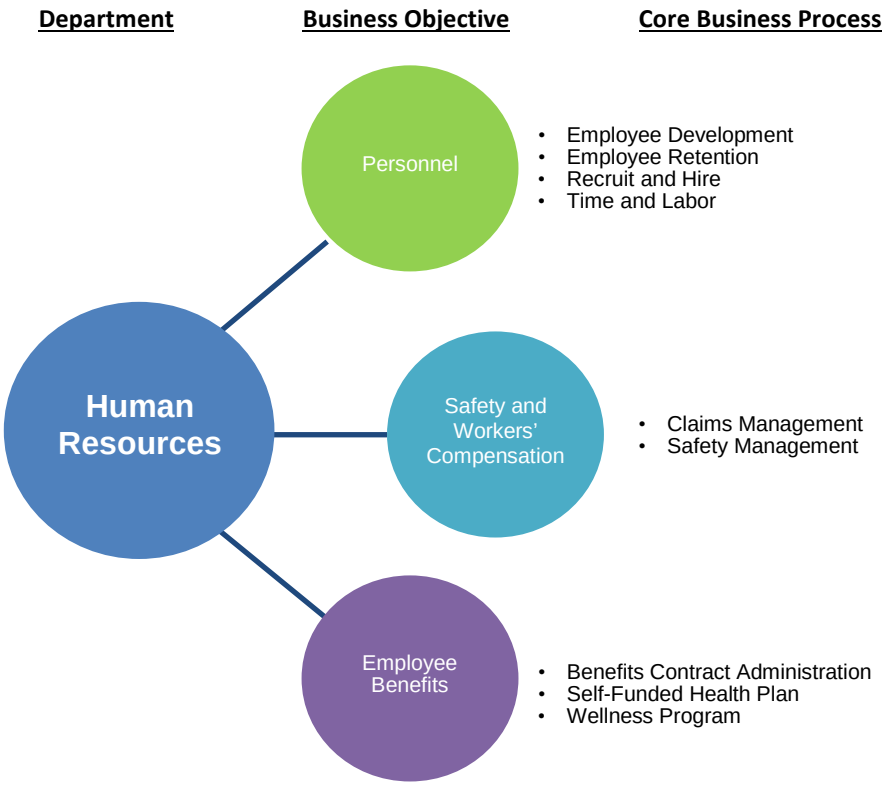
**Human Resources Contact Information:**

| | |
|---|---|
| Department Phone Number: | 480-644-2758 |
| Department Email: | hrfrontstaff@mesaaz.gov |
| Department Address: | City of Mesa, Human Resources Department<br>20 E. Main, Suite 100<br>Mesa, AZ 85201 |
| Website: | http://mesaaz.gov/city-hall/departments-divisions/human-resources |

### ***Department Description***

The Human Resources (HR) Department provides the full range of HR services to approximately 4,000 City employees. The City's medical benefits programs are fully self-funded, and our Workers Compensation services are fully self-funded and self-administered. The Human Resources Department provides services in employee Recruitment, Testing, and Selection; Benefits; Compensation and Classification; Employee Development and Training; Employee Relations; Safety and Workers' Compensation.

The Human Resources Department reports to the City Manager's Office and is a key Department in providing Citywide Human Resources leadership and consultation. The Department focuses on delivering the highest quality of HR service, and values our partnerships with employees, supervisors, managers, and directors. The Department continually seeks new ways to improve our services and satisfy the needs of our customers.



## Human Resources

### ***Budgetary Highlights***

The Human Resources budget is funded by three funds – the Employee Benefits Trust Fund, the Workers' Compensation Trust Fund, and the General Fund.

In the Employee Benefits Trust Fund, FY 2018/19 claims are projected to be $77.6 million, $5.1 million higher than the previous year. FY 2018/19 claims costs are expected to rise due to several factors including a nationwide increase in medical and prescription drug costs, as they have in previous years. As part of the transition to third-party administration of medical services to Cigna, the City received a one-time administrative costs savings of approximately $0.5 million in FY 2017/18. One full-time position was added in FY 2017/18 to assist with the implementation and management of a new employee wellness program.

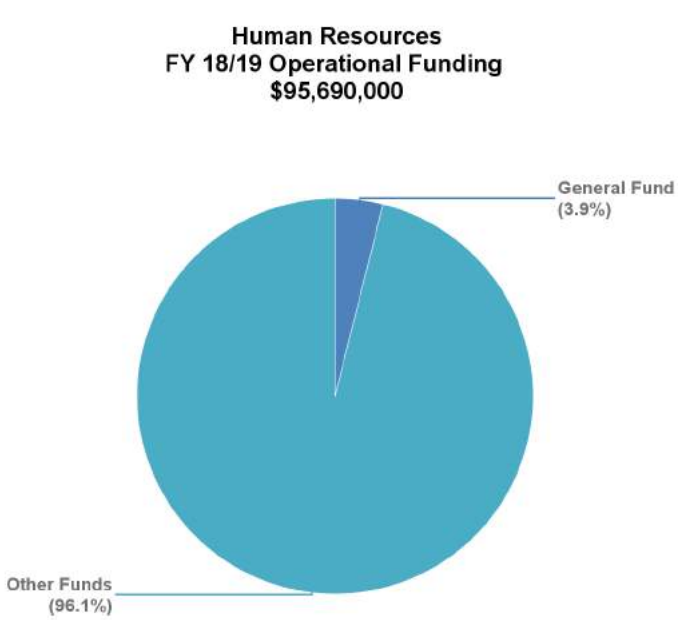
The FY18/19 budget for the Workers' Compensation Trust Fund includes a decrease in claims of $0.5 million to $4.0 million, as workers' compensation claims actuals have been below budget.

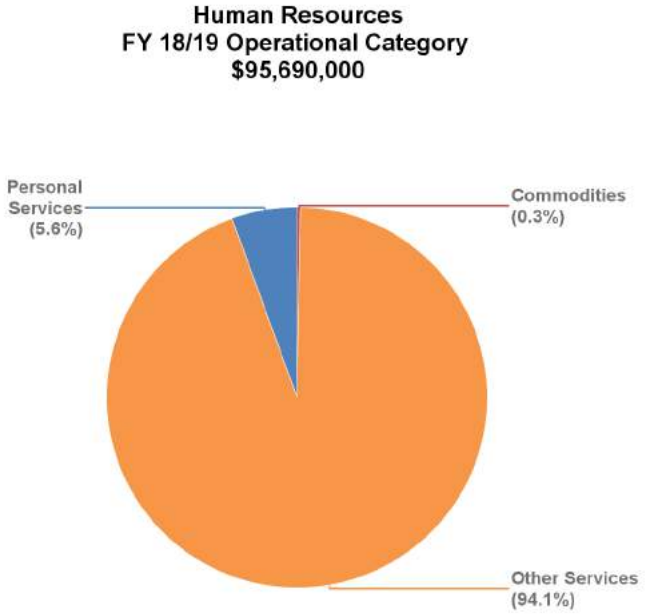
The personnel business objective budget is consistent with the FY 2017/18 budget. Two full-time positions associated with the upgrade of the Kronos timekeeping system were eliminated after that project was completed and one full-time position for the monitoring of new timekeeping requirements for the Mesa Fire & Medical Department was added.

## Human Resources

| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| General Fund | $3,437,245 | $3,648,376 | $3,677,156 | $3,736,940 |
| Other Funds | $81,250,772 | $94,569,624 | $93,243,840 | $91,953,060 |
| **Sum:** | **$84,688,017** | **$98,218,000** | **$96,920,996** | **$95,690,000** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 56.5 | | 56 |
| Capital Outlay | $13,036 | - | $266,401 | - |
| Commodities | $107,379 | $151,897 | $138,867 | $295,505 |
| Other Services | $79,668,308 | $92,954,162 | $91,333,010 | $90,083,279 |
| Personal Services | $4,899,294 | $5,111,941 | $5,182,718 | $5,311,216 |
| **Sum:** | **$84,688,017** | **$98,218,000** | **$96,920,996** | **$95,690,000** |



## Human Resources

### FY 18/19 Operational Budget By Business Objective and Funding Source

| Business Objective | | Enterprise Fund | General Fund | Grant Funds | Other Funds | Restricted Funds | FY 18/19 Budget |
|---|---|---|---|---|---|---|---|
| **Expenditure** | | | | | | | |
| | Employee Benefits | - | - | - | $85,984,814 | - | $85,984,814 |
| | Personnel | - | $3,427,766 | - | - | - | $3,427,766 |
| | Safety and Workers' Compensation | - | $309,174 | - | $5,968,246 | - | $6,277,420 |
| **Expenditure Total** | | **-** | **$3,736,940** | **-** | **$91,953,060** | **-** | **$95,690,000** |
| **Revenue** | | | | | | | |
| | Employee Benefits | - | - | - | $88,352,971 | - | $88,352,971 |
| | Safety and Workers' Compensation | - | - | - | - | - | - |
| **Revenue Total** | | **-** | **-** | **-** | **$88,352,971** | **-** | **$88,352,971** |
| **Expenditures Net of Revenues** | | **-** | **$3,736,940** | **-** | **$3,600,089** | **-** | **$7,337,029** |

### FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source | Fund Name | FY 18/19 Expenditures | FY 18/19 Revenues | FY 18/19 Expenditures Net of Revenues |
|---|---|---|---|---|
| **General Fund** | General Fund | $3,736,940 | - | $3,736,940 |
| **Other Funds** | Employee Benefit Trust | $85,984,814 | $88,352,971 | -$2,368,157 |
| | Worker's Compensation | $5,968,246 | - | $5,968,246 |
| **Totals** | | **$95,690,000** | **$88,352,971** | **$7,337,029** |

### FY 18/19 Operational Budget By Business Objective and Category

| Business Objective | FTE | Capital Outlay | Commodities | Other Services | Personal Services | FY 18/19 Budget |
|---|---|---|---|---|---|---|
| Employee Benefits | 11.5 | - | $194,850 | $84,656,573 | $1,133,391 | $85,984,814 |
| Personnel | 35 | - | $76,625 | $95,935 | $3,255,206 | $3,427,766 |
| Safety and Workers' Compensation | 9.5 | - | $24,030 | $5,330,771 | $922,619 | $6,277,420 |
| **Sum:** | **56** | **-** | **$295,505** | **$90,083,279** | **$5,311,216** | **$95,690,000** |

# Human Resources

## Employee Benefits Business Objective

### Mission

Provide plan members with a competitive and financially stable benefits package.

### Desired Outcomes

Plan members receive a benefits program that meets or exceeds those offered by the local market within a financially stable framework

### Performance Measures

| Performance Measure Name | Unit of Measure | FY 17/18 Target | FY 17/18 YTD Actual | FY 18/19 Target |
|---|---|---|---|---|
| **Target Market Benefit Offering** | Comp Cost/Value of MedPlan Ben | 5 | 3 | 5 |
| Target is in the top 5 ranking with other cities. No. 1 ranking is a blend of the highest overall value criteria and lowest overall monthly member premium cost. | | | | |
| **Employee Benefit Trust Fund Balance EOY** | $ Trust Fund Balance EOY | 35,000,000 | 42,000,000 | 30,000,000 |
| Fund balance target is determined with joint agreement of Budget, Benefits Administration and Self-Insurance Trust Fund Board. Current balance policy of 30% of expected NFY expenses. | | | | |

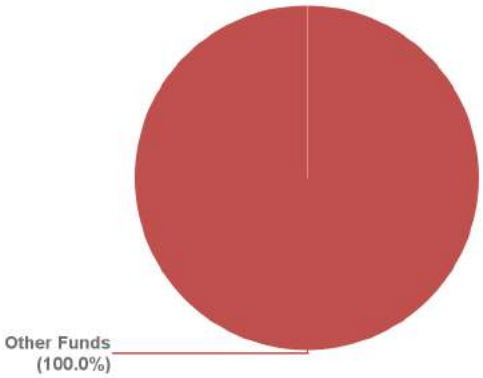
## Human Resources

## Employee Benefits Business Objective

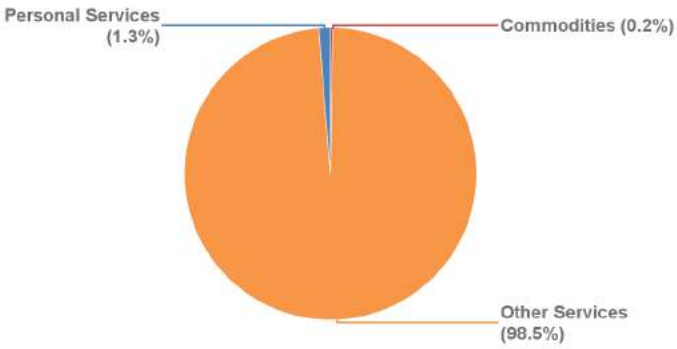
| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| Other Funds | $76,569,501 | $88,075,118 | $84,255,265 | $85,984,814 |
| **Sum:** | **$76,569,501** | **$88,075,118** | **$84,255,265** | **$85,984,814** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 10.5 | | 11.5 |
| Personal Services | $1,007,656 | $1,052,579 | $1,052,579 | $1,133,391 |
| Other Services | $75,517,440 | $86,976,439 | $82,885,985 | $84,656,573 |
| Commodities | $31,369 | $46,100 | $50,300 | $194,850 |
| Capital Outlay | $13,036 | - | $266,401 | - |
| **Sum:** | **$76,569,501** | **$88,075,118** | **$84,255,265** | **$85,984,814** |

**Human Resources**
**FY 18/19 Operational Funding**
**$85,984,814**




**Human Resources**
**FY 18/19 Operational Category**
**$85,984,814**



## Human Resources

## Employee Benefits Business Objective

### FY 18/19 Operational Budget By Core Business Process and Funding Source

| Core Business Process | | Enterprise Fund | General Fund | Grant Funds | Other Funds | Restricted Funds | FY 18/19 Budget |
|---|---|---|---|---|---|---|---|
| **Expenditure** | Benefits Contract Administration | - | - | - | $78,208,776 | - | $78,208,776 |
| | Self-Funded Health Plan | - | - | - | $5,493,720 | - | $5,493,720 |
| | Wellness Program | - | - | - | $2,282,318 | - | $2,282,318 |
| **Expenditure Total** | | **-** | **-** | **-** | **$85,984,814** | **-** | **85,984,814** |
| **Revenue** | Benefits Contract Administration | - | - | - | $88,685,771 | - | $88,685,771 |
| | Wellness Program | - | - | - | -$332,800 | - | -$332,800 |
| **Revenue Total** | | **-** | **-** | **-** | **$88,352,971** | **-** | **88,352,971** |
| **Expenditures Net of Revenues** | | **-** | **-** | **-** | **-$2,368,157** | **-** | **-$2,368,157** |

### FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source | | FY 18/19 Expenditures | FY 18/19 Revenues | FY 18/19 Expenditures Net of Revenues |
|---|---|---|---|---|
| **Other Funds** | Employee Benefit Trust | $85,984,814 | $88,352,971 | -$2,368,157 |
| **Totals** | | **$85,984,814** | **$88,352,971** | **-$2,368,157** |

### FY 18/19 Operational Budget By Core Business Process and Category

| Core Business Process | FTE | Capital Outlay | Commodities | Other Services | Personal Services | FY 18/19 Budget |
|---|---|---|---|---|---|---|
| Benefits Contract Administration | 6.8 | - | - | $77,562,182 | $646,594 | $78,208,776 |
| Self-Funded Health Plan | 2.8 | - | $8,680 | $5,207,996 | $277,044 | $5,493,720 |
| Wellness Program | 2 | - | $186,170 | $1,886,395 | $209,753 | $2,282,318 |
| **Sum:** | **11.5** | **-** | **$194,850** | **$84,656,573** | **$1,133,391** | **$85,984,814** |

# Human Resources

## Personnel Business Objective

### Mission

Provide quality HR services to attract, develop, motivate and retain a diverse workforce within a supportive work environment.

### Desired Outcomes

Diverse, high-quality, productive employees are attracted, developed, and committed to providing quality service to our customers

### Performance Measures

| Performance Measure Name | Unit of Measure | FY 17/18 Target | FY 17/18 YTD Actual | FY 18/19 Target |
|---|---|---|---|---|
| **Human Resources Recruitment Turnarou** | # Days from Req&Screening | 12.4 | 16.1 | 12.4 |
| This metric measures the days between requisition receipt and eligible list created. We consider historical trends and benchmark data (when applicable) and it is our goal to maintain or show a moderate improvement if possible in metric timeframe. | | | | |

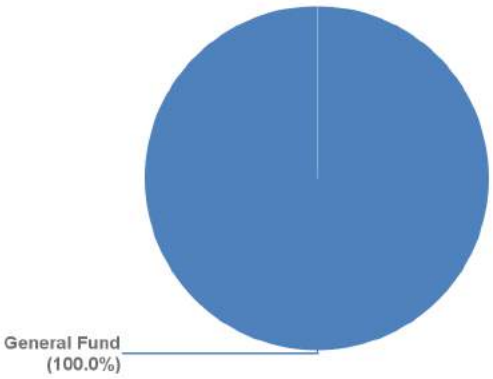
## Human Resources

## Personnel Business Objective

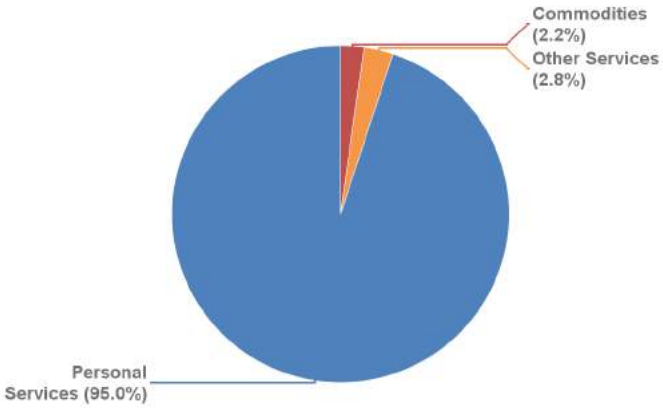
| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| General Fund | $3,187,820 | $3,347,876 | $3,410,427 | $3,427,766 |
| **Sum:** | **$3,187,820** | **$3,347,876** | **$3,410,427** | **$3,427,766** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 36.5 | | 35 |
| Personal Services | $3,030,621 | $3,175,127 | $3,242,710 | $3,255,206 |
| Other Services | $88,981 | $92,982 | $89,950 | $95,935 |
| Commodities | $68,218 | $79,767 | $77,767 | $76,625 |
| **Sum:** | **$3,187,820** | **$3,347,876** | **$3,410,427** | **$3,427,766** |

**Human Resources**
**FY 18/19 Operational Funding**
**$3,427,766**




**Human Resources**
**FY 18/19 Operational Category**
**$3,427,766**



## Human Resources

## Personnel Business Objective

### FY 18/19 Operational Budget By Core Business Process and Funding Source

| Core Business Process | | Enterprise Fund | General Fund | Grant Funds | Other Funds | Restricted Funds | FY 18/19 Budget |
|---|---|---|---|---|---|---|---|
| **Expenditure** | Employee Development | - | $385,665 | - | - | - | $385,665 |
| | Employee Retention | - | $884,752 | - | - | - | $884,752 |
| | Recruit and Hire | - | $1,542,117 | - | - | - | $1,542,117 |
| | Time and Labor | - | $615,232 | - | - | - | $615,232 |
| **Expenditure Total** | | **-** | **$3,427,766** | **-** | **-** | **-** | **$3,427,766** |
| **Expenditures Net of Revenues** | | **-** | **$3,427,766** | **-** | **-** | **-** | **$3,427,766** |

### FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source | | FY 18/19 Expenditures | FY 18/19 Revenues | FY 18/19 Expenditures Net of Revenues |
|---|---|---|---|---|
| **General Fund** | General Fund | $3,427,766 | - | $3,427,766 |
| **Totals** | | **$3,427,766** | **-** | **$3,427,766** |

### FY 18/19 Operational Budget By Core Business Process and Category

| Core Business Process | FTE | Capital Outlay | Commodities | Other Services | Personal Services | FY 18/19 Budget |
|---|---|---|---|---|---|---|
| Employee Development | 3.3 | - | - | $2,700 | $382,965 | $385,665 |
| Employee Retention | 6.8 | - | $62,300 | $46,720 | $775,732 | $884,752 |
| Recruit and Hire | 16.8 | - | $14,325 | $46,515 | $1,481,277 | $1,542,117 |
| Time and Labor | 8 | - | - | - | $615,232 | $615,232 |
| **Sum:** | **35** | **-** | **$76,625** | **$95,935** | **$3,255,206** | **$3,427,766** |

# Human Resources

## Safety and Workers' Compensation Business Objective

### Mission

Administer comprehensive Safety and Workers' Compensation programs that ensure regulatory compliance, while providing a safe work environment and superior Workers' Compensation adjudication in a way that demonstrates caring and fiscal responsibility.

### Desired Outcomes

1. The workplace is free from recognized hazards that cause, or are likely to cause, harm to City employees
2. Qualified, productive, skilled employees continue to work in their pre-injury position following a work-related injury and/ or illness

### Performance Measures

| Performance Measure Name | Unit of Measure | FY 17/18 Target | FY 17/18 YTD Actual | FY 18/19 Target |
|---|---|---|---|---|
| **Experience Modification Rate** | Avg Safety&WrksComp Cost | 25 | 0.84 | 1 |
| The target rate is based on historical Workers Compensation claim losses and future financial risk. | | | | |

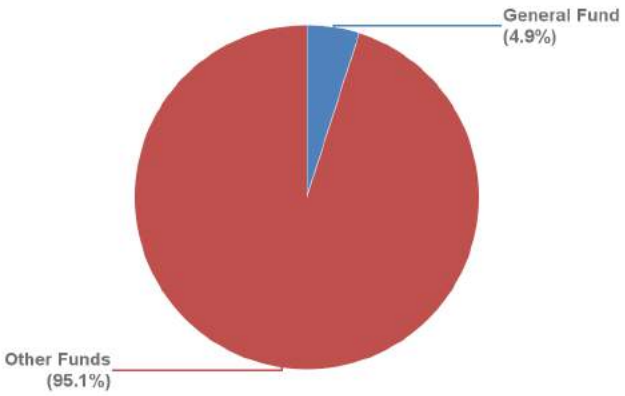
## Human Resources

## Safety and Workers' Compensation Business Objective

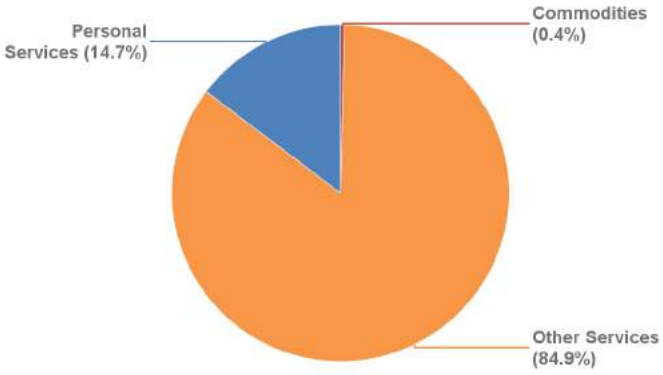
| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| General Fund | $249,424 | $300,500 | $266,729 | $309,174 |
| Other Funds | $4,681,271 | $6,494,506 | $8,988,575 | $5,968,246 |
| **Sum:** | **$4,930,696** | **$6,795,006** | **$9,255,304** | **$6,277,420** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 9.5 | | 9.5 |
| Personal Services | $861,017 | $884,235 | $887,429 | $922,619 |
| Other Services | $4,061,886 | $5,884,741 | $8,357,075 | $5,330,771 |
| Commodities | $7,792 | $26,030 | $10,800 | $24,030 |
| **Sum:** | **$4,930,696** | **$6,795,006** | **$9,255,304** | **$6,277,420** |

**Human Resources**
**FY 18/19 Operational Funding**
**$6,277,420**




**Human Resources**
**FY 18/19 Operational Category**
**$6,277,420**



## Human Resources

## Safety and Workers' Compensation Business Objective

### FY 18/19 Operational Budget By Core Business Process and Funding Source

| Core Business Process | | Enterprise Fund | General Fund | Grant Funds | Other Funds | Restricted Funds | FY 18/19 Budget |
|---|---|---|---|---|---|---|---|
| **Expenditure** | Claims Management | - | - | - | $5,968,246 | - | $5,968,246 |
| | Safety Management | - | $309,174 | - | - | - | $309,174 |
| **Expenditure Total** | | **-** | **$309,174** | **-** | **$5,968,246** | **-** | **$6,277,420** |
| **Expenditures Net of Revenues** | | **-** | **$309,174** | **-** | **$5,968,246** | **-** | **$6,277,420** |

### FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source | | FY 18/19 Expenditures | FY 18/19 Revenues | FY 18/19 Expenditures Net of Revenues |
|---|---|---|---|---|
| **General Fund** | General Fund | $309,174 | - | $309,174 |
| **Other Funds** | Worker's Compensation | $5,968,246 | - | $5,968,246 |
| **Totals** | | **$6,277,420** | **-** | **$6,277,420** |

### FY 18/19 Operational Budget By Core Business Process and Category

| Core Business Process | FTE | Capital Outlay | Commodities | Other Services | Personal Services | FY 18/19 Budget |
|---|---|---|---|---|---|---|
| Claims Management | 7.3 | - | - | $5,267,730 | $700,516 | $5,968,246 |
| Safety Management | 2.2 | - | $24,030 | $63,041 | $222,103 | $309,174 |
| **Sum:** | **9.5** | **-** | **$24,030** | **$5,330,771** | **$922,619** | **$6,277,420** |

## Information Techonology

**Information Technology Contact Information:**

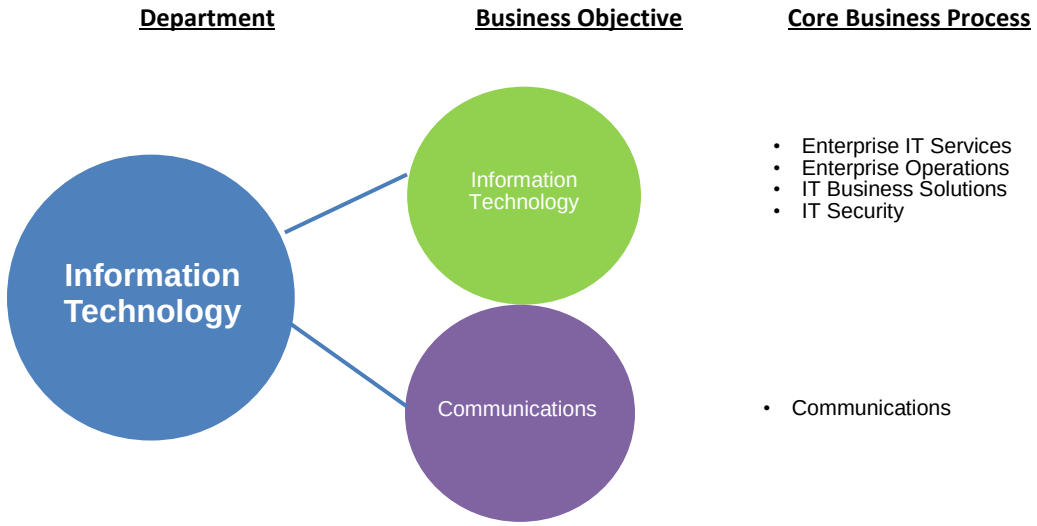
| | |
|---|---|
| Department Phone Number: | 480-644-2362 |
| Department Email: | ITD.info@mesaaz.gov |
| Department Address: | City of Mesa, Information Technology Department<br>200 South Center Street, Building 2<br>Mesa, AZ 85210 |
| Website: | http://mesaaz.gov/city-hall/departments-divisions/information-technology |

### ***Department Description***

The City of Mesa's Information Technology Department (ITD) provides the technology leadership, system implementation and ongoing support for a broad range of technologies used by City departments to provide quality services to our citizens, visitors and businesses. Technology services include: Business Solutions & Support, Enterprise Operations, and Enterprise IT Services.

The Communications division ensures that public safety and other municipal departments have handheld and vehicle-mounted communications equipment and network infrastructure available for use when needed to perform emergency and daily work assignments. The communications division also provides administrative management functions for the TOPAZ Regional Wireless Cooperative (TRWC).

*City Council Strategic Initiatives:* ***Community Safety***



## Information Technology

### ***Budgetary Highlights***

The Communications Department merged with the Information Technology Department in FY 2017/18. The two areas are managed by the Chief Information Officer. The FY 2018/19 budget includes an additional IT Business Analyst. This position will partner with the Performance Excellence staff, City departments, and technical staff on key City initiatives. Additionally, a software subscription for email protection services was added to allow more proactive security prevention as well as reduce staff time spent on investigations into spam, phishing, and malware e-mails. The city-wide replacement of computer infrastructure, software and telephone is managed by ITD and is included in the City's lifecycle replacement program.

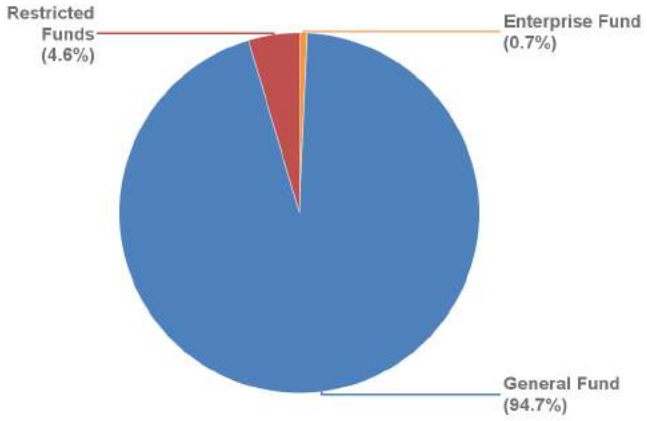
The operating budget of the Topaz Regional Wireless Cooperative (TRWC) is included in the Communications business objective budget. The FY 2018/19 budget includes $460,000 to implement a system-of-systems radio network allowing radio networks to connect automatically with other similar networks. The project is part of the recommended capital improvement program and is reflected in the Project Management Program department budget.

## Information Technology and Communications

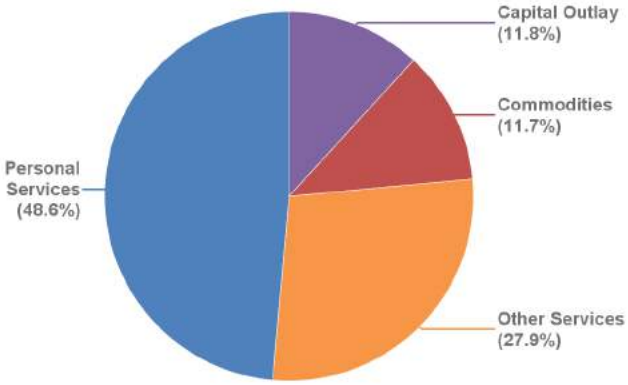
| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| General Fund | $29,694,134 | $37,119,265 | $33,094,425 | $38,834,616 |
| Enterprise Fund | -$4,895 | $196,000 | $17,040 | $288,960 |
| Restricted Funds | $1,375,593 | $1,902,063 | $1,797,167 | $1,868,160 |
| **Sum:** | **$31,064,832** | **$39,217,328** | **$34,908,632** | **$40,991,736** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 157.5 | | 158.5 |
| Capital Outlay | $1,593,587 | $4,447,520 | $1,681,185 | $4,836,609 |
| Commodities | $3,408,073 | $5,670,134 | $4,080,611 | $4,800,727 |
| Other Services | $7,798,491 | $9,830,010 | $10,137,268 | $11,431,943 |
| Personal Services | $18,264,681 | $19,269,664 | $19,009,568 | $19,922,457 |
| **Sum:** | **$31,064,832** | **$39,217,328** | **$34,908,632** | **$40,991,736** |

**Information Technology and Communications**
**FY 18/19 Operational Funding**
**$40,991,736**




**Information Technology and Communications**
**FY 18/19 Operational Category**
**$40,991,736**



## Information Technology and Communications

### FY 18/19 Operational Budget By Business Objective and Funding Source

| Business Objective | | Enterprise Fund | General Fund | Grant Funds | Other Funds | Restricted Funds | FY 18/19 Budget |
|---|---|---|---|---|---|---|---|
| **Expenditure** | Communications | - | $2,044,840 | - | - | $1,868,160 | $3,913,000 |
| | Information Technology | $288,960 | $36,789,776 | - | - | - | $37,078,736 |
| **Expenditure Total** | | **$288,960** | **$38,834,616** | **-** | **-** | **$1,868,160** | **$40,991,736** |
| **Revenue** | Communications | - | $40,000 | - | - | - | $40,000 |
| | Information Technology | - | $40,000 | - | - | - | $40,000 |
| **Revenue Total** | | **-** | **$80,000** | **-** | **-** | **-** | **$80,000** |
| **Expenditures Net of Revenues** | | **$288,960** | **$38,754,616** | **-** | **-** | **$1,868,160** | **$40,911,736** |

### FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source | | FY 18/19 Expenditures | FY 18/19 Revenues | FY 18/19 Expenditures Net of Revenues |
|---|---|---|---|---|
| **Enterprise Fund** | Capital - Enterprise | $288,960 | - | $288,960 |
| **General Fund** | Capital - General Fund | $5,039,550 | - | $5,039,550 |
| | General Fund | $33,795,066 | $80,000 | $33,715,066 |
| **Restricted Funds** | TOPAZ Joint Venture Fund | $1,868,160 | - | $1,868,160 |
| **Totals** | | **$40,991,736** | **$80,000** | **$40,911,736** |

### FY 18/19 Operational Budget By Business Objective and Category

| Business Objective | FTE | Capital Outlay | Commodities | Other Services | Personal Services | FY 18/19 Budget |
|---|---|---|---|---|---|---|
| | 158.5 | $4,836,609 | $4,800,727 | $11,431,943 | $19,922,457 | $40,991,736 |
| **Totals** | | **$4,836,609** | **$4,800,727** | **$11,431,943** | **$19,922,457** | **$40,991,736** |

# Information Technology Department

## Communications Business Objective

### Mission

Provide radio communication and associated electronic systems and services for the Public Safety and Municipal Departments of the City of Mesa and the members of the TOPAZ Regional Wireless Cooperative.

### Desired Outcomes

- The TOPAZ radio communications network infrastructure is available for use by Public Safety and Municipal Departments of the City of Mesa and the members of the TOPAZ Regional Wireless Cooperative to perform their emergency and daily business functions when needed
- The appropriate mobile and portable radio communications subscriber equipment and associated electronic equipment and services are available when needed
- Operations and maintenance support and network planning and project implementation are proactively provided to maximize the availability of the TOPAZ radio communications network

### Performance Measures

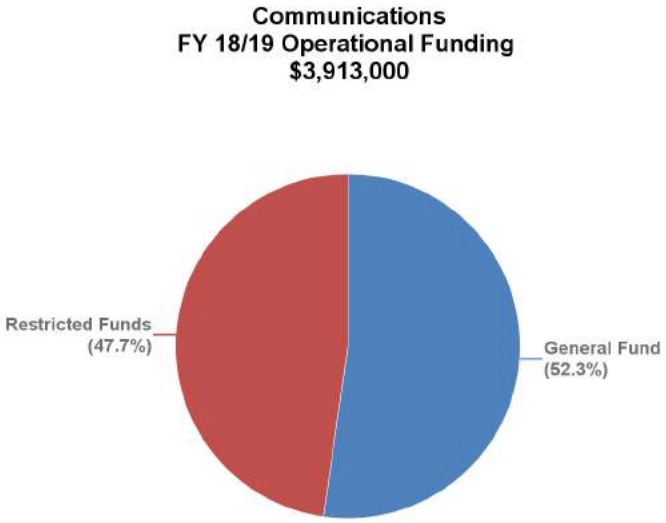
| Performance Measure Name | Unit of Measure | FY 17/18 Target | FY 17/18 YTD Actual | FY 18/19 Target |
|---|---|---|---|---|
| **COMM-Unscheduled Impairment TOPAZ Network Wide** | # Secs TOPAZ Unsched Impairmn | 316 | 9,485 | 316 |
| **COMM-Defect-Free Radio Programming Templates** | % Templates Defect-Free | 90 | 90 | 90 |
| **COMM-Defect-Free Equipment Repairs and Installations** | % Repair/Instals Defect-Free | 98 | 99.7 | 98 |

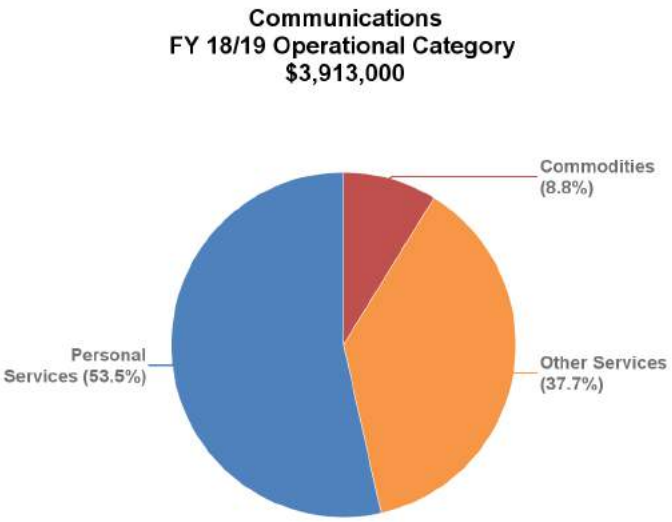
## Information Technology Department

## Communications Business Objective

| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| General Fund | $1,758,098 | $1,960,833 | $1,917,094 | $2,044,840 |
| Enterprise Fund | -$4,895 | - | - | - |
| Restricted Funds | $1,375,593 | $1,797,167 | $1,797,167 | $1,868,160 |
| **Sum:** | **$3,128,796** | **$3,758,000** | **3,714,261** | **$3,913,000** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 20 | | 20 |
| Personal Services | $1,748,927 | $2,001,820 | $2,003,181 | $2,093,286 |
| Other Services | $410,683 | $492,021 | $492,021 | $1,475,275 |
| Commodities | $943,683 | $1,264,159 | $1,219,059 | $344,439 |
| Capital Outlay | $25,503 | - | - | - |
| **Sum:** | **$3,128,796** | **$3,758,000** | **$3,714,261** | **$3,913,000** |



## Information Technology Department

## Communications Business Objective

### FY 18/19 Operational Budget By Core Business Process and Funding Source

| Core Business Process | | Enterprise Fund | General Fund | Grant Funds | Other Funds | Restricted Funds | FY 18/19 Budget |
|---|---|---|---|---|---|---|---|
| **Expenditure** | Radio Communications | - | $2,044,840 | - | - | $1,868,160 | $3,913,000 |
| **Expenditure Total** | | **-** | **$2,044,840** | **-** | **-** | **$1,868,160** | **$3,913,000** |
| **Revenue** | Radio Communications | - | $40,000 | - | - | - | $40,000 |
| **Revenue Total** | | **-** | **$40,000** | **-** | **-** | **-** | **$40,000** |
| **Expenditures Net of Revenues** | | **-** | **$2,004,840** | **-** | **-** | **$1,868,160** | **$3,873,000** |

### FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source | | FY 18/19 Expenditures | FY 18/19 Revenues | FY 18/19 Expenditures Net of Revenues |
|---|---|---|---|---|
| **General Fund** | General Fund | $2,044,840 | $40,000 | $2,004,840 |
| **Restricted Funds** | TOPAZ Joint Venture Fund | $1,868,160 | - | $1,868,160 |
| **Totals** | | **$3,913,000** | **$40,000** | **$3,873,000** |

### FY 18/19 Operational Budget By Core Business Process and Category

| Core Business Process | FTE | Capital Outlay | Commodities | Other Services | Personal Services | FY 18/19 Budget |
|---|---|---|---|---|---|---|
| Radio Communications | 20 | - | $344,439 | $1,475,275 | $2,093,286 | $3,913,000 |
| **Sum:** | **20** | **-** | **$344,439** | **$1,475,275** | **$2,093,286** | **$3,913,000** |

# Information Technology

## Information Technology Business Objective

### Mission

Improving existing City services and creating new possibilities (via technology) anytime, anywhere the City needs it.

### Desired Outcomes

City services are delivered more efficiently and effectively through the use of information technology

### Performance Measures

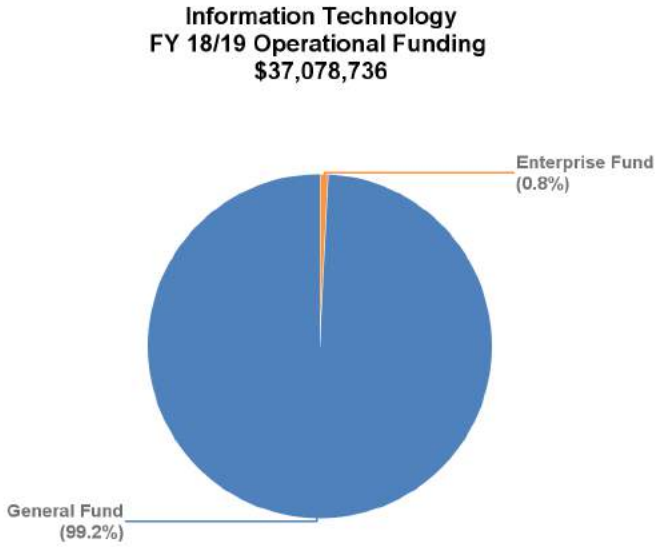
| Performance Measure Name | Unit of Measure | FY 17/18 Target | FY 17/18 YTD Actual | FY 18/19 Target |
|---|---|---|---|---|
| **Critical Business Application Availability** | % Overall Avail Apps | 95 | 99.4 | 95 |

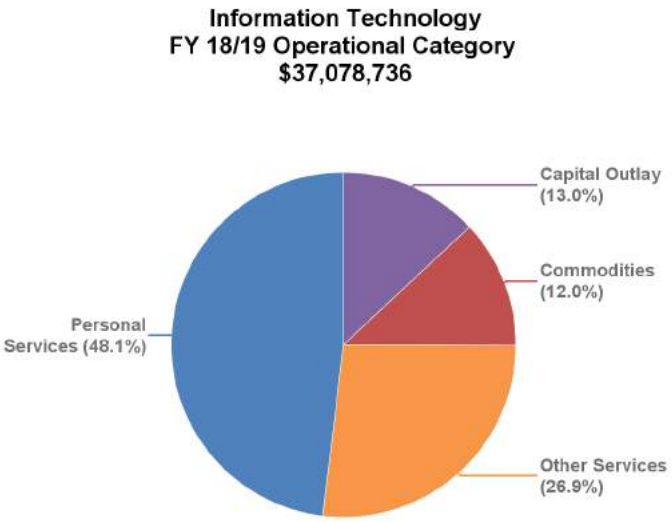
## Information Technology

## Information Technology Business Objective

| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| General Fund | $27,936,036 | $35,158,432 | $31,177,331 | $36,789,776 |
| Enterprise Fund | - | $196,000 | $17,040 | $288,960 |
| Restricted Funds | - | $104,896 | - | - |
| **Sum:** | **$27,936,036** | **$35,459,328** | **$31,194,371** | **$37,078,736** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 137.5 | | 138.5 |
| Personal Services | $16,515,754 | $17,267,844 | $17,006,387 | $17,829,171 |
| Other Services | $7,387,807 | $9,337,989 | $9,645,247 | $9,956,668 |
| Commodities | $2,464,390 | $4,405,975 | $2,861,552 | $4,456,288 |
| Capital Outlay | $1,568,085 | $4,447,520 | $1,681,185 | $4,836,609 |
| **Sum:** | **$27,936,036** | **$35,459,328** | **$31,194,371** | **$37,078,736** |



## Information Technology Department

## Information Technology Business Objective

| FY 18/19 Operational Budget By Core Business Process and Funding Source | | | | | | | |
|---|---|---|---|---|---|---|---|
| **Core Business Process** | | **Enterprise Fund** | **General Fund** | **Grant Funds** | **Other Funds** | **Restricted Funds** | **FY 18/19 Budget** |
| **Expenditure** | Enterprise IT Services | - | $9,943,018 | - | - | - | $9,943,018 |
| | Enterprise Operations | $288,960 | $12,435,248 | - | - | - | $12,724,208 |
| | IT Business Solutions | - | $12,107,369 | - | - | - | $12,107,369 |
| | IT Security | - | $2,304,141 | - | - | - | $2,304,141 |
| **Expenditure Total** | | **$288,960** | **$36,789,776** | **-** | **-** | **-** | **$37,078,736** |
| **Revenue** | Enterprise Operations | - | $40,000 | - | - | - | $40,000 |
| **Revenue Total** | | **-** | **$40,000** | **-** | **-** | **-** | **$40,000** |
| **Expenditures Net of Revenues** | | **$288,960** | **$36,749,776** | **-** | **-** | **-** | **$37,038,736** |

| FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues | | | | |
|---|---|---|---|---|
| **Funding Source** | | **FY 18/19 Expenditures** | **FY 18/19 Revenues** | **FY 18/19 Expenditures Net of Revenues** |
| **Enterprise Fund** | Capital - Enterprise | $288,960 | - | $288,960 |
| **General Fund** | Capital - General Fund | $5,039,550 | - | $5,039,550 |
| | General Fund | $31,750,226 | $40,000 | $31,710,226 |
| **Totals** | | **$37,078,736** | **$40,000** | **$37,038,736** |

## Information Technology

## Information Technology Business Objective

| FY 18/19 Operational Budget By Core Business Process and Category | | | | | | |
|---|---|---|---|---|---|---|
| **Core Business Process** | **FTE** | **Capital Outlay** | **Commodities** | **Other Services** | **Personal Services** | **FY 18/19 Budget** |
| Enterprise IT Services | 44.9 | $740,000 | $685,457 | $3,219,160 | $5,298,401 | $9,943,018 |
| Enterprise Operations | 32.8 | $3,848,609 | $2,384,098 | $2,093,665 | $4,397,836 | $12,724,208 |
| IT Business Solutions | 51.8 | - | $1,386,733 | $3,706,733 | $7,013,903 | $12,107,369 |
| IT Security | 9 | $248,000 | - | $937,110 | $1,119,031 | $2,304,141 |
| **Sum:** | **138.5** | **$4,836,609** | **$4,456,288** | **$9,956,668** | **$17,829,171** | **$37,078,736** |

## Library Services

**Library Services Contact Information:**

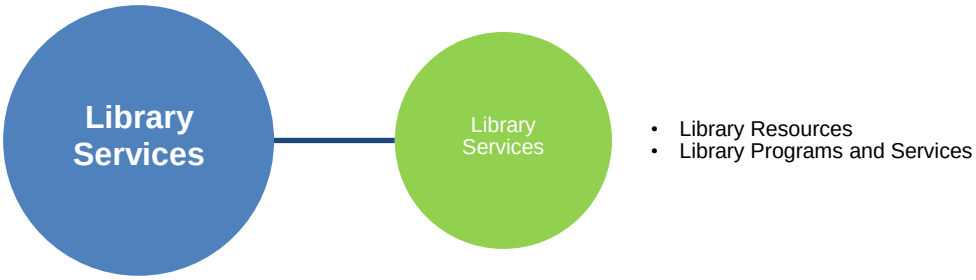
| | |
|---|---|
| Department Phone Number: | 480-644-3100 |
| Department Email: | Library.Info@mesaaz.gov |
| Department Address: | Mesa Public Library<br>Reference Department<br>P.O. Box 1466<br>Mesa, AZ 85211 |
| Website: | http://www.mesalibrary.org/ |

### ***Department Description***

The public library system serves the needs of Mesa citizens by providing books, programming, audio/visual materials and electronic resources that inform, educate and entertain residents. Mesa currently has four library branches: Main Branch, Red Mountain Branch, Dobson Branch, and the Mesa Express Library.

*City Council Strategic Initiatives:* ***Transforming Neighborhoods, Placemaking, Skilled & Talented Workforce***

**Department** **Business Objective** **Core Business Process**




### ***Budgetary Highlights***

The FY 2018/19 budget has increased funding for the Mesa Code Club, which was requested by residents during the Imagine Mesa initiative. The enhanced funding will allow the Library to expand existing coding classes and purchase additional equipment and supplies. The Mesa Code Club is a City-operated program that children and young adults ages 4-18 attain the computer coding skills of the 21st century in the Library Learning Environment. The FY 2018/19 budget also includes additional funding for library materials.

# Library Services

## Library Services Business Objective

### Mission

To provide access and guidance to information through library services resources.

### Desired Outcomes

The community is provided with services and resources for lifelong learning.

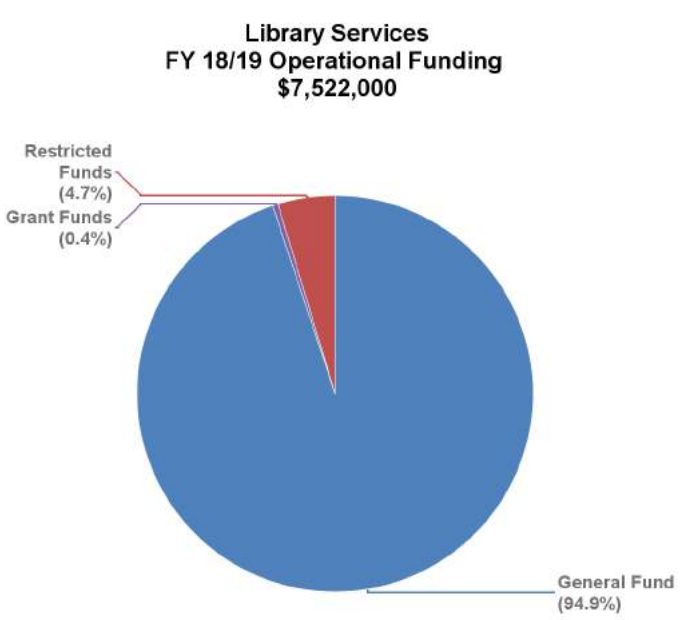
### Performance Measures

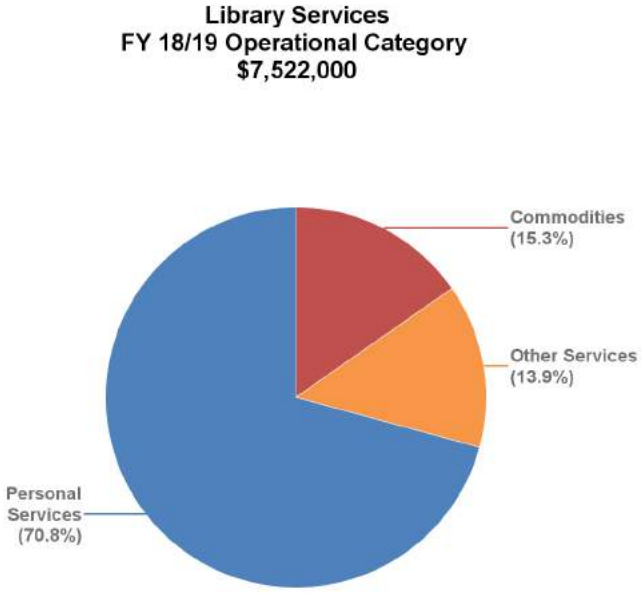
| Performance Measure Name | Unit of Measure | FY 17/18 Target | FY 17/18 YTD Actual | FY 18/19 Target |
|---|---|---|---|---|
| **LIB-In-house Library Visits** | # In Library Visits | 1,156,131 | 1,061,875 | 1,141,328 |
| Based on historical performance. | | | | |

## Library Services

| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| General Fund | $6,555,603 | $7,188,474 | $6,630,105 | $7,137,900 |
| Restricted Funds | $71,855 | $350,526 | $99,009 | $351,100 |
| Grant Funds | $22,539 | $34,363 | $34,363 | $33,000 |
| **Sum:** | **$6,649,997** | **$7,573,363** | **$6,763,477** | **$7,522,000** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 77.2 | | 76.3 |
| Commodities | $702,457 | $1,089,378 | $721,090 | $1,150,984 |
| Other Services | $967,914 | $1,039,355 | $1,030,246 | $1,047,375 |
| Personal Services | $4,979,627 | $5,444,630 | $5,012,141 | $5,323,641 |
| **Sum:** | **$6,649,997** | **$7,573,363** | **$6,763,477** | **$7,522,000** |



## Library Services

### FY 18/19 Operational Budget By Business Objective and Funding Source

| Business Objective | Enterprise Fund | General Fund | Grant Funds | Other Funds | Restricted Funds | FY 18/19 Budget |
|---|---|---|---|---|---|---|
| **Expenditure** | | | | | | |
| Library Services | - | $7,137,900 | $33,000 | - | $351,100 | $7,522,000 |
| **Expenditure Total** | **-** | **$7,137,900** | **$33,000** | **-** | **$351,100** | **$7,522,000** |
| **Revenue** | | | | | | |
| Library Services | - | $136,500 | $33,000 | - | $143,500 | $313,000 |
| **Revenue Total** | **-** | **$136,500** | **$33,000** | **-** | **$143,500** | **$313,000** |
| **Expenditures Net of Revenues** | **-** | **$7,001,400** | **-** | **-** | **$207,600** | **$7,209,000** |

### FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source | Fund Name | FY 18/19 Expenditures | FY 18/19 Revenues | FY 18/19 Expenditures Net of Revenues |
|---|---|---|---|---|
| **General Fund** | General Fund | $7,137,900 | $136,500 | $7,001,400 |
| **Grant Funds** | Grants - Gen. Gov. | $33,000 | $33,000 | - |
| **Restricted Funds** | Restricted Programs Fund | $351,100 | $143,500 | $207,600 |
| **Totals** | | **$7,522,000** | **$313,000** | **$7,209,000** |

### FY 18/19 Operational Budget By Business Objective and Category

| Business Objective | FTE | Capital Outlay | Commodities | Other Services | Personal Services | FY 18/19 Budget |
|---|---|---|---|---|---|---|
| Library Services | 76.3 | - | $1,150,984 | $1,047,375 | $5,323,641 | $7,522,000 |
| **Sum:** | **76.3** | **-** | **$1,150,984** | **$1,047,375** | **$5,323,641** | **$7,522,000** |

## Mayor & Council

**Mayor & Council Contact Information:**

| | |
|---|---|
| Department Phone Number: | 480-644-3000 |
| Department Email: | council@mesaaz.gov |
| Department Address: | Mayor & Council<br>PO Box 1466<br>Mesa, AZ 85211 |
| Website: | http://mesaaz.gov/city-hall/mayor-council |

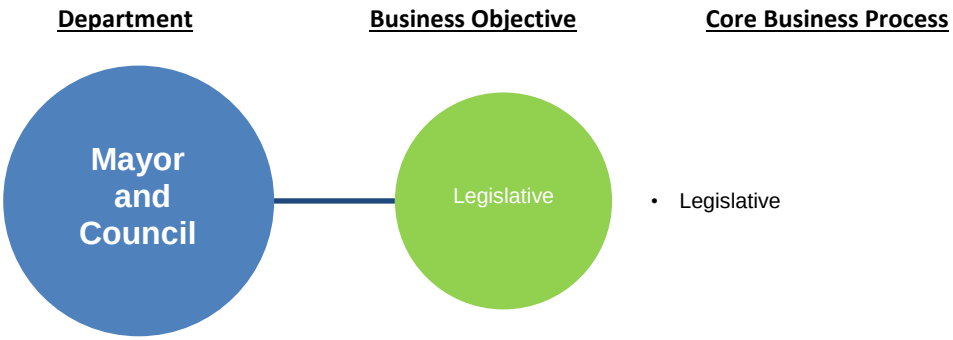
### ***Department Description***

The Mayor and City Council constitute the elected legislative body and policy making body of the City. The Mayor is elected at-large every four years. Councilmembers are also elected to four-year terms from one of six electoral districts in Mesa. The City of Mesa is a council-manager form of government whereby the Council employs a City Manager who runs the day-to-day operations of the City.

Each year the Mesa City Council reviews and updates its strategic priorities and goals. The City Council's priorities and goals are broad statements that serve as the vision and priorities of Mesa. City staff refers to and responds to these priorities and goal in their operational planning and budget preparation. The City Council priorities and goals are:

- ***COMMUNITY SAFETY*** Building communities that are safe, healthy, and welcoming.
- ***TRANSFORMING NEIGHBORHOODS*** Mesa's neighborhoods are clean, safe, diverse, and economically vibrant places where residents and businesses are engaged, informed, and take pride in their properties and communities
- ***PLACEMAKING*** Cultivating vibrant, unique spaces ranging from a city block to entire economic centers that attract and benefit residents, businesses, and visitors.
- ***SKILLED AND TALENTED WORKFORCE*** Leveraging partnerships to create an enriching environment where the job skills required to succeed in today's economy are made readily available and easily accessible.
- ***SUSTAINABLE ECONOMY*** Striving for continued economic growth and increased prosperity for all Mesa residents

The Mesa City Council actively works to encourage citizen participation in the decision-making process. Whether it is through neighborhood meetings, advisory boards and committees, newsletters, telephone calls, email, letters, or social media, the Mesa City Council sets policies based on the input and needs of its citizens.



## Mayor & Council

### ***Budgetary Highlights***

The FY18/19 proposed budget is consistent with the FY17/18 budget.

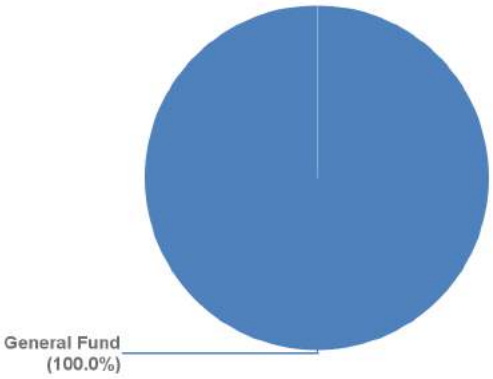
## Mayor and Council

## Legislative Business Objective

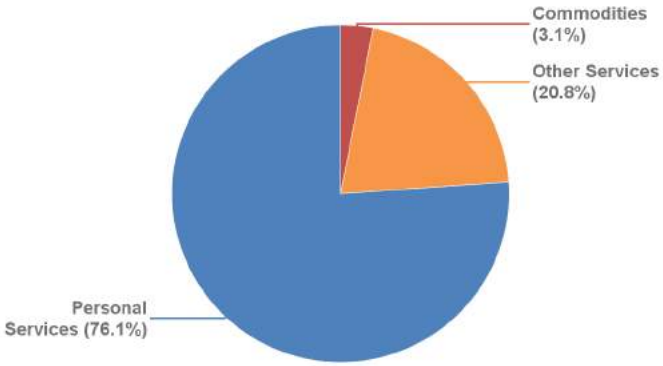
| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| General Fund | $719,215 | $889,000 | $769,200 | $1,065,000 |
| **Sum:** | **$719,215** | **$889,000** | **769,200** | **$1,065,000** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 7 | | 7 |
| Personal Services | $505,636 | $634,908 | $521,000 | $810,612 |
| Other Services | $188,689 | $225,172 | $211,500 | $221,138 |
| Commodities | $24,890 | $28,920 | $36,700 | $33,250 |
| **Sum:** | **$719,215** | **$889,000** | **$769,200** | **$1,065,000** |

**Mayor and Council**
**FY 18/19 Operational Funding**
**$1,065,000**




**Mayor and Council**
**FY 18/19 Operational Category**
**$1,065,000**



## Mayor and Council

## Legislative Business Objective

### FY 18/19 Operational Budget By Core Business Process and Funding Source

| Core Business Process | | Enterprise Fund | General Fund | Grant Funds | Other Funds | Restricted Funds | FY 18/19 Budget |
|---|---|---|---|---|---|---|---|
| **Expenditure** | Legislative | - | $1,065,000 | - | - | - | $1,065,000 |
| **Expenditure Total** | | **-** | **$1,065,000** | **-** | **-** | **-** | **$1,065,000** |
| **Expenditures Net of Revenues** | | **-** | **$1,065,000** | **-** | **-** | **-** | **$1,065,000** |

### FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source | | FY 18/19 Expenditures | FY 18/19 Revenues | FY 18/19 Expenditures Net of Revenues |
|---|---|---|---|---|
| **General Fund** | General Fund | $1,065,000 | - | $1,065,000 |
| **Totals** | | **$1,065,000** | **-** | **$1,065,000** |

### FY 18/19 Operational Budget By Core Business Process and Category

| Core Business Process | FTE | Capital Outlay | Commodities | Other Services | Personal Services | FY 18/19 Budget |
|---|---|---|---|---|---|---|
| Legislative | 7 | - | $33,250 | $221,138 | $810,612 | $1,065,000 |
| **Sum:** | **7** | **-** | **$33,250** | **$221,138** | **$810,612** | **$1,065,000** |

## Municipal Court

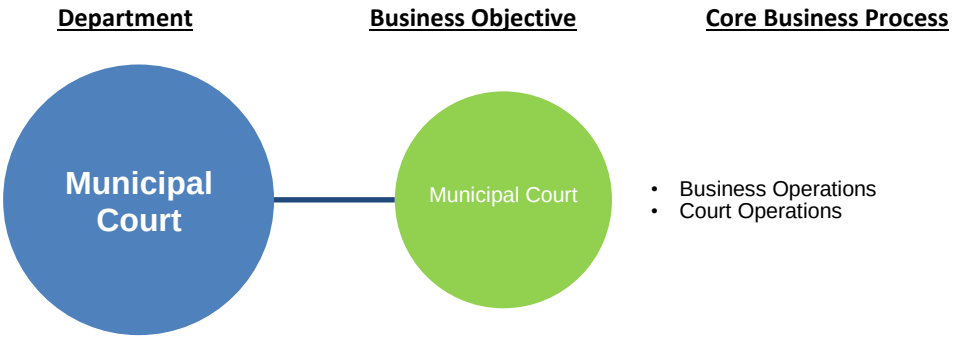
**Municipal Court Contact Information:**

| | |
|---|---|
| Department Phone Number: | 480-644-2255 |
| Department Email: | court.info@mesaaz.gov |
| Department Address: | City of Mesa, Municipal Court<br>250 East 1st Avenue<br>Mesa, AZ 85210 |
| Website: | http://mesaaz.gov/city-hall/court |

### ***Department Description***

The purpose of the Mesa Municipal Court is to serve as the Judicial Branch of Government for the City of Mesa, adjudicate violations of State and Local law in a fair and timely manner; and provide court services to the public in a courteous, efficient and professional manner.

*City Council Strategic Initiatives:* ***Community Safety***




### ***Budgetary Highlights***

The Municipal Court added one grant funded, full-time employee during FY 2017/18 for a program assistant position to support the Rule 11 Court, a specialty court that determines the mental competency of defendants, as required by law. The Court also added three staff in FY 18/19 to support all courtrooms, increase responses to public phone calls to the court, reduce wait times in the court lobby, and increase the volume of outbound calls for collections.

The Arizona Supreme Court's FARE (Fines and Restitution Enforcement) Program implementation was delayed for FY 2017/18. This Program will be implemented in FY 2018/19. The Court also expanded its specialty court services in Veterans Court and the Rule 11 Court (competency cases) in FY 2017/18 and will implement a Community Court in FY 2018/19 that coordinates social services for defendants experiencing homelessness or may have mental health issues.

# Municipal Court

## Municipal Court Business Objective

### Mission

As the judicial branch of government, to administer justice in a fair and timely manner.

### Desired Outcomes

Services are provided to the community in an efficient, accurate, consistent, and accessible manner

### Performance Measures

| Performance Measure Name | Unit of Measure | FY 17/18 Target | FY 17/18 YTD Actual | FY 18/19 Target |
|---|---|---|---|---|
| **Time To Disposition** | % Cases Timely Disposed | 100 | 95.7 | 100 |
| Based on benchmark and historical performance. | | | | |
| **Abandoned Call Rate** | % Calls Abandoned | 3 | 12.5 | 3 |
| Based on benchmark and historical performance. | | | | |
| **Individuals Served - Front Counter** | % Front Counter in 15 min. | 100 | 87.4 | 100 |
| Based on benchmark and historical performance. | | | | |

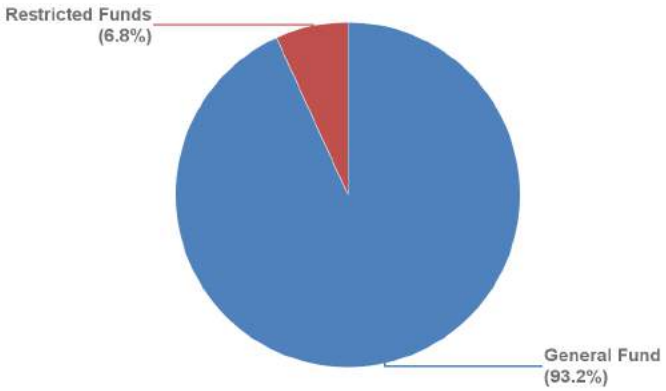
## Municipal Court

## Municipal Court Business Objective

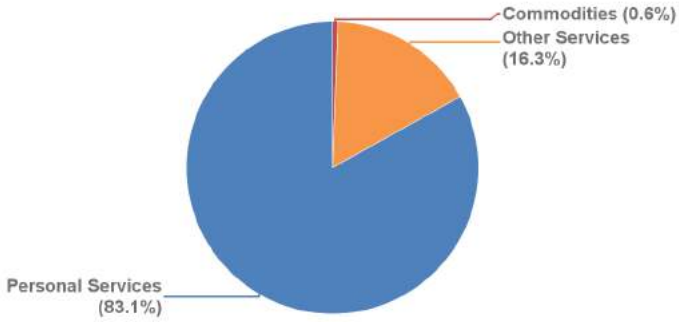
| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| General Fund | $7,382,771 | $7,755,997 | $7,087,324 | $7,931,490 |
| Restricted Funds | $200,975 | $2,509,385 | $250,929 | $579,510 |
| **Sum:** | **$7,583,746** | **$10,265,382** | **7,338,253** | **$8,511,000** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 80 | | 84 |
| Personal Services | $6,562,890 | $6,975,720 | $6,548,417 | $7,071,445 |
| Other Services | $932,957 | $2,861,504 | $670,324 | $1,389,055 |
| Commodities | $81,628 | $371,158 | $104,568 | $50,500 |
| Capital Outlay | $6,271 | $57,000 | $14,944 | - |
| **Sum:** | **$7,583,746** | **$10,265,382** | **$7,338,253** | **$8,511,000** |

**Municipal Court**
**FY 18/19 Operational Funding**
**$8,511,000**




**Municipal Court**
**FY 18/19 Operational Category**
**$8,511,000**



## Municipal Court

## Municipal Court Business Objective

### FY 18/19 Operational Budget By Core Business Process and Funding Source

| Core Business Process | | Enterprise Fund | General Fund | Grant Funds | Other Funds | Restricted Funds | FY 18/19 Budget |
|---|---|---|---|---|---|---|---|
| **Expenditure** | Business Operations | - | $3,478,647 | - | - | $159,777 | $3,638,424 |
| | Court Operations | - | $4,452,843 | - | - | $419,733 | $4,872,576 |
| **Expenditure Total** | | **-** | **$7,931,490** | **-** | **-** | **$579,510** | **$8,511,000** |
| **Revenue** | Business Operations | - | $7,229,787 | - | - | $169,946 | $7,399,733 |
| **Revenue Total** | | **-** | **$7,229,787** | **-** | **-** | **$169,946** | **$7,399,733** |
| **Expenditures Net of Revenues** | | **-** | **$701,703** | **-** | **-** | **$409,564** | **$1,111,267** |

### FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source | | FY 18/19 Expenditures | FY 18/19 Revenues | FY 18/19 Expenditures Net of Revenues |
|---|---|---|---|---|
| **General Fund** | General Fund | $7,931,490 | $7,229,787 | $701,703 |
| **Restricted Funds** | Restricted Programs Fund | $579,510 | $165,304 | $414,206 |
| | Special Programs Fund | - | $4,642 | -$4,642 |
| **Totals** | | **$8,511,000** | **$7,399,733** | **$1,111,267** |

### FY 18/19 Operational Budget By Core Business Process and Category

| Core Business Process | FTE | Capital Outlay | Commodities | Other Services | Personal Services | FY 18/19 Budget |
|---|---|---|---|---|---|---|
| Business Operations | 41.5 | - | $38,000 | $506,037 | $3,094,387 | $3,638,424 |
| Court Operations | 42.5 | - | $12,500 | $883,018 | $3,977,058 | $4,872,576 |
| **Sum:** | **84** | **-** | **$50,500** | **$1,389,055** | **$7,071,445** | **$8,511,000** |

## Office of ERP Management

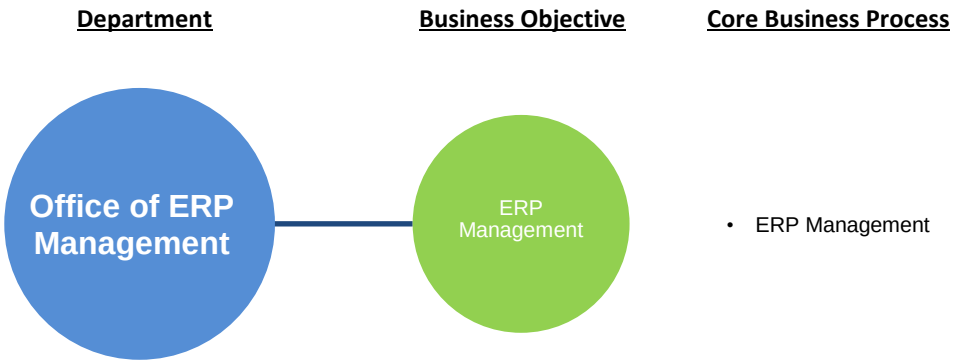
**Office of ERP Management Contact Information:**

| | |
|---|---|
| Department Address: | Office of ERP Management<br>PO Box 1466<br>Mesa, AZ 85211 |

### ***Department Description***

The Office of ERP Management supports the group of citywide business systems collectively referred to as the ERP, Enterprise Resource Planning. The ERP includes Performance Budgeting, Financials, Purchasing, Vendor Self Service, Human Resources, Payroll, Timekeeping, Recruiting, and Debt & Investment Management systems. Primary department functions include security and workflow administration along with citywide functional training for central office staff, department users and managers.

In addition to operational support the department acts as a primary liaison to its vendor partners to improve issues management, contribute to ongoing product development, promote city driven product enhancement requests and strategic Enterprise Resource Planning roadmap and lifecycle planning.




### ***Budgetary Highlights***

The FY 2018/19 budget is consistent with the FY 2017/18 budget.

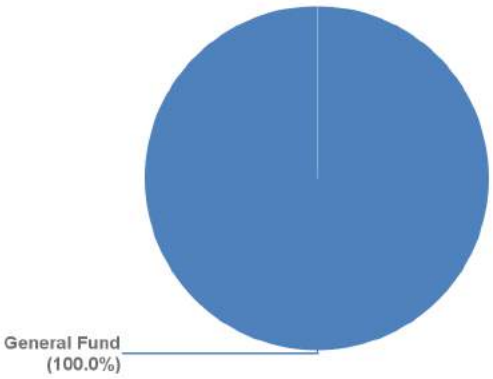
## Office of ERP Management

## ERP Management Business Objective

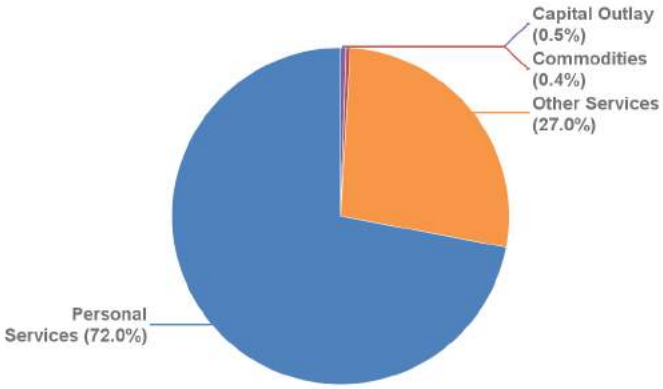
| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| General Fund | $613,894 | $855,557 | $740,007 | $785,000 |
| **Sum:** | **$613,894** | **$855,557** | **740,007** | **$785,000** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 5 | | 5 |
| Personal Services | $512,308 | $544,657 | $544,657 | $565,566 |
| Other Services | $100,841 | $303,650 | $150,000 | $212,184 |
| Commodities | $745 | $3,250 | $41,350 | $3,250 |
| Capital Outlay | - | $4,000 | $4,000 | $4,000 |
| **Sum:** | **$613,894** | **$855,557** | **$740,007** | **$785,000** |

**Office of ERP Management**
**FY 18/19 Operational Funding**
**$785,000**




**Office of ERP Management**
**FY 18/19 Operational Category**
**$785,000**



## Office of ERP Management

## ERP Management Business Objective

### FY 18/19 Operational Budget By Core Business Process and Funding Source

| Core Business Process | | Enterprise Fund | General Fund | Grant Funds | Other Funds | Restricted Funds | FY 18/19 Budget |
|---|---|---|---|---|---|---|---|
| **Expenditure** | ERP Management | - | $785,000 | - | - | - | $785,000 |
| **Expenditure Total** | | **-** | **$785,000** | **-** | **-** | **-** | **785,000** |
| **Expenditures Net of Revenues** | | **-** | **$785,000** | **-** | **-** | **-** | **$785,000** |

### FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source | | FY 18/19 Expenditures | FY 18/19 Revenues | FY 18/19 Expenditures Net of Revenues |
|---|---|---|---|---|
| **General Fund** | Capital - General Fund | $4,000 | - | $4,000 |
| | General Fund | $781,000 | - | $781,000 |
| **Totals** | | **$785,000** | **-** | **$785,000** |

### FY 18/19 Operational Budget By Core Business Process and Category

| Core Business Process | FTE | Capital Outlay | Commodities | Other Services | Personal Services | FY 18/19 Budget |
|---|---|---|---|---|---|---|
| ERP Management | 5 | $4,000 | $3,250 | $212,184 | $565,566 | $785,000 |
| **Sum:** | **5** | **$4,000** | **$3,250** | **$212,184** | **$565,566** | **$785,000** |

## Office of Management & Budget

**Office of Management & Budget Contact Information:**

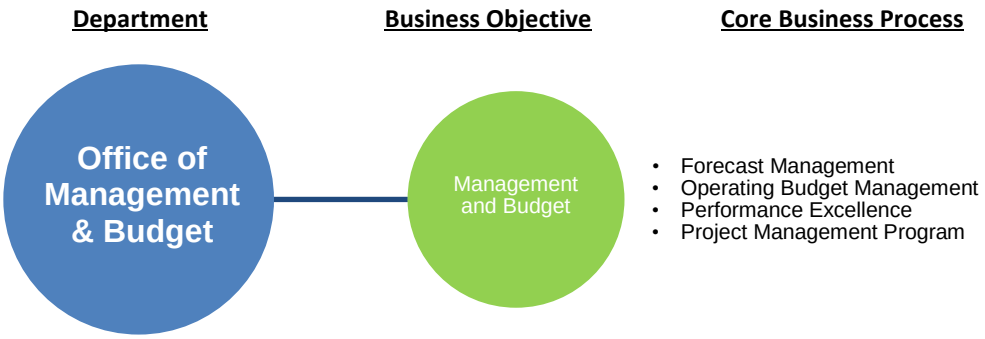
| | |
|---|---|
| Department Phone Number: | 480-644-5799 |
| Department Email: | Office of Management & Budget Email |
| Department Address: | City of Mesa, Office of Management & Budget<br>20 E Main St Suite 450, PO Box 1466<br>Mesa, AZ 85201 |
| Website: | http://mesaaz.gov/city-hall/office-of-management-budget |

### ***Department Description***

The Office of Management and Budget's (OMB) mission is to ensure the effective and efficient use of resources in order to sustain the delivery of quality services for the residents of Mesa.

The OMB develops and manages the annual operating budget and the five-year capital improvement program; forecasts City-wide revenues, expenditures and fund balances; and conducts special projects. The OMB also manages a variety of City administrative processes and provides process improvement, performance management, surveying, data analysis and strategic planning services to City organizations.

*City Council Strategic Initiatives:* ***Sustainable Economy***




### ***Budgetary Highlights***

The FY 2018/19 budget includes funding for two Performance Advisor positions. These positions will be assisting the Strategic Planning and Analytics team in creating and implementing data models to support data-driven management and decision making throughout the City.

# Office of Management and Budget

## Office of Management and Budget Business Objective

### Mission

Ensure the effective and efficient use of resources in order to sustain the delivery of quality services for the residents of Mesa.

### Desired Outcomes

- City resources are managed well
- City is delivering on outcomes

### Performance Measures

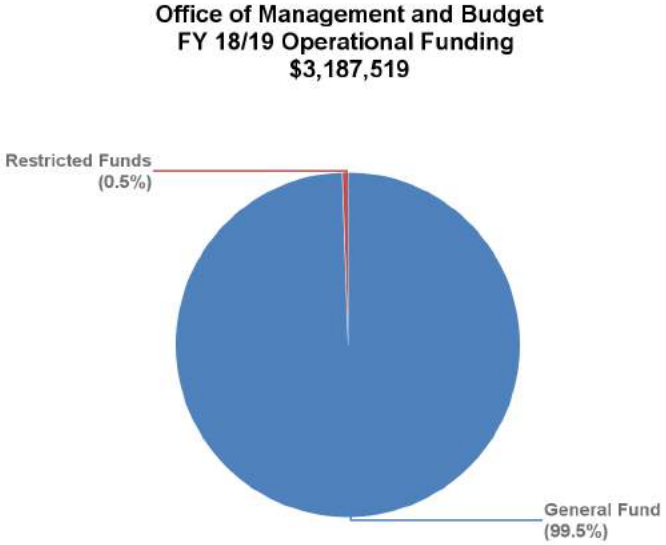
| Performance Measure Name | Unit of Measure | FY 17/18 Target | FY 17/18 YTD Actual | FY 18/19 Target |
|---|---|---|---|---|
| **Customer Satisfaction with Responsiveness** | %cust indicat sat w omb resp | 80 | 85 | 80 |
| **Stakeholder Ratings of OMB Services** | %responses abve sat OMB Svcs | 80 | 90 | 80 |

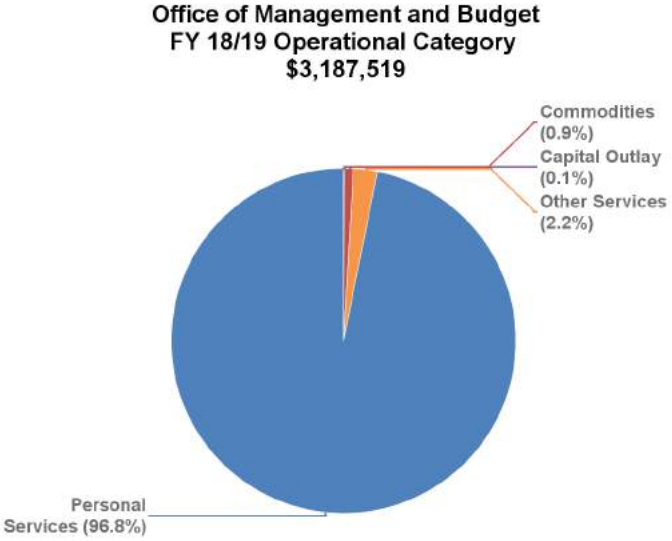
## Office of Management and Budget

## Office of Management and Budget Business Objective

| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| General Fund | $2,384,582 | $2,682,910 | $2,632,311 | $3,170,519 |
| Restricted Funds | $7,527 | $14,000 | $8,011 | $17,000 |
| **Sum:** | **$2,392,109** | **$2,696,910** | **2,640,321.64** | **$3,187,519** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 24 | | 27 |
| Personal Services | $2,308,186 | $2,599,612 | $2,512,681 | $3,086,993 |
| Other Services | $64,978 | $82,163 | $99,413 | $71,326 |
| Commodities | $18,945 | $14,135 | $27,227 | $27,200 |
| Capital Outlay | - | $1,000 | $1,000 | $2,000 |
| **Sum:** | **$2,392,109** | **$2,696,910** | **$2,640,322** | **$3,187,519** |



## Office of Management and Budget

## Office of Management and Budget Business Objective

### FY 18/19 Operational Budget By Core Business Process and Funding Source

| Core Business Process | | Enterprise Fund | General Fund | Grant Funds | Other Funds | Restricted Funds | FY 18/19 Budget |
|---|---|---|---|---|---|---|---|
| **Expenditure** | Forecast Management | - | $698,349 | - | - | $17,000 | $715,349 |
| | Operating Budget Management | - | $937,577 | - | - | - | $937,577 |
| | Performance Excellence | - | $1,028,606 | - | - | - | $1,028,606 |
| | Project Management Program | - | $505,987 | - | - | - | $505,987 |
| **Expenditure Total** | | **-** | **$3,170,519** | **-** | **-** | **$17,000** | **$3,187,519** |
| **Expenditures Net of Revenues** | | **-** | **$3,170,519** | **-** | **-** | **$17,000** | **$3,187,519** |

### FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source | | FY 18/19 Expenditures | FY 18/19 Revenues | FY 18/19 Expenditures Net of Revenues |
|---|---|---|---|---|
| **General Fund** | Capital - General Fund | $2,000 | - | $2,000 |
| | General Fund | $3,168,519 | - | $3,168,519 |
| **Restricted Funds** | Cadence CFD - Operating | $7,000 | - | $7,000 |
| | Eastmark CFD 1 - Operating | $10,000 | - | $10,000 |
| **Totals** | | **$3,187,519** | **-** | **$3,187,519** |

### FY 18/19 Operational Budget By Core Business Process and Category

| Core Business Process | FTE | Capital Outlay | Commodities | Other Services | Personal Services | FY 18/19 Budget |
|---|---|---|---|---|---|---|
| Forecast Management | 5.8 | - | $200 | $17,120 | $698,029 | $715,349 |
| Operating Budget Management | 9.3 | - | $18,300 | $36,706 | $882,571 | $937,577 |
| Performance Excellence | 8.3 | $2,000 | $8,500 | $10,800 | $1,007,306 | $1,028,606 |
| Project Management Program | 3.8 | - | $200 | $6,700 | $499,087 | $505,987 |
| **Sum:** | **27** | **$2,000** | **$27,200** | **$71,326** | **$3,086,993** | **$3,187,519** |

## Parks, Recreation & Community Facilities

**Parks, Recreation & Community Facilities Contact Information:**

| | |
|---|---|
| Department Phone Number: | 480-644-7529 |
| Department Email: | parksrecinfo@mesaaz.gov |
| Department Address: | City of Mesa, Parks, Recreation and Community Facilities<br>200 S. Center St.<br>Building 1<br>City of Mesa, AZ 85210 |
| Website: | http://www.mesaparks.com/home |

### ***Department Description***

The Parks, Recreation and Community Facilities Department is committed to providing sustainable facilities and opportunities to enhance the quality of life and well-being of our community.

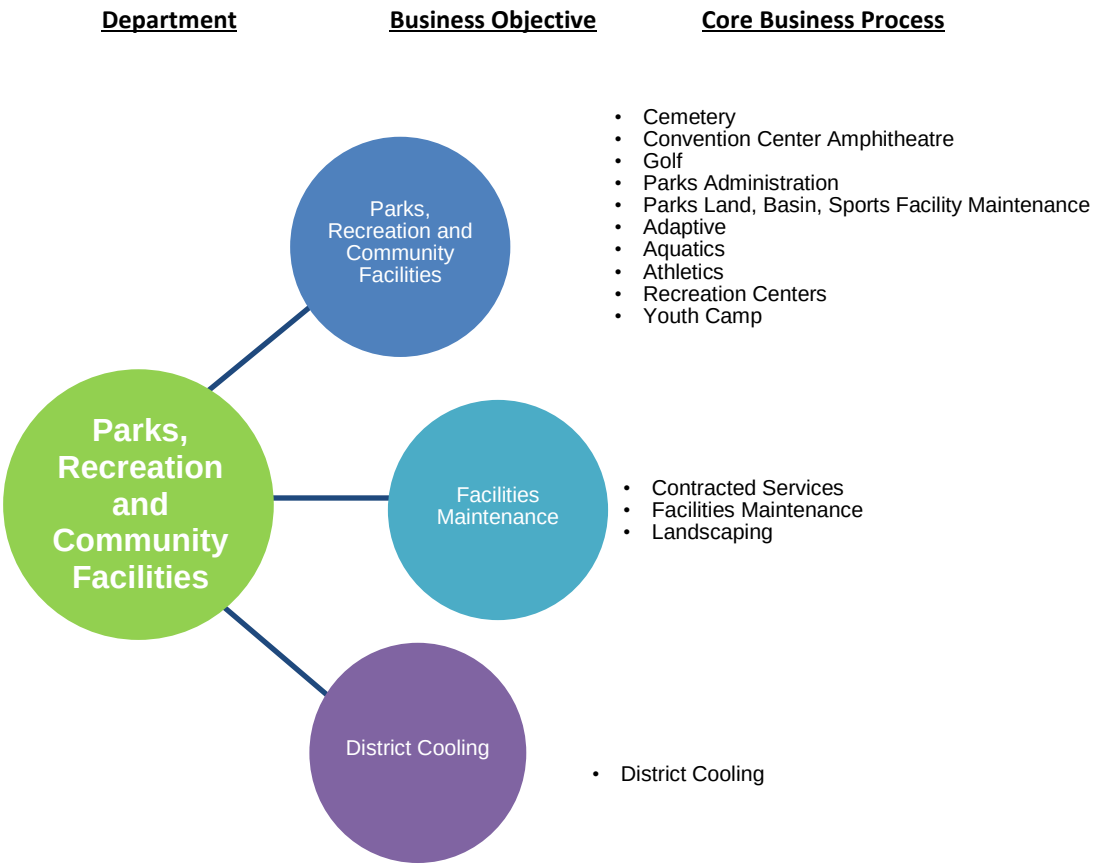
The Parks, Recreation and Community Facilities division aims to help residents enjoy Mesa to the fullest through a comprehensive park system that spans more than 2,000 acres. This comprehensive park system includes 205 parks with unique playgrounds, nine aquatic centers, splash pads, first-class athletic fields, a tennis center, five recreation centers, a championship golf course, a convention center, a 5,000-seat amphitheater, a cemetery, and two spring training baseball stadiums (Spring Training Home for the Chicago Cubs and Oakland A's).

The Facilities Maintenance division is responsible for providing heating, ventilation and air conditioning (HVAC), electrical, plumbing, carpentry, cleaning, and structure maintenance for City facilities with in-house personnel, and outside service contracts when needed. In addition, lifecycle planning and replacement and comprehensive preventive maintenance programs are used to minimize downtime, and preserve the life expectancy of buildings and building systems.

The District Cooling division is an enterprise in the Enterprise Fund that is overseen by Facilities Maintenance. It provides cooling for many of the large downtown City buildings and is also available for commercial buildings. This type of cooling method reduces long term capital costs.

*City Council Strategic Initiatives:* ***Community Safety, Transforming Neighborhoods, Placemaking***

## Parks, Recreation and Community Facilities




### ***Budgetary Highlights***

Due to minimum wage increases, population growth, and the desire to maintain landscaping standards, the budget includes an ongoing increase of $611,500 for landscaping contracts. Facilities Maintenance converted contract savings to fund an additional facilities technician. Two new vehicles are included for two positions moving from an office supervisory role to a foreman position. The position reclassification will provide additional support to focus on asset management.

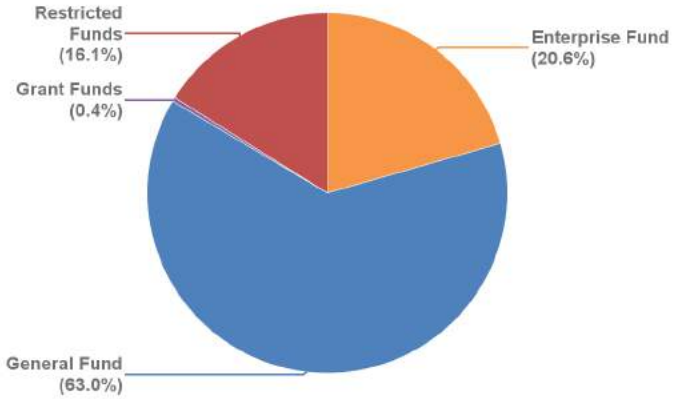
Other ongoing enhancements include an additional $12,000 for temporary services in adaptive programs for inclusion services, $10,000 for special events such as Mesa's Merry Main Street winter celebration, $9,500 for an increase in youth sports referee pay which will be offset with a fee adjustment, and $69,000 for additional programs and supervision support at the Eagles Community Center, which will offer daytime and weekend programming. For the Eagle Community Center, the additional programs and rentals will bring in an estimated $50,000 in revenue. A new park ranger and the associated expenses are included to provide additional support at the recently renovated Pioneer Park. The budget capacity of the Convention Center has increased $600,000 with an estimated increase of $675,000 for revenues for additional shows anticipated to be booked at the Mesa Amphitheatre. The FY 2018/19 budget also includes $2 million for the Facility Maintenance lifecycle infrastructure and a $1 million increase for the Parks and Recreation infrastructure.

## Parks, Recreation and Community Facilities

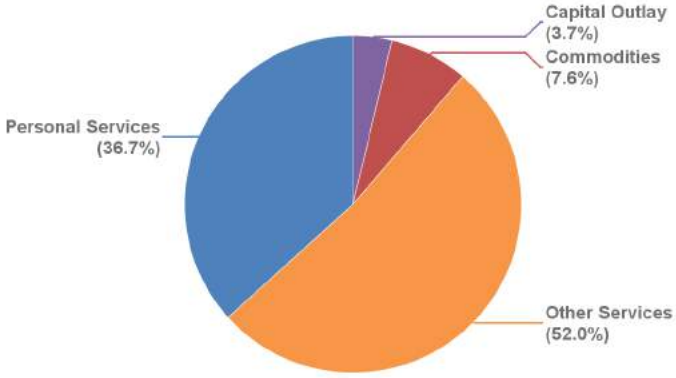
| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| Enterprise Fund | $8,614,111 | $9,078,342 | $9,822,087 | $11,380,669 |
| General Fund | $27,268,624 | $31,607,219 | $28,558,669 | $34,869,822 |
| Grant Funds | $34,217 | - | $70,000 | $200,000 |
| Restricted Funds | $7,403,880 | $8,364,379 | $8,209,303 | $8,923,542 |
| **Sum:** | **$43,320,832** | **$49,049,940** | **$46,660,059** | **$55,374,033** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 310.7 | | 316.9 |
| Capital Outlay | $183,536 | $759,934 | $1,524,934 | $2,066,178 |
| Commodities | $4,534,745 | $3,903,296 | $4,462,958 | $4,190,151 |
| Other Services | $20,898,158 | $24,771,830 | $21,352,805 | $28,787,270 |
| Personal Services | $17,704,393 | $19,614,880 | $19,319,362 | $20,330,434 |
| **Sum:** | **$43,320,832** | **$49,049,940** | **$46,660,059** | **$55,374,033** |

**Parks, Recreation and Community Facilities**
**FY 18/19 Operational Funding**
**$55,374,033**




**Parks, Recreation and Community Facilities**
**FY 18/19 Operational Category**
**$55,374,033**



## Parks, Recreation and Community Facilities

| FY 18/19 Operational Budget By Business Objective and Funding Source | | | | | | | |
|---|---|---|---|---|---|---|---|
| **Business Objective** | | **Enterprise Fund** | **General Fund** | **Grant Funds** | **Other Funds** | **Restricted Funds** | **FY 18/19 Budget** |
| **Expenditure** | District Cooling | $811,513 | - | - | - | - | $811,513 |
| | Facilities Maintenance | - | $16,371,462 | - | - | $183,158 | $16,554,620 |
| | Parks, Recreation and Commercial Facilities | $10,569,156 | $18,498,360 | $200,000 | - | $8,740,384 | $38,007,900 |
| **Expenditure Total** | | **$11,380,669** | **$34,869,822** | **$200,000** | **-** | **$8,923,542** | **$55,374,033** |
| **Revenue** | Facilities Maintenance | - | - | - | - | - | - |
| | Parks, Recreation and Commercial Facilities | $4,656,767 | $4,120,500 | $200,000 | - | $1,868,500 | $10,845,767 |
| **Revenue Total** | | **$4,656,767** | **$4,120,500** | **$200,000** | **-** | **$1,868,500** | **$10,845,767** |
| **Expenditures Net of Revenues** | | **$6,723,902** | **$30,749,322** | **-** | **-** | **$7,055,042** | **$44,528,266** |

| FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues | | | | |
|---|---|---|---|---|
| **Funding Source** | | **FY 18/19 Expenditures** | **FY 18/19 Revenues** | **FY 18/19 Expenditures Net of Revenues** |
| **Enterprise Fund** | Capital - Enterprise | $2,264,660 | - | $2,264,660 |
| | Enterprise Fund | $9,116,009 | $4,656,767 | $4,459,242 |
| **General Fund** | Capital - General Fund | $20,000 | - | $20,000 |
| | General Fund | $34,849,822 | $4,120,500 | $30,729,322 |
| **Grant Funds** | Grants - Gen. Gov. | $200,000 | $200,000 | - |
| **Restricted Funds** | Cemetery | $1,167,307 | $1,508,500 | -$341,193 |
| | Cemetery Reserve | - | $110,000 | -$110,000 |
| | Economic Investment Fund | $183,158 | - | $183,158 |
| | Environmental Compliance Fee | $7,413,077 | - | $7,413,077 |
| | Restricted Programs Fund | $110,000 | $100,000 | $10,000 |
| | Special Programs Fund | $50,000 | $150,000 | -$100,000 |
| **Totals** | | **$55,374,033** | **$10,845,767** | **$44,528,266** |

## Parks, Recreation and Community Facilities

| FY 18/19 Operational Budget By Business Objective and Category | | | | | | |
|---|---|---|---|---|---|---|
| **Business Objective** | **FTE** | **Capital Outlay** | **Commodities** | **Other Services** | **Personal Services** | **FY 18/19 Budget** |
| | 316.9 | $2,066,178 | $4,190,151 | $28,787,270 | $20,330,434 | $55,374,033 |
| **Totals** | | **$2,066,178** | **$4,190,151** | **$28,787,270** | **$20,330,434** | **$55,374,033** |

## Parks, Recreation and Community Facilities

## District Cooling Business Objective

### Mission

Provide exceptional district cooling services to our customers and opportunity to our employees.

### Desired Outcomes

- Professional customer service and district cooling maintenance is provided in a cost effective and efficient manner
- City's district cooling system functions as designed at all times
- A culture of working safely while striving for excellence through education and training is cultivated and maintained

### Performance Measures

| Performance Measure Name | Unit of Measure | FY 17/18 Target | FY 17/18 YTD Actual | FY 18/19 Target |
|---|---|---|---|---|
| **Rate per Ton Hour** | Rate per Ton Hour[1] | 0.28 | 0.23 | 0.28 |

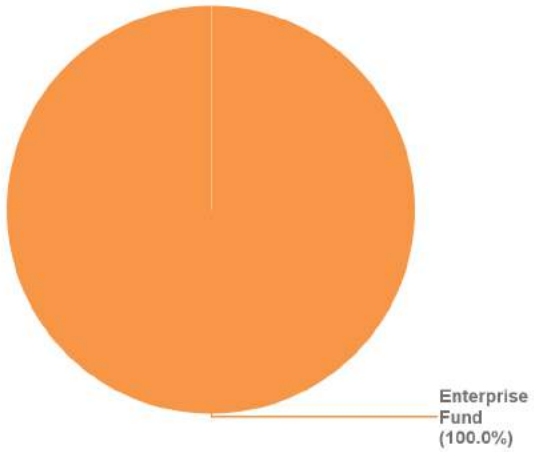
## Parks, Recreation and Community Facilities

## District Cooling Business Objective

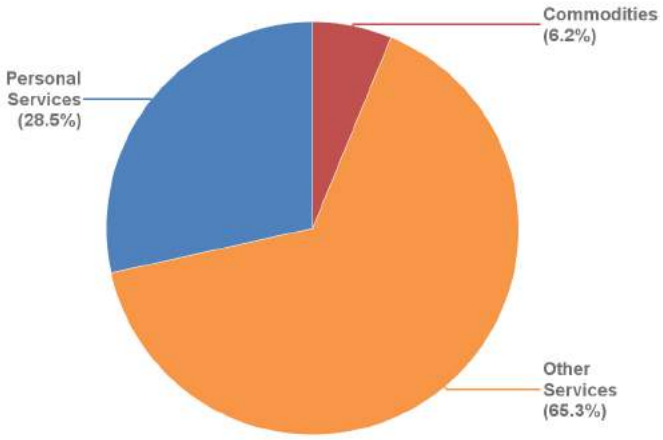
| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| Enterprise Fund | $748,215 | $810,419 | $812,236 | $811,513 |
| **Sum:** | **$748,215** | **$810,419** | **$812,236** | **$811,513** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 2.4 | | 2.4 |
| Personal Services | $231,488 | $229,969 | $231,786 | $231,013 |
| Other Services | $452,788 | $529,950 | $529,950 | $530,000 |
| Commodities | $63,938 | $50,500 | $50,500 | $50,500 |
| **Sum:** | **$748,215** | **$810,419** | **$812,236** | **$811,513** |

**Facilities Maintenance**
**FY 18/19 Operational Funding**
**$811,513**




**Facilities Maintenance**
**FY 18/19 Operational Category**
**$811,513**



## Parks, Recreation and Community Facilities

## District Cooling Business Objective

### FY 18/19 Operational Budget By Core Business Process and Funding Source

| Core Business Process | | Enterprise Fund | General Fund | Grant Funds | Other Funds | Restricted Funds | FY 18/19 Budget |
|---|---|---|---|---|---|---|---|
| **Expenditure** | District Cooling | $811,513 | - | - | - | - | $811,513 |
| **Expenditure Total** | | **$811,513** | **-** | **-** | **-** | **-** | **$811,513** |
| **Expenditures Net of Revenues** | | **$811,513** | **-** | **-** | **-** | **-** | **$811,513** |

### FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source | | FY 18/19 Expenditures | FY 18/19 Revenues | FY 18/19 Expenditures Net of Revenues |
|---|---|---|---|---|
| **Enterprise Fund** | Enterprise Fund | $811,513 | - | $811,513 |
| **Totals** | | **$811,513** | **-** | **$811,513** |

### FY 18/19 Operational Budget By Core Business Process and Category

| Core Business Process | FTE | Capital Outlay | Commodities | Other Services | Personal Services | FY 18/19 Budget |
|---|---|---|---|---|---|---|
| District Cooling | 2.4 | - | $50,500 | $530,000 | $231,013 | $811,513 |
| **Sum:** | **2.4** | **-** | **$50,500** | **$530,000** | **$231,013** | **$811,513** |

## Parks, Recreation and Community Facilities

## Facilities Maintenance Business Objective

### Mission

Provide exceptional facilities maintenance services to our customers and opportunity to our employees.

### Desired Outcomes

- Professional customer service and facilities maintenance is provided in a cost effective and efficient manner to assure that the City's building and grounds systems (including structure, heating, cooling, electrical, plumbing and landscape systems) function as designed at all times.
- A culture of working safely while striving for excellence through education and training is cultivated and maintained

### Performance Measures

| Performance Measure Name | Unit of Measure | FY 17/18 Target | FY 17/18 YTD Actual | FY 18/19 Target |
|---|---|---|---|---|
| **Facility Repair/Service Requests** | # Service Requests per 100K | 60 | 52 | 60 |

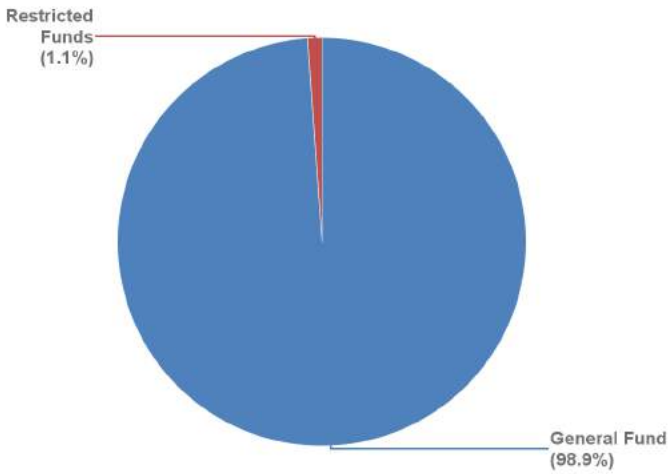
## Parks, Recreation and Community Facilities

## Facilities Maintenance Business Objective

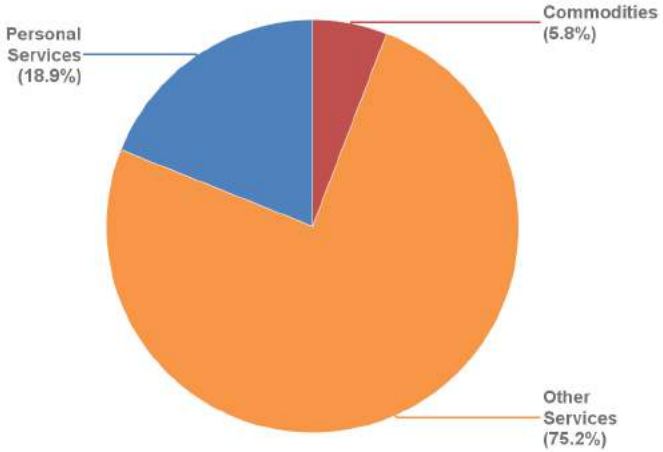
| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| General Fund | $11,526,675 | $14,380,213 | $11,563,762 | $16,371,462 |
| Restricted Funds | $87,833 | $176,466 | $88,684 | $183,158 |
| **Sum:** | **$11,614,508** | **$14,556,679** | **$11,652,446** | **$16,554,620** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 34.6 | | 33.2 |
| Personal Services | $3,006,259 | $3,156,420 | $3,184,606 | $3,136,573 |
| Other Services | $6,952,431 | $10,394,409 | $6,861,990 | $12,450,391 |
| Commodities | $1,655,817 | $1,005,850 | $1,605,850 | $967,656 |
| **Sum:** | **$11,614,508** | **$14,556,679** | **$11,652,446** | **$16,554,620** |

**Facilities Maintenance**
**FY 18/19 Operational Funding**
**$16,554,620**




**Facilities Maintenance**
**FY 18/19 Operational Category**
**$16,554,620**



## Parks, Recreation and Community Facilities

## Facilities Maintenance Business Objective

### FY 18/19 Operational Budget By Core Business Process and Funding Source

| Core Business Process | | Enterprise Fund | General Fund | Grant Funds | Other Funds | Restricted Funds | FY 18/19 Budget |
|---|---|---|---|---|---|---|---|
| **Expenditure** | Contracted Services | - | $2,372,897 | - | - | - | $2,372,897 |
| | Facilities Maintenance | - | $12,952,145 | - | - | $183,158 | $13,135,303 |
| | Landscaping | - | $1,046,420 | - | - | - | $1,046,420 |
| **Expenditure Total** | | **-** | **$16,371,462** | **-** | **-** | **$183,158** | **$16,554,620** |
| **Expenditures Net of Revenues** | | **-** | **$16,371,462** | **-** | **-** | **$183,158** | **$16,554,620** |

### FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source | | FY 18/19 Expenditures | FY 18/19 Revenues | FY 18/19 Expenditures Net of Revenues |
|---|---|---|---|---|
| **General Fund** | General Fund | $16,371,462 | - | $16,371,462 |
| **Restricted Funds** | Economic Investment Fund | $183,158 | - | $183,158 |
| **Totals** | | **$16,554,620** | **-** | **$16,554,620** |

### FY 18/19 Operational Budget By Core Business Process and Category

| Core Business Process | FTE | Capital Outlay | Commodities | Other Services | Personal Services | FY 18/19 Budget |
|---|---|---|---|---|---|---|
| Contracted Services | 2.8 | - | $1,275 | $2,099,000 | $272,622 | $2,372,897 |
| Facilities Maintenance | 27.6 | - | $951,106 | $9,592,891 | $2,591,306 | $13,135,303 |
| Landscaping | 2.8 | - | $15,275 | $758,500 | $272,645 | $1,046,420 |
| **Sum:** | **33.2** | **-** | **$967,656** | **$12,450,391** | **$3,136,573** | **$16,554,620** |

## Parks, Recreation and Community Facilities

### Parks, Recreation and Commercial Facilities Business Objective

#### Mission

Committed to providing sustainable facilities and opportunities to enhance the quality of life and well being of our community.

#### Desired Outcomes

- The community enjoys the benefits of urban forests, natural areas, and waters that endure and captivate
- Recreation that inspires personal growth, healthy lifestyles, and a sense of community is readily available
- Dynamic parks that shape city character and meet diverse community needs are created and maintained
- Residents enjoy a safe place to play, celebrate, contemplate and recreate

#### Performance Measures

| Performance Measure Name | Unit of Measure | FY 17/18 Target | FY 17/18 YTD Actual | FY 18/19 Target |
|---|---|---|---|---|
| **Convention Center Direct Cost Recovery** | % cost recovery Conv Ctr | 25 | 760 | 90 |
| **Rounds Played** | # golf rounds played | 52,000 | 62,573 | 52,000 |
| **Athletic Programs Offered** | % capacity athletic programs | 85 | 81 | 85 |
| **Aquatics Programs Utilization** | % capacity aquatics | 80 | 62.75 | 80 |
| **Developed Park Acres** | # park acres/1000 pop | 9.5 | 3.8 | 9.5 |

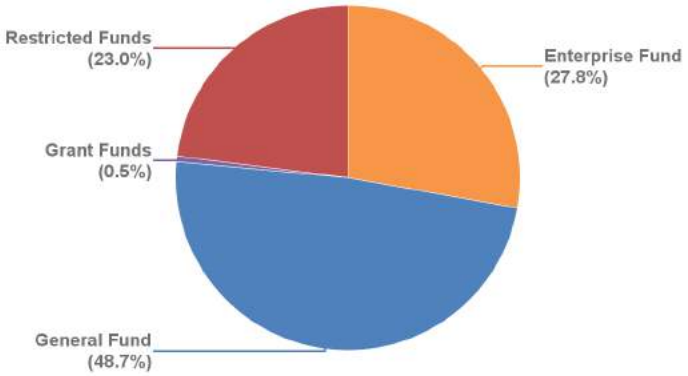
## Parks, Recreation and Community Facilities

## Parks, Recreation and Commercial Facilities Business Objective

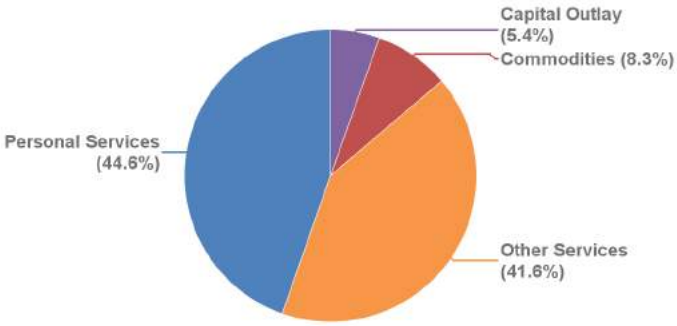
| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| Enterprise Fund | $7,865,896 | $8,267,923 | $9,009,851 | $10,569,156 |
| General Fund | $15,741,949 | $17,227,006 | $16,994,907 | $18,498,360 |
| Grant Funds | $34,217 | - | $70,000 | $200,000 |
| Restricted Funds | $7,316,047 | $8,187,913 | $8,120,619 | $8,740,384 |
| **Sum:** | **$30,958,109** | **$33,682,842** | **$34,195,377** | **$38,007,900** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 273.7 | | 281.3 |
| Personal Services | $14,466,645 | $16,228,491 | $15,902,970 | $16,962,848 |
| Other Services | $13,492,938 | $13,847,471 | $13,960,865 | $15,806,879 |
| Commodities | $2,814,990 | $2,846,946 | $2,806,608 | $3,171,995 |
| Capital Outlay | $183,536 | $759,934 | $1,524,934 | $2,066,178 |
| **Sum:** | **$30,958,109** | **$33,682,842** | **$34,195,377** | **$38,007,900** |

**Parks, Recreation and Community Facilities**
**FY 18/19 Operational Funding**
**$38,007,900**




**Parks, Recreation and Community Facilities**
**FY 18/19 Operational Category**
**$38,007,900**



## Parks, Recreation and Community Facilities

## Parks, Recreation and Commercial Facilities Business Objective

**FY 18/19 Operational Budget By Core Business Process and Funding Source**

| Core Business Process | | Enterprise Fund | General Fund | Grant Funds | Other Funds | Restricted Funds | FY 18/19 Budget |
|---|---|---|---|---|---|---|---|
| **Expenditure** | Adaptive | - | $492,017 | - | - | - | $492,017 |
| | Aquatics | - | $3,471,726 | - | - | $10,000 | $3,481,726 |
| | Athletics | - | $1,310,728 | - | - | - | $1,310,728 |
| | Cemetery | - | - | - | - | $1,157,307 | $1,157,307 |
| | Convention Center/ Amphitheatre | $4,732,319 | - | - | - | - | $4,732,319 |
| | Golf | $2,502,493 | - | - | - | - | $2,502,493 |
| | Parks Administration | $1,245,377 | $3,320,162 | $200,000 | - | $160,000 | $4,925,539 |
| | Parks Land, Basin, Sports Facility Maintenance | $2,088,967 | $7,175,212 | - | - | $7,413,077 | $16,677,256 |
| | Recreation Centers | - | $2,321,366 | - | - | - | $2,321,366 |
| | Youth Camp | - | $407,149 | - | - | - | $407,149 |
| **Expenditure Total** | | **$10,569,156** | **$18,498,360** | **$200,000** | **-** | **$8,740,384** | **38,007,900** |
| **Revenue** | Adaptive | - | $135,000 | - | - | - | $135,000 |
| | Aquatics | - | $1,190,100 | - | - | - | $1,190,100 |
| | Athletics | - | $1,565,000 | - | - | - | $1,565,000 |
| | Cemetery | - | - | - | - | $1,618,500 | $1,618,500 |
| | Convention Center/ Amphitheatre | $2,994,067 | - | - | - | - | $2,994,067 |
| | Golf | $1,551,800 | - | - | - | - | $1,551,800 |
| | Parks Administration | $49,400 | $349,400 | $200,000 | - | $250,000 | $848,800 |
| | Parks Land, Basin, Sports Facility Maintenance | $61,500 | $45,000 | - | - | - | $106,500 |

## Parks, Recreation and Community Facilities

## Parks, Recreation and Commercial Facilities Business Objective

| | | | | | | |
|---|---|---|---|---|---|---|
| | Recreation Centers | - | $709,000 | - | - | - | $709,000 |
| | Youth Camp | - | $127,000 | - | - | - | $127,000 |
| **Revenue Total** | | **$4,656,767** | **$4,120,500** | **$200,000** | **-** | **$1,868,500** | **$10,845,767** |
| **Expenditures Net of Revenues** | | **$5,912,389** | **$14,377,860** | **-** | **-** | **$6,871,884** | **$27,162,133** |

### FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source | | FY 18/19 Expenditures | FY 18/19 Revenues | FY 18/19 Expenditures Net of Revenues |
|---|---|---|---|---|
| **Enterprise Fund** | Capital - Enterprise | $2,264,660 | - | $2,264,660 |
| | Enterprise Fund | $8,304,496 | $4,656,767 | $3,647,729 |
| **General Fund** | Capital - General Fund | $20,000 | - | $20,000 |
| | General Fund | $18,478,360 | $4,120,500 | $14,357,860 |
| **Grant Funds** | Grants - Gen. Gov. | $200,000 | $200,000 | - |
| **Restricted Funds** | Cemetery | $1,167,307 | $1,508,500 | -$341,193 |
| | Cemetery Reserve | - | $110,000 | -$110,000 |
| | Environmental Compliance Fee | $7,413,077 | - | $7,413,077 |
| | Restricted Programs Fund | $110,000 | $100,000 | $10,000 |
| | Special Programs Fund | $50,000 | $150,000 | -$100,000 |
| **Totals** | | **$38,007,900** | **$10,845,767** | **$27,162,133** |

## Parks, Recreation and Community Facilities

## Parks, Recreation and Commercial Facilities Business Objective

| FY 18/19 Operational Budget By Core Business Process and Category | | | | | | |
|---|---|---|---|---|---|---|
| **Core Business Process** | **FTE** | **Capital Outlay** | **Commodities** | **Other Services** | **Personal Services** | **FY 18/19 Budget** |
| Adaptive | 7.4 | - | $42,850 | $71,508 | $377,659 | $492,017 |
| Aquatics | 65.8 | - | $402,967 | $286,633 | $2,792,126 | $3,481,726 |
| Athletics | 21.8 | - | $85,649 | $145,309 | $1,079,770 | $1,310,728 |
| Cemetery | 11 | - | $115,204 | $188,110 | $853,993 | $1,157,307 |
| Convention Center/ Amphitheatre | 17 | $1,227,178 | $136,293 | $2,053,917 | $1,314,931 | $4,732,319 |
| Golf | 19.6 | $233,000 | $297,750 | $753,154 | $1,218,589 | $2,502,493 |
| Parks Administration | 25.1 | $447,000 | $708,688 | $1,535,421 | $2,234,430 | $4,925,539 |
| Parks Land, Basin, Sports Facility Maintenance | 67.5 | $159,000 | $1,247,369 | $10,374,033 | $4,896,854 | $16,677,256 |
| Recreation Centers | 37.2 | - | $105,525 | $369,483 | $1,846,358 | $2,321,366 |
| Youth Camp | 9.2 | - | $29,700 | $29,311 | $348,138 | $407,149 |
| **Sum:** | **281.3** | **$2,066,178** | **$3,171,995** | **$15,806,879** | **$16,962,848** | **$38,007,900** |

# Police

**Police Contact Information:**

| | |
|---|---|
| Department Phone Number: | 480-644-2030 |
| Department Contact Form: | http://mesaaz.gov/residents/police/contact-the-mesa-police-department |
| Department Address: | 130 N. Robson<br>Mesa AZ 85201 |
| Website: | http://mesaaz.gov/residents/police |

## ***Department Description***

The Police Department is responsible for promoting an exceptional quality of life within the Mesa community through a process of collaboration and teamwork with residents and like-minded organizations. The Department's highest priorities are to protect life and property, preserve the peace, and uphold the rights of individuals. The Department accomplishes its mission by the suppression of crime through intensive patrol operations, thorough criminal investigations, the apprehension of criminal offenders, enhanced forensic analysis, as well as crime prevention and community engagement initiatives.

*City Council Strategic Initiatives:* ***Community Safety, Transforming Neighborhoods***

## Police

### ***Budgetary Highlights***

FY 2017/18, 11.5 full-time equivalent (FTE) positions were added during the year.

- The Holding Facility workload increased, and a portion of the jail cost savings were reallocated to increase the staff levels. Five Detention Officers and one Administrative Support Assistant were added to support the Holding Facility and to provide safe and effective process for intake, housing, and transport of arrestees.
- Three Victim Services Specialists funded by a Victims of Crime Act (VOCA) grant that will provide additional supervision and services.
- A Forensic Scientist III
- An Assistant Police Chief
- A part-time Info Tech Engineer II was changed to a full-time Info Tech Analyst I.

The FY 2018/19 budget includes the following General Fund budget items:

- The budget for jail costs has been lowered based on the actual expenditures in this area during FY 2017/18.
- Four full-time equivalent sworn personnel to create a second Crisis Response Team. The team serves as a secondary response unit with advanced training to address situations regarding persons with mental health issues. The team provides specialized service while allowing for additional availability of patrol officers.
- Four full-time equivalent civilian positions to support patrol activities, increasing the availability of sworn patrol officers.
- Three full-time equivalent civilian Evidence Technicians to ensure evidence is being stored and purged properly.
- $200,000 annual funds for software license renewal and maintenance for ongoing expenses for AXON body camera technology.

Grants

Mesa Police is budgeting for $3.4 million in potential new grant awards for FY 2018/19. Notable grant submissions include the following:

- $1 million Homeland Security Grants provide funds for training and equipment to support Homeland Security initiatives.
- $525,000 Governor's Office of Highway Safety (GOHS) Grant provides resources for overtime for DUI and traffic enforcement activities and safety equipment for the City's Traffic Safety Program.
- $470,000 Mesa Family Advocacy Center (MFAC) Grants providing for the salaries and benefits, and training and supplies for Victim Support Services and Police Awareness Community Education Portal.
- $270,000 in multiple forensics grants. The National Institute of Justice DNA Backlog Program Grant provides resources for forensic personnel and equipment to enhance analyzing forensic DNA to reduce system backlog. The Coverdell Grant allows for the acquisition of equipment to assist in crime scene analysis and training for forensic personnel. The Forensics Crime Lab Grant provides funding for training and equipment.
- $700,000 National Incident-Based Reporting System (NIBRS) grant to assist with the upgrade of the records management system. This system allows the department to report crimes to Federal law enforcement.
- $140,000 JAG Grant to support improving technology services in the Police Department.

## Police

- $245,000 Tribal Gaming Grants provides funding for training, public education tools, and equipment for various divisions in the Police Department.
- $52,000 High Intensity Drug Trafficking Areas (HITDA) Grant provides funding for officer overtime to coordinate activities that address drug trafficking in specially designated areas of the United States.

# Police

## Police Business Objective

### Mission

Deliver professional police services.

### Desired Outcomes

- Comprehensive Public Safety Plan
- Strong Community Partnerships
- Properly Trained Members

### Performance Measures

| Performance Measure Name | Unit of Measure | FY 17/18 Target | FY 17/18 YTD Actual | FY 18/19 Target |
|---|---|---|---|---|
| **Community Engagement** | # of community events | 20 | 450 | 252 |
| **Part I Crimes** | # Part 1 Crimes per 1K | 28 | 26.5 | 25.4 |
| **Injury/Fatal Crashes** | # Inj/Fat Accidents per 1K | 3.8 | 3.6 | 3.7 |

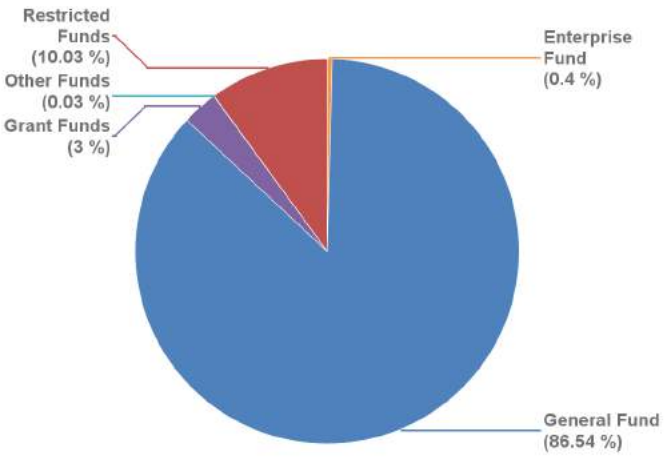
## Police

## Police Business Objective

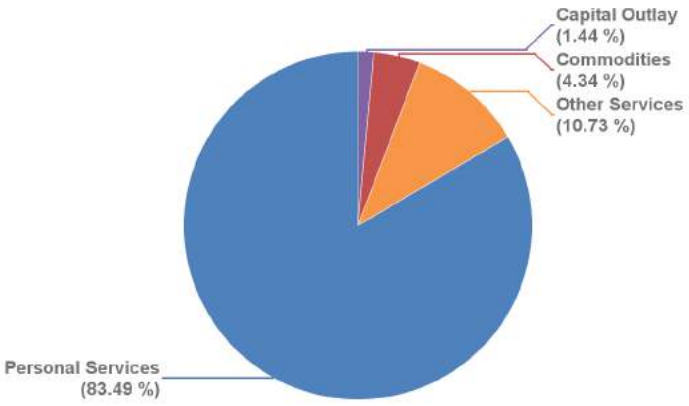
| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| Enterprise Fund | $810,173 | $769,143 | $800,379 | $753,461 |
| General Fund | $151,461,218 | $162,146,519 | $156,023,785 | $161,292,327 |
| Grant Funds | $1,222,416 | $5,007,807 | $1,376,006 | $5,587,187 |
| Other Funds | $46,172 | $47,867 | $45,162 | $47,456 |
| Restricted Funds | $17,814,216 | $17,925,025 | $17,464,452 | $18,690,710 |
| **Sum:** | **$171,354,195** | **$185,896,361** | **$175,709,784** | **$186,371,141** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 1,187.5 | | 1,208 |
| Personal Services | $147,665,063 | $155,291,701 | $151,175,677 | $155,594,091 |
| Other Services | $19,207,008 | $22,142,808 | $19,588,318 | $20,003,332 |
| Commodities | $3,685,614 | $8,031,156 | $4,180,100 | $8,092,347 |
| Capital Outlay | $971,191 | $430,696 | $765,689 | $2,681,371 |
| Offsets and Credits | -$174,681 | - | - | - |
| | **$171,354,195** | **$185,896,361** | **$175,709,784** | **$186,371,141** |

**Police**
**FY 18/19 Operational Funding**
**$186,371,141**




**Police**
**FY 18/19 Operational Category**
**$186,371,141**



## Police

## Police Business Objective

| FY 18/19 Operational Budget By Core Business Process and Funding Source | | | | | | | |
|---|---|---|---|---|---|---|---|
| Core Business Process | | Enterprise Fund | General Fund | Grant Funds | Other Funds | Restricted Funds | FY 18/19 Budget |
| **Expenditure** | | | | | | | |
| **Admin Bureau** | Communications | - | $9,223,409 | - | $4,164 | - | **$9,227,573** |
| | Community Engagement | - | $937,916 | $9,780 | - | - | **$947,696** |
| | Fiscal Management | - | $1,810,243 | $100,000 | - | $295,000 | **$2,205,243** |
| | Human Resources | - | $10,095,028 | - | - | - | **$10,095,028** |
| | Technical Services | - | $13,031,991 | $1,935,043 | - | - | **$14,967,034** |
| **Executive Services Bureau** | Chief's Office | - | $13,241,393 | - | - | $1,275,000 | **$14,516,393** |
| **Investigations Bureau** | Criminal Investigations | - | $11,845,395 | $871,851 | - | - | **$12,717,246** |
| | Forensic Services | - | $7,798,838 | $790,036 | - | $218,993 | **$8,807,867** |
| | Metro | - | $22,029,934 | $1,812,477 | $43,292 | $347,996 | **$24,233,699** |
| | Special Operations | - | $15,568,663 | $68,000 | - | - | **$15,636,663** |
| **Operations Bureau** | Patrol | $753,461 | $55,709,517 | - | - | $16,553,721 | **$73,016,699** |
| **Expenditure Total** | | **$753,461** | **$161,292,327** | **$5,587,187** | **$47,456** | **$18,690,710** | **$186,371,141** |
| **Revenue** | | | | | | | |
| **Admin Bureau** | Communications | - | $1,030,000 | - | - | - | **$1,030,000** |
| | Community Engagement | - | - | - | - | - | - |
| | Fiscal Management | - | $447,500 | $100,000 | - | $100,000 | **$647,500** |
| | Human Resources | - | $132,500 | - | - | - | **$132,500** |
| | Technical Services | - | $133,000 | $1,869,516 | - | $130,000 | **$2,132,516** |
| **Executive Services Bureau** | Chief's Office | - | $12,000 | - | - | $1,275,000 | **$1,287,000** |
| **Investigations Bureau** | Criminal Investigations | - | $312,000 | $827,986 | - | - | **$1,139,986** |

## Police Business Objective

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| | Forensic Services | - | $513,884 | $687,652 | - | $60,000 | **$1,261,536** |
| | Metro | - | $1,039,173 | $1,762,477 | - | $80,000 | **$2,881,650** |
| | Special Operations | - | $382,504 | $68,000 | - | - | **$450,504** |
| **Operations Bureau** | Patrol | - | $1,432,424 | - | - | - | **$1,432,424** |
| **Revenue Total** | | - | $5,434,985 | $5,315,631 | - | $1,645,000 | **$12,395,616** |
| **Expenditures Net of Revenues** | | **$753,461** | **$155,857,342** | **$271,556** | **$47,456** | **$17,045,710** | **$173,975,525** |

## Police

## Police Business Objective

| FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues | | | | |
|---|---|---|---|---|
| **Funding Source** | Fund Name | **FY 18/19 Expenditures** | **FY 18/19 Revenues** | **FY 18/19 Expenditures Net of Revenues** |
| **Enterprise Fund** | Enterprise Fund | $753,461 | - | $753,461 |
| **General Fund** | Capital - General Fund | $1,702,054 | - | $1,702,054 |
| | General Fund | $159,590,273 | $5,434,985 | $154,155,288 |
| **Grant Funds** | Grants - Gen. Gov. | $5,587,187 | $5,315,631 | $271,556 |
| **Other Funds** | Employee Benefit Trust | $47,456 | - | $47,456 |
| **Restricted Funds** | Falcon Field Airport | $251,127 | - | $251,127 |
| | Local Streets | $125,530 | - | $125,530 |
| | Quality of Life Sales Tax | $16,177,064 | - | $16,177,064 |
| | Restricted Programs Fund | $2,006,989 | $1,515,000 | $491,989 |
| | Special Programs Fund | $130,000 | $130,000 | - |
| **Totals** | | **$186,371,141** | **$12,395,616** | **$173,975,525** |

| FY 18/19 Operational Budget By Core Business Process and Category | | | | | | | |
|---|---|---|---|---|---|---|---|
| **Core Business Process** | | **FTE** | **Capital Outlay** | **Commodities** | **Other Services** | **Personal Services** | **FY 18/19 Budget** |
| **Admin Bureau** | | | | | | | |
| | Communications | 98.3 | $913,223 | $33,400 | $175,770 | $8,105,180 | $9,227,573 |
| | Community Engagement | 8 | - | $23,580 | $21,000 | $903,116 | $947,696 |

## Police

## Police Business Objective

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| | Fiscal Management | 11 | - | $912,130 | $295,910 | $997,203 | $2,205,243 |
| | Human Resources | 48 | - | $631,125 | $488,053 | $8,975,850 | $10,095,028 |
| | Technical Services | 96.7 | $952,485 | $1,453,389 | $3,658,386 | $8,902,774 | $14,967,034 |
| **Executive Services Bureau** | Chief's Office | 32.5 | - | $1,402,943 | $7,499,532 | $5,613,918 | $14,516,393 |
| **Investigations Bureau** | Criminal Investigations | 93 | - | $155,949 | $153,462 | $12,407,835 | $12,717,246 |
| | Forensic Services | 66 | $452,663 | $1,097,248 | $690,175 | $6,567,781 | $8,807,867 |
| | Metro | 133.5 | $363,000 | $1,797,519 | $6,472,991 | $15,600,189 | $24,233,699 |
| | Special Operations | 99 | - | $153,054 | $239,590 | $15,244,019 | $15,636,663 |
| **Operations Bureau** | Patrol | 522 | - | $432,010 | $308,463 | $72,276,226 | $73,016,699 |
| | **Totals** | **1,208** | **$2,681,371** | **$8,092,347** | **$20,003,332** | **$155,594,091** | **$186,371,141** |

## Project Management Program

**Project Management Services Contact Information:**

| | |
|---|---|
| Department Phone Number: | 480-644-5799 |
| Department Email: | OMBOperations@mesaaz.gov |
| Department Address: | City of Mesa, Office of Management & Budget<br>20 E Main Street, Suite 450<br>PO Box 1466<br>Mesa, AZ 85201 |
| Website: | http://mesaaz.gov/about-us/city-projects/capital-improvement-program |

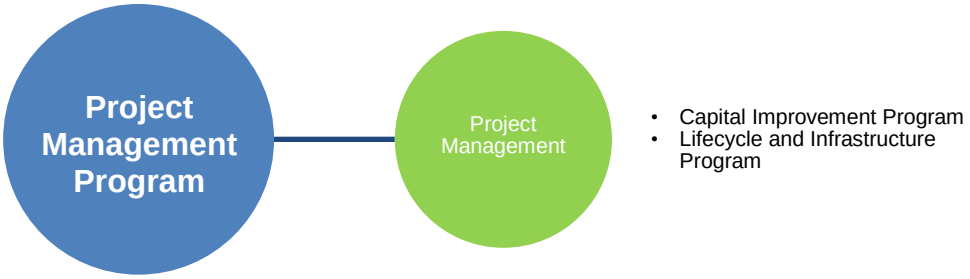
### ***Department Description***

The Project Management Program department contains revenues and expenditures related to the Capital Improvement Program and Lifecycle & Infrastructure Program. Although the City Council appropriates funding for the Capital Improvement Program as part of the budget adoption process, individual projects are brought to Council for approval throughout the year.

The Project Management Program department is managed separately from any department operational plan.

*City Council Strategic Initiatives:* ***Community Safety, Transforming Neighborhoods, Placemaking, Skilled and Talented Workforce, Sustainable Economy***

**Department** **Business Objective** **Core Business Process**




### ***Budgetary Highlights***

The capital improvement plan (CIP) often requires coordination between multiple departments. To facilitate coordination between departments, CIP projects are managed in the Project Management Program. For more detailed information on the Project Management Department budget, see the Projects & Capital Budget section.

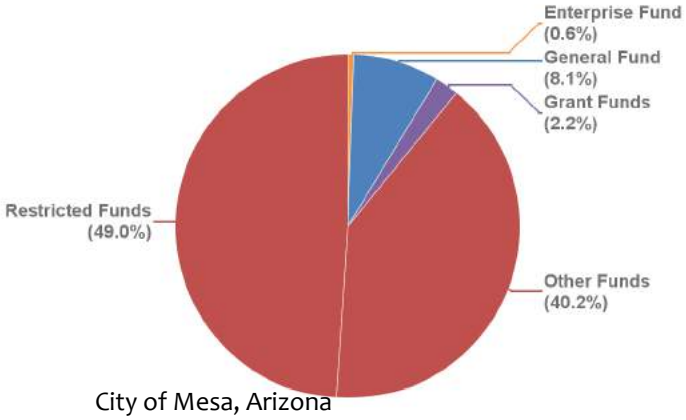
## Project Management Program

## Project Management Business Objective

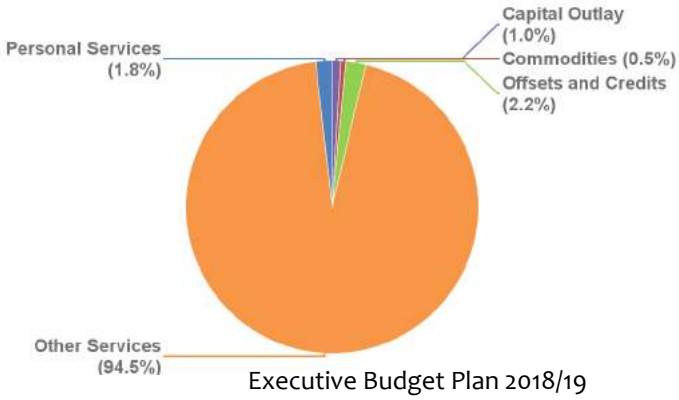
| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| General Fund | $3,709,495 | $23,321,120 | $10,661,493 | $41,009,234 |
| Enterprise Fund | $1,172,808 | $1,549,543 | $1,340,000 | $2,926,034 |
| Restricted Funds | $42,934,838 | $144,437,612 | $57,381,157 | $248,400,491 |
| Grant Funds | $8,269,238 | $14,779,725 | $7,060,489 | $11,232,114 |
| Other Funds | $137,571,960 | $189,904,000 | $102,819,487 | $203,703,570 |
| **Sum:** | **$193,658,339** | **$373,992,000** | **$179,262,626** | **$507,271,443** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 87.9 | | 89.2 |
| Personal Services | $14,641,732 | $8,903,863 | - | $9,226,670 |
| Other Services | $37,373,596 | $340,062,437 | $179,262,626 | $479,302,586 |
| Commodities | $5,249,110 | $5,411,068 | - | $2,687,143 |
| Capital Outlay | $136,393,256 | $7,913,807 | - | $4,821,468 |
| Offsets and Credits | $645 | $11,700,825 | - | $11,233,576 |
| **Sum:** | **$193,658,339** | **$373,992,000** | **$179,262,626** | **$507,271,443** |

**Project Management Program**
**FY 18/19 Operational Funding**
**$507,271,443**




**Project Management Program**
**FY 18/19 Operational Category**
**$507,271,443**



## Project Management Program

## Project Management Business Objective

| FY 18/19 Operational Budget By Core Business Process and Funding Source | | | | | | | |
|---|---|---|---|---|---|---|---|
| **Core Business Process** | | **Enterprise Fund** | **General Fund** | **Grant Funds** | **Other Funds** | **Restricted Funds** | **FY 18/19 Budget** |
| **Expenditure** | Capital Improvement Program | $1,046,979 | $9,891,433 | $10,460,250 | $203,703,570 | $224,078,437 | $447,995,669 |
| | Lifecycle and Infrastructure Program | $1,879,055 | $31,117,801 | $771,864 | - | $24,322,054 | $59,275,774 |
| **Expenditure Total** | | **$2,926,034** | **$41,009,234** | **$11,232,114** | **$203,703,570** | **$248,400,491** | **$507,271,443** |
| **Revenue** | Capital Improvement Program | - | - | $11,232,114 | - | $173,385,677 | $184,617,791 |
| **Revenue Total** | | **-** | **-** | **$11,232,114** | - | **$173,385,677** | **$184,617,791** |
| **Expenditures Net of Revenues** | | **$2,926,034** | **$41,009,234** | **-** | **$203,703,570** | **$75,014,814** | **$322,653,652** |

| FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues | | | | |
|---|---|---|---|---|
| **Funding Source** | | **FY 18/19 Expenditures** | **FY 18/19 Revenues** | **FY 18/19 Expenditures Net of Revenues** |
| **Enterprise Fund** | Capital - Enterprise | $993,245 | - | $993,245 |
| | Enterprise Fund | $1,932,789 | - | $1,932,789 |
| **General Fund** | Capital - General Fund | $30,693,072 | - | $30,693,072 |
| | General Fund | $10,316,162 | - | $10,316,162 |
| **Grant Funds** | Community Development Block Grant | $2,112,530 | $2,112,530 | - |
| | Grants - Enterprise | $3,892,108 | $3,892,108 | - |
| | Grants - Gen. Gov. | $5,227,476 | $5,227,476 | - |
| **Other Funds** | Electric Bond Construction | $9,441,109 | - | $9,441,109 |
| | Gas Bond Construction | $11,908,840 | - | $11,908,840 |
| | Parks Bond Construction | $20,871,759 | - | $20,871,759 |
| | Public Safety Bond Construction | $12,853,286 | - | $12,853,286 |
| | Solid Waste Bond Construction | $2,605,623 | - | $2,605,623 |
| | Spring Training Bond Construction | $74,422 | - | $74,422 |
| | Streets Bond Construction | $26,537,968 | - | $26,537,968 |
| | Wastewater Bond Construction | $92,710,167 | - | $92,710,167 |
| | Water Bond Construction | $26,700,396 | - | $26,700,396 |

## Project Management Program

## Project Management Business Objective

| | | | | |
|---|---|---|---|---|
| **Restricted Funds** | Arts & Culture Fund | $196,406 | - | $196,406 |
| | Cemetery | $1,266,396 | - | $1,266,396 |
| | Economic Investment Fund | $126,000 | - | $126,000 |
| | Environmental Compliance Fee | $5,182,448 | - | $5,182,448 |
| | Falcon Field Airport | $1,572,174 | - | $1,572,174 |
| | Fleet Internal Service | $702,090 | - | $702,090 |
| | Greenfield WRP Joint Venture | $134,179,858 | $133,245,927 | $933,931 |
| | Highway User Revenue Fund | $24,859,140 | - | $24,859,140 |
| | Local Streets | $29,227,016 | - | $29,227,016 |
| | Mesa Arts Center Restoration Fee | $652,132 | - | $652,132 |
| | Restricted Programs Fund | $733,635 | - | $733,635 |
| | TOPAZ Joint Venture Fund | $2,374,721 | $2,374,721 | - |
| | Transit Fund | $20,117,602 | $19,847,467 | $270,135 |
| | Transportation | $22,393,702 | $17,917,562 | $4,476,140 |
| | Utility Replacement Extension and Renewal | $4,817,171 | - | $4,817,171 |
| **Totals** | | **$507,271,443** | **$184,617,791** | **$322,653,652** |

### FY 18/19 Operational Budget By Core Business Process and Category

| Core Business Process | FTE | Capital Outlay | Commodities | Other Services | Personal Services | FY 18/19 Budget |
|---|---|---|---|---|---|---|
| Capital Improvement Program | 89.2 | $4,821,468 | $330,000 | $480,291,912 | $9,226,670 | $494,670,050 |
| Lifecycle and Infrastructure Program | | - | $2,357,143 | $10,244,250 | - | $12,601,393 |
| **Sum:** | **89.2** | **$4,821,468** | **$2,687,143** | **$490,536,162** | **$9,226,670** | **$507,271,443** |

## Public Information & Communications

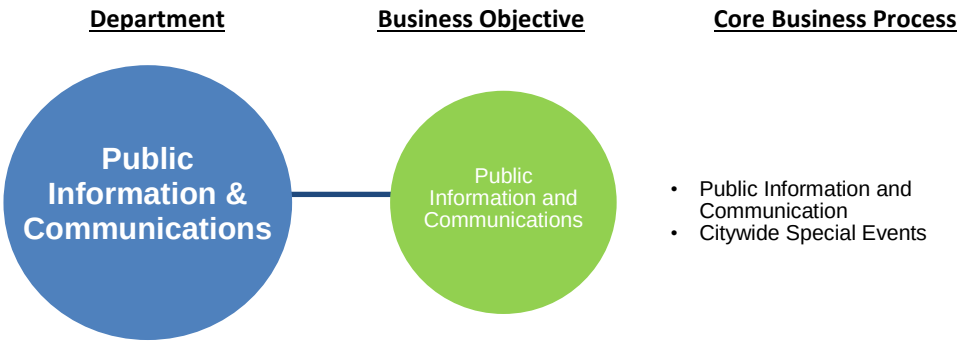
**Public Information & Communications Contact Information:**

| | |
|---|---|
| Department Phone Number: | 480-644-3333 |
| Department Email: | citymgt.info@mesaaz.gov |
| Department Address: | City of Mesa, Public Information and Communication Office<br>20 E. Main Street, Suite 700<br>Mesa, AZ 85201 |
| Website: | http://www.mesanow.org/ |

### ***Department Description***

The Public Information and Communication Office promotes a clear understanding of City policies, issues, and activities to enhance the public's and City employees' confidence in, and knowledge of City government. The Department provides information on Council strategic initiatives, special events, programs, and services in a timely and accurate manner using print, web, broadcast, social media and other web-based tools.

*City Council Strategic Initiatives:* ***Community Safety, Placemaking, Sustainable Economy***




### ***Budgetary Highlights***

The Public Information and Communication Office's is consistent with FY 17/18 budget. A lifecycle program for $125,000 per year has been established for Mesa Chanel 11 ongoing upgrade and equipment costs.

# Public Information and Communications

## Public Information and Communications Business Objective

### Mission

Promote a clear understanding of City policies, issues, and activities as well as provide timely and accurate information on Council strategic initiatives, special events, programs, and services in an effort to enhance the public and City employees' confidence in, and knowledge of, City government.

### Desired Outcomes

- Residents, businesses, visitors, and employees (RBVE) know about City services and programs, how to use them, and how they can be involved  RBVE are aware of the decisions being made, why they were made, and how they might affect them
- Overall media coverage of City services, programs, and issues is fair and balanced
- All communications are interesting and informative to RBVEs and are readily available to Mesa RBVEs

### Performance Measures

| Performance Measure Name | Unit of Measure | FY 17/18 Target | FY 17/18 YTD Actual | FY 18/19 Target |
|---|---|---|---|---|
| **New Social Media Followers**[1]<br>Based on historical data | # of new followers | | | 900 |
| **Visits to Mesaaz.gov and Mesanow.org**[1]<br>Based on historical data | # monthly visits | | | 3,300,000 |
| **Number of people reached via social media**[1]<br>Based on historical data | # of people reached | | | 120,000 |
| **Numer of sessions on MesaNow app**[1]<br>Based on historical data | # of sessions | | | 1,200 |
| **Number of you tube minutes watched**[1]<br>Based on historical data | # of YouTube Min | | | 720,000 |
| **Number of Attendees at Special Events**<br>based on historical performance | # Attendees at Special Events | 65,000 | 70,000 | 65,000 |

[1] New Performance Measures for FY 18/19

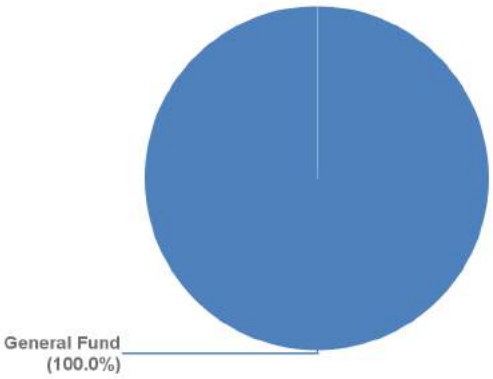
## Public Information and Communications

## Public Information and Communications Business Objective

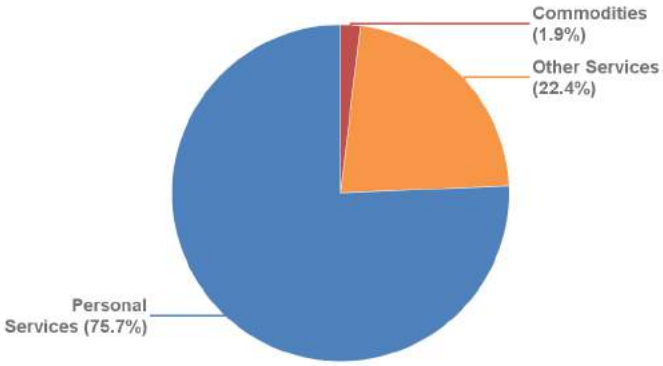
| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| General Fund | $1,541,948 | $1,551,000 | $1,654,169 | $1,339,000 |
| **Sum:** | **$1,541,948** | **$1,551,000** | **1,654,169** | **$1,339,000** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 8.5 | | 8.5 |
| Personal Services | $938,062 | $1,115,485 | $1,125,000 | $1,013,714 |
| Other Services | $458,259 | $309,624 | $408,000 | $299,911 |
| Commodities | $126,091 | $125,891 | $94,169 | $25,375 |
| Capital Outlay | $19,536 | - | $27,000 | - |
| **Sum:** | **$1,541,948** | **$1,551,000** | **$1,654,169** | **$1,339,000** |

**Public Information and Communications**
**FY 18/19 Operational Funding**
**$1,339,000**




**Public Information and Communications**
**FY 18/19 Operational Category**
**$1,339,000**



## Public Information and Communications

## Public Information and Communications Business Objective

### FY 18/19 Operational Budget By Core Business Process and Funding Source

| Core Business Process | | Enterprise Fund | General Fund | Grant Funds | Other Funds | Restricted Funds | FY 18/19 Budget |
|---|---|---|---|---|---|---|---|
| **Expenditure** | Citywide Special Events | - | $181,000 | - | - | - | $181,000 |
| | Public Information & Communication | - | $1,158,000 | - | - | - | $1,158,000 |
| **Expenditure Total** | | **-** | **$1,339,000** | **-** | **-** | **-** | **$1,339,000** |
| **Revenue** | Public Information & Communication | - | $62,000 | - | - | - | $62,000 |
| **Revenue Total** | | **-** | **$62,000** | **-** | **-** | **-** | **$62,000** |
| **Expenditures Net of Revenues** | | **-** | **$1,277,000** | **-** | **-** | **-** | **$1,277,000** |

### FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source | | FY 18/19 Expenditures | FY 18/19 Revenues | FY 18/19 Expenditures Net of Revenues |
|---|---|---|---|---|
| **General Fund** | General Fund | $1,339,000 | $62,000 | $1,277,000 |
| **Totals** | | **$1,339,000** | **$62,000** | **$1,277,000** |

### FY 18/19 Operational Budget By Core Business Process and Category

| Core Business Process | FTE | Capital Outlay | Commodities | Other Services | Personal Services | FY 18/19 Budget |
|---|---|---|---|---|---|---|
| Citywide Special Events | | - | $20,000 | $161,000 | - | $181,000 |
| Public Information & Communication | 8.5 | - | $5,375 | $138,911 | $1,013,714 | $1,158,000 |
| **Sum:** | **8.5** | **-** | **$25,375** | **$299,911** | **$1,013,714** | **$1,339,000** |

# Transit Services

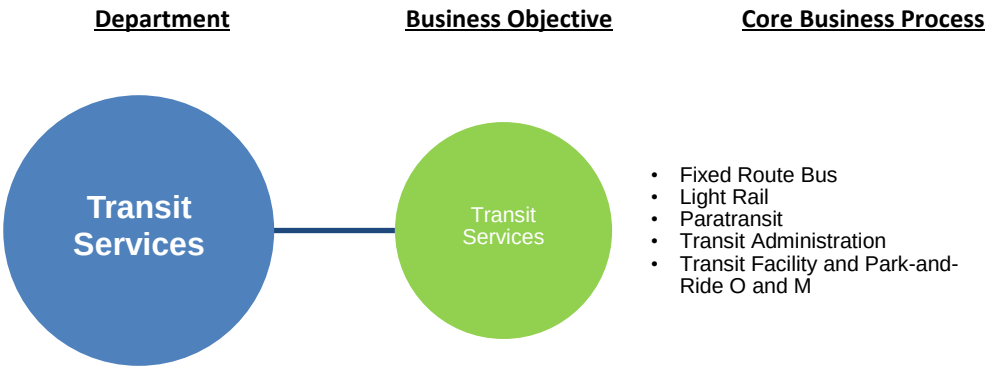
**Transit Services Contact Information:**

| | |
|---|---|
| Department Phone Number: | 480-644-2160 |
| Department Email: | transportation.info@mesaaz.gov |
| Department Address: | City of Mesa, Transit Services<br>300 E. 6th St.<br>Mesa, AZ 85211 |
| Website: | http://mesaaz.gov/residents/transit-public-transportation |

## ***Department Description***

The Transit Services Department serves the public by planning, designing, operating, and maintaining a high-quality transit system for the City of Mesa.

*City Council Strategic Initiatives:* ***Sustainable Economy, Transforming Neighborhoods, and Placemaking***




## ***Budgetary Highlights***

The Transit Services budget is largely determined by contracts with the Regional Public Transportation Authority (RPTA) and Metro Light Rail for bus, paratransit, and light rail operations. The FY 2018/19 capital improvement program includes work pertaining to the extension of the light rail line to Gilbert Road. Operational funding for this extension begins in late FY 2018/19.

The FY 2018/19 Adopted Budget is $1.5 million higher than the FY 2017/18 Adopted Budget due to the beginning of operations and maintenance for the Gilbert Road light rail extension as well as the second year of funding for the Fiesta District Alternatives Analysis and the Tempe/Mesa Streetcar System Study.

# Transit Services

## Transit Services Business Objective

### Mission

Collaborate with regional partners to provide innovative, safe, and efficient transit options that support mobility, accessibility, and economic vitality for the City of Mesa.

### Desired Outcomes

Mesa residents and visitors have mobility options within the City and the region to access significant employment/activity centers and residential areas

### Performance Measures

| Performance Measure Name | Unit of Measure | FY 17/18 Target | FY 17/18 YTD Actual | FY 18/19 Target |
|---|---|---|---|---|
| **Dial-a-Ride Ridership** | # Dial-a-ride trips | 132,000 | 83,796 | 115,000 |
| Anticipated monthly avg ridership using FY18 trend data after contractual and delivery model changes | | | | |
| **Ride Choice Ridership** | # of Ride Choice Riders | 2,030 | 2,219 | 2,050 |
| Anticipated number of monthly RideChoice members based on program changes implemented paratransit program changes implemented 7/17 | | | | |
| **Light-Rail Passengers** | # of light-rail passengers | 2,316,000 | 1,907,595 | 2,100,000 |
| Avg ridership by month determined by multi-year trend | | | | |
| **Fixed Route Total Ridership** | # of fixed route riders | 4,200,000 | 3,333,573 | 3,900,000 |
| Avg. ridership by month determined by multi-year trend | | | | |

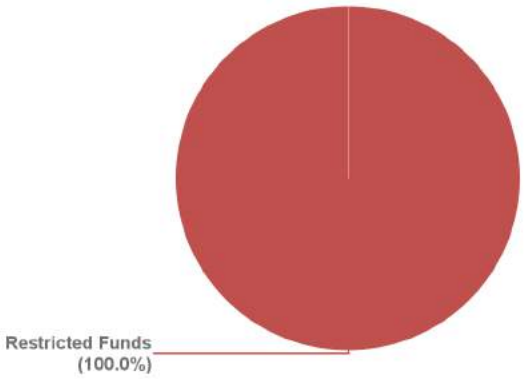
## Transit Services

## Transit Services Business Objective

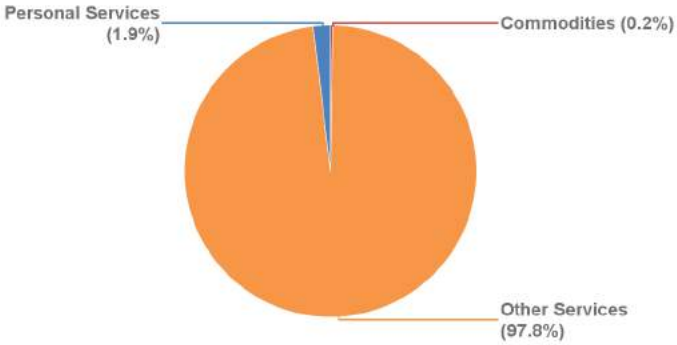
| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| Restricted Funds | $12,423,353 | $15,348,000 | $14,231,372 | $16,673,000 |
| **Sum:** | **$12,423,353** | **$15,348,000** | **14,231,372** | **$16,673,000** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 3 | | 3 |
| Personal Services | $307,389 | $313,297 | $313,297 | $320,827 |
| Other Services | $12,093,773 | $14,996,923 | $13,895,825 | $16,314,393 |
| Commodities | $12,192 | $37,780 | $22,250 | $37,780 |
| Capital Outlay | $10,000 | - | - | - |
| **Sum:** | **$12,423,353** | **$15,348,000** | **$14,231,372** | **$16,673,000** |

**Transit Services**
**FY 18/19 Operational Funding**
**$16,673,000**




**Transit Services**
**FY 18/19 Operational Category**
**$16,673,000**



## Transit Services

## Transit Services Business Objective

| FY 18/19 Operational Budget By Core Business Process and Funding Source | | | | | | | |
|---|---|---|---|---|---|---|---|
| **Core Business Process** | | **Enterprise Fund** | **General Fund** | **Grant Funds** | **Other Funds** | **Restricted Funds** | **FY 18/19 Budget** |
| **Expenditure** | Fixed Route Bus | - | - | - | - | $4,819,047 | $4,819,047 |
| | Light Rail | - | - | - | - | $8,786,000 | $8,786,000 |
| | Para Transit | - | - | - | - | $818,090 | $818,090 |
| | Transit Administration | - | - | - | - | $1,475,863 | $1,475,863 |
| | Transit Facility and Park-and-Ride O and M | - | - | - | - | $774,000 | $774,000 |
| **Expenditure Total** | | **-** | **-** | **-** | **-** | **$16,673,000** | **$16,673,000** |
| **Revenue** | Light Rail | - | - | - | - | $2,201,264 | $2,201,264 |
| | Transit Facility and Park-and-Ride O and M | - | - | - | - | $25,000 | $25,000 |
| **Revenue Total** | | **-** | **-** | **-** | **-** | **$2,226,264** | **$2,226,264** |
| **Expenditures Net of Revenues** | | **-** | **-** | **-** | **-** | **$14,446,736** | **$14,446,736** |

| FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues | | | | |
|---|---|---|---|---|
| **Funding Source** | | **FY 18/19 Expenditures** | **FY 18/19 Revenues** | **FY 18/19 Expenditures Net of Revenues** |
| **Restricted Funds** | Special Programs Fund | - | $25,000 | -$25,000 |
| | Transit Fund | $16,673,000 | $2,201,264 | $14,471,736 |
| **Totals** | | **$16,673,000** | **$2,226,264** | **$14,446,736** |

## Transit Services

## Transit Services Business Objective

| FY 18/19 Operational Budget By Core Business Process and Category | | | | | | |
|---|---|---|---|---|---|---|
| **Core Business Process** | **FTE** | **Capital Outlay** | **Commodities** | **Other Services** | **Personal Services** | **FY 18/19 Budget** |
| Fixed Route Bus | | - | - | $4,819,047 | - | $4,819,047 |
| Light Rail | | - | - | $8,786,000 | - | $8,786,000 |
| Para Transit | | - | - | $818,090 | - | $818,090 |
| Transit Administration | 3 | - | $17,780 | $1,137,256 | $320,827 | $1,475,863 |
| Transit Facility and Park-and-Ride O and M | | - | $20,000 | $754,000 | - | $774,000 |
| **Sum:** | **3** | **-** | **$37,780** | **$16,314,393** | **$320,827** | **$16,673,000** |

## Transportation

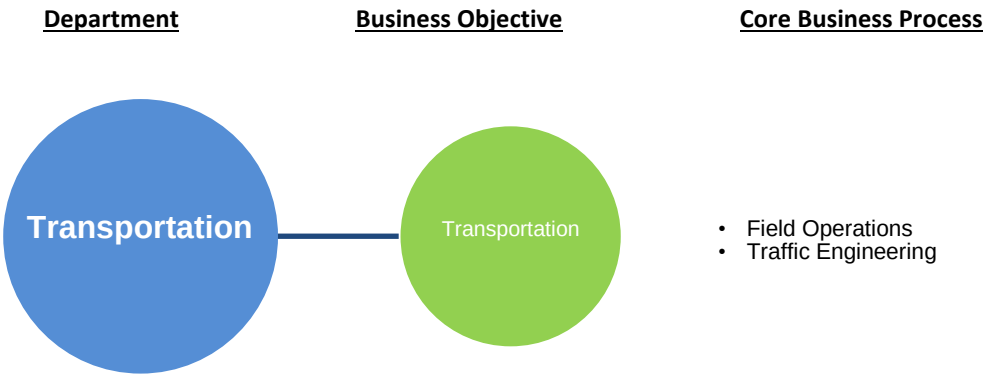
**Transportation Contact Information:**

| | |
|---|---|
| Department Phone Number: | 480-644-2160 |
| Department Email: | transportation.info@mesaaz.gov |
| Department Address: | City of Mesa, Transportation Department<br>300 E. 6th St.<br>Mesa, AZ 85201 |
| Website: | http://mesaaz.gov/residents/transportation |

### ***Department Description***

The Transportation Department serves the public by planning, designing, operating, and maintaining a high quality, multi-modal transportation system for the City of Mesa. The Department is a regional leader in transportation, anticipating future needs to maintain a high quality of life for residents.

*City Council Strategic Initiatives:* ***Community Safety, Transforming Neighborhoods, and Placemaking, Sustainable Economy***




### ***Budgetary Highlights***

The FY 2018/19 adopted budget includes one-time funding from the Local Streets Fund for several projects and initiatives: $350,000 to improve aesthetics along major roadways, $150,000 to place internally illuminated street signs at major traffic intersections at City boundaries, and $100,000 for branding street and monument signs in the Falcon District. The Falcon District is a business district containing a large cluster of world-class aerospace and defense companies on or around the Falcon Field Airport.

# Transportation

## Transportation Business Objective

### Mission

Serving the public by planning, designing, operating and maintaining a safe and efficient, multi-modal transportation system.

### Desired Outcomes

- Motorists can safely and efficiently navigate Mesa's street system
- Mesa's street system meets or exceeds industry standards for life expectancy
- Vehicular incidents occurring as a result of traffic control device maintenance or street conditions is minimized
- The street environment is aesthetically pleasing and environmentally responsible

### Performance Measures

| Performance Measure Name | Unit of Measure | FY 17/18 Target | FY 17/18 YTD Actual | FY 18/19 Target |
|---|---|---|---|---|
| **Arterial Streets PCI**[1] | Art Streets Weighted PCI | 75 | 76 | 75 |
| The Benchmark value is based upon what the State of California does for all of their cities and counties. They have the only state wide system that evaluates all roads on the same basis with the same software. | | | | |
| **Collector Streets PCI** | Col Streets Weighted PCI | 75 | 78 | 75 |
| The Benchmark value is based upon what the State of California does for all of their cities and counties. They have the only state wide system that evaluates all roads on the same basis with the same software. | | | | |
| **Residential Streets PCI** | Res Streets Weighted Avg PCI | 70 | 77 | 70 |
| The Benchmark value is based upon what the State of California does for all of their cities and counties. They have the only state wide system that evaluates all roads on the same basis with the same software. | | | | |

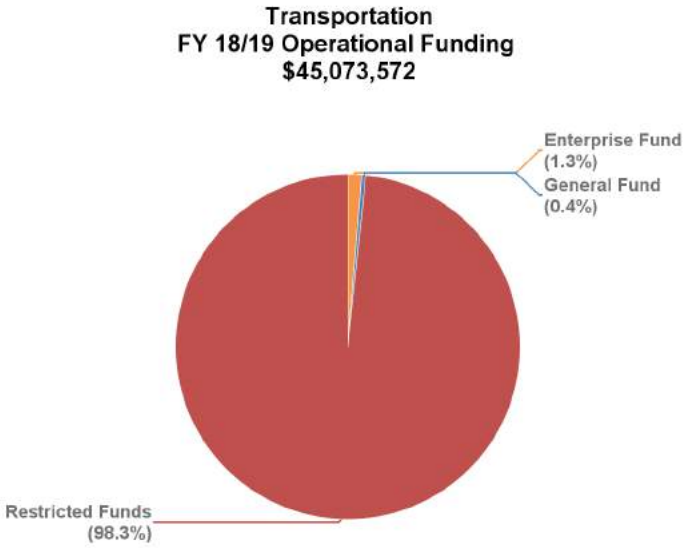
[1] Pavement Condition Index (PCI)

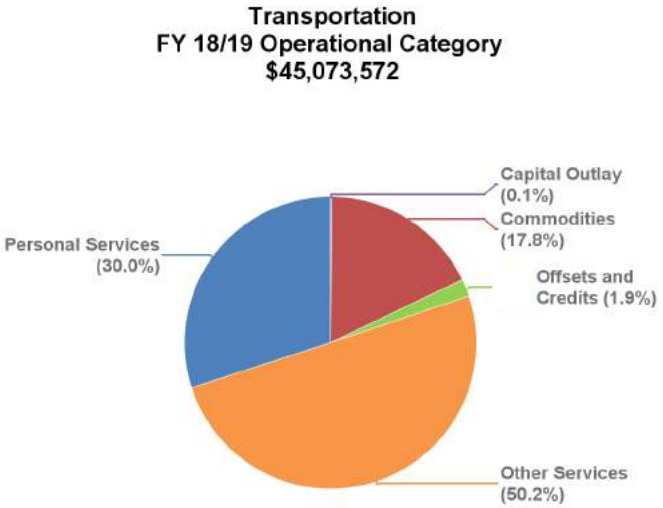
## Transportation

## Transportation Business Objective

| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| Enterprise Fund | $475,718 | $443,735 | $487,480 | $575,955 |
| General Fund | $48,415 | $196,029 | $122,174 | $172,200 |
| Restricted Funds | $33,075,742 | $43,413,530 | $38,877,885 | $44,325,417 |
| **Sum:** | **$33,599,874** | **$44,053,294** | **39,487,538.4** | **$45,073,572** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 158 | | 158.5 |
| Personal Services | $13,041,606 | $13,567,935 | $12,638,603 | $14,049,200 |
| Other Services | $17,092,029 | $23,812,815 | $20,509,657 | $23,528,334 |
| Commodities | $3,843,688 | $7,179,853 | $6,676,707 | $8,327,874 |
| Capital Outlay | $26,577 | - | - | $65,000 |
| Offsets and Credits | -$404,027 | -$507,309 | - | -$896,836 |
| **Sum:** | **$33,599,874** | **$44,053,294** | **$39,824,967** | **$45,073,572** |



## Transportation

## Transportation Business Objective

| FY 18/19 Operational Budget By Core Business Process and Funding Source | | | | | | | |
|---|---|---|---|---|---|---|---|
| **Core Business Process** | | **Enterprise Fund** | **General Fund** | **Grant Funds** | **Other Funds** | **Restricted Funds** | **FY 18/19 Budget** |
| **Expenditure** | Field Operations | $575,955 | $172,200 | - | - | $36,873,937 | $37,622,092 |
| | Traffic Engineering | - | - | - | - | $7,451,480 | $7,451,480 |
| **Expenditure Total** | | **$575,955** | **$172,200** | **-** | **-** | **$44,325,417** | **$45,073,572** |
| **Revenue** | Field Operations | - | $15,000 | - | - | $426,195 | $441,195 |
| | Traffic Engineering | - | - | - | - | $275,000 | $275,000 |
| **Revenue Total** | | **-** | **$15,000** | **-** | **-** | **$701,195** | **$716,195** |
| **Expenditures Net of Revenues** | | **$575,955** | **$157,200** | **-** | **-** | **$43,624,222** | **$44,357,377** |

| FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues | | | | |
|---|---|---|---|---|
| **Funding Source** | | **FY 18/19 Expenditures** | **FY 18/19 Revenues** | **FY 18/19 Expenditures Net of Revenues** |
| **Enterprise Fund** | Enterprise Fund | $575,955 | - | $575,955 |
| **General Fund** | Capital - General Fund | $150,000 | - | $150,000 |
| | General Fund | $22,200 | $15,000 | $7,200 |
| **Restricted Funds** | Environmental Compliance Fee | $4,740,320 | - | $4,740,320 |
| | Falcon Field Airport | $6,000 | - | $6,000 |
| | Highway User Revenue Fund | $16,609,203 | - | $16,609,203 |
| | Local Streets | $22,911,370 | $701,195 | $22,210,175 |
| | Transit Fund | $58,524 | - | $58,524 |
| **Totals** | | **$45,073,572** | **$716,195** | **$44,357,377** |

## Transportation

## Transportation Business Objective

| FY 18/19 Operational Budget By Core Business Process and Category | | | | | | |
|---|---|---|---|---|---|---|
| **Core Business Process** | **FTE** | **Capital Outlay** | **Commodities** | **Other Services** | **Personal Services** | **FY 18/19 Budget** |
| Field Operations | 121.8 | $65,000 | $7,189,544 | $21,160,338 | $10,104,046 | $37,622,092 |
| Traffic Engineering | 36.8 | - | $1,138,330 | $2,367,996 | $3,945,154 | $7,451,480 |
| **Sum:** | **158.5** | **$65,000** | **$8,327,874** | **$23,528,334** | **$14,049,200** | **$45,073,572** |

## Water Resources

**Water Resources Contact Information:**

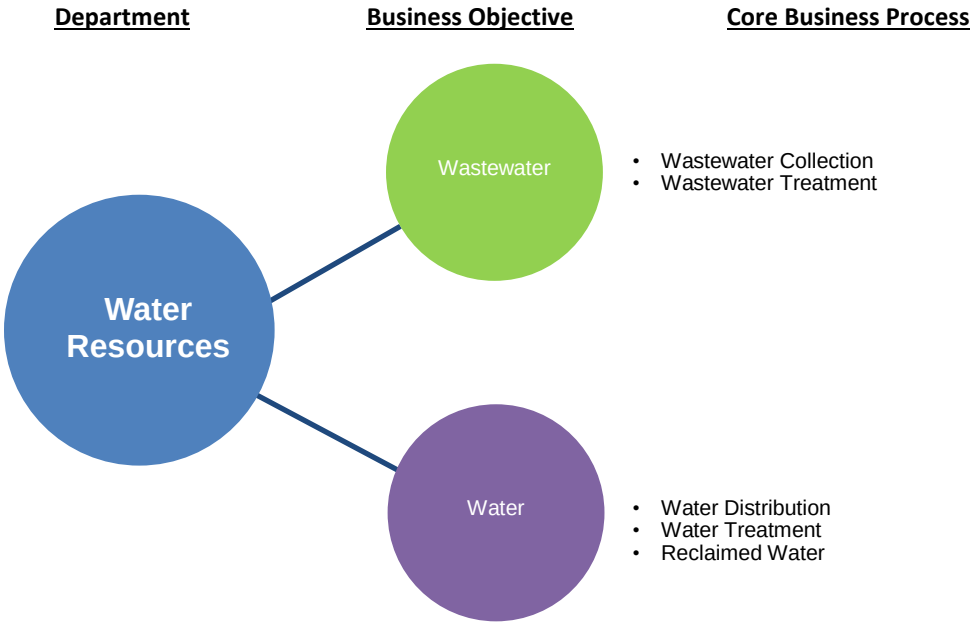
| | |
|---|---|
| Department Phone Number: | 480-644-4444 |
| Department Email: | watergeneralinquiries@mesaaz.gov |
| Department Address: | City of Mesa, Water Resources Department<br>640 N Mesa Drive<br>Mesa, AZ 85201 |
| Website: | www.mesaaz.gov/water |

### ***Department Description***

For more than a century, the Water Resources Department has provided reliable, safe, economical, and environmentally responsible water and wastewater services for the community. Water Resources staff consider it a personal point of pride to provide these valuable services that protect public health and the environment, bolster the local economy, and are an integral part of the vibrant lifestyle enjoyed in Mesa.

The Water Resources Department serves a growing population of over 496,000 in a service area of 170 square miles. As of July 2018, the water system provides service to approximately 156,000 residential and commercial connections. The wastewater system provides service to approximately 126,000 residential and commercial connections.

*City Council Strategic Initiatives:* ***Community Safety and Sustainable Economy***



## ***Budgetary Highlights***

The budget includes $3.2 million for the first full year of ongoing operations and maintenance of the new Signal Butte Water Treatment Plant. FY 2018/19 will be the first full year of operation for the plant.

The budget also includes an additional $1.2 million for water commodity purchases from the Central Arizona Project and the Salt River Project. Electric and chemical costs at the water treatment plants increased in the budget by $550,000 because of increasing chemical commodity prices and lower quality raw water coming into the City's water treatment plants. The City participates in joint ventures with other municipalities to provide water and wastewater services. The City's participation costs in these joint ventures are expected increase by $500,000 for FY 2018/19.

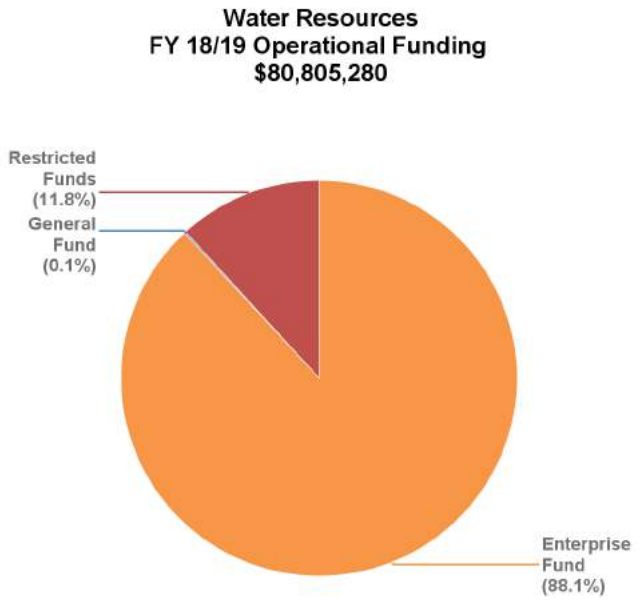
The FY 2018/19 budget includes five new positions. Three of these positions are a Utility Systems Crew Leader and two field staff who will respond to system maintenance issues, including sanitary sewer overflows. The additional maintenance positions were required due to system growth driven by new development.

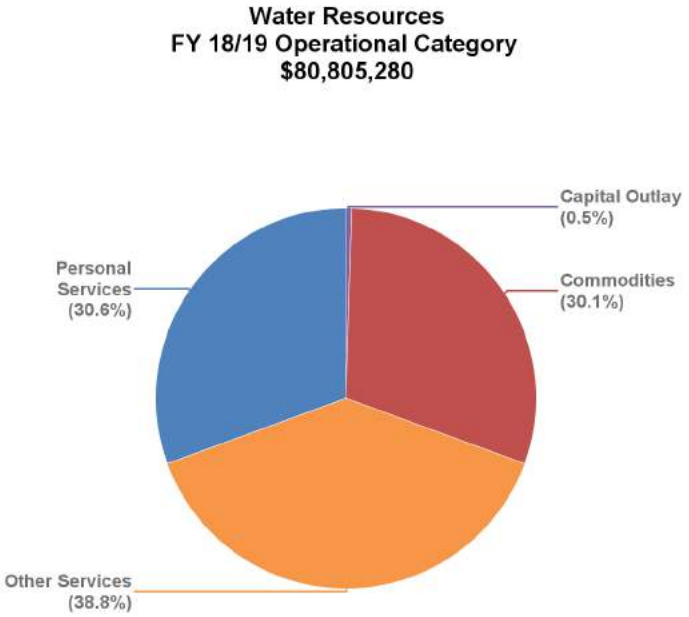
As more water, electric and natural gas meters are added to the system, a new Meter Reader position was included in the budget to maintain the department's meter reading performance targets ensuring the timely and accurate utility billings for residents. A Customer Service Specialist position at the Utility Control Center was also added, which is responsible for responding to calls for service from residents and dispatching maintenance crews to address utility-related emergencies throughout the City.

## Water Resources

| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| Enterprise Fund | $55,783,115 | $66,271,119 | $61,080,388 | $71,192,386 |
| General Fund | $89,992 | $99,011 | $95,500 | $103,109 |
| Restricted Funds | $6,313,782 | $8,051,944 | $6,410,155 | $9,509,785 |
| **Sum:** | **$62,186,889** | **$74,422,074** | **$67,586,043** | **$80,805,280** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 266.8 | | 273.9 |
| Capital Outlay | $610,704 | $931,675 | $388,485 | $396,181 |
| Commodities | $16,751,624 | $20,269,445 | $19,419,544 | $24,311,895 |
| Other Services | $23,410,473 | $29,875,488 | $25,377,414 | $31,389,832 |
| Personal Services | $21,414,088 | $23,345,466 | $22,400,600 | $24,707,372 |
| **Sum:** | **$62,186,889** | **$74,422,074** | **$67,586,043** | **$80,805,280** |



## Water Resources

### FY 18/19 Operational Budget By Business Objective and Funding Source

| Business Objective | | Enterprise Fund | General Fund | Grant Funds | Other Funds | Restricted Funds | FY 18/19 Budget |
|---|---|---|---|---|---|---|---|
| **Expenditure** | | | | | | | |
| | Wastewater | $22,960,722 | $8,496 | - | - | $6,628,938 | $29,598,156 |
| | Water | $48,231,664 | $94,613 | - | - | $2,880,847 | $51,207,124 |
| **Expenditure Total** | | **$71,192,386** | **$103,109** | **-** | **-** | **$9,509,785** | **$80,805,280** |
| **Revenue** | | | | | | | |
| | Wastewater | - | - | - | - | - | - |
| | Water | - | - | - | - | - | - |
| **Revenue Total** | | **-** | **-** | **-** | **-** | **-** | **-** |
| **Expenditures Net of Revenues** | | **$71,192,386** | **$103,109** | **-** | **-** | **$9,509,785** | **$80,805,280** |

### FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source | Fund Name | FY 18/19 Expenditures | FY 18/19 Revenues | FY 18/19 Expenditures Net of Revenues |
|---|---|---|---|---|
| **Enterprise Fund** | Capital - Enterprise | $369,475 | - | $369,475 |
| | Enterprise Fund | $70,822,911 | - | $70,822,911 |
| **General Fund** | General Fund | $103,109 | - | $103,109 |
| **Restricted Funds** | Environmental Compliance Fee | $34,179 | - | $34,179 |
| | Greenfield WRP Joint Venture | $6,594,759 | - | $6,594,759 |
| | Local Streets | $96,783 | - | $96,783 |
| | Utility Replacement Extension and Renewal | $2,784,064 | - | $2,784,064 |
| **Totals** | | **$80,805,280** | **-** | **$80,805,280** |

### FY 18/19 Operational Budget By Business Objective and Category

| Business Objective | FTE | Capital Outlay | Commodities | Other Services | Personal Services | FY 18/19 Budget |
|---|---|---|---|---|---|---|
| Wastewater | 83.2 | $163,510 | $4,687,101 | $16,934,426 | $7,813,119 | $29,598,156 |
| Water | 190.7 | $232,671 | $19,624,794 | $14,455,406 | $16,894,253 | $51,207,124 |
| **Sum:** | **273.9** | **$396,181** | **$24,311,895** | **$31,389,832** | **$24,707,372** | **$80,805,280** |

# Water Resources

## Wastewater Business Objective

### Mission

Provide reliable, high quality, and environmentally responsible wastewater services at fair and reasonable rates for the people in our community.

### Desired Outcomes

- Wastewater treatment is cost effective
- The system reliably collects and treats wastewater and delivers reclaimed water
- Treated wastewater meets all regulations for beneficial reuse
- The environment is protected from wastewater contamination

### Performance Measures

| Performance Measure Name | Unit of Measure | FY 17/18 Target | FY 17/18 YTD Actual | FY 18/19 Target |
|---|---|---|---|---|
| **Sanitary Sewer Overflows** | # san sewer overflows | 0 | 0.36 | 0 |

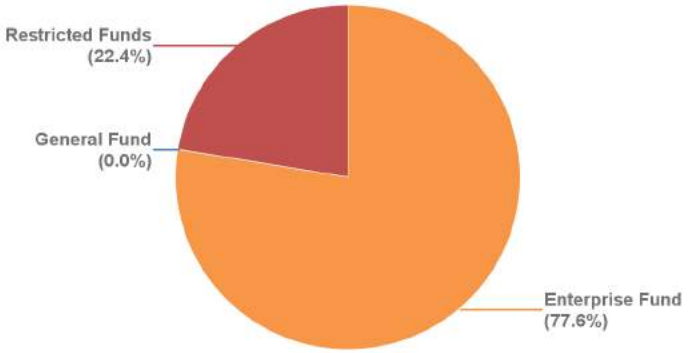
## Water Resources

## Wastewater Business Objective

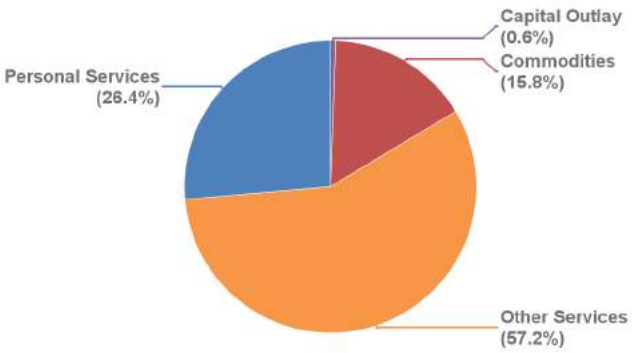
| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| Enterprise Fund | $18,697,254 | $21,533,951 | $18,654,811 | $22,960,722 |
| General Fund | $1,319 | $8,076 | $500 | $8,496 |
| Restricted Funds | $5,996,817 | $7,216,298 | $5,836,366 | $6,628,938 |
| **Sum:** | **$24,695,389** | **$28,758,325** | **$24,491,677** | **$29,598,156** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 82.6 | | 83.1 |
| Personal Services | $7,221,907 | $7,646,258 | $7,142,900 | $7,813,119 |
| Other Services | $13,295,846 | $16,542,207 | $12,895,809 | $16,934,426 |
| Commodities | $3,655,005 | $4,229,860 | $4,287,910 | $4,687,101 |
| Capital Outlay | $522,631 | $340,000 | $165,058 | $163,510 |
| **Sum:** | **$24,695,389** | **$28,758,325** | **$24,491,677** | **$29,598,156** |

**Water Resources**
**FY 18/19 Operational Funding**
**$29,598,156**




**Water Resources**
**FY 18/19 Operational Category**
**$29,598,156**



## Water Resources

## Wastewater Business Objective

### FY 18/19 Operational Budget By Core Business Process and Funding Source

| Core Business Process | | Enterprise Fund | General Fund | Grant Funds | Other Funds | Restricted Funds | FY 18/19 Budget |
|---|---|---|---|---|---|---|---|
| **Expenditure** | Wastewater Collection | $4,936,936 | $8,496 | - | - | $34,179 | $4,979,611 |
| | Wastewater Treatment | $18,023,786 | - | - | - | $6,594,759 | $24,618,545 |
| **Expenditure Total** | | **$22,960,722** | **$8,496** | **-** | **-** | **$6,628,938** | **$29,598,156** |
| **Expenditures Net of Revenues** | | **$22,960,722** | **$8,496** | **-** | **-** | **$6,628,938** | **$29,598,156** |

### FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source | | FY 18/19 Expenditures | FY 18/19 Revenues | FY 18/19 Expenditures Net of Revenues |
|---|---|---|---|---|
| **Enterprise Fund** | Capital - Enterprise | $136,804 | - | $136,804 |
| | Enterprise Fund | $22,823,918 | - | $22,823,918 |
| **General Fund** | General Fund | $8,496 | - | $8,496 |
| **Restricted Funds** | Environmental Compliance Fee | $34,179 | - | $34,179 |
| | Greenfield WRP Joint Venture | $6,594,759 | - | $6,594,759 |
| **Totals** | | **$29,598,156** | **-** | **$29,598,156** |

### FY 18/19 Operational Budget By Core Business Process and Category

| Core Business Process | FTE | Capital Outlay | Commodities | Other Services | Personal Services | FY 18/19 Budget |
|---|---|---|---|---|---|---|
| Wastewater Collection | 28.8 | $87,639 | $1,512,817 | $599,559 | $2,779,596 | $4,979,611 |
| Wastewater Treatment | 54.3 | $75,871 | $3,174,284 | $16,334,867 | $5,033,523 | $24,618,545 |
| **Sum:** | **83.2** | **$163,510** | **$4,687,101** | **$16,934,426** | **$7,813,119** | **$29,598,156** |

# Water Resources

## Water Business Objective

### Mission

Provide reliable, high quality water services at fair and reasonable rates for the people in our community.

### Desired Outcomes

- Mesa's water demands are met
- Mesa's water is safe and reliable
- Mesa's water quality meets Mesa's goals for taste, odor, and fluoride
- Water is provided in a cost-effective manner

### Performance Measures

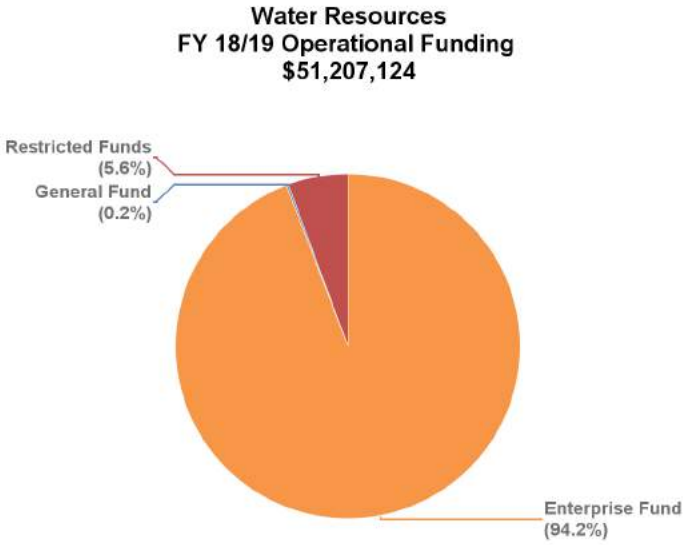
| Performance Measure Name | Unit of Measure | FY 17/18 Target | FY 17/18 YTD Actual | FY 18/19 Target |
|---|---|---|---|---|
| **Distribution System Water Losses** | % water lost from system | 0 | 0.06 | 0 |

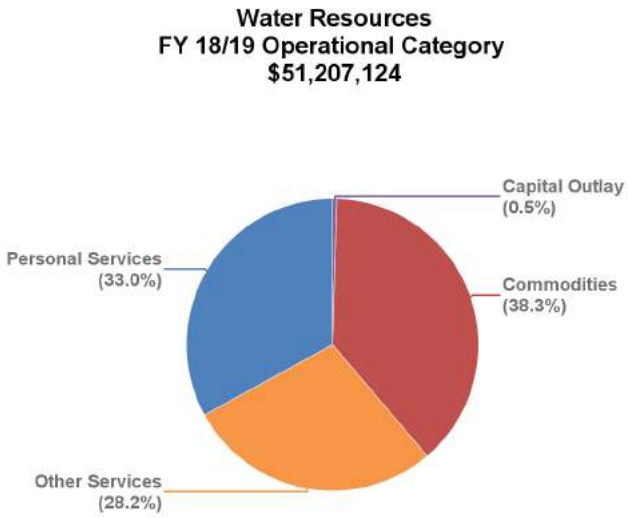
## Water Resources

## Water Business Objective

| Operational History by Funding Source | | | | |
|---|---|---|---|---|
| **Funding Source** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| Enterprise Fund | $37,085,860 | $44,737,168 | $42,425,577 | $48,231,664 |
| General Fund | $88,673 | $90,935 | $95,500 | $94,613 |
| Restricted Funds | $316,966 | $835,646 | $573,789 | $2,880,847 |
| **Sum:** | **$37,491,500** | **$45,663,749** | **$43,094,366** | **$51,207,124** |

| Operational History by Category | | | | |
|---|---|---|---|---|
| **Category** | **FY 16/17 Actuals** | **FY 17/18 Budget** | **FY 17/18 Projected Expenditures** | **FY 18/19 Budget** |
| FTE | | 184.2 | | 190.7 |
| Personal Services | $14,192,181 | $15,699,208 | $7,142,900 | $16,894,253 |
| Other Services | $10,114,627 | $13,333,281 | $12,895,809 | $14,455,406 |
| Commodities | $13,096,619 | $16,039,585 | $4,287,910 | $19,624,794 |
| Capital Outlay | $88,073 | $591,675 | $165,058 | $232,671 |
| **Sum:** | **$37,491,500** | **$45,663,749** | **$43,094,366** | **$51,207,124** |



## Water Resources

## Water Business Objective

### FY 18/19 Operational Budget By Core Business Process and Funding Source

| Core Business Process | | Enterprise Fund | General Fund | Grant Funds | Other Funds | Restricted Funds | FY 18/19 Budget |
|---|---|---|---|---|---|---|---|
| **Expenditure** | Reclaimed | $13,053,267 | - | - | - | - | $13,053,267 |
| | Water Distribution | $17,354,623 | $94,613 | - | - | $2,880,847 | $20,330,083 |
| | Water Treatment | $17,823,774 | - | - | - | - | $17,823,774 |
| **Expenditure Total** | | **$48,231,664** | **$94,613** | **-** | **-** | **$2,880,847** | **$51,207,124** |
| **Expenditures Net of Revenues** | | **$48,231,664** | **$94,613** | **-** | **-** | **$2,880,847** | **$51,207,124** |

### FY 18/19 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source | | FY 18/19 Expenditures | FY 18/19 Revenues | FY 18/19 Expenditures Net of Revenues |
|---|---|---|---|---|
| **Enterprise Fund** | Capital - Enterprise | $232,671 | - | $232,671 |
| | Enterprise Fund | $47,998,993 | - | $47,998,993 |
| **General Fund** | General Fund | $94,613 | - | $94,613 |
| **Restricted Funds** | Local Streets | $96,783 | - | $96,783 |
| | Utility Replacement Extension and Renewal | $2,784,064 | - | $2,784,064 |
| **Totals** | | **$51,207,124** | **-** | **$51,207,124** |

### FY 18/19 Operational Budget By Core Business Process and Category

| Core Business Process | FTE | Capital Outlay | Commodities | Other Services | Personal Services | FY 18/19 Budget |
|---|---|---|---|---|---|---|
| Reclaimed | 1.8 | - | $12,440,460 | $392,950 | $219,857 | $13,053,267 |
| Water Distribution | 150.9 | $14,843 | $4,215,735 | $3,002,181 | $13,097,324 | $20,330,083 |
| Water Treatment | 38.1 | $217,828 | $2,968,599 | $11,060,275 | $3,577,072 | $17,823,774 |
| **Sum:** | **190.7** | **$232,671** | **$19,624,794** | **$14,455,406** | **$16,894,253** | **$51,207,124** |

mesa·az

# Financial Schedules

Fiscal Year

## 2018-2019

City of Mesa, Arizona

## Fund Types

The financial transactions of the City are recorded in individual funds. A fund is a grouping of related accounts used to maintain control over resources that have been designated for specific activities or objectives. The City uses fund accounting to ensure compliance with finance-related legal requirements, as well as for managerial control in order to demonstrate fiduciary responsibility over the assets of the City. Types of funds used by the City include governmental funds, proprietary funds and fiduciary funds.

### Governmental Funds

The *General Fund* accounts for all revenues and expenditures used to finance the traditional services associated with a municipal government that are not accounted for in other funds. In Mesa, these services include general government, public safety, culture and recreation, and any other activity for which a special fund has not been created. The General Fund includes:

- The *General Fund* is the primary operating fund of the City.

- The *Capital – General Fund* is used for capital purchases funded by the General Fund. The use of a separate capital fund allows for easier tracking of capital expenditures and provides more accurate comparisons between years in the General Fund.

*Restricted Funds* are used to account for specific revenues that are restricted to expenditures for particular purposes. The City's Restricted Funds include the following:

- The *Arts and Culture Fund* was established to allow for easier tracking and management of the financial aspect of the various activities of the Mesa Arts Center, the i.d.e.a. Museum and the Museum of Natural History. These facilities rely on admission fees and ticket sales to augment the City of Mesa's General Fund contribution. Revenues collected at the different venues are allocated to this fund. The General Fund contribution are set at a fixed amount each fiscal year and transferred to the new fund

- The *Cemetery Fund* accounts for Cemetery expenditures and revenues from cemetery sales and services.

- The *Cemetery Reserve Fund* accounts for revenues and expenditures for the perpetual care of interment spaces in the Cemetery. A perpetual care fee is charged on all spaces and the interest earned from the accumulation of these fees provides for perpetual care of the spaces.

- The *Court Construction Fee Fund* was established to assist with the payment of debt for the construction of a new court facility. Funds are provided through the collection of a surcharge on fines levied by Mesa Municipal Court.

- The *Eastmark and Cadence Community Facilities District (CFD) Funds* account for large-scale, comprehensively-planned infrastructure development that promotes residential and non-residential land use.

- The *Economic Investment Fund* accounts for the investment of funds to help sustain and grow the business environment in the City of Mesa.

- The *Environmental Compliance Fee Fund* was established to comply with the mandated Federal, State and County requirements regarding environmental standards. A flat fee is charged per account, each month to all City of Mesa utility customers. Revenues from this fee offset mandated compliance expenses such as maintenance of storm water retention basins and air quality standards.

- The *Falcon Field Airport Fund* is used to account for all of the activities of the City-owned airport.

- The *Greenfield Water Reclamation Plant (WRP) Joint Venture Fund* accounts for the Greenfield Water Reclamation Plant which is run by the City but which also treats sewage from portions of Mesa, Gilbert, Queen Creek and the Gila River Indian Community.

- The *Highway User Revenue Fund* (HURF) accounts for capital projects and maintenance of the City's streets and highways, as mandated by the Arizona Revised Statutes. Financing for this fund is provided by state-shared fuel taxes.

- The *Local Streets Sales Tax Fund* accounts for voter-approved revenue dedicated to the Streets program. This fund provides the matching requirement to obtain Maricopa Association of Governments (MAG) Proposition 400 monies, and provides a local revenue source to fund street operations and maintenance.

- The *Mesa Arts Center Restoration Fee Fund* has been established as a replacement fund to provide for future repairs and maintenance of the Mesa Arts Center. The revenues in this fund are collected as a ticket surcharge for events that take place at the various Arts & Culture department sites.

- The *Quality of Life Sales Tax Fund* is used for voter-approved revenue dedicated to the following programs: Law Enforcement, Fire and Medical, Parks and Recreation, Library, Aquatics, Arts and Culture and Transportation.

- The *Restricted Programs Fund* was established to account for other restricted funds such as sponsorships or restricted donations.

- The *Solid Waste Development Fee Fund* was established to account for the development fee which is collected to cover the cost of new equipment needed to support the growth of residential collection for trash and recycling including the cost of vehicles, barrels and bins.

- The *Special Programs Fund* was established to account for funds that are restricted by decision of City management and not by law or designation of the donor or sponsor.

- The *TOPAZ Joint Venture Fund* accounts for revenue and expenditures related to the City of Mesa's joint venture in the Trunked Open Arizona Network (TOPAZ) which provides voice and data communication systems for public safety and municipal uses to Mesa as well as a number of other cities in the area.

- The *Transit Fund* accounts for all transit-related funding sources and expenditures including Local Transportation Assistance Fund (LTAF) monies. The main source of funding is a transfer from the General Fund.

- The *Transportation Fund* accounts for Maricopa Association of Government (MAG) Proposition 400 sales tax funds that are allocated to local subdivisions for transportation projects in the Regional Transportation Plan (RTP).

- The *Utility Replacement Extension and Renewal Fund* is designed to account for replacement costs for the City's utilities (Electric, Gas, Water, Wastewater and Solid Waste). Funds are transferred from the Enterprise Fund to support the replacement of utility vehicles, projects and infrastructure per utility revenue bond requirements.

- The *Vehicle Replacement Fund* is designed to account for replacement costs for the City's fleet of vehicles. Funds are transferred from the General Fund to support the replacement of vehicles.

*Impact Fee Funds* are designed to provide funding to ensure that new development bears a proportionate share of the cost of improvements to the City's parks, law enforcement facilities, fire facilities and equipment, and utility infrastructure. These funds are provided through the collection of development impact fees.

*Grant Funds* are designed to account for all grant monies that are received by the City. They include:

- The *Community Development Block Grant Fund* accounts for Federal grant funds that are provided on an annual basis that can be used to revitalize neighborhoods, expand affordable housing and economic opportunities, and/or improve community facilities and services, principally to benefit low and moderate income persons.

- The *Grants – Enterprise Fund* is designed to account for contributions by the State or Federal government or other organizations to support a particular function that would typically be accounted for under the Enterprise Funds.

- The *Grants – General Government Fund* is designed to account for contributions by the State or Federal government or other organizations to support a particular function.

- The *HOME* (Home Ownership Made Easier) *Fund* accounts for grant funds received to help communities expand the supply of decent, safe, sanitary and affordable housing, with primary attention to housing for low income families.

- The *Section 8* (Housing Choice Voucher Program) *Fund* accounts for grant funds received to provide rental assistance to low-income families for decent, safe, and sanitary housing by contracting with private owners and subsidizing a portion of the family's monthly rent.

*Debt Service Funds* are used to account for the payment of long-term debt principal and interest. The City's Debt Service Funds include:

- The *General Obligation Bond Redemption Fund* accounts for payment of the principal and interest requirements of the City's General Obligation Bonds. Funding is provided by secondary property tax revenue and a transfer from the General Fund.

- The *Highway Project Advancement Notes (HPAN) Fund* accounts for the payment of principal and interest requirements for Highway Project Advancement Notes. HPANs are issued to finance highway infrastructure.

- The *Highway User Revenue Bond Redemption Fund* accounts for the payment of principal and interest requirements of the City's Highway User Revenue Bonds. Revenues are provided by a transfer from the Highway User Revenue Fund.

- The *Non-Utility Bond Redemption Fund* accounts for the payment of principal and interest requirements for non-utility economic investment projects.

- The *Special Improvements District Bond Redemption Fund* accounts for the payment of the Special Improvement District Bonds that are issued to finance the costs of improvements which are paid from special assessments levied against the benefited properties.

- The *Transportation Project Advancement Notes (TPAN) Fund* accounts for the payment of principal and interest of Transportation Project Advancement Notes issued to finance transit infrastructure.

- The *Utility Systems Bond Redemption Fund* accounts for the payment of principal and interest requirements of financing the construction and maintenance of utility system infrastructure. Debt service on utility system bonds is funded by revenue from customer utility rate charges.

- The *Utility Systems GO Bond Redemption Fund* accumulates resources for the payment of principal and interest requirements of General Obligation bonds used to finance the construction and maintenance of utility system infrastructure. Debt service on utility system bonds is funded by revenue from customer utility rate charges.

- The *WIFA Redemption Fund* accumulates resources for the payment of principal and interest requirements of using Arizona Water Infrastructure Finance Authority (WIFA) financing to construct and maintain water and wastewater infrastructure. Debt service on WIFA bonds is funded by revenue from water and wastewater customer utility rate charges.

*Bond Funds* are used to account for bond proceeds to be used only for the construction of approved bond capital projects. These projects include: new park site acquisitions as well as park improvements; public

safety buildings; the construction of drains, basins, channels and other storm sewer improvements; right-of-way acquisitions and street improvements; utility (Electric, Gas, Solid Waste, Wastewater and Water) infrastructure construction, upgrades and acquisitions; and the construction of spring training baseball facilities.

## Proprietary Funds

The *Enterprise Fund* is used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or where the governing body has decided that a periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes. Enterprise Funds include:

- The *Capital – Enterprise Fund* which is used for purchases funded by the Enterprise Fund. The use of a separate capital fund allows for easier tracking of capital expenditures and provides more accurate comparisons between years in the Enterprise Fund.

- The *Enterprise Fund* which is utilized to account for city-owned electric, gas, water, wastewater, solid waste and district cooling systems, as well as the city-owned golf course, the Mesa Convention Center, the Hohokam Stadium and Cubs Spring Training facilities.

*Internal Service Funds* account for goods or services provided by one department to other departments or agencies of the City, on a cost reimbursement basis. These services include fleet services, a print shop, and a materials warehouse.

## Fiduciary Funds

*Agency Funds* account for assets held by the City as an agent for individuals, private organizations, other governments and/or other funds. Agency Funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

*Trust Funds* are held in a trustee capacity and account for all assets and activities that are restricted to a specific purpose in accordance with the formal intent of the trust. The principal of the fund can only be expended to forward the activity specified, such as an employee benefits plan, self-insurance for property and public liability, and worker's compensation.

## Budget Basis of Accounting

The basis of budgeting is the method used to determine when revenues and expenditures are recognized for budgetary purposes. This documents the key differences between generally accepted accounting principles (GAAP) and the employed budgetary basis to ensure consistency from year to year and equitably communicate the planned costs for major service areas and capital projects.

The City of Mesa uses the modified accrual basis of accounting for governmental funds. Revenues are recognized when they become measurable and available to finance City operations. "Available" means "collectable" within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are generally recognized when the related fund liability is incurred.

An exception to this general rule is interest on long-term debt, which is recorded when due.

The accrual basis of accounting is used for Proprietary Funds. Revenues are recognized in the accounting period in which they are earned and become measurable. Expenditures are recognized when they are incurred.

The Fund Statements in the Comprehensive Annual Financial Report (CAFR) present the status of the City's finances on the basis of "generally accepted accounting principles" (GAAP). In most cases, this conforms to the way the City prepares its budget with the following major exceptions:

a. Compensated absence liabilities that are expected to be liquidated with expendable available financial resources are accrued as earned by employees (GAAP), as opposed to being expended when paid (budget).

b. Principal payments on long-term debt within the Enterprise Fund are applied to the outstanding liability on a GAAP basis, as opposed to being expended on a budget basis.

c. Capital outlays within the Enterprise Fund are recorded as assets on a GAAP basis and expended on a budget basis.

d. Depreciation expense is recorded on a GAAP basis only.

The Comprehensive Annual Financial Report presents fund expenditures and revenues on both a GAAP basis and budget basis for comparison purposes.

The City of Mesa CAFR can be found at: www.mesaaz.gov/city-hall/accounting.

# City of Mesa, Arizona
# Summary of Estimated Revenues and Expenditures
# Fiscal Year 2018/19 - Adopted

| Fiscal Year | | Schedule | FUND TYPES | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | | General Fund | Enterprise Fund | Restricted Funds | Internal Service Funds | Impact Fee Funds | Grant Funds | Trust Funds | Debt Service Funds | Bond Funds | Contingency Fund | Total All Funds |
| 2017/18 | Adopted Budgeted Expenditures/Expenses | E | $386,613,341 | $178,972,418 | $321,815,856 | $7,473,754 | - | $53,126,674 | $103,890,921 | $140,111,036 | $191,754,000 | $356,242,000 | **$1,740,000,000** |
| 2017/18 | Actual Expenditures/Expenses | E | $354,823,605 | $165,177,000 | $201,799,031 | $5,901,244 | $51,916 | $28,213,489 | $96,103,184 | $198,946,773 | $119,321,461 | - | **$1,170,337,703** |
| 2018/19 | Estimated Fund Balance at July 1, 2018 | | $111,444,499 | $114,102,205 | $176,540,171 | $99,855 | $15,690,355 | $1,667,578 | $61,869,839 | $11,767,254 | $109,310,807 | - | **$602,492,564** |
| 2018/19 | Primary Property Tax Levy | B | - | - | - | - | - | - | - | - | - | - | **-** |
| 2018/19 | Secondary Property Tax Levy | B | - | - | - | - | - | - | - | $33,438,521 | - | - | **$33,438,521** |
| 2018/19 | Estimated Revenues Other than Property Taxes | C | $287,759,556 | $380,323,388 | $332,065,301 | $7,087,963 | $19,101,174 | $48,989,763 | $99,091,300 | $71,372,018 | - | $13,400,000 | **$1,259,190,463** |
| 2018/19 | Other Financing Sources | D | - | - | $17,950,000 | - | - | - | - | - | $206,334,000 | $163,700,000 | **$387,984,000** |
| 2018/19 | Interfund Transfers In | D | $140,114,844 | $3,383,965 | $48,852,295 | - | - | - | - | $103,443,768 | - | - | **$295,794,872** |
| 2018/19 | Interfund Transfers Out | D | $49,973,346 | $211,310,653 | $27,964,382 | - | $6,546,491 | - | - | - | - | - | **$295,794,872** |
| 2018/19 | Total Financial Resources Available | | $589,292,245 | $709,120,211 | $603,372,149 | $7,187,818 | $41,338,020 | $50,657,341 | $160,961,139 | $220,021,561 | $315,644,807 | $177,100,000 | **$2,874,695,292** |
| 2018/19 | Budget Expenditures/Expenses | E | $415,792,569 | $187,184,909 | $437,273,343 | $7,087,963 | - | $49,285,249 | $101,517,545 | $149,136,852 | $206,408,570 | $266,313,000 | **$1,820,000,000** |

| Expenditure Limitation Comparison | 2017/18 | 2018/19 |
|---|---|---|
| 1. Budgeted expenditures/expenses | $1,740,000,000 | $1,820,000,000 |
| 2. Add/subtract: estimated net reconciling items | | |
| 3. Budgeted expenditures/expenses adjusted for reconciling items | $1,740,000,000 | $1,820,000,000 |
| 4. Less: estimated exclusions | | |
| 5. Amount subject to the expenditure limitation | $1,740,000,000 | $1,820,000,000 |
| 6. Economic Estimates Commission expenditure limitation (if subject to) | | |

The Fund Types above include the following funds:

General Fund - General Fund and Capital-General Fund.

Enterprise Fund - Enterprise Fund and Capital-Enterprise.

Restricted Funds - Arts & Culture, Cadence CFD - Capital, Cadence CFD - Debt, Cadence CFD - Operating, Cemetery, Cemetery Reserve, Court Construction Fee, Customer Deposit Trust, Eastmark CFD 1 - Capital, Eastmark CFD 1 - Debt, Eastmark CFD 1 - Operating, Economic Investment, Environmental Compliance Fee, Falcon Field, Greenfield WRP Joint Venture, Highway User Revenue Fund, Local Streets Fund, Mesa Arts Center Restoration Fee, Quality of Life Sales Tax, Restricted Programs, Solid Waste Development Fee, Special Programs Fund, TOPAZ Joint Venture, Transit, Transportation, and Utility Replacement Extension & Renewal, and Vehicle Replacement.

Internal Service Funds - Fleet, Print Shop, and Warehouse.

Impact Fee Funds - Cultural Facility, Fire, General Government Facility, Library, Parks, Police, Stormwater, Wastewater, and Water.

Grant Funds - Community Development Block Grant, Grants-Enterprise, Grants-Gen. Gov., HOME, and Section 8.

Trust Funds - Employee Benefit, Property and Public Liability, and Workers' Compensation.

Debt Service Funds - General Obligation Bond, Highway Project Advancement Notes, Highway User Revenue Bond, Non-Utility Bond, Special Improvement District Bond, Transportation Project Advancement Notes, Utility Systems Bond, Utility Systems Bond, Utility Systems GO Bond, and WIFA.

Bond Funds - Electric, Gas, Parks, Public Safety, Solid Waste, Spring Training, Streets, Wastewater, and Water.

Contingency Fund - Contingency, General Obligation Bond Refunding, Utility Systems Bond Refunding

# City of Mesa, Arizona
## Summary of Tax Levy and Tax Rate Information
## Fiscal Year 2018/19 - Adopted

| | FY 2017/18 | FY 2018/19 |
|---|---|---|
| Maximum allowable primary property tax levy. A.R.S. 42-17051(A) | **N/A** | **N/A** |
| Amount received from primary property taxation in the current year in excess of the sum that year's maximum allowable primary property tax levy. A.R.S 42-17102(A)(18) | **N/A** | |
| Property tax levy amounts: | | |
| Primary property taxes | N/A | N/A |
| Secondary property taxes | $33,440,262 | $33,438,521 |
| Total property tax levy amounts | **$33,440,262** | **$33,438,521** |
| Property taxes collected: | | |
| Primary property taxes: | | |
| Current year's levy | N/A | |
| Prior years' levies | N/A | |
| Total primary property taxes | N/A | |
| Secondary property taxes: | | |
| Current year's levy | $33,440,262 * | |
| Prior years' levies | - | |
| Total secondary property taxes | $33,440,262 | |
| Total property taxes collected | **$33,440,262** | |
| Property tax rates: | | |
| A: City tax rate: | | |
| Primary property tax rate | N/A | N/A |
| Secondary property tax rate | 1.0968 | 1.0201 |
| Total city tax rate | **1.0968** | **1.0201** |
| B: Special assessment district tax rates: | | |

Secondary property tax rates – As of the date the proposed budget was prepared, the city/town was operating 2 special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and thier rates, please contact the City.

*Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

## SUMMARY OF REVENUES BY SOURCE
### Fiscal Year 2018/19

| Source | FY 2016/17 Actual Resources | FY 2017/18 Adopted Budget | FY 2017/18 Projected Resources | FY 2018/19 Adopted Budget |
|---|---|---|---|---|
| **Taxes** | | | | |
| Sales & Use Tax | $159,734,107 | $162,729,000 | $166,682,688 | $171,566,000 |
| Secondary Property Tax - City | $33,789,263 | $33,441,000 | $33,441,000 | $33,439,000 |
| Secondary Property Tax - Community Facility Districts | $884,670 | $1,541,000 | $1,508,195 | $2,180,000 |
| Transient Occupancy Tax | $3,620,876 | $3,096,000 | $3,519,429 | $3,177,000 |
| Other Taxes | $31,359 | $30,000 | $30,000 | $30,000 |
| **Total Taxes** | **$198,060,276** | **$200,837,000** | **$205,181,312** | **$210,392,000** |
| **Intergovernmental** | | | | |
| Federal Grants and Reimbursements | $28,784,883 | $51,740,967 | $29,669,955 | $46,621,942 |
| State Shared Revenues | $158,916,432 | $165,390,000 | $166,234,401 | $170,032,000 |
| State Grants and Reimbursements | $709,928 | $1,016,087 | $7,231,961 | $516,000 |
| County and Other Governments Revenues | $17,921,558 | $37,778,921 | $24,041,823 | $52,599,960 |
| **Total Intergovernmental** | **$206,332,802** | **$255,925,975** | **$227,178,140** | **$269,769,902** |
| **Sales and Charges for Services** | | | | |
| General | $30,240,125 | $30,899,000 | $29,979,373 | $32,580,000 |
| Culture and Recreation | $7,082,947 | $7,967,000 | $7,980,654 | $9,238,000 |
| Enterprise | $379,509,215 | $428,579,954 | $396,591,591 | $523,288,000 |
| **Total Sales and Charges for Services** | **$416,832,287** | **$467,445,954** | **$434,551,617** | **$565,106,000** |
| **Licenses, Fees and, Permits** | | | | |
| Business Licenses | $4,238,251 | $4,493,000 | $4,473,867 | $4,508,000 |
| Permits | $13,285,242 | $12,909,000 | $14,762,264 | $13,382,000 |
| Fees | $22,375,509 | $11,004,000 | $26,003,254 | $21,190,000 |
| Court Fees | $4,279,759 | $4,902,000 | $4,544,186 | $4,497,000 |
| Culture and Recreation | $911,254 | $626,000 | $817,000 | $730,000 |
| **Total Licenses, Fees and Permits** | **$45,090,015** | **$33,934,000** | **$50,600,571** | **$44,307,000** |
| **Fines and Forfeitures** | | | | |
| Court Fines | $4,421,811 | $5,552,000 | $4,072,761 | $4,276,000 |
| Other Fines | $550,773 | $414,000 | $424,410 | $383,000 |
| **Total Fines and Forfeitures** | **$4,972,584** | **$5,966,000** | **$4,497,171** | **$4,659,000** |
| **Self Insurance Contributions** | | | | |
| Self Insurance Contributions | $86,735,319 | $96,006,000 | $93,301,028 | $99,029,000 |
| **Total Self Insurance Contributions** | **$86,735,319** | **$96,006,000** | **$93,301,028** | **$99,029,000** |
| **Other Revenue** | | | | |
| Interest | $4,427,244 | $2,126,000 | $4,610,744 | $1,937,000 |
| Contributions and Donations | $3,089,596 | $3,221,000 | $2,609,930 | $8,785,287 |
| Sale of Property | $23,583,939 | $440,000 | $630,741 | $63,570,000 |
| Other Revenues | $14,566,404 | $15,571,000 | $12,981,328 | $25,074,000 |
| **Total Other Revenue** | **$45,667,181** | **$21,358,000** | **$20,832,743** | **$99,366,287** |
| **Operating Resources Subtotal** | **$1,003,690,464** | **$1,081,472,929** | **$1,036,142,582** | **$1,292,629,189** |

*Changes in accounting presentation affect comparisons between years*

*This schedule does not include Other Financing Sources such as bonds and fund balance*

## Summary of Revenues by Fund
## Fiscal Year 2018/19

| Source | FY 2016/17 Actual Resources | FY 2017/18 Adopted Budget | FY 2017/18 Projected Resources | FY 2018/19 Adopted Budget |
|---|---|---|---|---|
| **General Fund** | | | | |
| General Fund | $271,006,989 | $278,653,881 | $282,336,200 | $287,759,556 |
| Capital - General Fund | $394,378 | - | - | - |
| **Total General Fund** | $271,401,367 | $278,653,881 | $282,336,200 | $287,759,556 |
| **Enterprise Fund** | | | | |
| Capital - Enterprise | $591,663 | $505,000 | $865,252 | $693,000 |
| Enterprise Fund | $354,451,786 | $364,264,335 | $372,500,739 | $379,630,388 |
| **Total Enterprise Fund** | $355,043,449 | $364,769,335 | $373,365,991 | $380,323,388 |
| **Restricted Funds** | | | | |
| Arts and Culture Fund | $5,577,126 | $6,100,756 | $6,141,004 | $7,417,146 |
| Cadence CFD - Debt | - | - | - | $191,613 |
| Cadence CFD - Operating | - | $94,816 | $94,816 | $96,508 |
| Cemetery | $1,517,285 | $1,371,602 | $1,458,500 | $1,508,500 |
| Cemetery Reserve | $207,110 | $126,000 | $226,466 | $273,771 |
| Court Construction Fee | $652,597 | $799,910 | $799,910 | $690,444 |
| Customer Deposit Trust | $192,811 | - | - | - |
| Eastmark CFD 1 - Capital | $44,980 | - | $201,435 | - |
| Eastmark CFD 1 - Debt | $1,612,567 | $3,078,404 | $2,143,491 | $4,895,350 |
| Eastmark CFD 1 - Operating | $64,278 | $153,403 | $109,026 | $199,530 |
| Economic Investment Fund | $4,749,660 | $2,930,000 | $3,071,592 | $3,980,000 |
| Environmental Compliance Fee | $15,475,097 | $15,662,003 | $15,824,901 | $16,085,351 |
| Falcon Field Airport | $3,868,096 | $4,184,415 | $4,450,660 | $4,503,913 |
| Greenfield WRP Joint Venture | $19,210,180 | $60,765,718 | $21,823,072 | $141,694,278 |
| Highway User Revenue Fund | $38,069,941 | $39,660,968 | $39,109,998 | $40,881,888 |
| Local Streets Sales Tax | $28,683,987 | $28,797,070 | $29,718,769 | $30,275,627 |
| Mesa Arts Center Restoration Fee | $576,840 | $306,000 | $434,298 | $402,796 |
| Quality of Life Sales Tax | $22,946,811 | $23,254,048 | $23,820,384 | $24,509,404 |
| Restricted Programs Fund | $6,688,579 | $6,210,738 | $5,946,965 | $7,159,502 |
| Solid Waste Development Fee | $540,432 | $481,990 | $550,446 | $596,117 |
| Special Programs Fund | $917,019 | $780,177 | $838,673 | $972,525 |
| TOPAZ Joint Venture Fund | $2,527,328 | $3,155,395 | $3,016,103 | $4,250,237 |
| Transit Fund | $8,516,965 | $22,484,923 | $12,224,390 | $23,339,731 |
| Transportation | $3,751,988 | $4,685,310 | $11,139,400 | $17,917,562 |
| Utility Replacement Extension & Renewal | $12,767 | - | - | - |
| Vehicle Replacement | $203,866 | $223,234 | $223,234 | $223,234 |
| **Total Restricted Funds** | $166,608,308 | $225,306,880 | $183,367,533 | $332,065,027 |
| **Internal Service Funds** | | | | |
| Fleet Internal Service | $178,086 | $987,611 | $499,889 | $449,889 |
| Print Shop Internal Service | $446,310 | - | $12,000 | - |
| Warehouse Internal Service | $5,742,994 | $6,486,143 | $5,238,232 | $6,638,074 |
| **Total Internal Service Funds** | $6,367,389 | $7,473,754 | $5,750,121 | $7,087,963 |
| **Impact Fee Funds** | | | | |
| Cultural Facility Impact Fee | $5,210 | - | - | - |
| Fire Impact Fee | $1,189,823 | $437,654 | $1,509,320 | $1,237,543 |
| Library Impact Fee | $8,444 | $2,000 | $8,748 | $6,695 |
| Parks Impact Fee | $17,168 | $20,000 | $49,638 | $16,420 |
| Police Impact Fee | $1,812,997 | $657,284 | $2,009,717 | $1,704,791 |
| Stormwater Drainage Impact Fee | $892,838 | $489,001 | $713,832 | $779,619 |
| Wastewater Impact Fee | $8,533,732 | $4,095,285 | $9,778,000 | $8,191,542 |
| Water Impact Fees | $7,588,524 | $3,424,482 | $8,549,000 | $7,164,564 |
| **Total Impact Fee Funds** | $20,048,735 | $9,125,706 | $22,618,255 | $19,101,174 |
| **Grant Funds** | | | | |
| Community Development Block Grant | $3,573,772 | $15,313,904 | $8,678,030 | $12,090,557 |
| Grants - Enterprise | $2,125,927 | $4,311,402 | $1,423,931 | $3,892,108 |
| Grants - Gen. Gov. | $11,811,304 | $15,892,792 | $4,512,296 | $14,755,221 |
| HOME | $1,477,528 | $3,352,129 | $1,080,516 | $3,753,504 |

## Summary of Revenues by Fund
## Fiscal Year 2018/19

| Source | FY 2016/17 Actual Resources | FY 2017/18 Adopted Budget | FY 2017/18 Projected Resources | FY 2018/19 Adopted Budget |
|---|---|---|---|---|
| Section 8 | $12,610,053 | $13,689,960 | $12,947,756 | $14,498,373 |
| **Total Grant Funds** | $31,598,584 | $52,560,187 | $28,642,529 | $48,989,763 |
| | | | | |
| **Trust Funds** | | | | |
| Employee Benefit Trust | $77,880,657 | $85,436,333 | $83,501,181 | $88,353,235 |
| Property and Public Liability | $3,727,273 | $6,860,146 | $6,108,187 | $7,452,152 |
| Worker's Compensation | $5,803,004 | $3,771,406 | $3,982,521 | $3,285,913 |
| **Total Trust Funds** | $87,410,934 | $96,067,885 | $93,591,889 | $99,091,300 |
| | | | | |
| **Debt Service Funds** | | | | |
| General Obligation Bond Redemption | $34,356,836 | $33,999,099 | $34,000,898 | $33,997,099 |
| Highway Project Advancement Notes | $42,950 | $6,000 | $6,228,886 | $137,295 |
| Non Utility Bond Redemption | $27,511,315 | $4,867,151 | $3,726,089 | $65,052,903 |
| Special Improvement District Bond Redemption | $1,041,645 | $403,405 | $267,891 | $384,075 |
| Transportation Project Advancement Notes | - | $1,000,000 | - | $3,000,000 |
| Utility Systems Bond Redemption | $2,241,068 | $2,239,646 | $2,246,301 | $2,239,646 |
| Utility GO Bond Redemption | $1,957 | - | - | - |
| WIFA Redemption | $6,474 | - | - | - |
| **Total Debt Service Funds** | $65,202,245 | $42,515,301 | $46,470,065 | $104,811,018 |
| | | | | |
| **Bond Funds** | | | | |
| Parks Bond Construction | $11,623 | - | - | - |
| Spring Training Bond Construction | $228 | - | - | - |
| Water Bond Construction | $(2,398) | - | - | - |
| **Total Bond Funds** | $9,453 | - | - | - |
| | | | | |
| **Contingency Fund** | | | | |
| Contingency | - | $5,000,000 | - | $13,400,000 |
| **Total Contingency Fund** | - | $5,000,000 | - | $13,400,000 |
| | | | | |
| **Total City Revenues** | $1,003,690,464 | $1,081,472,929 | $1,036,142,582 | $1,292,629,189 |

*Changes in accounting presentation affect comparisons between years.*

*This schedule does not include Other Financing Sources such as bonds and fund balance.*

# City of Mesa, Arizona
## Summary of Revenues by Fund and Source
## Fiscal Year 2018/19 - Adopted

| Source | FY 2016/17 Actual Revenues | FY 2017/18 Adopted Budget | FY 2017/18 Projected Revenues | FY 2018/19 Adopted Budget |
|---|---|---|---|---|
| **General Fund** | | | | |
| **General Fund** | | | | |
| **Taxes** | | | | |
| Sales and Use Taxes | $109,363,811 | $111,585,495 | $114,289,843 | $117,645,311 |
| Transient Occupancy Taxes | - | $25,000 | - | - |
| Other Taxes | $31,359 | $30,000 | $30,000 | $30,000 |
| **Total Taxes** | $109,395,170 | $111,640,495 | $114,319,843 | $117,675,311 |
| **Intergovernmental** | | | | |
| Federal Grants & Reimbursements | $207,659 | $397,747 | $135,287 | $377,504 |
| State Shared Revenues | $119,597,785 | $124,568,499 | $125,889,684 | $127,861,311 |
| State Grants and Reimbursements | $162,487 | $10,000 | $3,790 | - |
| County and Other Governments Revenues | $3,505,178 | $3,823,871 | $3,941,182 | $4,124,505 |
| **Total Intergovernmental** | $123,473,110 | $128,800,117 | $129,969,943 | $132,363,320 |
| **Sales and Charges for Services** | | | | |
| General | $8,549,736 | $7,900,688 | $8,626,458 | $9,183,833 |
| Culture and Recreation | $2,336,034 | $2,550,075 | $2,420,012 | $2,494,300 |
| Enterprise | $63,929 | $16,957 | $74,063 | $17,000 |
| **Total Sales and Charges for Services** | $10,949,700 | $10,467,720 | $11,120,533 | $11,695,133 |
| **Licenses, Fees, and Permits** | | | | |
| Business Licenses | $4,138,638 | $4,493,000 | $4,473,867 | $4,508,000 |
| Permits | $13,285,242 | $11,409,002 | $13,172,262 | $11,882,000 |
| Fees | $1,116,416 | $1,056,596 | $1,012,591 | $1,045,164 |
| Court Fees | $2,901,405 | $3,321,882 | $2,964,068 | $3,066,556 |
| **Total Licenses, Fees, and Permits** | $21,441,701 | $20,280,480 | $21,622,788 | $20,501,720 |
| **Fines and Forfeitures** | | | | |
| Court Fines | $4,159,990 | $5,275,465 | $3,807,407 | $4,010,696 |
| Other Fines | $473,491 | $314,000 | $291,505 | $253,000 |
| **Total Fines and Forfeitures** | $4,633,481 | $5,589,465 | $4,098,912 | $4,263,696 |
| **Other Revenues** | | | | |
| Interest | $273,543 | $926,725 | $328,685 | $333,399 |
| Contributions and Donations | $173,151 | $262,500 | $250,071 | $340,000 |
| Sale of Property | $18,906 | - | $5,680 | - |
| Self Insurance Contributions | - | $352 | - | - |
| Other Revenues | $648,229 | $686,027 | $619,745 | $586,977 |
| **Total Other Revenues** | $1,113,827 | $1,875,604 | $1,204,181 | $1,260,376 |
| **Total General Fund** | $271,006,989 | $278,653,881 | $282,336,200 | $287,759,556 |
| **Capital - General Fund** | | | | |
| **Other Revenues** | | | | |
| Other Revenues | $394,378 | - | - | - |
| **Total Other Revenues** | $394,378 | - | - | - |
| **Total Capital - General Fund** | $394,378 | - | - | - |
| **Total General Fund** | $271,401,367 | $278,653,881 | $282,336,200 | $287,759,556 |
| **Enterprise Fund** | | | | |
| **Capital - Enterprise** | | | | |
| **Sales and Charges for Services** | | | | |
| General | $166,500 | - | - | - |
| **Total Sales and Charges for Services** | $166,500 | - | - | - |
| **Other Revenues** | | | | |

# City of Mesa, Arizona
## Summary of Revenues by Fund and Source
## Fiscal Year 2018/19 - Adopted

| Source | FY 2016/17 Actual Revenues | FY 2017/18 Adopted Budget | FY 2017/18 Projected Revenues | FY 2018/19 Adopted Budget |
|---|---|---|---|---|
| Interest | $10,047 | - | - | - |
| Contributions and Donations | $410,595 | $505,000 | $865,252 | $693,000 |
| Other Revenues | $4,521 | - | - | - |
| **Total Other Revenues** | $425,163 | $505,000 | $865,252 | $693,000 |
| **Total Capital - Enterprise** | $591,663 | $505,000 | $865,252 | $693,000 |
| **Enterprise Fund** | | | | |
| **Taxes** | | | | |
| Transient Occupancy Taxes | $1,084,988 | $722,666 | $1,085,000 | $747,640 |
| **Total Taxes** | $1,084,988 | $722,666 | $1,085,000 | $747,640 |
| **Intergovernmental** | | | | |
| County and Other Governments Revenues | $157,500 | $315,000 | $157,500 | $157,500 |
| **Total Intergovernmental** | $157,500 | $315,000 | $157,500 | $157,500 |
| **Sales and Charges for Services** | | | | |
| Enterprise | $346,278,241 | $357,141,268 | $362,152,747 | $372,773,908 |
| General | $218,425 | $170,915 | $173,600 | $180,876 |
| **Total Sales and Charges for Services** | $346,496,666 | $357,312,183 | $362,326,347 | $372,954,784 |
| **Licenses, Fees, and Permits** | | | | |
| Permits | - | $1,499,998 | $1,590,000 | $1,500,000 |
| **Total Licenses, Fees, and Permits** | - | $1,499,998 | $1,590,000 | $1,500,000 |
| **Other Revenues** | | | | |
| Contributions and Donations | $1,493,333 | $594,402 | $921,229 | $594,079 |
| Interest | $2,306,857 | $536,228 | $3,228,935 | $433,486 |
| Other Revenues | $2,734,022 | $3,217,092 | $2,989,462 | $3,185,101 |
| Sale of Property | $178,420 | $66,766 | $202,266 | $57,798 |
| **Total Other Revenues** | $6,712,631 | $4,414,488 | $7,341,892 | $4,270,464 |
| **Total Enterprise Fund** | $354,451,786 | $364,264,335 | $372,500,739 | $379,630,388 |
| **Total Enterprise Fund** | $355,043,449 | $364,769,335 | $373,365,991 | $380,323,388 |
| **Restricted Funds** | | | | |
| **Arts & Culture Fund** | | | | |
| **Sales and Charges for Services** | | | | |
| Culture and Recreation | $4,585,627 | $5,319,925 | $5,405,742 | $6,593,700 |
| Enterprise | $45,475 | $31,481 | $45,000 | $31,500 |
| General | $550,993 | $409,350 | $266,998 | $416,946 |
| **Total Sales and Charges for Services** | $5,182,096 | $5,760,756 | $5,717,740 | $7,042,146 |
| **Licenses, Fees, and Permits** | | | | |
| Culture and Recreation Fees | $359,706 | $326,000 | $407,000 | $365,000 |
| **Total Licenses, Fees, and Permits** | $359,706 | $326,000 | $407,000 | $365,000 |
| **Other Revenues** | | | | |
| Interest | $5,794 | $4,000 | $1,554 | - |
| Contributions and Donations | - | - | $10 | - |
| Other Revenues | $29,530 | $10,000 | $14,700 | $10,000 |
| **Total Other Revenues** | $35,324 | $14,000 | $16,264 | $10,000 |
| **Total Arts and Culture Fund** | $5,577,126 | $6,100,756 | $6,141,004 | $7,417,146 |
| **Cadence CFD - Debt** | | | | |
| **Taxes** | | | | |
| Property Taxes | - | - | - | $20,913 |

# City of Mesa, Arizona
## Summary of Revenues by Fund and Source
## Fiscal Year 2018/19 - Adopted

| Source | FY 2016/17 Actual Revenues | FY 2017/18 Adopted Budget | FY 2017/18 Projected Revenues | FY 2018/19 Adopted Budget |
|---|---|---|---|---|
| **Total Taxes** | - | - | - | $20,913 |
| **Other Revenues** | | | | |
| Other Revenues | - | - | - | $170,700 |
| **Total Other Revenues** | - | - | - | $170,700 |
| **Total Cadence CFD - Debt** | - | - | - | $191,613 |
| **Cadence CFD - Operating** | | | | |
| **Taxes** | | | | |
| Property Taxes | - | - | - | $1,630 |
| **Total Taxes** | - | - | - | $1,630 |
| **Other Revenues** | | | | |
| Contributions and Donations | - | - | $94,816 | $94,878 |
| Other Revenues | - | $94,816 | - | - |
| **Total Other Revenues** | - | $94,816 | $94,816 | $94,878 |
| **Total Cadence CFD - Operating** | - | $94,816 | $94,816 | $96,508 |
| **Cemetery** | | | | |
| **Sales and Charges for Services** | | | | |
| General | $1,515,959 | $1,371,602 | $1,458,500 | $1,508,500 |
| **Total Sales and Charges for Services** | $1,515,959 | $1,371,602 | $1,458,500 | $1,508,500 |
| **Other Revenues** | | | | |
| Interest | $1,327 | - | - | - |
| **Total Other Revenues** | $1,327 | - | - | - |
| **Total Cemetery** | $1,517,285 | $1,371,602 | $1,458,500 | $1,508,500 |
| **Cemetery Reserve** | | | | |
| **Sales and Charges for Services** | | | | |
| General | $114,253 | $75,000 | $100,000 | $110,000 |
| **Total Sales and Charges for Services** | $114,253 | $75,000 | $100,000 | $110,000 |
| **Other Revenues** | | | | |
| Interest | $92,857 | $51,000 | $126,466 | $163,771 |
| **Total Other Revenues** | $92,857 | $51,000 | $126,466 | $163,771 |
| **Total Cemetery Reserve** | $207,110 | $126,000 | $226,466 | $273,771 |
| **Court Construction Fee** | | | | |
| **Licenses, Fees, and Permits** | | | | |
| Court Fees | $651,093 | $799,910 | $799,910 | $690,444 |
| **Total Licenses, Fees, and Permits** | $651,093 | $799,910 | $799,910 | $690,444 |
| **Other Revenues** | | | | |
| Interest | $1,504 | - | - | - |
| **Total Other Revenues** | $1,504 | - | - | - |
| **Total Court Construction Fee** | $652,597 | $799,910 | $799,910 | $690,444 |
| **Customer Deposit Trust** | | | | |
| **Other Revenues** | | | | |
| Interest | $191,639 | - | - | - |
| Other Revenues | $1,173 | - | - | - |
| **Total Other Revenues** | $192,811 | - | - | - |
| **Total Customer Deposit Trust** | $192,811 | - | - | - |

# City of Mesa, Arizona
## Summary of Revenues by Fund and Source
## Fiscal Year 2018/19 - Adopted

| Source | FY 2016/17 Actual Revenues | FY 2017/18 Adopted Budget | FY 2017/18 Projected Revenues | FY 2018/19 Adopted Budget |
|---|---|---|---|---|
| **Eastmark CFD 1 - Capital** | | | | |
| **Other Revenues** | | | | |
| Contributions and Donations | $44,980 | - | $201,435 | - |
| **Total Other Revenues** | $44,980 | - | $201,435 | - |
| **Total Eastmark CFD 1 - Capital** | $44,980 | - | $201,435 | - |
| **Eastmark CFD 1 - Debt** | | | | |
| **Taxes** | | | | |
| Property Taxes | $820,684 | $1,429,582 | $1,399,169 | $2,001,750 |
| **Total Taxes** | $820,684 | $1,429,582 | $1,399,169 | $2,001,750 |
| **Other Revenues** | | | | |
| Interest | $2,390 | - | | - |
| Other Revenues | $789,493 | $1,648,822 | $744,322 | $2,893,874 |
| **Total Other Revenues** | $791,883 | $1,648,822 | $744,322 | $2,893,874 |
| **Total Eastmark CFD 1 - Debt** | $1,612,567 | $3,078,404 | $2,143,491 | $4,895,624 |
| **Eastmark CFD 1 - Operating** | | | | |
| **Taxes** | | | | |
| Property Taxes | $63,986 | $111,418 | $109,026 | $155,981 |
| **Total Taxes** | $63,986 | $111,418 | $109,026 | $155,981 |
| **Other Revenues** | | | | |
| Contributions and Donations | - | - | - | $43,549 |
| Interest | $291 | - | - | - |
| Other Revenues | - | $41,985 | - | - |
| **Total Other Revenues** | $291 | $41,985 | - | $43,549 |
| **Total Eastmark CFD 1 - Operating** | $64,278 | $153,403 | $109,026 | $199,530 |
| **Economic Investment Fund** | | | | |
| **Intergovernmental** | | | | |
| Federal Grants & Reimbursements | $(200) | - | - | - |
| **Total Intergovernmental** | $(200) | - | - | - |
| **Sales and Charges for Services** | | | | |
| Enterprise | $3,548,927 | $1,700,000 | $1,741,592 | $1,700,000 |
| General | $1,104,549 | $1,150,000 | $1,250,000 | $1,200,000 |
| **Total Sales and Charges for Services** | $4,653,477 | $2,850,000 | $2,991,592 | $2,900,000 |
| **Other Revenues** | | | | |
| Interest | - | $20,000 | - | - |
| Other Revenues | $96,384 | $60,000 | $80,000 | $80,000 |
| Sale of Property | - | - | - | $1,000,000 |
| **Total Other Revenues** | $96,384 | $80,000 | $80,000 | $1,080,000 |
| **Total Economic Investment Fund** | $4,749,660 | $2,930,000 | $3,071,592 | $3,980,000 |
| **Environmental Compliance Fee** | | | | |
| **Intergovernmental** | | | | |
| Federal Grants & Reimbursements | $(4,774) | - | $4,734 | - |
| **Total Intergovernmental** | $(4,774) | - | $4,734 | - |
| **Sales and Charges for Services** | | | | |
| General | $15,412,674 | $15,617,003 | $15,771,666 | $16,023,000 |
| **Total Sales and Charges for Services** | $15,412,674 | $15,617,003 | $15,771,666 | $16,023,000 |
| **Other Revenues** | | | | |

# City of Mesa, Arizona
## Summary of Revenues by Fund and Source
## Fiscal Year 2018/19 - Adopted

| Source | FY 2016/17 Actual Revenues | FY 2017/18 Adopted Budget | FY 2017/18 Projected Revenues | FY 2018/19 Adopted Budget |
|---|---|---|---|---|
| Interest | $67,196 | $45,000 | $48,501 | $62,351 |
| **Total Other Revenues** | $67,196 | $45,000 | $48,501 | $62,351 |
| **Total Environmental Compliance Fee** | $15,475,097 | $15,662,003 | $15,824,901 | $16,085,351 |
| **Falcon Field Fund** | | | | |
| **Intergovernmental** | | | | |
| Federal Grants & Reimbursements | - | - | - | - |
| State Grants and Reimbursements | - | - | $211 | - |
| **Total Intergovernmental** | - | - | $211 | - |
| **Sales and Charges for Services** | | | | |
| Enterprise | $3,748,224 | $4,045,115 | $4,358,025 | $4,370,672 |
| General | $93,166 | $74,000 | $74,296 | $82,311 |
| **Total Sales and Charges for Services** | $3,841,390 | $4,119,115 | $4,432,321 | $4,452,983 |
| **Other Revenues** | | | | |
| Interest | $14,362 | $60,000 | $11,835 | $44,482 |
| Self Insurance Contributions | - | - | - | - |
| Other Revenues | $12,344 | $5,300 | $6,293 | $6,448 |
| **Total Other Revenues** | $26,705 | $65,300 | $18,128 | $50,930 |
| **Total Falcon Field Fund** | $3,868,096 | $4,184,415 | $4,450,660 | $4,503,913 |
| **Greenfield WRP Joint Venture** | | | | |
| **Sales and Charges for Services** | | | | |
| Enterprise | $19,210,180 | $60,765,718 | $21,823,072 | $141,694,278 |
| **Total Sales and Charges for Services** | $19,210,180 | $60,765,718 | $21,823,072 | $141,694,278 |
| **Total Greenfield WRP Joint Venture** | $19,210,180 | $60,765,718 | $21,823,072 | $141,694,278 |
| **Highway User Revenue Fund** | | | | |
| **Intergovernmental** | | | | |
| State Shared Revenues | $38,030,435 | $39,497,968 | $39,044,717 | $40,879,689 |
| **Total Intergovernmental** | $38,030,435 | $39,497,968 | $39,044,717 | $40,879,689 |
| **Other Revenues** | | | | |
| Interest | $39,506 | $163,000 | $65,281 | $2,199 |
| **Total Other Revenues** | $39,506 | $163,000 | $65,281 | $2,199 |
| **Total Highway User Revenue Fund** | $38,069,941 | $39,660,968 | $39,109,998 | $40,881,888 |
| **Local Streets Fund** | | | | |
| **Taxes** | | | | |
| Sales and Use Taxes | $27,468,776 | $27,896,457 | $28,572,461 | $29,411,285 |
| **Total Taxes** | $27,468,776 | $27,896,457 | $28,572,461 | $29,411,285 |
| **Intergovernmental** | | | | |
| County and Other Governments Revenues | $932 | - | $398 | - |
| **Total Intergovernmental** | $932 | - | $398 | - |
| **Sales and Charges for Services** | | | | |
| General | $347,768 | $438,273 | $196,000 | $275,000 |
| **Total Sales and Charges for Services** | $347,768 | $438,273 | $196,000 | $275,000 |
| **Licenses, Fees, and Permits** | | | | |
| Business Licenses | $54,323 | - | - | - |
| Fees | $205,827 | $92,145 | $209,309 | $76,372 |
| **Total Licenses, Fees, and Permits** | $260,150 | $92,145 | $209,309 | $76,372 |
| **Other Revenues** | | | | |
| Contributions and Donations | - | - | - | - |

# City of Mesa, Arizona
## Summary of Revenues by Fund and Source
## Fiscal Year 2018/19 - Adopted

| Source | FY 2016/17 Actual Revenues | FY 2017/18 Adopted Budget | FY 2017/18 Projected Revenues | FY 2018/19 Adopted Budget |
|---|---|---|---|---|
| Interest | $355,928 | $20,000 | $423,223 | $162,775 |
| Other Revenues | $250,434 | $350,195 | $317,378 | $350,195 |
| **Total Other Revenues** | $606,361 | $370,195 | $740,601 | $512,970 |
| **Total Local Streets Fund** | $28,683,987 | $28,797,070 | $29,718,769 | $30,275,627 |
| **Mesa Arts Center Restoration Fee** | | | | |
| **Licenses, Fees, and Permits** | | | | |
| Culture and Recreation Fees | $551,548 | $300,000 | $410,000 | $365,000 |
| **Total Licenses, Fees, and Permits** | $551,548 | $300,000 | $410,000 | $365,000 |
| **Other Revenues** | | | | |
| Interest | $22,792 | $6,000 | $24,298 | $37,796 |
| Contributions and Donations | $2,500 | - | - | - |
| **Total Other Revenues** | $25,292 | $6,000 | $24,298 | $37,796 |
| **Total Mesa Arts Center Restoration Fee** | $576,840 | $306,000 | $434,298 | $402,796 |
| **Quality of Life Sales Tax** | | | | |
| **Taxes** | | | | |
| Sales and Use Taxes | $22,901,520 | $23,247,048 | $23,820,384 | $24,509,404 |
| **Total Taxes** | $22,901,520 | $23,247,048 | $23,820,384 | $24,509,404 |
| **Licenses, Fees, and Permits** | | | | |
| Business Licenses | $45,290 | - | - | - |
| **Total Licenses, Fees, and Permits** | $45,290 | - | - | - |
| **Other Revenues** | | | | |
| Interest | - | $7,000 | - | - |
| **Total Other Revenues** | - | $7,000 | - | - |
| **Total Quality of Life Sales Tax** | $22,946,811 | $23,254,048 | $23,820,384 | $24,509,404 |
| **Restricted Programs Fund** | | | | |
| **Taxes** | | | | |
| Transient Occupancy Taxes | $2,535,888 | $2,348,334 | $2,434,429 | $2,429,360 |
| **Total Taxes** | $2,535,888 | $2,348,334 | $2,434,429 | $2,429,360 |
| **Intergovernmental** | | | | |
| County and Other Governments Revenues | $70,000 | $80,000 | $69,085 | $220,915 |
| **Total Intergovernmental** | $70,000 | $80,000 | $69,085 | $220,915 |
| **Sales and Charges for Services** | | | | |
| Culture and Recreation | $3,690 | - | $4,900 | - |
| **Total Sales and Charges for Services** | $3,690 | - | $4,900 | - |
| **Licenses, Fees, and Permits** | | | | |
| Court Fees | $727,261 | $780,208 | $780,208 | $740,000 |
| Fees | $553,403 | $428,563 | $568,610 | $508,206 |
| Permits | - | - | $2 | - |
| **Total Licenses, Fees, and Permits** | $1,280,664 | $1,208,771 | $1,348,820 | $1,248,206 |
| **Fines and Forfeitures** | | | | |
| Court Fines | $261,821 | $276,535 | $265,354 | $265,304 |
| **Total Fines and Forfeitures** | $261,821 | $276,535 | $265,354 | $265,304 |
| **Other Revenues** | | | | |
| Contributions and Donations | $838,587 | $859,098 | $299,187 | $1,420,717 |
| Interest | $28,765 | - | - | - |
| Other Revenues | $1,669,165 | $1,438,000 | $1,525,190 | $1,575,000 |
| **Total Other Revenues** | $2,536,517 | $2,297,098 | $1,824,377 | $2,995,717 |

# City of Mesa, Arizona
## Summary of Revenues by Fund and Source
## Fiscal Year 2018/19 - Adopted

| Source | FY 2016/17 Actual Revenues | FY 2017/18 Adopted Budget | FY 2017/18 Projected Revenues | FY 2018/19 Adopted Budget |
|---|---|---|---|---|
| **Total Restricted Programs Fund** | $6,688,579 | $6,210,738 | $5,946,965 | $7,159,502 |
| **Solid Waste Development Fee** | | | | |
| **Licenses, Fees, and Permits** | | | | |
| Fees | $538,528 | $472,990 | $550,000 | $591,453 |
| **Total Licenses, Fees, and Permits** | $538,528 | $472,990 | $550,000 | $591,453 |
| **Other Revenues** | | | | |
| Interest | $1,904 | $9,000 | $446 | $4,664 |
| **Total Other Revenues** | $1,904 | $9,000 | $446 | $4,664 |
| **Total Solid Waste Development Fee** | $540,432 | $481,990 | $550,446 | $596,117 |
| **Special Programs Fund** | | | | |
| **Sales and Charges for Services** | | | | |
| Culture and Recreation | $148,595 | $97,000 | $150,000 | $150,000 |
| General | $369,920 | $471,810 | $392,835 | $471,158 |
| **Total Sales and Charges for Services** | $518,515 | $568,810 | $542,835 | $621,158 |
| **Licenses, Fees, and Permits** | | | | |
| Fees | - | - | $68 | - |
| **Total Licenses, Fees, and Permits** | - | - | $68 | - |
| **Fines and Forfeitures** | | | | |
| Other Fines | $77,282 | $100,000 | $132,905 | $130,000 |
| **Total Fines and Forfeitures** | $77,282 | $100,000 | $132,905 | $130,000 |
| **Other Revenues** | | | | |
| Interest | $37,943 | - | - | - |
| Other Revenues | $283,280 | $111,367 | $162,865 | $221,367 |
| **Total Other Revenues** | $321,222 | $111,367 | $162,865 | $221,367 |
| **Total Special Programs Fund** | $917,019 | $780,177 | $838,673 | $972,525 |
| **TOPAZ Joint Venture Fund** | | | | |
| **Intergovernmental** | | | | |
| County and Other Governments Revenues | $398,095 | $1,838,036 | $357,364 | $2,881,861 |
| **Total Intergovernmental** | $398,095 | $1,838,036 | $357,364 | $2,881,861 |
| **Sales and Charges for Services** | | | | |
| General | - | $1,317,359 | - | $1,368,376 |
| Enterprise | $2,129,233 | - | $2,658,739 | - |
| **Total Sales and Charges for Services** | $2,129,233 | $1,317,359 | $2,658,739 | $1,368,376 |
| **Total TOPAZ Joint Venture Fund** | $2,527,328 | $3,155,395 | $3,016,103 | $4,250,237 |
| **Transit Fund** | | | | |
| **Intergovernmental** | | | | |
| State Shared Revenues | $1,288,213 | $1,323,533 | $1,300,000 | $1,291,000 |
| County and Other Governments Revenues | $5,217,573 | $19,121,126 | $7,858,450 | $20,059,467 |
| **Total Intergovernmental** | $6,505,786 | $20,444,659 | $9,158,450 | $21,350,467 |
| **Sales and Charges for Services** | | | | |
| Enterprise | $12,264 | $12,264 | $12,264 | $12,264 |
| General | $1,781,513 | $1,903,000 | $1,657,000 | $1,760,000 |
| **Total Sales and Charges for Services** | $1,793,777 | $1,915,264 | $1,669,264 | $1,772,264 |
| **Licenses, Fees, and Permits** | | | | |
| Fees | - | - | $1,262,676 | - |
| **Total Licenses, Fees, and Permits** | - | - | $1,262,676 | - |

# City of Mesa, Arizona
## Summary of Revenues by Fund and Source
## Fiscal Year 2018/19 - Adopted

| Source | FY 2016/17 Actual Revenues | FY 2017/18 Adopted Budget | FY 2017/18 Projected Revenues | FY 2018/19 Adopted Budget |
|---|---|---|---|---|
| **Other Revenues** | | | | |
| Other Revenues | $217,402 | $125,000 | $134,000 | $217,000 |
| **Total Other Revenues** | $217,402 | $125,000 | $134,000 | $217,000 |
| **Total Transit Fund** | $8,516,965 | $22,484,923 | $12,224,390 | $23,339,731 |
| **Transportation** | | | | |
| **Intergovernmental** | | | | |
| County and Other Governments Revenues | $3,572,814 | $4,685,310 | $10,849,339 | $17,377,886 |
| Federal Grants & Reimbursements | - | - | - | $539,676 |
| **Total Intergovernmental** | $3,572,814 | $4,685,310 | $10,849,339 | $17,917,562 |
| **Other Revenues** | | | | |
| Interest | $17,116 | - | - | - |
| Other Revenues | $162,058 | - | $290,061 | - |
| **Total Other Revenues** | $179,174 | - | $290,061 | - |
| **Total Transportation** | $3,751,988 | $4,685,310 | $11,139,400 | $17,917,562 |
| **Utility Replacement Extension & Renewal** | | | | |
| **Other Revenues** | | | | |
| Interest | $12,767 | - | - | - |
| **Total Other Revenues** | $12,767 | - | - | - |
| **Total Utility Replacement Extension & Renewal** | $12,767 | - | - | - |
| **Vehicle Replacement** | | | | |
| **Other Revenues** | | | | |
| Interest | $7,925 | - | - | - |
| Sale of Property | $195,941 | $223,234 | $223,234 | $223,234 |
| **Total Other Revenues** | $203,866 | $223,234 | $223,234 | $223,234 |
| **Total Vehicle Replacement** | $203,866 | $223,234 | $223,234 | $223,234 |
| **Total Restricted Funds** | $166,608,308 | $225,306,880 | $183,367,533 | $332,065,301 |
| **Internal Service Funds** | | | | |
| **Sales and Charges for Services** | | | | |
| Enterprise | $11,185 | - | - | - |
| **Total Sales and Charges for Services** | $11,185 | - | - | - |
| **Other Revenues** | | | | |
| Sale of Property | $4,250 | - | - | - |
| Other Revenues | $162,650 | $987,611 | $499,889 | $449,889 |
| **Total Other Revenues** | $166,900 | $987,611 | $499,889 | $449,889 |
| **Total Fleet Internal Services** | $178,086 | $987,611 | $499,889 | $449,889 |
| **Print Shop Internal Services** | | | | |
| **Sales and Charges for Services** | | | | |
| General | $12,310 | - | $12,000 | - |
| **Total Other Revenues** | $12,310 | - | $12,000 | - |
| **Other Revenues** | | | | |
| Other Revenues | $434,000 | - | - | - |
| **Total Other Revenues** | $434,000 | - | - | - |
| **Total Print Shop Internal Service** | $446,310 | - | $12,000 | - |

# City of Mesa, Arizona
## Summary of Revenues by Fund and Source
## Fiscal Year 2018/19 - Adopted

| Source | FY 2016/17 Actual Revenues | FY 2017/18 Adopted Budget | FY 2017/18 Projected Revenues | FY 2018/19 Adopted Budget |
|---|---|---|---|---|
| **Warehouse Internal Services** | | | | |
| **Other Revenues** | | | | |
| Sale of Property | $226,804 | $150,000 | $199,561 | $150,000 |
| Other Revenues | $5,516,189 | $6,336,143 | $5,038,671 | $6,488,074 |
| **Total Other Revenues** | $5,742,994 | $6,486,143 | $5,238,232 | $6,638,074 |
| **Total Warehouse Internal Services** | $5,742,994 | $6,486,143 | $5,238,232 | $6,638,074 |
| **Total Internal Service Funds** | $6,367,389 | $7,473,754 | $5,750,121 | $7,087,963 |
| **Impact Fee Funds** | | | | |
| **Cultural Facility Impact Fee** | | | | |
| **Other Revenues** | | | | |
| Interest | $5,210 | - | - | - |
| **Total Other Revenues** | $5,210 | - | - | - |
| **Total Cultural Facility Impact Fee** | $5,210 | - | - | - |
| **Fire Impact Fee** | | | | |
| **Licenses, Fees, and Permits** | | | | |
| Fees | $1,184,523 | $435,654 | $1,500,000 | $1,184,253 |
| **Total Licenses, Fees, and Permits** | $1,184,523 | $435,654 | $1,500,000 | $1,184,253 |
| **Other Revenues** | | | | |
| Interest | $5,300 | $2,000 | $9,320 | $53,290 |
| **Total Other Revenues** | $5,300 | $2,000 | $9,320 | $53,290 |
| **Total Fire Impact Fee** | $1,189,823 | $437,654 | $1,509,320 | $1,237,543 |
| **Library Impact Fee** | | | | |
| **Other Revenues** | | | | |
| Interest | $8,444 | $2,000 | $8,748 | $6,695 |
| **Total Other Revenues** | $8,444 | $2,000 | $8,748 | $6,695 |
| **Total Library Impact Fee** | $8,444 | $2,000 | $8,748 | $6,695 |
| **Parks Impact Fee** | | | | |
| **Licenses, Fees, and Permits** | | | | |
| Fees | $(2,454) | - | - | - |
| **Total Licenses, Fees, and Permits** | $(2,454) | - | - | - |
| **Other Revenues** | | | | |
| Interest | $19,622 | $20,000 | $49,638 | $16,420 |
| **Total Other Revenues** | $19,622 | $20,000 | $49,638 | $16,420 |
| **Total Parks Impact Fee** | $17,168 | $20,000 | $49,638 | $16,420 |
| **Police Impact Fee** | | | | |
| **Licenses, Fees, and Permits** | | | | |
| Fees | $1,804,897 | $654,284 | $2,000,000 | $1,704,791 |
| **Total Licenses, Fees, and Permits** | $1,804,897 | $654,284 | $2,000,000 | $1,704,791 |
| **Other Revenues** | | | | |
| Interest | $8,100 | $3,000 | $9,717 | - |
| **Total Other Revenues** | $8,100 | $3,000 | $9,717 | - |
| **Total Police Impact Fee** | $1,812,997 | $657,284 | $2,009,717 | $1,704,791 |
| **Storm Water Drainage Impact Fee** | | | | |
| **Licenses, Fees, and Permits** | | | | |

# City of Mesa, Arizona
## Summary of Revenues by Fund and Source
## Fiscal Year 2018/19 - Adopted

| Source | FY 2016/17 Actual Revenues | FY 2017/18 Adopted Budget | FY 2017/18 Projected Revenues | FY 2018/19 Adopted Budget |
|---|---|---|---|---|
| Fees | $883,726 | $471,001 | $700,000 | $764,836 |
| **Total Licenses, Fees, and Permits** | $883,726 | $471,001 | $700,000 | $764,836 |
| **Other Revenues** | | | | |
| Interest | $9,112 | $18,000 | $13,832 | $14,783 |
| **Total Other Revenues** | $9,112 | $18,000 | $13,832 | $14,783 |
| **Total Stormwater Drainage Impact Fee** | $892,838 | $489,001 | $713,832 | $779,619 |
| **Wastewater Impact Fee** | | | | |
| **Licenses, Fees, and Permits** | | | | |
| Fees | $8,514,742 | $4,017,285 | $9,700,000 | $8,166,159 |
| **Total Licenses, Fees, and Permits** | $8,514,742 | $4,017,285 | $9,700,000 | $8,166,159 |
| **Other Revenues** | | | | |
| Interest | $18,990 | $78,000 | $78,000 | $25,383 |
| **Total Other Revenues** | $18,990 | $78,000 | $78,000 | $25,383 |
| **Total Wastewater Impact Fee** | $8,533,732 | $4,095,285 | $9,778,000 | $8,191,542 |
| **Water Impact Fees** | | | | |
| **Licenses, Fees, and Permits** | | | | |
| Fees | $7,575,902 | $3,375,482 | $8,500,000 | $7,148,766 |
| **Total Licenses, Fees, and Permits** | $7,575,902 | $3,375,482 | $8,500,000 | $7,148,766 |
| **Other Revenues** | | | | |
| Interest | $12,623 | $49,000 | $49,000 | $15,798 |
| **Total Other Revenues** | $12,623 | $49,000 | $49,000 | $15,798 |
| **Total Water Impact Fees** | $7,588,524 | $3,424,482 | $8,549,000 | $7,164,564 |
| **Total Impact Fee Funds** | $20,048,735 | $9,125,706 | $22,618,255 | $19,101,174 |
| **Grant Funds** | | | | |
| **Community Development Block Grant** | | | | |
| **Intergovernmental** | | | | |
| Federal Grants & Reimbursements | $3,479,050 | $15,236,457 | $8,551,431 | $11,926,557 |
| **Total Intergovernmental** | $3,479,050 | $15,236,457 | $8,551,431 | $11,926,557 |
| **Other Revenues** | | | | |
| Interest | $92,746 | $77,447 | $126,599 | $164,000 |
| Other Revenues | $1,977 | - | - | - |
| **Total Other Revenues** | $94,722 | $77,447 | $126,599 | $164,000 |
| **Total Community Development Block Grant** | $3,573,772 | $15,313,904 | $8,678,030 | $12,090,557 |
| **Grants - Enterprise** | | | | |
| **Intergovernmental** | | | | |
| Federal Grants & Reimbursements | $1,834,209 | $3,682,630 | $796,217 | $3,823,995 |
| State Grants and Reimbursements | $291,718 | $628,772 | $627,714 | $68,113 |
| **Total Intergovernmental** | $2,125,927 | $4,311,402 | $1,423,931 | $3,892,108 |
| **Total Grants - Enterprise** | $2,125,927 | $4,311,402 | $1,423,931 | $3,892,108 |
| **Grants - Gen. Gov.** | | | | |
| **Intergovernmental** | | | | |
| County and Other Governments Revenues | $4,999,465 | $2,915,578 | $808,505 | $2,777,826 |
| Federal Grants & Reimbursements | $6,411,421 | $12,599,899 | $3,348,135 | $8,930,444 |
| State Grants and Reimbursements | $255,723 | $377,315 | $371,560 | $447,887 |
| **Total Intergovernmental** | $11,666,609 | $15,892,792 | $4,528,200 | $12,156,157 |

# City of Mesa, Arizona
## Summary of Revenues by Fund and Source
## Fiscal Year 2018/19 - Adopted

| Source | FY 2016/17 Actual Revenues | FY 2017/18 Adopted Budget | FY 2017/18 Projected Revenues | FY 2018/19 Adopted Budget |
|---|---|---|---|---|
| **Sales and Charges for Services** | | | | |
| Culture and Recreation | $9,000 | - | - | - |
| **Total Sales and Charges for Services** | $9,000 | - | - | - |
| **Other Revenues** | | | | |
| Contributions and Donations | $126,450 | - | $(22,070) | $2,599,064 |
| Interest | $9,245 | - | $6,166 | - |
| **Total Other Revenues** | $135,695 | - | $(15,904) | $2,599,064 |
| **Total Grants - Gen. Gov.** | $11,811,304 | $15,892,792 | $4,512,296 | $14,755,221 |
| **HOME** | | | | |
| **Intergovernmental** | | | | |
| Federal Grants & Reimbursements | $1,477,528 | $3,352,129 | $1,080,516 | $3,753,504 |
| **Total Intergovernmental** | $1,477,528 | $3,352,129 | $1,080,516 | $3,753,504 |
| **Total HOME** | $1,477,528 | $3,352,129 | $1,080,516 | $3,753,504 |
| **Section 8** | | | | |
| **Intergovernmental** | | | | |
| Federal Grants & Reimbursements | $12,582,244 | $13,674,360 | $12,947,436 | $14,472,517 |
| **Total Intergovernmental** | $12,582,244 | $13,674,360 | $12,947,436 | $14,472,517 |
| **Sales and Charges for Services** | | | | |
| General | $2,339 | - | $20 | - |
| **Total Sales and Charges for Services** | $2,339 | - | $20 | - |
| **Other Revenues** | | | | |
| Interest | $25,470 | $15,600 | $300 | $25,856 |
| **Total Other Revenues** | $25,470 | $15,600 | $300 | $25,856 |
| **Total Section 8** | $12,610,053 | $13,689,960 | $12,947,756 | $14,498,373 |
| **Total Grant Funds** | $31,598,584 | $52,560,187 | $28,642,529 | $48,989,763 |
| **Trust Funds** | | | | |
| **Employee Benefit Trust** | | | | |
| **Sales and Charges for Services** | | | | |
| General | $20 | - | - | - |
| **Total Sales and Charges for Services** | $20 | - | - | - |
| **Other Revenues** | | | | |
| Interest | $429,638 | - | - | - |
| Other Revenues | $11,970 | $(63) | - | - |
| Self Insurance Contributions | $77,439,028 | $85,436,396 | $83,501,181 | $88,353,235 |
| **Total Other Revenues** | $77,880,637 | $85,436,333 | $83,501,181 | $88,353,235 |
| **Total Employee Benefit Trust** | $77,880,657 | $85,436,333 | $83,501,181 | $88,353,235 |
| **Property & Public Liability** | | | | |
| **Other Revenues** | | | | |
| Interest | $96,565 | - | - | - |
| Other Revenues | - | $55,300 | $55,300 | $55,300 |
| Self Insurance Contributions | $3,630,708 | $6,804,846 | $6,052,887 | $7,396,852 |
| **Total Other Revenues** | $3,727,273 | $6,860,146 | $6,108,187 | $7,452,152 |
| **Total Property & Public Liability** | $3,727,273 | $6,860,146 | $6,108,187 | $7,452,152 |
| **Workers' Compensation** | | | | |

# City of Mesa, Arizona
## Summary of Revenues by Fund and Source
## Fiscal Year 2018/19 - Adopted

| Source | FY 2016/17 Actual Revenues | FY 2017/18 Adopted Budget | FY 2017/18 Projected Revenues | FY 2018/19 Adopted Budget |
|---|---|---|---|---|
| **Other Revenues** | | | | |
| Interest | $40,473 | $7,000 | - | $7,000 |
| Other Revenues | $96,948 | - | $235,561 | - |
| Self Insurance Contributions | $5,665,583 | $3,764,406 | $3,746,960 | $3,278,913 |
| **Total Other Revenues** | $5,803,004 | $3,771,406 | $3,982,521 | $3,285,913 |
| **Total Workers' Compensation** | $5,803,004 | $3,771,406 | $3,982,521 | $3,285,913 |
| **Total Trust Funds** | $87,410,934 | $96,067,885 | $93,591,889 | $99,091,300 |
| **Debt Service Funds** | | | | |
| **General Obligation Bond Redemption** | | | | |
| **Intergovernmental** | | | | |
| Federal Grants & Reimbursements | $558,100 | $558,099 | $559,898 | $558,099 |
| **Total Intergovernmental** | $558,100 | $558,099 | $559,898 | $558,099 |
| **Other Revenues** | | | | |
| Interest | $9,473 | - | - | - |
| **Total Other Revenues** | $9,473 | - | - | - |
| **Total General Obligation Bond Redemption** | $567,573 | $558,099 | $559,898 | $558,099 |
| **Highway Project Advancement Notes** | | | | |
| **Intergovernmental** | | | | |
| State Grants and Reimbursements | - | - | $6,228,686 | - |
| **Total Intergovernmental** | - | - | $6,228,686 | - |
| **Other Revenues** | | | | |
| Interest | $42,950 | $6,000 | $200 | $137,295 |
| **Total Other Revenues** | $42,950 | $6,000 | $200 | $137,295 |
| **Total Highway Project Advancement Notes** | $42,950 | $6,000 | $6,228,886 | $137,295 |
| **Non-Utility Bond Redemption** | | | | |
| **Sales and Charges for Services** | | | | |
| Enterprise | $4,461,556 | $4,867,151 | $3,726,089 | $2,688,378 |
| **Total Sales and Charges for Services** | $4,461,556 | $4,867,151 | $3,726,089 | $2,688,378 |
| **Other Revenues** | | | | |
| Interest | $90,141 | - | - | $225,557 |
| Sale of Property | $22,959,618 | - | - | $62,138,968 |
| **Total Other Revenues** | $23,049,759 | - | - | $62,364,525 |
| **Total Non-Utility Bond Redemption** | $27,511,315 | $4,867,151 | $3,726,089 | $65,052,903 |
| **Special Improvement District Bond Redemption** | | | | |
| **Other Revenues** | | | | |
| Interest | $612 | - | - | - |
| Other Revenues | $1,041,033 | $403,405 | $267,891 | $384,075 |
| **Total Other Revenues** | $1,041,645 | $403,405 | $267,891 | $384,075 |
| **Total Special Improvement District Bond Redemp** | $1,041,645 | $403,405 | $267,891 | $384,075 |
| **Transportation Projected Advancement Notes** | | | | |
| **Other Revenues** | | | | |
| Contributions and Donations | - | $1,000,000 | - | $3,000,000 |
| **Total Other Revenues** | - | $1,000,000 | - | $3,000,000 |
| **Total Transportation Projected Advancement Not** | - | $1,000,000 | - | $3,000,000 |

# City of Mesa, Arizona
## Summary of Revenues by Fund and Source
## Fiscal Year 2018/19 - Adopted

| Source | FY 2016/17 Actual Revenues | FY 2017/18 Adopted Budget | FY 2017/18 Projected Revenues | FY 2018/19 Adopted Budget |
|---|---|---|---|---|
| **Utility Systems Bond Redemption** | | | | |
| **Intergovernmental** | | | | |
| Federal Grants & Reimbursements | $2,239,646 | $2,239,646 | $2,246,301 | $2,239,646 |
| **Total Intergovernmental** | $2,239,646 | $2,239,646 | $2,246,301 | $2,239,646 |
| **Other Revenues** | | | | |
| Interest | $1,422 | - | - | - |
| **Total Other Revenues** | $1,422 | - | - | - |
| **Total Utility Systems Bond Redemption** | $2,241,068 | $2,239,646 | $2,246,301 | $2,239,646 |
| **Utility Systems GO Bond Redemption** | | | | |
| **Other Revenues** | | | | |
| Interest | $1,957 | - | - | - |
| **Total Other Revenues** | $1,957 | - | - | - |
| **Total Utility Systems GO Bond Redemption** | $1,957 | - | - | - |
| **WIFA Redemption** | | | | |
| **Other Revenues** | | | | |
| Interest | $6,474 | - | - | - |
| **Total Other Revenues** | $6,474 | - | - | - |
| **Total WIFA Redemption** | $6,474 | - | - | - |
| **Total Debt Service Funds** | $31,412,982 | $9,074,301 | $13,029,065 | $71,372,018 |
| **Bond Funds** | | | | |
| **Parks Bond Construction** | | | | |
| Other Revenues | $11,623 | - | - | - |
| **Total Other Revenues** | $11,623 | - | - | - |
| **Total Parks Bond Construction** | $11,623 | - | - | - |
| **Spring Training Bond Construction** | | | | |
| **Other Revenues** | | | | |
| Interest | $228 | - | - | - |
| **Total Other Revenues** | $228 | - | - | - |
| **Total Spring Training Bond Construction** | $228 | - | - | - |
| **Water Bond Construction** | | | | |
| **Other Revenues** | | | | |
| Other Revenues | $(2,398) | - | - | - |
| **Total Other Revenues** | $(2,398) | - | - | - |
| **Total Electric Bond Construction** | $(2,398) | - | - | - |
| **Total Bond Funds** | $9,453 | - | - | - |
| **Contingency Fund** | | | | |
| **Contingency Fund** | | | | |
| **Intergovernmental** | | | | |
| County and Other Governments Revenues | - | $5,000,000 | - | $5,000,000 |
| **Total Intergovernmental** | - | $5,000,000 | - | $5,000,000 |
| **Other Revenues** | | | | |
| Other Revenues | - | - | - | $8,400,000 |
| **Total Other Revenues** | - | - | - | $8,400,000 |

# City of Mesa, Arizona
## Summary of Revenues by Fund and Source
## Fiscal Year 2018/19 - Adopted

| Source | FY 2016/17 Actual Revenues | FY 2017/18 Adopted Budget | FY 2017/18 Projected Revenues | FY 2018/19 Adopted Budget |
|---|---|---|---|---|
| **Total Contingency Fund** | - | $5,000,000 | - | $13,400,000 |
| **Total Contingency Fund** | - | $5,000,000 | - | $13,400,000 |
| **Total City Revenues** | $969,901,201 | $1,048,031,929 | $1,002,701,582 | $1,259,190,463 |

*Changes in accounting presentation affect comparisons between years.*

*This schedule does not include Other Financing Sources such as bonds and fund balance.*

## Summary of Expenditures by Department
## Fiscal Year 2018/19

| Department | FY 2016/17 Actual Expenditures | FY 2017/18 Adopted Budget | FY 2017/18 Projected Expenditures | FY 2018/19 Adopted Budget |
|---|---|---|---|---|
| Arts and Culture | $13,973,000 | $14,807,997 | $14,921,627 | $16,706,287 |
| Business Services | $12,888,505 | $13,400,000 | $13,273,428 | $13,015,753 |
| Centralized Appropriations | $269,708,585 | $446,055,000 | $227,480,661 | $354,320,000 |
| City Attorney | $9,270,931 | $13,205,000 | $12,026,543 | $14,085,000 |
| City Auditor | $738,616 | $747,000 | $774,842 | $769,000 |
| City Clerk | $1,160,171 | $883,000 | $868,822 | $1,346,000 |
| City Manager | $5,400,717 | $5,992,135 | $6,320,007 | $6,820,987 |
| Community Services | $19,685,875 | $31,406,578 | $22,665,092 | $31,385,486 |
| Contingency | - | $91,174,000 | - | $102,613,000 |
| Development Services | $8,612,170 | $8,054,667 | $8,646,262 | $10,134,432 |
| Economic Development | $7,793,436 | $9,569,705 | $8,538,817 | $9,239,020 |
| Energy Resources | $37,931,556 | $41,287,000 | $37,001,046 | $40,187,800 |
| Engineering | $6,074,451 | $7,474,641 | $6,517,547 | $7,574,000 |
| Environmental Management & Sustainability | $30,230,780 | $32,350,074 | $31,238,979 | $34,057,607 |
| Falcon Field Airport | $1,443,659 | $1,959,000 | $1,498,036 | $2,078,000 |
| Financial Services | $3,425,104 | $3,714,000 | $3,447,667 | $3,790,000 |
| Fire and Medical | $77,047,181 | $78,907,577 | $76,854,739 | $84,658,019 |
| Fleet Services | $24,797,740 | $34,984,417 | $26,602,659 | $36,559,885 |
| Human Resources | $86,014,158 | $98,218,000 | $91,445,754 | $95,690,000 |
| Information Technology | $31,064,832 | $39,217,328 | $34,908,632 | $40,991,736 |
| Library Services | $6,649,997 | $7,573,363 | $6,763,477 | $7,522,000 |
| Mayor and Council | $741,955 | $889,000 | $769,200 | $1,065,000 |
| Municipal Court | $7,589,816 | $10,265,382 | $9,836,945 | $8,511,000 |
| Office of ERP Management | $614,990 | $855,557 | $740,007 | $785,000 |
| Office of Management and Budget | $2,383,280 | $2,696,910 | $2,640,322 | $3,187,519 |
| Parks, Recreation and Community Facilities | $43,320,832 | $49,049,940 | $46,625,059 | $55,374,033 |
| Police | $171,825,382 | $185,896,361 | $175,709,784 | $186,371,141 |
| Project Management Program | $193,658,339 | $373,992,000 | $179,262,626 | $507,271,443 |
| Public Information and Communications | $1,541,163 | $1,551,000 | $1,654,169 | $1,339,000 |
| Transit Services | $11,921,564 | $15,348,000 | $14,231,372 | $16,673,000 |
| Transportation | $34,819,533 | $44,053,294 | $39,487,538 | $45,073,572 |
| Water Resources | $61,401,357 | $74,422,074 | $67,586,043 | $80,805,280 |
| **Total Expenditures** | $1,183,729,679 | $1,740,000,000 | $1,170,337,703 | $1,820,000,000 |

*Changes in accounting presentation affect comparisons between years.*

# Summary of Expenditures by Fund
## Fiscal Year 2018/19

| Source | FY 2016/17 Actual Expenditures | FY 2017/18 Budget Adjustments | FY 2017/18 Projected Expenditures | FY 2018/19 Adopted Budget |
|---|---|---|---|---|
| **General Fund** | | | | |
| General Fund | $324,727,691 | $365,131,172 | $345,827,006 | $375,768,652 |
| Capital - General Fund | $6,621,215 | $21,482,169 | $8,996,599 | $40,023,917 |
| **Total General Fund** | $331,348,906 | $386,613,341 | $354,823,605 | $415,792,569 |
| **Enterprise Fund** | | | | |
| Capital - Enterprise | $2,908,012 | $9,166,652 | $5,500,535 | $9,315,137 |
| Enterprise Fund | $152,687,586 | $169,805,766 | $159,676,464 | $177,869,772 |
| **Total Enterprise Fund** | $155,595,598 | $178,972,418 | $165,177,000 | $187,184,909 |
| **Restricted Funds** | | | | |
| Arts and Culture Fund | $15,364,943 | $16,432,450 | $16,507,098 | $17,919,974 |
| Cadence CFD - Capital | - | - | - | $2,850,000 |
| Cadence CFD - Debt | - | - | - | $191,613 |
| Cadence CFD - Operating | $5,089 | $94,816 | $43,970 | $96,508 |
| Cemetery | $1,270,929 | $1,505,655 | $1,361,313 | $2,634,068 |
| Cemetery Reserve | - | $983,850 | $1,122,396 | - |
| Eastmark CFD 1 - Capital | $501,180 | $15,000,000 | $11,563,240 | $15,100,000 |
| Eastmark CFD 1 - Debt | $1,560,185 | $3,078,680 | $2,266,580 | $4,895,624 |
| Eastmark CFD 1 - Operating | $88,205 | $153,403 | $146,377 | $199,530 |
| Economic Investment Fund | $4,183,818 | $6,358,619 | $5,226,493 | $6,552,896 |
| Environmental Compliance Fee | $14,869,387 | $20,431,765 | $15,588,150 | $21,290,664 |
| Falcon Field Airport | $3,792,217 | $7,023,980 | $5,826,898 | $5,190,217 |
| Greenfield WRP Joint Venture | $19,378,689 | $60,765,718 | $20,819,758 | $141,694,278 |
| Highway User Revenue Fund | $32,123,590 | $34,789,533 | $20,916,013 | $41,606,677 |
| Local Streets Sales Tax | $19,898,336 | $50,699,114 | $31,787,919 | $62,297,888 |
| Mesa Arts Center Restoration Fee | $624,491 | $500,000 | $147,868 | $652,132 |
| Quality of Life Sales Tax | $24,702,684 | $23,635,561 | $23,635,535 | $24,509,404 |
| Restricted Programs Fund | $6,141,980 | $8,792,895 | $8,465,984 | $8,373,427 |
| Solid Waste Development Fee | $881,219 | $511,000 | $511,000 | $604,000 |
| Special Programs Fund | $556,290 | $584,911 | $584,911 | $720,985 |
| TOPAZ Joint Venture Fund | $2,527,408 | $3,155,395 | $3,007,703 | $4,250,237 |
| Transit Fund | $19,648,816 | $34,860,744 | $23,575,884 | $37,358,755 |
| Transportation | $287,176 | $18,808,835 | $250,000 | $22,393,702 |
| Utility Replacement Extension & Renewal | $4,828,810 | $7,786,272 | $4,763,379 | $12,165,522 |
| Vehicle Replacement | $1,919,663 | $5,862,660 | $3,680,562 | $3,725,242 |
| **Total Restricted Funds** | $175,155,105 | $321,815,856 | $201,799,031 | $437,273,343 |
| **Internal Service Funds** | | | | |
| Fleet Internal Service | $73,210 | $987,611 | $739,613 | $449,889 |
| Print Shop Internal Service | $64,207 | - | $(29,056) | - |
| Warehouse Internal Service | $6,507,477 | $6,486,143 | $5,190,687 | $6,638,074 |
| **Total Internal Service Funds** | $6,644,894 | $7,473,754 | $5,901,244 | $7,087,963 |
| **Impact Fee Funds** | | | | |
| Cultural Facility Impact Fee | - | - | $51,916 | - |
| **Total Impact Fee Funds** | - | - | $51,916 | - |
| **Grant Funds** | | | | |
| Community Development Block Grant | $3,761,689 | $15,313,904 | $8,219,694 | $12,090,557 |
| Grants - Enterprise | $2,125,785 | $4,311,402 | $796,217 | $3,892,108 |
| Grants - Gen. Gov. | $11,708,110 | $16,459,279 | $5,306,593 | $15,050,707 |
| HOME | $1,145,632 | $3,352,129 | $1,080,516 | $3,753,504 |
| Section 8 | $12,736,029 | $13,689,960 | $12,810,470 | $14,498,373 |
| **Total Grant Funds** | $31,477,246 | $53,126,674 | $28,213,489 | $49,285,249 |
| **Trust Funds** | | | | |
| Employee Benefit Trust | $78,438,741 | $90,536,269 | $85,275,297 | $88,097,147 |
| Property and Public Liability | $3,509,036 | $6,860,146 | $6,052,887 | $7,452,152 |
| Worker's Compensation | $4,749,829 | $6,494,506 | $4,775,000 | $5,968,246 |
| **Total Trust Funds** | $86,697,605 | $103,890,921 | $96,103,184 | $101,517,545 |

# Summary of Expenditures by Fund
## Fiscal Year 2018/19

| Source | FY 2016/17 Actual Expenditures | FY 2017/18 Budget Adjustments | FY 2017/18 Projected Expenditures | FY 2018/19 Adopted Budget |
|---|---|---|---|---|
| **Debt Service Funds** | | | | |
| General Obligation Bond Redemption | $86,977,406 | $38,714,956 | $38,714,956 | $40,522,146 |
| Highway User Revenue Bond Redemption | $12,377,333 | $12,459,513 | $12,455,013 | $12,382,863 |
| Non Utility Bond Redemption | $4,703,900 | $4,703,900 | $47,763,900 | $2,452,150 |
| Special Improvement District Bond Redemption | $843,125 | $403,405 | $403,405 | $384,075 |
| Transportation Project Advancement Notes | - | $1,000,000 | - | $3,000,000 |
| Utility Systems Bond Redemption | $151,812,783 | $82,565,464 | $99,345,722 | $90,165,107 |
| Utility GO Bond Redemption | $91,257 | $86,130 | $86,109 | $52,844 |
| WIFA Redemption | $177,665 | $177,668 | $177,668 | $177,667 |
| **Total Debt Service Funds** | $256,983,468 | $140,111,036 | $198,946,773 | $149,136,852 |
| **Bond Construction Funds** | | | | |
| Electric Bond Construction | $2,464,527 | $7,555,810 | $2,255,616 | $9,492,994 |
| Fire Bond Construction | $45,856 | - | - | - |
| Gas Bond Construction | $4,100,830 | $13,830,450 | $5,781,301 | $12,002,374 |
| Parks Bond Construction | $13,977,067 | $21,555,450 | $5,030,091 | $21,294,005 |
| Public Safety Bond Construction | $13,731,014 | $185,494 | $1,142,685 | $13,136,388 |
| Solid Waste Bond Construction | $3,236,162 | $3,389,000 | $868,755 | $2,622,141 |
| Spring Training Bond Construction | $19,101 | $324,090 | $249,668 | $74,422 |
| Streets Bond Construction | $11,953,689 | $17,667,375 | $3,694,000 | $26,962,620 |
| Wastewater Bond Construction | $21,863,376 | $45,739,100 | $20,887,465 | $93,428,439 |
| Water Bond Construction | $68,435,236 | $81,507,231 | $79,411,880 | $27,395,187 |
| **Total Bond Construction Funds** | $139,826,857 | $191,754,000 | $119,321,461 | $206,408,570 |
| **Contingency Fund** | | | | |
| Contingency | - | $356,242,000 | | $266,313,000 |
| **Total Contingency Fund** | - | $356,242,000 | - | $266,313,000 |
| **Total City Expenditures** | $1,183,729,679 | $1,740,000,000 | $1,170,337,703 | $1,820,000,000 |

*Changes in accounting presentation affect comparisons between years.*

# City of Mesa, Arizona
## Summary of Expenditures by Fund and Department
## Fiscal Year 2018/19 - Adopted

| Fund/Department | FY 2016/17 Actual Expenditures | FY 2017/18 Adopted Budget | FY 2017/18 Budget Adjustments | FY 2017/18 Projected Expenditures | FY 2018/19 Adopted Budget |
|---|---|---|---|---|---|
| **General Fund** | | | | | |
| **General Fund** | | | | | |
| Business Services | $11,263,790 | $11,398,937 | $400,000 | $11,567,702 | $10,983,848 |
| Centralized Appropriations | $(14,338,545) | $(7,668,343) | $(1,117,758) | $(13,383,949) | $(10,529,399) |
| City Attorney | $5,253,888 | $5,576,587 | $24,695 | $5,367,047 | $5,778,236 |
| City Auditor | $738,616 | $747,000 | - | $774,842 | $769,000 |
| City Clerk | $1,157,873 | $877,356 | - | $868,272 | $1,342,984 |
| City Manager | $5,337,691 | $5,813,000 | $622,300 | $6,274,213 | $6,550,000 |
| Communications | $1,758,098 | $1,960,833 | $(43,739) | $1,917,094 | $2,044,840 |
| Community Services | $2,633,914 | $2,887,355 | - | $2,887,355 | $2,930,370 |
| Development Services | $7,352,724 | $7,237,647 | $598,399 | $7,854,985 | $8,714,259 |
| Economic Development | $3,834,236 | $4,017,995 | - | $4,007,995 | $4,048,463 |
| Energy Resources | $59,480 | $56,738 | $503 | $64,606 | $59,890 |
| Engineering | $5,996,752 | $7,050,987 | $3,318 | $6,189,775 | $7,176,345 |
| Financial Services | $3,365,608 | $3,618,271 | - | $3,376,723 | $3,678,960 |
| Fire & Medical | $62,355,772 | $66,006,610 | $(536,159) | $66,366,098 | $70,429,215 |
| Fleet Services | $512 | $7 | - | - | - |
| Human Resources | $3,446,712 | $3,648,376 | $63,456 | $3,677,156 | $3,736,940 |
| Information Technology | $26,013,739 | $30,738,324 | $883,269 | $29,082,773 | $31,750,226 |
| Library Services | $6,555,603 | $7,188,474 | $13,125 | $6,630,105 | $7,137,900 |
| Mayor & Council | $741,955 | $889,000 | - | $769,200 | $1,065,000 |
| Municipal Court | $7,392,998 | $7,753,997 | - | $7,354,961 | $7,931,490 |
| Office of ERP Management | $614,990 | $851,557 | $(38,903) | $736,007 | $781,000 |
| Office of Management & Budget | $2,375,753 | $2,681,910 | - | $2,631,311 | $3,168,519 |
| Parks, Recreation & Community Facilities | $27,172,009 | $31,607,219 | $(806,319) | $28,558,669 | $34,849,822 |
| Police | $151,771,398 | $162,095,019 | $(1,514,715) | $155,858,424 | $159,590,273 |
| Project Management Program | $244,535 | $6,424,105 | $106,875 | $4,650,801 | $10,316,162 |
| Public Information and Communications | $1,521,627 | $1,551,000 | $74,941 | $1,627,169 | $1,339,000 |
| Transportation | $15,064 | $22,200 | - | $22,174 | $22,200 |
| Water Resources | $90,898 | $99,011 | $94 | $95,500 | $103,109 |
| **Total General Fund** | $324,727,691 | $365,131,172 | $(1,266,617) | $345,827,006 | $375,768,652 |
| **Capital - General Fund** | | | | | |
| Centralized Appropriations | $(456,229) | $(1,256,183) | - | $(575,442) | $(1,273,727) |
| Community Services | - | $1,312 | - | $1,312 | $1,312 |
| Development Services | - | - | - | - | $216,500 |
| Engineering | $112 | $110,282 | $(1,112) | $79,169 | $82,641 |
| Environmental Management & Sustainability | - | - | - | - | $145,200 |
| Fire & Medical | $824,038 | $629,940 | $349,175 | $837,620 | $2,440,767 |
| Fleet Services | $416,662 | $447,366 | $(161,037) | $251,329 | $800,548 |
| Information Technology | $1,922,297 | $4,420,108 | $(860,600) | $2,094,558 | $5,039,550 |
| Municipal Court | - | $2,000 | - | - | - |
| Office of ERP Management | - | $4,000 | - | $4,000 | $4,000 |
| Office of Management & Budget | - | $1,000 | - | $1,000 | $2,000 |
| Parks, Recreation & Community Facilities | $96,614 | - | - | - | $20,000 |

# City of Mesa, Arizona
## Summary of Expenditures by Fund and Department
## Fiscal Year 2018/19 - Adopted

| Fund/Department | FY 2016/17 Actual Expenditures | FY 2017/18 Adopted Budget | FY 2017/18 Budget Adjustments | FY 2017/18 Projected Expenditures | FY 2018/19 Adopted Budget |
|---|---|---|---|---|---|
| Police | $298,811 | $51,500 | $1,065,444 | $165,361 | $1,702,054 |
| Project Management Program | $3,464,960 | $16,897,015 | $6,324,076 | $6,010,692 | $30,693,072 |
| Public Information and Communications | $19,536 | - | $26,919 | $27,000 | - |
| Transportation | $34,413 | $173,829 | $(73,829) | $100,000 | $150,000 |
| **Total Capital - General Fund** | $6,621,215 | $21,482,169 | $6,669,036 | $8,996,599 | $40,023,917 |
| **Total General Fund** | $331,348,906 | $386,613,341 | $5,402,418 | $354,823,605 | $415,792,569 |
| **Enterprise Fund** | | | | | |
| **Capital - Enterprise** | | | | | |
| Centralized Appropriations | $246,408 | $680,566 | - | $264,067 | $704,230 |
| Energy Resources | - | $460 | - | - | $460 |
| Fleet Services | $2,093,377 | $5,813,061 | $338,441 | $3,611,381 | $4,694,107 |
| Information Technology | - | $196,000 | - | $17,040 | $288,960 |
| Parks, Recreation & Community Facilities | $142,759 | $691,242 | $1,066,418 | $1,087,760 | $2,264,660 |
| Project Management Program | $425,468 | $1,193,648 | $1,365,365 | $436,590 | $993,245 |
| Water Resources | - | $591,675 | - | $83,697 | $369,475 |
| **Total Capital - Enterprise** | $2,908,012 | $9,166,652 | $2,770,224 | $5,500,535 | $9,315,137 |
| **Enterprise Fund** | | | | | |
| Business Services | - | $180,000 | - | $16,247 | $163,753 |
| Centralized Appropriations | $21,258,291 | $23,006,990 | $(276,142) | $22,038,705 | $22,969,159 |
| City Attorney | $163,170 | $167,980 | $(250) | $167,730 | $171,990 |
| Communications | $(4,895) | - | - | - | - |
| Development Services | $148,417 | $154,341 | - | $154,341 | $162,153 |
| Energy Resources | $37,428,358 | $40,797,317 | $(65,951) | $36,432,189 | $39,721,613 |
| Engineering | $9,869 | $201,673 | $34 | $193,717 | $201,373 |
| Environmental Management & Sustainability | $28,321,926 | $29,661,452 | $105,288 | $29,097,779 | $31,278,006 |
| Financial Services | $64 | $696 | - | $696 | $600 |
| Parks, Recreation & Community Facilities | $8,471,353 | $8,387,100 | $(12,433) | $8,699,327 | $9,116,009 |
| Police | $810,173 | $769,143 | $(17,778) | $800,379 | $753,461 |
| Project Management Program | $747,340 | $355,895 | $460,005 | $591,184 | $1,932,789 |
| Transportation | $534,222 | $443,735 | - | $487,480 | $575,955 |
| Water Resources | $54,799,298 | $65,679,444 | $(262,001) | $60,996,691 | $70,822,911 |
| **Total Enterprise Fund** | $152,687,586 | $169,805,766 | $(69,228) | $159,676,464 | $177,869,772 |
| **Total Enterprise Fund** | $155,595,598 | $178,972,418 | $2,700,997 | $165,177,000 | $187,184,909 |
| **Restricted Funds** | | | | | |
| **Arts & Culture Fund** | | | | | |
| Arts & Culture | $13,195,923 | $13,919,482 | $185,552 | $13,821,929 | $15,296,125 |
| Centralized Appropriations | $2,159,630 | $2,378,829 | $72,900 | $2,421,482 | $2,427,443 |
| Project Management Program | $9,389 | $134,139 | $129,548 | $263,687 | $196,406 |
| **Total Arts and Culture** | $15,364,943 | $16,432,450 | $388,000 | $16,507,098 | $17,919,974 |

# City of Mesa, Arizona
## Summary of Expenditures by Fund and Department
## Fiscal Year 2018/19 - Adopted

| Fund/Department | FY 2016/17 Actual Expenditures | FY 2017/18 Adopted Budget | FY 2017/18 Budget Adjustments | FY 2017/18 Projected Expenditures | FY 2018/19 Adopted Budget |
|---|---|---|---|---|---|
| **Cadence CFD - Capital** | | | | | |
| Centralized Appropriations | - | - | - | - | $2,850,000 |
| **Total Cadence CFD - Capital** | - | - | - | - | $2,850,000 |
| **Cadence CFD - Debt** | | | | | |
| Centralized Appropriations | - | - | - | - | $191,613 |
| **Total Cadence CFD - Debt** | - | - | - | - | $191,613 |
| **Cadence CFD - Operating** | | | | | |
| Centralized Appropriations | - | $10,000 | - | $10,000 | $20,000 |
| City Attorney | $408 | $15,000 | - | $15,000 | $15,000 |
| City Clerk | $67 | $2,816 | - | $250 | $1,508 |
| City Manager | $3,083 | $10,000 | - | $3,000 | $10,000 |
| Engineering | $468 | $20,000 | - | $14,750 | $20,000 |
| Financial Services | $43 | $30,000 | - | $700 | $23,000 |
| Office of Management & Budget | $1,020 | $7,000 | - | $270 | $7,000 |
| **Total Cadence CFD 2 - Operating** | $5,089 | $94,816 | - | $43,970 | $96,508 |
| **Cemetery** | | | | | |
| Centralized Appropriations | $109,477 | $196,238 | $(30,000) | $134,914 | $200,365 |
| Parks, Recreation & Community Facilities | $973,616 | $1,214,810 | $2 | $1,157,516 | $1,167,307 |
| Project Management Program | $187,837 | $94,607 | $30,000 | $68,883 | $1,266,396 |
| **Total Cemetery** | $1,270,929 | $1,505,655 | $2 | $1,361,313 | $2,634,068 |
| **Cemetery Reserve** | | | | | |
| Project Management Program | - | $983,850 | - | $1,122,396 | - |
| **Total Cemetery Reserve** | - | $983,850 | - | $1,122,396 | - |
| **Eastmark CFD 1 - Capital** | | | | | |
| Centralized Appropriations | $501,180 | $15,000,000 | - | $11,563,240 | $15,100,000 |
| **Total Eastmark CFD - Capital** | $501,180 | $15,000,000 | - | $11,563,240 | $15,100,000 |
| **Eastmark CFD 1 - Debt** | | | | | |
| Centralized Appropriations | $1,560,185 | $3,078,680 | - | $2,266,580 | $4,895,624 |
| **Total Eastmark CFD 1 - Debt** | $1,560,185 | $3,078,680 | - | $2,266,580 | $4,895,624 |
| **Eastmark CFD 1 - Operating** | | | | | |
| Centralized Appropriations | $1,600 | $20,000 | $(15,000) | $2,400 | $40,000 |
| City Attorney | $5,572 | $40,000 | - | $40,000 | $40,000 |
| City Clerk | $2,230 | $2,828 | - | $300 | $1,508 |
| City Manager | $9,785 | $10,000 | - | $9,000 | $10,000 |
| Engineering | $9,919 | $18,514 | $5,000 | $22,536 | $19,282 |
| Financial Services | $52,591 | $55,061 | $10,000 | $64,400 | $78,740 |
| Office of Management & Budget | $6,507 | $7,000 | - | $7,741 | $10,000 |
| **Total Community Facilities Districts - Operating** | $88,205 | $153,403 | - | $146,377 | $199,530 |

# City of Mesa, Arizona
## Summary of Expenditures by Fund and Department
## Fiscal Year 2018/19 - Adopted

| Fund/Department | FY 2016/17 Actual Expenditures | FY 2017/18 Adopted Budget | FY 2017/18 Budget Adjustments | FY 2017/18 Projected Expenditures | FY 2018/19 Adopted Budget |
|---|---|---|---|---|---|
| **Economic Investment Fund** | | | | | |
| Centralized Appropriations | $543,286 | $609,435 | - | $585,979 | $1,419,648 |
| Economic Development | $3,543,239 | $5,129,856 | $(3,868) | $4,108,968 | $4,824,090 |
| Parks, Recreation & Community Facilities | $87,833 | $176,466 | $451 | $88,684 | $183,158 |
| Project Management Program | $9,461 | $442,862 | - | $442,862 | $126,000 |
| **Total Economic Investment Fund** | $4,183,818 | $6,358,619 | $(3,417) | $5,226,493 | $6,552,896 |
| **Environmental Compliance Fee** | | | | | |
| Centralized Appropriations | $805,325 | $1,058,904 | - | $955,241 | $921,581 |
| City Attorney | - | $24,695 | $(24,695) | - | - |
| Development Services | $104,438 | $63,804 | - | $63,804 | $65,465 |
| Environmental Management & Sustainability | $1,465,909 | $2,322,548 | $(436,491) | $2,010,807 | $2,293,794 |
| Fleet Services | $543,251 | $868,578 | $(193,764) | $506,814 | $639,800 |
| Parks, Recreation & Community Facilities | $6,293,246 | $6,870,743 | $505 | $6,870,743 | $7,413,077 |
| Project Management Program | $2,472,396 | $4,596,358 | $1,380,919 | $1,070,000 | $5,182,448 |
| Transportation | $3,162,964 | $4,593,228 | $(175,541) | $4,087,241 | $4,740,320 |
| Water Resources | $21,858 | $32,907 | $2 | $23,500 | $34,179 |
| **Total Environmental Compliance Fee** | $14,869,387 | $20,431,765 | $550,935 | $15,588,150 | $21,290,664 |
| **Falcon Field Fund** | | | | | |
| Centralized Appropriations | $363,403 | $565,655 | - | $487,404 | $696,243 |
| Economic Development | $58,426 | $55,387 | - | $55,387 | - |
| Engineering | - | $37,620 | - | $5,000 | $39,177 |
| Falcon Field Airport | $1,443,659 | $1,959,000 | $(405,394) | $1,498,036 | $2,078,000 |
| Fire & Medical | $531,579 | $511,406 | $108 | $507,999 | $547,496 |
| Fleet Services | $17,466 | - | - | - | - |
| Police | $178,862 | $256,553 | $(5,929) | $242,316 | $251,127 |
| Project Management Program | $1,193,209 | $3,632,359 | $405,394 | $3,025,056 | $1,572,174 |
| Transportation | $5,612 | $6,000 | - | $5,700 | $6,000 |
| **Total Falcon Field Fund** | $3,792,217 | $7,023,980 | $(5,820) | $5,826,898 | $5,190,217 |
| **Greenfield WRP Joint Venture** | | | | | |
| Centralized Appropriations | $891,903 | $960,521 | - | $888,637 | $863,617 |
| Financial Services | $2,868 | $1,200 | - | $1,200 | $1,044 |
| Fleet Services | $10,620 | $55,000 | - | - | $55,000 |
| Project Management Program | $12,677,098 | $53,028,242 | $205,700 | $14,147,055 | $134,179,858 |
| Water Resources | $5,796,201 | $6,720,755 | $(205,043) | $5,782,866 | $6,594,759 |
| **Total Greenfield WRP Joint Venture** | $19,378,689 | $60,765,718 | $657 | $20,819,758 | $141,694,278 |
| **Highway User Revenue Fund** | | | | | |
| Centralized Appropriations | $192,689 | $116,034 | - | $113,222 | $138,334 |
| Fleet Services | $94,573 | - | - | - | - |
| Project Management Program | $7,228,014 | $18,970,655 | - | $5,863,003 | $24,859,140 |
| Transportation | $24,608,313 | $15,702,844 | $47,196 | $14,939,788 | $16,609,203 |
| **Total Highway User Revenue Fund** | $32,123,590 | $34,789,533 | $47,196 | $20,916,013 | $41,606,677 |

# City of Mesa, Arizona
## Summary of Expenditures by Fund and Department
## Fiscal Year 2018/19 - Adopted

| Fund/Department | FY 2016/17 Actual Expenditures | FY 2017/18 Adopted Budget | FY 2017/18 Budget Adjustments | FY 2017/18 Projected Expenditures | FY 2018/19 Adopted Budget |
|---|---|---|---|---|---|
| **Local Streets Fund** | | | | | |
| Centralized Appropriations | $4,368,006 | $5,310,802 | - | $4,839,434 | $5,853,532 |
| Development Services | $228,054 | $231,292 | - | $230,681 | $243,436 |
| Energy Resources | $443,718 | $432,485 | $2,583 | $504,251 | $405,837 |
| Engineering | $57,331 | $35,565 | $6,047 | $12,600 | $35,182 |
| Fleet Services | $742,785 | $1,817,901 | $1,206,199 | $323,898 | $3,399,202 |
| Police | $122,540 | $128,305 | $(2,962) | $129,669 | $125,530 |
| Project Management Program | $7,461,625 | $19,593,322 | $702,128 | $5,838,383 | $29,227,016 |
| Transportation | $6,385,946 | $23,056,330 | $(932,888) | $19,813,003 | $22,911,370 |
| Water Resources | $88,332 | $93,112 | $95 | $96,000 | $96,783 |
| **Total Local Streets Fund** | $19,898,336 | $50,699,114 | $981,202 | $31,787,919 | $62,297,888 |
| **Mesa Arts Center Restoration Fee** | | | | | |
| Arts & Culture | $(105) | - | - | - | - |
| Project Management Program | $624,596 | $500,000 | - | $147,868 | $652,132 |
| **Total Mesa Arts Center Restoration Fee** | $624,491 | $500,000 | - | $147,868 | $652,132 |
| **Quality of Life Sales Tax** | | | | | |
| Centralized Appropriations | - | $381,513 | - | $381,513 | - |
| Fire & Medical | $9,073,428 | $7,905,560 | - | $7,905,560 | $8,332,340 |
| Police | $15,629,256 | $15,348,488 | - | $15,348,462 | $16,177,064 |
| **Total Quality of Life Sales Tax** | $24,702,684 | $23,635,561 | - | $23,635,535 | $24,509,404 |
| **Restricted Programs Fund** | | | | | |
| Arts & Culture | $580,226 | $628,594 | $413,995 | $822,407 | $1,204,092 |
| Centralized Appropriations | $2,559,154 | $2,348,475 | - | $2,758,902 | $2,429,657 |
| Community Services | $108,000 | $248,915 | - | $108,000 | $248,915 |
| Development Services | $743,222 | $328,065 | $287,887 | $282,934 | $673,101 |
| Fire & Medical | $5,000 | - | $23,400 | $23,400 | $36,428 |
| Information Technology | - | $104,896 | - | - | - |
| Library Services | $71,855 | $350,526 | - | $99,009 | $351,100 |
| Municipal Court | $196,819 | $2,509,385 | - | $2,481,984 | $579,510 |
| Parks, Recreation & Community Facilities | $44,586 | $52,360 | - | $42,360 | $110,000 |
| Police | $1,832,306 | $2,091,679 | - | $1,644,006 | $2,006,989 |
| Project Management Program | $815 | $130,000 | $163,823 | $202,982 | $733,635 |
| **Total Restricted Programs Fund** | $6,141,980 | $8,792,895 | $889,105 | $8,465,984 | $8,373,427 |
| **Solid Waste Development Fee** | | | | | |
| Environmental Management & Sustainability | $135,872 | $124,000 | - | $124,000 | $154,000 |
| Fleet Services | $745,347 | $387,000 | $450,000 | $387,000 | $450,000 |
| **Total Solid Waste Development Fee** | $881,219 | $511,000 | $450,000 | $511,000 | $604,000 |
| **Special Programs Fund** | | | | | |
| Development Services | $35,315 | $39,518 | - | $39,518 | $39,518 |
| Economic Development | $357,535 | $366,467 | - | $366,467 | $366,467 |

# City of Mesa, Arizona
## Summary of Expenditures by Fund and Department
## Fiscal Year 2018/19 - Adopted

| Fund/Department | FY 2016/17 Actual Expenditures | FY 2017/18 Adopted Budget | FY 2017/18 Budget Adjustments | FY 2017/18 Projected Expenditures | FY 2018/19 Adopted Budget |
|---|---|---|---|---|---|
| Environmental Management & Sustainability | - | - | - | - | $75,000 |
| Fire & Medical | - | - | - | - | $60,000 |
| Parks, Recreation & Community Facilities | $4,600 | $50,000 | - | $50,000 | $50,000 |
| Police | $78,984 | $100,000 | - | $100,000 | $130,000 |
| Project Management Program | $79,856 | $28,926 | - | $28,926 | - |
| **Total Special Programs Fund** | $556,290 | $584,911 | - | $584,911 | $720,985 |
| | | | | | |
| **TOPAZ Joint Venture Fund** | | | | | |
| Centralized Appropriations | $304 | - | - | - | - |
| Communications | $1,375,593 | $1,797,167 | - | $1,797,167 | $1,868,160 |
| Financial Services | $3,611 | $8,424 | - | $3,600 | $7,356 |
| Project Management Program | $1,147,900 | $1,349,804 | $330,000 | $1,206,936 | $2,374,721 |
| **Total TOPAZ Joint Venture Fund** | $2,527,408 | $3,155,395 | $330,000 | $3,007,703 | $4,250,237 |
| | | | | | |
| **Transit Fund** | | | | | |
| Centralized Appropriations | $342,012 | $407,925 | - | $372,804 | $509,329 |
| Financial Services | $319 | $348 | - | $348 | $300 |
| Project Management Program | $7,311,921 | $19,049,343 | - | $8,939,208 | $20,117,602 |
| Transit Services | $11,921,564 | $15,348,000 | - | $14,231,372 | $16,673,000 |
| Transportation | $73,000 | $55,128 | - | $32,152 | $58,524 |
| **Total Transit Fund** | $19,648,816 | $34,860,744 | - | $23,575,884 | $37,358,755 |
| | | | | | |
| **Transportation** | | | | | |
| Project Management Program | $287,176 | $18,808,835 | - | $250,000 | $22,393,702 |
| **Total Transportation** | $287,176 | $18,808,835 | - | $250,000 | $22,393,702 |
| | | | | | |
| **Utility Replacement Extension & Renewal** | | | | | |
| Fleet Services | $2,240,988 | $3,533,926 | $1,067,314 | $1,999,240 | $4,564,287 |
| Project Management Program | $1,983,053 | $3,047,176 | $281,212 | $2,256,350 | $4,817,171 |
| Water Resources | $604,770 | $1,205,170 | $(688,286) | $507,789 | $2,784,064 |
| **Total Utility Replacement Extension & Renewal** | $4,828,810 | $7,786,272 | $660,240 | $4,763,379 | $12,165,522 |
| | | | | | |
| **Vehicle Replacement** | | | | | |
| Fleet Services | $1,919,663 | $5,862,660 | $(1,576,536) | $3,680,562 | $3,725,242 |
| **Total Vehicle Replacement** | $1,919,663 | $5,862,660 | $(1,576,536) | $3,680,562 | $3,725,242 |
| | | | | | |
| **Total Restricted Funds** | $175,155,105 | $321,815,856 | $2,711,563 | $201,799,031 | $437,273,343 |
| | | | | | |
| **Internal Service Funds** | | | | | |
| **Fleet Internal Services** | | | | | |
| Centralized Appropriations | $(16,159,755) | $(15,254,329) | - | $(15,102,822) | $(18,483,900) |
| Fleet Services | $15,972,496 | $16,198,918 | $(399,483) | $15,799,435 | $18,231,699 |
| Project Management Program | $260,468 | $43,022 | $717,300 | $43,000 | $702,090 |
| **Total Fleet Internal Services** | $73,210 | $987,611 | $317,817 | $739,613 | $449,889 |

# City of Mesa, Arizona
## Summary of Expenditures by Fund and Department
## Fiscal Year 2018/19 - Adopted

| Fund/Department | FY 2016/17 Actual Expenditures | FY 2017/18 Adopted Budget | FY 2017/18 Budget Adjustments | FY 2017/18 Projected Expenditures | FY 2018/19 Adopted Budget |
|---|---|---|---|---|---|
| **Print Shop Internal Services** | | | | | |
| Business Services | $788,100 | $761,355 | - | $761,679 | $767,042 |
| Centralized Appropriations | $(723,905) | $(763,399) | $6,000 | $(792,779) | $(767,042) |
| Project Management Program | $12 | $2,044 | - | $2,044 | - |
| **Total Print Shop Internal Services** | $64,207 | - | $6,000 | $(29,056) | - |
| **Warehouse Internal Services** | | | | | |
| Business Services | $836,615 | $1,059,708 | $(93,000) | $927,800 | $1,101,110 |
| Centralized Appropriations | $5,670,850 | $5,424,367 | $50,000 | $4,217,819 | $5,536,964 |
| Fleet Services | - | - | $43,000 | $43,000 | - |
| Project Management Program | $12 | $2,068 | - | $2,068 | - |
| **Total Warehouse Internal Service** | $6,507,477 | $6,486,143 | - | $5,190,687 | $6,638,074 |
| **Total Internal Service Funds** | $6,644,894 | $7,473,754 | $323,817 | $5,901,244 | $7,087,963 |
| **Impact Fee Funds** | | | | | |
| **Cultural Facility Impact Fee** | | | | | |
| Project Management Program | - | - | $51,916 | $51,916 | - |
| **Total Cultural Facility Impact Fee** | - | - | $51,916 | $51,916 | - |
| **Total Impact Fee Funds** | - | - | $51,916 | $51,916 | - |
| **Grant Funds** | | | | | |
| **Community Development Block Grant** | | | | | |
| City Attorney | $(0) | $13,991 | - | $13,991 | $17,758 |
| Community Services | $3,062,301 | $11,237,910 | $(400,000) | $5,788,442 | $9,960,269 |
| Project Management Program | $699,388 | $4,062,003 | $400,000 | $2,417,261 | $2,112,530 |
| **Total Community Development Block Grant** | $3,761,689 | $15,313,904 | - | $8,219,694 | $12,090,557 |
| **Grants - Enterprise** | | | | | |
| Project Management Program | $2,125,785 | $4,311,402 | - | $796,217 | $3,892,108 |
| **Total Grants - Enterprise** | $2,125,785 | $4,311,402 | - | $796,217 | $3,892,108 |
| **Grants - Gen. Gov.** | | | | | |
| Arts & Culture | $196,956 | $259,921 | $14,000 | $277,291 | $206,070 |
| City Attorney | $338,858 | $495,598 | - | $358,885 | $602,607 |
| City Manager | $50,158 | $159,135 | $30,000 | $33,794 | $250,987 |
| Development Services | - | - | $20,000 | $20,000 | $20,000 |
| Environmental Management & Sustainability | $307,073 | $242,074 | - | $6,393 | $111,607 |
| Fire & Medical | $4,257,364 | $3,854,061 | $1,814 | $1,214,062 | $2,811,773 |
| Library Services | $22,539 | $34,363 | $5,000 | $34,363 | $33,000 |
| Parks, Recreation & Community Facilities | $34,217 | - | $70,000 | $70,000 | $200,000 |
| Police | $1,056,881 | $5,007,807 | $(79,565) | $1,376,006 | $5,587,187 |
| Project Management Program | $5,444,065 | $6,406,320 | $279,565 | $1,915,798 | $5,227,476 |

# City of Mesa, Arizona
## Summary of Expenditures by Fund and Department
## Fiscal Year 2018/19 - Adopted

| Fund/Department | FY 2016/17 Actual Expenditures | FY 2017/18 Adopted Budget | FY 2017/18 Budget Adjustments | FY 2017/18 Projected Expenditures | FY 2018/19 Adopted Budget |
|---|---|---|---|---|---|
| **Total Grants - Gen. Gov.** | $11,708,110 | $16,459,279 | $340,814 | $5,306,593 | $15,050,707 |
| **HOME** | | | | | |
| City Attorney | $0 | $5,004 | - | $5,004 | $4,246 |
| Community Services | $1,145,632 | $3,347,125 | - | $1,075,512 | $3,749,258 |
| **Total HOME** | $1,145,632 | $3,352,129 | - | $1,080,516 | $3,753,504 |
| **Section 8** | | | | | |
| City Attorney | - | $5,999 | - | $5,999 | $3,011 |
| Community Services | $12,736,029 | $13,683,961 | - | $12,804,471 | $14,495,362 |
| **Total Section 8** | $12,736,029 | $13,689,960 | - | $12,810,470 | $14,498,373 |
| **Total Grant Funds** | $31,477,246 | $53,126,674 | $340,814 | $28,213,489 | $49,285,249 |
| **Trust Funds** | | | | | |
| **Employee Benefit Trust** | | | | | |
| Centralized Appropriations | $574,951 | $2,413,284 | - | $2,236,537 | $2,064,877 |
| Human Resources | $77,817,617 | $88,075,118 | $275,880 | $82,993,598 | $85,984,814 |
| Police | $46,172 | $47,867 | - | $45,162 | $47,456 |
| **Total Employee Benefit Trust** | $78,438,741 | $90,536,269 | $275,880 | $85,275,297 | $88,097,147 |
| **Property & Public Liability** | | | | | |
| City Attorney | $3,509,036 | $6,860,146 | - | $6,052,887 | $7,452,152 |
| **Total Property & Public Liability** | $3,509,036 | $6,860,146 | - | $6,052,887 | $7,452,152 |
| **Workers' Compensation** | | | | | |
| Human Resources | $4,749,829 | $6,494,506 | - | $4,775,000 | $5,968,246 |
| **Total Workers' Compensation** | $4,749,829 | $6,494,506 | - | $4,775,000 | $5,968,246 |
| **Total Trust Funds** | $86,697,605 | $103,890,921 | $275,880 | $96,103,184 | $101,517,545 |
| **Debt Service Funds** | | | | | |
| **General Obligation Bond Redemption** | | | | | |
| Centralized Appropriations | $86,977,406 | $38,714,956 | - | $38,714,956 | $40,522,146 |
| **Total General Obligation Bond Redemption** | $86,977,406 | $38,714,956 | - | $38,714,956 | $40,522,146 |
| **Highway User Revenue Bond Redemption** | | | | | |
| Centralized Appropriations | $12,377,333 | $12,459,513 | - | $12,455,013 | $12,382,863 |
| **Total Highway User Revenue Bond Redemption** | $12,377,333 | $12,459,513 | - | $12,455,013 | $12,382,863 |
| **Non-Utility Bond Redemption** | | | | | |
| Centralized Appropriations | $4,703,900 | $4,703,900 | $43,060,000 | $47,763,900 | $2,452,150 |
| **Total Non-Utility Bond Redemption** | $4,703,900 | $4,703,900 | $43,060,000 | $47,763,900 | $2,452,150 |

# City of Mesa, Arizona
## Summary of Expenditures by Fund and Department
## Fiscal Year 2018/19 - Adopted

| Fund/Department | FY 2016/17 Actual Expenditures | FY 2017/18 Adopted Budget | FY 2017/18 Budget Adjustments | FY 2017/18 Projected Expenditures | FY 2018/19 Adopted Budget |
|---|---|---|---|---|---|
| **Special Improvement District Bond Redemption** | | | | | |
| Centralized Appropriations | $843,125 | $403,405 | - | $403,405 | $384,075 |
| **Total Special Improvement District Bond Redemption** | $843,125 | $403,405 | - | $403,405 | $384,075 |
| **Transportation Projected Advancement Notes** | | | | | |
| Centralized Appropriations | - | $1,000,000 | - | - | $3,000,000 |
| **Total Transportation Projected Advancement Notes** | - | $1,000,000 | - | - | $3,000,000 |
| **Utility Systems Bond Redemption** | | | | | |
| Centralized Appropriations | $151,812,783 | $82,565,464 | - | $99,345,722 | $90,165,107 |
| **Total Utility Systems Bond Redemption** | $151,812,783 | $82,565,464 | - | $99,345,722 | $90,165,107 |
| **Utility Systems GO Bond Redemption** | | | | | |
| Centralized Appropriations | $91,257 | $86,130 | - | $86,109 | $52,844 |
| **Total Utility Systems GO Bond Redemption** | $91,257 | $86,130 | - | $86,109 | $52,844 |
| **WIFA Redemption** | | | | | |
| Centralized Appropriations | $177,665 | $177,668 | - | $177,668 | $177,667 |
| **Total WIFA Redemption** | $177,665 | $177,668 | - | $177,668 | $177,667 |
| **Total Debt Service Funds** | $256,983,468 | $140,111,036 | $43,060,000 | $198,946,773 | $149,136,852 |
| **Bond Funds** | | | | | |
| **Electric Bond Construction** | | | | | |
| Centralized Appropriations | $23,402 | $36,000 | - | $36,000 | $51,885 |
| Project Management Program | $2,441,125 | $7,519,810 | - | $2,219,616 | $9,441,109 |
| **Total Electric Bond Construction** | $2,464,527 | $7,555,810 | - | $2,255,616 | $9,492,994 |
| **Fire Bond Construction** | | | | | |
| Project Management Program | $45,856 | - | | - | - |
| **Total Gas Bond Construction** | $45,856 | - | - | - | - |
| **Gas Bond Construction** | | | | | |
| Centralized Appropriations | $77,119 | $71,000 | - | $71,000 | $93,534 |
| Project Management Program | $4,023,711 | $13,759,450 | - | $5,710,301 | $11,908,840 |
| **Total Gas Bond Construction** | $4,100,830 | $13,830,450 | - | $5,781,301 | $12,002,374 |
| **Parks Bond Construction** | | | | | |
| Centralized Appropriations | $169,499 | $256,000 | - | $256,000 | $422,246 |
| Project Management Program | $13,807,568 | $21,299,450 | - | $4,774,091 | $20,871,759 |
| **Total Parks Bond Construction** | $13,977,067 | $21,555,450 | - | $5,030,091 | $21,294,005 |
| **Public Safety Bond Construction** | | | | | |
| Centralized Appropriations | $268,251 | - | - | - | $283,102 |

# City of Mesa, Arizona
## Summary of Expenditures by Fund and Department
## Fiscal Year 2018/19 - Adopted

| Fund/Department | FY 2016/17 Actual Expenditures | FY 2017/18 Adopted Budget | FY 2017/18 Budget Adjustments | FY 2017/18 Projected Expenditures | FY 2018/19 Adopted Budget |
|---|---|---|---|---|---|
| Project Management Program | $13,462,763 | $185,494 | - | $1,142,685 | $12,853,286 |
| **Total Public Safety Bond Construction** | $13,731,014 | $185,494 | - | $1,142,685 | $13,136,388 |
| | | | | | |
| **Solid Waste Bond Construction** | | | | | |
| Centralized Appropriations | - | $21,000 | - | $21,000 | $16,518 |
| Project Management Program | $3,236,162 | $3,368,000 | - | $847,755 | $2,605,623 |
| **Total Solid Waste Bond Construction** | $3,236,162 | $3,389,000 | - | $868,755 | $2,622,141 |
| | | | | | |
| **Spring Training Bond Construction** | | | | | |
| Project Management Program | $19,101 | $324,090 | - | $249,668 | $74,422 |
| **Total Spring Training Bond Construction** | $19,101 | $324,090 | - | $249,668 | $74,422 |
| | | | | | |
| **Streets Bond Construction** | | | | | |
| Centralized Appropriations | $402,979 | $294,000 | - | $294,000 | $424,652 |
| Project Management Program | $11,550,710 | $17,373,375 | - | $3,400,000 | $26,537,968 |
| Transportation | - | - | - | - | - |
| **Total Streets Bond Construction** | $11,953,689 | $17,667,375 | - | $3,694,000 | $26,962,620 |
| | | | | | |
| **Wastewater Bond Construction** | | | | | |
| Centralized Appropriations | $428,808 | $451,000 | - | $451,000 | $718,272 |
| Project Management Program | $21,434,568 | $45,288,100 | - | $20,436,465 | $92,710,167 |
| **Total Wastewater Bond Construction** | $21,863,376 | $45,739,100 | - | $20,887,465 | $93,428,439 |
| | | | | | |
| **Water Bond Construction** | | | | | |
| Centralized Appropriations | $884,839 | $721,000 | - | $721,000 | $694,791 |
| Project Management Program | $67,550,397 | $80,786,231 | - | $78,690,880 | $26,700,396 |
| **Total Water Bond Construction** | $68,435,236 | $81,507,231 | - | $79,411,880 | $27,395,187 |
| | | | | | |
| **Total Bond Funds** | $139,826,857 | $191,754,000 | - | $119,321,461 | $206,408,570 |
| | | | | | |
| **Contingency Fund** | | | | | |
| **Contingency Fund** | | | | | |
| Centralized Appropriations | - | $265,068,000 | $(43,060,000) | - | $163,700,000 |
| Contingency | - | $91,174,000 | $(11,807,405) | - | $102,613,000 |
| **Total Contingency** | - | $356,242,000 | $(54,867,405) | - | $266,313,000 |
| | | | | | |
| **Total Contingency Fund** | - | $356,242,000 | $(54,867,405) | - | $266,313,000 |
| | | | | | |
| **Total Expenditures** | $1,183,729,679 | $1,740,000,000 | $(0) | $1,170,337,703 | $1,820,000,000 |

*Changes in accounting presentation affect comparisons between years.*

# City of Mesa, Arizona
## Summary of Expenditures by Department and Fund
## Fiscal Year 2018/19 - Adopted

| Department/Fund | FY 2016/17 Actual Expenditures | FY 2017/18 Adopted Budget | FY 2017/18 Budget Adjustments | FY 2017/18 Projected Expenditures | FY 2018/19 Adopted Budget |
|---|---|---|---|---|---|
| **Arts & Culture** | | | | | |
| **Restricted Funds** | | | | | |
| Arts & Culture Fund | $13,195,923 | $13,919,482 | $185,552 | $13,821,929 | $15,296,125 |
| Mesa Arts Center Restoration Fee | $(105) | - | - | - | - |
| Restricted Programs Fund | $580,226 | $628,594 | $413,995 | $822,407 | $1,204,092 |
| **Total Restricted Funds** | $13,776,044 | $14,548,076 | $599,547 | $14,644,336 | $16,500,217 |
| **Grant Funds** | | | | | |
| Grants - Gen. Gov. | $196,956 | $259,921 | $14,000 | $277,291 | $206,070 |
| **Total Grant Funds** | $196,956 | $259,921 | $14,000 | $277,291 | $206,070 |
| **Total Arts and Culture** | $13,973,000 | $14,807,997 | $613,547 | $14,921,627 | $16,706,287 |
| **Business Services** | | | | | |
| **General Fund** | | | | | |
| General Fund | $11,263,790 | $11,398,937 | $400,000 | $11,567,702 | $10,983,848 |
| **Total General Fund** | $11,263,790 | $11,398,937 | $400,000 | $11,567,702 | $10,983,848 |
| **Enterprise Fund** | | | | | |
| Enterprise Fund | - | $180,000 | - | $16,247 | $163,753 |
| **Total Enterprise Fund** | - | $180,000 | - | $16,247 | $163,753 |
| **Internal Services Funds** | | | | | |
| Print Shop Internal Services | $788,100 | $761,355 | - | $761,679 | $767,042 |
| Warehouse Internal Services | $836,615 | $1,059,708 | $(93,000) | $927,800 | $1,101,110 |
| **Total Internal Services Funds** | $1,624,716 | $1,821,063 | $(93,000) | $1,689,479 | $1,868,152 |
| **Total Business Services** | $12,888,505 | $13,400,000 | $307,000 | $13,273,428 | $13,015,753 |
| **Centralized Appropriations** | | | | | |
| **General Fund** | | | | | |
| Capital - General Fund | $(456,229) | $(1,256,183) | - | $(575,442) | $(1,273,727) |
| General Fund | $(14,338,545) | $(7,668,343) | $(1,117,758) | $(13,383,949) | $(10,529,399) |
| **Total General Fund** | $(14,794,773) | $(8,924,526) | $(1,117,758) | $(13,959,391) | $(11,803,126) |

# City of Mesa, Arizona
## Summary of Expenditures by Department and Fund
## Fiscal Year 2018/19 - Adopted

| Department/Fund | FY 2016/17 Actual Expenditures | FY 2017/18 Adopted Budget | FY 2017/18 Budget Adjustments | FY 2017/18 Projected Expenditures | FY 2018/19 Adopted Budget |
|---|---|---|---|---|---|
| **Enterprise Fund** | | | | | |
| Capital - Enterprise | $246,408 | $680,566 | - | $264,067 | $704,230 |
| Enterprise Fund | $21,258,291 | $23,006,990 | $(276,142) | $22,038,705 | $22,969,159 |
| **Total Enterprise Fund** | $21,504,699 | $23,687,556 | $(276,142) | $22,302,772 | $23,673,389 |
| | | | | | |
| **Restricted Funds** | | | | | |
| Arts & Culture Fund | $2,159,630 | $2,378,829 | $72,900 | $2,421,482 | $2,427,443 |
| Cadence CFD - Capital | - | - | - | - | $2,850,000 |
| Cadence CFD - Debt | - | - | - | - | $191,613 |
| Cadence CFD - Operating | - | $10,000 | - | $10,000 | $20,000 |
| Cemetery | $109,477 | $196,238 | $(30,000) | $134,914 | $200,365 |
| Eastmark CFD 1 - Capital | $501,180 | $15,000,000 | - | $11,563,240 | $15,100,000 |
| Eastmark CFD 1 - Debt | $1,560,185 | $3,078,680 | - | $2,266,580 | $4,895,624 |
| Eastmark CFD 1 - Operating | $1,600 | $20,000 | $(15,000) | $2,400 | $40,000 |
| Economic Investment Fund | $543,286 | $609,435 | - | $585,979 | $1,419,648 |
| Environmental Compliance Fee | $805,325 | $1,058,904 | - | $955,241 | $921,581 |
| Falcon Field Fund | $363,403 | $565,655 | - | $487,404 | $696,243 |
| Greenfield WRP Joint Venture | $891,903 | $960,521 | - | $888,637 | $863,617 |
| Highway User Revenue Fund | $192,689 | $116,034 | - | $113,222 | $138,334 |
| Local Streets Fund | $4,368,006 | $5,310,802 | - | $4,839,434 | $5,853,532 |
| Quality of Life Sales Tax | - | $381,513 | - | $381,513 | - |
| Restricted Programs Fund | $2,559,154 | $2,348,475 | - | $2,758,902 | $2,429,657 |
| TOPAZ Joint Venture Fund | $304 | - | - | - | - |
| Transit Fund | $342,012 | $407,925 | - | $372,804 | $509,329 |
| **Total Restricted Funds** | $14,398,154 | $32,443,011 | $27,900 | $27,781,751 | $38,556,986 |
| | | | | | |
| **Internal Services Funds** | | | | | |
| Fleet Internal Services | $(16,159,755) | $(15,254,329) | - | $(15,102,822) | $(18,483,900) |
| Print Shop Internal Services | $(723,905) | $(763,399) | $6,000 | $(792,779) | $(767,042) |
| Warehouse Internal Services | $5,670,850 | $5,424,367 | $50,000 | $4,217,819 | $5,536,964 |
| **Total Internal Services Fund** | $(11,212,810) | $(10,593,361) | $56,000 | $(11,677,782) | $(13,713,978) |
| | | | | | |
| **Trust Funds** | | | | | |
| Employee Benefit Trust | $574,951 | $2,413,284 | - | $2,236,537 | $2,064,877 |
| **Total Trust Funds** | $574,951 | $2,413,284 | - | $2,236,537 | $2,064,877 |
| | | | | | |
| **Debt Service Funds** | | | | | |
| General Obligation Bond Redemption | $86,977,406 | $38,714,956 | - | $38,714,956 | $40,522,146 |

# City of Mesa, Arizona
## Summary of Expenditures by Department and Fund
## Fiscal Year 2018/19 - Adopted

| Department/Fund | FY 2016/17 Actual Expenditures | FY 2017/18 Adopted Budget | FY 2017/18 Budget Adjustments | FY 2017/18 Projected Expenditures | FY 2018/19 Adopted Budget |
|---|---|---|---|---|---|
| Highway User Revenue Bond Redemption | $12,377,333 | $12,459,513 | - | $12,455,013 | $12,382,863 |
| Non-Utility Bond Redemption | $4,703,900 | $4,703,900 | $43,060,000 | $47,763,900 | $2,452,150 |
| Special Improvement District Bond Redemption | $843,125 | $403,405 | - | $403,405 | $384,075 |
| Transportation Projected Advancement Notes | - | $1,000,000 | - | - | $3,000,000 |
| Utility Systems Bond Redemption | $151,812,783 | $82,565,464 | - | $99,345,722 | $90,165,107 |
| Utility Systems GO Bond Redemption | $91,257 | $86,130 | - | $86,109 | $52,844 |
| WIFA Redemption | $177,665 | $177,668 | - | $177,668 | $177,667 |
| **Total Debt Service Funds** | $256,983,468 | $140,111,036 | $43,060,000 | $198,946,773 | $149,136,852 |
| | | | | | |
| **Bond Funds** | | | | | |
| Electric Bond Construction | $23,402 | $36,000 | - | $36,000 | $51,885 |
| Gas Bond Construction | $77,119 | $71,000 | - | $71,000 | $93,534 |
| Parks Bond Construction | $169,499 | $256,000 | - | $256,000 | $422,246 |
| Public Safety Bond Construction | $268,251 | - | - | - | $283,102 |
| Solid Waste Bond Construction | - | $21,000 | - | $21,000 | $16,518 |
| Streets Bond Construction | $402,979 | $294,000 | - | $294,000 | $424,652 |
| Wastewater Bond Construction | $428,808 | $451,000 | - | $451,000 | $718,272 |
| Water Bond Construction | $884,839 | $721,000 | - | $721,000 | $694,791 |
| **Total Bond Funds** | $2,254,896 | $1,850,000 | - | $1,850,000 | $2,705,000 |
| | | | | | |
| **Contingency Fund** | | | | | |
| Contingency Fund | - | $265,068,000 | $(43,060,000) | - | $163,700,000 |
| **Total Contingency Fund** | - | $265,068,000 | $(43,060,000) | - | $163,700,000 |
| | | | | | |
| **Total Centralized Appropriations** | $269,708,585 | $446,055,000 | $(1,310,000) | $227,480,661 | $354,320,000 |
| | | | | | |
| **City Attorney** | | | | | |
| **General Fund** | | | | | |
| General Fund | $5,253,888 | $5,576,587 | $24,695 | $5,367,047 | $5,778,236 |
| **Total General Fund** | $5,253,888 | $5,576,587 | $24,695 | $5,367,047 | $5,778,236 |
| | | | | | |
| **Enterprise Fund** | | | | | |
| Enterprise Fund | $163,170 | $167,980 | $(250) | $167,730 | $171,990 |
| **Total Enterprise Fund** | $163,170 | $167,980 | $(250) | $167,730 | $171,990 |
| | | | | | |
| **Restricted Funds** | | | | | |
| Cadence CFD - Operating | $408 | $15,000 | - | $15,000 | $15,000 |

# City of Mesa, Arizona
## Summary of Expenditures by Department and Fund
## Fiscal Year 2018/19 - Adopted

| Department/Fund | FY 2016/17 Actual Expenditures | FY 2017/18 Adopted Budget | FY 2017/18 Budget Adjustments | FY 2017/18 Projected Expenditures | FY 2018/19 Adopted Budget |
|---|---|---|---|---|---|
| Eastmark CFD 1 - Operating | $5,572 | $40,000 | - | $40,000 | $40,000 |
| Environmental Compliance Fee | - | $24,695 | $(24,695) | - | - |
| **Total Restricted Funds** | $5,980 | $79,695 | $(24,695) | $55,000 | $55,000 |
| | | | | | |
| **Grant Funds** | | | | | |
| Grants - Gen. Gov. | $338,858 | $495,598 | - | $358,885 | $602,607 |
| Community Development Block Grant | $(0) | $13,991 | - | $13,991 | $17,758 |
| HOME | $0 | $5,004 | - | $5,004 | $4,246 |
| Section 8 | - | $5,999 | - | $5,999 | $3,011 |
| **Total Grant Funds** | $338,858 | $520,592 | - | $383,879 | $627,622 |
| | | | | | |
| **Trust Funds** | | | | | |
| Property & Public Liability | $3,509,036 | $6,860,146 | - | $6,052,887 | $7,452,152 |
| **Total Trust Funds** | $3,509,036 | $6,860,146 | - | $6,052,887 | $7,452,152 |
| | | | | | |
| **Total City Attorney** | $9,270,931 | $13,205,000 | $(250) | $12,026,543 | $14,085,000 |
| | | | | | |
| **City Auditor** | | | | | |
| **General Fund** | | | | | |
| General Fund | $738,616 | $747,000 | - | $774,842 | $769,000 |
| **Total General Fund** | $738,616 | $747,000 | - | $774,842 | $769,000 |
| | | | | | |
| **Total City Auditor** | $738,616 | $747,000 | - | $774,842 | $769,000 |
| | | | | | |
| **City Clerk** | | | | | |
| **General Fund** | | | | | |
| Capital - General Fund | - | - | - | - | - |
| General Fund | $1,157,873 | $877,356 | - | $868,272 | $1,342,984 |
| **Total General Fund** | $1,157,873 | $877,356 | - | $868,272 | $1,342,984 |
| | | | | | |
| **Restricted Funds** | | | | | |
| Cadence CFD - Operating | $67 | $2,816 | - | $250 | $1,508 |
| Eastmark CFD 1 - Operating | $2,230 | $2,828 | - | $300 | $1,508 |
| **Total Restricted Funds** | $2,298 | $5,644 | - | $550 | $3,016 |
| | | | | | |
| **Total City Clerk** | $1,160,171 | $883,000 | - | $868,822 | $1,346,000 |

# City of Mesa, Arizona
## Summary of Expenditures by Department and Fund
## Fiscal Year 2018/19 - Adopted

| Department/Fund | FY 2016/17 Actual Expenditures | FY 2017/18 Adopted Budget | FY 2017/18 Budget Adjustments | FY 2017/18 Projected Expenditures | FY 2018/19 Adopted Budget |
|---|---|---|---|---|---|
| **City Manager** | | | | | |
| **General Fund** | | | | | |
| Capital - General Fund | - | - | - | - | - |
| General Fund | $5,337,691 | $5,813,000 | $622,300 | $6,274,213 | $6,550,000 |
| **Total General Fund** | $5,337,691 | $5,813,000 | $622,300 | $6,274,213 | $6,550,000 |
| **Restricted Funds** | | | | | |
| Cadence CFD - Operating | $3,083 | $10,000 | - | $3,000 | $10,000 |
| Eastmark CFD 1 - Operating | $9,785 | $10,000 | - | $9,000 | $10,000 |
| **Total Restricted Funds** | $12,868 | $20,000 | - | $12,000 | $20,000 |
| **Grant Funds** | | | | | |
| Grants - Gen. Gov. | $50,158 | $159,135 | $30,000 | $33,794 | $250,987 |
| **Total Grant Funds** | $50,158 | $159,135 | $30,000 | $33,794 | $250,987 |
| **Total City Manager** | $5,400,717 | $5,992,135 | $652,300 | $6,320,007 | $6,820,987 |
| **Communications** | | | | | |
| **General Fund** | | | | | |
| Capital - General Fund | - | - | | - | - |
| General Fund | $1,758,098 | $1,960,833 | $(43,739) | $1,917,094 | $2,044,840 |
| **Total General Fund** | $1,758,098 | $1,960,833 | $(43,739) | $1,917,094 | $2,044,840 |
| **Enterprise Fund** | | | | | |
| Enterprise Fund | $(4,895) | - | - | - | - |
| **Total Enterprise Fund** | $(4,895) | - | - | - | - |
| **Restricted Funds** | | | | | |
| TOPAZ Joint Venture Fund | $1,375,593 | $1,797,167 | - | $1,797,167 | $1,868,160 |
| **Total Restricted Funds** | $1,375,593 | $1,797,167 | - | $1,797,167 | $1,868,160 |
| **Total Communications** | $3,128,797 | $3,758,000 | $(43,739) | $3,714,261 | $3,913,000 |
| **Community Services** | | | | | |

# City of Mesa, Arizona
## Summary of Expenditures by Department and Fund
## Fiscal Year 2018/19 - Adopted

| Department/Fund | FY 2016/17 Actual Expenditures | FY 2017/18 Adopted Budget | FY 2017/18 Budget Adjustments | FY 2017/18 Projected Expenditures | FY 2018/19 Adopted Budget |
|---|---|---|---|---|---|
| **General Fund** | | | | | |
| Capital - General Fund | - | $1,312 | - | $1,312 | $1,312 |
| General Fund | $2,633,914 | $2,887,355 | - | $2,887,355 | $2,930,370 |
| **Total General Fund** | $2,633,914 | $2,888,667 | - | $2,888,667 | $2,931,682 |
| **Restricted Funds** | | | | | |
| Restricted Programs Fund | $108,000 | $248,915 | - | $108,000 | $248,915 |
| **Total Restricted Funds** | $108,000 | $248,915 | - | $108,000 | $248,915 |
| **Grant Funds** | | | | | |
| Community Development Block Grant | $3,062,301 | $11,237,910 | $(400,000) | $5,788,442 | $9,960,269 |
| HOME | $1,145,632 | $3,347,125 | - | $1,075,512 | $3,749,258 |
| Section 8 | $12,736,029 | $13,683,961 | - | $12,804,471 | $14,495,362 |
| **Total Grant Funds** | $16,943,962 | $28,268,996 | $(400,000) | $19,668,425 | $28,204,889 |
| **Total Community Services** | $19,685,875 | $31,406,578 | $(400,000) | $22,665,092 | $31,385,486 |
| **Contingency** | | | | | |
| **Contingency Fund** | | | | | |
| Contingency Fund | - | $91,174,000 | $(11,807,405) | - | $102,613,000 |
| **Total Contingency Fund** | - | $91,174,000 | $(11,807,405) | - | $102,613,000 |
| **Total Contingency** | - | $91,174,000 | $(11,807,405) | - | $102,613,000 |
| **Development Services** | | | | | |
| **General Fund** | | | | | |
| Capital - General Fund | - | - | - | - | $216,500 |
| General Fund | $7,352,724 | $7,237,647 | $598,399 | $7,854,985 | $8,714,259 |
| **Total General Fund** | $7,352,724 | $7,237,647 | $598,399 | $7,854,985 | $8,930,759 |
| **Enterprise Fund** | | | | | |
| Enterprise Fund | $148,417 | $154,341 | - | $154,341 | $162,153 |
| **Total Enterprise Fund** | $148,417 | $154,341 | - | $154,341 | $162,153 |
| **Restricted Funds** | | | | | |
| Environmental Compliance Fee | $104,438 | $63,804 | - | $63,804 | $65,465 |

# City of Mesa, Arizona
## Summary of Expenditures by Department and Fund
## Fiscal Year 2018/19 - Adopted

| Department/Fund | FY 2016/17 Actual Expenditures | FY 2017/18 Adopted Budget | FY 2017/18 Budget Adjustments | FY 2017/18 Projected Expenditures | FY 2018/19 Adopted Budget |
|---|---|---|---|---|---|
| Local Streets Fund | $228,054 | $231,292 | - | $230,681 | $243,436 |
| Restricted Programs Fund | $743,222 | $328,065 | $287,887 | $282,934 | $673,101 |
| Special Programs Fund | $35,315 | $39,518 | - | $39,518 | $39,518 |
| **Total Restricted Funds** | $1,111,029 | $662,679 | $287,887 | $616,937 | $1,021,520 |
| | | | | | |
| **Grant Funds** | | | | | |
| Grants - Gen. Gov. | - | - | $20,000 | $20,000 | $20,000 |
| **Total Grant Funds** | $0 | - | $20,000 | $20,000 | $20,000 |
| | | | | | |
| **Total Development Services** | $8,612,170 | $8,054,667 | $906,286 | $8,646,262 | $10,134,432 |
| | | | | | |
| **Economic Development** | | | | | |
| **General Fund** | | | | | |
| General Fund | $3,834,236 | $4,017,995 | - | $4,007,995 | $4,048,463 |
| **Total General Fund** | $3,834,236 | $4,017,995 | - | $4,007,995 | $4,048,463 |
| | | | | | |
| **Restricted Funds** | | | | | |
| Economic Investment Fund | $3,543,239 | $5,129,856 | $(3,868) | $4,108,968 | $4,824,090 |
| Special Programs Fund | $357,535 | $366,467 | - | $366,467 | $366,467 |
| Falcon Field Fund | $58,426 | $55,387 | - | $55,387 | - |
| **Total Restricted Funds** | $3,959,199 | $5,551,710 | $(3,868) | $4,530,822 | $5,190,557 |
| | | | | | |
| **Total Economic Development** | $7,793,436 | $9,569,705 | $(3,868) | $8,538,817 | $9,239,020 |
| | | | | | |
| **Energy Resources** | | | | | |
| **General Fund** | | | | | |
| General Fund | $59,480 | $56,738 | $503 | $64,606 | $59,890 |
| **Total General Fund** | $59,480 | $56,738 | $503 | $64,606 | $59,890 |
| | | | | | |
| **Enterprise Fund** | | | | | |
| Capital - Enterprise | - | $460 | - | - | $460 |
| Enterprise Fund | $37,428,358 | $40,797,317 | $(65,951) | $36,432,189 | $39,721,613 |
| **Total Enterprise Fund** | $37,428,358 | $40,797,777 | $(65,951) | $36,432,189 | $39,722,073 |
| | | | | | |
| **Restricted Funds** | | | | | |
| Highway User Revenue Fund | - | | | - | - |

# City of Mesa, Arizona
## Summary of Expenditures by Department and Fund
## Fiscal Year 2018/19 - Adopted

| Department/Fund | FY 2016/17 Actual Expenditures | FY 2017/18 Adopted Budget | FY 2017/18 Budget Adjustments | FY 2017/18 Projected Expenditures | FY 2018/19 Adopted Budget |
|---|---|---|---|---|---|
| Local Streets Fund | $443,718 | $432,485 | $2,583 | $504,251 | $405,837 |
| **Total Restricted Funds** | $443,718 | $432,485 | $2,583 | $504,251 | $405,837 |
| **Total Energy Resources** | $37,931,556 | $41,287,000 | $(62,865) | $37,001,046 | $40,187,800 |
| **Engineering** | | | | | |
| **General Fund** | | | | | |
| Capital - General Fund | $112 | $110,282 | $(1,112) | $79,169 | $82,641 |
| General Fund | $5,996,752 | $7,050,987 | $3,318 | $6,189,775 | $7,176,345 |
| **Total General Fund** | $5,996,864 | $7,161,269 | $2,206 | $6,268,944 | $7,258,986 |
| **Enterprise Fund** | | | | | |
| Enterprise Fund | $9,869 | $201,673 | $34 | $193,717 | $201,373 |
| **Total Enterprise Fund** | $9,869 | $201,673 | $34 | $193,717 | $201,373 |
| **Restricted Funds** | | | | | |
| Cadence CFD - Operating | $468 | $20,000 | - | $14,750 | $20,000 |
| Eastmark CFD 1 - Operating | $9,919 | $18,514 | $5,000 | $22,536 | $19,282 |
| Falcon Field Fund | - | $37,620 | - | $5,000 | $39,177 |
| Local Streets Fund | $57,331 | $35,565 | $6,047 | $12,600 | $35,182 |
| **Total Restricted Funds** | $67,718 | $111,699 | $11,047 | $54,886 | $113,641 |
| **Total Engineering** | $6,074,451 | $7,474,641 | $13,287 | $6,517,547 | $7,574,000 |
| **Environmental Management & Sustainability** | | | | | |
| **General Fund** | | | | | |
| Capital - General Fund | - | - | - | - | $145,200 |
| **Total General Fund** | - | - | - | - | $145,200 |
| **Enterprise Fund** | | | | | |
| Enterprise Fund | $28,321,926 | $29,661,452 | $105,288 | $29,097,779 | $31,278,006 |
| **Total Enterprise Fund** | $28,321,926 | $29,661,452 | $105,288 | $29,097,779 | $31,278,006 |
| **Restricted Funds** | | | | | |
| Environmental Compliance Fee | $1,465,909 | $2,322,548 | $(436,491) | $2,010,807 | $2,293,794 |
| Solid Waste Development Fee | $135,872 | $124,000 | - | $124,000 | $154,000 |

# City of Mesa, Arizona
## Summary of Expenditures by Department and Fund
## Fiscal Year 2018/19 - Adopted

| Department/Fund | FY 2016/17 Actual Expenditures | FY 2017/18 Adopted Budget | FY 2017/18 Budget Adjustments | FY 2017/18 Projected Expenditures | FY 2018/19 Adopted Budget |
|---|---|---|---|---|---|
| Special Programs Fund | - | - | - | - | $75,000 |
| **Total Restricted Funds** | $1,601,781 | $2,446,548 | $(436,491) | $2,134,807 | $2,522,794 |
| **Grant Funds** | | | | | |
| Grants - Gen. Gov. | $307,073 | $242,074 | - | $6,393 | $111,607 |
| **Total Grant Funds** | $307,073 | $242,074 | - | $6,393 | $111,607 |
| **Total Environmental Management & Sustainability** | $30,230,780 | $32,350,074 | $(331,203) | $31,238,979 | $34,057,607 |
| **Falcon Field Airport** | | | | | |
| **Restricted Funds** | | | | | |
| Falcon Field Fund | $1,443,659 | $1,959,000 | $(405,394) | $1,498,036 | $2,078,000 |
| **Total Restricted Funds** | $1,443,659 | $1,959,000 | $(405,394) | $1,498,036 | $2,078,000 |
| **Total Falcon Field Airport** | $1,443,659 | $1,959,000 | $(405,394) | $1,498,036 | $2,078,000 |
| **Financial Services** | | | | | |
| **General Fund** | | | | | |
| General Fund | $3,365,608 | $3,618,271 | - | $3,376,723 | $3,678,960 |
| **Total General Fund** | $3,365,608 | $3,618,271 | - | $3,376,723 | $3,678,960 |
| **Enterprise Fund** | | | | | |
| Enterprise Fund | $64 | $696 | - | $696 | $600 |
| **Total Enterprise Fund** | $64 | $696 | - | $696 | $600 |
| **Restricted Funds** | | | | | |
| Cadence CFD - Operating | $43 | $30,000 | - | $700 | $23,000 |
| Eastmark CFD 1 - Operating | $52,591 | $55,061 | $10,000 | $64,400 | $78,740 |
| Greenfield WRP Joint Venture | $2,868 | $1,200 | - | $1,200 | $1,044 |
| TOPAZ Joint Venture Fund | $3,611 | $8,424 | - | $3,600 | $7,356 |
| Transit Fund | $319 | $348 | - | $348 | $300 |
| **Total Restricted Funds** | $59,432 | $95,033 | $10,000 | $70,248 | $110,440 |
| **Total Financial Services** | $3,425,104 | $3,714,000 | $10,000 | $3,447,667 | $3,790,000 |

# City of Mesa, Arizona
## Summary of Expenditures by Department and Fund
## Fiscal Year 2018/19 - Adopted

| Department/Fund | FY 2016/17 Actual Expenditures | FY 2017/18 Adopted Budget | FY 2017/18 Budget Adjustments | FY 2017/18 Projected Expenditures | FY 2018/19 Adopted Budget |
|---|---|---|---|---|---|
| **Fire & Medical** | | | | | |
| **General Fund** | | | | | |
| Capital - General Fund | $824,038 | $629,940 | $349,175 | $837,620 | $2,440,767 |
| General Fund | $62,355,772 | $66,006,610 | $(536,159) | $66,366,098 | $70,429,215 |
| **Total General Fund** | $63,179,810 | $66,636,550 | $(186,984) | $67,203,718 | $72,869,982 |
| **Restricted Funds** | | | | | |
| Falcon Field Fund | $531,579 | $511,406 | $108 | $507,999 | $547,496 |
| Quality of Life Sales Tax | $9,073,428 | $7,905,560 | - | $7,905,560 | $8,332,340 |
| Restricted Programs Fund | $5,000 | - | $23,400 | $23,400 | $36,428 |
| Special Programs Fund | - | - | - | - | $60,000 |
| **Total Restricted Funds** | $9,610,007 | $8,416,966 | $23,508 | $8,436,959 | $8,976,264 |
| **Grant Funds** | | | | | |
| Grants - Gen. Gov. | $4,257,364 | $3,854,061 | $1,814 | $1,214,062 | $2,811,773 |
| **Total Grant Funds** | $4,257,364 | $3,854,061 | $1,814 | $1,214,062 | $2,811,773 |
| **Total Fire and Medical** | $77,047,181 | $78,907,577 | $(161,661) | $76,854,739 | $84,658,019 |
| **Fleet Services** | | | | | |
| **General Fund** | | | | | |
| Capital - General Fund | $416,662 | $447,366 | $(161,037) | $251,329 | $800,548 |
| General Fund | $512 | $7 | - | - | - |
| **Total General Fund** | $417,175 | $447,373 | $(161,037) | $251,329 | $800,548 |
| **Enterprise Fund** | | | | | |
| Capital - Enterprise | $2,093,377 | $5,813,061 | $338,441 | $3,611,381 | $4,694,107 |
| **Total Enterprise Fund** | $2,093,377 | $5,813,061 | $338,441 | $3,611,381 | $4,694,107 |
| **Restricted Funds** | | | | | |
| Environmental Compliance Fee | $543,251 | $868,578 | $(193,764) | $506,814 | $639,800 |
| Falcon Field Fund | $17,466 | - | - | - | - |
| Greenfield WRP Joint Venture | $10,620 | $55,000 | - | - | $55,000 |
| Highway User Revenue Fund | $94,573 | - | - | - | - |
| Local Streets Fund | $742,785 | $1,817,901 | $1,206,199 | $323,898 | $3,399,202 |
| Solid Waste Development Fee | $745,347 | $387,000 | $450,000 | $387,000 | $450,000 |
| Utility Replacement Extension & Renewal | $2,240,988 | $3,533,926 | $1,067,314 | $1,999,240 | $4,564,287 |

# City of Mesa, Arizona
## Summary of Expenditures by Department and Fund
## Fiscal Year 2018/19 - Adopted

| Department/Fund | FY 2016/17 Actual Expenditures | FY 2017/18 Adopted Budget | FY 2017/18 Budget Adjustments | FY 2017/18 Projected Expenditures | FY 2018/19 Adopted Budget |
|---|---|---|---|---|---|
| Vehicle Replacement | $1,919,663 | $5,862,660 | $(1,576,536) | $3,680,562 | $3,725,242 |
| **Total Restricted Funds** | $6,314,692 | $12,525,065 | $953,213 | $6,897,514 | $12,833,531 |
| | | | | | |
| **Internal Services Funds** | | | | | |
| Fleet Internal Services | $15,972,496 | $16,198,918 | $(399,483) | $15,799,435 | $18,231,699 |
| Warehouse Internal Services | - | - | $43,000 | $43,000 | - |
| **Total Internal Services Funds** | $15,972,496 | $16,198,918 | $(356,483) | $15,842,435 | $18,231,699 |
| | | | | | |
| **Total Fleet Services** | $24,797,740 | $34,984,417 | $774,134 | $26,602,659 | $36,559,885 |
| | | | | | |
| **Human Resources** | | | | | |
| **General Fund** | | | | | |
| General Fund | $3,446,712 | $3,648,376 | $63,456 | $3,677,156 | $3,736,940 |
| **Total General Fund** | $3,446,712 | $3,648,376 | $63,456 | $3,677,156 | $3,736,940 |
| | | | | | |
| **Trust Funds** | | | | | |
| Employee Benefit Trust | $77,817,617 | $88,075,118 | $275,880 | $82,993,598 | $85,984,814 |
| Workers' Compensation | $4,749,829 | $6,494,506 | - | $4,775,000 | $5,968,246 |
| **Total Trust Funds** | $82,567,446 | $94,569,624 | $275,880 | $87,768,598 | $91,953,060 |
| | | | | | |
| **Total Human Resources** | $86,014,158 | $98,218,000 | $339,336 | $91,445,754 | $95,690,000 |
| | | | | | |
| **Information Technology** | | | | | |
| **General Fund** | | | | | |
| Capital - General Fund | $1,922,297 | $4,420,108 | $(860,600) | $2,094,558 | $5,039,550 |
| General Fund | $26,013,739 | $30,738,324 | $883,269 | $29,082,773 | $31,750,226 |
| **Total General Fund** | $27,936,036 | $35,158,432 | $22,669 | $31,177,331 | $36,789,776 |
| | | | | | |
| **Enterprise Fund** | | | | | |
| Capital - Enterprise | - | $196,000 | - | $17,040 | $288,960 |
| **Total Enterprise Fund** | - | $196,000 | - | $17,040 | $288,960 |
| | | | | | |
| **Restricted Funds** | | | | | |
| Restricted Programs Fund | - | $104,896 | - | - | - |
| **Total Restricted Funds** | - | $104,896 | - | - | - |

# City of Mesa, Arizona
## Summary of Expenditures by Department and Fund
## Fiscal Year 2018/19 - Adopted

| Department/Fund | FY 2016/17 Actual Expenditures | FY 2017/18 Adopted Budget | FY 2017/18 Budget Adjustments | FY 2017/18 Projected Expenditures | FY 2018/19 Adopted Budget |
|---|---|---|---|---|---|
| **Total Information Technology** | $27,936,036 | $35,459,328 | $22,669 | $31,194,371 | $37,078,736 |
| **Library Services** | | | | | |
| **General Fund** | | | | | |
| General Fund | $6,555,603 | $7,188,474 | $13,125 | $6,630,105 | $7,137,900 |
| **Total General Fund** | $6,555,603 | $7,188,474 | $13,125 | $6,630,105 | $7,137,900 |
| **Restricted Funds** | | | | | |
| Restricted Programs Fund | $71,855 | $350,526 | - | $99,009 | $351,100 |
| **Total Restricted Funds** | $71,855 | $350,526 | - | $99,009 | $351,100 |
| **Grant Funds** | | | | | |
| Grants - Gen. Gov. | $22,539 | $34,363 | $5,000 | $34,363 | $33,000 |
| **Total Grant Funds** | $22,539 | $34,363 | $5,000 | $34,363 | $33,000 |
| **Total Library Services** | $6,649,997 | $7,573,363 | $18,125 | $6,763,477 | $7,522,000 |
| **Mayor & Council** | | | | | |
| **General Fund** | | | | | |
| General Fund | $741,955 | $889,000 | - | $769,200 | $1,065,000 |
| **Total General Fund** | $741,955 | $889,000 | - | $769,200 | $1,065,000 |
| **Total Mayor and Council** | $741,955 | $889,000 | - | $769,200 | $1,065,000 |
| **Municipal Court** | | | | | |
| **General Fund** | | | | | |
| Capital - General Fund | - | $2,000 | - | - | - |
| General Fund | $7,392,998 | $7,753,997 | - | $7,354,961 | $7,931,490 |
| **Total General Fund** | $7,392,998 | $7,755,997 | - | $7,354,961 | $7,931,490 |
| **Restricted Funds** | | | | | |
| Restricted Programs Fund | $196,819 | $2,509,385 | - | $2,481,984 | $579,510 |
| **Total Restricted Funds** | $196,819 | $2,509,385 | - | $2,481,984 | $579,510 |

# City of Mesa, Arizona
## Summary of Expenditures by Department and Fund
## Fiscal Year 2018/19 - Adopted

| Department/Fund | FY 2016/17 Actual Expenditures | FY 2017/18 Adopted Budget | FY 2017/18 Budget Adjustments | FY 2017/18 Projected Expenditures | FY 2018/19 Adopted Budget |
|---|---|---|---|---|---|
| **Total Municipal Court** | $7,589,816 | $10,265,382 | - | $9,836,945 | $8,511,000 |
| **Office of ERP Management** | | | | | |
| **General Fund** | | | | | |
| Capital - General Fund | - | $4,000 | - | $4,000 | $4,000 |
| General Fund | $614,990 | $851,557 | $(38,903) | $736,007 | $781,000 |
| **Total General Fund** | $614,990 | $855,557 | $(38,903) | $740,007 | $785,000 |
| **Total Office of ERP Management** | $614,990 | $855,557 | $(38,903) | $740,007 | $785,000 |
| **Office of Management & Budget** | | | | | |
| **General Fund** | | | | | |
| Capital - General Fund | - | $1,000 | - | $1,000 | $2,000 |
| General Fund | $2,375,753 | $2,681,910 | - | $2,631,311 | $3,168,519 |
| **Total General Fund** | $2,375,753 | $2,682,910 | - | $2,632,311 | $3,170,519 |
| **Restricted Funds** | | | | | |
| Cadence CFD - Operating | $1,020 | $7,000 | - | $270 | $7,000 |
| Eastmark CFD 1 - Operating | $6,507 | $7,000 | - | $7,741 | $10,000 |
| **Total Restricted Funds** | $7,527 | $14,000 | - | $8,011 | $17,000 |
| **Total Office of Management and Budget** | $2,383,280 | $2,696,910 | - | $2,640,322 | $3,187,519 |
| **Parks, Recreation & Community Facilities** | | | | | |
| **General Fund** | | | | | |
| Capital - General Fund | $96,614 | - | - | - | $20,000 |
| General Fund | $27,172,009 | $31,607,219 | $(806,319) | $28,558,669 | $34,849,822 |
| **Total General Fund** | $27,268,624 | $31,607,219 | $(806,319) | $28,558,669 | $34,869,822 |
| **Enterprise Fund** | | | | | |
| Capital - Enterprise | $142,759 | $691,242 | $1,066,418 | $1,087,760 | $2,264,660 |
| Enterprise Fund | $8,471,353 | $8,387,100 | $(12,433) | $8,699,327 | $9,116,009 |
| **Total Enterprise Fund** | $8,614,111 | $9,078,342 | $1,053,985 | $9,787,087 | $11,380,669 |

# City of Mesa, Arizona
## Summary of Expenditures by Department and Fund
## Fiscal Year 2018/19 - Adopted

| Department/Fund | FY 2016/17 Actual Expenditures | FY 2017/18 Adopted Budget | FY 2017/18 Budget Adjustments | FY 2017/18 Projected Expenditures | FY 2018/19 Adopted Budget |
|---|---|---|---|---|---|
| **Restricted Funds** | | | | | |
| Cemetery | $973,616 | $1,214,810 | $2 | $1,157,516 | $1,167,307 |
| Economic Investment Fund | $87,833 | $176,466 | $451 | $88,684 | $183,158 |
| Environmental Compliance Fee | $6,293,246 | $6,870,743 | $505 | $6,870,743 | $7,413,077 |
| Restricted Programs Fund | $44,586 | $52,360 | - | $42,360 | $110,000 |
| Special Programs Fund | $4,600 | $50,000 | - | $50,000 | $50,000 |
| **Total Restricted Funds** | $7,403,880 | $8,364,379 | $958 | $8,209,303 | $8,923,542 |
| **Grant Funds** | | | | | |
| Grants - Gen. Gov. | $34,217 | - | $70,000 | $70,000 | $200,000 |
| **Total Grant Funds** | $34,217 | - | $70,000 | $70,000 | $200,000 |
| **Total Parks, Recreation & Community Facilities** | $43,320,832 | $49,049,940 | $318,624 | $46,625,059 | $55,374,033 |
| **Police** | | | | | |
| **General Fund** | | | | | |
| Capital - General Fund | $298,811 | $51,500 | $1,065,444 | $165,361 | $1,702,054 |
| General Fund | $151,771,398 | $162,095,019 | $(1,514,715) | $155,858,424 | $159,590,273 |
| **Total General Fund** | $152,070,209 | $162,146,519 | $(449,270) | $156,023,785 | $161,292,327 |
| **Enterprise Fund** | | | | | |
| Enterprise Fund | $810,173 | $769,143 | $(17,778) | $800,379 | $753,461 |
| Falcon Field Fund | $178,862 | $256,553 | $(5,929) | $242,316 | $251,127 |
| **Total Enterprise Fund** | $989,035 | $1,025,696 | $(23,706) | $1,042,694 | $1,004,588 |
| **Restricted Funds** | | | | | |
| Local Streets Fund | $122,540 | $128,305 | $(2,962) | $129,669 | $125,530 |
| Quality of Life Sales Tax | $15,629,256 | $15,348,488 | - | $15,348,462 | $16,177,064 |
| Restricted Programs Fund | $1,832,306 | $2,091,679 | - | $1,644,006 | $2,006,989 |
| Special Programs Fund | $78,984 | $100,000 | - | $100,000 | $130,000 |
| **Total Restricted Funds** | $17,663,085 | $17,668,472 | $(2,962) | $17,222,137 | $18,439,583 |
| **Grant Funds** | | | | | |
| Grants - Gen. Gov. | $1,056,881 | $5,007,807 | $(79,565) | $1,376,006 | $5,587,187 |
| **Total Grant Funds** | $1,056,881 | $5,007,807 | $(79,565) | $1,376,006 | $5,587,187 |
| **Trust Funds** | | | | | |

# City of Mesa, Arizona
## Summary of Expenditures by Department and Fund
## Fiscal Year 2018/19 - Adopted

| Department/Fund | FY 2016/17 Actual Expenditures | FY 2017/18 Adopted Budget | FY 2017/18 Budget Adjustments | FY 2017/18 Projected Expenditures | FY 2018/19 Adopted Budget |
|---|---|---|---|---|---|
| Employee Benefit Trust | $46,172 | $47,867 | - | $45,162 | $47,456 |
| **Total Trust Funds** | $46,172 | $47,867 | - | $45,162 | $47,456 |
| **Total Police** | $171,825,382 | $185,896,361 | $(555,504) | $175,709,784 | $186,371,141 |
| **Project Management Program** | | | | | |
| **General Fund** | | | | | |
| Capital - General Fund | $3,464,960 | $16,897,015 | $6,324,076 | $6,010,692 | $30,693,072 |
| General Fund | $244,535 | $6,424,105 | $106,875 | $4,650,801 | $10,316,162 |
| **Total General Fund** | $3,709,495 | $23,321,120 | $6,430,951 | $10,661,493 | $41,009,234 |
| **Enterprise Fund** | | | | | |
| Capital - Enterprise | $425,468 | $1,193,648 | $1,365,365 | $436,590 | $993,245 |
| Enterprise Fund | $747,340 | $355,895 | $460,005 | $591,184 | $1,932,789 |
| **Total Enterprise Fund** | $1,172,808 | $1,549,543 | $1,825,370 | $1,027,774 | $2,926,034 |
| **Restricted Funds** | | | | | |
| Arts & Culture Fund | $9,389 | $134,139 | $129,548 | $263,687 | $196,406 |
| Cemetery | $187,837 | $94,607 | $30,000 | $68,883 | $1,266,396 |
| Cemetery Reserve | - | $983,850 | - | $1,122,396 | - |
| Economic Investment Fund | $9,461 | $442,862 | - | $442,862 | $126,000 |
| Environmental Compliance Fee | $2,472,396 | $4,596,358 | $1,380,919 | $1,070,000 | $5,182,448 |
| Falcon Field Fund | $1,193,209 | $3,632,359 | $405,394 | $3,025,056 | $1,572,174 |
| Greenfield WRP Joint Venture | $12,677,098 | $53,028,242 | $205,700 | $14,147,055 | $134,179,858 |
| Highway User Revenue Fund | $7,228,014 | $18,970,655 | - | $5,863,003 | $24,859,140 |
| Local Streets Fund | $7,461,625 | $19,593,322 | $702,128 | $5,838,383 | $29,227,016 |
| Mesa Arts Center Restoration Fee | $624,596 | $500,000 | - | $147,868 | $652,132 |
| Restricted Programs Fund | $815 | $130,000 | $163,823 | $202,982 | $733,635 |
| Special Programs Fund | $79,856 | $28,926 | - | $28,926 | - |
| TOPAZ Joint Venture Fund | $1,147,900 | $1,349,804 | $330,000 | $1,206,936 | $2,374,721 |
| Transit Fund | $7,311,921 | $19,049,343 | - | $8,939,208 | $20,117,602 |
| Transportation | $287,176 | $18,808,835 | - | $250,000 | $22,393,702 |
| Utility Replacement Extension & Renewal | $1,983,053 | $3,047,176 | $281,212 | $2,256,350 | $4,817,171 |
| **Total Restricted Funds** | $42,674,346 | $144,390,478 | $3,628,724 | $44,873,595 | $247,698,401 |
| **Internal Services Funds** | | | | | |
| Fleet Internal Services | $260,468 | $43,022 | $717,300 | $43,000 | $702,090 |

# City of Mesa, Arizona
## Summary of Expenditures by Department and Fund
## Fiscal Year 2018/19 - Adopted

| Department/Fund | FY 2016/17 Actual Expenditures | FY 2017/18 Adopted Budget | FY 2017/18 Budget Adjustments | FY 2017/18 Projected Expenditures | FY 2018/19 Adopted Budget |
|---|---|---|---|---|---|
| Print Shop Internal Services | $12 | $2,044 | - | $2,044 | - |
| Warehouse Internal Services | $12 | $2,068 | - | $2,068 | - |
| **Total Internal Services Funds** | $260,492 | $47,134 | $717,300 | $47,112 | $702,090 |
| | | | | | |
| **Impact Fees** | | | | | |
| Cultural Facility Impact Fee | - | - | $51,916 | $51,916 | - |
| **Total Impact Fees** | - | - | $51,916 | $51,916 | - |
| | | | | | |
| **Grant Funds** | | | | | |
| Community Development Block Grant | $699,388 | $4,062,003 | $400,000 | $2,417,261 | $2,112,530 |
| Grants - Enterprise | $2,125,785 | $4,311,402 | - | $796,217 | $3,892,108 |
| Grants - Gen. Gov. | $5,444,065 | $6,406,320 | $279,565 | $1,915,798 | $5,227,476 |
| **Total Grant Funds** | $8,269,238 | $14,779,725 | $679,565 | $5,129,276 | $11,232,114 |
| | | | | | |
| **Bond Funds** | | | | | |
| Electric Bond Construction | $2,441,125 | $7,519,810 | - | $2,219,616 | $9,441,109 |
| Fire Bond Construction | $45,856 | - | - | - | - |
| Gas Bond Construction | $4,023,711 | $13,759,450 | - | $5,710,301 | $11,908,840 |
| Parks Bond Construction | $13,807,568 | $21,299,450 | - | $4,774,091 | $20,871,759 |
| Public Safety Bond Construction | $13,462,763 | $185,494 | - | $1,142,685 | $12,853,286 |
| Solid Waste Bond Construction | $3,236,162 | $3,368,000 | - | $847,755 | $2,605,623 |
| Spring Training Bond Construction | $19,101 | $324,090 | - | $249,668 | $74,422 |
| Streets Bond Construction | $11,550,710 | $17,373,375 | - | $3,400,000 | $26,537,968 |
| Wastewater Bond Construction | $21,434,568 | $45,288,100 | - | $20,436,465 | $92,710,167 |
| Water Bond Construction | $67,550,397 | $80,786,231 | - | $78,690,880 | $26,700,396 |
| **Total Bond Funds** | $137,571,960 | $189,904,000 | - | $117,471,461 | $203,703,570 |
| | | | | | |
| **Total Project Management Program** | $193,658,339 | $373,992,000 | $13,333,826 | $179,262,626 | $507,271,443 |
| | | | | | |
| **Public Information and Communications** | | | | | |
| **General Fund** | | | | | |
| Capital - General Fund | $19,536 | - | $26,919 | $27,000 | - |
| General Fund | $1,521,627 | $1,551,000 | $74,941 | $1,627,169 | $1,339,000 |
| **Total General Fund** | $1,541,163 | $1,551,000 | $101,860 | $1,654,169 | $1,339,000 |
| | | | | | |
| **Total Public Information and Communications** | $1,541,163 | $1,551,000 | $101,860 | $1,654,169 | $1,339,000 |

# City of Mesa, Arizona
## Summary of Expenditures by Department and Fund
## Fiscal Year 2018/19 - Adopted

| Department/Fund | FY 2016/17 Actual Expenditures | FY 2017/18 Adopted Budget | FY 2017/18 Budget Adjustments | FY 2017/18 Projected Expenditures | FY 2018/19 Adopted Budget |
|---|---|---|---|---|---|
| **Transit Services** | | | | | |
| **Restricted Funds** | | | | | |
| Transit Fund | $11,921,564 | $15,348,000 | - | $14,231,372 | $16,673,000 |
| **Total Restricted Funds** | $11,921,564 | $15,348,000 | - | $14,231,372 | $16,673,000 |
| **Total Transit Services** | $11,921,564 | $15,348,000 | - | $14,231,372 | $16,673,000 |
| **Transportation** | | | | | |
| **General Fund** | | | | | |
| Capital - General Fund | $34,413 | $173,829 | $(73,829) | $100,000 | $150,000 |
| General Fund | $15,064 | $22,200 | - | $22,174 | $22,200 |
| **Total General Fund** | $49,477 | $196,029 | $(73,829) | $122,174 | $172,200 |
| **Enterprise Fund** | | | | | |
| Enterprise Fund | $534,222 | $443,735 | - | $487,480 | $575,955 |
| Falcon Field Fund | $5,612 | $6,000 | - | $5,700 | $6,000 |
| **Total Enterprise Fund** | $539,833 | $449,735 | - | $493,180 | $581,955 |
| **Restricted Funds** | | | | | |
| Environmental Compliance Fee | $3,162,964 | $4,593,228 | $(175,541) | $4,087,241 | $4,740,320 |
| Highway User Revenue Fund | $24,608,313 | $15,702,844 | $47,196 | $14,939,788 | $16,609,203 |
| Local Streets Fund | $6,385,946 | $23,056,330 | $(932,888) | $19,813,003 | $22,911,370 |
| Transit Fund | $73,000 | $55,128 | - | $32,152 | $58,524 |
| **Total Restricted Funds** | $34,230,223 | $43,407,530 | $(1,061,233) | $38,872,185 | $44,319,417 |
| **Total Transportation** | $34,819,533 | $44,053,294 | $(1,135,062) | $39,487,538 | $45,073,572 |
| **Water Resources** | | | | | |
| **General Fund** | | | | | |
| General Fund | $90,898 | $99,011 | $94 | $95,500 | $103,109 |
| **Total General Fund** | $90,898 | $99,011 | $94 | $95,500 | $103,109 |
| **Enterprise Fund** | | | | | |
| Capital - Enterprise | - | $591,675 | - | $83,697 | $369,475 |
| Enterprise Fund | $54,799,298 | $65,679,444 | $(262,001) | $60,996,691 | $70,822,911 |

# City of Mesa, Arizona
## Summary of Expenditures by Department and Fund
## Fiscal Year 2018/19 - Adopted

| Department/Fund | FY 2016/17 Actual Expenditures | FY 2017/18 Adopted Budget | FY 2017/18 Budget Adjustments | FY 2017/18 Projected Expenditures | FY 2018/19 Adopted Budget |
|---|---|---|---|---|---|
| **Total Enterprise Fund** | $54,799,298 | $66,271,119 | $(262,001) | $61,080,388 | $71,192,386 |
| | | | | | |
| **Restricted Funds** | | | | | |
| Environmental Compliance Fee | $21,858 | $32,907 | $2 | $23,500 | $34,179 |
| Greenfield WRP Joint Venture | $5,796,201 | $6,720,755 | $(205,043) | $5,782,866 | $6,594,759 |
| Local Streets Fund | $88,332 | $93,112 | $95 | $96,000 | $96,783 |
| Utility Replacement Extension & Renewal | $604,770 | $1,205,170 | $(688,286) | $507,789 | $2,784,064 |
| **Total Restricted Funds** | $6,511,161 | $8,051,944 | $(893,232) | $6,410,155 | $9,509,785 |
| | | | | | |
| **Total Water Resources** | $61,401,357 | $74,422,074 | $(1,155,139) | $67,586,043 | $80,805,280 |
| | | | | | |
| **Total Expenditures** | $1,183,729,678 | $1,740,000,000 | $(0) | $1,170,337,703 | $1,820,000,000 |

*Changes in accounting presentation affect comparisons between years.*

# City Of Mesa, AZ
## Other Fincancing Sources/Uses and Interfund Transfers
## Fiscal Year 2018/19 - Adopted

| | Other Financing | | Interfund Transfers | |
|---|---|---|---|---|
| | Sources | Uses | In | Out |
| **General Fund** | | | | |
| General Fund | - | - | $120,265,204 | $49,973,346 |
| Capital - General Fund | - | - | $19,849,640 | - |
| **Total General Fund** | **-** | **-** | **$140,114,844** | **$49,973,346** |
| **Enterprise Fund** | | | | |
| Capital - Enterprise | - | - | $3,255,352 | $128,613 |
| Enterprise Fund | - | - | $128,613 | $211,182,040 |
| **Total Enterprise Fund** | **-** | **-** | **$3,383,965** | **$211,310,653** |
| **Restricted Funds** | | | | |
| Arts and Culture Fund | - | - | $9,936,000 | - |
| Cadence CFD - Capital | $2,850,000 | - | - | - |
| Court Construction Fee | - | - | - | $690,444 |
| Eastmark CFD 1 - Capital | $15,100,000 | - | - | - |
| Economic Investment Fund | - | - | $8,455,876 | - |
| Highway User Revenue Fund | - | - | - | $12,397,938 |
| Special Programs Fund | - | - | $7,000,000 | $14,876,000 |
| Transit Fund | - | - | $13,530,559 | - |
| Utility Replacement Extension & Renewal | - | - | $7,429,860 | - |
| Vehicle Replacement | - | - | $2,500,000 | - |
| **Total Restricted Funds** | **$17,950,000** | **-** | **$48,852,295** | **$27,964,382** |
| **Impact Fee Funds** | | | | |
| Fire Impact Fee | - | - | - | $785,881 |
| Library Impact Fee | - | - | - | $44,993 |
| Parks Impact Fee | - | - | - | $291,754 |
| Police Impact Fee | - | - | - | $1,660,395 |
| Stormwater Drainage Impact Fee | - | - | - | $377,787 |
| Wastewater Impact Fee | - | - | - | $1,259,453 |
| Water Impact Fees | - | - | - | $2,126,228 |
| **Total Impact Fee Funds** | **-** | **-** | **-** | **$6,546,491** |
| **Debt Service Funds** | | | | |
| General Obligation Bond Redemption | - | - | $4,008,401 | - |
| Highway User Revenue Bond Redemption | - | - | $12,397,938 | - |
| Utility Systems Bond Redemption | - | - | $86,806,941 | - |
| Utility Systems GO Bond Redemption | - | - | $52,823 | - |
| WIFA Redemption | - | - | $177,665 | - |
| **Total Debt Service Funds** | **-** | **-** | **$103,443,768** | **-** |
| **Bond Funds** | | | | |
| Electric Bond Construction | $9,492,994 | - | - | - |
| Gas Bond Construction | $12,002,374 | - | - | - |
| Parks Bond Construction | $21,294,005 | - | - | - |
| Public Safety Bond Construction | $13,136,388 | - | - | - |
| Solid Waste Bond Construction | $2,622,141 | - | - | - |
| Streets Bond Construction | $26,962,620 | - | - | - |
| Wastewater Bond Construction | $93,428,439 | - | - | - |
| Water Bond Construction | $27,395,039 | - | - | - |
| **Total Bond Funds** | **$206,334,000** | **-** | **-** | **-** |
| **Contingency Funds** | | | | |
| Contingency Fund | $163,700,000 | - | - | - |
| **Total Contingency Funds** | **$163,700,000** | **-** | **-** | **-** |
| **Total** | $387,984,000 | - | $295,794,872 | $295,794,872 |

# City of Mesa, Arizona
## Summary of Changes in Fund Balance
## Fiscal Year 2018/19

| | Projected Funds Available | | | | Budgeted Expenditures | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| Fund | Beginning Fund Balance | Projected Sources | Fund Transfers | Estimated Funds Available | Operating | Operating Carryover | Capital Improvement Program | Capital Improvement Program Carryover | Expenditures | Projected Ending Fund Balance |
| **General Fund** | | | | | | | | | | |
| General Fund | $91,270,222 | $287,759,556 | $70,291,858 | **$449,321,636** | $370,892,328 | $4,876,324 | - | - | **$375,768,652** | **$73,552,984** |
| Capital - General Fund | $20,174,277 | - | $19,849,640 | **$40,023,917** | $16,951,008 | $14,848,846 | $2,898,631 | $5,325,432 | **$40,023,917** | **$0** |
| **Enterprise Fund** | | | | | | | | | | |
| Capital - Enterprise | $7,783,468 | $693,000 | $3,126,739 | **$11,603,207** | $3,337,935 | $4,983,957 | $236,804 | $756,441 | **$9,315,137** | **$2,288,070** |
| Enterprise Fund | $106,318,737 | $379,630,388 | $(211,053,427) | **$274,895,698** | $175,730,298 | $2,139,474 | - | - | **$177,869,772** | **$97,025,926** |
| **Restricted Funds** | | | | | | | | | | |
| Arts and Culture Fund | $288,750 | $7,417,146 | $9,936,000 | **$17,641,896** | $17,773,609 | $146,365 | - | - | **$17,919,974** | **$(278,078)** |
| Cadence CFD - Capital | - | $2,850,000 | - | **$2,850,000** | $2,850,000 | - | - | - | **$2,850,000** | **-** |
| Cadence CFD - Debt | - | $191,613 | - | **$191,613** | $191,613 | - | - | - | **$191,613** | **-** |
| Cadence CFD - Operating | $64,388 | $96,508 | - | **$160,896** | $96,508 | - | - | - | **$96,508** | **$64,388** |
| Cemetery | $605,817 | $1,508,500 | - | **$2,114,317** | $1,314,243 | $147,429 | - | $1,172,396 | **$2,634,068** | **$(519,751)** |
| Cemetery Reserve | $6,140,857 | $273,771 | - | **$6,414,628** | - | - | - | - | **-** | **$6,414,628** |
| Court Construction Fee | $0 | $690,444 | $(690,444) | **$0** | - | - | - | - | **-** | **$0** |
| Customer Deposit Trust | $458,619 | - | - | **$458,619** | - | - | - | - | **-** | **$458,619** |
| Eastmark CFD 1 - Capital | $(0) | $15,100,000 | - | **$15,100,000** | $15,100,000 | - | - | - | **$15,100,000** | **$(0)** |
| Eastmark CFD 1 - Debt | $1,028,557 | $4,895,624 | - | **$5,924,181** | $4,895,624 | - | - | - | **$4,895,624** | **$1,028,557** |
| Eastmark CFD 1 - Operating | $25,456 | $199,530 | - | **$224,986** | $199,530 | - | - | - | **$199,530** | **$25,456** |
| Economic Investment Fund | $3,117,020 | $3,980,000 | $8,455,876 | **$15,552,896** | $6,309,876 | $117,020 | $126,000 | - | **$6,552,896** | **$9,000,000** |
| Environmental Compliance Fee | $10,363,679 | $16,085,351 | - | **$26,449,030** | $15,747,450 | $670,766 | - | $4,872,448 | **$21,290,664** | **$5,158,366** |
| Falcon Field Fund | $5,674,347 | $4,503,913 | - | **$10,178,260** | $3,530,048 | $87,995 | $564,305 | $1,007,869 | **$5,190,217** | **$4,988,043** |
| Greenfield WRP Joint Venture | $1,131,189 | $141,694,278 | - | **$142,825,467** | $7,445,037 | $1,003,314 | $133,245,927 | - | **$141,694,278** | **$1,131,189** |
| Highway User Revenue Fund | $13,518,284 | $40,881,888 | $(12,397,938) | **$42,002,234** | $24,747,537 | $7,559,796 | $3,751,488 | $5,547,856 | **$41,606,677** | **$395,557** |
| Local Streets Sales Tax | $40,621,301 | $30,275,627 | - | **$70,896,928** | $32,554,251 | $6,218,375 | $10,043,165 | $13,482,097 | **$62,297,888** | **$8,599,040** |
| Mesa Arts Center Restoration Fee | $1,254,120 | $402,796 | - | **$1,656,916** | $300,000 | $352,132 | - | - | **$652,132** | **$1,004,784** |
| Quality of Life Sales Tax | $1,053,160 | $24,509,404 | - | **$25,562,564** | $24,509,404 | - | - | - | **$24,509,404** | **$1,053,160** |
| Restricted Programs Fund | $4,807,420 | $7,159,502 | - | **$11,966,922** | $7,092,212 | $547,580 | $106,617 | $627,018 | **$8,373,427** | **$3,593,495** |
| Solid Waste Development Fee | $620,498 | $596,117 | - | **$1,216,615** | $154,000 | $450,000 | - | - | **$604,000** | **$612,615** |
| Special Programs Fund | $27,204,300 | $972,525 | $(7,876,000) | **$20,300,825** | $720,985 | - | - | - | **$720,985** | **$19,579,840** |
| TOPAZ Joint Venture Fund | $180,222 | $4,250,237 | - | **$4,430,459** | $2,589,416 | - | $1,517,953 | $142,868 | **$4,250,237** | **$180,222** |
| Transit Fund | $488,465 | $23,339,731 | $13,530,559 | **$37,358,755** | $17,022,823 | $488,465 | $9,847,467 | $10,000,000 | **$37,358,755** | **$0** |
| Transportation | $26,141,365 | $17,917,562 | - | **$44,058,927** | - | - | $1,710,975 | $20,682,727 | **$22,393,702** | **$21,665,225** |
| Utility Replacement Extension & Renewal | $29,026,514 | - | $7,429,860 | **$36,456,374** | $5,776,351 | $2,757,000 | $1,685,178 | $1,946,993 | **$12,165,522** | **$24,290,852** |
| Vehicle Replacement | $2,726,254 | $223,234 | $2,500,000 | **$5,449,488** | $3,119,680 | $605,562 | - | - | **$3,725,242** | **$1,724,246** |
| **Internal Service Funds** | | | | | | | | | | |
| Fleet Internal Service | $0 | $449,889 | - | **$449,889** | $(462,047) | $559,846 | - | $352,090 | **$449,889** | **$0** |
| Print Shop Internal Service | $43,716 | - | - | **$43,716** | $(38,687) | $38,687 | - | - | **-** | **$43,716** |
| Warehouse Internal Service | $56,139 | $6,638,074 | - | **$6,694,213** | $6,594,852 | $43,222 | - | - | **$6,638,074** | **$56,139** |
| **Impact Fee Funds** | | | | | | | | | | |
| Fire Impact Fee | $949,072 | $1,237,543 | $(785,881) | **$1,400,734** | - | - | - | - | **-** | **$1,400,734** |
| Library Impact Fee | $229,950 | $6,695 | $(44,993) | **$191,652** | - | - | - | - | **-** | **$191,652** |

# City of Mesa, Arizona
## Summary of Changes in Fund Balance
## Fiscal Year 2018/19

| | Projected Funds Available | | | | Budgeted Expenditures | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| Fund | Beginning Fund Balance | Projected Sources | Fund Transfers | Estimated Funds Available | Operating | Operating Carryover | Capital Improvement Program | Capital Improvement Program Carryover | Expenditures | Projected Ending Fund Balance |
| Parks Impact Fee | $2,111,611 | $16,420 | $(291,754) | **$1,836,277** | - | - | - | - | **-** | **$1,836,277** |
| Police Impact Fee | $741,297 | $1,704,791 | $(1,660,395) | **$785,693** | - | - | - | - | **-** | **$785,693** |
| Stormwater Drainage Impact Fee | $2,238,883 | $779,619 | $(377,787) | **$2,640,715** | - | - | - | - | **-** | **$2,640,715** |
| Wastewater Impact Fee | $5,150,899 | $8,191,542 | $(1,259,453) | **$12,082,988** | - | - | - | - | **-** | **$12,082,988** |
| Water Impact Fees | $4,268,643 | $7,164,564 | $(2,126,228) | **$9,306,979** | - | - | - | - | **-** | **$9,306,979** |
| **Grant Funds** | | | | | | | | | | |
| Community Development Block Grant | $622,906 | $12,090,557 | - | **$12,713,463** | $4,928,559 | $5,049,468 | - | $2,112,530 | **$12,090,557** | **$622,906** |
| Grants - Enterprise | $608,781 | $3,892,108 | - | **$4,500,889** | - | - | $1,455,695 | $2,436,413 | **$3,892,108** | **$608,781** |
| Grants - Gen. Gov. | $(597,080) | $14,755,221 | - | **$14,158,141** | $7,747,204 | $2,927,456 | $3,003,013 | $1,373,034 | **$15,050,707** | **$(892,566)** |
| HOME | $331,896 | $3,753,504 | - | **$4,085,400** | $1,481,891 | $2,271,613 | - | - | **$3,753,504** | **$331,896** |
| Section 8 | $701,062 | $14,498,373 | - | **$15,199,435** | $13,618,883 | $879,490 | - | - | **$14,498,373** | **$701,062** |
| **Trust Funds** | | | | | | | | | | |
| Employee Benefit Trust | $42,425,063 | $88,353,235 | - | **$130,778,298** | $88,085,329 | $11,818 | - | - | **$88,097,147** | **$42,681,151** |
| Property and Public Liability | $10,393,453 | $7,452,152 | - | **$17,845,605** | $7,452,152 | - | - | - | **$7,452,152** | **$10,393,453** |
| Workers' Compensation | $9,051,323 | $3,285,913 | - | **$12,337,236** | $5,968,246 | - | - | - | **$5,968,246** | **$6,368,990** |
| **Debt Service Funds** | | | | | | | | | | |
| General Obligation Bond Redemption | $3,766,781 | $33,996,825 | $4,008,401 | **$41,772,007** | $40,522,146 | - | - | - | **$40,522,146** | **$1,249,861** |
| Highway Project Advancement Notes | $6,888,456 | $137,295 | - | **$7,025,751** | - | - | - | - | **-** | **$7,025,751** |
| Highway User Revenue Bond Redemption | $0 | - | $12,397,938 | **$12,397,938** | $12,382,863 | - | - | - | **$12,382,863** | **$15,075** |
| Non-Utility Bond Redemption | $203,446 | $65,052,903 | - | **$65,256,349** | $2,452,150 | - | - | - | **$2,452,150** | **$62,804,199** |
| Special Improvement District Bond Redemption | $63,122 | $384,075 | - | **$447,197** | $384,075 | - | - | - | **$384,075** | **$63,122** |
| Transportation Project Advancement Notes | - | $3,000,000 | - | **$3,000,000** | $3,000,000 | - | - | - | **$3,000,000** | **-** |
| Utility Systems Bond Redemption | $836,357 | $2,239,646 | $86,806,941 | **$89,882,944** | $90,165,107 | - | - | - | **$90,165,107** | **$(282,163)** |
| Utility Systems GO Bond Redemption | $2,622 | - | $52,823 | **$55,445** | $52,844 | - | - | - | **$52,844** | **$2,601** |
| WIFA Redemption | $6,470 | - | $177,665 | **$184,135** | $177,667 | - | - | - | **$177,667** | **$6,468** |
| **Bond Funds** | | | | | | | | | | |
| Electric Bond Construction | $1,681,063 | $9,492,994 | - | **$11,174,057** | $51,885 | - | $9,249,537 | $191,572 | **$9,492,994** | **$1,681,063** |
| Fire Bond Construction | $(0) | - | - | **$(0)** | - | - | - | - | **-** | **$(0)** |
| Gas Bond Construction | $3,390,520 | $12,002,374 | - | **$15,392,894** | $93,534 | - | $11,908,840 | - | **$12,002,374** | **$3,390,520** |
| Parks Bond Construction | $9,689,060 | $21,294,005 | - | **$30,983,065** | $422,246 | - | $12,968,571 | $7,903,188 | **$21,294,005** | **$9,689,060** |
| Public Safety Bond Construction | $3,524,134 | $13,136,388 | - | **$16,660,522** | $283,102 | - | $11,221,068 | $1,632,218 | **$13,136,388** | **$3,524,134** |
| Solid Waste Bond Construction | $912,440 | $2,622,141 | - | **$3,534,581** | $16,518 | - | - | $2,605,623 | **$2,622,141** | **$912,440** |
| Spring Training Bond Construction | $(249,166) | - | - | **$(249,166)** | - | - | - | $74,422 | **$74,422** | **$(323,588)** |
| Storm Sewer Bond Construction | $0 | - | - | **$0** | - | - | - | - | **-** | **$0** |
| Streets Bond Construction | $13,734,218 | $26,962,620 | - | **$40,696,838** | $424,652 | - | $2,947,203 | $23,590,765 | **$26,962,620** | **$13,734,218** |
| Wastewater Bond Construction | $30,168,636 | $93,428,439 | - | **$123,597,075** | $718,272 | - | $92,710,167 | - | **$93,428,439** | **$30,168,636** |
| Water Bond Construction | $46,459,902 | $27,395,039 | - | **$73,854,941** | $694,791 | - | $16,700,396 | $10,000,000 | **$27,395,187** | **$46,459,754** |
| **Subtotal** | $602,492,961 | $1,503,513,189 | - | **$2,106,006,150** | $1,048,170,000 | $59,782,000 | $327,899,000 | $117,836,000 | **$1,553,687,000** | **$552,319,150** |
| Contingency* | - | $177,100,000 | - | **$177,100,000** | $266,313,000 | - | - | - | **$266,313,000** | **$(89,213,000)** |
| **Total** | $602,492,961 | $1,680,613,189 | - | **$2,283,106,150** | $1,314,483,000 | $59,782,000 | $327,899,000 | $117,836,000 | **$1,820,000,000** | **$463,106,150** |

* Budget appropriation to allow for the use of fund balance if needed

## Summary of Bond and Reserve Expenditures by Fund and Sub-Fund
## Fiscal Year 2018/19

| Fund / Sub-Fund | FY 2016/17 Actual Expenditures | FY 2017/18 Adopted Budget | FY 2017/18 Projected Expenditures | FY 2017/18 Adopted Budget |
|---|---|---|---|---|
| **Electric Bond Construction** | | | | |
| Electric - 2010 Bond Election | $288,094 | - | - | $1,676,812 |
| Electric - 2014 Bond Election | $2,176,433 | $7,555,810 | $2,255,616 | $7,816,182 |
| **Fire Bond Construction** | | | | |
| Fire - 2004 Bond Election | $45,856 | - | - | - |
| **Gas Bond Construction** | | | | |
| Gas - 2010 Bond Election | $186,254 | $3,108,023 | $3,108,023 | $1,775,390 |
| Gas - 2014 Bond Election | $3,914,576 | $10,722,427 | $2,673,278 | $10,226,984 |
| **Parks Bond Construction** | | | | |
| Parks - 2012 Bond Election | $13,977,067 | $21,555,450 | $5,030,091 | $10,342,332 |
| Parks - 2018 Bond Election | - | - | - | $10,951,673 |
| **Public Safety Bond Construction** | | | | |
| Public Safety - 2008 Bond Election | $988,052 | - | - | - |
| Public Safety - 2013 Bond Election | $12,742,962 | $185,494 | $1,142,685 | $1,632,218 |
| Public Safety - 2018 Bond Election | - | - | - | $11,504,170 |
| **Solid Waste Bond Construction** | | | | |
| Solid Waste - 1994 Bond Election | $3,236,162 | $3,389,000 | $868,755 | $2,622,141 |
| **Spring Training Bond Construction** | $19,101 | $324,090 | $249,668 | $74,422 |
| **Streets Bond Construction** | | | | |
| Streets - 2008 Bond Election | $58,034 | - | - | - |
| Streets - 2013 Bond Election | $11,895,654 | $17,667,375 | $3,694,000 | $26,962,620 |
| **Wastewater Bond Construction** | | | | |
| Wastewater - 2006 Bond Election | $353,504 | - | - | - |
| Wastewater - 2010 Bond Election | $6,110,313 | $3,555,157 | $3,555,157 | $6,320,854 |
| Wastewater - 2014 Bond Election | $15,399,559 | $42,183,943 | $17,332,308 | $87,107,585 |
| **Water Bond Construction** | | | | |
| Water - 2010 Bond Election | $520,444 | $1,706,250 | $1,706,250 | - |
| Water - 2014 Bond Election | $67,914,792 | $79,800,981 | $77,705,630 | $27,395,187 |
| **Total Bond and Reserve Expenditures** | $139,826,857 | $191,754,000 | $119,321,461 | $206,408,570 |

# City of Mesa, Arizona
## Full-Time Employees and Personnel Compensation
## Fiscal Year 2018/19 - Adopted

| Fund | Full-Time Equivalent (FTE) | Employee Salaries and Hourly Costs | Retirement Costs | Healthcare Costs | Other Benefit Costs | Allocated Personnel Costs | Total Estimated Personnel Compensation |
|---|---|---|---|---|---|---|---|
| **General Fund** | | | | | | | |
| General Fund* | 2,545.1 | $192,158,330 | $54,804,853 | $45,132,020 | $16,957,928 | $(20,747,642) | $288,305,489 |
| Capital - General Fund | 0.6 | $44,470 | $5,065 | $6,748 | $3,644 | - | $59,927 |
| **Total General Fund** | 2,545.7 | $192,202,800 | $54,809,918 | $45,138,768 | $16,961,572 | $(20,747,642) | $288,365,416 |
| **Enterprise Fund** | | | | | | | |
| Capital - Enterprise | 0.2 | $17,736 | $2,020 | $2,691 | $1,453 | - | $23,901 |
| Enterprise Fund | 557.8 | $33,887,438 | $4,399,675 | $10,489,023 | $4,184,486 | $12,736,869 | $65,697,491 |
| **Total Enterprise Fund** | 558.0 | $33,905,174 | $4,401,695 | $10,491,714 | $4,185,939 | $12,736,869 | $65,721,392 |
| **Restricted Funds** | | | | | | | |
| Arts & Culture Fund | 92.6 | $5,603,992 | $561,772 | $1,224,049 | $453,289 | $1,020,078 | $8,863,180 |
| Cadence CFD - Operating | - | $45,169 | $682 | - | $457 | - | $46,308 |
| Cemetery | 11.0 | $587,350 | $66,595 | $153,150 | $51,848 | $88,185 | $947,128 |
| Eastmark CFD 1 - Operating | 0.3 | $42,959 | $3,686 | $4,032 | $2,525 | - | $53,202 |
| Economic Investment Fund | 3.0 | $227,539 | $26,491 | $69,159 | $19,172 | $159,181 | $501,542 |
| Environmental Compliance Fee | 49.3 | $2,950,450 | $348,998 | $582,456 | $299,788 | $549,741 | $4,731,433 |
| Falcon Field Airport | 19.2 | $1,413,759 | $225,855 | $356,931 | $89,667 | $330,727 | $2,416,939 |
| Greenfield WRP Joint Venture | 43.5 | $3,108,077 | $362,735 | $494,811 | $310,839 | $447,609 | $4,724,072 |
| Highway User Revenue Fund | 115.3 | $7,222,069 | $834,202 | $1,445,337 | $595,923 | - | $10,097,531 |
| Local Streets Fund | 34.3 | $2,545,122 | $336,540 | $1,552,621 | $332,332 | $2,289,597 | $7,056,212 |
| Quality of Life Sales Tax | 185.0 | $14,400,177 | $6,825,593 | $2,596,267 | $687,367 | - | $24,509,404 |
| Restricted Programs Fund | 10.9 | $515,908 | $49,169 | $60,068 | $45,395 | - | $670,539 |
| TOPAZ Joint Venture Fund | 3.5 | $309,116 | $35,897 | $38,675 | $24,587 | - | $408,275 |
| Transit Fund | 5.0 | $403,691 | $46,876 | $70,914 | $34,155 | $339,033 | $894,670 |
| Transportation Fund | 1.3 | $102,694 | $11,696 | $15,583 | $8,415 | - | $138,388 |
| Utility Replacement Extension and Renewal | 7.1 | $557,900 | $63,539 | $84,658 | $45,716 | - | $751,813 |
| **Total Restricted Funds** | 581.2 | $40,035,972 | $9,800,326 | $8,748,711 | $3,001,476 | $5,224,151 | $66,810,636 |
| **Internal Service Funds** | | | | | | | |
| Fleet Internal Service | 82.9 | $4,983,975 | $594,239 | $1,526,499 | $616,273 | $996,053 | $8,717,039 |
| Print Shop Internal Service | 3.8 | $191,175 | $22,417 | $43,847 | $18,538 | $62,181 | $338,158 |
| Warehouse Internal Service | 10.6 | $562,626 | $65,867 | $196,043 | $50,384 | $135,964 | $1,010,884 |
| **Total Internal Service Funds** | 97.3 | $5,737,776 | $682,523 | $1,766,389 | $685,195 | $1,194,198 | $10,066,081 |
| **Grant Funds** | | | | | | | |
| Community Development Block Grant | 10.0 | $587,606 | $68,408 | $121,704 | $47,381 | - | $825,099 |
| Grants - Enterprise | 0.2 | $17,738 | $2,020 | $2,692 | $1,453 | - | $23,903 |
| Grants - Gen. Gov. | 20.8 | $983,059 | $387,134 | $244,400 | $1,007,338 | - | $2,621,932 |
| HOME | 1.2 | $76,551 | $8,903 | $13,187 | $6,154 | - | $104,795 |
| Section 8 | 14.4 | $735,827 | $85,647 | $152,160 | $59,443 | - | $1,033,077 |

# City of Mesa, Arizona
## Full-Time Employees and Personnel Compensation
## Fiscal Year 2018/19 - Adopted

| Fund | Full-Time Equivalent (FTE) | Employee Salaries and Hourly Costs | Retirement Costs | Healthcare Costs | Other Benefit Costs | Allocated Personnel Costs | Total Estimated Personnel Compensation |
|---|---|---|---|---|---|---|---|
| **Total Grant Funds** | 46.6 | $2,400,781 | $552,112 | $534,143 | $1,121,770 | - | $4,608,806 |
| **Trust Funds** | | | | | | | |
| Employee Benefit Trust | 12.2 | $836,009 | $97,466 | $261,594 | $73,768 | $1,592,424 | $2,861,261 |
| Property and Public Liability | 8.9 | $804,638 | $94,375 | $123,744 | $68,395 | - | $1,091,152 |
| Worker's Compensation | 7.3 | $513,654 | $57,633 | $84,468 | $44,761 | - | $700,516 |
| **Total Trust Funds** | 28.4 | $2,154,301 | $249,474 | $469,806 | $186,924 | $1,592,424 | $4,652,929 |
| **Bond Funds** | | | | | | | |
| Electric Bond Construction | 1.5 | $118,919 | $13,544 | $18,045 | $9,745 | - | $160,253 |
| Gas Bond Construction | 13.0 | $1,028,841 | $117,175 | $156,120 | $84,306 | - | $1,386,442 |
| Parks Bond Construction | 0.4 | $33,123 | $3,772 | $5,026 | $2,714 | - | $44,636 |
| Public Safety Bond Construction | 6.3 | $500,492 | $57,001 | $75,946 | $41,012 | - | $674,451 |
| Streets Bond Construction | 2.7 | $214,502 | $24,430 | $32,549 | $17,577 | - | $289,058 |
| Wastewater Bond Construction | 14.4 | $1,138,814 | $129,699 | $172,808 | $93,318 | - | $1,534,639 |
| Water Bond Construction | 11.9 | $937,986 | $106,827 | $142,334 | $76,861 | - | $1,264,008 |
| **Total Bond Funds** | 50.4 | $3,972,677 | $452,448 | $602,829 | $325,533 | - | $5,353,487 |
| **Total All Funds** | 3,907.5 | $280,409,482 | $70,948,496 | $67,752,360 | $26,468,409 | - | $445,578,747 |

* Central administration positions are included in the General Fund but the costs are spread among multiple funds in the Allocated Personnel Costs column.

# Personal Services Overview

The Personal Services portion of the City of Mesa budget is a significant part of the total budget. Total personal services expenses for Fiscal Year 2018/19 are $428.2 million which is 23.5% of the total annual budget.

**Number of Full Time Equivalent (FTE) by Department**

| Department | Budgeted FY 2016/17 | Budgeted FY 2017/18 | FY 2017/18 % of total FTE | Budgeted FY 2018/19 | FY 2018/19 % of total FTE |
|---|---|---|---|---|---|
| Arts and Culture | 84.5 | 88.8 | 2.3% | 98.6 | 2.5% |
| Business Services | 138.0 | 137.0 | 3.6% | 137.0 | 3.5% |
| City Attorney | 64.5 | 64.5 | 1.7% | 66.5 | 1.7% |
| City Auditor | 5.0 | 5.0 | 0.1% | 5.0 | 0.1% |
| City Clerk | 8.0 | 8.0 | 0.2% | 8.0 | 0.2% |
| City Manager | 28.0 | 29.5 | 0.8% | 30.5 | 0.8% |
| Communications | 21.0 | 20.0 | 0.5% | 20.0 | 0.5% |
| Community Services | 43.0 | 44.0 | 1.1% | 45.0 | 1.2% |
| Development Services | 64.5 | 69.0 | 1.8% | 80.5 | 2.1% |
| Economic Development | 14.0 | 14.0 | 0.4% | 14.0 | 0.4% |
| Energy Resources | 122.0 | 122.0 | 3.2% | 124.0 | 3.2% |
| Engineering | 104.0 | 103.0 | 2.7% | 103.1 | 2.6% |
| Environmental Management & Sustainability | 143.0 | 151.0 | 3.9% | 151.0 | 3.9% |
| Falcon Field Airport | 11.0 | 11.0 | 0.3% | 12.0 | 0.3% |
| Financial Services | 37.0 | 37.0 | 1.0% | 37.0 | 0.9% |
| Fire and Medical | 512.5 | 516.3 | 13.5% | 511.3 | 13.1% |
| Fleet Services | 79.0 | 79.0 | 2.1% | 85.0 | 2.2% |
| Human Resources | 55.5 | 56.5 | 1.5% | 56.0 | 1.4% |
| Information Technology | 142.0 | 137.5 | 3.6% | 138.5 | 3.5% |
| Library Services | 77.2 | 77.2 | 2.0% | 76.3 | 2.0% |
| Mayor & Council | 7.0 | 7.0 | 0.2% | 7.0 | 0.2% |
| Municipal Court | 80.0 | 80.0 | 2.1% | 84.0 | 2.1% |
| Office of ERP Management | 5.0 | 5.0 | 0.1% | 5.0 | 0.1% |
| Office of Management and Budget | 23.0 | 24.0 | 0.6% | 27.0 | 0.7% |
| Parks, Recreation and Community Facilities | 305.9 | 310.7 | 8.1% | 316.9 | 8.1% |
| Police | 1,196.5 | 1,187.5 | 31.0% | 1,211.0 | 31.0% |
| Public Information and Communications | 8.0 | 8.5 | 0.2% | 8.5 | 0.2% |
| Transit Services | 3.0 | 3.0 | 0.1% | 3.0 | 0.1% |
| Transportation | 159.0 | 158.0 | 4.1% | 160.0 | 4.1% |
| Water Resources | 264.0 | 280.0 | 7.3% | 286.0 | 7.3% |
| **Total Citywide FTE** | 3,805.1 | 3,833.9 | 100.0% | 3,907.5 | 100.0% |

The City of Mesa's total Full-Time Equivalent (FTE) count increased by 73.6 FTE from FY 2017/18 to FY 2018/19. Included in this number was a net increase of 34.5 FTE mid-year changes which were added in FY 2017/18 after the FY 2017/18 budget was adopted. The mid-year changes are approved by the City Manager's Office and include:

- 6.0 FTE added in the Police Department to assist with additional workload at the City's detention center. Increased staff includes 5.0 FTE Detention Officers and 1.0 FTE Administrative Support Assistant I.
- 4.0 FTE added for a new Civilian Paramedic and Transport pilot program operated by the Fire & Medical Department.
- 4.0 FTE added related to the Victims of Crime Act (VOCA) grant. 3.0 FTE Victims Services Specialists added in the Police Department and 1.0 FTE Senior Victims Services Assistant added in the City Attorney's Office.
- 4.0 FTE added in the Arts & Culture Department. 2.0 FTE for temporary-to-FTE conversions and 2.0 FTE for a Food & Beverage Supervisor & Specialist for a new food and beverage concession program.
- 2.5 FTE added in the Human Resources Department for the new Mesa Wellness360 program and for the monitoring of new timekeeping requirements for the Mesa Fire & Medical Department.
- 2.2 FTE added in the Parks, Recreation, & Community Facilities department for several position reclassifications, reductions, and additions of field staff.
- 2.0 FTE Fire Inspector II positions added in the Mesa Fire & Medical Department for the implementation of a civilian fire investigation program.
- 2.0 FTE Field Worker II's added in the Energy Recourses department for added workload related to system growth in the Gas division.
- 2.0 FTE added in the Police Department for an Assistant Police Chief and Forensic Scientist III.
- 1.0 FTE added for an additional Office of Management & Budget Associate I.
- 1.0 FTE grant-fund position added in the Municipal Court.
- 1.0 FTE added in the City Manager's Office for a Management Assistant II to assist with Downtown Mesa redevelopment efforts.
- 1.0 FTE added for an Assistant City Attorney I to assist with increasing workloads and reduce outside counsel in litigation.
- 1.0 FTE added to Environmental Management and Sustainability Department as a part of the City's new Household Hazardous Waste Facility.
- 1.0 FTE added in Fire & Medical Department for a Service Worker Assistant as a part of the civilianization efforts.
- 0.5 net FTE added in the Development Services department as a management level position was converted to planner positions to help with the additional workload the department is experiencing.
- -0.6 net FTE decrease in the Library Services Department for reducing full-time and part-time Library staff.

During the FY 2018/19 budget process, 55.1 FTE were added and include:

- 12.0 FTE added in the Police department for four Police Officers to create a second Crisis Response Team, three Evidence Technicians to enhance evidence management, four civilian positions to support patrol activities, and one Management Assistant I to assist with administrative support.
- 11.0 FTE added in the Development Services Department for: three Code Compliance Officers and a Code Compliance Supervisor to implement a proactive code compliance program; and a conversion from temporary services for two Building Inspector I's, one Permit Technician II, two Building Plans Examiner, City Plans Examiner to meet the needs of the City's increased development activity.

- 6.1 FTE added in the Arts and Culture department from temporary-to-City employee conversions consisting of 2.4 Arts Education Specialists, one Arts Education Instructor, a part Senior Program Assistant and Office Assistant, one Mesa Arts Center Performing Arts Relationship Coordinator, and a part-time Ceramics Technician.
- 6.0 FTE added in the Fleet Services Department for four Equipment Mechanics, one Parts & Supplies Specialist and one Welder/Fabricator due to increased workload as the City maintains vehicles instead of replacing vehicles. The City is experiencing long-term savings as it chooses to maintain older vehicles rather than replacing them.
- 5.0 FTE added in the Parks, Recreation and Community Facilities department for two Recreation Assistants, one Park Ranger, one Parks Maintenance Assistant, and one Facilities Equipment Technician I to assist with programming and new park facilities.
- 5.0 FTE added in the Water Resources Department for two Field Worker II's, one Customer Service Specialist II, one Meter Reader, and one Water District Crew Leader to assist with system growth and new water and wastewater facilities.
- 3.0 FTE added to assist the City's data analytics program. 2.0 FTE in the Office of Management & Budget for two Performance Advisor II's and 1.0 FTE added in the Information Technology Department for a Business Analyst.
- 3.0 FTE added in the Municipal Court Department for Court Collections Specialists assisting with court operations and revenue collections.
- 1.0 FTE added in the Fire Department for a Fire Inspector II to implement a low-hazard fire inspection program. Revenues from the low-hazard fire inspection program will cover the cost of the position.
- 1.0 FTE added in the Economic Development Department for an Economic Development Project Manager.
- 1.0 FTE Marketing/Communication Specialist I added in the City Manager's Office for assistance in the City's social media and digital marketing efforts.
- 1.0 FTE added in the Community Services Department Animal Control Department for an Animal Control Officer that will help to cover increased need in animal care and control services.

Also, during the FY 2018/19 budget process 16.0 FTE were eliminated and include:

- 13.0 FTE reduced from the Fire and Medical Department due to the federal Community Medical Services (CMS) grant expiring in FY 2017/18. The positions reduced include two EMS Grant Coordinators, one Financial Specialist, and ten sworn fire positions. The sworn fire employees working under the grant have transitioned to other areas in the department as positions become vacant through attrition.
- 3.0 FTE project-funded Program Assistants assigned to the citywide timekeeping systems upgrade were phased out as the project completed.

In the Department Operational Plans section of this book, the following departmental FTE that are assigned to work on Capital Improvement Projects are included in the Project Management Department and not in the individual department operational pages.

- Energy Resources – 26.6 FTE
- Engineering – 52.4 FTE
- Police – 3.0 FTE

# Personal Services Overview

- Transportation – 1.5 FTE
- Water Resources – 12.1 FTE

# Transfers In and Transfers Out
## Fiscal Year 2018/19

| Fund | Transfers In | Transfers Out | Net Transfers In & (Out) |
|---|---|---|---|
| **General Fund** | | | |
| **General Fund** | | | |
| Arts and Culture Fund | - | $(9,936,000) | $(9,936,000) |
| Capital - General Fund | - | $(16,849,640) | $(16,849,640) |
| Enterprise Fund | $108,389,204 | - | $108,389,204 |
| General Obligation Bond Redemption | - | $(157,147) | $(157,147) |
| Special Programs Fund | $11,876,000 | $(7,000,000) | $4,876,000 |
| Transit Fund | - | $(13,530,559) | $(13,530,559) |
| Vehicle Replacement | - | $(2,500,000) | $(2,500,000) |
| **Total General Fund** | $120,265,204 | $(49,973,346) | $70,291,858 |
| **Capital - General Fund** | | | |
| General Fund | $16,849,640 | - | $16,849,640 |
| Special Programs Fund | $3,000,000 | - | $3,000,000 |
| **Total Capital - General Fund** | $19,849,640 | - | $19,849,640 |
| **Total General Fund** | **$140,114,844** | **$(49,973,346)** | **$90,141,498** |
| **Enterprise Fund** | | | |
| **Enterprise Fund** | | | |
| Capital - Enterprise | $128,613 | $(3,255,352) | $(3,126,739) |
| Economic Investment Fund | - | $(8,455,876) | $(8,455,876) |
| General Fund | - | $(108,389,204) | $(108,389,204) |
| Utility Replacement Extension and Renewal | - | $(7,429,860) | $(7,429,860) |
| Utility GO Bond Redemption | - | $(52,823) | $(52,823) |
| Utility Systems Bond Redemption | - | $(83,421,260) | $(83,421,260) |
| WIFA Redemption | - | $(177,665) | $(177,665) |
| **Total Enterprise Fund** | $128,613 | $(211,182,040) | $(211,053,427) |
| **Capital - Enterprise** | | | |
| Enterprise Fund | $3,255,352 | $(128,613) | $3,126,739 |
| **Total Capital - Enterprise** | $3,255,352 | $(128,613) | $3,126,739 |
| **Total Enterprise Fund** | **$3,383,965** | **$(211,310,653)** | **$(207,926,688)** |
| **Restricted Funds** | | | |
| **Arts & Culture Fund** | | | |
| General Fund | $9,936,000 | - | $9,936,000 |
| **Total Arts & Culture Fund** | $9,936,000 | - | $9,936,000 |
| **Court Construction Fee** | | | |
| General Obligation Bond Redemption | - | $(690,444) | $(690,444) |
| **Total Court Construction Fee** | - | $(690,444) | $(690,444) |
| **Economic Investment Fund** | | | |
| Enterprise Fund | $8,455,876 | - | $8,455,876 |
| **Total Economic Investment Fund** | $8,455,876 | - | $8,455,876 |
| **Highway User Revenue Fund** | | | |
| Highway User Revenue Bond Redemption | - | $(12,397,938) | $(12,397,938) |
| **Total Highway User Revenue Fund** | - | $(12,397,938) | $(12,397,938) |
| **Special Programs Fund** | | | |
| Capital - General Fund | - | $(3,000,000) | $(3,000,000) |
| General Fund | $7,000,000 | $(11,876,000) | $(4,876,000) |
| **Total Special Programs Fund** | $7,000,000 | $(14,876,000) | $(7,876,000) |
| **Transit Fund** | | | |
| General Fund | $13,530,559 | - | $13,530,559 |
| **Total Transit Fund** | $13,530,559 | - | $13,530,559 |
| **Utility Replacement Extension and Renewal** | | | |
| Enterprise Fund | $7,429,860 | - | $7,429,860 |
| **Total Utility Replacement Extension and Renewal** | $7,429,860 | - | $7,429,860 |

# Transfers In and Transfers Out
## Fiscal Year 2018/19

| | | | |
|---|---|---|---|
| **Vehicle Replacement** | | | |
| General Fund | $2,500,000 | - | $2,500,000 |
| **Total Vehicle Replacement** | $2,500,000 | - | $2,500,000 |
| **Total Restricted Funds** | **$48,852,295** | **$(27,964,382)** | **$20,887,913** |
| **Impact Fee Funds** | | | |
| **Fire Impact Fee** | | | |
| General Obligation Bond Redemption | - | $(785,881) | $(785,881) |
| **Total Fire Impact Fee** | - | $(785,881) | $(785,881) |
| **Library Impact Fee** | | | |
| General Obligation Bond Redemption | - | $(44,993) | $(44,993) |
| **Total Library Impact Fee** | - | $(44,993) | $(44,993) |
| **Parks Impact Fee** | | | |
| General Obligation Bond Redemption | - | $(291,754) | $(291,754) |
| **Total Parks Impact Fee** | - | $(291,754) | $(291,754) |
| **Police Impact Fee** | | | |
| General Obligation Bond Redemption | - | $(1,660,395) | $(1,660,395) |
| **Total Police Impact Fee** | - | $(1,660,395) | $(1,660,395) |
| **Storm Sewer Impact Fee** | | | |
| General Obligation Bond Redemption | - | $(377,787) | $(377,787) |
| **Total Storm Sewer Impact Fee** | - | $(377,787) | $(377,787) |
| **Wastewater Impact Fee** | | | |
| Utility Systems Bond Redemption | - | $(1,259,453) | $(1,259,453) |
| **Total Wastewater Impact Fee** | - | $(1,259,453) | $(1,259,453) |
| **Water Impact Fees** | | | |
| Utility Systems Bond Redemption | - | $(2,126,228) | $(2,126,228) |
| **Total Water Impact Fees** | - | $(2,126,228) | $(2,126,228) |
| **Total Impact Fee Funds** | **-** | **$(6,546,491)** | **$(6,546,491)** |
| **Debt Service Funds** | | | |
| **General Obligation Bond Redemption** | | | |
| Court Construction Fee | $690,444 | - | $690,444 |
| Fire Impact Fee | $785,881 | - | $785,881 |
| General Fund | $157,147 | - | $157,147 |
| Library Impact Fee | $44,993 | - | $44,993 |
| Parks Impact Fee | $291,754 | - | $291,754 |
| Police Impact Fee | $1,660,395 | - | $1,660,395 |
| Storm Sewer Impact Fee | $377,787 | - | $377,787 |
| **Total General Obligation Bond Redemption** | $4,008,401 | - | $4,008,401 |
| **Highway User Revenue Bond Redemption** | | | |
| Highway User Revenue Fund | $12,397,938 | - | $12,397,938 |
| **Total Highway User Revenue Bond Redemption** | $12,397,938 | - | $12,397,938 |
| **Total Utility Systems Bond Redemption** | | | - |
| Enterprise Fund | $83,421,260 | - | $83,421,260 |
| Wastewater Impact Fee | $1,259,453 | - | $1,259,453 |
| Water Impact Fee | $2,126,228 | - | $2,126,228 |
| **Total Utility Systems Bond Redemption** | $86,806,941 | - | $86,806,941 |
| **Utility GO Bond Redemption** | | | - |
| Enterprise Fund | $52,823 | - | $52,823 |
| **Total Utility GO Bond Redemption** | $52,823 | - | $52,823 |
| **WIFA Redemption** | | | |
| Enterprise Fund | $177,665 | - | $177,665 |
| **WIFA Redemption** | $177,665 | - | $177,665 |
| **Total Debt Service Funds** | **$103,443,768** | **-** | **$103,443,768** |
| **Total Transfers** | **$295,794,872** | **$(295,794,872)** | **-** |

## Summary of Expenditures by Object
## Fiscal Year 2018/19

| Object Code | Object Name | FY 2016/17 Actuals | FY 2017/18 Budget | FY 2018/19 Budget |
|---|---|---|---|---|
| **Personal Services** | | | | |
| 1101 | Personnel Services | $20,584 | - | - |
| 110110 | Salaries - Regular Full Time | $213,959,397 | $256,077,821 | $270,553,861 |
| 110111 | Special Pay - Certification Pay | $2,896,197 | $2,804,532 | $2,797,620 |
| 110112 | Vacation Leave | $17,726,330 | - | $837,170 |
| 110113 | Sick Leave | $8,688,975 | - | - |
| 110114 | Holiday Leave | $6,458,050 | $5,318,866 | $5,779,050 |
| 110115 | Special Pay - Longevity | $1,081,164 | $1,001,380 | $739,304 |
| 110116 | Special Pay - Other | $84,748 | $2,033,331 | $1,980,062 |
| 110117 | Compensatory Leave | $801,412 | $100 | - |
| 110118 | Other Compensatory Leave | $2,788,219 | $31,562 | - |
| 110119 | IIP Pay Event | $185,804 | - | - |
| 110120 | Call Back Pay | $2,298,694 | - | - |
| 110121 | Holiday - Critical and Essential | $4,787,162 | - | - |
| 110122 | Holiday - Worked | $1,345,790 | - | - |
| 110123 | Shift Differential | $1,363,198 | - | $16,499 |
| 110124 | Stand By Pay | $1,236,064 | - | - |
| 110125 | Workers Compensation Directed Care | $30,490 | - | - |
| 110130 | FICA - City Contribution | $9,648,991 | $10,414,162 | $11,128,015 |
| 110131 | Medicare - City Contribution | $3,817,821 | $3,982,538 | $4,188,181 |
| 110132 | Pension - ASRS | $18,106,650 | $18,701,441 | $20,660,972 |
| 110133 | Pension - PSPRS - Fire | $12,529,770 | $17,144,018 | $16,321,091 |
| 110134 | Pension - PSPRS - Police | $27,461,502 | $35,282,791 | $32,871,835 |
| 110135 | Deferred Compensation | $1,897,299 | $1,879,538 | $761,613 |
| 110136 | Medical Insurance - City Contribution | $48,277,739 | $55,104,983 | $58,797,761 |
| 110137 | Dental Insurance - City Contribution | $7,485,175 | $8,119,367 | $8,235,606 |
| 110138 | Vision/Life - City Contribution | $489,232 | $690,602 | $718,993 |
| 110139 | Workers Compensation - City Contribution | $5,673,362 | $3,646,106 | $3,160,613 |
| 110141 | Long Term Disability - Civilian | $222,337 | $261,164 | $290,378 |
| 110142 | Long Term Disability - Sworn | $123,598 | $141,081 | $134,062 |
| 110143 | Allowances - Uniform | $935,456 | $867,875 | $1,046,442 |
| 110144 | Allowances - Vehicle | $154,550 | $155,904 | $154,800 |
| 110145 | Allowances - Phone | $181,708 | $181,536 | $68,812 |
| 110146 | Other Benefits and Costs | $429,044 | $902,685 | $139,680 |
| 110147 | Pension - Elected Officials | $58,581 | $218,820 | $358,956 |
| 110149 | Retiree Benefits Trust | $38,625 | $32,100 | $32,100 |
| 110150 | Overtime - All | $8,793,980 | - | - |
| 110151 | Overtime - Civilian | - | $2,256,969 | $2,506,579 |
| 110152 | Overtime - Sworn | - | $5,674,613 | $5,669,179 |
| 110155 | PSPRS Defined Contribution Plan | $12,221 | - | $703,542 |
| 1899 | Personal Services Savings | - | $(1,007,704) | - |
| 1991 | Fixed Benefit Allocation | $(225) | - | - |
| 1994 | CIP P/S Overhead Charges | $5,942,656 | - | - |
| 1995 | CIP P/S Overhead Credit | $(5,942,656) | - | $(5,074,029) |
| 1998 | Personal Services Citywide Overhead Charge | $69,130,090 | $71,430,487 | $72,261,236 |
| 1999 | Personal Services Citywide Overhead Credit | $(69,125,371) | $(71,430,488) | $(72,261,236) |
| **Total Personal Services** | | $412,094,409 | $431,918,180 | $445,578,747 |

# Summary of Expenditures by Object
## Fiscal Year 2018/19

| Object Code | Object Name | FY 2016/17 Actuals | FY 2017/18 Budget | FY 2018/19 Budget |
|---|---|---|---|---|
| **Other Services** | | | | |
| 2101 | Accounting and Auditing | $134,400 | $111,000 | $111,500 |
| 2102 | Advertising | $1,022,818 | $1,012,455 | $1,071,528 |
| 2104 | Commercial Facilities | $1,446,323 | $700,000 | $1,300,000 |
| 2105 | Concessions and Catering | $630,607 | $464,560 | $503,540 |
| 2106 | Consulting | $929,261 | $2,583,122 | $2,636,979 |
| 2108 | Engineering | $8,159 | $103,000 | $860 |
| 2109 | Insurance | $1,356,698 | $1,948,278 | $1,971,919 |
| 2110 | Janitorial | $1,952,279 | $1,946,000 | $2,005,000 |
| 2111 | Legal | $1,384,760 | $1,390,600 | $1,981,040 |
| 2112 | Print Service Charges | $1,251,033 | $797,988 | $790,162 |
| 2113 | Printing and Publishing - Outside | $405,792 | $317,063 | $376,063 |
| 2115 | Temp Services | $4,481,608 | $2,283,627 | $2,425,306 |
| 2116 | Managed Print Services | $659,247 | $706,861 | $702,675 |
| 2117 | Pro Tem Judges | $193,488 | $287,273 | $240,000 |
| 2130 | Rents/Leases - Equipment/Vehicles | $1,881,802 | $1,638,720 | $1,411,504 |
| 2131 | Rents/Leases - Land/Buildings | $1,921,102 | $1,922,001 | $1,933,501 |
| 2135 | Software License Renewal and Maintenance | $5,701,261 | $6,342,400 | $6,981,103 |
| 2136 | Technology Services | $245,059 | $150,000 | $184,730 |
| 2137 | Credit Card Fees | $1,821,662 | $1,066,615 | $400,755 |
| 2180 | Other Professional Services | $34,015,741 | $32,219,845 | $44,356,307 |
| 2181 | Other Contractual Services | $73,938,690 | $92,888,850 | $93,776,858 |
| 2201 | Utilities | $20,949,899 | $24,097,890 | $24,826,103 |
| 2202 | Utilities - Ebill Incentive | $20 | - | - |
| 2210 | Telecommunications | $5,097,813 | $4,664,301 | $4,842,231 |
| 2215 | Building Maintenance and Repair | $2,640,524 | $8,897,073 | $14,078,604 |
| 2216 | Grounds Maintenance and Repair | $5,802,575 | $6,014,641 | $6,943,728 |
| 2217 | Office Equipment Repair | $286,087 | $345,745 | $348,145 |
| 2224 | Other Maintenance and Repair | $3,009,362 | $4,772,276 | $4,829,999 |
| 2225 | Vehicle and Operational Equipment Usage | $18,009,361 | $17,485,277 | $17,731,080 |
| 2226 | Vehicle and Operational Equipment Repair | $21,456 | $27,301 | $39,421 |
| 2240 | Green Waste Disposal | $612,680 | $670,884 | $700,500 |
| 2241 | Solid Waste Recycling | $3,815 | $5,000 | $29,000 |
| 2242 | Landfill | $6,247,191 | $6,897,294 | $6,993,982 |
| 2301 | Medical Claims - Employee/Retiree | $30,153,610 | $34,194,278 | $34,345,787 |
| 2302 | Medical Claims - Dependent | $32,011,821 | $38,066,326 | $37,359,420 |
| 2305 | Dental Claims - Employee/Retiree | $2,454,058 | $2,805,250 | $2,485,325 |
| 2306 | Dental Claims - Dependent | $3,467,979 | $2,919,750 | $3,371,650 |
| 2307 | Workers Comp Claims | $3,291,827 | $4,536,000 | $4,000,000 |
| 2308 | Property and Public Liability Claims | $1,226,112 | $4,000,000 | $4,500,000 |
| 2309 | Property Damage Claims | $(581) | - | - |
| 2315 | Stop Loss Premium | $2,207,348 | $2,600,304 | $2,403,988 |
| 2316 | Life Insurance Premium | $1,223,133 | $1,188,667 | $1,290,000 |
| 2317 | Vision Insurance Premium | - | $1,025,000 | - |
| 2318 | EAP Premium | $73,246 | $73,000 | $75,000 |
| 2325 | Other Ins Premiums | $3,630,708 | $6,804,846 | $7,604,700 |
| 2351 | Network Access Fee | $396,006 | $425,104 | $250,000 |
| 2352 | FSA Administration Fees | $41,676 | $42,000 | $48,000 |
| 2353 | Medical Administration Fees | $1,933,423 | $2,446,208 | $1,622,106 |

# Summary of Expenditures by Object
## Fiscal Year 2018/19

| Object Code | Object Name | FY 2016/17 Actuals | FY 2017/18 Budget | FY 2018/19 Budget |
|---|---|---|---|---|
| 2354 | Dental Administration Fees | $170,630 | $171,363 | $185,517 |
| 2801 | Association Dues | $868,692 | $971,092 | $973,910 |
| 2802 | Subscriptions and Educational Materials | $974,726 | $1,009,291 | $1,285,076 |
| 2803 | Training | $904,241 | $1,257,506 | $1,193,178 |
| 2804 | Meetings and Conferences | $194,590 | $252,254 | $266,277 |
| 2805 | Education Reimbursement | $783,403 | $893,216 | $878,228 |
| 2806 | Other Staff Development | $3,643 | $7,514 | $9,764 |
| 2807 | Travel | $826,537 | $755,895 | $804,063 |
| 2808 | Bus Pass Reimbursement | $29,356 | $35,009 | $44,617 |
| 2809 | Mileage Reimbursement | $45,507 | $65,369 | $65,035 |
| 2810 | Moving and Related Expenses | $8,294 | $10,000 | $10,000 |
| 2811 | Fees and Charges | $107,271 | $36,300 | $37,200 |
| 2850 | Housing Assistance Payments | $11,427,422 | $11,800,932 | $12,540,367 |
| 2851 | Utility Assistance Payments | $247,969 | $305,125 | $306,045 |
| 2852 | Housing Admin Fees | $12,644 | $31,900 | $26,900 |
| 2853 | FSS Escrow HAP | $59,225 | $75,693 | $75,693 |
| 2854 | Housing Interest Expense | $242 | $9,000 | $100 |
| 2855 | Housing Assistance Deposits | $82,884 | $85,495 | $85,495 |
| 2856 | Utility Assistance Deposits | $8,753 | $11,658 | $11,406 |
| 2879 | Cash Over/Short | $309 | $310,897 | $166,657 |
| 2881 | Bad Debt Expense | - | $2,580,428 | $2,626,737 |
| 2899 | Internal Charges | $638,257 | $732,734 | $1,096,933 |
| 2990 | City Staff Time | - | $42,393,921 | $14,040,646 |
| 2991 | Contracts | - | $270,980,367 | $338,022,221 |
| 2992 | Direct Expenses | - | $5,404,024 | $86,149,777 |
| 2998 | Other Services Citywide Overhead Charge | $18,527,323 | $22,879,405 | $23,550,321 |
| 2999 | Other Services Citywide Overhead Credit | $(18,530,702) | $(23,605,046) | $(24,504,921) |
| **Total Other Services** | | $297,564,158 | $665,346,015 | $805,827,341 |
| | | | | |
| **Commodities** | | | | |
| 3101 | Office Supplies | $357,634 | $447,602 | $453,515 |
| 3102 | Postage/Shipping | $1,140,034 | $1,401,746 | $1,427,416 |
| 3103 | Safety Supplies | $189,203 | $264,146 | $287,356 |
| 3109 | Other Supplies | $2,558 | $230,515 | $349,592 |
| 3115 | Minor Equipment - Computer | $464,941 | $438,060 | $740,486 |
| 3116 | Minor Equipment - Other | $4,141,455 | $5,342,420 | $5,499,378 |
| 3117 | Library Materials | $471,925 | $542,166 | $567,566 |
| 3118 | Software | $2,942,903 | $9,781,500 | $5,820,389 |
| 3125 | STAR Awards | $57,878 | $81,620 | $79,420 |
| 3126 | Safety Awards | $857 | $4,000 | $7,500 |
| 3129 | Other Recognition Awards | $85,522 | $72,473 | $229,806 |
| 3130 | Materials and Supplies Warehouse | $5,040,411 | $4,083,978 | $4,056,445 |
| 3131 | Materials and Supplies Outside | $18,004,860 | $23,666,659 | $26,693,344 |
| 3132 | Merchandise for Resale | $28,256 | $8,655 | $8,655 |
| 3133 | Warehouse Cost of Goods Sold | $5,503,267 | $5,081,042 | $6,094,192 |
| 3134 | Warehouse Internal Charge | $321,854 | $252,165 | $371,610 |
| 3150 | Electricity | $13,699,267 | $26,578,969 | $12,616,573 |
| 3151 | Natural Gas | $11,103,258 | - | $12,410,881 |
| 3152 | Water | $10,435,286 | $11,332,588 | $12,449,210 |

# Summary of Expenditures by Object
## Fiscal Year 2018/19

| Object Code | Object Name | FY 2016/17 Actuals | FY 2017/18 Budget | FY 2018/19 Budget |
|---|---|---|---|---|
| 3153 | Chemicals | $2,916,412 | $4,323,240 | $5,281,500 |
| 3160 | Ammunition | $370,651 | $350,000 | $351,385 |
| 3170 | Aviation Fuel and Lubricants | $95,924 | $125,000 | $125,000 |
| 3175 | Vehicle and Equipment Parts and Supplies - Fleet Services | $4,330,443 | $3,832,761 | $5,430,666 |
| 3176 | Vehicle and Equipment Fuel - Fleet Services | $3,324,227 | $2,810,784 | $2,717,739 |
| 3199 | Warehouse Inventory Adjustments | $147,103 | $100,000 | $100,000 |
| 3998 | Commodities Citywide Overhead Charge | $4,273,390 | $6,186,153 | $6,435,922 |
| 3999 | Commodities Citywide Overhead Credit | $(4,273,388) | $(6,468,151) | $(6,717,922) |
| **Total Commodities** | | $85,176,129 | $100,870,091 | $103,887,624 |
| | | | | |
| **Capital Outlay** | | | | |
| 4101 | Land Acquisition | $4,241,438 | - | - |
| 4102 | Right of Way Acquisition | $168,856 | - | - |
| 4103 | Easements and Extraction Rights | $62,275 | - | - |
| 4104 | Relocation Assistance | $10,920 | - | - |
| 4301 | Building and Improvements Acquisition | $1,609,348 | $956,000 | $1,707,418 |
| 4305 | Architectural Services | $14,625 | - | - |
| 4315 | Construction - Buildings | $1,592,255 | - | - |
| 4320 | Construction - Sewer Plants | $394,198 | - | - |
| 4330 | Construction - Other | $48,554,747 | $425,000 | $360,000 |
| 4401 | Office Equipment and Furniture | $375,942 | $719,432 | $1,336,723 |
| 4402 | Computer Equipment | $1,868,149 | $4,699,497 | $6,601,809 |
| 4403 | Telecommunication Equipment | $1,517,427 | $8,460 | $6,960 |
| 4404 | Other Machinery and Equipment | $3,938,956 | $8,142,815 | $8,636,301 |
| 4405 | Vehicles | $9,260,597 | $19,436,138 | $19,242,416 |
| 4501 | Streets and Signals | $9,842,642 | $10,432,000 | $13,396,000 |
| 4502 | Transit Systems | $10,000 | - | - |
| 4503 | Electric Systems | $202,864 | - | - |
| 4504 | Gas Systems | $3,054,527 | - | - |
| 4505 | Water Systems | $49,227,178 | - | - |
| 4506 | Waste Water Systems | $6,288,784 | - | - |
| 4507 | Storm Sewer System | $253,490 | - | - |
| 4508 | Lighting | $112,310 | - | - |
| 4510 | Joint Equity Muti-City Assets | $6,630,743 | - | - |
| 4512 | Falcon Field | $307,998 | - | - |
| 4701 | Purchase or Licensed Software / Website | $33,626 | $303,003 | - |
| 4998 | Capital Citywide Overhead Charge | $1,587,620 | $4,256,526 | $4,305,819 |
| 4999 | Capital Citywide Overhead Credit | $(1,587,620) | $(4,256,526) | $(4,305,819) |
| **Total Capital Outlay** | | $149,573,894 | $45,122,345 | $51,287,627 |
| | | | | |
| **Debt Service** | | | | |
| 5101 | Bonds - General Obligation Principal | $23,375,001 | $25,070,001 | $27,505,002 |
| 5102 | Bonds - Utility Revenue Principal | $19,965,000 | $31,355,001 | $35,525,000 |
| 5103 | Bonds - Highway Revenue Principal | $7,900,000 | $8,375,000 | $8,715,000 |
| 5104 | Bonds - Special Assessment Principal | $1,390,000 | $1,419,000 | $2,734,281 |
| 5122 | Notes - WIFA Principal | $134,052 | $136,982 | $139,977 |
| 5201 | Bonds - General Obligation Interest | $12,522,294 | $13,723,795 | $13,061,998 |
| 5202 | Bonds - Utility Revenue Interest | $48,476,749 | $51,199,828 | $54,629,587 |

## Summary of Expenditures by Object
## Fiscal Year 2018/19

| Object Code | Object Name | FY 2016/17 Actuals | FY 2017/18 Budget | FY 2018/19 Budget |
|---|---|---|---|---|
| 5203 | Bonds - Highway Revenue Interest | $4,473,013 | $4,080,013 | $3,663,263 |
| 5204 | Bonds - Special Assessment Interest | $1,011,370 | $2,056,685 | $2,726,831 |
| 5205 | Bonds - Non Utility Interest | $4,703,000 | $4,703,000 | $2,451,250 |
| 5222 | Notes - WIFA Interest | $13,841 | $12,924 | $10,519 |
| 5224 | Notes - TPAN Interest | - | $1,000,000 | $3,000,000 |
| 5901 | Bank Services Charges | $55,431 | $57,487 | $61,381 |
| 5902 | Bond Issuance Costs | $3,086,804 | $2,600,000 | $3,735,000 |
| 5904 | Refunding Advance | $133,850,446 | - | - |
| **Total Debt Service** | | $260,957,000 | $145,789,716 | $157,959,089 |
| **Offsets and Credits** | | | | |
| 9213 | CIP Overhead Charge | - | $11,700,825 | $11,233,576 |
| 9215 | Pass Through Telecom | $(1,560) | - | - |
| 9298 | Warehouse Internal Reimbursement | $(321,854) | - | - |
| 9299 | Internal Reimbursement | $(21,312,496) | $(20,819,172) | $(25,647,004) |
| **Total Offsets and Credits** | | $(21,635,911) | $(9,118,347) | $(14,413,428) |
| **Contingency** | | | | |
| 9311 | Contingency | - | $95,004,000 | $106,173,000 |
| 9312 | Contingency - Potential Bond Refunding | - | $265,068,000 | $163,700,000 |
| **Total Contingency** | | - | $360,072,000 | $269,873,000 |
| | **Total All Object Codes** | $1,183,729,679 | $1,740,000,000 | $1,820,000,000 |

*Changes in accounting presentation affect comparisons between years.*

## General Obligation Bonds
## Outstanding Debt Service by Annual Period

| Fiscal Year | Principal Due | Interest Due | Total Due |
|---|---|---|---|
| 2018/19 | $28,150,000 | $12,752,228 | $40,902,228 |
| 2019/20 | $19,210,000 | $11,759,581 | $30,969,581 |
| 2020/21 | $19,810,000 | $11,102,177 | $30,912,177 |
| 2021/22 | $20,505,000 | $10,437,757 | $30,942,757 |
| 2022/23 | $21,145,000 | $9,760,677 | $30,905,677 |
| 2023/24 | $21,960,000 | $9,034,391 | $30,994,391 |
| 2024/25 | $23,575,000 | $8,286,891 | $31,861,891 |
| 2025/26 | $25,000,000 | $7,439,951 | $32,439,951 |
| 2026/27 | $25,900,000 | $6,587,070 | $32,487,070 |
| 2027/28 | $26,950,000 | $5,631,895 | $32,581,895 |
| 2028/29 | $26,780,000 | $4,642,137 | $31,422,137 |
| 2029/30 | $20,700,000 | $3,670,875 | $24,370,875 |
| 2030/31 | $19,390,000 | $2,680,113 | $22,070,113 |
| 2031/32 | $20,250,000 | $2,009,663 | $22,259,663 |
| 2032/33 | $21,025,000 | $1,394,913 | $22,419,913 |
| 2033/34 | $8,725,000 | $764,663 | $9,489,663 |
| 2034/35 | $6,425,000 | $528,663 | $6,953,663 |
| 2035/36 | $6,200,000 | $332,663 | $6,532,663 |
| 2036/37 | $3,530,000 | $134,350 | $3,664,350 |
| 2037/38 | $525,000 | $18,375 | $543,375 |
| **Grand Total** | **$365,755,000** | **$108,969,030** | **$474,724,030** |

## Streets and Highways
## Outstanding Debt Service by Annual Period

| Fiscal Year | Principal Due | Interest Due | Total Due |
|---|---|---|---|
| 2018/19 | $8,715,000 | $3,663,263 | $12,378,263 |
| 2019/20 | $9,155,000 | $3,242,938 | $12,397,938 |
| 2020/21 | $9,645,000 | $2,795,613 | $12,440,613 |
| 2021/22 | $10,075,000 | $2,314,663 | $12,389,663 |
| 2022/23 | $10,000,000 | $1,812,413 | $11,812,413 |
| 2023/24 | $10,490,000 | $1,311,788 | $11,801,788 |
| 2024/25 | $10,880,000 | $785,150 | $11,665,150 |
| 2025/26 | $3,755,000 | $343,950 | $4,098,950 |
| 2026/27 | $3,905,000 | $156,200 | $4,061,200 |
| **Grand Total** | **$76,620,000** | **$16,425,975** | **$93,045,975** |

## Utility Revenue
## Outstanding Debt Service by Annual Period

| Fiscal Year | Principal Due | Interest Due | Total Due |
|---|---|---|---|
| 2018/19 | $35,525,000 | $54,044,363 | $89,569,363 |
| 2019/20 | $33,425,000 | $51,975,349 | $85,400,349 |
| 2020/21 | $36,700,000 | $50,428,549 | $87,128,549 |
| 2021/22 | $41,165,000 | $48,673,786 | $89,838,786 |
| 2022/23 | $41,935,000 | $46,657,096 | $88,592,096 |
| 2023/24 | $40,160,000 | $44,612,623 | $84,772,623 |
| 2024/25 | $46,360,000 | $42,647,818 | $89,007,818 |
| 2025/26 | $45,820,000 | $40,619,476 | $86,439,476 |
| 2026/27 | $48,665,000 | $38,682,147 | $87,347,147 |
| 2027/28 | $51,150,000 | $36,695,584 | $87,845,584 |
| 2028/29 | $53,930,000 | $34,595,826 | $88,525,826 |
| 2029/30 | $57,455,000 | $32,443,074 | $89,898,074 |
| 2030/31 | $59,830,000 | $30,052,124 | $89,882,124 |
| 2031/32 | $62,210,000 | $27,574,245 | $89,784,245 |
| 2032/33 | $64,845,000 | $24,998,817 | $89,843,817 |
| 2033/34 | $68,550,000 | $21,203,875 | $89,753,875 |
| 2034/35 | $69,315,000 | $17,337,204 | $86,652,204 |
| 2035/36 | $73,150,000 | $14,001,388 | $87,151,388 |
| 2036/37 | $75,540,000 | $11,123,888 | $86,663,888 |
| 2037/38 | $69,150,000 | $8,174,350 | $77,324,350 |
| 2038/39 | $54,375,000 | $5,715,688 | $60,090,688 |
| 2039/40 | $53,550,000 | $3,805,188 | $57,355,188 |
| 2040/41 | $31,725,000 | $1,896,750 | $33,621,750 |
| 2041/42 | $12,825,000 | $641,250 | $13,466,250 |
| **Grand Total** | **$1,227,355,000** | **$688,600,455** | **$1,915,955,455** |

## Water Infrastructure Finance Authority Loans
## Outstanding Debt Service by Annual Period

| Fiscal Year | Principal Due | Interest Due | Total Due |
|---|---|---|---|
| 2018/19 | $139,976 | $37,689 | $177,665 |
| 2019/20 | $143,040 | $34,625 | $177,665 |
| 2020/21 | $146,173 | $31,492 | $177,665 |
| 2021/22 | $149,378 | $28,287 | $177,665 |
| 2022/23 | $152,657 | $25,009 | $177,665 |
| 2023/24 | $156,010 | $21,655 | $177,665 |
| 2024/25 | $159,440 | $18,225 | $177,665 |
| 2025/26 | $162,949 | $14,716 | $177,665 |
| 2026/27 | $166,538 | $11,127 | $177,665 |
| 2027/28 | $170,210 | $7,455 | $177,665 |
| 2028/29 | $167,367 | $3,698 | $171,066 |
| **Grand Total** | **$1,713,740** | **$233,978** | **$1,947,718** |

## Excise Tax Revenue Obligations
## Outstanding Debt Service by Annual Period

| Fiscal Year | Principal Due | Interest Due | Total Due |
|---|---|---|---|
| 2018/19 | - | $2,451,250 | $2,451,250 |
| 2019/20 | - | $2,451,250 | $2,451,250 |
| 2020/21 | - | $2,451,250 | $2,451,250 |
| 2021/22 | - | $2,451,250 | $2,451,250 |
| 2022/23 | $0 | $2,451,250 | $2,451,250 |
| 2023/24 | $0 | $2,451,250 | $2,451,250 |
| 2024/25 | $0 | $2,451,250 | $2,451,250 |
| 2025/26 | $0 | $2,451,250 | $2,451,250 |
| 2026/27 | $0 | $2,451,250 | $2,451,250 |
| 2027/28 | $8,875,000 | $2,451,250 | $11,326,250 |
| 2028/29 | $9,315,000 | $2,007,500 | $11,322,500 |
| 2029/30 | $9,780,000 | $1,541,750 | $11,321,750 |
| 2030/31 | $10,270,000 | $1,052,750 | $11,322,750 |
| 2031/32 | $10,785,000 | $539,250 | $11,324,250 |
| **Grand Total** | **$49,025,000** | **$29,653,750** | **$78,678,750** |

# Financial Policies

The following financial policies are intended to serve as guidelines for the City Council and City staff alike in the decision-making processes related to the City's financial operations, and the development of financial forecasts, annual budget, and capital plans.

The following is a summary of the financial policies. The policies identify guidelines applicable to ten content areas:

Financial Policy 1 – The Annual Budget
Financial Policy 2 – Unrestricted Reserve Balances
Financial Policy 3 – Other Reserve Balances
Financial Policy 4 – Charges for Services
Financial Policy 5 – Debt Issuance and Management
Financial Policy 6 – Capital Improvement Program (CIP) & Asset Replacement
Financial Policy 7 – Investments & Cash Equivalents
Financial Policy 8 – Financial Reporting
Financial Policy 9 – Long Range Planning and Forecasting
Financial Policy 10 – Risk Management

**Financial Policy 1 – The Annual Budget**

Arizona law (Title 42 Arizona Revised Statutes) requires the City Council to annually adopt a balanced budget by purpose of public expense.

1.1 In accordance with Arizona law, the Mesa City Council shall annually adopt a balanced budget, where budgeted expenditures are equal to or less than anticipated resources.

1.2 The City will budget revenues and expenditures on the basis of a fiscal year which begins on July 1 and ends on the following June 30.

1.3 The status of the budget will be monitored throughout the fiscal year to ensure expenditures remain within the adopted budget.

1.4 Financial and performance systems will be maintained in a manner that allows for monitoring of expenditures, revenues, and operational performance plans on an ongoing basis.

1.5 The City of Mesa will establish funds and other accounting structures as needed to effectively manage City resources and report financial and performance information.

1.6 City staff will update City management and the City Council on a quarterly basis.

1.7 Departments will develop an annual operational performance plan that includes a description of each of their business objectives and core business processes. Each description will include a mission statement, desired outcomes, and a set of performance measures with targets.

1.8 The City shall aim to achieve and maintain a structurally balanced budget where recurring revenues are equal to or exceed recurring expenditures in the adopted budget.

1.9 The State of Arizona limits expenditures by local jurisdictions. The City will comply with these expenditures limitations and will submit the necessary documents as required by the Uniform Expenditure Reporting System (A.R.S. Section 41-1279.07) to the State Auditor General each year.

1.10 The City may pursue, through public vote, adjustments to its expenditure limitation as it deems necessary through either alternative expenditure limitation (Home Rule) or a permanent base adjustment (Article IX, Section 20, Subsections 9 & 6, Arizona State Constitution).

1.11 The City will follow State statute regarding Council meetings, public hearings, and public notice.

1.12 Mesa's annual budget will include contingency appropriations sufficient to provide for the financing of unforeseen expenditures.

1.13 The City Manager (or designee) may institute changes to the adopted budget during the fiscal year related to City operations including, but not limited to: position changes, programmatic changes, or capital equipment purchases.

**Financial Policy 2 – Unrestricted Reserve Balances**

The economy's cyclical nature creates a need for a comprehensive unrestricted reserve balance policy for the General Governmental and Enterprise funds in order to ensure stable service delivery. Bond rating agencies incorporate reserve balance levels into bond rating determinations.

2.1 The General Governmental and Enterprise funds will be adopted with unrestricted reserve balances of at least 8% -10% of the following fiscal year's anticipated expenditures. Reserve balance levels shall be maintained throughout the forecast period.

2.2 City Council may adopt a budget with an anticipated reserve balance lower than 8%. The decision to set the anticipated reserve balance lower than 8% will be determined during the annual budget cycle.

2.3 If a reserve balance level falls below 8%, the City will develop a plan to restore the balance within one to three years.

**Financial Policy 3 – Other Reserve Balances**

The City will establish reserve balances as needed to effectively manage resources over time and mitigate the impact of expenses that may vary significantly from year to year. Reserves may be utilized as needed to reasonably address substantial annual cost increases.

3.1 Ongoing reserve balances will be established and maintained for:

a) Employee and retiree medical plans/other benefits
b) Legal liability
c) Worker's compensation
d) Pension stabilization
e) Other purposes, as needed

3.2 The decision to decrease or increase a reserve balance over the forecast period will be determined annually as part of the City's normal budget process.

3.3 The City intends to contribute the amount needed to fully fund Police and Fire and Medical Public Safety Personnel Retirement System (PSPRS) unfunded liability by FY 2041-42 (25-year amortization period) rather than by FY 2046-47 (30-year amortization period); however, a decision to contribute less funds can be considered by the City Council during the annual budget process.

**Financial Policy 4 – Charges for Services**

The City collects revenues in the form of sales of and charges for services from the customers who utilize those services. They can be categorized into two basic groups: 1) utility rates for services such as water, wastewater, solid waste and recycling, electric, natural gas and; 2) fees and charges for services such as entrance to venues, events and classes, museums, park activities, and sports. These types of charges also include licenses, permits, and other miscellaneous fees.

The City operates a portfolio of utilities. Each is operated as a separate business center. Policies related to utility rates help ensure financial stability.

4.1 Utility rates will be examined annually to cover the cost of service while maintaining a reasonable rate of return. Factors considered include, but are not limited to, operations and maintenance, demand for services, and costs of capital.

4.2 Utility rate adjustments will be smoothed over many years to avoid large rate increases to customers in any single year.

4.3 The City shall comply with all state legal requirements regarding public notice and public hearings for enterprise charges or utility rate changes. Policies on fees and charges aid in the consistent provision of public services and help ensure financial stability.

4.5 Fees and charges will be examined annually to consider the cost of service and appropriateness.

4.6 Cost recovery for fee-supported services will be taken into consideration when adjusting fees and charges.

4.7 The City shall comply with all state legal requirements regarding public notice and public hearings for changes to fees and charges.

**Financial Policy 5 - Debt Issuance and Management**

Debt service requirements impact the City's financial condition and can limit flexibility in responding to changes in service priorities and availability of funding. When debt is issued, it obligates the City to regular payments for a number of years.

5.1 The City will approve a secondary property tax levy annually at a rate sufficient to fund General Obligation bond debt service payments.

5.2 Long-term debt will not be issued to finance current operations.

5.3 The debt repayment period should not exceed the expected useful life of the capital assets being financed.

5.4 General Obligation and Utility Systems Revenue bond debt service payments should be structured, considering all revenue sources, to have a consistent financial impact from year-to-year.

5.5 The City shall comply with the State of Arizona Constitution requirements that bonded debt not exceed the 20% and 6% limitations of the total full cash net assessed valuation of property in the City.

5.6 To ensure that bond refundings produce anticipated savings, refunding bonds should have a net present value savings exceeding 3% of the debt service amount of the bonds being refunded, unless the refunding was initiated for purposes other than debt service savings.

5.7 The City shall comply will all Post Bond-Issuance Compliance requirements which include U.S Internal Revenue Service arbitrage yield restrictions and rebate requirements, filing Annual Continuing Disclosures on the Municipal Securities Rulemaking Board's (MSRB's) Electronic Municipal Market Access (EMMA) website, and filing notices of any material "listed events" as required by Securities and Exchange Commission Rule 15c2-12.

5.8 The City shall comply with all legal requirements regarding the issuance of debt.

**Financial Policy 6 - Capital Improvement Program (CIP) & Asset Replacement**

The Capital Improvement Program (CIP) and the Asset Replacement Program provide a multi-year projection of the City's capital needs. These programs identify financial requirements as part of the overall financial forecast. City staff will incorporate the following practices throughout the planning process:

- Active communication with executive staff, Office of Management and Budget, and stakeholders
- Consideration of a project's impact on the operating budget
- Recognition of the City's environmental responsibility
- Utilization of master planning efforts when appropriate
- Encouragement of citizen engagement
- Promotion of process transparency

6.1 Pursuant to the City Charter requirement outlined in Article VI, Section 605, prior to the beginning of each fiscal year, the City Manager will submit to the City Council a five-year capital program.

6.2 Capital development and replacement will be coordinated with the annual operating budget and multiyear forecast to ensure adequate funding for planned projects.

6.3 Both programs will be adjusted to ensure that adequate resources are available for capital project costs

6.4 Sufficient resources will be identified for future operating, maintenance, and replacement costs associated with new capital improvements.

**Financial Policy 7 – Investments & Cash Equivalents**

The investment of City resources will be made so as to meet the City's primary objectives of safety, liquidity, and return on investments.

7.1 In accordance with Article VI, Section 611 of the City Charter, the City Council may authorize the investment of any money subject to its control in any security authorized by the laws of the State of Arizona as delegated in Title 1, Chapter 18 of the Mesa City Code.

7.2 The City of Mesa's investments shall comply with the approved Investment Policy that is reviewed periodically by the City Council's Audit, Finance, and Enterprise Committee.

7.3 The investment portfolio shall remain sufficiently liquid to meet all operating requirements that may be reasonably anticipated and meet the City's cash flow needs.

7.4 All City investment/bank accounts shall be reconciled and reviewed on a monthly basis.

7.5 Investment performance will be reported to City Management monthly and provided to the City Council quarterly.

**Financial Policy 8 - Financial Reporting**

Reporting of the City's finances should be done in such a way as to satisfy both the management and transparency needs of government. Reports should provide information on the value of the portfolio frequently enough to give an accurate picture of the funds available to provide services, and should provide the necessary detail for oversight bodies to determine that staff meet the government's policy goals.

8.1 Staff will ensure that the City's accounting and financial reporting systems will be maintained in conformance with all state and federal laws, generally accepted accounting principles (GAAP), standards of the Governmental Accounting Standards Board (GASB), and the Government Finance Officers Association (GFOA).

8.2 An annual audit will be performed by an independent public accounting firm, with the audit opinion included as part of the City's published Comprehensive Annual Financial Report (CAFR).

8.3 The CAFR will be submitted to the GFOA Certification of Achievement for Excellence in Financial Reporting Program. The financial report should be in conformity with GAAP, demonstrate compliance with finance related legal and contractual provisions, disclose thoroughness and detail sufficiency, and minimize ambiguities and potentials for misleading inference.

8.4 The Annual Executive Budget Plan will be consistent with the criteria for GFOA Distinguished Budget Presentation Program and serve as: a financial and programmatic policy statement, a comprehensive financial plan, an operations guide for all organizational units, and as a communications device for all significant budgetary issues, trends and resource choices.

8.5 Managerial financial reports for the major operating funds will be available to the City Council quarterly.

8.6 To achieve financial transparency, the City will provide access to on-line information pertaining to revenues received and expenditures made.

**Financial Policy 9 - Long Range Planning and Forecasting**

Long range financial planning incorporates trends such as population, labor markets, and general financial conditions to forecast future revenues and expenditures over a multi-year period. Accurate assessment of future finances will allow the City to adjust resource allocation as necessary.

9.1 The City shall develop and utilize short and long range forecasts.

a) Short range forecasts shall look at a range of 2 to 3 years

b) The long range forecast shall look at a range of 4 to 10 years

9.2 Forecast models will allow for operational changes within the City, such as:

a) Costs to maintain the current level of staffing

b) Cost of providing expanded, new, or reduced levels of staffing

c) Debt service costs for existing and anticipated debt
d) Construction, purchased capital, and operations and maintenance costs associated with capital projects and asset replacement

9.3 Forecast models will allow for changes in the economic climate, such as:
a) Revenue sources and levels
b) Indicators including consumer price index, disposable income, and salary growth
c) Population growth rates
d) Demand for service

9.4 The forecast will serve as the basis for budget development and ongoing financial decision making by City staff, City management, and the City Council.

**Financial Policy 10 - Risk Management**

Risk management is a responsibility of every City department to protect against losses that would affect City assets and the ability to provide ongoing services. Risk management should seek realistic risk avoidance, risk reduction, and risk transfer strategies.

10.1 City staff works to prevent or mitigate the loss of City assets and to reduce the City's exposure to liability through training, safety, risk financing and the transfer of risk when cost effective.

10.2 The City Attorney's Office works to reduce the financial exposure arising from claims and lawsuits brought against the City by defending claims and lawsuits with City staff, or by retaining outside counsel.

10.3 The City shall manage its exposure to risk through self-insurance (the Public Property and Liability Trust Fund), liability insurance and property insurance.

10.4 The Public Property and Liability Trust Fund balance and any liability insurance shall be maintained at a level that will protect the City's assets and its elected officials, officers, directors and employees against loss.

10.5 The Office of Management and Budget shall conduct reviews of historical loss data as a basis for evaluating the appropriate balance for the Public Property and Liability Trust Fund balance self-insurance reserves.

10.6 The City may further control its exposure to risk through the use of indemnity and hold harmless agreements in City contracts and by requiring contractors to carry liability insurance that names the City as an additional insured.

10.7 The City will identify and disclose any material issues regarding contingent liabilities in the City's Comprehensive Annual Financial Report (CAFR).

RESOLUTION NO. 11163

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF MESA, MARICOPA COUNTY, ARIZONA, APPROVING A BUDGET FOR THE CITY OF MESA FOR FISCAL YEAR ENDING JUNE 30, 2019

WHEREAS, the City Council of the City of Mesa did on the 21st day of May, 2018 propose a budget for the said City of Mesa for the fiscal year ending June 30, 2019; and

WHEREAS, the proposed budget has been published for the period required by law and notice of the hearing on said proposed budget has been published as required by law; and

WHEREAS, the hearing was held at the City Council Chambers in the City of Mesa on Monday, June 4, 2018 at 5:50 p.m., at which meeting all interested persons were invited to appear and be heard in favor of or against adoption of said budget;

NOW THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF MESA, MARICOPA COUNTY, ARIZONA, AS FOLLOWS:

Section 1: That the proposed budget, a copy of which is attached hereto, incorporated herein, and made a part hereof, be, and the same hereby is adopted as the budget for the City of Mesa for the fiscal year ending June 30, 2019.

PASSED AND ADOPTED by the Mayor and City Council of the City of Mesa, Maricopa County, Arizona, this 4th day of June, 2018.

APPROVED:

Mayor

ATTEST:

City Clerk

CITY OF MESA CORPORATE SEAL MARICOPA COUNTY, AZ

**CITY OF MESA, ARIZONA**
**FINAL BUDGET**
**FOR FISCAL YEAR ENDING JUNE 30, 2019**

**SUMMARY OF RESOURCES BY SOURCE**

| Source | FY 2016/17 Actual Resources | FY 2017/18 Adopted Budget | FY 2017/18 Projected Resources | FY 2018/19 Proposed Budget |
|---|---|---|---|---|
| **Taxes** | | | | |
| Sales & Use Tax | $159,734,107 | $162,729,000 | $166,682,688 | $171,566,000 |
| Secondary Property Tax - City | $33,789,263 | $33,441,000 | $33,441,000 | $33,439,000 |
| Secondary Property Tax - Community Facility Districts | $884,670 | $1,541,000 | $1,508,195 | $2,180,000 |
| Transient Occupancy Tax | $3,620,876 | $3,096,000 | $3,519,429 | $3,177,000 |
| Other Taxes | $31,359 | $30,000 | $30,000 | $30,000 |
| **Total Taxes** | **$198,060,276** | **$200,837,000** | **$205,181,312** | **$210,392,000** |
| **Intergovernmental** | | | | |
| Federal Grants and Reimbursements | $28,784,883 | $31,873,000 | $29,669,955 | $31,628,000 |
| State Shared Revenues | $158,916,432 | $165,390,000 | $166,234,401 | $170,032,000 |
| State Grants and Reimbursements | $709,928 | $546,000 | $7,231,961 | $516,000 |
| County and Other Governments Revenues | $17,921,558 | $29,971,000 | $24,041,823 | $41,114,000 |
| **Total Intergovernmental** | **$206,332,802** | **$227,780,000** | **$227,178,140** | **$243,290,000** |
| **Sales and Charges for Services** | | | | |
| General | $30,240,125 | $30,899,000 | $29,979,373 | $32,580,000 |
| Culture and Recreation | $7,082,947 | $7,967,000 | $7,980,654 | $9,238,000 |
| Enterprise | $379,509,215 | $427,650,000 | $396,591,591 | $523,288,000 |
| **Total Sales and Charges for Services** | **$416,832,287** | **$466,516,000** | **$434,551,617** | **$565,106,000** |
| **Licenses, Fees and, Permits** | | | | |
| Business Licenses | $4,238,251 | $4,493,000 | $4,473,867 | $4,508,000 |
| Permits | $13,285,242 | $12,909,000 | $14,762,264 | $13,382,000 |
| Fees | $22,375,509 | $11,004,000 | $26,003,254 | $21,190,000 |
| Court Fees | $4,279,759 | $4,902,000 | $4,544,186 | $4,497,000 |
| Culture and Recreation | $911,254 | $626,000 | $817,000 | $730,000 |
| **Total Licenses, Fees and Permits** | **$45,090,015** | **$33,934,000** | **$50,600,571** | **$44,307,000** |
| **Fines and Forfeitures** | | | | |
| Court Fines | $4,421,811 | $5,552,000 | $4,072,761 | $4,276,000 |
| Other Fines | $550,773 | $414,000 | $424,410 | $383,000 |
| **Total Fines and Forfeitures** | **$4,972,584** | **$5,966,000** | **$4,497,171** | **$4,659,000** |
| **Self Insurance Contributions** | | | | |
| Self Insurance Contributions | $86,735,319 | $96,006,000 | $93,301,028 | $99,029,000 |
| **Total Self Insurance Contributions** | **$86,735,319** | **$96,006,000** | **$93,301,028** | **$99,029,000** |
| **Other Revenue** | | | | |
| Interest | $4,427,015 | $2,126,000 | $4,610,744 | $1,937,000 |
| Contributions and Donations | $3,089,596 | $3,221,000 | $2,609,930 | $8,694,000 |
| Other Financing Sources | $136,045,319 | $15,000,000 | $11,580,805 | $17,950,000 |
| Sale of Property | $23,583,939 | $440,000 | $630,741 | $63,570,000 |
| Other Revenues | $14,557,179 | $15,571,000 | $12,981,328 | $25,074,000 |
| **Total Other Revenue** | **$181,703,047** | **$36,358,000** | **$32,413,548** | **$117,225,000** |
| **Operating Resources Subtotal** | **$1,139,726,330** | **$1,067,397,000** | **$1,047,723,387** | **$1,284,008,000** |
| **Potential Bond Refunding** | | | | |
| Other Financing Sources | - | $265,068,000 | - | $163,700,000 |
| **Total Potential Bond Refunding** | **-** | **$265,068,000** | **-** | **$163,700,000** |
| Reimbursements/Previous Grant Awards Carried Over | - | $29,075,929 | - | $26,571,189 |
| Use of Reserve Balance | $(94,087,573) | $186,705,071 | $3,292,855 | $139,312,241 |
| **Total Non-Bond Resources** | **$1,045,638,757** | **$1,548,246,000** | **$1,051,016,242** | **$1,613,591,430** |
| Existing Bond Proceeds | $52,865,854 | $121,365,823 | $87,637,268 | $109,310,807 |
| New Bond Proceeds | $172,862,336 | $191,754,000 | $140,995,000 | $206,334,000 |
| (Less) Remaining Bond Proceeds | $(87,637,268) | $(121,365,823) | $(109,310,807) | $(109,236,237) |
| **Total Bond Resources** | **$138,090,922** | **$191,754,000** | **$119,321,461** | **$206,408,570** |
| **City Total Resources** | **$1,183,729,679** | **$1,740,000,000** | **$1,170,337,703** | **$1,820,000,000** |

## SUMMARY OF RESOURCES BY FUND

| Fund | FY 2016/17 Actual Resources | FY 2017/18 Adopted Budget | FY 2017/18 Projected Resources | FY 2018/19 Proposed Budget |
|---|---|---|---|---|
| General Fund - Operations | $271,006,989 | $278,644,924 | $282,336,200 | $287,759,556 |
| General Fund - Capital | $394,378 | - | - | - |
| Enterprise Fund - Operations | $354,451,786 | $364,264,335 | $372,500,739 | $379,630,388 |
| Enterprise Fund - Capital | $591,663 | $505,000 | $865,252 | $693,000 |
| Restricted Funds: | | | | |
| Arts & Culture Fund | $5,577,126 | $6,100,756 | $6,141,004 | $7,417,146 |
| Community Facilities Districts | $2,223,825 | $18,326,623 | $14,129,573 | $23,333,001 |
| Environmental Compliance Fee | $15,475,097 | $15,662,003 | $15,824,901 | $16,085,351 |
| Falcon Field Airport | $3,868,096 | $4,184,415 | $4,450,660 | $4,503,913 |
| Impact Fee Funds | $20,048,735 | $9,125,706 | $22,618,255 | $19,101,174 |
| Internal Service Funds | $6,367,389 | $7,473,754 | $5,750,121 | $7,087,963 |
| Joint Ventures | $21,737,508 | $62,605,116 | $24,839,175 | $145,801,647 |
| Quality of Life Sales Tax Fund | $22,946,811 | $23,254,048 | $23,820,384 | $24,509,404 |
| Transportation Related: | | | | |
| Highway User Revenue Fund | $38,069,941 | $39,660,968 | $39,109,998 | $40,881,888 |
| Local Streets Fund | $28,683,987 | $28,797,070 | $29,718,769 | $30,275,627 |
| Transit Fund | $8,516,965 | $15,391,123 | $12,224,390 | $13,339,731 |
| Transportation Fund | $3,751,988 | $4,685,310 | $11,139,400 | $17,917,562 |
| Other Restricted Funds | $16,258,967 | $18,229,651 | $13,550,084 | $28,997,757 |
| Grant Funds: | | | | |
| General Governmental Grant Fund | $11,811,304 | $8,234,682 | $4,512,296 | $11,285,546 |
| Enterprise Grant Fund | $2,125,927 | $3,841,315 | $1,423,931 | $1,455,695 |
| Housing Grant Funds | $17,661,353 | $19,827,015 | $22,706,302 | $20,029,333 |
| Trust Funds | $87,410,934 | $96,067,885 | $93,591,889 | $99,091,300 |
| Debt Service Funds | $200,745,564 | $42,515,301 | $46,470,065 | $104,811,018 |
| **Total Operating Revenues** | **$1,139,726,330** | **$1,067,397,000** | **$1,047,723,387** | **$1,284,008,000** |
| **Potential Bond Refunding** | **-** | **$265,068,000** | **-** | **$163,700,000** |
| Reimbursements/Previous Grant Awards Carried Over | - | $29,075,929 | - | $26,571,189 |
| Use of Reserve Balance | $(94,087,573) | $186,705,071 | $3,292,855 | $139,312,241 |
| **Total Non-Bond Resources** | **$1,045,638,757** | **$1,548,246,000** | **$1,051,016,242** | **$1,613,591,430** |
| Existing Bond Proceeds | $52,865,854 | $121,365,823 | $87,637,268 | $109,310,807 |
| New Bond Proceeds | $172,862,336 | $191,754,000 | $140,995,000 | $206,334,000 |
| (Less) Remaining Bond Proceeds | $(87,637,268) | $(121,365,823) | $(109,310,807) | $(109,236,237) |
| **Total Bond Resources** | **$138,090,922** | **$191,754,000** | **$119,321,461** | **$206,408,570** |
| **City Total Resources** | **$1,183,729,679** | **$1,740,000,000** | **$1,170,337,703** | **$1,820,000,000** |

## SUMMARY OF EXPENDITURES BY FUND

| Fund | FY 2016/17 Actual Expenditures | FY 2017/18 Carryover Budget | FY 2017/18 Adopted Budget | FY 2017/18 Projected Expenditures | FY 2018/19 Carryover Budget | FY 2018/19 Proposed Budget |
|---|---|---|---|---|---|---|
| General Fund - Operations | $324,727,691 | $7,498,873 | $357,632,299 | $345,827,006 | $4,876,324 | $370,892,328 |
| General Fund - Capital | $6,621,215 | $10,145,962 | $11,336,207 | $8,996,599 | $20,174,278 | $19,849,639 |
| Enterprise Fund - Operations | $152,687,586 | $1,850,888 | $167,954,878 | $159,676,464 | $2,139,474 | $175,730,298 |
| Enterprise Fund - Capital | $2,908,012 | $4,933,666 | $4,232,986 | $5,500,535 | $5,740,398 | $3,574,739 |
| Restricted: | | | | | | |
| Arts & Culture Fund | $15,364,943 | $512,364 | $15,920,086 | $16,507,098 | $146,365 | $17,773,609 |
| Community Facilities Districts | $2,154,659 | - | $18,326,899 | $14,020,167 | - | $23,333,275 |
| Environmental Compliance Fee | $14,869,387 | $4,606,088 | $15,825,677 | $15,588,150 | $5,543,214 | $15,747,450 |
| Falcon Field Airport | $3,792,217 | $1,506,390 | $5,517,590 | $5,826,898 | $1,095,864 | $4,094,353 |
| Impact Fee Funds | - | - | - | $51,916 | - | - |
| Internal Service Funds | $6,644,894 | $782,139 | $6,691,615 | $5,901,244 | $993,845 | $6,094,118 |
| Joint Ventures | $21,906,097 | $1,518,149 | $62,402,964 | $23,827,461 | $1,146,182 | $144,798,333 |
| Quality of Life Sales Tax Fund | $24,702,684 | - | $23,635,561 | $23,635,535 | - | $24,509,404 |
| Transportation Related: | | | | | | |
| Highway User Revenue Fund | $32,123,590 | $5,056,082 | $29,733,451 | $20,916,013 | $13,107,652 | $28,499,025 |
| Local Streets Fund | $19,898,336 | $9,444,396 | $41,254,718 | $31,787,919 | $19,700,472 | $42,597,416 |
| Transit Fund | $19,648,816 | $7,097,176 | $27,763,568 | $23,575,884 | $10,488,465 | $26,870,290 |
| Transportation Fund | $287,176 | - | $18,808,835 | $250,000 | $20,682,727 | $1,710,975 |
| Other Restricted Funds | $20,407,201 | $21,919,282 | $23,832,030 | $25,863,905 | $8,723,130 | $26,705,142 |
| Grant Funds: | | | | | | |
| General Governmental Grant Fund | $11,708,110 | $7,118,100 | $9,341,179 | $5,306,593 | $4,300,490 | $10,750,217 |
| Enterprise Grant Fund | $2,125,785 | $470,087 | $3,841,315 | $796,217 | $2,436,413 | $1,455,695 |
| Housing Grant Funds | $17,643,350 | - | $19,490,543 | $22,110,680 | $10,313,101 | $20,029,333 |
| Trust Funds | $86,697,605 | $53,358 | $103,837,563 | $96,103,184 | $11,818 | $101,505,727 |
| Debt Service Funds | $256,983,468 | - | $140,111,036 | $198,946,773 | - | $149,136,852 |
| **Expenditure Subtotal** | **$1,043,902,822** | **$84,513,000** | **$1,107,491,000** | **$1,051,016,242** | **$131,620,212** | **$1,215,658,218** |
| Operating and Capital Improvement Non-Bond Carryover | - | - | $84,513,000 | - | - | $131,620,212 |
| Potential Bond Refunding | - | - | - | - | - | $163,700,000 |
| Contingency | - | - | $356,242,000 | - | - | $102,613,000 |
| **Total Expenditure Non-Bond Funds** | **$1,043,902,822** | | **$1,548,246,000** | **$1,051,016,242** | | **$1,613,591,430** |
| Bond Capital Improvement Scheduled | $139,826,857 | $13,483,000 | $178,271,000 | $119,321,461 | $45,997,788 | $160,410,782 |
| Bond Capital Improvement Carryover | - | - | $13,483,000 | - | - | $45,997,788 |
| **Total Bonds Capital Improvement** | **$139,826,857** | | **$191,754,000** | **$119,321,461** | | **$206,408,570** |
| **City Total Expenditures** | **$1,183,729,679** | | **$1,740,000,000** | **$1,170,337,703** | | **$1,820,000,000** |

Page 1 of 2

**SUMMARY OF EXPENDITURES BY FUND**

| Fund | FY 2016/17 Actual Expenditures | FY 2017/18 Carryover Budget | FY 2017/18 Adopted Budget | FY 2017/18 Projected Expenditures | FY 2018/19 Carryover Budget | FY 2018/19 Proposed Budget |
|---|---|---|---|---|---|---|
| **Expenditure Limitation Comparison** | | | | | | |
| **Expenditures** | $1,183,729,679 | | $1,740,000,000 | $1,170,337,703 | | $1,820,000,000 |
| **Estimated Exclusions** | ($1,183,729,679) | | $(1,740,000,000) | $(1,170,337,703) | | $(1,820,000,000) |
| **Estimated Expenditures Subject to Limitation** | - | | - | - | | - |
| **Expenditure Limitation** | $559,918,849 | | $575,664,783 | $575,664,783 | | $602,790,134 |
| **Over (Under) State Limit** | **$(559,918,849)** | | **$(575,664,783)** | **$(575,664,783)** | | **$(602,790,134)** |

## SUMMARY OF EXPENDITURES BY DEPARTMENT

| Department | FY 2016/17 Actual Expenditures | FY 2017/18 Carryover Budget | FY 2017/18 Adopted Budget | FY 2017/18 Projected Expenditures | FY 2018/19 Carryover Budget | FY 2018/19 Proposed Budget |
|---|---|---|---|---|---|---|
| Arts & Culture | $13,973,000 | $410,997 | $14,397,000 | $14,921,627 | $181,287 | $16,525,000 |
| Business Services | $12,888,505 | $150,000 | $13,250,000 | $13,273,428 | $163,753 | $12,852,000 |
| City Attorney | $9,270,931 | - | $13,205,000 | $12,026,543 | - | $14,085,000 |
| City Auditor | $738,616 | - | $747,000 | $774,842 | - | $769,000 |
| City Clerk | $1,160,171 | - | $883,000 | $868,822 | - | $1,346,000 |
| City Manager | $5,400,717 | $59,135 | $5,933,000 | $6,320,007 | $50,987 | $6,770,000 |
| Communications | $3,128,797 | - | $3,758,000 | $3,714,261 | - | $3,913,000 |
| Community Services | $19,685,875 | $8,980,578 | $22,426,000 | $22,665,092 | $8,341,486 | $23,044,000 |
| Development Services | $8,612,170 | $329,667 | $7,725,000 | $8,646,262 | $660,432 | $9,474,000 |
| Economic Development | $7,793,436 | $434,705 | $9,135,000 | $8,538,817 | $117,020 | $9,122,000 |
| Energy Resources | $37,931,556 | - | $41,287,000 | $37,001,046 | $59,800 | $40,128,000 |
| Engineering | $6,074,451 | $52,641 | $7,422,000 | $6,517,547 | $25,000 | $7,549,000 |
| Environmental Management & Sustainability | $30,230,780 | $267,074 | $32,083,000 | $31,238,979 | $361,607 | $33,696,000 |
| Falcon Field Airport | $1,443,659 | - | $1,959,000 | $1,498,036 | - | $2,078,000 |
| Financial Services | $3,425,104 | - | $3,714,000 | $3,447,667 | - | $3,790,000 |
| Fire and Medical Services | $77,047,181 | $2,653,577 | $76,254,000 | $76,854,739 | $295,019 | $84,363,000 |
| Fleet Services | $24,797,740 | $10,489,417 | $24,495,000 | $26,602,659 | $9,104,885 | $27,455,000 |
| Human Resources | $86,014,158 | - | $98,218,000 | $91,445,754 | - | $95,690,000 |
| Information Technology | $27,936,036 | $4,002,328 | $31,457,000 | $31,194,371 | $3,377,736 | $33,701,000 |
| Library Services | $6,649,997 | $11,363 | $7,562,000 | $6,763,477 | - | $7,522,000 |
| Mayor & Council | $741,955 | - | $889,000 | $769,200 | - | $1,065,000 |
| Municipal Court | $7,589,816 | $1,331,382 | $8,934,000 | $9,836,945 | - | $8,511,000 |
| Office of Enterprise Resource Planning | $614,990 | $91,557 | $764,000 | $740,007 | - | $785,000 |
| Office of Management and Budget | $2,383,280 | $910 | $2,696,000 | $2,640,322 | $519 | $3,187,000 |
| Parks, Recreation & Community Facilities | $43,320,832 | $2,960,940 | $46,089,000 | $46,625,059 | $3,867,033 | $51,507,000 |
| Police | $171,825,382 | $2,894,361 | $183,002,000 | $175,709,784 | $3,837,141 | $182,534,000 |
| Public Information & Communications | $1,541,163 | - | $1,551,000 | $1,654,169 | - | $1,339,000 |
| Transit Services | $11,921,564 | - | $15,348,000 | $14,231,372 | $370,000 | $16,303,000 |
| Transportation | $34,819,533 | $487,294 | $43,566,000 | $39,487,538 | $1,103,572 | $43,970,000 |
| Water Resources | $61,401,357 | $157,074 | $74,265,000 | $67,586,043 | $1,180,280 | $79,625,000 |
| Centralized Appropriations | $269,708,585 | - | $180,987,000 | $227,480,661 | - | $190,620,000 |
| **Subtotal** | **$990,071,339** | **$35,765,000** | **$974,001,000** | **$991,075,077** | **$33,097,557** | **$1,013,318,000** |

**SUMMARY OF EXPENDITURES BY DEPARTMENT**

| Department | FY 2016/17 Actual Expenditures | FY 2017/18 Carryover Budget | FY 2017/18 Adopted Budget | FY 2017/18 Projected Expenditures | FY 2018/19 Carryover Budget | FY 2018/19 Proposed Budget |
|---|---|---|---|---|---|---|
| Project Management Program-Lifecycle/Infrastructure Projects | $13,616,178 | $14,700,000 | $19,909,000 | $16,164,284 | $26,684,443 | $34,852,000 |
| Operating and Lifecycle Expenditure Carryover | - | - | $50,465,000 | - | - | $59,782,000 |
| Potential Bond Refunding | - | - | $265,068,000 | - | - | $163,700,000 |
| Contingency | - | - | $91,174,000 | - | - | $102,613,000 |
| **Total Operating Expenditures** | **$1,003,687,517** | | **$1,400,617,000** | **$1,007,239,361** | | **$1,374,265,000** |
| Capital Improvement Program: Non-Bond | $42,470,201 | $34,048,000 | $115,431,000 | $45,626,881 | $71,838,212 | $170,193,218 |
| Capital Improvement Program: Bond | $137,571,960 | $13,483,000 | $176,421,000 | $117,471,461 | $45,997,788 | $157,705,782 |
| **Capital Improvement Program Subtotal** | **$180,042,161** | **$47,531,000** | **$291,852,000** | **$163,098,342** | **$117,836,000** | **$327,899,000** |
| Capital Improvement Program Carryover Subtotal | - | - | $47,531,000 | - | - | $117,836,000 |
| **Total Capital Improvement Program** | **$180,042,161** | | **$339,383,000** | **$163,098,342** | | **$445,735,000** |
| **City Total Expenditures** | **$1,183,729,679** | | **$1,740,000,000** | **$1,170,337,703** | | **$1,820,000,000** |

## FULL-TIME EMPLOYEES AND PERSONNEL COMPENSATION
## FISCAL YEAR 2018/19

| Fund | Full-Time Equivalent (FTE) | Employee Salaries and Hourly Costs | Retirement Costs | Healthcare Costs | Other Benefit Costs | Allocated Personnel Costs | Total Estimated Personnel Compensation |
|---|---|---|---|---|---|---|---|
| General Fund - Operations* | 2,545.1 | $192,158,330 | $54,804,853 | $45,132,020 | $16,957,928 | $(20,747,642) | $288,305,489 |
| General Fund - Capital | 0.6 | $44,470 | $5,065 | $6,748 | $3,644 | - | $59,927 |
| Enterprise Fund - Operations | 557.8 | $33,887,438 | $4,399,675 | $10,489,023 | $4,184,486 | $12,736,869 | $65,697,491 |
| Enterprise Fund - Capital | 0.2 | $17,736 | $2,020 | $2,691 | $1,453 | - | $23,901 |
| Restricted: | | | | | | | |
| Arts & Culture Fund | 92.6 | $5,603,992 | $561,772 | $1,224,049 | $453,289 | $1,020,078 | $8,863,180 |
| Community Facilities Districts | 0.3 | $88,128 | $4,368 | $4,032 | $2,982 | - | $99,510 |
| Environmental Compliance Fee | 49.3 | $2,950,450 | $348,998 | $582,456 | $299,788 | $549,741 | $4,731,433 |
| Falcon Field Airport | 19.2 | $1,413,759 | $225,855 | $356,931 | $89,667 | $330,727 | $2,416,939 |
| Internal Service Funds | 97.3 | $5,737,776 | $682,523 | $1,766,389 | $685,195 | $1,194,198 | $10,066,081 |
| Joint Ventures | 47.0 | $3,417,193 | $398,632 | $533,486 | $335,426 | $447,609 | $5,132,347 |
| Quality of Life Sales Tax Fund | 185.0 | $14,400,177 | $6,825,593 | $2,596,267 | $687,367 | - | $24,509,404 |
| Transportation Related: | | | | | | | |
| Highway User Revenue Fund | 115.3 | $7,222,069 | $834,202 | $1,445,337 | $595,923 | - | $10,097,531 |
| Local Streets Fund | 34.3 | $2,545,122 | $336,540 | $1,552,621 | $332,332 | $2,289,597 | $7,056,212 |
| Transit Fund | 5.0 | $403,691 | $46,876 | $70,914 | $34,155 | $339,033 | $894,670 |
| Transportation Fund | 1.3 | $102,694 | $11,696 | $15,583 | $8,415 | - | $138,388 |
| Other Restricted Funds | 31.9 | $1,888,697 | $205,794 | $367,035 | $162,130 | $247,366 | $2,871,022 |
| Grant Funds: | | | | | | | |
| General Governmental Grant Fund | 20.8 | $983,059 | $387,134 | $244,400 | $1,007,338 | - | $2,621,932 |
| Enterprise Grant Fund | 0.2 | $17,738 | $2,020 | $2,692 | $1,453 | - | $23,903 |
| Housing Grant Funds | 25.6 | $1,399,984 | $162,958 | $287,051 | $112,978 | - | $1,962,971 |
| Trust Funds | 28.4 | $2,154,301 | $249,474 | $469,806 | $186,924 | $1,592,424 | $4,652,929 |
| **Total Non-Bond Funds** | **3,857.1** | **276,436,805** | **70,496,048** | **67,149,531** | **26,142,876** | **-** | **440,225,260** |
| **Bond Capital Improvement** | | | | | | | |
| Electric Bond Construction | 1.5 | $118,919 | $13,544 | $18,045 | $9,745 | - | $160,253 |
| Gas Bond Construction | 13.0 | $1,028,841 | $117,175 | $156,120 | $84,306 | - | $1,386,442 |
| Parks Bond Construction | 0.4 | $33,123 | $3,772 | $5,026 | $2,714 | - | $44,636 |
| Streets Bond Construction | 2.7 | $214,502 | $24,430 | $32,549 | $17,577 | - | $289,058 |
| Wastewater Bond Construction | 14.4 | $1,138,814 | $129,699 | $172,808 | $93,318 | - | $1,534,639 |
| Water Bond Construction | 11.9 | $937,986 | $106,827 | $142,334 | $76,861 | - | $1,264,008 |
| **Bond Capital Improvement** | **50.4** | **$3,972,677** | **$452,448** | **$602,829** | **$325,533** | **-** | **$5,353,487** |
| **Total All Funds** | **3,907.5** | **$280,409,482** | **$70,948,496** | **$67,752,360** | **$26,468,409** | **-** | **$445,578,747** |

* Central administration positions are included in the General Fund but the costs are spread among multiple funds. These costs are shown in the "Allocated Personnel Costs" column.

RESOLUTION NO. 11158

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF MESA, MARICOPA COUNTY, ARIZONA, APPROVING A FIVE-YEAR CAPITAL PROGRAM FOR THE CITY OF MESA FOR FISCAL YEARS 2019 – 2023.

WHEREAS, prior to the 2018-2019 fiscal year, the City Manager of the City of Mesa did prepare and submit a Five-Year Capital Program ("Capital Program") for the City of Mesa for fiscal years 2019 – 2023 pursuant to the provisions of Section 605 of the Mesa City Charter;

WHEREAS, pursuant to the provisions of Section 606 of the Mesa City Charter, a general summary of the proposed Capital Program and notice was published for the period required, notice of the hearing on said proposed program was published as required, and the Capital Program was available for inspection by the public as required; and

WHEREAS, the public hearing was held at the City Council Chambers in the City of Mesa on Monday, May 21, 2018 at 5:45 p.m., at which meeting all interested persons were invited to appear and be heard in favor of or against adoption of the Capital Program.

NOW THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF MESA, MARICOPA COUNTY, ARIZONA, AS FOLLOWS:

Section 1: That the Capital Program, a summary of which is attached as Exhibit A, heretofore submitted by the City Manager pursuant to the provisions of Section 605 of the Mesa City Charter, copies of which are posted on the City's website, is adopted.

PASSED AND ADOPTED by the Mayor and City Council of the City of Mesa, Maricopa County, Arizona, this 21st day of May, 2018.

CITY OF MESA CORPORATE SEAL MARICOPA COUNTY, AZ

APPROVED:

Mayor

ATTEST:

Agnes Goodwine, Deputy

City Clerk

# City of Mesa

## Summary of Final Five-Year Capital Improvement Program

Exhibit A

| Capital Appropriations | Proposed | Proposed | Proposed | Proposed | Proposed | |
|---|---|---|---|---|---|---|
| Enterprise Fund | FY 2018/19 | FY 2019/20 | FY 2020/21 | FY 2021/22 | FY 2022/23 | Total |
| Capital - Enterprise | 993,245 | 241,739 | 248,567 | 255,064 | 261,774 | 2,000,389 |
| Subtotal Enterprise Fund | 993,245 | 241,739 | 248,567 | 255,064 | 261,774 | 2,000,389 |
| General Fund | FY 2018/19 | FY 2019/20 | FY 2020/21 | FY 2021/22 | FY 2022/23 | Total |
| Capital - General Fund | 8,224,063 | 879,098 | 1,158,402 | 1,023,170 | 1,631,346 | 12,916,079 |
| Subtotal General Fund | 8,224,063 | 879,098 | 1,158,402 | 1,023,170 | 1,631,346 | 12,916,079 |
| Grant Funds | FY 2018/19 | FY 2019/20 | FY 2020/21 | FY 2021/22 | FY 2022/23 | Total |
| Community Development Block Grant | 2,112,530 | - | - | - | - | 2,112,530 |
| Grants - Enterprise | 3,892,108 | 1,924,114 | 1,257,694 | 2,239,936 | 3,212,923 | 12,526,775 |
| Grants - Gen. Gov. | 4,376,047 | 8,651,280 | - | - | - | 13,027,327 |
| Subtotal Grant Funds | 10,380,685 | 10,575,394 | 1,257,694 | 2,239,936 | 3,212,923 | 27,666,632 |
| Restricted Funds | FY 2018/19 | FY 2019/20 | FY 2020/21 | FY 2021/22 | FY 2022/23 | Total |
| Cemetery | 1,172,396 | 16,722 | 336,732 | - | - | 1,525,850 |
| Economic Investment Fund | 126,000 | 376,063 | 469,544 | 56,684 | 290,876 | 1,319,167 |
| Environmental Compliance Fee | 4,872,448 | - | - | - | - | 4,872,448 |
| Falcon Field Airport | 1,572,174 | 652,160 | 729,729 | 1,468,746 | 536,152 | 4,958,961 |
| Fleet Internal Service | 352,090 | - | - | - | - | 352,090 |
| Greenfield WRP Joint Venture (1) | 133,245,927 | 50,312,122 | 1,273,933 | 7,868,309 | 17,626,705 | 210,326,996 |
| Highway User Revenue Fund | 9,299,344 | 694,615 | - | - | - | 9,993,959 |
| Local Streets | 23,525,262 | 6,225,981 | 3,988,585 | 3,355,936 | 2,982,298 | 40,078,062 |
| Restricted Programs Fund | 733,635 | 4,766,651 | - | - | - | 5,500,286 |
| TOPAZ Joint Venture Fund (1) | 1,660,821 | 1,017,999 | 2,295,322 | 1,953,988 | 1,040,515 | 7,968,645 |
| Transit Fund | 19,847,467 | - | - | - | - | 19,847,467 |
| Transportation | 22,393,702 | 16,989,711 | 7,915,911 | 6,076,662 | - | 53,375,986 |
| Utility Replacement Extension and Renewal | 3,632,171 | 1,669,276 | 2,562,970 | 2,601,754 | 2,659,773 | 13,125,944 |
| Subtotal Restricted Funds | 222,433,437 | 82,721,300 | 19,572,726 | 23,382,079 | 25,136,319 | 373,245,861 |
| Current Bond Authorization | FY 2018/19 | FY 2019/20 | FY 2020/21 | FY 2021/22 | FY 2022/23 | Total |
| 1994 Solid Waste Bond | 2,605,623 | - | - | - | - | 2,605,623 |
| 2010 Electric Bond | 1,676,812 | - | - | - | - | 1,676,812 |
| 2010 Gas Bond | 1,775,390 | 3,625,891 | - | - | - | 5,401,281 |
| 2010 Wastewater Bond | 6,320,854 | 3,949,963 | 409,095 | - | - | 10,679,912 |
| 2012 Park Bond | 10,203,188 | - | - | - | - | 10,203,188 |
| 2013 Public Safety Bond | 1,632,218 | - | - | - | - | 1,632,218 |
| 2013 Street Bond | 26,537,968 | 8,410,055 | - | - | - | 34,948,023 |
| 2014 Electric Bond | 7,764,297 | 1,779,622 | - | - | - | 9,543,919 |
| 2014 Gas Bond | 10,133,450 | 12,208,210 | - | - | - | 22,341,660 |
| 2014 Wastewater Bond | 86,389,313 | 37,522,022 | 2,868,973 | 1,348,726 | - | 128,129,034 |
| 2014 Water Bond | 26,700,396 | 23,263,673 | 5,550,046 | 6,002,912 | - | 61,517,027 |
| Spring Training Bond Construction | 74,422 | - | - | - | - | 74,422 |
| Subtotal Other Funds | 181,813,931 | 90,759,436 | 8,828,114 | 7,351,638 | - | 288,753,119 |

*(1) Joint venture funds include the cost to the City as well as the cost to the partner jurisdictions.*

*(2) Future Bond Authorization is for budgeting purposes only. Planned projects require voter authorization.*

*(3) Major capital projects often require a multi-year design and construction period and therefore operations and maintenance costs may be a result of projects that were completed in a prior fiscal year.*

# City of Mesa

## Summary of Final Five-Year Capital Improvement Program

Exhibit A

| **Capital Appropriations** | Proposed | Proposed | Proposed | Proposed | Proposed | |
|---|---|---|---|---|---|---|
| Future Bond Authorization [2] | FY 2018/19 | FY 2019/20 | FY 2020/21 | FY 2021/22 | FY 2022/23 | Total |
| 2018 Parks Bond | 10,668,571 | 32,961,197 | 31,100,130 | 26,992,500 | 8,277,602 | 110,000,000 |
| 2018 Public Safety Bond | 11,221,068 | 36,229,431 | 33,230,960 | 4,060,062 | 5,258,479 | 90,000,000 |
| 2020 Electric Bond | - | - | 10,634,854 | 14,453,950 | 4,987,994 | 30,076,798 |
| 2020 Gas Bond | - | - | 37,890,780 | 27,348,726 | 18,122,512 | 83,362,018 |
| 2020 Street Bond | - | - | 48,177,531 | 61,631,978 | 53,130,119 | 162,939,628 |
| 2020 Wastewater Bond | - | - | 19,306,867 | 69,955,829 | 73,779,450 | 163,042,146 |
| 2020 Water Bond | - | - | 44,553,523 | 126,087,229 | 108,024,633 | 278,665,385 |
| Subtotal Other Funds | 21,889,639 | 69,190,628 | 224,894,645 | 330,530,274 | 271,580,789 | 918,085,975 |
| **Total Capital Improvement Program** | **445,735,000** | **254,367,595** | **255,960,148** | **364,782,161** | **301,823,151** | **1,622,668,055** |

| **Operations and Maintenance** [3] | FY 2018/19 | FY 2019/20 | FY 2020/21 | FY 2021/22 | FY 2022/23 | Total |
|---|---|---|---|---|---|---|
| One Time Start Up | | | | | | |
| Environmental Compliance Fee | 120,000 | - | - | - | - | 120,000 |
| Funding To Be Determined | - | 399,586 | 1,340,312 | - | - | 1,739,898 |
| One Time Start Up Total | 120,000 | 399,586 | 1,340,312 | - | - | 1,859,898 |
| Ongoing | | | | | | |
| Enterprise Fund | 691,740 | 2,190,449 | 2,252,072 | 2,366,580 | 2,890,713 | 10,391,554 |
| Environmental Compliance Fee | 135,269 | 159,072 | 180,343 | 199,288 | 222,112 | 896,084 |
| Funding To Be Determined | - | 1,948,579 | 3,833,312 | 4,847,632 | 4,962,086 | 15,591,609 |
| General Fund | 586,916 | 600,549 | 617,186 | 633,117 | 649,561 | 3,087,329 |
| Greenfield WRP Joint Venture | - | 1,880,173 | 2,012,393 | 2,065,376 | 2,116,612 | 8,074,554 |
| Highway User Revenue Fund | 71,557 | 135,431 | 161,578 | 233,599 | 309,482 | 911,647 |
| Local Streets | 7,500 | 15,350 | 108,692 | 111,534 | 114,467 | 357,543 |
| Transit Fund | - | 3,126,182 | 3,214,471 | 3,298,484 | 3,385,246 | 13,024,383 |
| Ongoing Total | 1,492,982 | 10,055,785 | 12,380,047 | 13,755,610 | 14,650,279 | 52,334,703 |
| **Total One-Time Start up and Ongoing Maintenance** | **1,612,982** | **10,455,371** | **13,720,359** | **13,755,610** | **14,650,279** | **54,194,601** |

*(1) Joint venture funds include the cost to the City as well as the cost to the partner jurisdictions.*

*(2) Future Bond Authorization is for budgeting purposes only. Planned projects require voter authorization.*

*(3) Major capital projects often require a multi-year design and construction period and therefore operations and maintenance costs may be a result of projects that were completed in a prior fiscal year.*

# Acronyms

| | |
|---|---|
| ABC | A Better Community |
| ACP | Asbestos Concrete Pipe |
| ADA | Americans with Disabilities Act |
| ADEQ | Arizona Department of Environmental Quality |
| ADOT | Arizona Department of Transportation |
| ALGA | Association of Local Government Auditors |
| ALF | Arizona Lottery Funds |
| AMY | Arizona Museum for Youth |
| APPA | American Public Power Association |
| APMS | Airport Pavement Management System |
| ARRA | American Recovery and Reinvestment Act |
| ARID | Anonymous Re-Identification |
| ARS | Arizona Revised Statutes |
| ASOS | Automated Surface Observing System |
| ASRS | Arizona State Retirement System |
| ASU | Arizona State University |
| AWWA | American Water Works Association |
| AZMNH | Arizona Museum of Natural History |
| BAT | Bilingual Assistance Team |
| BLS | Basic Life Support |
| BRT | Bus Rapid Transit |
| CAD | Computer-aided Dispatch |
| CAFR | Comprehensive Annual Financial Report |
| CAP | Central Arizona Project |
| CAWCD | Central Arizona Water Conservation District |
| CDBG | Community Development Block Grant |
| CDC | Community Development Corporation |
| CFD | Community Facilities District |
| CERT | Community Emergency Response Team |
| CI | Continuous Improvement |

# Acronyms

| | |
|---|---|
| CIP | Capital Improvement Program |
| CIS | Customer Information System |
| CMAQ | Congestion, Mitigation and Air Quality Grants |
| CMS | Community Services Grant |
| CMMS | Computerized Maintenance Management System |
| CNG | Compressed Natural Gas |
| COM | City of Mesa |
| CNG | Compressed Natural Gas |
| COLA | Cost of Living Adjustment |
| COPS | Community Oriented Policing System |
| CP | Culture Pass |
| CPI | Consumer Price Index |
| CRT | Community Response Team |
| CUB | Chicago Cubs |
| DPS | Department of Public Safety |
| DTH | Dekatherm |
| DUI | Driving Under the Influence |
| EBT | Employee Benefit Trust |
| EEOC | Equal Employment Opportunity Commission |
| EIC | Emergency Information Center |
| EMOD | Experience Modification Rate |
| EMS | Emergency Medical Services |
| EODCRS | Elected Officials Defined Contribution Retirement System |
| EORP | Elected Officials Retirement Plan |
| EOY | End of Year |
| EPA | Environmental Protection Agency |
| ERP | Enterprise Resource Planning |
| ESG | Emergency Shelter Grant |
| EVDAR | East Valley Dial-a-Ride |
| FA | FleetAnywhere Fleet Management Software |

# Acronyms

| | |
|---|---|
| FAA | Federal Aviation Administration |
| FBI | Federal Bureau of Investigation |
| FCV | Full Cash Value |
| FEMA | Federal Emergency Management Agency |
| FIN | Citywide Financial System |
| FLSA | Fair Labor Standards Act |
| FMLA | Family and Medical Leave Act |
| FTE | Full Time Equivalent |
| FY | Fiscal Year |
| GAAP | Generally Accepted Accounting Principles |
| GASB | Governmental Accounting Standards Board |
| GFOA | Government Finance Officers Association |
| GIS | Geographic Information System |
| GO | General Obligation |
| GWRP | Greenfield Water Reclamation Plant |
| HCV | Housing Choice Voucher |
| HEAT | Healthcare, Education, Aerospace, and Tourism/Technology |
| HHK | Hohokam |
| HHW | Household Hazardous Waste |
| HIPAA | Health Insurance Portability and Accountability Act |
| HOME | Home Ownership Made Easier |
| HP | High Pressure |
| HPAN | Highway Project Acceleration Note |
| HR | Human Resources |
| HSI | Home Safety Inspections |
| HSIP | Highway Safety Improvement Program |
| HUD | U.S. Department of Housing and Urban Development |
| HURF | Highway User Revenue Fund |
| HVAC | Heating, Ventilation and Air Conditioning |
| ICA | Industrial Commission of Arizona |

# Acronyms

| | |
|---|---|
| ICC | International Code Council |
| ICMA | International City/County Management Association |
| ID | Identification |
| i.d.e.a. | imagination, design, experience, art Museum (formerly Arizona Museum for Youth) |
| IDMS | Infrastructure Data Management System |
| IFMA | International Facility Management Association |
| IGA | Intergovernmental Agreement |
| IP | Intermediate Pressure |
| IT | Information Technology |
| ITC | Information Technology & Communications |
| ITS | Intelligent Transportation System |
| IVR | Interactive Voice Response |
| JCEF | Judicial Collections Enhancement Fund |
| KPI | Key Performance Indicator |
| KV | Kilovolts |
| KWH | Kilowatt-hour |
| LF | Linear Feet |
| LGIP | Local Government Investment Pool |
| LID | Low Impact Development |
| LPV | Limited Property Value |
| LRT | Light Rail Transit |
| MAC | Mesa Arts Center |
| MAG | Maricopa Association of Governments |
| MAL | Minimum Acceptable Level |
| MCA | Mesa Contemporary Arts |
| MCDOT | Maricopa County Department of Transportation |
| MPA | Management Performance and Accountability |
| MUP | Multi-Use Path |
| N/A | Not Applicable |
| NAFA | National Association of Fleet Administrators |

# Acronyms

| | |
|---|---|
| NCCI | National Council on Compensation Insurance |
| NFPA | National Fire Protection Association |
| NG | Natural Gas |
| NOV | Notices of Violation |
| NRPA | National Recreation and Park Association |
| NWWRP | Northwest Water Reclamation Plant |
| O&M | Operations and Maintenance |
| OMB | Office of Management and Budget |
| OPEB | Other Post-Employment Benefits |
| OPIC | Office of Public Information & Communications |
| OSHA | Occupational Safety and Health Administration |
| PAPI | Precision Approach Path Indicator |
| PCCP | Prestressed Concrete Cylinder Pipe |
| PCI | Pavement Condition Index |
| PD | Police Department |
| PE | Professional Engineer |
| PEPM | Per Employee per Month |
| PFM | Public Financial Management |
| PHA | Public Housing Authority |
| PM-10 | Particulate Matter less than 10 Microns |
| PO | Purchase Order |
| PQI | Pavement Quality Index |
| PAPI | Precision Approach Path Indicator |
| PPL | Public Property & Liability (Trust Fund) |
| PRCF | Parks, Recreation & Commercial Facilities |
| PRV | Pressure Reducing Valves |
| PSPRS | Public Safety Personnel Retirement System |
| RBVE | Residents, Businesses, Visitors and Employees |
| RC | Responsibility Center |
| REIL | Runway End Identifier Lights |

# Acronyms

| | |
|---|---|
| RER | Replacement Extension Reserve |
| RFP | Request for Proposal |
| RICO | Racketeer Influenced and Corrupt Organizations |
| RWCD | Roosevelt Water Conservation District |
| ROW | Right of Way |
| RPTA | Regional Public Transportation Authority |
| RRT | Rapid Response Team |
| RTP | Regional Transportation Plan |
| SAIDI | System Average Interruption Duration Index |
| SAIFI | System Average Interruption Frequency Index |
| SCADA | Supervisory Control and Data Acquisition |
| SCBA | Self-Contained Breathing Apparatus |
| SEWRP | Southeast Water Reclamation Plant |
| SLA | Service Level Agreement |
| SROG | Sub Regional Operating Group |
| SRP | Salt River Project |
| SSO | Sanitary Sewer Overflow |
| SUP | Shared Use Path |
| TAT | Turn Around Time |
| TOPAZ | Trunked OPen AriZona Network |
| TRWC | TOPAZ Regional Wireless Cooperative |
| UPRR | Union Pacific Railroad |
| VoD | Video on Demand |
| VRF | Vehicle Replacement Fund |
| WIFA | Water Infrastructure Finance Authority |
| WRP | Water Reclamation Plant |
| WTP | Water Treatment Plant |
| WW | Wastewater |

# Glossary

**Accrual Basis** – A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

**Activity** – An element used to assign accounting entries to a core business process. Budgets are prepared at the Activity level. Performance data is reported at the Business Objective level and not at the Activity level.

**Ad Valorem Tax** – A tax based on the assessed value of real estate or personal property.

**Adopted** – Represents the budget as approved by formal action of the City Council which sets the spending limits for the fiscal year.

**Allocation** – Assigning one or more items of cost or revenue to one or more segments of an organization according to benefits received, responsibilities, or other logical measures of use.

**Annualized Costs** – The full-year (annual) cost of an operating expense.

**Appropriation** – An authorization granted by the City Council to make expenditures or to incur obligations for specified purposes.

**Assessed Valuation** – A valuation set upon real estate or other property by the County Assessor or the State as a basis for levying taxes (primary or secondary).

**Asset** – Resources owned or held which have monetary value.

**Balanced Budget** – Total anticipated revenues plus beginning undesignated fund balance (all resources) equal total expenditure appropriations for the fiscal year.

**Basis of Accounting** – The timing of when accounting transactions are recognized.

**Benchmarking** – The process of comparing an entity's performance against the practices of other leading entities for the purpose of improving performance. Entities also benchmark internally by tracking and comparing past performance.

**Bond** – Debt instruments that require repayment of a specified principal amount on a certain date (maturity date), along with interest at a stated rate or according to a formula for determining the interest rate.

**Bond Funds** – Funds used to account for the purchase or construction of major capital facilities which are not financed by other funds. The use of bond funds is necessary to demonstrate that bond proceeds are spent only in amounts and for purposes authorized.

**Bond Proceeds** – Debt issuances derived from the sale of bonds for the purpose of constructing major capital facilities.

# Glossary

**Bond Rating** – An evaluation of a bond issuer's credit quality and perceived ability to pay the principal and interest on time and in full.

**Budget** – A plan of financial operation representing an estimate of proposed expenditures for a given period (the City of Mesa's adopted budgeted is for a fiscal year July 1 - June 30) and the proposed means of financing those expenditures. This official public document reflects decisions, considers service needs, establishes the allocation of resources, and is the monetary plan for achieving the City's Strategic Initiatives.

**Business Objective** – A goal or target that aligns with one or more Strategic Initiatives and defines where the City allocates its resources.

**Business Service** – A group of Core Business Processes related by a common purpose (mission, outcomes, and expected performance).

**Capital Budget** – A financial plan of proposed capital expenditures for improvements to facilities and other infrastructure and the means of financing them for the current fiscal period.

**Capital Expenditures** – Includes the purchase or construction of land, buildings, structures, and facilities of all types, plus machinery and equipment. It includes expenditures that result in the acquisition or addition of a fixed asset or increase the capacity, efficiency, span of life, or economy of operating an existing fixed asset. For an item to qualify as a capital outlay expenditure it must meet all of the following requirements: (1) have an estimated useful life of more than one year; (2) typically have a unit cost of $5,000 or more; and (3) be a betterment or improvement.

**Capital Improvement Program (CIP)** – A plan separate from the Annual Budget that identifies: (a) all capital improvements which are proposed to be undertaken during a period of five fiscal years; (b) the cost estimate for each improvement; (c) the method of financing each improvement; (d) the recommended time schedule for each project; and (e) the estimated annual operating and maintenance costs. This is a requirement of Mesa's City Charter as outlined in Article VI, section 605.

**Capital Outlay** – Expenditures which result in the acquisition of or addition to fixed assets.

**Capital Project** – Any project having assets of significant value and having a useful life of one year or more. Capital projects include the purchase of land for design, engineering and construction of buildings and infrastructure items such as streets, bridges, drainage, street lighting, water system, etc. Capital projects are permanent attachments intended to remain with the land. Capital projects may include equipment and machinery or rolling stock being requisitioned, etc.

**Carry-Forward Capital Improvement Project** – The process of requesting funds for capital improvement projects that were approved in one year's budget, but are anticipated to be completed in the following fiscal year.

**Commodities** – Expendable items used by operating or construction activities. Examples include office supplies, repair and replacement parts for equipment, fuels and lubricants etc.

**Community Development Block Grant (CDBG)** – Federal grant funds provided on an annual basis that can be used to revitalize neighborhoods, expand affordable housing and economic opportunities, and/or improve community facilities and services, principally to benefit low and moderate income persons.

**Constructed Capital Outlay** – Capital items constructed by in-house personnel and may contain other services and commodities costs.

**Contingency** – A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

**Core Business Process** – A collection of related inputs and outputs with a common mission and outcomes.

**Debt Service** – Payment of principal, interest, and related service charges on obligations resulting from the issuance of bonds.

**Department** – A major administrative division of the City which indicates overall management responsibility for an operation or a group of related operations within a functional area.

**Development Fees** – See *Impact Fees.*

**Employee Benefit Self-Insurance Fund** – A city fund established to account for the costs of maintaining the City's self-insurance health program.

**Encumbrances** – Obligations in the form of purchase orders or contracts, for which the budget is reserved. The obligations cease to be encumbrances when they are paid or otherwise liquidated.

**Enterprise Fund** – Established to account for operations, including debt service that are financed and operated similarly to private business – where the intent is that the service is self-sufficient, with all costs supported predominantly by user charges.

**Expenditure** – Outlay of funds for obtaining assets or goods and services. Expenditures represent a decrease in fund resources.

**Expenditure Limitation** – The Arizona Constitution and state statutes establish an expenditure limitation for all cities and towns (Arizona Constitution Article IX § 20 (1); ARS § 41-563, et. al.). Unless the City Council and the voters of a city approve an expenditure limitation alternative, the State imposed limitation will apply for the fiscal year in question. The State expenditure limitation is based on the City's budget as of FY 1979/80 adjusted for inflation and population. In November 2014, the voters of Mesa passed a Locally Controlled Alternative Expenditure Limitation, also known as the "Home Rule" Option, which allows the City to determine its own expenditure limitation, within the available revenues and resources. The Home Rule Option remains in effect for the four fiscal years following its passage by the voters. In Mesa's case this includes FY 2015/16 through FY 2018/19.

**Fiduciary Funds** – Funds used to report assets held in a trustee or agency capacity for others and which therefore cannot be used to support the government's own programs.

**Fiscal Year** – A 12-month period of time to which the Annual Budget applies and at the end of which, a governmental unit determines its financial position and the results of its operations. For the City of Mesa, the fiscal year is July 1 through June 30.

**Fixed Asset** – A long-term tangible piece of property owned and used in the production of income and is not expected to be consumed or converted into cash any sooner than at least one year's time. Buildings, real estate, equipment and furniture are examples of fixed assets.

**Forecast** – A prediction of a future outcome based on known and unknown factors.

**Full Faith And Credit** – A pledge of a government's taxing power to repay debt obligations.

**Full-Time Equivalent (FTE) Positions** – A position converted to a decimal equivalent of a full-time position based on 2,080 hours per year. The full-time equivalent of a part-time position is calculated by dividing the number of hours budgeted by 2,080 hours.

**Fund** – An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources, together with all related liabilities, for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations.

**Fund Balance** – The balance of operating funds brought forward from prior years.

**General Fund** – A fund used to account for all general purpose transactions of the City which do not require a special type of fund.

**General Obligation (GO) Bonds** – Bonds that require voter approval and finance a variety of public capital projects. GO Bonds are backed by the "full faith and credit" of the issuing government.

**Generally Accepted Accounting Principles (GAAP)** – The uniform minimum standards and guidelines for financial accounting and reporting which govern the form and content of the basic financial statements of an entity. These principles encompass the conventions, rules, and procedures that define the accepted accounting practices at a particular time. They include both broad guidelines of general application and detailed practices and procedure and provide a standard by which to measure financial presentations.

**Goal** – A statement of broad direction, purpose or intent based on the needs of the community. The goal may be of a programmatic, policy, or management nature, and is expressed in a manner which allows a future assessment to be made of whether the goal was or is being achieved.

**Governmental Funds** – Funds generally used to account for tax-supported activities.

**Grant** – A contribution by the State or Federal government or other organization to support a particular function. Grants may be classified as either categorical or block depending upon the amount of discretion allowed the grantee.

**Impact Fees** – Amounts paid by new development to offset costs to the City associated with providing necessary public services to a development. (ARS § 9-463.05). Also may be referred to as *Development Fees.*

**Infrastructure** – Facilities that support the continuance and growth of a community. Examples include roads, water lines, sewers, public buildings, parks and airports.

**Interfund Transfers** – The movement of monies between funds of the same governmental entity.

**Intergovernmental Agreement (IGA)** – A contract or agreement between two or more governmental entities for services, to jointly exercise any powers common to the contracting parties or for cooperative actions, so long as each entity has been authorized by their respective legislative or other governing body.

**Intergovernmental Revenue** – Funds received from federal, state and other local government sources in the form of grants, shared revenue, and payments in lieu of taxes.

**Internal Service Fund** – A fund established to account for the financing, on a cost reimbursement basis, of commodities or services provided by one program for the benefit of other programs within the City.

**Joint Venture** – A business agreement in which the City and other parties agree to develop, for a finite time, a new entity and create new assets by contributing equity. They exercise control over the enterprise and consequently share revenues, expenses, and assets.

**Major Program** – The highest level element of the cost accounting hierarchy equivalent to a Capital Improvement Project (CIP) or a Grant Award contract capturing the costs of a specific CIP project, grant or other jobs/projects.

**Modified Accrual Basis** – A basis of accounting used by governmental funds where revenue is recognized in the period it is available and measurable, and expenditures are recognized at the time the liability is incurred.

**Non-Capitalized Asset** – An item of machinery or furniture having a unit cost of less than $5,000.

**Non-Recurring Revenue** – Revenue sources that are not available on an ongoing basis.

**Object Code** – A Chart of Accounts element that describes tangible items purchased or a service obtained. Also referred to as a line item.

**Objective** – Desired output-oriented accomplishments which can be measured and achieved within a given time frame. Achievement of the objective advances the activity and organization toward a corresponding goal.

**Operating Budget** – The portion of the budget that pertains to daily operations that provide basic governmental services. The operating budget contains funding for such expenditures as personnel, supplies, utilities, materials, travel, and fuel.

**Operating Funds** – Resources derived from recurring revenue sources used to finance recurring operating expenditures and pay-as-you-go capital expenditures.

**Ordinance** – A formal legislative enactment by the City Council. If it is not in conflict with any higher form of law, such as state statute or constitutional provision, it has the full force and effect of law within the boundaries of the City.

**Other Services** – Object category that includes outside professional services, travel, rents, insurance, etc.

**Per Capita** – Applies to a unit of population or a person if a commodity/expense was divided equally.

**Performance Measure** – Data collected to determine how effective or efficient a program is in achieving its objectives.

**Personal Services** – All employer costs related to compensating employees of the City of Mesa, including employee fringe benefit costs such as city portions of retirement, social security, health insurance, and industrial insurance.

**Phase** – A department-specific element representing the various steps of a program.

**Post-Employment Benefits** – Post-employment benefits are benefits that an employee receives at the start of retirement. This does not include pension benefits paid to the retired employee through the retirement system. Other post-employment benefits that a retired employee can receive are life insurance premiums, healthcare premiums and deferred-compensation arrangements.

**Primary Property Tax** – Mesa does not have a primary property tax. A primary property tax is a limited tax levy used to fund general government operations based on the primary assessed valuation and primary tax rate. The total levy for primary taxes is restricted to a two percent annual increase, plus allowances for annexations, new construction, and population increases.

**Primary Tax Rate** – The rate per one hundred dollars of assessed value employed in the levy of primary taxes (ARS § 42-17051).

**Program** – An element that defines the breakdown of a Major Program based on budgeting or reporting requirements.

**Proprietary Funds** – Funds that focus on business-like activities, including the determination of operating income, changes in net assets (or cost recovery), financial position, and cash flows.

**Property and Public Liability Self-Insurance Fund** – Established to account for the cost of claims incurred by the City under a self-insurance program.

**Proposition 400 (Regional Sales Tax)** – Revenues received from a 2004 voter-approved 20-year extension of a half-cent transportation sales tax in Maricopa County that was first approved in 1985 to fund freeway construction.

**Purchased Capital Outlay** – The acquisition of any item of capital that is complete in and of itself when it is purchased.

**Recurring Revenues** – Revenue sources available on a constant basis to support operating and capital budgetary needs.

**Replacement And Extension Reserve Fund (RER)** – Pursuant to the provisions of the Bond Resolution of City of Mesa Utility System Revenue and Refunding Bonds, Replacement and Reserve Funds are required to be established. A sum equal to 2 percent of gross revenues, as determined on a modified accrual basis, must be deposited in the fund. The revenues deposited are available for replacement and extension expenses for programs contained within the Enterprise Fund.

**Resources** – Total amounts available for appropriation including estimated revenue, bond proceeds, fund transfers, and beginning balances.

**Restricted Revenues** – Are legally restricted to be used for a specific purpose as defined by federal, state or local governments.

**Revenues** – Amounts received from taxes and other sources.

**Secondary Property Taxes** – Ad valorem taxes or special property assessments that are used to pay the principal, interest, and redemption charges on bonded indebtedness or other lawful long-term obligations that are issued or incurred for a specific capital purpose by a municipality (ARS § 42-11001).

**Secondary Tax Rate** – The rate per one hundred dollars of assessed value employed in the levy of secondary property taxes. The assessed value derived from the full cash value (market value) is the basis for computing taxes for secondary property taxes and special districts.

**State Shared Revenue** – Revenues levied and collected by the state but shared with local governments each year as determined by state law. In Arizona, a portion of the state's sales, income, and vehicle license tax revenues are distributed on the basis of a city's relative population percentage.

**Sub-Fund** – A breakout of a fund. Not every fund will have a sub-fund.

**Tax Levy** – The total amount to be raised by property taxes for purposes specified in the Tax Levy Ordinance. In Arizona, the property tax system is divided into primary and secondary rates.

**Tax Rate** – The amount of tax levied for each $100 of assessed valuation.

**Taxes** – Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as special assessments.

**Transfers** – The authorized exchange of cash or other resources between funds.

**Unit** – A Chart of Accounts element that functions as both a budget/expense center and an organizational level element.

**Unrestricted Fund Balance** – That portion of fund balance that is not reserved, designated or restricted for any specific purpose.

**User Fees** – An amount charged for a public service or use of a public facility paid by the individual or organization benefiting from the service.

**Worker's Compensation Self-Insurance Fund** – Established to account for the costs of maintaining a self-insurance program for industrial insurance at the City.

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