FISCAL YEAR

2019-2020

mesa·az

Executive Budget PLAN

CITY OF MESA ARIZONA

Fiscal Year 2019/20 Executive Budget Plan

How to Use This Document

The Executive Budget Plan is a comprehensive, detailed source of information on the City of Mesa budget, decisions made during the budget process, and department financial information and performance. The intended audience of this book is policy makers, City of Mesa employees, and the residents and businesses of Mesa. The summaries below will guide the reader through the various sections of the FY 2019/20 Executive Budget Plan.

Table of Contents

The Table of Contents allows the user to navigate the City's Executive Budget Plan. The digital version includes links to specific pages to make navigation simple and easy.

City Leadership & Demographics

The City Leadership & Demographics section includes information on Mesa's leadership, strategic initiatives and demographics. This section also contains information on Mesa attractions, history, and links to the various social media accounts managed by the City and elected officials.

Budget & Financial Summaries

This section covers a number of areas related to the development of the FY 2019/20 budget, from the budget process to sales tax forecasts to information about the City's debt. Detailed descriptions of revenue and expenditure trends and how those trends informed the decisions made during the budget process are also included.

Projects & Capital Budget

Mesa recognizes the need for public infrastructure to keep pace with the growth of the community and the needs of the residents. The Capital Budget is designed to identify the most pressing public facility and infrastructure needs of the City. A comprehensive list of the City's capital improvement and infrastructure projects, as well as descriptions of the City's Capital Improvement Program are listed in this section.

Department & Operational Plans

The City is made up of different departments that provide services to Mesa residents and businesses. In the Department & Operational Plans section, each City department's financials are shown in detail and further description is included on the public purpose of the department, the department's performance measures, and the department's budgetary highlights and changes.

Financial Schedules

The Financial Schedules section includes information on fund types and descriptions, the budget basis of accounting, the full financial policies of the City, and a number of financial schedules that breakdown the Adopted Budget.

Glossary of Terms & Acronyms

The Glossary of Terms & Acronyms is included to define frequently used financial and budget terms.

Executive Budget Plan

City of Mesa, Arizona

for the

Fiscal Year 2019/20

Mayor

John Giles

Councilmembers

Mark Freeman
(Vice Mayor)
District 1

Jeremy Whittaker
District 2

Francisco Heredia
District 3

Jen Duff
District 4

David Luna
District 5

Kevin Thompson
District 6

City Manager

Christopher J. Brady

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Five years ago, when I became Mayor of Mesa, we were the 38th largest city in the country and open for business. Now, we are the 35th largest city, larger than Atlanta and New Orleans. Each year, as we add thousands of residents, we make smart investments that attract new businesses and new jobs.

For example, one of our city's greatest success stories continues to be the Gateway area. A few decades ago, when the Air Force turned over control of Williams Air Force base to the airport authority, our community smartly stepped up to invest in the infrastructure and other assets that have helped to turn the region into the economic powerhouse that it is today. The Elliott Road Technology Corridor is now home to Apple, EdgeCore and, just recently, Google announced the potential acquisition of 187 acres and $600 million initial investment. With this announcement, and many more on the horizon, the Gateway Area's best days are still ahead.

Jobs in Mesa are arriving by the thousands. AT&T expanded operations adding 500 jobs in west Mesa and, just a few blocks away in the Fiesta District, 24-7 InTouch brought 1,400 jobs to the area. At Riverview, Cognizant, a Fortune 500 company welcomed 500 jobs to Waypoint and across the street at Union, their first tenant, WageWorks has announced 1,000 jobs before the project has even broken ground.

Decades of smart investment decisions have made Mesa a truly great city. Tens of thousands of residents, fortune 500 businesses and fun things to do are all here today because of those past decisions. I remain committed to continuing that proud tradition of investment through this budget cycle and those that follow as we strive to take our city to the NextMesa and ensure it remains a top choice for the families and businesses of tomorrow.

Sincerely,

John Giles

John Giles
Mayor

Letter from the City Manager

Honorable Mayor, Council Members, and the Mesa Community:

To ensure continued fiscal sustainability, the City makes decisions on the budget based on the current fiscal position of the City and the long-range financial forecast. The long-range forecast allows Mesa to responsibly plan for potential challenges and opportunities. The long-range forecast that informs the FY 2019/20 adopted budget includes an economic correction in the near future and a corresponding decrease in revenues. The City is deliberately setting aside funding to prepare for an economic correction. The decision to add personnel and services during this budget cycle was based not only on today's needs, but tomorrow's fiscal sustainability.

The FY 2019/20 adopted budget balances the needs of today with investments for the future. The financial position of the City has strengthened over the last fiscal year with continued steady increase in both local sales tax revenues and growth in development and construction activity. Establishing clear goals and objectives coupled with evaluation of performance targets allow for improved decision making. The City emphasizes various performance tools and resources to assist staff with delivering quality programs and services. Whether it is maintenance of aging infrastructure or the creation of new programs, resources are vetted against the priorities of the City and the value to the resident.

The adopted budget emphasizes the City Council strategic priorities and includes feedback received at the City Council strategic planning session. Specific areas of emphasis in the FY 2019/20 adopted budget are:

Community Safety – Resources dedicated to the Community Safety priority are strengthened in the FY 2019/20 adopted budget through the availability of Public Safety Sales Tax funds.

Mesa Fire & Medical Department will implement two specialized Medical Response units consisting of 16 sworn personnel and will provide 7-day a week, daytime coverage in two high volume call areas.

Mesa Police Department has completed an initial staffing plan outlining the priority uses of the available sales tax funds approved by voters in November 2018. The FY 2019/20 adopted budget includes the first year of the plan, 17 new sworn positions, eight new civilian positions, and the associated costs such as vehicles and equipment. Also included in the General Fund portion of the proposed budget are four civilian positions and incentive pay for senior patrol officers.

Smart Cities Initiatives – Several Smart Cities initiatives have been included in the FY 2019/20 adopted budget, such as an LED streetlight program, Phase I of the Advanced Metering Infrastructure (AMI) Program, and data-based deployment of fire and medical emergency resources. The adopted budget also includes a focus on positions and resources that support the collection, integration, and analysis of data with respect to operational performance. Examples of

necessary resources include Information Technology Engineers, Information Technology Analysts, Crime Analysts, and GIS Specialists/Technicians.

Neighborhood Transformation – Dynamic, livable and vibrant neighborhoods remain a focus for the City. Neighborhood transformation is enhanced through the creation of two new programs. A neighborhood leadership program will be developed and implemented by the Community Services Department, providing neighborhood leaders and residents education on the various resources available within the City. A dedicated cross-departmental team will also be developed to ensure the cleanliness of the City's rights-of-way to beautify and enhance neighborhoods.

Growth and Development – As the 2020 United States Census approaches, Mesa is preparing for continued growth. Development of creative and dynamic public spaces are budgeted in FY 2019/20 including Downtown Mesa revitalization and development projects, library improvements at two library branches, and technology corridors are some examples of Mesa's commitment to sustainable growth.

Infrastructure and Capital – The City continues to invest in the future through a variety of economic development and growth-related activities. To prepare for the demand in growth in southeast Mesa, the City has continued the multiyear expansion of the Greenfield Water Reclamation Facility. The Capital Improvement Program also includes several transportation, utility, and park improvements throughout the City.

Financial Sustainability – A continuing pressure and focus of the City's financial management are the increasing debt obligations to public employee pension programs, namely the Public Safety Personnel Retirement System. The City opted to extend the amortization rate for the program's unfunded liability from 20 to 30 years, but is currently in the 23rd year of a 25-year payment schedule.

The City of Mesa is committed to providing excellent public service and remaining fiscally sustainable. The FY 2019/20 Executive Budget Plan provides a roadmap for keeping Mesa fiscally responsible while purposefully enhancing certain core services. While construction and development are strong, the City knows there are ups and downs associated with economic cycles and plans accordingly. As Mesa continues to grow, the mission of the City is to ensure Mesa continuously improves and remains a great place to live, work and play.

Sincerely,

Christopher J. Brady
City Manager

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Mesa

Arizona

For the Fiscal Year Beginning

July 1, 2018

Christopher P. Morrill

Executive Director

FISCAL YEAR

2019-2020

mesa·az

City Leadership & Demographics

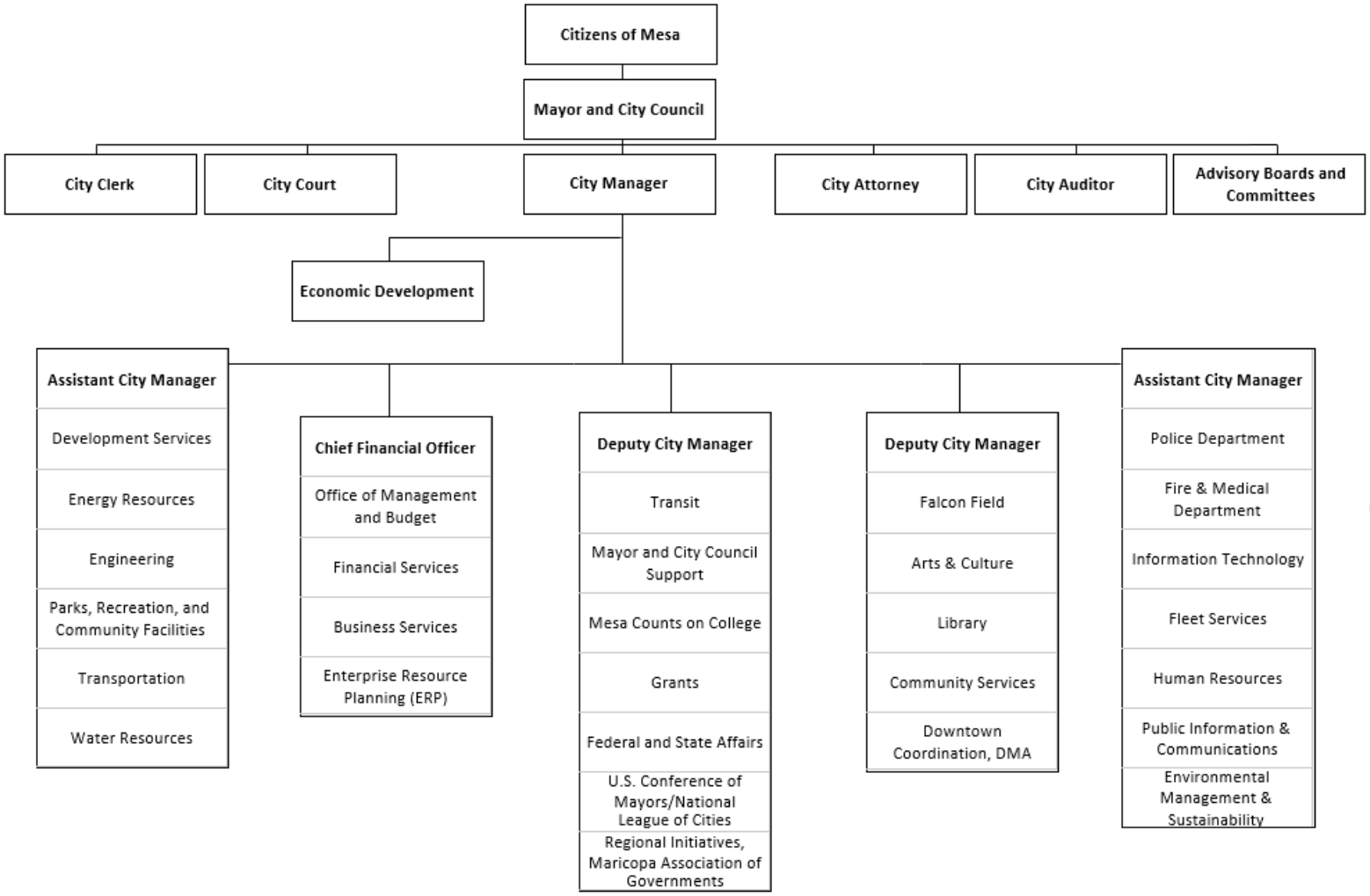
CITY OF MESA ARIZONA

An Introduction to Mesa Leadership and Strategic Initiatives

About City Leadership

Mesa operates under a charter form of government where citizens elect a non-partisan mayor and six councilmembers to set policy for the City. Mesa's councilmembers serve overlapping, four-year terms, the mayor is elected at-large every four years, and elect their own vice mayor. Mayor and Council are tasked with the duties of approving programs, enacting laws, setting policy, and serving the citizens at large.

The Mesa City Council believes its people are what make this City great, and actively work to encourage citizen participation in the decision-making process. Whether it's through neighborhood meetings, advisory boards and committees, telephone calls, letters or e-mail, the Mesa City Council sets policies based on the input and needs of its citizens. City Council meetings are held on Mondays in the Council Chambers on 57 E. First Street in Downtown Mesa.



Council Strategic Initiatives

A city as large and complex as Mesa makes it a practice to clearly articulate its strategic direction as well as utilize a systematic approach to translate long-range intent into actions. As such, the City Council has developed a series of "Strategic Initiatives," or broad statements that serve as a key tool in guiding the City's decision making. The City Council meets annually to discuss and refine their Strategic Initiatives. This year, the City Council has refreshed the Strategic Initiatives with a focus on delivering innovative services and solutions for its residents, visitors, and businesses. For specific datasets related to these initiatives, visit Mesa's Open Data Portal.

COMMUNITY SAFETY

Building communities that are safe, healthy, and welcoming.

SKILLED AND TALENTED WORKFORCE

Leveraging partnerships to create an enriching environment where the job skills required to succeed in today's economy are made readily available and easily accessible.

PLACEMAKING

Cultivating vibrant, unique spaces ranging from a city block to entire economic centers that attract and benefit residents, businesses, and visitors.

TRANSFORMING NEIGHBORHOODS

Mesa's neighborhoods are clean, safe, diverse, and economically vibrant places where residents and businesses are engaged, informed, and take pride in their properties and community.

SUSTAINABLE ECONOMY

Striving for continued economic growth and increased prosperity for all Mesa residents.

Mayor and City Council

John Giles, Mayor

TERM OF OFFICE: August 2014 - January 2021

MAYOR'S OFFICE: Phone: (480) 644-4002

Fax: (480) 644-2175

P.O. Box 1466

Mesa, AZ 85211-1466

E-Mail: mayor@mesaaz.gov

John Giles was elected the 40th Mayor of Mesa, Arizona in August, 2014. He was re-elected in August 2016 and began his first full four-year term in January 2017. Mayor Giles is committed to taking Mesa to the next level with his NextMesa vision.

Mayor Giles has overseen a growing economy that added thousands of new jobs, new employers like Apple and Textron Aviation and over $1.5 billion in new capital investment. He is bringing renewed focus and attention to Mesa's downtown resulting in a budding creative economy with new businesses, education and entertainment options.

Giles is a proud member of the Mayor's Challenge to End Veterans Homelessness. Mesa's program has housed more than 120 homeless vets.

Recognizing these efforts and more, Money.com, a subsidiary of Time Magazine, named Mesa the best big city in the Southwest.

Born and raised in Mesa, Mayor Giles earned degrees from Brigham Young University in Political Science and Arizona State University's Sandra Day O'Connor College of Law and has managed his own law firm in down-town Mesa for more than 20 years. Mayor Giles is an active marathoner and triathlete who has completed two full Ironman competitions, 20 marathons and four Boston Marathons. Mayor Giles and his wife Dawn have been married for more than thirty years. They have five children and eight grandchildren.

Mayor and City Council

Mark Freeman, Vice Mayor

District 1

TERM OF OFFICE: June 2, 2017 - January 2021

COUNCIL OFFICE: Phone: (480) 644-4002

Fax: (480) 644-2175

P.O. Box 1466

Mesa, AZ 85211-1466

E-Mail: district1@mesaaz.gov

Elected to the Mesa City Council in August 2016, Councilmember Mark Freeman began his first term representing District 1 in January of 2017. He was named Vice Mayor on January 28, 2019. His term on the Council runs until January of 2021.

Councilmember Freeman's Mesa roots run deep, as his ancestor, Charles Crismon, was one of the founding fathers of Mesa. His family has farmed in the Valley since 1878 and Freeman continues that tradition today, growing alfalfa and sweet corn and running a summer farmer's market at Brown and Center Street. In addition to farming, he spent 31 years with the Mesa Fire and Medical Department as a Captain Paramedic before retiring in 2011.

Freeman has always been active in the community, serving on the Mesa Board of Adjustment as well as serving as the Lehi area Board President for 12 years. In addition, he has been involved with the Maricopa County and Arizona Farm Bureau organizations for many years.

Freeman has lived in Mesa for more than 60 years. He and his wife LeeAnn have a strong family value, with great love for their three children and eight grandchildren. His oldest son is currently serving in the U.S. Air Force as a Captain. Their other children reside in Mesa.

Mayor and City Council

Jeremy Whittaker, Councilmember

District 2

TERM OF OFFICE: January 2017 – January 2021

COUNCIL OFFICE: Phone: (480) 644-5295

Fax: (480) 644-2175

P.O. Box 1466
Mesa, AZ 85211-1466
E-Mail: district2@mesaaz.gov

Elected to the Mesa City Council in November of 2016, Councilmember Jeremy Whittaker began his first term representing District 2 in January of 2017. His term on the Council runs until January of 2021.

Whittaker is the founder and president of Velocity Technologies, a technology solutions company for small to medium size businesses. He has worked in the IT consulting and technology industry for more than 15 years, owning his own firm since 2004.

Whittaker is a member of the Vista Villages II Home Owners Association Board of Directors, including four years as the Vice President. He also has served as an Adjunct Faculty member for South Mountain Community College, teaching a course on creating profitable strategies for trading the currency market on a fully automated basis.

Whittaker's family moved to Arizona more than 20 years ago, and he and his wife Roshana have lived in Mesa since 2005. They have one son together.

Francisco Heredia, Councilmember

District 3

TERM OF OFFICE: June 2, 2008 - January 2021

COUNCIL OFFICE: Phone: (480) 644-3003

Fax: (480) 644-2175

P.O. Box 1466

Mesa, AZ 85211-1466

E-Mail: district3@mesaaz.gov

Francisco Heredia was appointed to the Mesa City Council to fill the vacant District 3 seat on September 28, 2017 and elected in November of 2018 to complete the term. He will serve as the District 3 Councilmember until January 2021.

Heredia has experience working in government for both the Maricopa County Recorder's Office and the United States Census Bureau. He spent time as the National Field Director of Mi Familia Vota and One Arizona, the KidsCare Outreach Coordinator for the Arizona Healthcare Cost Containment System, and as a prevention specialist for Chicanos Por la Causa.

He is a member of the National League of Cities Human Development Federal Advocacy Committee and is also a member of the Hispanic Elected Officials Organization and the National Association of Latino Elected and Appointed Officials.

Before moving to Mesa he was a resident of Chandler, where he served as a commissioner for the Chandler Housing and Human Services Commission. He also served on the State of Arizona Board of Chiropractic Examiners, which he was appointed to by the Governor of Arizona.

Heredia has a degree in Political Science and a Masters of Public Administration from Arizona State University. He owns his consulting firm, assisting clients with grant writing, planning and strategy. He and his wife Carmen have three children.

Mayor and City Council

Jen Duff, Councilmember

District 4

TERM OF OFFICE: January 2019—January 2023

COUNCIL OFFICE: Phone: (480) 644-3004

Fax: (480) 644-2175

P.O. Box 1466

Mesa, AZ 85211-1466

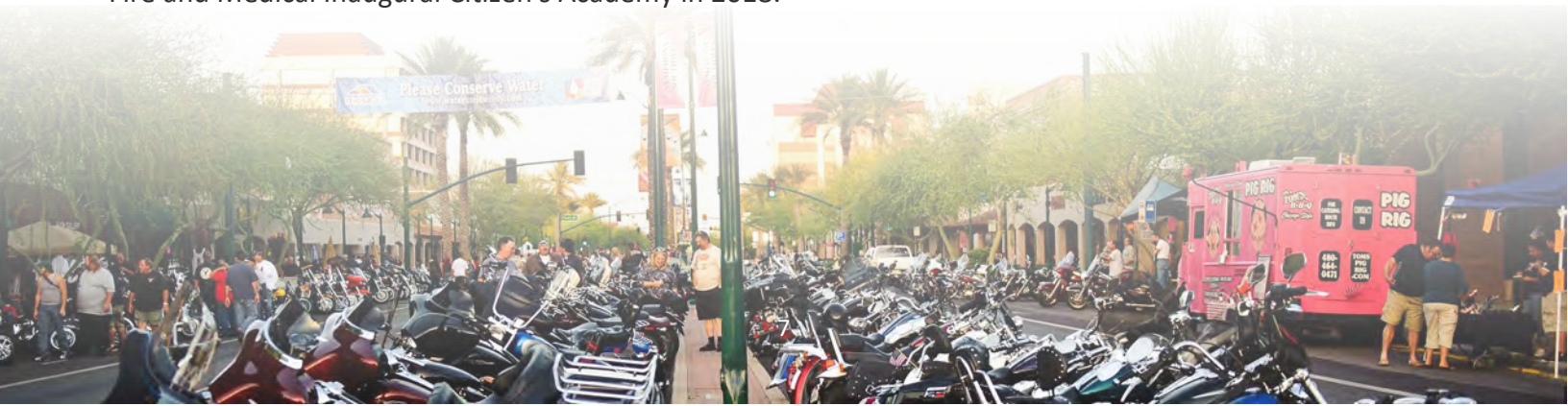
E-Mail: councilmember.duff@mesaaz.gov

Elected to the Mesa City Council in November of 2018, Councilmember Jen Duff began her first term representing District 4 in January of 2019. Her term on the Council runs until January of 2023.

A Mesa native with British family roots that go back to Falcon Field during World War II, Duff is very active in the Mesa community. She spent six years on the Board of Directors of the i.d.e.a. Museum (formerly the Arizona Museum for Youth), serving two years as Vice Chair and two years as Chair. She was on the board during the 2014 rebranding of the museum. She has served on the City of Mesa Planning and Zoning Board and co-founded the Retail, Arts, Innovation and Livability (R.A.I.L) Community Development Corporation. In 2015 she was awarded the Mesa Community College Hall of Fame Alumni Achievement Award.

Duff is the President and Owner of Jef International, Inc., an import/export trading business specializing in sport fishing tackle. She started the business in 1990, following six years as a Professional Bass Angler. She was recognized as the top woman pro bass angler in the Southwest and is the only American woman to ever compete professionally in Japan. Duff lived in Japan in 1989 competing and promoting the sport. Duff also is the President and Owner of Lobina Lures, which has manufactured and distributed Rico brand topwater bass fishing lures since 1991. Prior to her career in sport fishing, Duff worked as a buyer for Goldwater's department store for six years.

Duff is a graduate of Mesa High and earned her AA degree in Fashion Merchandising from Mesa Community College. She completed the Mesa Leadership Training and Development in 2012, Neighborhood Works Leadership Training in 2012, the Mesa Chamber Leadership Development Program in 2018 and the Mesa Fire and Medical Inaugural Citizen's Academy in 2018.



Mayor and City Council

David Luna, Councilmember

District 5

TERM OF OFFICE: September 2013 - January 2023

COUNCIL OFFICE: Phone: (480) 644-3771

Fax: (480) 644-2175

P.O. Box 1466

Mesa, AZ 85211-1466

E-Mail: councilmember.luna@mesaaz.gov

The first Hispanic to serve on the Mesa City Council, David Luna was appointed to fill the vacant District 5 seat in September of 2013 before winning election for a full term in August of 2014. He was named the Vice Mayor on January 23, 2017 and served in that role until January 28, 2019. Luna was re-elected to a second term representing Dis-trict 5 in August of 2018. His second term on the Mesa City Council runs until January of 2023.

Councilmember Luna is an active member of numerous boards and committees not only locally, but nationwide. He has been an active member of the National League of Cities since taking office. He currently serves on the NLC Board of Directors and is also the First Vice President of the NLC Hispanic Elected Local Officials Board of Directors. He spent four terms on the NLC Information Technology and Communication Committee, including chairing the committee in 2017 after serving as Vice Chair in 2016. Locally, Luna is the chair of the Mesa Community College at Red Mountain Community Advisory Committee and was the past chair of the City of Mesa Human Relation Advisory Board.

Luna spent more than 30 years working for Mesa Public Schools, including 27 years as the Director of Education Television for Mesa Public Schools. Luna began his career in broadcasting in Tucson for KVOA Channel 4 and with the Tucson Unified School District before joining Mesa Public Schools. He earned his Bachelor of Arts in Radio/Television from the University of Arizona in 1979, a Master of Mass Communication from Arizona State University in 1999 and his Doctorate in Educational Leadership from Northern Arizona University in 2012. He retired from MPS in 2017. He also spent time as an adjunct professor for both Arizona State University and Mesa Community College.

Luna has also been recognized for his community involvement with numerous awards, including the Mesa United Way Volunteer of the Year Award in 2006, the City of Mesa National Emergency Preparedness Recognition in 2007, the National Academy of Television Arts and Sciences Silver Circle Society, the NAACP East Valley Chapter Humani-tarian Award in 2008, Arizona Hispanic School Administration's Outstanding Administrator Award in 2008, the Valle del Sol Hall of Fame Award in 2011 and the Mesa United Way Spirit of Mesa Award in 2012. He was also named the City of Mesa's Citizen of the Year in 2012.

David is married to Hilda Luna, Director of Nursing Services at University of Arizona Cancer Center at Dignity Health. They have two adult daughters, Melina Smith and Marissa Luna, and two grandchildren, Sophia and Henry Smith.

Mayor and City Council

Kevin Thompson, Councilmember

District 6

TERM OF OFFICE: January 2015- January 2023

COUNCIL OFFICE: Phone: (480) 644-3771

Fax: (480) 644-2175

P.O. Box 1466

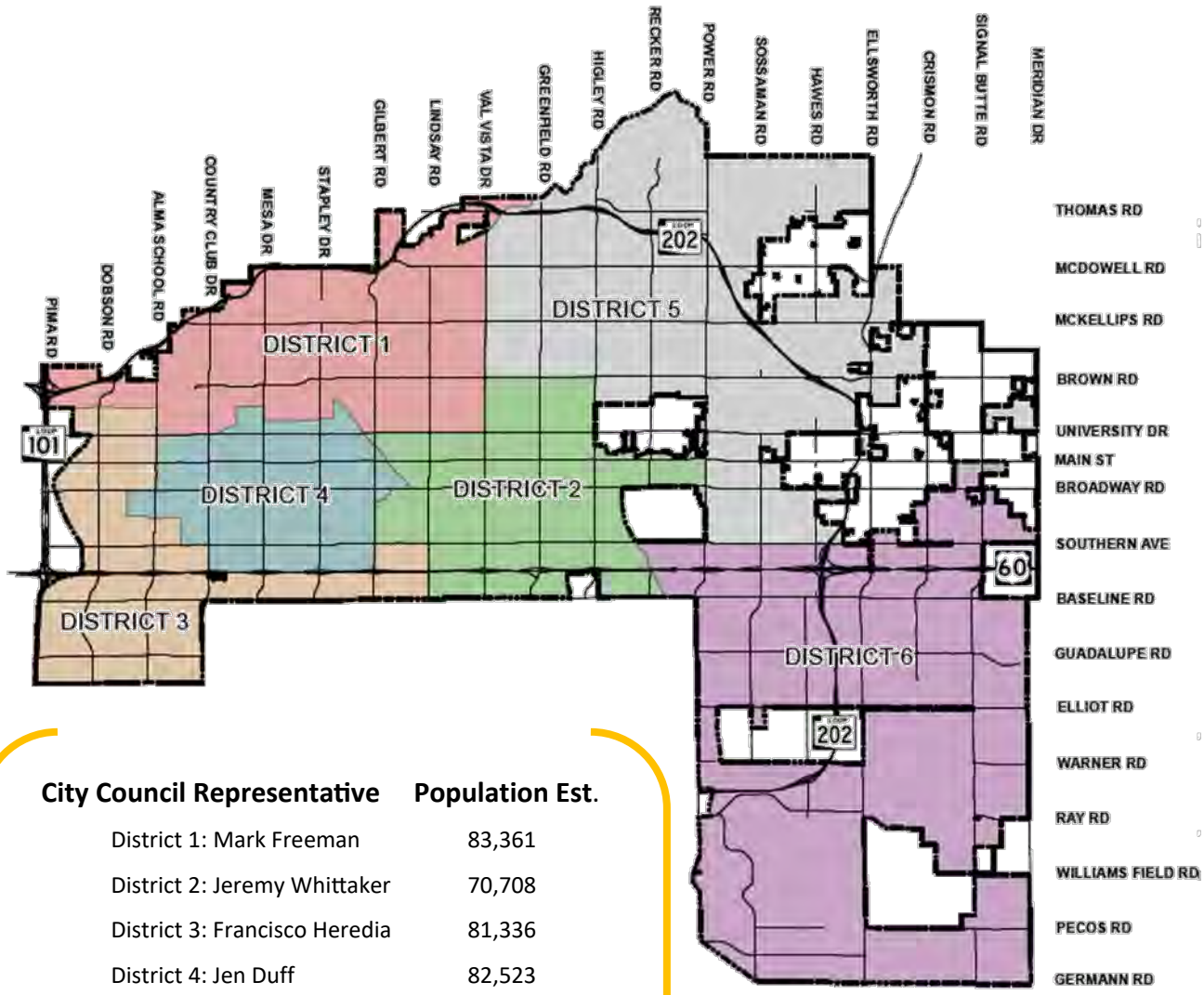
Mesa, AZ 85211-1466

E-Mail: councilmember.thompson@mesaaz.gov

Elected to the Mesa City Council in August 2014 and re-elected to a second term in August of 2018, Councilmember Kevin Thompson represents Mesa's District 6. His second term on the Council runs until January of 2023.

Since taking office, Councilmember Thompson has been very active representing Mesa on both the national and local level. He is in his fourth term as a member of the National League of Cities Community and Economic Development Committee, including his second term as Vice Chair. He also serves on the American Public Gas Association's Public Gas Policy Council. In Mesa he serves on the Board of Directors for the Mesa Chamber of Commerce and the Centers for Habilitation. He was a member of the Military and Veterans Affairs Committee at the Arizona Chamber of Commerce, is the past chair of the Government Affairs Committee for the American Public Works Association and the chair of the National Utility Contractors Association. He is also the secretary of the Tonto Recreation Alliance.

A veteran of the United States Air Force, Thompson spent eight years in the service, including serving in Operation Desert Storm. He earned a bachelor's degree in Mechanical Engineering from the University of Nevada-Las Vegas and is a 2012 graduate of the Mesa Leadership Training and Development program. Thompson is the principle owner of his own consulting firm. Kevin and his wife Donna have two children.



City Council Representative	Population Est.
District 1: Mark Freeman	83,361
District 2: Jeremy Whittaker	70,708
District 3: Francisco Heredia	81,336
District 4: Jen Duff	82,523
District 5: David Luna	87,167
District 6: Kevin Thompson	81,301

Figure 1: Mesa Council Districts
Population estimates as of July 1 2018

City of Mesa

Community Profile

As of July 1, 2018 (Numbers collected annually)

2.9	119,489	4
Materials in Circulation (millions)	Registered Borrowers	Libraries

8	756	436	296,374
Police Stations	Sworn Police Officers	Civilian Staff	Calls for Service

67	1,929	5	9
Parks	Developed Park Acres	Community Centers	Aquatic Centers

20	411	53,183	1,144
Fire Stations	Sworn Firefighters	Rescues or Emergencies	Total Fires

2	717	288,122
Airports	Aircraft	Annual Flights

232,786	32,367	16,688
Refuse Collected (tons)	Recyclables Collected (tons)	Green Waste Collected (tons)

17,066	1,346	1,784	29,827,854
Electric Bills	Miles of Natural Gas Lines	Miles of Wastewater Lines	Water Sales (Thousands of gallons)

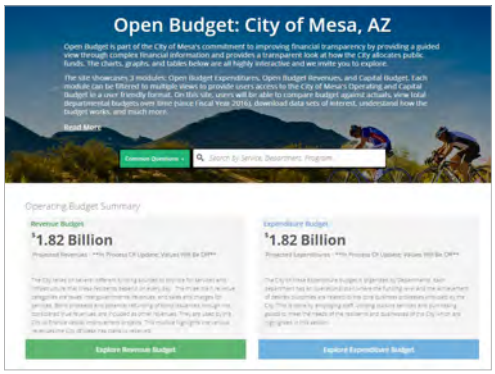
Data Transparency:
Mesa's Open Data Portal

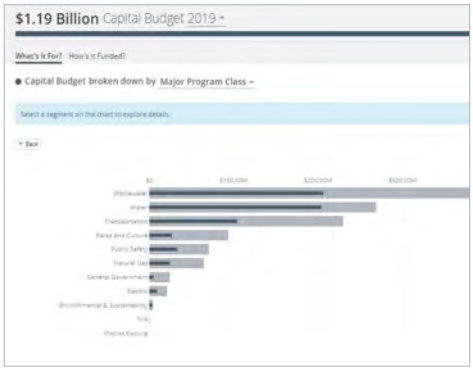
The City of Mesa continues to be on the forefront of data transparency. The City has implemented an Open Data Platform to expand publishing and presentation capabilities, and improve access and analysis of City data. The Open Data Platform reaches for four main goals:

1. Improve the ease of use in **accessing, using,** and **analyzing** City open data
2. Foster **civic** engagement, collaboration and **public** trust
3. Enhance **data-driven** decision making
4. **Automate** the publishing and updating of data

The City provides an easy to use interface for internal users and citizens to pull financial data back to Fiscal Year 2015/16 by department and fund.

data.mesaaz.gov





Datasets

Provides various data set selections collected from City departments and partner databases

Open Budget: Revenues & Expenditures

Compares the City's Budget to revenue and expenditure actuals

Capital Budget

Provides all financially active City project budgets and year-to-date expenses

Downtown Transformation

The transformation of the Downtown Mesa area is focused on key priorities such as light rail, entertainment and events, public infrastructure, arts, heritage, parking and wayfinding, restaurants and nightlife, and more. These priorities are shaping the Downtown area into an active, connected space with day and night options that make Downtown the location of choice to live, work, and relax.

The Downtown Transformation has already begun, with several new exciting projects underway. For information on more projects, visit the Downtown Transformation webpage.

Note: Artist Rendering

Note: Artist Rendering

Note: Artist Rendering

1 ASU at Mesa City Center

The three-story, 118,000 square-foot academic building will house programs related to digital and sensory technology, experiential design, gaming, media arts, film production, and entrepreneurial development and support.

The Plaza at Mesa City Center is a two to three acre gathering place, located just south of the ASU building, with a large open community space, water features, and seasonal ice rink.

2 City Creek Project

The revitalization of 8.2 acres will include 240 apartments, 12 townhomes, 12,000 square feet of retail, 18,000 square feet of institutional space and 450 underground parking spots—the first in Downtown Mesa. The project is expected to be completed in Fall 2020.

3 Façade Improvement

The City of Mesa Downtown Façade Improvement Program, funded through Community Development Block Grant (CDBG) and Salt River Pima Maricopa Indian Community (SRPMIC) grants, is designed to create jobs, reduce the commercial vacancy rate, and induce private investment. Ten properties are currently participating in the program.

4 University & Mesa Drive—Site 17

In Downtown Mesa, 27 acres of undeveloped city-owned land is nestled between residential neighborhoods and the historic downtown core at the southwest corner of University Drive and Mesa Drive. As Downtown's future cornerstone, the transformation of this property will play a key role in achieving Mesa's vision for a vibrant new urban neighborhood a short walk from the heart of Mesa.

Mesa History

500 AD: Hohokam Settlement

The history of Mesa dates back over 1,500 years to the Hohokam tribe, a people of farming communities and best known for their original canal system. They departed in the 15th century, but evidence of their settlement can be seen to this day at Mesa Grande Park and in the canals they built throughout Mesa.

1883: City of Mesa Incorporates

Mesa City was incorporated on July 15, 1883 with an approximate population of 300 people located within an area of one square mile.

1940's: World War II

In 1941, Falcon Field Airbase and Williams Air Force Base were constructed to train US and British pilots. The arrival of military families and the invention of air conditioning transformed Mesa from a small farming community into the rapidly growing city it is today.

1979: All-America City

In 1979, the City was named an All-America City by the National Civic League. Mesa was honored for its efforts to address community problems through cooperation among citizens, schools, civic groups, and local governments.

2005: Mesa Arts Center Grand Opening

The internationally recognized facility is the largest arts center in Arizona, and boasts 4 performance venues, 5 galleries, and 14 art studios. The Center is helping build a vibrant arts community in Mesa.

1877: First Pioneers

In 1877 and 1878, two pioneer companies from Utah and Idaho embarked on a journey to the Arizona territory. They established a community, built homes and businesses, and enlarged the Hohokam Canals.

1880's-1930's: Farming is King

From its founding until World War II, cotton and citrus were king in Mesa. Over half of the working population was employed in farming before World War II.

1952: Play Ball

The Chicago Cubs played their first spring training season in mesa in 1952, beginning a great tradition of spring training baseball. Today, the Cubs, along with the Oakland Athletics, call Mesa their spring training home.

1996: ASU Polytechnic Opens

ASU expanded into the Mesa community in 1996 when ASU Polytechnic opened at the former Williams Air Force Base. Today, with over 9,000 students, ASU Polytechnic continues to be an important community asset.

2019: Gilbert Road Light Rail Extension

The 1.9-mile Gilbert Road Extension extends light rail on Main Street from Mesa Drive to Gilbert Road in Mesa. This extension is attracting new riders and will increase development opportunities in central Mesa.

Figure 2: Mesa History

Mesa Today

A GREAT PLACE TO LIVE, WORK, AND PLAY

Art & Culture

MESA ARTS CENTER

4 theaters

14 visual and performing art studios

425,000 annual attendees

- **i.d.e.a.** Museum
- Arizona Museum of **Natural History**
- **Mesa** Amphitheatre
- Arizona **Commemorative Air Force** Museum

Education

#1 Largest school district in Arizona
MESA PUBLIC SCHOOLS

6 A+ schools of excellence
MESA PUBLIC SCHOOLS

64,500 students
MESA PUBLIC SCHOOLS

45,000 students enrolled in **higher education** in **Mesa** schools

Transportation

4 light rail stations

2.2 million riders
LIGHT RAIL

$1.3 billion annual economic impact
PHOENIX-MESA GATEWAY AIRPORT

1.5 Million passengers
PHOENIX-MESA GATEWAY AIRPORT

TOP **5** Busiest general aviation airport in US
FALCON FIELD AIRPORT

110 businesses
FALCON FIELD AIRPORT

Tourism

Superstition Mountains

Tonto National Forest

SPRING TRAINING

14,000 Average attendance
CHICAGO CUBS

15,000 Sloan Park Capacity
CHICAGO CUBS

12,500 Hohokam Stadium Capacity
OAKLAND A'S

6,200 Spring training attendance
OAKLAND A'S

325
sunny days per year

43.9 million
visitors in 2017 spent
$22.7 billion
in Arizona

mesa·az

FISCAL YEAR

2019-2020

mesa·az

Budget & Financial Summaries

CITY OF MESA ARIZONA

Introduction

The Budget & Financial Summaries section is divided into three subsections:

1. **The Total City Budget: A Closer Look:** provides a summary of the Fiscal Year 2019/20 Adopted Budget, budget process, funds that comprise the budget, and revenue and expenditure trends.

2. **Bonds and Debt Service:** provides a summary of the different bond types and their limits as well as information about the City's debt policy and service.

3. **Budget Requirements and Limitations:** provides an overview of budget requirements and limitations, City financial policies, and legal deadlines.

Total City Budget: A Closer Look

Fiscal Year 2019/20 Budget

This section provides a broad overview of the funds, resources, and expenditures that comprise the Fiscal Year (FY) 2019/20 Adopted Budget. Special attention is given to General Governmental Funds, as these funds support many of the core services on which Mesa residents depend on including public safety, libraries, and parks. Expenditure and revenue trends are highlighted to show the challenges and opportunities the City of Mesa is facing.

Using historical information and considering the current economic climate, the Office of Management and Budget and City Manager's Office led the City's effort to develop and propose a comprehensive, balanced annual budget. This budget aligns with the Mayor and Council's Strategic Initiatives and continues the City's commitment to providing quality services to residents in a fiscally responsible manner.

The City Council held numerous meetings to provide direction on budget and reviewed presentations by various City departments outlining their challenges and achievements for the proposed budget.

FY 19/20 Highlights

Specific areas of emphasis in the FY 2019/20 budget are:

- *Public Safety* –
  - The City added 29 positions to the Police Department's budget, with 17 new sworn positions and 8 new civilian support positions through the new Public Safety Sales Tax Fund and 4 new civilian support positions through the General Fund. Additionally, during FY 2018/19, the City added 4 new sworn positions to increase the security for the light rail and 7 new civilian support positions for risk management support, media relations, and additional 911 dispatch operators.
  - The City added 2 new Medical Response Units to the Mesa Fire and Medical Department's budget during FY 2018/19 through the new Public Safety Sales Tax Fund. The 2 new units include 16 new sworn positions. Included in the FY 2019/20 Adopted Budget through the General Fund is a GIS Technician Trainee, a Fire recruit academy, and an additional $1.5 million for training and additional coverage.
- *Personnel* – Nearly three quarters of the City's operational costs in the General Fund are for the City personnel who provide services to Mesa residents and businesses. Recruiting and retaining skilled and talented employees is essential for the City to continue to provide high-quality services.
  - *"Step Pay" Increases* – Pay ranges for positions within the City operate with minimum and maximum amounts. Movement through the pay ranges are progressive, involving "steps", and are reviewed on an annual basis during an employee's performance review. Depending on funding availability, the City may grant step increases to eligible employees. The FY 2019/20 includes a 4% step increase.
- *Transforming Neighborhoods* - Two new programs will help educate residents on the various resources available to them within the City. Additionally, an increased effort to keep rights-of-way clean will help transform communities.
- *Smart Cities* – Mesa will explore new and prevailing technologies to enhance programs. The City has developed a Smart City strategic plan that will serve to guide the priority of new/enhanced programs.
- *Infrastructure and Capital Investment* – The City is committed to providing the infrastructure necessary to serve residents and businesses and encourage further economic development. Projects for FY 2019/20 include ongoing construction and expansion of the Greenfield Water Reclamation Plant, Fire Station 221, and upgrades to the Dobson Ranch and Main library facilities. Roadway improvements include the next phase of Mesa Drive and the Elliot Road Corridor in east Mesa. Planned improvements address both

growth demand and aging infrastructure. The Adopted Budget includes a capital improvement program of $329.1 million.

Additional detail of budgetary changes by department is provided in the Department Operational Plans section.

The Budget Cycle

For Mesa, the budget cycle is a continuous process that requires planning, maintenance, and review. Figure 1 outlines the steps in the budget cycle

Figure 1: The Budget Cycle

1. Forecast Revenues and Expenditures - Prior to the start of the budget process, the Office of Management and Budget (OMB) prepares a preliminary multi-year forecast of revenues and expenditures. A comprehensive forecast process helps prepare for potential adverse events and circumstances. The forecast provides a framework that assists Mesa's elected officials and executive team in making decisions about the direction of the City. The forecast of revenues and expenditures is discussed further in the Revenue and Expenditure trends portion of this section.

2. City Council Reviews Strategic Priorities and Establishes Budget Priorities - An updated forecast is presented at a strategic planning workshop held with the City Council, City Manager, and the City's Executive team. The purpose of the workshop is to review the City's long-term strategic priorities, provide updates to Council on the status of the current fiscal year's initiatives, and receive direction from Council on priorities for the upcoming budget cycle.

3. Base Budget Guidelines Established - Based on forecasted City resources, departments are allocated a portion of those resources to fund their operations.

4. Departments Prepare Operational Plans - Departments develop annual operational plans that identify the planned work and the personnel, materials, and capital items needed to conduct that work for one year. The operational plan identifies who will do what and with what resources. These plans also identify a means to evaluate progress and achievement of desired outcomes. The plans are presented in the Department Operational Plans section of this document.

5. Departments Submit Base Budget and Funding Requests - A department allocates its base budget to core business processes based on the resources apportioned to the department each year. Departments submit requests for additional resources to the City Manager, through OMB. The requests can be for one-time or on-going budget increases. Based on available funding and Council priorities, the City Manager may recommend additional funding in base budgets.

6. OMB/City Manager Review Department Budgets and Performance Plans - OMB and the City Manager review the budget submissions to ensure that Council priorities are followed, legal regulations are adhered to, and City functions are properly supported. Budget submissions are reviewed for alignment with available resources.

7. City Council Reviews Department Budgets and Significant Issues - OMB provides preliminary budget information to the City Council through a combination of reports and presentations. The City Council receives additional information from departments as needed. The City Council provides direction on issues and projects included in the upcoming budget.

8. City Manager Submits Budget to City Council - Based on feedback received from the City Council, the City Manager submits a balanced budget to the City Council for consideration.

9. City Council Establishes Tentative Budget - Per State statute, the City Council tentatively adopts a budget. The tentative budget sets a legal ceiling or maximum dollar amount for the Final Budget.

10. City Council Seeks Public Input - The City Council requests public input during one or more public hearings.

11. City Council Adopts Final Budget - The City Council may incorporate feedback and then adopts a Final budget.

12. Departments Review Progress Toward Achieving Plan Desired Outcomes - Departments review progress towards achieving desired outcomes. They evaluate the factors that enabled them to exceed performance targets or what factors prevented them from achieving departmental goals. They decide on actions to build on success or to correct steps in the process to meet future goals.

Final Budget

On June 3, 2019, the City Council passed and adopted the City of Mesa budget for the fiscal year ending June 30, 2020, meeting the state requirement mandating the adoption of a balanced budget. The Adopted Budget is found in the Financial Schedules section of this book. Once the budget has been adopted, the City monitors revenues and spending through a variety of methods including budget to actual reports, quarterly *MesaStat* meetings where departments review performance and budget with City management, and budget amendments as needed.

Fund Details

The City of Mesa uses funds to track revenues and expenses. A fund is a grouping of related accounts used to maintain control over resources that have been separated for specific activities or objectives. Funds are categorized by the restrictions on the revenues received in that fund and the type of services provided using those revenues. Figure 2 is the FY 2019/20 Adopted Expenditure Budget by fund in Figure 2.

Note: Figure 2 does not include transfers between funds and includes the Quality of Life Fund in the Restricted Funds category.

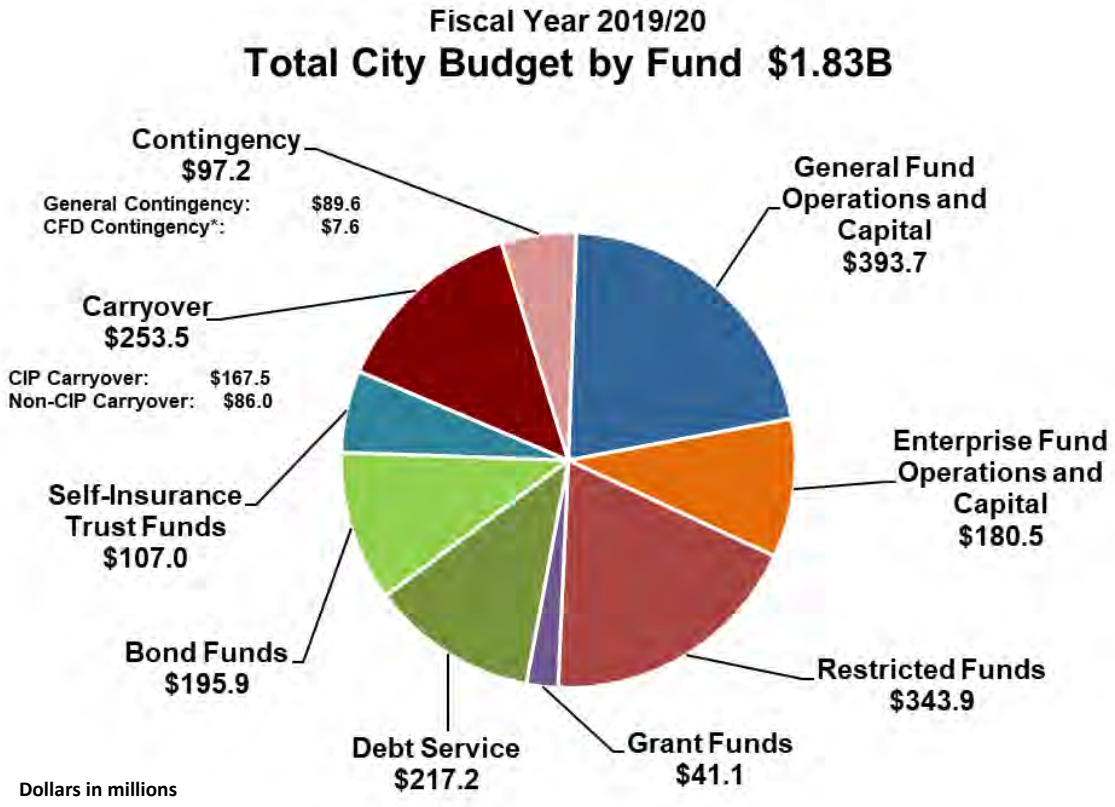


Figure 2: Total City Budget by Fund

General Governmental Funds

The General Fund Budget contains resources and expenses that are discretionary in nature and can be allocated based on the needs and priorities of the City. The City of Mesa reports on the General Governmental Funds, which combines the General Fund and the Quality of Life Fund. The funding for the Quality of Life Fund comes from a sales tax dedicated and restricted to public safety and arts and cultural programing.

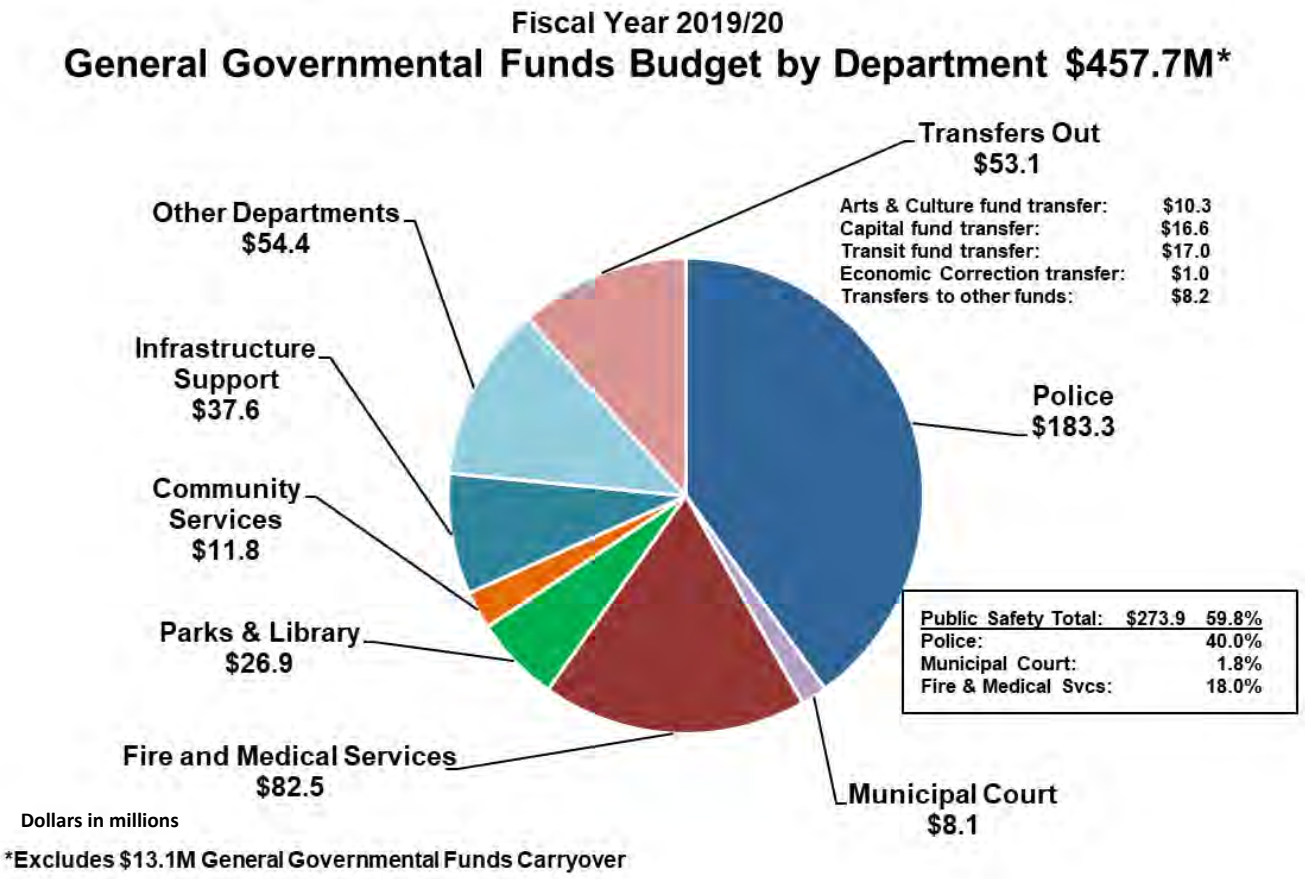


Figure 3: Total General Governmental Funds by Department

Figure 3 shows the breakdown of budgeted expenses by department in the General Governmental Fund. In the FY 2019/20 Adopted Budget, 59.8% of budget expenditures in the General Governmental Funds directly support public safety services (Police, Municipal Court, Fire and Medical). Additionally, a significant portion of the Infrastructure Support and Other Departments General Governmental Budget provide services that ensure the effective and efficient delivery of public safety services. Expenditures included in Infrastructure Support and Other Departments are for information technology, public safety communications, facilities maintenance, human resources, and purchasing. Parks and Library account for 5.9% of General Governmental Expenditures and Community Services account for 2.6% of General Governmental Expenditures. The General Governmental Fund also supports other funds in the City through fund transfers out of the General Fund. Services supported through fund transfers include replacement of public safety vehicles, arts and culture programs, capital items, and transit services. For FY 2019/20, the City budgeted to set aside $1 million for a potential economic correction for a total reserve balance of $7 million, $2 million for potential Public Safety Pension Retirement System (PSPRS) increases for a total reserve balance of $8 million, and $3.5 million savings placeholder for pay as you go projects for FY 2019/20.

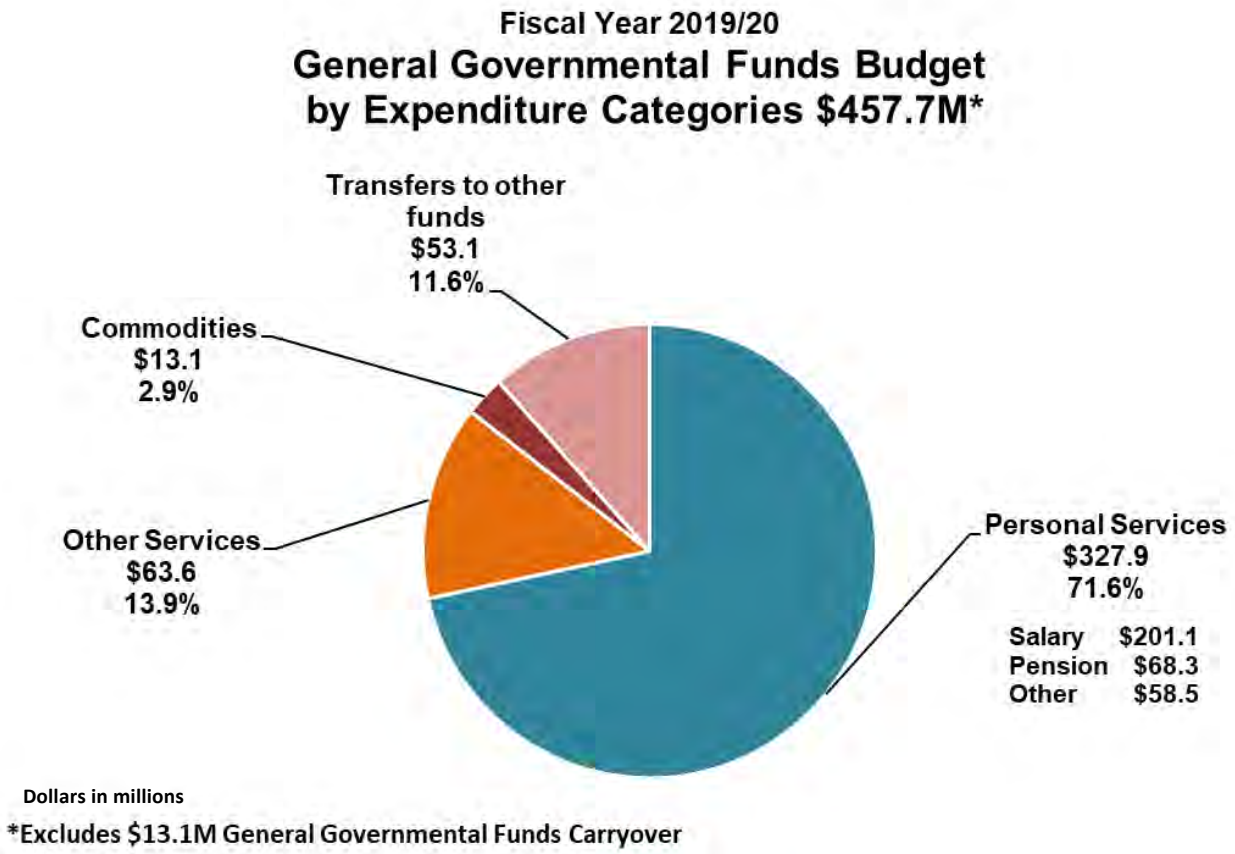


Figure 4: General Governmental Funds by Expenditure Category

Figure 4 shows the breakdown of the General Governmental Funds by expenditure category. A majority of the expenditures in the General Governmental Funds is personal services. In FY 2019/20, 71.6% of the budgeted expenditures in the General Governmental Funds are allocated to pay the salaries and benefits of City staff. Personal services costs grew in FY 2019/20 due to additional staff added, pressures from changes in the state-run retirement plans, and step increases for employees that are eligible and successfully passed their performance evaluation. Other Services FY 2019/20 budget for the General Governmental Funds decreased as the City completed a one-time project to upgrade of the City's Enterprise Resource Planning (ERP) system.

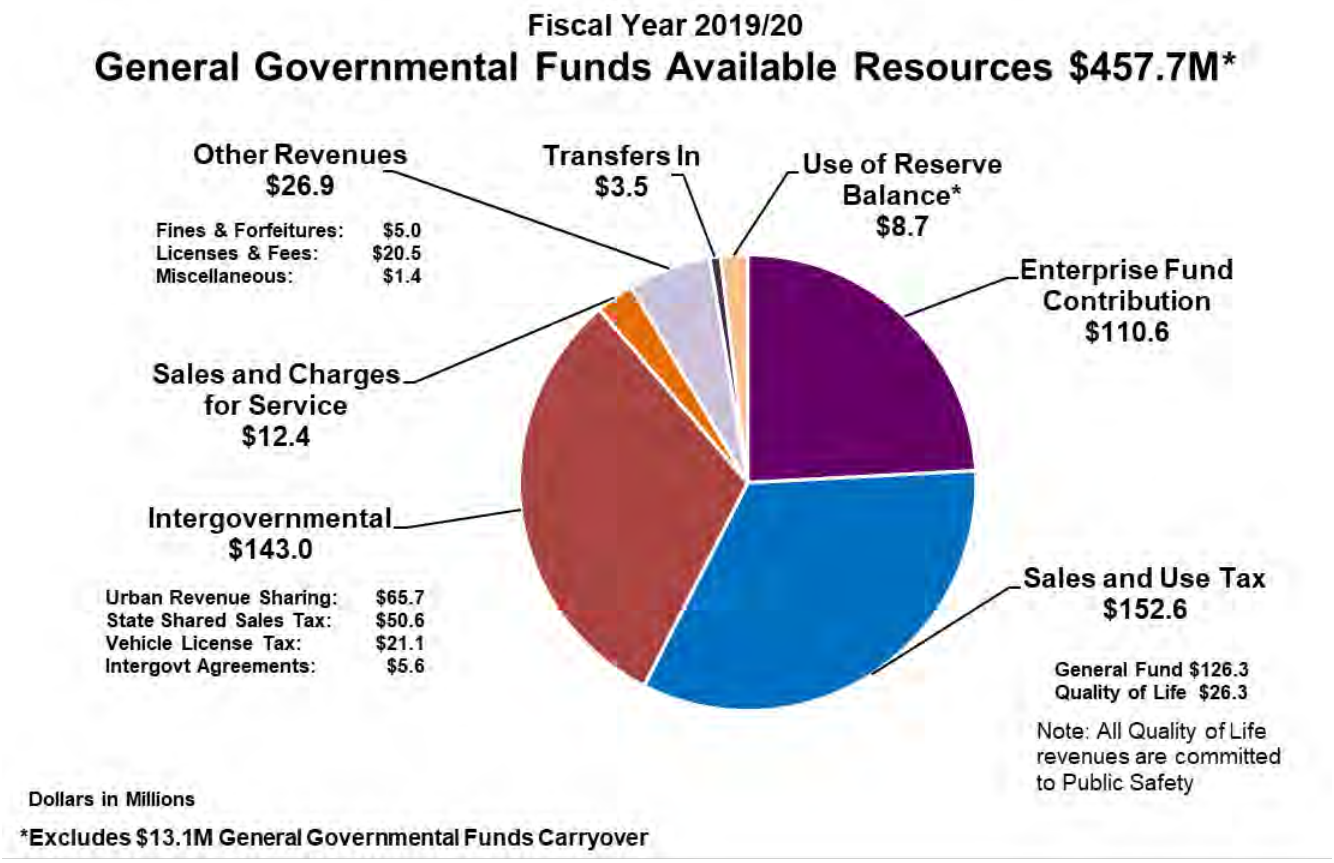


Figure 5: General Governmental Funds Available Resources

Figure 5 shows the breakdown of available resources in the General Governmental Funds. Revenues for the General Governmental Funds come from three primary sources: city sales and use tax, state shared revenues, and a contribution from the Enterprise Fund. Sales and use tax and intergovernmental revenues are discussed further in the Revenue Trends Section. Sales and use tax and intergovernmental revenues are dependent on local and national economic trends. As the economy improves, these revenues grow. If there is a downturn in the local or national economy, these revenues decrease. Over the past few years, the City has seen growth in sales and use tax and state shared revenues. This trend is forecasted to continue in FY 2019/20.

Another resource for the General Governmental Funds is a contribution from the Enterprise Fund. Mesa uses the contribution in lieu of a primary property tax. The total amount of the contribution is set by the City Council as part of the budget process.

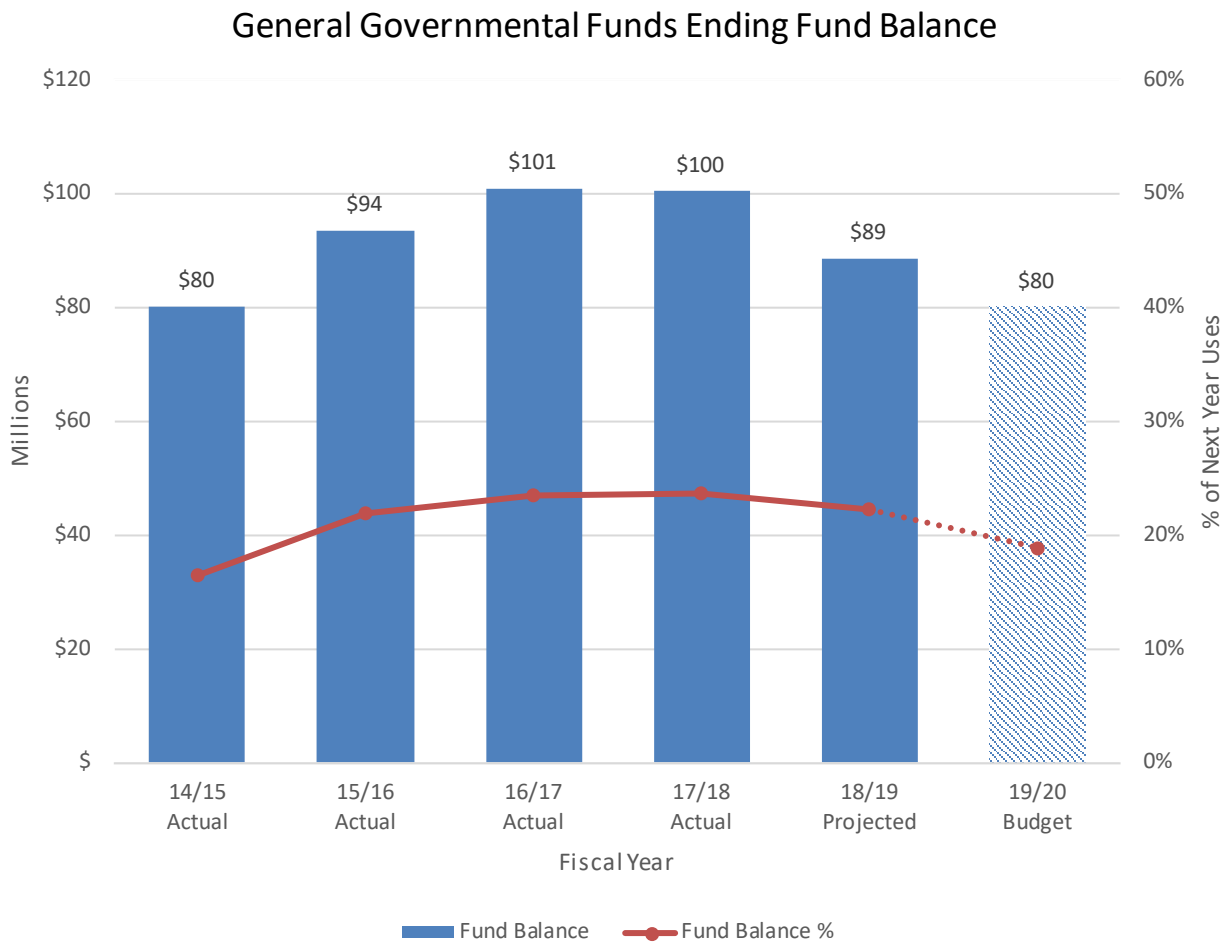


Figure 6: General Governmental Funds Ending Fund Balance

Figure 6 shows the ending fund balance and the ending fund balance as a percentage of the next year's expenditures for the General Governmental Funds for six fiscal years. The financial policies of the City require a minimum fund balance of 8-10%. The City fund balance has increased the past four years due to operational savings and higher than expected revenues. In the FY 2019/20 budget, the General Governmental Funds have more expenditures budgeted than revenues. The gap between budgeted expenditures and revenues is partially due to carryover and one-time projects. This use of fund balance will be lessened if departments realize savings in their budgets or if actual revenues are higher than budgeted, as has occurred in previous fiscal years.

Enterprise Fund

The Enterprise Fund is a government owned and operated fund that sells goods and services to the general public. In principal, an enterprise fund operates like a business, with revenues for a certain service covering most, if not all, the costs associated with providing that service. In Mesa, the Enterprise Fund consists of utility services the City provides (Electric, Natural Gas, Water, Wastewater, Solid Waste, and District Cooling), the Dobson Ranch Golf Course, the Mesa Convention Center, the Hohokam Stadium, and the Cubs Spring Training Facility. The departments that operate in these funds are the utility departments (Energy Resources, Water Resources, and Environmental Management and Sustainability) and the Parks, Recreation, and Community Facilities Department,

which manages the Convention Center, the Dobson Ranch Golf Course, District Cooling, and the baseball spring training facilities. Other departments directly or indirectly allocate costs to the Enterprise Fund based on the support they provide to enterprise services.

Each enterprise is operated as a separate business center. For the utilities, rate schedules are adjusted annually if needed in a manner consistent with costs of capital and the fixed and variable costs of operation and maintenance within each utility. The Enterprise Fund is managed to maintain an ending reserve balance of at least 8-10% of the following year's estimated expenses.

The reserve balance allows for the smoothing of rate adjustments. This smoothing avoids large rate increases and minimizes the impact to customers in any single year.

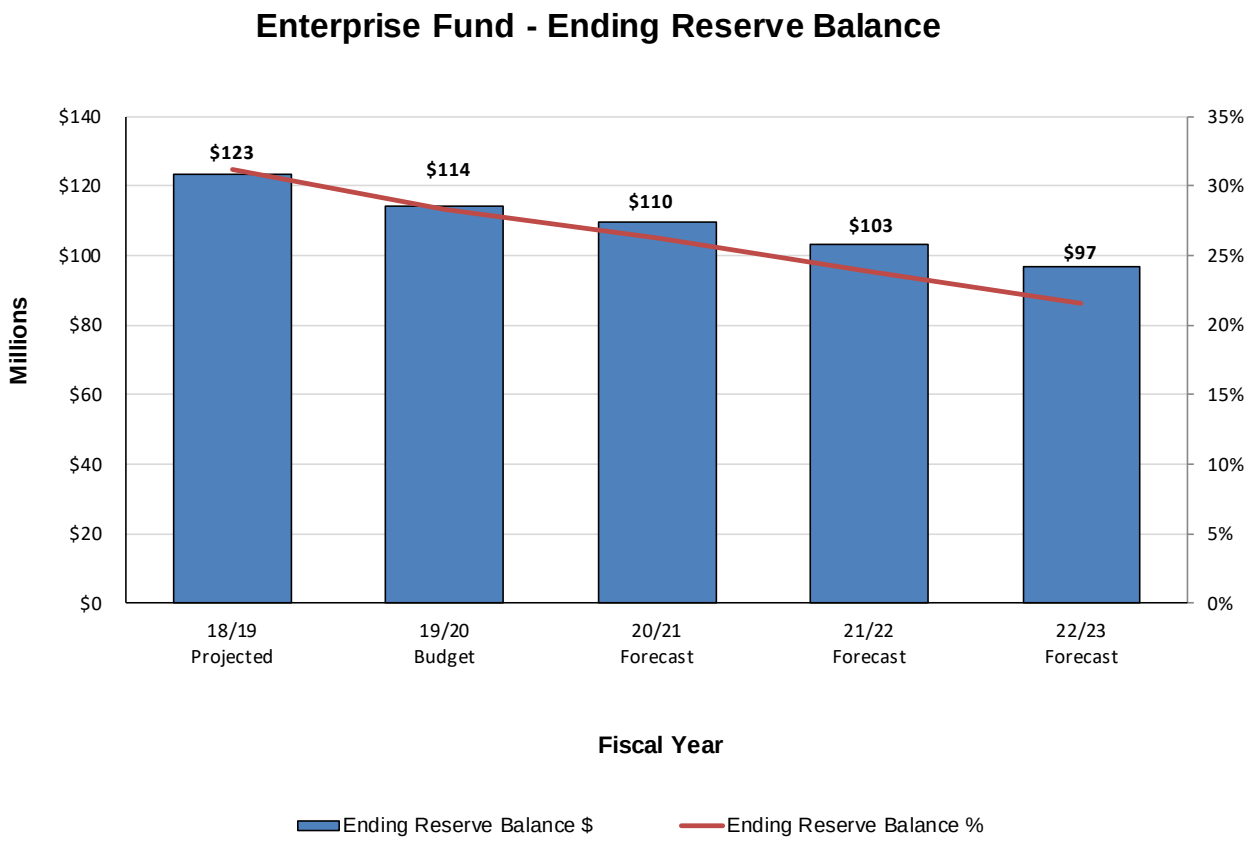


Figure 7: Enterprise Fund – Ending Reserve Balance

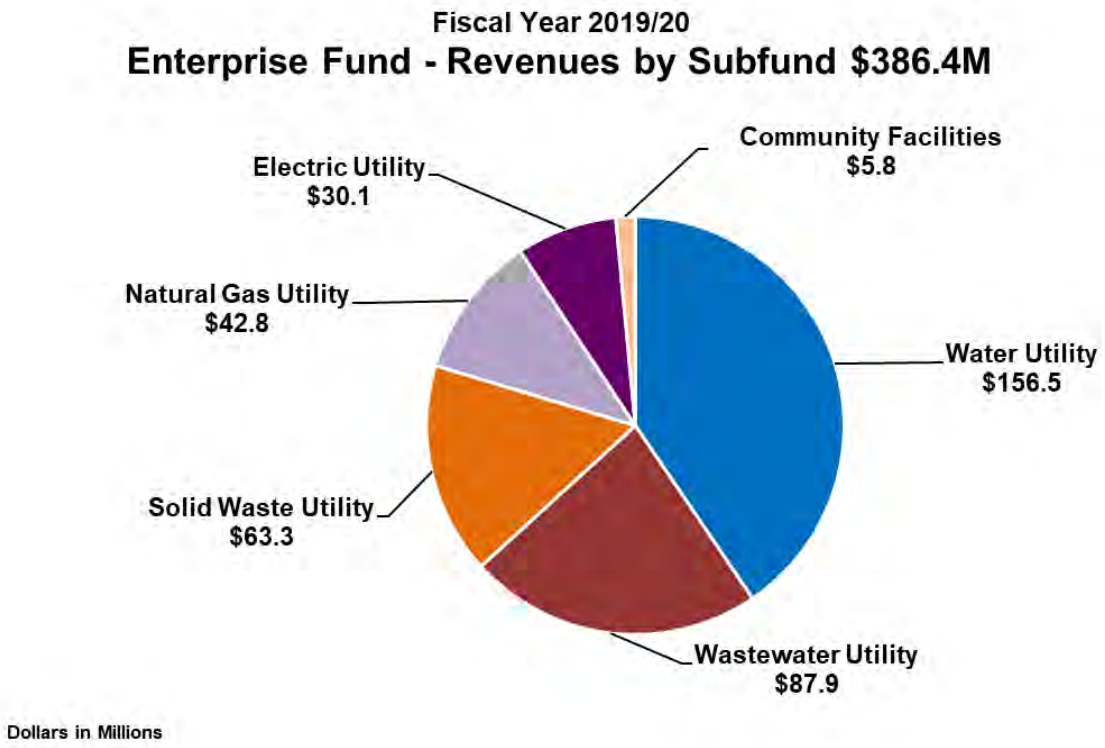


Figure 8: Enterprise Fund - Revenues by Enterprise Area

Figure 8 shows the breakdown of revenues by enterprise area.

Most of the revenues in the Enterprise Fund are from utility rates paid by Mesa residents and businesses. As part of the budget process, Mesa forecasts utility revenues and proposes adjustments as necessary to ensure an adequate reserve balance. In the FY 2019/20 Adopted Budget, the Water, Wastewater, Solid Waste, Natural Gas, and Electric utilities are projected to generate over 98% of the revenues for the Enterprise Fund. The remaining revenue is generated by community facilities maintained by the City and the small District Cooling utility located in Downtown Mesa. Utility revenues are discussed in further detail in the Revenue Trends Section.

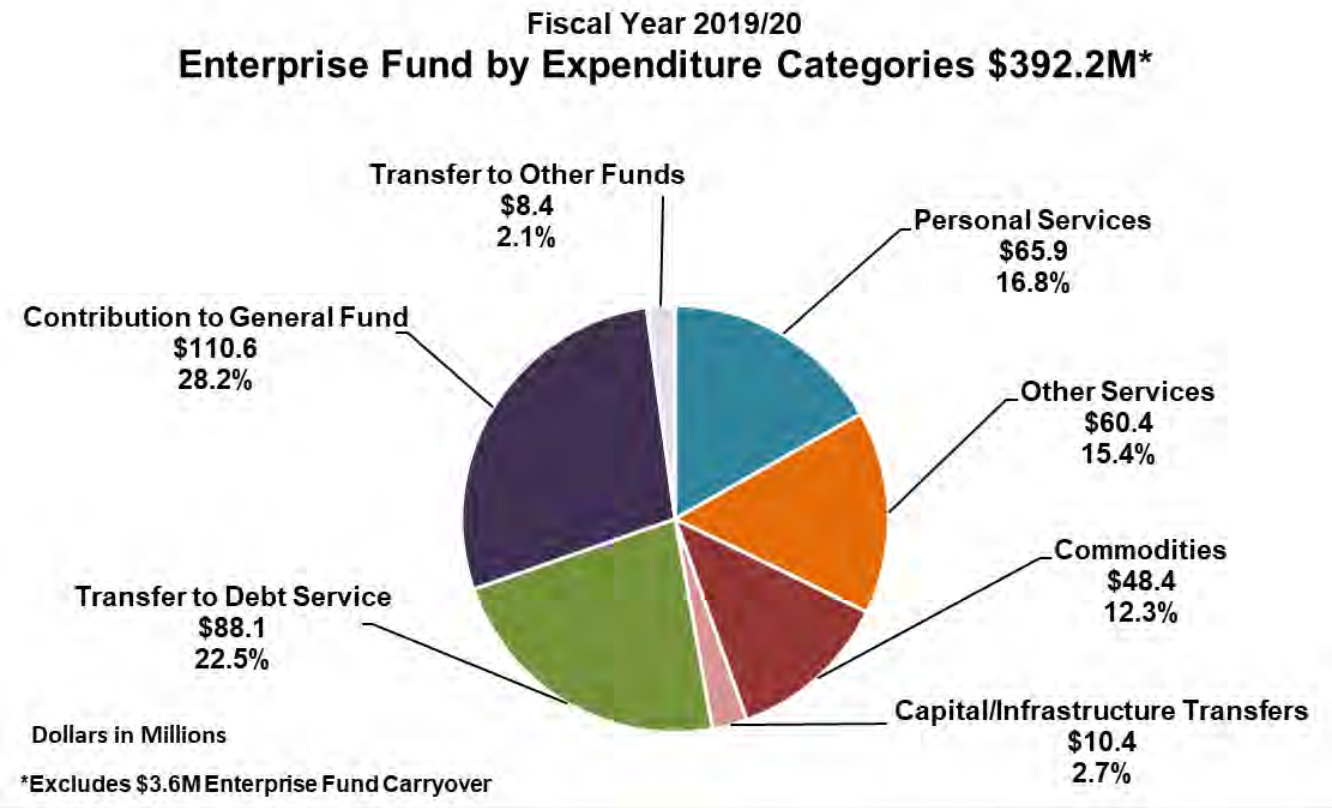


Figure 9: Enterprise Fund by Expenditure Categories

Figure 9 shows the FY 2019/20 Adopted Budget for the Enterprise Fund by expenditure category. Compared to the General Governmental Funds, there is a wider diversity of expenses in the Enterprise Fund. Each utility has unique expense pressures. The Water utility is sensitive to increases in the cost to purchase water from the Central Arizona Project (CAP) and the cost of electricity and chemicals necessary to treat water. The Wastewater utility is sensitive to the cost of electricity and chemicals necessary to treat wastewater and the costs from the City's participation in joint ventures with other local municipalities. The Solid Waste utility is sensitive to landfill fees, fuel, and other vehicle-related costs. The Electric and Natural Gas utilities are sensitive to the costs to purchase electricity and natural gas on the open market. Each of these variables are individually forecasted in the City's long-range forecast.

Maintaining and improving the utility capital and infrastructure is essential to providing high-quality, reliable service to Mesa residents and businesses. Mesa continuously invests in capital and infrastructure to support these utility services. Many of the capital improvements necessary to ensure reliable service and to adequately serve new customers are funded with revenue bonds, which are backed by utility revenues. The Enterprise Fund transfers to the Utility Debt Service funds to pay for this debt. Current and future bond issuances and the associated debt service are included in the City's long-range forecast. Utility systems revenue debt service is covered in more detail in the Bonds and Debt Service section.

Another significant use of the Enterprise Fund is a contribution to the General Fund. The City of Mesa does not levy a primary property tax. This contribution supports public safety and other general fund services. The total amount of the contribution is set by the City Council as part of the budget process. The current practice adjusts the contribution annually to follow the Western Consumer Price Index (CPI).

Restricted Funds

For budgeting purposes, restricted funds are legally or administratively restricted to be used for a specific purpose as defined by federal, state or local governments.

Transportation-Related Restricted Funds

Transportation funds come from two revenue sources. The first source is the State of Arizona, which collects fuel tax and distributes a portion to incorporated cities and towns in the form of Highway User Revenue Funds (HURF). As one of the three Arizona cities with a population greater than 300,000, Mesa also receives an additional allocation of the fuel tax revenues, referred to as HURF 3%. The second source is a portion of Mesa's sales tax, set at 0.3%, which is dedicated to transportation. This portion of sales tax is referred to as Local Street Sales Tax (LSST).

HURF and LSST are managed together, as both funds are restricted to street-related expenditures. During the Great Recession, the State of Arizona diverted a portion of HURF revenues originally designated for cities and towns. Much of the State diversion of HURF revenues from cities has been restored, but in recent years additional funding was only received as one-time revenues still short of original levels. With the implementation of the State's public safety fee on vehicle registrations, for FY 2019/20 the State of Arizona restored ongoing HURF revenue to municipalities.

Expenditures in the Transportation-Related Restricted Funds include both on-going street maintenance and one-time street improvements. In the FY 2019/20 Adopted Budget, $113.6 million in uses and $74.3 million in sources are budgeted in Transportation-Related Restricted Funds. Mesa has a projected beginning reserve balance of $50.5 million in FY 2019/20 in these funds and is planning to use existing fund balance to cover the additional expenditures.

Falcon Field Airport Fund

The Falcon Field Airport Fund operates similarly to an enterprise fund, with charges for sales and charges for service and intergovernmental revenues covering the expenses related to the operation of the airport. The Falcon Field Airport Fund is managed separately from other funds due to restrictions on airport funding. Although Falcon Field revenue cannot be used to support other Mesa governmental operations, Falcon Field indirectly benefits the City by allowing customers from around the country to connect to businesses in Mesa.

The FY 2019/20 proposed operational budget of $4.2 million is slightly higher than the previous year's budget. Included in the Capital Improvement Plan for Falcon Field Airport is the completion of high-speed runway exits to increase safety and provide operational flexibility. The projected year-end fund balance for the Falcon Field Airport Fund is $4.6 million.

Environmental Compliance Fee Fund

The Environmental Compliance Fee Fund is supported by a monthly fee applied to utility accounts to meet the projected costs of Federal and State environmental mandates. Neither the Federal nor the State government provides funding for these environmental mandates.

The current $7.32 monthly environmental compliance fee is anticipated to generate $16.2 million in revenue in FY 2019/20. The fee funds the City's environmental activities such as air quality, storm water quality, hazardous waste management, and asbestos management. Budgeted on-going operational expenditures are $15.7 million. Savings experienced each year are accumulated and applied to one-time expenditure needs. In FY 2019/20, the Environmental Compliance Fee Fund will continue to analyze the "Food to Energy" pilot program that uses City

collected food waste for energy production through high strength organics that would otherwise be diverted to the landfill.

Economic Investment Fund

The Economic Investment Fund is used to pursue a variety of Healthcare, Education, Aerospace, Tourism/Technology (HEAT) and other dynamic, citywide economic development opportunities. It is used to seek entrepreneurial solutions, business and industry partnerships, and to deliver new jobs to propel Mesa's economic growth, prosperity, and innovative spirit forward in the global marketplace. The Economic Investment Fund is subsidized by the Enterprise-Related funds. In the FY 2019/20 Adopted Budget, the subsidy is projected at $8.4 million.

Arts and Culture Fund

The Arts and Culture Department manages the Mesa Arts Center, the i.d.e.a. Museum, and the Museum of Natural History. The City tracks the operational expenditures and revenues related to the operation of the venues in the Arts and Culture Fund. Additionally, to ensure the City maintains high quality cultural amenities, this fund is subsidized by the General Fund. The General Fund contribution is set at a fixed amount each fiscal year and transferred to the fund. The amount of the General Fund contribution is $10.3 million in FY 2019/20. See Arts & Culture's section in the Department Operational Plan for details on expenses in this fund.

Transit Fund

The City of Mesa contracts with Valley Metro to provide fixed bus route, paratransit, and light rail services. The expenditures and revenues associated with operating these services are tracked in the Transit Fund. Certain revenues the City receives for mass transit programs are restricted, like the City's portion of the Arizona Lottery Fund (ALF) revenue.

The General Fund contributes to this fund. The amount of the General Fund contribution in the FY 2019/20 Adopted Budget is approximately $17 million. The FY 2019/20 Adopted Budget increased due to the addition of a full year of operations and maintenance expenditures for the Gilbert Road light rail extension and the renegotiation of the Dial-a-Ride service contract.

Joint Venture Funds

To leverage economies of scale for certain services, local governments establish intergovernmental agreements to jointly deliver services. These agreements between local governments are known as joint ventures. The City currently participates in five joint ventures. The Greenfield Water Reclamation Plant (GWRP) and TOPAZ Regional Wireless Cooperative (TRWC) are managed by the City of Mesa, while the Sub-Regional Operating Group (SROG), the Val Vista Water Treatment Plant, and Valley Metro are managed externally. GWRP and TRWC are managed in respective funds, and the expenses in those funds are balanced with contributions from member governments, including the City of Mesa.

Impact Fee Funds

Impact fees are collected from new developments to help pay for the capital and infrastructure that was built previously to service the development. In accordance with state statute, Mesa currently charges five impact fees on new developments: Police, Fire, Storm Sewer, Water, and Wastewater. The revenue from these impact fees are tracked in individual funds and support the debt service associated with certain previously completed capital improvement projects that serviced growing areas in Mesa. When enough impact fee revenue is collected to cover the eligible debt service, the fee is discontinued. In the FY 2019/20 Adopted Budget, the City budgeted $18.2 million in impact fee revenue.

Trust Funds

The City of Mesa uses trust funds to self-insure for areas of liability. The trust funds track revenues and expenses related to employee health benefits, worker's compensation claims, and public property and liability legal claims.

Employee Benefit Trust Fund

The Employee Benefit Trust (EBT) Fund is used to fund employee health benefits and other employee benefit programs that the City sponsors. The EBT is funded through medical and dental premiums that are paid partially by the employee and partially by the City. A fund balance is maintained in the fund to cover large increases in claims and smooth contribution increases for employees and the City. In FY 2018/19, expenditures are projected at $87.6 million, including $71.6 million for medical insurance and claims. Contributions are estimated at $88.4 million, consisting of $67.4 million from the City and $21 million from employees and retirees. Although the City takes advantage of cost containment opportunities, annual medical costs are increasing by approximately 7.0% year-over-year resulting in an increased employee and City contribution for six months of FY 2019/20.

The total EBT budget for FY 2019/20 is $93.3 million with revenues budgeted at $94 million.

Worker's Compensation Fund

The Worker's Compensation Fund is used to fund claims and insurance premiums related to employee work-related injuries. FY 2018/19 total estimated expenses are $5.5 million, including $4.3 million in insurance premiums and claims. Total budgeted expenses for FY 2019/20 are $6.2 million. The City's Worker's Compensation fund balance policy is to plan enough revenue (from the General Fund) to equal the estimated total annual cost estimate for the following year. FY 2019/20 estimated revenue is $4.2 million and estimated fund utilization is $2 million.

Property and Public Liability Fund (PPL)

The Property and Public Liability (PPL) Fund is used to pay claims related to lawsuits against the City. The value of claims paid vary significantly by year. The length of time from the submission of a claim to its final resolution can take years, which causes fluctuations in annual cost. The estimated expenses for FY 2018/19 are $5.1 million. Budgeted expenses in FY 2019/20 are $7.6 million. The fund balance policy for the PPL fund is to maintain a fund balance of $10.0 million. The City makes quarterly transfers into the PPL fund to bring the fund balance to $10.0 million.

Grant Funds

The City pursues grants to fund capital projects, implement or enhance programs, and fund the acquisition of new equipment. While the application for grant funding requires preparation time by City staff as well as subsequent tracking of grant expenditures, grant awards provide the City with the means to fund services that would not otherwise be funded in the City's budget. Not all grants applied for are awarded to the City. The City includes grants currently being applied for in the Adopted Budget to allow for budget capacity.

As part of the FY 2019/20 Adopted Budget, the City budgeted a total of $41.1 million in total grants. The largest portion of grant revenue supports the City's affordable housing programs. The Police and Fire & Medical Departments also receive a significant amount of grant revenue, supporting programs and the purchase of equipment that the City may not be able to fund otherwise. Grants also fund numerous capital improvements in the City, including improvements at Falcon Field Airport and traffic signal cabinet and controller upgrades in east Mesa.

Bond and Debt Service Funds

The City issues debt, in the form of bonds, to provide the resources necessary to complete certain capital improvements. The bond resources and the expenditures associated with completing capital improvements occur in the Bond Funds. The repayment of the debt associated with the bonds occurs in the Debt Service Funds. Bonds and debt are discussed further in the Bonds and Debt Service section.

Carryover Funds and Contingency Funds

Carryover Funds are to pay for items that were budgeted in the prior fiscal year but are not received until the next fiscal year. For example, if Environmental Management and Sustainability purchases a new garbage truck that does not arrive until the next fiscal year, funding would be carried over from the current fiscal year to the next to pay for the vehicle when it arrives. Contingency funds are included in the budget for unexpected events or other unforeseen needs that arise during the fiscal year. Examples include natural disasters, new unfunded mandates, or the receipt of unanticipated grant funding.

Fund Balance

Fund balance is the net of assets and liabilities in a fund. Maintaining adequate fund balance mitigates current and future risks, such as a revenue shortfall or unanticipated expenditures. Beginning fund balance shows the position of a fund at the beginning of the fiscal year. Ending fund balance is calculated by taking the beginning fund balance and adding the net sources and uses of that fund in a given fiscal year. The ending fund balance for one fiscal year is the beginning fund balance for the next fiscal year. The City's fund balance is made up of both restricted and unrestricted resources. Figure 10 summarizes the estimated FY 2019/20 ending fund balance of the General Governmental and Enterprise Funds.

Summary of Changes in Fund Balance for General Governmental and Enterprise Funds FY 2019/20

Fund	Projected Beginning Fund Balance	+	Projected Sources	+	Net Fund Transfers	-	Budgeted Expenditures	=	Projected Ending Fund Balance
General Governmental	$88,681,774		$334,950,279		$74,155,111		$417,774,574		$80,012,590
Enterprise	$123,694,021		$387,841,131		($217,545,364)		$180,084,114		$113,905,674
Total	$212,375,795		$722,791,410		($143,390,253)		$597,858,688		$193,918,264

Figure 10: General Governmental and Enterprise Fund Balance

Revenues & Expenditures

Revenue Trends

The City must have enough revenues and other resources to cover all the budgeted expenditures. The three main sources of revenues are taxes, intergovernmental revenues, and sales and charges for services. These three categories constitute over 50% of the resources budgeted in FY 2019/20. Other resources available to the City are bond proceeds and use of reserve balance, which are not revenues, since they are not a source of income.

Some City resources are restricted and can only be used for certain types of expenditures. For example, secondary property tax can only be used for General Obligation debt, and new bond proceeds can only fund capital

improvements. Other resources or portions of resources are not restricted; they are available for general operations and can be allocated to the highest priorities of the City. Examples of these revenues are Sales Tax and State Shared Revenues. Some revenue sources are relatively stable over time while others fluctuate with the economy. Therefore, the City strives for diversification of revenue sources to ensure the continuation of City services during economic cycles. Figure 11 shows the total available City resources.

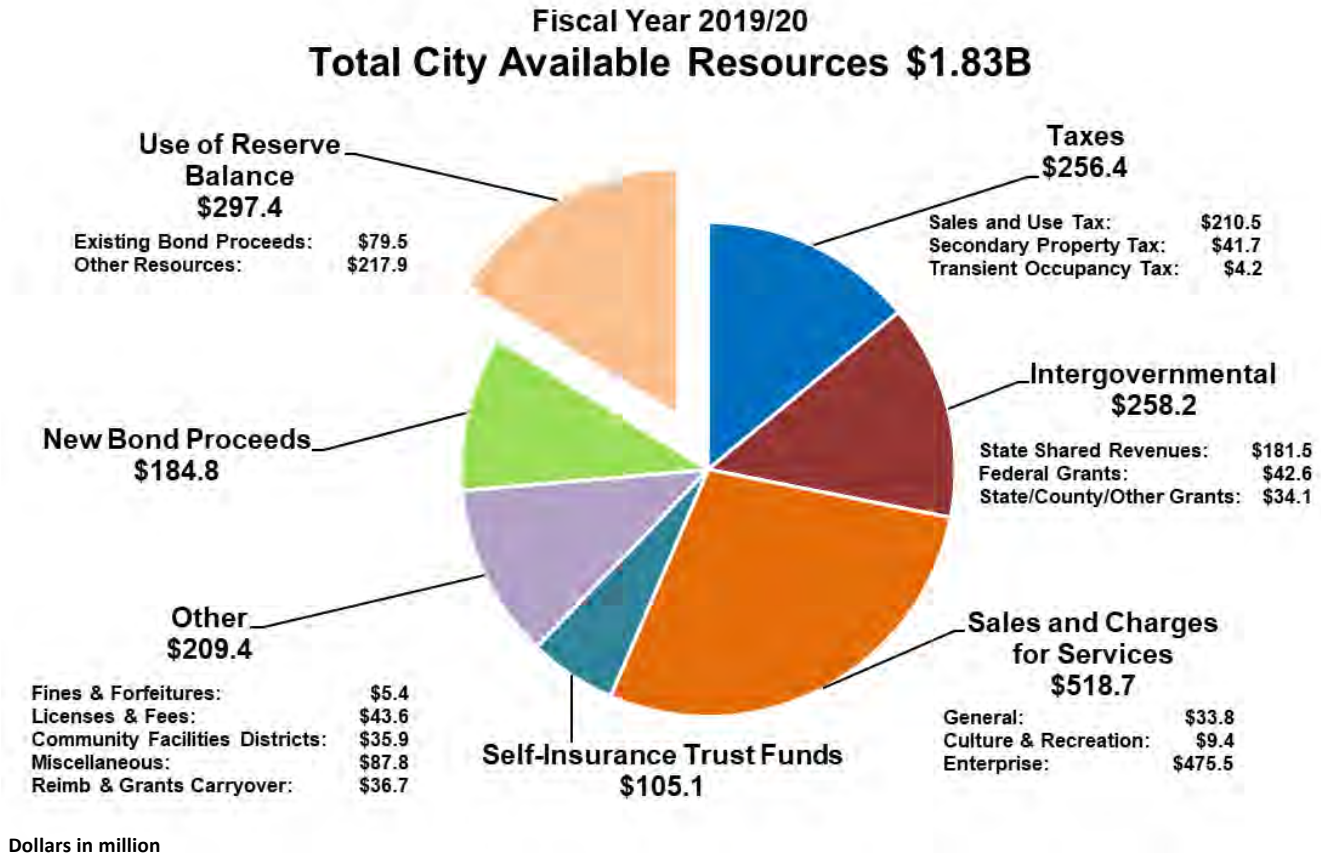


Figure 11: Total City Available Resources

Taxes

Sales and Use Tax

Arizona's cities and towns have authority granted by the State to establish certain taxes for revenue purposes. The local transaction privilege tax, also known as sales tax, is one such means for funding municipal services. The City of Mesa's current local sales tax rate is 2.00% and consists of four parts: the City's sales tax portion of 1.20%, which is recorded in the General Fund; the City's quality of life sales tax portion of 0.25%, which together with the City's sales tax makes up the tax portion of the General Governmental revenues; the City's public safety Sales Tax portion of 0.25%, which went into effect on March 1, 2019; and the City's local street sales tax portion of 0.30%, which is restricted for use only on local transportation needs.

Sales Tax Rate Allocation

Figure 12 shows the allocation of the total sales tax rate by percent. When combined with the State and County sales tax rates, the total sales tax rate Mesa businesses pay is 8.3%. With a transaction privilege (sales) tax of 8.3%, when a person buys $100 worth of taxable items, the vendor is responsible for remitting $8.30 to the taxing entity (City, County, State). Of that $8.30, $2.00 goes to sustaining city services; $1.70 supports Police, Fire and Medical, Parks, Libraries, Arts and Culture, and other business operations, and the remaining $0.30 goes toward maintaining and repairing local city streets. Mesa does not have a local sales tax on groceries.

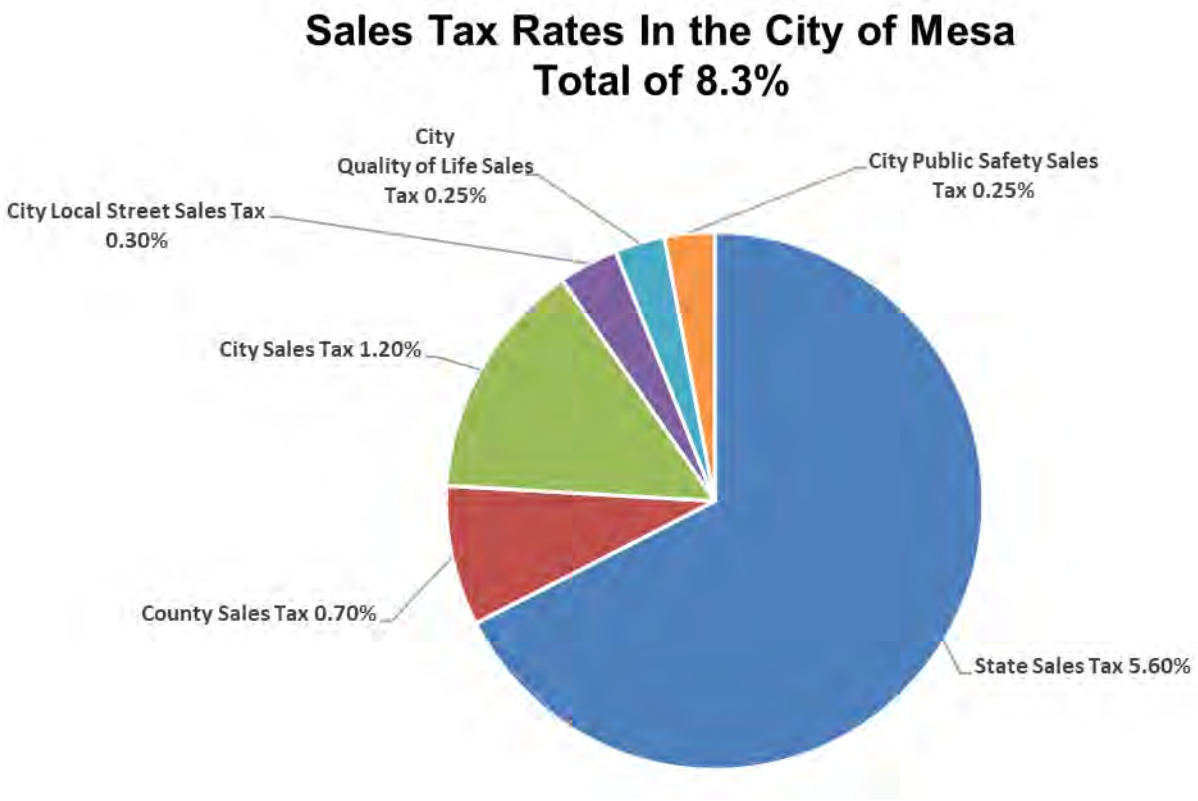


Figure 12: Sales Tax Rates in the City of Mesa

Mesa also receives a portion of the sales tax collected by the State. The sharing of state sales tax is discussed in the Intergovernmental Resources section of this document. Use tax is levied on items acquired from a retailer and stored or used within the city that have not been charged transaction privilege tax at least equal to the Mesa tax rate of 2.0%.

Sales and Use Tax Trends

Sales and use tax are important sources for the City's General Fund, Quality of Life Fund, Public Safety Sales Tax Fund, and Local Street Fund. Trends in the economy significantly impact sales and use tax collections. Sales and use tax revenue have grown the past few years, as the economy has continued to expand in recent years. Figure 13 shows the trends in local sales and use tax revenue over ten years. The Public Safety Sales Tax went into effect on March 1, 2019.

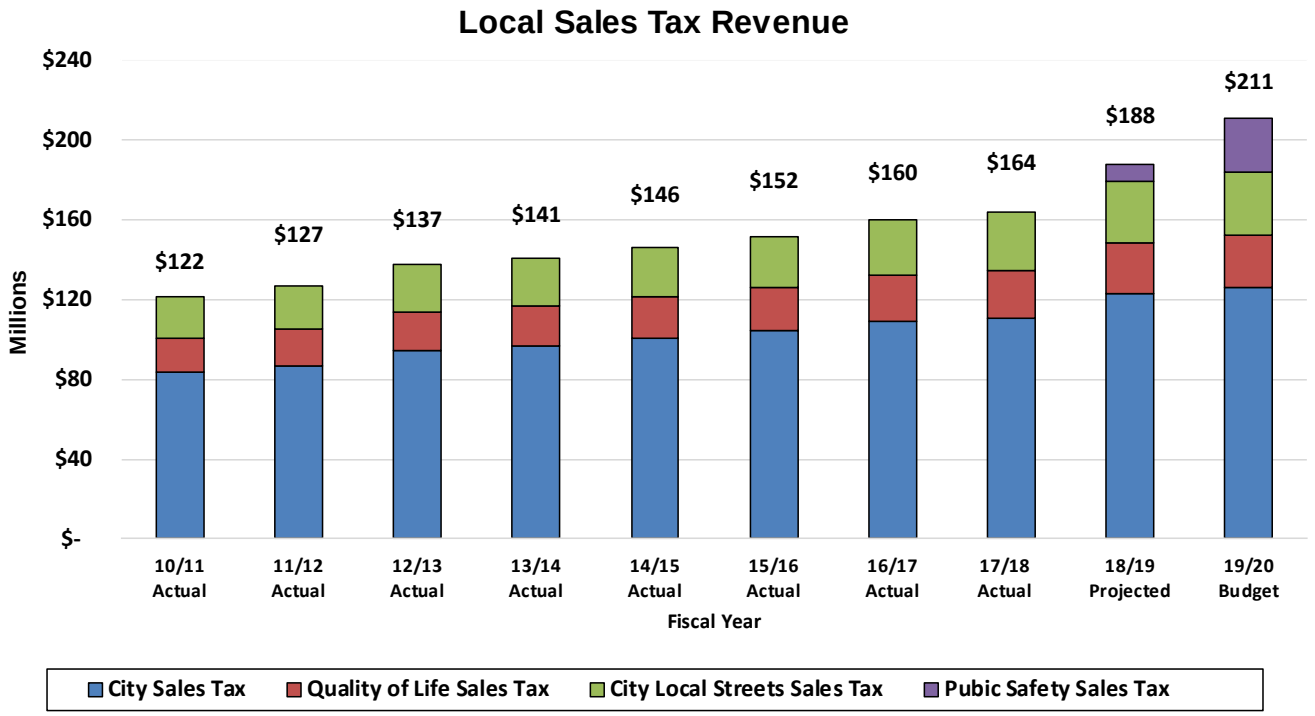


Figure 13: Local Sales Tax Revenue

At the start of budget cycle, long term forecasts for sales and use taxes are developed using multivariate time series models. State law requires the City to adopt a balanced budget, and the amount of revenue the City collects determines the amount of expenditures the City budgets. Sales and use tax is cyclical, and the amount the City collects is based on the conditions in the local and national economy. Forecasting sales and use tax allows the City to determine a reasonable amount to budget while maintaining adequate reserves and ensuring the budget is balanced. Additionally, forecasting sales tax long term allows the City to plan expenditures based on trends in sales tax revenues to ensure financial stability into the future. The sales and use tax revenues budgeted in the FY 2019/20 Adopted Budget are based on the actuals of prior fiscal years and trends in the local, state, and national economy.

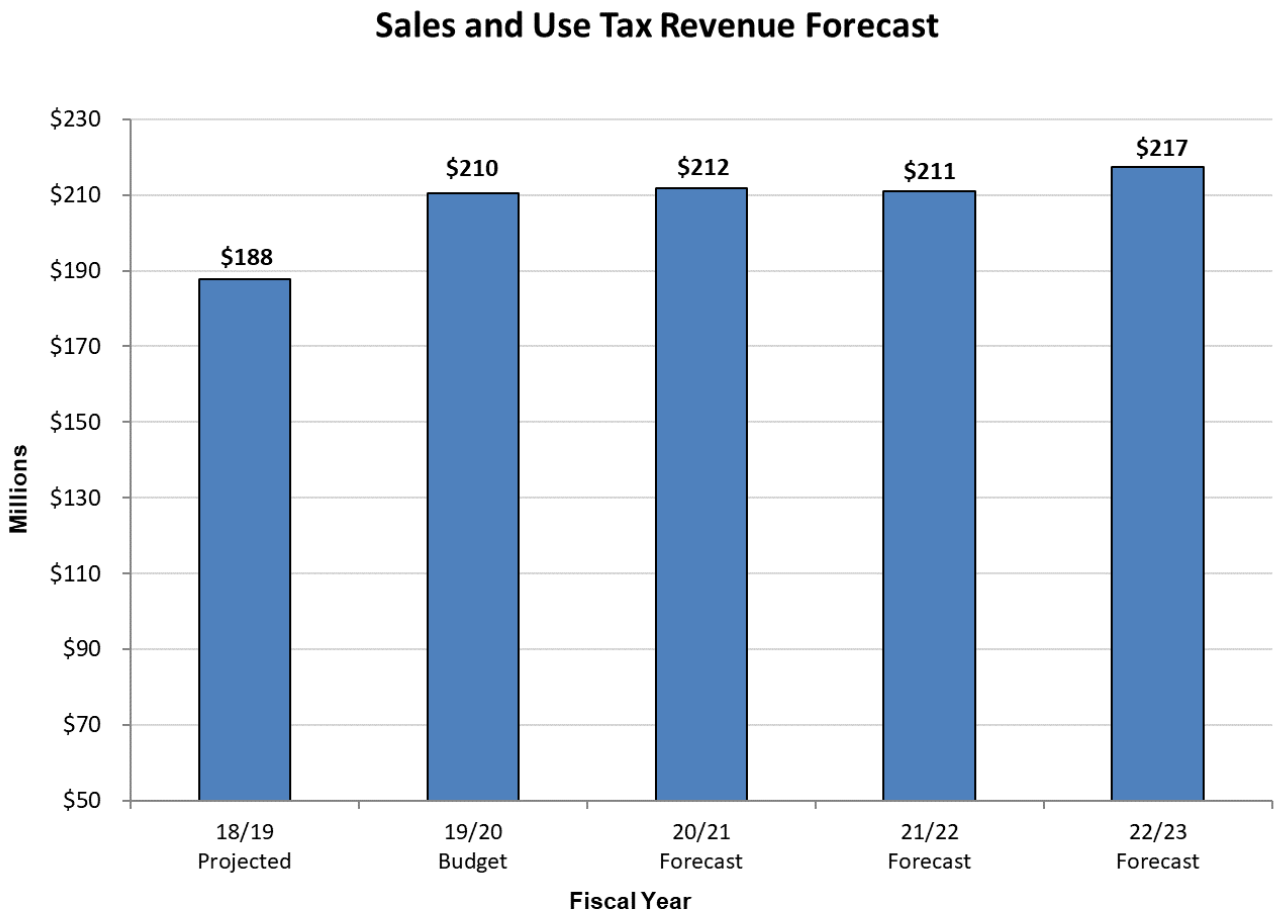


Figure 14: Sales and Use Tax Forecast

Figure 14 shows the sales and use tax forecast for five years. The City partners with the University of Arizona's Forecasting Project to access forecast data on several economic indicators. The City uses this data to correlate the sales and use tax forecast with larger economic trends related to personal income, employment, retail sales, population growth, and new home construction. Based on the length of the recovery from the Great Recession, the City is forecasting an economic correction to occur during FY 2020/21. This sales and use tax forecast sets up the frame work for the FY 2019/20 budget process to provide direction on the City's long-term financial sustainability when considering proposed enhancements to services. The City is conservative in forecasting to ensure that expenditures do not grow at an unsustainable rate.

Property Tax

State law (A.R.S. §42-17151(A)) allows a municipality to levy a property tax. There are two types of property tax in the State of Arizona, primary and secondary.

- Primary property tax can be used for any general City operations. Since 1946, the City of Mesa has not levied a primary property tax.
- A secondary property tax may be levied for payment of principal and interest from debt associated with General Obligation bonds. Therefore, the City's secondary property tax is restricted to that use. Property

valuations are known in advance, so the amount of revenue raised by the secondary property tax levy is also known. The City Council sets the secondary property tax levy and associated rate annually. The FY 2019/20 secondary property tax rate is $1.1870 per $100 of net assessed value with a corresponding levy of $41.7 million.

Further information is outlined in the Bonds and Debt Service section of this document.

Transient Occupancy Tax

State law (A.R.S. §42-6002) allows a municipality to levy a transient occupancy tax, also known as bed tax, on hotel/motel stays. The current transient occupancy tax is assessed at a rate of 5.0%. Transient occupancy tax is a restricted revenue source and is dedicated to programs that encourage additional tourism: the Visit Mesa program, capital improvements at the convention center and Hohokam Stadium, and spring training facility construction and renovation projects.

Intergovernmental Resources

Most of the intergovernmental revenues the City receives come in the form of state shared revenues, which the State of Arizona is obligated by state statute to distribute to local governments. The City also receives a significant amount of grant revenues from the federal, state, and county governments.

State Shared Revenues

State shared revenues are collected by the State of Arizona on behalf of local governments and distributed to cities and towns based on population and formulas in state statute. In Arizona, the state distributes a portion of state income tax collections (urban revenue sharing), state transaction privilege tax (state shared sales tax), state gasoline tax (Highway User Revenue Fund (HURF)), Vehicle License Tax (VLT), and state lottery funds (Arizona Lottery Funds (ALF)) to incorporated cities and towns. HURF revenues are restricted to transportation expenditures and ALF revenues are restricted to transit services. The remaining state shared revenues are not restricted in use.

State Shared Revenue Trends

State shared revenues tend to follow broader trends in the economy. Urban revenue sharing, which is the largest revenue received from the State, is based on personal and corporate income tax collections. There is a two-year lag between when the income is reported and the receipt of revenues by the City. Therefore, the amount for FY 2019/20 is known. For other state shared revenues, the distribution the City receives is based on the monthly collections by the State, and the monthly distribution the City receives reflects the broader economic conditions.

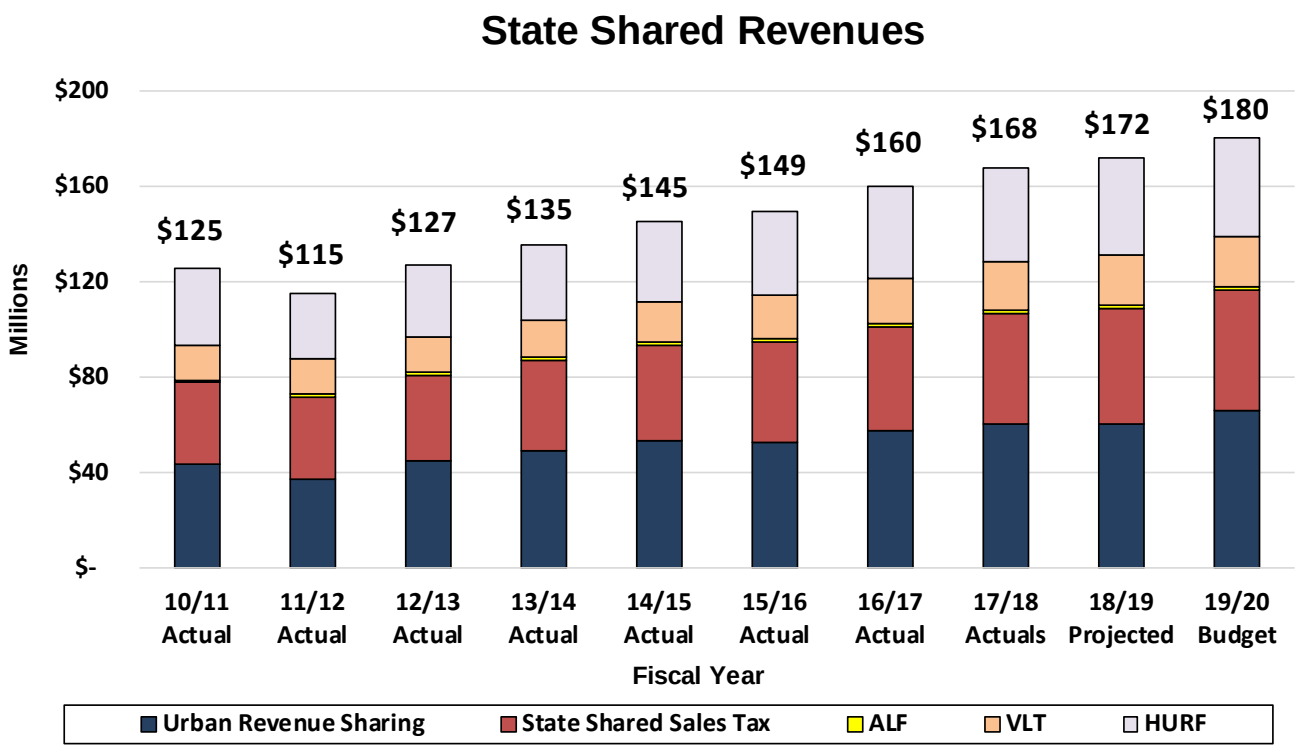


Figure 15: State Shared Revenues

Total state shared revenues received can be seen in Figure 15. The Great Recession impacted these revenues sources, which have only recently recovered due to the two-year delay between the collection and distribution of urban revenue sharing. Additionally, the Arizona legislature passed a reduction to the corporate income tax rate which was phased in through a 4-year period from 2016 to 2019. The resulting reduction in corporate income tax collections reduces the amount of growth in urban revenue sharing. State shared sales tax followed the trends in local sales tax collections and decreased during the recession. Since the recession, this revenue source has steadily grown.

HURF revenues are restricted to transportation related expenditures; a municipality must continue to fund transportation expenditures with local revenue sources equal to the amount of local funding that was provided in FY 1979/80. In prior Fiscal Years, the State diverted a portion of HURF revenues previously sent to cities and towns to cover the Arizona Department of Public Safety. The State restored HURF revenues to cities, towns, and counties with the implementation of a new vehicle license public safety fee on January 1, 2019.

At the start of the annual budget cycle, each type of state shared revenue is forecasted separately using multivariate time series models. Forecasting these revenues is important because, like sales and use tax, collections are highly impacted by economic conditions. Additionally, revenues from urban revenue sharing, state shared sales tax, and VLT fund General Governmental operations. Mesa partners with the University of Arizona's Forecasting Project to access forecast data on local economic indicators which have historically correlated with these revenue sources. The City uses this data to correlate the forecast to larger economic trends related to personal income, employment, retail sales, population growth, and new home construction.

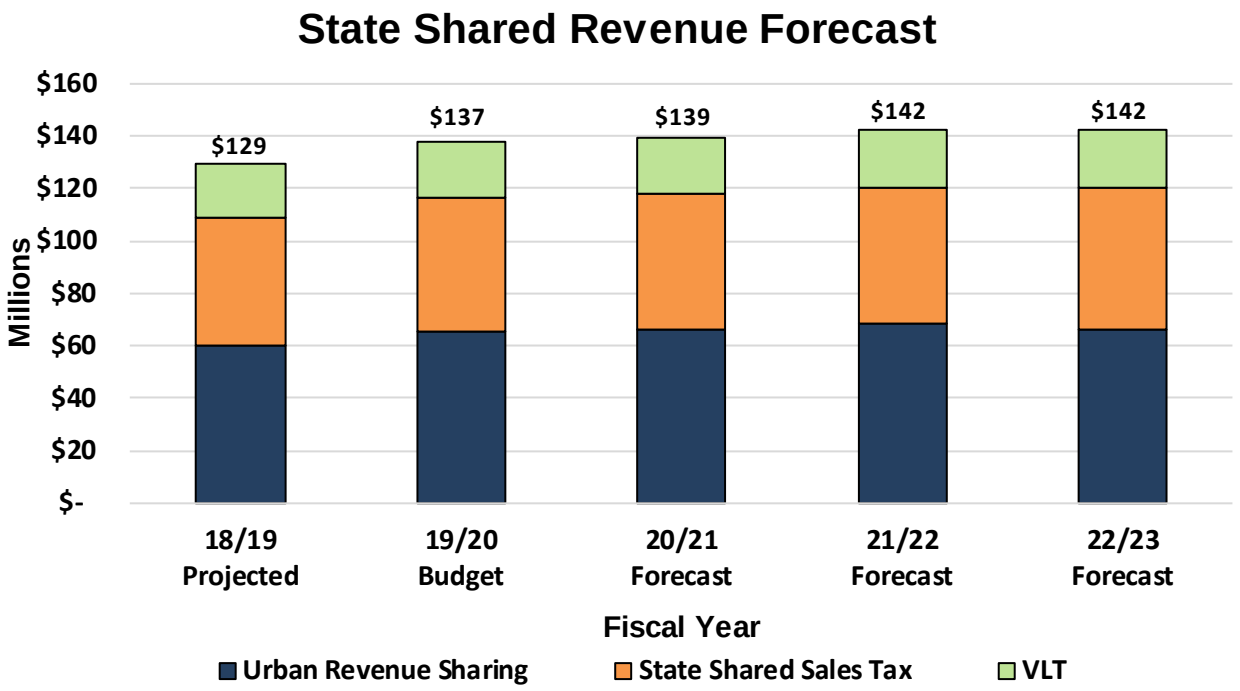


Figure 16: State Shared Revenue Forecast

Figure 16 shows the forecast for urban revenue sharing, state shared sales tax, and VLT for five years. The forecast includes an economic correction during FY 2020/21. Due to the two-year delay between the collection of income tax and the distribution of urban revenue sharing to cities and towns, the impact of the economic correction for this revenue source is not reflected in the distribution until FY 2022/23. State shared sales tax and VLT are forecasted to follow the same trends as local sales and use tax. As with local sales and use tax, these revenue sources are highly affected by the overall health of the economy.

Grants

The City receives grants to fund services and capital items that could not be provided with local revenues. Grants help departments like Community Services, Police, and Fire and Medical expand services and purchase equipment they would not otherwise be able to purchase. Grant funding must be applied for each year unless a multi-year grant is awarded. Grant funding is restricted to the use designated in each grant and has reporting requirements. The City determines if the value of a grant is worth the additional requirements and staff time before accepting the grant.

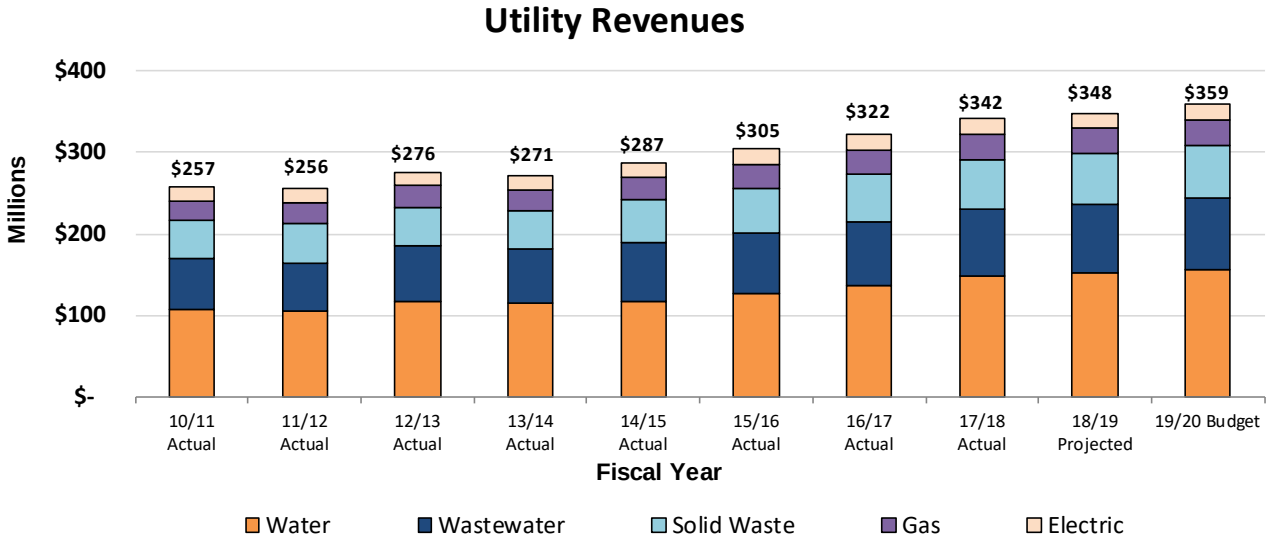
Sales and Charges for Service

Sales and charges for service are revenues from customers in exchange for services provided by the City. Over 90% of the revenues in this category are attributable to the various City enterprises. Enterprises are business-like service areas, with a direct connection between the service provided and the fee charged to customers. Utility rate revenues account for the bulk of enterprise resources. The City provides water and wastewater services to all residential and commercial customers. The Environmental Management and Sustainability Department provides solid waste services for residential customers and is available to commercial customers. The City supplies natural gas to a portion of the City for both residential and commercial use as well as a large service area outside of the city limits. The City also provides electric service and district cooling for portions of the downtown area. The

remaining sales and charges are for entrance fees to venues including the Arizona Natural History Museum and the i.d.e.a. Museum, events at the Mesa Art Center, and enrollment in classes offered through various departments and at various locations around Mesa.

Utility Revenues

Utility revenues tend to be less affected by the economy than sales tax and state shared revenues. With the exception of Solid Waste, the utilities rely on a fixed base service charge applied to each account and a variable charge applied to the consumption of the commodity. Solid Waste only has the fixed component. The variable portion of utility revenue can be affected by weather. For example, in a rainy year, the demand for water will decrease. Utility revenues have generally grown over the past ten years due to account growth and increases in utility rates. Figure 17 shows the utility revenues over the past ten years.



Note: does not include pass through revenues related to commodity costs

Figure 17: Historic Utility Revenues

Utility rates are adjusted to keep up with the increasing cost of existing services and to meet demand for new and expanding services. Customer growth contributes to the need for additional infrastructure and operational funding. Utility rate adjustments are enacted by the City Council after public notification and public hearings. In prior fiscal years, the utility rate adjustment review schedule coincided with the budget adoption. For FY 2019/20, the City postponed the rate discussion to the fall of 2019 due to unanticipated savings from bond refunding and higher than expected account growth. Figure 18 provides the average annual Fiscal Year increase of the 5 major utilities.

Utility Historical Homeowner Rate Adjustments					
	Electric	Natural Gas	Water*	Wastewater	Solid Waste
10 Year Average	0.71%	2.23%	3.93%	4.25%	2.40%
20 Year Average	0.46%	3.27%	4.09%	4.42%	3.19%

* A restructuring to the water rate tier system was introduced in FY 15/16. Typical water consumers will experience a 2% rate adjustment, consumers with higher volume usage will likely experience a higher adjustment.

Figure 18: Historical Utility Rate Adjustments

Self-Insurance Trust Funds

Self-insurance trust fund revenues come from internal sources like department and City contributions, and in the case of employee benefits, from City employees and retirees. The City operates three self-insurance areas. They are discussed in detail in the Fund Details section under Trust Funds.

Other Revenues

These remaining revenues pertain to areas such as Municipal Court fines and fees, fees for permits and licenses, and sale of City property.

New Bond Proceeds

Municipal bonds are a tool used by the City to finance capital improvement projects. Bond proceeds are resources available for use on capital expenditures. However, the issuance of bonds results in a liability for the City. The City must pay back the bondholders with interest over the term of the loan. Municipal bonds are discussed further in the Bonds and Debt portion of this document.

Funds Carried Forward

If revenues are greater than expenditures in a given year, the result is an increase in available resources. This can be due to many things: timing of expenditures, lead-time of an acquisition, overall savings or revenue amounts greater than projected. The City can also set aside funds over multiple years to pay for large projects or items. Some of the funds are allocated to items that are already under contract, and the City has an obligation to purchase. Some of the funds remain unallocated and are available in the upcoming fiscal year. Funds carried forward are sometimes referred to as reserves or fund balance.

Expenditure Trends

To meet the needs of Mesa residents and businesses, the City of Mesa employs staff and purchases services, commodities, and capital. Figure 19 shows the FY 2019/20 Adopted Budget by various expenditure categories. Definitions are below the graph.

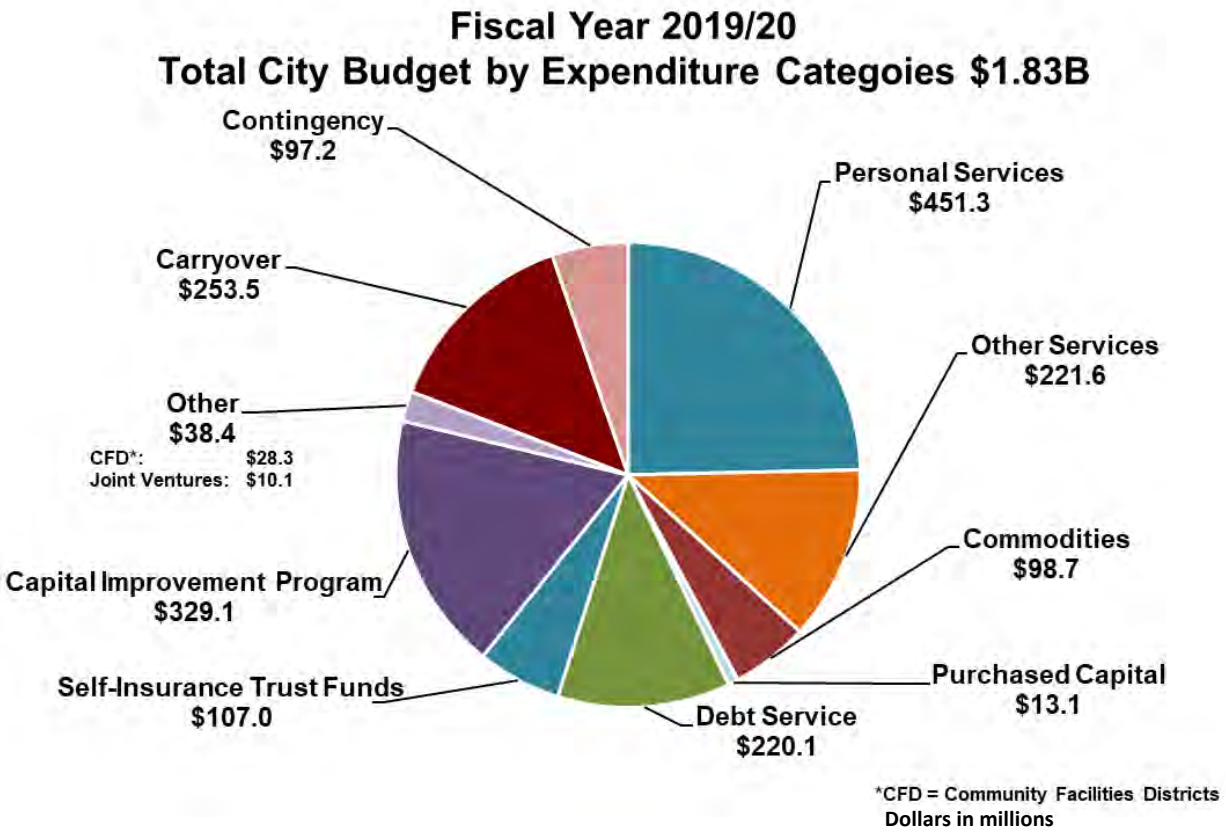


Figure 19: Total City Budget by Expenditure Categories

Personal Services - the salaries and benefits for Mesa employees.

Other Services - operating expenditures where a service, and not a good is provided. Examples include insurance, legal, contractual services, temporary services, and the City's payment portion of joint venture services.

Commodities – goods and commodities the City purchases to operate, such as electricity, fuel for City vehicles, and office supplies.

Purchased Capital - assets (vehicles, computer equipment, traffic signals) that the City purchases that are outside of a Capital Improvement Program.

Debt Service – payment of debt for bonds used to pay for capital improvement projects.

Self-Insurance Trust Funds – funds set aside to pay for claims related to employee and retiree healthcare, workers' compensation, and property and public liability.

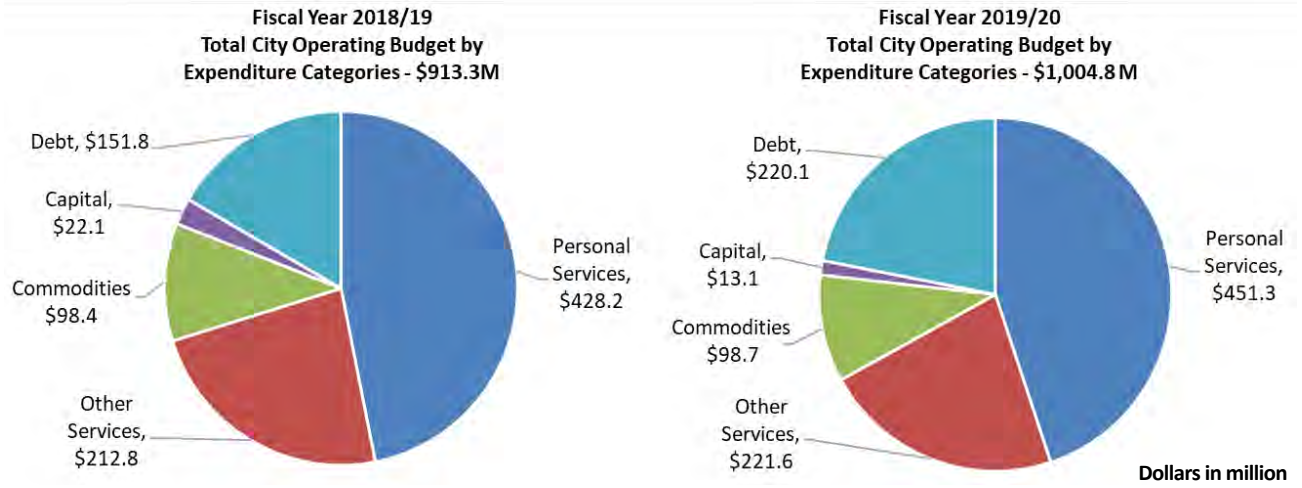
Capital Improvement Program – planned improvements and capital acquisitions related to infrastructure, facilities, land purchases, and major equipment purchases.

Other – Community Facilities Districts (CFD) and joint ventures the City manages on behalf of itself and other municipalities.

Carryover – items where the expenditure was budgeted in the prior fiscal year, but the item was not received or constructed in time to be recorded in that previous fiscal year.

Contingency – set aside for unplanned expenditures such as emergencies or unforeseen federal or state mandates.

In Figure 20 the personal services, other services, commodities, capital, and debt expenditure categories represent the annual operating needs of the City. As shown in Figure 20, the FY 2019/20 operating expenditure budget is approximately $1 billion which is a $91.5 million increase compared to the previous fiscal year's $913.3 million operating expenditure budget.



Annual Operating Needs						
	Personal Services	Other Services	Commodities	Capital	Debt	Total
2018/19	$428.2	$212.8	$98.4	$22.1	$151.8	$913.3
2019/20	$451.3	$221.6	$98.7	$13.1	$220.1	$1,004.8
Difference (+/-)	**$23.1**	**$8.8**	**$0.3**	**-$9.0**	**$68.3**	**$91.5**

Figure 20: Comparison of Total Operating Budget from FY 2018/19 to FY 2019/20

There are a number of significant changes between the FY 2018/19 Budget and the FY 2019/20 Budget. The personal services budget increased due to "step pay" compensation increases for eligible employees that successfully completed a performance review and the addition of new employees from the Public Safety Sales Tax Fund. The inflationary pressures related to personal services are discussed in more detail in the next section.

Due to the sale of city property, the budget for other services in the FY 2019/20 increased for a one-time budget adjustment to support downtown initiatives. Capital decreased as the City had large one-time costs in FY 2018/19 for IT and public safety items such as police radios. Debt increased due to the Greenfield Wastewater Reclamation Expansion project which will construct additional treatment capacity to meet the increasing wastewater flow needs of the residents and businesses in the City of Mesa, the Town of Gilbert, and the Town of Queen Creek.

Personal Services

Figure 21 shows the history of personal services expenditures over the past ten years (Note: Figure 21 includes non-operating personal services related to Trust Fund administration and to construction of Capital Improvement Projects).

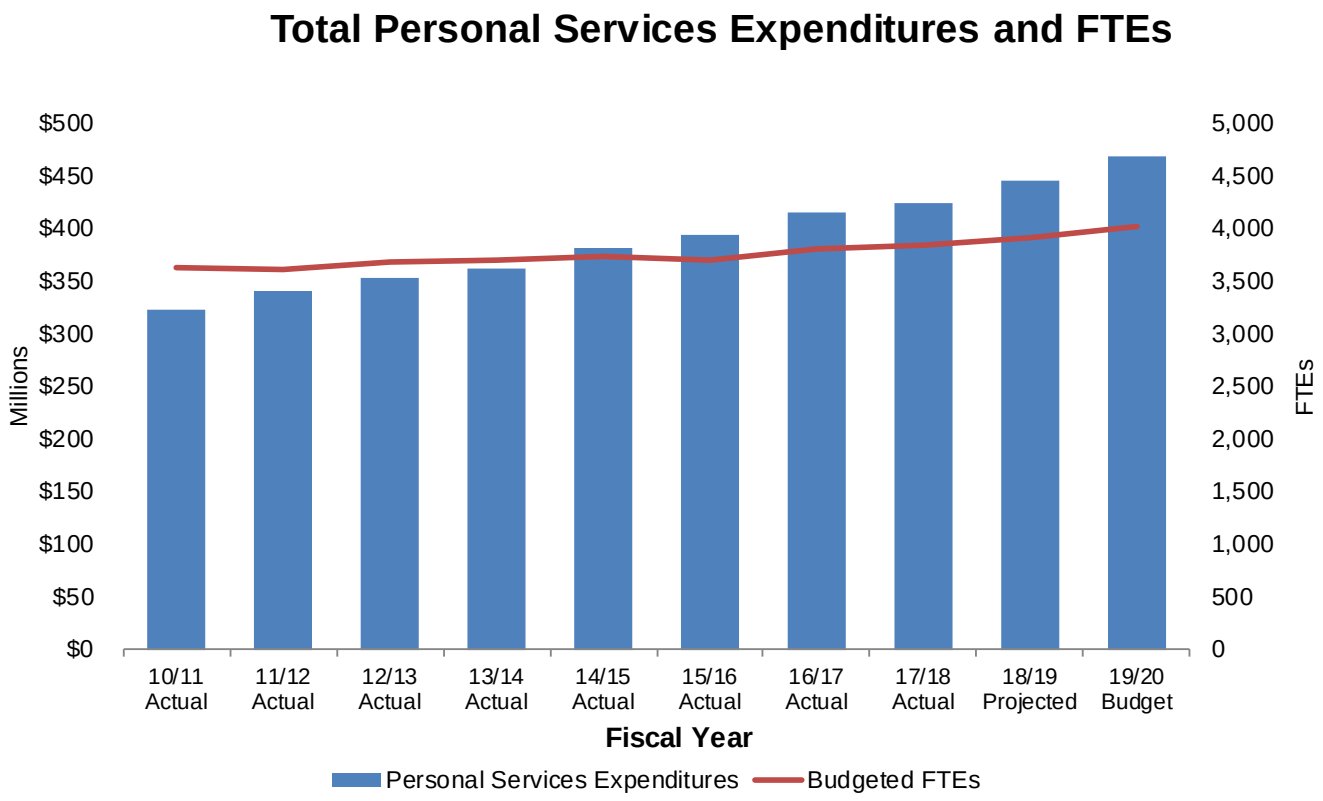


Figure 21: Total Personal Services Expenditures and FTEs

Personal services expenditures are approximately $145 million or 45% higher than 10 years ago. In the same period of time, FTEs for the City have increased by approximately 388. While in the past few fiscal years the City has adjusted salary ranges to be competitive in the job market and has given step increases to eligible employees, the increase of costs in personal services is mostly driven by benefit costs. The City is facing rising pension and health care costs, which have increased personnel costs to the city.

Salaries

Salaries paid to employees is the largest portion of the City's personal services budget. Positions within the City are paid within a salary step range with a minimum and maximum base salary amount. The FY 2019/20 Adopted Budget includes a 4% step increase for employees who have successfully completed their performance evaluation and are eligible for a step increase. Salary range adjustments are continually evaluated to ensure the City remains competitive in the local job market to attract and maintain a qualified workforce.

Pension Costs

Most City of Mesa employees are members of the Arizona State Retirement System (ASRS). Sworn Police and Fire personnel are members of the Public Safety Personnel Retirement System (PSPRS), and there are distinct City plans for Police and Fire sworn employees. City elected officials are included in the Elected Official Retirement System (EORP). For elected officials elected on/after January 1, 2014 and for sworn personnel hired after June 30, 2017, the State created an additional Tier 3. The State provides three different types of plans:

- Defined Benefit – fixed amount retirement benefits determined and defined by contributions, years of services and investment earnings on the contributions
- Defined Contribution – Like a 401K, members receive their own retirement account and select investments from a menu of options, including target date funds, index funds, mutual funds and bond funds. This plan is funded from an employee contribution, a set matching employer contribution, and compounding investment returns. This plan does not offer a guaranteed outcome like a defined benefit plan, but the plan does offer members a considerable employer match and the opportunity to manage their retirement funds.
- Hybrid – a combination where the retiree receives a defined benefit amount and participates in a deferred contribution plan

The FY 2019/20 budget includes the annual rate increases in the retirement plans for employer contributions which are shown in Figure 22.

Contribution Rates	FY18/19 Rate	FY19/20 Rate	Rate Change
Tier 1			
Arizona State Retirement System (ASRS) - (Defined Benefit)	11.80%	12.10%	0.30%
Elected Official Retirement System (EORP) - (Defined Benefit) Path 1	61.50%	61.40%	-0.10%
Public Safety Personnel Retirement System (PSPRS) – Fire (Defined Benefit)*	52.40%	56.01%	3.61%
Public Safety Personnel Retirement System (PSPRS) – Police (Defined Benefit)*	51.50%	56.00%	4.50%
Tier 2			
Elected Official Retirement System (EORP) - (Defined Benefit) Path 1	61.50%	61.40%	-0.10%
Public Safety Personnel Retirement System (PSPRS) – Fire (Defined Benefit)*	52.40%	56.01%	3.61%
Public Safety Personnel Retirement System (PSPRS) – Fire (Hybrid)*	56.40%	60.01%	3.61%
Public Safety Personnel Retirement System (PSPRS) – Police (Defined Benefit)*	51.51%	56.03%	4.52%
Public Safety Personnel Retirement System (PSPRS) – Police (Hybrid)*	55.51%	60.03%	4.52%
Tier 3			
Elected Officials Defined Contribution Retirement System (ASRS) Path 2**	61.66%	61.60%	-0.06%
Elected Officials Defined Contribution Retirement System (EODCRS) Path 3***	61.63%	61.55%	-0.07%
Public Safety Personnel Retirement System (PSPRS) – Fire (Defined Benefit)*	47.40%	51.07%	3.67%
Public Safety Personnel Retirement System (PSPRS) – Fire (Hybrid)*	50.40%	54.07%	3.67%
Public Safety Personnel Retirement System (PSPRS) – Fire (Defined Contribution)*	47.07%	50.74%	3.67%
Public Safety Personnel Retirement System (PSPRS) – Police (Defined Benefit)*	46.48%	51.01%	4.53%
Public Safety Personnel Retirement System (PSPRS) – Police (Hybrid)*	49.48%	54.01%	4.53%
Public Safety Personnel Retirement System (PSPRS) – Police (Defined Contribution)*	46.76%	51.29%	4.53%

**Based on 23-year unfunded liability amortization rate and includes health portion*

***Includes EORP's Legacy rate of 49.49%*

****Includes EORP's Legacy rate of 55.43%*

Figure 22: Retirement Employer Contribution Rates

Public Safety Personnel Retirement System (PSPRS)

PSPRS is a significant expenditure pressure for the City. The necessary contributions to fund current retiree and future retiree benefits have increased significantly over the past ten years. Contributions to PSPRS are funded by rates paid by both the employee and the employer as a percent of the eligible employee's salary. For employees hired before 7/20/2011 (Tier 1), the rate is capped at 7.65%, and for employees hired between 7/20/2011 and 7/1/2017 (Tier 2), the employee contribution is capped at 11.65%. For employees hired after 7/1/2017 (Tier 3), the budgeted employee contributions to the plan are split 50%/50% by employees and the employer for the normal cost of the defined benefit plan. The employer contribution rate is not capped, and the burden of the higher contributions will impact the City.

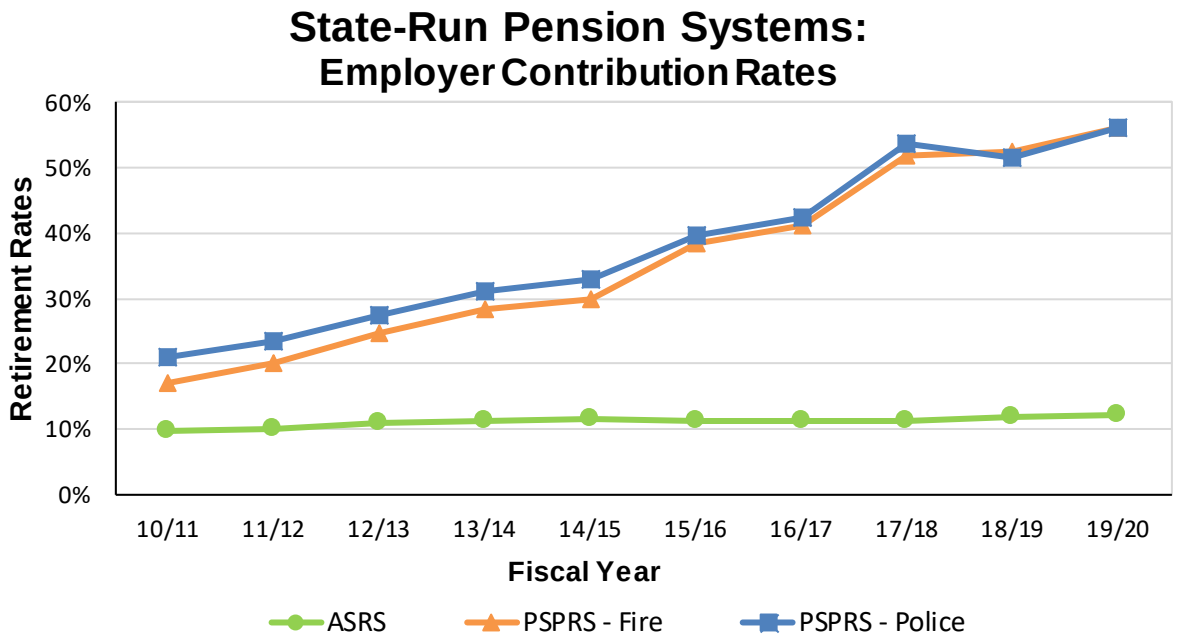


Figure 23: History of Employer Contribution Rates

Figure 23 shows the substantial increase in the City's PSPRS contribution rates for Tier 1 and Tier 2 members in the defined contribution plan. PSPRS rates have increased significantly over the past 10 years due to large increases in the unfunded liability associated with the plans. The rate the City pays is intended to pay down the unfunded liability by a certain date. The budgeted rates for the City's PSPRS contribution increased in FY 2019/20, and the impact of the PSPRS increases to the budget was approximately $6 million.

The unfunded liability is a product of a few factors:

- In February 2014, the Arizona Supreme Court ruled that some cost-saving reforms made in 2011 to State-run public pension plans were unconstitutional. As a result, the City's Police and Fire plans were required to pay out benefits to retirees that would have been received had the reforms not been implemented and refund contributions made by active employees.
- Continued recognition of investment losses in years when the assumed rate of return was not achieved (smoothed over seven years). Current assumed rate of return is 7.3% for PSPRS.
- Adjustment of actuarial assumptions to account for anticipated permanent benefit increases/cost of living adjustments.

These issues resulted in a significant decline in the funded status of the plans, as shown in Figure 24.

Public Safety Personnel Retirement System (Pension and Health)

	As of June 30, 2014		As of June 30, 2018		Four-Year Difference	
Plan	Funded	Unfunded Liability	Funded	Unfunded Liability	Funded	Unfunded Liability
Mesa - Fire/Medical	55.9%	$ 138,995,459	50.5%	$ 202,843,495	-5.4%	$ 63,848,036
Mesa - Police	51.7%	$ 271,387,829	47.0%	$ 396,551,389	-4.7%	$ 125,163,560
Total		**$ 410,383,288**		**$ 599,394,884**		**$ 189,011,596**

Figure 24: Public Safety Personnel Retirement System Unfunded Liability

In 2016, Arizona voters approved Proposition 124, which made several reforms to PSPRS. Cost of living increases for current retirees were capped at 2% a year and employees enrolled in PSPRS after the changes cannot retire until they are 55. Additionally, new employees in PSPRS make a higher pension contribution. Since most of the changes are for new employees, the changes have a small impact on the short-term forecast.

Elected Officials Retirement Plan (EORP)

During FY 2012/13, the State closed the Elected Officials Retirement (EORP) defined benefit plan to newly-elected officials. After January 1, 2014, newly-elected officials may elect to participate in the Arizona State Retirement System (ASRS) or the new Elected Officials Defined Contribution Retirement System (EODCRS) plans. For these plans, the City is still required to contribute an additional percentage (legacy rate) for the new tier to ensure the financial sustainability of the EORP plan.

Health Care Costs

The City considers a competitive benefit package essential to attracting and retaining a high-quality workforce. To remain competitive, the City offers medical, dental, and vision health plans for employees and their families. These plans are funded through contributions from both the City and employees. The City is self-insured, and contributions are deposited into and health care-related costs are paid from the Employee Benefit Trust (EBT) Fund. The City maintains a fund balance in the EBT Fund to smooth contribution rate increases from year to year.

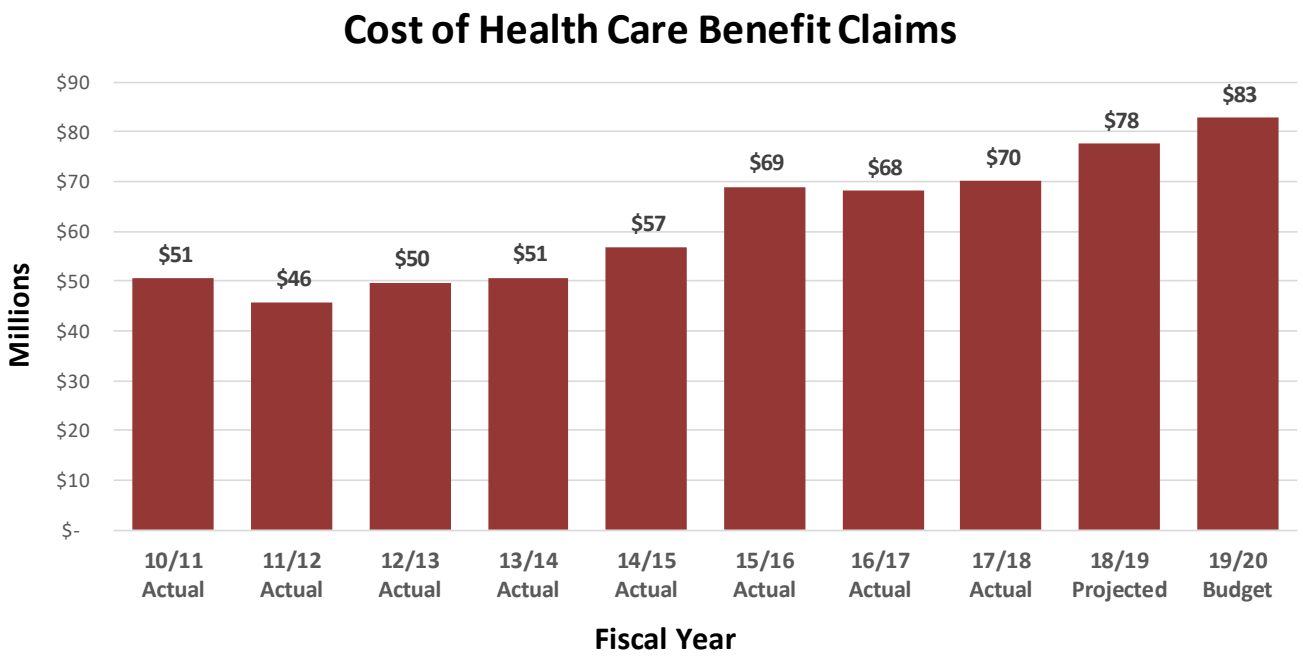


Figure 25: Cost of Health Care Benefit Claims

Figure 25 shows the escalation of health care benefit claims over 10 years. Health care claim costs have increased significantly from 10 years ago. The trend is uneven year to year, with some years having double digit percentage increases and other years having negative growth in claims. In the short term, health care claims vary based on both the cost of care and the number of severe claims in a year. The long-term trend shows increased costs driven by several variables including nation-wide increases in the costs of care and prescription medication, higher user utilization, Affordable Care Act fees and taxes, and an increase in severe claims from benefit plan participants. To help cover these increased costs, in Calendar Year 2019, contribution rates for both employees and the City increased by 3%. The City's long-range forecast projects continued escalation of health care costs and projects increases to City and employee contribution rates.

Positions

The budgeted personnel FTEs for each fiscal year are shown in Figure 26.

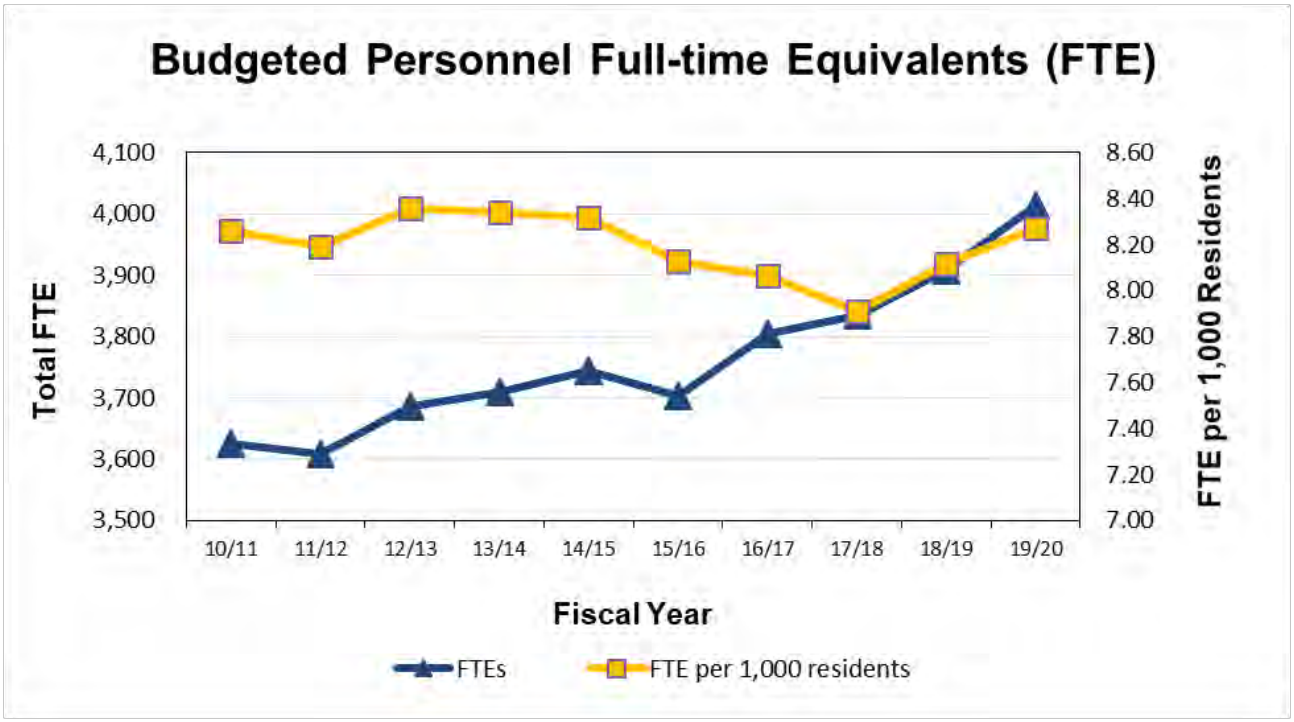


Figure 26: Budgeted Personnel Full-time Equivalents (FTE)

The cost of personnel accounts for the largest portion of operating expenditures in the City. Labor is tracked by full-time equivalents (FTE) for a 40-hour workweek. For example, two part-time employees who each work 20 hours a week (or 50%) would equal one full-time equivalent. During the Great Recession, the City was forced to reduce labor costs to maintain a balanced budget. To reduce labor costs, more than 500 positions were eliminated. With the steady increase in revenues, additional positions have been added in subsequent years.

Number of Full Time Equivalent (FTE) by Department

Department	Budgeted FY 2017/18	Budgeted FY 2018/19	FY 2018/19 % of total FTE	Budgeted FY 2019/20	FY 2019/20 % of total FTE
Arts and Culture	88.8	98.6	2.5%	106.3	2.6%
Business Services	137.0	137.0	3.5%	137.0	3.4%
City Attorney	64.5	66.5	1.7%	64.5	1.6%
City Auditor	5.0	5.0	0.1%	5.0	0.1%
City Clerk	8.0	8.0	0.2%	8.0	0.2%
City Manager	29.5	30.5	0.8%	31.8	0.8%
Communications	20.0	20.0	0.5%	20.0	0.5%
Community Services	44.0	45.0	1.2%	46.0	1.1%
Development Services	69.0	80.5	2.1%	84.5	2.1%
Economic Development	14.0	14.0	0.4%	14.0	0.3%
Energy Resources	122.0	124.0	3.2%	124.0	3.1%
Engineering	103.0	103.1	2.6%	103.1	2.6%
Environmental Management & Sustainability	151.0	151.0	3.9%	154.0	3.8%
Falcon Field Airport	11.0	12.0	0.3%	12.0	0.3%
Financial Services	37.0	37.0	0.9%	38.0	0.9%
Fire and Medical	516.3	511.3	13.1%	537.3	13.4%
Fleet Services	79.0	85.0	2.2%	85.0	2.1%
Human Resources	56.5	56.0	1.4%	57.0	1.4%
Information Technology	137.5	138.5	3.5%	140.5	3.5%
Library Services	77.2	76.3	2.0%	79.9	2.0%
Mayor & Council	7.0	7.0	0.2%	7.0	0.2%
Municipal Court	80.0	84.0	2.1%	87.0	2.2%
Office of ERP Management	5.0	5.0	0.1%	5.0	0.1%
Office of Management and Budget	24.0	27.0	0.7%	27.0	0.7%
Parks, Recreation and Community Facilities	310.7	316.9	8.1%	323.6	8.1%
Police	1,187.5	1,211.0	31.0%	1,251.0	31.2%
Public Information and Communications	8.5	8.5	0.2%	8.5	0.2%
Transit Services	3.0	3.0	0.1%	3.0	0.1%
Transportation	158.0	160.0	4.1%	162.0	4.0%
Water Resources	280.0	286.0	7.3%	291.5	7.3%
Total Citywide FTE	3,833.9	3,907.5	100.0%	4,013.3	100.0%

*FTE Count does not match the council approved resolution due to an error in recording mid-year position additions. The correct FTE amount is shown above and does not change the budgeted expenditures.

Figure 27: Full-Time Equivalent (FTE) by Department

Figure 27 shows the change in the FTE count by department. The FTE count increased by 105.8 FTE overall from FY 2018/19 to FY 2019/20. Included in this number was a net increase of 54.3 FTE mid-year changes which were added in FY 2019/20 after the budget was adopted. The mid-year changes were approved by the City Manager's Office and include:

- 25.0 FTE in Mesa Fire & Medical Department and include:
    - 16.0 Sworn FTE that comprise two Medical Response Units (MRU) to staff the peak time MRUs currently in operation. Each unit is comprised of two Fire Captains, 2 Fire Engineers, and four Firefighters.
    - 4.0 FTE Civilian Paramedics to support medical transports
    - 4.0 FTE Civilian Emergency Medical Technicians to support medical transports
    - 1.0 FTE Parts & Supply Assistant as a part of temporary services to City employee conversion
- 11.0 FTE in the Police Department and include:
    - 5.0 FTE comprised of part-time emergency communications (911 Services) positions to assist the Police Communication Unit with employee retention.
    - 4.0 FTE Sworn Police Officers to be dedicated to the Light Rail corridor
    - 1.0 FTE Management Assistant II to assist in risk management
    - 1.0 FTE Police Media Relations Specialist to assist with media requests
- 7.7 FTE in the Arts & Culture Department and include
    - 6.5 FTE Service Workers budget-neutral temporary to City conversions in the Theater Operations division
    - 1.2 FTE as a part of multiple position exchanges in the Event Services Department and Mesa Arts Center
- 2.7 FTE in Parks, Recreation and Community Facilities Department for seasonal Recreation Assistants
- 3.0 FTE in the Municipal Court Department including two Court Specialists and one Court Records Technician
- 3.0 FTE in the Development Services Department including a Deputy Director for Civil Plan Review, a Historic Preservation Officer, and an Economic Development Project Manager
- 1.3 FTE in the City Manager's Office; one Administrative Services Assistant II to assist Mesa Counts on College, and an increase in the part-time Public Defender Program Manager position.
- 1.0 FTE in the Financial Services Department for a Treasurer to manage bonds, debt, and cash management.
- 1.0 FTE in the Information Technology Department for an Information Technology Engineer III for application development support
- .5 FTE in the Water Resources Department for a part time Chemist I.
- .1 FTE in the Library Services Department was added through an exchange of multiple Library positions.

During FY 2018/19, 2.0 FTE were eliminated due to a Victims of Crime Act grant expiring.

During the FY 2019/20 budget process, 51.5 FTE were added and include:

- 29 FTE were added to the Police Department to meet the needs of the growing city and provide exceptional services to citizens:
    - 17.0 Sworn FTE, fifteen Police Officers, one Police Lieutenant, and one Police Sergeant
    - 12.0 Civilian FTE, two Crime Scene Unit Supervisors, two Management Assistants and one Crime Analyst, one Info Technology Analyst I, one Police Investigator II, one Police Planner, Policy and Procedure Analyst, one Police Service Officer II, one Training Coordinator, one Public Safety Communication Admin, and one Aviation Pilot.
- 1.0 FTE GIS Technician added to Mesa Fire and Medical Department to support the Technology Services Division.

- 3.5 FTE Library positions were added for the ongoing operations and maintenance of the 2018 bond package.
- 1.0 FTE in Community Services for a new Diversity Program
- 4.0 FTE in Parks, Recreation & Community Facilities Department for two Trades Workers II, one GIS Specialist, and one Parks, Recreation & Community Facilities Project Manager.
- 1.0 FTE Information Technology Engineer II in the Information Technology Department to assist in citywide data governance.
- 1.0 FTE was added as two part time non benefitted Human Resources Department positions to assist in the Workers' Compensation claims processing and Time & Labor.
- 1.0 FTE Administrative Support Assistant I in the Development Services Department to support the Planning Division, this was a temporary services conversion to City employee.
- 1.0 FTE Diversity and Neighborhood Outreach Administrator in the Community Services Department that will oversee and improve diversity programs and the Neighborhood Outreach office.
- 5.0 FTE in the Water Resources Department. Two Field Worker II positions were created to support increased department demand and three positions were added for the ongoing operations and maintenance of the 2015 bond package.
- 2.0 FTE were created in the Environmental Management & Sustainability department for one Safety Technician to provide training and assistance with incident response, and one Solid Waste Equipment Service Assistant to provide additional operator shift coverage.
- 2.0 FTE in the Transportation Department to implement the illegal dumping prevention and maintenance initiative.

Bonds and Debt Service

Bonds

The City issues debt in the form of bonds to finance long-term capital improvements such as streets, buildings, utility systems, etc. Municipal bonds are typically tax-exempt and they usually carry a lower interest rate than other types of funding and are therefore an attractive source of financing to investors. Bond funds are not used to fund ongoing operating costs. The City uses municipal bonds on projects that have at least the same useful life as the length of the bond repayment schedule. For example, if the City issues a twenty-year bond, the funded projects should have at least a twenty-year expected useful life (e.g., buildings, parks, utility plants, etc.). This allows the City to meet infrastructure needs while paying for the assets (via debt service payments on the bonds) as they are used. A competitive bidding process is generally used to sell bonds to ensure the lowest possible cost.

Bond financing allows the City to continue to place a high priority on infrastructure investment to attract and service future development. The FY 2019/20 budget includes $227.9M in bond spending to finance capital projects. The City will utilize the remaining bond proceeds from prior issuances, and issue new bonds during the fiscal year to pay for the projects.

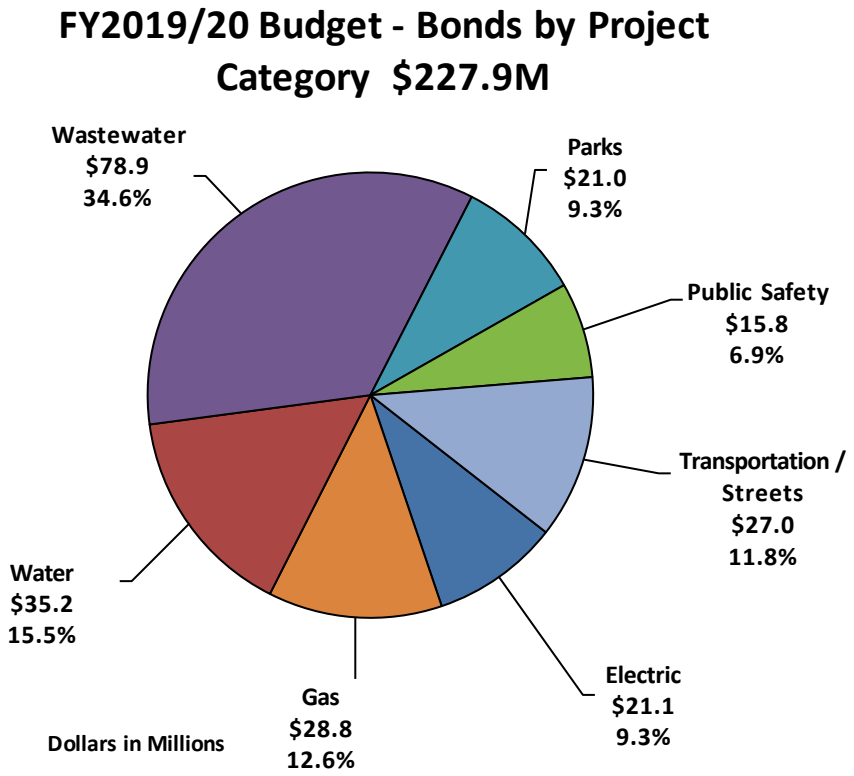


Figure 28: Bonds by Project Category

Funding has been included in the FY 2019/20 budget to expand the Greenfield Water Reclamation Plant, including the associated distribution infrastructure. The financing of this project is available through Utility Systems Revenue bonds authorized by Mesa voters in November 2014. Repayment of the bonds is funded through rates paid by utility customers. The customers served by this plant will help to pay the new debt service related to the project.

Funding is also included for the continuation of citizen initiated and approved transportation projects, as well as recently approved public safety and parks projects. Planned park improvements include the development of Signal Butte Park in southeast Mesa. Scheduled street improvements include the secondary phase on Mesa Drive.

Bond Rating

A significant factor in determining the interest rate that the City pays on bonds is the perceived ability of the City to pay interest and repay principal on the bonds. This ability is assessed by private ratings companies that assign each of the City's bond issuances a rating. Figure 29 illustrates the bond ratings that the City received during the Series 2019 bond sale process.

Series 2019 Bond Ratings				
Type of Bond	Standard & Poor's		Moody's	
General Obligation Bonds	AA	Very Strong	Aa2	High Quality
Utility Systems Revenue Bonds	AA-	Very Strong	Aa2	High Quality

Figure 29: Series 2019 Bond Ratings

Types of Bonds

The City uses two main types of bond funding: General Obligation bonds and Utility Systems Revenue bonds. As shown in Figure 30, Utility Systems Revenue bonds fund most City projects in the FY 2019/20 budget. In comparison, only about 28% of projects are funded by General Obligation bonds.

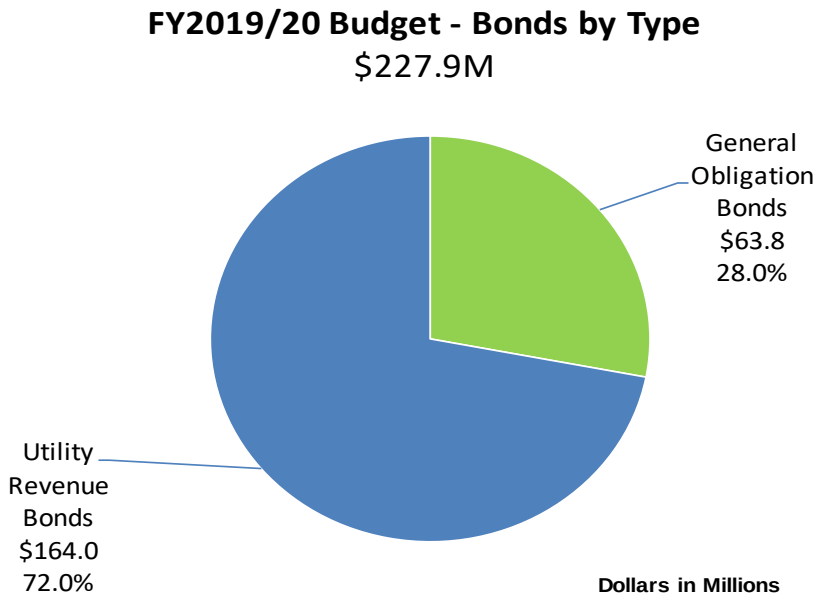


Figure 30: Bonds by Type

General Obligation Bonds

General Obligation bonds are used to finance public infrastructure such as parks, streets, and police and fire facilities. General Obligation bonds are backed by the "full faith and credit" of the City, meaning that the City pledges to raise additional property tax revenue, if needed, to repay the bond. Principal and interest payments on the bonds are funded by a secondary property tax, development impact fees, and a court construction fee. Due to legal restrictions, a small portion of General Obligation debt service for a Fire and Medical project is funded by the General Fund.

The Arizona Constitution (Article 9, Section 8, Paragraph 1) imposes two distinct limits on the City's issuance of General Obligation bonds. The limits are based on the aggregate net assessed value of property used for the levy of secondary property taxes (ARS 35-503).

i. 6% Limit – For general municipal purposes up to 6% of net assessed value.

ii. 20% Limit (in addition to the 6% limit) – For purposes of water, artificial light, sewers, open space preserves, parks, playgrounds and recreational facilities, public safety, law enforcement, fire and emergency services facilities, and streets and transportation facilities up to 20% of net assessed value.

The debt limit calculations are included in Figure 31 below. The City is well within the statutory General Obligation debt limit.

FY 2019/20 General Obligation Bond Capacity			
	20% Limit	**6% Limit**	**Total**
Legal Bond Limit	$ 961,617,869	$ 288,485,361	$ 1,250,103,229
Outstanding Debt Principal	$ 365,107,171	$ 647,830	$ 365,755,000
Remaining Bond Capacity	$ 596,510,698	$ 287,837,531	$ 884,348,229
Percent of Debt Limit Used	38.0%	0.2%	29.3%

Figure 31: FY 2019/20 General Obligation Bond Capacity

Property Tax

The City does not levy a primary property tax.

Secondary property taxes are restricted to repayment of General Obligation bond debt. Accordingly, the City's property tax levy is used to pay principal and interest on General Obligation bonds issued to finance capital infrastructure in the City. The FY 2019/20 secondary property tax **levy** is **$41,740,629**; the corresponding **rate** is **$1.1870** per $100 of net assessed value.

Property tax is calculated as follows:

property value * tax rate = tax levy

A property's value is determined annually by either the County Assessor or the Arizona Department of Revenue. The property tax rate is set by governing bodies as a dollar amount per $100 of net assessed value. The property tax levy is the property value multiplied by the tax rate and is the dollar amount of property tax owed.

The City uses the tax levy (not the tax rate) to manage the secondary property tax. Unless new General Obligation bonds are authorized by voters or the Council provides specific direction to alter the levy, the tax rate is adjusted to maintain the same levy from one fiscal year to the next. As property values have increased in recent years, the tax rate has been reduced to achieve the same levy (see Figure 32 below).

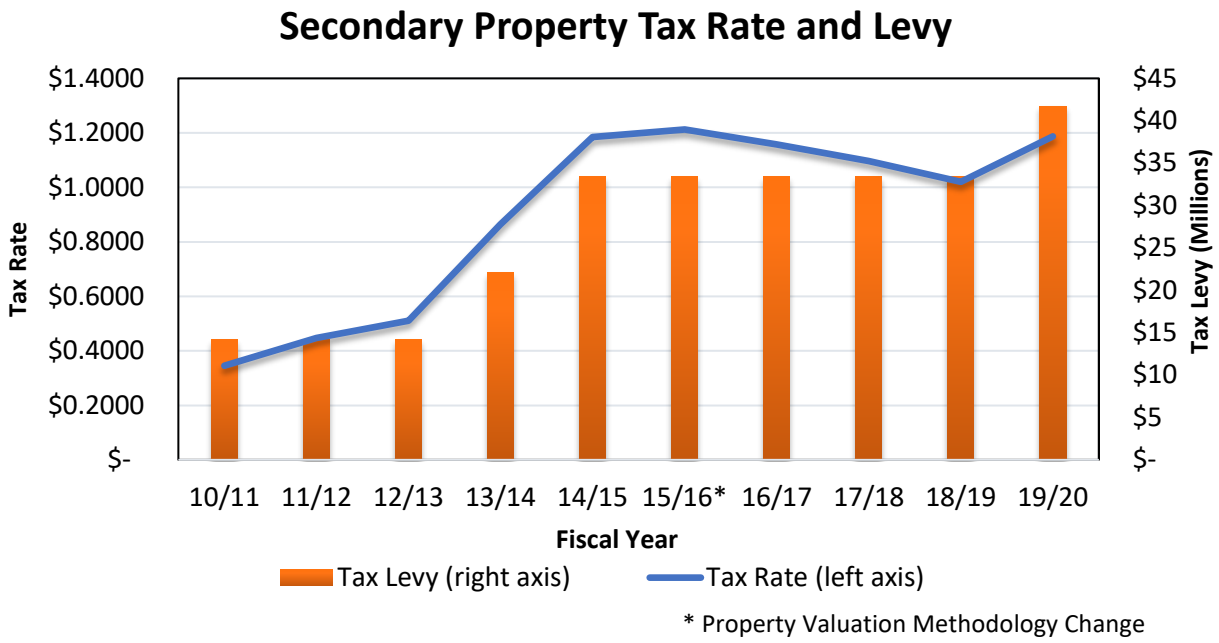


Figure 32: Secondary Property Tax Rate and Levy History

The amount of the levy is intended to fund the annual cost of debt service over the life of the authorized bonds. State law (A.R.S. §35-458(A)) limits the amount of a secondary property tax levy to the projected General Obligation principal and interest due, plus a reasonable delinquency factor. Accumulated fund balance to pay General Obligation debt service is limited to 10% of the current fiscal year debt service payment.

Since FY 2009/10, the City of Mesa has levied a secondary property tax to pay for debt service on General Obligation bonds. In General Obligation bond authorizations approved by Mesa voters in 2008, 2012, 2013, and 2018 elections, ballot language stated that the issuance of the bonds would result in a property tax increase sufficient to pay the annual debt service on the bonds.

The FY 2019/20 property tax is levied to pay debt service payments for:

- Public Safety and Parks and Culture bonds approved by Mesa voters in 2018
- Streets and Public Safety bonds approved by Mesa voters in 2008 and 2013
- Parks bonds approved by Mesa voters in 2012
- Court, Public Safety, Library, Parks, and Streets bonds issued before 2008. By paying for this debt with secondary property tax, the General Fund is freed up to pay the operating costs for two new fire stations (which opened in FY 2009/10 and FY 2012/13) as well as other City operations.

City of Mesa secondary property tax levy by purpose for recent fiscal years is shown in Figure 33 below.

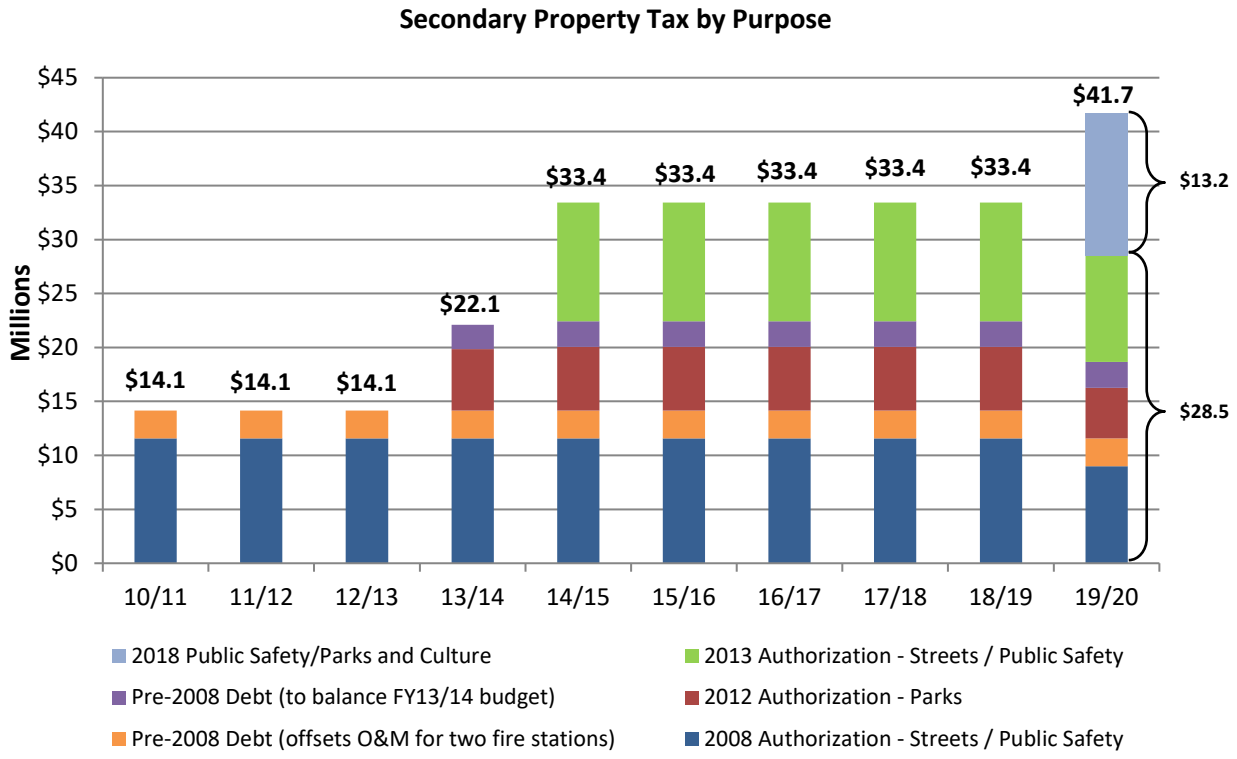


Figure 33: Secondary Property Tax Levy by Purpose

Property Value

Arizona property owners pay property tax based on the value (ad valorem) of the property. The value of each property in the City is determined annually by either Maricopa County or the State of Arizona.

The property value used for one fiscal year is based on market values from two to three years prior to allow time for the Arizona Department of Revenue to review the values and for valuation appeals by property owners to be processed. For example, the assessed value used in FY 2019/20 is based on property valuations from mid-2016 to mid-2017.

Each parcel of property in the State of Arizona is assigned a Full Cash Value (FCV), which is based on market value, and a Limited Property Value (LPV), which is used for property tax purposes.

Historically, LPV has been used to levy primary property tax and FCV has been used to levy secondary property tax. In November 2012, Arizona voters amended the State constitution regarding property valuation. As a result, beginning in FY 2015/16, all property tax is based on LPV.

FCV does not have an annual increase restriction. For most properties, LPV is the lesser of full cash value or the prior year's LPV increased by 5%. For properties that may cross county boundaries (e.g., railroads, mines, utility lines) and personal property (i.e., business equipment), LPV equals FCV. A property's LPV cannot exceed its FCV.

The use of LPV for property tax purposes moderates the short-term impact of rapid property value increases. Figure 34 below shows both the FCV and LPV in Mesa for the past 10 years.

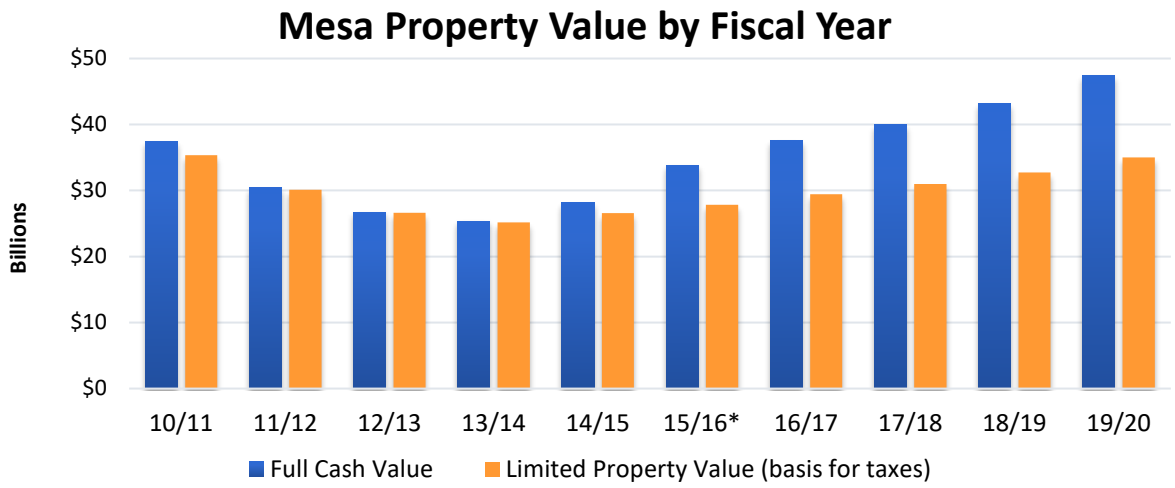


Figure 34: Property Value by Fiscal Year

* Property Valuation Methodology Change

Although the full cash value of all City property increased by 10% for FY 2019/20, property valuation changes vary by classification of property, as shown in Figure 35.

Full Cash Value by Property Classification: FY2018/19 to FY2019/20					
Class	**Description**	**FY 18/19**	**FY 19/20**	**$ Change**	**% Change**
1	Commercial	$ 7.3 B	$ 8.0 B	+$0.7 B	+9%
2	Land/Agriculture	$ 5.6 B	$ 5.9 B	+$0.3 B	+6%
3	Primary Residential	$20.0 B	$21.9 B	+$1.9 B	+9%
4	Rental	$10.1 B	$11.4 B	+$1.3 B	+13%
Other	Miscellaneous	$ 0.2 B	$ 0.4 B	+$0.2 B	+60%
TOTAL		**$43.2 B**	**$47.5 B**	**+$4.3 B**	**10%**

Source: Maricopa County Assessor Preliminary (February) Tax Year 2018 and 2019 Property Value Abstracts

Figure 35: Full Cash Value by Property Classification: FY2018/19 to FY2019/20

Taxable Property

The Limited Property Value (LPV) is used as a starting point to calculate the taxable value of a property. An assessment ratio is applied to the LPV based on property classification to determine a property's "assessed value". For example, the assessment ratio is 10% for residential property, 18% for commercial property, and 15% for vacant land.

Exempt property (not-for-profit, governmental, etc.) is netted (subtracted) out of the assessed value, resulting in a property's "net assessed value". Net assessed value (NAV) is the value of the property that is subject to taxation.

City of Mesa secondary net assessed value for recent fiscal years is shown in Figure 36.

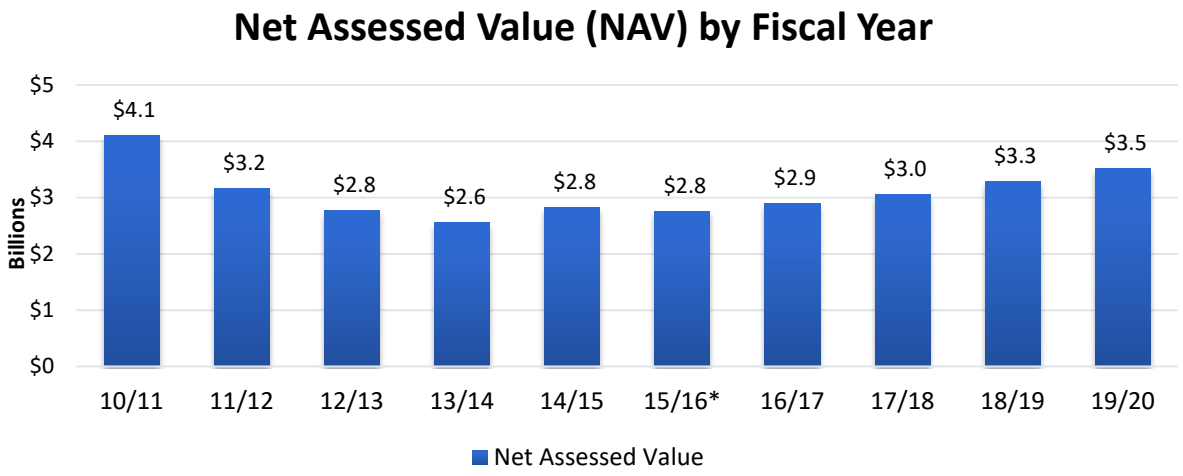


Figure 36: Net Assessed Value

In FY 2019/20, the net assessed (taxable) value of property in the City of Mesa increased by 7%, 4% due to appreciation of existing property and 3% from new construction. (See Figure 37)

City Taxable Value: FY2018/19 to FY2019/20				
	FY18/19	**FY19/20**	**$ Change**	**% Change**
Net Assessed Value (NAV) (taxable value)	$3.28 Billion	$3.52 Billion	+$238 Million	+7%
Appreciation of Existing Property			*+$136 Million*	*+4%*
New Property			*+$102 Million*	*+3%*

Source: Maricopa County Assessor Preliminary (February) Tax Year 2018 and 2019 Property Value Abstracts

Figure 37: City Taxable Value: FY2018/19 to FY2019/20

New property represents construction of homes, buildings, equipment, etc. that add to the base of property value in the City.

New Bond Authorizations

The proposed FY 2019/20 property tax rate and levy are adjusted from the prior year for the $196 million of public safety and parks and cultural General Obligation bonds approved by voters in November 2018 (see Figure 38 below).

Secondary Property Tax Rate, Levy, and Impact: FY2018/19 to FY2019/20				
	FY18/19	**FY19/20**	**$ Change**	**% Change**
Secondary Property Tax Rate (per $100 of NAV)	$1.0201	$1.1870	$0.1669	16%
Secondary Property Tax Levy (NAV * Tax Rate)	$33.4 Million	$41.7 Million	$8.3	25%
Annual Cost to Median Homeowner	$129	$160	$31	25%

Figure 38: Secondary Property Tax Rate, Levy, and Impact: FY2018/19 to FY2019/20

Impact to Property Owners

The FY 2018/19 annual impact of the City's secondary property tax rate to a median homeowner is $129. The 2018 general election publicity pamphlet included an annual cost estimate of $50 to the median homeowner for the new General Obligation bonds. The sum of the two amounts, $179, was anticipated as the impact to the median homeowner in FY 2019/20.

Estimated Median Homeowner Annual Impact

Current Levy (FY 18/19)	= $129
2018 Election Publicity Pamphlet Estimate	= $ 50
Anticipated Levy (FY19/20)	= $179

As anticipated, the impact of the 2018 General Obligation bond authorizations on the median homeowner is $50. However, the impact from General Obligation bonds authorized prior to 2018 was reduced from $129 to $110 in the adopted FY 2019/20 levy as a result of savings from prior issuances due to:

1. Borrowing costs (interest rates) being less than conservatively assumed
2. Property tax collection rates being higher than conservatively assumed
3. Savings from (a) and (b) above were used to structure new issuances with principal due in early years

The total impact of the FY 2019/20 levy to the median homeowner is $160.

For additional detail on property valuation and property tax, see:

Maricopa County Assessor
http://mcassessor.maricopa.gov/category/frequently-asked-questions/property-tax/

Arizona Tax Research Association
http://www.arizonatax.org/publications/books

Utility Systems Revenue Bonds

The second main type of bonds the City uses are Utility Systems Revenue bonds.

Utility Systems Revenue Bonds

Utility Systems Revenue bonds have no statutory limitations as to the amount that may be issued. Projects that fall into this category are Natural Gas, Water, Wastewater, Electric, and Solid Waste projects. Bonds used for these projects are repaid from revenues received from the customers of that particular utility. Utility system charges and development impact fees fund the repayment of Utility Systems Revenue bonds.

The City's revenue bond ordinances require that net revenues equal at least a ratio of 1.2 of the principal and interest requirement in each fiscal year for Utility Systems Revenue bonds. These bonds include Electric, Natural Gas, Solid Waste, Water, and Wastewater bonds. The ratio is a comparison of net revenues to debt service expenses (Coverage Ratio = Net Revenue/Debt Service) as published in the official statement for the 2018 Utility Systems Revenue bond issuance.

Utility Systems Revenue Bonds Debt Coverage (in millions)					
Fiscal Year	Operating Revenues	Operating Expenses	Net Revenue Available for Debt Service	Debt Service	Debt Coverage Ratio
2013/14	$335.0	$138.7	$196.3	$67.3	2.92
2014/15	$322.8	$137.9	$184.9	$67.6	2.74
2015/16	$342.0	$135.9	$206.1	$70.6	2.92
2016/17	$377.8	$145.6	$232.2	$66.9	3.47
2017/18	$362.0	$142.8	$219.2	$96.9	2.26

Figure 39: Utility Systems Revenue Bonds Debt Coverage

Other Revenue Bonds

In the past, the City has issued Excise Tax bonds, which are another type of revenue bond.

Excise Tax Bonds

Excise taxes are taxes paid when purchases are made on a specific good, such as gasoline. Excise Tax bonds are repaid from revenues derived from taxation of a particular good or activity. The bonds are backed by the City's excise tax revenue (city sales and use tax; state shared revenues; licenses, fees, and permits; fines and forfeitures; etc.). For example, Highway User Revenue Fund (HURF) bonds are secured by gasoline tax revenues received from the State of Arizona.

Excise Tax bonds were issued by the City in 2013 to finance the construction and renovation of spring training facilities. In November 2010, Mesa voters approved a resolution for the City to expend public funds to construct a City-owned spring training baseball facility. The City issued $104.5 million of Excise Tax bonds to support the construction and renovation of spring training facilities at Riverview (Chicago Cubs) and Hohokam (Oakland Athletics) Parks. The City is in the process of selling land owned in Pinal County in order to retire the Excise Tax bond principal.

Bonds per Capita Ratio

After the City receives voter authorization and is ready to proceed with approved capital projects, the City issues (sells) bonds and outstanding bond debt increases. Each year, the City also retires (pays off) a portion of existing debt. As of June 30, 2018, the City's total outstanding bond debt is $1.7 billion. To put this number in perspective, the City's total bond debt per capita (per resident) is $3,523.

An Arizona Department of Revenue comparison of different cities' bond debt per resident is shown in Figure 40. The outstanding debt for each city or town as of June 30, 2018 is compared to the population of each city or town as of July 1, 2018. Note the nearly one-year lag between outstanding debt and population dates.

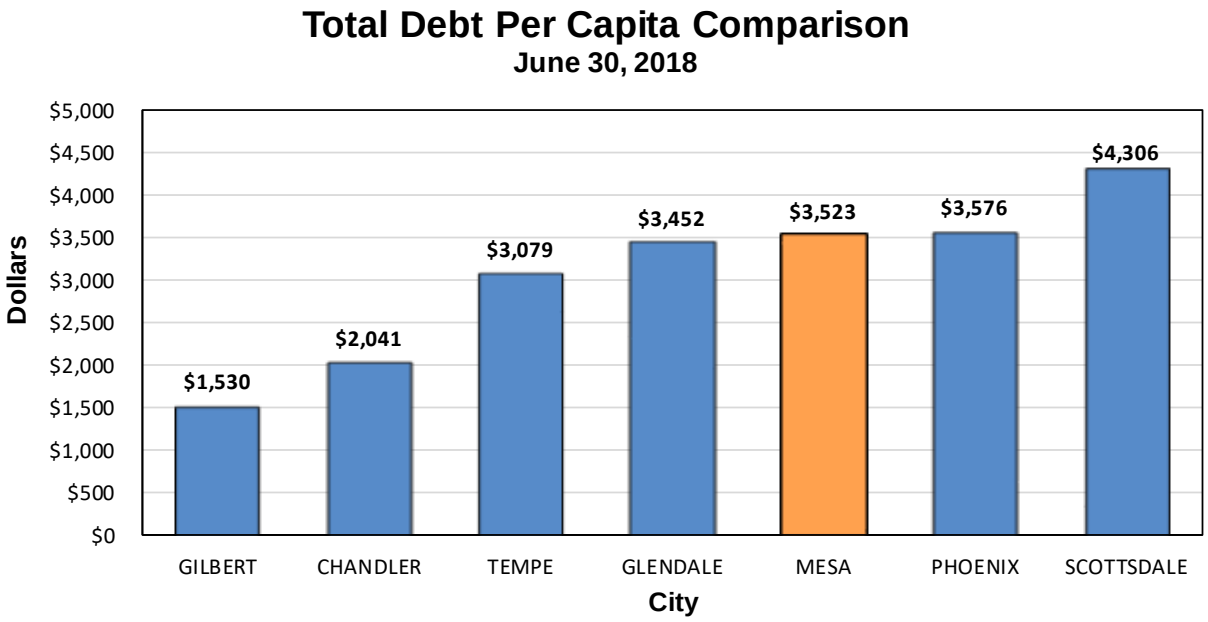


Figure 40: Total Bond Debt per Capita Comparison

Bond Authorization

At the beginning of FY 2019/20, the City has $427.3 million in unissued bond authorization remaining. The following bond authorization summary in Figure 41 outlines the City's prior available bond authorizations, the 2019 bond sale amounts, and the authorization remaining.

Remaining Bond Authorization Summary				
Program	Statutory Bond Type	Prior Available Authorization	2019 Bond Sale	Remaining Authorization
General Obligation Bonds				
Public Safety	20%	$ 93,145,000	$ (10,045,000)	$ 83,100,000
Fire and Medical	20%	$ 2,514,000	$ -	$ 2,514,000
Library	6%	$ 7,944,000	$ -	$ 7,944,000
Park and Recreation	20%	$ 132,815,000	$ (12,975,000)	$ 119,840,000
Storm Sewer	20%	$ 7,003,000	$ -	$ 7,003,000
Transportation/Streets	20%	$ 30,310,000	$ (10,045,000)	$ 20,265,000
Utility Revenue Bonds				
Natural Gas	Utility	$ 56,470,000	$ (8,025,000)	$ 48,445,000
Water	Utility	$ 80,070,402	$ (32,090,000)	$ 47,980,402
Wastewater	Utility	$ 135,247,788	$ (65,185,000)	$ 70,062,788
Solid Waste	Utility	$ 2,220,000	$ (1,520,000)	$ 700,000
Electric	Utility	$ 21,490,000	$ (5,015,000)	$ 16,475,000
Highway User Revenue Bonds				
Streets	HURF	$ 2,960,000	$ -	$ 2,960,000
Total Bonds		**$ 572,189,190**	**$ (144,900,000)**	**$ 427,289,190**

Figure 41: Remaining Bond Authorization Summary

Proceeds received from the sale of bonds are used to pay for the design, construction, acquisition and land purchase components of certain capital projects that the City will begin or continue during FY 2019/20. The remaining bond authorizations listed above represent portions of bond authorizations approved by the City electorate at bond elections held in the years 1987, 1994, 1996, 2004, 2010, 2012, 2013, 2014, 2018.

Debt Service

Debt service requirements impact the City's financial condition and can limit flexibility in responding to changing circumstances or priorities. When debt is issued, it obligates the City to make regular payments for periods of up to 30 years. The outstanding bond debt balance is paid back over time through annual principal and interest payments (debt service payments). The City's goal is to have a consistent level of debt service obligations and to have future General Obligation debt service funded through the secondary property tax levy, creating a stable financial environment for providing consistent services.

The FY 2019/20 budget for existing debt service is $131.8 million.

Debt service schedules for Mesa's two primary bond types (General Obligation and Utility Systems Revenue) are shown in Figure 42 and Figure 43.

General Obligation Debt Service

The scheduled debt service payments for General Obligation bonds are shown in Figure 42. All debt service schedules are included in the Financial Schedules section of this book.

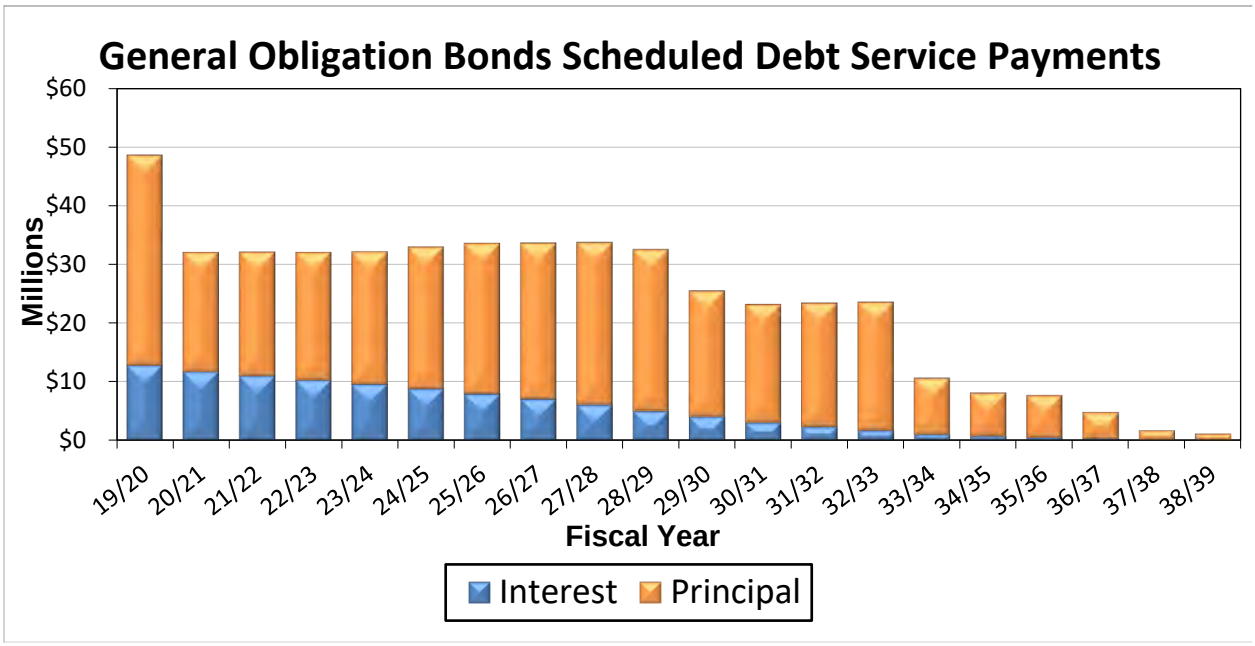


Figure 42: G. O. Bonds Scheduled Payments

Utility Systems Revenue Debt Service

Debt service payments for Utility Systems Revenue bonds are funded by rate charges paid by utility customers. Utility Systems Revenue bonds scheduled debt service payments by fiscal year can be seen in Figure 43. All debt service schedules are included in the Financial Schedules section of this book.

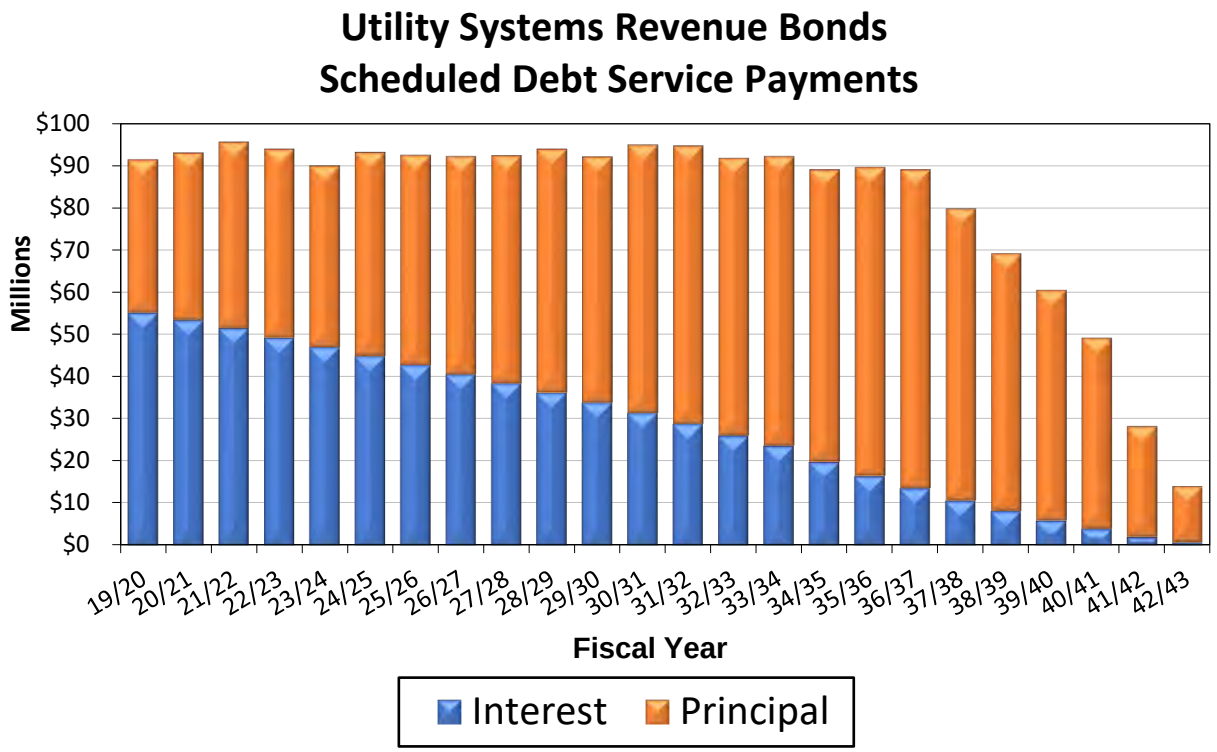


Figure 43: Utility Systems Revenue Bonds & Payments

The Budget Requirements and Limitations

Budget Requirements and Limitations

Financial Policies

Beyond the requirements set by the State of Arizona, the City of Mesa has also adopted a set of financial policies. These policies identify and outline the financial aspirations of the City. They are intended to serve as guidelines for the City Council and City staff alike in the decision-making processes related to the City's financial operations and the development of financial forecasts, the annual budget, and capital improvement plans. Below are highlights of the financial policies of the City of Mesa. The policies identify guidelines applicable to ten specific areas that support fiscal responsibility.

Financial Policy 1 – **The Annual Budget:** the adopted budget needs to be balanced, monitored, and include performance measures.

Financial Policy 2 – **Unrestricted Fund Balances:** the adopted budget will maintain an unrestricted fund balance of 8-10% per fiscal year in the General Governmental and Enterprise Funds.

Financial Policy 3 – **Other Reserve Balances:** reserve balances for other funds will be maintained to ensure stability.

Financial Policy 4 – **Charges for Services:** policies to provide a consistent, stable, fair and appropriate means to fund public services.

Financial Policy 5 – **Debt Issuance and Management:** policies to ensure debt is used judiciously.

Financial Policy 6 – **Capital Improvement (CIP) & Asset Replacement:** the provision for a rolling five-year projection of the City's capital projects to identify future financial requirements as part of the overall financial forecast.

Financial Policy 7 – **Investments & Cash Equivalents:** policies for the investment of City resources to balance risk and return while preserving sufficient liquidity.

Financial Policy 8 – **Financial Reporting:** policies to report the City's finances in a way to satisfy both management and the need for government transparency.

Financial Policy 9 – **Long Range Planning and Forecasting:** policies used to assess future finances and allow for adjustments as necessary.

Financial Policy 10 – **Risk Management:** policies designed to protect against losses that would affect the ability to provide ongoing services and to reduce risk overall.

A full version of these policies is included in the Financial Schedules section of this book.

Legal Requirements

Arizona law and the Mesa City Charter include a number of legal requirements for adoption of the budget and the levy of property tax. Figure 44 includes the major steps and legal deadlines in the budget process, including the date that each step was completed during the FY 2019/20 budget process.

Summary of Major Steps and Legal Deadlines in the FY 2019/20 Budget Process			
Action Required	**City Charter Deadlines**	**Arizona State Statute Deadlines**	**Date Completed**
Operational Budget Process			
City Council adopts tentative budget	None	On or before the third Monday in July	May 20, 2019
Publish summary of tentatively adopted budget and notice of public hearing which must precede final adoption.	None	Once a week for two consecutive weeks following tentative adoption and before final adoption.	May 25, 2019 June 1, 2019
City Council holds public hearing and adopts final budget	None	On or before the 14th day before a tax levy is adopted	June 3, 2019
City Council adopts secondary property tax levy.	None	On or before the 3rd Monday in August.	June 17, 2019
Capital Improvement Program Process			
Publish summary of the Five Year Capital Improvement Program and notice of public hearing which must precede final adoption	One publication at least two weeks prior to public hearing.	None	May 4, 2019
City Council holds public hearing and adopts the Five Year Capital Improvement Program	Not less than 2 weeks after the publication	None	May 20, 2019

Figure 44: FY 2019/20 Budget Process Legal Deadlines

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FISCAL YEAR

2019-2020

mesa·az

Projects & Capital Budget

CITY OF MESA ARIZONA

FY 2019/20 Capital Budget Overview

The City recognizes the need for public infrastructure to keep pace with the growth of the community and the needs of the City's residents. Accordingly, the capital budget represents the City's plan to meet its public facility and infrastructure needs.

The capital budget includes planned expenditures that meet the following requirements:

1) Have an estimated useful life of more than one year
2) Have a unit cost of $5,000 or more
3) Considered a betterment or improvement of a capital asset (if it is an existing capital asset)

The largest component of the capital budget is a five-year Capital Improvement Program. This five-year plan includes improvements to existing facilities, the acquisition of land and buildings, construction of new facilities, and major equipment purchases. The City also maintains a regular replacement schedule for equipment such as vehicles and computer hardware. Proposed capital purchases are included in the budget plan which is reviewed and adopted by City Council as a part of the annual budgeting process.

The FY 2019/20 capital budget is comprised of three groups. Below is a summary of the budget in each group. A schedule showing the funding sources for each of the groups can be found at the end of this section.

FY 2019/20 Capital Budget	
Group	**Total Budget**
Operating Capital – General	$43,463,842
Vehicle Replacements & Additions	$20,124,835
Capital Improvement Program	$496,672,000
Total Capital Budget	**$560,260,677**

Due to limited resources, not all projects identified during the budget process are included in the adopted budget. Projects are prioritized based on how each project:

- Meets the needs of the City—considering factors such as financial feasibility, public health, and safety
- Fulfills the City's legal commitment to provide safe and adequate facilities and services
- Prevents or reduces future improvement cost
- Provides services to developed areas lacking full-service amenities
- Promotes development

Capital Budget Categories

Operating Capital - General

Planned operating capital expenditures include acquisitions or upgrades to physical assets such as property, buildings, or equipment. These items are included in the operating budgets of City departments. Also included in the operating capital category are the City's infrastructure lifecycle programs for facility maintenance, information technology infrastructure, desktop computer replacement, and parks facility maintenance.

Below is a table describing some of the notable capital purchases using operating funds budgeted in FY 2019/20.

FY 2019/20 Operating Capital-General	
Description	**Total Budget***
Eastmark Development Agreement Improvements*	$15,432,000
Computer Equipment	$6,183,144
Cadence Development Agreement Improvements**	$4,898,000
Police Radios	$3,338,450
Mesa Fire & Medical Heart Monitors	$1,931,493
Police Communications 911 Consoles	$608,283
Miscellaneous	$11,072,472
Total	**$43,463,842**

**Eastmark capital expenditures are paid for by the Eastmark Community Facility District (CFD).*
***Cadence capital expenditures are paid for by the Cadence Community Facility District (CFD).*

Vehicle Replacements & Additions

The Vehicle Replacement Program uses an analytical model that was developed using a vehicle's cost history to determine when to replace instead of repair a vehicle. The model's output is combined with information from the customer departments and Fleet Services' repair data, including information about the vehicle's configuration, safety, and availability. Fleet Services provides information about the vehicle's replacement cost, the cost of anticipated major repairs, and parts availability. Taken together, the decision to replace a vehicle has become more transparent and cost effective.

Additions – are new vehicles to the City which increase the size of the City's fleet. These additions are typically the result of new programs, services, or positions and are requested by the departments during the budgeting process. An example of an addition to the fleet would be a new service truck for maintenance workers to travel to new City parks to complete daily maintenance activities.

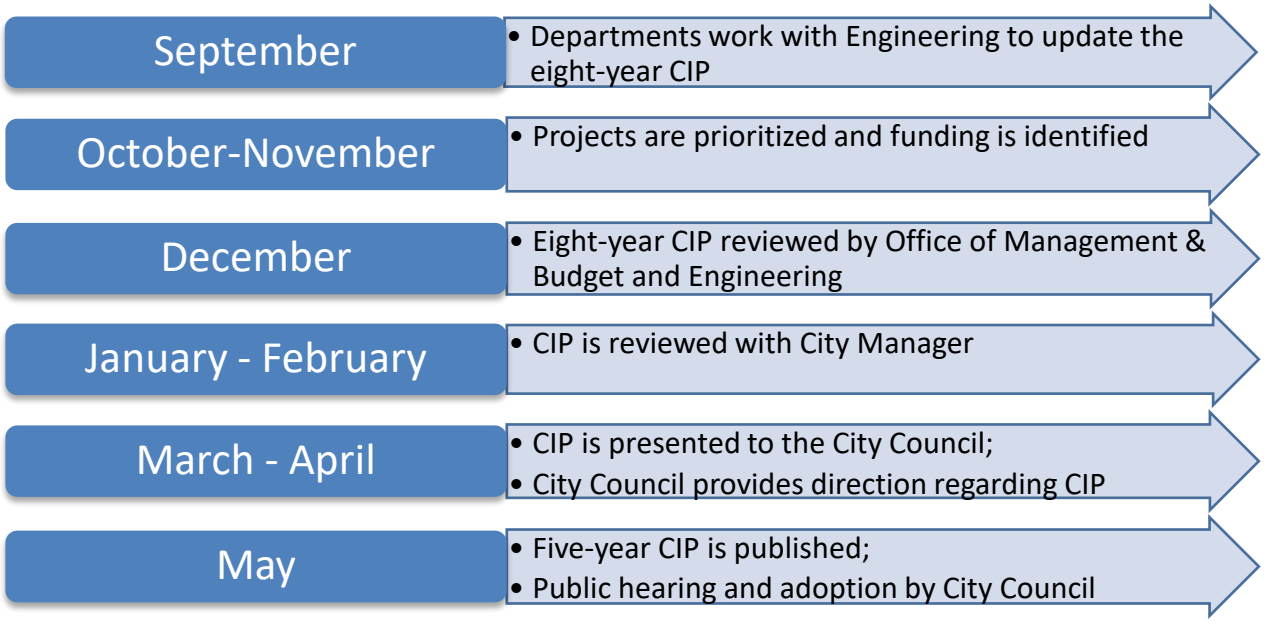
The City receives grant dollars for a variety of purposes. Vehicles may be purchased with these grants to provide an enhanced level of services. Grant vehicles are not automatically replaced at the end of service life, so these vehicles are not a part of the replacement program. Rather the service is evaluated in its entirety and prioritized by City management.

FY 2019/20 Vehicle Replacements & Additions	
Department	**Total Budget**
Replacements	
Capital-Enterprise Fund	$5,483,765
Replacement Extension Reserve	$3,476,131
Vehicle Replacement Fund	$3,689,303
Local Streets Fund	$3,353,000
Solid Waste Development Fee	$850,000
Capital-General Fund	$505,338
Total Replacement Vehicles	**$17,357,537**
Additions	
Police	$1,237,298
Parks, Recreation and Community Facilities	$573,000
Transportation	$560,000
Water Resources	$397,000
Total Additions	**$2,767,298**
Total	**$20,124,835**

Capital Improvement Program (CIP)

Major capital improvements and purchases are planned and tracked on a longer-term basis than annual capital purchases. Departments plan and develop capital projects in cooperation with Engineering and Office of Management & Budget. City staff analyzes and prioritizes the projects. This allows the City to apply limited funding and staff resources to the highest-priority projects. Based on the resources projected to be available for the various types of projects, a multi-year plan is developed with direction from the City Manager's Office and City Council.

An eight-year CIP assists in development of the City's forecast. This plan includes project costs as well as all resulting operational and maintenance costs. The first five years of the plan is published in the Five-Year CIP document. The first year of the plan is adopted by City Council as part of the annual budget. An overview of the planning process is shown on the next page.



Funding Sources

Capital improvements are funded by two primary sources: (1) operating revenues and (2) bonds. The following is a summary of the funding sources:

Operating Revenues – These revenues range from general and special sources (Local Street Sales Tax, State shared revenue, Federal and State aid, fines, etc.) to enterprise revenues (electric, gas, water, solid waste, etc.). For purposes of the CIP, reimbursements of expenses from other governmental entities are included in this category. While not considered revenue, their inclusion assists in ascertaining the City's net cost for a project.

Local Streets – funds received from a May 2006 voter-approved increase of the City's Transaction Privilege (Sales) Tax by 0.5%, of which 0.3% has been dedicated to Transportation. This funding can only be used for streets-related activities and provides a local revenue source as well as the matching requirement to obtain Maricopa Association of Governments (MAG) Proposition 400 monies.

Joint Ventures – funds received from municipalities that participate as partners in jointly-owned facilities. The City serves as the managing partner of the Topaz Public Safety Regional Wireless Network and Greenfield Water Reclamation Plant Joint Ventures. Each partner pays for a percentage of capital improvement cost based on percentage of ownership.

Federal Grant – funds obtained through federal grantors such as the Community Development Block Grant (CDBG) Program and the Federal Transit Administration.

State Grant – funds obtained through state grantors such as the Arizona Department of Transportation.

Bonds **-** Issuing bonds is a common practice among cities. It is the primary and most widely accepted method for municipalities to fund large capital projects. There are two types of bond fund projects in the CIP:

General Obligation (GO) Bonds - GO bonds are used to finance public infrastructure such as parks, streets, and police and fire facilities. GO bonds are backed by the "full faith and credit" of the City, meaning that the City pledges to take whatever action is necessary to raise the revenue to repay the loan. Principal and interest payments on GO bonds are funded by a secondary property tax, development impact fees, and a court construction fee. If these revenue sources are not sufficient, the General Fund is used to fund the remaining portion of the payment.

Utility Systems Revenue Bonds - Utility revenue bonds are used to finance Electric, Gas, Solid Waste, Water, and Wastewater projects. Bonds used for these projects are repaid from utility revenues.

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CIP AT A GLANCE

$496,672,000

Total FY 2019/20 CIP Budget.

Capital improvements are funded by two primary sources:

Operating Revenues
Bonds

All capital improvement projects are assigned to one of five categories:

General Government
Parks & Culture
Public Safety
Transportation
Utilities

The FY 2019/20 CIP Budget includes funds for **196** projects.

FY 2019/20 funding for one-time start-up purchases and ongoing operations and maintenance is

$1,488,651

The total CIP budget for FY 2019/20 is $496,672,000. The table below presents a high-level overview of FY 2018/19 CIP budget compared to FY 2019/20. A more detailed CIP schedule can be found at the end of this section.

Comparison of Prior Year CIP Budget		
Funding Source	**FY 2018/19**	**FY 2019/20**
Operating Funds		
Unrestricted	$3,135,435	$5,405,564
Restricted	$167,057,783	$164,285,436
Operating Funds Subtotal	**$170,193,218**	**$169,691,000**
Bond Funds		
General Obligation	$27,136,842	$32,845,000
Utility Revenue	$130,568,940	$126,613,000
Bond Funds Subtotal	**$157,705,782**	**$159,458,000**
Total Budget (without carryover)	**$327,899,000**	**$329,149,000**
Carryover		
Operating Funds Carryover	$71,838,212	$99,129,115
Bond Fund Carryover	$45,997,788	$68,393,885
Carryover Subtotal	**$117,836,000**	**$167,523,000**
Total CIP Budget	**$445,735,000**	**$496,672,000**

Notable differences in the CIP budget between FY 2018/19 and FY 2019/20 include the following:

Operating Funds - The Greenfield Wastewater Reclamation Plant (WRP) Expansion will utilize funds from the Greenfield WRP Joint Venture Fund. Joint Venture funds represent a partnership with other municipalities and include the cost to the City as well as the cost to the other partner jurisdictions. The Greenfield WRP Joint Venture Fund includes City of Mesa, Town of Gilbert, and Town of Queen Creek.

General Obligation Bonds - FY 2019/20 includes the Plaza @ Mesa City Center using Parks & Culture bonds authorized by voters in 2018 and the purchase of fire apparatus using Public Safety bonds authorized by voters in 2018. The existing authorization for transportation is nearing exhaustion. FY 2019/20 includes improvements to Mesa Drive from 8th Avenue to Main Street.

Utility Systems Revenue Bonds - FY 2019/20 includes the Greenfield WRP Expansion. It is a multi-year that will continue in FY 2019/20. The total cost to the City of the Greenfield WRP Expansion is expected to be approximately $130 million over the life of the project.

Carryover – Items where the expense was budgeted last year but the item was not received or constructed in time to be recorded in the previous fiscal year. The adopted CIP includes $167.5 million in carryover. Examples of projects that were carried over to FY 2019/20 are Signal Butte Park Phase I and Southern Avenue Improvements from Greenfield to Higley.

Impact on Operating Budget

The completion of capital improvement projects may result in the need for additional funding for one-time start-up purchases as well as ongoing operations and maintenance (O&M) funding (e.g., a new fire station requires one-time funding for items such as furniture, fixtures, and equipment and ongoing funding for expenditures such as personnel, utilities, and maintenance). O&M needs are identified during the project planning process.

O&M costs budgeted in FY 2019/20 usually result from projects completed in the prior fiscal year. Major capital projects typically have design and construction schedules that last throughout the year; therefore, O&M usually begins the following fiscal year. However, some projects may be scheduled for completion early in FY 2019/20 and therefore require O&M funding. Operations and maintenance costs are included in the operating budgets of the applicable department.

CIP Impact on Operating Budget					
Funding Source	**FY 2019/20**	**FY 2020/21**	**FY 2021/22**	**FY 2022/23**	**FY 2023/24**
General Fund	$793,064	$945,498	$1,591,459	$2,603,227	$7,357,149
Enterprise Fund	$149,323	$619,830	$636,488	$654,455	$1,016,502
Environmental Compliance Fund	$95,291	$108,909	$120,773	$134,573	$146,882
Greenfield WRP Joint Venture	$354,440	$1,468,416	$1,502,112	$1,538,220	$1,576,272
Local Streets	$96,533	$163,149	$247,627	$278,706	$344,544
Public Safety Sales Tax	-	$1,582,835	$1,627,151	$3,248,360	$3,326,902
Total Operational Impact	**$1,488,651**	**$4,888,637**	**$5,725,610**	**$8,457,541**	**$13,768,251**

The following section highlights the estimated annual operating impact of some projects and a description of the operating costs.

Mesa Library Children's Room Renovation

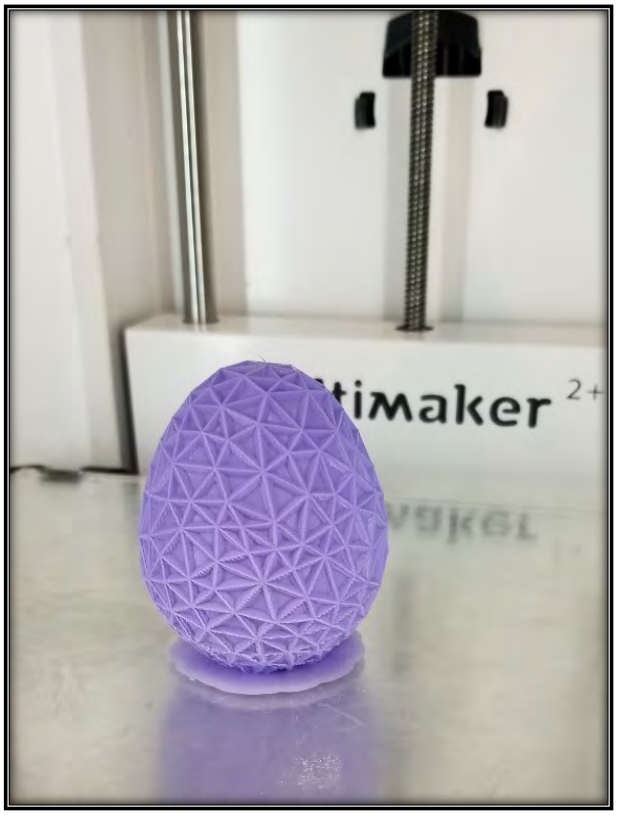
Project Description:
Redevelop the children's library at the Main branch to better define and separate the space from the rest of the active areas on the first floor. The entry to the children's room will be opened and made more prominent, and the interior space in the library will be refreshed with a new space plan for reading, play, and technology activity areas in the children's library.

Annual Operating Impact: ~$20,000

Dobson Ranch Library Renovation

Project Description:
Refresh the public entrance of Dobson Library to create a more modern look and better accessibility. The updated entry will offer greater visibility and convenience for library users. The addition of a THINKspot will provide the residents of west Mesa a collaborative workspace to inspire innovation and community networking.

Annual Operating Impact: ~$260,820



THINKspot

CAPITAL IMPROVEMENT PROGRAM CATEGORIES

All capital improvement projects are assigned to one of five categories.

General Government - projects are defined as any improvements or land acquisition associated with City facilities through Facilities Maintenance and economic development.

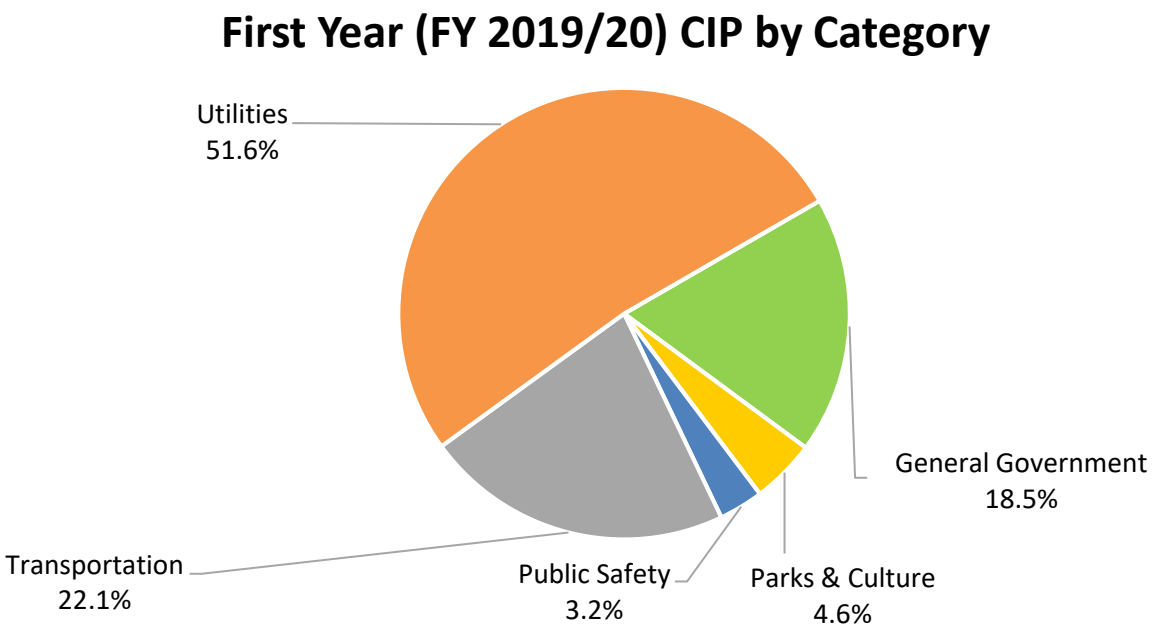
Parks and Culture - projects are defined as new neighborhood, community, or district parks and associated amenities; park offices; retention basin improvements; golf course improvements; athletic field lighting; community recreation centers; skate parks; park projects; and aquatic facilities. Other projects in this category include improvements to the City's arts centers, museums, and public libraries.

Public Safety - projects associated with Police, Fire & Medical, and Communications, are defined as new buildings or existing buildings/facilities that are planned to be remodeled, renovated, or expanded such as: Police substations; Fire stations; courtrooms; training facilities; or parking garages. This also includes land acquisition for public safety improvements. New equipment purchases or existing equipment upgrades, and environmental mitigation improvements are also included in this category.

Transportation - projects are defined as improvements to the existing arterial street system; intersection improvements; new roadways; landscaping within public right-of-way; street lighting and traffic signal system improvements; shared use paths; storm sewer drainage improvements; floodway improvements; bus purchases; bus pullouts/bus shelters; park-n-ride lots; transit facilities; light rail studies; and infrastructure improvements to Falcon Field and Phoenix-Mesa Gateway airports.

Utilities - projects are defined as water reclamation plants; water treatment plants; well sites; water lines; wastewater lines; gas lines; storm sewer lines; lift stations; new or expanded pump stations; sulfide stations; storage or recharge sites; electrical substation expansions; electric distribution overhead and underground; and solid waste facility improvements.

The FY 2019/20 CIP shows the City's continued commitment to reliable utility and transportation systems. Below is a chart showing the percent of the total CIP represented by each category.



Projects & Capital Budget

The following pages contain a list of capital projects planned for FY 2019/20, grouped by CIP category. Each project description shows only the budget for FY 2019/20. More detailed descriptions and total project costs can be found in the separate document "Capital Improvement Program FY 2020-2024."

City Facilities		FY 19/20
East Valley Adult Resources Building - CP0568		
Renovate the Mesa Active Adult Center. Work will include interior flooring, fire alarm system upgrades and ADA accessibility improvements.	1250CDBG - Community Development Block Grant	$929,000
	1301A - Capital - General Fund	$18,628
		$947,628
Police Central Division Drain Lines - CP0679		
Replace aging drain pipes throughout the Police Department's Central building. The piping is beyond its life expectancy and leaking has occurred in several areas. Replacement will prevent service disruption.	1301A - Capital - General Fund	$157,500
		$157,500
East Mesa Service Center Cooling Tower System Replacement - CP0681		
Replace cooling tower system which includes piping throughout the building. The tower has exceeded its life expectancy, is corroded and is restricting water flow to the units. This corrosion can lead to a mass leak if not addressed.	1301A - Capital - General Fund	$3,900
		$3,900
Gene Autry Clubhouse Septic System - CP0688		
Remove the clubhouse septic system. Install wastewater collection lines and connect the facility to the City's wastewater utility system.	1301A - Capital - General Fund	$426,748
		$426,748
Red Mountain Multigenerational Center Chiller Replacement - CP0767		
Replace existing system with a new system that will provide energy savings, reliability, and much needed redundancy for this facility in the event that it is needed for an emergency gathering spot for citizens.	1301A - Capital - General Fund	$2,781,365
		$2,781,365
Mesa Family Advocacy HVAC System & Roofing - CP0770		
Replace roof mounted HVAC equipment of existing two 2-story buildings . The buildings house City of Mesa Police and Family Advocacy Center.	1301A - Capital - General Fund	$393,995
		$393,995
Mesa Family Advocacy Restroom renovation - CP0771		
Renovate four restrooms at Mesa Family Advocacy Center to bring them in compliance with the Americans with Disabilities Act and update the existing finishes.	1301A - Capital - General Fund	$10,896
		$10,896

Downtown Facade Improvement - CP0781		
Construct commercial facades between 1st Street and 1st Avenue, Country Club and Sirrine/Centennial as well as colonnade removal for properties.	1220A - Grants - Gen. Gov.	$300,000
	1250CDBG - Community Development Block Grant	$441,723
		$741,723
Police Headquarters Generator - CP0785		
Replace the generator in Police Headquarters building that will provide backup power as well as correct issues to meet City code.	1207A - Environmental Compliance Fee	$57,310
	1301A - Capital - General Fund	$455,195
		$512,505
Fleet West Roof Replacement - CP0793		
Replace Fleet West roof.	4006A - Fleet Internal Service	$70,500
		$70,500
Red Mountain Library Tower Replacement - CP0799		
Evaluate and replace cooling towers at Red Mountain Library with properly sized equipment that can be specified so that space temperature requirements can be met.	1301A - Capital - General Fund	$105,189
		$105,189
AZ Labs Improvements - CP0863		
Replace generator, replace sanitary drain lines, and also create a storm drainage master plan at AZ Labs building.	1104A - Economic Investment Fund	$493,500
		$493,500
Center Street Yard Master Plan - CP0891		
Develop a Master Plan for future uses at Center Street Yard.	1205A - Local Streets Fund	$3,150
	1207A - Environmental Compliance Fee	$5,250
	1301A - Capital - General Fund	$2,850
	3101GAS - Natural Gas	$5,000
	3101WW - Wastewater	$3,240
		$19,490
Police Headquarters Restroom Renovation - CP0893		
Renovate basement restroom by replacing finishes and plumbing fixtures	1301A - Capital - General Fund	$11,589
		$11,589
Convention Center Bldg C Piping - CP0895		
Excavate areas to renovate/replace sanitary piping from building to main system at street.	3101CC - Convention Center	$48,437
		$48,437
	Total for City Facilities	**$6,724,965**

Economic Investment		FY 19/20
ASU @ City Center - CP0871		
Construct downtown academic facilities.	1104A - Economic Investment Fund	$8,000,000
	1315EDUC - Excise Tax Obligation Bond Construction Education	$33,522,350
		$41,522,350
Innovation Studios @ Mesa City Center - CP0880		
Construct collaborative space downtown with adaptive reuse of the City's IT Building.	1104A - Economic Investment Fund	$5,000,000
	1301A - Capital - General Fund	$620,979
		$5,620,979
Downtown Project Support - CP0881		
Support completion of downtown capital projects.	1301A - Capital - General Fund	$2,076,118
		$2,076,118
CO+HOOTS @ Benedictine University - CP0946		
Build out of education/collaboration space at Gillette Hall on Benedictine University - Mesa campus.	1104A - Economic Investment Fund	$2,000,000
		$2,000,000
	Total for Economic Investment	**$51,219,447**

General Government		FY 19/20
Oakwood Creative Care Facility Improvements - CP0878		
Replace air walls with framed in walls, update the kitchen area, and replace flooring at the Oakwood Creative Care.	1250CDBG - Community Development Block Grant	$42,800
		$42,800
	Total for General Government	**$42,800**

Cemetery		FY 19/20
Cemetery North Expansion - CP0583		
Expand the City cemetery to increase inventory. The planned expansion will be completed in 2 phases.	1102A - Cemetery	$1,815,181
		$1,815,181
	Total for Cemetery	**$1,815,181**

Library		FY 19/20
Main Library 2nd Floor Workspace Improvements - CP0888		
Improvements to 4000 square feet of office and workspace on the second floor of the Main Library.		
	1299A - Restricted Programs Fund	$261,870
		$261,870
Monarch Haven and Reading Sanctuary - CP0892		
Create an outdoor space at the Red Mountain Library for use by library patrons and the surrounding community	1220A - Grants - Gen. Gov.	$80,835
		$80,835
Dobson Library Improvements - CP0903		
Construct facade improvements and new programming space.	13082018 - 2018 Parks Bond	$500,000
		$500,000
Main Library Improvements - CP0904		
Construct new programming space.	13082018 - 2018 Parks Bond	$500,000
		$500,000
	Total for Library	**$1,342,705**

Parks & Recreation		FY 19/20
Parks Irrigation Controllers - CN0009		
Upgrade existing irrigation controllers throughout the City's park system which are reaching the end of their service life. Installation of the new controllers will take place in phases.	1301A - Capital - General Fund	$352,455
		$352,455
Signal Butte Park Phase I - CP0121		
Construct a metro park on land surrounding the water treatment plant at Elliot Road and Signal Butte. Initial phase includes trails and interpretive opportunities explaining the story of water in the desert along with parking.	1206A - Highway User Revenue Fund	$712
	13082012 - 2012 Park Bond	$1,300,000
	1314A - Transportation	$209,488
		$1,510,200

Eagles Park - CP0211

Construct a community park on the former Mesa Junior High property with lighted multi-use/soccer fields, picnic ramadas, exercise stations, and a playground.	1205A - Local Streets Fund	$788,591
	1220A - Grants - Gen. Gov.	$49,345
	1301A - Capital - General Fund	$10,222
	13082012 - 2012 Park Bond	$3,220,000
		$4,068,158

Federal Building Renovation - CP0213

Renovate the old Federal Building in downtown Mesa to allow for public use.	13082012 - 2012 Park Bond	$4,326,000
	13082018 - 2018 Parks Bond	$1,000,000
		$5,326,000

Kleinman Park - CP0553

Improve existing amenities at Kleinman Park to address aging equipment and systems.	1250CDBG - Community Development Block Grant	$596
		$596

Cubs Facility Improvements - CP0723

Improve or upgrade Sloan Park and/or the Under Armor Performance Training Center for monument and directional signage around the site.	3112A - Spring Training Bond Construction	$27,025
		$27,025

Riverview Irrigation Filter Upgrade - CP0784

Install properly sized filters at Riverview Park that will work with the irrigation components.	3101CUB - Cubs Spring Training Facility	$48,926
		$48,926

Monterey Park - CP0914

Construct 4 lighted youth baseball/softball fields, 3 lighted soccer fields, a playground shade structure, parking spaces, and restrooms adjacent to the existing park near Power & Guadalupe.	13082018 - 2018 Parks Bond	$1,000,000
		$1,000,000

North Center Street - CP0915

Construct 6 lighted soccer fields along with 360 parking spaces and restrooms.	13082018 - 2018 Parks Bond	$1,000,000
		$1,000,000

Plaza @ Mesa City Center - CP0920

Construct a 2-acre public plaza including a water feature and an ice skating rink.	1301A - Capital - General Fund	$383,335
	13082018 - 2018 Parks Bond	$5,500,000
		$5,883,335

Red Mountain - Youth Baseball/Softball - CP0931

Construct 4 lighted youth baseball/softball fields along with parking lot expansion and restroom.	13082018 - 2018 Parks Bond	$100,000
		$100,000

Red Mountain Park Community Athletic Fields - CP0932

Construct 9 lighted soccer fields, lighted parking, pond expansion, and restrooms adjacent to Red Mountain Park.	13082018 - 2018 Parks Bond	$100,000
		$100,000

Harris Basin Playground - CP0934

Install new playground at the existing basin near Harris Drive and McKellips Road	13082018 - 2018 Parks Bond	$265,000
		$265,000

Total for Parks & Recreation	**$19,681,695**

Communications		FY 19/20
TOPAZ Radio Network Upgrade - CN0022 Upgrade the public safety radio system network. The current system is no longer supported by the manufacturer. The upgrade will ensure system reliability for the TOPAZ public safety network.	1120PROG - Topaz Capital Programs	$433,828
		$433,828
Radio Network Upgrade - Mesa Share - CN0023 Fund Mesa's cost share to replace the public safety radio system network. The current system is no longer supported by the manufacturer. This upgrade will ensure system reliability for the Topaz network.	1301A - Capital - General Fund	$342,856
		$342,856
Internet Protocol Network Router Expansion - Mesa Share - CN0052 Fund Mesa's cost share to install internet protocol routers for the TOPAZ radio sites. The new routers will provide full network direction/redirection capabilities for the TOPAZ radio sites and mitigate unscheduled impairments to the network.	1301A - Capital - General Fund	$348,470
		$348,470
System of Systems Network Expansion - Mesa Share - CN0069 Purchase additional licensing to connect to other Public Safety voice networks.	1301A - Capital - General Fund	$297,360
		$297,360
Shaw Butte & Florence Gardens Phase II - Mesa Share - CN0070 Upgrade five of six physical voice channels at Shaw Butte and Florence Gardens to Time Division Multiple Access (TDMA, also known as P25 Phase II) to enable two simultaneous voice transmissions on each physical radio channel.	1301A - Capital - General Fund	$215,554
		$215,554
Fire Hazard Zone Communication - Mesa Share - CN0071 Add VHF coverage for the existing TRWC fire partner coverage area in Mesa, Gilbert, Apache Junction, and Queen Creek.	1301A - Capital - General Fund	$255,284
		$255,284
Fiber to Radio Network Backbone Sites - CP0092 Improve the infrastructure that provides voice and data services to fire stations and other City facilities over the City's point-to-point microwave radio network.	13042013 - 2013 Public Safety Bond	$130,000
		$130,000
TOPAZ System of Systems Networking - CP0438 Install system-of-systems networking to allow radio networks to connect automatically with other similar radio networks. This allows radio users to utilize the resources of multiple systems to deliver public safety services efficiently.	1120PROG - Topaz Capital Programs	$254,073
		$254,073

Public Safety Fiber - Phase II - CP0696 Install underground fiber to support public safety and other City communication needs and strengthen redundancy. This is the second phase to complete the three rings design to better serve the City's needs.	13042018 - 2018 Public Safety Bond 13082018 - 2018 Parks Bond	$3,000,000 $40,000 **$3,040,000**
TOPAZ Internet Protocol Network Router Expansion - CP0755 Purchase and install internet protocol routers for the TOPAZ radio sites. The new routers will provide full network direction/redirection capabilities for the TOPAZ radio sites and mitigate unscheduled impairments to the TOPAZ network.	1120PROG - Topaz Capital Programs	$220,990 **$220,990**
Communications Building Electrical Vulnerability Mitigation - CP0796 Mitigate an electrical system vulnerability that has been discovered in the Communications Building.	1301A - Capital - General Fund	$39,610 **$39,610**
G-2 Fire Station Alerting System - CP0838 Refurbish the existing fire station alerting system. The alerting system is reaching the end of its support.	1301A - Capital - General Fund	$619,500 **$619,500**
Distributed Antenna System for Phoenix Mesa Gateway Airport - CP0839 Install an antenna system for the Phoenix Mesa Gateway Airport to improve public safety radio coverage.	1301A - Capital - General Fund	$272,580 **$272,580**
TOPAZ System of Systems Networking Expansion - CP0905 Purchase additional licensing to connect to other Public Safety voice networks.	1120PROG - Topaz Capital Programs	$396,480 **$396,480**
TOPAZ Shaw Butte and Florence Gardens - Phase II - CP0906 Upgrade five of six physical voice channels at Shaw Butte and Florence Gardens to Time Division Multiple Access (TDMA, also known as P25 Phase II) to enable two simultaneous voice transmissions on each physical radio channel.	1120PROG - Topaz Capital Programs	$287,406 **$287,406**
TOPAZ Fire Hazard Zone Communication - CP0907 Add VHF coverage for the existing TRWC fire partner coverage area in Mesa, Gilbert, Apache Junction, and Queen Creek.	1120PROG - Topaz Capital Programs	$371,700 **$371,700**
	Total for Communications	**$7,525,691**

Fire		FY 19/20
Fire Apparatus - CN0055 Purchase replacement Fire Apparatus for units that are due for replacement and currently still in service. These purchases are based off of the Fire Maintenance apparatus replacement schedule that identifies when replacement is necessary.		
	1301A - Capital - General Fund	$1,150,000
	13042018 - 2018 Public Safety Bond	$5,900,000
		$7,050,000
Public Safety Training Facility Improvements: Burn Room - CP0096 Remodel the existing burn room and expand the facilities to allow for training involving other combustible material such as natural gas.	13042013 - 2013 Public Safety Bond	$1,070,000
		$1,070,000
Fire Station 221: Eastmark - CP0102 Construct a fire station in the Eastmark development in southeast Mesa. With population growth there is a need for a fire station to respond to the increased call volumes.	1299A - Restricted Programs Fund	$5,381,140
	13042018 - 2018 Public Safety Bond	$2,500,000
		$7,881,140
Public Safety Training Facility Burn Tower Renovation - CP0858 Repair and replace outdated burn tower building components.	13042013 - 2013 Public Safety Bond	$232,400
		$232,400
	Total for Fire	**$16,233,540**

Police		FY 19/20
Advocacy Center Interview Suite Sound Attenuation Upgrades - CP0747 Renovate four existing interview rooms to provide sound proofing. This will assist in maintaining confidentiality throughout the adjacent rooms.	1301A - Capital - General Fund	$15,564
		$15,564
Northeast Public Safety Facility - CP0913 Construct a new public safety facility in the northeast section of Mesa.	13042018 - 2018 Public Safety Bond	$3,000,000
		$3,000,000
	Total for Police	**$3,015,564**

Falcon Field Airport		FY 19/20
Stormwater Drainage Plan Update - C06029		
Update the airport's 1998 Stormwater Drainage Plan. This effort will update the drainage plan to reflect current conditions due to construction and development that has occurred on the airport.	3004FF - Falcon Field Airport	$42,857
	3010FF - Falcon Field Grants	$257,143
		$300,000
Airport Historic Zone Improvements - C09036		
Construct improvements to the landscaping, streetscaping, public viewing area and airport signage as part of the continuing efforts to enhance the quality and appearance of Falcon Field Airport.	3004FF - Falcon Field Airport	$914,957
		$914,957
Pavement Management System Program - CN0073		
Pavement Management System Program	3004FF - Falcon Field Airport	$100,000
		$100,000
Airfield Lighting and Signage Upgrade - CP0114		
Replace runway and taxiway lighting with newer light-emitting diode (LED) lights to reduce electrical and maintenance costs.	3004FF - Falcon Field Airport	$60,705
	3010FF - Falcon Field Grants	$251,488
		$312,193
Falcon Field Master Plan - CP0256		
Update the master plan document used to identify the ultimate development of the airport for a twenty year period.		
	3004FF - Falcon Field Airport	$55,751
	3010FF - Falcon Field Grants	$275,543
		$331,294
Falcon Tech Center - CP0746		
Complete environmental assessment for the removal of orange grove trees west of the airport to allow for economic development opportunities.	3004FF - Falcon Field Airport	$19,510
		$19,510
City Owned Buildings and Property Improvements - CP0763		
Construct needed improvements to City-owned buildings and property at Falcon Field.	3004FF - Falcon Field Airport	$844,854
		$844,854
Higley Ramp West Major Reconstruct - CP0918		
Reconstruct and upgrade Higley Ramp West.		
	3004FF - Falcon Field Airport	$90,191
	3010FF - Falcon Field Grants	$909,809
		$1,000,000

Higley Ramp East Overlay - CP0921
Reconstruct and upgrade Higley Ramp East.

3004FF - Falcon Field Airport	$38,095
3010FF - Falcon Field Grants	$761,905
	$800,000

High-Speed Exits - Runway 4L/22R - CP0945
Construct High-Speed Exits on runway 4L/22R to provide increased safety and operational flexibility.

3004FF - Falcon Field Airport	$117,248
3010FF - Falcon Field Grants	$1,182,752
	$1,300,000

Total for Falcon Field Airport	**$5,922,808**

Intelligent Transportation System		FY 19/20
Traffic Signals - New and Upgrade - CP0586		
Install new signals and upgrade existing signals.	1205A - Local Streets Fund	$4,274,496
	1301A - Capital - General Fund	$131,919
		$4,406,415
Traffic Signal Cabinet and Controllers Upgrade in East Mesa - CP0653		
Install citywide new traffic signal cabinets and controllers to more effectively manage traffic.	1205A - Local Streets Fund	$751,251
	1220A - Grants - Gen. Gov.	$1,142,866
		$1,894,117
Traffic Signals - Public Safety Opticom - CP0702		
Install public safety opticom technology on traffic signals.	1205A - Local Streets Fund	$811,606
		$811,606
	Total for Intelligent Transportation System	**$7,112,138**

Shared Use Paths		FY 19/20
Mesa Gateway Bike and Pedestrian Path Phase 2 - CP0529		
Construct segment 2 of the southeast path from Elliot Road to Hawes Road.		
	1205A - Local Streets Fund	$304,124
		$304,124
Bike and Ped Pilot projects - CP0531		
Improve the City's multi-model transportation system.	1205A - Local Streets Fund	$615,914
		$615,914
South Canal Shared-Use Path: Consolidated Canal to McKellips - CP0671		
Construct shared-use path resolving a missing link in the regional non-motorized system.	1205A - Local Streets Fund	$522,952
	1220A - Grants - Gen. Gov.	$2,003,013
		$2,525,965

Lehi Crossing Shared-Use Path - CP0672		
Construct a shared-use path that will extend along the SRP canal service road.	13082018 - 2018 Parks Bond	$2,000,000
		$2,000,000
Eastern Canal Shared-Use Path: Brown to Broadway - CP0673		
Construct shared-use asphalt path to resolve a missing link in the regional non-motorized system.	13082018 - 2018 Parks Bond	$180,000
		$180,000
Eastern Canal Shared-Use Path: Lindsay to Brown - CP0867		
Install a paved pathway from Lindsay to Brown and putting in a signal on McKellips and Lindsay.	1205A - Local Streets Fund	$1,300,956
		$1,300,956
	Total for Shared Use Paths	**$6,926,959**

Storm Sewer		**FY 19/20**
Storm Drain Pump Stations - CP0491		
Rehabilitate aging storm drain pump stations.	1207A - Environmental Compliance Fee	$3,785,903
		$3,785,903
Royal Palms Drainage - CP0556		
Construct flap gates on manholes and a relief line to Candlelight Park. Flooding caused by retention in the golf course backing up into the cul de sac and flooding homes.	1205A - Local Streets Fund	$162,444
		$162,444
Horne Storm Drain System - CP0557		
Construct a new storm drain system in Horne Rd that will connect to an existing storm drain in Southern Ave. Improvements will be done over three phases to provide better drainage to the neighborhoods surrounding Horne.	1206A - Highway User Revenue Fund	$1,680,000
		$1,680,000
10th Avenue and Sirrine Drainage - CP0558		
Construct storm drainage improvements to prevent neighborhood flooding. Flat streets lack capacity, conveyance, and tops over sidewalks and floods homes that are built at grade finished floors.	1206A - Highway User Revenue Fund	$697,000
		$697,000
Lehi Area Drainage Improvement Project - CP0567		
Install storm drain in Lehi Road from Center Street eastward to address drainage issues.	1207A - Environmental Compliance Fee	$262,500
		$262,500
Main Street and Maple Drainage - CP0741		
Extend a storm drain pipe with catch basins along Sulley and Maple Street to capture overflow from an adjacent basin that overflows during storm events.	1206A - Highway User Revenue Fund	$234,742
		$234,742

Broadway Road and Lazona Drainage - CP0743

Install storm drain pipes in Broadway Road and Lazona Street to capture flows that otherwise create drainage issues for the neighborhood and ultimately flood the intersection of Broadway and Stapley.

1206A - Highway User Revenue Fund	$1,281,894
1220A - Grants - Gen. Gov.	$250,000
	$1,531,894

Gilbert Road & Hackamore Drainage - CP0744

Install storm drain pipes at Gilbert Road and Hackamore Circle to capture flows that otherwise create drainage issues for the neighborhood.

1206A - Highway User Revenue Fund	$100,000
1220A - Grants - Gen. Gov.	$51,643
	$151,643

Skyview Drainage - CP0745

Install a storm drain system to capture flows that currently flood neighborhood streets. The flows will be directed to a City of Mesa owned basin that will be expanded to handle additional capacity.

1206A - Highway User Revenue Fund	$123,283
	$123,283

Sossaman and Main Drainage Ditch - CP0790

Rehabilitate a drainage channel located on the east side of Sossaman Road south of Main Street. The existing concrete lining is in poor condition and is cracked, broken or missing in several locations.

1207A - Environmental Compliance Fee	$144,964
	$144,964

64th Street and Halifax Drainage - CP0817

Install a new storm drain system in 64th Street to capture flows from County islands that cause flooding.

1206A - Highway User Revenue Fund	$820,119
1220A - Grants - Gen. Gov.	$250,000
	$1,070,119

Venture Out Drainage - CP0818

Extend the existing line and add two new points of access on Broadway Road where flow from Venture Out will enter the line.

1206A - Highway User Revenue Fund	$1,000,000
1207A - Environmental Compliance Fee	$193,795
1220A - Grants - Gen. Gov.	$249,694
	$1,443,489

Somerset Drainage - CP0819

Rehabilitate the storm drain system to alleviate flooding that has historically happened.

1206A - Highway User Revenue Fund	$664,364
1220A - Grants - Gen. Gov.	$250,000
	$914,364

Total for Storm Sewer	**$12,202,345**

Streets		FY 19/20
Mesa Drive Phase II - C01400		
Construct an additional through lane in all directions as well as fully-protected dual left turn lanes. Construct bus pullouts at all corners connected by detached sidewalks and new street lighting to help mitigate traffic congestion and enhance safety.	13072013 - 2013 Street Bond	$11,470,000
	1314A - Transportation	$7,799,076
	31052014 - 2014 Electric Bond	$6,928,000
	31062014 - 2014 Gas Bond	$521,001
	31072014 - 2014 Water Bond	$2,403,031
	3113WW - Utility Replacement Extension and Renewal - WW	$151,957
		$29,273,065
Street Improvement Cityshare - CN0003		
Fund the City's participation in the cost share of widening of streets and the installation of new street lights that are built in conjunction with development projects.	13072013 - 2013 Street Bond	$1,225,000
		$1,225,000
Gilbert Road Bridge - CN0056		
Fund the City's share of Gilbert Road bridge construction costs.	1205A - Local Streets Fund	$1,000,000
		$1,000,000
Pavement Rehabilitation Adobe Road; Higley to Recker - CN0062		
Fund the City's cost share with Maricopa County for the pavement rehabilitation of Adobe Road from Higley to Recker.		
	13072013 - 2013 Street Bond	$30,000
		$30,000
Rio Salado Pathway-Public Art Project - CN0065		
Create permanent artwork in the tunnel connecting Rio Salado Shared-Use Pathway with Riverview Park.	1205A - Local Streets Fund	$27,000
		$27,000
Val Vista Drive: Baseline Road to US 60 - CP0105		
Construct roadway and safety improvements to include bicycle lanes, sidewalks and ADA compliant ramps. The existing traffic signals will be replaced.	13072013 - 2013 Street Bond	$780,000
	1314A - Transportation	$694,392
		$1,474,392
MAG Projects Local Match - CP0109		
Fund the local match for transportation projects that are eligible for regional funding.	1205A - Local Streets Fund	$416,850
		$416,850

UPRR Crossing Improvements: Dobson and Alma School - CP0184

Construct improvements to the Union Pacific Railroad crossings at Dobson and Alma School Roads. There will be improvements to both the railroad segments and surrounding median and sidewalks.

1205A - Local Streets Fund	$20,181
1220A - Grants - Gen. Gov.	$74,214
	$94,395

Eastside Improvements at Phx-Mesa Gateway Airport - CP0217

Develop the east side of the airport to increase capacity and economic development opportunities.

13072013 - 2013 Street Bond	$2,947,203
	$2,947,203

1st Avenue Improvements - CP0279

Install landscaping and street improvements in areas along downtown at both 1st Avenue and Hibbert.

1205A - Local Streets Fund	$1,000,000
13072013 - 2013 Street Bond	$2,500,000
31052014 - 2014 Electric Bond	$660,001
31072014 - 2014 Water Bond	$116,783
31092014 - 2014 Wastewater Bond	$19,227
	$4,296,011

Pedestrian Connection West of Dobson Road - CP0281

Improve roadway and sidewalks to positively increase the pedestrian experience along the light rail. Also, construct a turnaround for public safety vehicles.

1205A - Local Streets Fund	$220,000
	$220,000

Streetlight Spot Improvement - CP0294

Install streetlights in various locations citywide. To fulfill requests from residents and the Police Department for additional street lights and new street lights in areas where there are no street lights as funds allow.

1205A - Local Streets Fund	$705,600
	$705,600

Economic Development - CP0342

Fund required improvements associated with significant economic development projects.

31072014 - 2014 Water Bond	$713,732
31092010 - 2010 Wastewater Bond	$388,799
	$1,102,531

East Mesa Service Center Wash Rack - CP0348

Expand the wash area to include the addition of four wash bays for sweepers and vactor trucks. In addition, the existing pre-treatment equipment will be removed and not replaced as it is no longer needed.

1205A - Local Streets Fund	$98,742
1207A - Environmental Compliance Fee	$96,631
	$195,373

Railroad Quiet Zone - CP0426

Install raised medians and other infrastructure as required by the Federal Railroad Administration to convert the Union Pacific Railroad route through Mesa into a quiet zone.

1205A - Local Streets Fund	$64,601
	$64,601

Arterial Reconstruction - CP0439

Reconstruct arterial street segments that are at the end of their life cycle and can no longer be maintained by conventional means. Concurrent work will include upgrades to any concrete ramps, driveways and sidewalks to current ADA standards.

13072013 - 2013 Street Bond	$2,050,257
3113WW - Utility Replacement Extension and Renewal - WW	$12,206
	$2,062,463

Roosevelt Road Improvements: Broadway Road to 8th Avenue - CP0528

Widen Roosevelt Road between Broadway Road and 8th Avenue from the current half street (east side only improved) to a collector street.

1205A - Local Streets Fund	$42,222
	$42,222

Transportation Neighborhood Improvement Projects - CP0532

Install ADA Ramps and missing sidewalks citywide to improve accessibility.

1205A - Local Streets Fund	$913,740
	$913,740

Elliot Road Improvements: Ellsworth to Signal Butte - CP0571

Construct improvements to Elliot Road in support of the concept of it being a technology corridor.

13072013 - 2013 Street Bond	$1,166,000
1314A - Transportation	$14,242,544
	$15,408,544

Baseline Road: 24th Street to the Consolidated Canal - CP0658

Widen Baseline Road from 24th Street to the Consolidated Canal to mitigate traffic delays and improve safety.

13072013 - 2013 Street Bond	$4,300,000
1314A - Transportation	$283,000
3101WTR - Water	$97,708
	$4,680,708

Rail Road ROW Improvements - CP0660

Complete sidewalk improvements along the rail road tracks within the public right of way where either sidewalks are missing or are not ADA compliant.

1205A - Local Streets Fund	$68,800
	$68,800

Broadway Road: Lesueur to Spur - CP0666

Address safety and capacity needs along the Broadway Road corridor from Lesueur to Spur.

1205A - Local Streets Fund	$1,627,261
31052014 - 2014 Electric Bond	$340,201
31072014 - 2014 Water Bond	$500,000
	$2,467,462

Main Street Tree Revitalization - CP0668

Replace Palo Brea trees along Main Street. Analysis will include public involvement process to select a new tree species.

1205A - Local Streets Fund	$479,750
	$479,750

Southern Avenue Improvements: Greenfield to Higley - CP0700		
Improve Southern Avenue from Greenfield to Higley, including required pedestrian ramp upgrades, street light relocation, and right of way acquisitions. These improvements will help mitigate traffic delays and address safety needs.	13072013 - 2013 Street Bond	$490,000
	1314A - Transportation	$10,053,186
		$10,543,186
Broadway Road Streetscape: Tempe City Limits to Gilbert Road - CP0710		
Improve the Broadway Road streetscape from the Tempe City limits to Gilbert Road.	1205A - Local Streets Fund	$1,107,634
		$1,107,634
Signal Butte Road Improvements: Williams Field to Pecos - CP0729		
Improve access along Signal Butte Road to coincide with State Route 24 advancement. Work will include constructing any roadway sections that have not been completed by adjacent development.	1205A - Local Streets Fund	$1,025,803
		$1,025,803
Country Club Underpass - CP0736		
Remove the barrier at Country Club underpass south of Main Street and replace with sidewalk, curb and gutter.	1205A - Local Streets Fund	$729,196
		$729,196
McDowell Underpass Erosion - CP0776		
Correct erosion issue on retaining wall at the McDowell underpass.	1205A - Local Streets Fund	$1,423,956
		$1,423,956
Bridge Safety Rehabilitation - CP0780		
Address maintenance items and rehabilitation work needing to be performed on numerous existing bridges through the City as identified during bridge inspections performed by ADOT.	1205A - Local Streets Fund	$658,070
		$658,070
Southern Avenue and Stapley Drive Intersection - CP0800		
Construct dual left turn lanes, and additional through lanes and existing gas and storm sewer infrastructure.	1205A - Local Streets Fund	$366,435
	1220A - Grants - Gen. Gov.	$12,380,923
	1314A - Transportation	$2,602,032
	31062010 - 2010 Gas Bond	$2,696,305
	31062014 - 2014 Gas Bond	$425,304
		$18,470,999
Country Club and Main Improvements - CP0856		
Construct raised median and replace utility lines in Country Club Road north of Main Street.	1205A - Local Streets Fund	$182,786
		$182,786
	Total for Streets	**$103,337,340**

Transit		FY 19/20
Gilbert Road Light Rail Extension - CP0296		
Construct approximately two miles of double track alignment extending along Main Street from Edgemont to a new end of line station at Gilbert Road.	1103A - Transit Fund	$16,268,448
		$16,268,448
Gilbert LRT CNPAs - CP0562		
Replace existing utility infrastructure to accommodate the installation of the central Mea Light Rail system extension for Gilbert Rd.□	3113WW - Utility Replacement Extension and Renewal - WW	$61,825
		$61,825
	Total for Transit	**$16,330,273**

District Cooling		FY 19/20
Chiller Redundancy Connections - CP0724		
Equip buildings connected to the district cooling system with temporary chiller hook-ups in the event the district cooling system is unavailable.	3101DC - District Cooling	$40,000
		$40,000
	Total for District Cooling	**$40,000**

Electric		FY 19/20
Electric Smart Grid - CP0081		
Replace obsolete technology to improve system reliability and improve the ability to identify problems quickly and respond efficiently.	31052014 - 2014 Electric Bond	$207,207
		$207,207
Electric Generation - CP0082		
Identify power supply resources, including solar power, that can be owned in whole or in part by the City of Mesa. Alternatives are being explored to improve the reliablity and/or efficiency of the electric utility service.	31052014 - 2014 Electric Bond	$585,586
		$585,586
Electric Metering - CP0435		
Replace electric service meters based on 20-year lifecycle criteria. In addition, replace meters based on known issues, such as potential coils that improperly register energy consumption.	3113ELC - Utility Replacement Extension and Renewal - ELC	$847,885
		$847,885
Electric Distribution Overhead - CP0458		
Install system enhancements to ensure electric system reliability. Improvements may include replacement of electrical overhead conductors, transformers, distribution poles and devices to increase reliability and reduce operating costs.	31052014 - 2014 Electric Bond	$406,554
		$406,554
Electric Distribution Underground - CP0459		
Provide various system improvements to include underground conductor installation, cable replacement, vault lid replacement and replacement of miscellaneous devices. These improvements are planned over several fiscal years.	31052014 - 2014 Electric Bond	$887,286
		$887,286
Electric Substation Improvements - CP0461		
Construct improvements at electric substations to ensure long-term system reliability. These improvements will meet safety standards and improve security at the facilities.	31052014 - 2014 Electric Bond	$4,721,798
		$4,721,798
Substation to Park Conversion - CP0522		
Construct pocket park and solar generation at the former Extension Substation Site.	3101ELC - Electric	$114,455
		$114,455

New Electric Services - CP0534 Install new electrical service wires for new customers and provide for system expansion. It will also replace existing electrical service wires to increase reliability. These improvements are planned over several fiscal years.	31052014 - 2014 Electric Bond	$3,757,850
		$3,757,850
Electric Systems Retirements - CP0591 Replace electric system infrastructure to ensure reliability.	3101ELC - Electric	$234,866
		$234,866
	Total for Electric	**$11,763,487**

Environment and Sustainability		FY 19/20
Household Hazardous Waste Facility - CP0588 Construct a permanent HHW Facility to better serve city residents.	1207A - Environmental Compliance Fee	$9,769
		$9,769
Food to Energy Project - CP0870 Use inhouse resources and consultants to conduct a study to evaluate the technical and financial feasibility of an anaerobic digestion food waste to energy program and determine whether to move forward with a pilot-scale program.	1207A - Environmental Compliance Fee	$401,244
		$401,244
	Total for Environment and Sustainability	**$411,013**

Natural Gas Aging Infrastructure		FY 19/20
Utility Line Replacement Quarter Sections 13C, 21A, & 20D - C10380 Replace aging main and service lines in plat quarter section 13C, 21A and 20D.	31062014 - 2014 Gas Bond	$1,886,996
		$1,886,996
University Drive Utility Line: Alma School to Country Club - CP0220 Construct system improvements along University Drive to ensure operational reliability of the natural gas system.	31062010 - 2010 Gas Bond	$79,032
		$79,032
High Pressure Gas Main Installations - CP0442 Install high pressure gas main to meet anticipated growth of the City.	31062014 - 2014 Gas Bond	$1,708,962
		$1,708,962
Gas Main Replacements - Magma Service Area - CP0482 Upgrade the existing Magma system to reduce maintenance problems and ensure operational integrity of the natural gas pipeline system.	31062014 - 2014 Gas Bond	$813,847
		$813,847

Gas Aging Infrastructure Replacement - CP0483 Replace necessary gas system infrastructure identified during the annual survey.	31062014 - 2014 Gas Bond	$3,245,445
		$3,245,445
Gas Meters: New and Replacement - CP0496 Install gas meters citywide.	3113GAS - Utility Replacement Extension and Renewal - GAS	$873,099
		$873,099
Gas Line Retirements - CP0563 Remove gas mains and services that are no longer needed to support the natural gas system. Inclusion of this project will ensure operational integrity of the natural gas pipeline system and the reliability of a safe energy resource to our customers.	3101GAS - Natural Gas	$202,517
		$202,517
Gas Meters: New and Replacement - CP0711 Install gas meters citywide.	31062014 - 2014 Gas Bond	$483,425
		$483,425
	Total for Natural Gas Aging Infrastructure	**$9,293,323**

Natural Gas Growth		FY 19/20
Regulator Station, Hawes: McKellips Road to Hermosa Vista - CP0075 Install a high pressure gas main and district regulator station to meet anticipated growth needs of the natural gas system in the East Mesa.□	31062014 - 2014 Gas Bond	$898,642
		$898,642
Higley Regulator Station: McDowell to Thomas - CP0181 Construct a regulator station and other system improvements to ensure operational reliability and expansion of the natural gas pipeline to customers in northeast Mesa.□	31062014 - 2014 Gas Bond	$1,576,835
		$1,576,835
Gas New Services - CP0480 Install gas lines in new subdivision developments throughout the City and Magma Service Area.	31062014 - 2014 Gas Bond	$4,580,022
		$4,580,022
Gas New Mains - CP0481 Extend gas mains and services to new subdivisions.	31062014 - 2014 Gas Bond	$5,365,953
		$5,365,953
Gantzel Road & Queen Creek Gate Station & Gas Line Extension - CP0520 Install a new gate station in the Magma Service Area near Queen Creek Rd and Ellsworth to support continuing growth in the area.	31062014 - 2014 Gas Bond	$400,023
		$400,023

Gas-Customer Upgrades - CP0890		
Upgrade meters and or services per customer requests	3101GAS - Natural Gas	$1,386,857
		$1,386,857
	Total for Natural Gas Growth	**$14,208,332**

Natural Gas System Reinforcement		FY 19/20
District Regulator Station, Skyline and Circle Cross Ranch - C10376		
Install a high pressure gas main and district regulator to meet anticipated growth needs of the natural gas system in the Magma service area.	31062014 - 2014 Gas Bond	$3,128,368
		$3,128,368
Regulator Station Security - C10388		
Install on-site security systems to monitor and deter theft and sabotage of regulator station equipment.	31062014 - 2014 Gas Bond	$86,591
		$86,591
	Total for Natural Gas System Reinforcement	**$3,214,959**

Wastewater Contractual Obligations		FY 19/20
91st Avenue Wastewater Treatment Plant - CN0027		
Fund the City of Mesa's portion of operational and facility upgrades to the 91st Avenue Plant. Mesa is a member of the Sub-Regional Operating Group (SROG). Per an Intergovernmental Agreement with SROG, Mesa shares in the cost of improvements.	31092010 - 2010 Wastewater Bond	$648,994
	31092014 - 2014 Wastewater Bond	$11,644,753
		$12,293,747
Wastewater Main Oversize & Extensions City Share - CN0063		
Fund reimbursements to developers for construction of new wastewater extensions and oversized mains to meet the City's need and provide service to new development.	31092010 - 2010 Wastewater Bond	$363,000
		$363,000
	Total for Wastewater Contractual Obligations	**$12,656,747**

Wastewater Customer Demand - Southeast Mesa		FY 19/20
Greenfield Water Reclamation Plant Expansion - Mesa Share - CN0015		
Construct additional treatment capacity to meet the increasing wastewater flows to the Greenfield Water Reclamation Plant. The towns of Gilbert and Queen Creek will share in the cost of the plant expansion.	31092014 - 2014 Wastewater Bond	$61,903,471
		$61,903,471

Greenfield Water Reclamation Plant Expansion - CP0067

Construct additional treatment capacity to meet the increasing wastewater flows to the Greenfield Water Reclamation Plant. The towns of Gilbert and Queen Creek are sharing in the cost of the plant expansion.

3020A - Greenfield WRP Joint Venture	$79,319,838
	$79,319,838

Wastewater Improvements in Southeast Mesa - CP0805

Provide necessary wastewater infrastructure improvements to handle project flows in Southeast Mesa and to maintain service reliability in the area.

31092010 - 2010 Wastewater Bond	$212,644
	$212,644

Total for Wastewater Customer Demand - Southeast Mesa	**$141,435,953**

Wastewater Lifecycle	FY 19/20

Northwest Water Reclamation Plant Aeration System Imp - C10478

Modify and upgrade blower control system to allow more accurate air flow to the aeration basins based on process needs and to ensure compliance with permit requirements.

31092010 - 2010 Wastewater Bond	$570,729
	$570,729

GWRP Headworks/Solids Upgrade - CP0263 Mesa Share - CN0014

Replace the bus duct systems at both the solids and headworks buildings with conduit and wire systems to eliminate the possibility of future failures due to water intrusion.

31092014 - 2014 Wastewater Bond	$361,800
	$361,800

GWRP Miscellaneous Plant Improvements - CP0626 Mesa Share - CN0036

Modify and/or rehabilitate existing systems, install new systems, and replace equipment that has reached its useful life at the Greenfield Water Reclamation Plant. Improve plant operations and reliability.

31092014 - 2014 Wastewater Bond	$167,200
	$167,200

GWRP Plant Rehabilitation and Equipment - CP0797 Mesa Share - CN0057

Fund Mesa's cost share to rebuild/replace equipment to minimize system downtime and ensure efficient operation at the plant.

31092010 - 2010 Wastewater Bond	$124,736
	$124,736

GWRP Headworks/Solids Upgrade - CP0263

Replace the bus duct systems at both the solids and headworks buildings with conduit and wire systems to eliminate the possibility of future failures due to water intrusion.

3020A - Greenfield WRP Joint Venture	$600,000
	$600,000

Sewer Line Rehabilitation - CP0383

Rehabilitate and/or replace defective pipe in the wastewater collection system identified through the wastewater Asset Management Program, to maintain a high level of service.

31092014 - 2014 Wastewater Bond	$471,432
	$471,432

Diversion Structure Rehabilitation - CP0598

Rehabilitate wastewater diversion structures that have deteriorated due to age and corrosion to extend the life and operability of the structures. Work will include repair and recoating of deteriorated concrete and control gates.

31092010 - 2010 Wastewater Bond	$119,880
	$119,880

Manhole Rehabilitation - CP0600

Rehabilitate manholes that have deteriorated due to the corrosive environment of the wastewater system. Rehabbing the manholes will extend their useful life and prevent structural failures.

3113WW - Utility Replacement Extension and Renewal - WW	$1,512,024
	$1,512,024

Metering Station Rehabilitation - CP0616

Rehabilitate deteriorated structures and replace equipment that is no longer functional or has reached its useful life to maintain adequate levels of service and bring the facilities into conformance with current design standards and specifications.

31092014 - 2014 Wastewater Bond	$22,086
	$22,086

Odor Control Station Rehabilitation - CP0621

Replace existing equipment that no longer functions and/or has reached its useful life to maintain adequate levels of service and bring the facilities into conformance with current design standards and specifications.

31092014 - 2014 Wastewater Bond	$81,675
	$81,675

Sewer Line Condition Assessment - CP0622

Closed-circuit television (CCTV) inspection and evaluation to determine condition of sewer lines and what rehabilitation is needed.

31092014 - 2014 Wastewater Bond	$432,000
	$432,000

Sewer Line Rehabilitation - CP0623

Rehabilitate and/or replace defective pipe in the wastewater collection system to prevent catastrophic failures and maintain a high level of service. These defective lines were identified through the wastewater asset management program.

3101WW - Wastewater	$9,948
31092014 - 2014 Wastewater Bond	$697,714
3113WW - Utility Replacement Extension and Renewal - WW	$77,581
	$785,243

GWRP Miscellaneous Plant Improvements - CP0626 Modify and/or rehabilitate existing systems, install new systems, and replace equipment that has reached its useful life at the Greenfield Water Reclamation Plant. This work will improve plant operations and reliability.	3020A - Greenfield WRP Joint Venture	$400,001
		$400,001
NWWRP Miscellaneous Plant Improvements - CP0628 Modify and/or rehabilitate existing systems, install new systems, and replace equipment that has reached its useful life at the Northwest Water Reclamation Plant. This work will improve plant operations and reliability.	31092010 - 2010 Wastewater Bond	$707,661
		$707,661
SEWRP Equipment Replacement - CP0631 Replace existing equipment at Southeast Water Reclamation Plant on an as needed basis.	3113WW - Utility Replacement Extension and Renewal - WW	$164,317
		$164,317
SEWRP Standby Generator Radiator Replacement - CP0632 Replacement of the Cooling System at the Southeast Water Reclamation Plant.	3113WW - Utility Replacement Extension and Renewal - WW	$518,068
		$518,068
GWRP Plant Rehabilitation and Equipment Replacement - CP0797 Rebuild/Replace equipment to minimize system downtime and ensure efficient operation at the plant.	3020A - Greenfield WRP Joint Venture	$294,599
		$294,599
Northwest Water Reclamation Plant Equipment Replacement - CP0811 Replace process equipment at the Northwest Water Reclamation Plant that has reached the end of its useful life.	3113WW - Utility Replacement Extension and Renewal - WW	$545,400
		$545,400
	Total for Wastewater Lifecycle	**$7,878,851**

Water Contractual Obligations		**FY 19/20**
Val Vista Water Treatment Plant - Mesa Share - CN0010 Fund the City's portion of the capital infrastructure cost of the Val Vista Water Treatment Plant.	31072014 - 2014 Water Bond	$10,548,049
		$10,548,049

White Mountain Apache Water Settlement Water Rights - CN0028 Lease Central Arizona Project (CAP) canal water rights from the White Mountain Apache Tribe for 100 years. Long-term leasing of the water rights will help ensure the City's water supply.	31072014 - 2014 Water Bond	$3,700,000
		$3,700,000
	Total for Water Contractual Obligations	**$14,248,049**

Water Customer Demand Citywide		FY 19/20
Water Extensions and Oversized Mains - City Share - CN0064 Fund the City's cost share for developer constructed waterlines that are larger than 16-inch diameter.	31072014 - 2014 Water Bond	$200,000
		$200,000
Waterline Replacement - CP0814 Replace waterline with highest breakage risk. Waterlines will be inspected and prioritized for replacement based on risk of breakage.	31072014 - 2014 Water Bond	$1,458,228
		$1,458,228
Reclaimed Water Line - NWWRP to SEWRP - CP0896 Construct a reclaimed water line from Northwest Water Reclamation Plant to Southeast Water Reclamation Plant.	31072014 - 2014 Water Bond	$1,823,400
		$1,823,400
	Total for Water Customer Demand Citywide	**$3,481,628**

Water Customer Demand - Southeast Mesa		FY 19/20
Well Site Acquisition - C04048 Acquire land for additional well sites needed in the Desert Wells service zone.	31072014 - 2014 Water Bond	$742,990
		$742,990
Transmission Mains - Southeast Mesa - CP0645 Construct various large diameter water mains in southeast Mesa. The Water Master Plan identified the need for water transmission mains to meet water demand.	31072014 - 2014 Water Bond	$530,000
		$530,000
	Total for Water Customer Demand - Southeast Mesa	**$1,272,990**

Water Lifecycle		FY 19/20
Desert Well 18 Equip - C03080		
Acquire, drill, and equip a new well site to augment the surface water supply. The Falcon Field reservoir 1 cannot be kept full and the flow rate from the Central Arizona Project reservoir to the Falcon Field zone is limited by existing infrastructure.	3101WTR - Water	$184,422
		$184,422
Horne Waterline Replacement: Marilyn Ave to Southern Ave - CP0366		
Install new utility mains and service lines, and abandon aging water line. New utility lines will extend along Horne Road between Marilyn Avenue to Southern Avenue.	31052010 - 2010 Electric Bond	$1,640,000
	31052014 - 2014 Electric Bond	$749,170
		$2,389,170
Brown Road Water Treatment Plant Miscellaneous Improvements - CP0635		
Rehabilitate/replace equipment & materials at the plant. Work includes some of the following: bulk chemical tanks, pump & piping, sledge pumps & valves, chlorine & chemical feed systems,etc.	31072014 - 2014 Water Bond	$300,000
		$300,000
Pump Station Rehabilitation - CP0640		
Rehabilitate/replace equipment and material at existing pump stations. Work includes replacing some of the followings: vertical turbine pumps, motors, chlorine equipment, electric switch gear, instrumentation & controls.□		
	31072014 - 2014 Water Bond	$824,680
	3113WTR - Utility Replacement Extension and Renewal - WTR	$294,195
		$1,118,875
Reservoir Rehabilitation - CP0641		
Replace failing equipment at City reservoirs in the water system. Equipment planned for replacement include cathodic protection equipment, liners, interior & exterior coatings & mixer equipment.	31072014 - 2014 Water Bond	$2,833,621
	3113WTR - Utility Replacement Extension and Renewal - WTR	$587,720
		$3,421,341
Water Services Extension & Replacement - CP0650		
Replace water services that have reached the end of their support lifecycle. Timely replacement will prevent service disruptions.	31072014 - 2014 Water Bond	$414,120
		$414,120
Water Valve Replacement - CP0651		
Replace water valves that have reached the end of their support lifecycle. This work will prevent service disruptions.	31072014 - 2014 Water Bond	$350,000
		$350,000

Aging Water Main Repairs - CP0821

Make needed emergency repairs to pipe breaks on aging waterlines.

31072014 - 2014 Water Bond	$549,600
	$549,600

Lindsay Pump Stations Rectifier Replacement - CP0855

Evaluate the existing rectifier at the Lindsay Pump Station which is failing (overheating and leaking oil) and needs to be replaced. Electrical engineering services may be required to evaluate the integration of a universal rectifier.

3113WTR - Utility Replacement Extension and Renewal - WTR	$164,651
	$164,651

Water Meter Vault Rehabilitation - CP0860

Perform upgrades necessary for OSHA compliance & to reduce safety hazards for personnel & equipment. Improvements are planned over several fiscal years. Water Resources purchases the meters. Engineering oversees installation of meters.

31072014 - 2014 Water Bond	$3,350,711
	$3,350,711

Water Resources Hydrant and Valve Replacement - CP0876

Replace water valves and fire hydrants as determined by the Water Resources department.

31072014 - 2014 Water Bond	$1,717,200
	$1,717,200

Advanced Metering Infrastructure (AMI) - CP0900

Upgrade utility meter infrastructure, including related communications network and data management systems. A Smart Cities Initiative.

31052014 - 2014 Electric Bond	$226,001
31062014 - 2014 Gas Bond	$862,649
31072014 - 2014 Water Bond	$2,120,000
	$3,208,650

East Mesa Service Center Tenant Improvements - CP0902

East Mesa Service Center (EMSC) Tenant Improvements. Expansion of the existing break room and adjacent locker room to create added space and functionality.

3101GAS - Natural Gas	$13,103
3101WTR - Water	$74,336
3101WW - Wastewater	$77,038
	$164,477

Total for Water Lifecycle	**$17,333,217**

FY 2019/20 Capital Budget by Funding Source	Operating Capital General	Vehicle Replacements & Additions	Capital Improvement Program	Total Capital Budget
Operating Funds				
Unrestricted				
General Fund	$16,238,438	$1,348,338	$11,499,661	$29,086,437
Enterprise Fund	$4,427,381	$5,880,765	$2,540,853	$12,848,999
Fleet Internal Services	$385,000	-	$70,500	$455,500
Warehouse Internal Services	$50,000	-	-	$50,000
Total Unrestricted Funds	**$21,100,819**	**$7,229,103**	**$14,111,014**	**$42,440,936**
Restricted				
Cemetery Fund	$307,500	-	$1,815,181	$2,122,681
Community Development Block Grant	-	-	$1,414,119	$1,414,119
Community Facilities District - Capital	$20,330,000	-	-	$20,330,000
Economic Investment Fund	$100,000	-	$15,493,500	$15,593,500
Environmental Compliance Fund	$418,000	$130,000	$4,957,366	$5,505,366
Excise Tax Obligation Bond Construction	-	-	$33,522,350	$33,522,350
Falcon Field Airport	$6,000	-	$2,284,168	$2,290,168
Grants - General Government	$703,306	$70,000	$17,082,533	$17,855,839
Grants - Enterprise	-	-	$3,638,640	$3,638,640
Greenfield WRP Joint Venture	$345,222	-	$80,614,438	$80,959,660
Highway User Revenue Fund	-	-	$6,602,114	$6,602,114
Local Streets Fund	$65,000	$3,913,000	$21,714,111	$25,692,111
Public Safety Sales Tax	-	$767,298	-	$767,298
Restricted Programs Fund	-	-	$5,643,010	$5,643,010
Solid Waste Development	-	$850,000	-	$850,000
Special Programs Fund	$50,000	-	-	$50,000
TOPAZ Joint Venture Fund	-	-	$1,964,477	$1,964,477
Transit Fund	-	-	$16,268,448	$16,268,448
Transportation Fund	-	-	$35,883,718	$35,883,718
Utility Replacement Extension & Renewal	$37,995	$3,476,131	$5,810,928	$9,325,054
Vehicle Replacement Fund	-	$3,689,303	-	$3,689,303
Total Restricted Funds	**$22,363,023**	**$12,895,732**	**$254,709,101**	**$289,967,856**
Total Operating Funds	**$43,463,842**	**$20,124,835**	**$268,820,115**	**$332,408,792**
Bond Funds				
General Obligation Bonds	-	-	$63,848,885	$63,848,885
Utility Revenue Bonds	-	-	$164,003,000	$164,003,000
Total Bond Funds	**-**	**-**	**$227,851,885**	**$227,851,885**
Total All Funds	**$43,463,842**	**$20,124,835**	**$496,672,000**	**$560,260,677**

FY 2018/19 to FY 2019/20 Capital Improvement Program Comparison by Funding Source	FY 2018/19	FY 2019/20
Operating Funds		
Unrestricted		
General Fund	$2,898,631	$4,410,037
Enterprise Fund	$236,804	$995,527
Total Unrestricted Funds	**$3,135,435**	**$5,405,564**
Restricted		
Cemetery Reserve Fund	-	$700,000
Economic Investment Fund	$126,000	$7,367,500
Excise Tax Obligation Bond Construction	-	$33,522,350
Falcon Field Airport	$564,305	$1,438,391
Grants - General Government	$3,003,013	$11,860,648
Grants - Enterprise	$1,455,695	$3,111,609
Greenfield WRP Joint Venture	$133,245,927	$80,319,839
Highway User Revenue Fund	$3,751,488	-
Local Streets Fund	$10,043,165	$3,759,460
Restricted Programs Fund	$106,617	$4,658,117
TOPAZ Joint Venture Fund	$1,517,953	$1,489,414
Transit Fund	$9,847,467	-
Transportation Fund	$1,710,975	$13,633,176
Utility Reserve Extension Replacement	$1,685,178	$2,424,932
Total Restricted Funds	**$167,057,783**	**$164,285,436**
Total Operating Funds (excludes Carryover)	**$170,193,218**	**$169,691,000**
Bond Funds		
General Obligation Bonds	$27,136,842	$32,845,000
Utility Revenue Bonds	$130,568,940	$126,613,000
Total Bond Funds (Excludes Carryover)	**$157,705,782**	**$159,458,000**
Prior Year Carryover		
Capital Improvement Carryover	$71,838,212	$99,129,115
Bond Capital Improvement Carryover	$45,997,788	$68,393,885
Total Carryover	**$117,836,000**	**$167,523,000**
Total All Funds	**$445,735,000**	**$496,672,000**

FISCAL YEAR

2019-2020

mesa·az

Department Operational Plans

CITY OF MESA ARIZONA

Department Operational Plan Overview

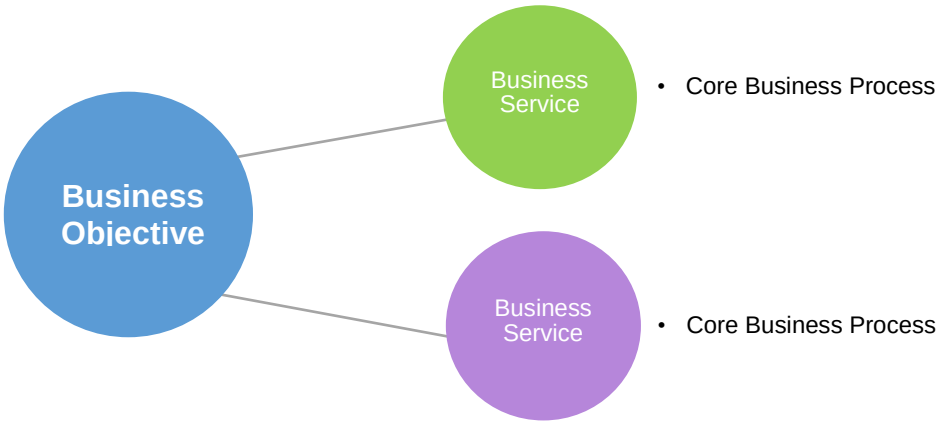
The City Council articulates its long-range strategic direction through five Strategic Initiatives that encapsulate their long-term direction for the City (found in the Leadership & Demographics section of this book). City departments then utilize a systematic approach to translate the high-level strategic direction of the City Council into specific operational performance plans for day-to-day operations, service delivery, and desired outcomes.

The City of Mesa practices "performance-based budgeting" which allocates resources to core business processes. Department operational plans have the following structure:

Business Objective – A major line of business that aligns with one or more Strategic Initiative and defines where the City allocates its resources. Business Objectives include a mission statement, desired outcomes, and performance measures.

Business Service – A group of Core Business Processes related by a common purpose (mission, outcomes, and expected performance). This level of structure is optional depending on departmental needs.

Core Business Process – Main or essential business activities with a common mission and desired outcomes.



These operational plans include performance measures to evaluate progress toward, and achievement of, the desired outcomes of work conducted and services delivered. Departments determine the mix of measures (output, efficiency, quality, outcomes) that would give them the best available evidence about performance. Measurement data is entered in a centralized tracking system (part of the budget system) and reported via a live online dashboard.

In the City of Mesa, performance budgeting is the practice of developing and implementing budgets based on the relationship between funding level, services provided, and the achievement of desired outcomes. Performance budgeting in this way allows citizens to understand clearly what a given core business process aims to accomplish, how much it costs, and what citizens are getting in terms of services and outcomes.

During the budget development and implementation process, departments use information on previous and current performance in tandem with budget/financial information to identify the resources needed to deliver targeted service levels and outcomes in the upcoming fiscal year.

With access to the most recent performance and financial information, departments also use the information to conduct regular (monthly or quarterly) performance reviews throughout the fiscal year. This gives them the flexibility to deploy resources in a timely manner to address performance issues based on current and reliable performance intelligence.

Additionally, the City Manager's Office meets with each department on a periodic basis to review financial and performance information, check on progress of performance improvements, and to receive a general status update.

Department Operational Plans Design

All 32 Department Operational Plans are laid out to give the reader both the written descriptions and data tables for each department. Each department operational plan contains a written overview of the department's business objectives or business services, their operations are linked to the City's strategic initiatives, FY 19/20 budgetary highlights, and performance measurements by which the department tracks desired outcomes.

In addition to written descriptions of departments and activities, comprehensive datasets are presented to detail:

(a) FY 17/18 Actual Expenditures and Revenues
(b) FY 18/19 Budgets
(c) FY 18/19 Department-provided Year-End Estimates
(d) FY 19/20 Budgets

Departments with a singular business objective will have six data tables that detail operational history and budgets by funds, expenditure categories, and funding source. Because the City practices performance-based budgeting, each department with multiple business objectives will have its own subset of data tables for each of their business objectives.

For further information on any department, the department's website and contact information is available in the Department Description section.

FY 19/20 City Expenditure Budget by Department and Fund

Department	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 19/20 Budget
Arts and Culture	-	-	$17,447,000	$399,675	-	$17,846,675
Business Services	$11,095,795	$125,100	$0	-	$1,934,250	$13,155,145
Centralized Appropriations	-$13,006,921	$24,436,891	$61,228,654	-	$206,867,376	$279,526,000
City Attorney	$6,012,836	$178,343	$70,000	$477,870	$7,592,951	$14,332,000
City Auditor	$778,000					$778,000
City Clerk	$897,476	-	$4,524	-	-	$902,000
City Manager	$7,199,533	-	$429,367	$127,000	-	$7,755,900
Community Services	$3,158,029	-	$248,915	$32,263,490	-	$35,670,434
Contingencies	-	-	-	-	$89,678,000	$89,678,000
Development Services	$8,806,125	$164,333	$486,516	-	-	$9,456,974
Economic Development	$3,801,415	-	$3,576,585	-	-	$7,378,000
Energy Resources	$68,282	$36,766,878	$580,840	-	-	$37,416,000
Engineering	$7,510,409	$238,166	$217,425	-	-	$7,966,000
Environmental Management and Sustainability	-	$32,816,072	$2,446,780	-	-	$35,262,852
Falcon Field Airport	-	-	$2,124,000	-	-	$2,124,000
Financial Services	$3,907,151	-	$161,849	-	-	$4,069,000
Fire & Medical	$76,641,742		$12,653,980	$725,300	-	$90,021,022
Fleet Services	$843,000	$5,890,765	$13,269,575	-	$20,742,686	$40,746,026
Human Resources	$3,868,241	-	-	-	$97,164,759	$101,033,000
Information Technology	$41,089,433	$843,960	$1,964,347	-	-	$43,897,740
Library Services	$8,442,400	-	$291,600	$35,000	-	$8,769,000
Mayor and Council	$847,000	-	-	-	-	$847,000
Municipal Court	$8,144,428	-	$2,638,047	-	-	$10,782,475
Office of ERP Management	$801,000	-	-	-	-	$801,000
Office of Management and Budget	$3,568,868	-	$24,000	-	-	$3,592,868
Parks, Recreation and Community Facilities	$37,222,388	$11,856,341	$9,100,571	$200,000	-	$58,379,300
Police	$169,365,290	$775,817	$23,472,332	$43,512	$4,495,542	$198,152,493
Project Management Program	$42,941,661	$5,385,882	$226,511,261	$22,429,461	$261,823,735	$559,092,000
Public Information and Communications	$1,366,000	-	-	-	-	$1,366,000
Transit Services	-	-	$20,052,000	-	-	$20,052,000
Transportation	$272,200	$577,227	$44,803,753	-	-	$45,653,180
Water Resources	$110,260	$73,857,079	$9,530,577	-	-	$83,497,916
Total City Expenditures	**$435,752,041**	**$193,912,854**	**$453,334,498**	**$56,701,308**	**$690,299,299**	**$1,830,000,000**

FY 19/20 City Expenditure Budget by Department and Expenditure Category

Department	FTE*	Personal Services	Other Services	Commod -ities	Capital Outlay	Debt Service	Other	FY 19/20 Budget
Arts & Culture	106.3	$8,216,617	$9,015,261	$614,797	-	-	-	$17,846,675
Business Services	137.0	$11,125,193	$1,365,859	$614,093	$50,000	-	-	$13,155,145
Centralized Appropriations	-	$20,021,296	$23,160,273	$7,822,022	$20,330,000	$227,697,623	-$19,505,214	$279,526,000
City Attorney	64.3	$7,183,083	$7,099,268	$49,649	-	-	-	$14,332,000
City Auditor	5.0	$741,487	$34,255	$2,258	-	-	-	$778,000
City Clerk	8.0	$818,196	$73,604	$10,200	-	-	-	$902,000
City Manager	31.8	$4,384,517	$3,273,308	$48,075	$50,000	-	-	$7,755,900
Community Services	46.0	$4,040,698	$31,556,496	$71,928	$1,312	-	-	$35,670,434
Contingencies	-	-	-	-	-	-	$89,678,000	$89,678,000
Development Services	84.5	$8,312,034	$1,093,415	$51,525	-	-	-	$9,456,974
Economic Development	14.0	$1,699,621	$5,546,679	$31,700	$100,000	-	-	$7,378,000
Energy Resources	124.0	$11,729,647	$2,569,197	$23,116,696	$460	-	-	$37,416,000
Engineering	103.1	$5,883,494	$1,653,950	$370,915	$57,641	-	-	$7,966,000
Environmental Mgt. and Sustainability	154.0	$13,504,228	$19,277,475	$2,453,149	$28,000	-	-	$35,262,852
Falcon Field Airport	12.0	$1,136,437	$914,313	$67,250	$6,000	-	-	$2,124,000
Financial Services	38.0	$3,578,354	$473,146	$17,500	-	-	-	$4,069,000
Fire & Medical	537.3	$79,080,542	$3,571,627	$3,680,339	$3,688,514	-	-	$90,021,022
Fleet Services	85.0	$7,493,014	$2,051,689	$11,635,826	$19,565,497	-	-	$40,746,026
Human Resources	57.0	$5,444,667	$95,297,728	$290,605	-	-	-	$101,033,000
Information Technology	160.5	$20,589,738	$12,020,407	$5,893,576	$5,394,019	-	-	$43,897,740
Library Services	79.9	$5,618,086	$1,356,371	$1,794,543	-	-	-	$8,769,000
Mayor & Council	7.0	$592,944	$219,343	$34,713	-	-	-	$847,000
Municipal Court	87.0	$7,287,366	$2,406,894	$1,088,215	-	-	-	$10,782,475
Office of ERP Management	5.0	$581,482	$212,268	$3,250	$4,000	-	-	$801,000
Office of Management & Budget	27.0	$3,176,083	$89,080	$327,705	-	-	-	$3,592,868
Parks, Rec., Community Facilities	323.6	$20,985,612	$30,391,203	$4,339,307	$2,663,178	-	-	$58,379,300
Police Department	1,251.0	$165,199,372	$20,857,551	$10,214,346	$1,881,224	-	-	$198,152,493
Project Management Program	-	$9,040,854	$525,465,673	$2,547,630	$9,209,190		$12,828,653	$559,092,000
Public Information and Communications	8.5	$1,033,314	$290,561	$42,125	-	-	-	$1,366,000
Transit Services	3.0	$326,856	$19,683,764	$41,380	-	-	-	$20,052,000
Transportation Department	162.0	$14,402,567	$25,840,520	$5,858,362	$65,000	-	-$513,269	$45,653,180
Water Resources	291.5	$25,604,588	$32,960,133	$24,438,553	$494,642	-	-	$83,497,916
Total City Expenditures	**4013.3***	**$468,831,987**	**$879,821,311**	**$107,572,232**	**$63,588,677**	**$227,697,623**	**$82,488,170**	**$1,830,000,000**

*FTE Count does not match the Council approved resolution due to an error in recording mid year position additions. The correct FTE amount is shown above and does not change the budgeted expenditures

Arts & Culture Contact Information:

Department Phone Number:	480-644-6607
Department Address:	City of Mesa, Arts & Culture Department 1 E. Main St. Mesa, AZ 85201
Website:	http://www.mesaaz.gov/things-to-do/arts-culture

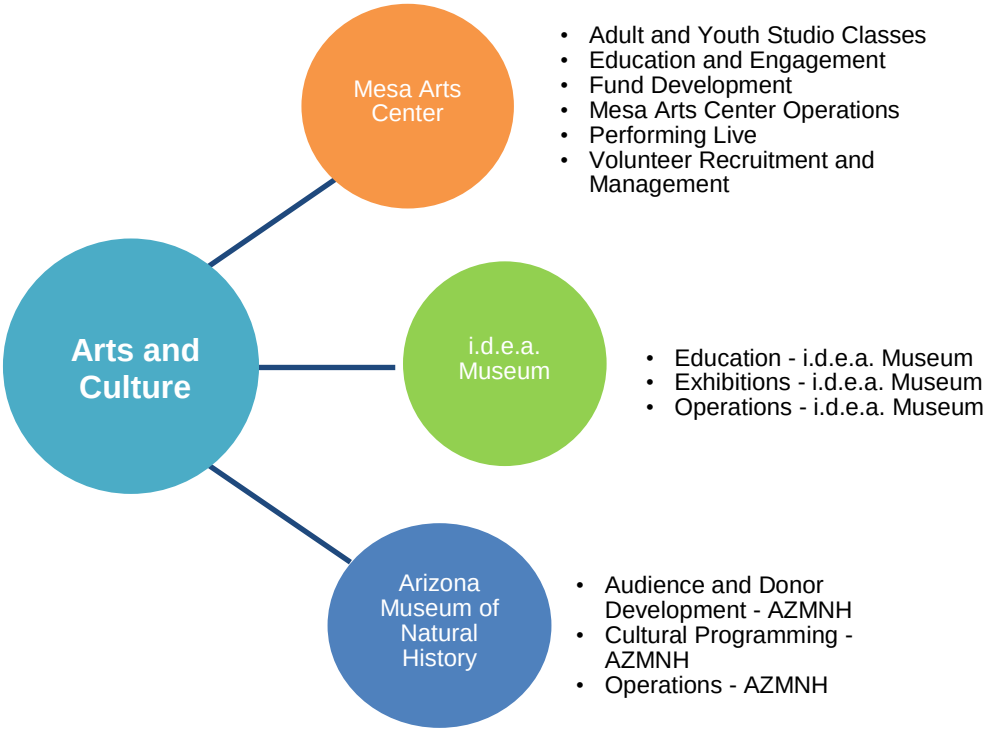
Department Description

The Arts and Culture Department of the City of Mesa serves as a cultural liaison and ambassador for the City. This department is the chief advocate for the importance of arts and culture to community life, education and economic development. The Arts and Culture Department also serves as the oversight body for the three City-owned arts and culture venues/programs: the i.d.e.a. Museum (formerly the Arizona Museum for Youth), the Arizona Museum of Natural History (AZMNH), and the Mesa Arts Center.

The Department seeks to engage with businesses, educational institutions, community members, volunteers, City staff, and other cultural and government entities to further the vision, mission and goals of the Department's Strategic Plan and support the Strategic Initiatives of the Mesa City Council. The Department believes that arts and culture are essential to a healthy and civically-engaged society, and that the creativity and discovery they help to engender promote and support innovation, human progress and well-being.

*City Council Strategic Initiatives**: Transforming Neighborhoods, Placemaking***

Department **Business Objective** **Core Business Process**



Budgetary Highlights

The budget for Performing Live, the Arts & Culture Department's performance program, FY 2019/20 budget is $200,000 higher than FY 2018/19, up to $3.0 million for an increased volume and higher caliber of show schedule. The expenses of Performing Live are offset by revenues from the scheduled shows. The FY 2019/20 budget also includes $299,000 for the recently insourced Food & Beverage program at the Mesa Arts Center, which is estimated to raise $50,000 in revenues net of expenses.

During FY 2018/19, Arts & Culture added 7.7 new FTE positions. 6.5 FTE are funded through conversion of temporary services budget. The 6.5 FTE are for Lead Service Workers and Service Worker Assistants at the Mesa Arts Center. The temporary to City position costs have been offset by a reduction in temporary services.

The City will contribute an additional $50,000 to the i.d.e.a. Museum operating budget in FY 2019/20 to assist the i.d.e.a. Museum Foundation invest in exhibit development.

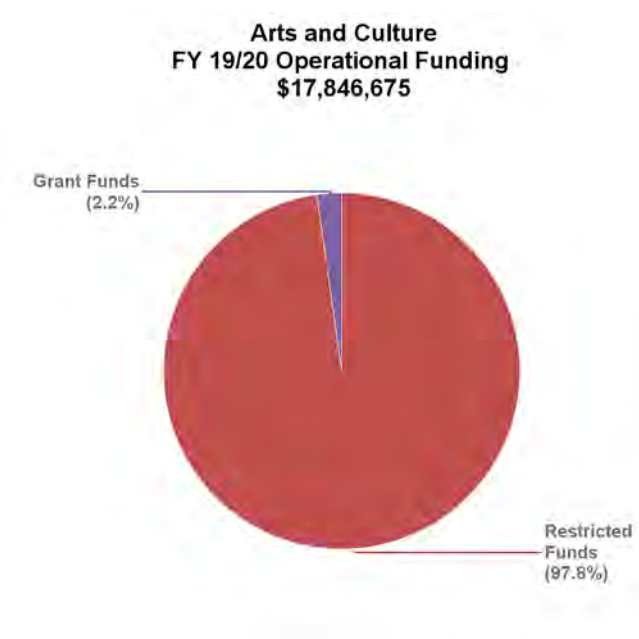
Arts and Culture

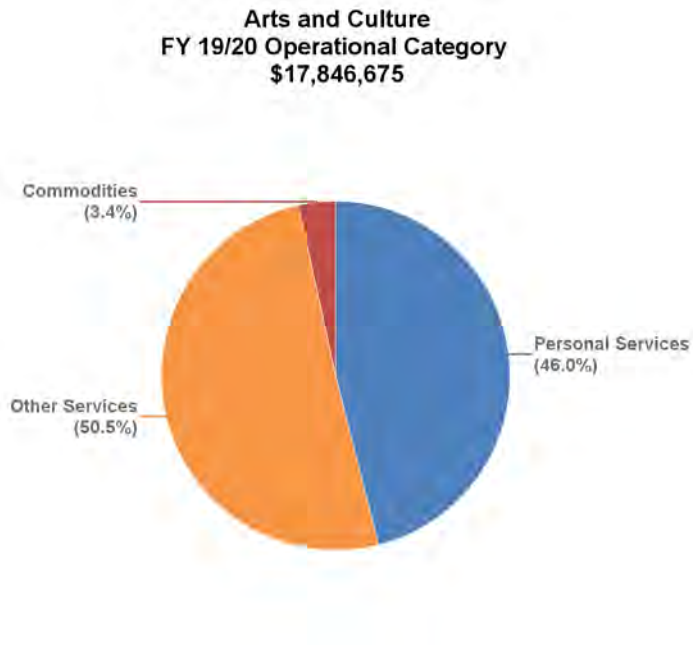
Operational History by Funding Source

Funding Source	FY 17/18 Actuals	FY 18/19 Budget	FY 18/19 Projected Expenditures	FY 19/20 Budget
Restricted Funds	$14,926,622	$16,500,217	$15,966,123	$17,447,000
Grant Funds	$114,275	$206,070	$33,956	$399,675
Sum:	**$15,040,897**	**$16,706,287**	**$16,000,079**	**$17,846,675**

Operational History by Category

Category	FY 17/18 Actuals	FY 18/19 Budget	FY 18/19 Projected Expenditures	FY 19/20 Budget
FTE		98.6		106.3
Personal Services	$6,987,472	$7,854,064	$7,381,545	$8,216,617
Other Services	$7,189,749	$8,291,286	$7,671,784	$9,015,261
Commodities	$840,182	$560,937	$946,750	$614,797
Capital Outlay	$23,493	-	-	-
Sum:	**$15,040,897**	**$16,706,287**	**$16,000,079**	**$17,846,675**





*Percentages rounded to nearest tenth

Arts and Culture

FY 19/20 Operational Budget By Business Objective and Funding Source

Business Objective		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure	Arizona Museum of Natural History	-	-	$1,640,548	-	$66,675	$1,707,223
	i.d.e.a. Museum	-	-	$1,592,109	-	-	$1,592,109
	Mesa Arts Center	-	-	$14,214,343	-	$333,000	$14,547,343
Expenditure Total		**-**	**-**	**$17,447,000**	**-**	**$399,675**	**$17,846,675**
Revenue	Arizona Museum of Natural History	-	-	$818,000	-	$66,675	$884,675
	i.d.e.a. Museum	-	-	$759,820	-	-	$759,820
	Mesa Arts Center	-	-	$8,033,259	-	$333,000	$8,366,259
Revenue Total		**-**	**-**	**$9,611,079**	**-**	**$399,675**	**$10,010,754**
Expenditures Net of Revenues		**-**	**-**	**$7,835,921**	**-**	**-**	**$7,835,921**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	Fund Name	FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
Restricted Funds	Arts & Culture Fund	$16,006,493	$7,642,964	$8,363,529
	Mesa Arts Center Restoration Fee	-	$385,000	-$385,000
	Restricted Programs Fund	$1,440,507	$1,583,115	-$142,608
Grant Funds	Grants - Gen. Gov.	$399,675	$399,675	-
Totals		**$17,846,675**	**$10,010,754**	**$7,835,921**

FY 19/20 Operational Budget By Business Objective and Category

Business Objective	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 19/20 Budget
Arizona Museum of Natural History	16	$1,254,599	$394,821	$57,803	-	$1,707,223
i.d.e.a. Museum	17.5	$1,267,661	$151,068	$173,380	-	$1,592,109
Mesa Arts Center	72.8	$5,694,357	$8,469,372	$383,614	-	$14,547,343
Sum:	**106.3**	**$8,216,617**	**$9,015,261**	**$614,797**	**-**	**$17,846,675**

Arts and Culture

Arizona Museum of Natural History Business Objective

Mission

Inspire wonder, understanding and respect for the natural and cultural history of the Southwest.

Desired Outcomes

- Provide extraordinary Arts & Culture experiences through learning, discovery & creativity
- Increase public participation & support

Performance Measures

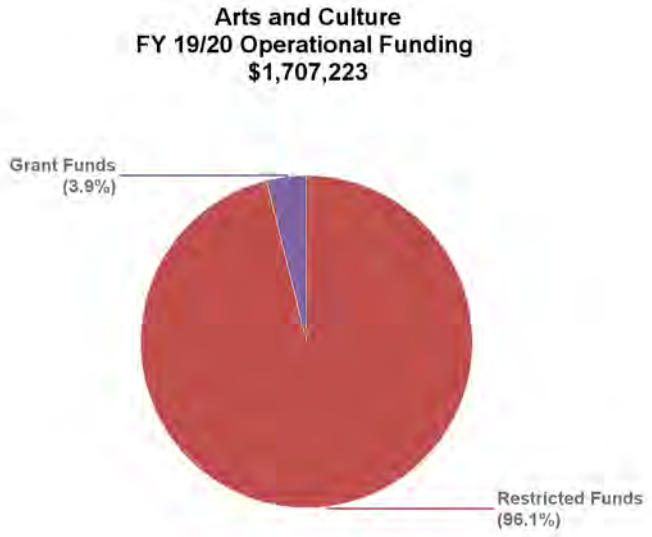
Performance Measure Name	Unit of Measure	FY 18/19 Target	FY 18/19 YTD Actual	FY 19/20 Target
CP Participants	AZMNH # CP Participants	135,000	106,890	135,000

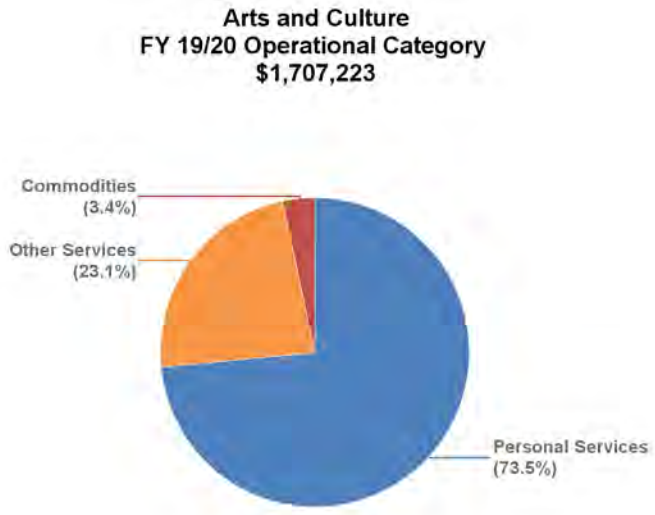
Arts and Culture

Arizona Museum of Natural History Business Objective

Operational History by Funding Source				
Funding Source	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
Restricted Funds	$1,532,930	$1,589,969	$1,624,557	$1,640,548
Grant Funds	$5,509	$23,070	$1,832	$66,675
Sum:	**$1,538,440**	**$1,613,039**	**1,626,389**	**$1,707,223**

Operational History by Category				
Category	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
FTE		16.6		16
Personal Services	$1,237,853	$1,258,803	$1,230,000	$1,254,599
Other Services	$210,611	$251,423	$258,687	$394,821
Commodities	$89,976	$102,813	$137,702	$57,803
Sum:	**$1,538,440**	**$1,613,039**	**$1,626,389**	**$1,707,223**





*Percentages rounded to nearest tenth

Arts and Culture

Arizona Museum of Natural History Business Objective

FY 19/20 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure	Audience and Donor Development - AZMNH	-	-	$134,137	-	-	$134,137
	Cultural Programming - AZMNH	-	-	$817,229	-	$11,675	$828,904
	Operations-AZMNH	-	-	$689,182	-	$55,000	$744,182
Expenditure Total		**-**	**-**	**$1,640,548**	**-**	**$66,675**	**$1,707,223**
Revenue	Cultural Programming - AZMNH	-	-	-	-	$11,675	$11,675
	Operations-AZMNH	-	-	$818,000	-	$55,000	$873,000
Revenue Total		**-**	**-**	**$818,000**	**-**	**$66,675**	**$884,675**
Expenditures Net of Revenues		**-**	**-**	**$822,548**	**-**	**-**	**$822,548**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
Restricted Funds	Arts & Culture Fund	$1,515,660	$718,000	$797,660
	Restricted Programs Fund	$124,888	$100,000	$24,888
Grant Funds	Grants - Gen. Gov.	$66,675	$66,675	-
Totals		**$1,707,223**	**$884,675**	**$822,548**

FY 19/20 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 19/20 Budget
Audience and Donor Development - AZMNH	1.5	$89,544	$43,293	$1,300	-	$134,137
Cultural Programming - AZMNH	9	$750,020	$39,531	$39,353	-	$828,904
Operations-AZMNH	5.5	$415,035	$311,997	$17,150	-	$744,182
Sum:	**16**	**$1,254,599**	**$394,821**	**$57,803**	**-**	**$1,707,223**

Arts and Culture

i.d.e.a. Museum Business Objective

Mission

Inspire children of all ages to experience their world differently through art, creativity, and imagination.

Desired Outcomes

- Provide extraordinary Arts and Culture experiences through learning, discovery and creativity
- Increase public participation and support

Performance Measures

Performance Measure Name	Unit of Measure	FY 18/19 Target	FY 18/19 YTD Actual	FY 19/20 Target
i.d.e.a. Participation	i.d.e.a. # Participants	92,322	65,518	92,810

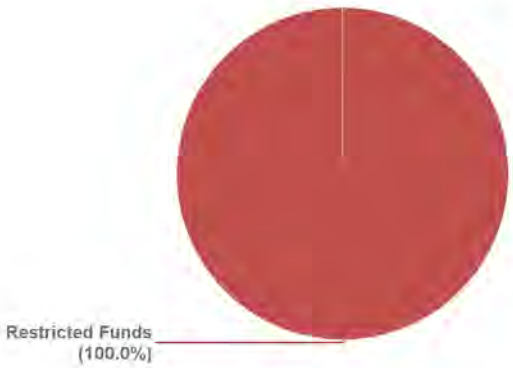
Arts and Culture

i.d.e.a. Museum Business Objective

Operational History by Funding Source				
Funding Source	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
Restricted Funds	$1,423,530	$1,433,090	$1,533,090	$1,592,109
Sum:	**$1,423,530**	**$1,433,090**	**1,533,090**	**$1,592,109**

Operational History by Category				
Category	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
FTE		17.6		17.5
Personal Services	$1,213,074	$1,207,342	$1,267,342	$1,267,661
Other Services	$145,597	$150,668	$177,824	$151,068
Commodities	$64,859	$75,080	$87,924	$173,380
Sum:	**$1,423,530**	**$1,433,090**	**$1,533,090**	**$1,592,109**

Arts and Culture
FY 19/20 Operational Funding
$1,592,109



Arts and Culture
FY 19/20 Operational Category
$1,592,109

***Percentages rounded to nearest tenth**

Arts and Culture

i.d.e.a. Museum Business Objective

FY 19/20 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure	Education-i.d.e.a.	-	-	$489,148	-	-	$489,148
	Exhibitions-i.d.e.a.	-	-	$322,529	-	-	$322,529
	Operations-i.d.e.a.	-	-	$780,432	-	-	$780,432
Expenditure Total		**-**	**-**	**$1,592,109**	**-**	**-**	**$1,592,109**
Revenue	Education-i.d.e.a.	-	-	$273,700	-	-	$273,700
	Exhibitions-i.d.e.a.	-	-	$65,000	-	-	$65,000
	Operations-i.d.e.a.	-	-	$421,120	-	-	$421,120
Revenue Total		**-**	**-**	**$759,820**	**-**	**-**	**$759,820**
Expenditures Net of Revenues		**-**	**-**	**$832,289**	**-**	**-**	**$832,289**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
Restricted Funds	Arts & Culture Fund	$1,276,889	$277,200	$999,689
	Restricted Programs Fund	$315,220	$482,620	-$167,400
Totals		**$1,592,109**	**$759,820**	**$832,289**

FY 19/20 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 19/20 Budget
Education-i.d.e.a.	5.5	$349,718	$10,900	$128,530	-	$489,148
Exhibitions-i.d.e.a.	3	$256,869	$30,160	$35,500	-	$322,529
Operations-i.d.e.a.	9	$661,074	$110,008	$9,350	-	$780,432
Sum:	**17.5**	**$1,267,661**	**$151,068**	**$173,380**	**-**	**$1,592,109**

Arts and Culture

Mesa Arts Center Business Objective

Mission

Inspire people through engaging arts experiences that are diverse, accessible, and relevant.

Desired Outcomes

- Provide extraordinary Arts & Culture experiences through learning, discovery & creativity
- Increase public participation & support

Performance Measures

Performance Measure Name	Unit of Measure	FY 18/19 Target	FY 18/19 YTD Actual	FY 19/20 Target
MAC Participation	MAC # of Participants (all)	441,000	309,406	463,050

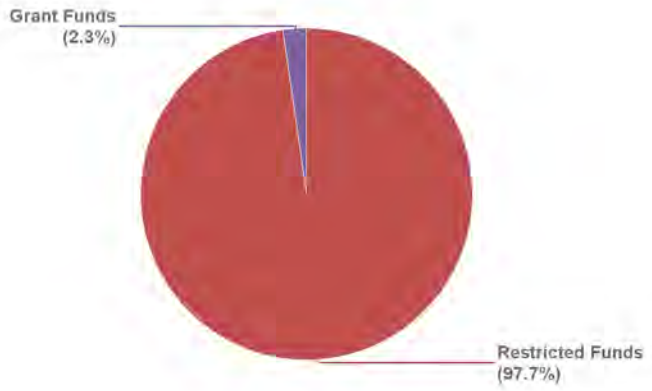
Arts and Culture

Mesa Arts Center Business Objective

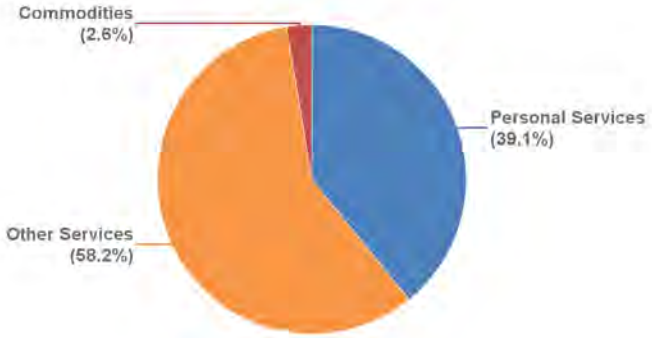
Operational History by Funding Source				
Funding Source	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
Restricted Funds	$11,970,161	$13,477,158	$12,808,476	$14,214,343
Grant Funds	$108,766	$183,000	$32,124	$333,000
Sum:	**$12,078,926**	**$13,660,158**	**12,840,600**	**$14,547,343**

Operational History by Category				
Category	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
FTE		64.4		72.8
Personal Services	$4,536,545	$5,387,919	$4,884,203	$5,694,357
Other Services	$6,833,541	$7,889,195	$7,235,273	$8,469,372
Commodities	$685,347	$383,044	$721,124	$383,614
Capital Outlay	$23,493	-	-	-
Sum:	**$12,078,926**	**$13,660,158**	**$12,840,600**	**$14,547,343**

Arts and Culture
FY 19/20 Operational Funding
$14,547,343



Arts and Culture
FY 19/20 Operational Category
$14,547,343



***Percentages rounded to nearest tenth**

Arts and Culture

Mesa Arts Center Business Objective

FY 19/20 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure	Adult and Youth Studio Classes	-	-	$1,137,861	-	-	$1,137,861
	Education and Engagement	-	-	$621,796	-	$33,000	$654,796
	Fund Development	-	-	$1,306,825	-	-	$1,306,825
	Mesa Arts Center Operations	-	-	$6,792,393	-	$300,000	$7,092,393
	Performing Live	-	-	$4,310,599	-	-	$4,310,599
	Volunteer Recruitment and Management	-	-	$44,869	-	-	$44,869
Expenditure Total		**-**	**-**	**$14,214,343**	**-**	**$333,000**	**$14,547,343**
Revenue	Adult and Youth Studio Classes	-	-	$777,000	-	-	$777,000
	Education and Engagement	-	-	$274,495	-	-	$274,495
	Mesa Arts Center Operations	-	-	$2,295,221	-	$333,000	$2,628,221
	Performing Live	-	-	$4,686,543	-	-	$4,686,543
Revenue Total		**-**	**-**	**$8,033,259**	**-**	**$333,000**	**$8,366,259**
Expenditures Net of Revenues		**-**	**-**	**$6,181,084**	**-**	**-**	**$6,181,084**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
Restricted Funds	Arts & Culture Fund	$13,213,944	$6,647,764	$6,566,180
	Mesa Arts Center Restoration Fee	-	$385,000	-$385,000
	Restricted Programs Fund	$1,000,399	$1,000,495	-$96
Grant Funds	Grants - Gen. Gov.	$333,000	$333,000	-
Totals		**$14,547,343**	**$8,366,259**	**$6,181,084**

Arts and Culture

Mesa Arts Center Business Objective

FY 19/20 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 19/20 Budget
Adult and Youth Studio Classes	13.7	$899,461	$167,000	$71,400	-	$1,137,861
Education and Engagement	6.5	$489,096	$143,700	$22,000	-	$654,796
Fund Development	6	$535,071	$756,490	$15,264	-	$1,306,825
Mesa Arts Center Operations	43.2	$3,426,270	$3,404,773	$261,350	-	$7,092,393
Performing Live	3	$315,599	$3,986,900	$8,100	-	$4,310,599
Volunteer Recruitment and Management	.4	$28,860	$10,509	$5,500	-	$44,869
Sum:	**72.7**	**$5,694,357**	**$8,469,372**	**$383,614**	**-**	**$14,547,343**

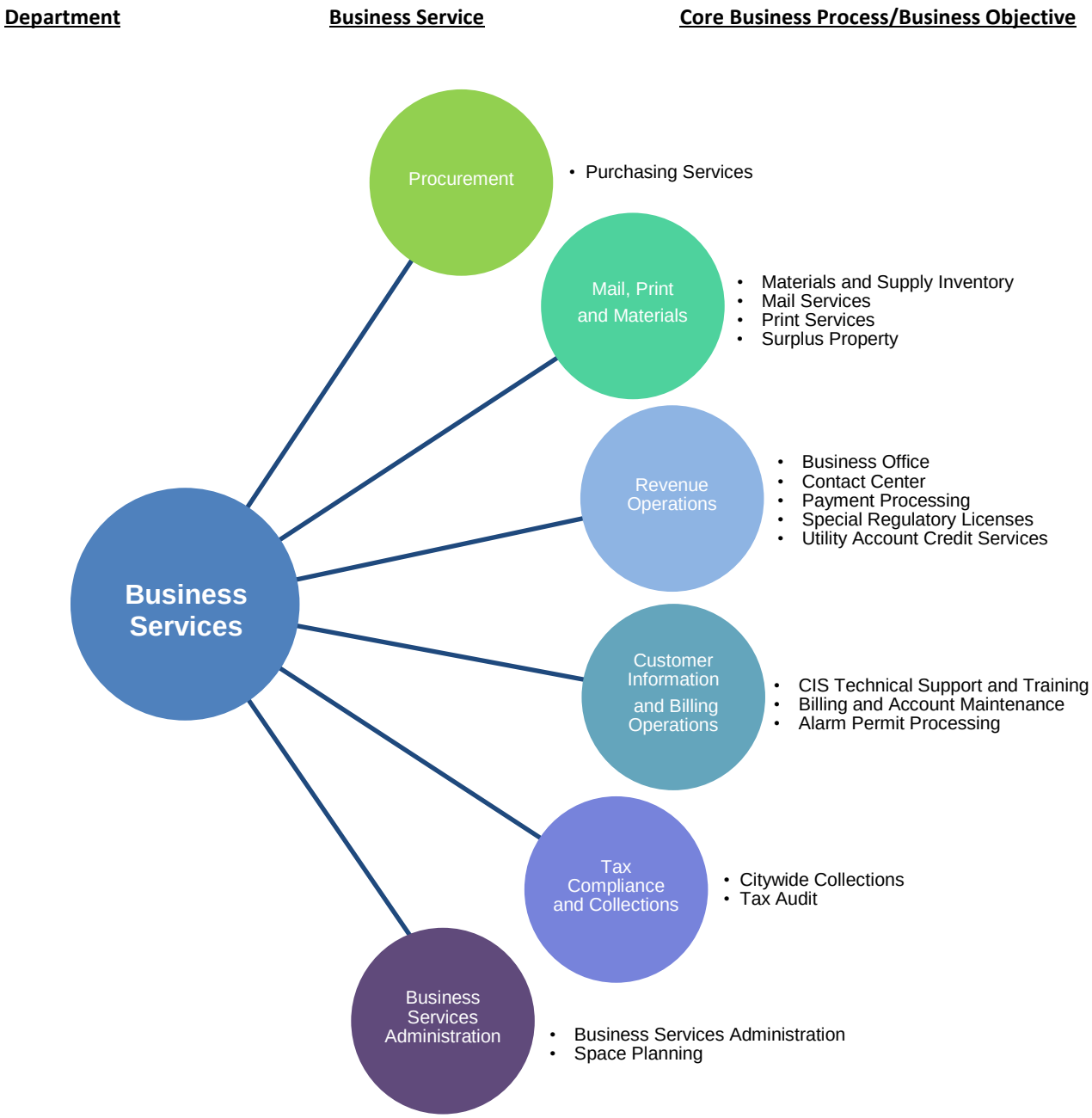
Business Services Contact Information:

Department Phone Number:	480-644-2221
Department Email:	custserv.info@mesaaz.gov
Department Address:	City of Mesa, Business Services MS3399 P.O. Box 1466 City of Mesa, AZ 85211-1466
Website:	http://mesaaz.gov/business/

Department Description

The Business Services Department takes on multiple responsibilities throughout the City. These responsibilities include: customer service business office, contact center and website; utility billing; revenue processing operations, tax audit and delinquent collections; business licensing; print and mail services; warehousing and procurement and contract management.

City Council Strategic Initiatives: ***Sustainable Economy***



Budgetary Highlights

In FY 2017/18, Business Services implemented a credit card service fee which passes the handling of paying fees associated to credit card use through a third-party contract. The implementation reduced expenses by $600,000 in FY 2018/19.

The department's FY 2019/20 budget is consistent with the FY 2018/19 budget at $13.2 million.

Business Services

Business Services Business Objective

Mission

Provide services that support Mesa businesses and citizens, City departments and the divisions of the Business Services Department.

Desired Outcomes

- Mesa's utility customers, taxpayers, bidders and vendors are provided with the highest quality customer service with fair and professional treatment
- Mesa's customers are provided with an accurate billing for their utility services
- City receipts are collected and posted accurately and in a timely manner
- Delinquent amounts due to the City are aggressively pursued
- City departments are provided the services needed to support their missions

Performance Measures

Performance Measure Name	Unit of Measure	FY 18/19 Target	FY 18/19 YTD Actual	FY 19/20 Target
Minutes to Answer Utility Customer Calls Based on industry standards	# minutes to answer calls	1	2.85	1
Utility Customer Calls Abandoned Based on industry standards	% Util. calls abandoned	5	11.5	5
Number of E-Bill Customers Based on historical, approx 1% increase per month.	# of e-bill customers	75,124	69,536	80,791

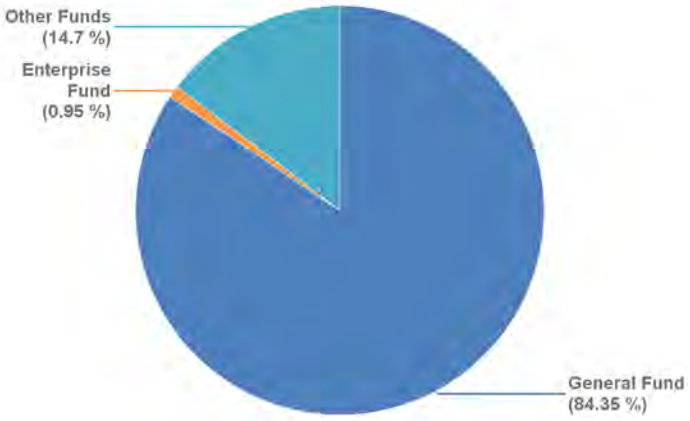
Business Services

Business Services Business Objective

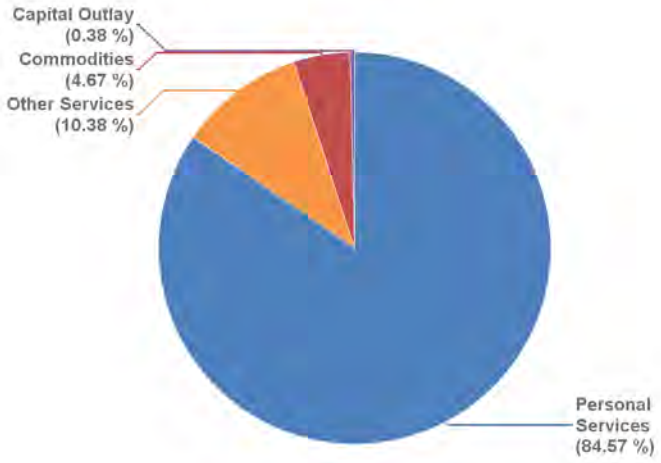
Operational History by Funding Source				
Funding Source	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
General Fund	$11,368,382	$10,983,848	$10,514,588	$11,095,795
Enterprise Fund	$4,900	$163,753	$38,653	$125,100
Other Funds	$1,679,939	$1,868,152	$1,743,638	$1,934,250
Sum:	**$13,053,220**	**$13,015,753**	**$12,296,879**	**$13,155,145**

Operational History by Category				
Category	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
FTE		137		137
Personal Services	$10,452,547	$11,055,432	$10,613,249	$11,125,193
Other Services	$2,277,470	$1,379,855	$1,324,990	$1,365,859
Commodities	$323,204	$580,466	$358,640	$614,093
Capital Outlay	-	-	-	$50,000
	$13,053,220	**$13,015,753**	**$12,296,879**	**$13,155,145**

Business Services
FY 19/20 Operational Funding
$13,155,145



Business Services
FY 19/20 Operational Category
$13,155,145



*Percentages rounded to nearest tenth

Business Services

Business Services Business Objective

FY 19/20 Operational Budget By Core Business Process and Funding Source							
Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure							
Business Services Administration	Business Services Administration	$574,190	-	-	-	-	**$574,190**
	Space Planning	$106,441	-	-	-	-	**$106,441**
Customer Information and Billing Operations	Alarm Permit Processing	$157,220	-	-	-	-	**$157,220**
	Billing and Account Maintenance	$817,767	-	-	-	-	**$817,767**
	CIS Technical Support and Training	$427,881	$125,100	-	-	-	**$552,981**
Mail, Print and Materials	Mail Services	$399,698	-	-	-	-	**$399,698**
	Materials and Supply Inventory	-	-	-	$983,297	-	**$983,297**
	Print Services	-	-	-	$770,669	-	**$770,669**
	Surplus Property	-	-	-	$180,284	-	**$180,284**
Procurement	Purchasing Services (Contract & PO mgmt, P-Card Program)	$1,462,039	-	-	-	-	**$1,462,039**
Revenue Operations	Business Office	$986,293	-	-	-	-	**$986,293**
	Contact Center	$2,016,445	-	-	-	-	**$2,016,445**
	Payment Processing	$370,510	-	-	-	-	**$370,510**
	Special Regulatory Licenses	$989,891	-	-	-	-	**$989,891**

Business Services

Business Services Business Objective

	Utility Account Credit Services	$928,008	-	-	-	-	**$928,008**
Tax Compliance and Collections	Citywide Collections	$816,011	-	-	-	-	**$816,011**
	Tax Audit	$1,043,401	-	-	-	-	**$1,043,401**
Expenditure Total		**$11,095,795**	**$125,100**	**-**	**$1,934,250**	**-**	**$13,155,145**
Revenue							
Business Services Administration	Business Services Administration	-	-	-	-	-	**-**
	Space Planning	-	-	-	-	-	**-**
Customer Information and Billing Operations	Alarm Permit Processing	-	-	-	-	-	**-**
	Billing and Account Maintenance	-	-	-	-	-	**-**
	CIS Technical Support and Training	-	-	-	-	-	**-**
Mail, Print and Materials	Mail Services	-	-	-	-	-	**-**
	Materials and Supply Inventory	-	-	-	-	-	**-**
	Print Services	-	-	-	-	-	**-**
	Surplus Property	-	-	-	$150,000	-	**$150,000**
Procurement	Purchasing Services (Contract & PO mgmt, P-Card Program)	$200,250	-	-	-	-	**$200,250**
Revenue Operations	Business Office	-	-	-	-	-	**-**
	Contact Center	$33,000	-	-	-	-	**$33,000**
	Payment Processing	-	-	-	-	-	**-**

Business Services

Business Services Business Objective

	Special Regulatory Licenses	$1,125,000	-	$58,400	-	-	**$1,183,400**
	Utility Account Credit Services	-	-	-	-	-	**-**
Tax Compliance and Collections	Citywide Collections	-	-	-	-	-	**-**
	Tax Audit	-	-	-	-	-	**-**
Revenue Total		$1,358,250	-	$58,400	$150,000	-	**$1,566,650**
Expenditures Net of Revenues		**$9,737,545**	**$125,100**	**-$58,400**	**$1,784,250**	**-**	**$11,588,495**

Business Services

Business Services Business Objective

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues				
Funding Source	Fund Name	**FY 19/20 Expenditures**	**FY 19/20 Revenues**	**FY 19/20 Expenditures Net of Revenues**
General Fund	General Fund	$11,095,795	$1,358,250	$9,737,545
Enterprise Fund	Enterprise Fund	$125,100	-	$125,100
Restricted Funds	Restricted Programs Fund	-	$58,400	-$58,400
Other Funds	Print Shop Internal Service	$770,669	-	$770,669
	Warehouse Internal Service	$1,163,581	$150,000	$1,013,581
Totals		**$13,155,145**	**$1,566,650**	**$11,588,495**

FY 19/20 Operational Budget By Core Business Process and Category							
Core Business Process		**FTE**	**Personal Services**	**Other Services**	**Commodities**	**Capital Outlay**	**FY 19/20 Budget**
Business Services Administration	Business Services Administration	4	$528,744	$33,675	$11,771	-	$574,190
	Space Planning	1	$104,041	$1,240	$1,160	-	$106,441
Customer Information and Billing Operations	Alarm Permit Processing	2.2	$154,370	$2,800	$50	-	$157,220
	Billing and Account Maintenance	7.9	$611,527	$123,940	$82,300	-	$817,767
	CIS Technical Support and Training	4	$421,521	$6,360	$125,100	-	$552,981
Mail, Print and Materials	Mail Services	5.7	$314,398	$77,945	$7,355	-	$399,698
	Materials and Supply Inventory	8.6	$650,752	$137,721	$144,824	$50,000	$983,297

Business Services

Business Services Business Objective

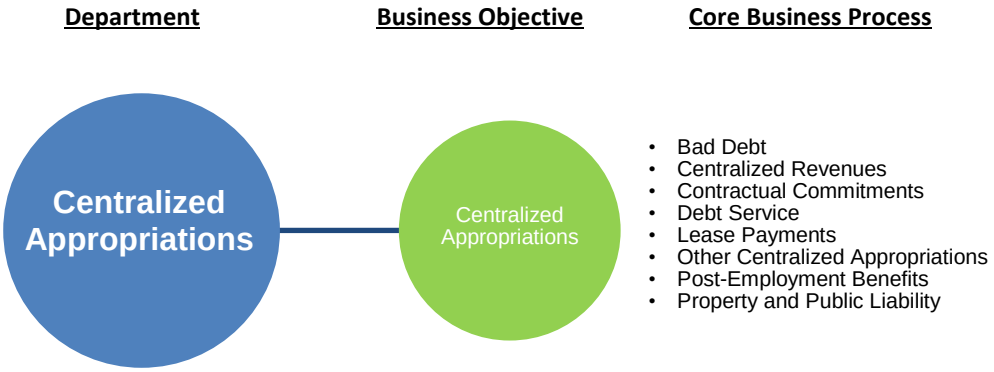
	Print Services	3.8	$275,493	$411,076	$84,100	-	$770,669
	Surplus Property	2.1	$164,284	$14,600	$1,400	-	$180,284
Procurement	Purchasing Services (Contract & PO mgmt, P-Card	15	$1,418,646	$39,118	$4,275	-	$1,462,039
Revenue Operations	Business Office	11.1	$704,674	$241,774	$39,845	-	$986,293
	Contact Center	26.8	$1,907,990	$103,455	$5,000	-	$2,016,445
	Payment Processing	4.5	$354,960	$12,350	$3,200	-	$370,510
	Special Regulatory Licenses	10.4	$856,391	$52,521	$80,979	-	$989,891
	Utility Account Credit Services	10.3	$860,188	$56,470	$11,350	-	$928,008
Tax Compliance and Collections	Citywide Collections	10.1	$796,571	$12,590	$6,850	-	$816,011
	Tax Audit	9.9	$1,000,643	$38,224	$4,534	-	$1,043,401
	Totals	**137**	**$11,125,193**	**$1,365,859**	**$614,093**	**$50,000**	**$13,155,145**

Centralized Appropriations Contact Information:

Department Phone Number:	480-644-5799
Department Email:	Office of Management & Budget Email
Department Address:	City of Mesa, Office of Management & Budget 20 E Main St. Suite 450, PO Box 1466 Mesa, AZ 85201

Department Description

The Centralized Appropriations department contains Citywide revenues and expenditures such as Contractual Commitments, Debt Service, Lease Payments, Post-Employment Benefits, Property and Public Liability, City Sales Tax, Secondary Property Tax, Urban Revenue Sharing, State Shared Sales Tax, Highway User Tax, Utility Revenues, etc. The Centralized Appropriations department is managed separately from any department operational plan.



Budgetary Highlights

Detailed information related to tax collections, debt service, property and public liability and other areas within Centralized Appropriations can be found in the Budget and Financial Summaries section of the Executive Budget Plan.

Centralized Appropriations

Operational History by Funding Source				
Parent Fund Name	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
General Fund	-$14,083,350	-$11,803,126	-$14,637,910	-$13,006,921
Enterprise Fund	$21,723,399	$23,673,389	$21,546,558	$24,436,891
Restricted Funds	$26,982,656	$38,556,986	$30,820,830	$61,228,654
Other Funds	$187,071,988	$303,892,751	$132,766,582	$206,867,376
	$221,694,692	**$354,320,000**	**$170,496,060**	**$279,526,000**

Operational History by Category				
Category	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
Personal Services	$13,063,973	$17,925,684	$16,593,711	$20,021,296
Other Services	$12,569,141	$15,352,968	$8,840,551	$23,160,273
Commodities	$7,025,553	$7,176,427	$7,020,435	$7,822,022
Capital Outlay	$10,355,630	$13,396,000	$13,314,740	$20,330,000
Debt Service	$201,602,637	$157,959,089	$150,335,670	$227,697,623
Offsets and Credits	-$22,922,242	-$24,750,168	-$25,643,327	-$27,073,214
Contingency	-	$167,260,000	$34,280	$7,568,000
Sum:	**$221,694,692**	**$354,320,000**	**$170,496,060**	**$279,526,000**

Centralized Appropriations

FY 19/20 Operational Budget By Business Objective and Funding Source							
Business Objective		**General Fund**	**Enterprise Fund**	**Restricted Funds**	**Other Funds**	**Grant Funds**	**FY 19/20 Budget**
Expenditure	Centralized Appropriatio	-$14,506,921	$24,436,891	$61,228,654	$206,867,376	-	$278,026,000
	Fire and Medical	$1,500,000	-	-	-	-	$1,500,000
Expenditure Total		**-$13,006,921**	**$24,436,891**	**$61,228,654**	**$206,867,376**	**-**	**$279,526,000**
Revenue	Centralized Appropriatio	$268,605,473	$381,905,420	$223,591,886	$382,787,317	$24,346	$1,256,914,442
Revenue Total		**$268,605,473**	**$381,905,420**	**$223,591,886**	**$382,787,317**	**$24,346**	**$1,256,914,442**
Expenditures Net of Revenues		**-$281,612,394**	**-$357,468,529**	**-$162,363,232**	**-$175,919,941**	**-$24,346**	**-$977,388,442**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues				
Funding Source		**FY 19/20 Expenditures**	**FY 19/20 Revenues**	**FY 19/20 Expenditures Net of Revenues**
General Fund	Capital - General Fund	-$1,357,995	-	-$1,357,995
	General Fund	-$11,648,926	$268,605,473	-$280,254,399
Enterprise Fund	Capital - Enterprise	$746,735	$300,000	$446,735
	Enterprise Fund	$23,690,156	$381,605,420	-$357,915,264
Restricted Funds	Arts & Culture Fund	$2,851,984	$674	$2,851,310
	Cadence CFD 1 - Capital	$5,840,000	$5,840,000	-
	Cadence CFD 1 - Debt	$437,453	$437,453	-
	Cadence CFD - Operating	$20,000	$116,391	-$96,391
	Cemetery	$260,775	-	$260,775
	Cemetery Reserve	-	$167,104	-$167,104
	Court Construction Fee	-	$700,000	-$700,000
	Eastmark CFD 1 - Capital	$20,200,000	$20,200,000	-
	Eastmark CFD 1 - Debt	$5,196,771	$5,197,185	-$414
	Eastmark CFD 1 - Operating	$40,000	$227,905	-$187,905
	Eastmark CFD 2-Capital	$3,300,000	$3,300,000	-
	Eastmark CFD 2-Debt	$451,400	$451,400	-
	Eastmark Community Facilities District No. 2	$20,000	$96,508	-$76,508

Centralized Appropriations

	Economic Investment Fund	$10,392,563	$10,000,000	$392,563
	Environmental Compliance Fee	$968,652	$16,408,226	-$15,439,574
	Falcon Field Airport	$815,777	$45,387	$770,390
	Fire Impact Fee	-	$1,262,725	-$1,262,725
	Greenfield WRP Joint Venture	$1,046,828	$8,763,522	-$7,716,694
	Highway User Revenue Fund	$161,358	$41,656,779	-$41,495,421
	Library Impact Fee	-	$6,831	-$6,831
	Local Streets	$5,841,773	$31,772,961	-$25,931,188
	Mesa Arts Center Restoration Fee	-	$38,565	-$38,565
	Parks Impact Fee	-	$16,754	-$16,754
	Police Impact Fee	-	$1,739,482	-$1,739,482
	Public Safety Sales Tax	-	$26,305,729	-$26,305,729
	Quality of Life Sales Tax	-	$26,305,729	-$26,305,729
	Restricted Programs Fund	$2,875,000	$3,600,000	-$725,000
	Solid Waste Development Fee	-	$494,759	-$494,759
	Stormwater Drainage Impact Fee	-	$795,484	-$795,484
	TOPAZ Joint Venture Fund	-	$1,954,350	-$1,954,350
	Transit Fund	$508,320	$1,281,000	-$772,680
	Wastewater Impact Fee	-	$7,694,070	-$7,694,070
	Water Impact Fees	-	$6,714,913	-$6,714,913
Other Funds	Electric Bond Construction	$125,284	$21,234,938	-$21,109,654
	Employee Benefit Trust	$2,260,497	$120	$2,260,377
	Excise Tax Obligation Bond Construction	$200,000	$33,722,350	-$33,522,350
	Excise Tax Obligation Redemption - Enterprise	$52,452,250	$55,084,869	-$2,632,619
	Fleet Internal Service	-$20,942,287	-	-$20,942,287
	Gas Bond Construction	$143,182	$28,902,582	-$28,759,400
	General Obligation Bond Redemption	$48,685,893	$42,302,248	$6,383,645
	Highway Project Advancement Notes	-	$140,089	-$140,089
	Highway User Revenue Bond Redemption	$12,402,713	-	$12,402,713
	Parks Bond Construction	$480,851	$21,511,851	-$21,031,000
	Print Shop Internal Service	-$770,669	-	-$770,669
	Property and Public Liability	-	$6,943,945	-$6,943,945

Centralized Appropriations

	Public Safety Bond Construction	$360,638	$16,193,038	-$15,832,400
	Special Improvement District Bond Redemption	$364,645	$364,645	-
	Streets Bond Construction	$288,511	$27,246,971	-$26,958,460
	Utility Systems Bond Redemption	$103,071,995	$2,406,276	$100,665,719
	Utility Systems GO Bond Redemption	$46,088	-	$46,088
	Warehouse Internal Service	$6,187,836	$7,201,417	-$1,013,581
	Wastewater Bond Construction	$769,602	$79,707,639	-$78,938,037
	Water Bond Construction	$536,932	$35,733,077	-$35,196,145
	WIFA Redemption	$203,415	-	$203,415
	Worker's Compensation	-	$4,091,262	-$4,091,262
Grant Funds	Grants - Gen. Gov.	-	$636	-$636
	Section 8	-	$23,710	-$23,710
Totals		**$279,526,000**	**$1,256,914,442**	**-$977,388,442**

FY 19/20 Operational Budget By Business Objective and Category*

Business Objective	Personal Services	Other Services	Commodities	Capital Outlay	FY 19/20 Budget
Centralized Appropriations	$18,521,296	$23,160,273	$7,822,022	$20,330,000	$69,833,591
Fire and Medical	$1,500,000	-	-	-	$1,500,000
Totals	**$20,021,296**	**$23,160,273**	**$7,822,022**	**$20,330,000**	**$71,333,591**

***Table does not include Debt Service, Credits, Offsets, and Contingency**

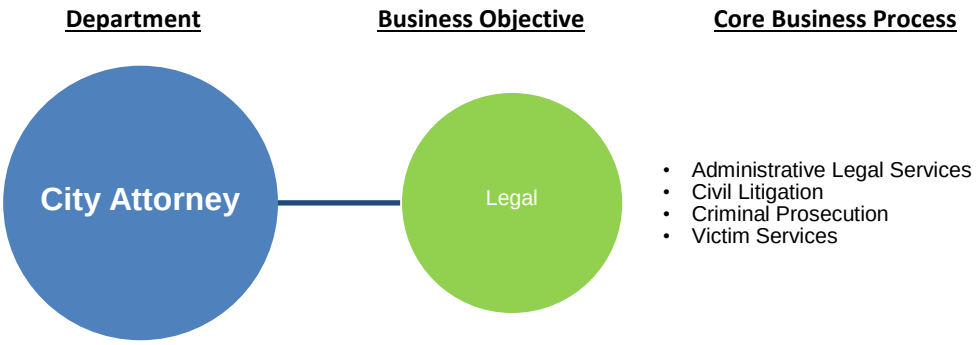
City Attorney Contact Information:

Department Phone Number:	480-644-2343
Department Email:	mesacityattorney@mesaaz.gov
Department Address:	City of Mesa, City Attorney MS1077 P.O. Box 1466 City of Mesa, AZ 85211-1466
Website:	http://mesaaz.gov/city-hall/city-attorney

Department Description

The City Attorney's Office provides legal advice to the Mayor and Council, the City Manager, the City departments, and the City's boards and commissions. The City Attorney's Office prepares and reviews contracts, ordinances, resolutions, and other legal documents involving the City. The City Attorney's Office also represents the City in civil litigation and represents the City and the State of Arizona in criminal misdemeanor cases and certain civil traffic cases occurring within the City limits.

City Council Strategic Initiatives: ***Community Safety, Sustainable Economy***



Budgetary Highlights

The City Attorney's Office oversees the Property and Public Liability (PPL) Fund. The City uses the PPL Fund to pay third party liability claims; to pay the administrative costs for the litigation team; and to purchase insurance coverage to protect the City against litigation past a certain threshold. The budget for PPL in FY 2019/20 is consistent with the previous year at $7.6 million.

The General Fund budget for the City Attorney's Office remains consistent in FY 2019/20, with a slight increase to cover reductions in the Attorney General Victims' Rights Program (VRP) grant.

City Attorney

Legal Business Objective

Mission

To provide the highest quality legal representation for the City of Mesa and its City Council and Departments in a timely, professional, and ethical manner.

Desired Outcomes

To protect the interests of the city by providing thorough and accurate legal representation

City Attorney

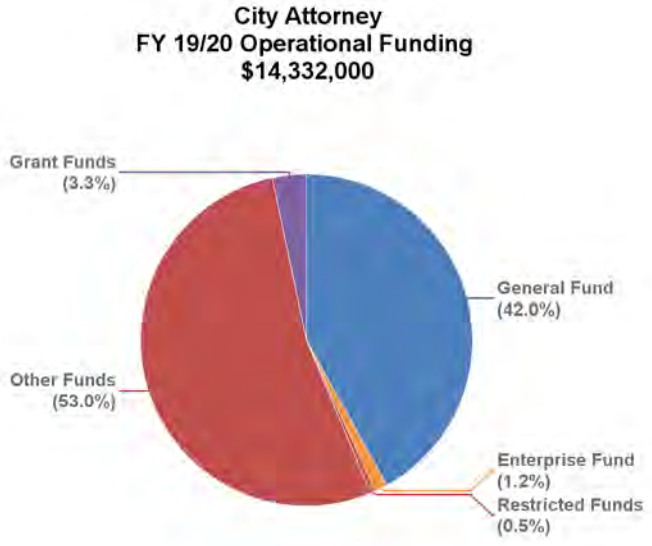
Legal Business Objective

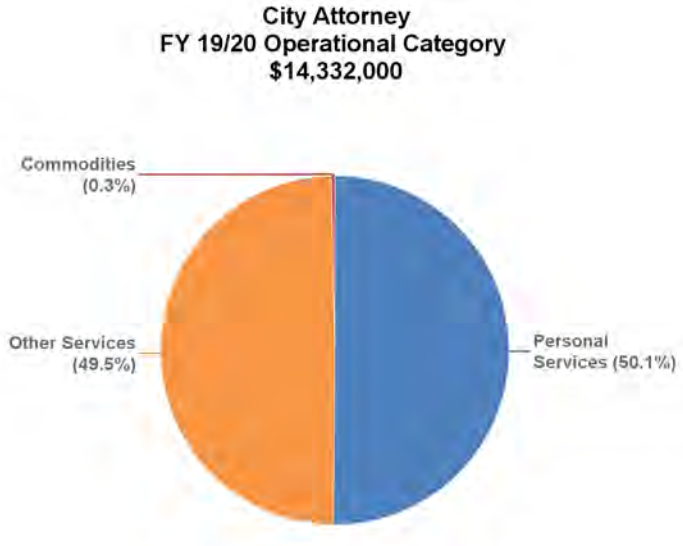
Operational History by Funding Source

Funding Source	FY 17/18 Actuals	FY 18/19 Budget	FY 18/19 Projected Expenditures	FY 19/20 Budget
General Fund	$5,303,572	$5,778,236	$5,763,439	$6,012,836
Enterprise Fund	$170,227	$171,990	$171,990	$178,343
Restricted Funds	$6,091	$55,000	$55,000	$70,000
Other Funds	$5,579,465	$7,452,152	$5,115,652	$7,592,951
Grant Funds	$356,133	$627,622	$458,224	$477,870
Sum:	**$11,415,487**	**$14,085,000**	**11,564,305**	**$14,332,000**

Operational History by Category

Category	FY 17/18 Actuals	FY 18/19 Budget	FY 18/19 Projected Expenditures	FY 19/20 Budget
FTE		66.5		64.3
Personal Services	$6,472,343	$7,121,381	$6,910,074	$7,183,083
Other Services	$4,931,219	$6,915,170	$4,596,070	$7,099,268
Commodities	$11,926	$48,449	$58,161	$49,649
Sum:	**$11,415,487**	**$14,085,000**	**$11,564,305**	**$14,332,000**





*Percentages rounded to nearest tenth

City Attorney

Legal Business Objective

FY 19/20 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure	Administrative Legal Services	$2,178,432	$178,343	$70,000	-	-	$2,426,775
	Civil Litigation	-	-	-	$7,592,951	-	$7,592,951
	Criminal Prosecution	$3,587,857	-	-	-	-	$3,587,857
	Victim Services	$246,547	-	-	-	$477,870	$724,417
Expenditure Total		**$6,012,836**	**$178,343**	**$70,000**	**$7,592,951**	**$477,870**	**$14,332,000**
Revenue	Victim Services	-	-	-	-	$477,870	$477,870
Revenue Total		**-**	**-**	**-**	**-**	**$477,870**	**$477,870**
Expenditures Net of Revenues		**$6,012,836**	**$178,343**	**$70,000**	**$7,592,951**	**-**	**$13,854,130**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
General Fund	General Fund	$6,012,836	-	$6,012,836
Enterprise Fund	Enterprise Fund	$178,343	-	$178,343
Restricted Funds	Cadence CFD - Operating	$15,000	-	$15,000
	Eastmark CFD 1 - Operating	$40,000	-	$40,000
	Eastmark Community Facilities District No. 2	$15,000	-	$15,000
Other Funds	Property and Public Liability	$7,592,951	-	$7,592,951
Grant Funds	Grants - Gen. Gov.	$477,870	$477,870	-
Totals		**$14,332,000**	**$477,870**	**$13,854,130**

City Attorney

Legal Business Objective

FY 19/20 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 19/20 Budget
Administrative Legal Services	12.9	$1,956,341	$454,873	$15,561	-	$2,426,775
Civil Litigation	8.8	$1,061,951	$6,531,000	-	-	$7,592,951
Criminal Prosecution	32.6	$3,468,169	$88,300	$31,388	-	$3,587,857
Victim Services	10	$696,622	$25,095	$2,700	-	$724,417
Sum:	**64.3**	**$7,183,083**	**$7,099,268**	**$49,649**	**-**	**$14,332,000**

City Auditor Contact Information:

Department Phone Number:	480-644-3767
Department Email:	Jennifer.Ruttman@mesaaz.gov
Department Address:	City of Mesa, Auditor's Office 20 E. Main St, Suite 820, PO Box 1466 Mesa AZ 85211-1466
Website:	http://mesaaz.gov/city-hall/city-auditor

Department Description

Under the direction of the Mesa City Council, the City Auditor's Office provides audit, consulting and investigative services to identify and minimize risks, maximize efficiencies and improve internal controls. These services help the City accomplish its objectives by bringing a systematic, disciplined approach to evaluating and improving the effectiveness of risk management, control and governance processes.

Budgetary Highlights

The FY 2019/20 budget is consistent with the FY 2018/19 budget.

City Auditor

City Auditor Business Objective

Mission

Provides audit, consulting, and investigative services to identify and minimize risks, maximize efficiencies, improve internal controls, increase transparency and strengthen accountability to Mesa's citizens.

Desired Outcomes

- The City of Mesa provides high quality services at the lowest possible cost, and operates in compliance with all applicable statutes, rules, regulations, policies and procedures.
- The risks of fraud, theft, and abuse of public resources are minimized, and Mesa's citizens have confidence in the integrity and transparency of their City government.

Performance Measures

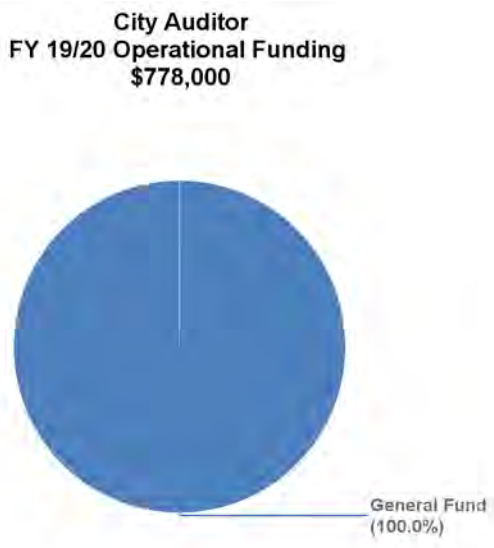
Performance Measure Name	Unit of Measure	FY 18/19 Target	FY 18/19 YTD Actual	FY 19/20 Target
Audit Recommendations Historical Performance	% Audit Recs Accepted	95	0	95
Audit Plan Completion Historical Performance	% Audit Plans Completed	80	0	80

City Auditor

City Auditor Business Objective

Operational History by Funding Source				
Funding Source	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
General Fund	$747,811	$769,000	$769,000	$778,000
Sum:	**$747,811**	**$769,000**	**769,000**	**$778,000**

Operational History by Category				
Category	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
FTE		5		5
Personal Services	$729,341	$732,528	$732,528	$741,487
Other Services	$16,283	$32,214	$32,214	$34,255
Commodities	$2,187	$4,258	$4,258	$2,258
Sum:	**$747,811**	**$769,000**	**$769,000**	**$778,000**



***Percentages rounded to nearest tenth**

City Auditor

City Auditor Business Objective

FY 19/20 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure	City Auditor Operations	$778,000	-	-	-	-	$778,000
Expenditure Total		**$778,000**	**-**	**-**	**-**	**-**	**$778,000**
Expenditures Net of Revenues		**$778,000**	**-**	**-**	**-**	**-**	**$778,000**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
General Fund	General Fund	$778,000	-	$778,000
Totals		**$778,000**	**-**	**$778,000**

FY 19/20 Operational Budget By Core Business Process and Category

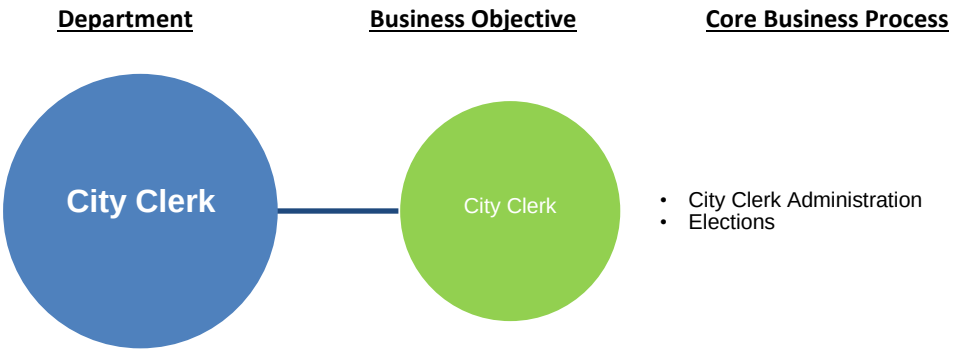
Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 19/20 Budget
City Auditor Operations	5	$741,487	$34,255	$2,258	-	$778,000
Sum:	**5**	**$741,487**	**$34,255**	**$2,258**	**-**	**$778,000**

City Clerk Contact Information:

Department Phone Number:	480-644-2099
Department Email:	clerk.info@mesaaz.gov
Department Address:	20 E. Main Street Suite 150 Mesa, AZ 85201 P.O. Box 1466 Mesa, AZ 85211
Website:	http://mesaaz.gov/city-hall/city-clerk

Department Description

Professionally and responsively promote trust between the citizens and government by providing Council support, such as compiling minutes from all Council and Council Committee meetings and processing all adopted ordinances and resolutions, managing the citywide records management program, conducting fair, open and impartial City elections, ensuring legal compliance of all official postings, public notices and related advertising, processing legal service documents, and administering the Public Safety Retirement Local Boards as well as the Judicial Advisory Board.



Budgetary Highlights

The FY 2019/20 budget for City Clerk's Office decreased by $461,000 as there are no planned elections for the fiscal year.

City Clerk

City Clerk Business Objective

Mission

Serve as professional, responsive liaisons in promoting trust between the citizens and government by managing the citywide records management program, conducting fair, open and impartial City elections, ensuring legal compliance of all official postings, public notices and related advertising and administering the Public Safety Retirement System and local boards for City of Mesa police and firefighters.

Desired Outcomes

- Voter education (outreach) is enhanced
- Voter turnout is maximized
- Accurate and timely City elections/results are conducted
- Access to government through public records is provided
- Compliance with all legal notification requirements is ensured and maintained

Performance Measures

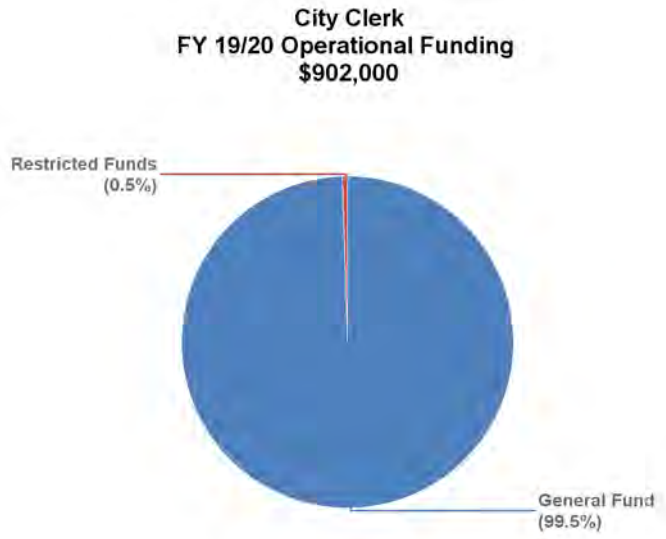
Performance Measure Name	Unit of Measure	FY 18/19 Target	FY 18/19 YTD Actual	FY 19/20 Target
Public Meeting Notices	# Pub Mtg Notices Posted	470	309	433
Actively oversee that City meetings are in compliance with the Open Meeting Law requirements.				
Records Management Inquiries	# Records Mgmt Inquiries	230	257	515
Based on the total number of requests for assistance received each month.				

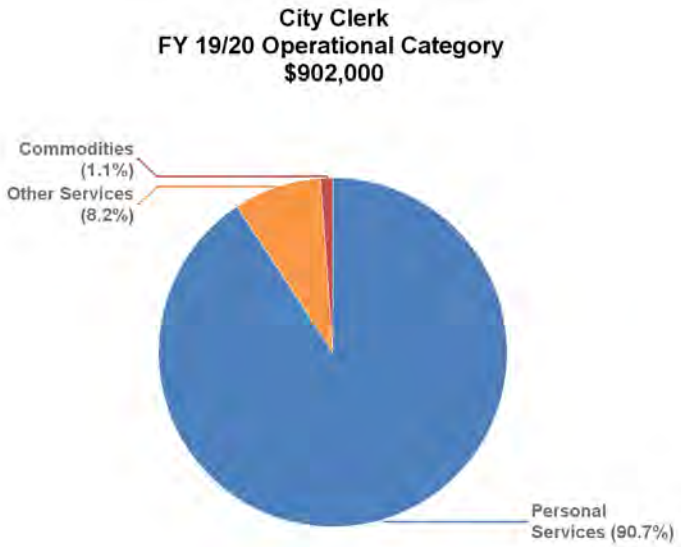
City Clerk

City Clerk Business Objective

Operational History by Funding Source				
Funding Source	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
General Fund	$830,798	$1,342,984	$1,259,743	$897,476
Restricted Funds	$123	$3,016	$1,600	$4,524
Sum:	**$830,921**	**$1,346,000**	**1,261,343**	**$902,000**

Operational History by Category				
Category	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
FTE		8		8
Personal Services	$769,194	$801,078	$799,862	$818,196
Other Services	$51,109	$496,790	$422,790	$73,604
Commodities	$10,617	$48,132	$32,500	$10,200
Capital Outlay	-	-	$6,191	-
Sum:	**$830,921**	**$1,346,000**	**$1,261,343**	**$902,000**





*Percentages rounded to nearest tenth

City Clerk

City Clerk Business Objective

FY 19/20 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure	City Clerk Administration	$894,976	-	$4,524	-	-	$899,500
	Elections	$2,500	-	-	-	-	$2,500
Expenditure Total		**$897,476**	**-**	**$4,524**	**-**	**-**	**$902,000**
Expenditures Net of Revenues		**$897,476**	**-**	**$4,524**	**-**	**-**	**$902,000**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
General Fund	General Fund	$897,476	-	$897,476
Restricted Funds	Cadence CFD - Operating	$1,508	-	$1,508
	Eastmark CFD 1 - Operating	$1,508	-	$1,508
	Eastmark Community Facilities District No. 2	$1,508	-	$1,508
Totals		**$902,000**	**-**	**$902,000**

FY 19/20 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 19/20 Budget
City Clerk Administration	8	$818,196	$72,604	$8,700	-	$899,500
Elections		-	$1,000	$1,500	-	$2,500
Sum:	**8**	**$818,196**	**$73,604**	**$10,200**	**-**	**$902,000**

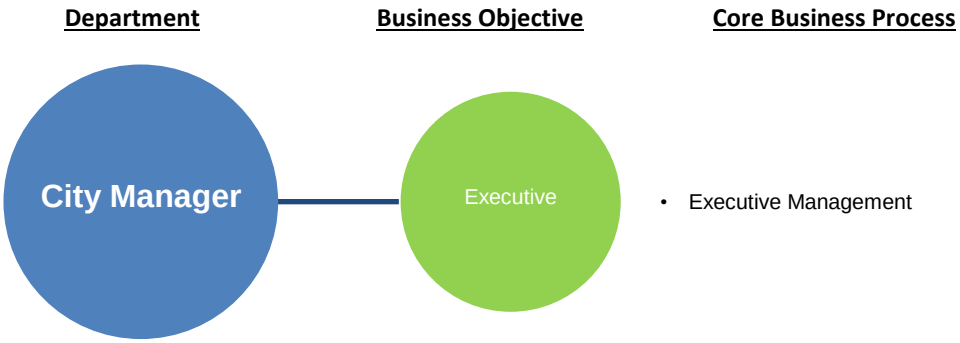
City Manager Contact Information:

Department Phone Number:	480-644-2066
Department Email:	COMmanager@Mesaaz.gov
Department Address:	City Manager PO Box 1466 Mesa, AZ 85211
Website:	http://mesaaz.gov/city-hall/city-manager-s-office

Department Description

The City Manager's Office is responsible for seeking policy direction from the City Council and preparing recommendations for Council action, in accordance with the established City Council Strategic Priorities.

City Council Strategic Priorities: ***Sustainable Economy, Placemaking, Community Safety, Transforming Neighborhoods, and Skilled and Talented Workforce***



Budgetary Highlights

The FY 2019/20 budget includes an addition of one full-time employee that was added during FY 2018/19 to assist with the Mesa Counts on College program. The FY 2019/20 proposed budget includes additional funding for expenses related to the 2020 Census and to support the Mesa Counts on College program with their General Education Diploma (GED) and Statewide Free Application for Federal Student Aid (FAFSA) Campaign.

City Manager

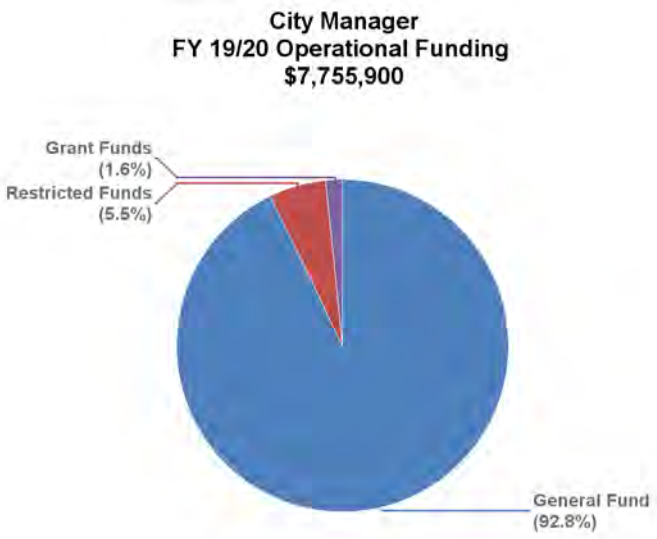
Executive Business Objective

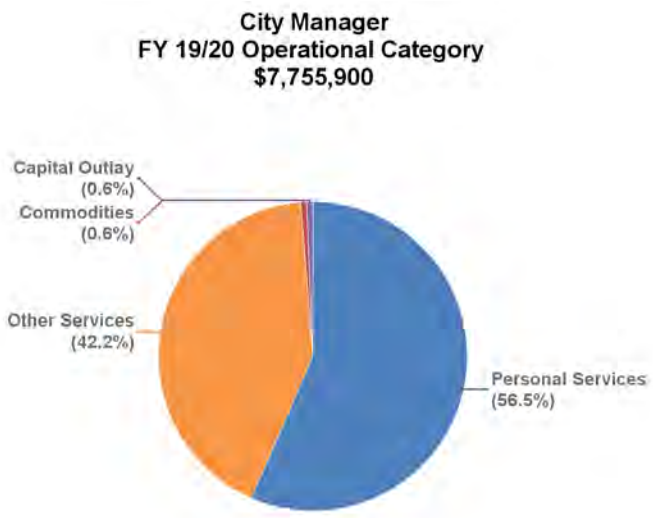
Operational History by Funding Source

Funding Source	FY 17/18 Actuals	FY 18/19 Budget	FY 18/19 Projected Expenditures	FY 19/20 Budget
General Fund	$6,056,792	$6,550,000	$5,844,545	$7,199,533
Restricted Funds	$1,261	$20,000	$23,600	$429,367
Grant Funds	$80,317	$250,987	$48,104	$127,000
Sum:	**$6,138,370**	**$6,820,987**	**5,916,249**	**$7,755,900**

Operational History by Category

Category	FY 17/18 Actuals	FY 18/19 Budget	FY 18/19 Projected Expenditures	FY 19/20 Budget
FTE		30.5		31.8
Personal Services	$3,978,630	$4,219,450	$3,680,242	$4,384,517
Other Services	$2,104,947	$2,552,768	$2,196,433	$3,273,308
Commodities	$54,793	$48,769	$39,574	$48,075
Capital Outlay	-	-	-	$50,000
Sum:	**$6,138,370**	**$6,820,987**	**$5,916,249**	**$7,755,900**





*Percentages rounded to nearest tenth

City Manager

Executive Business Objective

FY 19/20 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure	Executive	$7,199,533	-	$429,367	-	$127,000	$7,755,900
Expenditure Total		**$7,199,533**	**-**	**$429,367**	**-**	**$127,000**	**$7,755,900**
Revenue	Executive	-	-	$420,000	-	$127,000	$547,000
Revenue Total		**-**	**-**	**$420,000**	**-**	**$127,000**	**$547,000**
Expenditures Net of Revenues		**$7,199,533**	**-**	**$9,367**	**-**	**-**	**$7,208,900**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
General Fund	General Fund	$7,199,533	-	$7,199,533
Restricted Funds	Cadence CFD - Operating	$10,000	-	$10,000
	Eastmark CFD 1 - Operating	$10,000	-	$10,000
	Eastmark Community Facilities District No. 2	$10,000	-	$10,000
	Special Programs Fund	$399,367	$420,000	-$20,633
Grant Funds	Grants - Gen. Gov.	$127,000	$127,000	-
Totals		**$7,755,900**	**$547,000**	**$7,208,900**

FY 19/20 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 19/20 Budget
Executive	31.8	$4,384,517	$3,273,308	$48,075	$50,000	$7,755,900
Sum:	**31.8**	**$4,384,517**	**$3,273,308**	**$48,075**	**$50,000**	**$7,755,900**

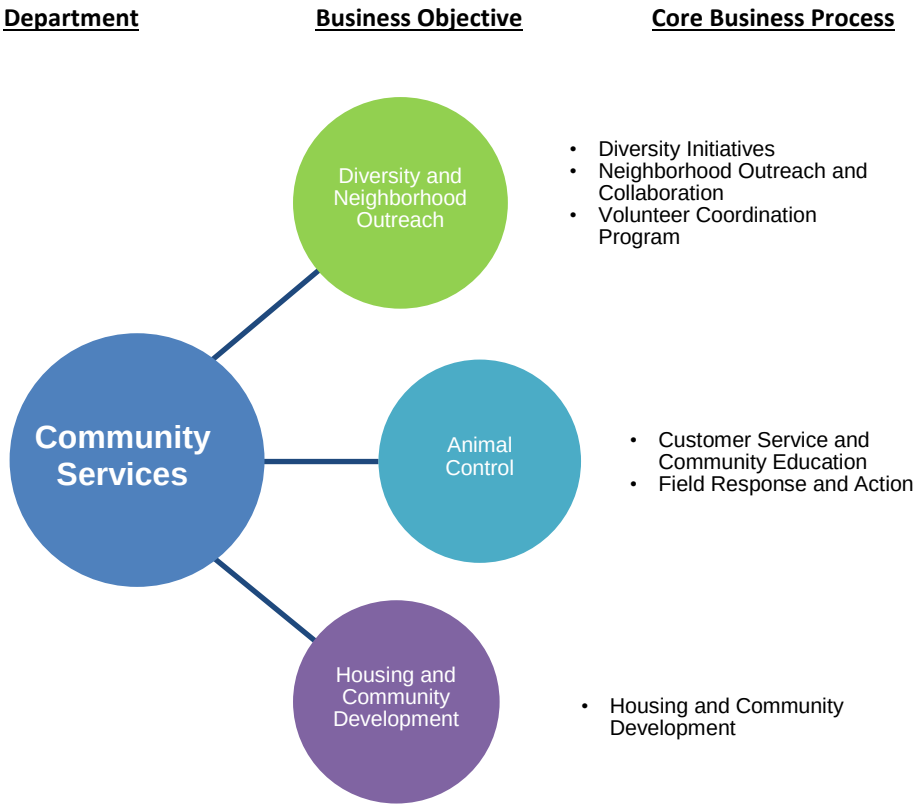
Community Services Contact Information:

Department Phone Number:	480-644-3536
Department Address:	City of Mesa, Housing and Community Services 20 E. Main St. Suite 250 Mesa, AZ 85211-1466
Website:	http://mesaaz.gov/residents/diversity-office http://mesaaz.gov/residents/housing-community-development

Department Description

Community Services provides a wide range of assistance such as education and resources which informs and connects residents with City of Mesa services and programs. This Department includes the Diversity Office, Neighborhood Outreach, the Citywide Volunteer Program, Animal Control, Housing & Community Development and Human Services.

City Council Strategic Initiatives: ***Transforming Neighborhoods, Sustainable Economy***



Community Services

Budgetary Highlights

Community Services receives funding from both the General Fund and various grants, with over 91% of the funding coming from state and federal grants.

Community Services' General Fund budget for FY 2019/20 is $2.9 million and supports the Animal Control Division, Neighborhood Outreach, and portions of the administration of the department's Housing & Community Development programs.

The Community Engagement Division includes a new Diversity Office Administrator in FY 2019/20 to manage the division and develop City diversity initiatives. The Animal Control Division will also continue a contract with the Arizona Humane Society for professional services, including facilities and specially trained staff. The total amount of the contract is $75,000 and will last the entirety of FY 2019/20.

Community Services' grant funds total $35.7 million, $4.3 million over the prior year. The increases are due to a $1.9 million increase in the Housing Choice Voucher program, $1.3 million increase in Community Development Block Grants, $800k increase in HOME Investment Partnership Grants, and $250k in Mainstream Voucher Program grants.

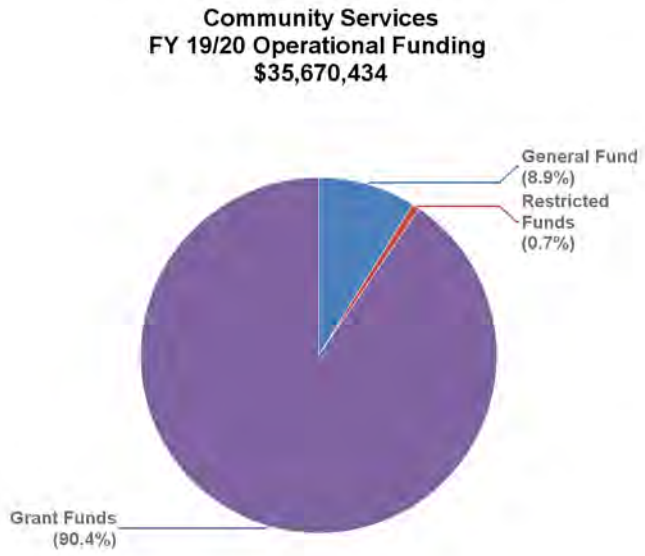
Community Services

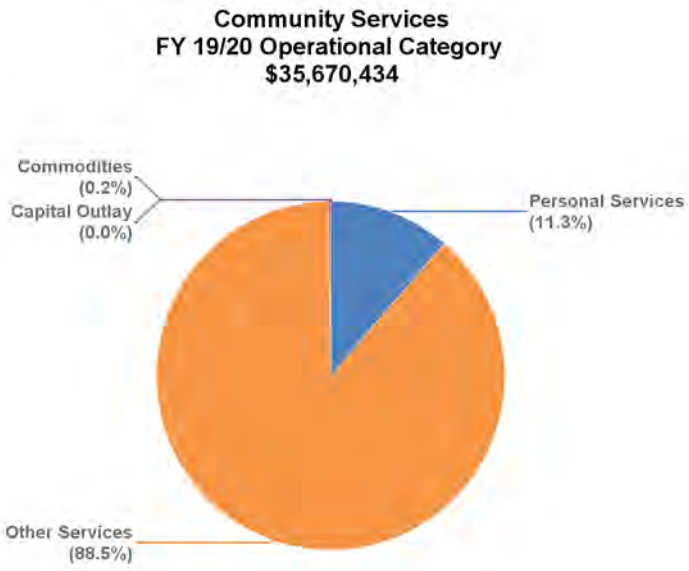
Operational History by Funding Source

Funding Source	FY 17/18 Actuals	FY 18/19 Budget	FY 18/19 Projected Expenditures	FY 19/20 Budget
General Fund	$2,733,388	$2,931,682	$2,926,657	$3,158,029
Restricted Funds	$108,000	$248,915	$99,085	$248,915
Grant Funds	$18,950,732	$28,204,889	$16,686,932	$32,263,490
Sum:	**$21,792,120**	**$31,385,486**	**$19,712,674**	**$35,670,434**

Operational History by Category

Category	FY 17/18 Actuals	FY 18/19 Budget	FY 18/19 Projected Expenditures	FY 19/20 Budget
FTE		45		46
Personal Services	$3,409,169	$3,804,344	$3,703,533	$4,040,698
Other Services	$18,336,799	$27,511,945	$15,937,694	$31,556,496
Commodities	$46,151	$67,885	$70,135	$71,928
Capital Outlay	-	$1,312	$1,312	$1,312
Sum:	**$21,792,120**	**$31,385,486**	**$19,712,674**	**$35,670,434**





*Percentages rounded to nearest tenth

Community Services

FY 19/20 Operational Budget By Business Objective and Funding Source

Business Objective		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure							
	Animal Control	$703,773	-	-	-	-	$703,773
	Diversity and Neighborhood	$830,070	-	-	-	-	$830,070
	Housing and Community	$1,624,186	-	$248,915	-	$32,263,490	$34,136,591
Expenditure Total		**$3,158,029**	**-**	**$248,915**	**-**	**$32,263,490**	**$35,670,434**
Revenue							
	Animal Control	-	-	-	-	-	-
	Diversity and Neighborhood	-	-	-	-	-	-
	Housing and Community	$19,620	-	$248,915	-	$32,240,169	$32,508,704
Revenue Total		**$19,620**	**-**	**$248,915**	**-**	**$32,240,169**	**$32,508,704**
Expenditures Net of Revenues		**$3,138,409**	**-**	**-**	**-**	**$23,321**	**$3,161,730**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	Fund Name	FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
General Fund	Capital - General Fund	$1,312	-	$1,312
	General Fund	$3,156,717	$19,620	$3,137,097
Restricted Funds	Restricted Programs Fund	$248,915	$248,915	-
Grant Funds	Community Development Block Grant	$10,978,545	$10,978,545	-
	HOME	$4,587,231	$4,587,231	-
	Section 8	$16,697,714	$16,674,393	$23,321
Totals		**$35,670,434**	**$32,508,704**	**$3,161,730**

Community Services

FY 19/20 Operational Budget By Business Objective and Category						
Business Objective	**FTE**	**Personal Services**	**Other Services**	**Commodities**	**Capital Outlay**	**FY 19/20 Budget**
Animal Control	6.1	$380,474	$312,025	$11,274	-	$703,773
Diversity and Neighborhood Outreach	7.2	$765,906	$46,783	$17,381	-	$830,070
Housing and Community Development	32.7	$2,894,318	$31,197,688	$43,273	$1,312	$34,136,591
Sum:	**46**	**$4,040,698**	**$31,556,496**	**$71,928**	**$1,312**	**$35,670,434**

Community Services

Animal Control Business Objective

Mission

Serve and protect citizens and animals in the community through cooperative partnerships, education, and voluntary compliance or enforcement in order to contribute to the quality of life for Mesa residents.

Desired Outcomes

- Animals and citizens are protected.
- Citizens understand codes related to animals.

Performance Measures

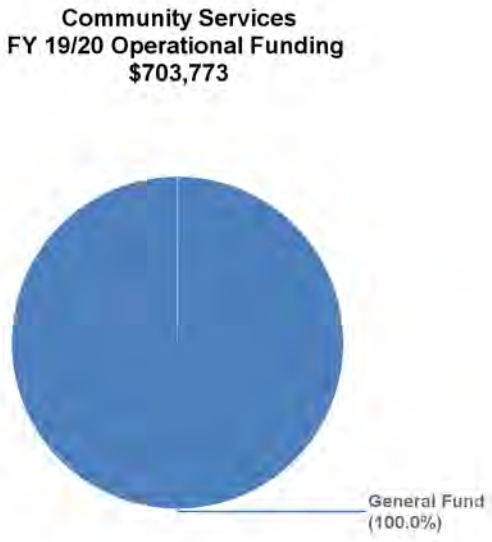
Performance Measure Name	Unit of Measure	FY 18/19 Target	FY 18/19 YTD Actual	FY 19/20 Target
Animal Impounds	# of Animals Impounded	1,560	1,044	1,980

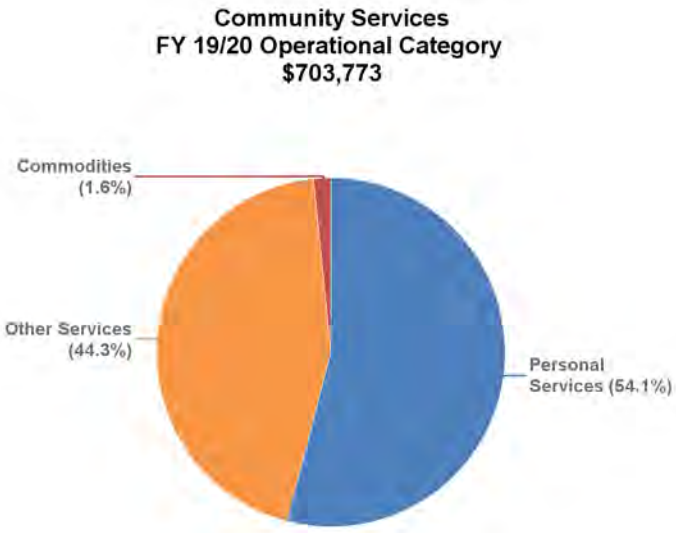
Community Services

Animal Control Business Objective

Operational History by Funding Source				
Funding Source	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
General Fund	$486,473	$610,455	$610,455	$703,773
Sum:	**$486,473**	**$610,455**	**610,455**	**$703,773**

Operational History by Category				
Category	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
FTE		6.2		6.1
Personal Services	$357,036	$437,156	$437,156	$380,474
Other Services	$120,264	$162,700	$162,700	$312,025
Commodities	$9,173	$10,599	$10,599	$11,274
Sum:	**$486,473**	**$610,455**	**$610,455**	**$703,773**





***Percentages rounded to nearest tenth**

Community Services

Animal Control Business Objective

FY 19/20 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure	Customer Service	$308,548	-	-	-	-	$308,548
	Field Response and Action	$395,225	-	-	-	-	$395,225
Expenditure Total		**$703,773**	**-**	**-**	**-**	**-**	**$703,773**
Expenditures Net of Revenues		**$703,773**	**-**	**-**	**-**	**-**	**$703,773**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
General Fund	General Fund	$703,773	-	$703,773
Totals		**$703,773**	**-**	**$703,773**

FY 19/20 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 19/20 Budget
Customer Service	2.1	$133,046	$172,472	$3,030	-	$308,548
Field Response and Action	4	$247,428	$139,553	$8,244	-	$395,225
Sum:	**6.1**	**$380,474**	**$312,025**	**$11,274**	**-**	**$703,773**

Community Services

Diversity and Neighborhood Outreach Business Objective

Mission

Work collectively to bring Mesa's diverse communities together through volunteerism and neighborhood outreach in order to create an informed, active, and accepting community.

Desired Outcomes

The community is enhanced by engaged neighborhoods, volunteers, and diverse populations of Mesa.

Performance Measures

Performance Measure Name	Unit of Measure	FY 18/19 Target	FY 18/19 YTD Actual	FY 19/20 Target
Citywide Volunteer Program Hrs	Volunteer Prg Hrs Citywide	180,000	124,140	180,000
Diversity Contacts & Assistance	# of Diversity Cnts & Assts	100	167	200

Community Services

Diversity and Neighborhood Outreach Business Objective

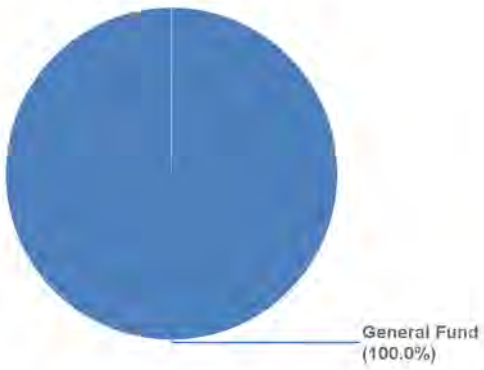
Operational History by Funding Source

Funding Source	FY 17/18 Actuals	FY 18/19 Budget	FY 18/19 Projected Expenditures	FY 19/20 Budget
General Fund	$652,828	$700,549	$695,524	$830,070
Sum:	**$652,828**	**$700,549**	**695,524**	**$830,070**

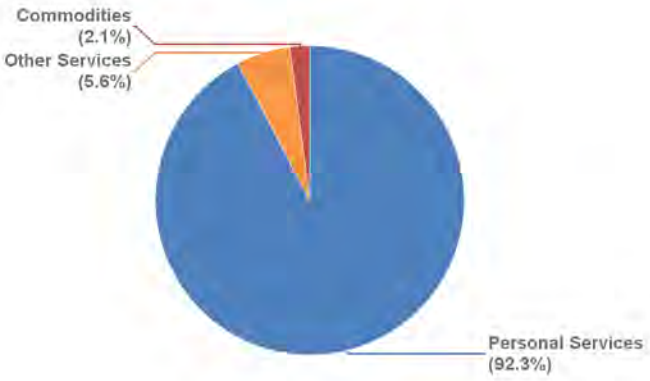
Operational History by Category

Category	FY 17/18 Actuals	FY 18/19 Budget	FY 18/19 Projected Expenditures	FY 19/20 Budget
FTE		6.2		7.2
Personal Services	$593,450	$636,385	$636,385	$765,906
Other Services	$43,176	$46,580	$40,005	$46,783
Commodities	$16,202	$17,584	$19,134	$17,381
Sum:	**$652,828**	**$700,549**	**$695,524**	**$830,070**

Community Services
FY 19/20 Operational Funding
$830,070



Community Services
FY 19/20 Operational Category
$830,070



***Percentages rounded to nearest tenth**

Community Services

Diversity and Neighborhood Outreach Business Objective

FY 19/20 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure	Diversity Initiatives	$195,864	-	-	-	-	$195,864
	Neighborhood Outreach and Collaboration	$567,852	-	-	-	-	$567,852
	Volunteer Coordination Program	$66,354	-	-	-	-	$66,354
Expenditure Total		**$830,070**	**-**	**-**	**-**	**-**	**$830,070**
Expenditures Net of Revenues		**$830,070**	**-**	**-**	**-**	**-**	**$830,070**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
General Fund	General Fund	$830,070	-	$830,070
Totals		**$830,070**	**-**	**$830,070**

FY 19/20 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 19/20 Budget
Diversity Initiatives	1.5	$195,864	-	-	-	$195,864
Neighborhood Outreach and Collaboration	4.7	$503,688	$46,783	$17,381	-	$567,852
Volunteer Coordination Program	1	$66,354	-	-	-	$66,354
Sum:	**7.2**	**$765,906**	**$46,783**	**$17,381**	**-**	**$830,070**

Community Services

Housing and Community Development Business Objective

Mission

Partnering to preserve and create sustainable communities enhancing the quality of life for Mesa residents.

Desired Outcomes

To be good stewards by overseeing federal and local funding for our residents to:
- End homelessness
- Ensure safe, decent and sanitary housing
- Sustain and increase affordable rental housing and home ownership
- Serve low- to moderate-income households through various services and rental assistance
- Oversee program administration
- Account for and report on federal and local funding allocations
- Support local nonprofits

Performance Measures

Performance Measure Name	Unit of Measure	FY 18/19 Target	FY 18/19 YTD Actual	FY 19/20 Target
Utilization Rate of Housing Choice Vouchers (HCV)	% Utilization of Vouchers	98	97	98

Community Services

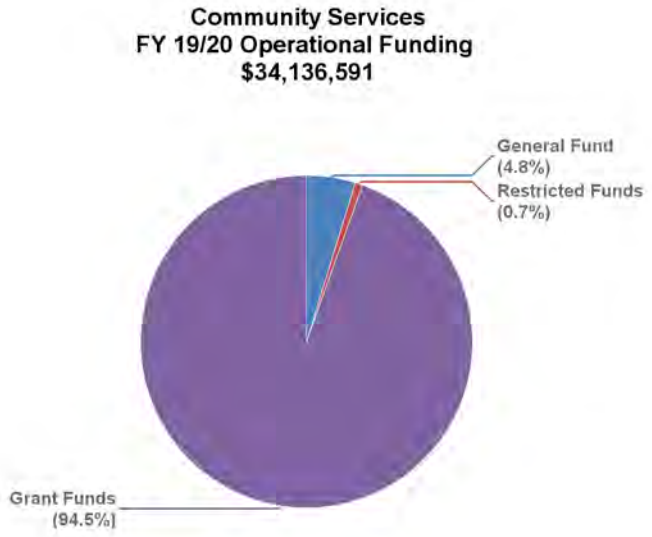
Housing and Community Development Business Objective

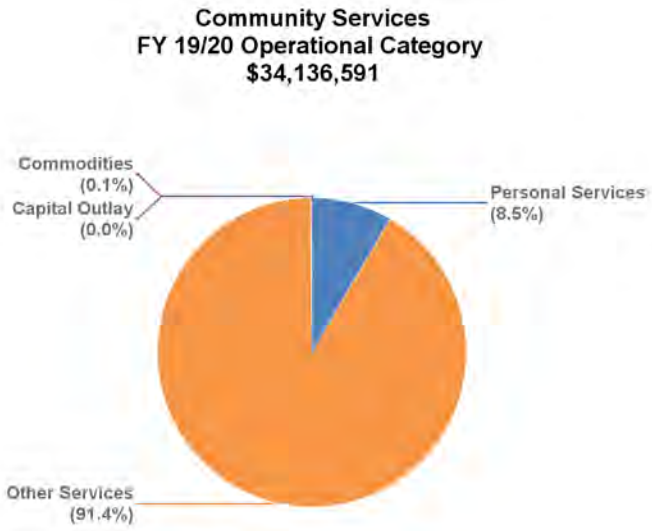
Operational History by Funding Source

Funding Source	FY 17/18 Actuals	FY 18/19 Budget	FY 18/19 Projected Expenditures	FY 19/20 Budget
General Fund	$1,594,087	$1,620,678	$1,620,678	$1,624,186
Restricted Funds	$108,000	$248,915	$99,085	$248,915
Grant Funds	$18,950,732	$28,204,889	$16,686,932	$32,263,490
Sum:	**$20,652,819**	**$30,074,482**	**18,406,695**	**$34,136,591**

Operational History by Category

Category	FY 17/18 Actuals	FY 18/19 Budget	FY 18/19 Projected Expenditures	FY 19/20 Budget
FTE		32.6		32.7
Personal Services	$2,458,684	$2,730,803	$2,629,992	$2,894,318
Other Services	$18,173,359	$27,302,665	$15,734,989	$31,197,688
Commodities	$20,776	$39,702	$40,402	$43,273
Capital Outlay	-	$1,312	$1,312	$1,312
Sum:	**$20,652,819**	**$30,074,482**	**$18,406,695**	**$34,136,591**





*Percentages rounded to nearest tenth

Community Services

Housing and Community Development Business Objective

FY 19/20 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure	Housing and Community Development	$1,624,186	-	$248,915	-	$32,263,490	$34,136,591
Expenditure Total		**$1,624,186**	**-**	**$248,915**	**-**	**$32,263,490**	**$34,136,591**
Revenue	Housing and Community Development	$19,620	-	$248,915	-	$32,240,169	$32,508,704
Revenue Total		**$19,620**	**-**	**$248,915**	**-**	**$32,240,169**	**$32,508,704**
Expenditures Net of Revenues		**$1,604,566**	**-**	**-**	**-**	**$23,321**	**$1,627,887**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
General Fund	Capital - General Fund	$1,312	-	$1,312
	General Fund	$1,622,874	$19,620	$1,603,254
Restricted Funds	Restricted Programs Fund	$248,915	$248,915	-
Grant Funds	Community Development Block Grant	$10,978,545	$10,978,545	-
	HOME	$4,587,231	$4,587,231	-
	Section 8	$16,697,714	$16,674,393	$23,321
Totals		**$34,136,591**	**$32,508,704**	**$1,627,887**

FY 19/20 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 19/20 Budget
Housing and Community Development	32.7	$2,894,318	$31,197,688	$43,273	$1,312	$34,136,591
Sum:	**32.7**	**$2,894,318**	**$31,197,688**	**$43,273**	**$1,312**	**$34,136,591**

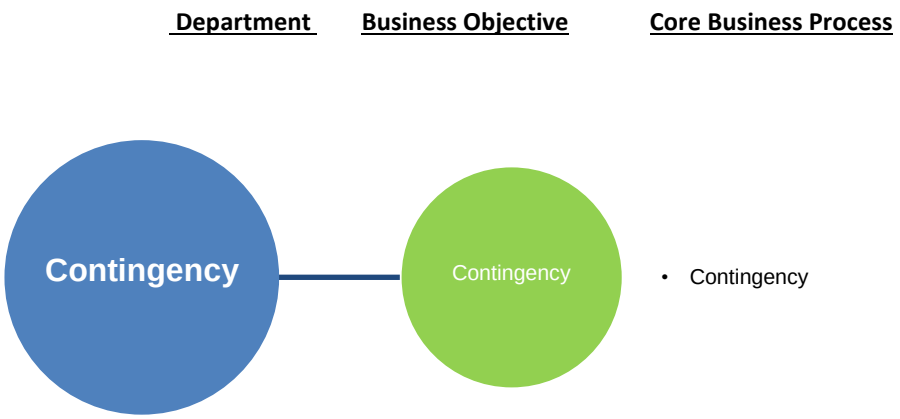
Contingency Contact Information:

Department Phone Number:	480-644-5799 (Office of Management & Budget)
Department Address:	City of Mesa, Office of Management & Budget 20 E Main St Suite 450, PO Box 1466 Mesa, AZ 85201
Website:	http://mesaaz.gov/city-hall/office-of-management-budget

Department Description

As a part of the budget process, the City adopts a contingency fund budget. The contingency fund is used to provide spending authority to meet any municipal expense, the necessity or extent of which could not have been foreseen or reasonably evaluated at the time of adopting the annual budget, or from which to provide funding for emergencies or other unexpected events. In addition, unanticipated revenues (e.g., unanticipated grant awards) that may become available during the fiscal year have been included in the contingency fund budget.

To request contingency funds, a department must submit a request to the Office of Management and Budget (OMB). OMB reviews the request and forwards it, along with any pertinent analysis, to the City Manager's Office. The City Manager's Office reviews the request and determines whether it meets the priorities and needs of the City.



Contingencies

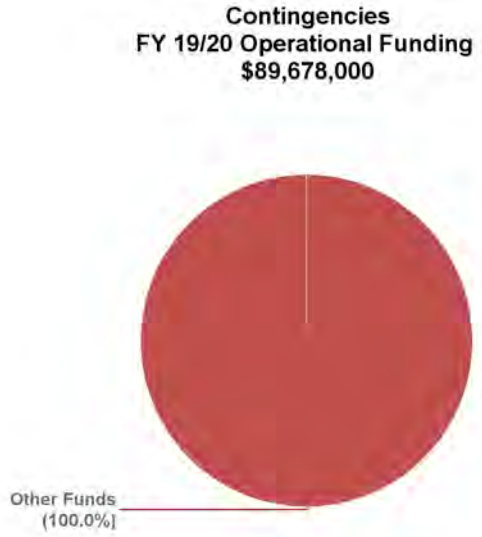
Contingency Business Objective

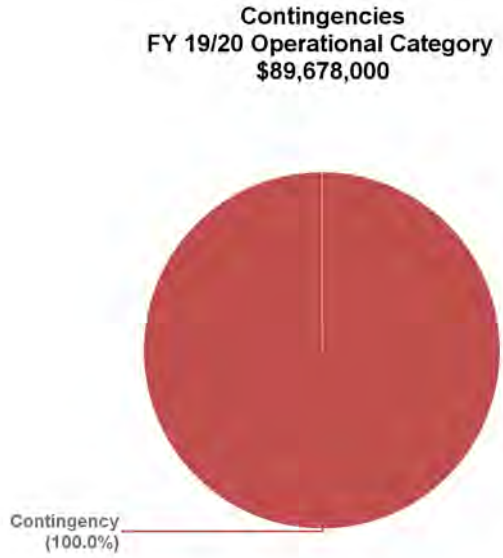
Operational History by Funding Source

Funding Source	FY 17/18 Actuals	FY 18/19 Budget	FY 18/19 Projected Expenditures	FY 19/20 Budget
Other Funds	-	$102,613,000	-	$89,678,000
Sum:	**-**	**$102,613,000**	**0**	**$89,678,000**

Operational History by Category

Category	FY 17/18 Actuals	FY 18/19 Budget	FY 18/19 Projected Expenditures	FY 19/20 Budget
FTE				
Contingency	-	$102,613,000	-	$89,678,000
Sum:	**-**	**$102,613,000**	**-**	**$89,678,000**





***Percentages rounded to nearest tenth**

Contingencies

Contingency Business Objective

FY 19/20 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure	Contingency	-	-	-	$89,678,000	-	$89,678,000
Expenditure Total		**-**	**-**	**-**	**$89,678,000**	**-**	**$89,678,000**
Expenditures Net of Revenues		**-**	**-**	**-**	**$89,678,000**	**-**	**$89,678,000**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
Other Funds	Contingency	$89,678,000	-	$89,678,000
Totals		**$89,678,000**	**-**	**$89,678,000**

FY 19/20 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 19/20 Budget
		-	-	-	-	$89,678,000
Sum:		**-**	**-**	**-**	**-**	**$89,678,000**

Development Services Contact Information:

Department Phone Number:	(480) 644-4273
Department Address:	55 N. Center St. Mesa, AZ 85201
	P.O. Box 1466 Mesa, AZ 85201
Website:	http://mesaaz.gov/business/development-services

Department Description

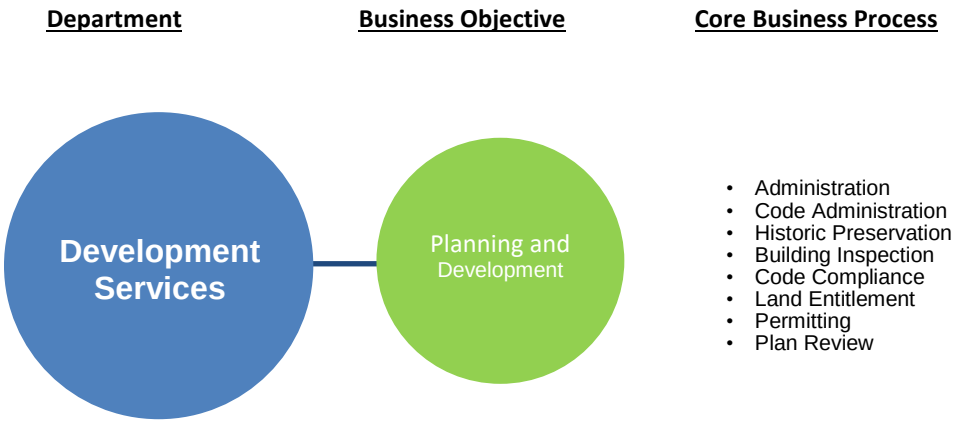
The Development Services Department is made up of three units: Planning, Development Services, and Inspection Service and Code Compliance.

Planning: Planning works with elected officials, appointed boards, and citizens to develop long range plans (General Plan and sub-area plans) for the growth and development of the community consistent with Council strategic initiatives and visions for a more complete, vibrant and dynamic community. Planning also manages entitlement processes for specific development projects including annexations, design review, rezoning, site plans, platting, variances and appeals to entitlement standards. Planning is also responsible for the City's Historic Preservation Office.

Development Services: Development Services functions as a central point of contact with various other City departments, elected officials and outside agencies to ensure that City development standards and infrastructure requirements for new development projects and repurposing of existing facilities are maintained. Development Services reviews building and infrastructure improvement plans and issues construction permits.

Inspection Service and Code Compliance: Inspection Service inspects new and existing construction projects to ensure compliance with building, electrical, plumbing, mechanical, fire and zoning codes and to authorize the final occupancy approvals. Code Compliance works with property owners to promote compliance with the property maintenance and nuisance codes to facilitate a more sustainable community and to enhance the quality and appearance of neighborhoods throughout the City.

City Council Strategic Initiatives: ***Community Safety, Transforming Neighborhoods, Placemaking***



Budgetary Highlights

Over the past several years, increasing development activity required the department to utilize temporary services to complete the additional workload and meet customer expectations resulting in the department's need for contingency funds. The increased development activity levels resulted in revenues above projections and covered the cost for the additional temporary services. Due to expected continued trends in development activity, the proposed budget includes incremental adjustments to temporary services to mirror expected development activity levels. The department tracks workload daily and adjusts the temporary staffing resources based on demand.

The FY 2019/20 budget includes the conversion of temporary services funding for the addition of an Administrative Support Assistant to assist Planning staff.

Development Services

Planning and Development Business Objective

Mission

In support of the City's General Plan; assisting in developing a "Complete Community" by providing professional planning, plan review, permitting, inspections and code compliance services to guide the orderly development of an attractive, healthy, livable city and promote a high quality, dynamic, diverse and sustainable environment.

Desired Outcomes

- The General Plan and Subarea Plans are prepared and maintained to guide development of the community
- High quality new development, redevelopment, and property maintenance are facilitated by expert and proficient staff
- Professional staff members use technology used to provide exceptional customer service

Performance Measures

Performance Measure Name	Unit of Measure	FY 18/19 Target	FY 18/19 YTD Actual	FY 19/20 Target
% of calls answered on time	% of calls answered on time	80	78	80
% of res plan reviews comp 2 days before due date	% of res plan reviews	80	40	80
Total Inspections per Month	Tot # inspections per month	30,720	47,306	30,720
Response Time to Complaints	Avg # days to respond	3	3.6	3
Code Cases per Code Officer	Avg # Open Code Cases/ofr/mo	100	144	100
Voluntary Compliance Achieved	% vol. compliance achieved	60	54	60

Development Services

Planning and Development Business Objective

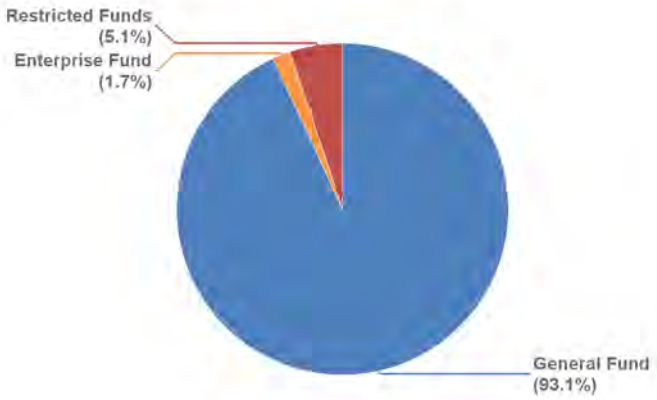
Operational History by Funding Source

Funding Source	FY 17/18 Actuals	FY 18/19 Budget	FY 18/19 Projected Expenditures	FY 19/20 Budget
General Fund	$7,526,033	$8,930,759	$8,462,901	$8,806,125
Enterprise Fund	$159,649	$162,153	$179,647	$164,333
Restricted Funds	$696,009	$1,021,520	$591,684	$486,516
Grant Funds	$16,891	$20,000	$2,475	-
Sum:	**$8,398,583**	**$10,134,432**	**9,236,707**	**$9,456,974**

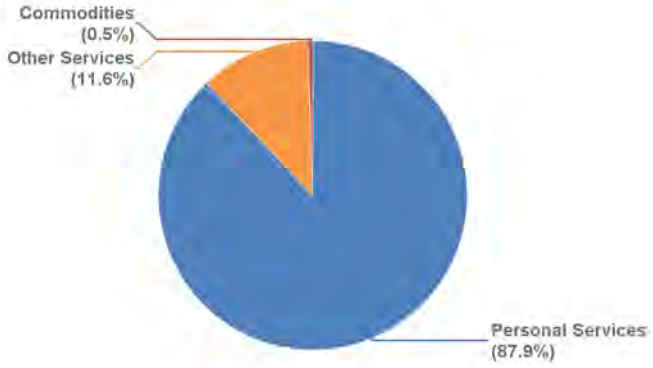
Operational History by Category

Category	FY 17/18 Actuals	FY 18/19 Budget	FY 18/19 Projected Expenditures	FY 19/20 Budget
FTE		80.5		84.5
Personal Services	$6,606,689	$7,735,112	$7,449,030	$8,312,034
Other Services	$1,694,456	$2,107,587	$1,489,188	$1,093,415
Commodities	$89,526	$75,233	$82,489	$51,525
Capital Outlay	$7,912	$216,500	$216,000	-
Sum:	**$8,398,583**	**$10,134,432**	**$9,236,707**	**$9,456,974**

Development Services
FY 19/20 Operational Funding
$9,456,974



Development Services
FY 19/20 Operational Category
$9,456,974



***Percentages rounded to nearest tenth**

Development Services

Planning and Development Business Objective

FY 19/20 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure	Administration	$1,327,324	-	-	-	-	$1,327,324
	Development Services Building Inspection	$1,300,226	-	-	-	-	$1,300,226
	Development Services Code Compliance	$1,558,661	-	$39,518	-	-	$1,598,179
	Historic Preservation	$244,443	-	-	-	-	$244,443
	Land Entitlement	$1,686,234	-	$119,948	-	-	$1,806,182
	Permitting	$951,021	$3,504	$210,519	-	-	$1,165,044
	Plan Review	$1,738,216	$160,829	$116,531	-	-	$2,015,576
Expenditure Total		**$8,806,125**	**$164,333**	**$486,516**	**-**	**-**	**$9,456,974**
Revenue	Development Services Code Compliance	$113,263	-	-	-	-	$113,263
	Land Entitlement	$833,709	-	-	-	-	$833,709
	Permitting	$10,971,367	-	$472,203	-	-	$11,443,570
Revenue Total		**$11,918,339**	**-**	**$472,203**	**-**	**-**	**$12,390,542**
Expenditures Net of Revenues		**-$3,112,214**	**$164,333**	**$14,313**	**-**	**-**	**-$2,933,568**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
General Fund	General Fund	$8,806,125	$11,918,339	-$3,112,214
Enterprise Fund	Enterprise Fund	$164,333	-	$164,333
Restricted Funds	Environmental Compliance Fee	$67,163	-	$67,163
	Local Streets	$246,835	-	$246,835
	Restricted Programs Fund	$133,000	$472,203	-$339,203
	Special Programs Fund	$39,518	-	$39,518
Totals		**$9,456,974**	**$12,390,542**	**-$2,933,568**

Development Services

Planning and Development Business Objective

FY 19/20 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 19/20 Budget
Administration	8	$854,101	$438,303	$34,920	-	$1,327,324
Development Services Building Inspection	12	$1,156,316	$143,400	$510	-	$1,300,226
Development Services Code Compliance	15	$1,456,009	$139,075	$3,095	-	$1,598,179
Historic Preservation	1.7	$194,443	$50,000	-	-	$244,443
Land Entitlement	17.2	$1,751,980	$54,202	-	-	$1,806,182
Permitting	12.3	$967,520	$184,524	$13,000	-	$1,165,044
Plan Review	18.4	$1,931,665	$83,911	-	-	$2,015,576
Sum:	**84.5**	**$8,312,034**	**$1,093,415**	**$51,525**	**-**	**$9,456,974**

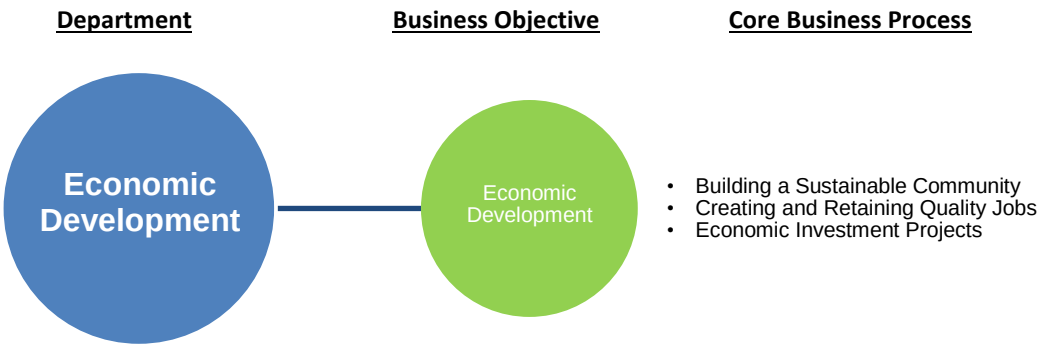
Economic Development Contact Information:

Department Phone Number:	480-644-2398
Department Email:	economicdevelopmentinfo@mesaaz.gov
Department Address:	City of Mesa, Economic Development P.O. Box 1466 Mesa, AZ 85211-1466
Website:	http://mesaaz.gov/business/economic-development

Department Description

The Economic Development Department implements programs to attract and retain businesses that create quality jobs, increase the tax base, improve land values and enhance city vitality. The department coordinates with both internal and external partners to preserve a business-friendly climate and enhance the quality of life for the residents of Mesa.

City Council Strategic Initiatives: ***Placemaking, Skilled and Talented Workforce, Sustainable Economy***



Budgetary Highlights

The FY 2019/20 budget includes additional funds for the Redevelopment Area Programming and the Greater Phoenix Economic Council contract. The budget also includes the movement of all Downtown Mesa Association related expenditures and revenues out of the Economic Development Department to the City Manager's Office.

Economic Development

Economic Development Business Objective

Mission

Create and retain high quality jobs, strengthen the city's economic base, and provide opportunities to enhance the financial well-being of Mesa residents.

Desired Outcomes

- High-quality jobs are created and retained within the city of Mesa.
- Capital investment is increased within the city of Mesa.
- Commercial square footage is increased within the city of Mesa.

Performance Measures

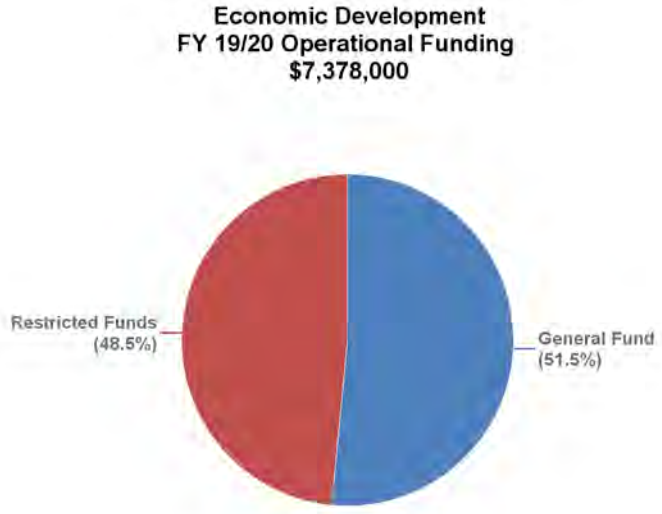
Performance Measure Name	Unit of Measure	FY 18/19 Target	FY 18/19 YTD Actual	FY 19/20 Target
Announced New and Retained Jobs	# jobs (anncd/ret)	1,800	3,138	1,900
Average Annual wage of new jobs announced and jobs retained	Avg Wage of jobs (anncd/ret)	45,580	46,392	46,690
New Companies Announced and Retained	# companies (anncd/ret) in Mesa	28	31	29

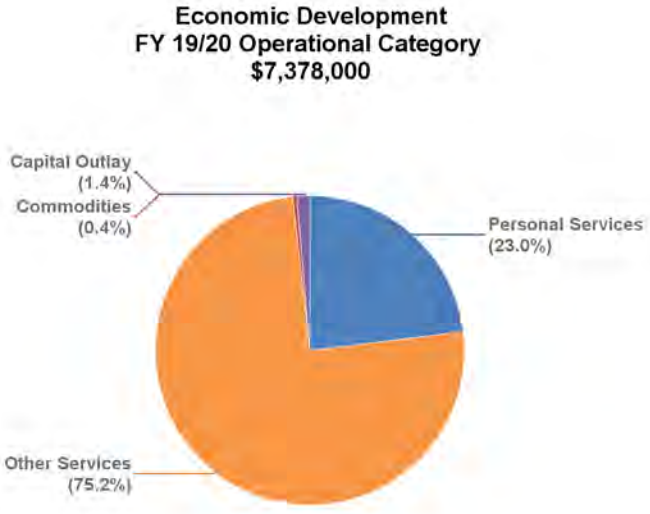
Economic Development

Economic Development Business Objective

Operational History by Funding Source				
Funding Source	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
General Fund	$3,948,548	$4,048,463	$3,898,463	$3,801,415
Restricted Funds	$3,975,303	$5,190,557	$3,640,136	$3,576,585
Sum:	**$7,923,850**	**$9,239,020**	**7,538,599**	**$7,378,000**

Operational History by Category				
Category	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
FTE		14		14
Personal Services	$1,636,582	$1,708,504	$1,608,504	$1,699,621
Other Services	$6,239,173	$7,398,816	$5,907,131	$5,546,679
Commodities	$12,071	$31,700	$21,700	$31,700
Capital Outlay	$36,025	$100,000	$1,264	$100,000
Sum:	**$7,923,850**	**$9,239,020**	**$7,538,599**	**$7,378,000**





*Percentages rounded to nearest tenth

Economic Development

Economic Development Business Objective

FY 19/20 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure	Building a Sustainable Community	$1,044,408	-	-	-	-	$1,044,408
	Creating and Retaining Quality Jobs	$2,757,007	-	-	-	-	$2,757,007
	Economic Investment Projects	-	-	$3,576,585	-	-	$3,576,585
Expenditure Total		**$3,801,415**	**-**	**$3,576,585**	**-**	**-**	**$7,378,000**
Revenue	Building a Sustainable Community	$15,000	-	-	-	-	$15,000
	Economic Investment Projects	-	-	$2,970,000	-	-	$2,970,000
Revenue Total		**$15,000**	**-**	**$2,970,000**	**-**	**-**	**$2,985,000**
Expenditures Net of Revenues		**$3,786,415**	**-**	**$606,585**	**-**	**-**	**$4,393,000**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
General Fund	General Fund	$3,801,415	$15,000	$3,786,415
Restricted Funds	Economic Investment Fund	$3,576,585	$2,970,000	$606,585
Totals		**$7,378,000**	**$2,985,000**	**$4,393,000**

FY 19/20 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 19/20 Budget
Building a Sustainable Community	7.2	$835,874	$194,434	$14,100	-	$1,044,408
Creating and Retaining Quality Jobs	5.7	$711,080	$2,041,327	$4,600	-	$2,757,007
Economic Investment Projects	1.1	$152,667	$3,310,918	$13,000	$100,000	$3,576,585
Sum:	**14**	**$1,699,621**	**$5,546,679**	**$31,700**	**$100,000**	**$7,378,000**

Energy Resources Contact Information:

Department Phone Number:	480-644-4444
Department Email:	energyresources.info@mesaaz.gov
Department Address:	City of Mesa, Energy Resources Department 640 N. Mesa Dr. Mesa, AZ 85201
Website:	http://mesaaz.gov/residents/energy-resources

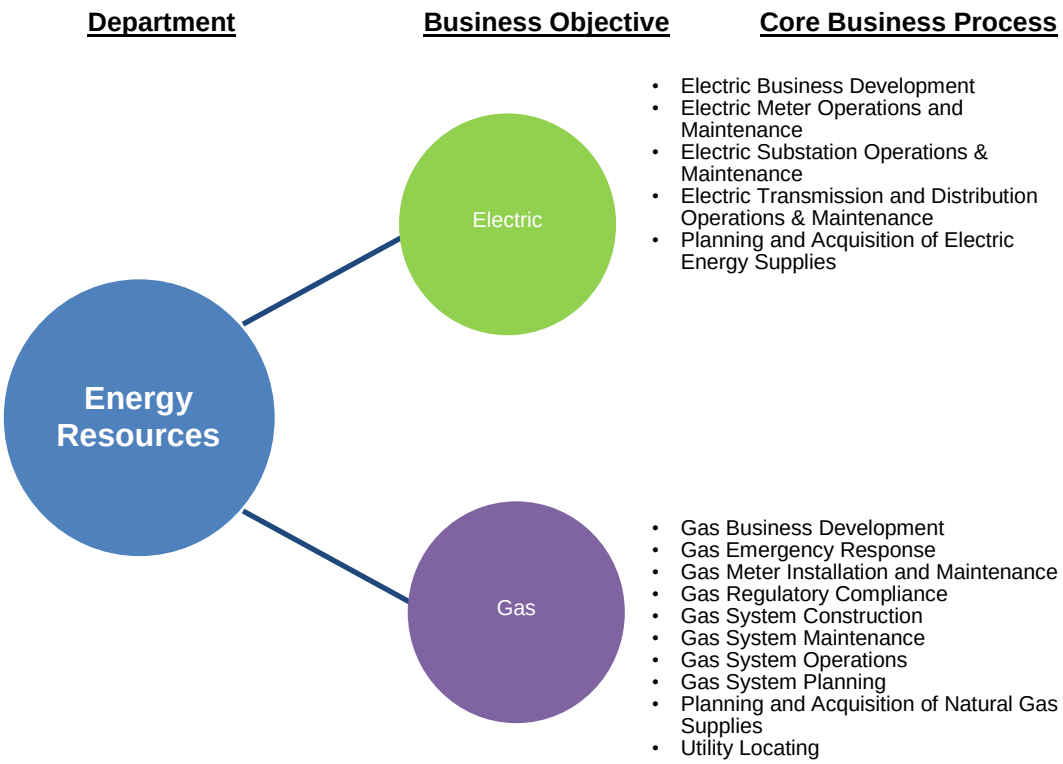
Department Description

The Energy Resources Department consists of two utility units: Electric and Gas.

Electric: Electric utility service is provided to approximately 16,700 residential and commercial customers located within approximately 5.5 square-miles centered about and including Mesa's downtown area.

Gas: Natural gas service is provided to more than 63,000 homes and businesses within the City service area of approximately 90 square miles located in the City limits; and the Magma service area, a 236 square-mile certificated system located southeast of the City in Pinal County, Arizona.

*City Council Strategic Initiatives: C**ommunity Safety, Placemaking, Skilled and Talented Workforce, and Sustainable Economy***



Budgetary Highlights

The FY 2019/20 proposed operating budget is consistent with the FY 2018/19 budget.

Looking forward, Energy Resources is involved with the Smart City and Smart Energy initiatives to increase communication with customers and improving data for management planning. The department is also focusing on employee retention, workforce development and system expansions to meet customer growth.

The commodity cost for natural gas, which is a pass-through cost to the customer, is approximately $1.8 million less compared to the FY 2018/19 budget due to cheaper natural gas commodity costs. The commodity cost for electric, which is also a pass-through cost to the customer, is budgeted approximately $1.2 million less for FY 2019/20 compared to the FY 2018/19 budget due to a decrease in transmission costs.

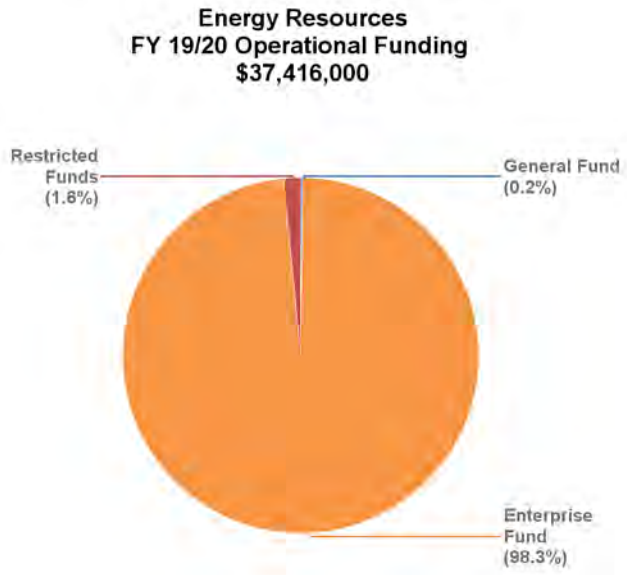
Energy Resources

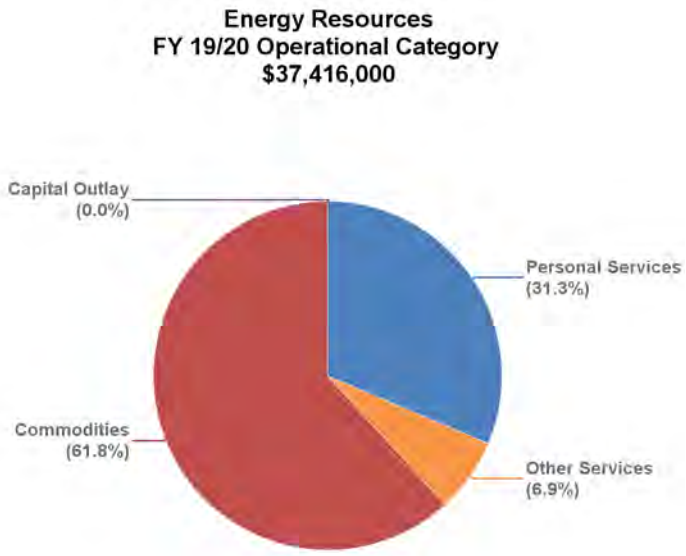
Operational History by Funding Source

Funding Source	FY 17/18 Actuals	FY 18/19 Budget	FY 18/19 Projected Expenditures	FY 19/20 Budget
General Fund	$63,963	$59,890	$65,880	$68,282
Enterprise Fund	$35,757,468	$39,722,073	$35,741,368	$36,766,878
Restricted Funds	$498,796	$405,837	$497,207	$580,840
Sum:	**$36,320,227**	**$40,187,800**	**$36,304,455**	**$37,416,000**

Operational History by Category

Category	FY 17/18 Actuals	FY 18/19 Budget	FY 18/19 Projected Expenditures	FY 19/20 Budget
FTE		103.8		105
Personal Services	$10,702,442	$11,534,382	$11,164,516	$11,729,647
Other Services	$1,964,154	$2,571,032	$2,370,224	$2,569,197
Commodities	$23,653,631	$26,081,926	$22,769,715	$23,116,696
Capital Outlay	-	$460	-	$460
Sum:	**$36,320,227**	**$40,187,800**	**$36,304,455**	**$37,416,000**





*Percentages rounded to nearest tenth

Energy Resources

FY 19/20 Operational Budget By Business Objective and Funding Source

Business Objective		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure							
	Electric	-	$16,704,115	$77,531	-	-	$16,781,646
	Gas	$68,282	$20,062,763	$503,309	-	-	$20,634,354
Expenditure Total		**$68,282**	**$36,766,878**	**$580,840**	**-**	**-**	**$37,416,000**
Revenue							
	Electric	-	$198,675	-	-	-	$198,675
	Gas	-	$837,027	-	-	-	$837,027
Revenue Total		**-**	**$1,035,702**	**-**	**-**	**-**	**$1,035,702**
Expenditures Net of Revenues		**$68,282**	**$35,731,176**	**$580,840**	**-**	**-**	**$36,380,298**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	Fund Name	FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
General Fund	General Fund	$68,282	-	$68,282
Enterprise Fund	Capital - Enterprise	$460	$720,000	-$719,540
	Enterprise Fund	$36,766,418	$315,702	$36,450,716
Restricted Funds	Local Streets	$453,808	-	$453,808
	Utility Replacement Extension and Renewal	$127,032	-	$127,032
Totals		**$37,416,000**	**$1,035,702**	**$36,380,298**

FY 19/20 Operational Budget By Business Objective and Category

Business Objective	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 19/20 Budget
Electric	27.1	$3,722,151	$1,144,413	$11,914,852	$230	$16,781,646
Gas	77.9	$8,007,496	$1,424,784	$11,201,844	$230	$20,634,354
Sum:	**105**	**$11,729,647**	**$2,569,197**	**$23,116,696**	**$460**	**$37,416,000**

Energy Resources

Electric Business Objective

Mission

Provide safe, reliable and cost-effective power to Mesa Electric customers.

Desired Outcomes

- Electric energy is acquired for and transmitted to Mesa's electric distribution system reliably at the lowest possible costs.
- Electric energy is distributed safely and reliably to our customers.
- Our customers' electric energy consumption is accurately and safely measured.

Performance Measures

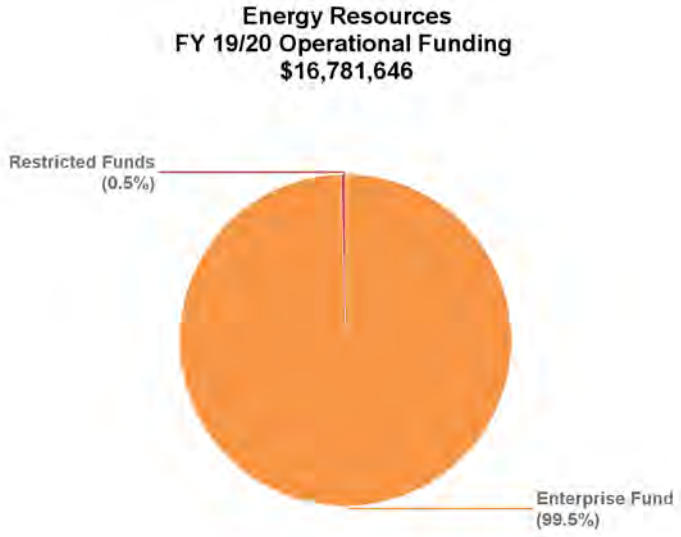
Performance Measure Name	Unit of Measure	FY 18/19 Target	FY 18/19 YTD Actual	FY 19/20 Target
Reliability-Outage Duration	Reliability-outage duration	20.02	8.6	21.18
The SAIDI Target for FY 19/20 is 21.18 minutes/customer. 21.18 minutes/customer are spread over 12 months to derive monthly targets. Target (& actual) excludes severe storms, car pole accidents; target reflects goal to improve reliability by 1.0 %/yr.				
Reliability-Outage Frequency	Elec Outage Frequency	0.29	0.17	0.25
The SAIFI Target for FY 19/20 is 0.248 interruptions/customer. 0.248 interruptions/customer are spread over 12 months to derive monthly targets. Target (& actual) exclude major events and a goal to improve reliability by 1.0%/yr.				

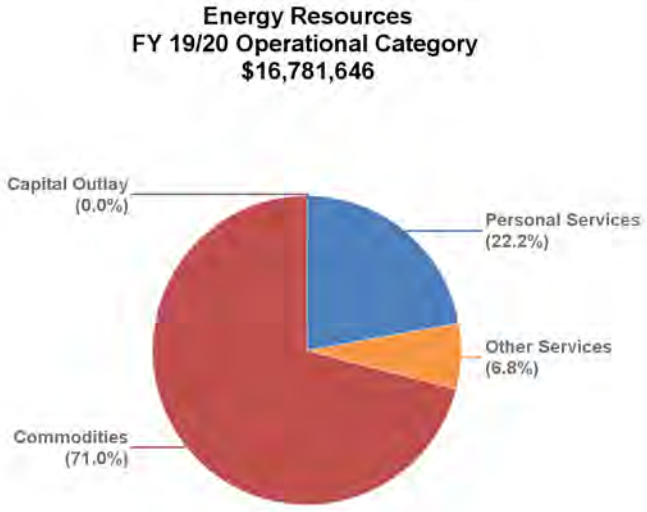
Energy Resources

Electric Business Objective

Operational History by Funding Source				
Funding Source	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
Enterprise Fund	$17,471,475	$17,865,503	$16,743,902	$16,704,115
Restricted Funds	-	-	-	$77,531
Sum:	**$17,471,475**	**$17,865,503**	**16,743,902**	**$16,781,646**

Operational History by Category				
Category	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
FTE		27.1		27.1
Personal Services	$3,363,927	$3,621,871	$3,758,958	$3,722,151
Other Services	$692,841	$1,164,523	$952,734	$1,144,413
Commodities	$13,414,707	$13,078,879	$12,032,210	$11,914,852
Capital Outlay	-	$230	-	$230
Sum:	**$17,471,475**	**$17,865,503**	**$16,743,902**	**$16,781,646**





*Percentages rounded to nearest tenth

Energy Resources

Electric Business Objective

FY 19/20 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure	Electric Business Development	-	$192,923	-	-	-	$192,923
	Electric Meter Operations and Maintenance	-	$569,595	-	-	-	$569,595
	Electric Substation Operations and Maintenance	-	$961,034	$77,531	-	-	$1,038,565
	Electric Transmission & Distribution Operations & Maint	-	$3,429,678	-	-	-	$3,429,678
	Planning and Acquisition of Electric Energy Supplies	-	$11,550,885	-	-	-	$11,550,885
Expenditure Total		**-**	**$16,704,115**	**$77,531**	**-**	**-**	**$16,781,646**
Revenue	Electric Business Development	-	$150,000	-	-	-	$150,000
	Electric Transmission & Distribution Operations & Maint	-	$48,675	-	-	-	$48,675
Revenue Total		**-**	**$198,675**	**-**	**-**	**-**	**$198,675**
Expenditures Net of Revenues		**-**	**$16,505,440**	**$77,531**	**-**	**-**	**$16,582,971**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
Enterprise Fund	Capital - Enterprise	$230	$150,000	-$149,770
	Enterprise Fund	$16,703,885	$48,675	$16,655,210
Restricted Funds	Utility Replacement Extension and Renewal	$77,531	-	$77,531
Totals		**$16,781,646**	**$198,675**	**$16,582,971**

Energy Resources

Electric Business Objective

FY 19/20 Operational Budget By Core Business Process and Category						
Core Business Process	**FTE**	**Personal Services**	**Other Services**	**Commodities**	**Capital Outlay**	**FY 19/20 Budget**
Electric Business Development	1.6	$188,173	$1,750	$3,000	-	$192,923
Electric Meter Operations and Maintenance	3.9	$499,175	$26,500	$43,920	-	$569,595
Electric Substation Operations and	3.9	$537,345	$368,288	$132,932	-	$1,038,565
Electric Transmission & Distribution Operations &	16.9	$2,342,077	$732,875	$354,496	$230	$3,429,678
Planning and Acquisition of Electric Energy	.9	$155,381	$15,000	$11,380,504	-	$11,550,885
Sum:	**27.1**	**$3,722,151**	**$1,144,413**	**$11,914,852**	**$230**	**$16,781,646**

Energy Resources

Gas Business Objective

Mission

Provide safe, reliable and cost-effective natural gas to our customers.

Desired Outcomes

- Reliable receipt, transmission, distribution and delivery of natural gas to our customers.
- Natural gas is delivered to our community safely.
- Mesa's cost of natural gas service is the lowest in our region.
- Employees will perform their duties safely with no accidents or lost time.

Performance Measures

Performance Measure Name	Unit of Measure	FY 18/19 Target	FY 18/19 YTD Actual	FY 19/20 Target
Gas Emergency Response Time in Mesa	% emerg calls > 30 min Mesa	9.8	1.45	9.4
Less than 9.4% of emergency calls in Mesa shall exceed the 30 minutes response time threshold.				
Reliability- Outage Frequency	Avg gas outage frequency	0.0025	0.003	0.0024
The new target was derived using actual, historic data, using FY 17/18 actual performance (0.0026) for an annual target of 0.0024 and divided evenly into a monthly target of 0.0002. The Target shall remain the same for FY 19/20.				

Energy Resources

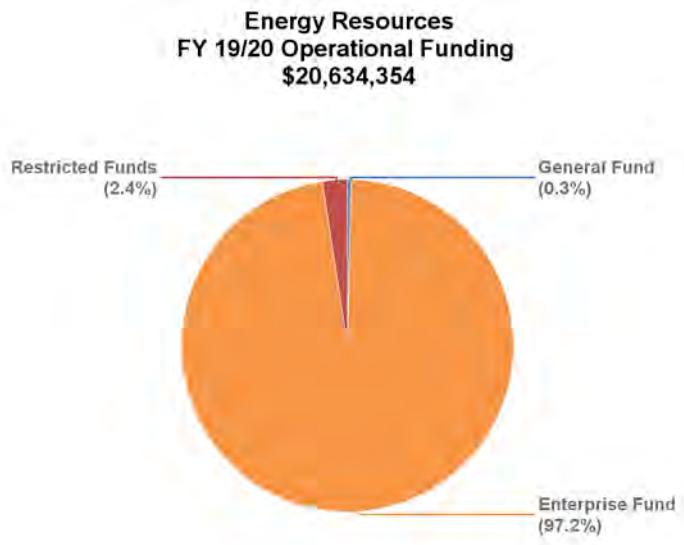
Gas Business Objective

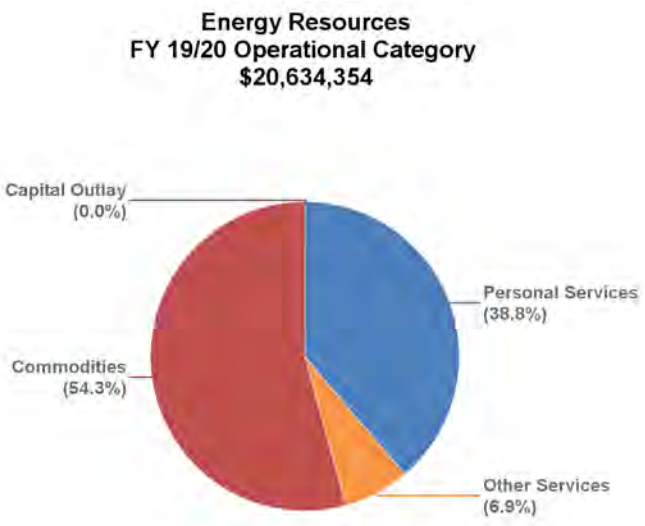
Operational History by Funding Source

Funding Source	FY 17/18 Actuals	FY 18/19 Budget	FY 18/19 Projected Expenditures	FY 19/20 Budget
General Fund	$63,963	$59,890	$65,880	$68,282
Enterprise Fund	$18,285,994	$21,856,570	$18,997,466	$20,062,763
Restricted Funds	$498,796	$405,837	$497,207	$503,309
Sum:	**$18,848,753**	**$22,322,297**	**19,560,553**	**$20,634,354**

Operational History by Category

Category	FY 17/18 Actuals	FY 18/19 Budget	FY 18/19 Projected Expenditures	FY 19/20 Budget
FTE		76.7		77.9
Personal Services	$7,338,515	$7,912,511	$7,405,558	$8,007,496
Other Services	$1,271,313	$1,406,509	$1,417,490	$1,424,784
Commodities	$10,238,925	$13,003,047	$10,737,505	$11,201,844
Capital Outlay	-	$230	-	$230
Sum:	**$18,848,753**	**$22,322,297**	**$19,560,553**	**$20,634,354**





*Percentages rounded to nearest tenth

Energy Resources

Gas Business Objective

FY 19/20 Operational Budget By Core Business Process and Funding Source							
Core Business Process		**General Fund**	**Enterprise Fund**	**Restricted Funds**	**Other Funds**	**Grant Funds**	**FY 19/20 Budget**
Expenditure	Gas Administration	-	$1,777,400	-	-	-	$1,777,400
	Gas Business Development	-	$324,442	-	-	-	$324,442
	Gas Emergency Response	-	$677,210	-	-	-	$677,210
	Gas Meter Installation and Maintenance	-	$684,938	-	-	-	$684,938
	Gas Regulatory Compliance	-	$853,460	-	-	-	$853,460
	Gas System Construction	-	$273,742	-	-	-	$273,742
	Gas System Maintenance	-	$3,400,211	-	-	-	$3,400,211
	Gas System Operations	-	$492,451	$49,501	-	-	$541,952
	Planning and Acquisition of Natural Gas Supplies	-	$10,843,341	-	-	-	$10,843,341
	Utility Locating	$68,282	$735,568	$453,808	-	-	$1,257,658
Expenditure Total		**$68,282**	**$20,062,763**	**$503,309**	**-**	**-**	**$20,634,354**
Revenue	Gas Administration	-	$77,027	-	-	-	$77,027
	Gas Business Development	-	$570,000	-	-	-	$570,000
	Planning and Acquisition of Natural Gas Supplies	-	$190,000	-	-	-	$190,000
Revenue Total		**-**	**$837,027**	**-**	**-**	**-**	**$837,027**
Expenditures Net of Revenues		**$68,282**	**$19,225,736**	**$503,309**	**-**	**-**	**$19,797,327**

Energy Resources

Gas Business Objective

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
General Fund	General Fund	$68,282	-	$68,282
Enterprise Fund	Capital - Enterprise	$230	$570,000	-$569,770
	Enterprise Fund	$20,062,533	$267,027	$19,795,506
Restricted Funds	Local Streets	$453,808	-	$453,808
	Utility Replacement Extension and Renewal	$49,501	-	$49,501
Totals		**$20,634,354**	**$837,027**	**$19,797,327**

FY 19/20 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 19/20 Budget
Gas Administration	11.5	$1,336,460	$370,468	$70,242	$230	$1,777,400
Gas Business Development	1.8	$210,773	$109,669	$4,000	-	$324,442
Gas Emergency Response	4.5	$649,610	$21,000	$6,600	-	$677,210
Gas Meter Installation and Maintenance	5.5	$577,188	$63,250	$44,500	-	$684,938
Gas Regulatory Compliance	7.6	$812,843	$28,617	$12,000	-	$853,460
Gas System Construction	2.1	$273,742	-	-	-	$273,742
Gas System Maintenance	28.3	$2,568,097	$500,438	$331,676	-	$3,400,211
Gas System Operations	4	$411,951	$46,600	$83,401	-	$541,952
Planning and Acquisition of Natural Gas Supplies	.8	$140,696	$106,600	$10,596,045	-	$10,843,341
Utility Locating	11.9	$1,026,136	$178,142	$53,380	-	$1,257,658
Sum:	**77.9**	**$8,007,496**	**$1,424,784**	**$11,201,844**	**$230**	**$20,634,354**

Engineering Contact Information:

Department Phone Number:	480-644-2251
Department Email:	Engineering-Admin@mesaaz.gov
Department Address:	City of Mesa, Engineering P.O. Box 1466 Mesa, AZ 85211-1466
Website:	http://mesaaz.gov/business/engineering

Department Description

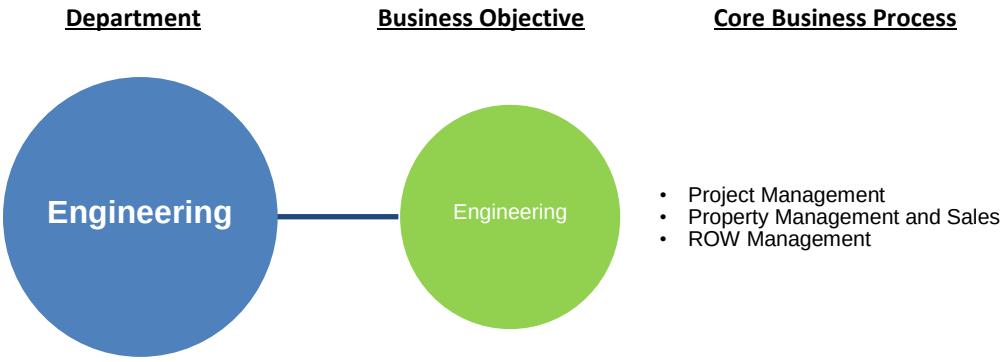
By utilizing a "single-point" project management approach, the Engineering Department manages the design, bidding, and construction of City infrastructure projects. Additionally, the Department manages City property, acquires land for City projects, and coordinates with private developers and other entities, such as non-city utilities, to ensure that the City's infrastructure is built to City standards.

The Department uses both City staff and private consultants to perform project design, contract administration, materials testing, and inspection of the City's projects and work done in the public right-of-way by private developers.

Through public outreach by the Department, the citizens and business establishments and the media/news community are kept up-to-date on the progress of City infrastructure projects.

It is the Department's goal to see that City projects are delivered on time, within budget, and in a quality manner.

City Council Strategic Initiatives: **Placemaking**



Budgetary Highlights

The Engineering Department directly and indirectly supports the Capital Improvement Program (CIP) and a significant portion of the Department's budget is related to that support. The FY 2019/20 budget is consistent with the FY 2018/19 budget.

Engineering

Engineering Business Objective

Mission

As a team, we apply technical and professional expertise to deliver city infrastructure projects, acquire and manage property / right of way, and resolve customer concerns to improve the quality of life for Mesa citizens.

Desired Outcomes

To maintain and enhance the quality of life for the citizens of Mesa

Performance Measures

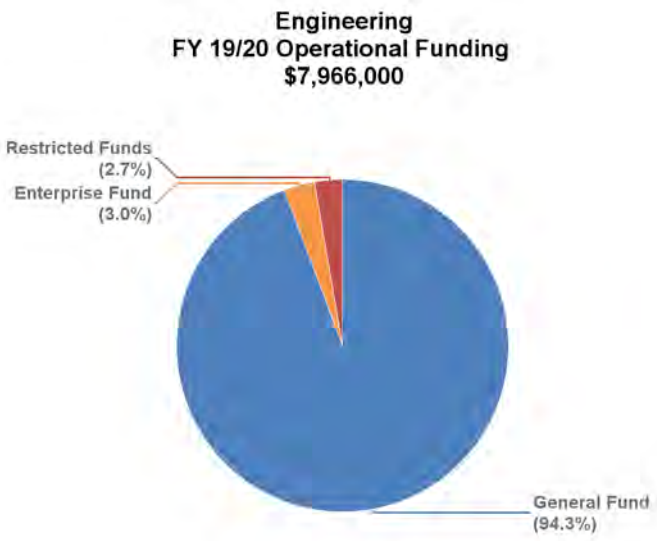
Performance Measure Name	Unit of Measure	FY 18/19 Target	FY 18/19 YTD Actual	FY 19/20 Target
Customer Satisfaction: Utility Permit Processing Timeframe	Avg # days to process permits	12	5	12
(sum of the time (days) to process permits) / (total number of permits) = average time (days) to process permits				
Project Management Customer Satisfaction	Project Mgmt Cust Satisfaction	80	84	80
A customer satisfaction survey comprised of 16 questions is utilized to determine the performance of engineering staff. Each question is rated from 1 to 5 with 5 being excellent. ((sum of project ratings)/(total number of projects rated)) (100/5)=X%				
Capital Improvement Projects Completed on Schedule	% CIP Proj Completed On time	80	83.4	80
On a quarterly basis for each project, the project schedule (actual or projected) is compared to the approved project schedule. Score=(number of projects currently within the approved schedule) / (number of active projects) X 100%.				

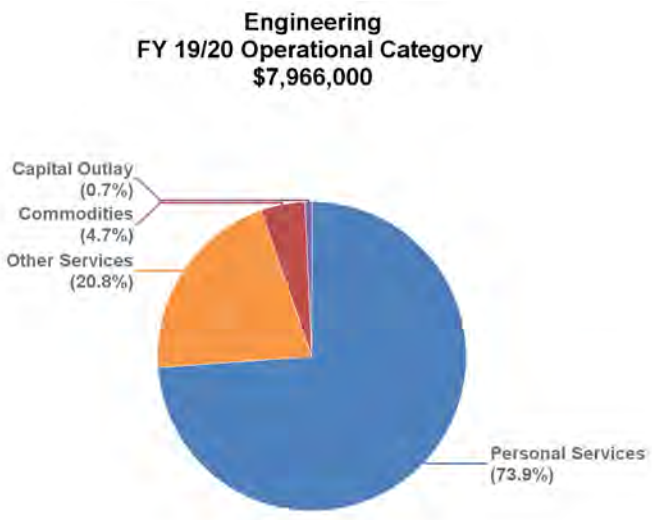
Engineering

Engineering Business Objective

Operational History by Funding Source				
Funding Source	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
General Fund	$6,116,152	$7,258,986	$7,003,952	$7,510,409
Enterprise Fund	$11,561	$201,373	$96,729	$238,166
Restricted Funds	$56,538	$113,641	$132,237	$217,425
Sum:	**$6,184,251**	**$7,574,000**	**7,232,918**	**$7,966,000**

Operational History by Category				
Category	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
FTE		50.7		53.2
Personal Services	$4,781,916	$5,466,941	$5,476,671	$5,883,494
Other Services	$1,107,861	$1,653,503	$1,575,426	$1,653,950
Commodities	$219,050	$370,915	$125,680	$370,915
Capital Outlay	$75,425	$82,641	$55,141	$57,641
Sum:	**$6,184,251**	**$7,574,000**	**$7,232,918**	**$7,966,000**





*Percentages rounded to nearest tenth

Engineering

Engineering Business Objective

FY 19/20 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure	Project Management	$6,048,506	-	$79,766	-	-	$6,128,272
	Property Management and Sales	$721,195	$175,000	$53,483	-	-	$949,678
	ROW Management	$740,708	$63,166	$84,176	-	-	$888,050
Expenditure Total		**$7,510,409**	**$238,166**	**$217,425**	**-**	**-**	**$7,966,000**
Revenue	Project Management	$89,180	-	-	-	-	$89,180
	Property Management and Sales	$959,770	-	-	-	-	$959,770
	ROW Management	$1,138,414	-	-	-	-	$1,138,414
Revenue Total		**$2,187,364**	**-**	**-**	**-**	**-**	**$2,187,364**
Expenditures Net of Revenues		**$5,323,045**	**$238,166**	**$217,425**	**-**	**-**	**$5,778,636**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
General Fund	Capital - General Fund	$57,641	-	$57,641
	General Fund	$7,452,768	$2,187,364	$5,265,404
Enterprise Fund	Enterprise Fund	$238,166	-	$238,166
Restricted Funds	Cadence CFD - Operating	$39,883	-	$39,883
	Eastmark CFD 1 - Operating	$19,883	-	$19,883
	Eastmark Community Facilities District No. 2	$20,000	-	$20,000
	Falcon Field Airport	$53,483	-	$53,483
	Local Streets	$84,176	-	$84,176
Totals		**$7,966,000**	**$2,187,364**	**$5,778,636**

Engineering

Engineering Business Objective

FY 19/20 Operational Budget By Core Business Process and Category						
Core Business Process	**FTE**	**Personal Services**	**Other Services**	**Commodities**	**Capital Outlay**	**FY 19/20 Budget**
Project Management	40.8	$4,577,353	$1,196,363	$296,915	$57,641	$6,128,272
Property Management and Sales	4.9	$485,808	$390,870	$73,000	-	$949,678
ROW Management	7.5	$820,333	$66,717	$1,000	-	$888,050
Sum:	**53.2**	**$5,883,494**	**$1,653,950**	**$370,915**	**$57,641**	**$7,966,000**

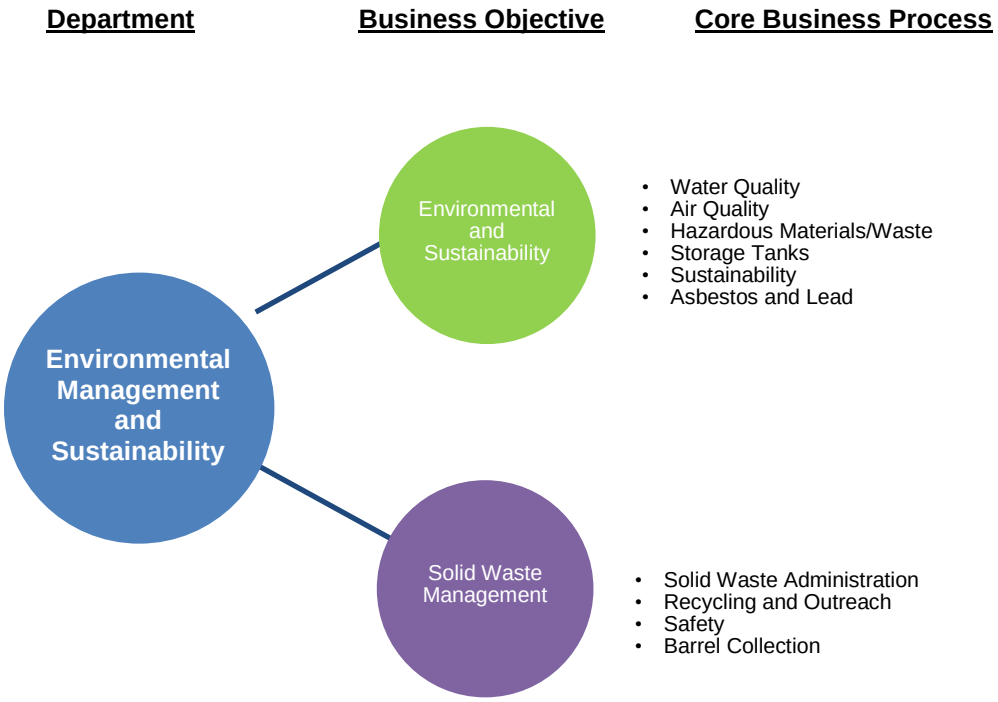
Environmental Management and Sustainability Contact Information:

Department Phone Number:	480-644-2221
Department Email:	waste.info@mesaaz.gov
Department Address:	City of Mesa, Environmental Management and Sustainability MS 4499 P.O. Box 1466 City of Mesa, AZ 85211-1466
Website:	http://mesaaz.gov/residents/solid-waste-trash-recycling

Department Description

The Environmental Management and Sustainability Department encourages efficient use of natural resources, protects the community from environmental hazards, and ensures excellence in the delivery of solid waste services through waste reduction, reuse, recycling, innovative technology, and education.

City Council Strategic Initiatives: ***Community Safety, Sustainable Economy and Transforming Neighborhoods***



Budgetary Highlights

The Household Hazardous Material Facility opened in October 2018 and has seen 2.5 times more customers than the previous quarterly collection events. The annual demand is projected to increase from about 5,000 vehicles to over 12,000 vehicles. The long lines have been eliminated and more materials are being reused or recycled rather than disposed.

The "Food to Energy" pilot continues this year, in connection with Arizona State University. This has the potential to divert additional tonnage from the landfill and generate revenues from selling the biogas being created in the process.

The cost to recycle continues to increase. Environmental Management and Sustainability has negotiated short term contracts with two of our vendors, which are one-year contracts. The increase in costs are driven by the rising processing fees and the declining commodity markets.

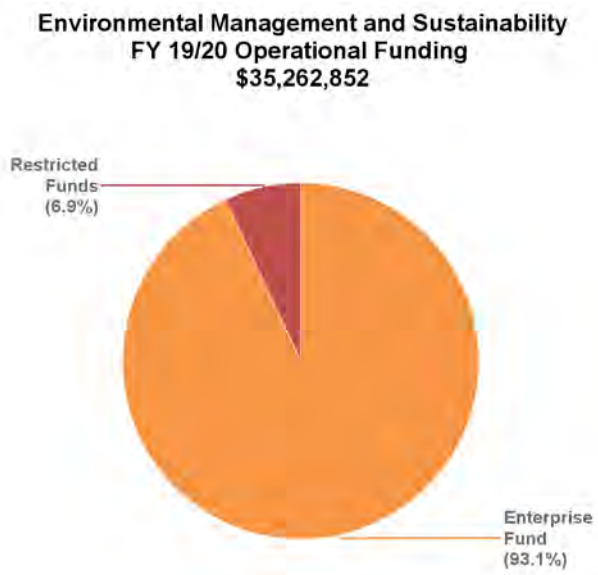
Environmental Management and Sustainability

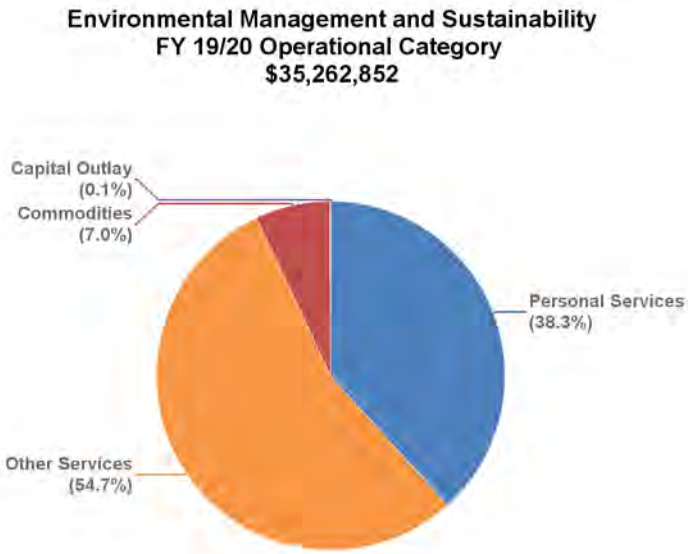
Operational History by Funding Source

Funding Source	FY 17/18 Actuals	FY 18/19 Budget	FY 18/19 Projected Expenditures	FY 19/20 Budget
General Fund	-	$145,200	$145,200	-
Enterprise Fund	$28,679,324	$31,278,006	$30,901,506	$32,816,072
Restricted Funds	$1,545,982	$2,522,794	$2,121,882	$2,446,780
Grant Funds	$54,556	$111,607	$71,421	-
Sum:	**$30,279,861**	**$34,057,607**	**$33,240,009**	**$35,262,852**

Operational History by Category

Category	FY 17/18 Actuals	FY 18/19 Budget	FY 18/19 Projected Expenditures	FY 19/20 Budget
FTE		151		154
Personal Services	$12,265,688	$13,088,621	$13,054,943	$13,504,228
Other Services	$16,453,720	$18,792,697	$17,846,629	$19,277,475
Commodities	$1,502,006	$2,148,289	$2,225,437	$2,453,149
Capital Outlay	$58,449	$28,000	$113,000	$28,000
Sum:	**$30,279,861**	**$34,057,607**	**$33,240,009**	**$35,262,852**





*Percentages rounded to nearest tenth

Environmental Management and Sustainability

FY 19/20 Operational Budget By Business Objective and Funding Source

Business Objective		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure	Environmental and Sustainability	-	$1,643,936	$2,139,587	-	-	$3,783,523
	Solid Waste Management	-	$31,172,136	$307,193	-	-	$31,479,329
Expenditure Total		**-**	**$32,816,072**	**$2,446,780**	**-**	**-**	**$35,262,852**
Revenue	Environmental and Sustainability	-	$829,209	$25,000	-	-	$854,209
	Solid Waste Management	-	$426,500	-	-	-	$426,500
Revenue Total		**-**	**$1,255,709**	**$25,000**	**-**	**-**	**$1,280,709**
Expenditures Net of Revenues		**-**	**$31,560,363**	**$2,421,780**	**-**	**-**	**$33,982,143**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	Fund Name	FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
Enterprise Fund	Enterprise Fund	$32,816,072	$1,255,709	$31,560,363
Restricted Funds	Environmental Compliance Fee	$2,246,780	-	$2,246,780
	Solid Waste Development Fee	$200,000	-	$200,000
	Special Programs Fund	-	$25,000	-$25,000
Totals		**$35,262,852**	**$1,280,709**	**$33,982,143**

FY 19/20 Operational Budget By Business Objective and Category

Business Objective	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 19/20 Budget
Environmental and Sustainability	13	$1,292,712	$2,209,680	$253,131	$28,000	$3,783,523
Solid Waste Management	141	$12,211,516	$17,067,795	$2,200,018	-	$31,479,329
Sum:	**154**	**$13,504,228**	**$19,277,475**	**$2,453,149**	**$28,000**	**$35,262,852**

Environmental Management and Sustainability

Environmental and Sustainability Business Objective

Mission

Ensure residents of the City of Mesa are provided with a clean, safe and environmentally sound community and promote sustainable development that minimizes the use of natural resources, reduces dependence on nonrenewable resources, and guide decisions that recognize that economy, society, and the environment are interconnected and have a significant impact on the community.

Desired Outcomes

- The public is protected from Environmental hazards
- City operations comply with applicable Environmental regulations
- Residents and City departments are knowledgeable about Environmental issues
- The use of nonrenewable resources are reduced and promoted
- The City realizes a significant financial return on investment from the efficient use of natural resources

Performance Measures

Performance Measure Name	Unit of Measure	FY 18/19 Target	FY 18/19 YTD Actual	FY 19/20 Target
Percentage of HHM Diverted from Disposal	%HHM Diverted from Disposal	25	28.9	25
Energy Conservation	# kWh Saved	5,600,000	5,008,278	5,600,000

Environmental Management and Sustainability

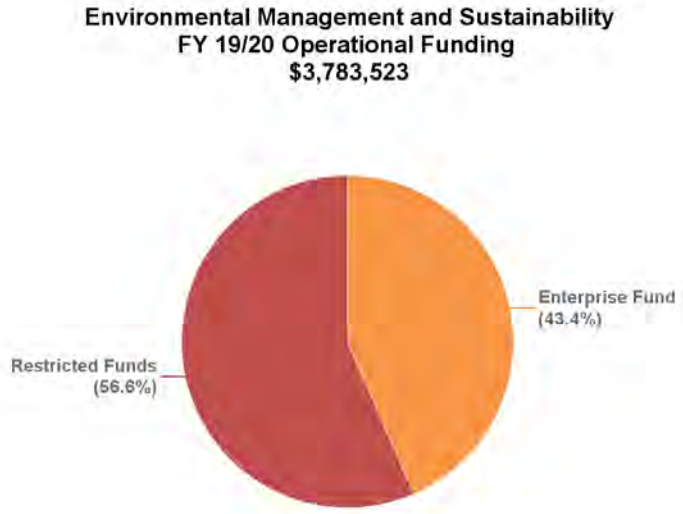
Environmental and Sustainability Business Objective

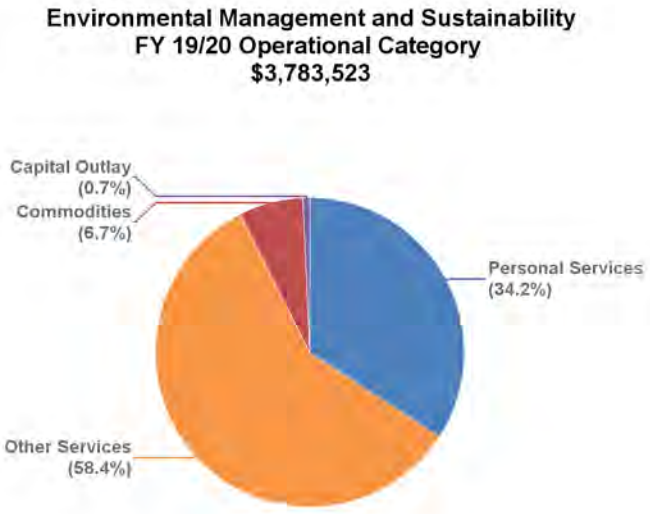
Operational History by Funding Source

Funding Source	FY 17/18 Actuals	FY 18/19 Budget	FY 18/19 Projected Expenditures	FY 19/20 Budget
Enterprise Fund	$891,752	$1,384,655	$934,655	$1,643,936
Restricted Funds	$1,278,044	$2,013,744	$1,862,832	$2,139,587
Grant Funds	$54,556	$111,607	$71,421	-
Sum:	**$2,224,351**	**$3,510,006**	**2,868,908**	**$3,783,523**

Operational History by Category

Category	FY 17/18 Actuals	FY 18/19 Budget	FY 18/19 Projected Expenditures	FY 19/20 Budget
FTE		12		13
Personal Services	$1,076,003	$1,173,814	$1,214,018	$1,292,712
Other Services	$1,076,652	$2,205,614	$1,435,664	$2,209,680
Commodities	$52,094	$102,578	$179,726	$253,131
Capital Outlay	$19,602	$28,000	$39,500	$28,000
Sum:	**$2,224,351**	**$3,510,006**	**$2,868,908**	**$3,783,523**





*Percentages rounded to nearest tenth

Environmental Management and Sustainability

Environmental and Sustainability Business Objective

FY 19/20 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure	Air Quality	-	-	$175,117	-	-	$175,117
	Asbestos and Lead	-	-	$210,598	-	-	$210,598
	Hazardous Materials/ Waste	-	$1,181,441	$333,538	-	-	$1,514,979
	Storage Tanks	-	-	$499,386	-	-	$499,386
	Sustainability	-	$462,495	$603,787	-	-	$1,066,282
	Water Quality	-	-	$317,161	-	-	$317,161
Expenditure Total		**-**	**$1,643,936**	**$2,139,587**	**-**	**-**	**$3,783,523**
Revenue	Hazardous Materials/ Waste	-	$671,709	-	-	-	$671,709
	Sustainability	-	$157,500	$25,000	-	-	$182,500
Revenue Total		**-**	**$829,209**	**$25,000**	**-**	**-**	**$854,209**
Expenditures Net of Revenues		**-**	**$814,727**	**$2,114,587**	**-**	**-**	**$2,929,314**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
Enterprise Fund	Enterprise Fund	$1,643,936	$829,209	$814,727
Restricted Funds	Environmental Compliance Fee	$2,139,587	-	$2,139,587
	Special Programs Fund	-	$25,000	-$25,000
Totals		**$3,783,523**	**$854,209**	**$2,929,314**

Environmental Management and Sustainability

Environmental and Sustainability Business Objective

FY 19/20 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 19/20 Budget
Air Quality	1.1	$95,867	$76,000	$3,250	-	$175,117
Asbestos and Lead	1	$106,098	$104,500	-	-	$210,598
Hazardous Materials/ Waste	2.9	$254,378	$1,059,498	$201,103	-	$1,514,979
Storage Tanks	.8	$88,386	$411,000	-	-	$499,386
Sustainability	5.4	$562,072	$459,932	$41,278	$3,000	$1,066,282
Water Quality	1.9	$185,911	$98,750	$7,500	$25,000	$317,161
Sum:	**13**	**$1,292,712**	**$2,209,680**	**$253,131**	**$28,000**	**$3,783,523**

Environmental Management and Sustainability

Solid Waste Management Business Objective

Mission

Committed to providing excellence in the delivery of solid waste services to Mesa's residents, businesses and visitors.

Desired Outcomes

- Solid Waste is collected in a safe, timely, professional and fiscally responsible manner
- Dependence on natural resources is reduced through waste reduction and recycling
- The Solid Waste Management program is managed to ensure our financial obligations

Performance Measures

Performance Measure Name	Unit of Measure	FY 18/19 Target	FY 18/19 YTD Actual	FY 19/20 Target
Commercial Customer Retention & Growth	% Comm Cust Reten & Growth	100	104.7	100
Overall Blue & Green Barrel Recycling Diversion Rate	% Overall Diversion Rate	30.9	28.9	30.1

Environmental Management and Sustainability

Solid Waste Management Business Objective

Operational History by Funding Source

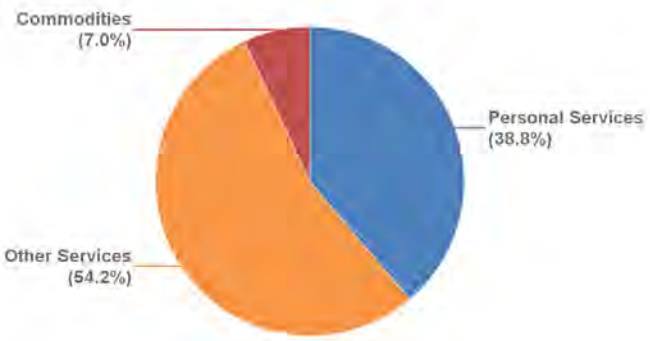
Funding Source	FY 17/18 Actuals	FY 18/19 Budget	FY 18/19 Projected Expenditures	FY 19/20 Budget
General Fund	-	$145,200	$145,200	-
Enterprise Fund	$27,787,572	$29,893,351	$29,966,851	$31,172,136
Restricted Funds	$267,938	$509,050	$259,050	$307,193
Sum:	**$28,055,510**	**$30,547,601**	**30,371,101**	**$31,479,329**

Operational History by Category

Category	FY 17/18 Actuals	FY 18/19 Budget	FY 18/19 Projected Expenditures	FY 19/20 Budget
FTE		139		141
Personal Services	$11,189,685	$11,914,807	$11,840,925	$12,211,516
Other Services	$15,377,068	$16,587,083	$16,410,965	$17,067,795
Commodities	$1,449,911	$2,045,711	$2,045,711	$2,200,018
Capital Outlay	$38,846	-	$73,500	-
Sum:	**$28,055,510**	**$30,547,601**	**$30,371,101**	**$31,479,329**

Environmental Management and Sustainability
FY 19/20 Operational Funding
$31,479,329

Environmental Management and Sustainability
FY 19/20 Operational Category
$31,479,329



***Percentages rounded to nearest tenth**

Department Operational Plans

Environmental Management and Sustainability

Solid Waste Management Business Objective

FY 19/20 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure	Barrel Collection	-	$15,840,409	-	-	-	$15,840,409
	Recycling and Outreach	-	$564,730	-	-	-	$564,730
	Safety	-	$224,080	-	-	-	$224,080
	Solid Waste Administration	-	$14,542,917	$307,193	-	-	$14,850,110
Expenditure Total		**-**	**$31,172,136**	**$307,193**	**-**	**-**	**$31,479,329**
Revenue	Recycling and Outreach	-	$124,700	-	-	-	$124,700
	Solid Waste Administration	-	$301,800	-	-	-	$301,800
Revenue Total		**-**	**$426,500**	**-**	**-**	**-**	**$426,500**
Expenditures Net of Revenues		**-**	**$30,745,636**	**$307,193**	**-**	**-**	**$31,052,829**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
Enterprise Fund	Enterprise Fund	$31,172,136	$426,500	$30,745,636
Restricted Funds	Environmental Compliance Fee	$107,193	-	$107,193
	Solid Waste Development Fee	$200,000	-	$200,000
Totals		**$31,479,329**	**$426,500**	**$31,052,829**

FY 19/20 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 19/20 Budget
Barrel Collection	67	$5,778,409	$10,062,000	-	-	$15,840,409
Recycling and Outreach	5	$465,680	$54,550	$44,500	-	$564,730
Safety	2	$197,080	-	$27,000	-	$224,080
Solid Waste Administration	67	$5,770,347	$6,951,245	$2,128,518	-	$14,850,110
Sum:	**141**	**$12,211,516**	**$17,067,795**	**$2,200,018**	**-**	**$31,479,329**

Falcon Field Contact Information:

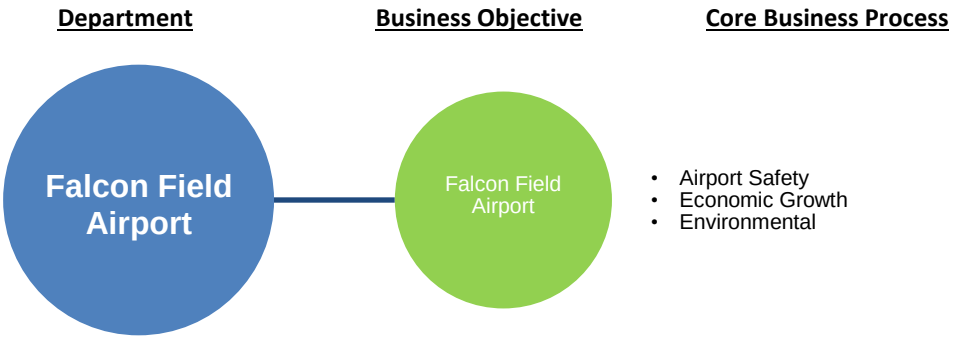
Department Phone Number:	480-644-2450
Department Email:	Airport.Info@mesaaz.gov
Department Address:	City of Mesa, Falcon Field Airport 4800 East Falcon Drive Mesa, AZ 85215
Website:	http://www.falconfieldairport.com

Department Description

Falcon Field Airport, and its unique aviation businesses, is an active economic engine in northeast Mesa. As a general aviation reliever airport for Phoenix-Mesa Gateway Airport and Phoenix Sky Harbor Airport, over 100 businesses call Falcon Field home. The range of services provided includes aircraft design and manufacturing, maintenance & repair, avionics, interiors, fueling, flight training, charters, and painting. Approximately 700 aircraft are based at the airport for corporate, business, public safety, and recreational use.

Falcon Field Airport's successful "Fly Friendly" program demonstrates its commitment as a good neighbor to the community. Falcon Field Airport provides a safe, high quality, and friendly air transportation facility that meets the needs of its customers while remaining sensitive to the quality of life in the surrounding neighborhoods.

City Council Strategic Initiatives: ***Placemaking, Skilled and Talented Workforce, Sustainable Economy***



Budgetary Highlights

The Falcon Field Department operates in the Falcon Field Enterprise Fund and is financially self-sustaining. No funds are used from the City's General Fund to operate the Airport.

The FY 2019/20 Adopted Budget includes travel and training costs for economic development efforts of the department. The FY 2019/20 budget is consistent with the FY 2018/19 budget.

Falcon Field Airport

Falcon Field Airport Business Objective

Mission

Provide a safe, operationally-efficient public-use general aviation reliever airport which is a financially self-sustaining economic hub in the City and takes reasonable measures to be environmentally responsible and sensitive to the surrounding community.

Desired Outcomes

-Falcon Field is maintained as a first-class, safe and secure airport.
- Falcon Field is a major economic asset for the City of Mesa that creates jobs for the community.
- Falcon Field operates and makes improvements with enterprise and grant funds only and does not rely upon the City's General Fund.
- The environment and quality of life of those affected by the airport is protected without adversely affecting commerce, trade, and recreation at the airport.

Performance Measures

Performance Measure Name	Unit of Measure	FY 18/19 Target	FY 18/19 YTD Actual	FY 19/20 Target
Airport Jobs	# Airport Jobs	1,430	1,429	1,450
The total number of airport jobs, both full-time and part-time, that are located on Falcon Field Airport.				
Aircraft Operations	# A/C Operations	210,000	265,596	210,000
Number of tower aircraft operations. This includes arrivals, departures and overflights as recorded by the FAA.				
Based aircraft	# A/C Based @ Falcon	700	749	750
The number of aircraft based at the airport with the exception of transient aircraft and aircraft with no FAA-assigned 'N' number.				

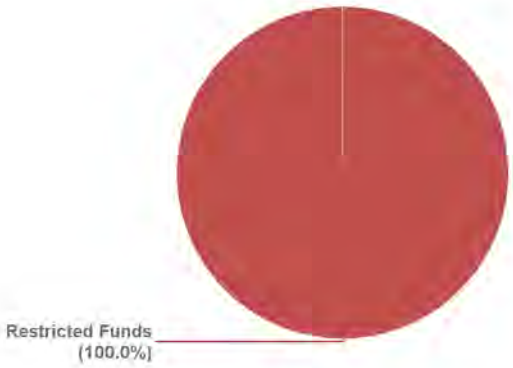
Falcon Field Airport

Falcon Field Airport Business Objective

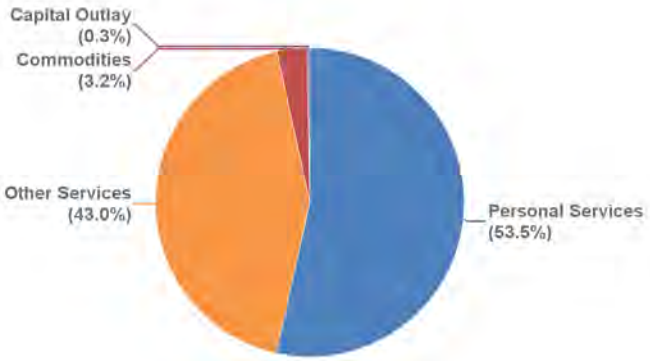
Operational History by Funding Source				
Funding Source	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
Restricted Funds	$1,408,826	$2,078,000	$1,568,224	$2,124,000
Sum:	**$1,408,826**	**$2,078,000**	**1,568,224**	**$2,124,000**

Operational History by Category				
Category	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
FTE		12		12
Personal Services	$974,684	$1,113,404	$1,110,901	$1,136,437
Other Services	$382,011	$905,036	$424,724	$914,313
Commodities	$51,017	$59,560	$31,659	$67,250
Capital Outlay	$1,115	-	$940	$6,000
Sum:	**$1,408,826**	**$2,078,000**	**$1,568,224**	**$2,124,000**

Falcon Field Airport
FY 19/20 Operational Funding
$2,124,000



Falcon Field Airport
FY 19/20 Operational Category
$2,124,000



***Percentages rounded to nearest tenth**

Falcon Field Airport

Falcon Field Airport Business Objective

FY 19/20 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure	Airport Safety	-	-	$955,250	-	-	$955,250
	Economic Growth	-	-	$1,018,395	-	-	$1,018,395
	Environmental	-	-	$150,355	-	-	$150,355
Expenditure Total		**-**	**-**	**$2,124,000**	**-**	**-**	**$2,124,000**
Revenue	Airport Safety	-	-	$2,837	-	-	$2,837
	Economic Growth	-	-	$4,472,904	-	-	$4,472,904
Revenue Total		**-**	**-**	**$4,475,741**	**-**	**-**	**$4,475,741**
Expenditures Net of Revenues		**-**	**-**	**-$2,351,741**	**-**	**-**	**-$2,351,741**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
Restricted Funds	Falcon Field Airport	$2,124,000	$4,475,741	-$2,351,741
Totals		**$2,124,000**	**$4,475,741**	**-$2,351,741**

FY 19/20 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 19/20 Budget
Airport Safety	4.6	$401,203	$530,647	$23,400	-	$955,250
Economic Growth	6.2	$605,579	$362,966	$43,850	$6,000	$1,018,395
Environmental	1.3	$129,655	$20,700	-	-	$150,355
Sum:	**12**	**$1,136,437**	**$914,313**	**$67,250**	**$6,000**	**$2,124,000**

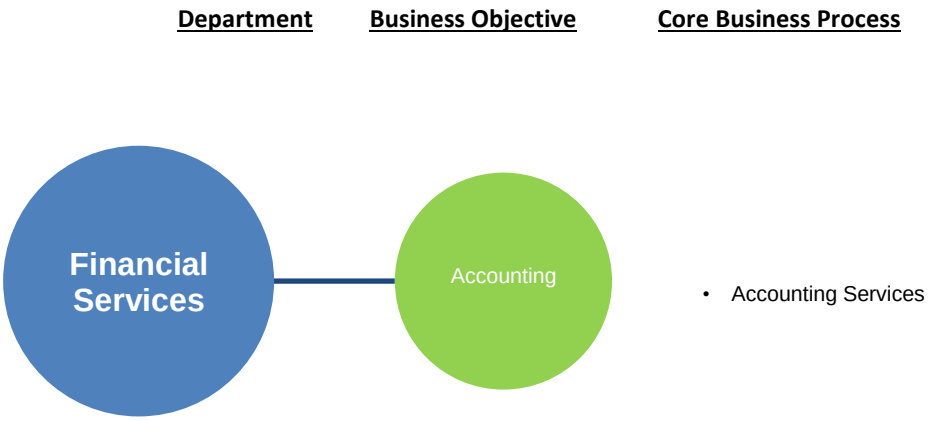
Finance Services Contact Information:

Department Phone Number:	480-644-2275
Department Email:	Financeinfo@mesaaz.gov
Department Address:	City of Mesa, Financial Services P.O. Box 1466 Mesa, AZ 85211-1466
Website:	http://mesaaz.gov/city-hall/accounting

Department Description

The Financial Services Department is responsible for general accounting services and payroll. The Department is also responsible for compiling and reporting the City's Comprehensive Annual Financial Report (CAFR).

City Council Strategic Initiatives: **Sustainable Economy**



Budgetary Highlights

The FY 2019/20 budget includes the addition of a Treasurer who will be responsible for bringing the City's investment portfolio management in-house, overseeing the issuance, management, and reporting of debt, and various Community Facilities District management duties.

Financial Services

Accounting Business Objective

Mission

Provide exceptional service in managing the City's financial resources for our customers and stakeholders.

Desired Outcomes

Provide proactive leadership and reporting allowing our customers to make informed financial decisions for their organization by providing efficiency, innovation, and flexibility

Performance Measures

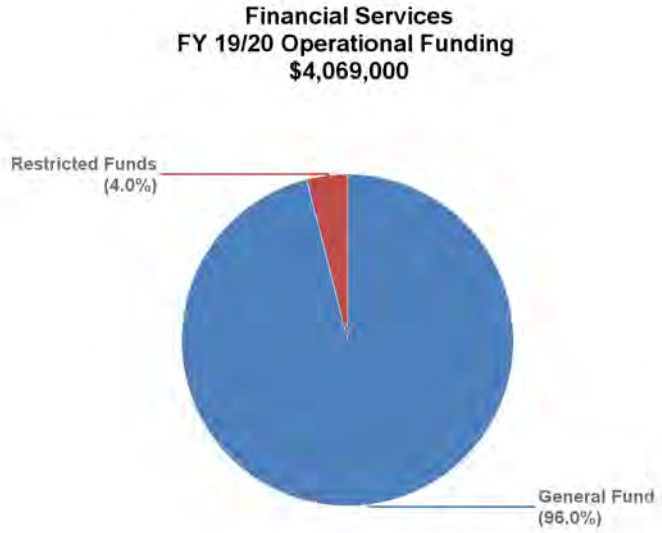
Performance Measure Name	Unit of Measure	FY 18/19 Target	FY 18/19 YTD Actual	FY 19/20 Target
Business Days to Close Advantage	# bus days to close Adv	5	5	5

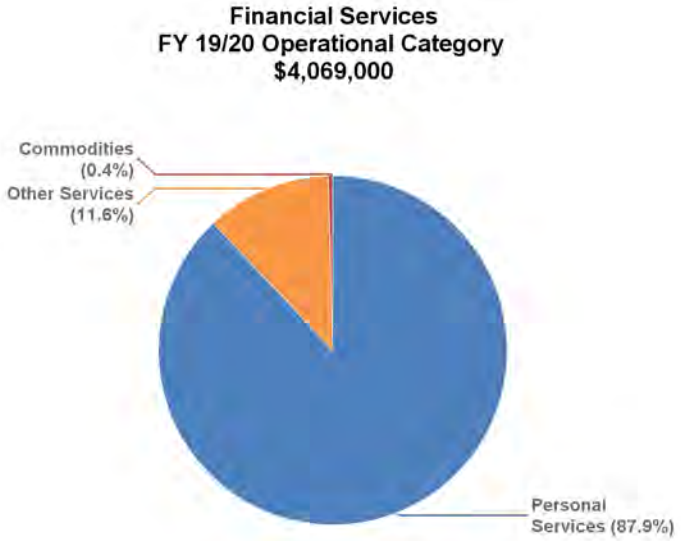
Financial Services

Accounting Business Objective

Operational History by Funding Source				
Funding Source	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
General Fund	$3,110,505	$3,678,960	$3,476,960	$3,907,151
Enterprise Fund	-	$600	$600	-
Restricted Funds	$64,260	$110,440	$112,440	$161,849
Sum:	**$3,174,765**	**$3,790,000**	**3,590,000**	**$4,069,000**

Operational History by Category				
Category	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
FTE		37		38
Personal Services	$2,871,228	$3,339,373	$3,139,373	$3,578,354
Other Services	$290,215	$433,127	$433,127	$473,146
Commodities	$13,322	$17,500	$17,500	$17,500
Sum:	**$3,174,765**	**$3,790,000**	**$3,590,000**	**$4,069,000**





*Percentages rounded to nearest tenth

Financial Services

Accounting Business Objective

FY 19/20 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure	Accounting Services	$3,907,151	-	$161,849	-	-	$4,069,000
Expenditure Total		**$3,907,151**	**-**	**$161,849**	**-**	**-**	**$4,069,000**
Expenditures Net of Revenues		**$3,907,151**	**-**	**$161,849**	**-**	**-**	**$4,069,000**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
General Fund	General Fund	$3,907,151	-	$3,907,151
Restricted Funds	Cadence CFD - Operating	$23,000	-	$23,000
	Eastmark CFD 1 - Operating	$106,514	-	$106,514
	Eastmark Community Facilities District No. 2	$23,000	-	$23,000
	Greenfield WRP Joint Venture	$1,152	-	$1,152
	TOPAZ Joint Venture Fund	$8,183	-	$8,183
Totals		**$4,069,000**	**-**	**$4,069,000**

FY 19/20 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 19/20 Budget
Accounting Services	38	$3,578,354	$473,146	$17,500	-	$4,069,000
Sum:	**38**	**$3,578,354**	**$473,146**	**$17,500**	**-**	**$4,069,000**

Fire & Medical Services Contact Information:

Department Phone Number: 480-644-2101

Department Email: fireinfo@mesaaz.gov

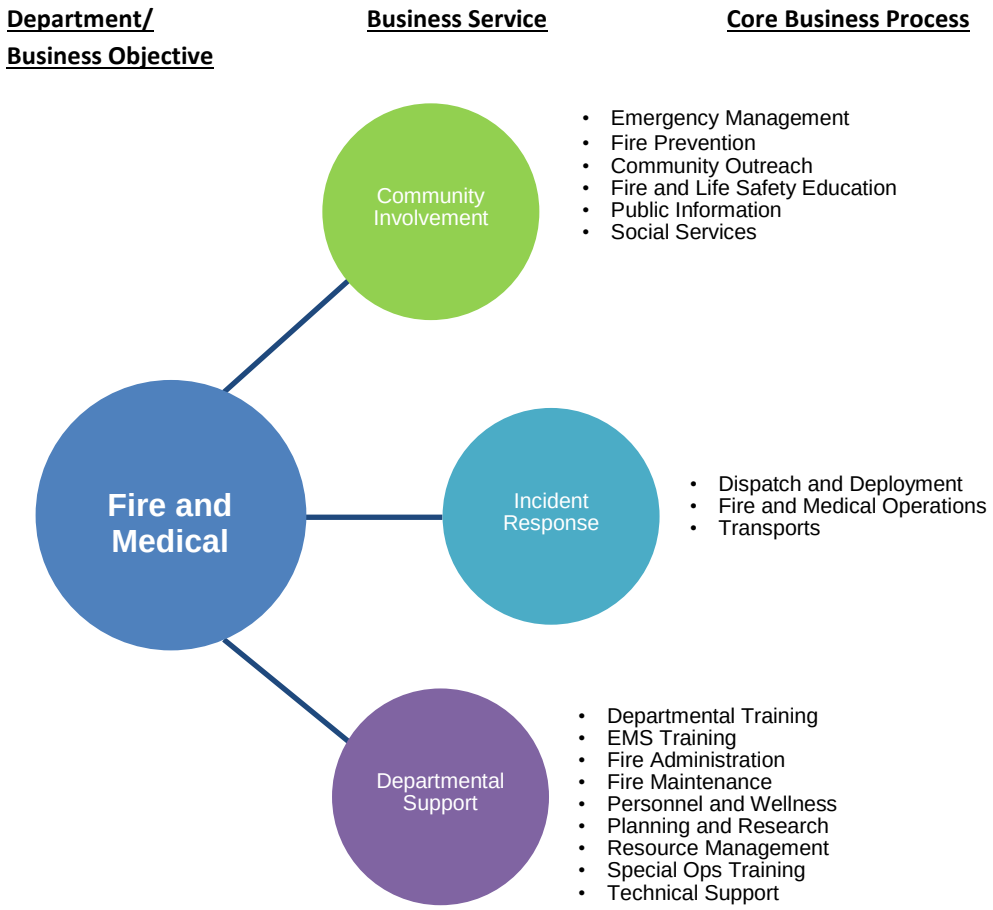
Department Address: 13 W 1st Street Mesa, AZ 85201

Website: http://mesaaz.gov/residents/fire-medical

Department Description

The Mesa Fire and Medical Department (MFMD) is a full-service public safety organization responsible for protecting life, property and natural resources through the delivery of fire and emergency medical services. Emergency response, Community Outreach (public education, public information and social services), prevention and disaster preparedness represent the core of the program. The Department recognizes that it is an integral part of the community and is sensitive / responsive to citizen needs. Therefore, the organization is committed to improving service using innovative and efficient response models with an eye toward the future.

City Council Strategic Initiatives: ***Community Safety***



Budgetary Highlights

During FY 2018/19, 25 FTEs were added mid-year.

- 1 FTE for a Parts & Supply Assistant was added in the General Fund.
- 16 FTE were funded through the new Public Safety Sales tax which include 4 FTE Fire Captains, 4 FTE Fire Engineers, and 8 FTE Firefighters to add additional support for peak time Medical Response Units.
- 4 FTE Civilian Paramedics and 4 FTE Civilian EMTs were added to expand Medic Transport Unit services.

The FY 2019/20 proposed budget includes the following General Fund budget enhancements:

- $811,500 in one-time expenses to conduct a Fire Recruit Academy
- 1 FTE GIS (Geographic Information System) Technician Trainee to support the GIS program area

Grants

Mesa Fire and Medical planned for $395,450 in grant awards for FY 2019/20. Notable grant awards include the following:

- $267,200 Rapid Response Team (RRT) Grant provides for salary & benefits including travel, conferences and training for key fire personnel.
- $128,340 in various other grant awards which include grants to provide immunizations and provide support for Community Emergency Response Teams.

Fire and Medical

Fire and Medical Business Objective

Mission

Provide the highest level of safety possible through Emergency Response, Prevention, Preparation, and Education to ensure the safety and welfare of the community.

Desired Outcomes

- Safe and efficient emergency response is provided to the community
- Accidents and injuries are minimized through effective public education
- Hazards are mitigated through prevention activities

Performance Measures

Performance Measure Name	Unit of Measure	FY 18/19 Target	FY 18/19 YTD Actual	FY 19/20 Target
% of 911 calls answered within 15 seconds	%911 calls w/in15sec	95	99.17	95
Average Code 3 Turnout Times	avg code3 turnout times in min	1.5	1.32	1.5
Fire Apparatus Availability	% Apparatus Availability	92	90	92

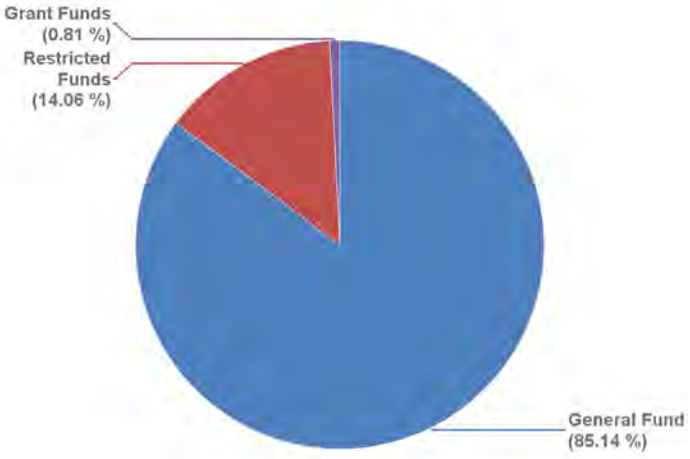
Fire and Medical

Fire and Medical Business Objective

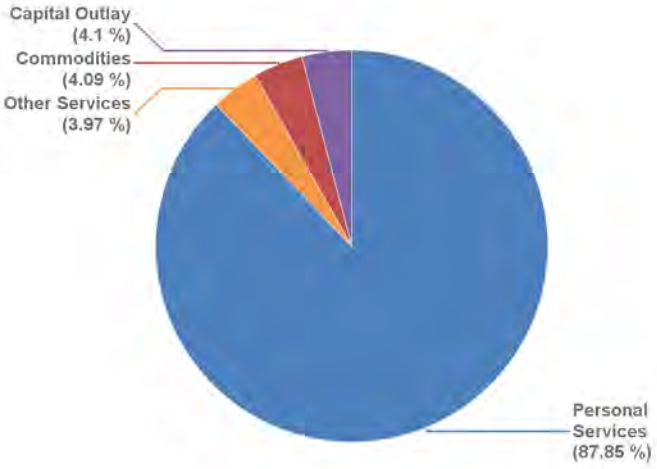
Operational History by Funding Source				
Funding Source	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
General Fund	$67,085,485	$72,869,982	$74,726,120	$76,641,742
Restricted Funds	$8,444,161	$8,976,264	$9,226,583	$12,653,980
Grant Funds	$1,218,916	$2,811,773	$504,643	$725,300
Sum:	**$76,748,562**	**$84,658,019**	**$84,457,346**	**$90,021,022**

Operational History by Category				
Category	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
FTE		511.3		537.3
Personal Services	$69,565,253	$73,306,806	$75,791,711	$79,080,542
Other Services	$3,545,453	$3,490,930	$3,536,897	$3,571,627
Commodities	$2,601,422	$3,243,522	$3,301,047	$3,680,339
Capital Outlay	$1,049,073	$4,616,761	$1,827,691	$3,688,514
Offsets and Credits	-$12,639	-	-	-
	$76,748,562	**$84,658,019**	**$84,457,346**	**$90,021,022**

Mesa Fire and Medical
FY 19/20 Operational Funding
$90,021,022



Mesa Fire and Medical
FY 19/20 Operational Category
$90,021,022



*Percentages rounded to nearest tenth

Fire and Medical

Fire and Medical Business Objective

FY 19/20 Operational Budget By Core Business Process and Funding Source							
Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure							
Community Involvement	Emergency Management	$373,998	-	-	-	$414,010	**$788,008**
	Fire and Life Safety Education	$776,961	-	$18,371	-	-	**$795,332**
	Fire Prevention	$1,379,410	-	$112,739	-	-	**$1,492,149**
	Public Information	$463,175	-	$81,558	-	-	**$544,733**
	Social Services	$2,240	-	-	-	-	**$2,240**
Departmental Support	Departmental Training	$1,639,093	-	-	-	$150,000	**$1,789,093**
	EMS Training	$1,743,206	-	-	-	$161,290	**$1,904,496**
	Fire Administration	$3,986,398	-	-	-	-	**$3,986,398**
	Fire Maintenance	$2,559,565	-	-	-	-	**$2,559,565**
	Personnel and Wellness	$1,205,749	-	-	-	-	**$1,205,749**
	Planning and Research	$196,125	-	-	-	-	**$196,125**
	Resource Management	$4,798,045	-	-	-	-	**$4,798,045**
	Special Ops Training	$527,582	-	-	-	-	**$527,582**
	Technical Support	$1,988,210	-	-	-	-	**$1,988,210**
Incident Response	Dispatch and Deployment	$3,739,669	-	-	-	-	**$3,739,669**
	Fire and Medical Operations	$50,071,896	-	$12,441,312	-	-	**$62,513,208**
	Transports	$1,190,420	-	-	-	-	**$1,190,420**
Expenditure Total		**$76,641,742**	**-**	**$12,653,980**	**-**	**$725,300**	**$90,021,022**
Revenue							

Fire and Medical

Fire and Medical Business Objective

Community Involvement	Emergency Management	-	-	-	-	$414,010	**$414,010**
	Fire and Life Safety Education	$400	-	-	-	-	**$400**
	Fire Prevention	$1,104,000	-	-	-	-	**$1,104,000**
	Public Information	-	-	$5,000	-	-	**$5,000**
	Social Services	-	-	-	-	-	**-**
Departmental Support	Departmental Training	$52,500	-	$33,600	-	$150,000	**$236,100**
	EMS Training	$770,000	-	-	-	$95,000	**$865,000**
	Fire Administration	-	-	-	-	-	**-**
	Fire Maintenance	$140,000	-	-	-	-	**$140,000**
	Personnel and Wellness	-	-	-	-	-	**-**
	Planning and Research	-	-	-	-	-	**-**
	Resource Management	-	-	-	-	-	**-**
	Special Ops Training	-	-	-	-	-	**-**
	Technical Support	-	-	-	-	-	**-**
Incident Response	Dispatch and Deployment	$2,688,000	-	-	-	-	**$2,688,000**
	Fire and Medical Operations	$1,250,000	-	-	-	-	**$1,250,000**
	Transports	$1,362,519	-	-	-	-	**$1,362,519**
Revenue Total		$7,367,419	-	$38,600	-	$659,010	**$8,065,029**
Expenditures Net of Revenues		**$69,274,323**	**-**	**$12,615,380**	**-**	**$66,290**	**$81,955,993**

Fire and Medical

Fire and Medical Business Objective

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues				
Funding Source	Fund Name	**FY 19/20 Expenditures**	**FY 19/20 Revenues**	**FY 19/20 Expenditures Net of Revenues**
General Fund	Capital - General Fund	$3,813,514	-	$3,813,514
	General Fund	$72,828,228	$7,367,419	$65,460,809
Restricted Funds	Falcon Field Airport	$583,694	-	$583,694
	Public Safety Sales Tax	$2,250,720	-	$2,250,720
	Quality of Life Sales Tax	$9,710,260	-	$9,710,260
	Restricted Programs Fund	$54,300	-	$54,300
	Special Programs Fund	$55,006	$38,600	$16,406
Grant Funds	Grants - Gen. Gov.	$725,300	$659,010	$66,290
Totals		**$90,021,022**	**$8,065,029**	**$81,955,993**

FY 19/20 Operational Budget By Core Business Process and Category							
Core Business Process		**FTE**	**Personal Services**	**Other Services**	**Commodities**	**Capital Outlay**	**FY 19/20 Budget**
Community Involvement	Emergency Management	2	$418,448	$104,410	$115,150	$150,000	$788,008
	Fire and Life Safety Education	7	$686,151	$34,610	$74,571	-	$795,332
	Fire Prevention	14	$1,451,474	$32,175	$8,500	-	$1,492,149
	Public Information	4	$420,825	$80,956	$42,952	-	$544,733
	Social Services		-	$940	$1,300	-	$2,240

Fire and Medical

Fire and Medical Business Objective

Departmental Support	Departmental Training	6	$1,635,173	$24,600	$129,320	-	$1,789,093
	EMS Training	7	$1,574,676	$188,790	$141,030	-	$1,904,496
	Fire Administration	13	$1,939,384	$46,521	$69,000	$1,931,493	$3,986,398
	Fire Maintenance	12.5	$1,134,675	$402,670	$827,920	$194,300	$2,559,565
	Personnel and Wellness	4.5	$760,704	$397,605	$47,440	-	$1,205,749
	Planning and Research	1.5	$181,975	$14,150	-	-	$196,125
	Resource Management	11.5	$849,601	$939,174	$1,973,549	$1,035,721	$4,798,045
	Special Ops Training	2	$449,282	$36,000	$42,300	-	$527,582
	Technical Support	10	$1,190,704	$696,620	$63,886	$37,000	$1,988,210
Incident Response	Dispatch and Deployment	38.3	$3,487,269	$28,500	$23,900	$200,000	$3,739,669
	Fire and Medical Operations	392	$62,121,144	$374,787	$17,277	-	$62,513,208
	Transports	4	$779,057	$169,119	$102,244	$140,000	$1,190,420
	Totals	**537.3**	**$79,080,542**	**$3,571,627**	**$3,680,339**	**$3,688,514**	**$90,021,022**

Fleet Services Contact Information:

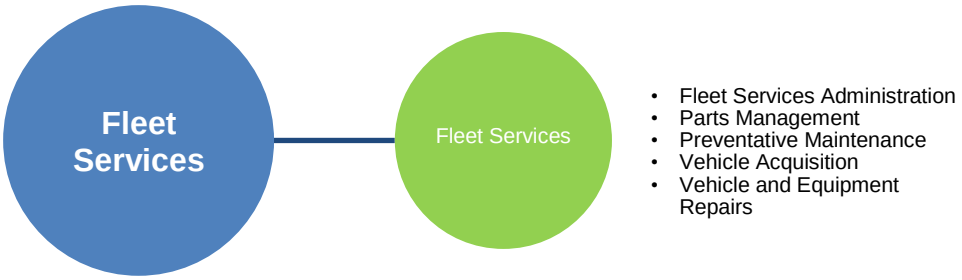
Department Phone Number: 480-644-2391
Department Address: City of Mesa, Fleet Services
310 E 6th Street
Mesa, AZ 85201-5107

Department Description

The Fleet Services Department operates two Automotive Service Excellence (ASE) Certified Blue Seal Facilities responsible for safe, dependable, professional and economical service and repairs to City vehicles. These services are delivered in an environmentally conscious manner that supports Mesa's departments in accomplishing their goals and objectives with a high focus on public safety. In addition to maintaining the City's fleet, the Fleet Services Department procures and designs new vehicles, operates and maintains eight fuel sites and can fabricate and weld most projects from other departments. City vehicle service and maintenance records are maintained in a professional database, Asset Works. This system provides management with the information to make fast and productive decisions regarding the City's fleet daily.

City Council Strategic Initiatives: **Community Safety**

Department **Business Objective** **Core Business Process**



Budgetary Highlights

The Fleet Services Department is funded through the Fleet Internal Services Fund. This is an internal service fund established to account for financing, on a cost reimbursement basis, of commodities or services provided by Fleet Services for the benefit of other programs within the City.

The Office of Management and Budget's strategic data analytics team has developed an analytical model using a vehicle's cost history to determine when to replace instead of repair a vehicle. The model's output is combined with information from the customer departments and Fleet Services' repair data, including information about the vehicle's configuration, safety, and availability. Fleet Services provides information about the vehicle's replacement cost, the cost of anticipated major repairs, and parts availability. Taken together, the decision to replace a vehicle has become more transparent and cost effective.

The FY 2019/20 budget includes the demobilization of CNG West, the refurbishment of fuel dispensers at Fleet West, and changing the fuel dispenser at East Mesa Service Center from GGE to DGE. It also includes an increase in parts inventory and an increase in contractual services for tires.

Fleet Services

Fleet Services Business Objective

Mission

Minimize downtime and maximize equipment availability at an acceptable cost.

Desired Outcomes

- Satisfy customers
- Maximize vehicle and equipment availability
- Meet required vehicle turnaround times
- Maintain competitive cost and service levels
- Keep Safety a priority

Performance Measures

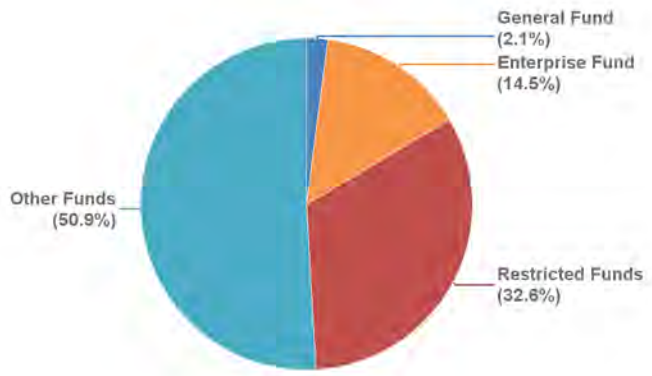
Performance Measure Name	Unit of Measure	FY 18/19 Target	FY 18/19 YTD Actual	FY 19/20 Target
Scheduled Preventative Maintenance	% preventative main orders	90	102	90
Percentage of Preventative Maintenance orders that were completed vs. what was actually scheduled				
Repair Turnaround Time	% orders completed in 1 day	70	76	70
Percentage of repair orders that were completed within one-day time period				
Parts Filled From Inventory	% orders filled from inventory	70	75	70
Percentage of repair and preventative maintenance orders that were filled from the current parts inventory				
Fleet and Equipment Availability	% fleet availability	99	94	99
Percentage of City fleet and equipment available to use				
Indirect Labor - Preventative Maintenance and Repair	% indirect labor	30	22	30
Percentage of performed labor that is not directly related to preventative maintenance or repairs (indirect work)				

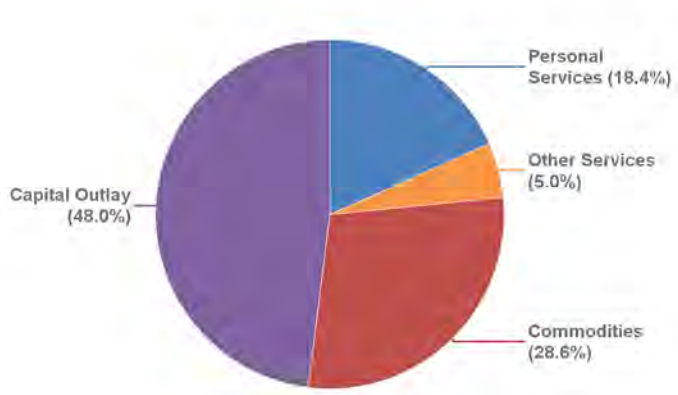
Fleet Services

Fleet Services Business Objective

Operational History by Funding Source				
Funding Source	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
General Fund	$150,873	$800,548	$217,000	$843,000
Enterprise Fund	$2,914,611	$4,694,107	$486,342	$5,890,765
Restricted Funds	$3,876,696	$12,833,531	$5,425,478	$13,269,575
Other Funds	$17,409,758	$18,231,699	$19,486,584	$20,742,686
Sum:	**$24,351,938**	**$36,559,885**	**25,615,404**	**$40,746,026**

Operational History by Category				
Category	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
FTE		85		85
Personal Services	$6,841,984	$7,437,405	$7,300,208	$7,493,014
Other Services	$1,523,325	$1,859,659	$1,491,000	$2,051,689
Commodities	$9,284,549	$9,289,675	$10,952,976	$11,635,826
Capital Outlay	$6,702,079	$17,973,146	$5,871,220	$19,565,497
Sum:	**$24,351,938**	**$36,559,885**	**$25,615,404**	**$40,746,026**





*Percentages rounded to nearest tenth

Fleet Services

Fleet Services Business Objective

FY 19/20 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure	Fleet Services Administration	-	$10,000	$443,843	$7,339,347	-	$7,793,190
	Parts Management	-	-	-	$6,421,166	-	$6,421,166
	Preventative Maintenance	-	-	-	$669,179	-	$669,179
	Vehicle Acquisition	$843,000	$5,880,765	$12,825,732	$202,845	-	$19,752,342
	Vehicle and Equipment Repairs	-	-	-	$6,110,149	-	$6,110,149
Expenditure Total		**$843,000**	**$5,890,765**	**$13,269,575**	**$20,742,686**	**-**	**$40,746,026**
Revenue	Vehicle Acquisition	-	-	$110,000	-	-	$110,000
	Vehicle and Equipment Repairs	-	-	-	$249,899	-	$249,899
Revenue Total		**-**	**-**	**$110,000**	**$249,899**	**-**	**$359,899**
Expenditures Net of Revenues		**$843,000**	**$5,890,765**	**$13,159,575**	**$20,492,787**	**-**	**$40,386,127**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
General Fund	Capital - General Fund	$843,000	-	$843,000
Enterprise Fund	Capital - Enterprise	$5,880,765	-	$5,880,765
	Enterprise Fund	$10,000	-	$10,000
Restricted Funds	Environmental Compliance Fee	$573,843	-	$573,843
	Local Streets	$3,913,000	-	$3,913,000
	Public Safety Sales Tax	$767,298	-	$767,298
	Solid Waste Development Fee	$850,000	-	$850,000
	Utility Replacement Extension and Renewal	$3,476,131	-	$3,476,131
	Vehicle Replacement	$3,689,303	$110,000	$3,579,303
Other Funds	Fleet Internal Service	$20,742,686	$249,899	$20,492,787
Totals		**$40,746,026**	**$359,899**	**$40,386,127**

Fleet Services

Fleet Services Business Objective

FY 19/20 Operational Budget By Core Business Process and Category						
Core Business Process	**FTE**	**Personal Services**	**Other Services**	**Commodities**	**Capital Outlay**	**FY 19/20 Budget**
Fleet Services Administration	21.8	$2,281,027	$691,727	$4,804,436	$16,000	$7,793,190
Parts Management	12	$942,666	$78,400	$5,400,100	-	$6,421,166
Preventative Maintenance	8.3	$622,179	$32,000	$15,000	-	$669,179
Vehicle Acquisition	2.2	$202,845	-	-	$19,549,497	$19,752,342
Vehicle and Equipment Repairs	40.7	$3,444,297	$1,249,562	$1,416,290	-	$6,110,149
Sum:	**85**	**$7,493,014**	**$2,051,689**	**$11,635,826**	**$19,565,497**	**$40,746,026**

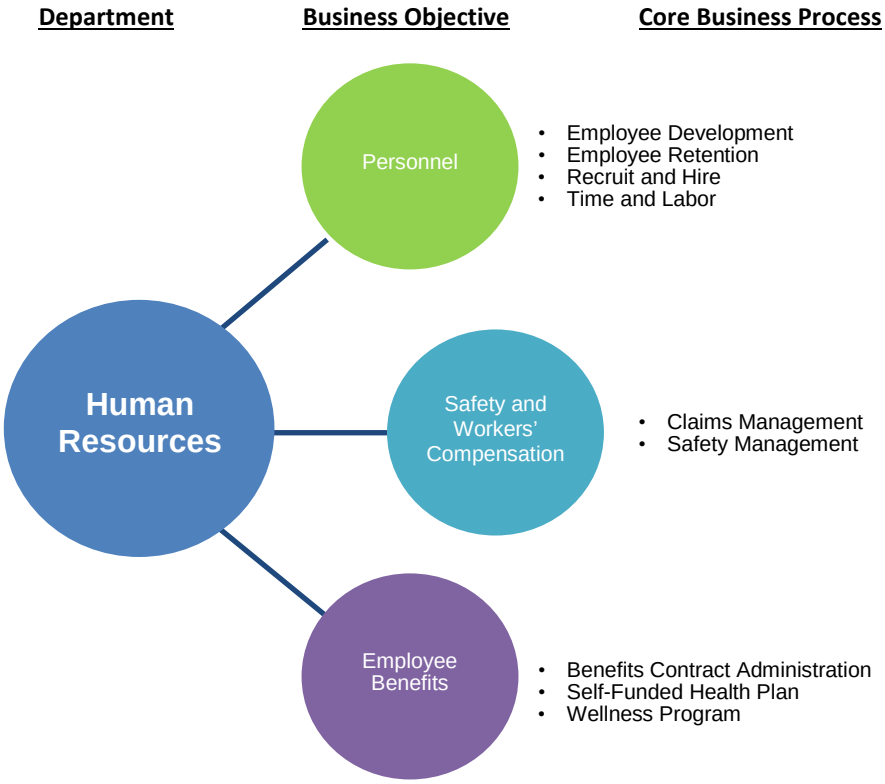
Human Resources Contact Information:

Department Phone Number:	480-644-2758
Department Email:	hrfrontstaff@mesaaz.gov
Department Address:	City of Mesa, Human Resources Department 20 E. Main, Suite 100 Mesa, AZ 85201
Website:	http://mesaaz.gov/city-hall/departments-divisions/human-resources

Department Description

The Human Resources (HR) Department provides the full range of HR services to approximately 4,000 City employees. The City's medical benefits programs are fully self-funded, and our Workers Compensation services are fully self-funded and self-administered. The Human Resources Department provides services in employee Recruitment, Testing, and Selection; Benefits; Compensation and Classification; Employee Development and Training; Employee Relations; Safety and Workers' Compensation.

The Human Resources Department reports to the City Manager's Office and is a key department in providing Citywide Human Resources leadership and consultation. The Department focuses on delivering the highest quality of HR service, and values our partnerships with employees, supervisors, managers, and directors. The Department continually seeks new ways to improve our services and satisfy the needs of our customers.



Budgetary Highlights

The Human Resources Department is comprised of three divisions: Personnel division that manages recruiting, classification and compensation, the Safety Services division that manages Workers' Compensation claims and worker safety training, and the Employee Benefits Administration that oversees employee and retiree wellness benefits, claims management and plan administration.

Two new part-time, non-benefitted positions are included in FY 2019/20. A position in the Time & Labor Division will assist with employee leave case administration. A position in Safety Services will complete mandatory federal reporting, workers' compensation claims, and other administrative tasks.

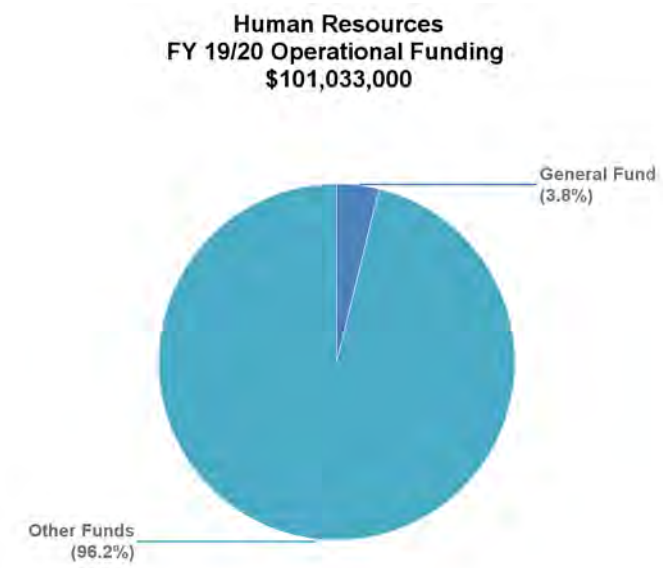
Employee Benefits Trust (EBT) Fund – The cost of providing competitive health benefits continues to be a challenge for the City. Nationally, medical and dental costs are rising by approximately 7% a year. In FY 2017/18, claim costs for the City increased by only 1.1% over FY 2016/17. A 10.6% increase in medical and dental claim costs is projected for FY 2018/19. Cost avoidance measures continue to be implemented by the City, however continuing costs in health care will necessitate increases in City, retiree and employee contribution rates. Medical premium rates are set on a calendar year (CY) basis. CY2020 rates are estimated to increase 5.0% and 3.0% for Active Employees and Retirees respectively, resulting in an increased City contribution for that last six months of FY2019/20. The planned City Contribution is $72.9 million, an 8.2% increase in budgeted contributions over the previous budget year. This issue is discussed further in the trust fund section.

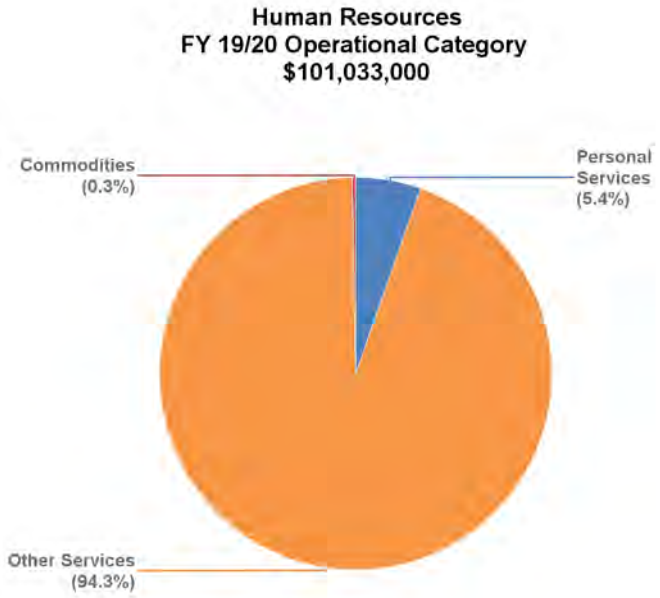
Workers' Compensation Trust Fund – The cost of claims in the Workers' Compensation Trust Fund has been steady in the past five years with claims ranging between $3.0 and $3.5 million. Claims are projected to end the year at $3.4 million and are budgeted at $4.0 million in FY2019/20.

Human Resources

Operational History by Funding Source				
Funding Source	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
General Fund	$3,468,037	$3,736,940	$3,725,406	$3,868,241
Other Funds	$83,037,390	$91,953,060	$91,033,468	$97,164,759
Sum:	**$86,505,427**	**$95,690,000**	**$94,758,874**	**$101,033,000**

Operational History by Category				
Category	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
FTE		56		57
Personal Services	$4,988,942	$5,311,216	$5,288,734	$5,444,667
Other Services	$81,294,493	$90,083,279	$89,148,333	$95,297,728
Commodities	$58,591	$295,505	$321,807	$290,605
Capital Outlay	$163,400	-	-	-
Sum:	**$86,505,427**	**$95,690,000**	**$94,758,874**	**$101,033,000**





*Percentages rounded to nearest tenth

Human Resources

FY 19/20 Operational Budget By Business Objective and Funding Source

Business Objective		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure							
	Employee Benefits	-	-	-	$90,951,420	-	$90,951,420
	Personnel	$3,553,273	-	-	-	-	$3,553,273
	Safety and Workers' Compensation	$314,968	-	-	$6,213,339	-	$6,528,307
Expenditure Total		**$3,868,241**	**-**	**-**	**$97,164,759**	**-**	**$101,033,000**
Revenue							
	Employee Benefits	-	-	-	$94,002,673	-	$94,002,673
	Safety and Workers' Compensation	-	-	-	$125,300	-	$125,300
Revenue Total		**-**	**-**	**-**	**$94,127,973**	**-**	**$94,127,973**
Expenditures Net of Revenues		**$3,868,241**	**-**	**-**	**$3,036,786**	**-**	**$6,905,027**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	Fund Name	FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
General Fund	General Fund	$3,868,241	-	$3,868,241
Other Funds	Employee Benefit Trust	$90,951,420	$94,002,673	-$3,051,253
	Worker's Compensation	$6,213,339	$125,300	$6,088,039
Totals		**$101,033,000**	**$94,127,973**	**$6,905,027**

FY 19/20 Operational Budget By Business Objective and Category

Business Objective	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 19/20 Budget
Employee Benefits	11.5	$1,090,912	$89,670,558	$189,950	-	$90,951,420
Personnel	35.5	$3,380,249	$96,399	$76,625	-	$3,553,273
Safety and Workers' Compensation	10	$973,506	$5,530,771	$24,030	-	$6,528,307
Sum:	**57**	**$5,444,667**	**$95,297,728**	**$290,605**	**-**	**$101,033,000**

Human Resources

Employee Benefits Business Objective

Mission

Provide plan members with a competitive and financially stable benefits package.

Desired Outcomes

Plan members receive a benefits program that meets or exceeds those offered by the local market within a financially stable framework

Performance Measures

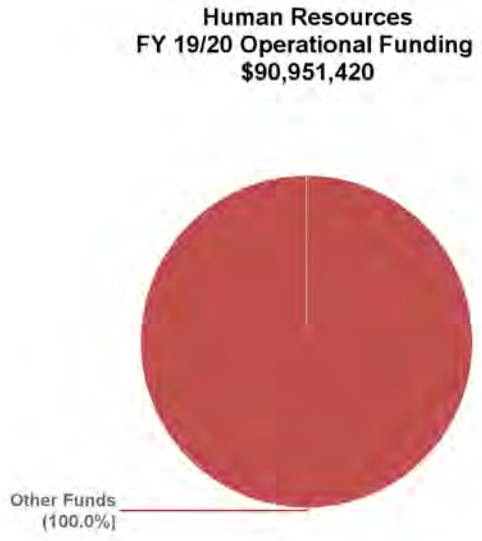
Performance Measure Name	Unit of Measure	FY 18/19 Target	FY 18/19 YTD Actual	FY 19/20 Target
Target Market Benefit Offering	Comp Cost/Value of MedPlan Ben	5	3	5
Target is determined by annual ranking of neighboring cities.				
Wellness Center Capacity Utilization	% WC Utilization	70	83.05	70
Target is based upon number of appointments available and number utilized on a monthly basis				

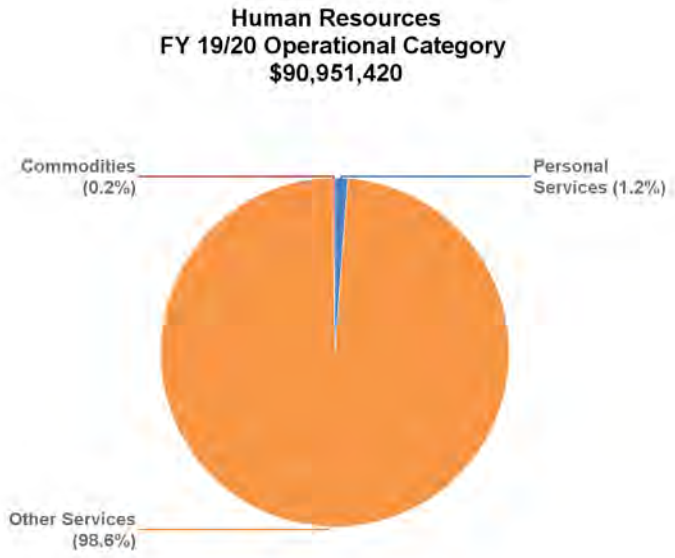
Human Resources

Employee Benefits Business Objective

Operational History by Funding Source				
Funding Source	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
Other Funds	$78,304,074	$85,984,814	$85,553,144	$90,951,420
Sum:	**$78,304,074**	**$85,984,814**	**85,553,144**	**$90,951,420**

Operational History by Category				
Category	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
FTE		11.5		11.5
Personal Services	$1,033,031	$1,133,391	$1,133,391	$1,090,912
Other Services	$77,121,563	$84,656,573	$84,219,903	$89,670,558
Commodities	-$13,920	$194,850	$199,850	$189,950
Capital Outlay	$163,400	-	-	-
Sum:	**$78,304,074**	**$85,984,814**	**$85,553,144**	**$90,951,420**





*Percentages rounded to nearest tenth

Human Resources

Employee Benefits Business Objective

FY 19/20 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure	Benefits Contract Administration	-	-	-	$83,325,319	-	$83,325,319
	Self-Funded Health Plan	-	-	-	$5,230,228	-	$5,230,228
	Wellness Program	-	-	-	$2,395,873	-	$2,395,873
Expenditure Total		**-**	**-**	**-**	**$90,951,420**	**-**	**$90,951,420**
Revenue	Benefits Contract Administration	-	-	-	$92,858,671	-	$92,858,671
	Self-Funded Health Plan	-	-	-	$1,476,802	-	$1,476,802
	Wellness Program	-	-	-	-$332,800	-	-$332,800
Revenue Total		**-**	**-**	**-**	**$94,002,673**	**-**	**$94,002,673**
Expenditures Net of Revenues		**-**	**-**	**-**	**-$3,051,253**	**-**	**-$3,051,253**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
Other Funds	Employee Benefit Trust	$90,951,420	$94,002,673	-$3,051,253
Totals		**$90,951,420**	**$94,002,673**	**-$3,051,253**

FY 19/20 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 19/20 Budget
Benefits Contract Administration	6.2	$568,063	$82,757,256	-	-	$83,325,319
Self-Funded Health Plan	3.3	$306,876	$4,914,662	$8,690	-	$5,230,228
Wellness Program	2	$215,973	$1,998,640	$181,260	-	$2,395,873
Sum:	**11.5**	**$1,090,912**	**$89,670,558**	**$189,950**	**-**	**$90,951,420**

Human Resources

Personnel Business Objective

Mission

Provide quality HR services to attract, develop, motivate and retain a diverse workforce within a supportive work environment.

Desired Outcomes

Diverse, high-quality, productive employees are attracted, developed, and committed to providing quality service to our customers

Performance Measures

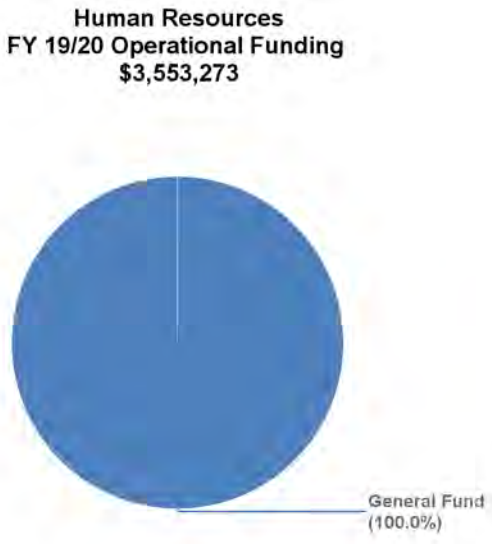
Performance Measure Name	Unit of Measure	FY 18/19 Target	FY 18/19 YTD Actual	FY 19/20 Target
HR Recruitment Turnaround	# Days Between Req&Screen	12.4	15.37	12.4
Target is determined by historical data, avg number of requisitions received.				

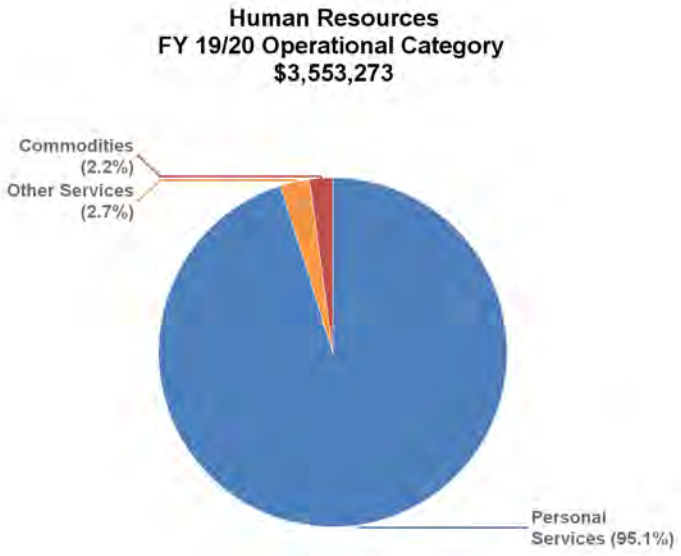
Human Resources

Personnel Business Objective

Operational History by Funding Source				
Funding Source	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
General Fund	$3,199,683	$3,427,766	$3,458,430	$3,553,273
Sum:	**$3,199,683**	**$3,427,766**	**3,458,430**	**$3,553,273**

Operational History by Category				
Category	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
FTE		35		35.5
Personal Services	$3,070,384	$3,255,206	$3,255,415	$3,380,249
Other Services	$70,369	$95,935	$95,115	$96,399
Commodities	$58,930	$76,625	$107,900	$76,625
Sum:	**$3,199,683**	**$3,427,766**	**$3,458,430**	**$3,553,273**





*Percentages rounded to nearest tenth

Human Resources

Personnel Business Objective

FY 19/20 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure	Employee Development	$392,386	-	-	-	-	$392,386
	Employee Retention	$892,754	-	-	-	-	$892,754
	Recruit and Hire	$1,583,135	-	-	-	-	$1,583,135
	Time and Labor	$684,998	-	-	-	-	$684,998
Expenditure Total		**$3,553,273**	**-**	**-**	**-**	**-**	**$3,553,273**
Expenditures Net of Revenues		**$3,553,273**	**-**	**-**	**-**	**-**	**$3,553,273**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
General Fund	General Fund	$3,553,273	-	$3,553,273
Totals		**$3,553,273**	**-**	**$3,553,273**

FY 19/20 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 19/20 Budget
Employee Development	3.3	$390,886	$1,500	-	-	$392,386
Employee Retention	6.8	$786,914	$45,540	$60,300	-	$892,754
Recruit and Hire	16.8	$1,517,451	$49,359	$16,325	-	$1,583,135
Time and Labor	8.5	$684,998	-	-	-	$684,998
Sum:	**35.5**	**$3,380,249**	**$96,399**	**$76,625**	**-**	**$3,553,273**

Human Resources

Safety and Workers' Compensation Business Objective

Mission

Administer comprehensive Safety and Workers' Compensation programs that ensure regulatory compliance, while providing a safe work environment and superior Workers' Compensation adjudication in a way that demonstrates caring and fiscal responsibility.

Desired Outcomes

1. The workplace is free from recognized hazards that cause, or are likely to cause, harm to City employees
2. Qualified, productive, skilled employees continue to work in their pre-injury position following a work-related injury and/or illness

Performance Measures

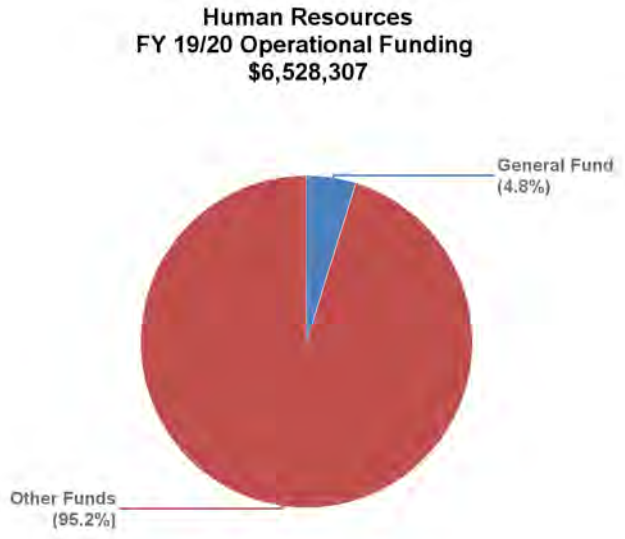
Performance Measure Name	Unit of Measure	FY 18/19 Target	FY 18/19 YTD Actual	FY 19/20 Target
Incidence Rate	#OSHA Rcdble Inj/Ill /100FTE	7.5	8.04	7.5
The target is based on historical trends and the Bureau of Labor Statistics (BLS) benchmark data				

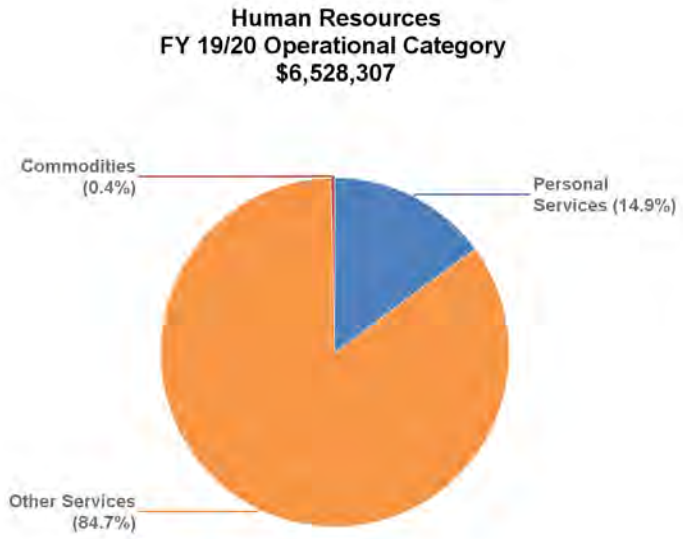
Human Resources

Safety and Workers' Compensation Business Objective

Operational History by Funding Source				
Funding Source	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
General Fund	$268,354	$309,174	$266,976	$314,968
Other Funds	$4,733,316	$5,968,246	$5,480,324	$6,213,339
Sum:	**$5,001,669**	**$6,277,420**	**5,747,300**	**$6,528,307**

Operational History by Category				
Category	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
FTE		9.5		10
Personal Services	$885,527	$922,619	$899,928	$973,506
Other Services	$4,102,561	$5,330,771	$4,833,315	$5,530,771
Commodities	$13,581	$24,030	$14,057	$24,030
Sum:	**$5,001,669**	**$6,277,420**	**$5,747,300**	**$6,528,307**





*Percentages rounded to nearest tenth

Human Resources

Safety and Workers' Compensation Business Objective

FY 19/20 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure	Claims Management	-	-	-	$6,213,339	-	$6,213,339
	Safety Management	$314,968	-	-	-	-	$314,968
Expenditure Total		**$314,968**	**-**	**-**	**$6,213,339**	**-**	**$6,528,307**
Revenue	Claims Management	-	-	-	$125,300	-	$125,300
Revenue Total		**-**	**-**	**-**	**$125,300**	**-**	**$125,300**
Expenditures Net of Revenues		**$314,968**	**-**	**-**	**$6,088,039**	**-**	**$6,403,007**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
General Fund	General Fund	$314,968	-	$314,968
Other Funds	Worker's Compensation	$6,213,339	$125,300	$6,088,039
Totals		**$6,528,307**	**$125,300**	**$6,403,007**

FY 19/20 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 19/20 Budget
Claims Management	7.8	$745,609	$5,467,730	-	-	$6,213,339
Safety Management	2.2	$227,897	$63,041	$24,030	-	$314,968
Sum:	**10**	**$973,506**	**$5,530,771**	**$24,030**	**-**	**$6,528,307**

Information Technology Contact Information:

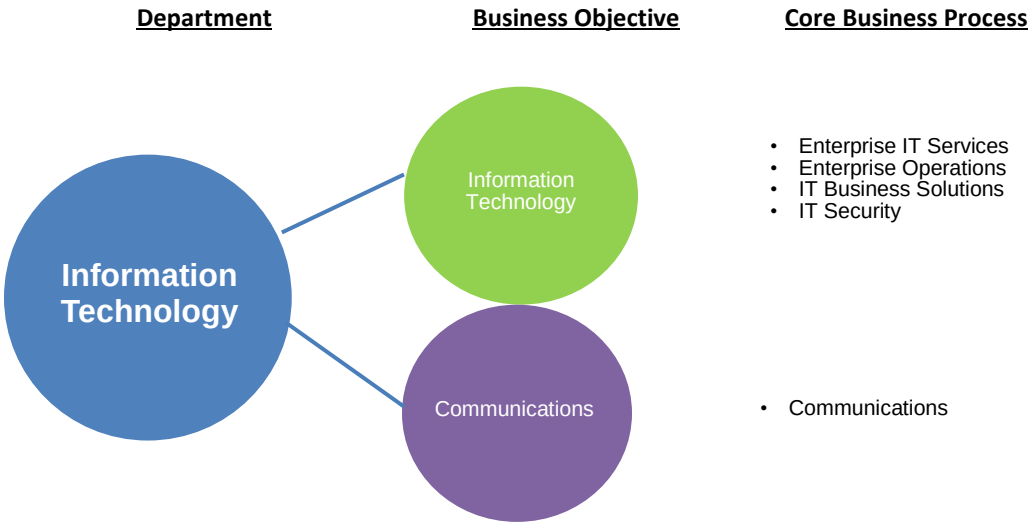
Department Phone Number:	480-644-2362
Department Email:	ITD.info@mesaaz.gov
Department Address:	City of Mesa, Information Technology Department 200 South Center Street, Building 2 Mesa, AZ 85210
Website:	http://mesaaz.gov/city-hall/departments-divisions/information-technology

Department Description

The City of Mesa's Information Technology Department (ITD) provides the technology leadership, system implementation and ongoing support for a broad range of technologies used by City departments to provide quality services to our citizens, visitors and businesses. Technology services include: Business Solutions & Support, Enterprise Operations, and Enterprise IT Services.

The Communications division ensures that public safety and other municipal departments have handheld and vehicle-mounted communications equipment and network infrastructure available for use when needed to perform emergency and daily work assignments. The communications division also provides administrative management functions for the TOPAZ Regional Wireless Cooperative (TRWC).

City Council Strategic Initiatives: ***Community Safety***



Budgetary Highlights

The Communications Department merged with the Information Technology Department in FY 2017/18. The two areas are managed by the Chief Information Officer. The FY 2019/20 budget includes an additional IT Engineer II. This position will actively partner with the Office of Management and Budget (OMB) Strategic Planning and Analytics and Data Governance teams to deliver services within required timelines, including such key priorities as Smart City, Internet of Things (IoT), Open Data Portal and department data decision making tasks that include data visualization, dashboarding, reporting and self-service analytics.

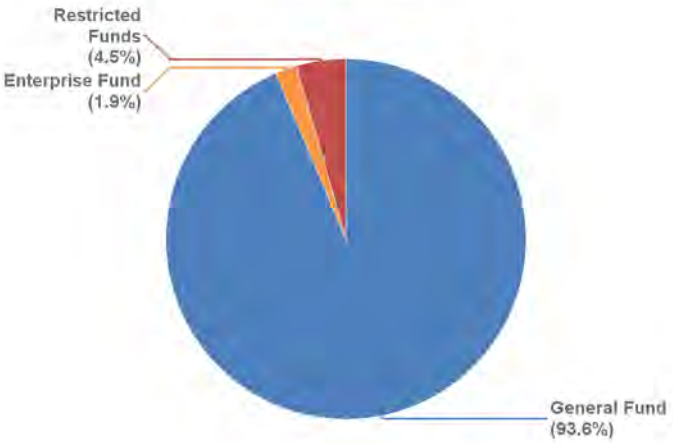
The operating budget of the Topaz Regional Wireless Cooperative (TRWC) is included in the Communications business objective budget. When compared to the current FY 2018/19 budget, the proposed Operating & Maintenance expenses will increase by $95,019 (primarily due to Motorola services, utilities, and training cost increases) and Capital will decrease by $200,239 for planned improvements - with a net overall budget decrease of $105,220.

Information Technology and Communications

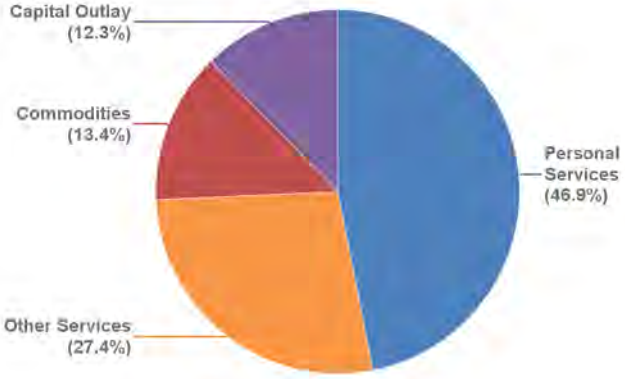
Operational History by Funding Source				
Funding Source	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
General Fund	$31,182,472	$38,834,616	$31,878,765	$41,089,433
Enterprise Fund	$12,400	$288,960	-	$843,960
Restricted Funds	$1,532,388	$1,868,160	$1,426,110	$1,964,347
Sum:	**$32,727,261**	**$40,991,736**	**$33,304,875**	**$43,897,740**

Operational History by Category				
Category	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
FTE		158.5		160.5
Personal Services	$18,683,908	$19,922,457	$18,900,493	$20,589,738
Other Services	$8,557,954	$11,431,943	$12,326,827	$12,020,407
Commodities	$3,901,152	$4,800,727	$1,088,857	$5,893,576
Capital Outlay	$1,584,246	$4,836,609	$988,698	$5,394,019
Sum:	**$32,727,261**	**$40,991,736**	**$33,304,875**	**$43,897,740**

Information Technology and Communications
FY 19/20 Operational Funding
$43,897,740



Information Technology and Communications
FY 19/20 Operational Category
$43,897,740



***Percentages rounded to nearest tenth**

Information Technology and Communications

FY 19/20 Operational Budget By Business Objective and Funding Source

Business Objective		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure	Communications	$2,071,653	-	$1,964,347	-	-	$4,036,000
	Information Technology	$39,017,780	$843,960	-	-	-	$39,861,740
Expenditure Total		**$41,089,433**	**$843,960**	**$1,964,347**	**-**	**-**	**$43,897,740**
Revenue	Communications	$35,000	-	$18,180	-	-	$53,180
	Information Technology	$19,200	-	-	-	-	$19,200
Revenue Total		**$54,200**	**-**	**$18,180**	**-**	**-**	**$72,380**
Expenditures Net of Revenues		**$41,035,233**	**$843,960**	**$1,946,167**	**-**	**-**	**$43,825,360**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
General Fund	Capital - General Fund	$4,563,465	-	$4,563,465
	General Fund	$36,525,968	$54,200	$36,471,768
Enterprise Fund	Capital - Enterprise	$843,960	-	$843,960
Restricted Funds	TOPAZ Joint Venture Fund	$1,964,347	$18,180	$1,946,167
Totals		**$43,897,740**	**$72,380**	**$43,825,360**

FY 19/20 Operational Budget By Business Objective and Category

Business Objective	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 19/20 Budget
Communications	20	$2,129,650	$1,554,730	$351,620	-	$4,036,000
Information Technology	140.5	$18,460,088	$10,465,677	$5,541,956	$5,394,019	$39,861,740
Totals	**160.5**	**$20,589,738**	**$12,020,407**	**$5,893,576**	**$5,394,019**	**$43,897,740**

Information Technology

Communications Business Objective

Mission

Provide radio communication and associated electronic systems and services for the Public Safety and Municipal Departments of the City of Mesa and the members of the TOPAZ Regional Wireless Cooperative.

Desired Outcomes

- The TOPAZ radio communications network infrastructure is available for use by Public Safety and Municipal Departments of the City of Mesa and the members of the TOPAZ Regional Wireless Cooperative to perform their emergency and daily business functions when needed
- The appropriate mobile and portable radio communications subscriber equipment and associated electronic equipment and services are available when needed
- Operations and maintenance support and network planning and project implementation are proactively provided to maximize the availability of the TOPAZ radio communications network

Performance Measures

Performance Measure Name	Unit of Measure	FY 18/19 Target	FY 18/19 YTD Actual	FY 19/20 Target
COMM-Unscheduled Impairment TOPAZ Network Wide	# Secs TOPAZ Unsched Impairmn	316	44,438	312
Target selected based upon historical data.				

Communications

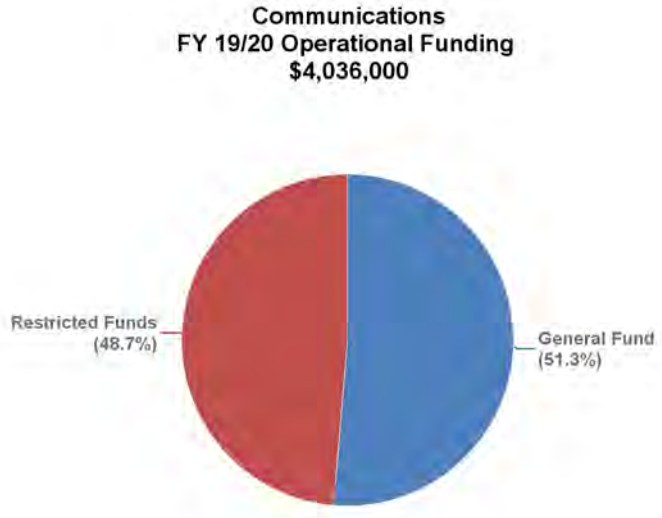
Communications Business Objective

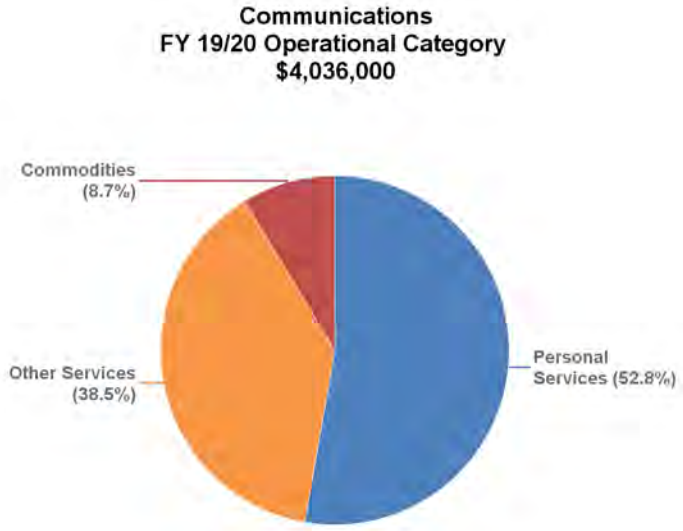
Operational History by Funding Source

Funding Source	FY 17/18 Actuals	FY 18/19 Budget	FY 18/19 Projected Expenditures	FY 19/20 Budget
General Fund	$1,764,972	$2,044,840	$1,805,990	$2,071,653
Enterprise Fund	-$4,640	-	-	-
Restricted Funds	$1,532,388	$1,868,160	$1,426,110	$1,964,347
Sum:	**$3,292,720**	**$3,913,000**	**3,232,100**	**$4,036,000**

Operational History by Category

Category	FY 17/18 Actuals	FY 18/19 Budget	FY 18/19 Projected Expenditures	FY 19/20 Budget
FTE		20		20
Personal Services	$1,825,985	$2,093,286	$1,855,311	$2,129,650
Other Services	$451,345	$1,475,275	$1,225,269	$1,554,730
Commodities	$1,015,390	$344,439	$151,520	$351,620
Sum:	**$3,292,720**	**$3,913,000**	**$3,232,100**	**$4,036,000**





*Percentages rounded to nearest tenth

Communications

Communications Business Objective

FY 19/20 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure	Radio Communications	$2,071,653	-	$1,964,347	-	-	$4,036,000
Expenditure Total		**$2,071,653**	**-**	**$1,964,347**	**-**	**-**	**$4,036,000**
Revenue	Radio Communications	$35,000	-	$18,180	-	-	$53,180
Revenue Total		**$35,000**	**-**	**$18,180**	**-**	**-**	**$53,180**
Expenditures Net of Revenues		**$2,036,653**	**-**	**$1,946,167**	**-**	**-**	**$3,982,820**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
General Fund	General Fund	$2,071,653	$35,000	$2,036,653
Restricted Funds	TOPAZ Joint Venture Fund	$1,964,347	$18,180	$1,946,167
Totals		**$4,036,000**	**$53,180**	**$3,982,820**

FY 19/20 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 19/20 Budget
Radio Communications	20	$2,129,650	$1,554,730	$351,620	-	$4,036,000
Sum:	**20**	**$2,129,650**	**$1,554,730**	**$351,620**	**-**	**$4,036,000**

Information Technology

Information Technology Business Objective

Mission

Improving existing City services and creating new possibilities (via technology) anytime, anywhere the City needs it.

Desired Outcomes

City services are delivered more efficiently and effectively through the use of information technology

Performance Measures

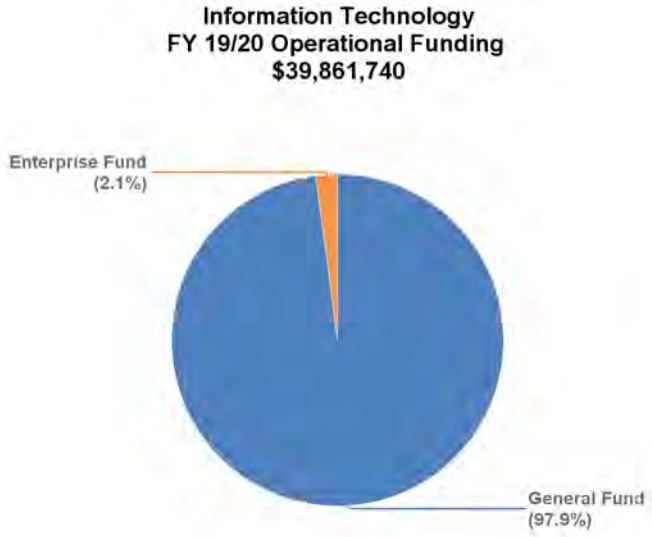
Performance Measure Name	Unit of Measure	FY 18/19 Target	FY 18/19 YTD Actual	FY 19/20 Target
Project Schedule Variance Target selected based upon historical data	%schedule variance	90	89	90
Critical Business Application Availability Target selected based upon historical data	% Overall Avail Apps	95	98	95
Overall IT Performance Customer Satisfaction Target selected based upon historical data	% Very Satisfied or Satisfied	95	97	95

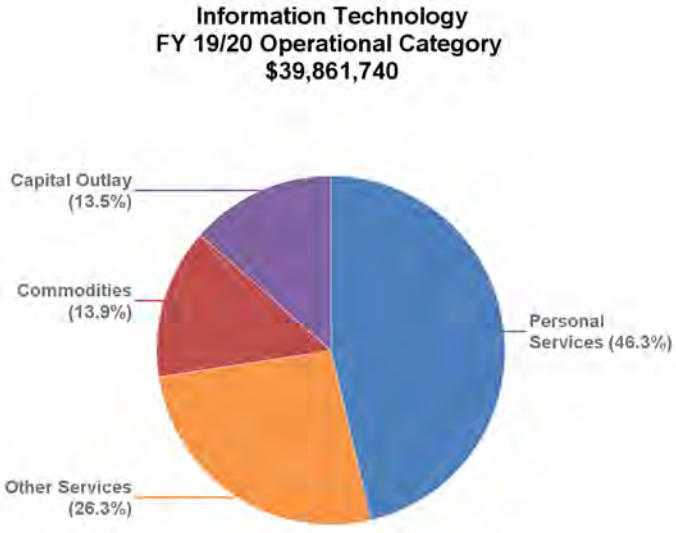
Information Technology

Information Technology Business Objective

Operational History by Funding Source				
Funding Source	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
General Fund	$29,417,501	$36,789,776	$30,072,775	$39,017,780
Enterprise Fund	$17,040	$288,960	-	$843,960
Sum:	**$29,434,541**	**$37,078,736**	**30,072,775**	**$39,861,740**

Operational History by Category				
Category	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
FTE		138.5		140.5
Personal Services	$16,857,923	$17,829,171	$17,045,182	$18,460,088
Other Services	$8,106,609	$9,956,668	$11,101,558	$10,465,677
Commodities	$2,885,762	$4,456,288	$937,337	$5,541,956
Capital Outlay	$1,584,246	$4,836,609	$988,698	$5,394,019
Sum:	**$29,434,541**	**$37,078,736**	**$30,072,775**	**$39,861,740**





*Percentages rounded to nearest tenth

Information Technology

Information Technology Business Objective

FY 19/20 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure	Enterprise IT Services	$10,891,911	-	-	-	-	$10,891,911
	Enterprise Operations	$12,807,797	$843,960	-	-	-	$13,651,757
	IT Business Solutions	$12,843,206	-	-	-	-	$12,843,206
	IT Security	$2,474,866	-	-	-	-	$2,474,866
Expenditure Total		**$39,017,780**	**$843,960**	**-**	**-**	**-**	**$39,861,740**
Revenue	Enterprise Operations	$19,200	-	-	-	-	$19,200
Revenue Total		**$19,200**	**-**	**-**	**-**	**-**	**$19,200**
Expenditures Net of Revenues		**$38,998,580**	**$843,960**	**-**	**-**	**-**	**$39,842,540**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
General Fund	Capital - General Fund	$4,563,465	-	$4,563,465
	General Fund	$34,454,315	$19,200	$34,435,115
Enterprise Fund	Capital - Enterprise	$843,960	-	$843,960
Totals		**$39,861,740**	**$19,200**	**$39,842,540**

FY 19/20 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 19/20 Budget
Enterprise IT Services	44.9	$5,391,109	$3,619,727	$1,117,575	$763,500	$10,891,911
Enterprise Operations	32.8	$4,491,987	$2,049,800	$2,726,581	$4,383,389	$13,651,757
IT Business Solutions	53.8	$7,422,256	$3,757,150	$1,654,800	$9,000	$12,843,206
IT Security	9	$1,154,736	$1,039,000	$43,000	$238,130	$2,474,866
Sum:	**140.5**	**$18,460,088**	**$10,465,677**	**$5,541,956**	**$5,394,019**	**$39,861,740**

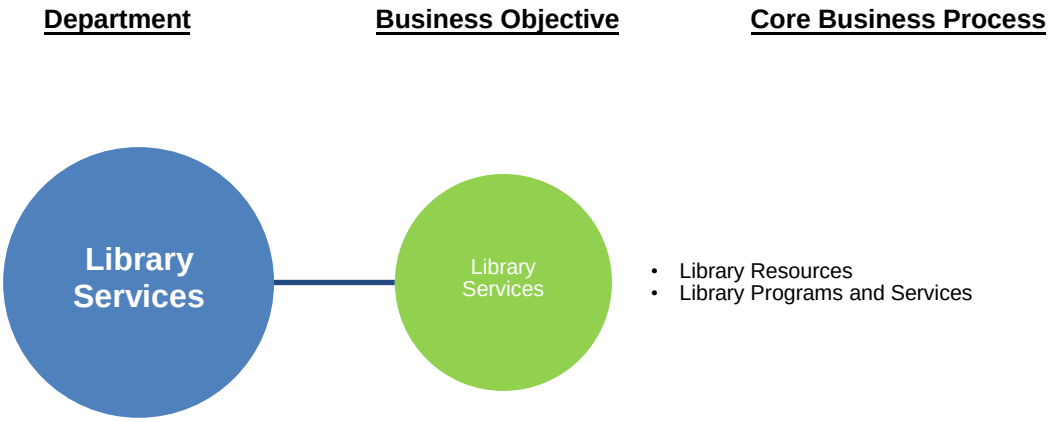
Library Services Contact Information:

Department Phone Number:	480-644-3100
Department Email:	Library.Info@mesaaz.gov
Department Address:	Mesa Public Library Reference Department P.O. Box 1466 Mesa, AZ 85211
Website:	http://www.mesalibrary.org/

Department Description

Mesa Public Library supports lifelong learning, empowers individuals, and strengthens the community by providing guidance to free information and resources. Mesa currently has four library branches: Main Branch, Red Mountain Branch, Dobson Branch, and the Mesa Express Library.

City Council Strategic Initiatives: ***Transforming Neighborhoods, Placemaking, Skilled & Talented Workforce***



Budgetary Highlights

The FY 2019/20 budget includes additional $25,000 one-time costs and $62,500 on-going costs for children's book materials at the Main and Red Mountain Libraries. The additional budget will increase the available core collection materials and provide new display shelves for the additional books. One librarian and two library assistant positions will be added at the Dobson Branch to assist with library operations and customer service. During FY 2018/19, the department added a full-time contracted security guard at the Red Mountain Library to increase the hours of coverage and ensure a safe and secure environment for patrons.

Library Services

Library Services Business Objective

Mission

To provide access and guidance to information through library services resources.

Desired Outcomes

The community is provided with services and resources for lifelong learning.

Performance Measures

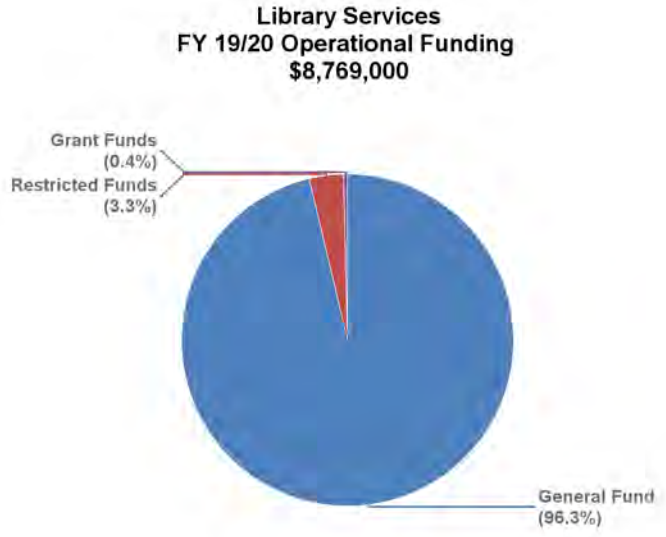
Performance Measure Name	Unit of Measure	FY 18/19 Target	FY 18/19 YTD Actual	FY 19/20 Target
LIB-Circulation of Library Materials	# Library Matrls Circulated	3,116,182	2,348,126	2,859,193
LIB-In-house Library Visits	# In Library Visits	1,141,328	968,359	1,062,237

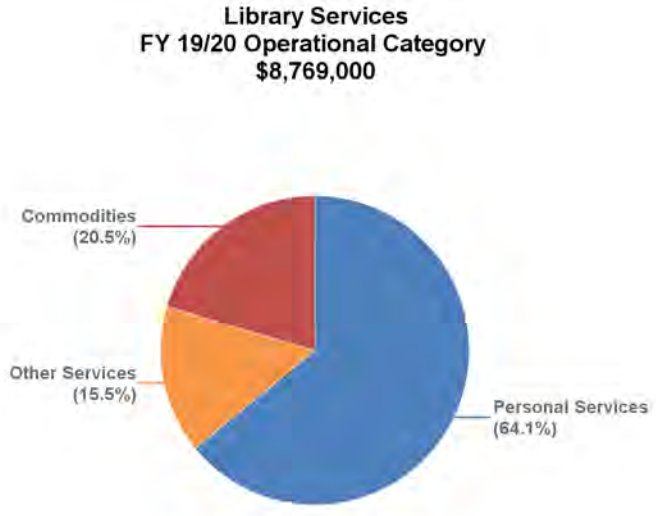
Library Services

Library Services Business Objective

Operational History by Funding Source				
Funding Source	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
General Fund	$6,517,615	$7,137,900	$6,731,103	$8,442,400
Restricted Funds	$100,187	$351,100	$82,512	$291,600
Grant Funds	$26,560	$33,000	$27,800	$35,000
Sum:	**$6,644,362**	**$7,522,000**	**6,841,415**	**$8,769,000**

Operational History by Category				
Category	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
FTE		76.3		79.9
Personal Services	$4,855,831	$5,323,641	$4,858,364	$5,618,086
Other Services	$1,033,305	$1,047,375	$1,216,055	$1,356,371
Commodities	$755,226	$1,150,984	$766,996	$1,794,543
Sum:	**$6,644,362**	**$7,522,000**	**$6,841,415**	**$8,769,000**





*Percentages rounded to nearest tenth

Library Services

Library Services Business Objective

FY 19/20 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure	Library Programs and Services	$5,383,588	-	$18,000	-	$10,000	$5,411,588
	Library Resources	$3,058,812	-	$273,600	-	$25,000	$3,357,412
Expenditure Total		**$8,442,400**	**-**	**$291,600**	**-**	**$35,000**	**$8,769,000**
Revenue	Library Programs and Services	$152,500	-	$125,000	-	$10,000	$287,500
	Library Resources	-	-	-	-	$25,000	$25,000
Revenue Total		**$152,500**	**-**	**$125,000**	**-**	**$35,000**	**$312,500**
Expenditures Net of Revenues		**$8,289,900**	**-**	**$166,600**	**-**	**-**	**$8,456,500**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
General Fund	General Fund	$8,442,400	$152,500	$8,289,900
Restricted Funds	Restricted Programs Fund	$291,600	$125,000	$166,600
Grant Funds	Grants - Gen. Gov.	$35,000	$35,000	-
Totals		**$8,769,000**	**$312,500**	**$8,456,500**

FY 19/20 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 19/20 Budget
Library Programs and Services	66.9	$4,371,882	$504,235	$535,471	-	$5,411,588
Library Resources	13	$1,246,204	$852,136	$1,259,072	-	$3,357,412
Sum:	**79.9**	**$5,618,086**	**$1,356,371**	**$1,794,543**	**-**	**$8,769,000**

Mayor & Council Contact Information:

Department Phone Number:	480-644-3000
Department Email:	council@mesaaz.gov
Department Address:	Mayor & Council PO Box 1466 Mesa, AZ 85211
Website:	http://mesaaz.gov/city-hall/mayor-council

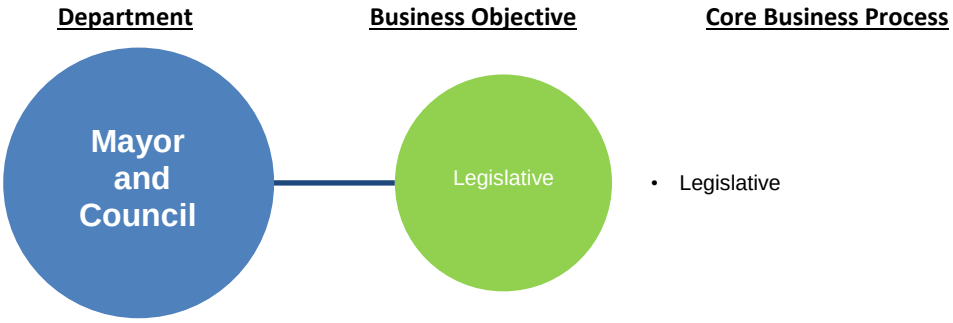
Department Description

The Mayor and City Council constitute the elected legislative body and policy making body of the City. The Mayor is elected at-large every four years. Councilmembers are also elected to four-year terms from one of six electoral districts in Mesa. The City of Mesa is a council-manager form of government whereby the Council employs a City Manager who runs the day-to-day operations of the City.

Each year the Mesa City Council reviews and updates its strategic priorities and goals. The City Council's priorities and goals are broad statements that serve as the vision and priorities of Mesa. City staff refers to and responds to these priorities and goal in their operational planning and budget preparation. The City Council priorities and goals are:

- ***COMMUNITY SAFETY*** Building communities that are safe, healthy, and welcoming.
- ***TRANSFORMING NEIGHBORHOODS*** Mesa's neighborhoods are clean, safe, diverse, and economically vibrant places where residents and businesses are engaged, informed, and take pride in their properties and communities.
- ***PLACEMAKING*** Cultivating vibrant, unique spaces ranging from a city block to entire economic centers that attract and benefit residents, businesses, and visitors.
- ***SKILLED AND TALENTED WORKFORCE*** Leveraging partnerships to create an enriching environment where the job skills required to succeed in today's economy are made readily available and easily accessible.
- ***SUSTAINABLE ECONOMY*** Striving for continued economic growth and increased prosperity for all Mesa residents.

The Mesa City Council actively works to encourage citizen participation in the decision-making process. Whether it is through neighborhood meetings, advisory boards and committees, newsletters, telephone calls, email, letters, or social media, the Mesa City Council sets policies based on the input and needs of its citizens.



Budgetary Highlights

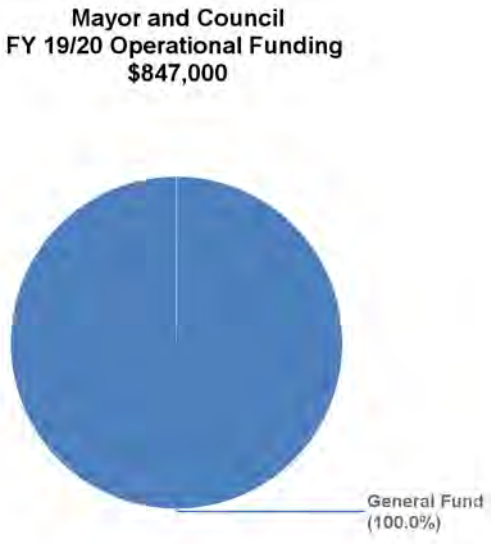
The FY 2019/20 proposed budget is consistent with the FY 2018/19 budget.

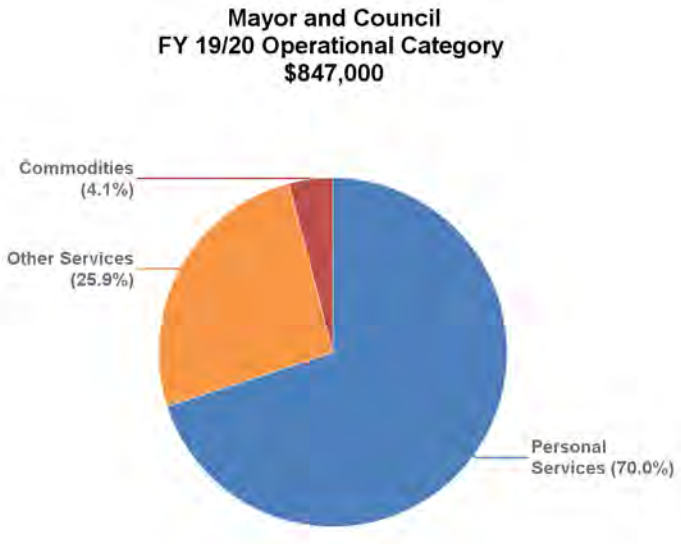
Mayor and Council

Legislative Business Objective

Operational History by Funding Source				
Funding Source	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
General Fund	$749,687	$1,065,000	$898,905	$847,000
Sum:	**$749,687**	**$1,065,000**	**898,905**	**$847,000**

Operational History by Category				
Category	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
FTE		7		7
Personal Services	$519,987	$810,612	$657,405	$592,944
Other Services	$193,470	$221,138	$207,810	$219,343
Commodities	$36,230	$33,250	$33,690	$34,713
Sum:	**$749,687**	**$1,065,000**	**$898,905**	**$847,000**





*Percentages rounded to nearest tenth

Mayor and Council

Legislative Business Objective

FY 19/20 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure	Legislative	$847,000	-	-	-	-	$847,000
Expenditure Total		**$847,000**	**-**	**-**	**-**	**-**	**$847,000**
Expenditures Net of Revenues		**$847,000**	**-**	**-**	**-**	**-**	**$847,000**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
General Fund	General Fund	$847,000	-	$847,000
Totals		**$847,000**	**-**	**$847,000**

FY 19/20 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 19/20 Budget
Legislative	7	$592,944	$219,343	$34,713	-	$847,000
Sum:	**7**	**$592,944**	**$219,343**	**$34,713**	**-**	**$847,000**

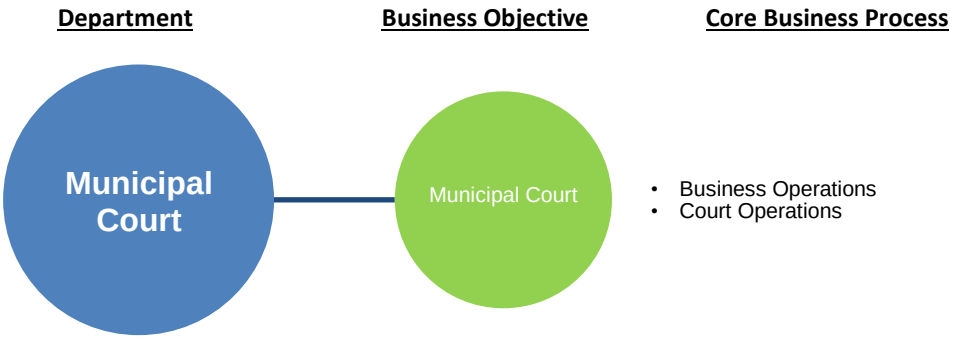
Municipal Court Contact Information:

Department Phone Number:	480-644-2255
Department Email:	court.info@mesaaz.gov
Department Address:	City of Mesa, Municipal Court 250 East 1st Avenue Mesa, AZ 85210
Website:	http://mesaaz.gov/city-hall/court

Department Description

The purpose of the Mesa Municipal Court is to serve as the Judicial Branch of Government for the City of Mesa, adjudicate violations of State and Local law in a fair and timely manner; and provide court services to the public in a courteous, efficient and professional manner.

City Council Strategic Initiatives: ***Community Safety***



Budgetary Highlights

The Court added three staff midway through FY 2018/19, two supporting customer services and one supporting court services-records management center.

The Arizona Supreme Court's FARE (Fines and Restitution Enforcement) Program implementation was delayed for FY 2018/19. This Program will be implemented in FY 2019/20. This accounts for the nearly $2.0 million budgeted increase in Restricted Funds for the Municipal Court.

Municipal Court

Municipal Court Business Objective

Mission

As the judicial branch of government, to administer justice in a fair and timely manner.

Desired Outcomes

Services are provided to the community in an efficient, accurate, consistent, and accessible manner

Performance Measures

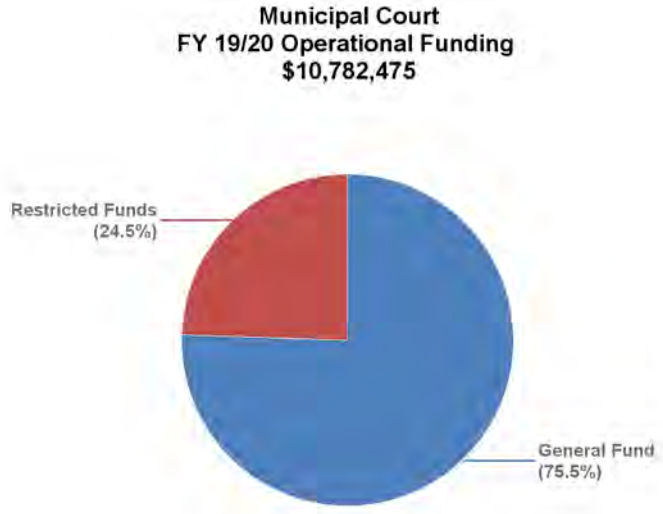
Performance Measure Name	Unit of Measure	FY 18/19 Target	FY 18/19 YTD Actual	FY 19/20 Target
Internet Usage	# of Internet Usages	34,000	27,401	34,000
Telephone IVR Activity	# IVR Usages	10,400	14,089	10,400
Abandoned Call Rate	% Calls Abandoned	3	13	3

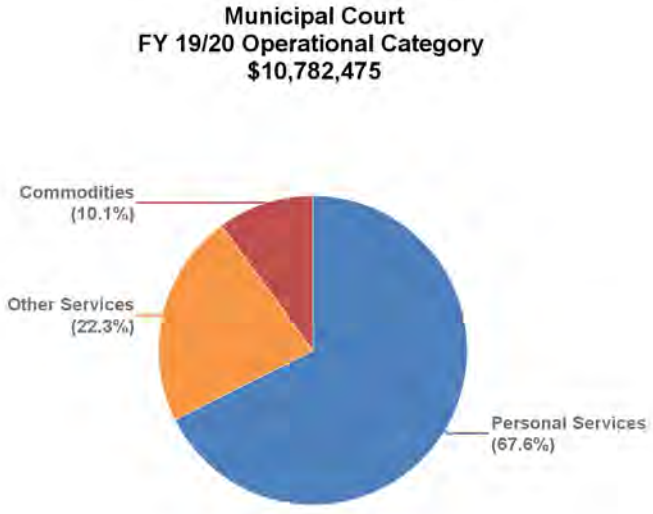
Municipal Court

Municipal Court Business Objective

Operational History by Funding Source				
Funding Source	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
General Fund	$7,371,412	$7,931,490	$7,512,298	$8,144,428
Restricted Funds	$275,019	$579,510	$274,937	$2,638,047
Sum:	**$7,646,431**	**$8,511,000**	**7,787,235**	**$10,782,475**

Operational History by Category				
Category	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
FTE		84		87
Personal Services	$6,380,345	$7,071,445	$6,650,347	$7,287,366
Other Services	$1,106,713	$1,389,055	$1,046,304	$2,406,894
Commodities	$133,475	$50,500	$90,584	$1,088,215
Capital Outlay	$25,898	-	-	-
Sum:	**$7,646,431**	**$8,511,000**	**$7,787,235**	**$10,782,475**





*Percentages rounded to nearest tenth

Municipal Court

Municipal Court Business Objective

FY 19/20 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure	Business Operations	$3,478,068	-	$939,332	-	-	$4,417,400
	Court Operations	$4,666,360	-	$1,698,715	-	-	$6,365,075
Expenditure Total		**$8,144,428**	**-**	**$2,638,047**	**-**	**-**	**$10,782,475**
Revenue	Business Operations	$7,794,661	-	$166,807	-	-	$7,961,468
Revenue Total		**$7,794,661**	**-**	**$166,807**	**-**	**-**	**$7,961,468**
Expenditures Net of Revenues		**$349,767**	**-**	**$2,471,240**	**-**	**-**	**$2,821,007**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
General Fund	General Fund	$8,144,428	$7,794,661	$349,767
Restricted Funds	Restricted Programs Fund	$2,638,047	$165,304	$2,472,743
	Special Programs Fund	-	$1,503	-$1,503
Totals		**$10,782,475**	**$7,961,468**	**$2,821,007**

FY 19/20 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 19/20 Budget
Business Operations	42.5	$3,101,703	$1,279,697	$36,000	-	$4,417,400
Court Operations	44.5	$4,185,663	$1,127,197	$1,052,215	-	$6,365,075
Sum:	**87**	**$7,287,366**	**$2,406,894**	**$1,088,215**	**-**	**$10,782,475**

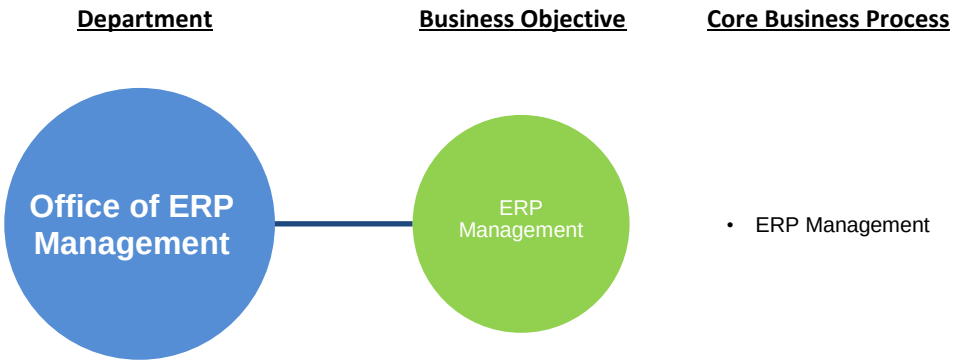
Office of ERP Management Contact Information:

Department Address: Office of ERP Management
PO Box 1466
Mesa, AZ 85211

Department Description

The Office of ERP Management supports the group of citywide business systems collectively referred to as the ERP, Enterprise Resource Planning. The ERP includes Performance Budgeting, Financials, Purchasing, Vendor Self Service, Human Resources, Payroll, Timekeeping, Recruiting, and Debt & Investment Management systems. Primary department functions include security and workflow administration along with citywide functional training for central office staff, department users and managers.

In addition to operational support the department acts as a primary liaison to its vendor partners to improve issues management, contribute to ongoing product development, promote city driven product enhancement requests and strategic Enterprise Resource Planning roadmap and lifecycle planning.



Budgetary Highlights

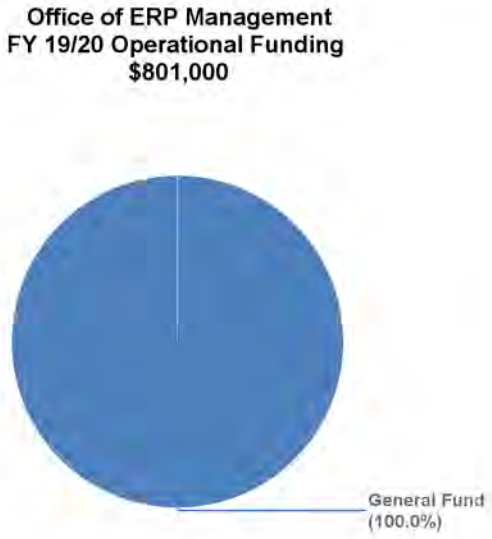
The FY 2019/20 budget is consistent with the FY 2018/19 budget.

Office of ERP Management

ERP Management Business Objective

Operational History by Funding Source				
Funding Source	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
General Fund	$597,837	$785,000	$785,000	$801,000
Sum:	**$597,837**	**$785,000**	**785,000**	**$801,000**

Operational History by Category				
Category	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
FTE		5		5
Personal Services	$538,802	$565,566	$565,566	$581,482
Other Services	$3,818	$212,184	$212,184	$212,268
Commodities	$55,218	$3,250	$3,250	$3,250
Capital Outlay	-	$4,000	$4,000	$4,000
Sum:	**$597,837**	**$785,000**	**$785,000**	**$801,000**



*Percentages rounded to nearest tenth

Office of ERP Management

ERP Management Business Objective

FY 19/20 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure	ERP Management	$801,000	-	-	-	-	$801,000
Expenditure Total		**$801,000**	**-**	**-**	**-**	**-**	**$801,000**
Expenditures Net of Revenues		**$801,000**	**-**	**-**	**-**	**-**	**$801,000**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
General Fund	Capital - General Fund	$4,000	-	$4,000
	General Fund	$797,000	-	$797,000
Totals		**$801,000**	**-**	**$801,000**

FY 19/20 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 19/20 Budget
ERP Management	5	$581,482	$212,268	$3,250	$4,000	$801,000
Sum:	**5**	**$581,482**	**$212,268**	**$3,250**	**$4,000**	**$801,000**

Office of Management & Budget Contact Information:

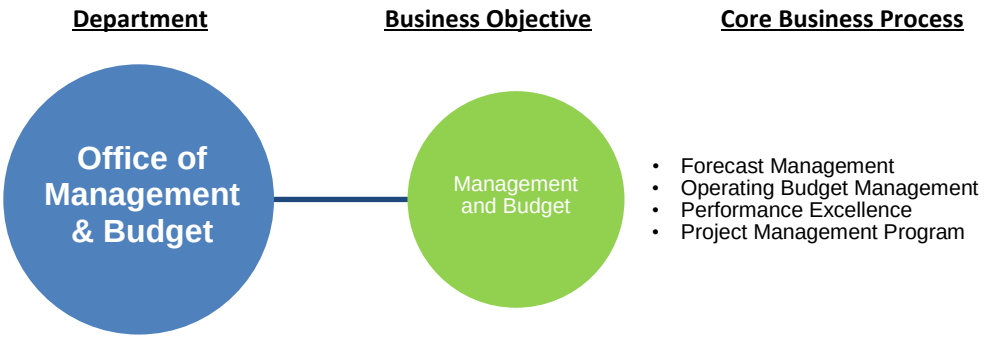
Department Phone Number:	480-644-5799
Department Email:	Office of Management & Budget Email
Department Address:	City of Mesa, Office of Management & Budget 20 E Main St Suite 450, PO Box 1466 Mesa, AZ 85201
Website:	http://mesaaz.gov/city-hall/office-of-management-budget

Department Description

The Office of Management and Budget's (OMB) mission is to ensure the effective and efficient use of resources in order to sustain the delivery of quality services for the residents of Mesa.

The OMB develops and manages the annual operating budget and the five-year capital improvement program; forecasts City-wide revenues, expenditures and fund balances; and conducts special projects. The OMB also manages a variety of City administrative processes and provides process improvement, performance management, surveying, data analysis and strategic planning services to City organizations.

City Council Strategic Initiatives: ***Sustainable Economy***



Budgetary Highlights

The FY 2019/20 budget includes funding for the Hacktivate Mesa event. Hacktivate Mesa is a data analysis event for high school students within Mesa to better understand community issues and provides an opportunity for students to offer solutions on how to solve some of these problems. Sponsorship revenues cover all expenses related to the event.

Office of Management and Budget

Office of Management and Budget Business Objective

Mission

Ensure the effective and efficient use of resources in order to sustain the delivery of quality services for the residents of Mesa.

Desired Outcomes

- City resources are managed well
- City is delivering on outcomes

Performance Measures

Performance Measure Name	Unit of Measure	FY 18/19 Target	FY 18/19 YTD Actual	FY 19/20 Target
Departments Annual Budget Submission	%depts compl bud on time	70	84	70
Stakeholder Ratings of OMB Services	%responses abve sat OMB Svcs	80	90.6	80

Office of Management and Budget

Office of Management and Budget Business Objective

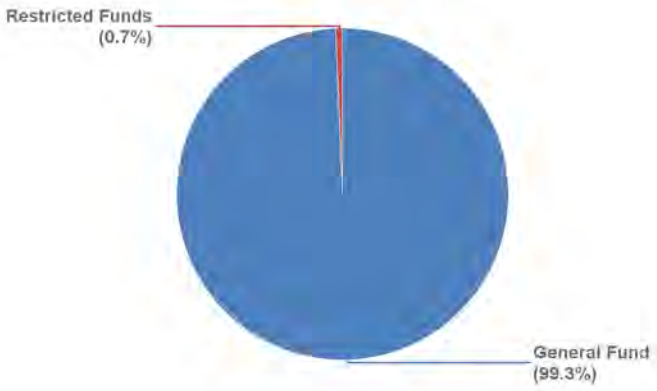
Operational History by Funding Source

Funding Source	FY 17/18 Actuals	FY 18/19 Budget	FY 18/19 Projected Expenditures	FY 19/20 Budget
General Fund	$2,663,710	$3,170,519	$2,876,151	$3,568,868
Restricted Funds	$5,309	$17,000	$24,000	$24,000
Sum:	**$2,669,019**	**$3,187,519**	**2,900,151**	**$3,592,868**

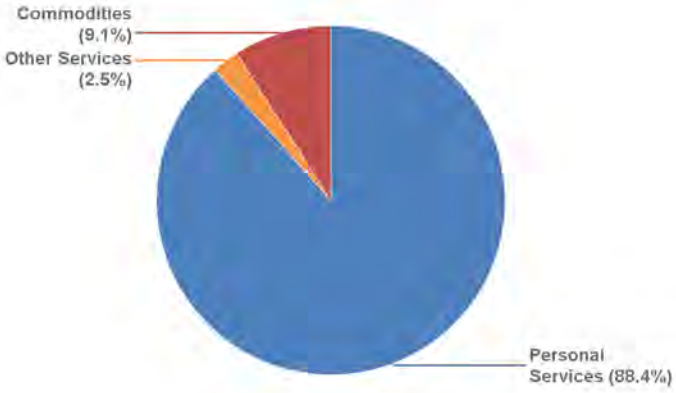
Operational History by Category

Category	FY 17/18 Actuals	FY 18/19 Budget	FY 18/19 Projected Expenditures	FY 19/20 Budget
FTE		27		27
Personal Services	$2,486,465	$3,086,993	$2,749,752	$3,176,083
Other Services	$72,702	$71,326	$84,391	$89,080
Commodities	$109,852	$27,200	$64,008	$327,705
Capital Outlay	-	$2,000	$2,000	-
Sum:	**$2,669,019**	**$3,187,519**	**$2,900,151**	**$3,592,868**

Office of Management and Budget
FY 19/20 Operational Funding
$3,592,868



Office of Management and Budget
FY 19/20 Operational Category
$3,592,868



***Percentages rounded to nearest tenth**

Office of Management and Budget

Office of Management and Budget Business Objective

FY 19/20 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure	Forecast Management	$726,707	-	$24,000	-	-	$750,707
	Operating Budget Management	$1,154,130	-	-	-	-	$1,154,130
	Performance Excellence	$1,114,872	-	-	-	-	$1,114,872
	Project Management Program	$573,159	-	-	-	-	$573,159
Expenditure Total		**$3,568,868**	**-**	**$24,000**	**-**	**-**	**$3,592,868**
Revenue	Performance Excellence	$17,500	-	-	-	-	$17,500
Revenue Total		**$17,500**	**-**	**-**	**-**	**-**	**$17,500**
Expenditures Net of Revenues		**$3,551,368**	**-**	**$24,000**	**-**	**-**	**$3,575,368**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
General Fund	General Fund	$3,568,868	$17,500	$3,551,368
Restricted Funds	Cadence CFD - Operating	$7,000	-	$7,000
	Eastmark CFD 1 - Operating	$10,000	-	$10,000
	Eastmark Community Facilities District No. 2	$7,000	-	$7,000
Totals		**$3,592,868**	**$17,500**	**$3,575,368**

FY 19/20 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 19/20 Budget
Forecast Management	6	$733,387	$17,120	$200	-	$750,707
Operating Budget Management	8	$794,365	$36,960	$322,805	-	$1,154,130
Performance Excellence	8.5	$1,082,072	$28,300	$4,500	-	$1,114,872
Project Management Program	4.5	$566,259	$6,700	$200	-	$573,159
Sum:	**27**	**$3,176,083**	**$89,080**	**$327,705**	**-**	**$3,592,868**

Parks, Recreation & Community Facilities Contact Information:

Department Phone Number:	480-644-7529
Department Email:	parksrecinfo@mesaaz.gov
Department Address:	City of Mesa, Parks, Recreation and Community Facilities 200 S. Center St. Building 1 City of Mesa, AZ 85210
Website:	http://www.mesaparks.com/home

Department Description

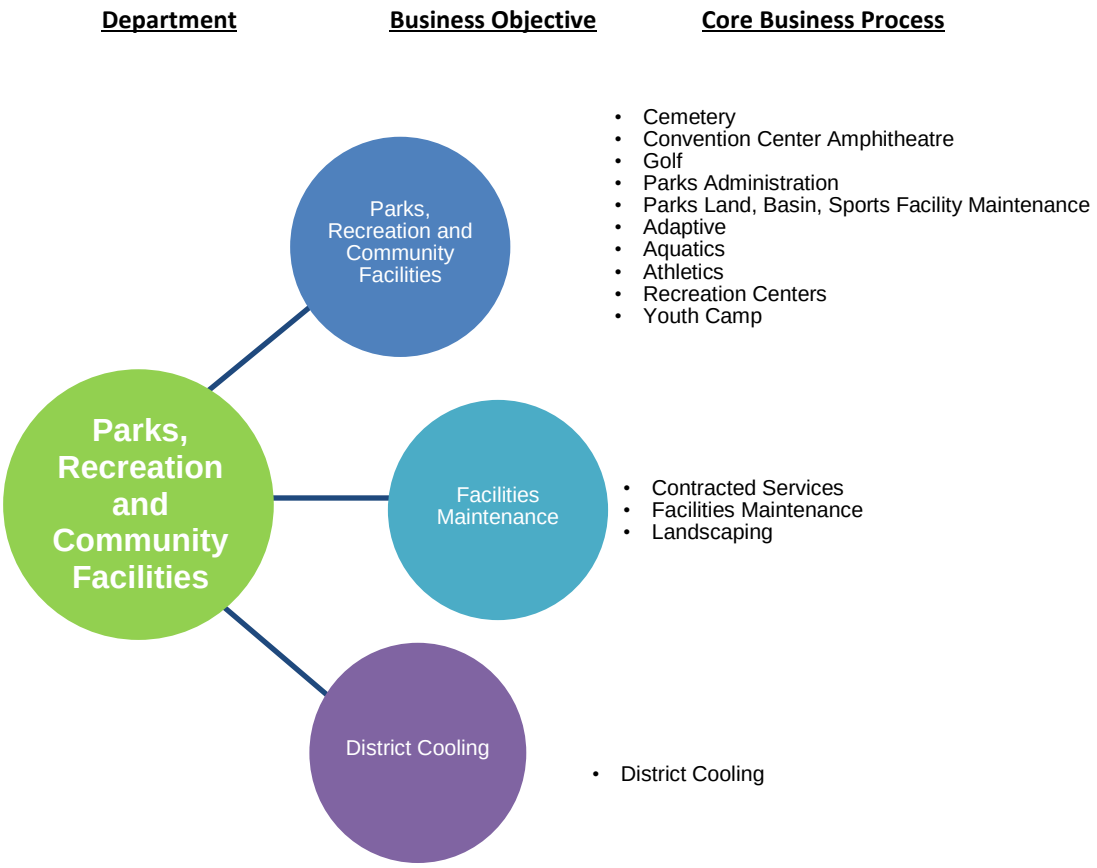
The Parks, Recreation and Community Facilities Department is committed to providing sustainable facilities and opportunities to enhance the quality of life and well-being of our community.

The Parks and Recreation division aims to help residents enjoy Mesa to the fullest through a comprehensive park system that spans more than 2,000 acres. This comprehensive park system includes 205 parks with unique playgrounds, nine aquatic centers, splash pads, first-class athletic fields, a tennis center, five recreation centers, a championship golf course, a convention center, a 5,000-seat amphitheater, a cemetery, and two spring training baseball stadiums (Spring Training Home for the Chicago Cubs and Oakland A's).

The Facilities Maintenance division is responsible for providing heating, ventilation and air conditioning (HVAC), electrical, plumbing, carpentry, cleaning, and structure maintenance for City facilities with in-house personnel, and outside service contracts when needed. In addition, lifecycle planning and replacement and comprehensive preventive maintenance programs are used to minimize downtime, and preserve the life expectancy of buildings and building systems.

The District Cooling division is an enterprise in the Enterprise Fund that is overseen by Facilities Maintenance. It provides cooling for many of the large downtown City buildings and is also available for commercial buildings. This type of cooling method reduces long term capital costs.

City Council Strategic Initiatives: ***Community Safety, Transforming Neighborhoods, Placemaking***



Budgetary Highlights

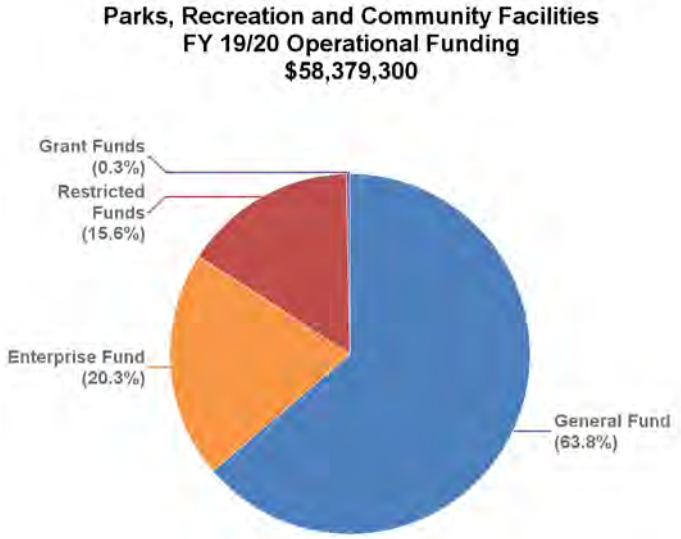
The FY 2019/20 proposed budget for Facilities Maintenance includes two technician positions and a project manager position for $265,000 to address the maintenance needs of the City owned facilities.

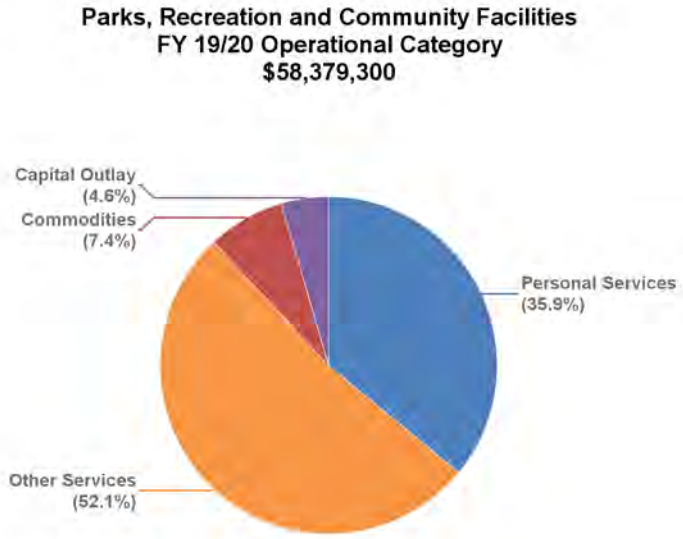
The Parks FY 2019/20 proposed budget includes a GIS Specialist to fulfill the department's additional needs to increase the timely accuracy, efficiency and productivity of the department's utilization of the multiple applications that require GIS data. In addition, the proposed budget includes $50,000 on-going for the cemetery landscaping for tree and turf renovations, and $30,000 for increased costs in Temporary Services for seasonal support for the provision of recreational programs including youth and adult sports, convention center events, adaptive services, golf services and special events.

Parks, Recreation and Community Facilities

Operational History by Funding Source				
Funding Source	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
General Fund	$28,547,465	$34,869,822	$30,208,580	$37,222,388
Enterprise Fund	$8,192,940	$11,380,669	$9,031,039	$11,856,341
Restricted Funds	$7,653,771	$8,923,542	$8,793,938	$9,100,571
Grant Funds	$16,367	$200,000	$200,000	$200,000
Sum:	**$44,410,543**	**$55,374,033**	**$48,233,557**	**$58,379,300**

Operational History by Category				
Category	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
FTE		316.9		323.8
Personal Services	$18,329,872	$20,330,434	$19,680,724	$20,985,612
Other Services	$21,069,623	$28,787,270	$24,053,584	$30,391,203
Commodities	$4,906,544	$4,190,151	$4,448,489	$4,339,307
Capital Outlay	$104,504	$2,066,178	$50,760	$2,663,178
Sum:	**$44,410,543**	**$55,374,033**	**$48,233,557**	**$58,379,300**





*Percentages rounded to nearest tenth

Parks, Recreation and Community Facilities

FY 19/20 Operational Budget By Business Objective and Funding Source

Business Objective		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure	District Cooling	-	$819,343	-	-	-	$819,343
	Facilities Maintenance	$18,503,847	-	$163,602	-	-	$18,667,449
	Parks, Recreation and Commercial Facilities	$18,718,541	$11,036,998	$8,936,969	-	$200,000	$38,892,508
Expenditure Total		**$37,222,388**	**$11,856,341**	**$9,100,571**	**-**	**$200,000**	**$58,379,300**
Revenue	Facilities Maintenance	-	-	-	-	-	-
	Parks, Recreation and Commercial Facilities	$4,240,500	$4,664,300	$1,818,500	-	$200,000	$10,923,300
Revenue Total		**$4,240,500**	**$4,664,300**	**$1,818,500**	**-**	**$200,000**	**$10,923,300**
Expenditures Net of Revenues		**$32,981,888**	**$7,192,041**	**$7,282,071**	**-**	**-**	**$47,456,000**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
General Fund	General Fund	$37,222,388	$4,240,500	$32,981,888
Enterprise Fund	Capital - Enterprise	$2,671,178	-	$2,671,178
	Enterprise Fund	$9,185,163	$4,664,300	$4,520,863
Restricted Funds	Cemetery	$1,266,484	$1,458,500	-$192,016
	Cemetery Reserve	-	$110,000	-$110,000
	Economic Investment Fund	$163,602	-	$163,602
	Environmental Compliance Fee	$7,520,485	-	$7,520,485
	Restricted Programs Fund	$100,000	$100,000	-
	Special Programs Fund	$50,000	$150,000	-$100,000
Grant Funds	Grants - Gen. Gov.	$200,000	$200,000	-
Totals		**$58,379,300**	**$10,923,300**	**$47,456,000**

Parks, Recreation and Community Facilities

FY 19/20 Operational Budget By Business Objective and Category						
Business Objective	**FTE**	**Personal Services**	**Other Services**	**Commodities**	**Capital Outlay**	**FY 19/20 Budget**
Parks, Recreation & Community Facilities	323.8	$20,985,612	$30,391,203	$4,339,307	$2,663,178	$58,379,300
Totals		**$20,985,612**	**$30,391,203**	**$4,339,307**	**$2,663,178**	**$58,379,300**

Facilities Maintenance

District Cooling Business Objective

Mission

Provide exceptional district cooling services to our customers and opportunity to our employees.

Desired Outcomes

- Professional customer service and district cooling maintenance is provided in a cost effective and efficient manner
- City's district cooling system functions as designed at all times
- A culture of working safely while striving for excellence through education and training is cultivated and maintained

Performance Measures

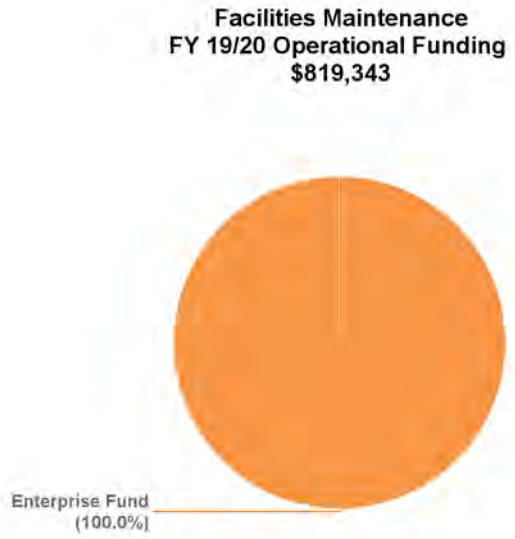
Performance Measure Name	Unit of Measure	FY 18/19 Target	FY 18/19 YTD Actual	FY 19/20 Target
Rate per Ton Hour	Rate per Ton Hour	0.28	0.3	0.28

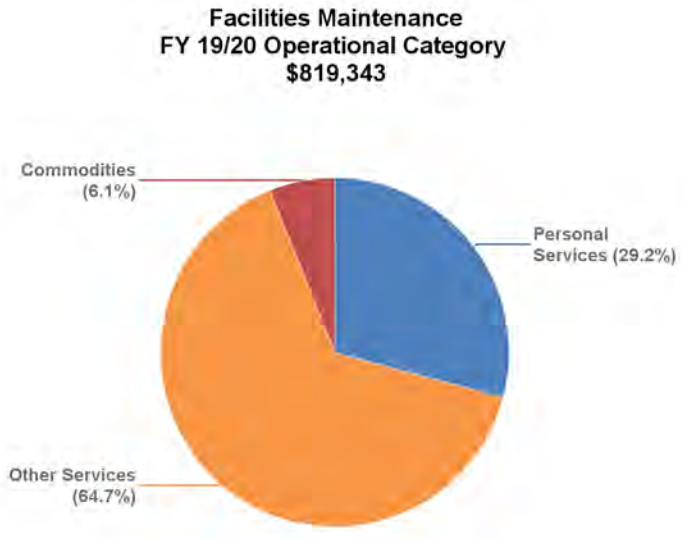
Facilities Maintenance

District Cooling Business Objective

Operational History by Funding Source				
Funding Source	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
Enterprise Fund	$715,632	$811,513	$811,513	$819,343
Sum:	**$715,632**	**$811,513**	**811,513**	**$819,343**

Operational History by Category				
Category	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
FTE		2.4		2.4
Personal Services	$228,144	$231,013	$231,013	$238,843
Other Services	$445,872	$530,000	$530,000	$530,500
Commodities	$41,616	$50,500	$50,500	$50,000
Sum:	**$715,632**	**$811,513**	**$811,513**	**$819,343**





*Percentages rounded to nearest tenth

Facilities Maintenance

District Cooling Business Objective

FY 19/20 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure	District Cooling	-	$819,343	-	-	-	$819,343
Expenditure Total		**-**	**$819,343**	**-**	**-**	**-**	**$819,343**
Expenditures Net of Revenues		**-**	**$819,343**	**-**	**-**	**-**	**$819,343**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
Enterprise Fund	Enterprise Fund	$819,343	-	$819,343
Totals		**$819,343**	**-**	**$819,343**

FY 19/20 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 19/20 Budget
District Cooling	2.4	$238,843	$530,500	$50,000	-	$819,343
Sum:	**2.4**	**$238,843**	**$530,500**	**$50,000**	**-**	**$819,343**

Facilities Maintenance

Facilities Maintenance Business Objective

Mission

Provide exceptional facilities maintenance services to our customers and opportunity to our employees.

Desired Outcomes

- Professional customer service and facilities maintenance is provided in a cost effective and efficient manner to assure that the City's building and grounds systems (including structure, heating, cooling, electrical, plumbing and landscape systems) function as designed at all times.
- A culture of working safely while striving for excellence through education and training is cultivated and maintained

Performance Measures

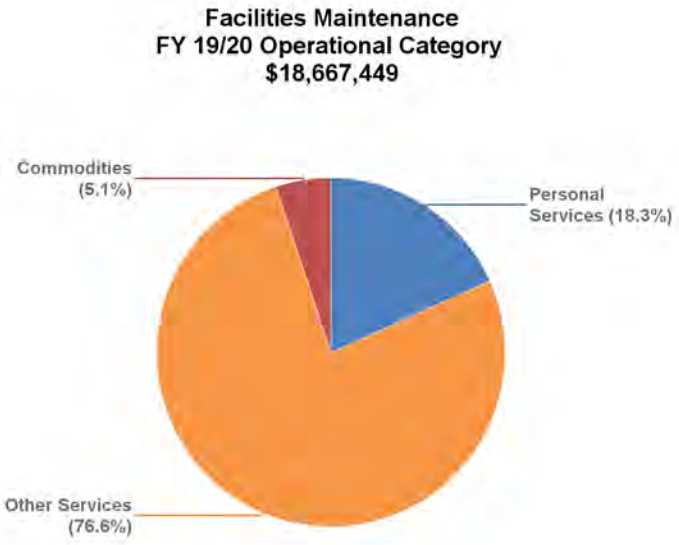
Performance Measure Name	Unit of Measure	FY 18/19 Target	FY 18/19 YTD Actual	FY 19/20 Target
Facility Repair/Service Requests	# Service Requests per 100K	60	48	60

Facilities Maintenance

Facilities Maintenance Business Objective

Operational History by Funding Source				
Funding Source	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
General Fund	$11,955,076	$16,371,462	$11,793,320	$18,503,847
Restricted Funds	$90,064	$183,158	$183,158	$163,602
Sum:	**$12,045,140**	**$16,554,620**	**11,976,478**	**$18,667,449**

Operational History by Category				
Category	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
FTE		33.2		36.2
Personal Services	$3,005,865	$3,136,573	$3,136,573	$3,420,020
Other Services	$6,824,959	$12,450,391	$7,391,749	$14,291,773
Commodities	$2,214,315	$967,656	$1,448,156	$955,656
Sum:	**$12,045,140**	**$16,554,620**	**$11,976,478**	**$18,667,449**



*Percentages rounded to nearest tenth

Facilities Maintenance

Facilities Maintenance Business Objective

FY 19/20 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure	Contracted Services	$2,394,286	-	-	-	-	$2,394,286
	Facilities Maintenance	$15,025,275	-	$163,602	-	-	$15,188,877
	Landscaping	$1,084,286	-	-	-	-	$1,084,286
Expenditure Total		**$18,503,847**	**-**	**$163,602**	**-**	**-**	**$18,667,449**
Expenditures Net of Revenues		**$18,503,847**	**-**	**$163,602**	**-**	**-**	**$18,667,449**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
General Fund	General Fund	$18,503,847	-	$18,503,847
Restricted Funds	Economic Investment Fund	$163,602	-	$163,602
Totals		**$18,667,449**	**-**	**$18,667,449**

FY 19/20 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 19/20 Budget
Contracted Services	2.8	$258,511	$2,134,500	$1,275	-	$2,394,286
Facilities Maintenance	30.6	$2,902,998	$11,346,773	$939,106	-	$15,188,877
Landscaping	2.8	$258,511	$810,500	$15,275	-	$1,084,286
Sum:	**36.2**	**$3,420,020**	**$14,291,773**	**$955,656**	**-**	**$18,667,449**

Parks, Recreation and Community Facilities

Parks, Recreation and Commercial Facilities Business Objective

Mission

Committed to providing sustainable facilities and opportunities to enhance the quality of life and well being of our community.

Desired Outcomes

- The community enjoys the benefits of urban forests, natural areas, and waters that endure and captivate
- Recreation that inspires personal growth, healthy lifestyles, and a sense of community is readily available
- Dynamic parks that shape city character and meet diverse community needs are created and maintained
- Residents enjoy a safe place to play, celebrate, contemplate and recreate

Performance Measures

Performance Measure Name	Unit of Measure	FY 18/19 Target	FY 18/19 YTD Actual	FY 19/20 Target
Convention Center and Amphitheatre Attendance	# patrons Conv Ctr & Amph	200,000	205,729	200,000
Rounds Played	# golf rounds played	52,000	51,305	52,000
Aquatics Programs Utilization	% capacity aquatics	80	83	80
Vandalism	$ cost of P&R vandalism	86,000	22,412.54	86,000

Parks, Recreation and Community Facilities

Parks, Recreation and Commercial Facilities Business Objective

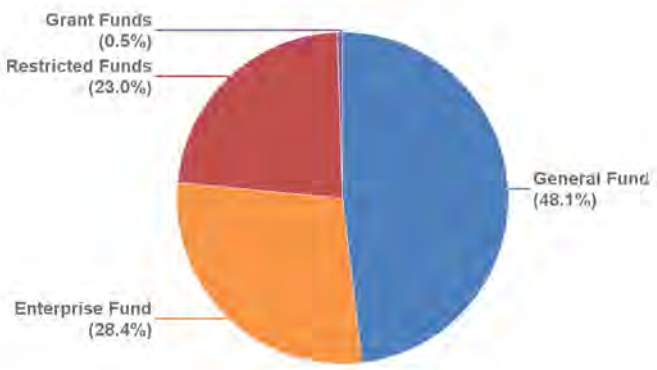
Operational History by Funding Source

Funding Source	FY 17/18 Actuals	FY 18/19 Budget	FY 18/19 Projected Expenditures	FY 19/20 Budget
General Fund	$16,592,389	$18,498,360	$18,415,260	$18,718,541
Enterprise Fund	$7,477,308	$10,569,156	$8,219,526	$11,036,998
Restricted Funds	$7,563,707	$8,740,384	$8,610,780	$8,936,969
Grant Funds	$16,367	$200,000	$200,000	$200,000
Sum:	**$31,649,772**	**$38,007,900**	**35,445,566**	**$38,892,508**

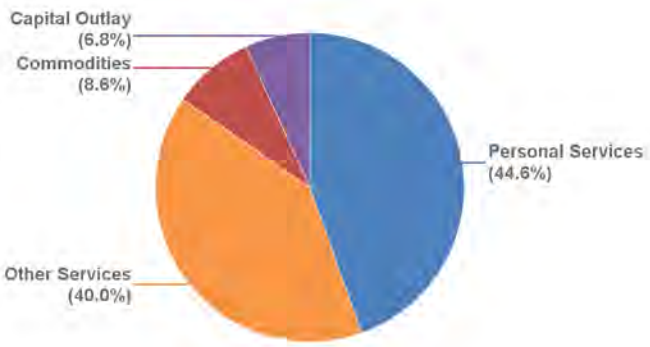
Operational History by Category

Category	FY 17/18 Actuals	FY 18/19 Budget	FY 18/19 Projected Expenditures	FY 19/20 Budget
FTE		281.3		285.2
Personal Services	$15,095,863	$16,962,848	$16,313,138	$17,326,749
Other Services	$13,798,792	$15,806,879	$16,131,835	$15,568,930
Commodities	$2,650,613	$3,171,995	$2,949,833	$3,333,651
Capital Outlay	$104,504	$2,066,178	$50,760	$2,663,178
Sum:	**$31,649,772**	**$38,007,900**	**$35,445,566**	**$38,892,508**

Parks, Recreation and Community Facilities
FY 19/20 Operational Funding
$38,892,508



Parks, Recreation and Community Facilities
FY 19/20 Operational Category
$38,892,508



*Percentages rounded to nearest tenth

Parks, Recreation and Community Facilities

Parks, Recreation and Commercial Facilities Business Objective

FY 19/20 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure	Adaptive	$471,914	-	-	-	-	$471,914
	Aquatics	$3,354,404	-	-	-	-	$3,354,404
	Athletics	$1,319,365	-	-	-	-	$1,319,365
	Cemetery	-	-	$1,256,484	-	-	$1,256,484
	Convention Center/ Amphitheatre	-	$5,005,951	-	-	-	$5,005,951
	Golf	-	$2,523,628	-	-	-	$2,523,628
	Parks Administration	$3,674,731	$1,329,921	$160,000	-	$200,000	$5,364,652
	Parks Land, Basin, Sports Facility Maintenance	$7,140,955	$2,177,498	$7,520,485	-	-	$16,838,938
	Recreation Centers	$2,337,706	-	-	-	-	$2,337,706
	Youth Camp	$419,466	-	-	-	-	$419,466
Expenditure Total		**$18,718,541**	**$11,036,998**	**$8,936,969**	**-**	**$200,000**	**$38,892,508**
Revenue	Adaptive	$140,000	-	-	-	-	$140,000
	Aquatics	$1,190,500	-	-	-	-	$1,190,500
	Athletics	$1,671,000	-	-	-	-	$1,671,000
	Cemetery	-	-	$1,568,500	-	-	$1,568,500
	Convention Center/ Amphitheatre	-	$3,010,100	-	-	-	$3,010,100
	Golf	-	$1,552,200	-	-	-	$1,552,200
	Parks Administration	$354,000	$51,500	$250,000	-	$200,000	$855,500
	Parks Land, Basin, Sports Facility Maintenance	$45,000	$50,500	-	-	-	$95,500
	Recreation Centers	$710,000	-	-	-	-	$710,000
	Youth Camp	$130,000	-	-	-	-	$130,000

Parks, Recreation and Community Facilities

Parks, Recreation and Commercial Facilities Business Objective

Revenue Total	**$4,240,500**	**$4,664,300**	**$1,818,500**	**-**	**$200,000**	**$10,923,300**
Expenditures Net of Revenues	**$14,478,041**	**$6,372,698**	**$7,118,469**	**-**	**-**	**$27,969,208**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
General Fund	General Fund	$18,718,541	$4,240,500	$14,478,041
Enterprise Fund	Capital - Enterprise	$2,671,178	-	$2,671,178
	Enterprise Fund	$8,365,820	$4,664,300	$3,701,520
Restricted Funds	Cemetery	$1,266,484	$1,458,500	-$192,016
	Cemetery Reserve	-	$110,000	-$110,000
	Environmental Compliance Fee	$7,520,485	-	$7,520,485
	Restricted Programs Fund	$100,000	$100,000	-
	Special Programs Fund	$50,000	$150,000	-$100,000
Grant Funds	Grants - Gen. Gov.	$200,000	$200,000	-
Totals		**$38,892,508**	**$10,923,300**	**$27,969,208**

Parks, Recreation and Community Facilities

Parks, Recreation and Commercial Facilities Business Objective

FY 19/20 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 19/20 Budget
Adaptive	7.4	$357,556	$71,508	$42,850	-	$471,914
Aquatics	63.8	$2,674,804	$286,633	$392,967	-	$3,354,404
Athletics	21.5	$1,078,407	$155,309	$85,649	-	$1,319,365
Cemetery	10.9	$859,080	$282,200	$115,204	-	$1,256,484
Convention Center/ Amphitheatre	17.5	$1,388,563	$2,053,917	$136,293	$1,427,178	$5,005,951
Golf	19.4	$1,229,206	$352,672	$467,750	$474,000	$2,523,628
Parks Administration	29.3	$2,579,194	$1,529,670	$708,788	$547,000	$5,364,652
Parks Land, Basin, Sports Facility Maintenance	68	$4,936,786	$10,438,283	$1,248,869	$215,000	$16,838,938
Recreation Centers	38	$1,862,698	$369,483	$105,525	-	$2,337,706
Youth Camp	9.7	$360,455	$29,255	$29,756	-	$419,466
Sum:	**285.2**	**$17,326,749**	**$15,568,930**	**$3,333,651**	**$2,663,178**	**$38,892,508**

Police Contact Information:

Department Phone Number:	480-644-2030
Department Contact Form:	http://mesaaz.gov/residents/police/contact-the-mesa-police-department
Department Address:	130 N. Robson Mesa AZ 85201
Website:	http://mesaaz.gov/residents/police

Department Description

The Police Department is responsible for promoting an exceptional quality of life within the Mesa community through a process of collaboration and teamwork with residents and like-minded organizations. The Department's highest priorities are to protect life and property, preserve the peace, and uphold the rights of individuals. The Department accomplishes its mission by the suppression of crime through intensive patrol operations, thorough criminal investigations, the apprehension of criminal offenders, enhanced forensic analysis, as well as crime prevention and community engagement initiatives.

City Council Strategic Initiatives: ***Community Safety, Transforming Neighborhoods***

Budgetary Highlights

The Police Department receives miscellaneous revenue from various resources including grants, donations, Intergovernmental Agreements, and statutorily dedicated funds. As new resources are identified during the year, the Department budget is modified to create budget capacity to use the funds.

During FY 2018/19, 11 FTE were added:

- One FTE to provide Risk Management support in the Legal Unit
- One FTE Media Relations Specialist
- Five FTE Public Safety 911 Operator/Dispatcher positions
- Four FTE Police Officer positions to provide a law enforcement and increased security on the light rail

Additionally during FY 2018/19, the following General Fund items were added:

- $200,000 in on-going general funds were added to provide smart devices for Police Officers
- $250,000 for increased Fleet Services costs was added

The FY 2019/20 proposed budget includes the following General Fund budget enhancements:

- Two Forensic Crime Scene Supervisors
- $250,000 to create a Patrol Incentive Program to help retain quality staff
- $250,000 in annual funds to cover increased costs for Photo Safety vendor fees
- $250,000 annual funds for increased Fleet Services costs
- $54,000 in annual funds and $92,500 in one-time funds to purchase new software for officer communication, hiring, and the holding facility

Also included in the FY 2019/20 Public Safety Sales Tax fund:

- Twenty-five FTE consisting of seventeen Sworn and eight Professional Staff positions benefiting the following areas:
    - Thirteen Police Officers and a Police Service Officer for Patrol Operations
    - A Human Exploitation & Trafficking Detective, a Domestic Violence Sergeant, and a Cold Case Police Investigator to enhance the Department's Criminal Investigations Division
    - One Lieutenant for Special Operations
    - One School Resource Officer and a Pilot for the Aviation Unit
    - Development of a three member Professional Staff Planning Unit to assist the Department with short and long term planning
    - Two Professional Staff to provide analysis and data expertise for the department

Grants

The Mesa Police Department is budgeting $3.2 million for potential new grant awards for FY 2019/20. Notable grants projected include the following:

- $1,015,000 of Homeland Security Grants would provide funds for training and equipment to support Homeland Security initiatives.

- $451,500 of Governor's Office of Highway Safety (GOHS) Grants would provide~~s~~ resources, overtime for DUI and traffic enforcement activities, and safety equipment for the City's Traffic Safety Program.
- $604,820 in Mesa Family Advocacy Center (MFAC) Grants provide for the salaries and benefits, and training and supplies for Victim Support Services and the Police Awareness Community Education Portal.
- $485,000 is anticipated in multiple Forensics grants. The National Institute of Justice DNA Backlog Program Grant provides resources for Forensic personnel and equipment to enhance analyzing forensic DNA to reduce system backlog. The Coverdell Grant allows for the acquisition of equipment to assist in crime scene analysis and training for Forensic personnel. The Forensics Crime Lab Grant provides funding for training and equipment.
- $140,000 anticipated from the Edward Byrne Memorial Justice Assistance Grant (JAG) will be used to support improving technology services in the Police Department.
- $454,600 in potential Tribal Gaming Grants would provide funding for training, public education tools, and equipment for various divisions in the Police Department.
- A $52,000 High Intensity Drug Trafficking Areas (HITDA) Grant provides funding for officer overtime to coordinate activities that address drug trafficking in specially designated areas of the United States.

Police

Police Business Objective

Mission

Deliver professional police services.

Desired Outcomes

- Comprehensive Public Safety Plan
- Strong Community Partnerships
- Properly Trained Members

Performance Measures

Performance Measure Name	Unit of Measure	FY 18/19 Target	FY 18/19 YTD Actual	FY 19/20 Target
Response Times of Emergency Calls	AvgRspns Time EmergCalls	3.45	3.7	3.45
Part I Crimes	# Part 1 Crimes per 1K	25.4	22.9	25.4

Police

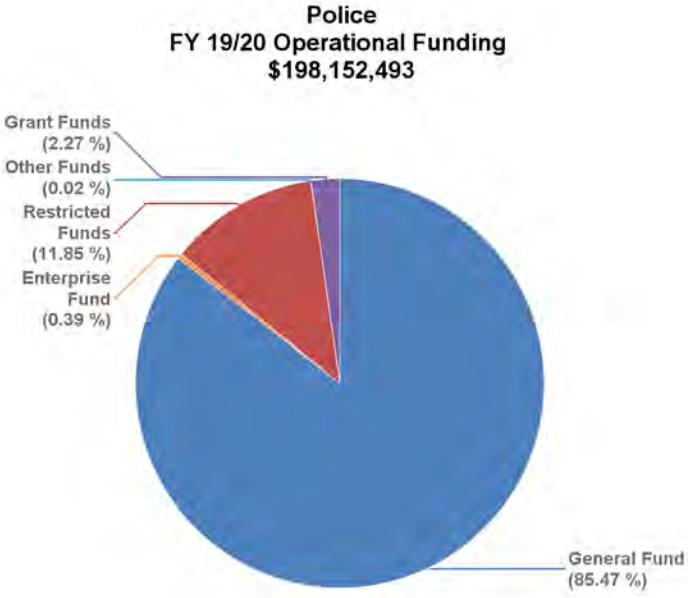
Police Business Objective

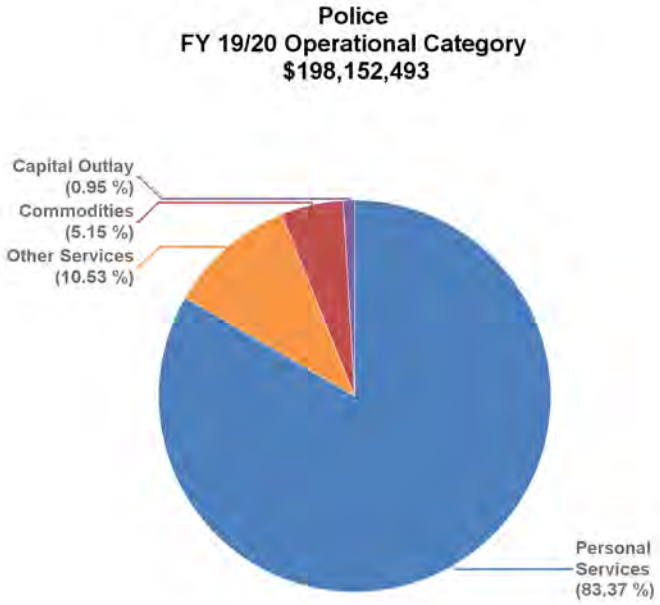
Operational History by Funding Source

Funding Source	FY 17/18 Actuals	FY 18/19 Budget	FY 18/19 Projected Expenditures	FY 19/20 Budget
General Fund	$154,448,819	$161,292,327	$162,366,075	$169,365,290
Enterprise Fund	$799,386	$753,461	$755,102	$775,817
Restricted Funds	$17,820,429	$18,690,710	$18,272,997	$23,472,332
Other Funds	$44,863	$47,456	$26,116	$43,512
Grant Funds	$1,669,703	$5,587,187	$1,428,976	$4,495,542
Sum:	**$174,783,199**	**$186,371,141**	**$182,849,266**	**$198,152,493**

Operational History by Category

Category	FY 17/18 Actuals	FY 18/19 Budget	FY 18/19 Projected Expenditures	FY 19/20 Budget
FTE		1,211		1,251
Personal Services	$150,881,211	$155,594,091	$157,134,023	$165,199,372
Other Services	$19,501,268	$20,003,332	$20,915,212	$20,857,551
Commodities	$3,573,506	$8,092,347	$4,113,656	$10,214,346
Capital Outlay	$952,922	$2,681,371	$686,375	$1,881,224
Offsets and Credits	-$125,707	-	-	-
	$174,783,199	**$186,371,141**	**$182,849,266**	**$198,152,493**





*Percentages rounded to nearest tenth

Police

Police Business Objective

FY 19/20 Operational Budget By Core Business Process and Funding Source							
Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure							
Admin Bureau	Communications	$9,097,252	-	-	-	$15,000	**$9,112,252**
	Community Engagement	$965,165	-	-	-	$23,953	**$989,118**
	Human Resources	$4,161,465	-	-	-	-	**$4,161,465**
	Technical Services	$12,202,805	-	$156,062	-	$510,000	**$12,868,867**
	Training	$7,895,805	-	$1,695,605	-	$79,600	**$9,671,010**
Executive Services Bureau	Chief's Office	$14,417,988	-	$1,657,445	-	-	**$16,075,433**
	Fiscal Management	$2,648,643	-	$865,595	-	$100,000	**$3,614,238**
Investigations Bureau	Criminal Investigations	$12,208,500	-	$365,096	-	$790,101	**$13,363,697**
	Forensic Services	$8,195,614	-	$418,182	-	$782,725	**$9,396,521**
	Holding	$7,610,196	-	-	-	-	**$7,610,196**
	Metro	$14,929,506	-	$618,918	$43,512	$2,048,246	**$17,640,182**
	Special Operations	$13,949,564	-	$209,904	-	$145,917	**$14,305,385**
Operations Bureau	Patrol	$61,082,787	$775,817	$17,485,525	-	-	**$79,344,129**
Expenditure Total		**$169,365,290**	**$775,817**	**$23,472,332**	**$43,512**	**$4,495,542**	**$198,152,493**
Revenue							
Admin Bureau	Communications	$350,000	-	-	-	$15,000	**$365,000**
	Community Engagement	-	-	-	-	$5,000	**$5,000**
	Human Resources	-	-	$130,000	-	-	**$130,000**
	Technical Services	$137,000	-	-	-	$340,000	**$477,000**
	Training	$56,350	-	-	-	$79,600	**$135,950**

Police

Police Business Objective

Executive Services Bureau	Chief's Office	$12,000	-	$1,275,000	-	-	**$1,287,000**
	Fiscal Management	$942,000	-	$100,000	-	$100,000	**$1,142,000**
Investigations Bureau	Criminal Investigations	$310,000	-	-	-	$712,014	**$1,022,014**
	Forensic Services	$509,073	-	$66,500	-	$715,925	**$1,291,498**
	Holding	-	-	-	-	-	**-**
	Metro	$1,737,424	-	$80,000	-	$1,987,526	**$3,804,950**
	Special Operations	$252,720	-	-	-	$142,944	**$395,664**
Operations Bureau	Patrol	$542,157	-	-	-	-	**$542,157**
Revenue Total		$4,848,724	-	$1,651,500	-	$4,098,009	**$10,598,233**
Expenditures Net of Revenues		**$164,516,566**	**$775,817**	**$21,820,832**	**$43,512**	**$397,533**	**$187,554,260**

Police

Police Business Objective

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues				
Funding Source	Fund Name	**FY 19/20 Expenditures**	**FY 19/20 Revenues**	**FY 19/20 Expenditures Net of Revenues**
General Fund	Capital - General Fund	$1,377,918	-	$1,377,918
	General Fund	$167,987,372	$4,848,724	$163,138,648
Enterprise Fund	Enterprise Fund	$775,817	-	$775,817
Restricted Funds	Falcon Field Airport	$258,555	-	$258,555
	Local Streets	$129,287	-	$129,287
	Public Safety Sales Tax	$3,364,391	-	$3,364,391
	Quality of Life Sales Tax	$16,595,469	-	$16,595,469
	Restricted Programs Fund	$2,624,159	$1,521,500	$1,102,659
	Special Programs Fund	$500,471	$130,000	$370,471
Other Funds	Employee Benefit Trust	$43,512	-	$43,512
Grant Funds	Grants - Gen. Gov.	$4,495,542	$4,098,009	$397,533
Totals		**$198,152,493**	**$10,598,233**	**$187,554,260**

FY 19/20 Operational Budget By Core Business Process and Category							
Core Business Process		**FTE**	**Personal Services**	**Other Services**	**Commodities**	**Capital Outlay**	**FY 19/20 Budget**
Admin Bureau							
	Communications	103	$8,357,199	$101,970	$44,800	$608,283	$9,112,252
	Community Engagement	8	$916,065	$35,300	$37,753	-	$989,118
	Human Resources	39.9	$3,885,510	$166,825	$109,130	-	$4,161,465

Police

Police Business Objective

	Technical Services	83.7	$7,937,430	$3,288,364	$972,190	$670,883	$12,868,867
	Training	40.4	$8,782,173	$415,050	$473,787	-	$9,671,010
Executive Services Bureau	Chief's Office	37.5	$6,386,819	$8,226,757	$1,461,857	-	$16,075,433
	Fiscal Management	11	$1,014,982	$462,810	$2,136,446	-	$3,614,238
Investigations Bureau	Criminal Investigations	95	$12,974,029	$169,707	$219,961	-	$13,363,697
	Forensic Services	68	$6,946,181	$715,024	$1,542,614	$192,702	$9,396,521
	Holding	45.2	$3,503,871	$4,055,225	$51,100	-	$7,610,196
	Metro	87.3	$12,576,700	$2,523,506	$2,130,620	$409,356	$17,640,182
	Special Operations	87	$13,894,403	$219,315	$191,667	-	$14,305,385
Operations Bureau	Patrol	542.1	$78,024,010	$477,698	$842,421	-	$79,344,129
	Totals	**1,251**	**$165,199,372**	**$20,857,551**	**$10,214,346**	**$1,881,224**	**$198,152,493**

Project Management Services Contact Information:

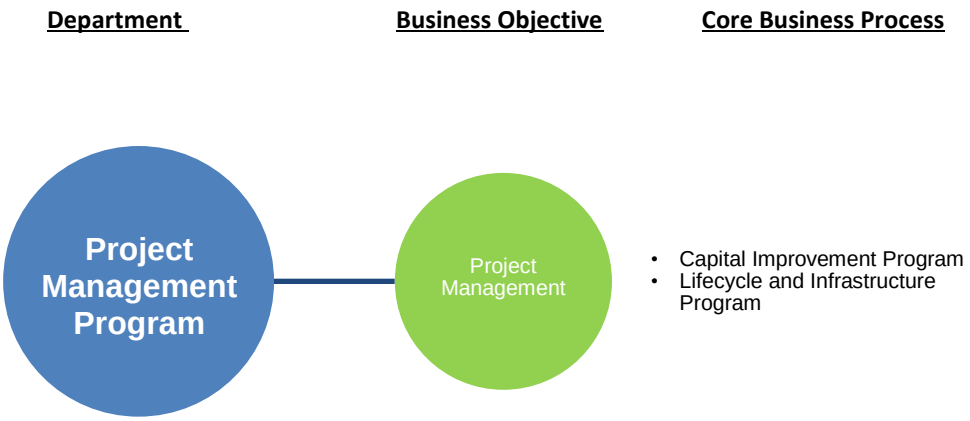
Department Phone Number:	480-644-5799
Department Email:	OMBOperations@mesaaz.gov
Department Address:	City of Mesa, Office of Management & Budget 20 E Main Street, Suite 450 PO Box 1466 Mesa, AZ 85201
Website:	http://mesaaz.gov/about-us/city-projects/capital-improvement-program

Department Description

The Project Management Program department contains revenues and expenditures related to the Capital Improvement Program and Lifecycle & Infrastructure Program. Although the City Council appropriates funding for the Capital Improvement Program as part of the budget adoption process, individual projects are brought to Council for approval throughout the year.

The Project Management Program department is managed separately from any department operational plan.

City Council Strategic Initiatives: ***Community Safety, Transforming Neighborhoods, Placemaking, Skilled and Talented Workforce, Sustainable Economy***



Budgetary Highlights

The capital improvement plan (CIP) often requires coordination between multiple departments. To facilitate coordination between departments, CIP projects are managed in the Project Management Program. For more detailed information on the Project Management Department budget, see the Projects & Capital Budget section.

Project Management Program

Project Management Business Objective

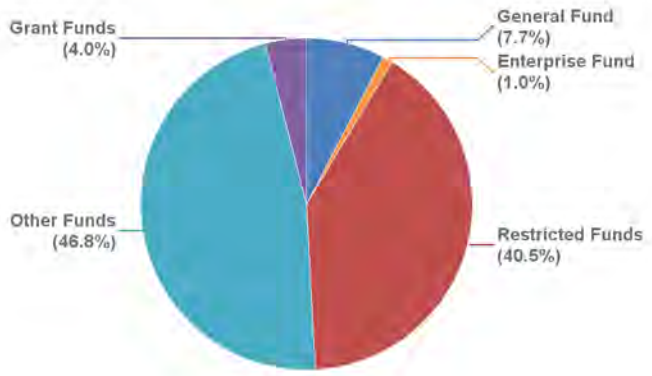
Operational History by Funding Source

Funding Source	FY 17/18 Actuals	FY 18/19 Budget	FY 18/19 Projected Expenditures	FY 19/20 Budget
General Fund	$11,241,477	$41,009,234	$13,081,672	$42,941,661
Enterprise Fund	$1,474,900	$2,926,034	$1,007,771	$5,385,882
Restricted Funds	$60,860,258	$247,698,401	$162,711,990	$226,511,261
Other Funds	$166,125,954	$204,405,660	$155,056,772	$261,823,735
Grant Funds	$7,202,348	$11,232,114	$5,329,037	$22,429,461
Sum:	**$246,904,936**	**$507,271,443**	**337,187,242**	**$559,092,000**

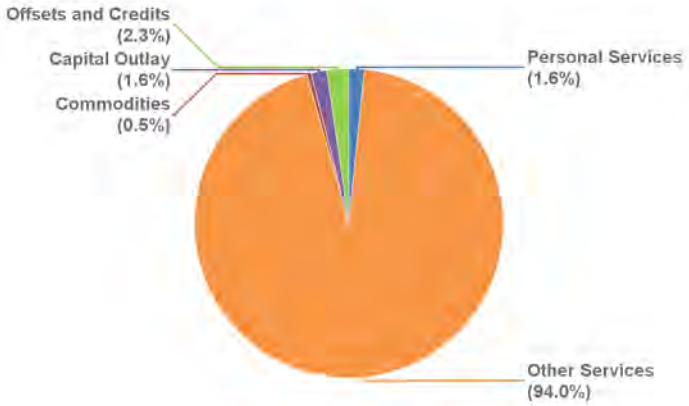
Operational History by Category

Category	FY 17/18 Actuals	FY 18/19 Budget	FY 18/19 Projected Expenditures	FY 19/20 Budget
FTE		89.2		85.6
Personal Services	$17,485,218	$9,226,670	$13,342,447	$9,040,854
Other Services	$48,146,264	$479,302,586	$91,135,398	$525,465,673
Commodities	$4,820,622	$2,687,143	$54,309,274	$2,547,630
Capital Outlay	$176,452,832	$4,821,468	$127,670,219	$9,209,190
Offsets and Credits	-	$11,233,576	$50,729,904	$12,828,653
Sum:	**$246,904,936**	**$507,271,443**	**$337,187,242**	**$559,092,000**

Project Management Program
FY 19/20 Operational Funding
$559,092,000



Project Management Program
FY 19/20 Operational Category
$559,092,000



*Percentages rounded to nearest tenth

Project Management Program

Project Management Business Objective

FY 19/20 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure	Capital Improvement Program	$39,038,661	$5,145,282	$226,404,861	$261,823,735	$22,429,461	$554,842,000
	Lifecycle and Infrastructure Program	$3,903,000	$240,600	$106,400	-	-	$4,250,000
Expenditure Total		**$42,941,661**	**$5,385,882**	**$226,511,261**	**$261,823,735**	**$22,429,461**	**$559,092,000**
Revenue	Capital Improvement Program	-	$650,000	$127,048,454	-	$22,205,292	$149,903,746
Revenue Total		**-**	**$650,000**	**$127,048,454**	**-**	**$22,205,292**	**$149,903,746**
Expenditures Net of Revenues		**$42,941,661**	**$4,735,882**	**$99,462,807**	**$261,823,735**	**$224,169**	**$409,188,254**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
General Fund	Capital - General Fund	$34,730,341	-	$34,730,341
	General Fund	$8,211,320	-	$8,211,320
Enterprise Fund	Capital - Enterprise	$3,574,217	$650,000	$2,924,217
	Enterprise Fund	$1,811,665	-	$1,811,665
Restricted Funds	Arts & Culture Fund	$192,654	-	$192,654
	Cemetery	$2,122,681	-	$2,122,681
	Economic Investment Fund	$15,587,500	-	$15,587,500
	Environmental Compliance Fee	$5,601,717	-	$5,601,717
	Falcon Field Airport	$2,584,168	-	$2,584,168
	Greenfield WRP Joint Venture	$81,155,629	$80,614,438	$541,191
	Highway User Revenue Fund	$23,395,267	-	$23,395,267
	Local Streets	$26,552,939	-	$26,552,939
	Mesa Arts Center Restoration Fee	$728,000	-	$728,000
	Restricted Programs Fund	$5,643,010	$2,200,000	$3,443,010
	TOPAZ Joint Venture Fund	$2,800,297	$2,800,297	-
	Transit Fund	$16,268,448	$16,268,448	-
	Transportation	$35,883,718	$25,165,271	$10,718,447
	Utility Replacement Extension and Renewal	$7,995,233	-	$7,995,233

Project Management Program

Project Management Business Objective

Other Funds	Electric Bond Construction	$21,109,654	-	$21,109,654
	Excise Tax Obligation Bond Construction	$33,522,350	-	$33,522,350
	Fleet Internal Service	$449,500	-	$449,500
	Gas Bond Construction	$28,759,400	-	$28,759,400
	Parks Bond Construction	$21,031,000	-	$21,031,000
	Public Safety Bond Construction	$15,832,400	-	$15,832,400
	Spring Training Bond Construction	$27,025	-	$27,025
	Streets Bond Construction	$26,958,460	-	$26,958,460
	Wastewater Bond Construction	$78,937,801	-	$78,937,801
	Water Bond Construction	$35,196,145	-	$35,196,145
Grant Funds	Community Development Block Grant	$1,414,119	$1,414,119	-
	Grants - Enterprise	$3,638,640	$3,638,640	-
	Grants - Gen. Gov.	$17,376,702	$17,152,533	$224,169
Totals		**$559,092,000**	**$149,903,746**	**$409,188,254**

FY 19/20 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 19/20 Budget
Capital Improvement Program	85.6	$9,040,854	$523,465,673	$297,630	$9,209,190	$554,842,000
Lifecycle and Infrastructure Program		-	$2,000,000	$2,250,000	-	$4,250,000
Sum:	**85.6**	**$9,040,854**	**$525,465,673**	**$2,547,630**	**$9,209,190**	**$559,092,000**

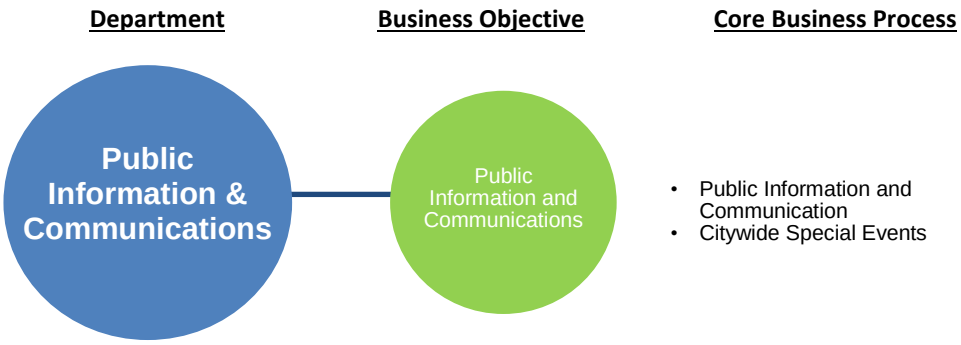
Public Information & Communications Contact Information:

Department Phone Number:	480-644-3333
Department Email:	citymgt.info@mesaaz.gov
Department Address:	City of Mesa, Public Information and Communication Office 20 E. Main Street, Suite 700 Mesa, AZ 85201
Website:	http://www.mesanow.org/

Department Description

The Public Information and Communication Office promotes a clear understanding of City policies, issues, and activities to enhance the public's and City employees' confidence in, and knowledge of City government. The Department provides information on Council strategic initiatives, special events, programs, and services in a timely and accurate manner using print, web, broadcast, social media and other web-based tools.

City Council Strategic Initiatives: ***Community Safety, Placemaking, Sustainable Economy***



Budgetary Highlights

The Public Information and Communication Office's FY 2019/20 budget is consistent with the FY 2018/19 budget. A lifecycle program for $125k per year was established in FY 17/18 for Mesa Channel 11 ongoing upgrade and equipment costs and will continue for the foreseeable future.

Public Information and Communications

Public Information and Communications Business Objective

Mission

Promote a clear understanding of City policies, issues, and activities as well as provide timely and accurate information on Council strategic initiatives, special events, programs, and services in an effort to enhance the public and City employees' confidence in, and knowledge of, City government.

Desired Outcomes

- Residents, businesses, visitors, and employees (RBVE) know about City services and programs, how to use them, and how they can be involved RBVE are aware of the decisions being made, why they were made, and how they might affect them
- Overall media coverage of City services, programs, and issues is fair and balanced
- All communications are interesting and informative to RBVEs and are readily available to Mesa RBVEs

Performance Measures

Performance Measure Name	Unit of Measure	FY 18/19 Target	FY 18/19 YTD Actual	FY 19/20 Target
Visits to Mesaaz.gov and Mesanow.org Target based on historical numbers	# monthly visits	3,300,000	2,280,989	2,760,000
Numer of sessions on MesaNow app Target based on historical numbers	# of sessions	1,200	44,624	48,000
Number of Attendees at Special Events Target based on historical numbers	# Attendees at Special Events	65,000	75,000	65,000

Public Information and Communications

Public Information and Communications Business Objective

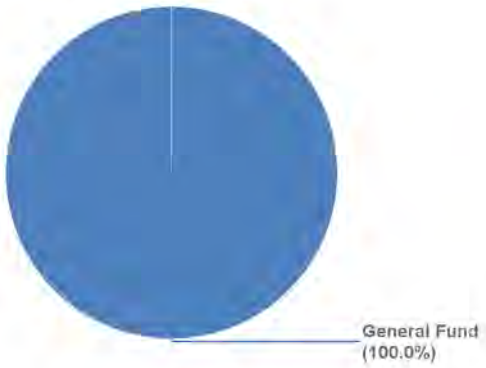
Operational History by Funding Source

Funding Source	FY 17/18 Actuals	FY 18/19 Budget	FY 18/19 Projected Expenditures	FY 19/20 Budget
General Fund	$1,658,819	$1,339,000	$1,393,700	$1,366,000
Sum:	**$1,658,819**	**$1,339,000**	**1,393,700**	**$1,366,000**

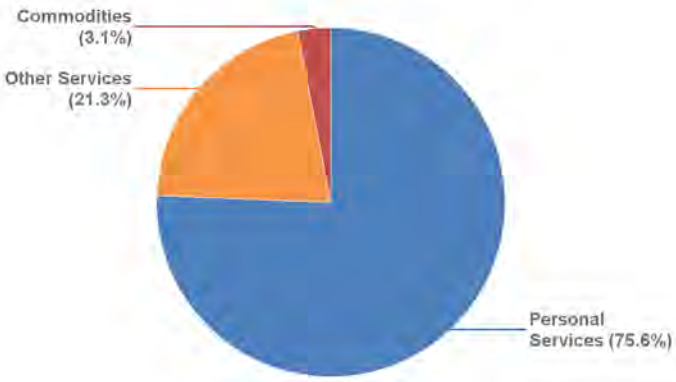
Operational History by Category

Category	FY 17/18 Actuals	FY 18/19 Budget	FY 18/19 Projected Expenditures	FY 19/20 Budget
FTE		8.5		8.5
Personal Services	$1,134,074	$1,013,714	$1,013,714	$1,033,314
Other Services	$415,719	$299,911	$336,306	$290,561
Commodities	$82,106	$25,375	$43,680	$42,125
Capital Outlay	$26,919	-	-	-
Sum:	**$1,658,819**	**$1,339,000**	**$1,393,700**	**$1,366,000**

Public Information and Communications
FY 19/20 Operational Funding
$1,366,000



Public Information and Communications
FY 19/20 Operational Category
$1,366,000



***Percentages rounded to nearest tenth**

Public Information and Communications

Public Information and Communications Business Objective

FY 19/20 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure	Citywide Special Events	$224,639	-	-	-	-	$224,639
	Public Information & Communication	$1,141,361	-	-	-	-	$1,141,361
Expenditure Total		**$1,366,000**	**-**	**-**	**-**	**-**	**$1,366,000**
Revenue	Public Information & Communication	$50,000	-	-	-	-	$50,000
Revenue Total		**$50,000**	**-**	**-**	**-**	**-**	**$50,000**
Expenditures Net of Revenues		**$1,316,000**	**-**	**-**	**-**	**-**	**$1,316,000**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
General Fund	General Fund	$1,366,000	$50,000	$1,316,000
Totals		**$1,366,000**	**$50,000**	**$1,316,000**

FY 19/20 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 19/20 Budget
Citywide Special Events		-	$194,639	$30,000	-	$224,639
Public Information & Communication	8.5	$1,033,314	$95,922	$12,125	-	$1,141,361
Sum:	**8.5**	**$1,033,314**	**$290,561**	**$42,125**	**-**	**$1,366,000**

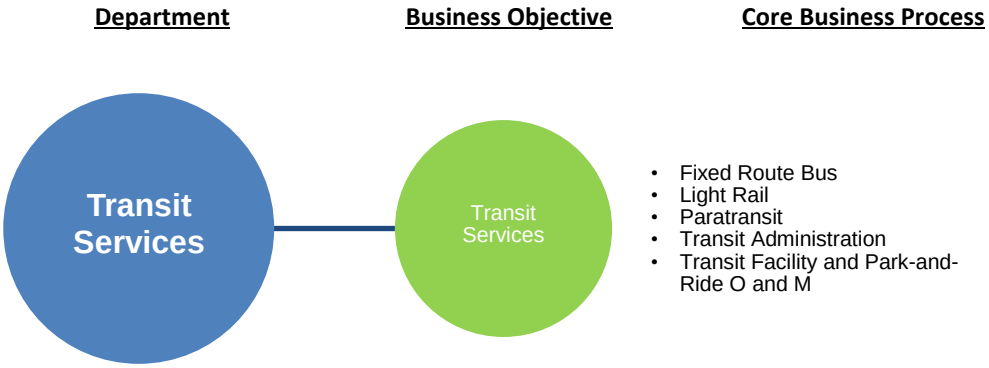
Transit Services Contact Information:

Department Phone Number:	480-644-2160
Department Email:	transportation.info@mesaaz.gov
Department Address:	City of Mesa, Transit Services 300 E. 6th St. Mesa, AZ 85211
Website:	http://mesaaz.gov/residents/transit-public-transportation

Department Description

The Transit Services Department serves the public by planning, designing, operating, and maintaining a high-quality transit system for the City of Mesa.

City Council Strategic Initiatives: ***Sustainable Economy, Transforming Neighborhoods, and Placemaking***



Budgetary Highlights

The Transit Services budget is largely determined by contracts with the Regional Public Transportation Authority (RPTA) and Metro Light Rail for bus, paratransit, and light rail operations. The capital improvement program includes work pertaining to the extension of the light rail line to Gilbert Road, which opened in May 2019.

The FY 2019/20 Adopted Budget is $2.9 million higher than the FY 2018/19 Adopted Budget due to the beginning of operations and maintenance for the Gilbert Road light rail extension net of fare and other revenues. The FY 2019/20 Adopted Budget also includes $0.4M in charges related to repairing and maintaining a state of good repair for the aging light rail system, as well as $0.9M for Paratransit service cost increases due to an increase in the cost per trip of the ADA on-demand service and an increase in the utilization of RideChoice.

Transit Services

Transit Services Business Objective

Mission

Collaborate with regional partners to provide innovative, safe, and efficient transit options that support mobility, accessibility, and economic vitality for the City of Mesa.

Desired Outcomes

Mesa residents and visitors have mobility options within the City and the region to access significant employment/activity centers and residential areas

Performance Measures

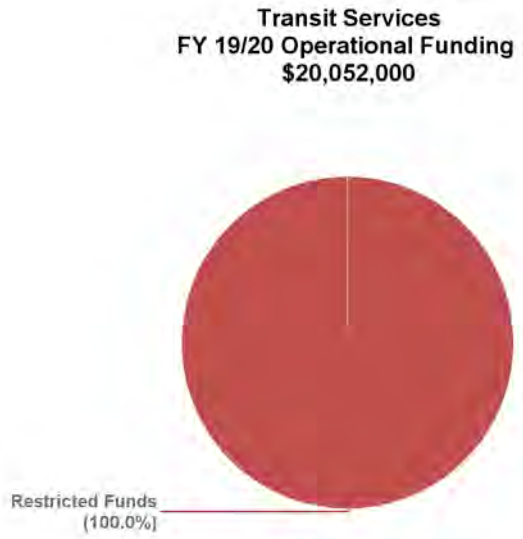
Performance Measure Name	Unit of Measure	FY 18/19 Target	FY 18/19 YTD Actual	FY 19/20 Target
Light-Rail Passengers Historical monthly light rail ridership	# of light-rail passengers	2,100,000	1,664,805	2,100,000
Fixed Route Total Ridership Historical monthly fixed route ridership	# of fixed route riders	3,900,000	2,766,663	3,900,000
Dial-a-Ride Ridership Historic monthly paratransit ridership adjusted for contractual and service area changes	# Dial-a-ride trips	115,000	83,702	115,000

Transit Services

Transit Services Business Objective

Operational History by Funding Source				
Funding Source	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
Restricted Funds	$12,588,910	$16,673,000	$17,638,045	$20,052,000
Sum:	**$12,588,910**	**$16,673,000**	**17,638,045**	**$20,052,000**

Operational History by Category				
Category	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
FTE		3		3
Personal Services	$317,083	$320,827	$320,827	$326,856
Other Services	$12,206,306	$16,314,393	$17,243,868	$19,683,764
Commodities	$65,520	$37,780	$73,350	$41,380
Sum:	**$12,588,910**	**$16,673,000**	**$17,638,045**	**$20,052,000**



*Percentages rounded to nearest tenth

Transit Services

Transit Services Business Objective

FY 19/20 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure	Fixed Route Bus	-	-	$4,738,298	-	-	$4,738,298
	Light Rail	-	-	$12,358,000	-	-	$12,358,000
	Para Transit	-	-	$1,669,751	-	-	$1,669,751
	Transit Administration	-	-	$511,951	-	-	$511,951
	Transit Facility and Park-and-Ride O and M	-	-	$774,000	-	-	$774,000
Expenditure Total		**-**	**-**	**$20,052,000**	**-**	**-**	**$20,052,000**
Revenue	Light Rail	-	-	$2,356,264	-	-	$2,356,264
	Transit Facility and Park-and-Ride O and M	-	-	$25,000	-	-	$25,000
Revenue Total		**-**	**-**	**$2,381,264**	**-**	**-**	**$2,381,264**
Expenditures Net of Revenues		**-**	**-**	**$17,670,736**	**-**	**-**	**$17,670,736**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
Restricted Funds	Special Programs Fund	-	$25,000	-$25,000
	Transit Fund	$20,052,000	$2,356,264	$17,695,736
Totals		**$20,052,000**	**$2,381,264**	**$17,670,736**

Transit Services

Transit Services Business Objective

FY 19/20 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 19/20 Budget
Fixed Route Bus		-	$4,738,298	-	-	$4,738,298
Light Rail		-	$12,358,000	-	-	$12,358,000
Para Transit		-	$1,669,751	-	-	$1,669,751
Transit Administration	3	$326,856	$163,715	$21,380	-	$511,951
Transit Facility and Park-and-Ride O and M		-	$754,000	$20,000	-	$774,000
Sum:	**3**	**$326,856**	**$19,683,764**	**$41,380**	**-**	**$20,052,000**

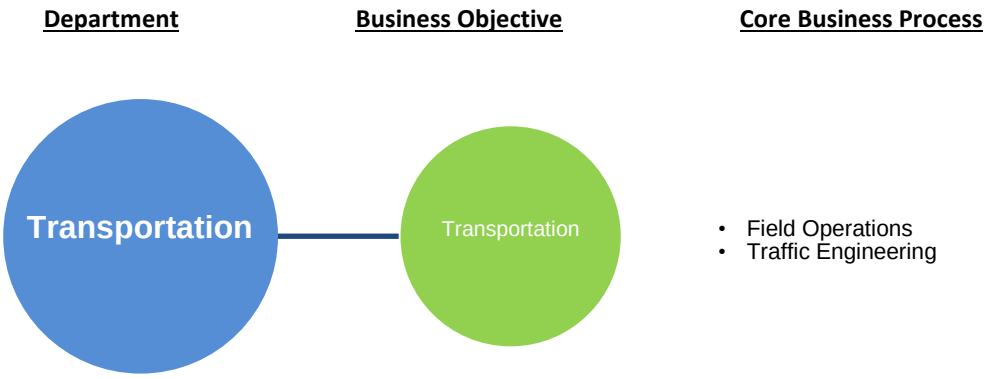
Transportation Contact Information:

Department Phone Number:	480-644-2160
Department Email:	transportation.info@mesaaz.gov
Department Address:	City of Mesa, Transportation Department 300 E. 6th St. Mesa, AZ 85201
Website:	http://mesaaz.gov/residents/transportation

Department Description

The Transportation Department serves the public by planning, designing, operating, and maintaining a high quality, multi-modal transportation system for the City of Mesa. The Department is a regional leader in transportation, anticipating future needs to maintain a high quality of life for residents.

City Council Strategic Initiatives: ***Community Safety, Transforming Neighborhoods, Placemaking, and Sustainable Economy***



Budgetary Highlights

The FY 2019/20 Adopted Budget includes funding for an Illegal Dumping Pilot Program, which includes two additional staff and equipment for the identification and removal of unwanted items abandoned on City property. The Adopted Budget also receiving additional funds for landscape maintenance costs, which have increased due to increased inventory, higher labor costs, and a new landscaping service contract that supports a higher service level of City maintained landscapes. Additionally, the Department is receiving one-time funds to develop a prioritized list of future transportation-related capital projects and one-time funds to install five internally illuminated street name signs at Mesa intersections that border neighboring cities.

Transportation

Transportation Business Objective

Mission

Serving the public by planning, designing, operating and maintaining a safe and efficient, multi-modal transportation system.

Desired Outcomes

- Motorists can safely and efficiently navigate Mesa's street system
- Mesa's street system meets or exceeds industry standards for life expectancy
- Vehicular incidents occurring as a result of traffic control device maintenance or street conditions is minimized
- The street environment is aesthetically pleasing and environmentally responsible

Performance Measures

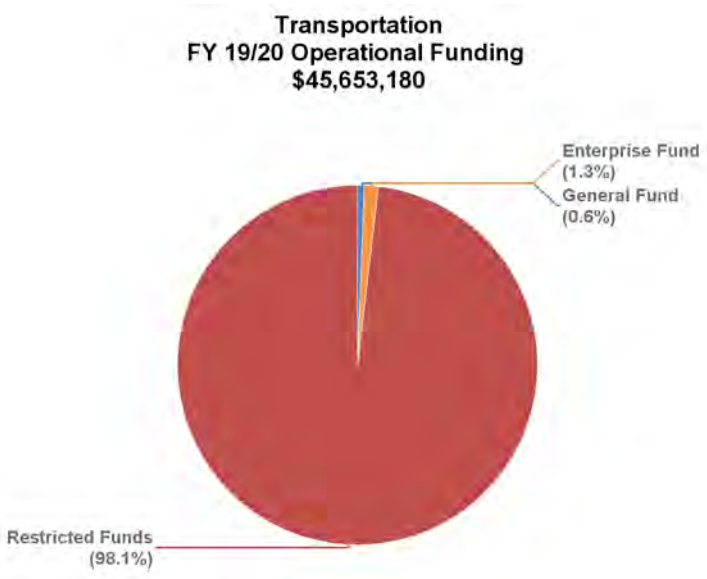
Performance Measure Name	Unit of Measure	FY 18/19 Target	FY 18/19 YTD Actual	FY 19/20 Target
Pothole Repairs	% Potholes Rep < 1 days	100	100	100
The Benchmark Source is City of Chicago who uses a 7 day turn around period as their target.				
Streetlight Repairs	# Days to Repair Streetlights	5	3.9	5
The Benchmark Source SRP, City of Phoenix, and City of Seattle. Each of them have work to repair streetlights within 10 days upon notice by the public.				
% Signalized Intersections Preventative Maintenance	% Signalized Intersections Pre	100	62	100
The Benchmark Source is the National Transportation Operations Coalition, which calls for high signalized intersections to have preventative maintenance conducted annually.				
Streets Network PCI	Streets Netwk Wghted Avg PCI	70	77	70
The Benchmark value is based upon what the State of California does for all of their cities and counties. They have the only state wide system that evaluates all roads on the same basis with the same software.				

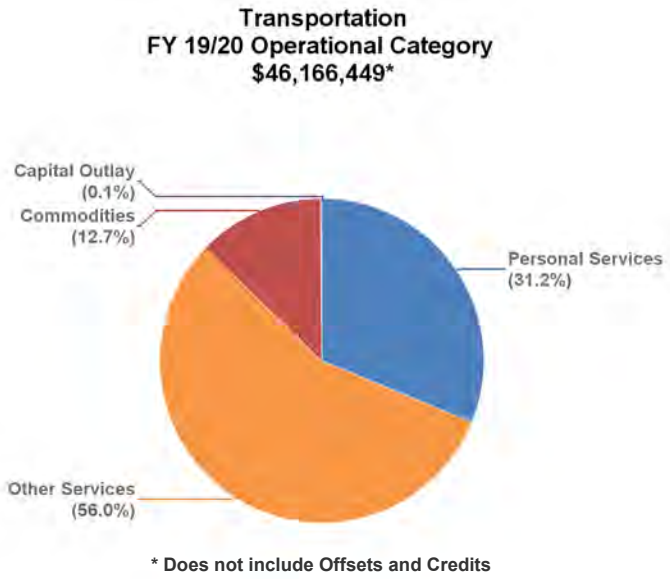
Transportation

Transportation Business Objective

Operational History by Funding Source				
Funding Source	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
General Fund	$15,356	$172,200	$172,200	$272,200
Enterprise Fund	$561,783	$575,955	$489,315	$577,227
Restricted Funds	$36,442,035	$44,325,417	$42,560,106	$44,803,753
Sum:	**$37,019,175**	**$45,073,572**	**$43,221,621**	**$45,653,180**

Operational History by Category				
Category	**FY 17/18 Actuals**	**FY 18/19 Budget**	**FY 18/19 Projected Expenditures**	**FY 19/20 Budget**
FTE		158.5		160
Personal Services	$12,963,049	$14,049,200	$13,815,872	$14,402,567
Other Services	$20,773,714	$23,528,334	$22,706,126	$25,840,520
Commodities	$3,783,259	$8,327,874	$7,228,424	$5,858,362
Capital Outlay	-	$65,000	-	$65,000
Offsets and Credits	-$500,847	-$896,836	-$528,801	-$513,269
Sum:	**$37,019,175**	**$45,073,572**	**$43,221,621**	**$45,653,180**





* Does not include Offsets and Credits

Transportation

Transportation Business Objective

FY 19/20 Operational Budget By Core Business Process and Funding Source							
Core Business Process		**General Fund**	**Enterprise Fund**	**Restricted Funds**	**Other Funds**	**Grant Funds**	**FY 19/20 Budget**
Expenditure	Field Operations	$272,200	$577,227	$37,433,332	-	-	$38,282,759
	Traffic Engineering	-	-	$7,370,421	-	-	$7,370,421
Expenditure Total		**$272,200**	**$577,227**	**$44,803,753**	**-**	**-**	**45,653,180**
Revenue	Field Operations	$15,000	-	$500,395	-	-	$515,395
	Traffic Engineering	-	-	$405,000	-	-	$405,000
Revenue Total		**$15,000**	**-**	**$905,395**	**-**	**-**	**920,395**
Expenditures Net of Revenues		**$257,200**	**$577,227**	**$43,898,358**	**-**	**-**	**$44,732,785**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues				
Funding Source		**FY 19/20 Expenditures**	**FY 19/20 Revenues**	**FY 19/20 Expenditures Net of Revenues**
General Fund	Capital - General Fund	$250,000	-	$250,000
	General Fund	$22,200	$15,000	$7,200
Enterprise Fund	Enterprise Fund	$577,227	-	$577,227
Restricted Funds	Environmental Compliance Fee	$4,479,446	-	$4,479,446
	Falcon Field Airport	$15,200	-	$15,200
	Highway User Revenue Fund	$21,092,708	-	$21,092,708
	Local Streets	$19,156,745	$905,395	$18,251,350
	Transit Fund	$59,654	-	$59,654
Totals		**$45,653,180**	**$920,395**	**$44,732,785**

Transportation

Transportation Business Objective

FY 19/20 Operational Budget By Core Business Process and Category*						
Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 19/20 Budget
Field Operations	125	$10,571,864	$23,467,232	$4,691,932	$65,000	$38,796,028
Traffic Engineering	35	$3,830,703	$2,373,288	$1,166,430	-	$7,370,421
Sum:	**160**	**$14,402,567**	**$25,840,520**	**$5,858,362**	**$65,000**	**$46,166,449**

*** Does not include Offsets and Credits**

Water Resources Contact Information:

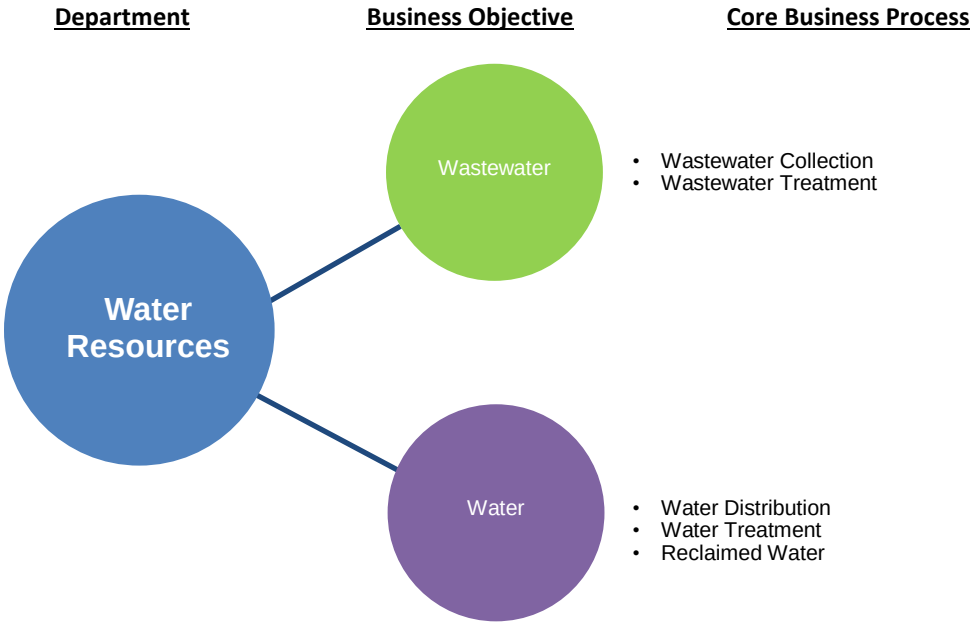
Department Phone Number:	480-644-4444
Department Email:	water.info@mesaaz.gov
Department Address:	City of Mesa, Water Resources Department 640 N Mesa Drive Mesa, AZ 85201
Website:	www.mesaaz.gov/water

Department Description

For more than a century, the Water Resources Department has provided reliable, safe, economical, and environmentally responsible water and wastewater services for the community. Water Resources staff consider it a personal point of pride to provide these valuable services that protect public health and the environment, bolster the local economy, and are an integral part of the vibrant lifestyle enjoyed in Mesa.

The Water Resources Department serves a growing population of over 496,000 in a service area of 170 square miles. As of July 2019, the water system provides service to approximately 157,000 residential and commercial connections. The wastewater system provides service to approximately 127,000 residential and commercial connections.

City Council Strategic Initiatives: ***Community Safety and Sustainable Economy***



Budgetary Highlights

The FY 2019/20 Adopted Budget includes two additional field workers to maintain the City's fire hydrants. System growth over recent years has driven the need for additional hydrant maintenance to ensure hydrants are fully functional if needed. The Adopted Budget also includes one-time funding for an overhaul of the aeration basin mixers at the Greenfield Water Reclamation Plant. While the existing mixers will be overhauled, new mixers from the Greenfield WRP Expansion project will become operational, allowing for maintenance of the existing mixers without interruptions to service.

The budget also includes an additional $1 million for water commodity purchases from the Central Arizona Project and the Salt River Project. Electric and chemical costs at the water treatment plants increased in the budget by $450,000 because of increasing chemical commodity prices and the need to replenish a Granulated Activated Carbon Filter at the Signal Butte Water Treatment Plant. The City participates in joint ventures with other municipalities to provide water and wastewater services. The City's participation costs in these joint ventures are expected increase by $1.1 million for FY 2019/20 due to increased chemical commodity costs and anticipated maintenance at the facilities.

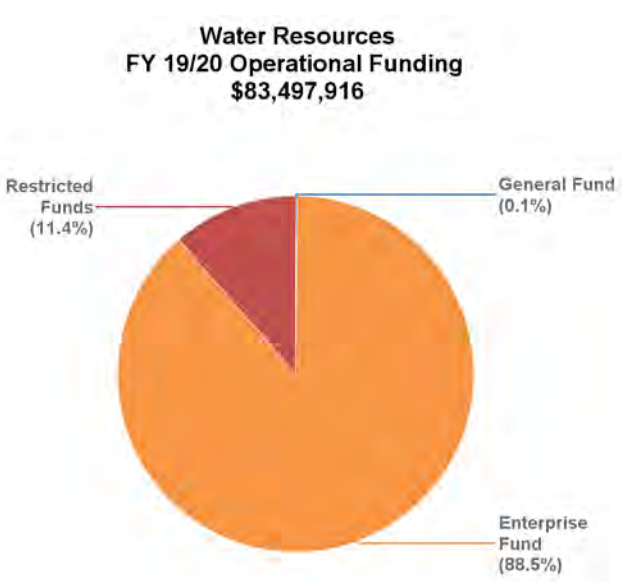
Water Resources

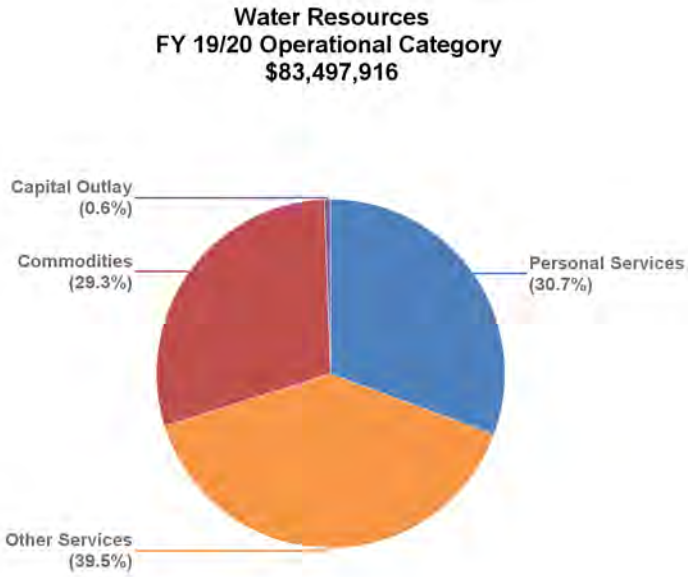
Operational History by Funding Source

Funding Source	FY 17/18 Actuals	FY 18/19 Budget	FY 18/19 Projected Expenditures	FY 19/20 Budget
General Fund	$94,085	$103,109	$97,831	$110,260
Enterprise Fund	$58,298,765	$71,192,386	$64,832,534	$73,857,079
Restricted Funds	$6,340,251	$9,509,785	$7,566,080	$9,530,577
Grant Funds	-	-	$44,200	-
Sum:	**$64,733,100**	**$80,805,280**	**$72,540,645**	**$83,497,916**

Operational History by Category

Category	FY 17/18 Actuals	FY 18/19 Budget	FY 18/19 Projected Expenditures	FY 19/20 Budget
FTE		273.9		279.7
Personal Services	$21,785,941	$24,707,372	$23,423,438	$25,604,588
Other Services	$25,354,616	$31,389,832	$26,727,688	$32,960,133
Commodities	$16,930,308	$24,311,895	$21,926,306	$24,438,553
Capital Outlay	$662,235	$396,181	$463,213	$494,642
Sum:	**$64,733,100**	**$80,805,280**	**$72,540,645**	**$83,497,916**





*Percentages rounded to nearest tenth

Water Resources

FY 19/20 Operational Budget By Business Objective and Funding Source

Business Objective		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure							
	Wastewater	$8,711	$23,479,309	$7,302,135	-	-	$30,790,155
	Water	$101,549	$50,377,770	$2,228,442	-	-	$52,707,761
Expenditure Total		**$110,260**	**$73,857,079**	**$9,530,577**	**-**	**-**	**$83,497,916**
Revenue							
	Wastewater	-	-	-	-	-	-
	Water	-	-	-	-	-	-
Revenue Total		**-**	**-**	**-**	**-**	**-**	**-**
Expenditures Net of Revenues		**$110,260**	**$73,857,079**	**$9,530,577**	**-**	**-**	**$83,497,916**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	Fund Name	FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
General Fund	General Fund	$110,260	-	$110,260
Enterprise Fund	Capital - Enterprise	$111,425	-	$111,425
	Enterprise Fund	$73,745,654	-	$73,745,654
Restricted Funds	Environmental Compliance Fee	$35,881	-	$35,881
	Greenfield WRP Joint Venture	$7,173,259	-	$7,173,259
	Local Streets	$111,476	-	$111,476
	Utility Replacement Extension and Renewal	$2,209,961	-	$2,209,961
Totals		**$83,497,916**	**-**	**$83,497,916**

FY 19/20 Operational Budget By Business Objective and Category

Business Objective	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 19/20 Budget
Wastewater	86	$8,107,378	$17,517,642	$4,708,243	$456,892	$30,790,155
Water	193.7	$17,497,210	$15,442,491	$19,730,310	$37,750	$52,707,761
Sum:	**279.7**	**$25,604,588**	**$32,960,133**	**$24,438,553**	**$494,642**	**$83,497,916**

Water Resources

Wastewater Business Objective

Mission

Provide reliable, high quality, and environmentally responsible wastewater services at fair and reasonable rates for the people in our community.

Desired Outcomes

- Wastewater treatment is cost effective
- The system reliably collects and treats wastewater and delivers reclaimed water
- Treated wastewater meets all regulations for beneficial reuse
- The environment is protected from wastewater contamination

Performance Measures

Performance Measure Name	Unit of Measure	FY 18/19 Target	FY 18/19 YTD Actual	FY 19/20 Target
Sanitary Sewer Overflows	# san sewer overflows	0	0.4	0

Water Resources

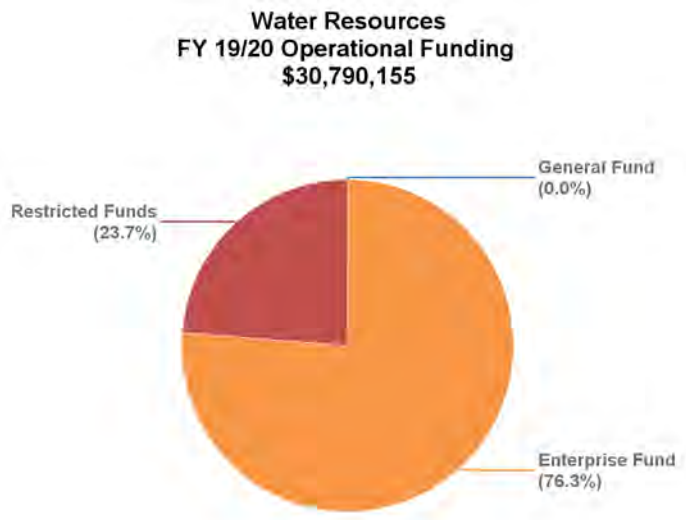
Wastewater Business Objective

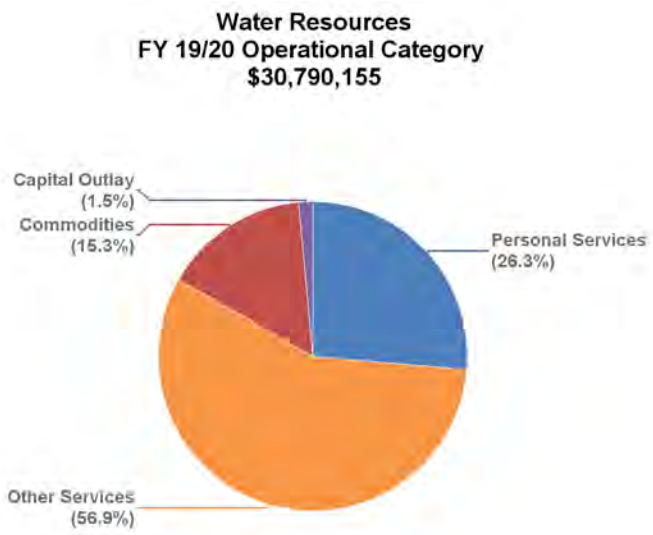
Operational History by Funding Source

Funding Source	FY 17/18 Actuals	FY 18/19 Budget	FY 18/19 Projected Expenditures	FY 19/20 Budget
General Fund	$309	$8,496	$220	$8,711
Enterprise Fund	$19,067,278	$22,960,722	$20,483,936	$23,479,309
Restricted Funds	$5,783,410	$6,628,938	$6,186,466	$7,302,135
Sum:	**$24,850,998**	**$29,598,156**	**26,670,622**	**$30,790,155**

Operational History by Category

Category	FY 17/18 Actuals	FY 18/19 Budget	FY 18/19 Projected Expenditures	FY 19/20 Budget
FTE		83.1		86
Personal Services	$7,162,158	$7,813,119	$7,515,837	$8,107,378
Other Services	$13,383,541	$16,934,426	$13,947,774	$17,517,642
Commodities	$3,978,885	$4,687,101	$4,957,254	$4,708,243
Capital Outlay	$326,414	$163,510	$249,757	$456,892
Sum:	**$24,850,998**	**$29,598,156**	**$26,670,622**	**$30,790,155**





*Percentages rounded to nearest tenth

Water Resources

Wastewater Business Objective

FY 19/20 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure	Wastewater Collection	$8,711	$4,894,350	$35,881	-	-	$4,938,942
	Wastewater Treatment	-	$18,584,959	$7,266,254	-	-	$25,851,213
Expenditure Total		**$8,711**	**$23,479,309**	**$7,302,135**	**-**	**-**	**$30,790,155**
Expenditures Net of Revenues		**$8,711**	**$23,479,309**	**$7,302,135**	**-**	**-**	**$30,790,155**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
General Fund	General Fund	$8,711	-	$8,711
Enterprise Fund	Capital - Enterprise	$73,675	-	$73,675
	Enterprise Fund	$23,405,634	-	$23,405,634
Restricted Funds	Environmental Compliance Fee	$35,881	-	$35,881
	Greenfield WRP Joint Venture	$7,173,259	-	$7,173,259
	Utility Replacement Extension and Renewal	$92,995	-	$92,995
Totals		**$30,790,155**	**-**	**$30,790,155**

FY 19/20 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 19/20 Budget
Wastewater Collection	28.6	$2,803,213	$680,062	$1,421,017	$34,650	$4,938,942
Wastewater Treatment	57.4	$5,304,165	$16,837,580	$3,287,226	$422,242	$25,851,213
Sum:	**86**	**$8,107,378**	**$17,517,642**	**$4,708,243**	**$456,892**	**$30,790,155**

Water Resources

Water Business Objective

Mission

Provide reliable, high quality water services at fair and reasonable rates for the people in our community.

Desired Outcomes

- Mesa's water demands are met
- Mesa's water is safe and reliable
- Mesa's water quality meets Mesa's goals for taste, odor, and fluoride
- Water is provided in a cost-effective manner

Performance Measures

Performance Measure Name	Unit of Measure	FY 18/19 Target	FY 18/19 YTD Actual	FY 19/20 Target
Groundwater Utilization	% groundwater pumped	10	8.5	10

Water Resources

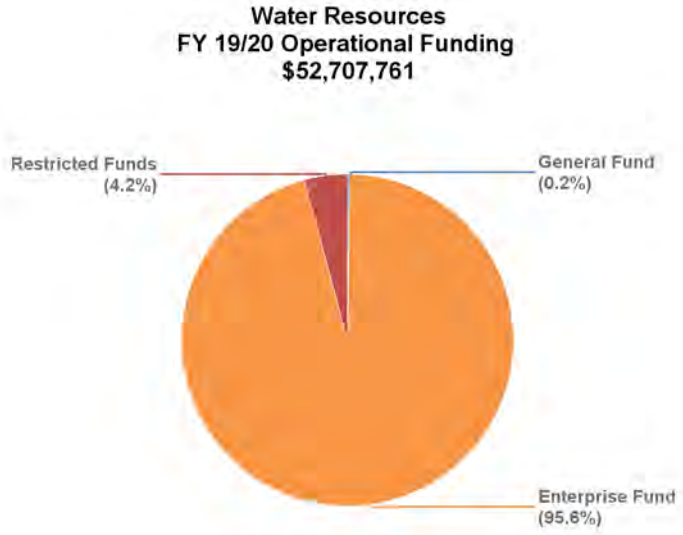
Water Business Objective

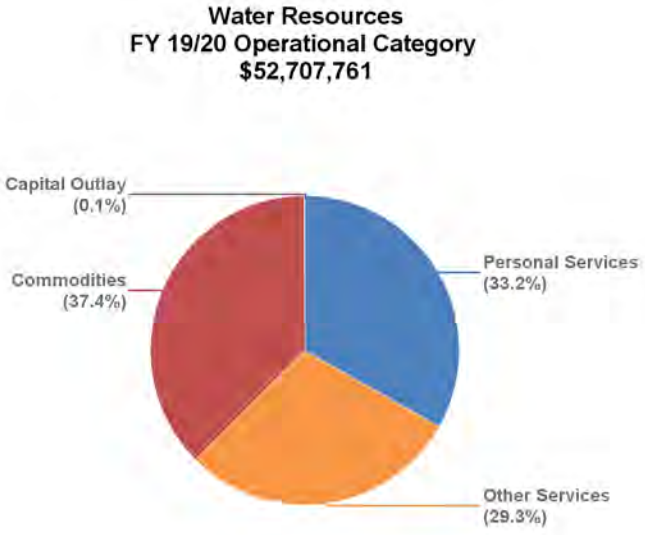
Operational History by Funding Source

Funding Source	FY 17/18 Actuals	FY 18/19 Budget	FY 18/19 Projected Expenditures	FY 19/20 Budget
General Fund	$93,776	$94,613	$97,611	$101,549
Enterprise Fund	$39,231,487	$48,231,664	$44,348,598	$50,377,770
Restricted Funds	$556,840	$2,880,847	$1,379,614	$2,228,442
Grant Funds	-	-	$44,200	-
Sum:	**$39,882,103**	**$51,207,124**	**45,870,023**	**$52,707,761**

Operational History by Category

Category	FY 17/18 Actuals	FY 18/19 Budget	FY 18/19 Projected Expenditures	FY 19/20 Budget
FTE		190.7		193.7
Personal Services	$14,623,783	$16,894,253	$15,907,601	$17,497,210
Other Services	$11,971,075	$14,455,406	$12,779,914	$15,442,491
Commodities	$12,951,423	$19,624,794	$16,969,052	$19,730,310
Capital Outlay	$335,821	$232,671	$213,456	$37,750
Sum:	**$39,882,103**	**$51,207,124**	**$45,870,023**	**$52,707,761**





*Percentages rounded to nearest tenth

Water Resources

Water Business Objective

FY 19/20 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 19/20 Budget
Expenditure	Reclaimed	-	$14,113,019	-	-	-	$14,113,019
	Water Distribution	$101,549	$17,619,655	$2,228,442	-	-	$19,949,646
	Water Treatment	-	$18,645,096	-	-	-	$18,645,096
Expenditure Total		**$101,549**	**$50,377,770**	**$2,228,442**	**-**	**-**	**$52,707,761**
Expenditures Net of Revenues		**$101,549**	**$50,377,770**	**$2,228,442**	**-**	**-**	**$52,707,761**

FY 19/20 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 19/20 Expenditures	FY 19/20 Revenues	FY 19/20 Expenditures Net of Revenues
General Fund	General Fund	$101,549	-	$101,549
Enterprise Fund	Capital - Enterprise	$37,750	-	$37,750
	Enterprise Fund	$50,340,020	-	$50,340,020
Restricted Funds	Local Streets	$111,476	-	$111,476
	Utility Replacement Extension and Renewal	$2,116,966	-	$2,116,966
Totals		**$52,707,761**	**-**	**$52,707,761**

FY 19/20 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 19/20 Budget
Reclaimed	1.8	$232,069	$392,950	$13,488,000	-	$14,113,019
Water Distribution	150.3	$13,218,673	$3,213,954	$3,486,969	$30,050	$19,949,646
Water Treatment	41.6	$4,046,468	$11,835,587	$2,755,341	$7,700	$18,645,096
Sum:	**193.7**	**$17,497,210**	**$15,442,491**	**$19,730,310**	**$37,750**	**$52,707,761**

FISCAL YEAR

2019-2020

mesa·az

Financial Schedules

CITY OF MESA ARIZONA

Fund Types

The financial transactions of the City are recorded in individual funds. A fund is a grouping of related accounts used to maintain control over resources that have been designated for specific activities or objectives. The City uses fund accounting to ensure compliance with finance-related legal requirements, as well as for managerial control in order to demonstrate fiduciary responsibility over the assets of the City. Types of funds used by the City include governmental funds, proprietary funds and fiduciary funds.

Governmental Funds

The *General Fund* accounts for all revenues and expenditures used to finance the traditional services associated with a municipal government that are not accounted for in other funds. In Mesa, these services include general government, public safety, culture and recreation, and any other activity for which a special fund has not been created. The General Fund includes:

- The *General Fund* is the primary operating fund of the City.

- The *Capital – General Fund* is used for capital purchases funded by the General Fund. The use of a separate capital fund allows for easier tracking of capital expenditures and provides more accurate comparisons between years in the General Fund.

Restricted Funds are used to account for specific revenues that are restricted to expenditures for particular purposes. The City's Restricted Funds include the following:

- The *Arts and Culture Fund* was established to allow for easier tracking and management of the financial aspect of the various activities of the Mesa Arts Center, the i.d.e.a. Museum and the Museum of Natural History. These facilities rely on admission fees and ticket sales to augment the City of Mesa's General Fund contribution. Revenues collected at the different venues are allocated to this fund. The General Fund contribution are set at a fixed amount each fiscal year and transferred to the new fund

- The *Cemetery Fund* accounts for Cemetery expenditures and revenues from cemetery sales and services.

- The *Cemetery Reserve Fund* accounts for revenues and expenditures for the perpetual care of interment spaces in the Cemetery. A perpetual care fee is charged on all spaces and the interest earned from the accumulation of these fees provides for perpetual care of the spaces.

- The *Court Construction Fee Fund* was established to assist with the payment of debt for the construction of a new court facility. Funds are provided through the collection of a surcharge on fines levied by Mesa Municipal Court.

- The *Eastmark 1, Eastmark 2, and Cadence Community Facilities District (CFD) Funds* account for large-scale, comprehensively-planned infrastructure development that promotes residential and non-residential land use.

- The *Economic Investment Fund* accounts for the investment of funds to help sustain and grow the business environment in the City of Mesa.

- The *Environmental Compliance Fee Fund* was established to comply with the mandated Federal, State and County requirements regarding environmental standards. A flat fee is charged per account, each month to all City of Mesa utility customers. Revenues from this fee offset mandated compliance expenses such as maintenance of storm water retention basins and air quality standards.

- The *Falcon Field Airport Fund* is used to account for all of the activities of the City-owned airport.

- The *Greenfield Water Reclamation Plant (WRP) Joint Venture Fund* accounts for the Greenfield Water Reclamation Plant which is run by the City but which also treats sewage from portions of Mesa, Gilbert, ueen Creek and the Gila River Indian Community.

- The *Highway User Revenue Fund* (HURF) accounts for capital projects and maintenance of the City's streets and highways, as mandated by the Arizona Revised Statutes. Financing for this fund is provided by state-shared fuel taxes.

- The *Local Streets Fund* accounts for voter-approved revenue dedicated to the Streets program. This fund provides the matching requirement to obtain Maricopa Association of Governments (MAG) Proposition 400 monies, and provides a local revenue source to fund street operations and maintenance.

- The *Mesa Arts Center Restoration Fee Fund* has been established as a replacement fund to provide for future repairs and maintenance of the Mesa Arts Center. The revenues in this fund are collected as a ticket surcharge for events that take place at the various Arts & Culture department sites.

- The *Public Safety Sales Tax Fund* is used for voter-approved revenue dedicated to Public Safety.

- The *Quality of Life Sales Tax Fund* is used for voter-approved revenue dedicated to the following programs: Law Enforcement, Fire and Medical, Parks and Recreation, Library, Aquatics, Arts and Culture and Transportation.

- The *Restricted Programs Fund* was established to account for other restricted funds such as sponsorships or restricted donations.

- The *Solid Waste Development Fee Fund* was established to account for the development fee which is collected to cover the cost of new equipment needed to support the growth of residential collection for trash and recycling including the cost of vehicles, barrels and bins.

- The *Special Programs Fund* was established to account for funds that are restricted by decision of City management and not by law or designation of the donor or sponsor.

- The *TOPAZ Joint Venture Fund* accounts for revenue and expenditures related to the City of Mesa's joint venture in the Trunked Open Arizona Network (TOPAZ) which provides voice and data communication systems for public safety and municipal uses to Mesa as well as a number of other cities in the area.

- The *Transit Fund* accounts for all transit-related funding sources and expenditures including Local Transportation Assistance Fund (LTAF) monies. The main source of funding is a transfer from the General Fund.

- The *Transportation Fund* accounts for Maricopa Association of Government (MAG) Proposition 400 sales tax funds that are allocated to local subdivisions for transportation projects in the Regional Transportation Plan (RTP).

- The *Utility Replacement Extension and Renewal Fund* is designed to account for replacement costs for the City's utilities (Electric, Natural Gas, Water, Wastewater and Solid Waste). Funds are transferred from the Enterprise Fund to support the replacement of utility vehicles, projects and infrastructure per utility revenue bond requirements.

- The *Vehicle Replacement Fund* is designed to account for replacement costs for the City's fleet of vehicles. Funds are transferred from the General Fund to support the replacement of vehicles.

Impact Fee Funds are designed to provide funding to ensure that new development bears a proportionate share of the cost of improvements to the City's parks, law enforcement facilities, fire facilities and equipment, and utility infrastructure. These funds are provided through the collection of development impact fees.

Grant Funds are designed to account for all grant monies that are received by the City. They include:

- The *Community Development Block Grant Fund* accounts for Federal grant funds that are provided on an annual basis that can be used to revitalize neighborhoods, expand affordable housing and economic opportunities, and/or improve community facilities and services, principally to benefit low and moderate income persons.

- The *Grants – Enterprise Fund* is designed to account for contributions by the State or Federal government or other organizations to support a particular function that would typically be accounted for under the Enterprise Funds.

- The *Grants – General Government Fund* is designed to account for contributions by the State or Federal government or other organizations to support a particular function.

- The *HOME* (Home Ownership Made Easier) *Fund* accounts for grant funds received to help communities expand the supply of decent, safe, sanitary and affordable housing, with primary attention to housing for low income families.

- The *Section 8* (Housing Choice Voucher Program) *Fund* accounts for grant funds received to provide rental assistance to low-income families for decent, safe, and sanitary housing by contracting with private owners and subsidizing a portion of the family's monthly rent.

Debt Service Funds are used to account for the payment of long-term debt principal and interest. The City's Debt Service Funds include:

- The *General Obligation Bond Redemption Fund* accounts for payment of the principal and interest requirements of the City's General Obligation Bonds. Funding is provided by secondary property tax revenue and a transfer from the General Fund.

- The *Highway Project Advancement Notes (HPAN) Fund* accounts for the payment of principal and interest requirements for Highway Project Advancement Notes. HPANs are issued to finance highway infrastructure.

- The *Highway User Revenue Bond Redemption Fund* accounts for the payment of principal and interest requirements of the City's Highway User Revenue Bonds. Revenues are provided by a transfer from the Highway User Revenue Fund.

- The *Non-Utility Bond Redemption Fund* accounts for the payment of principal and interest requirements for non-utility economic investment projects.

- The *Special Improvements District Bond Redemption Fund* accounts for the payment of the Special Improvement District Bonds that are issued to finance the costs of improvements which are paid from special assessments levied against the benefited properties.

- The *Transportation Project Advancement Notes (TPAN) Fund* accounts for the payment of principal and interest of Transportation Project Advancement Notes issued to finance transit infrastructure.

- The *Utility Systems Bond Redemption Fund* accounts for the payment of principal and interest requirements of financing the construction and maintenance of utility system infrastructure. Debt service on utility system bonds is funded by revenue from customer utility rate charges.

- The *Utility Systems GO Bond Redemption Fund* accumulates resources for the payment of principal and interest requirements of General Obligation bonds used to finance the construction and maintenance of utility system infrastructure. Debt service on utility system bonds is funded by revenue from customer utility rate charges.

- The *WIFA Redemption Fund* accumulates resources for the payment of principal and interest requirements of using Arizona Water Infrastructure Finance Authority (WIFA) financing to construct and maintain water and wastewater infrastructure. Debt service on WIFA bonds is funded by revenue from water and wastewater customer utility rate charges.

Bond Funds are used to account for bond proceeds to be used only for the construction of approved bond capital projects. These projects include: new park site acquisitions as well as park improvements public safety buildings the construction of drains, basins, channels, and other storm sewer improvements right-of-way acquisitions and street improvements utility (Electric, Natural Gas, Solid Waste, Wastewater and Water) infrastructure construction, upgrades and acquisitions and the construction of spring training baseball facilities.

Proprietary Funds

The *Enterprise Fund* is used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges or where the governing body has decided that a periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes. Enterprise Funds include:

- The *Capital – Enterprise Fund* which is used for purchases funded by the Enterprise Fund. The use of a separate capital fund allows for easier tracking of capital expenditures and provides more accurate comparisons between years in the Enterprise Fund.

- The *Enterprise Fund* which is utilized to account for city-owned Electric, Natural Gas, Water, Wastewater, Solid Waste and District Cooling, as well as the city-owned golf course, the Mesa Convention Center, the Hohokam Stadium and Cubs Spring Training facilities.

Internal Service Funds account for goods or services provided by one department to other departments or agencies of the City, on a cost reimbursement basis. These services include fleet services, a print shop, and a materials warehouse.

Fiduciary Funds

Agency Funds account for assets held by the City as an agent for individuals, private organizations, other governments and/or other funds. Agency Funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

Trust Funds are held in a trustee capacity and account for all assets and activities that are restricted to a specific purpose in accordance with the formal intent of the trust. The principal of the fund can only be expended to forward the activity specified, such as an employee benefits plan, self-insurance for property and public liability, and worker's compensation.

Budget Basis of Accounting

The basis of budgeting is the method used to determine when revenues and expenditures are recognized for budgetary purposes. This documents the key differences between generally accepted accounting principles (GAAP) and the employed budgetary basis to ensure consistency from year to year and equitably communicate the planned costs for major service areas and capital projects.

The City of Mesa uses the modified accrual basis of accounting for governmental funds. Revenues are recognized when they become measurable and available to finance City operations. "Available" means "collectable" within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are generally recognized when the related fund liability is incurred.

An exception to this general rule is interest on long-term debt, which is recorded when due.

The accrual basis of accounting is used for Proprietary Funds. Revenues are recognized in the accounting period in which they are earned and become measurable. Expenditures are recognized when they are incurred.

The Fund Statements in the Comprehensive Annual Financial Report (CAFR) present the status of the City's finances on the basis of "generally accepted accounting principles" (GAAP). In most cases, this conforms to the way the City prepares its budget with the following major exceptions:

a. Compensated absence liabilities that are expected to be liquidated with expendable available financial resources are accrued as earned by employees (GAAP), as opposed to being expended when paid (budget).

b. Principal payments on long-term debt within the Enterprise Fund are applied to the outstanding liability on a GAAP basis, as opposed to being expended on a budget basis.

c. Capital outlays within the Enterprise Fund are recorded as assets on a GAAP basis and expended on a budget basis.

d. Depreciation expense is recorded on a GAAP basis only.

The Comprehensive Annual Financial Report presents fund expenditures and revenues on both a GAAP basis and budget basis for comparison purposes.

The City of Mesa CAFR can be found at: www.mesaaz.gov/city-hall/accounting.

City of Mesa, Arizona
Summary of Estimated Revenues and Expenditures
Fiscal Year 2019/20 - Adopted

Fiscal Year		Schedule	FUND TYPES										
			General Fund	Enterprise Fund	Restricted Funds	Internal Service Funds	Impact Fee Funds	Grant Funds	Trust Funds	Debt Service Funds	Bond Funds	Contingency Fund	Total All Funds
2018/19	Adopted Budgeted Expenditures	E	$415,792,569	$187,184,909	$437,273,343	$7,087,963	-	$49,285,249	$101,517,545	$149,136,852	$206,408,570	$266,313,000	**$1,820,000,000**
2018/19	Projected Expenditures	E	$372,164,224	$165,279,154	$329,632,824	$6,450,580	-	$24,835,768	$98,015,338	$143,282,712	$157,480,182	-	**$1,297,140,782**
2019/20	Estimated Fund Balance at July 1, 2019		$114,524,959	$137,333,326	$247,633,840	$573,572	$13,407,755	$(374,524)	$59,684,500	$13,048,396	$79,519,956	-	**$665,351,781**
2019/20	Primary Property Tax Levy	B	-	-	-	-	-	-	-	-	-	-	**-**
2019/20	Secondary Property Tax Levy	B	-	-	-	-	-	-	-	$41,740,629	-	-	**$41,740,629**
2019/20	Estimated Revenues Other than Property Taxes	C	$308,644,550	$389,511,131	$328,566,665	$7,601,316	$18,230,259	$60,466,371	$105,163,300	$58,557,127	-	-	**$1,276,740,719**
2019/20	Other Financing Sources	D	-	-	$29,340,000	-	-	-	-	-	$264,252,446	-	**$293,592,446**
2019/20	Interfund Transfers In	D	$143,819,892	$3,178,514	$52,321,713	-	-	-	-	$117,355,803	-	-	**$316,675,922**
2019/20	Interfund Transfers Out	D	$53,068,322	$217,864,196	$29,769,218	-	$15,974,186	-	-	-	-	-	**$316,675,922**
2019/20	Total Financial Resources Available		$513,921,079	$312,158,775	$628,093,000	$8,174,888	$15,663,828	$60,091,847	$164,847,800	$230,701,955	$343,772,402	-	$2,277,425,575
2019/20	Budget Expenditures	E	$435,752,041	$193,912,854	$453,334,498	$7,601,316	-	$61,153,338	$107,061,719	$217,226,999	$264,279,235	$89,678,000	**$1,830,000,000**

Expenditure Limitation Comparison	**2018/19**	**2019/20**
Budget Expenditures	$1,820,000,000	$1,830,000,000
Add/subtract: estimated net reconciling items	-	-
Budgeted expenditures adjusted for reconciling items	$1,820,000,000	$1,830,000,000
Less Estimated Exclusions	-	-
Amount Subject to the Expenditure Limitation	$1,820,000,000	$1,830,000,000
Economic Estimates Commission Expenditure Limitation		
Over (Under) State Limit		

The Fund Types above include the following funds:

General Fund - General Fund and Capital-General Fund.

Enterprise Fund - Enterprise Fund and Capital-Enterprise.

Restricted Funds - Arts & Culture, Cadence CFD - Operating, Cemetery, Cemetery Reserve, Court Construction Fee, Customer Deposit Trust, Eastmark CFD 1 - Capital, Eastmark CFD 1 - Debt, Eastmark CFD 1 - Operating, Eastmark CFD 2 - Capital, Eastmark CFD 2 - Debt, Eastmark CFD 2 – Operating, Economic Investment,Environmental Compliance Fee, Falcon Field, Greenfield WRP Joint Venture, Highway User Revenue Fund, Local Streets Sales Tax, Mesa Arts Center Restoration Fee, Public Safety Sales Tax, Quality of Life Sales Tax, Restricted Programs, Solid Waste Development Fee, Special Programs Fund, TOPAZ Joint Venture, Transit, Transportation, and Utility Replacement Extension & Renewal, and Vehicle Replacement

Internal Service Funds - Fleet, Print Shop, and Warehouse.

Impact Fee Funds - Cultural Facility, Fire, General Government Facility, Library, Parks, Police, Stormwater, Wastewater, and Water

Grant Funds - Community Development Block Grant, Grants-Enterprise, Grants-Gen. Gov., HOME, and Section 8.

Trust Funds - Employee Benefit, Property and Public Liability, and Workers' Compensation.

Debt Service Funds - General Obligation Bond, Highway Project Advancement Notes, Highway User Revenue Bond, Non-Utility Bond, Special Improvement District Bond, Transportation Project Advancement Notes, Utility Systems Bond, Utility Systems Bond, Utility Systems GO Bond, and WIFA.

Bond Funds - Electric, Gas, Parks, Public Safety, Solid Waste, Spring Training, Streets, Wastewater, and Water.

Contingency Fund - Contingency, General Obligation Bond Refunding, Utility Systems Bond Refunding

City of Mesa, Arizona
Summary of Tax Levy and Tax Rate Information
Fiscal Year 2019/20 - Adopted

	FY 2018/19	FY 2019/20
Maximum allowable primary property tax levy A.R.S. 42-17051(A)	**N/A**	**N/A**
Amount received from primary property taxation in the current year in excess of the sum that year's maximum allowable primary property tax levy. A.R.S 42-17102(A)(18)	**N/A**	
Property tax levy amounts:		
Primary property taxes	N/A	N/A
Secondary property taxes	$33,438,521	$41,740,629
Total property tax levy amounts	**$33,438,521**	**$41,740,629**
Property taxes collected:		
Primary property taxes:		
Current year's levy	N/A	
Prior years' levies	N/A	
Total primary property taxes	N/A	
Secondary property taxes:		
Current year's levy	$33,438,521 *	
Prior years' levies	-	
Total secondary property taxes	$33,438,521	
Total property taxes collected	**$33,438,521**	
Property tax rates:		
A: City tax rate:		
Primary property tax rate	N/A	N/A
Secondary property tax rate	1.0201	1.1870
Total city tax rate	1.0201	**1.1870**
B: Special assessment district tax rates:		

Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating 3 special assessment districts for which secondary property taxes are levied. For Information pertaining to these special assessment districts and their rates, please contact the city

*Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

City of Mesa, Arizona
SUMMARY OF RESOURCES BY SOURCE
Fiscal Year 2019/20 - Adopted

Source	FY 2017/18 Actual Resources	FY 2018/19 Adopted Budget	FY 2018/19 Projected Resources	FY 2019/20 Adopted Budget
Taxes				
Sales & Use Tax	$169,024,145	$171,566,000	$187,826,882	$210,446,000
Secondary Property Tax - City	$34,126,476	$33,439,000	$33,439,000	$41,741,000
Secondary Property Tax - Community Facility Districts	$1,490,853	$2,180,000	$2,178,637	$3,237,000
Transient Occupancy Tax	$3,820,837	$3,177,000	$4,100,000	$4,200,000
Other Taxes	$32,505	$30,000	$30,000	$30,000
Total Taxes	**$208,494,816**	**$210,392,000**	**$227,574,519**	**$259,654,000**
Intergovernmental				
Federal Grants and Reimbursements	$29,480,978	$46,621,942	$23,951,368	$62,089,019
State Shared Revenues	$167,539,690	$170,032,000	$171,903,745	$181,475,000
State Grants and Reimbursements	$6,693,050	$516,000	$573,036	$500,000
County and Other Governments Revenues	$23,233,620	$52,599,960	$31,749,165	$50,586,426
Total Intergovernmental	**$226,947,338**	**$269,769,902**	**$228,177,314**	**$294,650,445**
Sales and Charges for Services				
General	$31,128,615	$32,580,000	$32,493,282	$33,781,000
Culture and Recreation	$7,599,954	$9,238,000	$9,199,000	$9,350,000
Enterprise	$408,880,062	$523,288,000	$515,516,215	$475,851,599
Total Sales and Charges for Services	**$447,608,630**	**$565,106,000**	**$557,208,497**	**$518,982,599**
Licenses, Fees and, Permits				
Business Licenses	$5,350,492	$4,508,000	$4,767,718	$4,645,000
Permits	$15,112,217	$13,382,000	$13,957,836	$12,920,000
Fees	$22,003,290	$21,190,000	$19,504,164	$20,642,000
Court Fees	$4,738,148	$4,497,000	$4,522,900	$4,487,000
Culture and Recreation	$850,250	$730,000	$635,722	$900,000
Total Licenses, Fees and Permits	**$48,054,397**	**$44,307,000**	**$43,388,340**	**$43,594,000**
Fines and Forfeitures				
Court Fines	$4,314,639	$4,276,000	$3,706,206	$4,851,000
Other Fines	$389,544	$383,000	$427,848	$514,000
Total Fines and Forfeitures	**$4,704,183**	**$4,659,000**	**$4,134,054**	**$5,365,000**
Self Insurance Contributions				
Self Insurance Contributions	$94,550,569	$99,029,000	$87,681,013	$105,094,000
Total Self Insurance Contributions	**$94,550,569**	**$99,029,000**	**$87,681,013**	**$105,094,000**
Other Revenue				
Interest	$6,915,059	$1,937,000	$3,970,967	$1,733,000
Contributions and Donations	$4,147,355	$8,785,287	$2,910,467	$7,103,675
Sale of Property	$879,742	$63,570,000	$7,064,327	$65,322,000
Other Revenues	$13,982,006	$25,074,000	$16,667,812	$16,983,000
Total Other Revenue	**$25,924,161**	**$99,366,287**	**$30,613,573**	**$91,141,675**
Operating Resources Subtotal	**$1,056,284,093**	**$1,292,629,189**	**$1,178,777,310**	**$1,318,481,719**

Changes in accounting presentation affect comparisons between years

This schedule does not include Other Financing Sources such as bonds and fund balance

City of Mesa, Arizona
Summary of Resources by Fund
Fiscal Year 2019/20 - Adopted

Source	FY 2017/18 Actual Resources	FY 2018/19 Adopted Budget	FY 2018/19 Projected Resources	FY 2019/20 Adopted Budget
General Fund				
General Fund	$286,845,674	$287,759,556	$295,804,124	$308,644,550
Capital - General Fund	$101,805	-	-	-
Total General Fund	$286,947,478	$287,759,556	$295,804,124	$308,644,550
Enterprise Fund				
Capital - Enterprise	$1,117,841	$693,000	$1,120,000	$1,670,000
Enterprise Fund	$371,334,328	$379,630,388	$376,679,715	$387,841,131
Total Enterprise Fund	$372,452,169	$380,323,388	$377,799,715	$389,511,131
Restricted Funds				
Arts and Culture Fund	$5,991,369	$7,417,146	$7,318,622	$7,643,638
Cadence CFD - Capital	-	-	-	-
Cadence CFD - Debt	-	$191,613	$19,550	$437,453
Cadence CFD - Operating	$17,252	$96,508	$96,508	$116,391
Cemetery	$1,439,815	$1,508,500	$1,458,500	$1,458,500
Cemetery Reserve	$372,931	$273,771	$273,771	$277,104
Court Construction Fee	$767,986	$690,444	$690,444	$700,000
Customer Deposit Trust	-	-	-	-
Eastmark CFD 1 - Capital	$247,755	-	-	-
Eastmark CFD 1 - Debt	$2,275,513	$4,895,350	$2,964,957	$5,197,185
Eastmark CFD 1 - Operating	$114,503	$199,530	$199,530	$227,905
Eastmark CFD 2 - Capital	-	-	-	-
Eastmark CFD 2 - Debt	-	-	-	$451,400
Eastmark CFD 2 - Operating	-	-	-	$96,508
Economic Investment Fund	$3,173,802	$3,980,000	$3,918,285	$12,970,000
Environmental Compliance Fee	$15,968,442	$16,085,351	$16,199,289	$16,408,226
Falcon Field Airport	$4,035,919	$4,503,913	$4,435,253	$4,521,128
Greenfield WRP Joint Venture	$34,073,014	$141,694,278	$140,891,921	$89,377,960
Highway User Revenue Fund	$39,697,282	$40,881,888	$41,156,469	$41,656,779
Local Streets Sales Tax	$31,410,796	$30,275,627	$31,520,345	$32,678,356
Mesa Arts Center Restoration Fee	$498,806	$402,796	$402,796	$423,565
Public Safety Sales Tax	-	-	$8,797,991	$26,305,729
Quality of Life Sales Tax	$24,203,918	$24,509,404	$25,575,556	$26,305,729
Restricted Programs Fund	$6,835,901	$7,159,502	$7,105,404	$10,074,437
Solid Waste Development Fee	$581,548	$596,117	$504,664	$494,759
Special Programs Fund	$2,124,110	$972,525	$842,738	$790,103
TOPAZ Joint Venture Fund	$2,998,395	$4,250,237	$3,775,174	$4,772,827
Transit Fund	$8,624,917	$23,339,731	$7,877,221	$19,905,712
Transportation	$11,801,371	$17,917,562	$17,917,562	$25,165,271
Utility Replacement Extension & Renewal	$155,603	-	-	-
Vehicle Replacement	$151,967	$223,234	$100,000	$110,000
Total Restricted Funds	$197,562,915	$332,065,027	$324,042,550	$328,566,665
Internal Service Funds				
Fleet Internal Service	$111,548	$449,889	$56,000	$249,899
Print Shop Internal Service	$27,818	-	$4,000	-
Warehouse Internal Service	$5,929,779	$6,638,074	$6,279,341	$7,351,417
Total Internal Service Funds	$6,069,145	$7,087,963	$6,339,341	$7,601,316
Impact Fee Funds				
Cultural Facility Impact Fee	$15,764	-	-	-
Fire Impact Fee	$1,279,223	$1,237,543	$1,237,543	$1,262,725
Gen Govt Facility Impact Fee	-	-	-	-
Library Impact Fee	$16,526	$6,695	$6,695	$6,831
Parks Impact Fee	$44,332	$16,420	$16,420	$16,754
Police Impact Fee	$1,777,230	$1,704,791	$1,704,791	$1,739,482
Stormwater Drainage Impact Fee	$757,796	$779,619	$779,619	$795,484
Wastewater Impact Fee	$8,288,932	$8,191,542	$7,014,284	$7,694,070
Water Impact Fees	$7,340,559	$7,164,564	$6,578,242	$6,714,913
Total Impact Fee Funds	$19,520,362	$19,101,174	$17,337,594	$18,230,259

City of Mesa, Arizona
Summary of Resources by Fund
Fiscal Year 2019/20 - Adopted

Source	FY 2017/18 Actual Resources	FY 2018/19 Adopted Budget	FY 2018/19 Projected Resources	FY 2019/20 Adopted Budget
Grant Funds				
Community Development Block Grant	$6,585,572	$12,090,557	$4,395,347	$12,392,664
Grants - Enterprise	$1,718,224	$3,892,108	$3,545,077	$3,638,640
Grants - Gen. Gov.	$5,670,416	$14,755,221	$2,663,942	$23,149,733
HOME	$1,314,170	$3,753,504	$648,080	$4,587,231
Section 8	$13,715,305	$14,498,373	$12,673,369	$16,698,103
Total Grant Funds	$29,003,688	$48,989,763	$23,925,815	$60,466,371
Trust Funds				
Employee Benefit Trust	$86,112,436	$88,353,235	$79,341,748	$94,002,793
Property and Public Liability	$5,666,002	$7,452,152	$5,115,652	$6,943,945
Worker's Compensation	$4,126,577	$3,285,913	$3,648,666	$4,216,562
Total Trust Funds	$95,905,015	$99,091,300	$88,106,066	$105,163,300
Debt Service Funds				
General Obligation Bond Redemption	$34,730,852	$33,997,099	$33,997,099	$42,302,248
Highway Project Advancement Notes	$6,250,966	$137,295	$137,295	$140,089
Highway User Revenue Bond Redemption	-	-	-	-
Non Utility Bond Redemption	$3,995,745	$65,052,903	$8,663,990	$55,084,869
Special Improvement District Bond Redemption	$291,703	$384,075	$384,075	$364,645
Transportation Project Advancement Notes	-	$3,000,000	-	-
Utility Systems Bond Redemption	$2,255,677	$2,239,646	$2,239,646	$2,406,276
Utility GO Bond Redemption	$11,854	-	-	-
WIFA Redemption	$30,081	-	-	-
Total Debt Service Funds	$47,566,878	$104,811,018	$45,422,105	$100,298,127
Bond Funds				
Electric Bond Construction	$19,338	-	-	-
Wastewater Bond Construction	$259,485	-	-	-
Water Bond Construction	$599,650	-	-	-
Total Bond Funds	$878,474	-	-	-
Contingency Fund				
Contingency	-	$13,400,000	-	-
Total Contingency Fund	-	$13,400,000	-	-
Total City Revenues	$1,055,906,123	$1,292,629,189	$1,178,777,310	$1,318,481,719

Changes in accounting presentation affect comparisons between years.

This schedule does not include Other Financing Sources such as bonds and fund balance.

City of Mesa, Arizona
Summary of Resources by Fund and Source
Fiscal Year 2019/20 - Adopted

Source	FY 2017/18 Actual Revenues	FY 2018/19 Adopted Budget	FY 2018/19 Projected Revenues	FY 2019/20 Adopted Budget
General Fund				
General Fund				
Taxes				
Sales and Use Taxes	$116,024,179	$117,645,311	$122,762,668	$126,267,668
Transient Occupancy Taxes	$25,000	-	$25,000	$25,000
Other Taxes	$32,505	$30,000	$30,000	$30,000
Total Taxes	$116,081,684	$117,675,311	$122,817,668	$126,322,668
Intergovernmental				
Federal Grants & Reimbursements	$164,001	$377,504	$88,334	$247,720
State Shared Revenues	$126,737,118	$127,861,311	$129,458,475	$138,539,465
State Grants and Reimbursements	$1,317	-	-	-
County and Other Governments Revenues	$3,821,701	$4,124,505	$4,181,260	$4,285,759
Total Intergovernmental	$130,724,136	$132,363,320	$133,728,069	$143,072,944
Sales and Charges for Services				
General	$9,114,533	$9,183,833	$9,430,905	$9,816,939
Culture and Recreation	$2,493,364	$2,494,300	$2,494,300	$2,523,000
Enterprise	$93,248	$17,000	$25,838	$17,000
Total Sales and Charges for Services	$11,701,145	$11,695,133	$11,951,043	$12,356,939
Licenses, Fees, and Permits				
Business Licenses	$4,621,708	$4,508,000	$4,767,718	$4,645,000
Permits	$13,496,783	$11,882,000	$12,387,181	$11,420,000
Fees	$1,104,701	$1,045,164	$995,585	$1,331,000
Court Fees	$3,188,548	$3,066,556	$3,092,456	$3,062,000
Culture and Recreation Fees	-	-	-	-
Total Licenses, Fees, and Permits	$22,411,741	$20,501,720	$21,242,940	$20,458,000
Fines and Forfeitures				
Court Fines	$4,036,063	$4,010,696	$3,608,187	$4,585,696
Other Fines	$279,046	$253,000	$297,848	$384,000
Total Fines and Forfeitures	$4,315,110	$4,263,696	$3,906,035	$4,969,696
Other Revenues				
Interest	$742,677	$333,399	$1,000,000	$341,303
Contributions and Donations	$130,422	$340,000	$250,000	$494,500
Sale of Property	$51,901	-	-	-
Other Revenues	$686,857	$586,977	$908,369	$628,500
Total Other Revenues	$1,611,858	$1,260,376	$2,158,369	$1,464,303
Total General Fund	$286,845,674	$287,759,556	$295,804,124	$308,644,550
Capital - General Fund				
Other Revenues				
Interest	$101,805	-	-	-
Total Other Revenues	$101,805	-	-	-
Total Capital - General Fund	$101,805	-	-	-
Total General Fund	$286,947,478	$287,759,556	$295,804,124	$308,644,550
Enterprise Fund				
Capital - Enterprise				
Other Revenues				
Interest	$86,152	-	-	-
Contributions and Donations	$1,031,689	$693,000	$1,120,000	$1,670,000
Other Revenues	-	-	-	-
Total Other Revenues	$1,117,841	$693,000	$1,120,000	$1,670,000
Total Capital - Enterprise	$1,117,841	$693,000	$1,120,000	$1,670,000

City of Mesa, Arizona
Summary of Resources by Fund and Source
Fiscal Year 2019/20 - Adopted

Source	FY 2017/18 Actual Revenues	FY 2018/19 Adopted Budget	FY 2018/19 Projected Revenues	FY 2019/20 Adopted Budget
Enterprise Fund				
Taxes				
Transient Occupancy Taxes	$1,192,414	$747,640	$1,260,000	$1,300,000
Total Taxes	$1,192,414	$747,640	$1,260,000	$1,300,000
Intergovernmental				
County and Other Governments Revenues	$157,500	$157,500	$157,500	$157,500
State Grants and Reimbursements	$895	-	-	-
Federal Grants & Reimbursements	$892	-	-	-
Total Intergovernmental	$159,287	$157,500	$157,500	$157,500
Sales and Charges for Services				
Enterprise	$362,552,127	$372,773,908	$365,830,597	$380,335,046
Culture and Recreation	$226	-	-	-
General	$237,523	$180,876	$216,366	$209,400
Total Sales and Charges for Services	$362,789,875	$372,954,784	$366,046,963	$380,544,446
Licenses, Fees, and Permits				
Permits	$1,615,432	$1,500,000	$1,570,655	$1,500,000
Total Licenses, Fees, and Permits	$1,615,432	$1,500,000	$1,570,655	$1,500,000
Other Revenues				
Contributions and Donations	$1,489,477	$594,079	$9,814	$594,552
Interest	$721,631	$433,486	$1,800,852	$475,590
Other Revenues	$2,950,488	$3,185,101	$5,695,327	$3,207,043
Sale of Property	$415,724	$57,798	$138,604	$62,000
Total Other Revenues	$5,577,320	$4,270,464	$7,644,597	$4,339,185
Total Enterprise Fund	$371,334,328	$379,630,388	$376,679,715	$387,841,131
Total Enterprise Fund	$372,452,169	$380,323,388	$377,799,715	$389,511,131
Restricted Funds				
Arts & Culture Fund				
Sales and Charges for Services				
Culture and Recreation	$4,935,897	$6,593,700	$6,551,700	$6,677,000
Enterprise	$46,870	$31,500	$31,500	$31,500
General	$557,468	$416,946	$444,700	$415,138
Total Sales and Charges for Services	$5,540,235	$7,042,146	$7,027,900	$7,123,638
Licenses, Fees, and Permits				
Culture and Recreation Fees	$397,434	$365,000	$270,722	$515,000
Total Licenses, Fees, and Permits	$397,434	$365,000	$270,722	$515,000
Other Revenues				
Interest	$31,816	-	-	-
Contributions and Donations	$10	-	-	-
Other Revenues	$21,874	$10,000	$20,000	$5,000
Total Other Revenues	$53,700	$10,000	$20,000	$5,000
Total Arts and Culture Fund	$5,991,369	$7,417,146	$7,318,622	$7,643,638
Cadence CFD - Debt				
Taxes				
Property Taxes	-	$20,913	$19,550	$94,553
Total Taxes	-	$20,913	$19,550	$94,553
Other Revenues				
Other Revenues	-	$170,700	-	$342,900
Total Other Revenues	-	$170,700	-	$342,900
Total Cadence CFD - Debt	-	$191,613	$19,550	$437,453

City of Mesa, Arizona
Summary of Resources by Fund and Source
Fiscal Year 2019/20 - Adopted

Source	FY 2017/18 Actual Revenues	FY 2018/19 Adopted Budget	FY 2018/19 Projected Revenues	FY 2019/20 Adopted Budget
Cadence CFD - Operating				
Taxes				
Property Taxes	-	$1,630	$1,630	$7,368
Total Taxes	-	$1,630	$1,630	$7,368
Other Revenues				
Contributions and Donations	$17,252	$94,878	$94,878	$109,023
Other Revenues	-	-	-	-
Total Other Revenues	$17,252	$94,878	$94,878	$109,023
Total Cadence CFD - Operating	$17,252	$96,508	$96,508	$116,391
Cemetery				
Intergovernmental				
Federal Grants & Reimbursements	$0	-	-	-
State Grants and Reimbursements	$0	-	-	-
Total Intergovernmental	$1	-	-	-
Sales and Charges for Services				
General	$1,433,553	$1,508,500	$1,458,500	$1,458,500
Total Sales and Charges for Services	$1,433,553	$1,508,500	$1,458,500	$1,458,500
Other Revenues				
Interest	$6,262	-	-	-
Total Other Revenues	$6,262	-	-	-
Total Cemetery	$1,439,815	$1,508,500	$1,458,500	$1,458,500
Cemetery Reserve				
Sales and Charges for Services				
General	$91,950	$110,000	$110,000	$110,000
Total Sales and Charges for Services	$91,950	$110,000	$110,000	$110,000
Other Revenues				
Interest	$280,981	$163,771	$163,771	$167,104
Total Other Revenues	$280,981	$163,771	$163,771	$167,104
Total Cemetery Reserve	$372,931	$273,771	$273,771	$277,104
Court Construction Fee				
Licenses, Fees, and Permits				
Court Fees	$760,028	$690,444	$690,444	$700,000
Total Licenses, Fees, and Permits	$760,028	$690,444	$690,444	$700,000
Other Revenues				
Interest	$7,958	-	-	-
Total Other Revenues	$7,958	-	-	-
Total Court Construction Fee	$767,986	$690,444	$690,444	$700,000
Eastmark CFD 1 - Capital				
Other Revenues				
Contributions and Donations	$247,755	-	-	-
Total Other Revenues	$247,755	-	-	-
Total Eastmark CFD 1 - Capital	$247,755	-	-	-
Eastmark CFD 1 - Debt				
Taxes				
Property Taxes	$1,383,081	$2,001,476	$2,001,476	$2,908,476
Total Taxes	$1,383,081	$2,001,476	$2,001,476	$2,908,476

City of Mesa, Arizona
Summary of Resources by Fund and Source
Fiscal Year 2019/20 - Adopted

Source	FY 2017/18 Actual Revenues	FY 2018/19 Adopted Budget	FY 2018/19 Projected Revenues	FY 2019/20 Adopted Budget
Other Revenues				
Interest	$14,143	-		-
Other Revenues	$878,289	$2,893,874	$963,481	$2,288,709
Total Other Revenues	$892,432	$2,893,874	$963,481	$2,288,709
Total Eastmark CFD 1 - Debt	$2,275,513	$4,895,350	$2,964,957	$5,197,185
Eastmark CFD 2 - Debt				
Other Revenues				
Other Revenues	-	-	-	$451,400
Total Other Revenues	-	-	-	$451,400
Total Eastmark CFD 2 - Debt	-	-	-	$451,400
Eastmark CFD 1 - Operating				
Taxes				
Property Taxes	$107,773	$155,981	$155,981	$226,603
Total Taxes	$107,773	$155,981	$155,981	$226,603
Other Revenues				
Contributions and Donations	-	$43,549	$43,549	$1,302
Interest	$1,130	-	-	-
Other Revenues	$5,600	-	-	-
Total Other Revenues	$6,730	$43,549	$43,549	$1,302
Total Eastmark CFD 1 - Operating	$114,503	$199,530	$199,530	$227,905
Eastmark CFD 2 - Operating				
Other Revenues				
Contributions and Donations	-	-	-	$96,508
Total Other Revenues	-	-	-	$96,508
Total Eastmark CFD 2 - Operating	-	-	-	$96,508
Economic Investment Fund				
Sales and Charges for Services				
Enterprise	$1,657,242	$1,700,000	$1,737,617	$1,700,000
General	$1,416,754	$1,200,000	$1,225,000	$1,200,000
Total Sales and Charges for Services	$3,073,996	$2,900,000	$2,962,617	$2,900,000
Other Revenues				
Other Revenues	$99,806	$80,000	$80,000	$70,000
Sale of Property	-	$1,000,000	$875,668	$10,000,000
Total Other Revenues	$99,806	$1,080,000	$955,668	$10,070,000
Total Economic Investment Fund	$3,173,802	$3,980,000	$3,918,285	$12,970,000
Environmental Compliance Fee				
Intergovernmental				
Federal Grants & Reimbursements	$5,986	-	-	-
State Grants and Reimbursements	$1,256	-	-	-
Total Intergovernmental	$7,242	-	-	-
Sales and Charges for Services				
General	$15,779,934	$16,023,000	$16,136,938	$16,344,606
Total Sales and Charges for Services	$15,779,934	$16,023,000	$16,136,938	$16,344,606
Other Revenues				
Interest	$181,266	$62,351	$62,351	$63,620
Total Other Revenues	$181,266	$62,351	$62,351	$63,620
Total Environmental Compliance Fee	$15,968,442	$16,085,351	$16,199,289	$16,408,226

City of Mesa, Arizona
Summary of Resources by Fund and Source
Fiscal Year 2019/20 - Adopted

Source	FY 2017/18 Actual Revenues	FY 2018/19 Adopted Budget	FY 2018/19 Projected Revenues	FY 2019/20 Adopted Budget
Falcon Field Fund				
Intergovernmental				
Federal Grants & Reimbursements	$1	-	-	-
State Grants and Reimbursements	$1	-	-	-
Total Intergovernmental	$2	-	-	-
Sales and Charges for Services				
Enterprise	$3,905,634	$4,370,672	$4,298,100	$4,377,829
General	$71,451	$82,311	$85,653	$89,420
Total Sales and Charges for Services	$3,977,085	$4,452,983	$4,383,753	$4,467,249
Other Revenues				
Interest	$53,268	$44,482	$44,482	$45,387
Other Revenues	$5,564	$6,448	$7,018	$8,492
Total Other Revenues	$58,831	$50,930	$51,500	$53,879
Total Falcon Field Fund	$4,035,919	$4,503,913	$4,435,253	$4,521,128
Greenfield WRP Joint Venture				
Intergovernmental				
Federal Grants & Reimbursements	$19	-	-	-
State Grants and Reimbursements	$19	-	-	-
Total Intergovernmental	$37	-	-	-
Sales and Charges for Services				
Enterprise	$34,072,977	$141,694,278	$140,891,921	$89,377,960
Total Sales and Charges for Services	$34,072,977	$141,694,278	$140,891,921	$89,377,960
Total Greenfield WRP Joint Venture	$34,073,014	$141,694,278	$140,891,921	$89,377,960
Highway User Revenue Fund				
Intergovernmental				
Federal Grants & Reimbursements	$160	-	-	-
State Shared Revenues	$39,476,518	$40,879,689	$41,154,270	$41,654,535
State Grants and Reimbursements	$160	-	-	-
Total Intergovernmental	$39,476,838	$40,879,689	$41,154,270	$41,654,535
Other Revenues				
Interest	$158,894	$2,199	$2,199	$2,244
Sale of Property	$61,447	-	-	-
Other Revenues	$102	-	-	-
Total Other Revenues	$220,443	$2,199	$2,199	$2,244
Total Highway User Revenue Fund	$39,697,282	$40,881,888	$41,156,469	$41,656,779
Local Streets Fund				
Taxes				
Sales and Use Taxes	$28,902,936	$29,411,285	$30,690,667	$31,566,874
Total Taxes	$28,902,936	$29,411,285	$30,690,667	$31,566,874
Intergovernmental				
County and Other Governments Revenues	$320,537	-	-	-
State Grants and Reimbursements	$105	-	-	-
Federal Grants & Reimbursements	$105	-	-	-
Total Intergovernmental	$320,746	-	-	-
Sales and Charges for Services				
General	$308,475	$275,000	$303,249	$400,000
Total Sales and Charges for Services	$308,475	$275,000	$303,249	$400,000
Licenses, Fees, and Permits				
Business Licenses	$128,207	-	-	-
Fees	$367,958	$76,372	$240,536	$195,200
Permits	-	-	-	-
Total Licenses, Fees, and Permits	$496,165	$76,372	$240,536	$195,200

City of Mesa, Arizona
Summary of Resources by Fund and Source
Fiscal Year 2019/20 - Adopted

Source	FY 2017/18 Actual Revenues	FY 2018/19 Adopted Budget	FY 2018/19 Projected Revenues	FY 2019/20 Adopted Budget
Other Revenues				
Contributions and Donations	-	-	-	-
Interest	$711,330	$162,775	$162,775	$166,087
Other Revenues	$671,145	$350,195	$123,118	$350,195
Total Other Revenues	$1,382,474	$512,970	$285,893	$516,282
Total Local Streets Fund	$31,410,796	$30,275,627	$31,520,345	$32,678,356
Mesa Arts Center Restoration Fee				
Intergovernmental				
Federal Grants & Reimbursements	$16	-	-	-
State Grants and Reimbursements	$16	-	-	-
Total Intergovernmental	$32	-	-	-
Licenses, Fees, and Permits				
Culture and Recreation Fees	$452,816	$365,000	$365,000	$385,000
Total Licenses, Fees, and Permits	$452,816	$365,000	$365,000	$385,000
Other Revenues				
Interest	$45,958	$37,796	$37,796	$38,565
Contributions and Donations	-	-	-	-
Total Other Revenues	$45,958	$37,796	$37,796	$38,565
Total Mesa Arts Center Restoration Fee	$498,806	$402,796	$402,796	$423,565
Public Safety Sales Tax				
Taxes				
Sales and Use Taxes	-	-	$8,797,991	$26,305,729
Total Taxes	-	-	$8,797,991	$26,305,729
Total Public Safety Sales Tax	-	-	$8,797,991	$26,305,729
Quality of Life Sales Tax				
Taxes				
Sales and Use Taxes	$24,097,030	$24,509,404	$25,575,556	$26,305,729
Total Taxes	$24,097,030	$24,509,404	$25,575,556	$26,305,729
Licenses, Fees, and Permits				
Business Licenses	$106,889	-	-	-
Total Licenses, Fees, and Permits	$106,889	-	-	-
Total Quality of Life Sales Tax	$24,203,918	$24,509,404	$25,575,556	$26,305,729
Restricted Programs Fund				
Taxes				
Transient Occupancy Taxes	$2,603,423	$2,429,360	$2,815,000	$2,875,000
Total Taxes	$2,603,423	$2,429,360	$2,815,000	$2,875,000
Intergovernmental				
County and Other Governments Revenues	$70,000	$220,915	$160,000	$220,915
Total Intergovernmental	$70,000	$220,915	$160,000	$220,915
Sales and Charges for Services				
Culture and Recreation	$7,008	-	$3,000	-
Total Sales and Charges for Services	$7,008	-	$3,000	-
Licenses, Fees, and Permits				
Court Fees	$789,571	$740,000	$740,000	$725,000
Fees	$663,921	$508,206	$562,818	$530,603
Permits	$2	-	-	-
Total Licenses, Fees, and Permits	$1,453,494	$1,248,206	$1,302,818	$1,255,603
Fines and Forfeitures				
Court Fines	$278,575	$265,304	$98,019	$265,304
Total Fines and Forfeitures	$278,575	$265,304	$98,019	$265,304

City of Mesa, Arizona
Summary of Resources by Fund and Source
Fiscal Year 2019/20 - Adopted

Source	FY 2017/18 Actual Revenues	FY 2018/19 Adopted Budget	FY 2018/19 Projected Revenues	FY 2019/20 Adopted Budget
Other Revenues				
Contributions and Donations	$1,211,250	$1,420,717	$1,198,537	$3,896,115
Interest	$93,359	-	-	-
Other Revenues	$1,118,792	$1,575,000	$1,528,030	$1,561,500
Total Other Revenues	$2,423,401	$2,995,717	$2,726,567	$5,457,615
Total Restricted Programs Fund	$6,835,901	$7,159,502	$7,105,404	$10,074,437
Solid Waste Development Fee				
Licenses, Fees, and Permits				
Fees	$574,654	$591,453	$500,000	$490,000
Total Licenses, Fees, and Permits	$574,654	$591,453	$500,000	$490,000
Other Revenues				
Interest	$6,894	$4,664	$4,664	$4,759
Total Other Revenues	$6,894	$4,664	$4,664	$4,759
Total Solid Waste Development Fee	$581,548	$596,117	$504,664	$494,759
Special Programs Fund				
Sales and Charges for Services				
Culture and Recreation	$163,460	$150,000	$150,000	$150,000
General	$401,491	$471,158	$384,738	$425,103
Total Sales and Charges for Services	$564,951	$621,158	$534,738	$575,103
Licenses, Fees, and Permits				
Business Licenses	$493,688	-	-	-
Fees	$116	-	-	-
Total Licenses, Fees, and Permits	$493,804	-	-	-
Fines and Forfeitures				
Other Fines	$110,497	$130,000	$130,000	$130,000
Total Fines and Forfeitures	$110,497	$130,000	$130,000	$130,000
Other Revenues				
Contributions and Donations	$18,500	-	-	$30,000
Interest	$252,867	-	-	-
Other Revenues	$683,491	$221,367	$178,000	$55,000
Total Other Revenues	$954,858	$221,367	$178,000	$85,000
Total Special Programs Fund	$2,124,110	$972,525	$842,738	$790,103
TOPAZ Joint Venture Fund				
Intergovernmental				
Federal Grants & Reimbursements	-	-	-	-
County and Other Governments Revenues	$456,336	$2,881,861	$2,626,458	$3,346,933
Total Intergovernmental	$456,336	$2,881,861	$2,626,458	$3,346,933
Sales and Charges for Services				
General	-	$1,368,376	$1,148,716	$1,425,894
Enterprise	$2,542,059	-	-	-
Total Sales and Charges for Services	$2,542,059	$1,368,376	$1,148,716	$1,425,894
Total TOPAZ Joint Venture Fund	$2,998,395	$4,250,237	$3,775,174	$4,772,827
Transit Fund				
Intergovernmental				
Federal Grants & Reimbursements	$1	-	-	-
State Shared Revenues	$1,326,054	$1,291,000	$1,291,000	$1,281,000
State Grants and Reimbursements	$1	-	-	-
County and Other Governments Revenues	$5,410,592	$20,059,467	$4,802,440	$16,583,448
Total Intergovernmental	$6,736,648	$21,350,467	$6,093,440	$17,864,448

City of Mesa, Arizona
Summary of Resources by Fund and Source
Fiscal Year 2019/20 - Adopted

Source	FY 2017/18 Actual Revenues	FY 2018/19 Adopted Budget	FY 2018/19 Projected Revenues	FY 2019/20 Adopted Budget
Sales and Charges for Services				
Enterprise	$14,159	$12,264	$12,264	$12,264
General	$1,700,433	$1,760,000	$1,544,517	$1,886,000
Total Sales and Charges for Services	$1,714,592	$1,772,264	$1,556,781	$1,898,264
Licenses, Fees, and Permits				
Fees	$20,164	-	-	-
Total Licenses, Fees, and Permits	$20,164	-	-	-
Other Revenues				
Interest	$6,424	-	-	-
Other Revenues	$147,088	$217,000	$227,000	$143,000
Total Other Revenues	$153,512	$217,000	$227,000	$143,000
Total Transit Fund	$8,624,917	$23,339,731	$7,877,221	$19,905,712
Transportation				
Intergovernmental				
County and Other Governments Revenues	$11,261,891	$17,377,886	$17,377,886	$25,165,271
Federal Grants & Reimbursements	-	$539,676	$539,676	-
Total Intergovernmental	$11,261,891	$17,917,562	$17,917,562	$25,165,271
Other Revenues				
Interest	$166,531	-	-	-
Other Revenues	$372,949	-	-	-
Total Other Revenues	$539,480	-	-	-
Total Transportation	$11,801,371	$17,917,562	$17,917,562	$25,165,271
Utility Replacement Extension & Renewal				
Other Revenues				
Interest	$155,603	-	-	-
Total Other Revenues	$155,603	-	-	-
Total Utility Replacement Extension & Renewal	$155,603	-	-	-
Vehicle Replacement				
Other Revenues				
Interest	$46,051	-	-	-
Sale of Property	$105,916	$223,234	$100,000	$110,000
Total Other Revenues	$151,967	$223,234	$100,000	$110,000
Total Vehicle Replacement	$151,967	$223,234	$100,000	$110,000
Total Restricted Funds	$197,562,915	$332,065,027	$324,042,550	$328,566,665
Internal Service Funds				
Fleet Internal Services				
Intergovernmental				
Federal Grants & Reimbursements	$8	-	-	-
State Grants and Reimbursements	$8	-	-	-
Total Intergovernmental	$15	-	-	-
Other Revenues				
Other Revenues	$111,533	$449,889	$56,000	$249,899
Total Other Revenues	$111,533	$449,889	$56,000	$249,899
Total Fleet Internal Services	$111,548	$449,889	$56,000	$249,899

City of Mesa, Arizona
Summary of Resources by Fund and Source
Fiscal Year 2019/20 - Adopted

Source	FY 2017/18 Actual Revenues	FY 2018/19 Adopted Budget	FY 2018/19 Projected Revenues	FY 2019/20 Adopted Budget
Print Shop Internal Services				
Intergovernmental				
Federal Grants & Reimbursements	$1	-	-	-
State Grants and Reimbursements	$1	-	-	-
Total Intergovernmental	$2	-	-	-
Sales and Charges for Services				
General	$13,041	-	$4,000	-
Total Other Revenues	$13,041	-	$4,000	-
Other Revenues				
Sale of Property	-	-	-	-
Other Revenues	$14,774	-	-	-
Total Other Revenues	$14,774	-	-	-
Total Print Shop Internal Service	$27,818	-	$4,000	-
Warehouse Internal Services				
Intergovernmental				
Federal Grants & Reimbursements	$3	-	-	-
State Grants and Reimbursements	$3	-	-	-
Total Intergovernmental	$7	-	-	-
Other Revenues				
Interest	$8,148	-	-	-
Sale of Property	$244,753	$150,000	$200,000	$150,000
Other Revenues	$5,676,871	$6,488,074	$6,079,341	$7,201,417
Total Other Revenues	$5,929,772	$6,638,074	$6,279,341	$7,351,417
Total Warehouse Internal Services	$5,929,779	$6,638,074	$6,279,341	$7,351,417
Total Internal Service Funds	$6,069,145	$7,087,963	$6,339,341	$7,601,316
Impact Fee Funds				
Other Revenues				
Interest	$15,764	-	-	-
Total Other Revenues	$15,764	-	-	-
Total Cultural Facility Impact Fee	$15,764	-	-	-
Fire Impact Fee				
Licenses, Fees, and Permits				
Fees	$1,267,125	$1,184,253	$1,184,253	$1,208,351
Total Licenses, Fees, and Permits	$1,267,125	$1,184,253	$1,184,253	$1,208,351
Other Revenues				
Interest	$12,098	$53,290	$53,290	$54,374
Total Other Revenues	$12,098	$53,290	$53,290	$54,374
Total Fire Impact Fee	$1,279,223	$1,237,543	$1,237,543	$1,262,725
Library Impact Fee				
Other Revenues				
Interest	$16,526	$6,695	$6,695	$6,831
Total Other Revenues	$16,526	$6,695	$6,695	$6,831
Total Library Impact Fee	$16,526	$6,695	$6,695	$6,831

City of Mesa, Arizona
Summary of Resources by Fund and Source
Fiscal Year 2019/20 - Adopted

Source	FY 2017/18 Actual Revenues	FY 2018/19 Adopted Budget	FY 2018/19 Projected Revenues	FY 2019/20 Adopted Budget
Parks Impact Fee				
Other Revenues				
Interest	$44,332	$16,420	$16,420	$16,754
Total Other Revenues	$44,332	$16,420	$16,420	$16,754
Total Parks Impact Fee	$44,332	$16,420	$16,420	$16,754
Police Impact Fee				
Licenses, Fees, and Permits				
Fees	$1,759,906	$1,704,791	$1,704,791	$1,739,482
Total Licenses, Fees, and Permits	$1,759,906	$1,704,791	$1,704,791	$1,739,482
Other Revenues				
Interest	$17,324	-	-	-
Total Other Revenues	$17,324	-	-	-
Total Police Impact Fee	$1,777,230	$1,704,791	$1,704,791	$1,739,482
Storm Water Drainage Impact Fee				
Licenses, Fees, and Permits				
Fees	$730,906	$764,836	$764,836	$780,400
Total Licenses, Fees, and Permits	$730,906	$764,836	$764,836	$780,400
Other Revenues				
Interest	$26,890	$14,783	$14,783	$15,084
Total Other Revenues	$26,890	$14,783	$14,783	$15,084
Total Stormwater Drainage Impact Fee	$757,796	$779,619	$779,619	$795,484
Wastewater Impact Fee				
Licenses, Fees, and Permits				
Fees	$8,222,236	$8,166,159	$6,988,901	$7,668,170
Total Licenses, Fees, and Permits	$8,222,236	$8,166,159	$6,988,901	$7,668,170
Other Revenues				
Interest	$66,696	$25,383	$25,383	$25,900
Total Other Revenues	$66,696	$25,383	$25,383	$25,900
Total Wastewater Impact Fee	$8,288,932	$8,191,542	$7,014,284	$7,694,070
Water Impact Fees				
Licenses, Fees, and Permits				
Fees	$7,291,604	$7,148,766	$6,562,444	$6,698,794
Total Licenses, Fees, and Permits	$7,291,604	$7,148,766	$6,562,444	$6,698,794
Other Revenues				
Interest	$48,955	$15,798	$15,798	$16,119
Total Other Revenues	$48,955	$15,798	$15,798	$16,119
Total Water Impact Fees	$7,340,559	$7,164,564	$6,578,242	$6,714,913
Total Impact Fee Funds	$19,520,362	$19,101,174	$17,337,594	$18,230,259

City of Mesa, Arizona
Summary of Resources by Fund and Source
Fiscal Year 2019/20 - Adopted

Source	FY 2017/18 Actual Revenues	FY 2018/19 Adopted Budget	FY 2018/19 Projected Revenues	FY 2019/20 Adopted Budget
Grant Funds				
Community Development Block Grant				
Intergovernmental				
Federal Grants & Reimbursements	$6,367,481	$11,926,557	$4,231,347	$12,392,664
Total Intergovernmental	$6,367,481	$11,926,557	$4,231,347	$12,392,664
Other Revenues				
Interest	$218,092	$164,000	$164,000	-
Total Other Revenues	$218,092	$164,000	$164,000	-
Total Community Development Block Grant	$6,585,572	$12,090,557	$4,395,347	$12,392,664
Grants - Enterprise				
Intergovernmental				
Federal Grants & Reimbursements	$1,577,276	$3,823,995	$3,296,964	$3,519,878
State Grants and Reimbursements	$140,948	$68,113	$248,113	$118,762
Total Intergovernmental	$1,718,224	$3,892,108	$3,545,077	$3,638,640
Total Grants - Enterprise	$1,718,224	$3,892,108	$3,545,077	$3,638,640
Grants - Gen. Gov.				
Intergovernmental				
County and Other Governments Revenues	$1,735,064	$2,777,826	$2,443,621	$826,600
Federal Grants & Reimbursements	$3,606,190	$8,930,444	$(298,291)	$21,730,220
State Grants and Reimbursements	$319,625	$447,887	$324,923	$381,238
Total Intergovernmental	$5,660,879	$12,156,157	$2,470,253	$22,938,058
Other Revenues				
Contributions and Donations	$1,000	$2,599,064	$193,689	$211,675
Interest	$8,537	-	-	-
Total Other Revenues	$9,537	$2,599,064	$193,689	$211,675
Total Grants - Gen. Gov.	$5,670,416	$14,755,221	$2,663,942	$23,149,733
HOME				
Intergovernmental				
Federal Grants & Reimbursements	$1,314,170	$3,753,504	$648,080	$4,587,231
Total Intergovernmental	$1,314,170	$3,753,504	$648,080	$4,587,231
Total HOME	$1,314,170	$3,753,504	$648,080	$4,587,231
Section 8				
Intergovernmental				
Federal Grants & Reimbursements	$13,637,901	$14,472,517	$12,647,513	$16,643,782
Total Intergovernmental	$13,637,901	$14,472,517	$12,647,513	$16,643,782
Sales and Charges for Services				
General	$40	-	-	-
Total Sales and Charges for Services	$40	-	-	-
Other Revenues				
Interest	$77,364	$25,856	$25,856	$54,321
Total Other Revenues	$77,364	$25,856	$25,856	$54,321
Total Section 8	$13,715,305	$14,498,373	$12,673,369	$16,698,103
Total Grant Funds	$29,003,688	$48,989,763	$23,925,815	$60,466,371

City of Mesa, Arizona
Summary of Resources by Fund and Source
Fiscal Year 2019/20 - Adopted

Source	FY 2017/18 Actual Revenues	FY 2018/19 Adopted Budget	FY 2018/19 Projected Revenues	FY 2019/20 Adopted Budget
Trust Funds				
Employee Benefit Trust				
Intergovernmental				
Federal Grants & Reimbursements	$7	-	-	-
State Grants and Reimbursements	$7	-	-	-
Total Intergovernmental	$14	-	-	-
Other Revenues				
Interest	$918,226	-	-	-
Other Revenues	$10,290	-	-	-
Self Insurance Contributions	$85,183,905	$88,353,235	$79,341,748	$94,002,793
Total Other Revenues	$86,112,421	$88,353,235	$79,341,748	$94,002,793
Total Employee Benefit Trust	$86,112,436	$88,353,235	$79,341,748	$94,002,793
Property & Public Liability				
Other Revenues				
Interest	$86,537	-	-	-
Other Revenues	-	$55,300	$55,300	$55,300
Self Insurance Contributions	$5,579,465	$7,396,852	$5,060,352	$6,888,645
Total Other Revenues	$5,666,002	$7,452,152	$5,115,652	$6,943,945
Total Property & Public Liability	$5,666,002	$7,452,152	$5,115,652	$6,943,945
Workers' Compensation				
Other Revenues				
Interest	$106,303	$7,000	$7,000	$14,000
Other Revenues	$233,075	-	$362,753	-
Self Insurance Contributions	$3,787,199	$3,278,913	$3,278,913	$4,202,562
Total Other Revenues	$4,126,577	$3,285,913	$3,648,666	$4,216,562
Total Workers' Compensation	$4,126,577	$3,285,913	$3,648,666	$4,216,562
Total Trust Funds	$95,905,015	$99,091,300	$88,106,066	$105,163,300
Debt Service Funds				
General Obligation Bond Redemption				
Taxes				
Property Taxes	$34,126,476	$33,439,000	$33,439,000	$41,741,000
Total Taxes	$34,126,476	$33,439,000	$33,439,000	$41,741,000
Intergovernmental				
Federal Grants & Reimbursements	$559,898	$558,099	$558,099	$561,248
Total Intergovernmental	$559,898	$558,099	$558,099	$561,248
Other Revenues				
Interest	$44,479	-	-	-
Total Other Revenues	$44,479	-	-	-
Total General Obligation Bond Redemption	$34,730,852	$33,997,099	$33,997,099	$42,302,248
Highway Project Advancement Notes				
Intergovernmental				
State Grants and Reimbursements	$6,228,686	-	-	-
Total Intergovernmental	$6,228,686	-	-	-
Other Revenues				
Interest	$22,280	$137,295	$137,295	$140,089
Total Other Revenues	$22,280	$137,295	$137,295	$140,089
Total Highway Project Advancement Notes	$6,250,966	$137,295	$137,295	$140,089

City of Mesa, Arizona
Summary of Resources by Fund and Source
Fiscal Year 2019/20 - Adopted

Source	FY 2017/18 Actual Revenues	FY 2018/19 Adopted Budget	FY 2018/19 Projected Revenues	FY 2019/20 Adopted Budget
Non-Utility Bond Redemption				
Sales and Charges for Services				
Enterprise	$3,995,745	$2,688,378	$2,688,378	-
Total Sales and Charges for Services	$3,995,745	$2,688,378	$2,688,378	-
Other Revenues				
Interest	-	$225,557	$225,557	$84,869
Sale of Property	-	$62,138,968	$5,750,055	$55,000,000
Total Other Revenues	-	$62,364,525	$5,975,612	$55,084,869
Total Non-Utility Bond Redemption	$3,995,745	$65,052,903	$8,663,990	$55,084,869
Special Improvement District Bond Redemption				
Other Revenues				
Interest	$3,022	-	-	-
Other Revenues	$288,680	$384,075	$384,075	$364,645
Total Other Revenues	$291,703	$384,075	$384,075	$364,645
Total Special Improvement District Bond Redemption	$291,703	$384,075	$384,075	$364,645
Transportation Projected Advancement Notes				
Other Revenues				
Contributions and Donations	-	$3,000,000	-	-
Total Other Revenues	-	$3,000,000	-	-
Total Transportation Projected Advancement Notes	-	$3,000,000	-	-
Utility Systems Bond Redemption				
Intergovernmental				
Federal Grants & Reimbursements	$2,246,863	$2,239,646	$2,239,646	$2,406,276
Total Intergovernmental	$2,246,863	$2,239,646	$2,239,646	$2,406,276
Other Revenues				
Interest	$8,814	-	-	-
Total Other Revenues	$8,814	-	-	-
Total Utility Systems Bond Redemption	$2,255,677	$2,239,646	$2,239,646	$2,406,276
Utility Systems GO Bond Redemption				
Other Revenues				
Interest	$11,854	-	-	-
Total Other Revenues	$11,854	-	-	-
Total Utility Systems GO Bond Redemption	$11,854	-	-	-
WIFA Redemption				
Other Revenues				
Interest	$30,081	-	-	-
Total Other Revenues	$30,081	-	-	-
Total WIFA Redemption	$30,081	-	-	-
Total Debt Service Funds	$47,566,878	$104,811,018	$45,422,105	$100,298,127

City of Mesa, Arizona
Summary of Resources by Fund and Source
Fiscal Year 2019/20 - Adopted

Source	FY 2017/18 Actual Revenues	FY 2018/19 Adopted Budget	FY 2018/19 Projected Revenues	FY 2019/20 Adopted Budget
Bond Funds				
Electric Bond Construction				
Other Revenues				
Interest	$19,338	-	-	-
Total Other Revenues	$19,338	-	-	-
Total Electric Bond Construction	$19,338	-	-	-
Gas Bond Construction				
Other Revenues				
Interest	$67,766	-	-	-
Total Other Revenues	$67,766	-	-	-
Total Gas Bond Construction	$67,766	-	-	-
Parks Bond Construction				
Interest	$73,668	-	-	-
Other Revenues	$4,275	-	-	-
Total Other Revenues	$77,943	-	-	-
Total Parks Bond Construction	$77,943	-	-	-
Wastewater Bond Construction				
Other Revenues				
General	$1,970	-	-	-
Total Sales and Charges For Services	$1,970	-	-	-
Interest	$257,516	-	-	-
Total Other Revenues	$257,516	-	-	-
Total Wastewater Bond Construction	$259,485	-	-	-
Water Bond Construction				
Other Revenues				
Interest	$599,190	-	-	-
Other Revenues	$460	-	-	-
Total Other Revenues	$599,650	-	-	-
Total Water Bond Construction	$599,650	-	-	-
Public Safety Bond Construction				
Other Revenues				
Interest	$69,757	-	-	-
Total Other Revenues	$69,757	-	-	-
Total Public Safety Bond Construction	$69,757	-	-	-
Solid Waste Bond Construction				
Other Revenues				
Interest	$4,173	-	-	-
Total Other Revenues	$4,173	-	-	-
Total Solid Waste Bond Construction	$4,173	-	-	-
Streets Bond Construction				
Other Revenues				
Interest	$158,331	-	-	-
Total Other Revenues	$158,331	-	-	-
Total Streets Bond Construction	$158,331	-	-	-
Total Bond Funds	$1,256,444	-	-	-

City of Mesa, Arizona
Summary of Resources by Fund and Source
Fiscal Year 2019/20 - Adopted

Source	FY 2017/18 Actual Revenues	FY 2018/19 Adopted Budget	FY 2018/19 Projected Revenues	FY 2019/20 Adopted Budget
Contingency Fund				
Contingency Fund				
Intergovernmental				
County and Other Governments Revenues	-	$5,000,000	-	-
Total Intergovernmental	-	$5,000,000	-	-
Other Revenues				
Other Revenues	-	$8,400,000	-	-
Total Other Revenues	-	$8,400,000	-	-
Total Contingency Fund	-	$13,400,000	-	-
Total Contingency Fund	-	$13,400,000	-	-
Total City Revenues	$1,056,284,093	$1,292,629,189	$1,178,777,310	$1,318,481,719

Changes in accounting presentation affect comparisons between years.

This schedule does not include Other Financing Sources such as bonds and fund balance.

**The Court Construction Fee was reclassified from a Debt Service Fund to a Restricted Funds Fund Type*

Summary of Expenditures by Department
Fiscal Year 2019/20 - Adopted

Department	FY 2017/18 Actual Expenditures	FY 2018/19 Adopted Budget	FY 2018/19 Projected Expenditures	FY2019/20 Adopted Budget
Arts and Culture	$15,040,897	$16,706,287	$16,000,079	$17,846,675
Business Services	$13,053,220	$13,015,753	$12,296,879	$13,155,145
Centralized Appropriations	$221,694,692	$354,320,000	$170,496,060	$279,526,000
City Attorney	$11,415,487	$14,085,000	$11,564,305	$14,332,000
City Auditor	$747,811	$769,000	$769,000	$778,000
City Clerk	$830,921	$1,346,000	$1,261,343	$902,000
City Manager	$6,138,370	$6,820,987	$5,916,249	$7,755,900
Communications	$3,292,720	$3,913,000	$3,232,100	$4,036,000
Community Services	$21,792,120	$31,385,486	$19,712,674	$35,670,434
Contingency	-	$102,613,000	-	$89,678,000
Development Services	$8,398,583	$10,134,432	$9,236,707	$9,456,974
Economic Development	$7,923,850	$9,239,020	$7,538,599	$7,378,000
Energy Resources	$36,320,227	$40,187,800	$36,304,455	$37,416,000
Engineering	$6,184,251	$7,574,000	$7,232,918	$7,966,000
Environmental Management & Sustainability	$30,279,861	$34,057,607	$33,240,009	$35,262,852
Falcon Field Airport	$1,408,826	$2,078,000	$1,568,224	$2,124,000
Financial Services	$3,174,765	$3,790,000	$3,590,000	$4,069,000
Fire and Medical	$76,748,562	$84,658,019	$84,457,346	$90,021,022
Fleet Services	$24,351,937	$36,559,885	$25,615,404	$40,746,026
Human Resources	$86,505,427	$95,690,000	$94,758,874	$101,033,000
Information Technology	$29,434,541	$37,078,736	$30,072,775	$39,861,740
Library Services	$6,644,362	$7,522,000	$6,841,415	$8,769,000
Mayor and Council	$749,687	$1,065,000	$898,905	$847,000
Municipal Court	$7,646,431	$8,511,000	$7,787,235	$10,782,475
Office of ERP Management	$597,837	$785,000	$785,000	$801,000
Office of Management and Budget	$2,669,019	$3,187,519	$2,900,151	$3,592,868
Parks, Recreation and Community Facilities	$44,410,543	$55,374,033	$48,233,557	$58,379,300
Police	$174,783,199	$186,371,141	$182,849,266	$198,152,493
Project Management Program	$246,904,936	$507,271,443	$337,187,242	$559,092,000
Public Information and Communications	$1,658,819	$1,339,000	$1,393,700	$1,366,000
Transit Services	$12,588,910	$16,673,000	$17,638,045	$20,052,000
Transportation	$37,019,175	$45,073,572	$43,221,621	$45,653,180
Water Resources	$64,733,100	$80,805,280	$72,540,645	$83,497,916
Total Expenditures	$1,205,143,087	$1,820,000,000	$1,297,140,782	$1,830,000,000

Changes in accounting presentation affect comparisons between years.

The Communications Department is broken out from the Information Technology Department for this report.

City of Mesa, Arizona
Summary of Expenditures by Fund
Fiscal Year 2019/20 - Adopted

Source	FY 2017/18 Actual Expenditures	FY 2018/19 Adopted Budget	FY 2018/19 Projected Expenditures	FY2019/20 Adopted Budget
General Fund				
General Fund	$337,278,026	$375,768,652	$359,086,821	$391,468,845
Capital - General Fund	$12,237,715	$40,023,917	$13,077,403	$44,283,196
Total General Fund	$349,515,741	$415,792,569	$372,164,224	$435,752,041
Enterprise Fund				
Capital - Enterprise	$4,202,969	$9,315,137	$1,459,852	$13,828,740
Enterprise Fund	$154,558,343	$177,869,772	$163,819,302	$180,084,114
Total Enterprise Fund	$158,761,312	$187,184,909	$165,279,154	$193,912,854
Restricted Funds				
Arts and Culture Fund	$16,797,548	$17,919,974	$17,061,112	$19,051,131
Cadence CFD - Capital	$5,000	$2,850,000	$247,500	$5,840,000
Cadence CFD - Debt	-	$191,613	$19,550	$437,453
Cadence CFD - Operating	$20,199	$96,508	$80,378	$116,391
Cemetery	$1,144,562	$2,634,068	$1,482,927	$3,649,940
Eastmark CFD 1 - Capital	$11,225,339	$15,100,000	$13,611,828	$20,200,000
Eastmark CFD 1 - Debt	$2,184,135	$4,895,624	$3,786,800	$5,196,771
Eastmark CFD 1 - Operating	$97,712	$199,530	$193,822	$227,905
Eastmark CFD 2 - Capital	-	-	-	$3,300,000
Eastmark CFD 2 - Debt	-	-	-	$451,400
Eastmark CFD 2 - Operating	-	-	$7,000	$96,508
Economic Investment Fund	$4,922,984	$6,552,896	$4,768,900	$29,720,250
Environmental Compliance Fee	$13,201,426	$21,290,664	$15,034,295	$21,493,967
Falcon Field Airport	$5,140,896	$5,190,217	$3,790,539	$6,434,877
Greenfield WRP Joint Venture	$34,651,959	$141,694,278	$139,988,397	$89,376,868
Highway User Revenue Fund	$22,277,538	$41,606,677	$26,084,763	$44,649,333
Local Streets Sales Tax	$31,584,170	$62,297,888	$38,928,685	$56,490,039
Mesa Arts Center Restoration Fee	$490,698	$652,132	$274,132	$728,000
Public Safety Sales Tax	-	-	$250,000	$6,382,409
Quality of Life Sales Tax	$24,294,829	$24,509,404	$24,509,404	$26,305,729
Restricted Programs Fund	$6,239,295	$8,373,427	$6,339,272	$16,048,538
Solid Waste Development Fee	$576,028	$604,000	$154,000	$1,050,000
Special Programs Fund	$415,244	$720,985	$686,727	$1,044,362
TOPAZ Joint Venture Fund	$2,999,847	$4,250,237	$3,281,545	$4,772,827
Transit Fund	$22,579,277	$37,358,755	$22,008,574	$36,888,422
Transportation	$176,074	$22,393,702	$577,028	$35,883,718
Utility Replacement Extension & Renewal	$4,178,437	$12,165,522	$5,189,644	$13,808,357
Vehicle Replacement	$954,768	$3,725,242	$1,276,002	$3,689,303
Total Restricted Funds	$206,157,965	$437,273,343	$329,632,824	$453,334,498
Internal Service Funds				
Fleet Internal Service	$(99,333)	$449,889	$(52,421)	$249,899
Print Shop Internal Service	$30,038	-	$563	-
Warehouse Internal Service	$5,704,607	$6,638,074	$6,502,438	$7,351,417
Total Internal Service Funds	$5,635,312	$7,087,963	$6,450,580	$7,601,316
Impact Fee Funds				
Cultural Facility Impact Fee	$51,916	-	-	-
Total Impact Fee Funds	$51,916	-	-	-
Grant Funds				
Community Development Block Grant	$7,642,039	$12,090,557	$4,663,115	$12,392,664
Grants - Enterprise	$1,826,804	$3,892,108	$3,409,277	$3,638,640
Grants - Gen. Gov.	$5,619,888	$15,050,707	$3,441,827	$23,837,089
HOME	$1,290,174	$3,753,504	$648,080	$4,587,231
Section 8	$13,327,891	$14,498,373	$12,673,469	$16,697,714
Total Grant Funds	$29,706,797	$49,285,249	$24,835,768	$61,153,338

City of Mesa, Arizona
Summary of Expenditures by Fund
Fiscal Year 2019/20 - Adopted

Source	FY 2017/18 Actual Expenditures	FY 2018/19 Adopted Budget	FY 2018/19 Projected Expenditures	FY2019/20 Adopted Budget
Trust Funds				
Employee Benefit Trust	$80,108,929	$88,097,147	$87,419,362	$93,255,429
Property and Public Liability	$5,579,465	$7,452,152	$5,115,652	$7,592,951
Worker's Compensation	$5,003,982	$5,968,246	$5,480,324	$6,213,339
Total Trust Funds	$90,692,376	$101,517,545	$98,015,338	$107,061,719
Debt Service Funds				
General Obligation Bond Redemption	$38,145,272	$40,522,146	$40,522,146	$48,685,893
Highway User Revenue Bond Redemption	$12,459,333	$12,382,863	$12,378,263	$12,402,713
Non Utility Bond Redemption	$47,762,364	$2,452,150	$245,150	$52,452,250
Special Improvement District Bond Redemption	$403,445	$384,075	$384,075	$364,645
Transportation Project Advancement Notes	-	$3,000,000	-	-
Utility Systems Bond Redemption	$98,846,388	$90,165,107	$89,522,567	$103,071,995
Utility GO Bond Redemption	$86,111	$52,844	$52,844	$46,088
WIFA Redemption	$177,665	$177,667	$177,667	$203,415
Total Debt Service Funds	$197,880,577	$149,136,852	$143,282,712	$217,226,999
Bond Construction Funds				
Electric Bond Construction	$2,484,129	$9,492,994	$2,433,591	$21,234,938
Excise Tax Obligation Construction	-	-	-	$33,722,350
Gas Bond Construction	$6,184,910	$12,002,374	$6,423,820	$28,902,582
Parks Bond Construction	$11,898,657	$21,294,005	$11,514,181	$21,511,851
Public Safety Bond Construction	$1,771,630	$13,136,388	$11,872,761	$16,193,038
Solid Waste Bond Construction	$2,268,983	$2,622,141	$1,059,123	-
Spring Training Bond Construction	$283,295	$74,422	$47,397	$27,025
Streets Bond Construction	$3,786,243	$26,962,620	$7,417,582	$27,246,971
Wastewater Bond Construction	$30,607,487	$93,428,439	$75,027,876	$79,707,403
Water Bond Construction	$107,455,757	$27,395,187	$41,683,851	$35,733,077
Total Bond Construction Funds	$166,741,091	$206,408,570	$157,480,182	$264,279,235
Contingency Fund				
Contingency	-	$266,313,000		$89,678,000
Total Contingency Fund	-	$266,313,000	-	$89,678,000
Total City Expenditures	$1,205,143,087	$1,820,000,000	$1,297,140,782	$1,830,000,000

Changes in accounting presentation affect comparisons between years.

City of Mesa, Arizona
Summary of Expenditures by Fund and Department
Fiscal Year 2019/20 - Adopted

Fund/Department	FY 2017/18 Actual Expenditures	FY 2018/19 Adopted Budget	FY 2018/19 Budget Adjustments	FY 2018/19 Projected Expenditures	FY 2019/20 Adopted Budget
General Fund					
General Fund					
Business Services	$11,368,382	$10,983,848	-	$10,514,588	$11,095,795
Centralized Appropriations	$(13,612,338)	$(10,529,399)	$1,786,000	$(14,421,168)	$(11,648,926)
City Attorney	$5,303,572	$5,778,236	$65,000	$5,763,439	$6,012,836
City Auditor	$747,811	$769,000	-	$769,000	$778,000
City Clerk	$830,798	$1,342,984	$14,000	$1,259,743	$897,476
City Manager	$6,056,792	$6,550,000	$88,000	$5,844,545	$7,199,533
Communications	$1,764,972	$2,044,840	-	$1,805,990	$2,071,653
Community Services	$2,733,388	$2,930,370	-	$2,925,345	$3,156,717
Development Services	$7,526,033	$8,714,259	$34,228	$8,246,901	$8,806,125
Economic Development	$3,948,548	$4,048,463	-	$3,898,463	$3,801,415
Energy Resources	$63,963	$59,890	$8,300	$65,880	$68,282
Engineering	$6,040,727	$7,176,345	-	$6,948,811	$7,452,768
Financial Services	$3,110,505	$3,678,960	$(2,000)	$3,476,960	$3,907,151
Fire & Medical	$66,036,412	$70,429,215	$1,926,648	$73,193,426	$72,828,228
Human Resources	$3,468,037	$3,736,940	$31,275	$3,725,406	$3,868,241
Information Technology	$27,036,246	$31,750,226	$1,223,300	$28,735,443	$34,454,315
Library Services	$6,517,615	$7,137,900	$34,980	$6,731,103	$8,442,400
Mayor & Council	$749,687	$1,065,000	-	$898,905	$847,000
Municipal Court	$7,371,412	$7,931,490	-	$7,512,298	$8,144,428
Office of ERP Management	$597,837	$781,000	-	$781,000	$797,000
Office of Management & Budget	$2,663,710	$3,168,519	$10,500	$2,874,151	$3,568,868
Parks, Recreation & Community Facilities	$28,547,465	$34,849,822	$(1,022,707)	$30,208,580	$37,222,388
Police	$154,220,566	$159,590,273	$2,092,386	$161,974,939	$167,987,372
Project Management Program	$2,444,547	$10,316,162	$81,500	$3,839,342	$8,211,320
Public Information and Communications	$1,631,900	$1,339,000	$158,490	$1,393,700	$1,366,000
Transportation	$15,356	$22,200	-	$22,200	$22,200
Water Resources	$94,085	$103,109	-	$97,831	$110,260
Total General Fund	$337,278,026	$375,768,652	$6,529,899	$359,086,821	$391,468,845
Capital - General Fund					
Centralized Appropriations	$(471,012)	$(1,273,727)	-	$(216,742)	$(1,357,995)
Community Services	-	$1,312	-	$1,312	$1,312
Development Services	-	$216,500	-	$216,000	-
Engineering	$75,425	$82,641	-	$55,141	$57,641
Environmental Management & Sustainability	-	$145,200	$(145,200)	$145,200	-
Fire & Medical	$1,049,073	$2,440,767	$1,875,938	$1,532,694	$3,813,514
Fleet Services	$150,873	$800,548	$99,452	$217,000	$843,000
Information Technology	$2,381,255	$5,039,550	$130,600	$1,337,332	$4,563,465
Office of ERP Management	-	$4,000	-	$4,000	$4,000
Office of Management & Budget	-	$2,000	-	$2,000	-
Parks, Recreation & Community Facilities	-	$20,000	$(20,000)	-	-
Police	$228,253	$1,702,054	$64,243	$391,136	$1,377,918
Project Management Program	$8,796,930	$30,693,072	$1,053,839	$9,242,330	$34,730,341
Public Information and Communications	$26,919	-	-	-	-
Transportation	-	$150,000	$(131,919)	$150,000	$250,000
Total Capital - General Fund	$12,237,715	$40,023,917	$2,926,953	$13,077,403	$44,283,196
Total General Fund	$349,515,741	$415,792,569	$9,456,852	$372,164,224	$435,752,041
Enterprise Fund					
Capital - Enterprise					
Centralized Appropriations	$253,803	$704,230	-	$121,827	$746,735
Energy Resources	$(95)	$460	$103,272	-	$460
Environmental Management & Sustainability	-	-	$18,900	$18,900	-
Fleet Services	$3,065,821	$4,694,107	$71,000	$486,342	$5,880,765
Information Technology	$17,040	$288,960	-	-	$843,960
Parks, Recreation & Community Facilities	$118,700	$2,264,660	$(25,000)	$121,242	$2,671,178
Project Management Program	$602,919	$993,245	$1,821,384	$569,114	$3,574,217
Water Resources	$144,781	$369,475	$(227,048)	$142,427	$111,425
Total Capital - Enterprise	$4,202,969	$9,315,137	$1,762,508	$1,459,852	$13,828,740

City of Mesa, Arizona
Summary of Expenditures by Fund and Department
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Fund/Department	FY 2017/18 Actual Expenditures	FY 2018/19 Adopted Budget	FY 2018/19 Budget Adjustments	FY 2018/19 Projected Expenditures	FY 2019/20 Adopted Budget
Enterprise Fund					
Business Services	$4,900	$163,753	$(38,653)	$38,653	$125,100
Centralized Appropriations	$21,469,596	$22,969,159	$47,820	$21,424,731	$23,690,156
City Attorney	$170,227	$171,990	-	$171,990	$178,343
Communications	$(4,640)	-	-	-	-
Development Services	$159,649	$162,153	-	$179,647	$164,333
Energy Resources	$35,757,563	$39,721,613	$(113,142)	$35,741,368	$36,766,418
Engineering	$11,561	$201,373	-	$96,729	$238,166
Environmental Management & Sustainability	$28,679,324	$31,278,006	$(18,900)	$30,882,606	$32,816,072
Financial Services	-	$600	-	$600	-
Fleet Services	$(151,210)	-	-	-	$10,000
Parks, Recreation & Community Facilities	$8,074,240	$9,116,009	$(9,232)	$8,909,797	$9,185,163
Police	$799,386	$753,461	$4,869	$755,102	$775,817
Project Management Program	$871,980	$1,932,789	$245,700	$438,657	$1,811,665
Transportation	$561,783	$575,955	-	$489,315	$577,227
Water Resources	$58,153,984	$70,822,911	$(696,355)	$64,690,107	$73,745,654
Total Enterprise Fund	$154,558,343	$177,869,772	$(577,893)	$163,819,302	$180,084,114
Total Enterprise Fund	$158,761,312	$187,184,909	$1,184,615	$165,279,154	$193,912,854
Restricted Funds					
Arts & Culture Fund					
Arts & Culture	$13,999,590	$15,296,125	$(14,000)	$14,904,474	$16,006,493
Centralized Appropriations	$2,488,729	$2,427,443	-	$2,106,403	$2,851,984
Project Management Program	$309,228	$196,406	$4,000	$50,235	$192,654
Total Arts and Culture	$16,797,548	$17,919,974	$(10,000)	$17,061,112	$19,051,131
Cadence CFD - Capital					
Centralized Appropriations	$5,000	$2,850,000	-	$247,500	$5,840,000
Total Cadence CFD - Capital	$5,000	$2,850,000	-	$247,500	$5,840,000
Cadence CFD - Debt					
Centralized Appropriations	-	$191,613	-	$19,550	$437,453
Total Cadence CFD - Debt	-	$191,613	-	$19,550	$437,453
Cadence CFD - Operating					
Centralized Appropriations	-	$20,000	$(11,200)	-	$20,000
City Attorney	$1,589	$15,000	-	$15,000	$15,000
City Clerk	$59	$1,508	-	$800	$1,508
City Manager	$34	$10,000	-	$3,000	$10,000
Engineering	$17,156	$20,000	$11,200	$31,578	$39,883
Financial Services	$245	$23,000	-	$23,000	$23,000
Office of Management & Budget	$1,117	$7,000	-	$7,000	$7,000
Total Cadence CFD - Operating	$20,199	$96,508	-	$80,378	$116,391
Cemetery					
Business Services	-	-		-	-
Centralized Appropriations	$118,815	$200,365	-	$123,373	$260,775
Parks, Recreation & Community Facilities	$960,363	$1,167,307	$(6,768)	$1,208,339	$1,266,484
Project Management Program	$65,385	$1,266,396	-	$151,215	$2,122,681
Total Cemetery	$1,144,562	$2,634,068	$(6,768)	$1,482,927	$3,649,940
Eastmark CFD 1 - Capital					
Centralized Appropriations	$11,225,339	$15,100,000	-	$13,611,828	$20,200,000
Total Eastmark CFD 1 - Capital	$11,225,339	$15,100,000	-	$13,611,828	$20,200,000
Eastmark CFD 2 - Capital					
Centralized Appropriations	-	-	-	-	$3,300,000
Total Eastmark CFD 2 - Capital	-	-	-	-	$3,300,000
Eastmark CFD 1 - Debt					
Centralized Appropriations	$2,184,135	$4,895,624	-	$3,786,800	$5,196,771
Total Eastmark CFD 1 - Debt	$2,184,135	$4,895,624	-	$3,786,800	$5,196,771
Eastmark CFD 2 - Debt					
Centralized Appropriations	-	-	-	-	$451,400
Total Eastmark CFD 2 - Debt	-	-	-	-	$451,400
Eastmark CFD 1 - Operating					
Centralized Appropriations	$2,400	$40,000	$(12,200)	$37,800	$40,000
City Attorney	$4,502	$40,000	-	$40,000	$40,000
City Clerk	$64	$1,508	-	$800	$1,508
City Manager	$1,227	$10,000	-	$5,000	$10,000
Engineering	$24,881	$19,282	$12,200	$21,482	$19,883
Financial Services	$60,445	$78,740	-	$78,740	$106,514
Office of Management & Budget	$4,193	$10,000	-	$10,000	$10,000
Total Eastmark CFD 1 - Operating	$97,712	$199,530	-	$193,822	$227,905

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Fund/Department	FY 2017/18 Actual Expenditures	FY 2018/19 Adopted Budget	FY 2018/19 Budget Adjustments	FY 2018/19 Projected Expenditures	FY 2019/20 Adopted Budget
Eastmark CFD 2 - Operating					
Centralized Appropriations	-	-	-	-	$20,000
City Attorney	-	-	$15,000	-	$15,000
City Clerk	-	-	$3,600	-	$1,508
City Manager	-	-	$1,000	-	$10,000
Engineering	-	-	-	-	$20,000
Financial Services	-	-	$71,000	-	$23,000
Office of Management & Budget	-	-	$7,000	$7,000	$7,000
Total Eastmark CFD 2 - Operating	-	-	$97,600	$7,000	$96,508
Economic Investment Fund					
Centralized Appropriations	$576,197	$1,419,648	-	$406,493	$10,392,563
Economic Development	$3,567,032	$4,824,090	-	$3,273,669	$3,576,585
Parks, Recreation & Community Facilities	$90,064	$183,158	-	$183,158	$163,602
Project Management Program	$689,692	$126,000	$230,000	$905,580	$15,587,500
Total Economic Investment Fund	$4,922,984	$6,552,896	$230,000	$4,768,900	$29,720,250
Environmental Compliance Fee					
Arts & Culture	-	-		-	-
Business Services	-	-		-	-
Centralized Appropriations	$896,331	$921,581	-	$799,317	$968,652
Development Services	$66,069	$65,465	-	$65,465	$67,163
Environmental Management & Sustainability	$1,350,550	$2,293,794	$(145,039)	$1,892,882	$2,246,780
Fleet Services	$286,142	$639,800	$38,921	$376,921	$573,843
Parks, Recreation & Community Facilities	$6,553,067	$7,413,077	-	$7,256,775	$7,520,485
Project Management Program	$775,308	$5,182,448	$919,682	$313,475	$5,601,717
Transportation	$3,251,403	$4,740,320	$(813,564)	$4,307,419	$4,479,446
Water Resources	$22,556	$34,179	-	$22,041	$35,881
Total Environmental Compliance Fee	$13,201,426	$21,290,664	-	$15,034,295	$21,493,967
Falcon Field Fund					
Centralized Appropriations	$383,234	$696,243	-	$531,258	$815,777
Economic Development	$56,846	-	-	-	-
Engineering	$5,640	$39,177	$20,000	$59,177	$53,483
Falcon Field Airport	$1,408,826	$2,078,000	$(400,000)	$1,568,224	$2,124,000
Fire & Medical	$522,791	$547,496	$319	$547,815	$583,694
Police	$257,892	$251,127	$1,622	$251,668	$258,555
Project Management Program	$2,499,668	$1,572,174	$400,000	$826,397	$2,584,168
Transportation	$6,000	$6,000	-	$6,000	$15,200
Total Falcon Field Fund	$5,140,896	$5,190,217	$21,941	$3,790,539	$6,434,877
Greenfield WRP Joint Venture					
Centralized Appropriations	$852,113	$863,617	-	$687,189	$1,046,828
Financial Services	$587	$1,044	$2,000	$3,044	$1,152
Fleet Services	-	$55,000	-	$55,000	-
Project Management Program	$28,038,405	$134,179,858	$2,000	$133,346,068	$81,155,629
Water Resources	$5,760,854	$6,594,759	$(139,134)	$5,897,096	$7,173,259
Total Greenfield WRP Joint Venture	$34,651,959	$141,694,278	$(135,134)	$139,988,397	$89,376,868
Highway User Revenue Fund					
Centralized Appropriations	$113,220	$138,334	$5,570	$141,092	$161,358
Fleet Services	-	-	$36,512	$36,512	-
Project Management Program	$6,810,836	$24,859,140	-	$9,463,873	$23,395,267
Transportation	$15,353,482	$16,609,203	$167,488	$16,443,286	$21,092,708
Total Highway User Revenue Fund	$22,277,538	$41,606,677	$209,570	$26,084,763	$44,649,333
Local Streets Fund					
Centralized Appropriations	$4,711,450	$5,853,532	$9,060	$5,034,880	$5,841,773
Development Services	$235,462	$243,436	-	$263,417	$246,835
Energy Resources	$498,796	$405,837	$107,000	$497,207	$453,808
Engineering	$8,861	$35,182	-	$20,000	$84,176
Fleet Services	$630,936	$3,399,202	$236,137	$1,782,339	$3,913,000
Police	$131,796	$125,530	$812	$125,833	$129,287
Project Management Program	$7,471,341	$29,227,016	$79,854	$9,358,337	$26,552,939
Transportation	$17,799,621	$22,911,370	$(423,282)	$21,749,889	$19,156,745
Water Resources	$95,907	$96,783	-	$96,783	$111,476
Total Local Streets Fund	$31,584,170	$62,297,888	$9,581	$38,928,685	$56,490,039
Mesa Arts Center Restoration Fee					
Project Management Program	$490,698	$652,132	-	$274,132	$728,000
Total Mesa Arts Center Restoration Fee	$490,698	$652,132	-	$274,132	$728,000
Public Safety Sales Tax					
Fleet Services	-	-	-	-	$767,298
Fire & Medical	-	-	$250,000	$250,000	$2,250,720
Police	-	-	-	-	$3,364,391
Total Quality of Life Sales Tax	-	-	$250,000	$250,000	$6,382,409

City of Mesa, Arizona
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Fund/Department	FY 2017/18 Actual Expenditures	FY 2018/19 Adopted Budget	FY 2018/19 Budget Adjustments	FY 2018/19 Projected Expenditures	FY 2019/20 Adopted Budget
Quality of Life Sales Tax					
Centralized Appropriations	$355,568	-	-	-	-
Fire & Medical	$7,900,773	$8,332,340	-	$8,332,340	$9,710,260
Police	$16,038,488	$16,177,064	-	$16,177,064	$16,595,469
Total Quality of Life Sales Tax	$24,294,829	$24,509,404	-	$24,509,404	$26,305,729
Restricted Programs Fund					
Arts & Culture	$927,031	$1,204,092	-	$1,061,649	$1,440,507
Centralized Appropriations	$2,713,621	$2,429,657	-	$2,815,000	$2,875,000
Community Services	$108,000	$248,915	-	$99,085	$248,915
Development Services	$355,050	$673,101	-	$223,284	$133,000
Fire & Medical	$20,288	$36,428	-	$36,428	$54,300
Library Services	$100,187	$351,100	$(264,588)	$82,512	$291,600
Municipal Court	$275,019	$579,510	$1,748,902	$274,937	$2,638,047
Parks, Recreation & Community Facilities	$50,278	$110,000	$(9,226)	$95,666	$100,000
Police	$1,387,322	$2,006,989	-	$1,638,290	$2,624,159
Project Management Program	$302,498	$733,635	$264,588	$12,421	$5,643,010
Total Restricted Programs Fund	$6,239,295	$8,373,427	$1,739,676	$6,339,272	$16,048,538
Solid Waste Development Fee					
Environmental Management & Sustainability	$195,431	$154,000	-	$154,000	$200,000
Fleet Services	$380,596	$450,000	-	-	$850,000
Total Solid Waste Development Fee	$576,028	$604,000	-	$154,000	$1,050,000
Special Programs Fund					
City Manager	-	-	$18,500	$15,600	$399,367
Development Services	$39,428	$39,518	-	$39,518	$39,518
Economic Development	$351,425	$366,467	-	$366,467	-
Environmental Management & Sustainability	-	$75,000	-	$75,000	-
Fire & Medical	$309	$60,000	-	$60,000	$55,006
Parks, Recreation & Community Facilities	-	$50,000	-	$50,000	$50,000
Police	$4,930	$130,000	$180,000	$80,142	$500,471
Project Management Program	$19,151	-	-	-	-
Total Special Programs Fund	$415,244	$720,985	$198,500	$686,727	$1,044,362
TOPAZ Joint Venture Fund					
Centralized Appropriations	-	-	-	-	-
Communications	$1,532,388	$1,868,160	$(100)	$1,426,110	$1,964,347
Financial Services	$2,983	$7,356	-	$7,356	$8,183
Information Technology	-	-	$100	-	-
Project Management Program	$1,464,475	$2,374,721	-	$1,848,079	$2,800,297
Total TOPAZ Joint Venture Fund	$2,999,847	$4,250,237	-	$3,281,545	$4,772,827
Transit Fund					
Business Services	-	-		-	-
Centralized Appropriations	$356,504	$509,329	-	$472,347	$508,320
Financial Services	-	$300	-	$300	-
Project Management Program	$9,602,334	$20,117,602	$129,462	$3,844,370	$16,268,448
Transit Services	$12,588,910	$16,673,000	$522,673	$17,638,045	$20,052,000
Transportation	$31,530	$58,524	-	$53,512	$59,654
Total Transit Fund	$22,579,277	$37,358,755	$652,135	$22,008,574	$36,888,422
Transportation					
Project Management Program	$176,074	$22,393,702	-	$577,028	$35,883,718
Total Transportation	$176,074	$22,393,702	-	$577,028	$35,883,718
Utility Replacement Extension & Renewal					
Energy Resources	-	-	$9,000	-	$127,032
Fleet Services	$1,624,255	$4,564,287	$46,000	$1,898,704	$3,476,131
Project Management Program	$2,093,249	$4,817,171	$1,059,755	$1,740,780	$7,995,233
Water Resources	$460,933	$2,784,064	$(1,059,755)	$1,550,160	$2,209,961
Total Utility Replacement Extension & Renewal	$4,178,437	$12,165,522	$55,000	$5,189,644	$13,808,357
Vehicle Replacement					
Fleet Services	$954,768	$3,725,242	$(8,062)	$1,276,002	$3,689,303
Total Vehicle Replacement	$954,768	$3,725,242	$(8,062)	$1,276,002	$3,689,303
Total Restricted Funds	$206,157,965	$437,273,343	$3,304,039	$329,632,824	$453,334,498
Internal Service Funds					
Fleet Internal Services					
Centralized Appropriations	$(17,522,843)	$(18,483,900)	$(2,000,000)	$(19,820,595)	$(20,942,287)
Fleet Services	$17,367,831	$18,231,699	$1,971,000	$19,486,584	$20,742,686
Project Management Program	$55,679	$702,090	$29,000	$281,590	$449,500
Total Fleet Internal Services	$(99,333)	$449,889	-	$(52,421)	$249,899

City of Mesa, Arizona
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Fund/Department	FY 2017/18 Actual Expenditures	FY 2018/19 Adopted Budget	FY 2018/19 Budget Adjustments	FY 2018/19 Projected Expenditures	FY 2019/20 Adopted Budget
Print Shop Internal Services					
Business Services	$791,249	$767,042	-	$804,656	$770,669
Centralized Appropriations	$(761,211)	$(767,042)	-	$(804,093)	$(770,669)
Total Print Shop Internal Services	$30,038	-	-	$563	-
Warehouse Internal Services					
Business Services	$888,690	$1,101,110	$(50,000)	$938,982	$1,163,581
Centralized Appropriations	$4,773,990	$5,536,964	$50,000	$5,563,456	$6,187,836
Fleet Services	$41,927	-	-	-	-
Total Warehouse Internal Service	$5,704,607	$6,638,074	-	$6,502,438	$7,351,417
Total Internal Service Funds	$5,635,312	$7,087,963	-	$6,450,580	$7,601,316
Impact Fee Funds					
Cultural Facility Impact Fee					
Project Management Program	$51,916	-	-	-	-
Total Cultural Facility Impact Fee	$51,916	-	-	-	-
Total Impact Fee Funds	$51,916	-	-	-	-
Grant Funds					
Community Development Block Grant					
City Attorney	$0	$17,758	-	$17,758	-
Community Services	$4,332,666	$9,960,269	$(306,538)	$3,372,640	$10,978,545
Project Management Program	$3,309,373	$2,112,530	$306,538	$1,272,717	$1,414,119
Total Community Development Block Grant	$7,642,039	$12,090,557	-	$4,663,115	$12,392,664
Grants - Enterprise					
Water Resources	-	-	$44,200	$44,200	-
Project Management Program	$1,826,804	$3,892,108	-	$3,365,077	$3,638,640
Total Grants - Enterprise	$1,826,804	$3,892,108	$44,200	$3,409,277	$3,638,640
Grants - Gen. Gov.					
Arts & Culture	$114,275	$206,070	$953	$33,956	$399,675
City Attorney	$356,133	$602,607	-	$433,209	$477,870
City Manager	$80,317	$250,987	-	$48,104	$127,000
Community Services	-	-	$51,000	-	-
Development Services	$16,891	$20,000	-	$2,475	-
Environmental Management & Sustainability	$54,556	$111,607	-	$71,421	-
Fire & Medical	$1,218,916	$2,811,773	$415	$504,643	$725,300
Library Services	$26,560	$33,000	$81,500	$27,800	$35,000
Parks, Recreation & Community Facilities	$16,367	$200,000	-	$200,000	$200,000
Police	$1,669,703	$5,587,187	$3,339	$1,428,976	$4,495,542
Project Management Program	$2,066,171	$5,227,476	-	$691,243	$17,376,702
Total Grants - Gen. Gov.	$5,619,888	$15,050,707	$137,208	$3,441,827	$23,837,089
HOME					
City Attorney	$0	$4,246	-	$4,246	-
Community Services	$1,290,174	$3,749,258	-	$643,834	$4,587,231
Total HOME	$1,290,174	$3,753,504	-	$648,080	$4,587,231
Section 8					
City Attorney	$0	$3,011	-	$3,011	-
Community Services	$13,327,891	$14,495,362	$211,785	$12,670,458	$16,697,714
Total Section 8	$13,327,891	$14,498,373	$211,785	$12,673,469	$16,697,714
Total Grant Funds	$29,706,797	$49,285,249	$393,193	$24,835,768	$61,153,338
Trust Funds					
Employee Benefit Trust					
Centralized Appropriations	$2,030,658	$2,064,877	$50,000	$1,840,102	$2,260,497
Human Resources	$78,033,408	$85,984,814	-	$85,553,144	$90,951,420
Police	$44,863	$47,456	-	$26,116	$43,512
Total Employee Benefit Trust	$80,108,929	$88,097,147	$50,000	$87,419,362	$93,255,429
Property & Public Liability					
City Attorney	$5,579,465	$7,452,152	-	$5,115,652	$7,592,951
Total Property & Public Liability	$5,579,465	$7,452,152	-	$5,115,652	$7,592,951
Workers' Compensation					
Human Resources	$5,003,982	$5,968,246	-	$5,480,324	$6,213,339
Total Workers' Compensation	$5,003,982	$5,968,246	-	$5,480,324	$6,213,339
Total Trust Funds	$90,692,376	$101,517,545	$50,000	$98,015,338	$107,061,719

City of Mesa, Arizona
Summary of Expenditures by Fund and Department
Fiscal Year 2019/20 - Adopted

Fund/Department	FY 2017/18 Actual Expenditures	FY 2018/19 Adopted Budget	FY 2018/19 Budget Adjustments	FY 2018/19 Projected Expenditures	FY 2019/20 Adopted Budget
Debt Service Funds					
General Obligation Bond Redemption					
Centralized Appropriations	$38,145,272	$40,522,146	-	$40,522,146	$48,685,893
Total General Obligation Bond Redemption	$38,145,272	$40,522,146	-	$40,522,146	$48,685,893
Highway User Revenue Bond Redemption					
Centralized Appropriations	$12,459,333	$12,382,863	-	$12,378,263	$12,402,713
Total Highway User Revenue Bond Redemption	$12,459,333	$12,382,863	-	$12,378,263	$12,402,713
Non-Utility Bond Redemption					
Centralized Appropriations	$47,762,364	$2,452,150	-	$245,150	$52,452,250
Total Non-Utility Bond Redemption	$47,762,364	$2,452,150	-	$245,150	$52,452,250
Special Improvement District Bond Redemption					
Centralized Appropriations	$403,445	$384,075	-	$384,075	$364,645
Total Special Improvement District Bond Redemption	$403,445	$384,075	-	$384,075	$364,645
Transportation Projected Advancement Notes					
Centralized Appropriations	-	$3,000,000	-	-	-
Total Transportation Projected Advancement Notes	-	$3,000,000	-	-	-
Utility Systems Bond Redemption					
Centralized Appropriations	$98,846,388	$90,165,107	-	$89,522,567	$103,071,995
Total Utility Systems Bond Redemption	$98,846,388	$90,165,107	-	$89,522,567	$103,071,995
Utility Systems GO Bond Redemption					
Centralized Appropriations	$86,111	$52,844	-	$52,844	$46,088
Total Utility Systems GO Bond Redemption	$86,111	$52,844	-	$52,844	$46,088
WIFA Redemption					
Centralized Appropriations	$177,665	$177,667	-	$177,667	$203,415
Total WIFA Redemption	$177,665	$177,667	-	$177,667	$203,415
Total Debt Service Funds	$197,880,577	$149,136,852	-	$143,282,712	$217,226,999
Bond Funds					
Electric Bond Construction					
Centralized Appropriations	$12,455	$51,885	-	$51,885	$125,284
Project Management Program	$2,471,675	$9,441,109	-	$2,381,706	$21,109,654
Total Electric Bond Construction	$2,484,129	$9,492,994	-	$2,433,591	$21,234,938
Excise Tax Obligation Construction					
Centralized Appropriations	-	-		-	$200,000
Project Management Program	-	-		-	$33,522,350
Total Excise Tax Obligation Construction	-	-	-	-	$33,722,350
Gas Bond Construction					
Centralized Appropriations	$20,768	$93,534	-	$93,534	$143,182
Project Management Program	$6,164,142	$11,908,840	-	$6,330,286	$28,759,400
Total Gas Bond Construction	$6,184,910	$12,002,374	-	$6,423,820	$28,902,582
Parks Bond Construction					
Centralized Appropriations	$109,987	$422,246	-	$422,246	$480,851
Project Management Program	$11,788,670	$20,871,759	-	$11,091,935	$21,031,000
Total Parks Bond Construction	$11,898,657	$21,294,005	-	$11,514,181	$21,511,851
Public Safety Bond Construction					
Centralized Appropriations	$(0)	$283,102	-	$283,102	$360,638
Project Management Program	$1,771,630	$12,853,286	-	$11,589,659	$15,832,400
Total Public Safety Bond Construction	$1,771,630	$13,136,388	-	$11,872,761	$16,193,038
Solid Waste Bond Construction					
Centralized Appropriations	$6,227	$16,518	-	$16,518	-
Project Management Program	$2,262,756	$2,605,623	-	$1,042,605	-
Total Solid Waste Bond Construction	$2,268,983	$2,622,141	-	$1,059,123	-
Spring Training Bond Construction					
Project Management Program	$283,295	$74,422	-	$47,397	$27,025
Total Spring Training Bond Construction	$283,295	$74,422	-	$47,397	$27,025
Streets Bond Construction					
Centralized Appropriations	$43,030	$424,652	-	$424,652	$288,511
Project Management Program	$3,743,213	$26,537,968	-	$6,992,930	$26,958,460
Transportation	-	-	-	-	-
Total Streets Bond Construction	$3,786,243	$26,962,620	-	$7,417,582	$27,246,971

City of Mesa, Arizona
Summary of Expenditures by Fund and Department
Fiscal Year 2019/20 - Adopted

Fund/Department	FY 2017/18 Actual Expenditures	FY 2018/19 Adopted Budget	FY 2018/19 Budget Adjustments	FY 2018/19 Projected Expenditures	FY 2019/20 Adopted Budget
Wastewater Bond Construction					
Centralized Appropriations	$124,773	$718,272	-	$718,272	$769,602
Project Management Program	$30,482,713	$92,710,167	-	$74,309,604	$78,937,801
Total Wastewater Bond Construction	$30,607,487	$93,428,439	-	$75,027,876	$79,707,403
Water Bond Construction					
Centralized Appropriations	$353,575	$694,791	-	$694,791	$536,932
Project Management Program	$107,102,182	$26,700,396	-	$40,989,060	$35,196,145
Total Water Bond Construction	$107,455,757	$27,395,187	-	$41,683,851	$35,733,077
Total Bond Funds	$166,741,091	$206,408,570	-	$157,480,182	$264,279,235
Contingency Fund					
Contingency Fund					
Centralized Appropriations	-	$163,700,000	-	-	-
Contingency	-	$102,613,000	$(14,388,699)	-	$89,678,000
Total Contingency	-	$266,313,000	$(14,388,699)	-	$89,678,000
Total Contingency Fund	-	$266,313,000	$(14,388,699)	-	$89,678,000
Total Expenditures	$1,205,143,087	$1,820,000,000	-	$1,297,140,782	$1,830,000,000

Changes in accounting presentation affect comparisons between years.

The Communications Department is broken out from the Information Technology Department for this report.

City of Mesa, Arizona
Summary of Expenditures by Department and Fund
Fiscal Year 2019/20 - Adopted

Department/Fund	FY 2017/18 Actual Expenditures	FY 2018/19 Adopted Budget	FY 2018/19 Budget Adjustments	FY 2018/19 Projected Expenditures	FY 2019/20 Adopted Budget
Arts & Culture					
Restricted Funds					
Arts & Culture Fund	$13,999,590	$15,296,125	$(14,000)	$14,904,474	$16,006,493
Restricted Programs Fund	$927,031	$1,204,092	-	$1,061,649	$1,440,507
Total Restricted Funds	$14,926,622	$16,500,217	$(14,000)	$15,966,123	$17,447,000
Grants - Gen. Gov.	$114,275	$206,070	$953	$33,956	$399,675
Total Grant Funds	$114,275	$206,070	$953	$33,956	$399,675
Total Arts and Culture	$15,040,897	$16,706,287	$(13,047)	$16,000,079	$17,846,675
Business Services					
General Fund					
General Fund	$11,368,382	$10,983,848	-	$10,514,588	$11,095,795
Total General Fund	$11,368,382	$10,983,848	-	$10,514,588	$11,095,795
Enterprise Fund					
Enterprise Fund	$4,900	$163,753	$(38,653)	$38,653	$125,100
Total Enterprise Fund	$4,900	$163,753	$(38,653)	$38,653	$125,100
Internal Services Funds					
Print Shop Internal Services	$791,249	$767,042	-	$804,656	$770,669
Warehouse Internal Services	$888,690	$1,101,110	$(50,000)	$938,982	$1,163,581
Total Internal Services Funds	$1,679,939	$1,868,152	$(50,000)	$1,743,638	$1,934,250
Total Business Services	$13,053,220	$13,015,753	$(88,653)	$12,296,879	$13,155,145
Centralized Appropriations					
General Fund					
Capital - General Fund	$(471,012)	$(1,273,727)	-	$(216,742)	$(1,357,995)
General Fund	$(13,612,338)	$(10,529,399)	$1,786,000	$(14,421,168)	$(11,648,926)
Total General Fund	$(14,083,350)	$(11,803,126)	$1,786,000	$(14,637,910)	$(13,006,921)
Enterprise Fund					
Capital - Enterprise	$253,803	$704,230	-	$121,827	$746,735
Enterprise Fund	$21,469,596	$22,969,159	$47,820	$21,424,731	$23,690,156
Total Enterprise Fund	$21,723,399	$23,673,389	$47,820	$21,546,558	$24,436,891
Restricted Funds					
Arts & Culture Fund	$2,488,729	$2,427,443	-	$2,106,403	$2,851,984
Cadence CFD - Capital	$5,000	$2,850,000	-	$247,500	$5,840,000
Cadence CFD - Debt	-	$191,613	-	$19,550	$437,453
Cadence CFD - Operating	-	$20,000	$(11,200)	-	$20,000
Cemetery	$118,815	$200,365	-	$123,373	$260,775
Eastmark CFD 1 - Capital	$11,225,339	$15,100,000	-	$13,611,828	$20,200,000
Eastmark CFD 1 - Debt	$2,184,135	$4,895,624	-	$3,786,800	$5,196,771
Eastmark CFD 1 - Operating	$2,400	$40,000	$(12,200)	$37,800	$40,000
Eastmark CFD 2 - Capital	-	-	-	-	$3,300,000
Eastmark CFD 2 - Debt	-	-	-	-	$451,400
Eastmark CFD 2 - Operating	-	-	-	-	$20,000
Economic Investment Fund	$576,197	$1,419,648	-	$406,493	$10,392,563
Environmental Compliance Fee	$896,331	$921,581	-	$799,317	$968,652
Falcon Field Fund	$383,234	$696,243	-	$531,258	$815,777
Greenfield WRP Joint Venture	$852,113	$863,617	-	$687,189	$1,046,828
Highway User Revenue Fund	$113,220	$138,334	$5,570	$141,092	$161,358
Local Streets Fund	$4,711,450	$5,853,532	$9,060	$5,034,880	$5,841,773
Quality of Life Sales Tax	$355,568	-	-	-	-
Restricted Programs Fund	$2,713,621	$2,429,657	-	$2,815,000	$2,875,000
TOPAZ Joint Venture Fund	-	-	-	-	-
Transit Fund	$356,504	$509,329	-	$472,347	$508,320
Total Restricted Funds	$26,982,656	$38,556,986	$(8,770)	$30,820,830	$61,228,654

City of Mesa, Arizona
Summary of Expenditures by Department and Fund
Fiscal Year 2019/20 - Adopted

Department/Fund	FY 2017/18 Actual Expenditures	FY 2018/19 Adopted Budget	FY 2018/19 Budget Adjustments	FY 2018/19 Projected Expenditures	FY 2019/20 Adopted Budget
Internal Services Funds					
Fleet Internal Services	$(17,522,843)	$(18,483,900)	$(2,000,000)	$(19,820,595)	$(20,942,287)
Print Shop Internal Services	$(761,211)	$(767,042)	-	$(804,093)	$(770,669)
Warehouse Internal Services	$4,773,990	$5,536,964	$50,000	$5,563,456	$6,187,836
Total Internal Services Fund	$(13,510,063)	$(13,713,978)	$(1,950,000)	$(15,061,232)	$(15,525,120)
Trust Funds					
Employee Benefit Trust	$2,030,658	$2,064,877	$50,000	$1,840,102	$2,260,497
Total Trust Funds	$2,030,658	$2,064,877	$50,000	$1,840,102	$2,260,497
Debt Service Funds					
General Obligation Bond Redemption	$38,145,272	$40,522,146	-	$40,522,146	$48,685,893
Highway User Revenue Bond Redemption	$12,459,333	$12,382,863	-	$12,378,263	$12,402,713
Non-Utility Bond Redemption	$47,762,364	$2,452,150	-	$245,150	$52,452,250
Special Improvement District Bond Redemption	$403,445	$384,075	-	$384,075	$364,645
Transportation Projected Advancement Notes	-	$3,000,000	-	-	-
Utility Systems Bond Redemption	$98,846,388	$90,165,107	-	$89,522,567	$103,071,995
Utility Systems GO Bond Redemption	$86,111	$52,844	-	$52,844	$46,088
WIFA Redemption	$177,665	$177,667	-	$177,667	$203,415
Total Debt Service Funds	$197,880,577	$149,136,852	-	$143,282,712	$217,226,999
Bond Funds					
Electric Bond Construction	$12,455	$51,885	-	$51,885	$125,284
Excise Tax Obligation Construction	-	-	-	-	$200,000
Gas Bond Construction	$20,768	$93,534	-	$93,534	$143,182
Parks Bond Construction	$109,987	$422,246	-	$422,246	$480,851
Public Safety Bond Construction	$(0)	$283,102	-	$283,102	$360,638
Solid Waste Bond Construction	$6,227	$16,518	-	$16,518	-
Streets Bond Construction	$43,030	$424,652	-	$424,652	$288,511
Wastewater Bond Construction	$124,773	$718,272	-	$718,272	$769,602
Water Bond Construction	$353,575	$694,791	-	$694,791	$536,932
Total Bond Funds	$670,816	$2,705,000	-	$2,705,000	$2,905,000
Contingency Fund					
Contingency Fund	-	$163,700,000	-	-	-
Total Contingency Fund	-	$163,700,000	-	-	-
Total Centralized Appropriations	$221,694,692	$354,320,000	$(74,950)	$170,496,060	$279,526,000
City Attorney					
General Fund					
General Fund	$5,303,572	$5,778,236	$65,000	$5,763,439	$6,012,836
Total General Fund	$5,303,572	$5,778,236	$65,000	$5,763,439	$6,012,836
Enterprise Fund					
Enterprise Fund	$170,227	$171,990	-	$171,990	$178,343
Total Enterprise Fund	$170,227	$171,990	-	$171,990	$178,343
Restricted Funds					
Cadence CFD - Operating	$1,589	$15,000	-	$15,000	$15,000
Eastmark CFD 1 - Operating	$4,502	$40,000	-	$40,000	$40,000
Eastmark CFD 2 - Operating	-	-	$15,000	-	$15,000
Total Restricted Funds	$6,091	$55,000	$15,000	$55,000	$70,000
Grant Funds					
Grants - Gen. Gov.	$356,133	$602,607	-	$433,209	$477,870
Community Development Block Grant	$0	$17,758	-	$17,758	-
HOME	$0	$4,246	-	$4,246	-
Section 8	$0	$3,011	-	$3,011	-
Total Grant Funds	$356,133	$627,622	-	$458,224	$477,870
Trust Funds					
Property & Public Liability	$5,579,465	$7,452,152	-	$5,115,652	$7,592,951
Total Trust Funds	$5,579,465	$7,452,152	-	$5,115,652	$7,592,951
Total City Attorney	$11,415,487	$14,085,000	$80,000	$11,564,305	$14,332,000

City of Mesa, Arizona
Summary of Expenditures by Department and Fund
Fiscal Year 2019/20 - Adopted

Department/Fund	FY 2017/18 Actual Expenditures	FY 2018/19 Adopted Budget	FY 2018/19 Budget Adjustments	FY 2018/19 Projected Expenditures	FY 2019/20 Adopted Budget
City Auditor					
General Fund					
General Fund	$747,811	$769,000	-	$769,000	$778,000
Total General Fund	$747,811	$769,000	-	$769,000	$778,000
Total City Auditor	$747,811	$769,000	-	$769,000	$778,000
City Clerk					
General Fund					
Capital - General Fund	-	-	-	-	-
General Fund	$830,798	$1,342,984	$14,000	$1,259,743	$897,476
Total General Fund	$830,798	$1,342,984	$14,000	$1,259,743	$897,476
Restricted Funds					
Cadence CFD - Operating	$59	$1,508	-	$800	$1,508
Eastmark CFD 1 - Operating	$64	$1,508	-	$800	$1,508
Eastmark CFD 2 - Operating	-	-	$3,600	-	$1,508
Total Restricted Funds	$123	$3,016	$3,600	$1,600	$4,524
Total City Clerk	$830,921	$1,346,000	$17,600	$1,261,343	$902,000
City Manager					
General Fund					
General Fund	$6,056,792	$6,550,000	$88,000	$5,844,545	$7,199,533
Total General Fund	$6,056,792	$6,550,000	$88,000	$5,844,545	$7,199,533
Restricted Funds					
Cadence CFD - Operating	$34	$10,000	-	$3,000	$10,000
Eastmark CFD 1 - Operating	$1,227	$10,000	-	$5,000	$10,000
Eastmark CFD 2 - Operating	-	-	$1,000	-	$10,000
Special Programs Fund	-	-	$18,500	$15,600	$399,367
Total Restricted Funds	$1,261	$20,000	$19,500	$23,600	$429,367
Grant Funds					
Grants - Gen. Gov.	$80,317	$250,987	-	$48,104	$127,000
Total Grant Funds	$80,317	$250,987	-	$48,104	$127,000
Total City Manager	$6,138,370	$6,820,987	$107,500	$5,916,249	$7,755,900
Communications					
General Fund					
General Fund	$1,764,972	$2,044,840	-	$1,805,990	$2,071,653
Total General Fund	$1,764,972	$2,044,840	-	$1,805,990	$2,071,653
Enterprise Fund					
Enterprise Fund	$(4,640)	-	-	-	-
Total Enterprise Fund	$(4,640)	-	-	-	-
Restricted Funds					
TOPAZ Joint Venture Fund	$1,532,388	$1,868,160	$(100)	$1,426,110	$1,964,347
Total Restricted Funds	$1,532,388	$1,868,160	$(100)	$1,426,110	$1,964,347
Total Communications	$3,292,720	$3,913,000	$(100)	$3,232,100	$4,036,000
Community Services					
General Fund					
Capital - General Fund	-	$1,312	-	$1,312	$1,312
General Fund	$2,733,388	$2,930,370	-	$2,925,345	$3,156,717
Total General Fund	$2,733,388	$2,931,682	-	$2,926,657	$3,158,029

City of Mesa, Arizona
Summary of Expenditures by Department and Fund
Fiscal Year 2019/20 - Adopted

Department/Fund	FY 2017/18 Actual Expenditures	FY 2018/19 Adopted Budget	FY 2018/19 Budget Adjustments	FY 2018/19 Projected Expenditures	FY 2019/20 Adopted Budget
Restricted Funds					
Restricted Programs Fund	$108,000	$248,915	-	$99,085	$248,915
Total Restricted Funds	$108,000	$248,915	-	$99,085	$248,915
Grant Funds					
Grants - Gen. Gov.	-	-	$51,000	-	-
Community Development Block Grant	$4,332,666	$9,960,269	$(306,538)	$3,372,640	$10,978,545
HOME	$1,290,174	$3,749,258	-	$643,834	$4,587,231
Section 8	$13,327,891	$14,495,362	$211,785	$12,670,458	$16,697,714
Total Grant Funds	$18,950,732	$28,204,889	$(43,753)	$16,686,932	$32,263,490
Total Community Services	$21,792,120	$31,385,486	$(43,753)	$19,712,674	$35,670,434
Contingency					
Contingency Fund					
Contingency Fund	-	$102,613,000	$(14,388,699)	-	$89,678,000
Total Contingency Fund	-	$102,613,000	$(14,388,699)	-	$89,678,000
Total Contingency	-	$102,613,000	$(14,388,699)	-	$89,678,000
Development Services					
General Fund					
Capital - General Fund	-	$216,500	-	$216,000	-
General Fund	$7,526,033	$8,714,259	$34,228	$8,246,901	$8,806,125
Total General Fund	$7,526,033	$8,930,759	$34,228	$8,462,901	$8,806,125
Enterprise Fund					
Enterprise Fund	$159,649	$162,153	-	$179,647	$164,333
Total Enterprise Fund	$159,649	$162,153	-	$179,647	$164,333
Restricted Funds					
Environmental Compliance Fee	$66,069	$65,465	-	$65,465	$67,163
Local Streets Fund	$235,462	$243,436	-	$263,417	$246,835
Restricted Programs Fund	$355,050	$673,101	-	$223,284	$133,000
Special Programs Fund	$39,428	$39,518	-	$39,518	$39,518
Total Restricted Funds	$696,009	$1,021,520	-	$591,684	$486,516
Grant Funds					
Grants - Gen. Gov.	$16,891	$20,000	-	$2,475	-
Total Grant Funds	$16,891	$20,000	-	$2,475	-
Total Development Services	$8,398,583	$10,134,432	$34,228	$9,236,707	$9,456,974
Economic Development					
General Fund					
General Fund	$3,948,548	$4,048,463	-	$3,898,463	$3,801,415
Total General Fund	$3,948,548	$4,048,463	-	$3,898,463	$3,801,415
Restricted Funds					
Economic Investment Fund	$3,567,032	$4,824,090	-	$3,273,669	$3,576,585
Special Programs Fund	$351,425	$366,467	-	$366,467	-
Falcon Field Fund	$56,846	-	-	-	-
Total Restricted Funds	$3,975,303	$5,190,557	-	$3,640,136	$3,576,585
Total Economic Development	$7,923,850	$9,239,020	-	$7,538,599	$7,378,000
Energy Resources					
General Fund					
General Fund	$63,963	$59,890	$8,300	$65,880	$68,282
Total General Fund	$63,963	$59,890	$8,300	$65,880	$68,282

City of Mesa, Arizona
Summary of Expenditures by Department and Fund
Fiscal Year 2019/20 - Adopted

Department/Fund	FY 2017/18 Actual Expenditures	FY 2018/19 Adopted Budget	FY 2018/19 Budget Adjustments	FY 2018/19 Projected Expenditures	FY 2019/20 Adopted Budget
Enterprise Fund					
Capital - Enterprise	$(95)	$460	$103,272	-	$460
Enterprise Fund	$35,757,563	$39,721,613	$(113,142)	$35,741,368	$36,766,418
Total Enterprise Fund	$35,757,468	$39,722,073	$(9,870)	$35,741,368	$36,766,878
Restricted Funds					
Local Streets Fund	$498,796	$405,837	$107,000	$497,207	$453,808
Utility Replacement Extension & Renewal	-	-	$9,000	-	$127,032
Total Restricted Funds	$498,796	$405,837	$116,000	$497,207	$580,840
Total Energy Resources	$36,320,227	$40,187,800	$114,430	$36,304,455	$37,416,000
Engineering					
General Fund					
Capital - General Fund	$75,425	$82,641	-	$55,141	$57,641
General Fund	$6,040,727	$7,176,345	-	$6,948,811	$7,452,768
Total General Fund	$6,116,152	$7,258,986	-	$7,003,952	$7,510,409
Enterprise Fund					
Enterprise Fund	$11,561	$201,373	-	$96,729	$238,166
Total Enterprise Fund	$11,561	$201,373	-	$96,729	$238,166
Restricted Funds					
Cadence CFD - Operating	$17,156	$20,000	$11,200	$31,578	$39,883
Eastmark CFD 1 - Operating	$24,881	$19,282	$12,200	$21,482	$19,883
Eastmark CFD 2 - Operating	-	-	-	-	$20,000
Falcon Field Fund	$5,640	$39,177	$20,000	$59,177	$53,483
Local Streets Fund	$8,861	$35,182	-	$20,000	$84,176
Total Restricted Funds	$56,538	$113,641	$43,400	$132,237	$217,425
Total Engineering	$6,184,251	$7,574,000	$43,400	$7,232,918	$7,966,000
Environmental Management & Sustainability					
General Fund					
Capital - General Fund	-	$145,200	$(145,200)	$145,200	-
Total General Fund	-	$145,200	$(145,200)	$145,200	-
Enterprise Fund					
Capital - Enterprise	-	-	$18,900	$18,900	-
Enterprise Fund	$28,679,324	$31,278,006	$(18,900)	$30,882,606	$32,816,072
Total Enterprise Fund	$28,679,324	$31,278,006	-	$30,901,506	$32,816,072
Restricted Funds					
Environmental Compliance Fee	$1,350,550	$2,293,794	$(145,039)	$1,892,882	$2,246,780
Solid Waste Development Fee	$195,431	$154,000	-	$154,000	$200,000
Special Programs Fund	-	$75,000	-	$75,000	-
Total Restricted Funds	$1,545,982	$2,522,794	$(145,039)	$2,121,882	$2,446,780
Grant Funds					
Grants - Gen. Gov.	$54,556	$111,607	-	$71,421	-
Total Grant Funds	$54,556	$111,607	-	$71,421	-
Total Environmental Management & Sustainability	$30,279,861	$34,057,607	$(290,239)	$33,240,009	$35,262,852
Falcon Field Airport					
Restricted Funds					
Falcon Field Fund	$1,408,826	$2,078,000	$(400,000)	$1,568,224	$2,124,000
Total Restricted Funds	$1,408,826	$2,078,000	$(400,000)	$1,568,224	$2,124,000
Total Falcon Field Airport	$1,408,826	$2,078,000	$(400,000)	$1,568,224	$2,124,000

City of Mesa, Arizona
Summary of Expenditures by Department and Fund
Fiscal Year 2019/20 - Adopted

Department/Fund	FY 2017/18 Actual Expenditures	FY 2018/19 Adopted Budget	FY 2018/19 Budget Adjustments	FY 2018/19 Projected Expenditures	FY 2019/20 Adopted Budget
Financial Services					
General Fund					
General Fund	$3,110,505	$3,678,960	$(2,000)	$3,476,960	$3,907,151
Total General Fund	$3,110,505	$3,678,960	$(2,000)	$3,476,960	$3,907,151
Enterprise Fund					
Enterprise Fund	-	$600	-	$600	-
Total Enterprise Fund	-	$600	-	$600	-
Restricted Funds					
Cadence CFD - Operating	$245	$23,000	-	$23,000	$23,000
Eastmark CFD 1 - Operating	$60,445	$78,740	-	$78,740	$106,514
Eastmark CFD 2 - Operating	-	-	$71,000	-	$23,000
Greenfield WRP Joint Venture	$587	$1,044	$2,000	$3,044	$1,152
TOPAZ Joint Venture Fund	$2,983	$7,356	-	$7,356	$8,183
Transit Fund	-	$300	-	$300	-
Total Restricted Funds	$64,260	$110,440	$73,000	$112,440	$161,849
Total Financial Services	$3,174,765	$3,790,000	$71,000	$3,590,000	$4,069,000
Fire & Medical					
General Fund					
Capital - General Fund	$1,049,073	$2,440,767	$1,875,938	$1,532,694	$3,813,514
General Fund	$66,036,412	$70,429,215	$1,926,648	$73,193,426	$72,828,228
Total General Fund	$67,085,485	$72,869,982	$3,802,586	$74,726,120	$76,641,742
Restricted Funds					
Falcon Field Fund	$522,791	$547,496	$319	$547,815	$583,694
Public Safety Sales Tax	-	-	$250,000	$250,000	$2,250,720
Quality of Life Sales Tax	$7,900,773	$8,332,340	-	$8,332,340	$9,710,260
Restricted Programs Fund	$20,288	$36,428	-	$36,428	$54,300
Special Programs Fund	$309	$60,000	-	$60,000	$55,006
Total Restricted Funds	$8,444,161	$8,976,264	$250,319	$9,226,583	$12,653,980
Grant Funds					
Grants - Gen. Gov.	$1,218,916	$2,811,773	$415	$504,643	$725,300
Total Grant Funds	$1,218,916	$2,811,773	$415	$504,643	$725,300
Total Fire and Medical	$76,748,562	$84,658,019	$4,053,320	$84,457,346	$90,021,022
Fleet Services					
General Fund					
Capital - General Fund	$150,873	$800,548	$99,452	$217,000	$843,000
Total General Fund	$150,873	$800,548	$99,452	$217,000	$843,000
Enterprise Fund					
Capital - Enterprise	$3,065,821	$4,694,107	$71,000	$486,342	$5,880,765
Enterprise Fund	$(151,210)	-	-	-	$10,000
Total Enterprise Fund	$2,914,611	$4,694,107	$71,000	$486,342	$5,890,765
Restricted Funds					
Environmental Compliance Fee	$286,142	$639,800	$38,921	$376,921	$573,843
Greenfield WRP Joint Venture	-	$55,000	-	$55,000	-
Highway User Revenue Fund	-	-	$36,512	$36,512	-
Local Streets Fund	$630,936	$3,399,202	$236,137	$1,782,339	$3,913,000
Public Safety Sales Tax	-	-	-	-	$767,298
Solid Waste Development Fee	$380,596	$450,000	-	-	$850,000
Utility Replacement Extension & Renewal	$1,624,255	$4,564,287	$46,000	$1,898,704	$3,476,131
Vehicle Replacement	$954,768	$3,725,242	$(8,062)	$1,276,002	$3,689,303
Total Restricted Funds	$3,876,696	$12,833,531	$349,508	$5,425,478	$13,269,575

City of Mesa, Arizona
Summary of Expenditures by Department and Fund
Fiscal Year 2019/20 - Adopted

Department/Fund	FY 2017/18 Actual Expenditures	FY 2018/19 Adopted Budget	FY 2018/19 Budget Adjustments	FY 2018/19 Projected Expenditures	FY 2019/20 Adopted Budget
Internal Services Funds					
Fleet Internal Services	$17,367,831	$18,231,699	$1,971,000	$19,486,584	$20,742,686
Warehouse Internal Services	$41,927	-	-	-	-
Total Internal Services Funds	$17,409,758	$18,231,699	$1,971,000	$19,486,584	$20,742,686
Total Fleet Services	$24,351,937	$36,559,885	$2,490,960	$25,615,404	$40,746,026
Human Resources					
General Fund					
General Fund	$3,468,037	$3,736,940	$31,275	$3,725,406	$3,868,241
Total General Fund	$3,468,037	$3,736,940	$31,275	$3,725,406	$3,868,241
Trust Funds					
Employee Benefit Trust	$78,033,408	$85,984,814	-	$85,553,144	$90,951,420
Workers' Compensation	$5,003,982	$5,968,246	-	$5,480,324	$6,213,339
Total Trust Funds	$83,037,390	$91,953,060	-	$91,033,468	$97,164,759
Total Human Resources	$86,505,427	$95,690,000	$31,275	$94,758,874	$101,033,000
Information Technology					
General Fund					
Capital - General Fund	$2,381,255	$5,039,550	$130,600	$1,337,332	$4,563,465
General Fund	$27,036,246	$31,750,226	$1,223,300	$28,735,443	$34,454,315
Total General Fund	$29,417,501	$36,789,776	$1,353,900	$30,072,775	$39,017,780
Enterprise Fund					
Capital - Enterprise	$17,040	$288,960	-	-	$843,960
Total Enterprise Fund	$17,040	$288,960	-	-	$843,960
Restricted Funds					
TOPAZ Joint Venture Fund	-	-	$100	-	-
Total Restricted Funds	-	-	$100	-	-
Total Information Technology	$29,434,541	$37,078,736	$1,354,000	$30,072,775	$39,861,740
Library Services					
General Fund					
General Fund	$6,517,615	$7,137,900	$34,980	$6,731,103	$8,442,400
Total General Fund	$6,517,615	$7,137,900	$34,980	$6,731,103	$8,442,400
Restricted Funds					
Restricted Programs Fund	$100,187	$351,100	$(264,588)	$82,512	$291,600
Total Restricted Funds	$100,187	$351,100	$(264,588)	$82,512	$291,600
Grant Funds					
Grants - Gen. Gov.	$26,560	$33,000	$81,500	$27,800	$35,000
Total Grant Funds	$26,560	$33,000	$81,500	$27,800	$35,000
Total Library Services	$6,644,362	$7,522,000	$(148,108)	$6,841,415	$8,769,000
Mayor & Council					
General Fund					
General Fund	$749,687	$1,065,000	-	$898,905	$847,000
Total General Fund	$749,687	$1,065,000	-	$898,905	$847,000
Total Mayor and Council	$749,687	$1,065,000	-	$898,905	$847,000

City of Mesa, Arizona
Summary of Expenditures by Department and Fund
Fiscal Year 2019/20 - Adopted

Department/Fund	FY 2017/18 Actual Expenditures	FY 2018/19 Adopted Budget	FY 2018/19 Budget Adjustments	FY 2018/19 Projected Expenditures	FY 2019/20 Adopted Budget
Municipal Court					
General Fund					
General Fund	$7,371,412	$7,931,490	-	$7,512,298	$8,144,428
Total General Fund	$7,371,412	$7,931,490	-	$7,512,298	$8,144,428
Restricted Funds					
Restricted Programs Fund	$275,019	$579,510	$1,748,902	$274,937	$2,638,047
Total Restricted Funds	$275,019	$579,510	$1,748,902	$274,937	$2,638,047
Total Municipal Court	$7,646,431	$8,511,000	$1,748,902	$7,787,235	$10,782,475
Office of ERP Management					
General Fund					
Capital - General Fund	-	$4,000	-	$4,000	$4,000
General Fund	$597,837	$781,000	-	$781,000	$797,000
Total General Fund	$597,837	$785,000	-	$785,000	$801,000
Total Office of ERP Management	$597,837	$785,000	-	$785,000	$801,000
Office of Management & Budget					
General Fund					
Capital - General Fund	-	$2,000	-	$2,000	-
General Fund	$2,663,710	$3,168,519	$10,500	$2,874,151	$3,568,868
Total General Fund	$2,663,710	$3,170,519	$10,500	$2,876,151	$3,568,868
Restricted Funds					
Cadence CFD - Operating	$1,117	$7,000	-	$7,000	$7,000
Eastmark CFD 1 - Operating	$4,193	$10,000	-	$10,000	$10,000
Eastmark CFD 2 - Operating	-	-	$7,000	$7,000	$7,000
Total Restricted Funds	$5,309	$17,000	$7,000	$24,000	$24,000
Total Office of Management and Budget	$2,669,019	$3,187,519	$17,500	$2,900,151	$3,592,868
Parks, Recreation & Community Facilities					
General Fund					
Capital - General Fund	-	$20,000	$(20,000)	-	-
General Fund	$28,547,465	$34,849,822	$(1,022,707)	$30,208,580	$37,222,388
Total General Fund	$28,547,465	$34,869,822	$(1,042,707)	$30,208,580	$37,222,388
Enterprise Fund					
Capital - Enterprise	$118,700	$2,264,660	$(25,000)	$121,242	$2,671,178
Enterprise Fund	$8,074,240	$9,116,009	$(9,232)	$8,909,797	$9,185,163
Total Enterprise Fund	$8,192,940	$11,380,669	$(34,232)	$9,031,039	$11,856,341
Restricted Funds					
Cemetery	$960,363	$1,167,307	$(6,768)	$1,208,339	$1,266,484
Economic Investment Fund	$90,064	$183,158	-	$183,158	$163,602
Environmental Compliance Fee	$6,553,067	$7,413,077	-	$7,256,775	$7,520,485
Restricted Programs Fund	$50,278	$110,000	$(9,226)	$95,666	$100,000
Special Programs Fund	-	$50,000	-	$50,000	$50,000
Total Restricted Funds	$7,653,771	$8,923,542	$(15,994)	$8,793,938	$9,100,571
Grant Funds					
Grants - Gen. Gov.	$16,367	$200,000	-	$200,000	$200,000
Total Grant Funds	$16,367	$200,000	-	$200,000	$200,000
Total Parks, Recreation & Community Facilities	$44,410,543	$55,374,033	$(1,092,933)	$48,233,557	$58,379,300

City of Mesa, Arizona
Summary of Expenditures by Department and Fund
Fiscal Year 2019/20 - Adopted

Department/Fund	FY 2017/18 Actual Expenditures	FY 2018/19 Adopted Budget	FY 2018/19 Budget Adjustments	FY 2018/19 Projected Expenditures	FY 2019/20 Adopted Budget
Police					
General Fund					
Capital - General Fund	$228,253	$1,702,054	$64,243	$391,136	$1,377,918
General Fund	$154,220,566	$159,590,273	$2,092,386	$161,974,939	$167,987,372
Total General Fund	$154,448,819	$161,292,327	$2,156,629	$162,366,075	$169,365,290
Enterprise Fund					
Enterprise Fund	$799,386	$753,461	$4,869	$755,102	$775,817
Falcon Field Fund	$257,892	$251,127	$1,622	$251,668	$258,555
Total Enterprise Fund	$1,057,278	$1,004,588	$6,491	$1,006,770	$1,034,372
Restricted Funds					
Local Streets Fund	$131,796	$125,530	$812	$125,833	$129,287
Public Safety Sales Tax	-	-	-	-	$3,364,391
Quality of Life Sales Tax	$16,038,488	$16,177,064	-	$16,177,064	$16,595,469
Restricted Programs Fund	$1,387,322	$2,006,989	-	$1,638,290	$2,624,159
Special Programs Fund	$4,930	$130,000	$180,000	$80,142	$500,471
Total Restricted Funds	$17,562,537	$18,439,583	$180,812	$18,021,329	$23,213,777
Grant Funds					
Grants - Gen. Gov.	$1,669,703	$5,587,187	$3,339	$1,428,976	$4,495,542
Total Grant Funds	$1,669,703	$5,587,187	$3,339	$1,428,976	$4,495,542
Trust Funds					
Employee Benefit Trust	$44,863	$47,456	-	$26,116	$43,512
Total Trust Funds	$44,863	$47,456	-	$26,116	$43,512
Total Police	$174,783,199	$186,371,141	$2,347,271	$182,849,266	$198,152,493
Project Management Program					
General Fund					
Capital - General Fund	$8,796,930	$30,693,072	$1,053,839	$9,242,330	$34,730,341
General Fund	$2,444,547	$10,316,162	$81,500	$3,839,342	$8,211,320
Total General Fund	$11,241,477	$41,009,234	$1,135,339	$13,081,672	$42,941,661
Enterprise Fund					
Capital - Enterprise	$602,919	$993,245	$1,821,384	$569,114	$3,574,217
Enterprise Fund	$871,980	$1,932,789	$245,700	$438,657	$1,811,665
Total Enterprise Fund	$1,474,900	$2,926,034	$2,067,084	$1,007,771	$5,385,882
Restricted Funds					
Arts & Culture Fund	$309,228	$196,406	$4,000	$50,235	$192,654
Cemetery	$65,385	$1,266,396	-	$151,215	$2,122,681
Economic Investment Fund	$689,692	$126,000	$230,000	$905,580	$15,587,500
Environmental Compliance Fee	$775,308	$5,182,448	$919,682	$313,475	$5,601,717
Falcon Field Fund	$2,499,668	$1,572,174	$400,000	$826,397	$2,584,168
Greenfield WRP Joint Venture	$28,038,405	$134,179,858	$2,000	$133,346,068	$81,155,629
Highway User Revenue Fund	$6,810,836	$24,859,140	-	$9,463,873	$23,395,267
Local Streets Fund	$7,471,341	$29,227,016	$79,854	$9,358,337	$26,552,939
Mesa Arts Center Restoration Fee	$490,698	$652,132	-	$274,132	$728,000
Restricted Programs Fund	$302,498	$733,635	$264,588	$12,421	$5,643,010
Special Programs Fund	$19,151	-	-	-	-
TOPAZ Joint Venture Fund	$1,464,475	$2,374,721	-	$1,848,079	$2,800,297
Transit Fund	$9,602,334	$20,117,602	$129,462	$3,844,370	$16,268,448
Transportation	$176,074	$22,393,702	-	$577,028	$35,883,718
Utility Replacement Extension & Renewal	$2,093,249	$4,817,171	$1,059,755	$1,740,780	$7,995,233
Total Restricted Funds	$60,808,342	$247,698,401	$3,089,341	$162,711,990	$226,511,261
Internal Services Funds					
Fleet Internal Services	$55,679	$702,090	$29,000	$281,590	$449,500
Total Internal Services Funds	$55,679	$702,090	$29,000	$281,590	$449,500
Impact Fees					
Cultural Facility Impact Fee	$51,916	-	-	-	-
Total Impact Fees	$51,916	-	-	-	-

City of Mesa, Arizona
Summary of Expenditures by Department and Fund
Fiscal Year 2019/20 - Adopted

Department/Fund	FY 2017/18 Actual Expenditures	FY 2018/19 Adopted Budget	FY 2018/19 Budget Adjustments	FY 2018/19 Projected Expenditures	FY 2019/20 Adopted Budget
Grant Funds					
Community Development Block Grant	$3,309,373	$2,112,530	$306,538	$1,272,717	$1,414,119
Grants - Enterprise	$1,826,804	$3,892,108	-	$3,365,077	$3,638,640
Grants - Gen. Gov.	$2,066,171	$5,227,476	-	$691,243	$17,376,702
Total Grant Funds	$7,202,348	$11,232,114	$306,538	$5,329,037	$22,429,461
Bond Funds					
Electric Bond Construction	$2,471,675	$9,441,109	-	$2,381,706	$21,109,654
Excise Tax Obligation Construction	-	-	-	-	$33,522,350
Gas Bond Construction	$6,164,142	$11,908,840	-	$6,330,286	$28,759,400
Parks Bond Construction	$11,788,670	$20,871,759	-	$11,091,935	$21,031,000
Public Safety Bond Construction	$1,771,630	$12,853,286	-	$11,589,659	$15,832,400
Solid Waste Bond Construction	$2,262,756	$2,605,623	-	$1,042,605	-
Spring Training Bond Construction	$283,295	$74,422	-	$47,397	$27,025
Streets Bond Construction	$3,743,213	$26,537,968	-	$6,992,930	$26,958,460
Wastewater Bond Construction	$30,482,713	$92,710,167	-	$74,309,604	$78,937,801
Water Bond Construction	$107,102,182	$26,700,396	-	$40,989,060	$35,196,145
Total Bond Funds	$166,070,275	$203,703,570	-	$154,775,182	$261,374,235
Total Project Management Program	$246,904,936	$507,271,443	$6,627,302	$337,187,242	$559,092,000
Public Information and Communications					
General Fund					
Capital - General Fund	$26,919	-	-	-	-
General Fund	$1,631,900	$1,339,000	$158,490	$1,393,700	$1,366,000
Total General Fund	$1,658,819	$1,339,000	$158,490	$1,393,700	$1,366,000
Total Public Information and Communications	$1,658,819	$1,339,000	$158,490	$1,393,700	$1,366,000
Transit Services					
Restricted Funds					
Transit Fund	$12,588,910	$16,673,000	$522,673	$17,638,045	$20,052,000
Total Restricted Funds	$12,588,910	$16,673,000	$522,673	$17,638,045	$20,052,000
Total Transit Services	$12,588,910	$16,673,000	$522,673	$17,638,045	$20,052,000
Transportation					
General Fund					
Capital - General Fund	-	$150,000	$(131,919)	$150,000	$250,000
General Fund	$15,356	$22,200	-	$22,200	$22,200
Total General Fund	$15,356	$172,200	$(131,919)	$172,200	$272,200
Enterprise Fund					
Enterprise Fund	$561,783	$575,955	-	$489,315	$577,227
Falcon Field Fund	$6,000	$6,000	-	$6,000	$15,200
Total Enterprise Fund	$567,783	$581,955	-	$495,315	$592,427
Restricted Funds					
Environmental Compliance Fee	$3,251,403	$4,740,320	$(813,564)	$4,307,419	$4,479,446
Highway User Revenue Fund	$15,353,482	$16,609,203	$167,488	$16,443,286	$21,092,708
Local Streets Fund	$17,799,621	$22,911,370	$(423,282)	$21,749,889	$19,156,745
Transit Fund	$31,530	$58,524	-	$53,512	$59,654
Total Restricted Funds	$36,436,035	$44,319,417	$(1,069,358)	$42,554,106	$44,788,553
Total Transportation	$37,019,175	$45,073,572	$(1,201,277)	$43,221,621	$45,653,180

City of Mesa, Arizona
Summary of Expenditures by Department and Fund
Fiscal Year 2019/20 - Adopted

Department/Fund	FY 2017/18 Actual Expenditures	FY 2018/19 Adopted Budget	FY 2018/19 Budget Adjustments	FY 2018/19 Projected Expenditures	FY 2019/20 Adopted Budget
Water Resources					
General Fund					
General Fund	$94,085	$103,109	-	$97,831	$110,260
Total General Fund	$94,085	$103,109	-	$97,831	$110,260
Enterprise Fund					
Capital - Enterprise	$144,781	$369,475	$(227,048)	$142,427	$111,425
Enterprise Fund	$58,153,984	$70,822,911	$(696,355)	$64,690,107	$73,745,654
Total Enterprise Fund	$58,298,765	$71,192,386	$(923,403)	$64,832,534	$73,857,079
Restricted Funds					
Environmental Compliance Fee	$22,556	$34,179	-	$22,041	$35,881
Greenfield WRP Joint Venture	$5,760,854	$6,594,759	$(139,134)	$5,897,096	$7,173,259
Local Streets Fund	$95,907	$96,783	-	$96,783	$111,476
Utility Replacement Extension & Renewal	$460,933	$2,784,064	$(1,059,755)	$1,550,160	$2,209,961
Total Restricted Funds	$6,340,251	$9,509,785	$(1,198,889)	$7,566,080	$9,530,577
Grant Funds					
Grants - Enterprise	-	-	$44,200	$44,200	-
Total Grant Funds	-	-	$44,200	$44,200	-
Total Water Resources	$64,733,100	$80,805,280	$(2,078,092)	$72,540,645	$83,497,916
Total Expenditures	$1,205,143,086	$1,820,000,000	$0	$1,297,140,782	$1,830,000,000

Changes in accounting presentation affect comparisons between years.

The Communications Department is broken out from the Information Technology Department for this report.

City of Mesa, Arizona
Other Financing Sources/Uses and Interfund Transfers
Fiscal Year 2019/20 - Adopted

	Other Financing		Interfund Transfers	
	Sources	Uses	In	Out
General Fund				
General Fund	-	-	$127,223,433	$53,068,322
Capital - General Fund	-	-	$16,596,459	-
Total General Fund	**-**	**-**	**$143,819,892**	**$53,068,322**
Enterprise Fund				
Capital - Enterprise	-	-	$3,019,098	$159,416
Enterprise Fund	-	-	$159,416	$217,704,780
Total Enterprise Fund	**-**	**-**	**$3,178,514**	**$217,864,196**
Restricted Funds				
Arts and Culture Fund	-	-	$10,330,000	-
Cadence CFD - Capital	$5,840,000	-	-	-
Court Construction Fee	-	-	-	$700,000
Eastmark CFD 1 - Capital	$20,200,000	-	-	-
Economic Investment Fund	-	-	$8,400,250	-
Highway User Revenue Fund	-	-	-	$12,440,613
Special Programs Fund	-	-	$6,500,000	$16,628,605
Transit Fund	-	-	$16,982,660	-
Utility Replacement Extension & Renewal	-	-	$7,608,803	-
Vehicle Replacement	-	-	$2,500,000	-
Total Restricted Funds	**$29,340,000**	**-**	**$52,321,713**	**$29,769,218**
Impact Fee Funds				
Fire Impact Fee	-	-	-	$942,891
Library Impact Fee	-	-	-	$40,360
Parks Impact Fee	-	-	-	$230,231
Police Impact Fee	-	-	-	$1,754,369
Stormwater Drainage Impact Fee	-	-	-	$460,165
Wastewater Impact Fee	-	-	-	$2,508,158
Water Impact Fees	-	-	-	$10,038,012
Total Impact Fee Funds	**-**	**-**	**-**	**$15,974,186**
Debt Service Funds				
General Obligation Bond Redemption	-	-	$4,287,219	-
Highway User Revenue Bond Redemption	-	-	$12,440,613	-
Utility Systems Bond Redemption	-	-	$100,404,238	-
Utility Systems GO Bond Redemption	-	-	$46,068	-
WIFA Redemption	-	-	$177,665	-
Total Debt Service Funds	**-**	**-**	**$117,355,803**	**-**

City of Mesa, AZ
Other Financing Sources/Uses and Interfund Transfers
Fiscal Year 2019/20 - Adopted

	Other Financing		Interfund Transfers	
	Sources	Uses	In	Out
Bond Funds				
Electric Bond Construction	$21,234,938	-	-	-
Excise Tax Obligation Construction	$33,722,350	-	-	-
Gas Bond Construction	$28,902,582	-	-	-
Parks Bond Construction	$21,511,851	-	-	-
Public Safety Bond Construction	$16,193,038	-	-	-
Streets Bond Construction	$27,246,971	-	-	-
Wastewater Bond Construction	$79,707,639	-	-	-
Water Bond Construction	$35,733,077	-	-	-
Total Bond Funds	**$264,252,446**	**-**	**-**	**-**
Total	$293,592,446	-	$316,675,922	$316,675,922

City of Mesa, Arizona
Interfund Transfers Totals by Fund
FY 2019/20 Fund Transfers - Adopted

		Transfers Out							
	Fund	**General**	**Special Programs**	**Highway User Revenue**	**Impact Fee Funds**	**Court Construction**	**Enterprise**	**Enterprise Capital**	**Total**
Transfers In	General	-	$ 16,628,605	-	-	-	$ 110,594,828	-	$ 127,223,433
	Transit	$ 16,982,660	-	-	-	-	-	-	$ 16,982,660
	Economic Investment	-	-	-	-	-	$ 8,400,250	-	$ 8,400,250
	Arts & Culture	$ 10,330,000	-	-	-	-	-	-	$ 10,330,000
	Special Programs	$ 6,500,000	-	-	-	-	-	-	$ 6,500,000
	General Capital	$ 16,596,459	-	-	-	-	-	-	$ 16,596,459
	Vehicle Replacement	$ 2,500,000	-	-	-	-	-	-	$ 2,500,000
	General Obligation Bond Redemption	$ 159,203	-		$ 3,428,016	$ 700,000	-	-	$ 4,287,219
	Highway User Revenue Bond Redemption	-	-	$ 12,440,613	-	-	-	-	$ 12,440,613
	Enterprise	-	-	-	-	-	-	$ 159,416	$ 159,416
	Capital Enterprise	-	-	-	-	-	$ 3,019,098	-	$ 3,019,098
	Utility Replacement Extension & Renewal	-	-	-	-	-	$ 7,608,803	-	$ 7,608,803
	Util. Systems Bond Redemption	-	-	-	$ 12,546,170	-	$ 87,858,068	-	$ 100,404,238
	WIFA Redemption	-	-	-	-	-	$ 177,665	-	$ 177,665
	Utility Systems GO Bond Redemption	-	-	-	-	-	$ 46,068	-	$ 46,068
	Total	**$ 53,068,322**	**$ 16,628,605**	**$ 12,440,613**	**$ 15,974,186**	**$ 700,000**	**$ 217,704,780**	**$ 159,416**	**$ 316,675,922**

City of Mesa, Arizona
Summary of Changes in Fund Balance
Fiscal Year 2019/20 - Adopted

	Projected Funds Available				Budgeted Expenditures					
Fund	Beginning Fund Balance	Projected Sources	Fund Transfers	Estimated Funds Available	Operating	Operating Carryover	Capital Improvement Program	Capital Improvement Program Carryover	Expenditures	Projected Ending Fund Balance
General Fund										
General Fund	$86,838,222	$308,644,550	$74,155,111	**$469,637,883**	$378,340,240	$13,128,605	-	-	**$391,468,845**	**$78,169,038**
Capital - General Fund	$27,686,737	-	$16,596,459	**$44,283,196**	$10,957,871	$21,825,664	$4,410,037	$7,089,624	**$44,283,196**	**$(0)**
Enterprise Fund										
Capital - Enterprise	$13,639,305	$1,670,000	$2,859,682	**$18,168,987**	$3,089,155	$8,198,732	$995,527	$1,545,326	**$13,828,740**	**$4,340,247**
Enterprise Fund	$123,694,021	$387,841,131	$(217,545,364)	**$293,989,788**	$176,436,542	$3,647,572	-	-	**$180,084,114**	**$113,905,674**
Restricted Funds										
Arts and Culture Fund	$499,149	$7,643,638	$10,330,000	**$18,472,787**	$18,501,222	$549,909	-	-	**$19,051,131**	**$(578,344)**
Cadence CFD - Capital	$(5,000)	$5,840,000	-	**$5,835,000**	$5,840,000	-	-	-	**$5,840,000**	**$(5,000)**
Cadence CFD - Debt	-	$437,453	-	**$437,453**	$437,453	-	-	-	**$437,453**	**-**
Cadence CFD - Operating	$26,724	$116,391	-	**$143,115**	$116,391	-	-	-	**$116,391**	**$26,724**
Cemetery	$779,455	$1,458,500	-	**$2,237,955**	$1,720,200	$114,559	$700,000	$1,115,181	**$3,649,940**	**$(1,411,985)**
Cemetery Reserve	$7,683,489	$277,104	-	**$7,960,593**	-	-	-	-	**-**	**$7,960,593**
Court Construction Fee	$(0)	$700,000	$(700,000)	**$(0)**	-	-	-	-	**-**	**$(0)**
Customer Deposit Trust	$458,619	-	-	**$458,619**	-	-	-	-	**-**	**$458,619**
Eastmark CFD 1 - Capital	$43,604	$20,200,000	-	**$20,243,604**	$20,200,000	-	-	-	**$20,200,000**	**$43,604**
Eastmark CFD 1 - Debt	$439,509	$5,197,185	-	**$5,636,694**	$5,196,771	-	-	-	**$5,196,771**	**$439,923**
Eastmark CFD 1 - Operating	$85,306	$227,905	-	**$313,211**	$227,905	-	-	-	**$227,905**	**$85,306**
Eastmark CFD 2 - Capital	-	$3,300,000	-	**$3,300,000**	$3,300,000	-	-	-	**$3,300,000**	**-**
Eastmark CFD 2 - Debt	-	$451,400	-	**$451,400**	$451,400	-	-	-	**$451,400**	**-**
Eastmark CFD 2 - Operating	$(7,000)	$96,508	-	**$89,508**	$96,508	-	-	-	**$96,508**	**$(7,000)**
Economic Investment Fund	$8,350,000	$12,970,000	$8,400,250	**$29,720,250**	$14,002,750	$224,000	$7,367,500	$8,126,000	**$29,720,250**	**-**
Environmental Compliance Fee	$14,058,939	$16,408,226	-	**$30,467,165**	$15,786,350	$750,251	-	$4,957,366	**$21,493,967**	**$8,973,198**
Falcon Field Fund	$6,553,807	$4,521,128	-	**$11,074,935**	$3,747,347	$403,362	$1,438,391	$845,777	**$6,434,877**	**$4,640,058**
Greenfield WRP Joint Venture	$452,454	$89,377,960	-	**$89,830,414**	$7,831,038	$931,392	$80,319,839	$294,599	**$89,376,868**	**$453,546**
Highway User Revenue Fund	$15,433,167	$41,656,779	$(12,440,613)	**$44,649,333**	$29,254,066	$8,793,153	-	$6,602,114	**$44,649,333**	**$(0)**
Local Streets Sales Tax	$35,108,737	$32,678,356	-	**$67,787,093**	$30,281,290	$4,494,638	$3,759,460	$17,954,651	**$56,490,039**	**$11,297,054**
Mesa Arts Center Restoration Fee	$1,104,462	$423,565	-	**$1,528,027**	$350,000	$378,000	-	-	**$728,000**	**$800,027**
Public Safety Sales Tax	$8,547,991	$26,305,729	-	**$34,853,720**	$6,382,409	-	-	-	**$6,382,409**	**$28,471,311**

City of Mesa, Arizona
Summary of Changes in Fund Balance
Fiscal Year 2019/20 - Adopted

	Projected Funds Available				Budgeted Expenditures					
Fund	Beginning Fund Balance	Projected Sources	Fund Transfers	Estimated Funds Available	Operating	Operating Carryover	Capital Improvement Program	Capital Improvement Program Carryover	Expenditures	Projected Ending Fund Balance
Quality of Life Sales Tax	$1,843,552	$26,305,729	-	**$28,149,281**	$26,305,729	-	-	-	**$26,305,729**	**$1,843,552**
Restricted Programs Fund	$8,699,177	$10,074,437	-	**$18,773,614**	$8,004,702	$2,400,826	$4,658,117	$984,893	**$16,048,538**	**$2,725,076**
Solid Waste Development Fee	$937,236	$494,759	-	**$1,431,995**	$600,000	$450,000	-	-	**$1,050,000**	**$381,995**
Special Programs Fund	$42,108,080	$790,103	$(10,128,605)	**$32,769,578**	$811,604	$232,758	-	-	**$1,044,362**	**$31,725,216**
TOPAZ Joint Venture Fund	$663,999	$4,772,827	-	**$5,436,826**	$2,314,730	$493,620	$1,489,414	$475,063	**$4,772,827**	**$663,999**
Transit Fund	$50	$19,905,712	$16,982,660	**$36,888,422**	$20,604,444	$15,530	-	$16,268,448	**$36,888,422**	**$0**
Transportation	$55,216,307	$25,165,271	-	**$80,381,578**	-	-	$13,633,176	$22,250,542	**$35,883,718**	**$44,497,860**
Utility Replacement Extension & Renewal	$31,847,965	-	$7,608,803	**$39,456,768**	$4,048,046	$3,949,383	$2,424,932	$3,385,996	**$13,808,357**	**$25,648,411**
Vehicle Replacement	$6,704,779	$110,000	$2,500,000	**$9,314,779**	$2,248,125	$1,441,178	-	-	**$3,689,303**	**$5,625,476**
Internal Service Funds										
Fleet Internal Service	$559,027	$249,899	-	**$808,926**	$(382,696)	$562,095	-	$70,500	**$249,899**	**$559,027**
Print Shop Internal Service	$3,877	-	-	**$3,877**	$(8,870)	$8,870	-	-	**-**	**$3,877**
Warehouse Internal Service	$10,669	$7,351,417	-	**$7,362,086**	$7,332,782	$18,635	-	-	**$7,351,417**	**$10,669**
Impact Fee Funds										
Cultural Facility Impact Fee	$15,764	-	-	**$15,764**	-	-	-	-	**-**	**$15,764**
Fire Impact Fee	$1,170,636	$1,262,725	$(942,891)	**$1,490,470**	-	-	-	-	**-**	**$1,490,470**
Gen Govt Facility Impact Fee	$0	-	-	**$0**	-	-	-	-	**-**	**$0**
Library Impact Fee	$199,430	$6,831	$(40,360)	**$165,901**	-	-	-	-	**-**	**$165,901**
Parks Impact Fee	$1,830,971	$16,754	$(230,231)	**$1,617,494**	-	-	-	-	**-**	**$1,617,494**
Police Impact Fee	$553,206	$1,739,482	$(1,754,369)	**$538,319**	-	-	-	-	**-**	**$538,319**
Stormwater Drainage Impact Fee	$2,684,679	$795,484	$(460,165)	**$3,019,998**	-	-	-	-	**-**	**$3,019,998**
Wastewater Impact Fee	$6,424,196	$7,694,070	$(2,508,158)	**$11,610,108**	-	-	-	-	**-**	**$11,610,108**
Water Impact Fees	$528,873	$6,714,913	$(10,038,012)	**$(2,794,226)**	-	-	-	-	**-**	**$(2,794,226)**
Grant Funds										
Community Development Block Grant	$(1,159,665)	$12,392,664	-	**$11,232,999**	$4,697,454	$6,281,091	-	$1,414,119	**$12,392,664**	**$(1,159,665)**
Grants - Enterprise	$8,287	$3,638,640	-	**$3,646,927**	-	-	$3,111,609	$527,031	**$3,638,640**	**$8,287**
Grants - Gen. Gov.	$(530,141)	$23,149,733	-	**$22,619,592**	$5,112,593	$1,641,963	$11,860,648	$5,221,885	**$23,837,089**	**$(1,217,497)**
HOME	$355,892	$4,587,231	-	**$4,943,123**	$1,481,807	$3,105,424	-	-	**$4,587,231**	**$355,892**
Section 8	$951,090	$16,698,103	-	**$17,649,193**	$14,872,710	$1,825,004	-	-	**$16,697,714**	**$951,479**

City of Mesa, Arizona
Summary of Changes in Fund Balance
Fiscal Year 2019/20 - Adopted

	Projected Funds Available				Budgeted Expenditures					
Fund	Beginning Fund Balance	Projected Sources	Fund Transfers	Estimated Funds Available	Operating	Operating Carryover	Capital Improvement Program	Capital Improvement Program Carryover	Expenditures	Projected Ending Fund Balance
Trust Funds										
Employee Benefit Trust	$42,125,071	$94,002,793	-	**$136,127,864**	$93,179,643	$75,786	-	-	**$93,255,429**	**$42,872,435**
Property and Public Liability	$10,424,690	$6,943,945	-	**$17,368,635**	$7,592,951	-	-	-	**$7,592,951**	**$9,775,684**
Workers' Compensation	$7,134,739	$4,216,562	-	**$11,351,301**	$6,213,339	-	-	-	**$6,213,339**	**$5,137,962**
Debt Service Funds										
General Obligation Bond Redemption	$2,935,540	$42,302,248	$4,287,219	**$49,525,007**	$48,685,893	-	-	-	**$48,685,893**	**$839,114**
Highway Project Advancement Notes	$791,872	$140,089	-	**$931,961**	-	-	-	-	**-**	**$931,961**
Highway User Revenue Bond Redemption	$0	-	$12,440,613	**$12,440,613**	$12,402,713	-	-	-	**$12,402,713**	**$37,900**
Non-Utility Bond Redemption	$8,893,478	$55,084,869	-	**$63,978,347**	$52,452,250	-	-	-	**$52,452,250**	**$11,526,097**
Special Improvement District Bond Redemption	$86,894	$364,645	-	**$451,539**	$364,645	-	-	-	**$364,645**	**$86,894**
Transportation Project Advancement Notes	-	-	-	**-**	-	-	-	-	**-**	**-**
Utility Systems Bond Redemption	$296,079	$2,406,276	$100,404,238	**$103,106,593**	$103,071,995	-	-	-	**$103,071,995**	**$34,598**
Utility Systems GO Bond Redemption	$14,454	-	$46,068	**$60,522**	$46,088	-	-	-	**$46,088**	**$14,434**
WIFA Redemption	$30,079	-	$177,665	**$207,744**	$203,415	-	-	-	**$203,415**	**$4,329**
Bond Funds										
Electric Bond Construction	$4,053,634	$21,234,938	-	**$25,288,572**	$125,284	-	$13,969,654	$7,140,000	**$21,234,938**	**$4,053,634**
Excise Tax Obligation Construction	-	$33,722,350	-	**$33,722,350**	$200,000	-	$33,522,350	-	**$33,722,350**	**-**
Fire Bond Construction	$(0)	-	-	**$(0)**	-	-	-	-	**-**	**$(0)**
Gas Bond Construction	$4,618,062	$28,902,582	-	**$33,520,644**	$143,182	-	$23,009,400	$5,750,000	**$28,902,582**	**$4,618,062**
Parks Bond Construction	$12,723,134	$21,511,851	-	**$34,234,985**	$480,851	-	$12,145,000	$8,886,000	**$21,511,851**	**$12,723,134**
Public Safety Bond Construction	$4,228,574	$16,193,038	-	**$20,421,612**	$360,638	-	$14,400,000	$1,432,400	**$16,193,038**	**$4,228,574**
Solid Waste Bond Construction	$(22,570)	-	-	**$(22,570)**	-	-	-	-	**-**	**$(22,570)**
Spring Training Bond Construction	$27,025	-	-	**$27,025**	-	-	-	$27,025	**$27,025**	**$0**
Storm Sewer Bond Construction	$0	-	-	**$0**	-	-	-	-	**-**	**$0**
Streets Bond Construction	$33,355,538	$27,246,971	-	**$60,602,509**	$288,511	-	$6,300,000	$20,658,460	**$27,246,971**	**$33,355,538**
Wastewater Bond Construction	$10,923,904	$79,707,639	-	**$90,631,543**	$769,602	-	$60,437,801	$18,500,000	**$79,707,403**	**$10,924,140**
Water Bond Construction	$9,612,656	$35,733,077	-	**$45,345,733**	$536,932	-	$29,196,145	$6,000,000	**$35,733,077**	**$9,612,656**
Subtotal	$665,352,487	$1,612,074,165	-	**$2,277,426,652**	$1,157,708,000	$85,942,000	$329,149,000	$167,523,000	**$1,740,322,000**	**$537,104,652**
Contingency*	-	-	-	**-**	$89,678,000	-	-	-	**$89,678,000**	**$(89,678,000)**
Total	$665,352,487	$1,612,074,165	-	**$2,277,426,652**	$1,247,386,000	$85,942,000	$329,149,000	$167,523,000	**$1,830,000,000**	**$447,426,652**

* Budget appropriation to allow for the use of fund balance if needed

City of Mesa, Arizona
Summary of Bond and Reserve Expenditures by Fund and Sub-Fund
Fiscal Year 2019/20 - Adopted

Fund / Sub-Fund	FY 2017/18 Actual Expenditures	FY 2018/19 Adopted Budget	FY 2018/19 Projected Expenditures	FY2019/20 Adopted Budget
Electric Bond Construction				
Electric - 2010 Bond Election	$89,006	$1,676,812	$30,301	$1,640,000
Electric - 2014 Bond Election	$2,395,123	$7,816,182	$2,403,290	$19,594,938
Excise Tax Obligation Construction				
Excise Tax - Education	-	-	-	$33,722,350
Gas Bond Construction				
Gas - 2010 Bond Election	$78,689	$1,775,390	$1,656,731	$2,775,337
Gas - 2014 Bond Election	$6,106,221	$10,226,984	$4,767,089	$26,127,245
Parks Bond Construction				
Parks - 2012 Bond Election	$11,898,657	$10,342,332	$603,434	$8,846,000
Parks - 2018 Bond Election	-	$10,951,673	$10,910,747	$12,665,851
Public Safety Bond Construction				
Public Safety - 2008 Bond Election	$238,954	-	$189,549	-
Public Safety - 2013 Bond Election	$1,532,676	$1,632,218	$170,957	$1,432,400
Public Safety - 2018 Bond Election	-	$11,504,170	$11,512,255	$14,760,638
Solid Waste Bond Construction				
Solid Waste - 1994 Bond Election	$2,268,983	$2,622,141	$1,059,123	-
Spring Training Bond Construction	$283,295	$74,422	$47,397	$27,025
Streets Bond Construction				
Streets - 2013 Bond Election	$3,786,243	$26,962,620	$7,187,535	$27,246,971
Wastewater Bond Construction				
Wastewater - 2006 Bond Election	$(211,853)	-	-	-
Wastewater - 2010 Bond Election	$2,463,222	$6,320,854	$5,120,291	$3,136,443
Wastewater - 2014 Bond Election	$28,356,117	$87,107,585	$69,907,585	$76,570,960
Water Bond Construction				
Water - 2010 Bond Election	$1,484,546	-	$12,170	-
Water - 2014 Bond Election	$105,971,211	$27,395,187	$41,671,681	$35,733,077
Total Bond and Reserve Expenditures	$166,741,091	$206,408,570	$157,480,182	$264,279,235

Note: Includes bond issuance costs.

City of Mesa, Arizona
Full-Time Employees and Personnel Compensation
Fiscal Year 2019/20 - Adopted

Fund	Full-Time Equivalent (FTE)	Employee Salaries and Hourly Costs	Retirement Costs	Healthcare Costs	Other Benefit Costs	Allocated Personnel Costs	Total Estimated Personnel Compensation
General Fund							
Capital - General Fund	1.1	$85,844	$10,012	$13,003	$7,079	-	$115,938
General Fund*	2,595.5	$193,503,007	$61,422,986	$46,612,191	$21,526,139	$(21,507,689)	$301,556,634
Total General Fund	2,596.6	$193,588,851	$61,432,998	$46,625,194	$21,533,218	$(21,507,689)	$301,672,572
Enterprise Fund							
Capital - Enterprise	0.7	$54,226	$6,324	$8,214	$4,472	-	$73,236
Enterprise Fund	563.8	$34,633,530	$4,627,700	$10,765,890	$4,238,946	$13,034,738	$67,300,804
Total Enterprise Fund	564.5	$34,687,756	$4,634,024	$10,774,104	$4,243,418	$13,034,738	$67,374,040
Restricted Funds							
Arts & Culture Fund	99.6	$5,652,379	$622,613	$1,358,621	$514,338	$1,147,427	$9,295,378
Cemetery	11.0	$605,471	$70,429	$155,813	$53,409	$93,519	$978,642
Cadence CFD - Operating	0.2	$59,840	$2,450	$2,268	$1,633	-	$66,191
Eastmark CFD 1 - Operating	0.3	$45,625	$4,093	$4,536	$2,741	-	$56,995
Eastmark CFD 2 - Operating	-	$45,153	$698	-	$457	-	$46,308
Economic Investment Fund	4.8	$356,513	$42,252	$71,303	$30,469	$167,548	$668,084
Environmental Compliance Fee	47.8	$2,946,049	$356,641	$602,908	$307,412	$564,913	$4,777,923
Falcon Field Airport	19.5	$1,447,919	$277,813	$364,668	$96,113	$390,144	$2,576,657
Greenfield WRP Joint Venture	35.5	$2,364,738	$285,642	$418,991	$256,612	$456,534	$3,782,517
Highway User Revenue Fund	115.6	$7,319,689	$874,715	$1,426,798	$596,879	-	$10,218,081
Local Streets Sales Tax	40.1	$2,938,513	$395,133	$1,615,518	$365,523	$2,357,937	$7,672,625
Public Safety Sales Tax	41.0	$2,945,659	$1,438,868	$608,352	$144,621	-	$5,137,500
Quality of Life Sales Tax	185.0	$15,007,820	$7,812,179	$2,694,864	$790,866	-	$26,305,729
Restricted Programs Fund	11.9	$576,786	$60,704	$88,193	$52,542	-	$778,226
TOPAZ Joint Venture Fund	3.5	$310,703	$37,089	$43,927	$25,058	-	$416,777
Transit Fund	5.3	$438,684	$52,146	$78,466	$37,096	$372,973	$979,366
Transportation Fund	4.9	$392,536	$45,781	$59,461	$32,369	-	$530,146
Utility Replacement Extension and Renewal	1.1	$90,458	$10,550	$13,702	$7,459	-	$122,170
Total Restricted Funds	627.0	$43,544,536	$12,389,796	$9,608,390	$3,315,597	$5,550,995	$74,409,315
Internal Service Funds							
Fleet Internal Service	82.9	$4,990,788	$612,789	$1,529,230	$632,776	$1,077,674	$8,843,256
Print Shop Internal Service	3.8	$193,435	$23,261	$44,636	$18,069	$63,337	$342,738
Warehouse Internal Service	10.6	$570,445	$68,594	$183,071	$52,349	$144,190	$1,018,649
Total Internal Service Funds	97.3	$5,754,668	$704,644	$1,756,937	$703,194	$1,285,201	$10,204,643
Grant Funds							
Community Development Block Grant	10.4	$629,587	$80,425	$132,570	$98,762	-	$941,344
Grants - Enterprise	0.4	$31,799	$3,709	$4,817	$2,622	-	$42,946
Grants - Gen. Gov.	19.8	$955,297	$529,560	$231,865	$797,706	-	$2,514,429
HOME	1.2	$74,911	$8,939	$13,752	$6,011	-	$103,613
Section 8	14.2	$764,031	$91,300	$151,823	$62,096	-	$1,069,250
Total Grant Funds	45.9	$2,455,625	$713,933	$534,827	$967,198	-	$4,671,582
Trust Funds							
Employee Benefit Trust	12.1	$805,311	$92,897	$297,281	$70,784	$1,636,755	$2,903,028
Property and Public Liability	8.8	$785,348	$94,519	$115,752	$66,332	-	$1,061,951
Worker's Compensation	7.8	$551,842	$60,677	$85,644	$47,446	-	$745,609
Total Trust Funds	28.7	$2,142,501	$248,093	$498,677	$184,562	$1,636,755	$4,710,588
Bond Funds							
Electric Bond Construction	8.8	$707,102	$82,468	$107,110	$58,308	-	$954,988
Excise Tax Obligation Construction	3.6	$293,061	$34,179	$44,392	$24,166	-	$395,798
Gas Bond Construction	13.1	$1,049,532	$122,405	$158,981	$86,545	-	$1,417,463
Parks Bond Construction	2.2	$179,699	$20,958	$27,220	$14,818	-	$242,695
Public Safety Bond Construction	1.7	$137,131	$15,993	$20,772	$11,308	-	$185,205
Spring Training Bond Construction	0.0	$240	$28	$36	$20	-	$324
Streets Bond Construction	3.2	$256,649	$29,932	$38,877	$21,163	-	$346,621
Wastewater Bond Construction	8.7	$695,668	$81,134	$105,378	$57,365	-	$939,546
Water Bond Construction	12.0	$967,451	$112,832	$146,548	$79,777	-	$1,306,607
Total Bond Funds	53.3	$4,286,531	$499,930	$649,316	$353,470	-	$5,789,247
Total All Funds	4,013.3**	$286,460,468	$80,623,418	$70,447,445	$31,300,656	-	$468,831,987

* Central administration positions are included in the General Fund but the costs are spread among multiple funds in the Allocated Personnel Costs column.
** FTE Count does not match the Council approved resolution due to an error in recording mid-year position additions. The correct FTE amount is shown above and does not change the budgeted expenditures.

City of Mesa, Arizona
Transfers In and Transfers Out
Fiscal Year 2019/20 - Adopted

Fund	Transfers In	Transfers Out	Net Transfers In & (Out)
General Fund			
General Fund			
Arts and Culture Fund	-	$(5,726,569)	$(5,726,569)
Capital - General Fund	-	$(1,000,000)	$(1,000,000)
Enterprise Fund	$110,594,828	-	$110,594,828
General Obligation Bond Redemption	-	$(159,416)	$(159,416)
Special Programs Fund	$3,617,196	$(12,552,100)	$(8,934,904)
Transit Fund	-	$(2,000,000)	$(2,000,000)
Vehicle Replacement	-	-	-
Total General Fund	$114,212,024	$(21,438,085)	$92,773,939
Capital - General Fund			
General Fund	$16,982,660	-	$16,982,660
Special Programs Fund	$16,879	-	$16,879
Total Capital - General Fund	$16,999,539	-	$16,999,539
Total General Fund	**$131,211,563**	**$(21,438,085)**	**$109,773,478**
Enterprise Fund			
Enterprise Fund			
Capital - Enterprise	$228,098	$(120,953,003)	$(120,724,905)
Economic Investment Fund	-	$(80,215,213)	$(80,215,213)
General Fund	-	$(46,568,322)	$(46,568,322)
Utility Replacement Extension and Renewal	-	$(28,266,478)	$(28,266,478)
Utility GO Bond Redemption	-	$(7,005,867)	$(7,005,867)
Utility Systems Bond Redemption	-	$(2,516,026)	$(2,516,026)
WIFA Redemption	-	-	-
Total Enterprise Fund	$228,098	$(285,524,909)	$(285,296,811)
Capital - Enterprise			
Enterprise Fund	$15,871,164	$(650,955)	$15,220,209
Total Capital - Enterprise	$15,871,164	$(650,955)	$15,220,209
Total Enterprise Fund	**$16,099,262**	**$(286,175,864)**	**$(270,076,602)**
Restricted Funds			
Arts & Culture Fund			
General Fund	$39,751,560	-	$39,751,560
Total Arts & Culture Fund	$39,751,560	-	$39,751,560
Court Construction Fee			
General Obligation Bond Redemption	-	$(121,772)	$(121,772)
Total Court Construction Fee	-	$(121,772)	$(121,772)
Economic Investment Fund			
Enterprise Fund	$2,508,158	-	$2,508,158
Total Economic Investment Fund	$2,508,158	-	$2,508,158
Highway User Revenue Fund			
Highway User Revenue Bond Redemption	-	$(111,266)	$(111,266)
Total Highway User Revenue Fund	-	$(111,266)	$(111,266)
Special Programs Fund			
Capital - General Fund	-	$(3,500,000)	$(3,500,000)
General Fund	$3,589,658	$(3,516,879)	$72,779
Total Special Programs Fund	$3,589,658	$(7,016,879)	$(3,427,221)
Transit Fund			
General Fund	-	-	-
Total Transit Fund	-	-	-
Utility Replacement Extension and Renewal			
Enterprise Fund	$20,096,459	-	$20,096,459
Total Utility Replacement Extension and Renewal	$20,096,459	-	$20,096,459

City of Mesa, Arizona
Transfers In and Transfers Out
Fiscal Year 2019/20 - Adopted

Fund	Transfers In	Transfers Out	Net Transfers In & (Out)
Vehicle Replacement			
General Fund	$13,128,605	-	$13,128,605
Total Vehicle Replacement	$13,128,605	-	$13,128,605
Total Restricted Funds	**$79,074,440**	**$(7,249,917)**	**$71,824,523**
Impact Fee Funds			
Fire Impact Fee			
General Obligation Bond Redemption	-	$(40,360)	$(40,360)
Total Fire Impact Fee	-	$(40,360)	$(40,360)
Library Impact Fee			
General Obligation Bond Redemption	-	$(700,000)	$(700,000)
Total Library Impact Fee	-	$(700,000)	$(700,000)
Parks Impact Fee			
General Obligation Bond Redemption	-	$(460,165)	$(460,165)
Total Parks Impact Fee	-	$(460,165)	$(460,165)
Police Impact Fee			
General Obligation Bond Redemption	-	$(230,231)	$(230,231)
Total Police Impact Fee	-	$(230,231)	$(230,231)
Storm Sewer Impact Fee			
General Obligation Bond Redemption	-	$(30,662)	$(30,662)
Total Storm Sewer Impact Fee	-	$(30,662)	$(30,662)
Wastewater Impact Fee			
Utility Systems Bond Redemption	-	$(1,133)	$(1,133)
Total Wastewater Impact Fee	-	$(1,133)	$(1,133)
Water Impact Fees			
Utility Systems Bond Redemption	-	$(349,505)	$(349,505)
Total Water Impact Fees	-	$(349,505)	$(349,505)
Total Impact Fee Funds	**-**	**$(1,812,056)**	**$(1,812,056)**
Debt Service Funds			
General Obligation Bond Redemption			
Court Construction Fee	$12,440,613	-	$12,440,613
Fire Impact Fee	$942,891	-	$942,891
General Fund	$39,737,779	-	$39,737,779
Library Impact Fee	$40,360	-	$40,360
Parks Impact Fee	$159,203	-	$159,203
Police Impact Fee	$700,000	-	$700,000
Storm Sewer Impact Fee	$230,231	-	$230,231
Total General Obligation Bond Redemption	$54,251,077	-	$54,251,077
Highway User Revenue Bond Redemption			
Highway User Revenue Fund	$2,000,000	-	$2,000,000
Total Highway User Revenue Bond Redemption	$2,000,000	-	$2,000,000
Total Utility Systems Bond Redemption			-
Enterprise Fund	$540,716	-	$540,716
Wastewater Impact Fee	$460,165	-	$460,165
Water Impact Fee	$1,754,369	-	$1,754,369
Total Utility Systems Bond Redemption	$2,755,250	-	$2,755,250
Utility GO Bond Redemption			-
Enterprise Fund	$12,554,080	-	$12,554,080
Total Utility GO Bond Redemption	$12,554,080	-	$12,554,080
WIFA Redemption			
Enterprise Fund	$18,730,250	-	$18,730,250
WIFA Redemption	$18,730,250	-	$18,730,250
Total Debt Service Funds	**$90,290,657**	**-**	**$90,290,657**
Total Transfers	**$316,675,922**	**$(316,675,922)**	**-**

City of Mesa, Arizona
Summary of Expenditures by Object
Fiscal Year 2019/20 - Adopted

Object Code	Object Name	FY 2017/18 Actuals	FY 2018/19 Budget	FY 2019/20 Budget
Personal Services				
1101	Personnel Services	$(74,748)	-	-
110110	Salaries - Regular Full Time	$213,876,801	$270,553,861	$280,099,000
110111	Special Pay - Certification Pay	$2,998,808	$2,797,620	$2,841,648
110112	Vacation Leave	$17,812,577	$837,170	$670,575
110113	Sick Leave	$8,999,974	-	-
110114	Holiday Leave	$6,507,001	$5,779,050	$5,991,188
110115	Special Pay - Longevity	$832,848	$739,304	$643,951
110116	Special Pay - Other	$87,090	$1,980,062	$2,058,571
110117	Compensatory Leave	$816,903	-	-
110118	Other Compensatory Leave	$3,006,400	-	-
110119	IIP Pay Event	$241,734	-	-
110120	Call Back Pay	$2,340,086	-	-
110121	Holiday - Critical and Essential	$4,901,597	-	-
110122	Holiday - Worked	$1,322,808	-	-
110123	Shift Differential	$1,424,899	$16,499	$19,918
110124	Stand By Pay	$1,245,244	-	-
110125	Workers Compensation Directed Care	$28,046	-	-
110130	FICA - City Contribution	$9,857,606	$11,128,015	-
110131	Medicare - City Contribution	$3,849,317	$4,188,181	-
110132	Pension - ASRS	$18,326,880	$20,660,972	-
110133	Pension - PSPRS - Fire	$13,181,409	$16,321,091	-
110134	Pension - PSPRS - Police	$29,127,637	$32,871,835	-
110135	Deferred Compensation	$1,888,063	$761,613	-
110136	Medical Insurance - City Contribution	$51,700,150	$58,797,761	-
110137	Dental Insurance - City Contribution	$7,583,165	$8,235,606	-
110138	Vision/Life - City Contribution	$490,642	$718,993	-
110139	Workers Compensation - City Contribution	$3,792,855	$3,160,613	-
110141	Long Term Disability - Civilian	$257,526	$290,378	-
110142	Long Term Disability - Sworn	$117,447	$134,062	-
110143	Allowances - Uniform	$1,033,407	$1,046,442	-
110144	Allowances - Vehicle	$152,600	$154,800	-
110145	Allowances - Phone	$187,553	$68,812	-
110146	Other Benefits and Costs	$512,326	$139,680	-
110147	Pension - Elected Officials	$14,673	$358,956	-
110149	Retiree Benefits Trust	$37,800	$32,100	-
110150	Overtime - All	$9,917,683	-	-
110151	Overtime - Civilian	-	$2,506,579	-
110152	Overtime - Sworn	-	$5,669,179	-
110155	PSPRS Defined Contribution Plan	$949,263	$703,542	-
110157	PSPRS Unfunded Liability	$4,113,890	-	-
110351	Overtime - Civilian	-	-	$2,027,392
110352	Overtime - PD	-	-	$3,028,417
110360	Overtime - Fire	-	-	$2,591,697
110443	Allowances - Uniform	-	-	$859,648
110444	Allowances - Vehicle	-	-	$160,224
110445	Allowances - Phone	-	-	$192,302

City of Mesa, Arizona
Summary of Expenditures by Object
Fiscal Year 2019/20 - Adopted

Object Code	Object Name	FY 2017/18 Actuals	FY 2018/19 Budget	FY 2019/20 Budget
111036	Medical Insurance - City Contribution	-	-	$61,281,752
111037	Dental Insurance - City Contribution	-	-	$8,462,078
111038	Vision/Life - City Contribution	-	-	$703,615
111042	Long Term Disability - Sworn	-	-	$144,796
111046	Other Benefits and Costs	-	-	$166,272
112030	FICA - City Contribution	-	-	$11,327,824
112031	Medicare - City Contribution	-	-	$4,293,283
112039	Workers Compensation - City Contribution	-	-	$3,963,346
113032	Pension - ASRS	-	-	$21,635,413
113041	Long Term Disability - Civilian	-	-	$306,497
113133	Pension - PSPRS - Fire	-	-	$19,804,554
113234	Pension - PSPRS - Police	-	-	$38,219,648
113347	Pension-Elected Officials	-	-	$134,556
113355	Defined Cont Plan	-	-	$796,847
113535	Deferred Compensation	-	-	$1,548,465
113549	Retiree Benefits Trust	-	-	$32,400
1991	Fixed Benefit Allocation	$(95)	-	-
1994	CIP P/S Overhead Charges	$7,304,753	-	-
1995	CIP P/S Overhead Credit	$(7,304,753)	$(5,074,029)	$(5,173,890)
1998	Personal Services Citywide Overhead Charge	$69,185,594	$72,261,236	$76,560,399
1999	Personal Services Citywide Overhead Credit	$(69,185,594)	$(72,261,236)	$(76,560,399)
Total Personal Services		$423,459,863	$445,578,747	$468,831,987
Other Services				
2101	Accounting and Auditing	$106,980	$111,500	$111,500
2102	Advertising	$1,042,284	$1,071,528	$1,063,320
2103	Collections	-	-	$10,000
2104	Commercial Facilities	$1,036,496	$1,300,000	$1,300,000
2105	Concessions and Catering	$519,793	$503,540	$450,470
2106	Consulting	$1,128,264	$2,636,979	$1,460,639
2108	Engineering	$535	$860	$44,662
2109	Insurance	$1,382,610	$1,971,919	$2,142,574
2110	Janitorial	$2,063,529	$2,005,000	$2,067,500
2111	Legal	$1,807,437	$1,981,040	$1,996,303
2112	Print Service Charges	$825,713	$790,162	$770,616
2113	Printing and Publishing - Outside	$404,820	$376,063	$319,563
2115	Temp Services	$3,992,377	$2,425,306	$2,106,104
2116	Managed Print Services	$678,156	$702,675	$656,030
2117	Pro Tem Judges	$298,504	$240,000	$280,000
2130	Rents/Leases - Equipment/Vehicles	$1,658,282	$1,411,504	$1,753,418
2131	Rents/Leases - Land/Buildings	$1,709,369	$1,933,501	$1,934,982
2135	Software License Renewal and Maintenance	$5,868,480	$6,981,103	$7,529,739
2136	Technology Services	$202,421	$184,730	$121,350
2137	Credit Card Fees	$1,498,083	$400,755	$398,455
2180	Other Professional Services	$31,568,110	$44,356,307	$61,944,590
2181	Other Contractual Services	$90,471,693	$93,776,858	$104,548,952
2201	Utilities	$21,434,449	$24,826,103	$25,043,934
2210	Telecommunications	$5,427,759	$4,842,231	$5,208,098
2215	Building Maintenance and Repair	$3,162,235	$14,078,604	$12,561,484

City of Mesa, Arizona
Summary of Expenditures by Object
Fiscal Year 2019/20 - Adopted

Object Code	Object Name	FY 2017/18 Actuals	FY 2018/19 Budget	FY 2019/20 Budget
2216	Grounds Maintenance and Repair	$6,796,826	$6,943,728	$7,446,228
2217	Office Equipment Repair	$293,272	$348,145	$295,595
2224	Other Maintenance and Repair	$3,015,365	$4,829,999	$4,792,382
2225	Vehicle and Operational Equipment Usage	$19,296,312	$17,731,080	$18,529,709
2226	Vehicle and Operational Equipment Repair	$13,291	$39,421	$69,064
2240	Green Waste Disposal	$596,350	$700,500	$640,000
2241	Solid Waste Recycling	$34,291	$29,000	$737,000
2242	Landfill	$6,529,251	$6,993,982	$7,224,523
2301	Medical Claims - Employee/Retiree	$32,029,082	$34,345,787	$36,749,992
2302	Medical Claims - Dependent	$32,480,472	$37,359,420	$39,974,579
2305	Dental Claims - Employee/Retiree	$2,341,149	$2,485,325	$2,559,885
2306	Dental Claims - Dependent	$3,258,495	$3,371,650	$3,472,800
2307	Workers Comp Claims	$3,492,546	$4,000,000	$4,200,000
2308	Property and Public Liability Claims	$3,212,379	$4,500,000	$4,500,000
2315	Stop Loss Premium	$2,397,264	$2,403,988	$1,939,827
2316	Life Insurance Premium	$1,239,742	$1,290,000	$1,420,000
2317	Vision Insurance Premium	$14,544	-	-
2318	EAP Premium	$72,782	$75,000	$75,000
2325	Other Ins Premiums	$5,579,469	$7,604,700	$6,888,645
2351	Network Access Fee	$318,993	$250,000	$300,000
2352	FSA Administration Fees	$48,911	$48,000	$61,000
2353	Medical Administration Fees	$1,349,302	$1,622,106	$1,650,000
2354	Dental Administration Fees	$176,208	$185,517	$190,000
2801	Association Dues	$844,515	$973,910	$1,008,005
2802	Subscriptions and Educational Materials	$769,458	$1,285,076	$1,135,496
2803	Training	$981,359	$1,193,178	$1,465,403
2804	Meetings and Conferences	$227,009	$266,277	$307,701
2805	Education Reimbursement	$601,346	$878,228	$857,927
2806	Other Staff Development	$7,511	$9,764	$9,764
2807	Travel	$825,542	$804,063	$817,924
2808	Bus Pass Reimbursement	$25,557	$44,617	$31,867
2809	Mileage Reimbursement	$50,982	$65,035	$67,574
2810	Moving and Related Expenses	$2,625	$10,000	-
2811	Fees and Charges	$113,189	$37,200	$49,400
2850	Housing Assistance Payments	$12,152,158	$12,540,367	$14,109,029
2851	Utility Assistance Payments	$194,033	$306,045	$353,865
2852	Housing Admin Fees	$17,943	$26,900	$26,900
2853	FSS Escrow HAP	$61,835	$75,693	$75,693
2854	Housing Interest Expense	$101	$100	$4,500
2855	Housing Assistance Deposits	$39,745	$85,495	$83,250
2856	Utility Assistance Deposits	$5,136	$11,406	$10,000
2860	PSPRS Interest Exp	$11,598	-	-
2879	Cash Over/Short	$703	$166,657	$235,978
2881	Bad Debt Expense	-	$2,626,737	-
2899	Internal Charges	$600,031	$1,096,933	$803,019
2990	City Staff Time	-	$14,040,646	$16,728,267
2991	Contracts	-	$338,022,221	$407,639,923
2992	Direct Expenses	-	$86,149,777	$55,413,914
2998	Other Services Citywide Overhead Charge	$17,708,734	$23,550,321	$24,697,121
2999	Other Services Citywide Overhead Credit	$(17,708,734)	$(24,504,921)	$(25,651,721)
Total Other Services		$320,407,050	$805,827,341	$879,821,311

City of Mesa, Arizona
Summary of Expenditures by Object
Fiscal Year 2019/20 - Adopted

Object Code	Object Name	FY 2017/18 Actuals	FY 2018/19 Budget	FY 2019/20 Budget
Commodities				
3101	Office Supplies	$353,988	$453,515	$494,254
3102	Postage/Shipping	$1,165,854	$1,427,416	$1,366,246
3103	Safety Supplies	$185,871	$287,356	$269,152
3109	Other Supplies	$3,993	$349,592	$974,637
3115	Minor Equipment - Computer	$607,343	$740,486	$889,419
3116	Minor Equipment - Other	$4,407,812	$5,499,378	$7,700,319
3117	Library Materials	$483,302	$567,566	$691,066
3118	Software	$2,671,799	$5,820,389	$6,171,176
3125	STAR Awards	$58,187	$79,420	$86,694
3126	Safety Awards	$4,224	$7,500	$7,500
3129	Other Recognition Awards	$270	$229,806	$576,200
3130	Materials and Supplies Warehouse	$5,388,882	$4,056,445	$3,603,751
3131	Materials and Supplies Outside	$18,491,201	$26,693,344	$25,981,383
3132	Merchandise for Resale	$25,781	$8,655	$8,655
3133	Warehouse Cost of Goods Sold	$5,688,485	$6,094,192	$6,759,787
3134	Warehouse Internal Charge	$1,027,450	$371,610	$597,666
3150	Electricity	$13,121,416	$12,616,573	$11,380,504
3151	Natural Gas	$9,736,911	$12,410,881	$10,596,045
3152	Water	$9,480,326	$12,449,210	$13,496,750
3153	Chemicals	$3,453,609	$5,281,500	$5,550,500
3160	Ammunition	$374,976	$351,385	$260,000
3170	Aviation Fuel and Lubricants	$104,795	$125,000	$125,000
3175	Vehicle and Equipment Parts and Supplies - Fleet Services	$4,461,416	$5,430,666	$5,404,490
3176	Vehicle and Equipment Fuel - Fleet Services	$3,840,319	$2,717,739	$4,763,038
3199	Warehouse Inventory Adjustments	$(185,392)	$100,000	$100,000
3998	Commodities Citywide Overhead Charge	$5,198,325	$6,435,922	$8,236,264
3999	Commodities Citywide Overhead Credit	$(5,198,325)	$(6,717,922)	$(8,518,264)
Total Commodities		$84,952,818	$103,887,624	$107,572,232

City of Mesa, Arizona
Summary of Expenditures by Object
Fiscal Year 2019/20 - Adopted

Object Code	Object Name	FY 2017/18 Actuals	FY 2018/19 Budget	FY 2019/20 Budget
Capital Outlay				
4101	Land Acquisition	$1,852,734	-	-
4102	Right of Way Acquisition	$2,088,049	-	-
4103	Easements and Extraction Rights	$265,614	-	-
4104	Relocation Assistance	$25,385	-	-
4301	Building and Improvements Acquisition	$2,017,867	$1,707,418	$2,057,418
4315	Construction - Buildings	$217,703	-	-
4330	Construction - Other	$41,302,179	$360,000	$435,000
4401	Office Equipment and Furniture	$363,118	$1,336,723	$748,684
4402	Computer Equipment	$2,557,850	$6,601,809	$6,183,144
4403	Telecommunication Equipment	$1,333,930	$6,960	$5,460
4404	Other Machinery and Equipment	$5,782,304	$8,636,301	$13,404,136
4405	Vehicles	$8,954,828	$19,242,416	$20,124,835
4501	Streets and Signals	$9,748,210	$13,396,000	$20,380,000
4503	Electric Systems	$550,491	-	-
4504	Gas Systems	$1,667,137	-	-
4505	Water Systems	$88,163,910	-	-
4506	Waste Water Systems	$23,397,575	-	$250,000
4507	Storm Sewer System	$477,666	-	-
4508	Lighting	$283,632	-	-
4510	Joint Equity Muti-City Assets	$6,985,102	-	-
4701	Purchase or Licensed Software / Website	$246,871	-	-
4998	Capital Citywide Overhead Charge	$1,600,428	$4,305,819	$4,554,233
4999	Capital Citywide Overhead Credit	$(1,600,428)	$(4,305,819)	$(4,554,233)
Total Capital Outlay		$198,282,155	$51,287,627	$63,588,677
Debt Service				
5101	Bonds - General Obligation Principal	$25,120,000	$27,505,002	$35,264,678
5102	Bonds - Utility Revenue Principal	$46,520,000	$35,525,000	$95,925,000
5103	Bonds - Highway Revenue Principal	$8,375,000	$8,715,000	$9,155,000
5104	Bonds - Special Assessment Principal	$1,319,000	$2,734,281	$2,718,440
5105	Bonds - Not Utility Principal	$45,035,000	-	-
5122	Notes - WIFA Principal	$136,981	$139,977	$143,040
5201	Bonds - General Obligation Interest	$13,104,283	$13,061,998	$13,459,908
5202	Bonds - Utility Revenue Interest	$53,500,044	$54,629,587	$57,135,225
5203	Bonds - Highway Revenue Interest	$4,080,013	$3,663,263	$3,242,938
5204	Bonds - Special Assessment Interest	$1,265,240	$2,726,831	$3,716,129
5205	Bonds - Non Utility Interest	$1,500,839	$2,451,250	$2,451,250
5222	Notes - WIFA Interest	$12,923	$10,519	$34,625
5224	Notes - TPAN Interest	-	$3,000,000	-
5901	Bank Services Charges	$55,701	$61,381	$66,390
5902	Bond Issuance Costs	$1,577,613	$3,735,000	$4,385,000
5904	Refunding Advance	-	-	-
Total Debt Service		$201,602,637	$157,959,089	$227,697,623

City of Mesa, Arizona
Summary of Expenditures by Object
Fiscal Year 2019/20 - Adopted

Object Code	Object Name	FY 2017/18 Actuals	FY 2018/19 Budget	FY 2019/20 Budget
Offsets and Credits				
9213	CIP Overhead Charge	-	$11,233,576	$12,828,653
9215	Pass Through Telecom	$(14,443)	-	-
9298	Warehouse Internal Reimbursement	$(1,027,669)	-	-
9299	Internal Reimbursement	$(22,519,323)	$(25,647,004)	$(27,586,483)
Total Offsets and Credits		$(23,561,436)	$(14,413,428)	$(14,757,830)
Contingency				
9311	Contingency	-	$106,173,000	$97,246,000
9312	Contingency - Potential Bond Refunding	-	$163,700,000	-
Total Contingency		-	$269,873,000	$97,246,000
	Total All Object Codes	$1,205,143,087	$1,820,000,000	$1,830,000,000

Changes in accounting presentation affect comparisons between years.

General Obligation Bonds
Outstanding Debt Service by Annual Period

Fiscal Year	Principal Due	Interest Due	Total Due
2019/20	$35,870,139	$12,716,866	$48,587,005
2020/21	$20,406,779	$11,634,799	$32,041,577
2021/22	$21,120,985	$10,952,768	$32,073,752
2022/23	$21,819,572	$10,257,482	$32,077,054
2023/24	$22,654,572	$9,510,915	$32,165,487
2024/25	$24,290,400	$8,742,545	$33,032,945
2025/26	$25,723,601	$7,874,121	$33,597,722
2026/27	$26,648,785	$6,999,474	$33,648,259
2027/28	$27,724,328	$6,021,793	$33,746,121
2028/29	$27,585,009	$5,008,787	$32,593,796
2029/30	$21,535,000	$4,013,375	$25,548,375
2030/31	$20,250,000	$2,997,562	$23,247,562
2031/32	$21,145,000	$2,292,712	$23,437,712
2032/33	$21,955,000	$1,642,162	$23,597,162
2033/34	$9,690,000	$974,712	$10,664,712
2034/35	$7,430,000	$700,112	$8,130,112
2035/36	$7,245,000	$463,912	$7,708,912
2036/37	$4,605,000	$234,250	$4,839,250
2037/38	$1,635,000	$86,025	$1,721,025
2038/39	$1,145,000	$34,350	$1,179,350
Grand Total	**$370,479,169**	**$103,158,725**	**$473,637,893**

Streets and Highways
Outstanding Debt Service by Annual Period

Fiscal Year	Principal Due	Interest Due	Total Due
2019/20	$9,155,000	$3,242,938	$12,397,938
2020/21	$9,645,000	$2,795,613	$12,440,613
2021/22	$10,075,000	$2,314,663	$12,389,663
2022/23	$10,000,000	$1,812,413	$11,812,413
2023/24	$10,490,000	$1,311,788	$11,801,788
2024/25	$10,880,000	$785,150	$11,665,150
2025/26	$3,755,000	$343,950	$4,098,950
2026/27	$3,905,000	$156,200	$4,061,200
Grand Total	**$67,905,000**	**$12,762,713**	**$80,667,713**

Utility Revenue
Outstanding Debt Service by Annual Period

Fiscal Year	Principal Due	Interest Due	Total Due
2019/20	$36,350,000	$55,061,192	$91,411,192
2020/21	$39,680,000	$53,312,317	$92,992,317
2021/22	$44,200,000	$51,355,117	$95,555,117
2022/23	$44,735,000	$49,135,017	$93,870,017
2023/24	$42,990,000	$46,908,717	$89,898,717
2024/25	$48,340,000	$44,769,280	$93,109,280
2025/26	$49,810,000	$42,614,980	$92,424,980
2026/27	$51,655,000	$40,460,230	$92,115,230
2027/28	$54,055,000	$38,316,517	$92,371,517
2028/29	$57,810,000	$36,089,392	$93,899,392
2029/30	$58,305,000	$33,762,242	$92,067,242
2030/31	$63,555,000	$31,348,630	$94,903,630
2031/32	$65,885,000	$28,722,080	$94,607,080
2032/33	$65,685,000	$26,000,767	$91,685,767
2033/34	$68,555,000	$23,585,692	$92,140,692
2034/35	$69,315,000	$19,722,512	$89,037,512
2035/36	$73,150,000	$16,390,388	$89,540,388
2036/37	$75,540,000	$13,512,888	$89,052,888
2037/38	$69,150,000	$10,563,350	$79,713,350
2038/39	$60,975,000	$8,104,688	$69,079,688
2039/40	$54,595,000	$5,864,188	$60,459,188
2040/41	$45,180,000	$3,903,500	$49,083,500
2041/42	$26,205,000	$1,975,250	$28,180,250
2042/43	$13,300,000	$665,000	$13,965,000
Grand Total	**$1,279,020,000**	**$682,143,935**	**$1,961,163,935**

Water Infrastructure Finance Authority Loans
Outstanding Debt Service by Annual Period

Fiscal Year	Principal Due	Interest Due	Total Due
2019/20	$143,040	$34,625	$177,665
2020/21	$146,173	$31,492	$177,665
2021/22	$149,378	$28,287	$177,665
2022/23	$152,657	$25,009	$177,665
2023/24	$156,010	$21,655	$177,665
2024/25	$159,440	$18,225	$177,665
2025/26	$162,949	$14,716	$177,665
2026/27	$166,538	$11,127	$177,665
2027/28	$170,210	$7,455	$177,665
2028/29	$167,367	$3,698	$171,066
Grand Total	**$1,573,763**	**$196,290**	**$1,770,053**

Excise Tax Revenue Obligations
Outstanding Debt Service by Annual Period

Fiscal Year	Principal Due	Interest Due	Total Due
2019/20	-	$2,451,250	$2,451,250
2020/21	-	$2,451,250	$2,451,250
2021/22	-	$2,451,250	$2,451,250
2022/23	$0	$2,451,250	$2,451,250
2023/24	$0	$2,451,250	$2,451,250
2024/25	$0	$2,451,250	$2,451,250
2025/26	$0	$2,451,250	$2,451,250
2026/27	$0	$2,451,250	$2,451,250
2027/28	$8,875,000	$2,451,250	$11,326,250
2028/29	$9,315,000	$2,007,500	$11,322,500
2029/30	$9,780,000	$1,541,750	$11,321,750
2030/31	$10,270,000	$1,052,750	$11,322,750
2031/32	$10,785,000	$539,250	$11,324,250
Grand Total	**$49,025,000**	**$27,202,500**	**$76,227,500**

City of Mesa Financial Policies

The following financial policies are intended to serve as guidelines for the City Council and City staff alike in the decision-making processes related to the City's financial operations, and the development of financial forecasts, annual budget, and capital plans.

The following is a summary of the financial policies. The policies identify guidelines applicable to ten content areas:

Financial Policy 1 – The Annual Budget
Financial Policy 2 – Unrestricted Reserve Balances
Financial Policy 3 – Other Reserve Balances
Financial Policy 4 – Charges for Services
Financial Policy 5 – Debt Issuance and Management
Financial Policy 6 – Capital Improvement Program (CIP) & Asset Replacement
Financial Policy 7 – Investments & Cash Equivalents
Financial Policy 8 – Financial Reporting
Financial Policy 9 – Long Range Planning and Forecasting
Financial Policy 10 – Risk Management

Financial Policy 1 – The Annual Budget

Arizona law (Title 42 Arizona Revised Statutes) requires the City Council to annually adopt a balanced budget by purpose of public expense.

1.1 In accordance with Arizona law, the Mesa City Council shall annually adopt a balanced budget, where budgeted expenditures are equal to or less than anticipated resources.

1.2 The City will budget revenues and expenditures on the basis of a fiscal year which begins on July 1 and ends on the following June 30.

1.3 The status of the budget will be monitored throughout the fiscal year to ensure expenditures remain within the adopted budget.

1.4 Financial and performance systems will be maintained in a manner that allows for monitoring of expenditures, revenues, and operational performance plans on an ongoing basis.

1.5 The City of Mesa will establish funds and other accounting structures as needed to effectively manage City resources and report financial and performance information.

1.6 City staff will update City management and the City Council on a quarterly basis.

1.7 Departments will develop an annual operational performance plan that includes a description of each of their business objectives and core business processes. Each description will include a mission statement, desired outcomes, and a set of performance measures with targets.

1.8 The City shall aim to achieve and maintain a structurally balanced budget where recurring revenues are equal to or exceed recurring expenditures in the adopted budget.

1.9 The State of Arizona limits expenditures by local jurisdictions. The City will comply with these expenditures limitations and will submit the necessary documents as required by the Uniform Expenditure Reporting System (A.R.S. Section 41-1279.07) to the State Auditor General each year.

1.10 The City may pursue, through public vote, adjustments to its expenditure limitation as it deems necessary through either alternative expenditure limitation (Home Rule) or a permanent base adjustment (Article IX, Section 20, Subsections 9 & 6, Arizona State Constitution).

1.11 The City will follow State statute regarding Council meetings, public hearings, and public notice.

1.12 Mesa's annual budget will include contingency appropriations sufficient to provide for the financing of unforeseen expenditures.

1.13 The City Manager (or designee) may institute changes to the adopted budget during the fiscal year related to City operations including, but not limited to: position changes, programmatic changes, or capital equipment purchases.

Financial Policy 2 – Unrestricted Reserve Balances
The economy's cyclical nature creates a need for a comprehensive unrestricted reserve balance policy for the General Governmental and Enterprise funds in order to ensure stable service delivery. Bond rating agencies incorporate reserve balance levels into bond rating determinations.

2.1 The General Governmental and Enterprise funds will be adopted with unrestricted reserve balances of at least 8% -10% of the following fiscal year's anticipated expenditures. Reserve balance levels shall be maintained throughout the forecast period.
2.2 City Council may adopt a budget with an anticipated reserve balance lower than 8%. The decision to set the anticipated reserve balance lower than 8% will be determined during the annual budget cycle.
2.3 If a reserve balance level falls below 8%, the City will develop a plan to restore the balance within one to three years.

Financial Policy 3 – Other Reserve Balances
The City will establish reserve balances as needed to effectively manage resources over time and mitigate the impact of expenses that may vary significantly from year to year. Reserves may be utilized as needed to reasonably address substantial annual cost increases.
3.1 Ongoing reserve balances will be established and maintained for:
a) Employee and retiree medical plans/other benefits
b) Legal liability
c) Worker's compensation
d) Pension stabilization
e) Other purposes, as needed
3.2 The decision to decrease or increase a reserve balance over the forecast period will be determined annually as part of the City's normal budget process.
3.3 The City intends to contribute the amount needed to fully fund Police and Fire and Medical Public Safety Personnel Retirement System (PSPRS) unfunded liability by FY 2041-42 (25-year amortization period) rather than by FY 2046-47 (30-year amortization period); however, a decision to contribute less funds can be considered by the City Council during the annual budget process.

Financial Policy 4 – Charges for Services
The City collects revenues in the form of sales of and charges for services from the customers who utilize those services. They can be categorized into two basic groups: 1) utility rates for services such as water, wastewater, solid waste and recycling, electric, natural gas and; 2) fees and charges for services such as entrance to venues, events and classes, museums, park activities, and sports. These types of charges also include licenses, permits, and other miscellaneous fees.
The City operates a portfolio of utilities. Each is operated as a separate business center. Policies related to utility rates help ensure financial stability.
4.1 Utility rates will be examined annually to cover the cost of service while maintaining a reasonable rate of return. Factors considered include, but are not limited to, operations and maintenance, demand for services, and costs of capital.
4.2 Utility rate adjustments will be smoothed over many years to avoid large rate increases to customers in any single year.
4.3 The City shall comply with all state legal requirements regarding public notice and public hearings for enterprise charges or utility rate changes. Policies on fees and charges aid in the consistent provision of public services and help ensure financial stability.
4.5 Fees and charges will be examined annually to consider the cost of service and appropriateness.

4.6 Cost recovery for fee-supported services will be taken into consideration when adjusting fees and charges.
4.7 The City shall comply with all state legal requirements regarding public notice and public hearings for changes to fees and charges.

Financial Policy 5 - Debt Issuance and Management
Debt service requirements impact the City's financial condition and can limit flexibility in responding to changes in service priorities and availability of funding. When debt is issued, it obligates the City to regular payments for a number of years.
5.1 The City will approve a secondary property tax levy annually at a rate sufficient to fund General Obligation bond debt service payments.
5.2 Long-term debt will not be issued to finance current operations.
5.3 The debt repayment period should not exceed the expected useful life of the capital assets being financed.
5.4 General Obligation and Utility Systems Revenue bond debt service payments should be structured, considering all revenue sources, to have a consistent financial impact from year-to-year.
5.5 The City shall comply with the State of Arizona Constitution requirements that bonded debt not exceed the 20% and 6% limitations of the total full cash net assessed valuation of property in the City.
5.6 To ensure that bond refundings produce anticipated savings, refunding bonds should have a net present value savings exceeding 3% of the debt service amount of the bonds being refunded, unless the refunding was initiated for purposes other than debt service savings.
5.7 The City shall comply will all Post Bond-Issuance Compliance requirements which include U.S Internal Revenue Service arbitrage yield restrictions and rebate requirements, filing Annual Continuing Disclosures on the Municipal Securities Rulemaking Board's (MSRB's) Electronic Municipal Market Access (EMMA) website, and filing notices of any material "listed events" as required by Securities and Exchange Commission Rule 15c2-12.
5.8 The City shall comply with all legal requirements regarding the issuance of debt.

Financial Policy 6 - Capital Improvement Program (CIP) & Asset Replacement
The Capital Improvement Program (CIP) and the Asset Replacement Program provide a multi-year projection of the City's capital needs. These programs identify financial requirements as part of the overall financial forecast. City staff will incorporate the following practices throughout the planning process:

- Active communication with executive staff, Office of Management and Budget, and stakeholders
- Consideration of a project's impact on the operating budget
- Recognition of the City's environmental responsibility
- Utilization of master planning efforts when appropriate
- Encouragement of citizen engagement
- Promotion of process transparency

6.1 Pursuant to the City Charter requirement outlined in Article VI, Section 605, prior to the beginning of each fiscal year, the City Manager will submit to the City Council a five-year capital program.
6.2 Capital development and replacement will be coordinated with the annual operating budget and multiyear forecast to ensure adequate funding for planned projects.
6.3 Both programs will be adjusted to ensure that adequate resources are available for capital project costs.
6.4 Sufficient resources will be identified for future operating, maintenance, and replacement costs associated with new capital improvements.

Financial Policy 7 – Investments & Cash Equivalents

The investment of City resources will be made so as to meet the City's primary objectives of safety, liquidity, and return on investments.

7.1 In accordance with Article VI, Section 611 of the City Charter, the City Council may authorize the investment of any money subject to its control in any security authorized by the laws of the State of Arizona as delegated in Title 1, Chapter 18 of the Mesa City Code.

7.2 The City of Mesa's investments shall comply with the approved Investment Policy that is reviewed periodically by the City Council's Audit, Finance, and Enterprise Committee.

7.3 The investment portfolio shall remain sufficiently liquid to meet all operating requirements that may be reasonably anticipated and meet the City's cash flow needs.

7.4 All City investment/bank accounts shall be reconciled and reviewed on a monthly basis.

7.5 Investment performance will be reported to City Management monthly and provided to the City Council quarterly.

Financial Policy 8 - Financial Reporting

Reporting of the City's finances should be done in such a way as to satisfy both the management and transparency needs of government. Reports should provide information on the value of the portfolio frequently enough to give an accurate picture of the funds available to provide services, and should provide the necessary detail for oversight bodies to determine that staff meet the government's policy goals.

8.1 Staff will ensure that the City's accounting and financial reporting systems will be maintained in conformance with all state and federal laws, generally accepted accounting principles (GAAP), standards of the Governmental Accounting Standards Board (GASB), and the Government Finance Officers Association (GFOA).

8.2 An annual audit will be performed by an independent public accounting firm, with the audit opinion included as part of the City's published Comprehensive Annual Financial Report (CAFR).

8.3 The CAFR will be submitted to the GFOA Certification of Achievement for Excellence in Financial Reporting Program. The financial report should be in conformity with GAAP, demonstrate compliance with finance related legal and contractual provisions, disclose thoroughness and detail sufficiency, and minimize ambiguities and potentials for misleading inference.

8.4 The Annual Executive Budget Plan will be consistent with the criteria for GFOA Distinguished Budget Presentation Program and serve as: a financial and programmatic policy statement, a comprehensive financial plan, an operations guide for all organizational units, and as a communications device for all significant budgetary issues, trends and resource choices.

8.5 Managerial financial reports for the major operating funds will be available to the City Council quarterly.

8.6 To achieve financial transparency, the City will provide access to on-line information pertaining to revenues received and expenditures made.

Financial Policy 9 - Long Range Planning and Forecasting

Long range financial planning incorporates trends such as population, labor markets, and general financial conditions to forecast future revenues and expenditures over a multi-year period. Accurate assessment of future finances will allow the City to adjust resource allocation as necessary.

9.1 The City shall develop and utilize short and long range forecasts.

a) Short range forecasts shall look at a range of 2 to 3 years

b) The long range forecast shall look at a range of 4 to 10 years

9.2 Forecast models will allow for operational changes within the City, such as:

a) Costs to maintain the current level of staffing

b) Cost of providing expanded, new, or reduced levels of staffing

c) Debt service costs for existing and anticipated debt
d) Construction, purchased capital, and operations and maintenance costs associated with capital projects and asset replacement

9.3 Forecast models will allow for changes in the economic climate, such as:
a) Revenue sources and levels
b) Indicators including consumer price index, disposable income, and salary growth
c) Population growth rates
d) Demand for service

9.4 The forecast will serve as the basis for budget development and ongoing financial decision making by City staff, City management, and the City Council.

Financial Policy 10 - Risk Management

Risk management is a responsibility of every City department to protect against losses that would affect City assets and the ability to provide ongoing services. Risk management should seek realistic risk avoidance, risk reduction, and risk transfer strategies.

10.1 City staff works to prevent or mitigate the loss of City assets and to reduce the City's exposure to liability through training, safety, risk financing and the transfer of risk when cost effective.

10.2 The City Attorney's Office works to reduce the financial exposure arising from claims and lawsuits brought against the City by defending claims and lawsuits with City staff, or by retaining outside counsel.

10.3 The City shall manage its exposure to risk through self-insurance (the Public Property and Liability Trust Fund), liability insurance and property insurance.

10.4 The Public Property and Liability Trust Fund balance and any liability insurance shall be maintained at a level that will protect the City's assets and its elected officials, officers, directors and employees against loss.

10.5 The Office of Management and Budget shall conduct reviews of historical loss data as a basis for evaluating the appropriate balance for the Public Property and Liability Trust Fund balance self-insurance reserves.

10.6 The City may further control its exposure to risk through the use of indemnity and hold harmless agreements in City contracts and by requiring contractors to carry liability insurance that names the City as an additional insured.

10.7 The City will identify and disclose any material issues regarding contingent liabilities in the City's Comprehensive Annual Financial Report (CAFR).

RESOLUTION NO. 11356

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF MESA, MARICOPA COUNTY, ARIZONA, APPROVING A BUDGET FOR THE CITY OF MESA FOR FISCAL YEAR ENDING JUNE 30, 2020.

WHEREAS, the City Council of the City of Mesa did on the 20th day of May, 2019 propose a budget for the said City of Mesa for the fiscal year ending June 30, 2020; and

WHEREAS, the proposed budget has been published for the period required by law and notice of the hearing on said proposed budget has been published as required by law; and

WHEREAS, the hearing was held at the City Council Chambers in the City of Mesa on Monday, June 3, 2019 at 5:50 p.m., at which meeting all interested persons were invited to appear and be heard in favor of or against adoption of said budget;

NOW THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF MESA, MARICOPA COUNTY, ARIZONA, AS FOLLOWS:

Section 1: That the proposed budget, a copy of which is attached hereto, incorporated herein, and made a part hereof, be, and the same hereby is adopted as the budget for the City of Mesa for the fiscal year ending June 30, 2020.

PASSED AND ADOPTED by the Mayor and City Council of the City of Mesa, Maricopa County, Arizona, this 3rd day of June, 2019.

APPROVED:

Mayor

ATTEST:

City Clerk

CITY OF MESA CORPORATE SEAL MARICOPA COUNTY, AZ

CITY OF MESA, ARIZONA
FINAL BUDGET
FOR FISCAL YEAR ENDING JUNE 30, 2020

SUMMARY OF RESOURCES BY SOURCE

Source	FY 2017/18 Actual Resources	FY 2018/19 Adopted Budget	FY 2018/19 Projected Resources	FY 2019/20 Proposed Budget
Taxes				
Sales & Use Tax	$169,024,145	$171,566,000	$187,826,882	$210,446,000
Secondary Property Tax - City	$34,126,476	$33,439,000	$33,439,000	$41,741,000
Secondary Property Tax - Community Facility Districts	$1,490,853	$2,180,000	$2,178,637	$3,237,000
Transient Occupancy Tax	$3,820,837	$3,177,000	$4,100,000	$4,200,000
Other Taxes	$32,505	$30,000	$30,000	$30,000
Total Taxes	**$208,494,816**	**$210,392,000**	**$227,574,519**	**$259,654,000**
Intergovernmental				
Federal Grants and Reimbursements	$29,480,978	$31,628,000	$23,951,368	$42,598,000
State Shared Revenues	$167,539,690	$170,032,000	$171,903,745	$181,475,000
State Grants and Reimbursements	$6,693,050	$516,000	$573,036	$450,000
County and Other Governments Revenues	$23,233,620	$41,114,000	$31,749,165	$33,702,000
Total Intergovernmental	**$226,947,338**	**$243,290,000**	**$228,177,314**	**$258,225,000**
Sales and Charges for Services				
General	$31,126,645	$32,580,000	$32,493,282	$33,781,000
Culture and Recreation	$7,599,954	$9,238,000	$9,199,000	$9,350,000
Enterprise	$408,880,062	$523,288,000	$515,516,215	$475,557,000
Total Sales and Charges for Services	**$447,606,661**	**$565,106,000**	**$557,208,497**	**$518,688,000**
Licenses, Fees and, Permits				
Business Licenses	$5,350,492	$4,508,000	$4,767,718	$4,645,000
Permits	$15,112,217	$13,382,000	$13,957,836	$12,920,000
Fees	$22,003,290	$21,190,000	$19,504,164	$20,642,000
Court Fees	$4,738,148	$4,497,000	$4,522,900	$4,487,000
Culture and Recreation	$850,250	$730,000	$635,722	$900,000
Total Licenses, Fees and Permits	**$48,054,397**	**$44,307,000**	**$43,388,340**	**$43,594,000**
Fines and Forfeitures				
Court Fines	$4,314,639	$4,276,000	$3,706,206	$4,851,000
Other Fines	$389,544	$383,000	$427,848	$514,000
Total Fines and Forfeitures	**$4,704,183**	**$4,659,000**	**$4,134,054**	**$5,365,000**
Self Insurance Contributions				
Self Insurance Contributions	$94,550,569	$99,029,000	$87,681,013	$105,094,000
Total Self Insurance Contributions	**$94,550,569**	**$99,029,000**	**$87,681,013**	**$105,094,000**
Other Revenue				
Interest	$5,665,320	$1,937,000	$3,970,967	$1,733,000
Contributions and Donations	$4,147,355	$8,694,000	$2,910,467	$7,092,000
Other Financing Sources	-	$17,950,000	$13,859,328	$29,340,000
Sale of Property	$879,742	$63,570,000	$7,064,327	$65,322,000
Other Revenues	$13,977,270	$25,074,000	$16,667,812	$16,983,000
Total Other Revenue	**$24,669,687**	**$117,225,000**	**$44,472,901**	**$120,470,000**
Operating Resources Subtotal	**$1,055,027,649**	**$1,284,008,000**	**$1,192,636,638**	**$1,311,090,000**
Potential Bond Refunding				
Other Financing Sources	-	$163,700,000	-	-
Total Potential Bond Refunding	**-**	**$163,700,000**	**-**	**-**
Reimbursements/Previous Grant Awards Carried Over	-	$26,571,189	-	$36,731,719
Use of Reserve Balance	$(36,694,785)	$139,312,241	$(52,618,823)	$217,899,046
Total Non-Bond Resources	**$1,018,332,864**	**$1,613,591,430**	**$1,140,017,815**	**$1,565,720,765**
Existing Bond Proceeds	$87,637,268	$109,310,807	$63,414,910	$79,519,956
New Bond Proceeds	$1,256,444	$206,334,000	$173,228,013	$264,252,446
(Less) Remaining Bond Proceeds	$(63,414,910)	$(109,236,237)	$(79,519,956)	$(79,493,167)
Total Bond Resources	**$25,478,801**	**$206,408,570**	**$157,122,967**	**$264,279,235**
City Total Resources	**$1,043,811,666**	**$1,820,000,000**	**$1,297,140,782**	**$1,830,000,000**

SUMMARY OF RESOURCES BY FUND

Fund	FY 2017/18 Actual Resources	FY 2018/19 Adopted Budget	FY 2018/19 Projected Resources	FY 2019/20 Proposed Budget
General Fund - Operations	$286,845,674	$287,759,556	$295,804,124	$308,644,550
General Fund - Capital	$101,805	-	-	-
Enterprise Fund - Operations	$371,334,328	$379,630,388	$376,679,715	$387,841,131
Enterprise Fund - Capital	$1,117,841	$693,000	$1,120,000	$1,670,000
Restricted Funds:				
Arts & Culture Fund	$5,991,369	$7,417,146	$7,318,622	$7,643,638
Community Facilities Districts	$2,655,022	$23,333,001	$17,139,873	$35,866,842
Environmental Compliance Fee	$15,968,442	$16,085,351	$16,199,289	$16,408,226
Falcon Field Airport	$4,035,919	$4,503,913	$4,435,253	$4,521,128
Impact Fee Funds	$19,520,362	$19,101,174	$17,337,594	$18,230,259
Internal Service Funds	$6,069,145	$7,087,963	$6,339,341	$7,601,316
Joint Ventures	$37,071,409	$145,801,647	$144,667,095	$93,381,125
Public Safety Sales Tax Fund	-	-	$8,797,991	$26,305,729
Quality of Life Sales Tax Fund	$24,203,918	$24,509,404	$25,575,556	$26,305,729
Transportation Related:				
Highway User Revenue Fund	$39,697,282	$40,881,888	$41,156,469	$41,656,779
Local Street Sales Tax Fund	$31,410,796	$30,275,627	$31,520,345	$32,678,356
Transit Fund	$8,624,917	$13,339,731	$7,877,221	$3,637,264
Transportation Fund	$11,801,371	$17,917,562	$17,917,562	$25,165,271
Other Restricted Funds	$16,102,470	$28,997,757	$15,296,602	$27,157,553
Grant Funds:				
General Governmental Grant Fund	$5,670,416	$11,285,546	$2,663,942	$16,749,708
Enterprise Grant Fund	$1,718,224	$1,455,695	$3,545,077	$3,111,609
Housing Grant Funds	$21,615,048	$20,029,333	$17,716,796	$21,052,360
Trust Funds	$95,905,015	$99,091,300	$88,106,066	$105,163,300
Debt Service Funds	$47,566,878	$104,811,018	$45,422,105	$100,298,127
Total Operating Revenues	**$1,055,027,649**	**$1,284,008,000**	**$1,192,636,638**	**$1,311,090,000**
Potential Bond Refunding	**-**	**$163,700,000**	**-**	**-**
Reimbursements/Previous Grant Awards Carried Over	-	$26,571,189	-	$36,731,719
Use of Reserve Balance	$(36,694,785)	$139,312,241	$(52,618,823)	$217,899,046
Total Non-Bond Resources	**$1,018,332,864**	**$1,613,591,430**	**$1,140,017,815**	**$1,565,720,765**
Existing Bond Proceeds	$87,637,268	$109,310,807	$63,414,910	$79,519,956
New Bond Proceeds	$1,256,444	$206,334,000	$173,228,013	$264,252,446
(Less) Remaining Bond Proceeds	$(63,414,910)	$(109,236,237)	$(79,519,956)	$(79,493,167)
Total Bond Resources	**$25,478,801**	**$206,408,570**	**$157,122,967**	**$264,279,235**
City Total Resources	**$1,043,811,666**	**$1,820,000,000**	**$1,297,140,782**	**$1,830,000,000**

SUMMARY OF EXPENDITURES BY FUND

Fund	FY 2017/18 Actual Expenditures	FY 2018/19 Carryover Budget	FY 2018/19 Adopted Budget	FY 2018/19 Projected Expenditures	FY 2019/20 Carryover Budget	FY 2019/20 Proposed Budget
General Fund - Operations	$337,278,026	$4,876,324	$370,892,328	$359,086,821	$13,128,605	$378,340,240
General Fund - Capital	$12,237,715	$20,174,278	$19,849,639	$13,077,403	$28,915,288	$15,367,908
Enterprise Fund - Operations	$154,558,343	$2,139,474	$175,730,298	$163,819,302	$3,647,572	$176,436,542
Enterprise Fund - Capital	$4,202,969	$5,740,398	$3,574,739	$1,459,852	$9,744,058	$4,084,682
Restricted:						
Arts & Culture Fund	$16,797,548	$146,365	$17,773,609	$17,061,112	$549,909	$18,501,222
Community Facilities Districts	$13,532,385	-	$23,333,275	$17,946,878	-	$35,866,428
Environmental Compliance Fee	$13,201,426	$5,543,214	$15,747,450	$15,034,295	$5,707,617	$15,786,350
Falcon Field Airport	$5,140,896	$1,095,864	$4,094,353	$3,790,539	$1,249,139	$5,185,738
Impact Fee Funds	$51,916	-	-	-	-	-
Internal Service Funds	$5,635,312	$993,845	$6,094,118	$6,450,580	$660,100	$6,941,216
Joint Ventures	$37,651,806	$1,146,182	$144,798,333	$143,269,942	$2,194,674	$91,955,021
Public Safety Sales Tax Fund	-	-	-	$250,000	-	$6,382,409
Quality of Life Sales Tax Fund	$24,294,829	-	$24,509,404	$24,509,404	-	$26,305,729
Transportation Related:						
Highway User Revenue Fund	$22,277,538	$13,107,652	$28,499,025	$26,084,763	$15,395,267	$29,254,066
Local Street Sales Tax Fund	$31,584,170	$19,700,472	$42,597,416	$38,928,685	$22,449,289	$34,040,750
Transit Fund	$22,579,277	$10,488,465	$26,870,290	$22,008,574	$16,283,978	$20,604,444
Transportation Fund	$176,074	$20,682,727	$1,710,975	$577,028	$22,250,542	$13,633,176
Other Restricted Funds	$18,922,015	$8,723,130	$26,705,142	$20,171,604	$22,802,774	$46,935,976
Grant Funds:						
General Governmental Grant Fund	$5,619,888	$4,300,490	$10,750,217	$3,441,827	$6,863,848	$16,973,241
Enterprise Grant Fund	$1,826,804	$2,436,413	$1,455,695	$3,409,277	$527,031	$3,111,609
Housing Grant Funds	$22,260,104	$10,313,101	$20,029,333	$17,984,664	$12,625,638	$21,051,971
Trust Funds	$90,692,376	$11,818	$101,505,727	$98,015,338	$75,786	$106,985,933
Debt Service Funds	$197,880,577	-	$149,136,852	$143,282,712	-	$217,226,999
Expenditure Subtotal	**$1,038,401,996**	**$131,620,212**	**$1,215,658,218**	**$1,139,660,600**	**$185,071,115**	**$1,290,971,650**
Operating and Capital Improvement Non-Bond Carryover	-	-	$131,620,212	-	-	$185,071,115
Potential Bond Refunding	-	-	$163,700,000	-	-	-
Contingency	-	-	$102,613,000	-	-	$89,678,000
Total Expenditure Non-Bond Funds	**$1,038,401,996**		**$1,613,591,430**	**$1,139,660,600**		**$1,565,720,765**
Bond Capital Improvement Scheduled	$166,741,091	$45,997,788	$160,410,782	$157,480,182	$68,393,885	$195,885,350
Bond Capital Improvement Carryover	-	-	$45,997,788	-	-	$68,393,885
Total Bonds Capital Improvement	**$166,741,091**		**$206,408,570**	**$157,480,182**		**$264,279,235**
City Total Expenditures	**$1,205,143,087**		**$1,820,000,000**	**$1,297,140,782**		**$1,830,000,000**
Expenditure Limitation Comparison						
Expenditures	$1,205,143,087		$1,820,000,000	$1,297,140,782		$1,830,000,000
Estimated Exclusions	($1,205,143,087)		$(1,820,000,000)	$(1,297,140,782)		$(1,830,000,000)
Estimated Expenditures Subject to Limitation	-		-	-		-
Expenditure Limitation	$575,664,783		$602,790,134	$602,790,134		$627,028,608
Over (Under) State Limit	**$(575,664,783)**		**$(602,790,134)**	**$(602,790,134)**		**$(627,028,608)**

SUMMARY OF EXPENDITURES BY DEPARTMENT

Department	FY 2017/18 Actual Expenditures	FY 2018/19 Carryover Budget	FY 2018/19 Adopted Budget	FY 2018/19 Projected Expenditures	FY 2019/20 Carryover Budget	FY 2019/20 Proposed Budget
Arts & Culture	$15,040,897	$181,287	$16,525,000	$16,000,079	$211,675	$17,635,000
Business Services	$13,053,220	$163,753	$12,852,000	$12,296,879	$170,145	$12,985,000
City Attorney	$11,415,487	-	$14,085,000	$11,564,305	-	$14,332,000
City Auditor	$747,811	-	$769,000	$769,000	-	$778,000
City Clerk	$830,921	-	$1,346,000	$1,261,343	-	$902,000
City Manager	$6,138,370	$50,987	$6,770,000	$5,916,249	$2,900	$7,753,000
Communications	$3,292,720	-	$3,913,000	$3,232,100	-	$4,036,000
Community Services	$21,792,120	$8,341,486	$23,044,000	$19,712,674	$11,352,434	$24,318,000
Development Services	$8,398,583	$660,432	$9,474,000	$9,236,707	$175,974	$9,281,000
Economic Development	$7,923,850	$117,020	$9,122,000	$7,538,599	$130,000	$7,248,000
Energy Resources	$36,320,227	$59,800	$40,128,000	$36,304,455	-	$37,416,000
Engineering	$6,184,251	$25,000	$7,549,000	$7,232,918	-	$7,966,000
Environmental Management & Sustainability	$30,279,861	$361,607	$33,696,000	$33,240,009	$605,852	$34,657,000
Falcon Field Airport	$1,408,826	-	$2,078,000	$1,568,224	-	$2,124,000
Financial Services	$3,174,765	-	$3,790,000	$3,590,000	-	$4,069,000
Fire and Medical Services	$76,748,562	$295,019	$84,363,000	$84,457,346	$3,093,022	$86,928,000
Fleet Services	$24,351,937	$9,104,885	$27,455,000	$25,615,404	$11,548,026	$29,198,000
Human Resources	$86,505,427	-	$95,690,000	$94,758,874	-	$101,033,000
Information Technology	$29,434,541	$3,377,736	$33,701,000	$30,072,775	$5,455,740	$34,406,000
Library Services	$6,644,362	-	$7,522,000	$6,841,415	$300,000	$8,469,000
Mayor & Council	$749,687	-	$1,065,000	$898,905	-	$847,000
Municipal Court	$7,646,431	-	$8,511,000	$7,787,235	$2,053,475	$8,729,000
Office of Enterprise Resource Planning	$597,837	-	$785,000	$785,000	-	$801,000
Office of Management and Budget	$2,669,019	$519	$3,187,000	$2,900,151	$304,868	$3,288,000
Parks, Recreation & Community Facilities	$44,410,543	$3,867,033	$51,507,000	$48,233,557	$6,695,300	$51,684,000
Police	$174,783,199	$3,837,141	$182,534,000	$182,849,266	$4,388,493	$193,764,000
Public Information & Communications	$1,658,819	-	$1,339,000	$1,393,700	-	$1,366,000
Transit Services	$12,588,910	$370,000	$16,303,000	$17,638,045	-	$20,052,000
Transportation	$37,019,175	$1,103,572	$43,970,000	$43,221,621	$439,180	$45,214,000
Water Resources	$64,733,100	$1,180,280	$79,625,000	$72,540,645	$550,916	$82,947,000
Centralized Appropriations	$221,694,692	-	$190,620,000	$170,496,060	-	$279,526,000
Subtotal	**$958,238,151**	**$33,097,557**	**$1,013,318,000**	**$959,953,540**	**$47,478,000**	**$1,133,752,000**
Project Management Program-Lifecycle/Infrastructure Projects	$19,326,868	$26,684,443	$34,852,000	$17,605,312	$38,464,000	$23,956,000
Operating and Lifecycle Expenditure Carryover	-	-	$59,782,000	-	-	$85,942,000
Potential Bond Refunding	-	-	$163,700,000	-	-	-
Contingency	-	-	$102,613,000	-	-	$89,678,000
Total Operating Expenditures	**$977,565,019**		**$1,374,265,000**	**$977,558,852**		**$1,333,328,000**
Capital Improvement Program: Non-Bond	$60,977,373	$71,838,212	$170,193,218	$164,806,748	$99,129,115	$136,168,650
Capital Improvement Program: Bond	$166,751,904	$45,997,788	$157,705,782	$154,775,182	$68,393,885	$192,980,350
Capital Improvement Program Subtotal	**$227,729,277**	**$117,836,000**	**$327,899,000**	**$319,581,930**	**$167,523,000**	**$329,149,000**
Capital Improvement Program Carryover Subtotal	-	-	$117,836,000	-	-	$167,523,000
Total Capital Improvement Program	**$227,729,277**		**$445,735,000**	**$319,581,930**		**$496,672,000**
City Total Expenditures	**$1,205,294,297**		**$1,820,000,000**	**$1,297,140,782**		**$1,830,000,000**

FULL-TIME EMPLOYEES AND PERSONNEL COMPENSATION
FISCAL YEAR 2019/20

Fund	Full-Time Equivalent (FTE)	Employee Salaries and Hourly Costs	Retirement Costs	Healthcare Costs	Other Benefit Costs	Allocated Personnel Costs	Total Estimated Personnel Compensation
General Fund - Operations*	2,585.5	$193,503,007	$61,422,986	$46,612,191	$21,526,139	$(21,507,689)	$301,556,634
General Fund - Capital	1.1	$85,841	$10,013	$13,005	$7,079	-	$115,938
Enterprise Fund - Operations	563.8	$34,633,530	$4,627,700	$10,765,890	$4,238,946	$13,034,738	$67,300,804
Enterprise Fund - Capital	0.7	$54,224	$6,325	$8,215	$4,472	-	$73,236
Restricted:							
Arts & Culture Fund	99.7	$5,652,379	$622,613	$1,358,621	$514,338	$1,147,427	$9,295,378
Community Facilities Districts	0.5	$150,618	$7,241	$6,804	$4,831	-	$169,494
Environmental Compliance Fee	47.8	$2,946,047	$356,642	$602,909	$307,412	$564,913	$4,777,923
Falcon Field Airport	19.5	$1,447,918	$277,813	$364,668	$96,113	$390,144	$2,576,657
Internal Service Funds	97.3	$5,754,887	$704,571	$1,756,842	$703,142	$1,285,201	$10,204,643
Joint Ventures	39.0	$2,675,418	$322,738	$462,928	$281,676	$456,534	$4,199,294
Public Safety Sales Tax Fund	41.0	$2,945,659	$1,438,868	$608,352	$144,621	-	$5,137,500
Quality of Life Sales Tax Fund	185.0	$15,007,820	$7,812,179	$2,694,864	$790,866	-	$26,305,729
Transportation Related:							
Highway User Revenue Fund	115.6	$7,319,688	$874,715	$1,426,799	$596,879	-	$10,218,081
Local Streets Sales Tax	40.1	$2,938,506	$395,136	$1,615,521	$365,525	$2,357,937	$7,672,625
Transit Fund	5.3	$438,679	$52,148	$78,469	$37,097	$372,973	$979,366
Transportation Fund	4.9	$392,523	$45,785	$59,466	$32,372	-	$530,146
Other Restricted Funds	28.8	$1,629,219	$183,938	$329,015	$143,882	$261,067	$2,547,122
Grant Funds:							
General Governmental Grant Fund	19.8	$955,287	$529,564	$231,870	$797,709	-	$2,514,429
Enterprise Grant Fund	0.4	$31,797	$3,709	$4,817	$2,622	-	$42,946
Housing Grant Funds	25.7	$1,468,529	$180,664	$298,145	$166,869	-	$2,114,207
Trust Funds	28.7	$2,142,501	$248,093	$498,677	$184,562	$1,636,755	$4,710,588
Total Non-Bond Funds	**3,950.0**	**282,174,078**	**80,123,441**	**69,798,068**	**30,947,153**	**-**	**463,042,740**
Bond Capital Improvement							
Electric Bond Construction	8.8	$707,078	$82,476	$107,121	$58,314	-	$954,988
Excise Tax Obligation Construction	3.6	$293,051	$34,182	$44,396	$24,168	-	$395,798
Gas Bond Construction	13.1	$1,049,497	$122,416	$158,996	$86,553	-	$1,417,463
Parks Bond Construction	2.2	$179,693	$20,960	$27,223	$14,819	-	$242,695
Public Safety Bond Construction	1.7	$137,127	$15,995	$20,774	$11,309	-	$185,205
Spring Training Bond Construction	0.0	$240	$28	$36	$20	-	$324
Streets Bond Construction	3.2	$256,640	$29,935	$38,880	$21,165	-	$346,621
Wastewater Bond Construction	8.7	$695,645	$81,142	$105,388	$57,371	-	$939,546
Water Bond Construction	12.0	$967,419	$112,842	$146,561	$79,784	-	$1,306,607
Bond Capital Improvement	**53.3**	**$4,286,390**	**$499,977**	**$649,377**	**$353,503**	**-**	**$5,789,247**
Total All Funds	**4,003.4**	**$286,460,468**	**$80,623,418**	**$70,447,445**	**$31,300,656**	**-**	**$468,831,987**

* Central administration positions are included in the General Fund but the costs are spread among multiple funds. These costs are shown in the "Allocated Personnel Costs" column.

RESOLUTION NO. 11351

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF MESA, MARICOPA COUNTY, ARIZONA, APPROVING A FIVE-YEAR CAPITAL PROGRAM FOR THE CITY OF MESA FOR FISCAL YEARS 2019/2020 to 2023/2024.

WHEREAS, prior to the 2019/2020 fiscal year, the City Manager of the City of Mesa did prepare and submit a Five-Year Capital Program for the City of Mesa for fiscal years 2019/2020 to 2023/2024 ("Capital Program") pursuant to the provisions of Section 605 of the Mesa City Charter;

WHEREAS, pursuant to the provisions of Section 606 of the Mesa City Charter, a general summary of the proposed Capital Program and notice were published for the period required, notice of the hearing on the proposed Capital Program was published as required, and the proposed Capital Program was available for inspection by the public as required; and

WHEREAS, the public hearing was held at the City Council Chambers in the City of Mesa on Monday, May 20, 2019 at 5:45 p.m., at which meeting all interested persons were invited to appear and be heard in favor of or against adoption of the Capital Program.

NOW THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF MESA, MARICOPA COUNTY, ARIZONA, AS FOLLOWS:

Section 1: That the Capital Program (a summary of which is attached as Exhibit A), heretofore submitted by the City Manager pursuant to the provisions of Section 605 of the Mesa City Charter and, copies of which are posted on the City's website, is adopted in its entirety.

PASSED AND ADOPTED by the Mayor and City Council of the City of Mesa, Maricopa County, Arizona, this 20th day of May, 2019.

APPROVED:

Mayor

ATTEST:

City Clerk

CITY OF MESA CORPORATE SEAL MARICOPA COUNTY, AZ

{00275776.1}

Exhibit A

City of Mesa

Summary of Final Five-Year Capital Improvement Program

Capital Appropriations	Proposed	Proposed	Proposed	Proposed	Proposed	
Enterprise Fund	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	Total
Capital - Enterprise	2,540,853	1,018,688	1,041,717	1,066,613	3,974,943	9,642,814
Subtotal Enterprise Fund	2,540,853	1,018,688	1,041,717	1,066,613	3,974,943	9,642,814
General Fund	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	Total
Capital - General Fund	11,499,661	3,421,118	2,883,977	3,381,222	1,026,137	22,212,115
Subtotal General Fund	11,499,661	3,421,118	2,883,977	3,381,222	1,026,137	22,212,115
Grant Funds	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	Total
Community Development Block Grant	1,414,119	-	-	-	-	1,414,119
Grants - Enterprise	3,638,640	1,571,935	2,341,552	1,255,964	1,381,085	10,189,176
Grants - Gen. Gov.	17,082,533	2,079,984	1,067,789	-	-	20,230,306
Subtotal Grant Funds	22,135,292	3,651,919	3,409,341	1,255,964	1,381,085	31,833,601
Restricted Funds	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	Total
Cemetery	1,815,181	-	-	-	-	1,815,181
Economic Investment Fund	15,493,500	3,456,648	54,938	281,253	-	19,286,339
Environmental Compliance Fee	4,957,366	-	-	-	-	4,957,366
Excise Tax Obligation Bond Construction	33,522,350	20,977,650	-	-	-	54,500,000
Falcon Field Airport	2,284,168	778,411	1,547,797	305,661	328,894	5,244,931
Fleet Internal Service	70,500	-	-	-	-	70,500
Greenfield WRP Joint Venture(1)	80,614,438	3,829,173	7,625,402	14,125,651	7,481,376	113,676,040
Highway User Revenue Fund	6,602,114	-	-	-	-	6,602,114
Local Streets	21,714,111	6,625,024	3,252,525	3,330,260	3,412,503	38,334,423
Restricted Programs Fund	5,643,010	-	-	-	-	5,643,010
TOPAZ Joint Venture Fund(1)	1,964,477	1,480,969	2,185,749	2,221,920	1,399,215	9,252,330
Transit Fund	16,268,448	-	-	-	-	16,268,448
Transportation	35,883,718	-	1,163,114	8,060,656	6,179,093	51,286,581
Utility Replacement Extension and Renewal	5,810,928	2,509,158	2,564,522	2,639,463	2,719,030	16,243,101
Subtotal Restricted Funds	232,644,309	39,657,033	18,394,047	30,964,864	21,520,111	343,180,364
Current Bond Authorization	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	Total
2010 Electric Bond	1,640,000	-	-	-	-	1,640,000
2010 Gas Bond	2,775,337	-	-	-	-	2,775,337
2010 Wastewater Bond	3,136,443	2,955,583	-	-	-	6,092,026
2012 Park Bond	8,846,000	-	-	-	-	8,846,000
2013 Public Safety Bond	1,432,400	-	-	-	-	1,432,400
2013 Street Bond	26,958,460	-	-	-	-	26,958,460
2014 Electric Bond	19,469,654	-	-	-	-	19,469,654
2014 Gas Bond	25,984,063	562,075	-	-	-	26,546,138
2014 Wastewater Bond	75,801,358	6,799,926	-	-	-	82,601,284
2014 Water Bond	35,196,145	20,490,259	-	-	-	55,686,404
2018 Parks Bond	12,185,000	18,220,001	30,225,837	34,894,014	9,115,315	104,640,167
2018 Public Safety Bond	14,400,000	13,699,999	18,498,001	20,045,465	2,476,988	69,120,453
Spring Training Bond Construction	27,025	-	-	-	-	27,025
Subtotal Current Bond Authorization	227,851,885	62,727,843	48,723,838	54,939,479	11,592,303	405,835,348

(1) Joint venture funds include the cost to the City as well as the cost to the partner jurisdictions.

(2) Future Bond Authorization is for planning purposes only. Planned projects require voter authorization.

(3) Major capital projects often require a multi-year design and construction period and therefore operations and maintenance costs may be a result of projects that were completed in a prior fiscal year.

Exhibit A

City of Mesa

Summary of Final Five-Year Capital Improvement Program

Capital Appropriations	Proposed	Proposed	Proposed	Proposed	Proposed	
Future Bond Authorization[2]	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	Total
2020 Electric Bond	-	7,268,343	10,032,688	7,335,851	10,354,137	34,991,019
2020 Gas Bond	-	18,455,793	34,005,288	23,191,407	38,331,404	113,983,892
2020 Street Bond	-	34,312,068	28,751,719	33,903,827	73,035,242	170,002,856
2020 Wastewater Bond	-	19,117,954	60,095,308	54,541,647	43,369,317	177,124,226
2020 Water Bond	-	41,760,017	179,525,196	171,914,666	143,672,623	536,872,502
Subtotal Future Bond Authorization	-	120,914,175	312,410,199	290,887,398	308,762,723	1,032,974,495
Total Capital Improvement Program	**496,672,000**	**231,390,776**	**386,863,119**	**382,495,540**	**348,257,302**	**1,845,678,737**

Operations and Maintenance[3]	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	Total
One Time Start Up						
General Fund	364,000	127,154	241,056	699,083	2,415,516	3,846,809
Subtotal One Time Start Up	364,000	127,154	241,056	699,083	2,415,516	3,846,809
Ongoing						
Enterprise Fund	149,323	619,830	636,488	654,455	1,016,502	3,076,598
Environmental Compliance Fee	95,291	108,909	120,773	134,573	146,882	606,428
General Fund	429,064	818,344	1,350,403	1,904,144	4,941,633	9,443,588
Greenfield WRP Joint Venture	354,440	1,468,416	1,502,112	1,538,220	1,576,272	6,439,460
Local Streets	96,533	163,149	247,627	278,706	344,544	1,130,559
Public Safety Sales Tax	-	1,582,835	1,627,151	3,248,360	3,326,902	9,785,248
Subtotal Ongoing	1,124,651	4,761,483	5,484,554	7,758,458	11,352,735	30,481,881
Total One-Time Start up and Ongoing Maintenance	**1,488,651**	**4,888,637**	**5,725,610**	**8,457,541**	**13,768,251**	**34,328,690**

(1) Joint venture funds include the cost to the City as well as the cost to the partner jurisdictions.

(2) Future Bond Authorization is for planning purposes only. Planned projects require voter authorization.

(3) Major capital projects often require a multi-year design and construction period and therefore operations and maintenance costs may be a result of projects that were completed in a prior fiscal year.

Acronyms

ABC	A Better Community
ACP	Asbestos Concrete Pipe
ADA	Americans with Disabilities Act
ADEQ	Arizona Department of Environmental Quality
ADOT	Arizona Department of Transportation
ALGA	Association of Local Government Auditors
ALF	Arizona Lottery Funds
AMY	Arizona Museum for Youth
APPA	American Public Power Association
APMS	Airport Pavement Management System
ARRA	American Recovery and Reinvestment Act
ARID	Anonymous Re-Identification
ARS	Arizona Revised Statutes
ASOS	Automated Surface Observing System
ASRS	Arizona State Retirement System
ASU	Arizona State University
AWWA	American Water Works Association
AZMNH	Arizona Museum of Natural History
BAT	Bilingual Assistance Team
BLS	Basic Life Support
BRT	Bus Rapid Transit
CAD	Computer-aided Dispatch
CAFR	Comprehensive Annual Financial Report
CAP	Central Arizona Project
CAWCD	Central Arizona Water Conservation District
CDBG	Community Development Block Grant
CDC	Community Development Corporation
CFD	Community Facilities District
CERT	Community Emergency Response Team
CI	Continuous Improvement

CIP	Capital Improvement Program
CIS	Customer Information System
CMAQ	Congestion, Mitigation and Air Quality Grants
CMS	Community Services Grant
CMMS	Computerized Maintenance Management System
CNG	Compressed Natural Gas
COM	City of Mesa
CNG	Compressed Natural Gas
COLA	Cost of Living Adjustment
COPS	Community Oriented Policing System
CP	Culture Pass
CPI	Consumer Price Index
CRT	Community Response Team
CUB	Chicago Cubs
DPS	Department of Public Safety
DTH	Dekatherm
DUI	Driving Under the Influence
EBT	Employee Benefit Trust
EEOC	Equal Employment Opportunity Commission
EIC	Emergency Information Center
EMOD	Experience Modification Rate
EMS	Emergency Medical Services
EODCRS	Elected Officials Defined Contribution Retirement System
EORP	Elected Officials Retirement Plan
EOY	End of Year
EPA	Environmental Protection Agency
ERP	Enterprise Resource Planning
ESG	Emergency Shelter Grant
EVDAR	East Valley Dial-a-Ride
FA	FleetAnywhere Fleet Management Software

FAA	Federal Aviation Administration
FBI	Federal Bureau of Investigation
FCV	Full Cash Value
FEMA	Federal Emergency Management Agency
FIN	Citywide Financial System
FLSA	Fair Labor Standards Act
FMLA	Family and Medical Leave Act
FTE	Full Time Equivalent
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GFOA	Government Finance Officers Association
GIS	Geographic Information System
GO	General Obligation
GWRP	Greenfield Water Reclamation Plant
HCV	Housing Choice Voucher
HEAT	Healthcare, Education, Aerospace, and Tourism/Technology
HHK	Hohokam
HHW	Household Hazardous Waste
HIPAA	Health Insurance Portability and Accountability Act
HOME	Home Ownership Made Easier
HP	High Pressure
HPAN	Highway Project Acceleration Note
HR	Human Resources
HSI	Home Safety Inspections
HSIP	Highway Safety Improvement Program
HUD	U.S. Department of Housing and Urban Development
HURF	Highway User Revenue Fund
HVAC	Heating, Ventilation and Air Conditioning
ICA	Industrial Commission of Arizona

ICC	International Code Council
ICMA	International City/County Management Association
ID	Identification
i.d.e.a.	imagination, design, experience, art Museum (formerly Arizona Museum for Youth)
IDMS	Infrastructure Data Management System
IFMA	International Facility Management Association
IGA	Intergovernmental Agreement
IP	Intermediate Pressure
IT	Information Technology
ITC	Information Technology & Communications
ITS	Intelligent Transportation System
IVR	Interactive Voice Response
JCEF	Judicial Collections Enhancement Fund
KPI	Key Performance Indicator
KV	Kilovolts
KWH	Kilowatt-hour
LF	Linear Feet
LGIP	Local Government Investment Pool
LID	Low Impact Development
LPV	Limited Property Value
LRT	Light Rail Transit
MAC	Mesa Arts Center
MAG	Maricopa Association of Governments
MAL	Minimum Acceptable Level
MCA	Mesa Contemporary Arts
MCDOT	Maricopa County Department of Transportation
MPA	Management Performance and Accountability
MUP	Multi-Use Path
N/A	Not Applicable
NAFA	National Association of Fleet Administrators

NCCI	National Council on Compensation Insurance
NFPA	National Fire Protection Association
NG	Natural Gas
NOV	Notices of Violation
NRPA	National Recreation and Park Association
NWWRP	Northwest Water Reclamation Plant
O&M	Operations and Maintenance
OMB	Office of Management and Budget
OPEB	Other Post-Employment Benefits
OPIC	Office of Public Information & Communications
OSHA	Occupational Safety and Health Administration
PAPI	Precision Approach Path Indicator
PCCP	Prestressed Concrete Cylinder Pipe
PCI	Pavement Condition Index
PD	Police Department
PE	Professional Engineer
PEPM	Per Employee per Month
PFM	Public Financial Management
PHA	Public Housing Authority
PM-10	Particulate Matter less than 10 Microns
PO	Purchase Order
PQI	Pavement Quality Index
PAPI	Precision Approach Path Indicator
PPL	Public Property & Liability (Trust Fund)
PRCF	Parks, Recreation & Commercial Facilities
PRV	Pressure Reducing Valves
PSPRS	Public Safety Personnel Retirement System
RBVE	Residents, Businesses, Visitors and Employees
RC	Responsibility Center
REIL	Runway End Identifier Lights

RER	Replacement Extension Reserve
RFP	Request for Proposal
RICO	Racketeer Influenced and Corrupt Organizations
RWCD	Roosevelt Water Conservation District
ROW	Right of Way
RPTA	Regional Public Transportation Authority
RRT	Rapid Response Team
RTP	Regional Transportation Plan
SAIDI	System Average Interruption Duration Index
SAIFI	System Average Interruption Frequency Index
SCADA	Supervisory Control and Data Acquisition
SCBA	Self-Contained Breathing Apparatus
SEWRP	Southeast Water Reclamation Plant
SLA	Service Level Agreement
SROG	Sub Regional Operating Group
SRP	Salt River Project
SSO	Sanitary Sewer Overflow
SUP	Shared Use Path
TAT	Turn Around Time
TOPAZ	Trunked OPen AriZona Network
TRWC	TOPAZ Regional Wireless Cooperative
UPRR	Union Pacific Railroad
VoD	Video on Demand
VRF	Vehicle Replacement Fund
WIFA	Water Infrastructure Finance Authority
WRP	Water Reclamation Plant
WTP	Water Treatment Plant
WW	Wastewater

Glossary

Accrual Basis – A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Activity – An element used to assign accounting entries to a core business process. Budgets are prepared at the Activity level. Performance data is reported at the Business Objective level and not at the Activity level.

Ad Valorem Tax – A tax based on the assessed value of real estate or personal property.

Adopted – Represents the budget as approved by formal action of the City Council which sets the spending limits for the fiscal year.

Allocation – Assigning one or more items of cost or revenue to one or more segments of an organization according to benefits received, responsibilities, or other logical measures of use.

Annualized Costs – The full-year (annual) cost of an operating expense.

Appropriation – An authorization granted by the City Council to make expenditures or to incur obligations for specified purposes.

Assessed Valuation – A valuation set upon real estate or other property by the County Assessor or the State as a basis for levying taxes (primary or secondary).

Asset – Resources owned or held which have monetary value.

Balanced Budget – Total anticipated revenues plus beginning undesignated fund balance (all resources) equal total expenditure appropriations for the fiscal year.

Basis of Accounting – The timing of when accounting transactions are recognized.

Benchmarking – The process of comparing an entity's performance against the practices of other leading entities for the purpose of improving performance. Entities also benchmark internally by tracking and comparing past performance.

Bond – Debt instruments that require repayment of a specified principal amount on a certain date (maturity date), along with interest at a stated rate or according to a formula for determining the interest rate.

Bond Funds – Funds used to account for the purchase or construction of major capital facilities which are not financed by other funds. The use of bond funds is necessary to demonstrate that bond proceeds are spent only in amounts and for purposes authorized.

Bond Proceeds – Debt issuances derived from the sale of bonds for the purpose of constructing major capital facilities.

Glossary

Bond Rating – An evaluation of a bond issuer's credit quality and perceived ability to pay the principal and interest on time and in full.

Budget – A plan of financial operation representing an estimate of proposed expenditures for a given period (the City of Mesa's adopted budgeted is for a fiscal year July 1 - June 30) and the proposed means of financing those expenditures. This official public document reflects decisions, considers service needs, establishes the allocation of resources, and is the monetary plan for achieving the City's Strategic Initiatives.

Business Objective – A goal or target that aligns with one or more Strategic Initiatives and defines where the City allocates its resources.

Business Service – A group of Core Business Processes related by a common purpose (mission, outcomes, and expected performance).

Capital Budget – A financial plan of proposed capital expenditures for improvements to facilities and other infrastructure and the means of financing them for the current fiscal period.

Capital Expenditures – Includes the purchase or construction of land, buildings, structures, and facilities of all types, plus machinery and equipment. It includes expenditures that result in the acquisition or addition of a fixed asset or increase the capacity, efficiency, span of life, or economy of operating an existing fixed asset. For an item to qualify as a capital outlay expenditure it must meet all of the following requirements: (1) have an estimated useful life of more than one year; (2) typically have a unit cost of $5,000 or more; and (3) be a betterment or improvement.

Capital Improvement Program (CIP) – A plan separate from the Annual Budget that identifies: (a) all capital improvements which are proposed to be undertaken during a period of five fiscal years; (b) the cost estimate for each improvement; (c) the method of financing each improvement; (d) the recommended time schedule for each project; and (e) the estimated annual operating and maintenance costs. This is a requirement of Mesa's City Charter as outlined in Article VI, section 605.

Capital Outlay – Expenditures which result in the acquisition of or addition to fixed assets.

Capital Project – Any project having assets of significant value and having a useful life of one year or more. Capital projects include the purchase of land for design, engineering and construction of buildings and infrastructure items such as streets, bridges, drainage, street lighting, water system, etc. Capital projects are permanent attachments intended to remain with the land. Capital projects may include equipment and machinery or rolling stock being requisitioned, etc.

Carryover – Expenses and revenues where the expense was budgeted in the prior year but the item was not received or constructed in time to be recorded in the previous fiscal year.

Carry-Forward Capital Improvement Project – The process of requesting funds for capital improvement projects that were approved in one year's budget, but are anticipated to be completed in the following fiscal year.

Commodities – Expendable items used by operating or construction activities. Examples include office supplies, repair and replacement parts for equipment, fuels and lubricants etc.

Community Development Block Grant (CDBG) – Federal grant funds provided on an annual basis that can be used to revitalize neighborhoods, expand affordable housing and economic opportunities, and/or improve community facilities and services, principally to benefit low and moderate income persons.

Constructed Capital Outlay – Capital items constructed by in-house personnel and may contain other services and commodities costs.

Contingency – A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

Core Business Process – A collection of related inputs and outputs with a common mission and outcomes.

Debt Service – Payment of principal, interest, and related service charges on obligations resulting from the issuance of bonds.

Department – A major administrative division of the City which indicates overall management responsibility for an operation or a group of related operations within a functional area.

Development Fees – See *Impact Fees.*

Employee Benefit Self-Insurance Fund – A city fund established to account for the costs of maintaining the City's self-insurance health program.

Encumbrances – Obligations in the form of purchase orders or contracts, for which the budget is reserved. The obligations cease to be encumbrances when they are paid or otherwise liquidated.

Enterprise Fund – Established to account for operations, including debt service that are financed and operated similarly to private business – where the intent is that the service is self-sufficient, with all costs supported predominantly by user charges.

Expenditure – Outlay of funds for obtaining assets or goods and services. Expenditures represent a decrease in fund resources.

Expenditure Limitation – The Arizona Constitution and state statutes establish an expenditure limitation for all cities and towns (Arizona Constitution Article IX § 20 (1); ARS § 41-563, et. al.). Unless the City Council and the voters of a city approve an expenditure limitation alternative, the State imposed limitation will apply for the fiscal year in question. The State expenditure limitation is based on the City's budget as of FY 1979/80 adjusted for inflation and population. In November 2014, the voters of Mesa passed a Locally Controlled Alternative Expenditure Limitation, also known as the "Home Rule" Option, which allows the City to determine its own expenditure limitation, within the available revenues and resources. The Home Rule Option remains in effect for the four fiscal years following its passage by the voters. In Mesa's case this includes FY 2019/20 through FY 2022/23.

Fiduciary Funds – Funds used to report assets held in a trustee or agency capacity for others and which therefore cannot be used to support the government's own programs.

Fiscal Year – A 12-month period of time to which the Annual Budget applies and at the end of which, a governmental unit determines its financial position and the results of its operations. For the City of Mesa, the fiscal year is July 1 through June 30.

Fixed Asset – A long-term tangible piece of property owned and used in the production of income and is not expected to be consumed or converted into cash any sooner than at least one year's time. Buildings, real estate, equipment and furniture are examples of fixed assets.

Forecast – A prediction of a future outcome based on known and unknown factors.

Full Faith And Credit – A pledge of a government's taxing power to repay debt obligations.

Full-Time Equivalent (FTE) Positions – A position converted to a decimal equivalent of a full-time position based on 2,080 hours per year. The full-time equivalent of a part-time position is calculated by dividing the number of hours budgeted by 2,080 hours.

Fund – An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources, together with all related liabilities, for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations.

Fund Balance – The balance of operating funds brought forward from prior years.

General Fund – A fund used to account for all general purpose transactions of the City which do not require a special type of fund.

General Obligation (GO) Bonds – Bonds that require voter approval and finance a variety of public capital projects. GO Bonds are backed by the "full faith and credit" of the issuing government.

Generally Accepted Accounting Principles (GAAP) – The uniform minimum standards and guidelines for financial accounting and reporting which govern the form and content of the basic financial statements of an entity. These principles encompass the conventions, rules, and procedures that define the accepted accounting practices at a particular time. They include both broad guidelines of general application and detailed practices and procedure and provide a standard by which to measure financial presentations.

Goal – A statement of broad direction, purpose or intent based on the needs of the community. The goal may be of a programmatic, policy, or management nature, and is expressed in a manner which allows a future assessment to be made of whether the goal was or is being achieved.

Governmental Funds – Funds generally used to account for tax-supported activities.

Grant – A contribution by the State or Federal government or other organization to support a particular function. Grants may be classified as either categorical or block depending upon the amount of discretion allowed the grantee.

Impact Fees – Amounts paid by new development to offset costs to the City associated with providing necessary public services to a development. (ARS § 9-463.05). Also may be referred to as *Development Fees.*

Infrastructure – Facilities that support the continuance and growth of a community. Examples include roads, water lines, sewers, public buildings, parks and airports.

Interfund Transfers – The movement of monies between funds of the same governmental entity.

Intergovernmental Agreement (IGA) – A contract or agreement between two or more governmental entities for services, to jointly exercise any powers common to the contracting parties or for cooperative actions, so long as each entity has been authorized by their respective legislative or other governing body.

Intergovernmental Revenue – Funds received from federal, state and other local government sources in the form of grants, shared revenue, and payments in lieu of taxes.

Internal Service Fund – A fund established to account for the financing, on a cost reimbursement basis, of commodities or services provided by one program for the benefit of other programs within the City.

Joint Venture – A business agreement in which the City and other parties agree to develop, for a finite time, a new entity and create new assets by contributing equity. They exercise control over the enterprise and consequently share revenues, expenses, and assets.

Major Program – The highest level element of the cost accounting hierarchy equivalent to a Capital Improvement Project (CIP) or a Grant Award contract capturing the costs of a specific CIP project, grant or other jobs/projects.

Modified Accrual Basis – A basis of accounting used by governmental funds where revenue is recognized in the period it is available and measurable, and expenditures are recognized at the time the liability is incurred.

Non-Capitalized Asset – An item of machinery or furniture having a unit cost of less than $5,000.

Non-Recurring Revenue – Revenue sources that are not available on an ongoing basis.

Object Code – A Chart of Accounts element that describes tangible items purchased or a service obtained. Also referred to as a line item.

Objective – Desired output-oriented accomplishments which can be measured and achieved within a given time frame. Achievement of the objective advances the activity and organization toward a corresponding goal.

Operating Budget – The portion of the budget that pertains to daily operations that provide basic governmental services. The operating budget contains funding for such expenditures as personnel, supplies, utilities, materials, travel, and fuel.

Operating Funds – Resources derived from recurring revenue sources used to finance recurring operating expenditures and pay-as-you-go capital expenditures.

Ordinance – A formal legislative enactment by the City Council. If it is not in conflict with any higher form of law, such as state statute or constitutional provision, it has the full force and effect of law within the boundaries of the City.

Other Services – Object category that includes outside professional services, travel, rents, insurance, etc.

Per Capita – Applies to a unit of population or a person if a commodity/expense was divided equally.

Performance Measure – Data collected to determine how effective or efficient a program is in achieving its objectives.

Personal Services – All employer costs related to compensating employees of the City of Mesa, including employee fringe benefit costs such as city portions of retirement, social security, health insurance, and industrial insurance.

Phase – A department-specific element representing the various steps of a program.

Post-Employment Benefits – Post-employment benefits are benefits that an employee receives at the start of retirement. This does not include pension benefits paid to the retired employee through the retirement system. Other post-employment benefits that a retired employee can receive are life insurance premiums, healthcare premiums and deferred-compensation arrangements.

Primary Property Tax – Mesa does not have a primary property tax. A primary property tax is a limited tax levy used to fund general government operations based on the primary assessed valuation and primary tax rate. The total levy for primary taxes is restricted to a two percent annual increase, plus allowances for annexations, new construction, and population increases.

Primary Tax Rate – The rate per one hundred dollars of assessed value employed in the levy of primary taxes (ARS § 42-17051).

Program – An element that defines the breakdown of a Major Program based on budgeting or reporting requirements.

Proprietary Funds – Funds that focus on business-like activities, including the determination of operating income, changes in net assets (or cost recovery), financial position, and cash flows.

Property and Public Liability Self-Insurance Fund – Established to account for the cost of claims incurred by the City under a self-insurance program.

Proposition 400 (Regional Sales Tax) – Revenues received from a 2004 voter-approved 20-year extension of a half-cent transportation sales tax in Maricopa County that was first approved in 1985 to fund freeway construction.

Purchased Capital Outlay – The acquisition of any item of capital that is complete in and of itself when it is purchased.

Recurring Revenues – Revenue sources available on a constant basis to support operating and capital budgetary needs.

Replacement And Extension Reserve Fund (RER) – Pursuant to the provisions of the Bond Resolution of City of Mesa Utility System Revenue and Refunding Bonds, Replacement and Reserve Funds are required to be established. A sum equal to 2 percent of gross revenues, as determined on a modified accrual basis, must be deposited in the fund. The revenues deposited are available for replacement and extension expenses for programs contained within the Enterprise Fund.

Resources – Total amounts available for appropriation including estimated revenue, bond proceeds, fund transfers, and beginning balances.

Restricted Revenues – Are legally restricted to be used for a specific purpose as defined by federal, state or local governments.

Revenues – Amounts received from taxes and other sources.

Secondary Property Taxes – Ad valorem taxes or special property assessments that are used to pay the principal, interest, and redemption charges on bonded indebtedness or other lawful long-term obligations that are issued or incurred for a specific capital purpose by a municipality (ARS § 42-11001).

Secondary Tax Rate – The rate per one hundred dollars of assessed value employed in the levy of secondary property taxes. The assessed value derived from the full cash value (market value) is the basis for computing taxes for secondary property taxes and special districts.

State Shared Revenue – Revenues levied and collected by the state but shared with local governments each year as determined by state law. In Arizona, a portion of the state's sales, income, and vehicle license tax revenues are distributed on the basis of a city's relative population percentage.

Sub-Fund – A breakout of a fund. Not every fund will have a sub-fund.

Tax Levy – The total amount to be raised by property taxes for purposes specified in the Tax Levy Ordinance. In Arizona, the property tax system is divided into primary and secondary rates.

Tax Rate – The amount of tax levied for each $100 of assessed valuation.

Taxes – Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as special assessments.

Transfers – The authorized exchange of cash or other resources between funds.

Unit – A Chart of Accounts element that functions as both a budget/expense center and an organizational level element.

Unrestricted Fund Balance – That portion of fund balance that is not reserved, designated or restricted for any specific purpose.

User Fees – An amount charged for a public service or use of a public facility paid by the individual or organization benefiting from the service.

Worker's Compensation Self-Insurance Fund – Established to account for the costs of maintaining a self-insurance program for industrial insurance at the City.

Office of Management & Budget

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