

EXECUTIVE BUDGET

PLAN FISCAL YEAR
2020-2021



CITY OF MESA, ARIZONA



FISCAL YEAR 2020/21 EXECUTIVE BUDGET PLAN

mesa·az *How to Use This Document*

The Executive Budget Plan is a comprehensive, detailed source of information on City of Mesa budget, the decisions made during the budget process, and department financials and performance. The intended audience of this book are policy makers, City of Mesa employees, and, the residents and businesses of Mesa. The summaries below will guide the reader through the various sections of the FY 2020/21 Executive Budget Plan.

TABLE OF CONTENTS

The Table of Contents allows the user to navigate the City’s Executive Budget Plan. The digital version includes links to specific pages to make navigation simple and easy.

CITY LEADERSHIP & DEMOGRAPHICS

In the City Leadership & Demographics section, you’ll find information on Mesa’s leadership, strategic initiatives and demographics. This section also includes information on Mesa attractions and history and links to the various social media accounts managed by the City and elected officials.

BUDGET & FINANCIAL SUMMARIES

This section will cover a number of areas related to the development of the FY 2020/21 budget, from the budget process to sales tax forecasts to information about the City’s debt. Revenue and expenditure trends are described in detail and how those trends informed the decisions made during the budget process.

PROJECTS & CAPITAL BUDGET

The City of Mesa recognizes the need for public infrastructure to keep pace with the growth of the community and the needs of the City’s residents. The Capital Budget is designed to identify the most pressing public facility and infrastructure needs of the City. A comprehensive list of the City’s capital improvement and infrastructure projects, as well as descriptions of the City’s Capital Improvement Program are listed in this section.

DEPARTMENT & OPERATIONAL PLANS

The City is made up of different departments that work hard to provide the services Mesa residents depend and utilize. In the Department & Operational Plans section, each City department’s financials are shown in detail and further description is included on the public purpose of the department, the department’s performance measures, and budgetary highlights and changes.

FINANCIAL SCHEDULES

The Financial Schedules section includes information on fund types and descriptions, the budget basis of accounting the City uses, the full financial policies of the City, and a number of financial schedules that breakdown the Adopted Budget.

GLOSSARY OF TERMS & ACRONYMS

A glossary of terms and acronyms are included to define frequently used financial and budget terms.



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Executive Budget Plan

City of Mesa, Arizona for the Fiscal Year 2020/21

Mayor

John Giles

Councilmembers

Mark Freeman
(Vice Mayor)
District 1

Jeremy Whittaker
District 2

Francisco Heredia
District 3

Jen Duff
District 4

David Luna
District 5

Kevin Thompson
District 6

City Manager

Christopher J. Brady





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Letter from the City Manager

Honorable Mayor, Council Members, and the Mesa Community:

The City of Mesa is facing unprecedented budget circumstances with the current global COVID-19 pandemic in which Mesa saw the closure of non-essential businesses and the implementation of a stay-at-home order by the State. Even during these unusual times, the City of Mesa is committed to ensuring fiscal sustainability and providing essential services to assist with the community's needs. For the Fiscal Year (FY) 2020/21 Adopted Budget, the City makes decisions on the budget based on the current fiscal position of the City and produces a long-range financial forecast. The long-range forecast allows Mesa to responsibly plan for potential challenges and opportunities such as the COVID-19 emergency. In prior year forecasts, the City prepared for an economic correction which corresponded to a decrease in revenues. With this proactive preparation, the City is in a strong financial position as the community tackles the impact and challenges of the current economic condition due to the health crisis.

To allow City leaders to focus on the immediate needs of the community and to ensure City conformance with State statutes regarding local budget adoption, the FY 2020/21 Adopted Budget maintains current operations of the City and the capital activities previously anticipated to occur. Modifications to the General Governmental Fund were identified at the onset of the health crisis. Additional budget modifications will be made later in the year as the economic impacts of the pandemic are better understood. Prior to the economic impact, the financial position of the City had strengthened over the last fiscal year with a steady increase in both local sales tax revenues and growth in development and construction activity, especially in the downtown area. The City, while maintaining current operations, continues to focus on establishing clear goals and objectives coupled with the evaluation of performance targets which allows for improved decision making. The City emphasizes various performance tools and resources to assist staff with delivering quality programs and services. Whether it is maintenance of aging infrastructure or the creation of new programs, resources are vetted against the priorities of the City and the value to the resident.

The FY 2020/21 Adopted Budget emphasizes the City Council strategic priorities and includes feedback received from City Council. Specific areas of emphasis are:

- **Community Safety** – Community Safety is at the heart of the significant changes between the FY 2019/20 Adopted Budget and the FY 2020/21 Adopted Budget. Resources dedicated to the Community Safety priorities are strengthened in the FY 2020/21 Adopted Budget through the availability of voter approved Public Safety Sales Tax funds.

Mesa Fire & Medical Department: Fifteen new sworn positions will be added to the Mesa Fire & Medical Department's budget and another 12 positions will be allocated to support training and coverage on the weekends. A new battalion support center and additional staffing are included to support the new Fire Station 221. In the General Fund, the City converted 11 unbudgeted sworn positions to budgeted sworn positions to support the rover pool, operations, and peer support. The City added 5 new civilian positions to support social services related to high 911 utilization users, technical

support for the dispatch center, and additional support for the fire inspection program. In the Ambulance Transport Fund, the City added 14 civilian positions during FY 2019/20 and an additional 17.5 civilian positions in the FY 2020/21 Adopted Budget; the positions include medical responder positions and administrative support positions. The medical transport program will be phased-in over the next several months.

Mesa Police Department: The FY 2020/21 Adopted Budget includes 23 new sworn positions and 7 new civilian support positions funded by the Public Safety Sales Tax to support advanced training and patrol operations, civilian patrol support such as crime scene specialists and service officers, and additional civilian professional staff to support technology and hiring.

Mesa CARES – The City received \$90M from the Federal Government from the Coronavirus Aid, Relief, and Economic Security Act to support the city’s response to the COVID-19 emergency. These funds known as Mesa CARES will be distributed to the community to address the economic impacts of COVID-19. The FY 2020/21 Adopted Budget includes \$70M in of Mesa CARES funds to support City services and programs such as the Feeding Mesa Program which supplies additional food distribution through non-profits and Mesa-based restaurants and the Small Business Reemergence Program which provides financial assistant to businesses to cover operating expenses such as utilities and rent. The remaining Mesa CARES funds were allocated in the prior year’s budget.

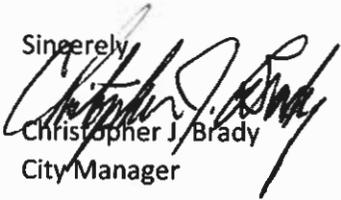
Growth and Development – Mesa is preparing for continued growth. Development of creative and dynamic public spaces are budgeted in FY 2020/21 Adopted Budget including downtown development projects such as the Mesa City Center, various library improvements, and continued roadway improvements.

Smart Cities – Mesa continues to explore new and prevailing technologies to enhance programs such as Advanced Metering Infrastructure (smart utility metering). The City has developed a Smart City strategic plan that will serve to guide the priority of new/enhanced programs.

Infrastructure and Capital – The City continues to invest in the future through a variety of economic development and growth-related activities. To prepare for the demand in growth in southeast Mesa, the City has continued the multiyear expansion of the Greenfield Wastewater Treatment Facility. The Capital Improvement Program also includes several transportation, utility, and park improvements throughout the City.

The City of Mesa is committed to providing excellent public service and remaining fiscally sustainable. The FY 2020/21 Executive Budget Plan provides a roadmap for keeping Mesa fiscally responsible while purposefully enhancing certain core services. Mesa will emerge from the COVID-19 pandemic, and the city will continue to prosper. The mission of the City is to ensure Mesa continuously improves and remains a great place to live, work and play.

Sincerely,


Christopher J. Brady
City Manager

Six years ago, when I became Mayor of Mesa, we were the 38th largest city in the country and open for business. Now, we are the 35th largest with nearly 509,000 residents, larger than Atlanta and New Orleans. Each year, as we add thousands of residents, we make smart investments that attract new businesses and new jobs.

Mesa is the 8th fastest growing city with the 5th fastest growing job market and one of the most affordable cities to live in with no primary property tax or food tax. I am proud of how we balance our budget to ensure affordability and a great place to live with endless opportunities.

One of our city's greatest success stories continues to be the Gateway area. A few decades ago, when the Air Force turned over control of Williams Air Force Base to the airport authority, our community smartly stepped up to invest in the infrastructure and other assets that have helped to turn the region into the economic powerhouse that it is today. The Elliott Road Technology Corridor now has Apple and Google for bookends, two of the "Big Four" technology companies. The Landing at PMG and Landing 202 projects are in full swing and landing great tenants. With these projects and more, the Gateway Area's best days are still ahead.

Downtown is also on the rise. This year, we broke ground on ASU@MesaCityCenter, a 118,000 square foot building that will welcome nearly 800 student and faculty in Spring 2022. Programs from the Herberger Institute of Design and the Arts will focus on digital and sensory technology, experiential design, media arts and gaming. Also coming to downtown is new housing at The Grove on Main, The GRID and ECO Mesa along with coworking giant, Launch Pad.

Decades of smart investment decisions have made Mesa a truly great city. Tens of thousands of residents, Fortune 500 businesses and fun things to do are all here today because of those past decisions. I remain committed to continuing that proud tradition of investment through this budget cycle and those that follow as we strive to take our city to the NextMesa and ensure it remains a top choice for the families and businesses of tomorrow.

Sincerely,

A handwritten signature in black ink that reads "John Giles". The signature is written in a cursive, flowing style.

John Giles
Mayor



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Mesa
Arizona**

For the Fiscal Year Beginning

July 1, 2019

Christopher P. Morill

Executive Director



mesa·az

FISCAL YEAR
2020-2021

| CITY LEADERSHIP & DEMOGRAPHICS

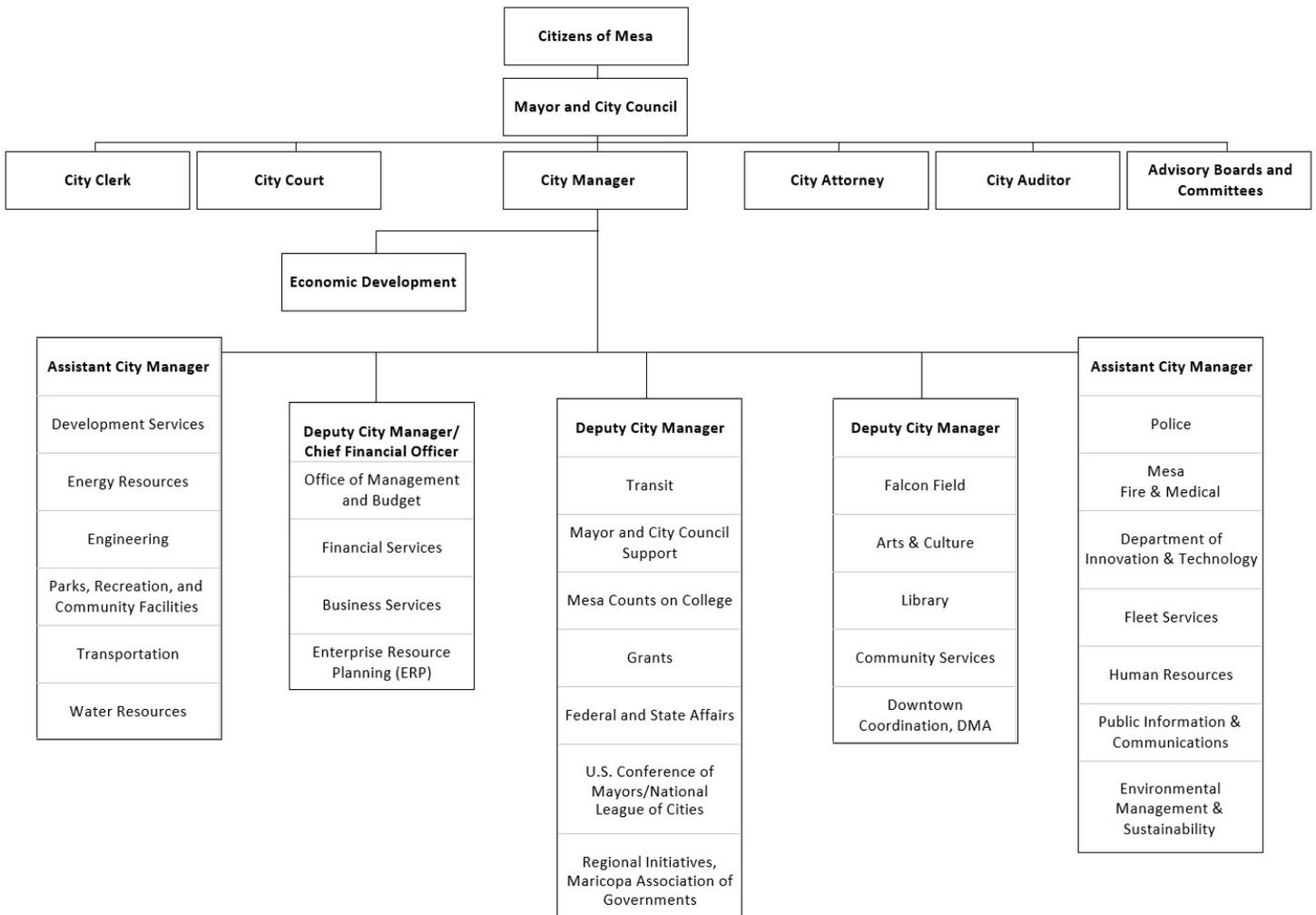
An Introduction to Mesa Leadership and Strategic Initiatives

About City Leadership

Mesa operates under a charter form of government where citizens elect a non-partisan mayor and six councilmembers to set policy for the City. Mesa's councilmembers serve overlapping, four-year terms, and the mayor is elected at-large every four years. The Council elects its own vice mayor, who oversees the Council in their duties of approving programs, enacting laws, setting policy, and serving the citizens at large.

The Mesa City Council believes its people are what make this City great, and actively work to encourage citizen participation in the decision-making process. Whether it's through neighborhood meetings, advisory boards and committees, telephone calls, letters or e-mail, the Mesa City Council sets policies based on the input and needs of its citizens. City Council meetings are held on the first and third Monday of the month in the Council Chambers on 57 E. First Street in Downtown Mesa.

City of Mesa Organizational Chart



Council Strategic Initiatives

A city as large and complex as Mesa makes it a practice to clearly articulate its strategic direction as well as utilize a systematic approach to translate long-range intent into actions. As such, the City Council has developed a series of “Strategic Initiatives,” or broad statements that serve as a key tool in guiding the City’s decision making. The City Council meets annually to discuss and refine their Strategic Initiatives. This year, the City Council has refreshed the Strategic Initiatives with a focus on delivering innovative services and solutions for its residents, visitors, and businesses. For specific datasets related to these initiatives, visit [Mesa’s Open Data Portal](#).



COMMUNITY SAFETY

Building communities that are safe, healthy, and welcoming.



SKILLED AND TALENTED WORKFORCE

Leveraging partnerships to create an enriching environment where the job skills required to succeed in today’s economy are made readily available and easily accessible.



PLACEMAKING

Cultivating vibrant, unique spaces ranging from a city block to entire economic centers that attract and benefit residents, businesses, and visitors.



TRANSFORM NEIGHBORHOODS

Mesa’s neighborhoods are clean, safe, diverse, and economically vibrant places where residents and businesses are engaged, informed, and take pride in their properties and community.



SUSTAINABLE ECONOMY

Striving for continued economic growth and increased prosperity for all Mesa residents.



John Giles, Mayor

TERM OF OFFICE: August 2014 - January 2020

MAYOR'S OFFICE: Phone: (480) 644-4002

EMAIL: mayor@mesaaz.gov

John Giles was elected the 40th Mayor of Mesa, Arizona in August, 2014. He was re-elected in August 2016 and began his first full four-year term in January 2017. Mayor Giles is committed to taking Mesa to the next level with his NextMesa vision.

Mayor Giles has overseen a growing economy that added thousands of new jobs, new employers like Apple and Textron Aviation and over \$3.2 billion in new capital investment. He is bringing renewed focus and attention to Mesa's downtown resulting in a budding creative economy with new businesses, education and entertainment options.

Giles is a proud member of the Mayor's Challenge to End Veterans Homelessness. Mesa's program has housed more than 120 homeless vets. Mayor Giles is also an active member of the United States Conference of Mayors, serving as the Chair of its Immigration Task Force.

Recognizing these efforts and more, Money.com, a subsidiary of Time Magazine, named Mesa the best big city in the Southwest.

Born and raised in Mesa, Mayor Giles earned degrees from Brigham Young University in Political Science and Arizona State University's Sandra Day O'Connor College of Law and has managed his own law firm in downtown Mesa for more than 20 years. Mayor Giles is an active marathoner and triathlete who has completed two full Ironman competitions, 20 marathons and four Boston Marathons. Mayor Giles and his wife Dawn have been married for more than 35 years. They have five children and eight grandchildren.

Mayor and City Council



District 1

Mark Freeman

Vice Mayor

January 2017 - January 2021
Phone: (480) 644-4002
Email: District1@mesaaz.gov

COUNCIL COMMITTEES:

Audit, Finance & Enterprise
Public Safety
City Benefits Advisory Committee



District 2

Jeremy Whittaker

Councilmember

January 2017 - January 2021
Phone: (480) 644-5295
Email: District2@mesaaz.gov

COUNCIL COMMITTEES:

Economic Development
Sustainability & Transportation
Arizona Museum of Natural
History- Council Representative
Mesa Arts Center Foundation
Board- Council Representative



District 3

Francisco Heredia

Councilmember

September 2017 - January 2021
Phone: (480) 644-3003
Email: District3@mesaaz.gov

COUNCIL COMMITTEES:

*Community & Cultural Development
Economic Development
Sustainability & Transportation

* Councilmember is chair of committee



Mayor and City Council



District 4
Jen Duff
Councilmember

January 2019 - January 2023
Phone: (480) 644-3004
Email: District4@mesaaz.gov

COUNCIL COMMITTEES:

*Audit, Finance & Enterprise
Community & Cultural Development



District 5
David Luna
Councilmember

January 2013 - January 2023
Phone: (480) 644-3771
Email: District5@mesaaz.gov

COUNCIL COMMITTEES:

*Public Safety
Audit, Finance & Enterprise
Community and Cultural Development



District 6
Kevin Thompson
Councilmember

January 2015 - January 2023
Phone: (480) 644-3771
Email: District6@mesaaz.gov

COUNCIL COMMITTEES:

*Sustainability and Transportation-
Public Safety
Economic Development
City Benefits Advisory Committee

* Councilmember is chair of committee

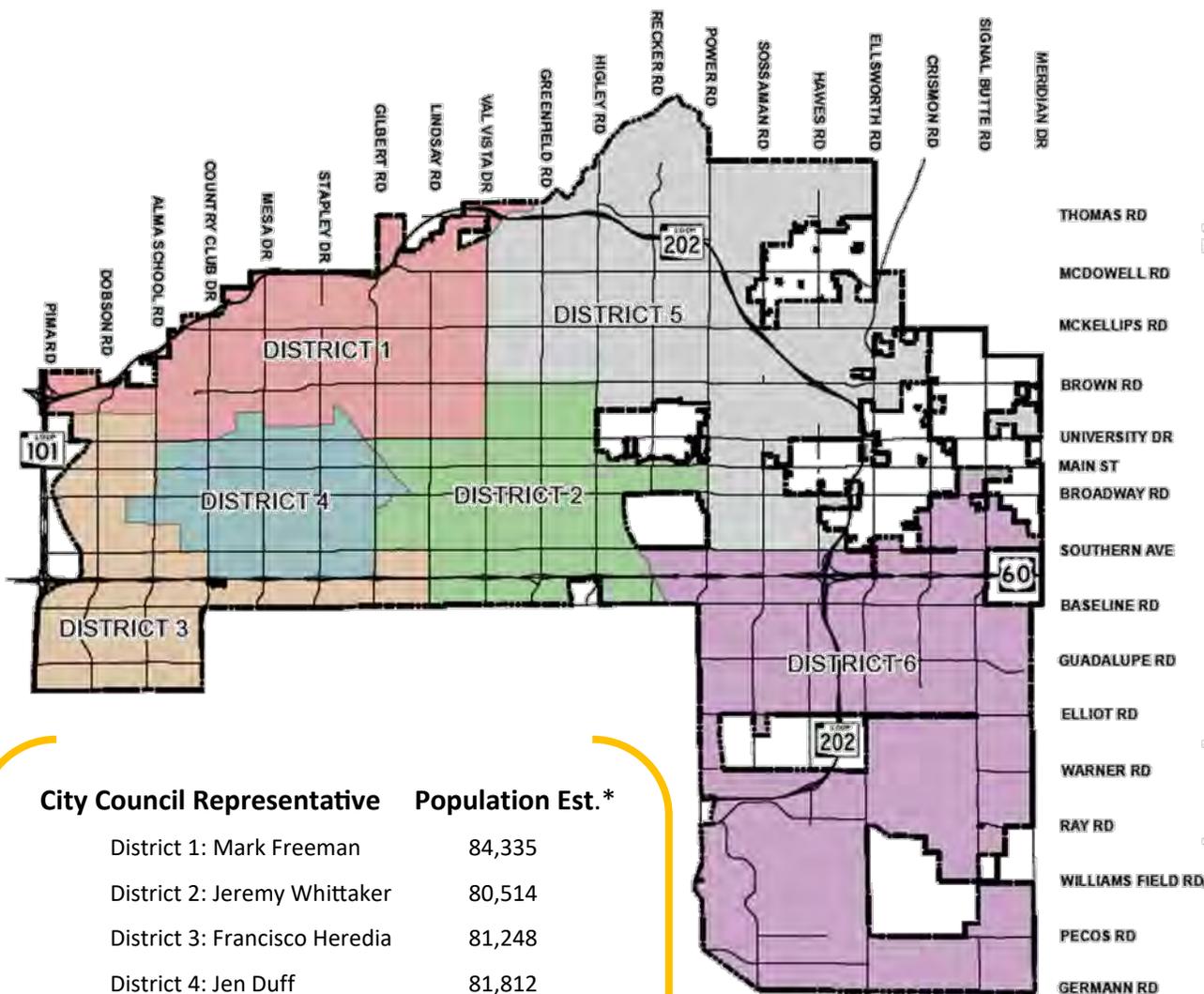


Figure 1: Mesa Council Districts

*Populations are estimates as of July 2019 and will vary per district.

City of Mesa

Community Services & Amenities

*All data, excluding personnel, is as of July 1, 2019.



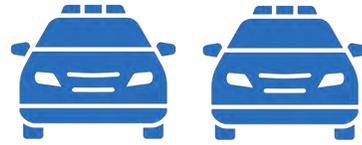
2.6 Materials in Circulation (millions)
63,283 Program Attendees
4 Libraries



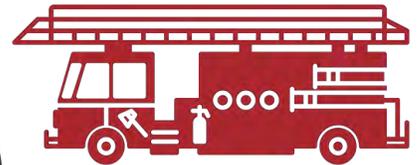
68 Parks
2,534 Acres of Maintained Park Land
6 Community Centers
9 Pools



2 Airports
1,774,763 Passengers
3 Airlines



8 Police Stations
778 Sworn Police Officers
474 Civilian Staff
175,451 Civilian Calls



20 Fire Stations
415 Sworn Firefighters
68,866 Rescues or Emergencies
4,850 Total Fires



236,682 Refuse Collected (tons)
33,566 Recyclables Collected (tons)
20,199 Green Waste Collected (tons)



17,695 Electric Service Line Connections
76,888 Natural Gas Service Line Connections
127,763 Active Wastewater Service Line Connections
175,232 Active Water Service Line Connections

Data Transparency:

Mesa's Open Data Portal

The City of Mesa continues to be on the forefront of data transparency. The City has implemented an Open Data Platform to expand publishing and presentation capabilities, and improve access and analysis of City data. The Open Data Platform reaches for four main goals:

- 1 Improve the ease of use in **accessing, using, and analyzing** City open data
- 2 Foster **civic** engagement, collaboration and **public** trust
- 3 Enhance **data-driven** decision making
- 4 **Automate** the publishing and updating of data

The City provides an easy to use interface for internal users and citizens to pull financial data back to Fiscal Year 2015/16 by department and fund.

data.mesaaz.gov



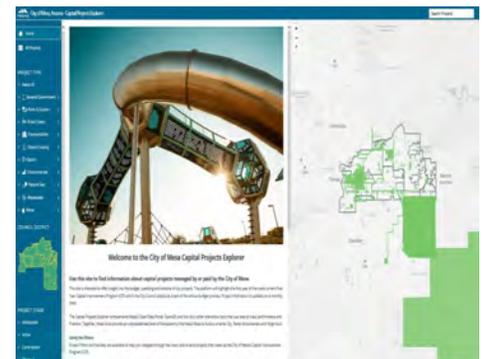
Explore Datasets

Provides various data set selections collected from City departments and partner databases.



Performance Dashboard

Tracks progress towards achieving outcomes at the strategic and operational level to influence decision making related to service efficiency and effectiveness.



Capital Projects Explorer

Provides an interactive experience for exploring the City's projects details, costs, and timelines.



Open Budget

Provides the City's revenue and expenditure budget by category, object, department, activity, fund and all financially active City project budgets and year-to-date expenses.



Open Expenditures

Compares actuals by month, total departmental expenditures over time, data sets of interest and much more.

Mesa History



500 AD: Hohokam Settlement

The history of Mesa dates back over 1,500 years to the Hohokam tribe, a people of farming communities and best known for their original canal system. They departed in the 15th century, but evidence of their settlement can be seen to this day at Mesa Grande Park and in the canals they built throughout Mesa.

1883: City of Mesa Incorporates

Mesa City was incorporated on July 15, 1883 with an approximate population of 300 people located within an area of one square mile.

1940's: World War II

In 1941, Falcon Field Airbase and Williams Air Force Base were constructed to train US and British pilots. The arrival of military families and the invention of air conditioning transformed Mesa from a small farming community into the rapidly growing city it is today.

1979: All-America City

In 1979, the City was named an All-America City by the National Civic League. Mesa was honored for its efforts to address community problems through cooperation among citizens, schools, civic groups, and local governments.

2005: Mesa Arts Center Grand Opening

The internationally recognized facility is the largest arts center in Arizona, and boasts 4 performance venues, 5 galleries, and 14 art studios. The Center is helping build a vibrant arts community in Mesa.

1877: First Pioneers

In 1877 and 1878, two pioneer companies from Utah and Idaho embarked on a journey to the Arizona territory. They established a community, built homes and businesses, and enlarged the Hohokam Canals.

1880's-1930's: Farming is King

From its founding until World War II, cotton and citrus were king in Mesa. Over half of the working population was employed in farming before World War II.

1952: Play Ball

The Chicago Cubs played their first spring training season in mesa in 1952, beginning a great tradition of spring training baseball. Today, the Cubs, along with the Oakland Athletics, call Mesa their spring training home.

1996: ASU Polytechnic Opens

ASU expanded into the Mesa community in 1996 when ASU Polytechnic opened at the former Williams Air Force Base. Today, with over 9,000 students, ASU Polytechnic continues to be an important community asset.

2019: Gilbert Road Light Rail Extension

The 1.9-mile Gilbert Road Extension extends light rail on Main Street from Mesa Drive to Gilbert Road in Mesa. This extension is attracting new riders and will increase development opportunities in central Mesa.

Figure 2: Mesa History

Mesa Today

A GREAT PLACE TO LIVE, WORK, AND PLAY

Art & Culture



MESA ARTS CENTER

4 theaters

14 visual and performing art

694,789 annual

- i.d.e.a. Museum
- Arizona Museum of Natural History
- Mesa Amphitheatre
- Arizona Commemorative Air Force Museum

Education



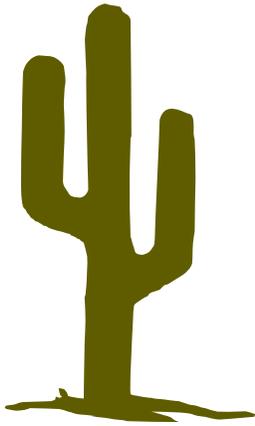
#1 largest school district in Arizona
MESA PUBLIC SCHOOLS

6 A+ schools of excellence
MESA PUBLIC SCHOOLS

66,291 students
MESA PUBLIC SCHOOLS

30,000+ students enrolled in higher education in Mesa schools

Transportation

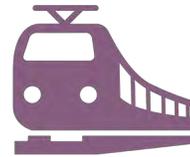


7 light rail stations

2.2 million riders
LIGHT RAIL

\$2 billion annual economic impact
PHOENIX-MESA GATEWAY AIRPORT

1.7 million passengers
PHOENIX-MESA GATEWAY AIRPORT



Top 3 Busiest general aviation airport in US

110 businesses
FALCON FIELD AIRPORT



Tourism

OUTDOORS:



Tonto National Forest
7th largest national forest

Superstition Mountains
10.2 miles of trails

Salt River
200 miles long

Saguaro Lake
22 miles of shoreline

SPRING TRAINING

14,000 Average attendance
CHICAGO CUBS

15,000 Sloan Park Capacity
CHICAGO CUBS

12,500 Hohokam Stadium Capacity
OAKLAND A'S

6,600 Spring training attendance
OAKLAND A'S



325 Sunny days per year

4.4 million visitors in 2018 spent

\$463.1 million in Arizona

Downtown Transformation

The transformation of the Downtown Mesa area is focused on key priorities such as light rail, entertainment and events, public infrastructure, arts, heritage, parking and wayfinding, restaurants and nightlife, and more. These priorities are shaping the Downtown area into an active, connected space with day and night options that make Downtown the location of choice to live, work, and relax.

The Downtown Transformation has already begun, with several new exciting projects underway. For information on more projects, visit the [Downtown Transformation webpage](#).

*The images below are artist renderings



Mesa City Center

ASU will be a three-story, approximately 117,795 sq. ft. building, located at the northwest corner of Pepper Street and Centennial Way, that will house programs offered by the Herberger Institute for Design and the Arts related to digital and sensory technology, experiential design, gaming, media arts, film production and entrepreneurial development and support. These programs will utilize augmented reality, virtual reality and 3D modeling and visualization to develop technology with the potential to impact industries as diverse as health care, aerospace, manufacturing and entertainment. ASU is anticipating 750 students in the inaugural Spring 2022 semester.

The Plaza will be a two-acre gathering place, located just south of the ASU building, with a large open community space, water features and seasonal ice rink.

The Studio will transform the previous City IT building into a multi-functional space, including tenant occupancy and collaboration spaces that allows for the collision of ideas between industry leaders, entrepreneurs, students and the public. Programing will be provided through a partnership with ASU's Entrepreneurship + Innovation.



The Grid

This project is an urban, transit-oriented mixed-use community that includes the construction of a six-story building on Main Street with 20,000 square feet of ground floor restaurants, co-work and office space with 75 micro-residential units on the upper floors of the building. An additional four-story building of garden courtyard apartments is included, as well as, 194 luxury market-rate four-story apartments built over the Pomeroy Parking Garage. 15, for sale, three-story walk up rowhomes will line the north and west sides of the Pomeroy Parking Garage. Pomeroy Park located at the southwest corner of Mesa Drive and Main Street will be upgraded

to include public and private spaces.

Benedictine University

Mesa is investing two million dollars for the buildout of 10,000 square feet of vacant space at Benedictine University in Downtown Mesa to create coworking space and an intensive entrepreneur immersion program. CO+HOOTS, central Phoenix's first coworking space, will open their second location in this public-private partnership which will synergize student learners and established entrepreneurs in one space. CO+HOOTS at Ben U will begin operating in early 2021.



City Creek Project

The revitalization of 8.2 acres will include 240 apartments, 12 townhomes, 12,000 square feet of retail, 18,000 square feet of institutional space and 450 underground parking spots—the first in Downtown Mesa. The project is expected to be completed in Fall 2020.



What is...



Mesa CARES

Resident Needs & Concerns

- Access to food
- Timely emergency medical response & police protection
- Access to household supplies
- Access to medications
- Assistance with rent, utilities & unemployment insurance
- Mental health



Feeding Mesa Programs

Citywide Food Distribution. Establish relationships with non-profit food distribution organizations who need distribution assistance.

Restaurant Kitchen “Food Buy Out.” Provide additional business for Mesa-based restaurants by providing meals for the community.

Business Assistance Programs

Small Business Reemergence Program. Financial assistance for eligible businesses to re-open or get back to full operation, including covering monthly essential operating expenses (utilities and rent/mortgage) for up to 90 days.

Technical Assistance. Helps businesses recover from the coronavirus pandemic. Stimulate new business, and strategize and plan for the future of their companies.

Business Needs & Concerns



- Immediate financial relief
- Access to protective equipment and cleaning supplies
- Need customers to come back
- Increased internet access

FISCAL YEAR
2020-2021

BUDGET & FINANCIAL SUMMARIES

Budget & Financial Summaries

Introduction

The Budget & Financial Summaries section is divided into three subsections:

1. **The Total City Budget: A Closer Look:** provides a summary of the Fiscal Year 2020/21 Adopted Budget, budget process, funds that comprise the budget, and revenue and expenditure trends.
2. **Bonds and Debt Service:** provides a summary of the different bond types and their limits as well as information about the City's debt policy and service.
3. **Budget Requirements and Limitations:** provides an overview of budget requirements and limitations, City financial policies, and legal deadlines.

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Total City Budget: A Closer Look

Fiscal Year 2020/21 Budget

This section provides a broad overview of the funds, resources, and expenditures that comprise the Fiscal Year (FY) 2020/21 Adopted Budget. Special attention is given to General Governmental Funds, as these funds support many of the core services on which Mesa residents depend on including public safety, libraries, and parks. Expenditure and revenue trends are highlighted to show the challenges and opportunities the City of Mesa is facing.

Using historical information and considering the current economic climate, the Office of Management and Budget and City Manager's Office led the City's effort to develop and propose a comprehensive, balanced annual budget. This budget aligns with the Mayor and Council's [Strategic Initiatives](#) and continues the City's commitment to providing quality services to residents in a fiscally responsible manner.

FY 2020/21 Highlights/Summaries

Specific areas of emphasis in the FY 2020/21 Adopted Budget are:

- *Public Safety* –
 - The City added 30 positions to the Police Department's budget, with 23 new sworn positions and 7 new civilian support positions through the Public Safety Sales Tax to support advanced training and patrol operations, civilian patrol support such as crime scene specialists and service officers, and additional civilian professional staff to support technology and hiring.
 - The City added 15 new sworn positions to the Mesa Fire and Medical Department's budget and reallocated another 12 positions through the Public Safety Sales Tax to support training and coverage on the weekends, a battalion support center, and to support the new Fire Station 221. In the General Fund, the City added 1 net new position and 11 converted sworn positions; the City added 12-hour rover positions, reallocated/reassigned positions to Station 221, and converted unbudgeted positions to budgeted positions to support of the rover pool, operations, and peer support. In the General Fund, Mesa Medical and Fire added 5 new civilian positions to support social services related to high 911 utilization users, technical support for the dispatch center, and additional support for the fire inspection program. In the Ambulance Transport Fund, the City added 14 civilian positions during FY 2019/20 and an additional 17.5 civilian positions in the FY 2020/21 Adopted Budget; the positions include medical responder positions and administrative support positions. The medical transport program will expand incrementally.
- *Personnel* – Nearly three quarters of the City's operational costs in the General Fund are for the City personnel who provide services to Mesa residents and businesses. Recruiting and retaining skilled and talented employees is essential for the City to continue to provide high-quality services.
 - *"Step Pay" Increases* – Pay ranges for positions within the City operate with minimum and maximum amounts. Movement through the pay ranges are progressive, involving "steps", and are reviewed on an annual basis during an employee's performance review. Depending on funding availability, the City may grant step increases to eligible employees. Due to current economic conditions, the FY 2020/21 Adopted Budget includes no step increase.
- *Mesa CARES* – The City received additional support from the Federal Government from the Coronavirus Aid, Relief, and Economic Security Act to support the City of Mesa and the community during the COVID-19 emergency. The FY 2020/21 Adopted Budget includes \$70M in budget capacity to support City services and programs such as the Feeding Mesa Program which supplies additional food distribution through non-profits and Mesa-based restaurants and the Small Business Reemergence Program which provides financial assistant to businesses to cover operating expenses such as utilities and rent.

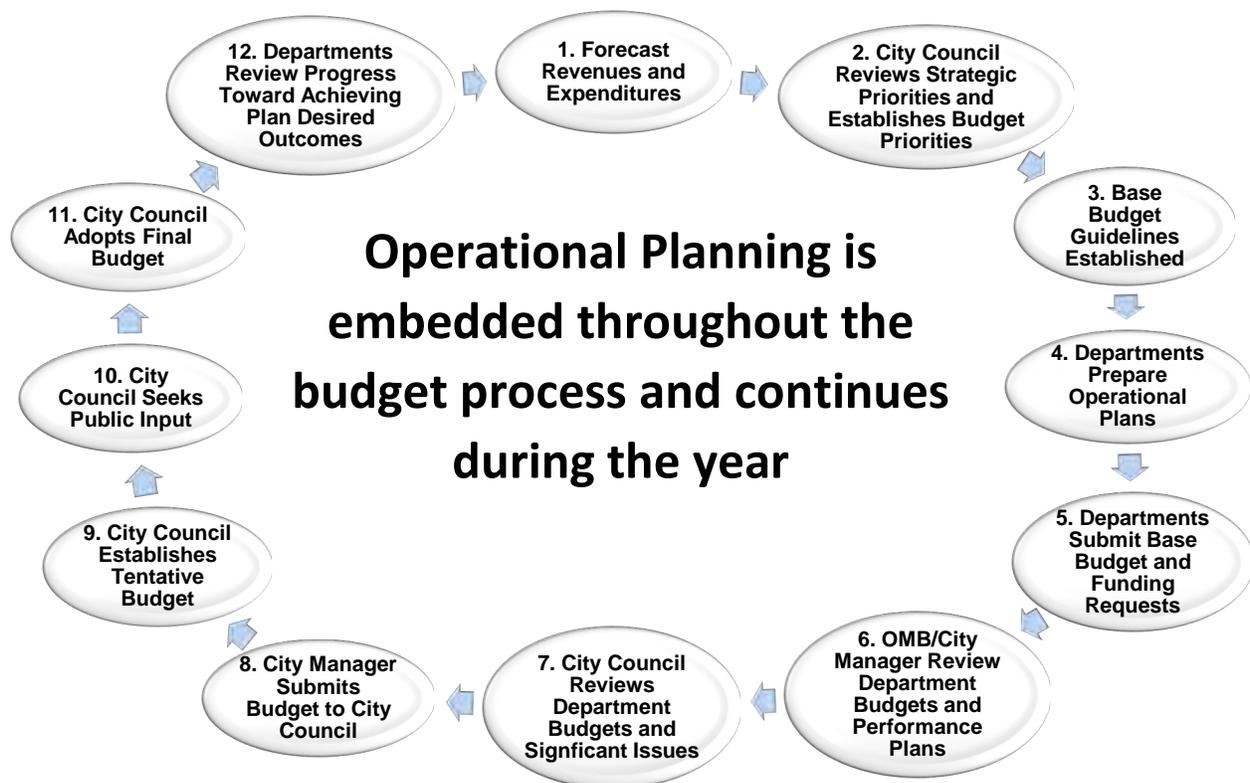
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- *Smart Cities* – Mesa continues to explore new and prevailing technologies to enhance programs such as Advanced Metering Infrastructure (smart utility metering). The City has developed a Smart City strategic plan that will serve to guide the priority of new/enhanced programs.
- *Infrastructure and Capital Investment* – The City is committed to providing the infrastructure necessary to serve residents and businesses and encourage further economic development. Projects for FY 2020/21 include the on-going construction and expansion of the Greenfield Water Reclamation Plant and the continuation of citizen initiated and approved parks and culture projects, as well as several transportation projects. Project activities have begun on Mesa City Center, Red Mountain Park, and library improvements. Several public safety projects included are Fire Station 221 in southeast Mesa and the Northeast Public Safety Facility. These projects are using General Obligation (GO) bond authorization approved by voters in 2018. Roadway improvements continue with the next phase of Mesa Drive and First Avenue in the downtown area, as well as Southern Ave – Greenfield to Higley Roadway Improvements. These projects will use GO bond authorization approved by voters in 2013 to leverage regional grant dollars to complete projects that serve multi-modal transportation and safety needs. In conjunction with the street projects, the City will replace and/or upgrade utility infrastructure. Coordinating this effort not only ensures the reliability of the utility service lines, but it also maximizes the life of the pavement. The FY 2020/21 Adopted Budget includes a Capital Improvement Program of \$362.5 million excluding carryover.

Additional detail of budgetary changes by department is provided in the Department Operational Plans section.

The Budget Cycle

For Mesa, the budget cycle is a continuous process that requires planning, maintenance, and review. Figure 1 outlines the steps in the budget cycle



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Figure 1: The Budget Cycle

- 1. Forecast Revenues and Expenditures* - Prior to the start of the budget process, the Office of Management and Budget (OMB) prepares a preliminary multi-year forecast of revenues and expenditures. A comprehensive forecast process helps prepare for potential adverse events and circumstances. The forecast provides a framework that assists Mesa's elected officials and executive team in making decisions about the direction of the City. The forecast of revenues and expenditures is discussed further in the Revenue and Expenditure trends portion of this section.
- 2. City Council Reviews Strategic Priorities and Establishes Budget Priorities* - An updated forecast is presented at a strategic planning workshop held with the City Council, City Manager, and the City's Executive team. The purpose of the workshop is to review the City's long-term strategic priorities, provide updates to Council on the status of the current fiscal year's initiatives, and receive direction from Council on priorities for the upcoming budget cycle.
- 3. Base Budget Guidelines Established* - Based on forecasted City resources, departments are allocated a portion of those resources to fund their operations.
- 4. Departments Prepare Operational Plans* - Departments develop annual operational plans that identify the planned work and the personnel, materials, and capital items needed to conduct that work for one year. The operational plan identifies who will do what and with what resources. These plans also identify a means to evaluate progress and achievement of desired outcomes. The plans are presented in the Department Operational Plans section of this document.
- 5. Departments Submit Base Budget and Funding Requests* - A department allocates its base budget to core business processes based on the resources apportioned to the department each year. Departments submit requests for additional resources to the City Manager, through OMB. The requests can be for one-time or on-going budget increases. Based on available funding and Council priorities, the City Manager may recommend additional funding in base budgets.
- 6. OMB/City Manager Review Department Budgets and Performance Plans* - OMB and the City Manager review the budget submissions to ensure that Council priorities are followed, legal regulations are adhered to, and City functions are properly supported. Budget submissions are reviewed for alignment with available resources.
- 7. City Council Reviews Department Budgets and Significant Issues* - OMB provides preliminary budget information to the City Council through a combination of reports and presentations. The City Council receives additional information from departments as needed. The City Council provides direction on issues and projects included in the upcoming budget.
- 8. City Manager Submits Budget to City Council* - Based on feedback received from the City Council, the City Manager submits a balanced budget to the City Council for consideration.
- 9. City Council Establishes Tentative Budget* - Per State statute, the City Council tentatively adopts a budget. The tentative budget sets a legal ceiling or maximum dollar amount for the Final Budget.
- 10. City Council Seeks Public Input* - The City Council requests public input during one or more public hearings.
- 11. City Council Adopts Final Budget* - The City Council may incorporate feedback and then adopts a Final budget.
- 12. Departments Review Progress Toward Achieving Plan Desired Outcomes* - Departments review progress towards achieving desired outcomes. They evaluate the factors that enabled them to exceed performance targets or what factors prevented them from achieving departmental goals. They decide on actions to build on success or to correct steps in the process to meet future goals.

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Final Budget

On May 18, 2020, the City Council passed and adopted the City of Mesa budget for the fiscal year ending June 30, 2021, meeting the state requirement mandating the adoption of a balanced budget. The Adopted Budget is found in the Financial Schedules section of this book. Once the budget has been adopted, the City monitors revenues and spending through a variety of methods including budget to actual reports, the City's [open data platform](#) which is updated on a monthly basis, quarterly *MesaStat* meetings where departments review performance and budget with City management, and budget amendments as needed.

Fund Details

The City of Mesa uses funds to track revenues and expenditures. A fund is a grouping of related accounts used to maintain control over resources that have been separated for specific activities or objectives. Funds are categorized by the restrictions on the revenues received in that fund and the type of services provided using those revenues. Figure 2 is the FY 2020/21 Adopted Expenditure Budget by fund in Figure 2.

Note: Figure 2 does not include transfers between funds and includes the Quality of Life Fund in the Restricted Funds category.

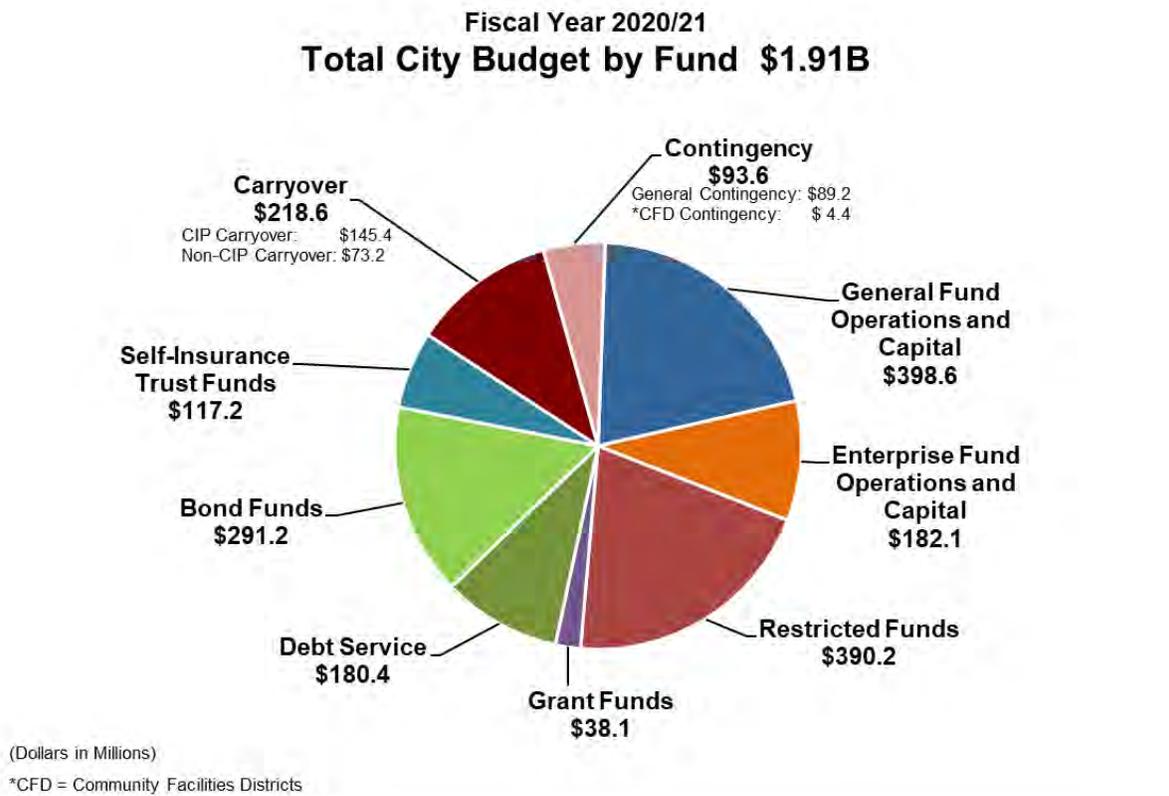


Figure 2: Total City Budget by Fund

General Governmental Funds

The General Fund budget contains resources and expenditures that are discretionary in nature and can be allocated based on the needs and priorities of the City. The City of Mesa reports on the General Governmental Funds, which

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combines the General Fund and the Quality of Life Fund. The funding for the Quality of Life Fund comes from a sales tax dedicated and restricted to public safety, arts, parks, and cultural programming.

Fiscal Year 2020/21 General Governmental Funds Budget by Department \$475.9M*

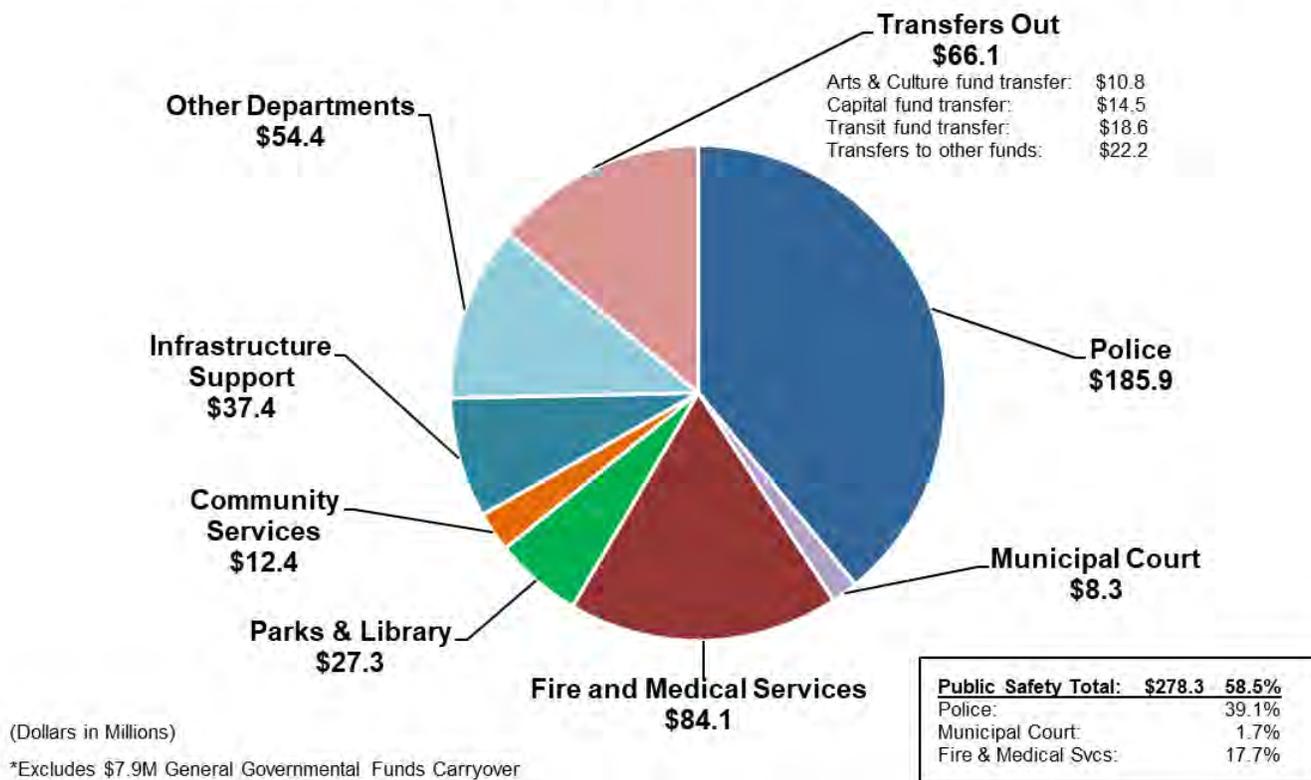
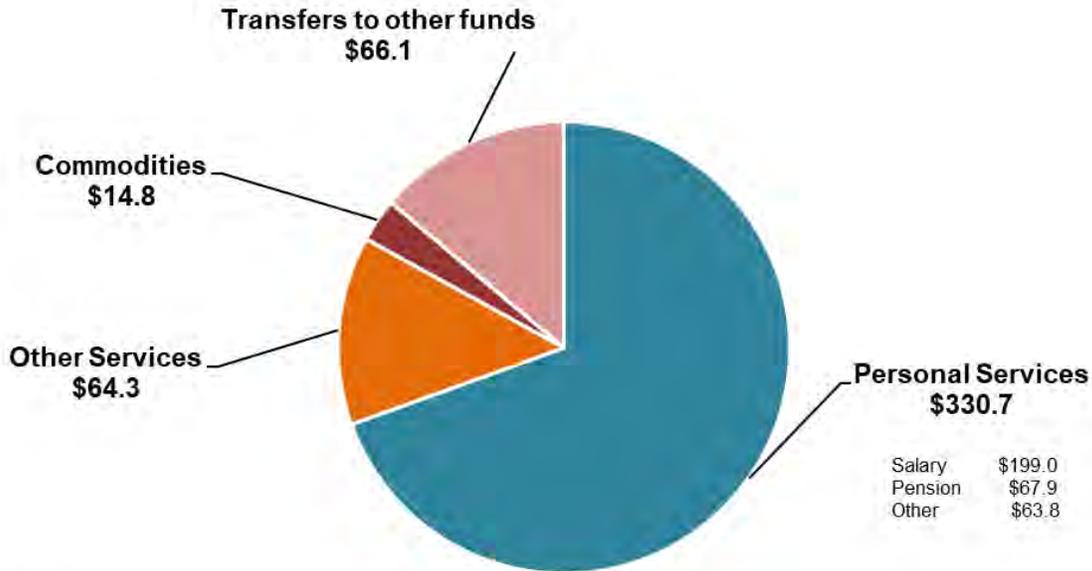


Figure 3: Total General Governmental Funds by Department

Figure 3 shows the breakdown of budgeted expenditures by department in the General Governmental Funds. In the FY 2020/21 Adopted Budget, 58.5% of budgeted expenditures in the General Governmental Funds directly support public safety services (Police, Municipal Court, Mesa Fire and Medical). Additionally, a significant portion of the infrastructure support and other departments general governmental budget provide services that ensure the effective and efficient delivery of public safety services. Expenditures included in infrastructure support and other departments are for information technology, public safety communications, facilities maintenance, human resources, and purchasing. Parks and Library account for 5.7% of General Governmental expenditures and Community Services accounts for 2.6% of General Governmental Expenditures. The General Governmental Funds also supports other funds in the City through fund transfers out of the General Fund. Services supported through fund transfers include replacement of public safety vehicles, arts and culture programs, economic investment, commercial facilities, capital items, and transit services. For FY 2020/21, the City budgeted to set aside \$2 million for potential Public Safety Pension Retirement System (PSPRS) increases for a total reserve balance of \$10 million and \$3.5 million savings placeholder for pay as you go projects for FY 2020/21.

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Fiscal Year 2020/21 General Governmental Funds Budget by Expenditure Categories \$475.9M*



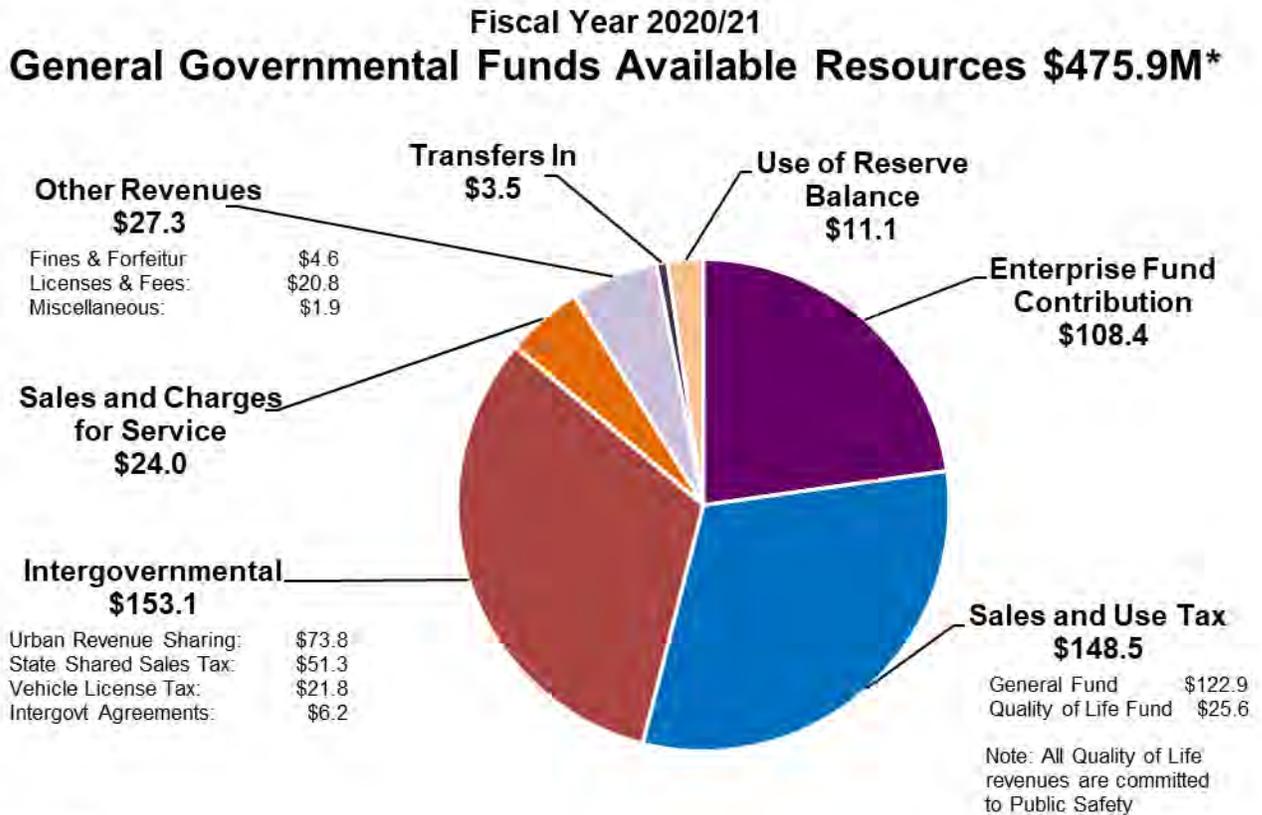
(Dollars in Millions)

*Excludes \$7.9M General Governmental Funds Carryover

Figure 4: General Governmental Funds by Expenditure Category

Figure 4 shows the breakdown of the General Governmental Funds by expenditure category. A majority of the expenditures in the General Governmental Funds is personal services. In FY 2020/21, 69.5% of the budgeted expenditures in the General Governmental Funds are allocated to pay the salaries and benefits of City staff. Personal services costs grew in FY 2020/21 due to additional staff added, pressures from changes in the state-run retirement plans and increased healthcare costs. Other Services and Commodities for the FY 2020/21 Adopted Budget for the General Governmental Funds increased due to additional costs associated to IT related lifecycle items such as software, maintenance costs, and applications. Transfers to other funds increased \$13 million to cover debt service of excise tax revenue bonds; commercial facilities such as the Mesa Convention Center, the spring training facilities, and the golf course which was previous in the Enterprise Fund; photo safety revenue to support additional traffic safety measures; and a placeholder for pension set aside costs.

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(Dollars in Millions)

*Excludes \$7.9M General Governmental Funds Carryover

Figure 5: General Governmental Funds Available Resources

Figure 5 shows the breakdown of available resources in the General Governmental Funds. Revenues for the General Governmental Funds come from three primary sources: city sales and use tax, state shared revenues, and a contribution from the Enterprise Fund. Sales and use tax and intergovernmental revenues are discussed further in the Revenue Trends Section. Sales and use tax and intergovernmental revenues are dependent on local and national economic trends. As the economy improves, these revenues grow. If there is a downturn in the local or national economy, these revenues decrease. Over the past few years, the City has seen growth in sales and use tax and state shared revenues. For FY 2020/21, the projections were decreased compared to the prior year due to the economic impact COVID-19 had on the economy. With the decrease in sales tax related object codes, the City is projecting more revenues due to Urban Revenue Sharing (income tax) which is a known number with a 2 year delay and Sales and Charges due to the addition of payment in lieu of franchise fees from the City’s new utility ordinance.

Another resource for the General Governmental Funds is a contribution from the Enterprise Fund. Mesa uses the contribution in lieu of a primary property tax. Effective July 1, 2020, the City added an ordinance which would allow this contribution to be a transfer equal to up to 30% of utility revenues. 25% for public safety purposes and 5% for general use (non-public safety).

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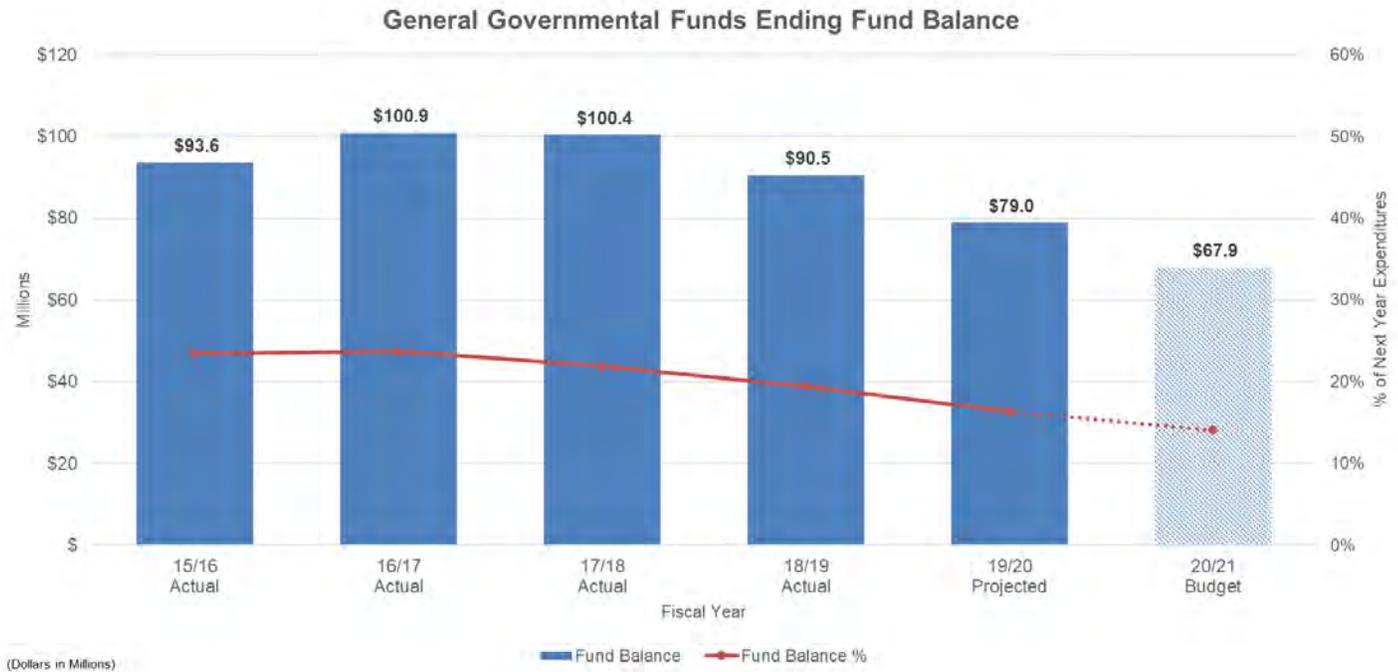


Figure 6: General Governmental Funds Ending Fund Balance

Figure 6 shows the ending fund balance and the ending fund balance as a percentage of the next year’s expenditures for the General Governmental Funds for six fiscal years. The financial policies of the City require a minimum fund balance of 8-10%. The FY 2020/21 Adopted Budget for the General Governmental Funds have more expenditures budgeted than revenues. The gap between budgeted expenditures and revenues is partially due to carryover, one-time projects, and conservative sales tax revenue projections. This use of fund balance will be lessened if departments realize savings in their budgets or if actual revenues are higher than budgeted, as has occurred in previous fiscal years.

Enterprise Fund

The Enterprise Fund is a government owned and operated fund that sells goods and services to the general public. In principal, an enterprise fund operates like a business, with revenues for a certain service that cover the costs associated with providing that service. In Mesa, the Enterprise Fund consists of utility services that the City provides such as electric, natural gas, water, wastewater, solid waste, and district cooling. For FY 2020/21, non-utility sub funds such as the Dobson Ranch Golf Course, the Mesa Convention Center, the Hohokam Spring Training Facility, and the Cubs/Sloan Park Spring Training Facility have been moved out of the Enterprise Fund. The departments that operate in the Enterprise Fund are Energy Resources (electric and natural gas), Water Resources (water and wastewater), Environmental Management and Sustainability (solid waste) and Parks, Recreation, and Community Facilities (district cooling). Other departments directly or indirectly allocate costs to the Enterprise Fund based on the support they provide to enterprise services.

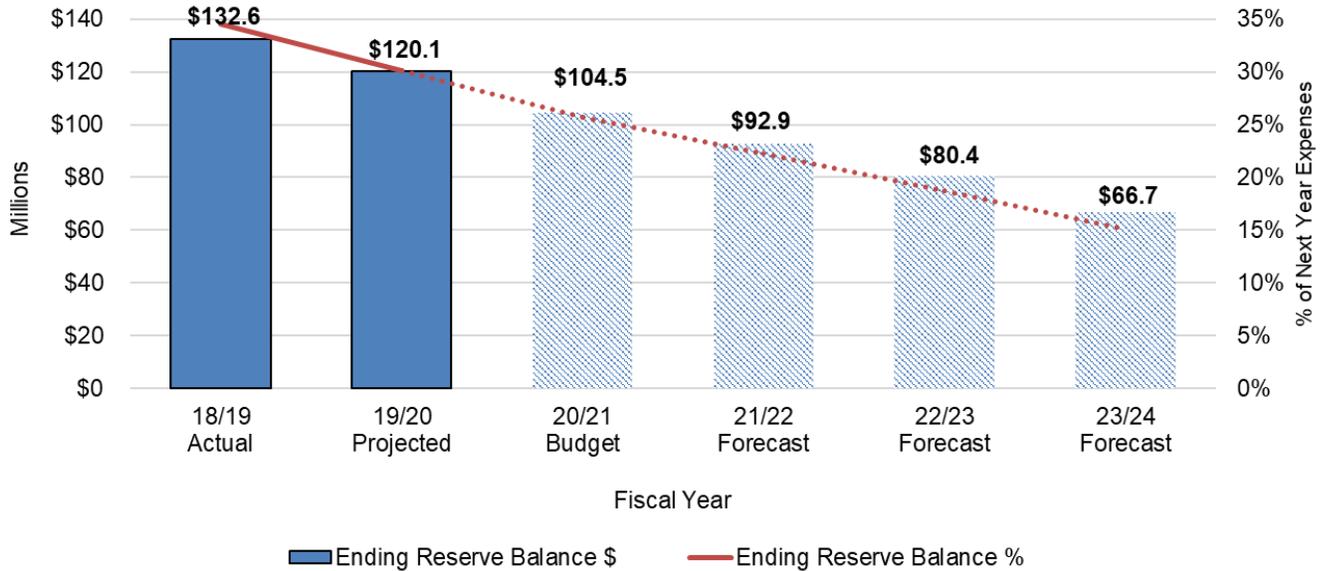
Each enterprise is operated as a separate business center. For the utilities, rate schedules are adjusted annually if needed in a manner consistent with costs of capital and the fixed and variable costs of operation and maintenance

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within each utility. The Enterprise Fund is managed to maintain an ending reserve balance of at least 8-10% of the following year's estimated expenses.

The reserve balance allows for the smoothing of rate adjustments. This smoothing avoids large rate increases and minimizes the impact to customers in any single year.

Enterprise Fund - Ending Reserve Balance

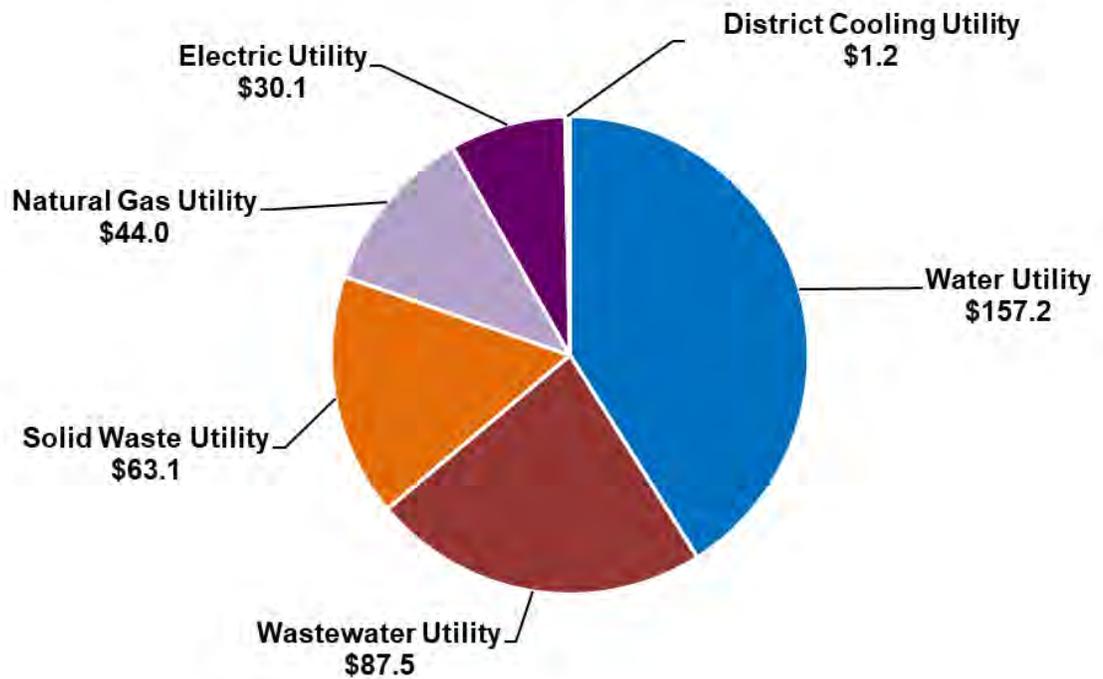


(Dollars in Millions)

Figure 7: Enterprise Fund – Ending Reserve Balance (non-utility sub funds removed starting FY 2020/21)

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Fiscal Year 2020/21 Enterprise Fund - Revenues by Subfund \$383.1M



(Dollars in Millions)

Figure 8: Enterprise Fund - Revenues by Enterprise Area

Figure 8 shows the breakdown of revenues by each enterprise area. Most of the revenues in the Enterprise Fund are from utility rates paid by Mesa residents and businesses. As part of the budget process, Mesa forecasts utility revenues and proposes adjustments as necessary in the fall to ensure an adequate reserve balance. Utility revenues are discussed in further detail in the Revenue Trends Section.

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Fiscal Year 2020/21 Enterprise Fund by Expenditure Categories \$397.2M*

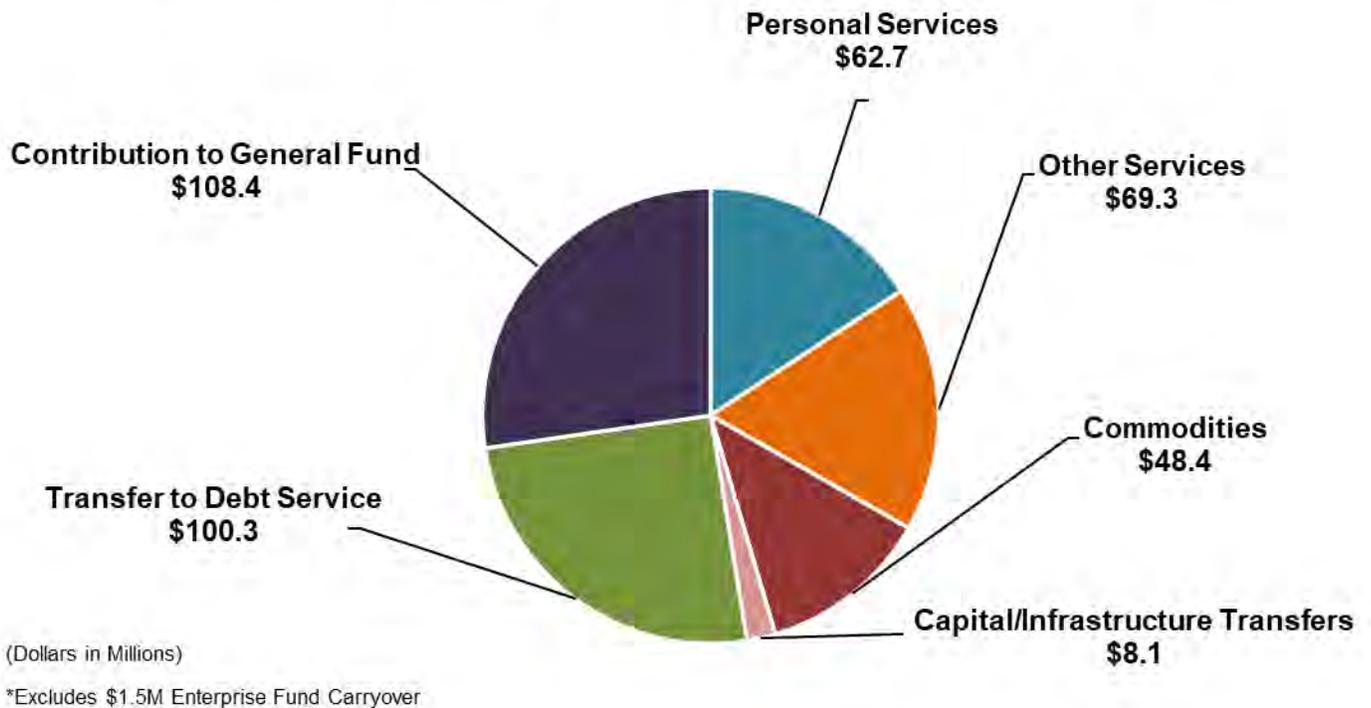


Figure 9: Enterprise Fund by Expenditure Categories

Figure 9 shows the FY 2020/21 Adopted Budget for the Enterprise Fund by expenditure category. Compared to the General Governmental Funds, there is a wider diversity of expenses in the Enterprise Fund. Each utility has unique expense pressures. The Water utility is sensitive to increases in the cost to purchase water from the Central Arizona Project (CAP) and the cost of electricity and chemicals necessary to treat water. The Wastewater utility is sensitive to the cost of electricity and chemicals necessary to treat wastewater and the costs from the City's participation in joint ventures with other local municipalities. The Solid Waste utility is sensitive to landfill fees, fuel, and other vehicle-related costs. The Electric and Natural Gas utilities are sensitive to the costs to purchase electricity and natural gas on the open market. Each of these variables are individually forecasted in the City's long-range forecast.

Maintaining and improving the utility capital and infrastructure is essential to providing high-quality, reliable service to Mesa residents and businesses. Mesa continuously invests in capital and infrastructure to support these utility services. Many of the capital improvements necessary to ensure reliable service and to adequately serve new customers are funded with revenue bonds, which are backed by utility revenues. The Enterprise Fund transfers to the Utility Debt Service funds to pay for this debt. Current and future bond issuances and the associated debt service are included in the City's long-range forecast. Utility systems revenue debt service is covered in more detail in the Bonds and Debt Service section.

Another significant use of the Enterprise Fund is a contribution to the General Fund. The City of Mesa does not levy a primary property tax. This contribution supports public safety and other General Fund services. Effective

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July 1, 2020, the City added an ordinance which quantifies this contribution to be a transfer up to 30% of utility revenues. 25% for public safety purposes and 5% for general use (non-public safety).

Restricted Funds

For budgeting purposes, restricted funds are legally or administratively restricted to be used for a specific purpose as defined by federal, state or local governments.

Transportation-Related Restricted Funds

Transportation funds come from two revenue sources. The first source is the State of Arizona, which collects fuel tax and distributes a portion to incorporated cities and towns in the form of Highway User Revenue Funds (HURF). As one of the three Arizona cities with a population greater than 300,000, Mesa also receives an additional allocation of the fuel tax revenues, referred to as HURF 3%. The second source is a portion of Mesa's sales tax, set at 0.3%, which is dedicated to transportation. This portion of sales tax is referred to as Local Street Sales Tax in the Local Streets Fund.

HURF and Local Streets Fund are managed together, as both funds are restricted to street-related expenditures. During the Great Recession, the State of Arizona diverted a portion of HURF revenues originally designated for cities and towns. Much of the State diversion of HURF revenues from cities has been restored, but in recent years additional funding was only received as one-time revenues still short of original levels. With the implementation of the State's public safety fee on vehicle registrations, in FY 2019/20 the State of Arizona restored ongoing HURF revenue to municipalities, but due to the COVID-19 emergency, FY 2020/21 revenues are projected to come in below prior forecasts with HURF adjusted down \$3.8 million and Local Streets Fund adjust down \$2.4 million.

Expenditures in the Transportation-Related Restricted Funds include both on-going street maintenance and one-time street improvements. In the FY 2020/21 Adopted Budget, the City allocated \$97.9 million in uses and \$70.1 million in sources for the Transportation-Related Restricted Funds. The City has a projected beginning reserve balance of \$49.5 million in FY 2020/21 for these funds and is planning to use existing fund balance to cover the additional expenditures.

Public Safety Sales Tax Fund

In FY 2018/19, the citizens of Mesa approved an increase to the City sales tax by .25% to support public safety. The voter-approved Public Safety Sales Tax is revenue dedicated to Public Safety programs and projects. The FY 2020/21 Adopted Budget includes funding for new public safety projects such as the Public Safety Training Facility Driving Track, the building of Fire Station 221, and a new fire apparatus. The Public Safety Sales Tax also supports funding for additional full-time equivalent (FTE) positions; see the Mesa Fire and Medical and Police sections in the Department Operational Plan for details on the additional FTE in this fund.

Falcon Field Airport Fund

The Falcon Field Airport Fund operates as an enterprise fund, with charges for sales and charges for service and intergovernmental revenues covering the expenses related to the operation of the airport. The Falcon Field Airport Fund is managed separately from other funds due to restrictions on airport funding. Although Falcon Field revenue cannot be used to support other Mesa governmental operations, Falcon Field indirectly benefits the City by allowing customers from around the country to connect to businesses in Mesa.

The FY 2020/21 Adopted Budget includes \$4.3 million in operating costs and \$4.7 million in capital costs which include on-going work on landscaping, buildings, and parcel improvements and upgrades. The projected year-end fund balance for FY 2020/21 for the Falcon Field Airport Fund is \$3.2 million.

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Environmental Compliance Fee Fund

The Environmental Compliance Fee Fund is supported by a monthly fee applied to utility accounts to meet the projected costs of Federal and State environmental mandates. Neither the Federal nor the State government provides funding for these environmental mandates.

The current \$7.32 monthly environmental compliance fee is anticipated to generate \$16.8 million in revenue in FY 2020/21. The fee funds the City's environmental activities such as air quality, storm water quality, hazardous waste management, and asbestos management. Budgeted on-going operational expenditures are \$15.9 million. Savings experienced each year are accumulated and applied to one-time expenditure needs.

Economic Investment Fund

The Economic Investment Fund is used to pursue a variety of Healthcare, Education, Aerospace, Tourism/Technology (HEAT) and other dynamic, citywide economic development opportunities. It is used to seek entrepreneurial solutions, business and industry partnerships, and to deliver new jobs to propel Mesa's economic growth, prosperity, and innovative spirit forward in the global marketplace with projects such as Arizona State University's expansion, CO+HOOTS and The Studios at the Mesa City Center. The Economic Investment Fund is subsidized by the General Fund. In the FY 2020/21 Adopted Budget, the subsidy is projected at \$1.6 million.

Arts and Culture Fund

The Arts and Culture Department manages the Mesa Arts Center, the i.d.e.a. Museum, and the Arizona Museum of Natural History. The City tracks the operational expenditures and revenues related to the operation of the venues in the Arts and Culture Fund. Additionally, to ensure the City maintains high quality cultural amenities, this fund is subsidized by the General Fund. The General Fund contribution is set at a fixed amount each fiscal year and transferred to the fund. The amount of the General Fund contribution is \$10.8 million in FY 2020/21. See Arts and Culture's page in the Department Operational Plans section for details on expenditures in this fund.

Transit Fund

The City of Mesa contracts with Valley Metro to provide fixed bus route, paratransit, and light rail services. The expenditures and revenues associated with operating these services are tracked in the Transit Fund. Certain revenues the City receives for mass transit programs are restricted, like the City's portion of the Arizona Lottery Fund (ALF) revenue.

The General Fund contributes to this fund. The amount of the General Fund contribution in the FY 2020/21 Adopted Budget is approximately \$18.6 million. The FY 2020/21 Adopted Budget increased due to additional repair and maintenance needed as the light rail system ages.

Commercial Facilities Fund

Effective July 1, 2020 in conjunction with the new utility ordinance as mentioned in the Enterprise Fund section, the City of Mesa moved the non-utility sub funds from the Enterprise Fund to the new Commercial Facilities Fund. The new fund supports the Mesa Convention Center, the Hohokam Spring Training Facility, and the Cubs/Sloan Park Spring Training Facility. The General Fund contributes to this fund. The amount of the General Fund contribution in the FY 2020/21 Adopted Budget is approximately \$4.4 million.

Ambulance Transport Fund

The City is transitioning ambulance services and medical transport into the Mesa Fire and Medical Department. The Ambulance Transport Fund is used to account for the activities related to medical response and transport services. The City added 14 civilian positions during FY 2019/20 and an additional 17.5 civilian positions in the FY 2020/21 Adopted Budget; the positions include medical responder positions and administrative support positions. The medical transport program will be expanded incrementally.

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Joint Venture Funds

To leverage economies of scale for certain services, local governments establish intergovernmental agreements to jointly deliver services. These agreements between local governments are known as joint ventures. The City currently participates in five joint ventures. The Greenfield Water Reclamation Plant (GWRP) and TOPAZ Regional Wireless Cooperative (TRWC) are managed by the City of Mesa, while the Sub-Regional Operating Group (SROG), the Val Vista Water Treatment Plant, and Valley Metro are managed externally. GWRP and TRWC are managed in respective funds, and the expenses in those funds are balanced with contributions from member governments, including the City of Mesa.

Impact Fee Funds

Impact fees are collected from new developments to help pay for the capital and infrastructure that was built previously to service the development. In accordance with state statute, Mesa currently charges five impact fees on new developments: Police, Fire, Storm Sewer, Water, and Wastewater. The revenue from these impact fees are tracked in individual funds and support the debt service associated with certain previously completed capital improvement projects that serviced growing areas in Mesa. When enough impact fee revenue is collected to cover the eligible debt service, the fee is discontinued. In the FY 2020/21 Adopted Budget, the City budgeted \$16.4 million in impact fee revenue.

Trust Funds

The City of Mesa uses trust funds to self-insure for areas of liability. The trust funds track revenues and expenses related to employee health benefits, worker's compensation claims, and public property and liability legal claims.

Employee Benefit Trust Fund

The Employee Benefit Trust (EBT) Fund is used to fund employee health benefits and other employee benefit programs that the City sponsors. The EBT Fund is funded through medical and dental premiums that are paid partially by the employee and partially by the City. A fund balance is maintained in the fund to cover large increases in claims and to smooth contribution increases for employees and the City. For FY 2019/20, expenditures are projected at \$97.2 million, including \$80.1 million for medical insurance and claims. Contributions/revenues are estimated at \$91.8 million, consisting of \$71.0 million from the City and \$20.8 million from employees and retirees. Although the City takes advantage of cost containment opportunities, annual medical costs are increasing by approximately 7-8% year-over-year resulting in an increased employee and City contribution for FY 2019/20 and FY 2020/21.

The total EBT budget for FY 2020/21 is \$103.3 million with revenues budgeted at \$104.4 million.

Worker's Compensation Fund

The Worker's Compensation Fund is used to fund claims and insurance premiums related to employee work-related injuries. FY 2019/20 total estimated expenditures are \$5.2 million, including \$4.6 million in insurance premiums and claims. Total budgeted expenditures for FY 2020/21 are \$6.3 million. The City's Worker's Compensation fund balance policy is to plan enough revenue (from the General Fund) to equal the estimated total annual cost estimate for the following year. FY 2020/21 estimated revenue is \$5.3 million and estimated fund utilization is \$1 million.

Property and Public Liability Fund (PPL)

The Property and Public Liability (PPL) Fund is used to pay claims related to lawsuits against the City. The value of claims paid vary significantly by year. The length of time from the submission of a claim to its final resolution can take years, which causes fluctuations in annual cost. The total estimated expenditures for FY 2019/20 are \$7.4 million, and the budgeted expenditures in FY 2020/21 are \$7.6 million. The fund balance policy for the PPL fund is to maintain a minimum a fund balance of \$10.0 million.

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Grant Funds

The City pursues grants to fund capital projects, implement or enhance programs, and fund the acquisition of new equipment. While the application for grant funding requires preparation time by City staff as well as subsequent tracking of grant expenditures, grant awards provide the City with the means to fund services that would not otherwise be funded in the City's budget. Not all grants applied for are awarded to the City. The City includes grants currently being applied for in the Adopted Budget to allow for budget capacity.

As part of the FY 2020/21 Adopted Budget, the City allocated a total of \$137.5 million in total grants with a large portion of the capacity for \$70 million in capacity for the use of the CARES act funding. The other larger portion of grant revenue supports the City's affordable housing programs. The Police and Mesa Fire and Medical Departments also receive a significant amount of grant revenue, supporting programs and the purchase of equipment that the City may not be able to fund otherwise. Grants also fund numerous capital improvements in the City, including improvements at the Falcon Field Airport and for traffic signal cabinet and controller upgrades in east Mesa.

Bond and Debt Service Funds

The City issues debt, in the form of bonds, to provide the resources necessary to complete certain capital improvements. The bond resources and the expenditures associated with completing capital improvements occur in the Bond Funds. The repayment of the debt associated with the bonds occurs in the Debt Service Funds. Bonds and debt are discussed further in the Bonds and Debt Service section.

Carryover Funds and Contingency Funds

Carryover Funds are to pay for items that were budgeted in the prior fiscal year but are not received until the next fiscal year. For example, if Environmental Management and Sustainability purchases a new garbage truck that does not arrive until the next fiscal year, funding would be carried over from the current fiscal year to the next to pay for the vehicle when it arrives. Contingency Funds are included in the budget for unexpected events or other unforeseen needs that arise during the fiscal year. Examples include natural disasters, new unfunded mandates, or the receipt of unanticipated grant funding.

Fund Balance

Fund balance is the net of assets and liabilities in a fund. Maintaining adequate fund balance mitigates current and future risks, such as a revenue shortfall or unanticipated expenditures. Beginning fund balance shows the position of a fund at the beginning of the fiscal year. Ending fund balance is calculated by taking the beginning fund balance and adding the net sources and uses of that fund in a given fiscal year. The ending fund balance for one fiscal year is the beginning fund balance for the next fiscal year. The City's fund balance is made up of both restricted and unrestricted resources. Figure 10 summarizes the estimated FY 2020/21 ending fund balance of the General Governmental and Enterprise Funds.

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Summary of Changes in Fund Balance for General Governmental and Enterprise Funds FY 2020/21									
Fund	Projected Beginning Fund Balance	+	Projected Resources	+	Net Fund Transfers	-	Budgeted Expenditures/ Expenses	=	Projected Ending Fund Balance
General Governmental	\$78,971,550		\$352,928,932		\$53,624,911		\$417,653,977		\$67,871,416
Enterprise	\$120,147,462		\$382,656,724		(\$216,316,293)		\$181,942,242		\$104,545,651
Total	\$199,119,012		\$735,585,656		(\$162,691,382)		\$599,596,219		\$172,417,067

Figure 10: General Governmental and Enterprise Fund Balance

Revenues & Expenditures

Revenue Trends

The City must have enough revenues and other resources to cover all the budgeted expenditures. The three main sources of revenues are taxes, intergovernmental revenues, and sales and charges for services. These three categories constitute over 50% of the resources budgeted in FY 2020/21. Other resources available to the City are bond proceeds and use of reserve balance which are not revenues since they are not a source of income.

Some City resources are restricted and can only be used for certain types of expenditures. For example, secondary property tax can only be used for General Obligation debt, and new bond proceeds can only fund capital improvements. Other resources or portions of resources are not restricted; they are available for general operations and can be allocated to the highest priorities of the City. Examples of these revenues are sales tax and state shared revenues. Some revenue sources are relatively stable over time while others fluctuate with the economy. Therefore, the City strives for diversification of revenue sources to ensure the continuation of City services during economic cycles. Figure 11 shows the total available City resources.

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Fiscal Year 2020/21 Total City Available Resources \$1.91B

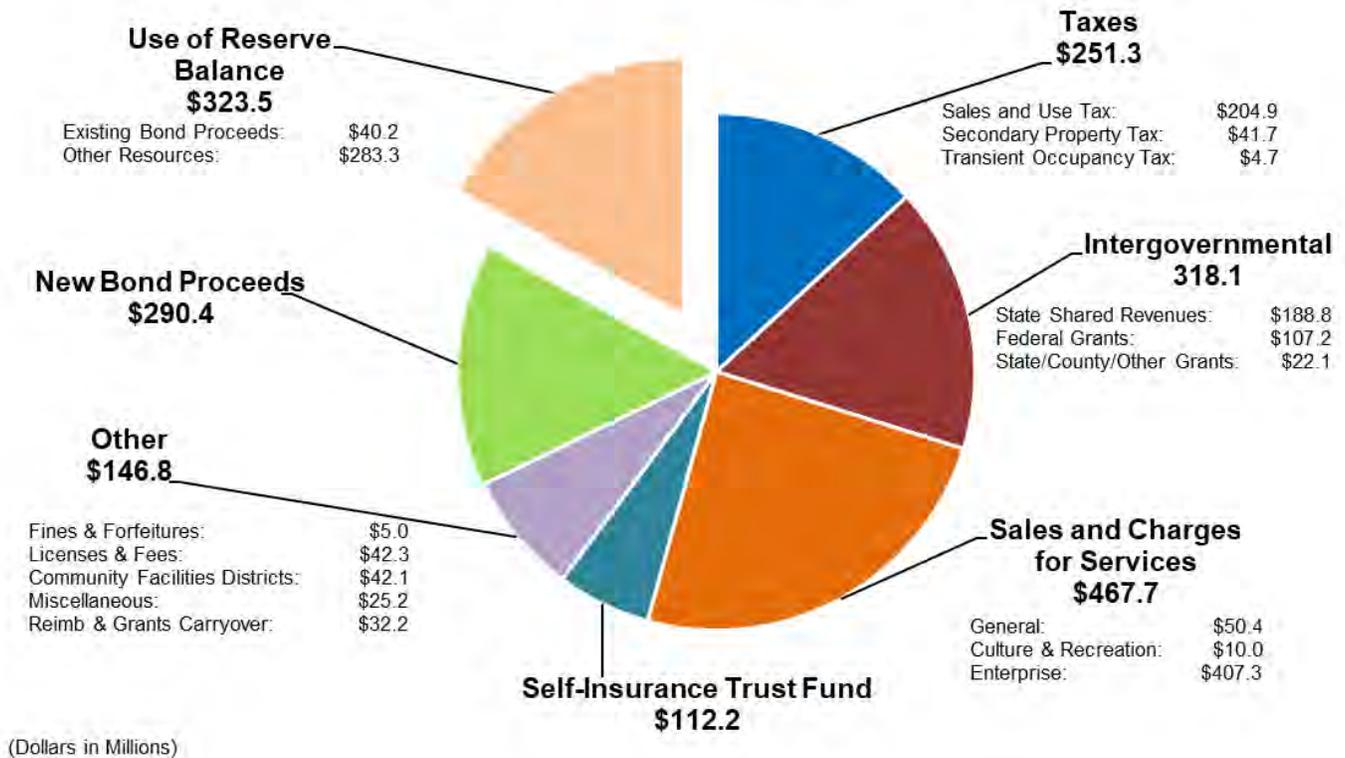


Figure 11: Total City Available Resources

Taxes

Sales and Use Tax

Arizona's cities and towns have authority granted by the State to establish certain taxes for revenue purposes. The local transaction privilege tax, also known as sales tax, is one such means for funding municipal services. The City of Mesa's current local sales tax rate is 2.00% and consists of four parts: the City's sales tax portion of 1.20%, which is recorded in the General Fund; the City's quality of life sales tax portion of 0.25%, which together with the City's sales tax makes up the tax portion of the General Governmental revenues; the City's public safety sales tax portion of 0.25%, which went into effect on March 1, 2019; and the City's local street sales tax portion of 0.30%, which is restricted for use only on local transportation needs.

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Sales Tax Rate Allocation

Figure 12 shows the allocation of the total sales tax rate by percent. When combined with the State and County sales tax rates, the total sales tax rate Mesa businesses pay is 8.3%. With a transaction privilege (sales) tax of 8.3%, when a person buys \$100 worth of taxable items, the vendor is responsible for remitting \$8.30 to the taxing entity (City, County, State). Of that \$8.30, \$2.00 goes to sustaining city services; \$1.70 supports Police, Fire and Medical, Parks, Libraries, Arts and Culture, and other business operations, and the remaining \$0.30 goes toward maintaining and repairing local city streets. Mesa does not have a local sales tax on groceries.

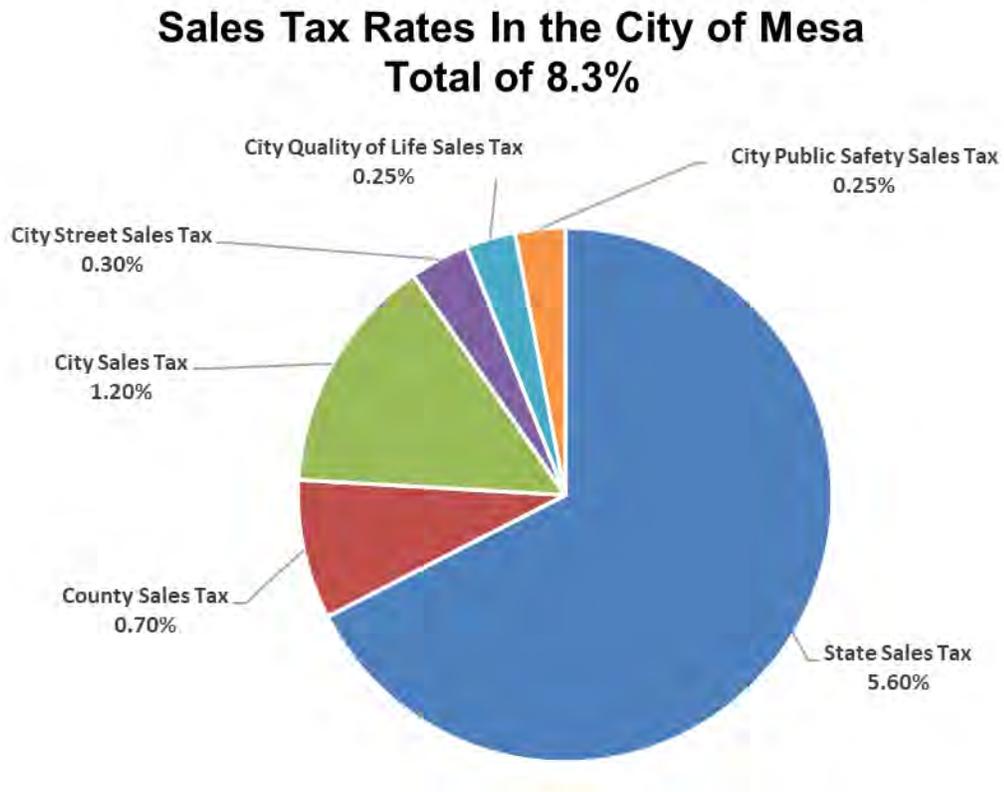


Figure 12: Sales Tax Rates in the City of Mesa

Mesa also receives a portion of the sales tax collected by the State. The sharing of state sales tax is discussed in the Intergovernmental Resources section of this document. Use tax is levied on items acquired from a retailer and stored or used within the city that have not been charged transaction privilege tax at least equal to the Mesa tax rate of 2.0%.

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Sales and Use Tax Trends

Sales and use tax are important sources for the City’s General Fund, Quality of Life Fund, Public Safety Sales Tax Fund, and Local Street Fund. Trends in the economy significantly impact sales and use tax collections. Sales and use tax revenue have grown the past few years, as the economy has continued to expand in recent years. Figure 13 shows the trends in local sales and use tax revenue over ten years. The Public Safety Sales Tax went into effect on March 1, 2019.

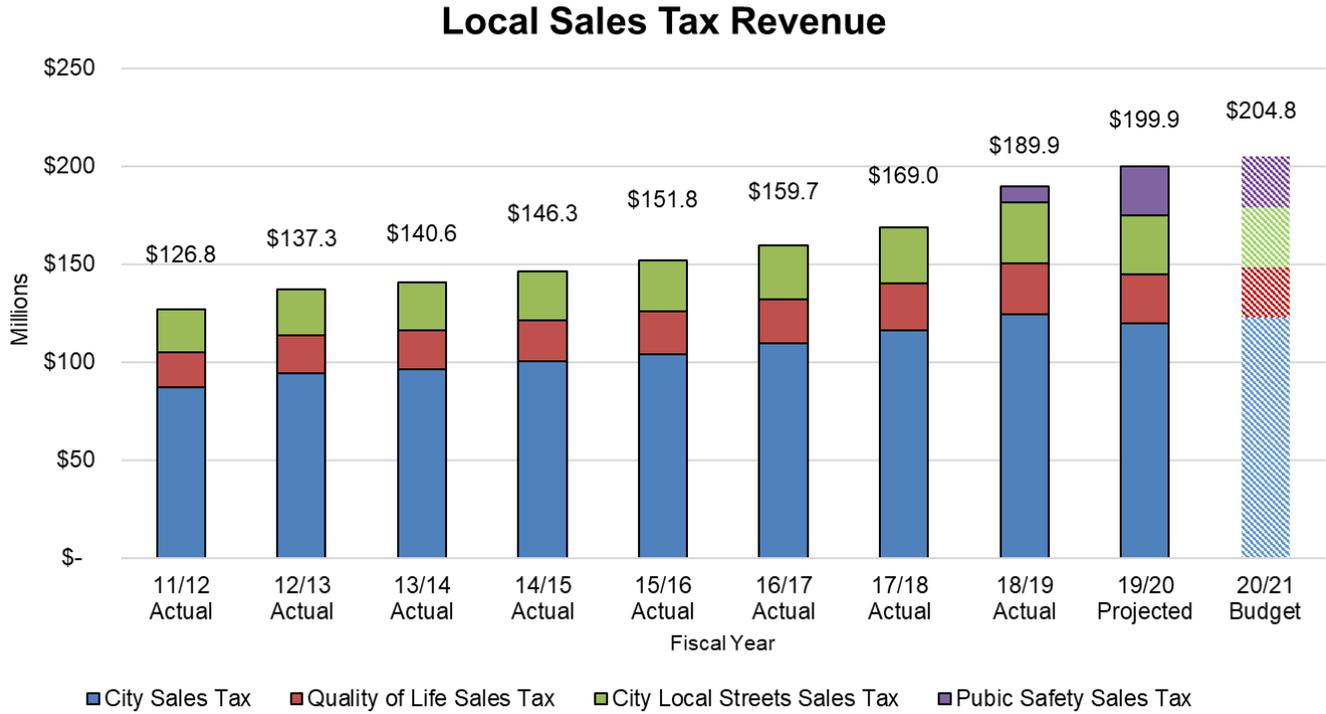


Figure 13: Local Sales Tax Revenue

At the start of budget cycle, long-term forecasts for sales and use taxes are developed using multivariate time series models. State law requires the City to adopt a balanced budget, and the amount of revenue the City collects determines the amount of expenditures the City budgets. Sales and use tax is cyclical, and the amount the City collects is based on the conditions in the local and national economy. Forecasting sales and use tax allows the City to determine a reasonable amount to budget while maintaining adequate reserves and ensuring the budget is balanced. Additionally, forecasting sales tax long term allows the City to plan expenditures based on trends in sales tax revenues to ensure financial stability into the future. The sales and use tax revenues budgeted in the FY 2020/21 Adopted Budget are based on the actuals of prior fiscal years and trends in the local, state, and the national economy such as the impact of the COVID-19 emergency.

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Sales and Use Tax Revenue Forecast

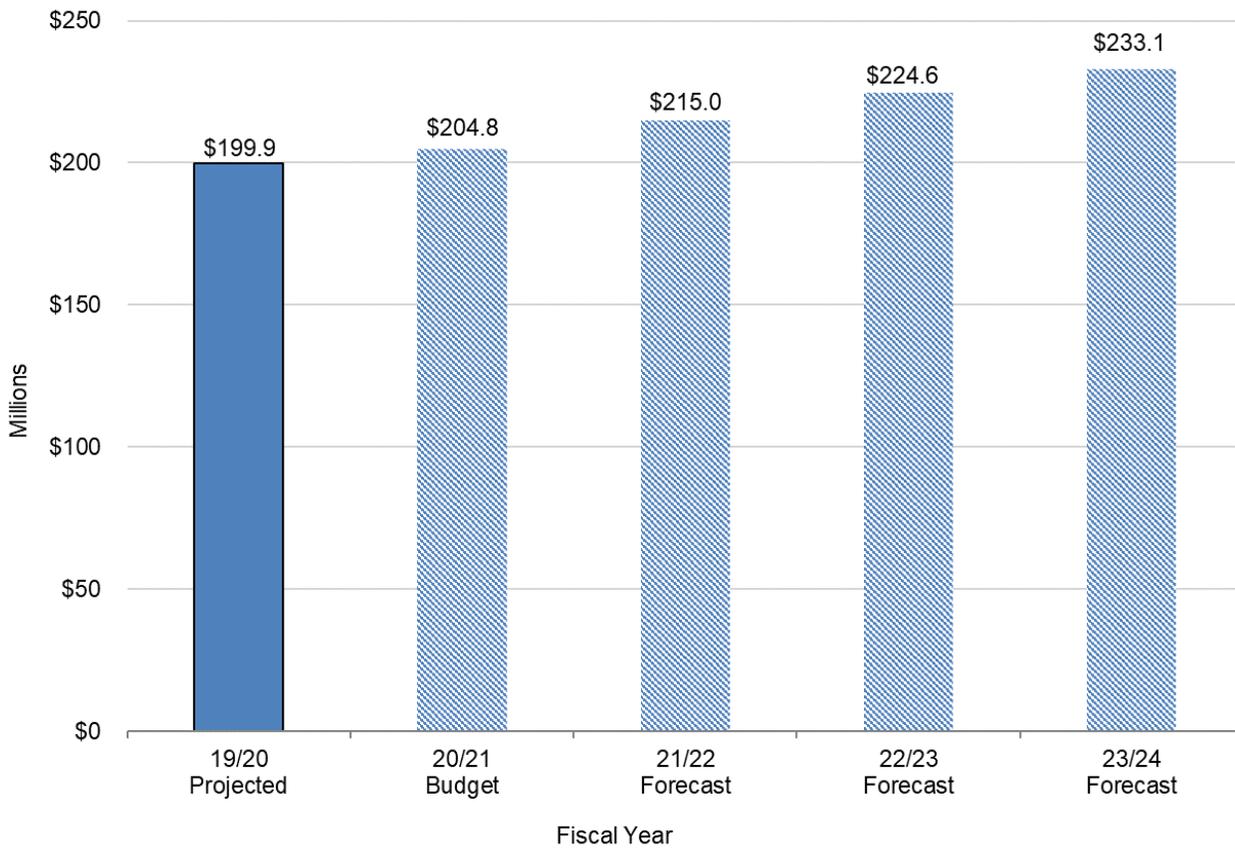


Figure 14: Sales and Use Tax Forecast

Figure 14 shows the sales and use tax forecast for five years. The City partners with the University of Arizona’s Forecasting Project to access forecast data on several economic indicators. The City uses this data to correlate the sales and use tax forecast with larger economic trends related to personal income, employment, retail sales, population growth, and new home construction. Due to the COVID-19 emergency, the City of Mesa moved forward the prior forecasted economic correction to the last quarter of FY 2019/20 which was projected to occur during FY 2020/21. This sales and use tax forecast sets up the frame work for the FY 2020/21 budget process to provide direction on the City’s long-term financial sustainability when considering proposed enhancements to services. With the COVID-19 emergency, the City is conservative in forecasting to ensure that expenditures do not grow at an unsustainable rate as the end result of this economic impact is unknown at this time.

Property Tax

State law (A.R.S. §42-17151(A)) allows a municipality to levy a property tax. There are two types of property tax in the State of Arizona, primary and secondary.

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- Primary property tax can be used for any general City operations. Since 1946, the City of Mesa has not levied a primary property tax.
- A secondary property tax may be levied for payment of principal and interest from debt associated with General Obligation bonds. Therefore, the City's secondary property tax is restricted to that use. Property valuations are known in advance, so the amount of revenue raised by the secondary property tax levy is also known. The City Council sets the secondary property tax levy and associated rate annually. The FY 2020/21 secondary property tax rate is \$1.1171 per \$100 of net assessed value with a corresponding levy of \$41.7 million.

Further information is outlined in the Bonds and Debt Service section of this document.

Transient Occupancy Tax

State law (A.R.S. §42-6002) allows a municipality to levy a transient occupancy tax, also known as bed tax, on hotel/motel stays. The current transient occupancy tax is assessed at a rate of 5.0%. Transient occupancy tax is a restricted revenue source and is dedicated to programs that encourage additional tourism: the Visit Mesa program, capital improvements at the Mesa Convention Center and Hohokam Spring Training Facility, and other spring training facility construction and operational expenditures.

Intergovernmental Resources

Most of the intergovernmental revenues the City receives come in the form of state shared revenues, which the State of Arizona is obligated by state statute to distribute to local governments. The City also receives a significant amount of grant revenues from the federal, state, and county governments.

State Shared Revenues

State shared revenues are collected by the State of Arizona on behalf of local governments and distributed to cities and towns based on population and formulas in state statute. In Arizona, the state distributes a portion of state income tax collections (urban revenue sharing), state transaction privilege tax (state shared sales tax), state gasoline tax (Highway User Revenue Fund (HURF)), Vehicle License Tax (VLT), and state lottery funds (Arizona Lottery Funds (ALF)) to incorporated cities and towns. HURF revenues are restricted to transportation expenditures and ALF revenues are restricted to transit services. The remaining state shared revenues are not restricted in use.

State Shared Revenue Trends

State shared revenues tend to follow broader trends in the economy. Urban revenue sharing, which is the largest revenue received from the State, is based on personal and corporate income tax collections. There is a two-year lag between when the income is reported and the receipt of revenues by the City. Therefore, the amount for FY 2020/21 is known. For other state shared revenues, the distribution the City receives is based on the monthly collections by the State, and the monthly distribution the City receives reflects the broader economic conditions.

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State Shared Revenues

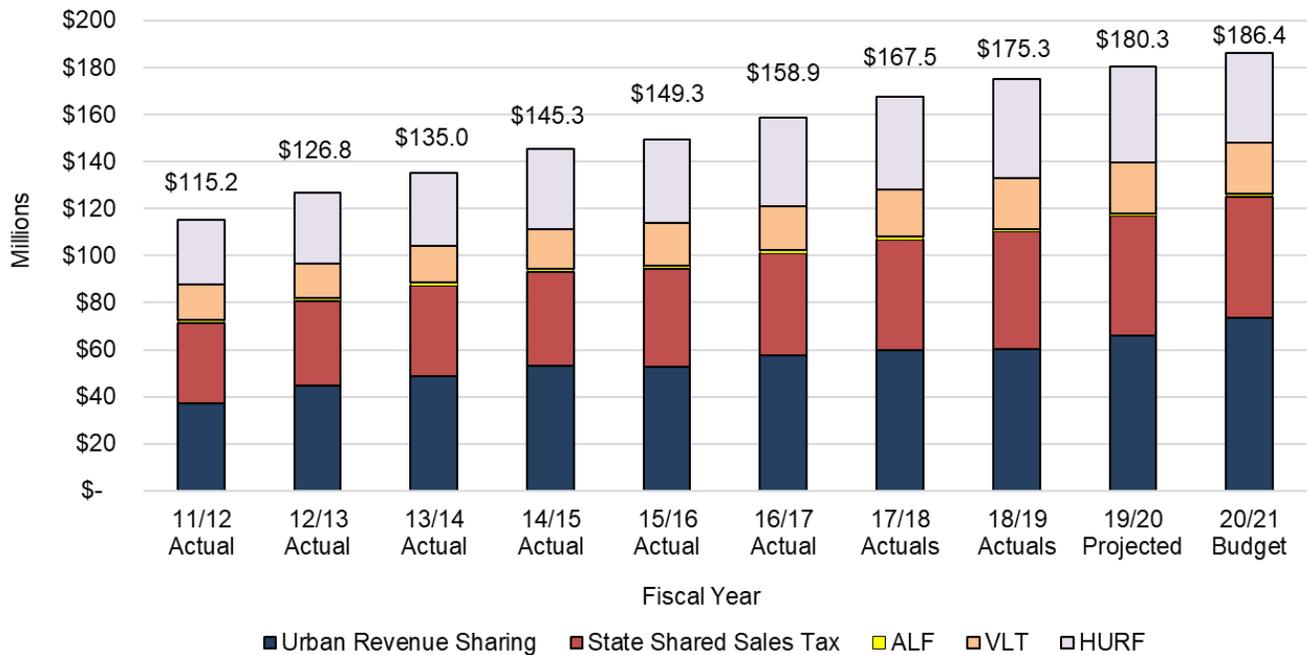


Figure 15: State Shared Revenues

Total state shared revenues received can be seen in Figure 15. The Great Recession impacted these revenue sources, which have only recently recovered due to the two-year delay between the collection and distribution of urban revenue sharing. Additionally, the Arizona legislature passed a reduction to the corporate income tax rate which was phased in through a 4-year period from 2016 to 2019. The resulting reduction in corporate income tax collections reduced the amount of growth in urban revenue sharing. State shared sales tax followed the trends in local sales tax collections and the projects include the projected economic impact of the COVID-19 emergency. The FY 2020/21 urban revenue sharing numbers with the 2-year lag will not be affected by the COVID-19 emergency this fiscal year, and the economic impact will be realized in FY 2022/23.

HURF revenues are restricted to transportation related expenditures; a municipality must continue to fund transportation expenditures with local revenue sources equal to the amount of local funding that was provided in FY 1979/80. In prior fiscal years, the State diverted a portion of HURF revenues previously sent to cities and towns to cover the Arizona Department of Public Safety. The State restored HURF revenues to cities, towns, and counties with the implementation of a new vehicle license public safety fee on January 1, 2019.

At the start of the annual budget cycle, each type of state shared revenue is forecasted separately using multivariate time series models. Forecasting these revenues is important because, like sales and use tax, collections are highly impacted by economic conditions. Additionally, revenues from urban revenue sharing, state shared sales tax, and VLT fund General Governmental operations. Mesa partners with the University of Arizona's Forecasting Project to access forecast data on local economic indicators which have historically correlated with

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these revenue sources. The City uses this data to correlate the forecast to larger economic trends related to personal income, employment, retail sales, population growth, and new home construction.

State Shared Revenue Forecast

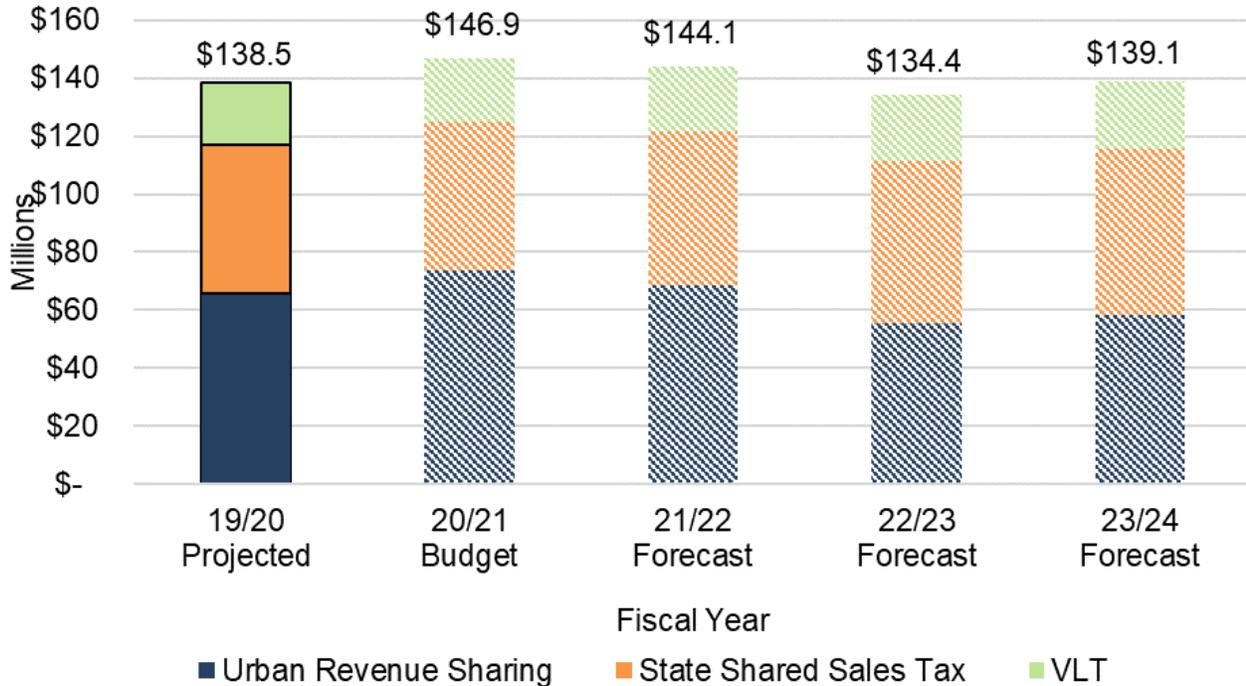


Figure 16: State Shared Revenue Forecast

Figure 16 shows the forecast for urban revenue sharing, state shared sales tax, and VLT for five years. The forecast includes the economic impact due to the COVID-19 emergency, and due to the two-year delay between the collection of income tax and the distribution of urban revenue sharing to cities and towns, the impact of the economic correction for this revenue source is not reflected in the distribution until FY 2022/23. State shared sales tax and VLT are forecasted to follow the same trends as local sales and use tax. As with local sales and use tax, these revenue sources are highly affected by the overall health of the economy.

Grants

The City receives grants to fund services and capital items that could not be provided with local revenues. Grants help departments like Community Services, Police, and Mesa Fire and Medical expand services and purchase equipment they would not otherwise be able to purchase. Grant funding must be applied for each year unless a multi-year grant is awarded. Grant funding is restricted to the use designated in each grant and has reporting requirements. The City determines if the value of a grant is worth the additional requirements and staff time before accepting the grant.

Sales and Charges for Service

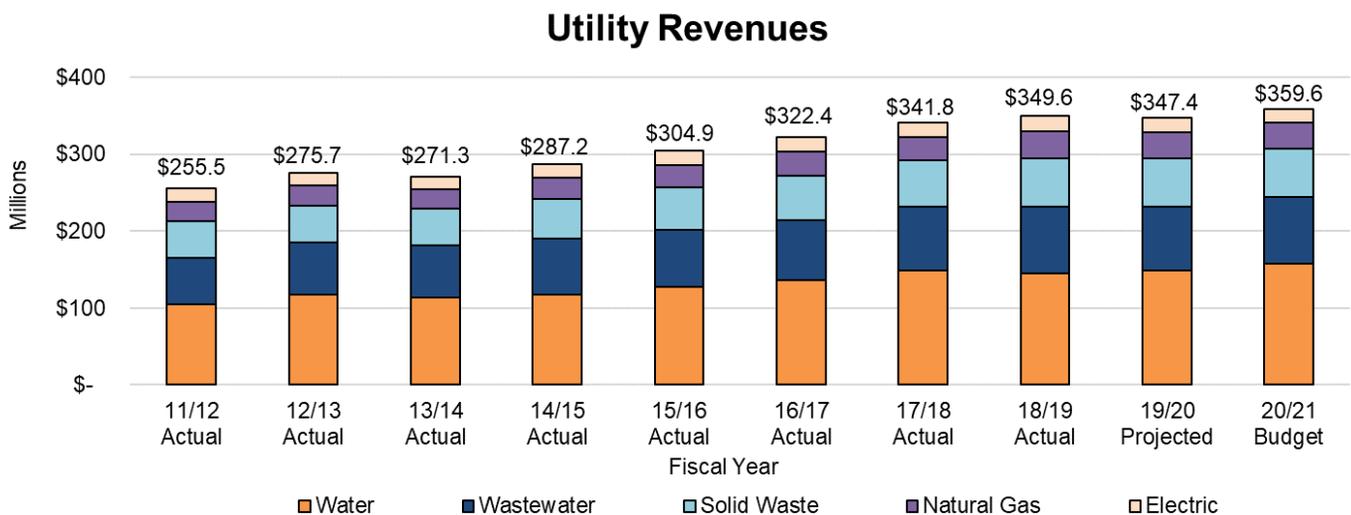
Sales and charges for service are revenues from customers in exchange for services provided by the City. Over 90% of the revenues in this category are attributable to the various City enterprises. Enterprises are business-like

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service areas, with a direct connection between the service provided and the fee charged to customers as covered in the Enterprise Fund section. Utility rate revenues account for the bulk of enterprise resources. The City provides water and wastewater services to all residential and commercial customers. The Environmental Management and Sustainability Department provides solid waste services for residential customers and is available to commercial customers. The City supplies natural gas to a portion of the City for both residential and commercial use as well as a large service area outside of the city limits. The City also provides electric service and district cooling for portions of the downtown area. The remaining sales and charges are for entrance fees to venues including the Arizona Natural History Museum and the i.d.e.a. Museum, events at the Mesa Art Center, and enrollment in classes offered through various departments and at various locations around Mesa.

Utility Revenues

Utility revenues tend to be less affected by the economy than sales tax and state shared revenues. With the exception of solid waste, the utilities rely on a fixed base service charge applied to each account and a variable charge applied to the consumption of the commodity. Solid waste only has the fixed component. The variable portion of utility revenue can be affected by weather. For example, in a rainy year, the demand for water will decrease. Utility revenues have generally grown over the past ten years due to account growth and increases in utility rates. Figure 17 shows the utility revenues over the past ten years.



Note: does not include pass through revenues related to commodity costs.

Figure 17: Historic Utility Revenues

Utility rates are adjusted to keep up with the increasing cost of existing services and to meet demand for new and expanding services. Customer growth contributes to the need for additional infrastructure and operational funding. Utility rate adjustments are enacted by the City Council after public notification and public hearings. In prior fiscal years, the utility rate adjustment review schedule coincided with the budget adoption. For FY 2020/21, the City shifted the rate discussion to the fall due to better account for unanticipated savings from bond refunding and higher than expected account growth.

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Figure 18 provides the average annual fiscal year increase of the 5 major utilities.

Utility Historical Homeowner Rate Adjustments					
	Electric	Natural Gas	Water*	Wastewater	Solid Waste
10 Year Average	0.79%	1.92%	3.68%	3.58%	2.34%
20 Year Average	0.49%	3.11%	4.04%	4.39%	3.35%

* A restructuring to the water rate tier system was introduced in FY 15/16.

Figure 18: Historical Utility Rate Adjustments

Self-Insurance Trust Funds

Self-insurance trust fund revenues come from internal sources like department and City contributions, and in the case of employee benefits, from City employees and retirees. The City operates three self-insurance areas. They are discussed in detail in the Fund Details section under Trust Funds.

Other Revenues

These remaining revenues pertain to areas such as Municipal Court fines and fees, fees for permits and licenses, and sale of City property.

New Bond Proceeds

Municipal bonds are a tool used by the City to finance capital improvement projects. Bond proceeds are resources available for use on capital expenditures. However, the issuance of bonds results in a liability for the City. The City must pay back the bondholders with interest over the term of the loan. Municipal bonds are discussed further in the Bonds and Debt portion of this document.

Funds Carried Forward

If revenues are greater than expenditures in a given year, the result is an increase in available resources. This can be due to many things: timing of expenditures, lead-time of an acquisition, overall savings or revenue amounts greater than projected. The City can also set aside funds over multiple years to pay for large projects or items. Some of the funds are allocated to items that are already under contract, and the City has an obligation to purchase. Some of the funds remain unallocated and are available in the upcoming fiscal year. Funds carried forward are sometimes referred to as reserves or fund balance.

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Expenditure Trends

To meet the needs of Mesa residents and businesses, the City of Mesa employs staff and purchases services, commodities, and capital. Figure 18 shows the FY 2020/21 Adopted Budget by various expenditure categories. Definitions are below the graph.

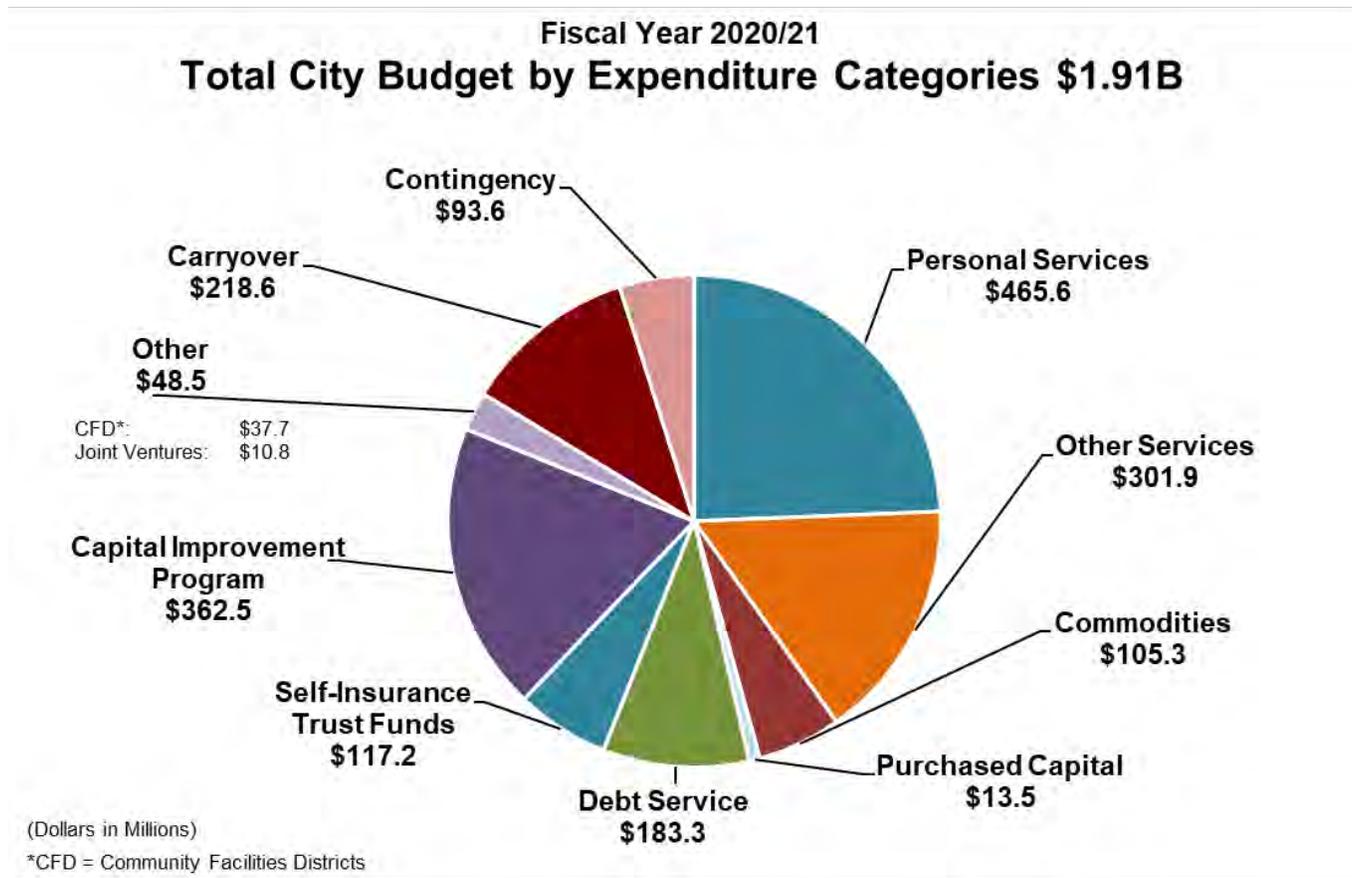


Figure 19: Total City Budget by Expenditure Categories

Personal Services - the salaries and benefits for Mesa employees.

Other Services - operating expenditures where a service, and not a good is provided. Examples include insurance, legal, contractual services, temporary services, and the City's payment portion of joint venture services.

Commodities – goods and commodities the City purchases to operate, such as electricity, fuel for City vehicles, and office supplies.

Purchased Capital - assets (vehicles, computer equipment, traffic signals) that the City purchases that are outside of a Capital Improvement Program.

Debt Service – payment of debt for bonds used to pay for capital improvement projects.

Self-Insurance Trust Funds – funds set aside to pay for claims related to employee and retiree healthcare, workers' compensation, and property and public liability.

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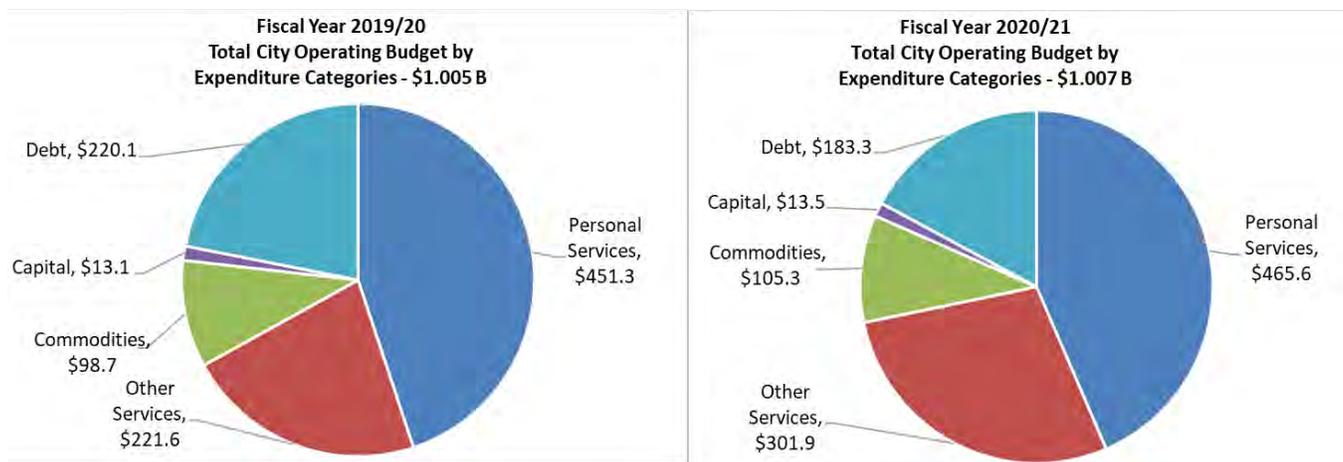
Capital Improvement Program – planned improvements and capital acquisitions related to infrastructure, facilities, land purchases, and major equipment purchases.

Other – Community Facilities Districts (CFD) and joint ventures the City manages on behalf of itself and other municipalities.

Carryover – items where the expenditure was budgeted in the prior fiscal year, but the item was not received or constructed in time to be recorded in that previous fiscal year.

Contingency – set aside for unplanned expenditures such as emergencies or unforeseen federal or state mandates.

In Figure 20 the personal services, other services, commodities, capital, and debt expenditure categories represent the annual operating needs of the City. As shown in Figure 19, the FY 2020/21 operating expenditure budget is approximately \$1.007 billion which is a \$64.8 million increase compared to the previous fiscal year’s \$1.005 billion operating expenditure budget.



Annual Operating Needs						
	Personal Services	Other Services	Commodities	Capital	Debt	Total
2019/20	\$451.3	\$221.6	\$98.7	\$13.1	\$220.1	\$1,004.8
2020/21	\$465.6	\$301.9	\$105.3	\$13.5	\$183.3	\$1,069.6
Difference (+/-)	\$14.3	\$80.3	\$6.6	\$0.4	-\$36.8	\$64.8

In Millions

Figure 20: Comparison of Total Operating Budget from FY 2019/20 to FY 2020/21

There are several significant changes between the FY 2019/20 Adopted Budget and the FY 2020/21 Adopted Budget. The personal services budget increased due the addition of new employees from the Public Safety Sales Tax Fund and for the transport program. The inflationary pressures related to personal services are discussed in more detail in the next section as pension and medical costs continue to increase.

Due to the COVID-19 emergency, the budget for other services in the FY 2020/21 increased due to one-time CARES relief funding of \$70 million and the addition of payment in lieu of franchise fees for the utilities (water, wastewater, electric and natural gas) in Enterprise Fund. Commodities increased year over year to provide additional capacity for the Warehouse Internal Service Fund to cover additional cost of goods sold, for the Transportation Department to provide additional traffic safety measures through revenue generated through red

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light cameras, and additional supplies and goods to support the additional Police academies. Capital is in line with the prior year budget. Debt decreased as utility debt refunding was removed from the operating budget.

Personal Services

Figure 21 shows the history of personal services expenditures over the past ten years (Note: Figure 20 includes non-operating personal services related to Trust Fund administration and to construction of Capital Improvement Projects).

Total Personal Services Expenditures and FTEs

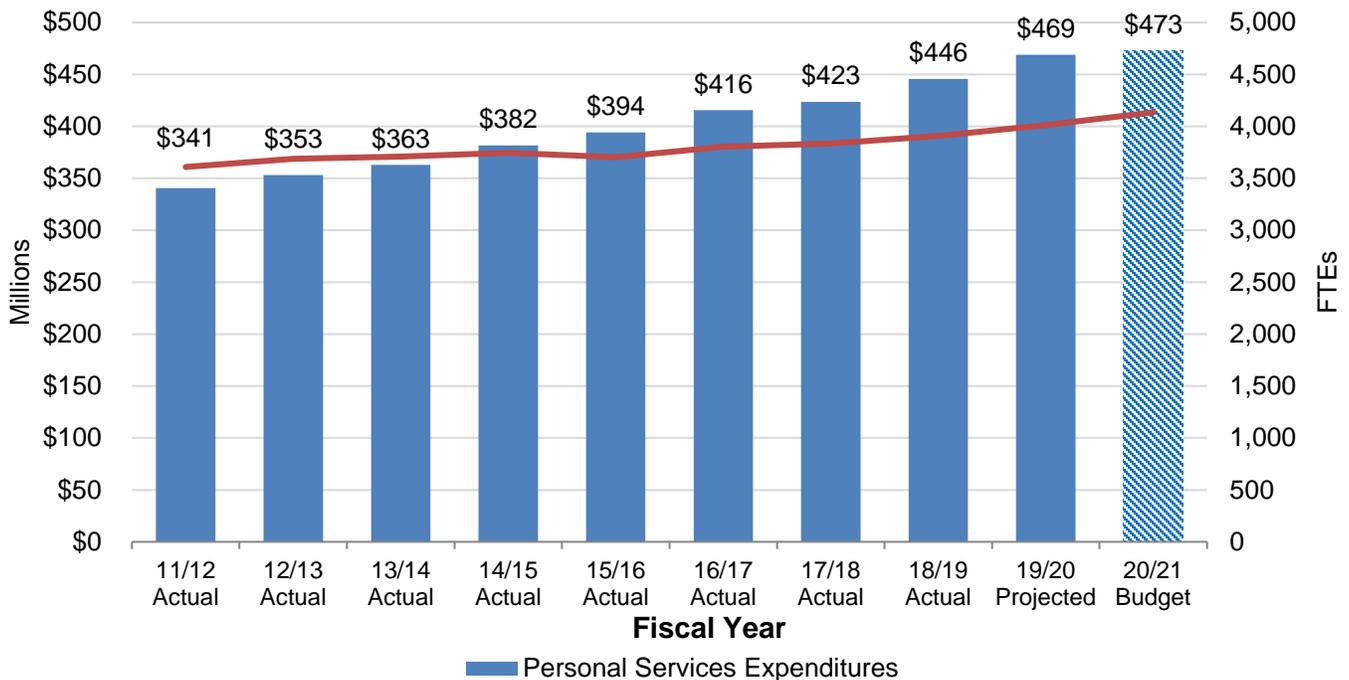


Figure 21: Total Personal Services Expenditures and FTEs

Personal services expenditures are approximately \$132 million or 38.7% higher than 10 years ago. In the same period of time, FTEs for the City have increased by approximately 526.2 or 14.6%. While in the past few fiscal years the City has adjusted salary ranges to be competitive in the job market and has given step increases to eligible employees, the increase of costs in personal services is mostly driven by benefit costs. The City is facing rising pension and health care costs, which have increased personnel costs to the city.

Salaries

Salaries paid to employees is the largest portion of the City’s personal services budget. Positions within the City are paid within a salary step range with a minimum and maximum base salary amount. The FY 2020/21 Adopted Budget includes no step increase for employees who have successfully completed their performance evaluation and are eligible for a step increase. Salary range adjustments are continually evaluated to ensure the City remains competitive in the local job market to attract and maintain a qualified workforce.

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Pension Costs

Most City of Mesa employees are members of the Arizona State Retirement System (ASRS). Sworn Police and Fire personnel are members of the Public Safety Personnel Retirement System (PSPRS), and there are distinct City plans for Police and Fire sworn employees. City elected officials are included in the Elected Official Retirement System (EORP). For elected officials elected on/after January 1, 2014 and for sworn personnel hired after June 30, 2017, the State created an additional Tier 3. The State provides three different types of plans:

- Defined Benefit – fixed amount retirement benefits determined and defined by contributions, years of services and investment earnings on the contributions
- Defined Contribution – like a 401K, members receive their own retirement account and select investments from a menu of options, including target date funds, index funds, mutual funds and bond funds. This plan is funded from an employee contribution, a set matching employer contribution, and compounding investment returns. This plan does not offer a guaranteed outcome like a defined benefit plan, but the plan does offer members a considerable employer match and the opportunity to manage their retirement funds.
- Hybrid – a combination where the retiree receives a defined benefit amount and participates in a deferred contribution plan

The FY 2020/21 budget includes the annual rate increases in the retirement plans for employer contributions which are shown in Figure 22.

Contribution Rates	FY19/20 Rate	FY20/21 Rate	Rate Change
Tier 1			
Arizona State Retirement System (ASRS) - (Defined Benefit)	12.10%	12.20%	0.10%
Elected Official Retirement System (EORP) - (Defined Benefit) Path 1	61.40%	61.43%	0.03%
Public Safety Personnel Retirement System (PSPRS) – Fire (Defined Benefit)*	56.01%	58.35%	2.34%
Public Safety Personnel Retirement System (PSPRS) – Police (Defined Benefit)*	56.00%	60.09%	4.09%
Tier 2			
Elected Official Retirement System (EORP) - (Defined Benefit) Path 1	61.40%	61.43%	0.03%
Public Safety Personnel Retirement System (PSPRS) – Fire (Defined Benefit)*	56.01%	58.35%	2.34%
Public Safety Personnel Retirement System (PSPRS) – Fire (Hybrid)*	59.01%	61.35%	2.34%
Public Safety Personnel Retirement System (PSPRS) – Police (Defined Benefit)*	56.03%	60.09%	4.06%
Public Safety Personnel Retirement System (PSPRS) – Police (Hybrid)*	59.03%	63.09%	4.06%
Tier 3			
Elected Officials Defined Contribution Retirement System (ASRS) Path 2**	61.60%	61.61%	0.01%
Elected Officials Defined Contribution Retirement System (EODCRS) Path 3***	61.55%	61.55%	0.00%
Public Safety Personnel Retirement System (PSPRS) – Fire (Defined Benefit)*	51.07%	53.21%	2.14%
Public Safety Personnel Retirement System (PSPRS) – Fire (Hybrid)*	54.07%	56.21%	2.14%
Public Safety Personnel Retirement System (PSPRS) – Fire (Defined Contribution)*	50.74%	52.78%	2.04%
Public Safety Personnel Retirement System (PSPRS) – Police (Defined Benefit)*	51.01%	55.01%	4.00%
Public Safety Personnel Retirement System (PSPRS) – Police (Hybrid)*	54.01%	58.01%	4.00%
Public Safety Personnel Retirement System (PSPRS) – Police (Defined Contribution)*	51.29%	55.19%	3.90%
<i>*Based on 22-year unfunded liability amortization rate and includes health portion</i>			
<i>**Includes EORP's Legacy rate of 49.39%</i>			
<i>***Includes EORP's Legacy rate of 55.43%</i>			

Figure 22: Retirement Employer Contribution Rates

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Public Safety Personnel Retirement System (PSPRS)

PSPRS is a significant expenditure pressure for the City. The necessary contributions to fund current retiree and future retiree benefits have increased significantly over the past ten years. Contributions to PSPRS are funded by rates paid by both the employee and the employer as a percent of the eligible employee’s salary. For employees hired before 7/20/2011 (Tier 1), the rate is capped at 7.65%, and for employees hired between 7/20/2011 and 7/1/2017 (Tier 2), the employee contribution is capped at 11.65%. For employees hired after 7/1/2017 (Tier 3), the budgeted employee contributions to the plan are split 50%/50% by employees and the employer for the normal cost of the defined benefit plan. The employer contribution rate is not capped, and the burden of the higher contributions will impact the City.

State-Run Pension Systems: Employer Contribution Rates

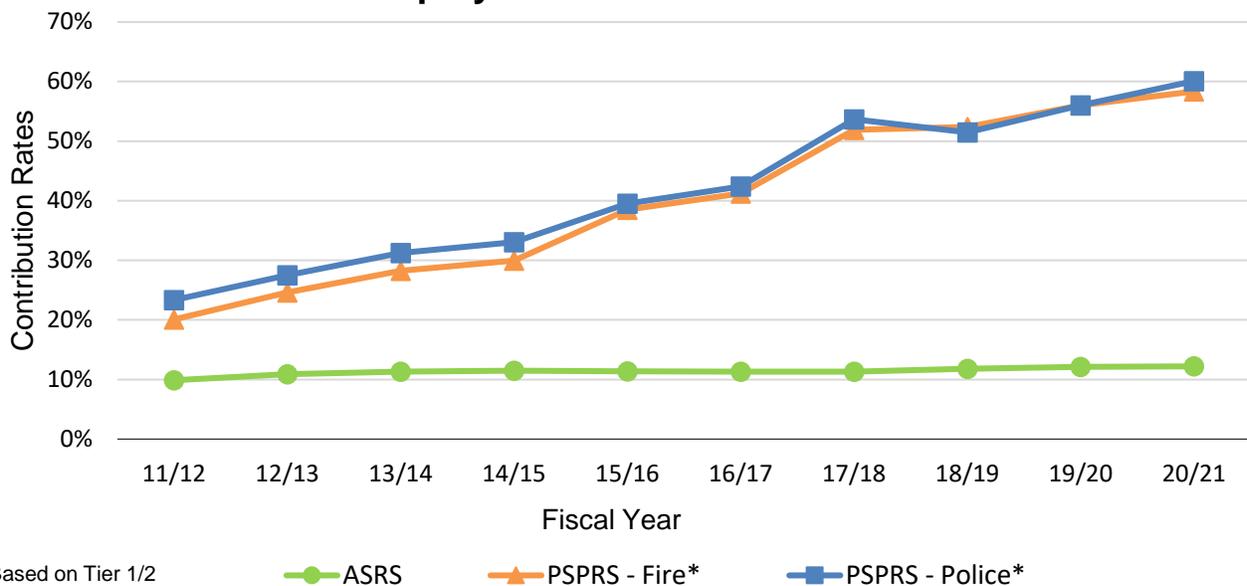


Figure 23: History of Employer Contribution Rates

Figure 23 shows the substantial increase in the City’s PSPRS contribution rates for Tier 1 and Tier 2 members in the defined benefit plan. To better account for these increases in contribution rates, the City inflates the forecasted employer expenditures for PSPRS expenses at 6%. PSPRS rates have increased significantly over the past 10 years due to large increases in the unfunded liability associated with the plans. The rate the City pays is intended to pay down the unfunded liability by a certain date. The budgeted rates for the City’s PSPRS contribution increased in FY 2020/21, and the impact of the PSPRS increases to the budget was approximately \$2.5 million.

The unfunded liability is a product of a few factors:

- In February 2014, the Arizona Supreme Court ruled that some cost-saving reforms made in 2011 to State-run public pension plans were unconstitutional. As a result, the City’s Police and Fire plans were required to pay out benefits to retirees that would have been received had the reforms not been implemented and refund contributions made by active employees.

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- Continued recognition of payroll growth at 3.5% and investment growth at 7.3% (smoothed 7-year average) were not achieved.
- Adjustment of actuarial assumptions to account for anticipated permanent benefit increases/cost of living adjustments.

These issues resulted in a significant decline in the funded status of the plans, as shown in Figure 24.

Public Safety Personnel Retirement System (Pension and Health)

Plan	As of June 30, 2015		As of June 30, 2019		Four-Year Difference	
	Funded	Unfunded Liability	Funded	Unfunded Liability	Funded	Unfunded Liability
Mesa - Fire/Medical	54.5%	\$ 140,096,959	48.3%	\$ 224,755,231	-6.2%	\$ 84,658,272
Mesa - Police	51.1%	\$ 282,576,631	46.0%	\$ 439,021,250	-5.1%	\$ 156,444,619
Total		\$ 422,673,590		\$ 663,776,481		\$ 241,102,891

Figure 24: Public Safety Personnel Retirement System Unfunded Liability

In 2016, Arizona voters approved Proposition 124, which made several reforms to PSPRS. Cost of living increases for current retirees were capped at 2% a year and employees enrolled in PSPRS after the changes cannot retire until they are 55. Additionally, new employees in PSPRS make a higher pension contribution. Since most of the changes are for new employees, the changes have a small impact on the short-term forecast.

Elected Officials Retirement Plan (EORP)

During FY 2012/13, the State closed the Elected Officials Retirement (EORP) defined benefit plan to newly-elected officials. After January 1, 2014, newly-elected officials may elect to participate in the Arizona State Retirement System (ASRS) or the new Elected Officials Defined Contribution Retirement System (EODCRS) plans. For these plans, the City is still required to contribute an additional percentage (legacy rate) for the new tier to ensure the financial sustainability of the EORP plan.

Health Care Costs

The City considers a competitive benefit package essential to attracting and retaining a high-quality workforce. To remain competitive, the City offers medical, dental, and vision health plans for employees and their families. These plans are funded through contributions from both the City and employees. The City is self-insured, and contributions are deposited into and health care-related costs are paid from the Employee Benefit Trust (EBT) Fund. The City maintains a fund balance in the EBT Fund to smooth contribution rate increases from year to year.

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Cost of Health Care Benefit Claims

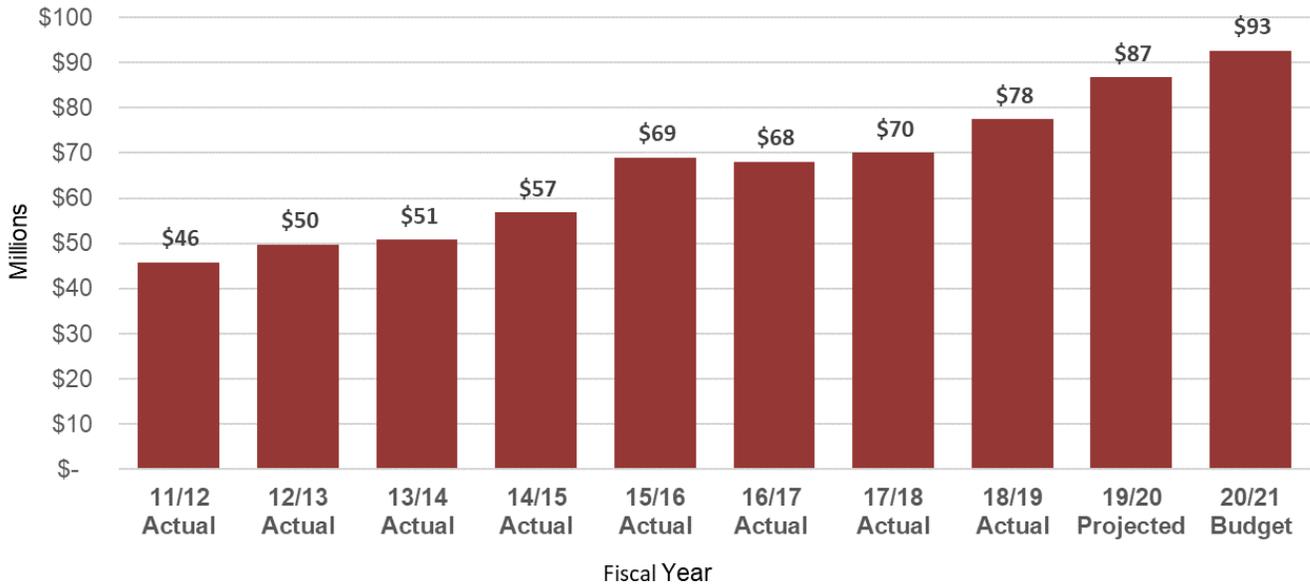


Figure 25: Cost of Health Care Benefit Claims

Figure 25 shows the escalation of health care benefit claims over 10 years. Health care claim costs have increased significantly from 10 years ago. The trend is uneven year to year, with some years having double-digit percentage increases and other years having negative growth in claims. Recently, health care claims have increased not only due to the cost of care, but the City has seen a large increase in utilization in rate paying members which caused the spike in FY 2019/20. The long-term trend shows increased costs driven by several variables including nationwide increases in the costs of care and prescription medication, higher user utilization, Affordable Care Act fees and taxes, and an increase in severe claims from benefit plan participants. To help cover these increased costs, in Calendar Year 2020, contribution rates for both employees and the City increased by 6% and 3% for retirees and the City. The City's long-range forecast projects continued escalation of health care costs and projects increases to City and employee contribution rates as the City forecasts drug and prescription inflation at 10% and medicals costs inflation at 7% per market trends.

Budget & Financial Summaries

Positions

The budgeted personnel FTEs for each fiscal year are shown in Figure 26.

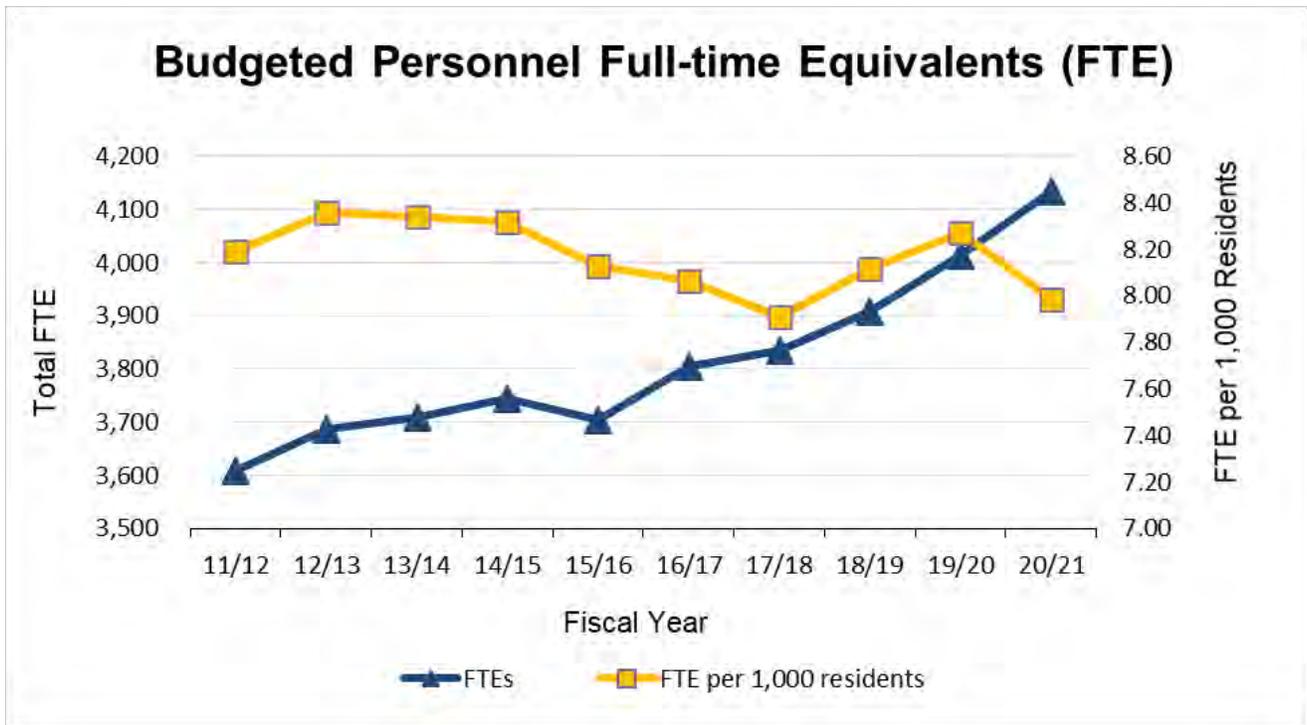


Figure 26: Budgeted Personnel Full-time Equivalent (FTE)

The cost of personnel accounts for the largest portion of operating expenditures in the City. Labor is tracked by full-time equivalent (FTE) for a 40-hour workweek. For example, two part-time employees who each work 20 hours a week (or 50%) would equal one full-time equivalent. With the steady increase in revenues and population, the City continues to add additional FTEs.

Budget & Financial Summaries

Number of Full Time Equivalent (FTE) by Department

Department	Budgeted	Budgeted	FY 2019/20	Budgeted	FY 2020/21
	FY 2018/19	FY 2019/20	% of total FTE	FY 2020/21	% of total FTE
Arts and Culture	98.6	106.3	2.6%	107.5	2.7%
Business Services	137.0	137.0	3.4%	137.0	3.4%
City Attorney	66.5	64.5	1.6%	66.5	1.7%
City Auditor	5.0	5.0	0.1%	5.0	0.1%
City Clerk	8.0	8.0	0.2%	8.0	0.2%
City Manager	30.5	31.8	0.8%	31.8	0.8%
Community Services	45.0	46.0	1.1%	47.0	1.2%
Development Services	80.5	84.5	2.1%	88.0	2.2%
Economic Development	14.0	14.0	0.3%	14.0	0.3%
Energy Resources	124.0	124.0	3.1%	124.0	3.1%
Engineering	103.1	103.1	2.6%	103.0	2.6%
Environmental Management & Sustainability	151.0	154.0	3.8%	154.0	3.8%
Falcon Field Airport	12.0	12.0	0.3%	12.0	0.3%
Financial Services	37.0	38.0	0.9%	38.0	0.9%
Fire and Medical	511.3	537.3	13.4%	611.8	15.2%
Fleet Services	85.0	85.0	2.1%	85.0	2.1%
Human Resources	56.0	57.0	1.4%	61.0	1.5%
Information Technology	158.5	160.5	4.0%	160.5	4.0%
Library Services	76.3	79.9	2.0%	82.3	2.1%
Mayor & Council	7.0	7.0	0.2%	7.0	0.2%
Municipal Court	84.0	87.0	2.2%	89.0	2.2%
Office of ERP Management	5.0	5.0	0.1%	5.0	0.1%
Office of Management and Budget	27.0	27.0	0.7%	27.0	0.7%
Parks, Recreation and Community Facilities	316.9	323.6	8.1%	330.5	8.2%
Police	1,211.0	1,251.0	31.2%	1,273.0	31.7%
Public Information and Communications	8.5	8.5	0.2%	9.0	0.2%
Transit Services	3.0	3.0	0.1%	3.0	0.1%
Transportation	160.0	162.0	4.0%	162.0	4.0%
Water Resources	286.0	291.5	7.3%	293.5	7.3%
Total Citywide FTE	3,907.5	4,013.3	100.0%	4,135.3	100.0%

Figure 27: Full-Time Equivalent (FTE) by Department

Figure 27 shows the change in the FTE count by department. The FTE count increased by 122 FTE overall from FY 2019/20 to FY 2020/21. Included in this number was a net increase of 53.5 FTE mid-year changes which were added in FY 2019/20 after the budget was adopted. The mid-year changes were approved by the City Manager's Office and include:

Budget & Financial Summaries

During FY 2019/20, 53.5 FTE were added and include:

- 38.0 FTE in Mesa Fire and Medical Department and include:
 - o 12.0 Sworn FTE that comprise Alternative Response Unit (ARU) and rovers to provide coverage during the week for units in training and weekend coverage for individual absences.
 - o 7.0 Sworn FTE to staff Battalion 204 and provide sworn oversight of Operations
 - o 7.0 FTE Civilian Paramedics to support medical transports
 - o 6.0 FTE Civilian Emergency Medical Technicians to support medical transports
 - o 1.0 FTE Medical Biller to support the medical transport program
 - o 2.0 FTE to support Technology Services
 - o 1.0 FTE to assist Social services with high utilizers of 911 services.
 - o 2.0 FTE to support Fire Prevention Unit.
- 1.0 FTE net reduction in the Police Department and includes:
 - o 6.0 Sworn FTE added to support initial officer training and recurring department training
 - o 1.0 Sworn FTE Police Lieutenant added to provide support to the administrative bureau to work on projects related to career development, mentorship, leadership, and hiring initiatives
 - o 1.0 Sworn FTE Assistant Police Chief was removed and replaced with 1.0 Sworn FTE Police Commander to oversee Professional Standards
 - o 3.0 FTE Time and Labor Specialist II were transferred to Human Resources Department
 - o 2.0 FTE, Police Legal Advisor and Police Staff Attorney were transferred to the City Attorney's Office
 - o 3.0 FTE including two Police Records Specialists and an Info Tech Engineer were removed from the budget due to Records Management grant expiration
- 1.2 FTE in the Arts and Culture Department and include
 - o 1.0 FTE Arts Educator budget-neutral temporary to City conversions in the Adult and Youth Classes area.
 - o 0.2 FTE as a part of position reconciliation
- 0.1 FTE Reduction in Parks, Recreation and Community Facilities Department as part of position reconciliation
- 2.0 FTE in the Municipal Court Department including one Deputy Court Administrator and one Community Court Specialist (Navigator)
- 3.5 FTE in the Development Services Department including a Business and Commercial Code Compliance Officer, 1.5 FTE Planner 1, and an Assistant Planner Director
- 0.5 FTE in the Public Information and Communications Department to increase a PIO Specialist position from part time to full time.
- 0.03 FTE in the Energy Resources Department as part of position reconciliation
- 4.0 FTE in the Human Resources Department including 3 Time and Labor Specialist II positions were transferred in from the Police Department and one Employee relations Analyst to assist the department with internal, employee-based processes and procedures.
- 1.0 FTE in the Community Services Department for a Community Revitalization Assistant to be funded by the City's federal Community Development Block Grant (CDBG).
- 0.05 FTE removed from Engineering Department as part of position reconciliation
- 2.4 FTE in the Library Services Department were added including two Library Pages and .4 FTE was added as part of position reconciliation.

Budget & Financial Summaries

During the FY 2020/21 budget process, 68.5 FTE were added and include:

- 23.0 FTE were added to the Police Department to meet the needs of the growing city and provide exceptional services to citizens:
 - o 16.0 Sworn FTE, thirteen Police Officers and three Police Sergeants
 - o 7.0 Civilian FTE, three Crime Scene Specialists, two Information Technology positions, one Hiring Coordinator, and one Police Investigator II.
- 36.5 FTE were added to Mesa Fire and Medical Department to support increased demands on city services due to growth and provide more efficient response.
 - o 19 Sworn FTE, five Fire Captains, four fire Engineers, eleven Firefighters
 - o 17.5 Civilian FTE, seven Paramedics, six Emergency Medical Technicians, 3.5 FTE positions to support medical transport operations.
- 7.0 FTE in Parks, Recreation and Community Facilities Department for one Landscape Coordinator, one Trades Workers II, one Facilities Maintenance Supervisor, and four Trades Worker II to allow the department to maintain the fountains on city properties and not use an outside contractor.
- 2.0 FTE in the Water Resources Department. Two Water Resource Operator II positions were created to support the continued operations of the Signal Butte Water Treatment Plant.

Budget & Financial Summaries

Bonds and Debt Service

Bonds

The City issues debt in the form of bonds to finance long-term capital improvements such as streets, buildings, utility systems, etc. Municipal bonds are typically tax-exempt and they usually carry a lower interest rate than other types of funding and are therefore an attractive source of financing to investors. Bond funds are not used to fund ongoing operating costs. The City uses municipal bonds on projects that have at least the same useful life as the length of the bond repayment schedule. For example, if the City issues a twenty-year bond, the funded projects should have at least a twenty-year expected useful life (e.g., buildings, parks, utility plants, etc.). This allows the City to meet infrastructure needs while paying for the assets (via debt service payments on the bonds) as they are used. A competitive bidding process is generally used to sell bonds to ensure the lowest possible cost.

Bond financing allows the City to continue to place a high priority on infrastructure investment to attract and service future development. The FY 2020/21 budget includes \$294.0M in bond spending to finance capital projects. The City will utilize the remaining bond proceeds from prior issuances, and issue new bonds during the fiscal year to pay for the projects.

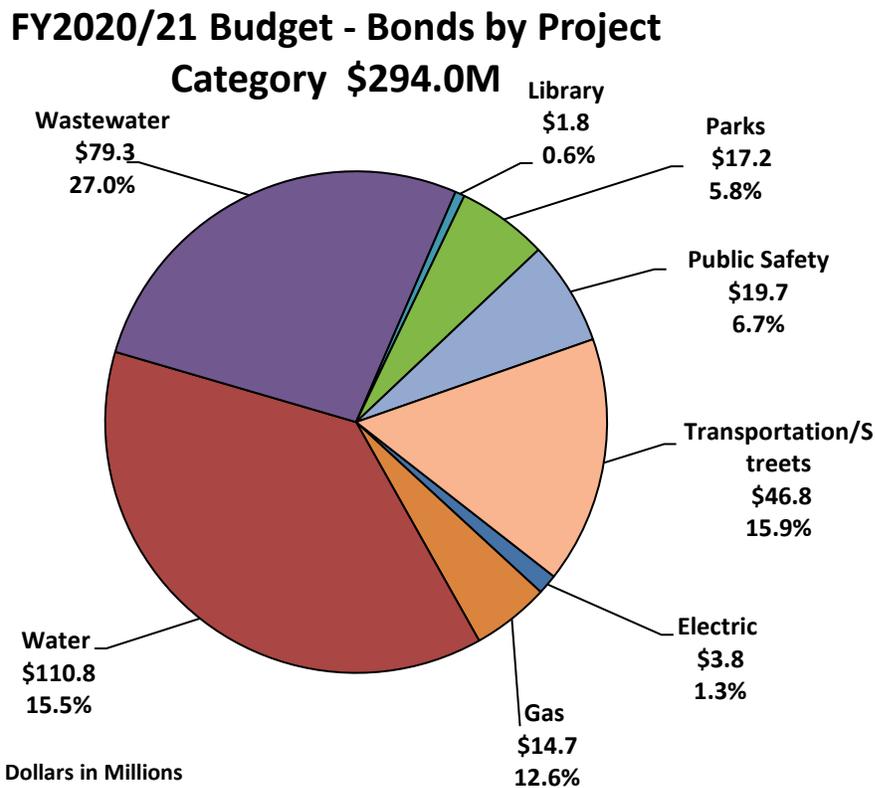


Figure 28: Bonds by Project Category

Funding has been included in the FY 2020/21 budget to construct a reclaimed water line from the Northwest Water Reclamation Plant to the Southeast Reclamation Plant. The financing of this project is available through Utility

Budget & Financial Summaries

Systems Revenue bonds and repayment of the bonds is funded through rates paid by utility customers. The customers served by this line will help to pay the new debt service related to the project.

Funding is also included for the continuation of citizen initiated and approved parks projects, public safety projects, and transportation projects. Scheduled park improvements include the construction of the Plaza at Mesa City Center. Scheduled public safety improvements include the construction of Fire Station 221: Eastmark.

Bond Rating

A significant factor in determining the interest rate that the City pays on bonds is the perceived ability of the City to pay interest and repay principal on the bonds. This ability is assessed by private ratings companies that assign each of the City’s bond issuances a rating. Figure 29 illustrates the bond ratings that the City received during the Series 2019 bond sale process. The City did not issue bonds during fiscal year 2020.

Series 2019 Bond Ratings				
Type of Bond	Standard & Poor’s		Moody’s	
General Obligation Bonds	AA	Very Strong	Aa2	High Quality
Utility Systems Revenue Bonds	AA-	Very Strong	Aa2	High Quality

Figure 29: Series 2019 Bond Ratings

Types of Bonds

The City uses two main types of bond funding: General Obligation bonds and Utility Systems Revenue bonds. As shown in Figure 30, Utility Systems Revenue bonds fund most City projects in the FY 2020/21 budget. In comparison, only about 29% of projects are funded by General Obligation bonds.

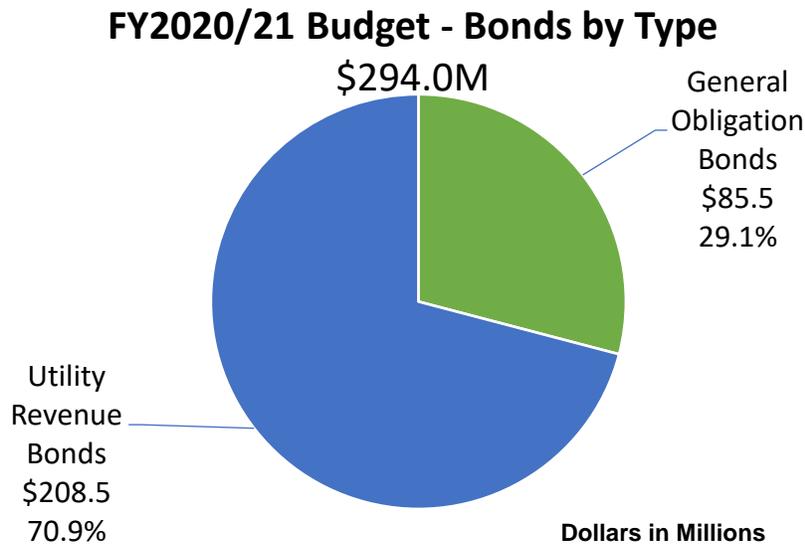


Figure 30: Bonds by Type

Budget & Financial Summaries

General Obligation Bonds

General Obligation bonds are used to finance public infrastructure such as parks, streets, and police and fire facilities. General Obligation bonds are backed by the “full faith and credit” of the City, meaning that the City pledges to raise additional property tax revenue, if needed, to repay the bond. Principal and interest payments on the bonds are funded by a secondary property tax, development impact fees, and a court construction fee. Due to legal restrictions, a small portion of General Obligation debt service for a Fire and Medical project is funded by the General Fund.

The Arizona Constitution (Article 9, Section 8, Paragraph 1) imposes two distinct limits on the City’s issuance of General Obligation bonds. The limits are based on the aggregate net assessed value of property used for the levy of secondary property taxes (ARS 35-503).

- i. 6% Limit – For general municipal purposes up to 6% of net assessed value.
- ii. 20% Limit (in addition to the 6% limit) – For purposes of water, artificial light, sewers, open space preserves, parks, playgrounds and recreational facilities, public safety, law enforcement, fire and emergency services facilities, and streets and transportation facilities up to 20% of net assessed value.

The debt limit calculations are included in Figure 31 below. The City is well within the statutory General Obligation debt limit.

FY 2020/21 General Obligation Bond Capacity			
	20% Limit	6% Limit	Total
Legal Bond Limit	\$ 1,057,008,091	\$ 317,102,427	\$ 1,374,110,518
Outstanding Debt Principal	\$ 334,309,692	\$ 450,308	\$ 334,760,000
Remaining Bond Capacity	\$ 722,698,399	\$ 316,652,119	\$ 1,039,350,518
Percent of Debt Limit Used	31.6%	0.1%	24.4%

Figure 31: FY 2020/21 General Obligation Bond Capacity

Property Tax

The City does not levy a primary property tax.

Secondary property taxes are restricted to repayment of General Obligation bond debt. Accordingly, the City’s property tax levy is used to pay principal and interest on General Obligation bonds issued to finance capital infrastructure in the City. The FY 2020/21 secondary property tax **levy** is **\$41,737,203**; the corresponding **rate** is **\$1.1171** per \$100 of net assessed value.

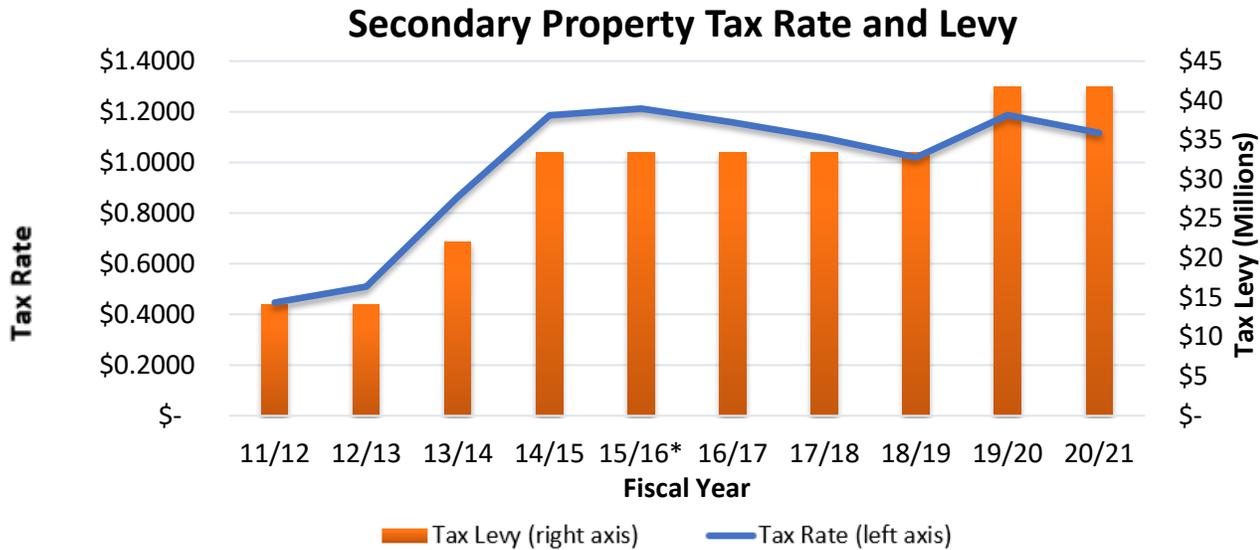
Property tax is calculated as follows:

$$\text{property value} * \text{tax rate} = \text{tax levy}$$

A property’s value is determined annually by either the County Assessor or the Arizona Department of Revenue. The property tax rate is set by governing bodies as a dollar amount per \$100 of net assessed value. The property tax levy is the property value multiplied by the tax rate and is the dollar amount of property tax owed.

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The City uses the tax levy (not the tax rate) to manage the secondary property tax. Unless new General Obligation bonds are authorized by voters or the Council provides specific direction to alter the levy, the tax rate is adjusted to maintain the same levy from one fiscal year to the next. As property values have increased in recent years, the tax rate has been reduced to achieve the same levy (see Figure 32 below).



* Property Valuation Methodology Change

Figure 32: Secondary Property Tax Rate and Levy History

The amount of the levy is intended to fund the annual cost of debt service over the life of the authorized bonds. State law ([A.R.S. §35-458\(A\)](#)) limits the amount of a secondary property tax levy to the projected General Obligation principal and interest due, plus a reasonable delinquency factor. Accumulated fund balance to pay General Obligation debt service is limited to 10% of the current fiscal year debt service payment.

Since FY 2009/10, the City of Mesa has levied a secondary property tax to pay for debt service on General Obligation bonds. In General Obligation bond authorizations approved by Mesa voters in 2008, 2012, 2013, and 2018 elections, ballot language stated that the issuance of the bonds would result in a property tax increase sufficient to pay the annual debt service on the bonds.

The FY 2020/21 property tax is levied to pay debt service payments for:

- Public Safety and Parks and Culture bonds approved by Mesa voters in 2018
- Streets and Public Safety bonds approved by Mesa voters in 2008 and 2013
- Parks bonds approved by Mesa voters in 2012
- Court, Public Safety, Library, Parks, and Streets bonds issued before 2008. By paying for this debt with secondary property tax, the General Fund is freed up to pay the operating costs for two new fire stations (which opened in FY 2009/10 and FY 2012/13) as well as other City operations.

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City of Mesa secondary property tax levy by purpose for recent fiscal years is shown in Figure 33 below.

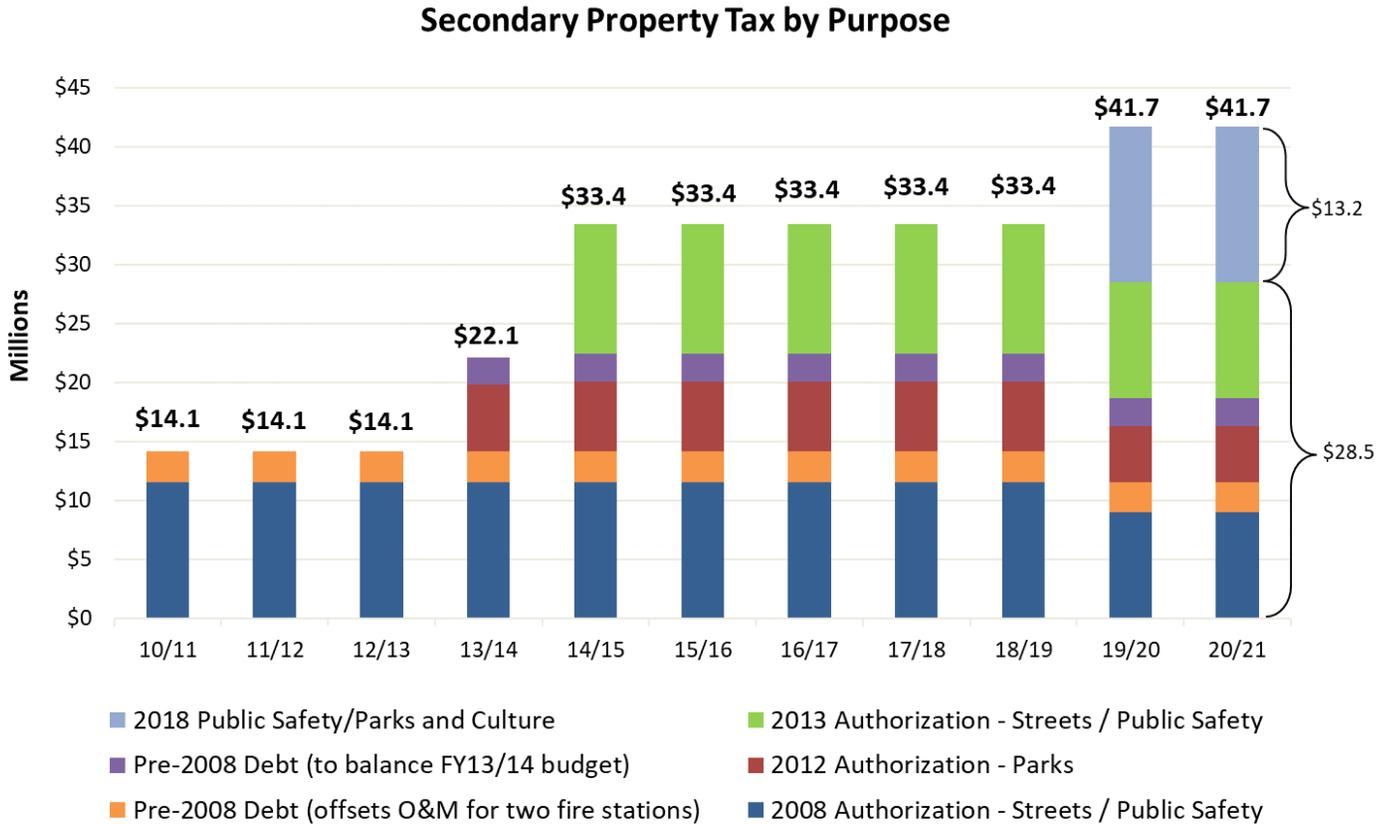


Figure 33: Secondary Property Tax Levy by Purpose

Property Value

Arizona property owners pay property tax based on the value (ad valorem) of the property. The value of each property in the City is determined annually by either Maricopa County or the State of Arizona.

The property value used for one fiscal year is based on market values from two to three years prior to allow time for the Arizona Department of Revenue to review the values and for valuation appeals by property owners to be processed. For example, the assessed value used in FY 2020/21 is based on property valuations from mid-2017 to mid-2018.

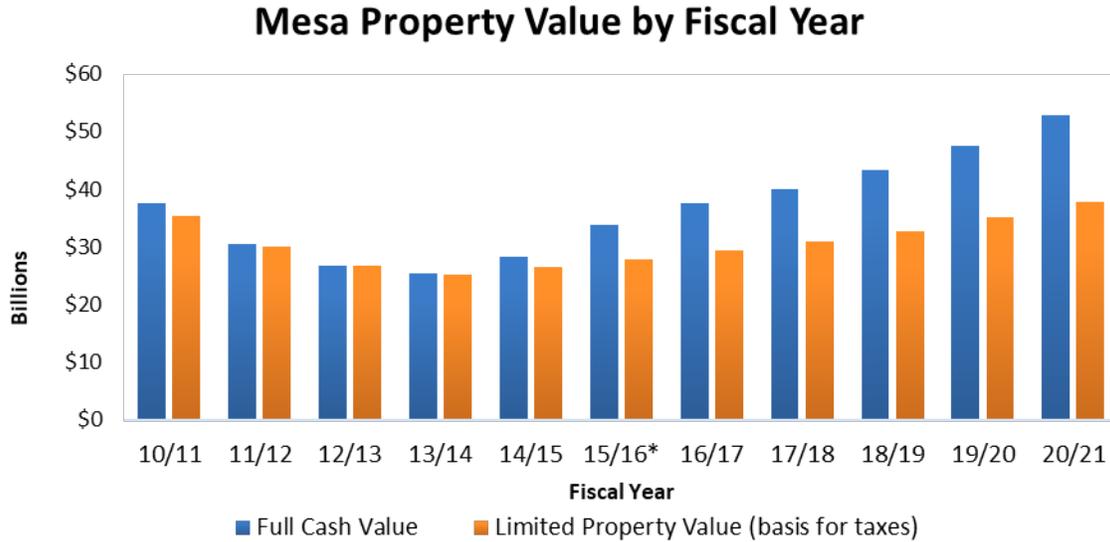
Each parcel of property in the State of Arizona is assigned a Full Cash Value (FCV), which is based on market value, and a Limited Property Value (LPV), which is used for property tax purposes.

Historically, LPV has been used to levy primary property tax and FCV has been used to levy secondary property tax. In November 2012, Arizona voters amended the State constitution regarding property valuation. As a result, beginning in FY 2015/16, all property tax is based on LPV.

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FCV does not have an annual increase restriction. For most properties, LPV is the lesser of full cash value or the prior year's LPV increased by 5%. For properties that may cross county boundaries (e.g., railroads, mines, utility lines) and personal property (i.e., business equipment), LPV equals FCV. A property's LPV cannot exceed its FCV.

The use of LPV for property tax purposes moderates the short-term impact of rapid property value increases. Figure 34 below shows both the FCV and LPV in Mesa for the past 10 years.



* Property Valuation Methodology Change

Figure 34: Property Value by Fiscal Year

Although the full cash value of all City property increased by 10% for FY 2020/21, property valuation changes vary by classification of property, as shown in Figure 35.

Full Cash Value by Property Classification: FY2019/20 to FY2020/21					
Class	Description	FY 19/20	FY 20/21	\$ Change	% Change
1	Commercial	\$ 8.0 B	\$ 8.7 B	\$0.7 B	10%
2	Land/Agriculture	\$ 5.9 B	\$ 6.3 B	\$0.4 B	7%
3	Primary Residential	\$21.9 B	\$24.5 B	\$2.6 B	12%
4	Rental	\$11.4 B	\$12.7 B	\$1.3 B	12%
Other	Miscellaneous	\$ 0.4 B	\$ 0.4 B	\$0.0 B	29%
TOTAL		\$47.6 B	\$52.6 B	\$5.0 B	11%

Source: Maricopa County Assessor Preliminary (February) Tax Year 2019 and 2020 Property Value Abstracts

Figure 35: Full Cash Value by Property Classification: FY2019/20 to FY2020/21

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Taxable Property

The Limited Property Value (LPV) is used as a starting point to calculate the taxable value of a property. An assessment ratio is applied to the LPV based on property classification to determine a property’s “assessed value”. For example, the assessment ratio is 10% for residential property, 18% for commercial property, and 15% for vacant land.

Exempt property (not-for-profit, governmental, etc.) is netted (subtracted) out of the assessed value, resulting in a property’s “net assessed value”. Net assessed value (NAV) is the value of the property that is subject to taxation.

City of Mesa secondary net assessed value for recent fiscal years is shown in Figure 36.

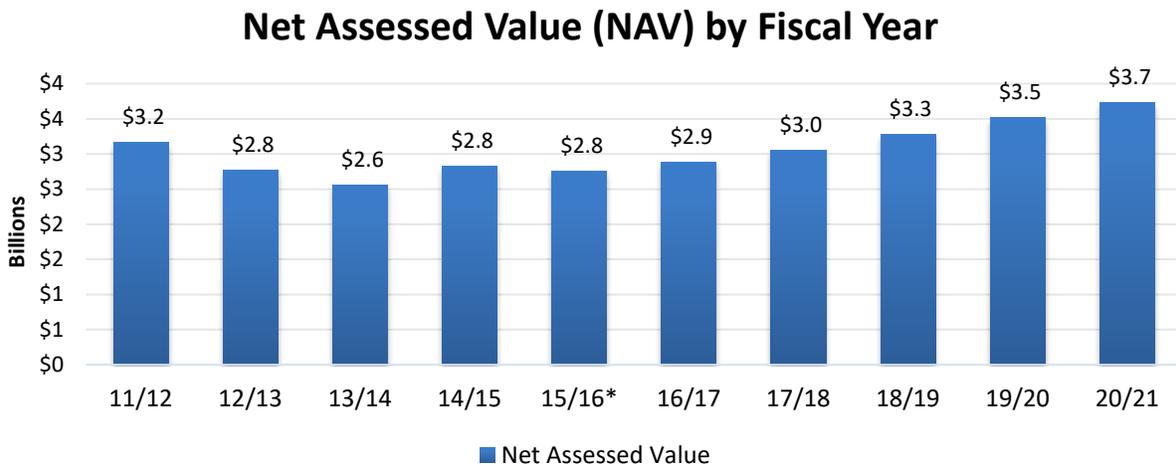


Figure 36: Net Assessed Value

In FY 2020/21, the net assessed (taxable) value of property in the City of Mesa increased by 6%, 3% due to appreciation of existing property and 3% from new construction. (See Figure 37)

City Taxable Value: FY2019/20 to FY2020/21				
	FY19/20	FY20/21	\$ Change	% Change
Net Assessed Value (NAV) (taxable value)	\$3.52 Billion	\$3.74 Billion	+\$220 Million	+6%
<i>Appreciation of Existing Property</i>			+\$126 Million	+3%
<i>New Property</i>			+\$94 Million	+3%

Source: Maricopa County Assessor Preliminary (February) Tax Year 2019 and 2020 Property Value Abstracts

Figure 37: City Taxable Value: FY2019/20 to FY2020/21

New property represents construction of homes, buildings, equipment, etc. that add to the base of property value in the City.

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Since the value of taxable property in the City increased by 6% for FY2020/21, the secondary property tax rate is reduced by 7.4% to maintain the same \$41.7 million total levy (see Figure 38).

Secondary Property Tax Rate, Levy, and Impact: FY2019/20 to FY2020/21				
	FY19/20	FY20/21	\$ Change	% Change
Secondary Property Tax Rate (per \$100 of NAV)	\$1.1870	\$1.1171	\$0.1669	(7.4%)
Secondary Property Tax Levy (NAV * Tax Rate)	\$41.7 Million	\$41.7 Million	\$0	0%
Annual Cost to Median Homeowner	\$160	\$160	\$0	0%

Figure 38: Secondary Property Tax Rate, Levy, and Impact: FY2019/20 to FY2020/21

Impact to Property Owners

The owner of a median valued residential property in Mesa would pay \$160 annually in City property tax, which is the same as the prior year.

For additional detail on property valuation and property tax, see:

Maricopa County Assessor

<http://mcassessor.maricopa.gov/category/frequently-asked-questions/property-tax/>

Arizona Tax Research Association

<http://www.arizonatax.org/publications/books>

Utility Systems Revenue Bonds

The second main type of bonds the City uses are Utility Systems Revenue bonds.

Utility Systems Revenue Bonds

Utility Systems Revenue bonds have no statutory limitations as to the amount that may be issued. Projects that fall into this category are Natural Gas, Water, Wastewater, Electric, and Solid Waste projects. Bonds used for these projects are repaid from revenues received from the customers of that particular utility. Utility system charges and development impact fees fund the repayment of Utility Systems Revenue bonds.

The City's revenue bond ordinances require that net revenues equal at least a ratio of 1.2 of the principal and interest requirement in each fiscal year for Utility Systems Revenue bonds. These bonds include Electric, Natural Gas, Solid Waste, Water, and Wastewater bonds. The ratio is a comparison of net revenues to debt service expenses (Coverage Ratio = Net Revenue/Debt Service) as published in the official statement for the 2019 Utility Systems Revenue bond issuance.

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Utility Systems Revenue Bonds Debt Coverage (in millions)					
Fiscal Year	Operating Revenues	Operating Expenses	Net Revenue Available for Debt Service	Debt Service	Debt Coverage Ratio
2013/14	\$335.0	\$138.7	\$196.3	\$67.3	2.92
2014/15	\$322.8	\$137.9	\$184.9	\$67.6	2.74
2015/16	\$342.0	\$135.9	\$206.1	\$70.6	2.92
2016/17	\$377.8	\$145.6	\$232.2	\$66.9	3.47
2017/18	\$362.0	\$142.8	\$219.2	\$96.9	2.26

Figure 39: Utility Systems Revenue Bonds Debt Coverage

Other Revenue Bonds

In the past, the City has issued Excise Tax bonds, which are another type of revenue bond.

Excise Tax Bonds

Excise taxes are taxes paid when purchases are made on a specific good, such as gasoline. Excise Tax bonds are repaid from revenues derived from taxation of a particular good or activity. The bonds are backed by the City's excise tax revenue (city sales and use tax; state shared revenues; licenses, fees, and permits; fines and forfeitures; etc.). For example, Highway User Revenue Fund (HURF) bonds are secured by gasoline tax revenues received from the State of Arizona.

Excise Tax bonds were issued by the City in 2013 to finance the construction and renovation of spring training facilities. In November 2010, Mesa voters approved a resolution for the City to expend public funds to construct a City-owned spring training baseball facility. The City issued \$104.5 million of Excise Tax bonds to support the construction and renovation of spring training facilities at Riverview (Chicago Cubs) and Hohokam (Oakland Athletics) Parks.

Bonds per Capita Ratio

After the City receives voter authorization and is ready to proceed with approved capital projects, the City issues (sells) bonds and outstanding bond debt increases. Each year, the City also retires (pays off) a portion of existing debt. As of June 30, 2019, the City's total outstanding bond debt is \$1.7 billion. To put this number in perspective, the City's total bond debt per capita (per resident) is \$3,406.

An Arizona Department of Revenue comparison of different cities' bond debt per resident is shown in Figure 40. The outstanding debt for each city or town as of June 30, 2019 is compared to the population of each city or town as of July 1, 2019. Note the nearly one-year lag between outstanding debt and population dates.

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Total Debt Per Capita Comparison June 30, 2019

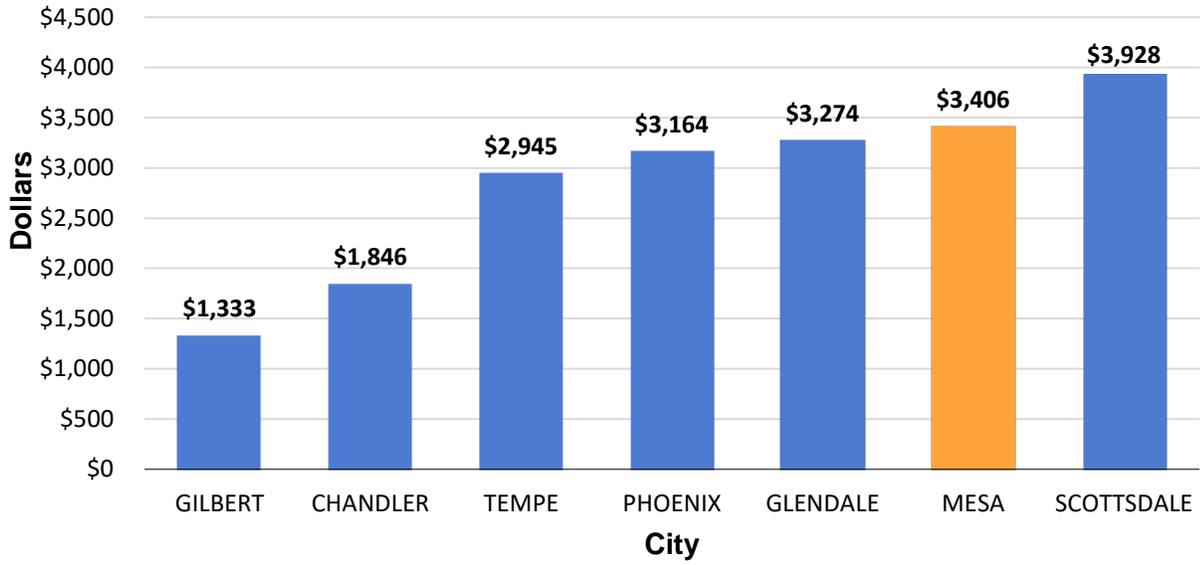


Figure 40: Total Bond Debt Per Capita Comparison

Budget & Financial Summaries

Bond Authorization

At the beginning of FY 2020/21, the City has \$427.3 million in unissued bond authorization remaining. The following bond authorization summary in Figure 41 outlines the City's prior available bond authorizations and the authorization remaining. The City did not issue bonds in Fiscal Year 2020.

Remaining Bond Authorization Summary				
Program	Statutory Bond Type	Prior Available Authorization	2020 Bond Sale	Remaining Authorization
General Obligation Bonds				
Public Safety	20%	\$ 83,100,000	\$ -	\$ 83,100,000
Fire and Medical	20%	\$ 2,514,000	\$ -	\$ 2,514,000
Library	6%	\$ 7,944,000	\$ -	\$ 7,944,000
Park and Recreation	20%	\$ 119,840,000	\$ -	\$ 119,840,000
Storm Sewer	20%	\$ 7,003,000	\$ -	\$ 7,003,000
Transportation/Streets	20%	\$ 20,265,000	\$ -	\$ 20,265,000
Utility Revenue Bonds				
Natural Gas	Utility	\$ 48,445,000	\$ -	\$ 48,445,000
Water	Utility	\$ 47,980,402	\$ -	\$ 47,980,402
Wastewater	Utility	\$ 70,062,788	\$ -	\$ 70,062,788
Solid Waste	Utility	\$ 700,000	\$ -	\$ 700,000
Electric	Utility	\$ 16,475,000	\$ -	\$ 16,475,000
Highway User Revenue Bonds				
Streets	HURF	\$ 2,960,000	\$ -	\$ 2,960,000
Total Bonds		\$ 427,289,190	\$ -	\$ 427,289,190

Figure 41: Remaining Bond Authorization Summary

Proceeds received from the sale of bonds are used to pay for the design, construction, acquisition and land purchase components of certain capital projects that the City will begin or continue during FY 2020/21. The remaining bond authorizations listed above represent portions of bond authorizations approved by the City electorate at bond elections held in the years 1987, 1994, 1996, 2004, 2010, 2012, 2013, 2014, 2018.

Debt Service

Debt service requirements impact the City's financial condition and can limit flexibility in responding to changing circumstances or priorities. When debt is issued, it obligates the City to make regular payments for periods of up to 30 years. The outstanding bond debt balance is paid back over time through annual principal and interest payments (debt service payments). The City's goal is to have a consistent level of debt service obligations and to have future General Obligation debt service funded through the secondary property tax levy, creating a stable financial environment for providing consistent services.

The FY 2020/21 budget for existing debt service is \$138.2 million.

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Debt service schedules for Mesa’s two primary bond types (General Obligation and Utility Systems Revenue) are shown in Figure 42 and Figure 43.

General Obligation Debt Service

The scheduled debt service payments for General Obligation bonds are shown in Figure 42. All debt service schedules are included in the Financial Schedules section of this book.

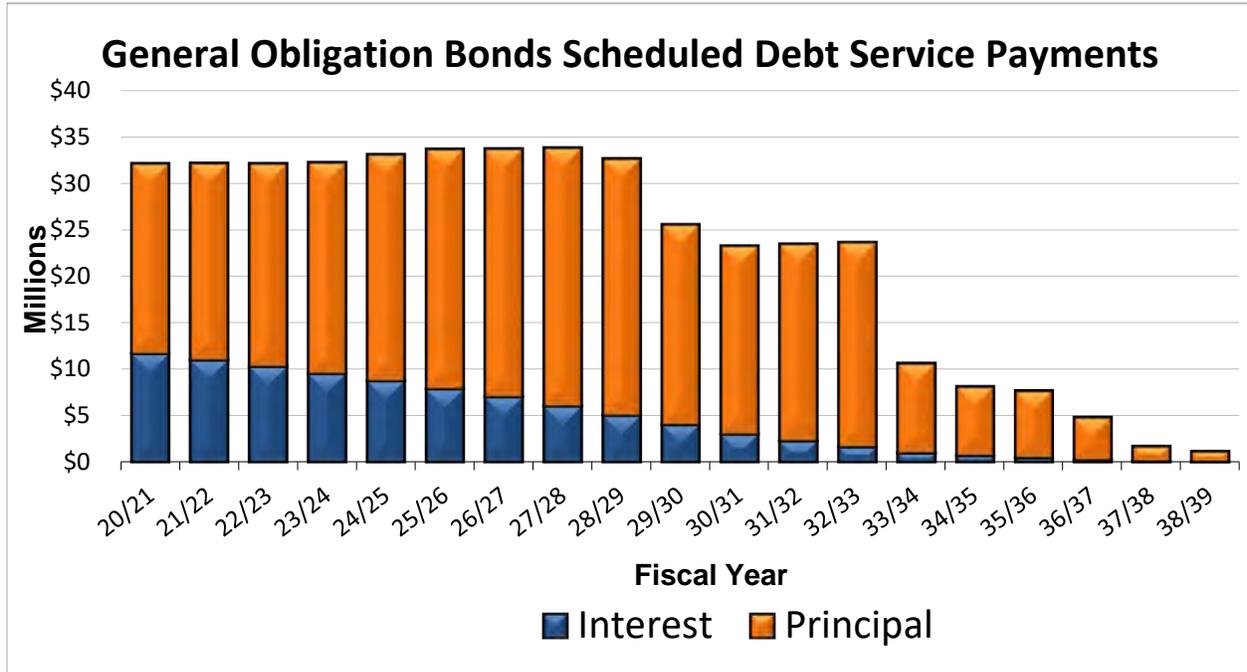


Figure 42: G. O. Bonds Scheduled Payments

Budget & Financial Summaries

Utility Systems Revenue Debt Service

Debt service payments for Utility Systems Revenue bonds are funded by rate charges paid by utility customers. Utility Systems Revenue bonds scheduled debt service payments by fiscal year can be seen in Figure 43. All debt service schedules are included in the Financial Schedules section of this book.

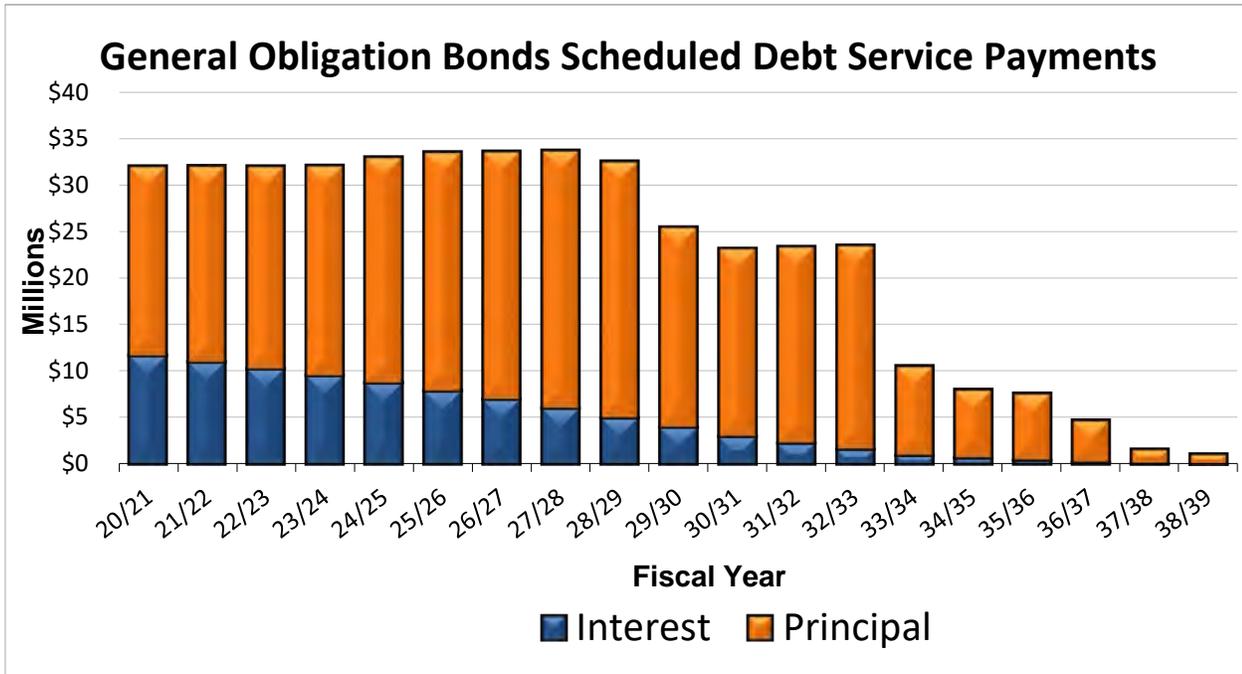


Figure 43: Utility Systems Revenue Bonds & Payments

Budget & Financial Summaries

The Budget Requirements and Limitations

Budget Requirements and Limitations

Financial Policies

Beyond the requirements set by the State of Arizona, the City of Mesa has also adopted a set of financial policies. These policies identify and outline the financial aspirations of the City. They are intended to serve as guidelines for the City Council and City staff alike in the decision-making processes related to the City's financial operations and the development of financial forecasts, the annual budget, and capital improvement plans. Below are highlights of the financial policies of the City of Mesa. The policies identify guidelines applicable to ten specific areas that support fiscal responsibility.

- Financial Policy 1 –** **The Annual Budget:** the adopted budget needs to be balanced, monitored, and include performance measures.
- Financial Policy 2 –** **Unrestricted Fund Balances:** the adopted budget will maintain an unrestricted fund balance of 8-10% per fiscal year in the General Governmental and Enterprise Funds.
- Financial Policy 3 –** **Other Reserve Balances:** reserve balances for other funds will be maintained to ensure stability.
- Financial Policy 4 –** **Charges for Services:** policies to provide a consistent, stable, fair and appropriate means to fund public services.
- Financial Policy 5 –** **Debt Issuance and Management:** policies to ensure debt is used judiciously.
- Financial Policy 6 –** **Capital Improvement (CIP) & Asset Replacement:** the provision for a rolling five-year projection of the City's capital projects to identify future financial requirements as part of the overall financial forecast.
- Financial Policy 7 –** **Investments & Cash Equivalents:** policies for the investment of City resources to balance risk and return while preserving sufficient liquidity.
- Financial Policy 8 –** **Financial Reporting:** policies to report the City's finances in a way to satisfy both management and the need for government transparency.
- Financial Policy 9 –** **Long Range Planning and Forecasting:** policies used to assess future finances and allow for adjustments as necessary.
- Financial Policy 10 –** **Risk Management:** policies designed to protect against losses that would affect the ability to provide ongoing services and to reduce risk overall.

A full version of these policies is included in the Financial Schedules section of this book.

Budget & Financial Summaries

Legal Requirements

Arizona law and the Mesa City Charter include a number of legal requirements for adoption of the budget and the levy of property tax. Figure 44 includes the major steps and legal deadlines in the budget process, including the date that each step was completed during the FY 2020/21 budget process.

Summary of Major Steps and Legal Deadlines in the FY 2020/21 Budget Process			
Action Required	City Charter Deadlines	Arizona State Statute Deadlines	Date Completed
<i>Operational Budget Process</i>			
City Council adopts tentative budget	None	On or before the third Monday in July	May 4, 2020
Publish summary of tentatively adopted budget and notice of public hearing which must precede final adoption.	None	Once a week for two consecutive weeks following tentative adoption and before final adoption.	May 9, 2020 May 16, 2020
City Council holds public hearing and adopts final budget	None	On or before the 14th day before a tax levy is adopted	May 18, 2020
City Council adopts secondary property tax levy.	None	On or before the 3rd Monday in August.	June 1, 2020
<i>Capital Improvement Program Process</i>			
Publish summary of the Five Year Capital Improvement Program and notice of public hearing which must precede final adoption	One publication at least two weeks prior to public hearing.	None	May 2, 2020
City Council holds public hearing and adopts the Five Year Capital Improvement Program	Not less than 2 weeks after the publication	None	May 18, 2020

Figure 44: FY 2020/21 Budget Process Legal Deadlines

Budget & Financial Summaries

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FISCAL YEAR
2020-2021

PROJECTS & CAPITAL BUDGET

Projects & Capital Budget

FY 2020/21 Capital Budget Overview

The City recognizes the need for public infrastructure to keep pace with the growth of the community and the needs of the City’s residents. Accordingly, the capital budget represents the City’s plan to meet its public facility and infrastructure needs.

The capital budget includes planned expenditures that meet the following requirements:

- 1) Have an estimated useful life of more than one year
- 2) Have a unit cost of \$5,000 or more
- 3) Considered a betterment or improvement of a capital asset (if it is an existing capital asset)

The largest component of the capital budget is a five-year Capital Improvement Program. This five-year plan includes improvements to existing facilities, the acquisition of land and buildings, construction of new facilities, and major equipment purchases. The City also maintains a regular replacement schedule for equipment such as vehicles and computer hardware. Proposed capital purchases are included in the budget plan which is reviewed and adopted by City Council as a part of the annual budgeting process.

The FY 2020/21 capital budget is comprised of three groups. Below is a summary of the budget in each group. A schedule showing the funding sources for each of the groups can be found at the end of this section.

Capital Budget FY 2020/21	
Group	Total Budget
Operating Capital – General	\$36,830,547
Vehicle Replacements & Additions	\$17,399,814
Capital Improvement Program	\$507,867,000
Total Capital Budget	\$562,097,361

Table 1: Capital Budget

Due to limited resources, not all projects identified during the budget process are included in the FY 2020/21 Adopted Budget. Projects are prioritized based on how each project:

- Meets the needs of the City—considering factors such as financial feasibility, public health, and safety
- Fulfills the City’s legal commitment to provide safe and adequate facilities and services
- Prevents or reduces future improvement cost
- Provides services to developed areas lacking full-service amenities
- Promotes development

Projects & Capital Budget

Capital Budget Categories

Operating Capital - General

Planned operating capital expenditures include acquisitions or upgrades to physical assets such as property, buildings, or equipment. These items are included in the operating budgets of City departments. Also included in the operating capital category are the City's infrastructure lifecycle programs for facility maintenance, information technology infrastructure, desktop computer replacement, and parks facility maintenance.

Below is a table describing some of the notable capital purchases using operating funds budgeted in FY 2020/21.

Operating Capital-General FY 2020/21	
Description	Total Budget
Eastmark Development Agreement Improvements*	\$19,932,000
Cadence Development Agreement Improvements**	\$8,507,000
Computer Equipment	\$2,578,011
Miscellaneous	\$5,813,536
Total	\$36,830,547

*Eastmark capital expenditures are paid for by the Eastmark Community Facility District (CFD).

**Cadence capital expenditures are paid for by the Cadence Community Facility District (CFD).

Table 2: Operating Capital-General

Vehicle Replacements & Additions

The Vehicle Replacement Program uses an analytical model that was developed using a vehicle's cost history to determine when to replace instead of repair a vehicle. The model's output is combined with information from the customer departments and Fleet Services' repair data, including information about the vehicle's configuration, safety, and availability. Fleet Services provides information about the vehicle's replacement cost, the cost of anticipated major repairs, and parts availability. Taken together, the decision to replace a vehicle has become more transparent and cost effective.

Additions – are new vehicles to the City which increase the size of the City's fleet. These additions are typically the result of new programs, services, or positions and are requested by the departments during the budgeting process. An example of an addition to the fleet would be a new service truck for maintenance workers to travel to new City parks to complete daily maintenance activities.

The City receives grant dollars for a variety of purposes. Vehicles may be purchased with these grants to provide an enhanced level of services. Grant vehicles are not automatically replaced at the end of service life, so these vehicles are not a part of the replacement program. Rather the service is evaluated in its entirety and prioritized by City management.

Projects & Capital Budget

Vehicle Replacements & Additions FY 2020/21	
Department	Total Budget
<i>Replacements</i>	
Capital-Enterprise Fund	\$2,014,758
Falcon Field Fund	\$82,000
Replacement Extension Reserve	\$2,606,199
Vehicle Replacement Fund	\$4,255,963
Local Streets Fund	\$3,233,000
Solid Waste Development Fee	\$505,480
Capital-General Fund	\$619,276
Total Replacement Vehicles	\$13,316,676
<i>Additions</i>	
Fire	\$173,467
Police	\$1,996,046
Parks, Recreation and Community Facilities	\$826,625
Code Compliance	\$25,000
Environmental and Sustainability	\$400,000
Transportation	\$560,000
Water Resources	\$102,000
Total Additions	\$4,083,138
Grand Total	\$17,399,814

Table 3: Vehicle Replacements & Additions

Capital Improvement Program (CIP)

Major capital improvements and purchases are planned and tracked on a longer-term basis than annual capital purchases. Departments plan and develop capital projects in cooperation with Engineering and Office of Management & Budget. City staff analyzes and prioritizes the projects. This allows the City to apply limited funding and staff resources to the highest-priority projects. Based on the resources projected to be available for the various types of projects, a multi-year plan is developed with direction from the City Manager’s Office and City Council.

An eight-year CIP assists in development of the City’s forecast. This plan includes project costs as well as all resulting operational and maintenance costs. The first five years of the plan is published in the Five-Year CIP document. The first year of the plan is adopted by City Council as part of the annual budget. An overview of the planning process is shown on the next page.

Projects & Capital Budget



Table 4: CIP Process Timeline

Funding Sources

Capital improvements are funded by two primary sources: (1) operating revenues and (2) bonds. The following is a summary of the funding sources:

Operating Revenues – These revenues range from general and special sources (Local Street Sales Tax, State shared revenue, Federal and State aid, fines, etc.) to enterprise revenues (electric, natural gas, water, solid waste, etc.). For purposes of the CIP, reimbursements of expenses from other governmental entities are included in this category. While not considered revenue, their inclusion assists in ascertaining the City’s net cost for a project.

Local Streets Sales Tax – funds received from a May 2006 voter-approved increase of the City’s Transaction Privilege (Sales) Tax by 0.5%, of which 0.3% has been dedicated to Transportation. This funding can only be used for streets-related activities and provides a local revenue source as well as the matching requirement to obtain Maricopa Association of Governments (MAG) Proposition 400 monies.

Joint Ventures – funds received from municipalities that participate as partners in jointly-owned facilities. The City serves as the managing partner of the Topaz Public Safety Regional Wireless Network and Greenfield Water Reclamation Plant Joint Ventures. Each partner pays for a percentage of capital improvement cost based on percentage of ownership.

Projects & Capital Budget

Federal Grant – funds obtained through federal grantors such as the Community Development Block Grant (CDBG) Program and the Federal Transit Administration.

State Grant – funds obtained through state grantors such as the Arizona Department of Transportation.

Bonds - Issuing bonds is a common practice among cities. It is the primary and most widely accepted method for municipalities to fund large capital projects. There are two types of bond fund projects in the CIP:

General Obligation (GO) Bonds - GO bonds are used to finance public infrastructure such as parks, streets, and police and fire facilities. GO bonds are backed by the “full faith and credit” of the City, meaning that the City pledges to take whatever action is necessary to raise the revenue to repay the loan. Principal and interest payments on GO bonds are funded by a secondary property tax, development impact fees, and a court construction fee. If these revenue sources are not sufficient, the General Fund is used to fund the remaining portion of the payment.

Utility Systems Revenue Bonds - Utility revenue bonds are used to finance electric, natural gas, solid waste, water, and wastewater projects. Bonds used for these projects are repaid from utility revenues.

CIP AT A GLANCE

\$507,867,000

Total FY 2020/21 CIP Budget.

Capital improvements are funded by two primary sources:

Operating Revenues Bonds

All capital improvement projects are assigned to one of five categories:

General Government Parks & Culture Public Safety Transportation Utilities

The FY 2020/21 CIP Budget includes funds for **265** projects.

FY 2020/21 funding for one-time start-up purchases and ongoing operations and maintenance is

\$3,536,078

Projects & Capital Budget

The total CIP budget for FY 2020/21 is \$507,867,000. The table below presents a high-level overview of FY 2019/20 CIP budget compared to FY 2020/21. A more detailed CIP schedule can be found at the end of this section.

Comparison of Prior Year CIP Budget		
Funding Source	FY 2019/20	FY 2020/21
<i>Operating Funds</i>		
Unrestricted	\$5,405,564	\$5,976,125
Restricted	\$164,285,436	\$68,270,504
Operating Funds Subtotal	\$169,691,000	\$74,246,629
<i>Bond Funds</i>		
General Obligation	\$32,845,000	\$46,051,373
Utility Revenue	\$126,613,000	\$242,250,998
Bond Funds Subtotal	\$159,458,000	\$288,302,371
Total Budget (without carryover)	\$329,149,000	\$362,549,000
<i>Carryover</i>		
Operating Funds Carryover	\$99,129,115	\$105,856,385
Bond Fund Carryover	\$68,393,885	\$39,461,615
Carryover Subtotal	\$167,523,000	\$145,318,000
Total CIP Budget	\$496,672,000	\$507,867,000

Table 5: CIP Budget Comparison

Notable differences in the CIP budget between FY 2019/20 and FY 2020/21 include the following:

Operating Funds – In FY 2020/21 funding from the Economic Investment Fund, which is a restricted fund, will be utilized on ASU @ City Center. Unrestricted funds include General Fund and Enterprise Fund. A few examples of projects that will utilize unrestricted funds are Gene Autry Clubhouse Septic System and Mesa Family Advocacy Center HVAC System and Roofing.

General Obligation Bonds – The 2018 Bond authorization includes construction of Fire Station 221 @ Eastmark, construction of the Plaza @ City Center, and improvements at the Dobson Library branch.

Utility Systems Revenue Bonds – The FY 2020/21 budget includes Wastewater bond funding to pay for the Northwest Water Reclamation Plant Improvements. It also includes Water bond funding to pay for improvements at the Brown Road Water Treatment Plant.

Projects & Capital Budget

Carryover –Carryover is the process of taking the unused budget appropriation of a project from one fiscal year and adding or ‘carrying’ it over to the budget appropriation for the next fiscal year. The adopted CIP includes \$145.3 million in carryover for projects to be completed in FY 2020/21. Carryover does not increase a projects total project cost. Examples of projects that are being carried over are ASU Academic Building and Mesa Drive from 8th Avenue to Main Street.

Impact on Operating Budget

The completion of capital improvement projects may result in the need for additional funding for one-time start-up purchases as well as ongoing operations and maintenance (O&M) funding (e.g., a new fire station requires one-time funding for items such as furniture, fixtures, and equipment and ongoing funding for expenditures such as personnel, utilities, and maintenance). O&M needs are identified during the project planning process.

O&M costs budgeted in FY 2020/21 usually result from projects completed in the prior fiscal year. Major capital projects typically have design and construction schedules that last throughout the year; therefore, O&M usually begins the following fiscal year. However, some projects may be scheduled for completion early in FY 2020/21 and therefore require O&M funding. Operations and maintenance costs are included in the operating budgets of the applicable department.

CIP Impact on Operating Budget					
Funding Source	2020/21	2021/22	2022/23	2023/24	2024/25
General Fund	\$723,540	\$1,164,469	\$1,998,063	\$4,934,883	\$10,903,535
Arts & Culture Fund	-	-	-	-	\$42,560
Local Street Sales Tax	\$217,854	\$339,196	\$526,888	\$799,412	\$983,180
Environmental Compliance Fund	\$18,125	\$28,470	\$53,516	\$100,279	\$136,038
Enterprise Fund	\$714,936	\$814,118	\$832,107	\$906,846	\$1,218,075
Public Safety Sales Tax	\$1,611,303	\$1,615,380	\$3,143,617	\$3,144,785	\$4,696,760
Capital - General Fund	\$150,320	-	\$319,110	\$1,528,118	\$335,890
Greenfield WRP Joint Venture Fund	\$100,000	\$511,250	\$522,550	\$533,940	\$545,636
Total Operational Impact	\$3,536,078	\$4,472,883	\$7,395,851	\$11,948,263	\$18,861,674

Table 6: Operations and Maintenance Budget

Projects & Capital Budget

Featured Projects

The following highlight the estimated annual operating impact of some projects and a description of the project.



Greenfield Water Reclamation Plant Expansion



Project Description: The Greenfield Water Reclamation Plant is co-owned by the City of Mesa, Town of Gilbert and the Town of Queen Creek. Mesa is the lead agency in charge of operating the plant and managing the Capital Improvement projects. This project expands the capacity of the plant from 16 million gallons per day (mgd) to 30 mgd to accommodate growth in the southern portion of the City of Mesa as well as within the Towns of Gilbert and Queen Creek. Mesa's share of the capacity is being increased from 4mgd to 14 mgd. The project consists of the following major components: a new headworks building, one new primary clarifier, two new aeration basins, three new secondary clarifiers, and other miscellaneous upgrades and enhancements.



Annual Operating Impact: ~\$305,000



Fire Station 221

Project Description: Design and Construction of a four-bay 12,000+ square foot fire station in the Eastmark Community. The new fire station will help to support current call volumes and response times in the Southeast portions of the City of Mesa. This station will provide support for future growth in the City of Mesa and strengthen infrastructure to support the Fire and Medical Department's mission "To Serve with CARE."



Annual Operating Impact: ~\$1,610,000



The Plaza @ Mesa City Center



Project Description: The Plaza at Mesa City Center will be a gathering point the community. It will consist of a large open lawn, a water feature, a large shade structure, and seasonal ice rink. The lawn will face a large, high-resolution LED screen on the adjacent ASU @ Mesa City Center building for video and art viewing by the public. The Plaza will also create a strong pedestrian connection between the Main/ Center Street light rail station and the new ASU facility.



Annual Operating Impact: ~\$300,000

Projects & Capital Budget

CAPITAL IMPROVEMENT PROGRAM CATEGORIES

All capital improvement projects are assigned to one of five categories.

General Government - projects are defined as any improvements or land acquisition associated with City facilities through Facilities Maintenance and economic development.

Parks and Culture - projects are defined as new neighborhood, community, or district parks and associated amenities; park offices; retention basin improvements; golf course improvements; athletic field lighting; community recreation centers; skate parks; park projects; and aquatic facilities. Other projects in this category include improvements to the City's arts centers, museums, and public libraries.

Public Safety - projects associated with Police, Mesa Fire & Medical, and Communications, are defined as new buildings or existing buildings/facilities that are planned to be remodeled, renovated, or expanded such as: Police substations; Fire stations; courtrooms; training facilities; or parking garages. This also includes land acquisition for public safety improvements. New equipment purchases or existing equipment upgrades, and environmental mitigation improvements are also included in this category.

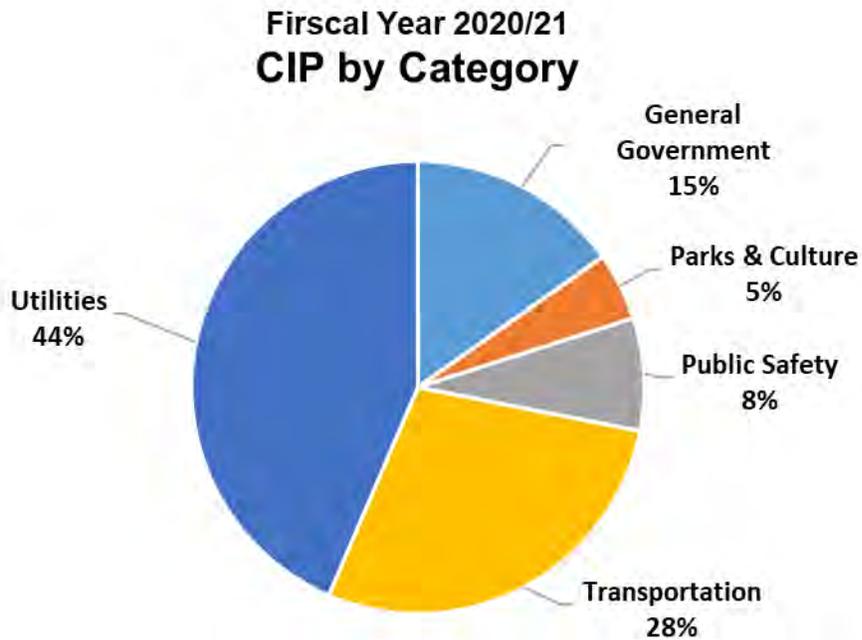
Transportation - projects are defined as improvements to the existing arterial street system; intersection improvements; new roadways; landscaping within public right-of-way; street lighting and traffic signal system improvements; shared use paths; storm sewer drainage improvements; floodway improvements; bus purchases; bus pullouts/bus shelters; park-n-ride lots; transit facilities; light rail studies; and infrastructure improvements to Falcon Field and Phoenix-Mesa Gateway airports.

Utilities - projects are defined as water reclamation plants; water treatment plants; well sites; water lines; wastewater lines; gas lines; storm sewer lines; lift stations; new or expanded pump stations; sulfide stations; storage or recharge sites; electrical substation expansions; electric distribution overhead and underground; and solid waste facility improvements.

Projects & Capital Budget



The FY 2020/21 CIP shows the City's continued commitment to reliable utility and transportation systems. Below is a chart showing the percent of the total CIP represented by each category.



Projects & Capital Budget

The following pages contain a list of capital projects planned for FY 2020/21, grouped by CIP category. Each project description shows only the budget for FY 2020/21. More detailed descriptions and total project costs can be found in the separate document [“FY 2021-2025 CIP Funding Summary.”](#)



General Government - \$77,281,669

Program

Funding Source

Budget*

City Facilities		FY 20/21
East Valley Adult Resources Building - CP0568 Renovate the Mesa Active Adult Center. Work will include interior flooring, fire alarm system upgrades and ADA accessibility improvements.	1250CDBG - Community Development Block Grant	\$561,243 \$561,243
Police Central Division Drain Lines - CP0679 Replace aging drain pipes throughout the Police Department's Central building. The piping is beyond its life expectancy and leaking has occurred in several areas. Replacement will prevent service disruption.	1301A - Capital - General Fund	\$19,947 \$19,947
Gene Autry Clubhouse Septic System - CP0688 Remove the clubhouse septic system. Install wastewater collection lines and connect the facility to the City's wastewater utility system.	1301A - Capital - General Fund	\$311,062 \$311,062
Red Mountain Multigenerational Center Chiller Replacement - CP0767 Replace existing system with a new system that will provide energy savings, reliability, and much needed redundancy for this facility in the event that it is needed for an emergency gathering spot for citizens.	1301A - Capital - General Fund	\$116,128 \$116,128
Mesa Family Advocacy HVAC System & Roofing - CP0770 Replace roof mounted HVAC equipment of existing two 2-story buildings . The buildings house City of Mesa Police and Family Advocacy Center.	1301A - Capital - General Fund	\$1,285,841 \$1,285,841
Mesa Family Advocacy Restroom renovation - CP0771 Renovate four restrooms at Mesa Family Advocacy Center to bring them in compliance with the Americans with Disabilities Act and update the existing finishes.	1301A - Capital - General Fund	\$1,090 \$1,090
Downtown Facade Improvement - CP0781 Construct commercial facades between 1st Street and 1st Avenue, Country Club and Serrine/Centennial as well as colonnade removal for properties.	1220A - Grants - Gen. Gov. 1250CDBG - Community Development Block Grant	\$1,000 \$20,000 \$21,000
Red Mountain Library Tower Replacement - CP0799 Evaluate and replace cooling towers at Red Mountain Library with properly sized equipment that can be specified so that space temperature requirements can be met.	1301A - Capital - General Fund	\$5,694 \$5,694
AZ Labs Improvements - CP0863 Replace generator, replace sanitary drain lines, and also create a storm drainage master plan at AZ Labs building.	1104A - Economic Investment Fund	\$697,768 \$697,768
Center Street Yard Master Plan - CP0891 Develop a Master Plan for future uses at Center Street Yard.	1205A - Local Streets Fund 1207A - Environmental Compliance Fee 1301A - Capital - General Fund 3101GAS - Natural Gas 3101WW - Wastewater	\$990 \$1,990 \$950 \$1,400 \$970 \$6,300
Police Headquarters Restroom Renovation - CP0893 Renovate basement restroom by replacing finishes and plumbing fixtures.	1301A - Capital - General Fund	\$10,135 \$10,135
Convention Center Bldg C Piping - CP0895 Excavate areas to renovate/replace sanitary piping from building to main system at street.	1105CC - Convention Center	\$26,729 \$26,729
East Mesa Warehouse Shade Structure - CP0949 Shade structure to protect bulk polyethylene gas pipe from sun damage/degradation.	4005A - Warehouse Internal Service	\$151,052 \$151,052

*FY 2020/21 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2021-2025

General Government - \$77,281,669

Program

Funding Source

Budget*

Downtown Facade Improvement - CP0962

Construct commercial facades between 1st Street and 1st Avenue, Country Club and Sirrine/Centennial as well as colonnade removal for properties.

1220A - Grants - Gen. Gov.	\$5,288
	<u>\$5,288</u>

708 W Baseline ADA Parking Lot Renovation - CP0975

Renovated 708 W Baseline Parking Lot per ADA requirements.

1301A - Capital - General Fund	\$70,479
	<u>\$70,479</u>

Total for City Facilities	\$3,289,756
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Economic Investment

FY 20/21

ASU @ City Center - CP0871

Construct downtown academic facilities.

1104A - Economic Investment Fund	\$25,419,142
1315EDUC - Excise Tax Obligation Bond Construction Education	\$33,755,828
	<u>\$59,174,970</u>

Innovation Studios @ Mesa City Center - CP0880

Construct collaborative space downtown with adaptive reuse of the City's IT Building.

1104A - Economic Investment Fund	\$7,831,692
1301A - Capital - General Fund	\$520,000
	<u>\$8,351,692</u>

Downtown Project Support - CP0881

Support completion of downtown capital projects.

1301A - Capital - General Fund	\$1,985,000
	<u>\$1,985,000</u>

CO+HOOTS @ Benedictine University - CP0946

Build out of education/collaboration space at Gillette Hall on Benedictine University - Mesa campus.

1104A - Economic Investment Fund	\$1,953,109
	<u>\$1,953,109</u>

Total for Economic Investment	\$71,464,771
--------------------------------------	---------------------

General Government

FY 20/21

Hibbert Street Undergrounding - CP0795

Underground Electric service along Hibbert between 1st Ave and 2nd Ave.

3101ELC - Electric	\$34,514
	<u>\$34,514</u>

Oakwood Creative Care Facility Improvements - CP0878

Replace air walls with framed in walls, update the kitchen area, and replace flooring at the Oakwood Creative Care.

1250CDBG - Community Development Block Grant	\$102,981
	<u>\$102,981</u>

City Center Utilities - CP0919

Utility and infrastructure improvements in downtown Mesa to support the new ASU Building and City Center Park.

1301A - Capital - General Fund	\$494,000
13042018 - 2018 Public Safety Bond	\$200,000
13072013 - 2013 Street Bond	\$575,000
31072014 - 2014 Water Bond	\$461,883
31092014 - 2014 Wastewater Bond	\$588,501
	<u>\$2,319,384</u>

Downtown Parking and Lighting - CP0972

Downtown parking lot improvements east of Center Street along E Pepper Place and E 1st Street east of Center Street.

1301A - Capital - General Fund	\$10,805
	<u>\$10,805</u>

Main Library & Council Chambers Landscape Improvements - CP0974

Renovate Main Library & Council Chambers landscaping.

1301A - Capital - General Fund	\$19,375
	<u>\$19,375</u>

Smart City Downtown Kiosk Pilot - CP0986

Engineering in coordination with ITD are determining the location of kiosks and determining what power/WiFi capabilities are available at each location.

1301A - Capital - General Fund	\$31,190
	<u>\$31,190</u>

ITD Asset Management Room Conversion - CP1008

Convert ITD Rooms 162, 151, 148 into office space and a conference room.

1301A - Capital - General Fund	\$8,893
	<u>\$8,893</u>

Total for General Government	\$2,527,142
-------------------------------------	--------------------

*FY 2020/21 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2021-2025

PARKS AND CULTURE – \$24,587,335

Program

Funding Source

Budget*

Cemetery **FY 20/21**

Cemetery North Expansion - CP0583

Expand the City cemetery to increase inventory. The planned expansion will be completed in 2 phases.

1102A - Cemetery \$1,588,920
\$1,588,920

Future Cemetery Expansion - CP0712

Reserve funding for future expansion of the City cemetery to serve the community.

1102A - Cemetery \$35,580
\$35,580

Total for Cemetery **\$1,624,500**

Hohokam Stadium / Fitch Park **FY 20/21**

Hohokam Structural - CP0935

Replacement of concrete to address identified structural deficiencies. Also, replace panels of perimeter fencing.

1301A - Capital - General Fund \$3,234,867
\$3,234,867

Total for Hohokam Stadium / Fitch Park **\$3,234,867**

Library **FY 20/21**

Southeast Neighborhood Library - CP0429

Provide library services to the citizens of southeast Mesa.

13102018 - 2018 Library Bond \$879,507
\$879,507

Main Library Improvements - CP0678

Construct two rooms at the main library using grant money from the Salt River Pima-Maricopa Indian Community (SRPMIC).

1299A - Restricted Programs Fund \$96,000
\$96,000

Main Library 2nd Floor Workspace Improvements - CP0888

Improvements to 4000 square feet of office and workspace on the second floor of the Main Library.

1299A - Restricted Programs Fund \$115,346
\$115,346

Dobson Library Improvements - CP0903

Construct facade improvements and new programming space.

13102018 - 2018 Library Bond \$920,000
\$920,000

Total for Library **\$2,010,853**

Museum **FY 20/21**

i.d.e.a. Museum (Phase I) - CP0916

Expand the kid ArtVille environment and Texturescape play area, relocate offices and update building systems.

13082018 - 2018 Parks Bond \$200,000
\$200,000

Total for Museum **\$200,000**

*FY 2020/21 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2021-2025

PARKS AND CULTURE – \$24,587,335

Program

Funding Source

Budget*

Parks & Recreation

FY 20/21

Signal Butte Park Phase I - CP0121

Construct a metro park on land surrounding the water treatment plant at Elliot Road and Signal Butte. Initial phase includes trails and interpretive opportunities explaining the story of water in the desert along with parking.

1206A - Highway User Revenue Fund	\$4,805
13082012 - 2012 Park Bond	\$323,713
1314A - Transportation	\$69,881
31072014 - 2014 Water Bond	\$1,152,171
	<u>\$1,550,570</u>

Eagles Park - CP0211

Construct a community park on the former Mesa Junior High property with lighted multi-use/soccer fields, picnic ramadas, exercise stations, and a playground.

1205A - Local Streets Fund	\$573,094
13082012 - 2012 Park Bond	\$175,571
	<u>\$748,665</u>

Federal Building Renovation - CP0213

Renovate the old Federal Building in downtown Mesa to allow for public use.

13082012 - 2012 Park Bond	\$4,300,000
13082018 - 2018 Parks Bond	\$970,000
	<u>\$5,270,000</u>

Signal Butte Park Phase 2 - CP0707

Construct additional park space on land surrounding the water treatment at Elliot Road and Signal Butte.

13082018 - 2018 Parks Bond	\$488,615
	<u>\$488,615</u>

Cubs Facility Improvements - CP0723

Improve or upgrade Sloan Park and/or the Under Armor Performance Training Center for monument and directional signage around the site.

3112A - Spring Training Bond Construction	\$52,726
	<u>\$52,726</u>

Riverview Irrigation Filter Upgrade - CP0784

Install properly sized filters at Riverview Park that will work with the irrigation components.

1105CUB - Cubs Spring Training Facility	\$38,005
	<u>\$38,005</u>

Monterey Park - CP0914

Construct 4 lighted youth baseball/softball fields, 3 lighted soccer fields, a playground shade structure, parking spaces, and restrooms adjacent to the existing park near Power & Guadalupe.

13082018 - 2018 Parks Bond	\$2,031,097
	<u>\$2,031,097</u>

North Center Street - CP0915

Construct 6 lighted soccer fields along with 360 parking spaces and restrooms.

1205A - Local Streets Fund	\$161,000
13082018 - 2018 Parks Bond	\$850,000
	<u>\$1,011,000</u>

Plaza @ Mesa City Center - CP0920

Construct a 2-acre public plaza including water feature and an ice skating rink.

1301A - Capital - General Fund	\$275,000
13082018 - 2018 Parks Bond	\$5,500,000
	<u>\$5,775,000</u>

Red Mountain Park Community Athletic Fields - CP0932

Construct 9 lighted soccer fields, lighted parking, pond expansion and restrooms adjacent to Red Mountain Park.

13082018 - 2018 Parks Bond	\$70,000
	<u>\$70,000</u>

Harris Basin Playground - CP0934

Install new playground at the existing basin near Harris Drive and McKellips Road.

13082018 - 2018 Parks Bond	\$35,000
	<u>\$35,000</u>

Autry Tennis - Pickleball - CP0937

Installation of pickleball courts associated with the existing tennis center.

1199A - Special Programs Fund	\$446,437
	<u>\$446,437</u>

Total for Parks & Recreation	\$17,517,115
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*FY 2020/21 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2021-2025

PUBLIC SAFETY – \$40,852,430

Program

Funding Source

Budget*

Communications

FY 20/21

Mesa Share for TOPAZ - Site Expansion #1 - CN0054

Fund Mesa's cost share to construct a public safety radio site in the southeast area of Queen Creek to ensure reliable coverage. Improvements include a radio tower, equipment shelter, emergency generator, radio/network equipment, and services.

1301A - Capital - General Fund \$401,844
\$401,844

Mesa Share of TOPAZ - System of Systems Network Expansion - CN0069

Purchase additional licensing to connect to other Public Safety voice networks.

1301A - Capital - General Fund \$466,596
\$466,596

Mesa Share of TOPAZ-Shaw Butte & Florence Gardens-P25 Phs II - CN0070

Upgrade five of six physical voice channels at Shaw Butte and Florence Gardens to Time Division Multiple Access (TDMA, also known as P25 Phase II) to enable two simultaneous voice transmissions on each physical radio channel.

1301A - Capital - General Fund \$416,738
\$416,738

Mesa Share for TOPAZ - VHF Sys Coverage Imprvmnt & Chnl Exp - CN0071

Add VHF coverage for the existing TRWC fire partner coverage area in Mesa, Gilbert, Apache Junction, and Queen Creek.

1301A - Capital - General Fund \$504,945
\$504,945

TOPAZ - Site Expansion #1 - CP0091

Construct a public safety radio site in the southeast area of Queen Creek to ensure reliable radio coverage. Improvements include land acquisition, a radio tower, equipment shelter, emergency generator, radio/network equipment, and services.

1120PROG - Topaz Capital Programs \$574,063
\$574,063

Public Safety Fiber - Phase II - CP0696

Install underground fiber to support public safety and other City communication needs and strengthen redundancy. This is the second phase to complete the three rings design to better serve the City's needs.

13042018 - 2018 Public Safety Bond \$2,900,000
\$2,900,000

Distributed Antenna System for Phoenix Mesa Gateway Airport - CP0839

Install an antenna system for the Phoenix Mesa Gateway Airport to improve public safety radio coverage.

1301A - Capital - General Fund \$136,290
\$136,290

TOPAZ System of Systems Networking Expansion - CP0905

Purchase additional licensing to connect to other Public Safety voice networks.

1120PROG - Topaz Capital Programs \$637,148
\$637,148

TOPAZ Shaw Butte & Florence Gardens-P25 Phase II - CP0906

Upgrade five of six physical voice channels at Shaw Butte and Florence Gardens to Time Division Multiple Access (TDMA, also known as P25 Phase II) to enable two simultaneous voice transmissions on each physical radio channel.

1120PROG - Topaz Capital Programs \$574,812
\$574,812

TOPAZ VHF System Coverage Improvement & Channel Expansion - CP0907

Add VHF coverage for the existing TRWC fire partner coverage area in Mesa, Gilbert, Apache Junction, and Queen Creek.

1120PROG - Topaz Capital Programs \$716,401
\$716,401

Total for Communications \$7,328,837

*FY 2020/21 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2021-2025

PUBLIC SAFETY – \$40,852,430

Program

Funding Source

Budget*

Fire **FY 20/21**

Fire Apparatus - CN0055

Purchase replacement Fire Apparatus for units that are due for replacement and currently still in service. These purchases are based off of the Fire Maintenance apparatus replacement schedule that identifies when replacement is necessary.

1301A - Capital - General Fund	\$3,038,741
13042018 - 2018 Public Safety Bond	<u>\$5,797,537</u>
	\$8,836,278

MFMD New Apparatus - CN0083

Purchase new apparatus for MFMD

1203FMS - Public Safety Sales Tax Fire Medical	\$157,000
1261AMB - Ambulance Transport	<u>\$599,000</u>
	\$756,000

Public Safety Training Facility Improvements: Burn Room - CP0096

Remodel the existing burn room and expand the facilities to allow for training involving other combustible material such as natural gas.

13042013 - 2013 Public Safety Bond	<u>\$1,039,445</u>
	\$1,039,445

Fire Station 221: Eastmark - CP0102

Construct a fire station in the Eastmark development in southeast Mesa. With population growth there is a need for a fire station to respond to the increased call volumes.

1299A - Restricted Programs Fund	\$5,000,000
13042018 - 2018 Public Safety Bond	<u>\$5,000,000</u>
	\$10,000,000

708 Baseline Humidity Remediation - CP0944

Remediation of humidity control issues at the Dispatch and Emergency Operations Center.

13042013 - 2013 Public Safety Bond	<u>\$42,550</u>
	\$42,550

Public Safety Training Facility Master Plan - CP0950

This Master Plan will plan for the expansion and addition of new training activities, new burn building, driving track upgrades, additional parking, storm water management, and new electrical infrastructure.

1301A - Capital - General Fund	\$13,400
3101GAS - Natural Gas	<u>\$9,300</u>
	\$22,700

Mesa Fire and Medical Department Remodels and Conversions - CP0985

Remodel and convert several Fire Department locations across the City to create office and training spaces for Fire and Medical staff.

1301A - Capital - General Fund	<u>\$734,850</u>
	\$734,850

Demolition of Partially Constructed Burn Building - CP0989

Demolish partially-constructed Public Safety Training Facility Burn Building and remove dirt spoil piles from the previous Burn Building project.

13042013 - 2013 Public Safety Bond	<u>\$57,848</u>
	\$57,848

Total for Fire	\$21,489,671
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Police **FY 20/21**

Public Safety Training Facility Driving Track - CP0544

Reconstruct the 10-year old driving track at the public safety training facility. Improvements include the replacement of the concrete wet skid pad.

1203PLS - Public Safety Sales Tax Police	\$3,750,000
1301A - Capital - General Fund	<u>\$3,575,000</u>
	\$7,325,000

Northeast Public Safety Facility - CP0913

Construct a new public safety facility in the northeast section of Mesa.

13042018 - 2018 Public Safety Bond	<u>\$4,708,922</u>
	\$4,708,922

Total for Police	\$12,033,922
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*FY 2020/21 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2021-2025

TRANSPORTATION – \$143,980,062

Program

Funding Source

Budget*

Falcon Field Airport		FY 20/21
Airport Historic Zone Improvements - C09036		
Construct improvements to the landscaping, streetscaping, public viewing area and airport signage as part of the continuing efforts to enhance the quality and appearance of Falcon Field Airport.	3004FF - Falcon Field Airport	\$1,958,007 <u>\$1,958,007</u>
Pavement Management System Program - CN0073		
Pavement management system program for Falcon Field Airport.	3004FF - Falcon Field Airport	\$100,000 <u>\$100,000</u>
City Owned Buildings and Property Improvements - CP0763		
Construct needed improvements to City-owned buildings and property at Falcon Field.	3004FF - Falcon Field Airport	\$1,129,177 <u>\$1,129,177</u>
Leading Edge Improvements - CP0843		
Construct improvements to the airport signage as part of the continuing efforts to enhance the quality and appearance of Falcon Field Airport.	3004FF - Falcon Field Airport	\$350,000 <u>\$350,000</u>
Higley Ramp West Major Reconstruct - CP0918		
Reconstruct and upgrade Higley Ramp West.	3004FF - Falcon Field Airport 3010FF - Falcon Field Grants	\$349,808 \$2,443,505 <u>\$2,793,313</u>
Higley Ramp East Overlay - CP0921		
Reconstruct and upgrade Higley Ramp East.	3004FF - Falcon Field Airport	\$88,151 <u>\$88,151</u>
High-Speed Exits - Runway 4L/22R - CP0945		
Construct High-Speed Exits on runway 4L/22R to provide increased safety and operational flexibility.	3004FF - Falcon Field Airport 3010FF - Falcon Field Grants	\$14,890 \$127,800 <u>\$142,690</u>
Anzio Taxilane and Ramp Reconstruction - CP0993		
Reconstruct taxilane and ramp.	3004FF - Falcon Field Airport 3010FF - Falcon Field Grants	\$142,857 \$857,143 <u>\$1,000,000</u>
Construct Midfield Taxiways + Reduce Taxiway B - CP0994		
Construct additional exit taxiways.	3004FF - Falcon Field Airport 3010FF - Falcon Field Grants	\$270,572 \$2,729,428 <u>\$3,000,000</u>
Design/Build/Realign Taxiways from Taxiway Delta - CP0995		
Realign exit taxiways D3, D4, D7 and D8.	3004FF - Falcon Field Airport 3010FF - Falcon Field Grants	\$162,342 \$1,637,658 <u>\$1,800,000</u>
Total for Falcon Field Airport		\$12,361,338

*FY 2020/21 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2021-2025

TRANSPORTATION – \$143,980,062

Program

Funding Source

Budget*

Intelligent Transportation System FY 20/21

SR24 ITS Equipment-IGA with ADOT - CN0080

Intergovernmental Agreement to pay ADOT for the Installation of ITS (intelligent transportation systems) equipment at Williams Field Road and Signal Butte Road.

1205A - Local Streets Fund	\$62,103
1220A - Grants - Gen. Gov.	<u>\$450,509</u>
	\$512,612

Traffic Signals - New and Upgrade - CP0586

Install new signals and upgrade existing signals.

1205A - Local Streets Fund	<u>\$2,811,242</u>
	\$2,811,242

Traffic Signal Cabinet and Controllers Upgrade in East Mesa - CP0653

Install citywide new traffic signal cabinets and controllers to more effectively manage traffic.

1205A - Local Streets Fund	\$6,000
1220A - Grants - Gen. Gov.	<u>\$200,000</u>
	\$206,000

Traffic Signals - Public Safety Opticom - CP0702

Install public safety opticom technology on traffic signals.

1205A - Local Streets Fund	<u>\$1,962,845</u>
	\$1,962,845

Total for Intelligent Transportation System \$5,492,699

Shared Use Paths FY 20/21

Mesa Gateway Bike and Pedestrian Path Phase 2 - CP0529

Construct segment 2 of the southeast path from Elliot Road to Hawes Road.

1205A - Local Streets Fund	\$2,829,058
1220A - Grants - Gen. Gov.	<u>\$2,032,624</u>
	\$4,861,682

South Canal Shared-Use Path: Consolidated Canal to McKellips - CP0671

Construct shared-use path resolving a missing link in the regional non-motorized system.

1205A - Local Streets Fund	<u>\$2,185,727</u>
	\$2,185,727

Lehi Crossing Shared-Use Path - CP0672

Construct a shared-use path that will extend along the SRP canal service road.

13082018 - 2018 Parks Bond	<u>\$1,990,000</u>
	\$1,990,000

Eastern Canal Shared-Use Path: Brown to Broadway - CP0673

Construct shared-use asphalt path to resolve a missing link in the regional non-motorized system.

13082018 - 2018 Parks Bond	<u>\$180,000</u>
	\$180,000

Eastern Canal Shared-Use Path: Lindsay to Brown - CP0867

Install a paved pathway from Lindsay to Brown and putting in a signal on McKellips and Lindsay.

1205A - Local Streets Fund	<u>\$707,197</u>
	\$707,197

Total for Shared Use Paths \$9,924,606

Storm Sewer FY 20/21

Storm Drain Pump Stations - CP0491

Rehabilitate aging storm drain pump stations.

1207A - Environmental Compliance Fee	\$3,103,787
13072020 - 2020 Street Bond	<u>\$1,575,000</u>
	\$4,678,787

Royal Palms Drainage - CP0556

Construct flap gates on manholes and a relief line to Candlelight Park. Flooding caused by retention in the golf course backing up into the cul de sac and flooding homes.

1205A - Local Streets Fund	<u>\$162,941</u>
	\$162,941

Horne Storm Drain System - CP0557

Construct a new storm drain system in Horne Rd that will connect to an existing storm drain in Southern Ave. Improvements will be done over three phases to provide better drainage to the neighborhoods surrounding Horne.

1206A - Highway User Revenue Fund	<u>\$379,386</u>
	\$379,386

*FY 2020/21 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2021-2025

TRANSPORTATION – \$143,980,062

Program

Funding Source

Budget*

10th Avenue and Sistine Drainage - CP0558

Construct storm drainage improvements to prevent neighborhood flooding. Flat streets lack capacity, conveyance, and tops over sidewalks and floods homes that are built at grade finished floors.

1206A - Highway User Revenue Fund	\$720,666
	<u>\$720,666</u>

Lehi Area Drainage Improvement Project - CP0567

Install storm drain in Lehi Road from Center Street eastward to address drainage issues.

1207A - Environmental Compliance Fee	\$262,037
13072020 - 2020 Street Bond	\$500,000
	<u>\$762,037</u>

Main Street and Maple Drainage - CP0741

Extend a storm drain pipe with catch basins along Sulley and Maple Street to capture overflow from an adjacent basin that overflows during storm events.

1206A - Highway User Revenue Fund	\$95,679
	<u>\$95,679</u>

Broadway Road and Lazona Drainage - CP0743

Install storm drain pipes in Broadway Road and Lazona Street to capture flows that otherwise create drainage issues for the neighborhood and ultimately flood the intersection of Broadway and Stapley.

1206A - Highway User Revenue Fund	\$423,057
	<u>\$423,057</u>

Sossaman and Main Drainage Ditch - CP0790

Rehabilitate a drainage channel located on the east side of Sossaman Road south of Main Street. The existing concrete lining is in poor condition and is cracked, broken or missing in several locations.

1207A - Environmental Compliance Fee	\$29,072
	<u>\$29,072</u>

64th Street and Halifax Drainage - CP0817

Install a new storm drain system in 64th Street to capture flows from County islands that cause flooding.

1206A - Highway User Revenue Fund	\$790,000
1220A - Grants - Gen. Gov.	\$250,000
	<u>\$1,040,000</u>

Venture Out Drainage - CP0818

Extend the existing line and add two new points of access on Broadway Road where flow from Venture Out will enter the line.

1206A - Highway User Revenue Fund	\$13,000
1207A - Environmental Compliance Fee	\$113,000
	<u>\$126,000</u>

Total for Storm Sewer	\$8,417,625
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Streets

FY 20/21

Mesa Drive Phase II - C01400

Construct an additional through lane in all directions as well as fully-protected dual left turn lanes. Construct bus pullouts at all corners connected by detached sidewalks and new street lighting to help mitigate traffic congestion and enhance safety.

13072013 - 2013 Street Bond	\$10,229,901
1314A - Transportation	\$4,503,406
31072014 - 2014 Water Bond	\$2,612,471
31092014 - 2014 Wastewater Bond	\$390,006
3113WW - Utility Replacement Extension and Renewal - WW	\$147,588
	<u>\$17,883,372</u>

Street Improvement Cityshare - CN0003

Fund the City's participation in the cost share of widening of streets and the installation of new street lights that are built in conjunction with development projects.

13072013 - 2013 Street Bond	\$790,139
13072020 - 2020 Street Bond	\$380,156
	<u>\$1,170,295</u>

Gilbert Road Bridge - CN0056

Fund the City's share of Gilbert Road bridge construction costs.

1205A - Local Streets Fund	\$1,000,000
	<u>\$1,000,000</u>

Pavement Rehabilitation Adobe Road; Higley to Recker - CN0062

Fund the City's cost share with Maricopa County for the pavement rehabilitation of Adobe Road from Higley to Recker.

13072013 - 2013 Street Bond	\$29,239
	<u>\$29,239</u>

*FY 2020/21 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2021-2025

TRANSPORTATION – \$143,980,062

Program

Funding Source

Budget*

Rio Salado Pathway-Public Art Project - CN0065

Create permanent artwork in the tunnel connecting Rio Salado Shared-Use Pathway with Riverview Park.

1205A - Local Streets Fund

\$2,000
\$2,000

SR24 and Williams Field Intersection Extension-IGA with ADOT - CN0081

City will be partnering with ADOT for the construction of approximately 500 ft of roadway at Williams Field Road and SR24 intersection to match the developer constructed road in the area.

1205A - Local Streets Fund

\$1,015,573
\$1,015,573

Consultant Intersection Study - CN0085

To develop a prioritization list for CIP transportation projects, looking at intersections and street segments city-wide.

1205A - Local Streets Fund

\$50,000
\$50,000

Power Road Improvements: East Maricopa Floodway to Loop 202 - CP0104

Improve the mobility and access in this area of Power Rd, completing any sections that have not been completed by adjacent development. This is a joint project with the Town of Gilbert and Maricopa County.

13072020 - 2020 Street Bond

\$2,293,249
\$2,293,249

Val Vista Drive: Baseline Road to US 60 - CP0105

Construct roadway and safety improvements to include bicycle lanes, sidewalks and ADA compliant ramps. The existing traffic signals will be replaced.

1206A - Highway User Revenue Fund
13072013 - 2013 Street Bond
1314A - Transportation

\$20,681
\$82,004
\$79,026
\$181,711

MAG Projects Local Match - CP0109

Fund the local match for transportation projects that are eligible for regional funding.

1205A - Local Streets Fund

\$416,850
\$416,850

Eastside Improvements at Phx-Mesa Gateway Airport - CP0217

Develop the east side of the airport to increase capacity and economic development opportunities.

13072013 - 2013 Street Bond

\$2,947,203
\$2,947,203

1st Avenue Improvements - CP0279

Install landscaping and street improvements in areas along downtown at both 1st Avenue and Hibbert.

1205A - Local Streets Fund
13072013 - 2013 Street Bond
31072014 - 2014 Water Bond
31092014 - 2014 Wastewater Bond

\$1,000,000
\$2,400,000
\$246,698
\$203,797
\$3,850,495

Pedestrian Connection West of Dobson Road - CP0281

Improve roadway and sidewalks to positively increase the pedestrian experience along the light rail. Also, construct a turnaround for public safety vehicles.

1205A - Local Streets Fund

\$220,000
\$220,000

Streetlight Spot Improvement - CP0294

Install streetlights in various locations citywide. To fulfill requests from residents and the Police Department for additional street lights and new street lights in areas where there are no street lights as funds allow.

1205A - Local Streets Fund

\$262,500
\$262,500

Economic Development - CP0342

Fund required improvements associated with significant economic development projects.

13072020 - 2020 Street Bond
31072014 - 2014 Water Bond
31092014 - 2014 Wastewater Bond

\$1,900,779
\$2,141,200
\$1,166,400
\$5,208,379

Railroad Quiet Zone - CP0426

Install raised medians and other infrastructure as required by the Federal Railroad Administration to convert the Union Pacific Railroad route through Mesa into a quiet zone.

1205A - Local Streets Fund

\$79,313
\$79,313

*FY 2020/21 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2021-2025

TRANSPORTATION – \$143,980,062

Program

Funding Source

Budget*

Arterial Reconstruction - CP0439

Reconstruct arterial street segments that are at the end of their life cycle and can no longer be maintained by conventional means. Concurrent work will include upgrades to any concrete ramps, driveways and sidewalks to current ADA standards.

13072013 - 2013 Street Bond	\$1,200,000
31072014 - 2014 Water Bond	\$937,739
	<u>\$2,137,739</u>

Roosevelt Road Improvements: Broadway Road to 8th Avenue - CP0528

Widen Roosevelt Road between Broadway Road and 8th Avenue from the current half street (east side only improved) to a collector street.

1205A - Local Streets Fund	\$109,711
31092014 - 2014 Wastewater Bond	\$95,197
	<u>\$204,908</u>

Elliot Road Improvements: Ellsworth to Signal Butte - CP0571

Construct improvements to Elliot Road in support of the concept of it being a technology corridor.

1205A - Local Streets Fund	\$13,000
13072013 - 2013 Street Bond	\$1,000,000
31072014 - 2014 Water Bond	\$117,996
31092010 - 2010 Wastewater Bond	\$15,772
	<u>\$1,146,768</u>

Baseline Road: 24th Street to the Consolidated Canal - CP0658

Widen Baseline Road from 24th Street to the Consolidated Canal to mitigate traffic delays and improve safety.

13072013 - 2013 Street Bond	\$54,000
1314A - Transportation	\$43,000
3101WTR - Water	\$13,000
	<u>\$110,000</u>

Rail Road ROW Improvements - CP0660

Complete sidewalk improvements along the rail road tracks within the public right of way where either sidewalks are missing or are not ADA compliant.

1205A - Local Streets Fund	\$30,283
	<u>\$30,283</u>

Broadway Road: Lesueur to Spur - CP0666

Address safety and capacity needs along the Broadway Road corridor from Lesueur to Spur.

1205A - Local Streets Fund	\$1,250,000
31072014 - 2014 Water Bond	\$545,394
	<u>\$1,795,394</u>

Main Street Tree Revitalization - CP0668

Replace Palo Brea trees along Main Street. Analysis will include public involvement process to select a new tree species.

1205A - Local Streets Fund	\$461,929
	<u>\$461,929</u>

Southern Avenue Improvements: Greenfield to Higley - CP0700

Improve Southern Avenue from Greenfield to Higley, including required pedestrian ramp upgrades, street light relocation, and right of way acquisitions. These improvements will help mitigate traffic delays and address safety needs.

13072013 - 2013 Street Bond	\$309,000
1314A - Transportation	\$9,491,000
	<u>\$9,800,000</u>

Broadway Road Streetscape: Tempe City Limits to Gilbert Road - CP0710

Improve the Broadway Road streetscape from the Tempe City limits to Gilbert Road.

1205A - Local Streets Fund	\$1,287,250
	<u>\$1,287,250</u>

Signal Butte Road Improvements: Williams Field to Pecos - CP0729

Improve access along Signal Butte Road to coincide with State Route 24 advancement. Work will include constructing any roadway sections that have not been completed by adjacent development.

1205A - Local Streets Fund	\$835,445
13072020 - 2020 Street Bond	\$9,498,619
	<u>\$10,334,064</u>

Country Club Underpass - CP0736

Remove the barrier at Country Club underpass south of Main Street and replace with sidewalk, curb and gutter.

1205A - Local Streets Fund	\$228,714
	<u>\$228,714</u>

McDowell Underpass Erosion - CP0776

Correct erosion issue on retaining wall at the McDowell underpass.

1205A - Local Streets Fund	\$1,630,244
	<u>\$1,630,244</u>

*FY 2020/21 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2021-2025

TRANSPORTATION – \$143,980,062

Program

Funding Source

Budget*

Bridge Safety Rehabilitation - CP0780

Address maintenance items and rehabilitation work needing to be performed on numerous existing bridges through the City as identified during bridge inspections performed by ADOT.

1205A - Local Streets Fund	\$1,074,138
	\$1,074,138

Southern Avenue and Stapley Drive Intersection - CP0800

Construct dual left turn lanes, and additional through lanes and existing gas and storm sewer infrastructure.

1205A - Local Streets Fund	\$2,000,000
1220A - Grants - Gen. Gov.	\$15,217,000
1314A - Transportation	\$5,510,000
31072014 - 2014 Water Bond	\$584,409
	\$23,311,409

Southern Avenue & Country Club Drive Roadways - CP0844

Reconstruct two major arterials where pavement is failing. The two segments are Southern; Alma School to Center and Country Club; US 60 to 1st Ave.

13072020 - 2020 Street Bond	\$105,000
3105PLDG - Electric Utility Revenue Pledge	\$389,698
3106PLDG - Gas Utility Revenue Pledge	\$19,588
3107PLDG - Water Utility Revenue Pledge	\$268,872
3109PLDG - Wastewater Utility Revenue Pledge	\$161,781
	\$944,939

Country Club and Main Improvements - CP0856

Construct raised median and replace utility lines in Country Club Road north of Main Street.

1205A - Local Streets Fund	\$170,000
31092014 - 2014 Wastewater Bond	\$183,736
	\$353,736

Arterial Reconstructions - CP0861

no longer be maintained by conventional means. Concurrent work will include upgrades to any concrete ramps, driveways and sidewalks to current ADA standards.

13072020 - 2020 Street Bond	\$890,797
	\$890,797

Signal Butte Road Improvements Segment 2, Pecos to Germann - CP0885

The design and construction of four (4) lanes of Signal Butte Road, two (2) lanes northbound and two (2) lanes southbound, with median and shoulder for the full one (1) mile length between Pecos Road and Germann Road.

13072020 - 2020 Street Bond	\$6,815,595
	\$6,815,595

1st Avenue - Phases 2 - 4 - CP0929

Installing landscaping and street improvements in areas along downtown at both 1st Avenue and Hibbert.

13072020 - 2020 Street Bond	\$516,000
3105PLDG - Electric Utility Revenue Pledge	\$289,935
3106PLDG - Gas Utility Revenue Pledge	\$117,000
	\$922,935

Signal Butte Roadway Project - CP0947

This project adds a Southbound lane to Signal Butte Road north of Elliot Road (450 lf x 12 ft). Work will also include signing and pavement markings and utility adjustments.

1205A - Local Streets Fund	\$30,891
	\$30,891

Rideshare Lane near Cub Stadium on Rio Salado Parkway - CP0976

Construct Rideshare Drop Off Lane at Cub Stadium.

13072013 - 2013 Street Bond	\$43,327
	\$43,327

Ray Roads connections at Ellsworth Road - CP0983

two different Ray Road alignments at Ellsworth Road.

13072020 - 2020 Street Bond	\$2,000,000
	\$2,000,000

Separated Bike Lane Center Street: McKellips to 10th Avenue - CP0988

Road Improvement to accommodate a separated bike lane on Center Street from McKellips to 10th Ave as part of the bicycle and pedestrian mobility loop.

13072020 - 2020 Street Bond	\$403,000
	\$403,000

*FY 2020/21 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2021-2025

TRANSPORTATION – \$143,980,062

Program	Funding Source	Budget*
SR-24 Ellsworth to Ironwood Interim Phase II - CP0991 City's portion of design related to ADOT construction of SR24-Ellsworth to Ironwood.	1205A - Local Streets Fund	<u>\$1,099</u> \$1,099
1st Avenue Streetlight Service Relocation - CP1014 Relocate street light service along 1st Ave from Mesa Dr to LeSueur using JOC Contracting.	1205A - Local Streets Fund	<u>\$100,549</u> \$100,549
Total for Streets		\$102,669,887
Transit		FY 20/21
Gilbert Road Light Rail Extension - CP0296 Construct approximately two miles of double track alignment extending along Main Street from Edgemont to a new end of line station at Gilbert Road.	1103A - Transit Fund	<u>\$3,803,474</u> \$3,803,474
Bus Stop Shelters - CP0809 Install patron shelters at bus stops that do not have a shelter. This would include obtaining right of way at certain locations.	13072020 - 2020 Street Bond	<u>\$262,500</u> \$262,500
Bus Stop Improvement and Bus Shelter Construction - CP0992 Improve and construct bus stops across the City to accommodate shelters, seating, and create better accessibility to transit.	1103A - Transit Fund	<u>\$1,047,933</u> \$1,047,933
Total for Transit		\$5,113,907

*FY 2020/21 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2021-2025

UTILITIES – \$221,165,504

Program

Funding Source

Budget*

District Cooling	FY 20/21
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Chiller Redundancy Connections - CP0724

Equip buildings connected to the district cooling system with temporary chiller hook-ups in the event the district cooling system is unavailable.

	3101DC - District Cooling		\$40,000
			\$40,000

Total for District Cooling	\$40,000
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Electric	FY 20/21
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Electric Smart Grid - CP0081

Replace obsolete technology to improve system reliability and improve the ability to identify problems quickly and respond efficiently.

	3105PLDG - Electric Utility Revenue Pledge		\$100,000
			\$100,000

Electric Generation - CP0082

Identify power supply resources, including solar power, that can be owned in whole or in part by the City of Mesa. Alternatives are being explored to improve the reliability and/or efficiency of the electric utility service.

	3105PLDG - Electric Utility Revenue Pledge		\$100,000
			\$100,000

Electric Metering - CP0435

Replace electric service meters based on 20-year lifecycle criteria. In addition, replace meters based on known issues, such as potential coils that improperly register energy consumption.

	3113ELC - Utility Replacement Extension and Renewal - ELC		\$1,260,554
			\$1,260,554

Electric Distribution Overhead - CP0458

Install system enhancements to ensure electric system reliability. Improvements may include replacement of electrical overhead conductors, transformers, distribution poles and devices to increase reliability and reduce operating costs.

	3105PLDG - Electric Utility Revenue Pledge		\$916,848
			\$916,848

Electric Distribution Underground - CP0459

Provide various system improvements to include underground conductor installation, cable replacement, vault lid replacement and replacement of miscellaneous devices. These improvements are planned over several fiscal years.

	3105PLDG - Electric Utility Revenue Pledge		\$500,002
			\$500,002

Electric Substation Improvements - CP0461

Construct improvements at electric substations to ensure long-term system reliability. These improvements will meet safety standards and improve security at the facilities.

	3105PLDG - Electric Utility Revenue Pledge		\$600,003
			\$600,003

New Electric Services - CP0534

Install new electrical service wires for new customers and provide for system expansion. It will also replace existing electrical service wires to increase reliability. These improvements are planned over several fiscal years.

	3105PLDG - Electric Utility Revenue Pledge		\$500,001
			\$500,001

Electric Systems Retirements - CP0591

Replace electric system infrastructure to ensure reliability.

	3101ELC - Electric		\$286,577
			\$286,577

Downtown Electric Improvements - New Services - CP0883

Install new service connections in support of downtown development.

	3105PLDG - Electric Utility Revenue Pledge		\$257,657
			\$257,657

Electric System Improvements - CP1012

Construct improvements to the electric overhead and underground distribution system. This effort will include conduit extension, switches, sectionalizing, and circuit ties.

	3105PLDG - Electric Utility Revenue Pledge		\$100,000
			\$100,000

Total for Electric	\$4,621,642
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*FY 2020/21 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2021-2025

UTILITIES – \$221,165,504

Program

Funding Source

Budget*

Environment and Sustainability

FY 20/21

Food to Energy Project - CP0870

Use inhouse resources and consultants to conduct a study to evaluate the technical and financial feasibility of an anaerobic digestion food waste to energy program and determine whether to move forward with a pilot-scale program.

1207A - Environmental Compliance Fee \$76,747
\$76,747

UST Removal at Fire Station 207 - CP0984

Decommissioning, excavate and remove underground storage tanks and fueling system components and replace concrete pad.

1207A - Environmental Compliance Fee \$164,518
\$164,518

Solid Waste Building Remodel - CP1002

Remodel and reconfigure the Solid Waste Office Building at 730 N. Mesa Drive. The remodel will include structural changes to the building.

3101SW - Solid Waste \$82,445
\$82,445

Total for Environment and Sustainability **\$323,710**

Natural Gas Aging Infrastructure

FY 20/21

McKellips Road Natural Gas Line: Country Club to Loop 202 - CP0221

Purchase and install intermediate pressure gas main for service along McKellips Road.

31062014 - 2014 Gas Bond \$27,376
\$27,376

High Pressure Gas Main Installations - CP0442

Install high pressure gas main to meet anticipated growth of the City.

3106PLDG - Gas Utility Revenue Pledge \$363,829
\$363,829

Gas Main Replacements - Magma Service Area - CP0482

Upgrade the existing Magma system to reduce maintenance problems and ensure operational integrity of the natural gas pipeline system.

3106PLDG - Gas Utility Revenue Pledge \$197,016
\$197,016

Gas Aging Infrastructure Replacement - CP0483

Replace necessary gas system infrastructure identified during the annual survey.

3106PLDG - Gas Utility Revenue Pledge \$2,086,650
\$2,086,650

Gas Meters: New and Replacement - CP0496

Install gas meters citywide.

3113GAS - Utility Replacement Extension and Renewal - GAS \$1,013,833
\$1,013,833

Gas Line Retirements - CP0563

Remove gas mains and services that are no longer needed to support the natural gas system. Inclusion of this project will ensure operational integrity of the natural gas pipeline system and the reliability of a safe energy resource to our customers.

3101GAS - Natural Gas \$161,798
\$161,798

Total for Natural Gas Aging Infrastructure **\$3,850,502**

Natural Gas Growth

FY 20/21

Gas New Services - CP0480

Install gas lines in new subdivision developments throughout the City and Magma Service Area.

3106PLDG - Gas Utility Revenue Pledge \$2,071,229
\$2,071,229

Gas New Mains - CP0481

Extend gas mains and services to new subdivisions.

3106PLDG - Gas Utility Revenue Pledge \$2,197,273
\$2,197,273

*FY 2020/21 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2021-2025

UTILITIES – \$221,165,504

Program

Funding Source

Budget*

Gantzel Road & Queen Creek Gate Station & Gas Line Extension - CP0520

Install a new gate station in the Magma Service Area near Queen Creek Rd and Ellsworth to support continuing growth in the area.

3106PLDG - Gas Utility Revenue Pledge	\$7,000,001
	<u>\$7,000,001</u>

Gas-Customer Upgrades - CP0890

Upgrade meters and or services per customer requests.

3101GAS - Natural Gas	\$1,885,719
	<u>\$1,885,719</u>

Total for Natural Gas Growth	\$13,154,222
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Natural Gas System Reinforcement

FY 20/21

Regulator Station Security - C10388

Install on-site security systems to monitor and deter theft and sabotage of regulator station equipment.

3106PLDG - Gas Utility Revenue Pledge	\$39,913
	<u>\$39,913</u>

McDowell Road; 80th Street to Hawes Road - CP0072

Construct a tie between two existing intermediate gas mains with new gas main to meet anticipated growth needs of the natural gas system in east Mesa.

31062014 - 2014 Gas Bond	\$549,276
	<u>\$549,276</u>

Total for Natural Gas System Reinforcement	\$589,189
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Wastewater Contractual Obligations

FY 20/21

91st Avenue Wastewater Treatment Plant - CN0027

Fund the City of Mesa's portion of operational and facility upgrades to the 91st Avenue Plant. Mesa is a member of the Sub-Regional Operating Group (SROG). Per an Intergovernmental Agreement with SROG, Mesa shares in the cost of improvements.

31092010 - 2010 Wastewater Bond	\$4,211,892
31092014 - 2014 Wastewater Bond	\$4,126,518
	<u>\$8,338,410</u>

Wastewater Main Oversize & Extensions City Share - CN0063

Fund reimbursements to developers for construction of new wastewater extensions and oversized mains to meet the City's need and provide service to new development.

31092010 - 2010 Wastewater Bond	\$41,000
31092014 - 2014 Wastewater Bond	\$320,000
	<u>\$361,000</u>

Total for Wastewater Contractual Obligations	\$8,699,410
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Wastewater Customer Demand - Citywide

FY 20/21

Sewer Line Extensions to Unsewered Areas - CP0624

Install trunk and lateral sewers to serve residential areas currently served by failing on-site septic systems.

31092014 - 2014 Wastewater Bond	\$670,853
	<u>\$670,853</u>

Total for Wastewater Customer Demand - Citywide	\$670,853
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Wastewater Customer Demand - Southeast Mesa

FY 20/21

Greenfield Water Reclamation Plant Expansion - Mesa Share - CN0015

Construct additional treatment capacity to meet the increasing wastewater flows to the Greenfield Water Reclamation Plant. The towns of Gilbert and Queen Creek will share in the cost of the plant expansion.

31092014 - 2014 Wastewater Bond	\$6,652,701
	<u>\$6,652,701</u>

Greenfield Water Reclamation Plant Improvement - Mesa Share - CN0067

Modify and/or rehabilitate existing systems, install new or upgraded systems and replace major equipment that has reached its useful life.

3109PLDG - Wastewater Utility Revenue Pledge	\$248,227
	<u>\$248,227</u>

Greenfield Water Reclamation Plant Equipment - Mesa Share - CN0068

Replace minor equipment that has reached the end of its useful life at the Greenfield Water Reclamation Plant.

3109PLDG - Wastewater Utility Revenue Pledge	\$610,810
	<u>\$610,810</u>

*FY 2020/21 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2021-2025

UTILITIES – \$221,165,504

Program

Funding Source

Budget*

Greenfield Water Reclamation Plant Expansion - CP0067

Construct additional treatment capacity to meet the increasing wastewater flows to the Greenfield Water Reclamation Plant. The towns of Gilbert and Queen Creek are sharing in the cost of the plant expansion.

3020A - Greenfield WRP Joint Venture	\$11,032,672
	<u>\$11,032,672</u>

New Sewer Lines - Southeast Mesa - CP0618

Construct new sewer lines in the area bounded by Elliot, Power, Germann, and Meridian Roads to serve development in southeast Mesa.

3109PLDG - Wastewater Utility Revenue Pledge	\$151,905
	<u>\$151,905</u>

New Sewer Lines - Phx Mesa Gateway Development Plan - CP0620

Construct new sewer lines to serve development in the Phoenix Mesa Gateway Airport Northeast Development Area.

3107PLDG - Water Utility Revenue Pledge	\$427,117
	<u>\$427,117</u>

Wastewater Improvements in Southeast Mesa - CP0805

Provide necessary wastewater infrastructure improvements to handle project flows in Southeast Mesa and to maintain service reliability in the area.

31092014 - 2014 Wastewater Bond	\$212,644
	<u>\$212,644</u>

Greenfield Water Reclamation Plant Improvement - CP0897

Modify and/or rehabilitate existing systems, install new or upgraded systems and replace major equipment that has reached its useful life.

3020A - Greenfield WRP Joint Venture	\$409,661
	<u>\$409,661</u>

Greenfield Water Reclamation Plant Equipment - CP0898

Replace minor equipment that has reached the end of its useful life at the Greenfield Water Reclamation Plant.

3020A - Greenfield WRP Joint Venture	\$1,050,952
	<u>\$1,050,952</u>

Total for Wastewater Customer Demand - Southeast Mesa	\$20,796,689
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Wastewater Lifecycle

FY 20/21

Northwest Water Reclamation Plant Aeration System Imp - C10478

Modify and upgrade blower control system to allow more accurate air flow to the aeration basins based on process needs and to ensure compliance with permit requirements.

31092010 - 2010 Wastewater Bond	\$5,987
31092014 - 2014 Wastewater Bond	\$2,166,800
	<u>\$2,172,787</u>

GWRP Headworks/Solids Upgrade - CP0263 Mesa Share - CN0014

Replace the bus duct systems at both the solids and headworks buildings with conduit and wire systems to eliminate the possibility of future failures due to water intrusion.

31092014 - 2014 Wastewater Bond	\$80,242
	<u>\$80,242</u>

GWRP Major Plant Improvements - CP0625 Mesa Share - CN0035

Replace and/or modify major equipment or systems to improve plant performance and ensure compliance with regulatory requirements.

3109PLDG - Wastewater Utility Revenue Pledge	\$308,775
	<u>\$308,775</u>

Southern Avenue Interceptor Condition Assessment-City Share - CN0077

Fund the City's share of the Southern Avenue Interceptor (SAI) condition assessment. A joint project with the City of Tempe.

31092014 - 2014 Wastewater Bond	\$73,000
3109PLDG - Wastewater Utility Revenue Pledge	\$185,000
	<u>\$258,000</u>

GWRP Headworks/Solids Upgrade - CP0263

Replace the bus duct systems at both the solids and headworks buildings with conduit and wire systems to eliminate the possibility of future failures due to water intrusion.

3020A - Greenfield WRP Joint Venture	\$677,125
	<u>\$677,125</u>

Sewer Line Rehabilitation - CP0383

Rehabilitate and/or replace defective pipe in the wastewater collection system identified through the wastewater Asset Management Program, to maintain a high level of service.

31092014 - 2014 Wastewater Bond	\$1,221,742
	<u>\$1,221,742</u>

*FY 2020/21 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2021-2025

UTILITIES – \$221,165,504

Program

Funding Source

Budget*

Odor Control Station Equipment Replacement - CP0386

Replace equipment that is no longer functional or has reached its useful life at the wastewater lift stations to maintain level of service.

31092014 - 2014 Wastewater Bond	\$855,101
	<u>\$855,101</u>

Diversion Structure Rehabilitation - CP0598

Rehabilitate wastewater diversion structures that have deteriorated due to age and corrosion to extend the life and operability of the structures. Work will include repair and recoating of deteriorated concrete and control gates.

31092014 - 2014 Wastewater Bond	\$119,880
	<u>\$119,880</u>

Manhole Rehabilitation - CP0600

Rehabilitate manholes that have deteriorated due to the corrosive environment of the wastewater system. Rehabbing the manholes will extend their useful life and prevent structural failures.

31092010 - 2010 Wastewater Bond	\$601,811
3113WW - Utility Replacement Extension and Renewal - WW	\$1,748,465
	<u>\$2,350,276</u>

Metering Station Rehabilitation - CP0616

Rehabilitate deteriorated structures and replace equipment that is no longer functional or has reached its useful life to maintain adequate levels of service and bring the facilities into conformance with current design standards and specifications.

31092014 - 2014 Wastewater Bond	\$44,808
	<u>\$44,808</u>

Sewer Line Condition Assessment - CP0622

Closed-circuit television (CCTV) inspection and evaluation to determine condition of sewer lines and what rehabilitation is needed.

31092014 - 2014 Wastewater Bond	\$856,849
	<u>\$856,849</u>

Sewer Line Rehabilitation - CP0623

Rehabilitate and/or replace defective pipe in the wastewater collection system to prevent catastrophic failures and maintain a high level of service. These defective lines were identified through the wastewater asset management program.

31092014 - 2014 Wastewater Bond	\$3,533,031
3109PLDG - Wastewater Utility Revenue Pledge	\$2,695,000
3113WW - Utility Replacement Extension and Renewal - WW	\$77,000
	<u>\$6,305,031</u>

GWRP Major Plant Improvements - CP0625

Replace and/or modify major equipment or systems to improve plant performance and ensure compliance with regulatory requirements.

3020A - Greenfield WRP Joint Venture	\$512,065
	<u>\$512,065</u>

GWRP Miscellaneous Plant Improvements - CP0626

Modify and/or rehabilitate existing systems, install new systems, and replace equipment that has reached its useful life at the Greenfield Water Reclamation Plant. This work will improve plant operations and reliability.

3020A - Greenfield WRP Joint Venture	\$927,068
	<u>\$927,068</u>

NWWRP Major Plant Improvements - CP0627

Replace and/or modify major equipment or systems to improve plant performance and ensure compliance with regulatory requirements.

31092014 - 2014 Wastewater Bond	\$57,495
	<u>\$57,495</u>

NWWRP Miscellaneous Plant Improvements - CP0628

Modify and/or rehabilitate existing systems, install new systems, and replace equipment that has reached its useful life at the Northwest Water Reclamation Plant. This work will improve plant operations and reliability.

31092010 - 2010 Wastewater Bond	\$624,078
31092014 - 2014 Wastewater Bond	\$505,998
	<u>\$1,130,076</u>

SEWRP Major Plant Improvements - CP0629

Replace and/or modify major equipment or systems to improve plant performance and ensure compliance with regulatory requirements.

31092014 - 2014 Wastewater Bond	\$81,000
3109PLDG - Wastewater Utility Revenue Pledge	\$837,000
	<u>\$918,000</u>

SEWRP Miscellaneous Plant Improvements - CP0630

Modify and/or rehabilitate existing systems, install new systems, and replace equipment that has reached its useful life at the Southeast Water Reclamation Plant. This work will improve plant operations and reliability.

31092014 - 2014 Wastewater Bond	\$894,983
	<u>\$894,983</u>

*FY 2020/21 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2021-2025

UTILITIES – \$221,165,504

Program

Funding Source

Budget*

SEWRP Equipment Replacement - CP0631

Replace existing equipment at Southeast Water Reclamation Plant on an as needed basis.

3113WW - Utility Replacement Extension and Renewal - WW \$135,488
\$135,488

SEWRP Standby Generator Radiator Replacement - CP0632

Replacement of the Cooling System at the Southeast Water Reclamation Plant.

3113WW - Utility Replacement Extension and Renewal - WW \$118,004
\$118,004

GWRP Plant Rehabilitation and Equipment Replacement - CP0797

Rebuild/Replace equipment to minimize system downtime and ensure efficient operation at the plant.

3020A - Greenfield WRP Joint Venture \$195,797
\$195,797

Northwest Water Reclamation Plant Equipment Replacement - CP0811

Replace process equipment at the Northwest Water Reclamation Plant that has reached the end of its useful life.

3113WW - Utility Replacement Extension and Renewal - WW \$545,400
\$545,400

Manhole Rehabilitation - CP0948

Rehabilitate manholes that have deteriorated due to the corrosive environment of the wastewater system. Rehabbing the manholes will extend their useful life and prevent structural failures.

3109PLDG - Wastewater Utility Revenue Pledge \$653,400
 3113WW - Utility Replacement Extension and Renewal - WW \$1,486,008
\$2,139,408

Northwest Major Plant Improvements - CP0951

Construct, rehabilitate, modify, upgrade or replace major assets and infrastructure at the Northwest Water Reclamation Plant.

31092014 - 2014 Wastewater Bond \$1,850,040
 3109PLDG - Wastewater Utility Revenue Pledge \$14,353,200
\$16,203,240

Northwest Plant Improvements - CP0952

Construct, rehabilitate, modify, upgrade or replace miscellaneous assets and infrastructure at the Northwest Water Reclamation Plant.

31092014 - 2014 Wastewater Bond \$438,912
 3109PLDG - Wastewater Utility Revenue Pledge \$5,737,932
\$6,176,844

Southeast Plant Improvements - CP0953

Construct, rehabilitate, modify, upgrade or replace miscellaneous assets and infrastructure at the Southeast Water Reclamation Plant.

3109PLDG - Wastewater Utility Revenue Pledge \$1,188,000
\$1,188,000

Diversion Structure Replacement - CP0955

Rehabilitate existing diversion structures.

31092014 - 2014 Wastewater Bond \$86,316
 3109PLDG - Wastewater Utility Revenue Pledge \$959,072
\$1,045,388

Sewer Line Replacement - CP0956

Construct, rehabilitate, and/or replace existing sewer lines.

31092014 - 2014 Wastewater Bond \$1,073,834
 3109PLDG - Wastewater Utility Revenue Pledge \$8,595,314
\$9,669,148

Sewer Line Condition Assessment - CP0957

Perform inspections and condition assessments of existing sewer lines.

3109PLDG - Wastewater Utility Revenue Pledge \$702,000
\$702,000

Lift Station Replacements - CP0958

Rehabilitate, upgrade, modify and/or replace equipment and systems at sewer lift stations.

3101WW - Wastewater \$27,000
 31092014 - 2014 Wastewater Bond \$276,532
 3109PLDG - Wastewater Utility Revenue Pledge \$2,351,338
\$2,654,870

Odor Control Station Replacements - CP0959

Rehabilitate, upgrade, modify and/or replace equipment and systems at odor control stations.

31092014 - 2014 Wastewater Bond \$159,844
 3109PLDG - Wastewater Utility Revenue Pledge \$1,776,060
\$1,935,904

New Odor Control Stations - CP0961

Acquire land, design and construct new odor control stations.

31092014 - 2014 Wastewater Bond \$54,000
\$54,000

*FY 2020/21 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2021-2025

UTILITIES – \$221,165,504

Program

Funding Source

Budget*

Reclaimed Water Transmission Main Insp & Manhole Access - CP0964

Inspect, design, construct, rehabilitate, and/or improve reclaimed water transmission mains and construct manhole access improvements where needed.

3109PLDG - Wastewater Utility Revenue Pledge	\$145,800
	<u>\$145,800</u>

Manhole and Diversion Structure Rehabilitation - CP0967

Rehabilitate, design and construct manhole and diversion structure improvements at various locations.

31092014 - 2014 Wastewater Bond	\$1,142,127
	<u>\$1,142,127</u>

Chris Lstr Utilities Bldg Tenant Impr Architectural Concepts - CP1007

Explore conceptual modifications to the Utilities Building at 640 N. Mesa Drive as part of a tenant improvement.

3101WTR - Water	\$18,000
3101WW - Wastewater	\$27,000
	<u>\$45,000</u>

Total for Wastewater Lifecycle	\$63,786,721
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Water Contractual Obligations

FY 20/21

Val Vista Water Treatment Plant - Mesa Share - CN0010

Fund the City's portion of the capital infrastructure cost of the Val Vista Water Treatment Plant.

31072014 - 2014 Water Bond	\$10,000,794
	<u>\$10,000,794</u>

White Mountain Apache Water Settlement Water Rights - CN0028

Lease Central Arizona Project (CAP) canal water rights from the White Mountain Apache Tribe for 100 years. Long-term leasing of the water rights will help ensure the City's water supply.

31072014 - 2014 Water Bond	\$3,700,000
	<u>\$3,700,000</u>

Total for Water Contractual Obligations	\$13,700,794
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Water Customer Demand Citywide

FY 20/21

Transfer Station 3 Improvements - C10392

Expand transfer capacity of Transfer Station 3 to meet projected water demands. During a Central Arizona Project canal outage on-project to off-project transfer capacity at Transfer Station 3 needs to be expanded.

31072014 - 2014 Water Bond	\$190,716
	<u>\$190,716</u>

Water Extensions and Oversized Mains - City Share - CN0064

Fund the City's cost share for developer constructed waterlines that are larger than 16-inch diameter.

31072014 - 2014 Water Bond	\$512,711
	<u>\$512,711</u>

Waterline Replacement - CP0814

Replace waterline with highest breakage risk. Waterlines will be inspected and prioritized for replacement based on risk of breakage.

31072014 - 2014 Water Bond	\$1,124,834
	<u>\$1,124,834</u>

Transmission Mains - Southeast Mesa - CP0828

Construct new large diameter water mains and associated appurtenances in southeast Mesa to support growth.

31072014 - 2014 Water Bond	\$192,348
3107PLDG - Water Utility Revenue Pledge	\$1,981,185
	<u>\$2,173,533</u>

Pump Station Replacement Program - CP0829

Rehabilitate or replace aging pump station facilities.

3107PLDG - Water Utility Revenue Pledge	\$904,986
3113WTR - Utility Replacement Extension and Renewal - WTR	\$76,320
	<u>\$981,306</u>

New Pump Stations - CP0830

Design and construct new pump station facilities to meet water demands from new growth.

31072014 - 2014 Water Bond	\$258,606
3107PLDG - Water Utility Revenue Pledge	\$2,867,385
	<u>\$3,125,991</u>

*FY 2020/21 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2021-2025

UTILITIES – \$221,165,504

Program

Funding Source

Budget*

Reservoir Rehabilitation Program - CP0831

Assess and rehabilitate aging reservoirs and associated equipment.

31072014 - 2014 Water Bond	\$262,946
3107PLDG - Water Utility Revenue Pledge	\$2,835,875
	<u>\$3,098,821</u>

Water Line Replacement Program - CP0832

Replace aging waterlines in various locations.

3107PLDG - Water Utility Revenue Pledge	\$1,494,176
	<u>\$1,494,176</u>

Water Main Inspection And Assessment - CP0833

Provide inspection services to inspect and assess the condition of existing water mains citywide.

31072014 - 2014 Water Bond	\$1,019,360
3107PLDG - Water Utility Revenue Pledge	\$11,717,790
	<u>\$12,737,150</u>

New Groundwater Wells - CP0836

Design and construct new groundwater well facilities and collection lines to meet water demands from new growth.

3107PLDG - Water Utility Revenue Pledge	\$530,000
	<u>\$530,000</u>

SRP Lehi Project Service Line Relocation - CP0875

Relocate Gas and Water service along Lehi Road and Mesa Drive.

31072014 - 2014 Water Bond	\$406,935
	<u>\$406,935</u>

Reclaimed Water Line - NWWRP to SEWRP - CP0896

Construct a reclaimed water line from Northwest Water Reclamation Plant to Southeast Water Reclamation Plant.

31072014 - 2014 Water Bond	\$6,582,165
	<u>\$6,582,165</u>

Radio Communications Upgrade at Remote Water Facilities - CP0973

Replace aging radio communication facilities at Remote Water Facilities.

31072014 - 2014 Water Bond	\$582,588
31092014 - 2014 Wastewater Bond	\$371,181
	<u>\$953,769</u>

Total for Water Customer Demand Citywide	\$33,912,107
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Water Customer Demand - Southeast Mesa

FY 20/21

Signal Butte Water Treatment Plant - C01600

Construct the first phase of a plant with a water treatment capacity of 24 million gallons per day to serve Southeast Mesa. Treated water will flow into an existing finished water reservoir and pump station.

31072014 - 2014 Water Bond	\$184,982
	<u>\$184,982</u>

Waterline from CAP to Signal Butte Water Trtmnt Plant - C01645

Construct raw waterline to serve the Signal Butte Water Treatment Plant. There is also an agreement with RWCD to transport water from the CAP canal to their irrigation canal at Signal Butte and Elliot. This water line will be approximately 3 miles.

31072014 - 2014 Water Bond	\$888,027
	<u>\$888,027</u>

Well Site Acquisition - C04048

Acquire land for additional well sites needed in the Desert Wells service zone.

31072014 - 2014 Water Bond	\$667,218
	<u>\$667,218</u>

Warner Lift Station Modifications - C05007

Install a new force main to the East Mesa Interceptor and replace the existing pumps which will considerably reduce the operating cost of this lift station.

31072014 - 2014 Water Bond	\$616,464
31092014 - 2014 Wastewater Bond	\$542,310
	<u>\$1,158,774</u>

Desert Well 19 - C05032

Provide a backup water supply for Desert Well #19, located at Signal Butte Road, south of Elliot in the event of CAP canal outages and peaking reliability in the Southeast area of Mesa.

31072014 - 2014 Water Bond	\$58,792
	<u>\$58,792</u>

Desert Well 20 - C05033

Provide a backup water supply for east Mesa. The 2004 Water Master Plan identified the need for adding six new wells that would feed into the new South Central Arizona Project reservoir and pump stations.

31072014 - 2014 Water Bond	\$31,029
	<u>\$31,029</u>

*FY 2020/21 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2021-2025

UTILITIES – \$221,165,504

Program

Funding Source

Budget*

Elliot Road: Hawes to Sossaman Road; Waterline - CP0054

Install a water transmission main to move water from the South Central Arizona Project transmission main west and to lines connecting north and south.

31072014 - 2014 Water Bond	\$1,266,861
	\$1,266,861

New Pump Station - CP0639

Construct new pump stations to meet the growing water demand. The Water Master Plan identified the need for additional pumping capacity.

31072014 - 2014 Water Bond	\$299,964
	\$299,964

Transmission Mains - Southeast Mesa - CP0645

Master Plan identified the need for water transmission mains to meet water demand.

31072014 - 2014 Water Bond	\$795,000
	\$795,000

Water Meter Vault Rehab Program - CP0825

Remove and relocate existing commercial water meters in underground vaults to meet OSHA confined space regulations.

3107PLDG - Water Utility Revenue Pledge	\$1,542,300
	\$1,542,300

Fire Hydrant And Water Valve Replacement Program - CP0826

Replace fire hydrants and water valves.

3107PLDG - Water Utility Revenue Pledge	\$1,332,420
	\$1,332,420

Ellsworth Channel Relocation - CP0882

To relocate the existing Ellsworth Channel along the northeast property fo Phoenix-Mesa Gateway Airport Authority.

31072014 - 2014 Water Bond	\$692,180
31092014 - 2014 Wastewater Bond	\$915,084
	\$1,607,264

Total for Water Customer Demand - Southeast Mesa	\$9,832,631
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Water Lifecycle

FY 20/21

Pressure Reducing Valve Station Replacements - Citywide - C10391

Replace and improve aging Pressure Reducing Valve (PRV) stations to allow for better operation, maintenance, and reliability. The water system has 25 free standing PRVs which serve a variety of purposes.

31072014 - 2014 Water Bond	\$83,825
	\$83,825

City Well 7 Re-drill - C10474

Re-drill the well in a new location. City Well 7 was drilled in 1953 and is at the end of its useful service life.

31072014 - 2014 Water Bond	\$1,016,218
	\$1,016,218

City Well 10 Collection Pipeline - CP0020

Extend a new discharge water main up to City Well 10 to increase well production and water pressures in the area.

31072014 - 2014 Water Bond	\$627,748
	\$627,748

City Well 8 Re-drill - CP0031

Re-drill the well next to its current location. City Well 8 was drilled in 1953 and is at the end of its useful service life.

31072014 - 2014 Water Bond	\$585,770
	\$585,770

Brown Road Water Reatment Plant Pump Surge Mitigation - CP0034

Conduct a surge analysis to ensure recent capacity additions are not causing pressure issues. As part of the surge analysis the consultant will recommend any improvements or operational changes necessary.

31072014 - 2014 Water Bond	\$116,392
	\$116,392

Horne Waterline Replacement: Marilyn Ave to Southern Ave - CP0366

Install new utility mains and service lines, and abandon aging water line. New utility lines will extend along Horne Road between Marilyn Avenue to Southern Avenue.

31072014 - 2014 Water Bond	\$427,908
31092014 - 2014 Wastewater Bond	\$111,703
	\$539,611

*FY 2020/21 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2021-2025

UTILITIES – \$221,165,504

Program

Funding Source

Budget*

Water Aging Main Replacement - CP0464

Replace aging infrastructure to avoid service disruption.

31072014 - 2014 Water Bond

\$9,643,842
\$9,643,842

Water Meter Vault Rehabilitation - CP0468

Perform upgrades necessary for OSHA compliance & to reduce safety hazards for personnel & equip. Improvements are planned over several fiscal yrs. Purchase of meters is administered through Water Resources and Engineering oversees installation of meters.

31072014 - 2014 Water Bond

\$166,353
\$166,353

Brown Road Major Plant Improvements - CP0634

Rehabilitate/replace major equipment & materials at the Brown Road Water Treatment Plant. Work includes possible replacement of the following: leaking valves actuators & controls, filter underdrains, reservoir liner, and the electric SES

31072014 - 2014 Water Bond
 3107PLDG - Water Utility Revenue Pledge

\$928,560
\$9,463,256
\$10,391,816

Brown Road Water Treatment Plant Miscellaneous Improvements - CP0635

Rehabilitate/replace equipment & materials at the plant. Work includes some of the following: bulk chemical tanks, pump & piping, sledge pumps & valves, chlorine & chemical feed systems, etc.

31072014 - 2014 Water Bond

\$205,568
\$205,568

Compliance Equipment at Water Facilities - CP0638

Replace lab compliance equipment prior to failure so that the City can remain in compliance with federal regulation. The lab is responsible for regulatory compliance analysis samples at the water plant and other water facilities.

31072014 - 2014 Water Bond

\$141,075
\$141,075

Pump Station Rehabilitation - CP0640

Rehabilitate/replace equipment and material at existing pump stations. Work includes replacing some of the followings: vertical turbine pumps, motors, chlorine equipment, electric switch gear, instrumentation & controls.

31072014 - 2014 Water Bond
 3113WTR - Utility Replacement Extension and Renewal - WTR

\$169,494
\$792,657
\$962,151

Reservoir Rehabilitation - CP0641

Replace failing equipment at City reservoirs in the water system. Equipment planned for replacement include cathodic protection equipment, liners, interior & exterior coatings & mixer equipment.

31072014 - 2014 Water Bond
 3113WTR - Utility Replacement Extension and Renewal - WTR

\$1,742,955
\$228,000
\$1,970,955

Groundwater Well Replacement Program - CP0642

Rehabilitate or replace groundwater well facilities.

31072014 - 2014 Water Bond
 3107PLDG - Water Utility Revenue Pledge

\$795,000
\$9,410,627
\$10,205,627

Signal Butte Water Treatment Plant Equipment Replacement - CP0643

Construct plant improvements and equipment replacement that will provide increased reliability and cost effective operation of the SBWTP. This includes rehab or replacement of bulk chemical tanks, pump and piping, sludge pumps and valves, etc.

31072014 - 2014 Water Bond

\$174,900
\$174,900

Val Vista Major Plant Improvements - CP0647

Replace the liner at Reservoir 1 at the Val Vista Water Treatment Plant. The City assumed full ownership of Reservoir 1 as part of the 2012 Inter-Governmental Agreement with the City of Phoenix.

31072014 - 2014 Water Bond
 3107PLDG - Water Utility Revenue Pledge

\$212,000
\$2,141,200
\$2,353,200

Water Services Extension & Replacement - CP0650

Replace water services that have reached the end of their support lifecycle. Timely replacement will prevent service disruptions.

31072014 - 2014 Water Bond

\$214,120
\$214,120

*FY 2020/21 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2021-2025

UTILITIES – \$221,165,504

Program

Funding Source

Budget*

Aging Water Main Repairs - CP0821

Make needed emergency repairs to pipe breaks on aging waterlines.

31072014 - 2014 Water Bond	\$252,800
3113WTR - Utility Replacement Extension and Renewal - WTR	\$240,000
	<u>\$492,800</u>

Aging Water Main Replacement and Rehabilitation - CP0822

Identify and replace or rehabilitate aging waterlines based on risk analysis priority.

31072014 - 2014 Water Bond	\$148,931
	<u>\$148,931</u>

Brown Road Plant Improvements - CP0823

Construct, rehabilitate or replace assets and infrastructure at the Brown Road Water Treatment Plant.

3107PLDG - Water Utility Revenue Pledge	\$1,630,280
	<u>\$1,630,280</u>

Lindsay Pump Stations Rectifier Replacement - CP0855

Evaluate the existing rectifier at the Lindsay Pump Station which is failing (overheating and leaking oil) and needs to be replaced. Electrical engineering services may be required to evaluate the integration of a universal rectifier.

3113WTR - Utility Replacement Extension and Renewal - WTR	\$18,129
	<u>\$18,129</u>

Water Meter Vault Rehabilitation - CP0860

Perform upgrades necessary for OSHA compliance & to reduce safety hazards for personnel & equipment. Improvements are planned over several fiscal years. Water Resources purchases the meters. Engineering oversees installation of meters.

31072014 - 2014 Water Bond	\$2,453,663
	<u>\$2,453,663</u>

Water Valve and Fire Hydrant Replacement Program - CP0868

Water valve and fire hydrant replacement program. The intent of this project is to complete like for like valve and hydrant replacements through JOC contract method.

3101WTR - Water	\$27,127
31072014 - 2014 Water Bond	\$18,779
	<u>\$45,906</u>

Water Resources Hydrant and Valve Replacement - CP0876

Replace water valves and fire hydrants as determined by the Water Resources department.

31072014 - 2014 Water Bond	\$563,368
	<u>\$563,368</u>

Advanced Metering Infrastructure (AMI) - CP0900

Upgrade utility meter infrastructure, including related communications network and data management systems. A Smart Cities Initiative.

31072014 - 2014 Water Bond	\$2,416,286
	<u>\$2,416,286</u>

East Mesa Service Center Tenant Improvements - CP0902

East Mesa Service Center (EMSC) Tenant Improvements. Expansion of the existing break room and adjacent locker room to create added space and functionality.

3101GAS - Natural Gas	\$14,000
3101WTR - Water	\$2,000
3101WW - Wastewater	\$2,500
	<u>\$18,500</u>

Total for Water Lifecycle	\$47,187,034
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*FY 2020/21 estimate of expenditures. Full project costs are found in the Capital Improvement Program—FY2021-2025

Projects & Capital Budget

Capital Budget by Funding Source FY 2020/21				
Operating Fund	Operating Capital General	Vehicle Replacements & Additions	Capital Improvement Program	Total Capital Budget
<i>Unrestricted</i>				
General Fund	\$5,222,605	\$1,281,236	\$17,688,860	\$24,192,701
Enterprise Fund	\$519,160	\$2,116,758	\$2,633,350	\$5,269,268
Warehouse Internal Services	-	-	\$151,052	\$151,052
Total Unrestricted Funds	\$5,741,765	\$3,397,994	\$20,473,262	\$29,613,021
<i>Restricted</i>				
Ambulance Transport Fund	-	-	\$599,000	\$599,000
Cemetery Fund	\$631,000	-	\$1,624,500	\$2,255,500
Community Development Block Grant	-	-	\$684,224	\$684,224
Commercial Facilities Fund	\$251,760	-	\$64,734	\$316,494
Commercial Facilities District Funds	\$28,439,000	-	-	\$28,439,000
Economic Investment Fund	\$217,000	-	\$35,901,711	\$36,118,711
Environmental Compliance Fund	\$288,000	\$212,687	\$3,751,151	\$4,251,838
Excise Tax Obligation Bond Construction	-	-	\$33,755,828	\$33,755,828
Falcon Field Airport	\$2,000	\$82,000	\$4,565,804	\$4,649,804
Grants - General Government	\$669,457	\$140,000	\$18,156,421	\$18,965,878
Grants - Enterprise	-	-	\$7,795,534	\$7,795,534
Greenfield WRP Joint Venture	\$65,100	-	\$14,805,340	\$14,870,440
Highway User Revenue Fund	-	-	\$2,447,274	\$2,447,274
Local Streets Fund	-	\$3,793,000	\$24,731,686	\$28,524,686
Public Safety Sales Tax	\$175,465	\$2,006,491	\$3,907,000	\$6,088,956
Restricted Programs Fund	-	-	\$5,211,346	\$5,211,346
Solid Waste Development	-	\$905,480	-	\$905,480
Special Programs Fund	\$350,000	-	\$446,437	\$796,437
TOPAZ Joint Venture Fund	-	-	\$2,502,424	\$2,502,424
Transit Fund	-	-	\$4,851,407	\$4,851,407
Transportation Fund	-	-	\$19,696,313	\$19,696,313
Utility Replacement Extension & Renewal	-	\$2,606,199	\$7,887,446	\$10,493,645
Vehicle Replacement Fund	-	\$4,255,963	-	\$4,255,963
Total Restricted Funds	\$31,088,782	\$14,001,820	\$193,385,580	\$238,476,182
Total Operating Funds	\$36,830,547	\$17,399,814	\$213,858,842	\$268,089,203
Bond Funds				
General Obligation Bonds	-	-	\$85,460,313	\$85,460,313
Utility Revenue Bonds	-	-	\$208,547,845	\$208,547,845
Total Bond Funds	-	-	\$294,008,158	\$294,008,158
Total All Funds	\$36,830,547	\$17,399,814	\$507,867,000	\$562,097,361

Projects & Capital Budget

Capital Improvement Program Comparison by Funding Source FY 2019/20 to FY 2020/21		
Operating Funds	FY 2019/20	FY 2020/21
<i>Unrestricted</i>		
General Fund	\$4,410,037	\$4,964,234
Enterprise Fund	\$995,527	\$1,011,891
Total Unrestricted Funds	\$5,405,564	\$5,976,125
<i>Restricted</i>		
Cemetery Reserve Fund	\$700,000	-
Commercial Facilities Fund	-	\$64,734
Economic Investment Fund	\$7,367,500	\$23,597,084
Excise Tax Obligation Bond Construction	\$33,522,350	\$33,755,828
Falcon Field Airport	\$1,438,391	\$2,560,267
Grants - General Government	\$11,860,648	\$2,483,133
Grants - Enterprise	\$3,111,609	\$7,667,734
Greenfield WRP Joint Venture	\$80,319,839	\$13,138,421
Local Streets Fund	\$3,759,460	\$8,378,298
Restricted Programs Fund	\$4,658,117	\$5,000,000
Special Programs Fund	-	\$400,000
TOPAZ Joint Venture Fund	\$1,489,414	\$1,480,969
Transit Fund	-	\$1,047,933
Transportation Fund	\$13,633,176	-
Utility Reserve Extension Replacement	\$2,424,932	\$2,451,931
Total Restricted Funds	\$164,285,436	\$102,026,332
Total Operating Funds (excludes Carryover)	\$169,691,000	\$108,002,457
<i>Bond Funds</i>		
General Obligation Bonds	\$32,845,000	\$46,051,373
Utility Revenue Bonds	\$126,613,000	\$208,495,170
Total Bond Funds (Excludes Carryover)	\$159,458,000	\$254,546,543
<i>Prior Year Carryover</i>		
Capital Improvement Carryover	\$99,129,115	\$105,856,385
Bond Capital Improvement Carryover	\$68,393,885	\$39,461,615
Total Carryover	\$167,523,000	\$145,318,000
Total All Funds	\$496,672,000	\$507,867,000



FISCAL YEAR
2020-2021

DEPARTMENT OPERATIONAL PLANS

Department Operational Plans

Department Operational Plan Overview

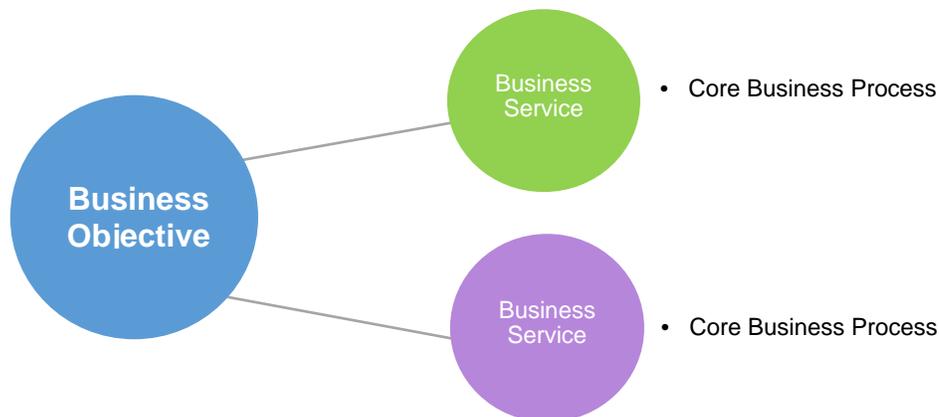
The City Council articulates its long-range strategic direction through five Strategic Initiatives that encapsulate their long-term direction for the City (found in the Leadership & Demographics section of this book). City departments then utilize a systematic approach to translate the high-level strategic direction of the City Council into specific operational performance plans for day-to-day operations, service delivery, and desired outcomes.

The City of Mesa practices “performance-based budgeting” which allocates resources to core business processes. Department operational plans have the following structure:

Business Objective – A major line of business that aligns with one or more Strategic Initiative and defines where the City allocates its resources. Business Objectives include a mission statement, desired outcomes, and performance measures.

Business Service – A group of Core Business Processes related by a common purpose (mission, outcomes, and expected performance). This level of structure is optional depending on departmental needs.

Core Business Process – Main or essential business activities with a common mission and desired outcomes.



These operational plans include performance measures to evaluate progress toward, and achievement of, the desired outcomes of work conducted and services delivered. Departments determine the mix of measures (output, efficiency, quality, outcomes) that would give them the best available evidence about performance. Measurement data is entered in a centralized tracking system (part of the budget system) and reported via a live online dashboard.

In the City of Mesa, performance budgeting is the practice of developing and implementing budgets based on the relationship between funding level, services provided, and the achievement of desired outcomes. Performance budgeting in this way allows citizens to understand clearly what a given core business process aims to accomplish, how much it costs, and what citizens are getting in terms of services and outcomes.

During the budget development and implementation process, departments use information on previous and current performance in tandem with budget/financial information to identify the resources needed to deliver targeted service levels and outcomes in the upcoming fiscal year.

Department Operational Plans

With access to the most recent performance and financial information, departments also use the information to conduct regular (monthly or quarterly) performance reviews throughout the fiscal year. This gives them the flexibility to deploy resources in a timely manner to address performance issues based on current and reliable performance intelligence.

Additionally, the City Manager's Office meets with each department on a periodic basis to review financial and performance information, check on progress of performance improvements, and to receive a general status update.

Department Operational Plans Design

All 32 Department Operational Plans are laid out to give the reader both the written descriptions and data tables for each department. Each department operational plan contains a written overview of the department's business objectives or business services, which City's strategic initiatives link to the department's operations, FY 2020/21 budgetary highlights, and performance measurements by which the department tracks desired outcomes.

In addition to written descriptions of departments and activities, comprehensive datasets are presented to detail:

- (a) FY 2018/19 Actual Expenditures and Revenues
- (b) FY 2019/20 Budgets
- (c) FY 2019/20 Department-provided Year-End Estimates
- (d) FY 2020/21 Budgets

Departments with a singular business objective will have six data tables that detail operational history and budgets by funds, expenditure categories, and funding source. Because the City practices performance-based budgeting, each department with multiple business objectives will have its own subset of data tables for each of their business objectives.

For further information on any department, the department's website and contact information is available in the Department Description section.

Department Operational Plans

FY 2020/21 City Expenditure Budget by Department and Fund

Department	General Fund	Enterprise Fund	Restricted Funds	Grant Funds	Other Funds	FY 2020/21 Budget
Arts and Culture	-	-	\$18,529,000	\$460,290	-	\$18,989,290
Business Services	\$10,929,175	\$40,575	-	-	\$1,895,825	\$12,865,575
Centralized Appropriations	-\$12,320,574	\$20,039,629	\$59,789,227	\$70,000,000	\$172,162,718	\$309,671,000
City Attorney	\$6,253,386	\$179,100	\$70,000	\$522,292	\$7,682,222	\$14,707,000
City Auditor	\$826,000	-	-	-	-	\$826,000
City Clerk	\$1,346,476	-	\$4,524	-	-	\$1,351,000
City Manager	\$7,145,533	-	\$458,967	\$272,002	-	\$7,876,502
Community Services	\$3,213,750	-	\$248,915	\$34,859,084	-	\$38,321,749
Contingencies	-	-	-	-	\$89,245,000	\$89,245,000
Department of Innovation and Technology	\$41,849,874	\$935,000	\$1,991,785	-	-	\$44,776,659
Development Services	\$9,271,550	\$211,632	\$574,954	-	-	\$10,058,136
Economic Development	\$3,843,870	-	\$3,522,130	-	-	\$7,366,000
Energy Resources	\$69,387	\$37,756,774	\$522,006	-	-	\$38,348,167
Engineering	\$7,561,273	\$62,304	\$214,564	-	-	\$7,838,141
Environmental Management and Sustainability	-	\$33,292,328	\$2,106,672	-	-	\$35,399,000
Falcon Field Airport	-	-	\$2,149,000	-	-	\$2,149,000
Financial Services	\$3,904,998	-	\$175,002	-	-	\$4,080,000
Fleet Services	\$638,938	\$2,116,758	\$14,227,169	-	\$21,133,016	\$38,115,881
Human Resources	\$4,210,652	-	-	-	\$107,314,348	\$111,525,000
Library Services	\$7,801,800	-	\$215,200	\$60,000	-	\$8,077,000
Mayor and Council	\$950,000	-	-	-	-	\$950,000
Mesa Fire & Medical	\$76,511,930	-	\$22,227,456	\$847,064	-	\$99,586,450
Municipal Court	\$8,278,464	-	\$2,154,136	-	-	\$10,432,600
Office of ERP Management	\$804,000	-	-	-	-	\$804,000
Office of Management and Budget	\$3,207,098	-	\$24,000	-	-	\$3,231,098
Parks, Recreation and Community Facilities	\$36,889,760	\$820,004	\$16,336,694	\$257,449	-	\$54,303,907
Police	\$173,277,840	\$757,380	\$28,208,491	\$4,706,558	\$43,248	\$206,993,517
Project Management Program	\$40,827,013	\$3,570,894	\$168,174,673	\$26,965,382	\$327,982,038	\$567,520,000
Public Information and Communications	\$1,449,000	-	-	-	-	\$1,449,000
Transit Services	-	-	\$20,059,000	-	-	\$20,059,000
Transportation	\$22,200	\$535,253	\$45,049,547	-	-	\$45,607,000
Water Resources	\$104,112	\$87,873,498	\$9,499,718	-	-	\$97,477,328
Total City Expenditures	\$438,867,505	\$188,191,129	\$416,532,830	\$138,950,121	\$727,458,415	\$1,910,000,000

Department Operational Plans

FY 2020/21 City Expenditure Budget by Department and Expenditure Category

Department	FTE	Personal Services	Other Services	Commodities	Capital Outlay	Debt Service	Other	FY 19/20 Budget
Arts & Culture	107.5	\$8,237,634	\$9,600,241	\$1,151,415	-	-	-	\$18,989,290
Business Services	137.0	\$11,016,322	\$1,432,696	\$416,557	-	-	-	\$12,865,575
Centralized Appropriations	-	\$19,115,201	\$82,779,339	\$9,427,908	\$28,439,000	\$192,173,961	-\$22,264,409	\$309,671,000
City Attorney	66.5	\$7,526,909	\$7,124,292	\$55,799	-	-	-	\$14,707,000
City Auditor	5.0	\$789,616	\$34,126	\$2,258	-	-	-	\$826,000
City Clerk	8.0	\$824,148	\$494,452	\$32,400	-	-	-	\$1,351,000
City Manager	31.8	\$4,526,540	\$3,171,412	\$128,550	\$50,000	-	-	\$7,876,502
Community Services	47.0	\$4,085,880	\$34,162,793	\$73,076	-	-	-	\$38,321,749
Contingencies	-	-	-	-	-	-	\$89,245,000	\$89,245,000
Department of Innovation and Technology	160.5	\$20,494,520	\$17,970,926	\$4,014,213	\$2,297,000	-	-	\$44,776,659
Development Services	88.0	\$8,674,164	\$1,323,947	\$60,025	-	-	-	\$10,058,136
Economic Development	14.0	\$1,725,778	\$5,353,322	\$69,900	\$217,000	-	-	\$7,366,000
Energy Resources	105.2	\$11,722,945	\$3,812,390	\$22,812,372	\$460	-	-	\$38,348,167
Engineering	53.2	\$5,912,050	\$1,516,394	\$332,915	\$76,782	-	-	\$7,838,141
Environmental Mgt. and Sustainability	154.0	\$13,625,241	\$19,539,424	\$2,151,335	\$83,000	-	-	\$35,399,000
Falcon Field Airport	12.0	\$1,161,792	\$914,608	\$70,600	\$2,000	-	-	\$2,149,000
Financial Services	38.0	\$3,589,362	\$473,138	\$17,500	-	-	-	\$4,080,000
Fleet Services	85.0	\$7,445,838	\$2,162,614	\$11,970,358	\$16,537,071	-	-	\$38,115,881
Human Resources	61.0	\$5,770,449	\$105,464,596	\$289,955	-	-	-	\$111,525,000
Library Services	82.3	\$5,665,830	\$1,328,262	\$1,082,908	-	-	-	\$8,077,000
Mayor & Council	7.0	\$696,288	\$214,852	\$38,860	-	-	-	\$950,000
Mesa Fire & Medical	611.8	\$87,476,069	\$5,496,694	\$4,360,861	\$2,252,826	-	-	\$99,586,450
Municipal Court	89.0	\$7,530,880	\$2,324,120	\$577,600	-	-	-	\$10,432,600
Office of ERP Management	5.0	\$584,498	\$212,252	\$3,250	\$4,000	-	-	\$804,000
Office of Management & Budget	27.0	\$3,081,362	\$115,209	\$34,527	-	-	-	\$3,231,098
Parks, Rec., Community Facilities	330.5	\$21,842,851	\$27,755,687	\$3,862,541	\$842,828	-	-	\$54,303,907
Police Department	1,273.0	\$170,017,350	\$21,682,878	\$13,052,695	\$2,240,594	-	-	\$206,993,517
Project Management Program	83.9	8,970,407.0	\$536,593,036	2,780,000.0	\$961,000	-	\$18,215,557	\$567,520,000
Public Information and Communications	9.0	\$1,115,694	\$291,181	\$42,125	-	-	-	\$1,449,000
Transit Services	3.0	\$343,032	\$19,674,588	\$41,380	-	-	-	\$20,059,000
Transportation Department	159.0	\$14,504,839	\$24,376,006	\$6,726,155	-	-	-	\$45,607,000
Water Resources	281.2	\$25,708,115	\$45,762,046	\$25,780,367	\$226,800	-	-	\$97,477,328
Total City Expenditures	4135.25	\$483,781,604	\$983,157,521	\$111,460,405	\$54,230,361	\$192,173,961	\$85,196,148	\$1,910,000,000

Department Operational Plans

Arts and Culture Contact Information:

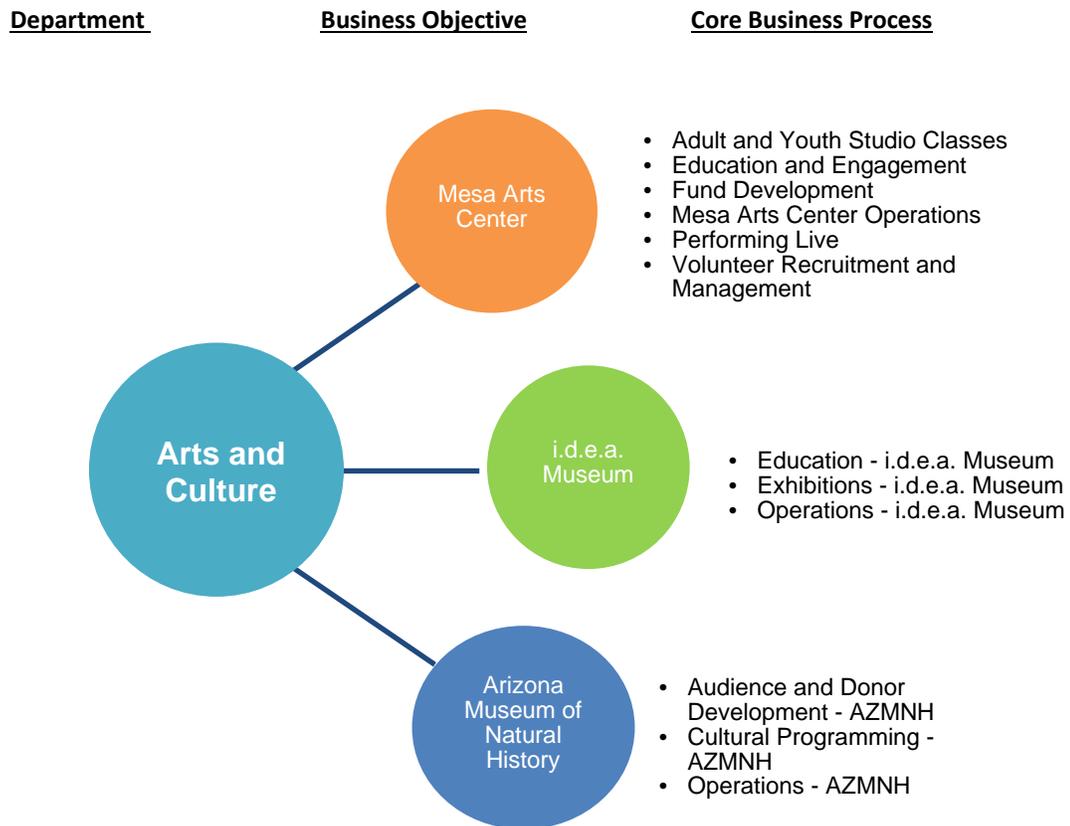
Department Phone Number: 480-644-6607
 Department Address: City of Mesa, Arts and Culture
 1 E. Main St.
 Mesa, AZ 85201
 Website: <http://www.mesaaz.gov/things-to-do/arts-culture>

Department Description

The Arts and Culture Department of the City of Mesa serves as a cultural liaison and ambassador for the City. This department is the chief advocate for the importance of arts and culture to community life, education, and economic development. The Arts and Culture Department also serves as the oversight body for the three City-owned arts and culture venues/programs: the i.d.e.a. Museum (formerly the Arizona Museum for Youth), the Arizona Museum of Natural History (AZMNH), and the Mesa Arts Center.

The department seeks to engage with businesses, educational institutions, community members, volunteers, City staff, and other cultural and government entities to further the vision, mission and goals of the department’s strategic plan and support the strategic initiatives of the Mesa City Council. The department believes that arts and culture are essential to a healthy and civically-engaged society, and that the creativity and discovery they help to engender promote and support innovation, human progress and well-being.

City Council Strategic Initiatives: **Transforming Neighborhoods, Placemaking**



Department Operational Plans

Budgetary Highlights

The FY 2020/21 Adopted Budget for the Arts and Culture Department increased by \$1.1 million when compared to the FY 2019/20 budget due to an increase in restricted funding from the Mesa Arts Center Foundation and grants. This increase in expenditures is offset by revenue. These restricted funds will support engagement and outreach efforts at the Mesa Arts Center, as well as overall operations and advertising for the both the i.d.e.a. Museum and the Arizona Museum of Natural History.

The Arts and Culture Department added an Arts Educator position mid-year in FY 2019/20 as a part of the temporary-to-City employee conversions for teachers and instructors in the Adult & Youth Classes area.

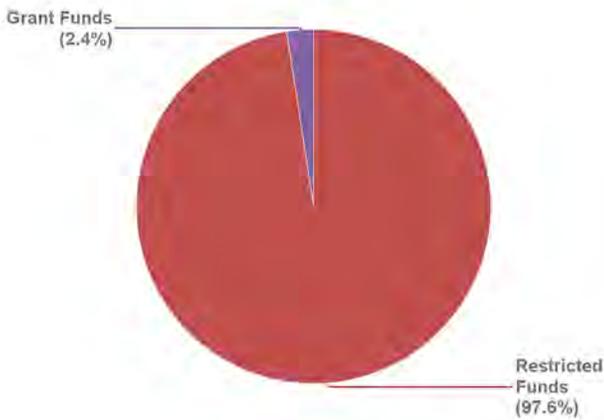
Department Operational Plans

Arts and Culture

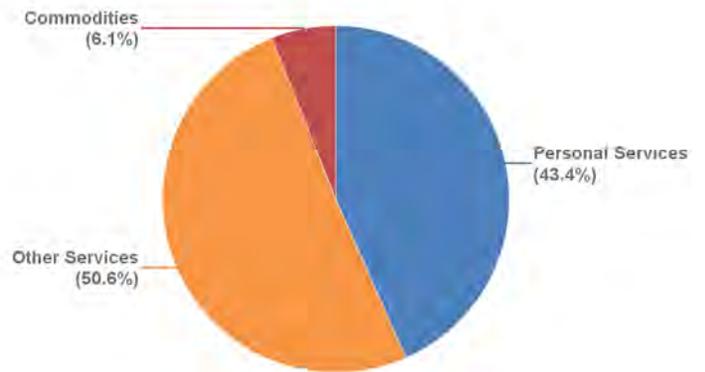
Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
Restricted Funds	\$16,229,010	\$17,447,000	\$15,238,973	\$18,529,000
Grant Funds	\$109,062	\$399,675	\$24,955	\$460,290
Sum:	\$16,338,071	\$17,846,675	\$15,263,928	\$18,989,290

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		106.3		107.5
Personal Services	\$7,543,656	\$8,216,617	\$8,109,535	\$8,237,634
Other Services	\$7,937,032	\$9,015,261	\$6,521,357	\$9,600,241
Commodities	\$880,711	\$614,797	\$633,036	\$1,151,415
Offsets and Credits	-\$23,327	-	-	-
Sum:	\$16,338,071	\$17,846,675	\$15,263,928	\$18,989,290

**Arts and Culture
FY 20/21 Operational Funding
\$18,989,290**



**Arts and Culture
FY 20/21 Operational Category
\$18,989,290**



*Percentages rounded to nearest tenth

Department Operational Plans

Arts and Culture

FY 20/21 Operational Budget By Business Objective and Funding Source							
Business Objective		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure	Arizona Museum of Natural History	-	-	\$1,945,849	-	\$76,290	\$2,022,139
	i.d.e.a. Museum	-	-	\$1,654,676	-	\$45,000	\$1,699,676
	Mesa Arts Center	-	-	\$14,928,475	-	\$339,000	\$15,267,475
Expenditure Total		-	-	\$18,529,000	-	\$460,290	\$18,989,290
Revenue	Arizona Museum of Natural History	-	-	\$1,108,212	-	\$65,000	\$1,173,212
	i.d.e.a. Museum	-	-	\$772,818	-	-	\$772,818
	Mesa Arts Center	-	-	\$8,946,304	-	\$242,000	\$9,188,304
Revenue Total		-	-	\$10,827,334	-	\$307,000	\$11,134,334
Expenditures Net of Revenues		-	-	\$7,701,666	-	\$153,290	\$7,854,956

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues				
Funding Source	Fund Name	FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
Restricted Funds	Arts & Culture Fund	\$16,364,272	\$8,293,764	\$8,070,508
	Mesa Arts Center Restoration Fee	-	\$385,000	-\$385,000
	Restricted Programs Fund	\$2,164,728	\$2,148,570	\$16,158
Grant Funds	Grants - Gen. Gov.	\$460,290	\$307,000	\$153,290
Totals		\$18,989,290	\$11,134,334	\$7,854,956

FY 20/21 Operational Budget By Business Objective and Category						
Business Objective	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
Arizona Museum of Natural History	16	\$1,270,488	\$296,436	\$455,215	-	\$2,022,139
i.d.e.a. Museum	17.5	\$1,204,224	\$260,772	\$234,680	-	\$1,699,676
Mesa Arts Center	74	\$5,762,922	\$9,043,033	\$461,520	-	\$15,267,475
Sum:	107.5	\$8,237,634	\$9,600,241	\$1,151,415	-	\$18,989,290

*FTE count rounded to nearest tenth

Department Operational Plans

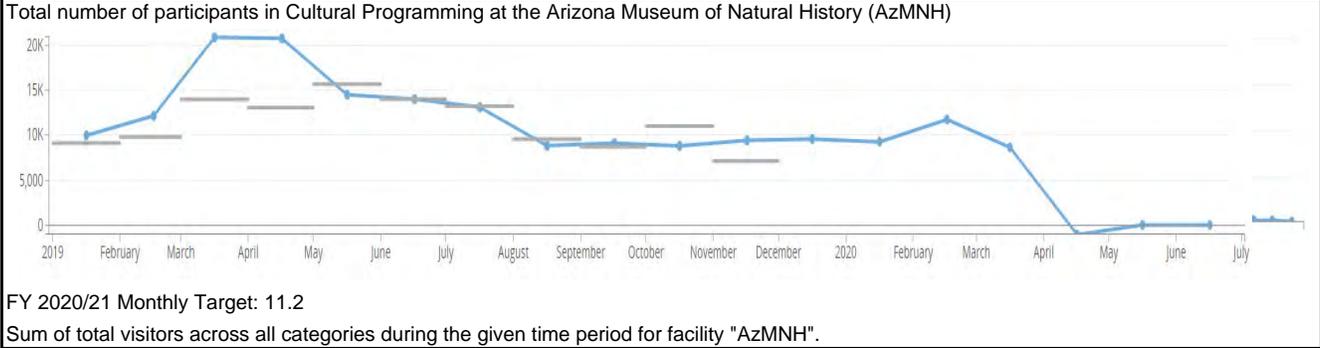
Arts and Culture

Arizona Museum of Natural History Business Objective

Mission	Desired Outcomes
Inspire wonder, understanding and respect for the natural and cultural history of the Southwest.	<ul style="list-style-type: none"> - Provide extraordinary Arts & Culture experiences through learning, discovery & creativity - Increase public participation & support

Performance Measures

AzMNH Cultural Programming Participants



Department Operational Plans

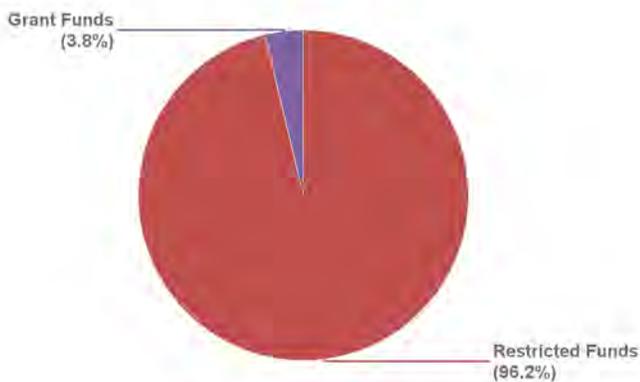
Arts and Culture

Arizona Museum of Natural History Business Objective

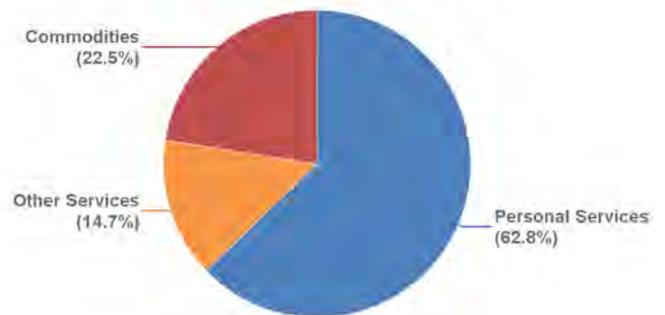
Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
Restricted Funds	\$1,612,010	\$1,640,548	\$1,587,704	\$1,945,849
Grant Funds	\$10,264	\$66,675	\$1,320	\$76,290
Sum:	\$1,622,274	\$1,707,223	\$1,589,024	\$2,022,139

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		16		16
Personal Services	\$1,245,226	\$1,254,599	\$1,256,561	\$1,270,488
Other Services	\$247,592	\$394,821	\$246,557	\$296,436
Commodities	\$129,456	\$57,803	\$85,906	\$455,215
Sum:	\$1,622,274	\$1,707,223	\$1,589,024	\$2,022,139

**Arts and Culture
FY 20/21 Operational Funding
\$2,022,139**



**Arts and Culture
FY 20/21 Operational Category
\$2,022,139**



*Percentages rounded to nearest tenth

Department Operational Plans

Arts and Culture

Arizona Museum of Natural History Business Objective

FY 20/21 Operational Budget By Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure Audience and Donor Development -AZMNH	-	-	\$83,077	-	-	\$83,077
Cultural Programming - AZMNH	-	-	\$1,264,216	-	\$76,290	\$1,340,506
Operations-AZMNH	-	-	\$598,556	-	-	\$598,556
Expenditure Total	-	-	\$1,945,849	-	\$76,290	\$2,022,139
Revenue Audience and Donor Development -AZMNH	-	-	\$15,000	-	-	\$15,000
Cultural Programming - AZMNH	-	-	\$369,562	-	\$65,000	\$434,562
Operations-AZMNH	-	-	\$723,650	-	-	\$723,650
Revenue Total	-	-	\$1,108,212	-	\$65,000	\$1,173,212
Expenditures Net of Revenues	-	-	\$837,637	-	\$11,290	\$848,927

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
Restricted Funds Arts & Culture Fund	\$1,532,953	\$718,800	\$814,153
Restricted Programs Fund	\$412,896	\$389,412	\$23,484
Grant Funds Grants - Gen. Gov.	\$76,290	\$65,000	\$11,290
Totals	\$2,022,139	\$1,173,212	\$848,927

FY 20/21 Operational Budget By Core Business Process and Category

Core Business Process	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
Audience and Donor Development - AZMNH	.5	\$23,484	\$58,293	\$1,300	-	\$83,077
Cultural Programming - AZMNH	10	\$827,436	\$81,155	\$431,915	-	\$1,340,506
Operations-AZMNH	5.5	\$419,568	\$156,988	\$22,000	-	\$598,556
Sum:	16	\$1,270,488	\$296,436	\$455,215	-	\$2,022,139

*FTE count rounded to nearest tenth

Department Operational Plans

Arts and Culture i.d.e.a. Museum Business Objective

Mission	Desired Outcomes
Inspire children of all ages to experience their world differently through art, creativity, and imagination.	- Provide extraordinary Arts and Culture experiences through learning, discovery and creativity - Increase public participation and support

Performance Measures

i.d.e.a. Participation

No graph available at this time.

FY 2020/21 Monthly Target: 92,810

i.d.e.a. number of participants.

Department Operational Plans

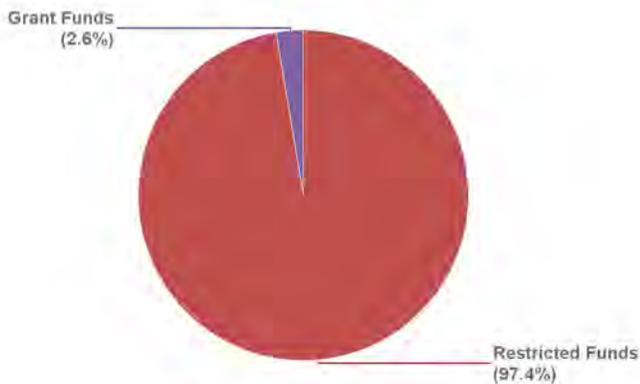
Arts and Culture

i.d.e.a. Museum Business Objective

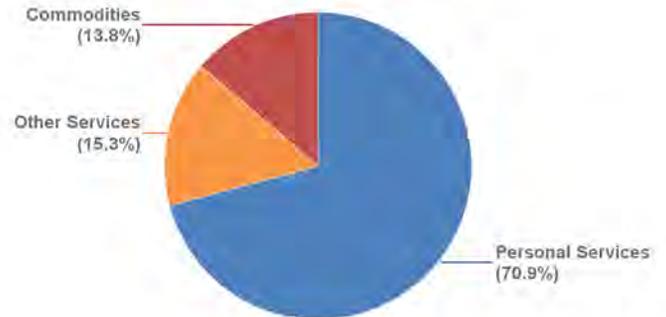
Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
Restricted Funds	\$1,488,616	\$1,592,109	\$1,461,601	\$1,654,676
Grant Funds	-	-	-\$7,000	\$45,000
Sum:	\$1,488,616	\$1,592,109	\$1,454,601	\$1,699,676

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		17.5		17.5
Personal Services	\$1,221,485	\$1,267,661	\$1,197,937	\$1,204,224
Other Services	\$176,908	\$151,068	\$153,349	\$260,772
Commodities	\$90,224	\$173,380	\$103,315	\$234,680
Sum:	\$1,488,616	\$1,592,109	\$1,454,601	\$1,699,676

**Arts and Culture
FY 20/21 Operational Funding
\$1,699,676**



**Arts and Culture
FY 20/21 Operational Category
\$1,699,676**



*Percentages rounded to nearest tenth

Department Operational Plans

Arts and Culture

i.d.e.a. Museum Business Objective

FY 20/21 Operational Budget By Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure Education-i.d.e.a.	-	-	\$468,938	-	\$38,000	\$506,938
Exhibitions-i.d.e.a.	-	-	\$324,860	-	-	\$324,860
Operations-i.d.e.a.	-	-	\$860,878	-	\$7,000	\$867,878
Expenditure Total	-	-	\$1,654,676	-	\$45,000	\$1,699,676
Revenue Operations-i.d.e.a.	-	-	\$772,818	-	-	\$772,818
Revenue Total	-	-	\$772,818	-	-	\$772,818
Expenditures Net of Revenues	-	-	\$881,858	-	\$45,000	\$926,858

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
Restricted Funds Arts & Culture Fund	\$1,164,696	\$277,200	\$887,496
Restricted Programs Fund	\$489,980	\$495,618	-\$5,638
Grant Funds Grants - Gen. Gov.	\$45,000	-	\$45,000
Totals	\$1,699,676	\$772,818	\$926,858

FY 20/21 Operational Budget By Core Business Process and Category

Core Business Process	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
Education-i.d.e.a.	5.5	\$353,004	\$65,104	\$88,830	-	\$506,938
Exhibitions-i.d.e.a.	3	\$259,200	\$30,160	\$35,500	-	\$324,860
Operations-i.d.e.a.	9	\$592,020	\$165,508	\$110,350	-	\$867,878
Sum:	17.5	\$1,204,224	\$260,772	\$234,680	-	\$1,699,676

*FTE count rounded to nearest tenth

Department Operational Plans

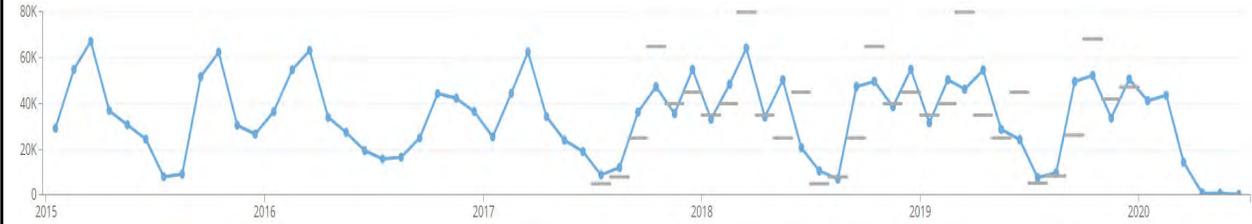
Arts and Culture Mesa Arts Center Business Objective

Mission	Desired Outcomes
Inspire people through engaging arts experiences that are diverse, accessible, and relevant.	<ul style="list-style-type: none"> - Provide extraordinary Arts & Culture experiences through learning, discovery & creativity - Increase public participation & support

Performance Measures

Mesa Arts Center Participants

Total number of participants at the Mesa Arts Center events/offerings



FY 2020/21 Monthly Target: 37.3

Sum of total visitors across all categories in the time period for the Mesa Arts Center facility ("MAC").

Department Operational Plans

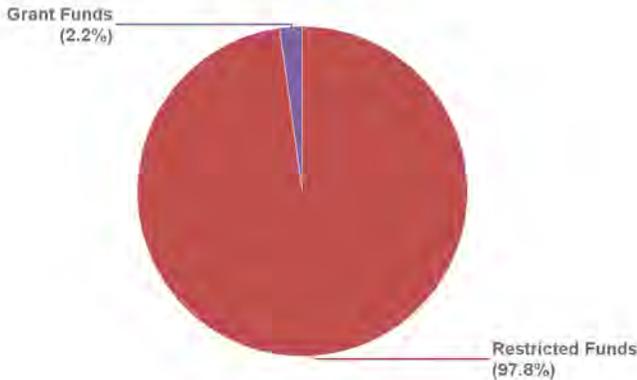
Arts and Culture

Mesa Arts Center Business Objective

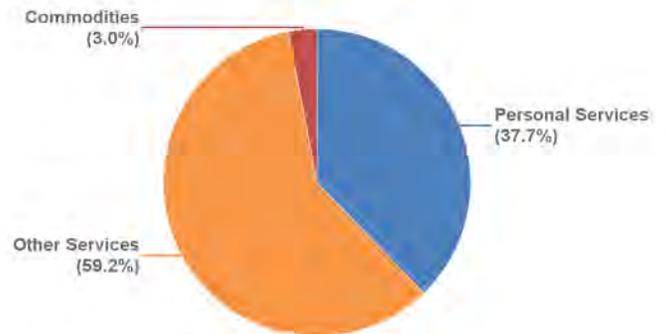
Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
Restricted Funds	\$13,128,383	\$14,214,343	\$12,189,668	\$14,928,475
Grant Funds	\$98,798	\$333,000	\$30,635	\$339,000
Sum:	\$13,227,181	\$14,547,343	\$12,220,303	\$15,267,475

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		72.8		74
Personal Services	\$5,076,945	\$5,694,357	\$5,655,037	\$5,762,922
Other Services	\$7,512,532	\$8,469,372	\$6,121,451	\$9,043,033
Commodities	\$661,031	\$383,614	\$443,815	\$461,520
Offsets and Credits	-\$23,327	-	-	-
Sum:	\$13,227,181	\$14,547,343	\$12,220,303	\$15,267,475

**Arts and Culture
FY 20/21 Operational Funding
\$15,267,475**



**Arts and Culture
FY 20/21 Operational Category
\$15,267,475**



*Percentages rounded to nearest tenth

Department Operational Plans

Arts and Culture

Mesa Arts Center Business Objective

FY 20/21 Operational Budget By Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure Adult and Youth Studio Classes	-	-	\$848,865	-	-	\$848,865
Education and Engagement	-	-	\$774,166	-	\$257,000	\$1,031,166
Fund Development	-	-	\$1,372,410	-	-	\$1,372,410
Mesa Arts Center Operations	-	-	\$7,163,744	-	\$82,000	\$7,245,744
Performing Live	-	-	\$4,716,252	-	-	\$4,716,252
Volunteer Recruitment and Management	-	-	\$53,038	-	-	\$53,038
Expenditure Total	-	-	\$14,928,475	-	\$339,000	\$15,267,475
Revenue Adult and Youth Studio Classes	-	-	\$705,000	-	-	\$705,000
Education and Engagement	-	-	-	-	\$42,000	\$42,000
Mesa Arts Center Operations	-	-	\$3,054,761	-	\$200,000	\$3,254,761
Performing Live	-	-	\$5,186,543	-	-	\$5,186,543
Revenue Total	-	-	\$8,946,304	-	\$242,000	\$9,188,304
Expenditures Net of Revenues	-	-	\$5,982,171	-	\$97,000	\$6,079,171

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
Restricted Funds Arts & Culture Fund	\$13,666,623	\$7,297,764	\$6,368,859
Mesa Arts Center Restoration Fee	-	\$385,000	-\$385,000
Restricted Programs Fund	\$1,261,852	\$1,263,540	-\$1,688
Grant Funds Grants - Gen. Gov.	\$339,000	\$242,000	\$97,000
Totals	\$15,267,475	\$9,188,304	\$6,079,171

Department Operational Plans

Arts and Culture

Mesa Arts Center Business Objective

FY 20/21 Operational Budget By Core Business Process and Category

Core Business Process	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
Adult and Youth Studio Classes	8.2	\$571,560	\$211,385	\$65,920	-	\$848,865
Education and Engagement	6.5	\$494,136	\$478,280	\$58,750	-	\$1,031,166
Fund Development	6	\$568,044	\$798,616	\$5,750	-	\$1,372,410
Mesa Arts Center Operations	50	\$3,781,842	\$3,143,902	\$320,000	-	\$7,245,744
Performing Live	3	\$321,252	\$4,386,900	\$8,100	-	\$4,716,252
Volunteer Recruitment and Management	.4	\$26,088	\$23,950	\$3,000	-	\$53,038
Sum:	74	\$5,762,922	\$9,043,033	\$461,520	-	\$15,267,475

*FTE count rounded to nearest tenth

Department Operational Plans

Business Services Contact Information:

Department Phone Number: 480-644-2221
Department Email: custserv.info@mesaaz.gov
Department Address: City of Mesa, Business Services
P.O. Box 1466
City of Mesa, AZ 85211-1466
Website: <http://mesaaz.gov/business/>

Department Description

The Business Services Department takes on multiple responsibilities throughout the City. These responsibilities include: customer service business office, contact center and website; utility billing; revenue processing operations, tax audit and delinquent collections; business licensing; print and mail services; warehousing and procurement and contract management.

*City Council Strategic Initiatives: **Sustainable Economy***

Department Operational Plans

Department

Business Service

Core Business Process/Business Objective



Budgetary Highlights

The FY 2020/21 Adopted Budget is consistent with the FY 2019/20 Adopted Budget.

Department Operational Plans

Business Services Business Services Business Objective

Mission	Desired Outcomes
Provide services that support Mesa businesses and citizens, City departments and the divisions of the Business Services Department.	<ul style="list-style-type: none"> - Mesa's utility customers, taxpayers, bidders and vendors are provided with the highest quality customer service with fair and professional treatment - Mesa's customers are provided with an accurate billing for their utility services - City receipts are collected and posted accurately and in a timely manner - Delinquent amounts due to the City are aggressively pursued - City departments are provided the services needed to support their missions

Performance Measures

Utility Customer Calls Abandoned

Number of abandoned calls divided by the total number of calls offered. Calculations are performed at the conclusion of each month for results that month.

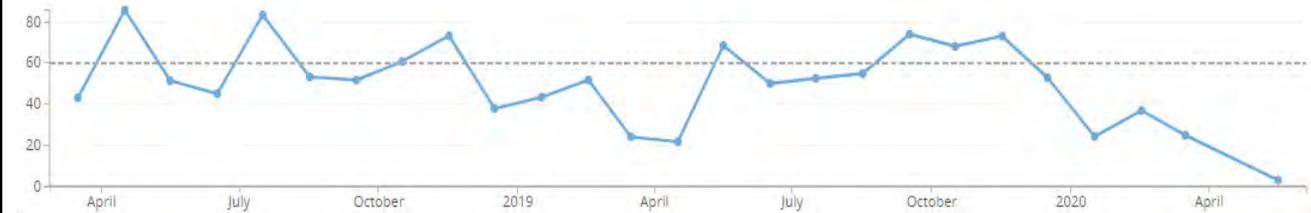


FY 2020/21 Monthly Target: 5%

Number of abandoned calls divided by the total number of calls offered.

Seconds to Answer Credit Services Calls

Sum of time to answer for all calls divided by the number of calls. Calculations are performed at the conclusion of each month for results that



FY 2020/21 Monthly Target: 60

The average of # answer duration

Department Operational Plans

Business Services

Business Services Business Objective

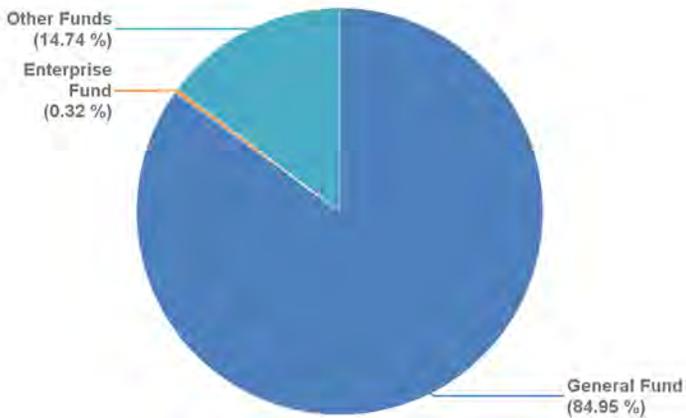
Operational History by Funding Source

Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
General Fund	\$10,243,742	\$11,095,795	\$10,535,592	\$10,929,175
Enterprise Fund	\$33,685	\$125,100	\$50,840	\$40,575
Other Funds	\$1,674,428	\$1,934,250	\$1,692,610	\$1,895,825
Sum:	\$11,951,854	\$13,155,145	\$12,279,042	\$12,865,575

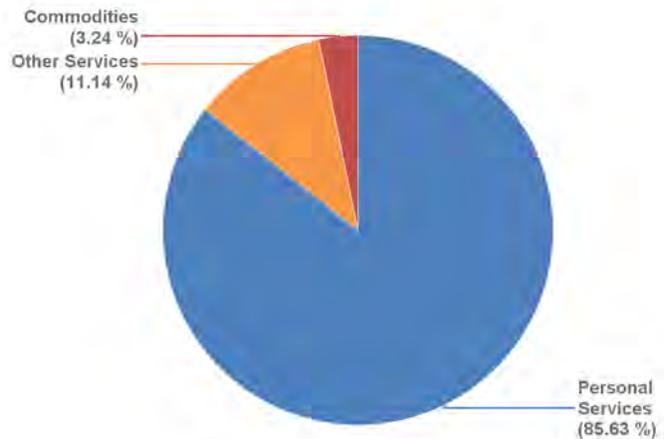
Operational History by Category

Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		137		137
Personal Services	\$10,501,093	\$11,125,193	\$10,831,945	\$11,016,322
Other Services	\$1,071,096	\$1,365,859	\$1,186,701	\$1,432,696
Commodities	\$379,665	\$614,093	\$260,396	\$416,557
Capital Outlay	-	\$50,000	-	-
	\$11,951,854	\$13,155,145	\$12,279,042	\$12,865,575

**Business Services
FY 20/21 Operational Funding
\$12,865,575**



**Business Services
FY 20/21 Operational Category
\$12,865,575**



*Percentages rounded to nearest tenth

Department Operational Plans

Business Services

Business Services Business Objective

FY 20/21 Operational Budget By Core Business Process and Funding Source							
Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure							
Business Services Administration	Business Services Administration	\$582,969	-	-	-	-	\$582,969
	Space Planning	\$108,380	-	-	-	-	\$108,380
Customer Information and Billing Operations	Alarm Permit Processing	\$152,062	-	-	-	-	\$152,062
	Billing and Account Maintenance	\$796,612	-	-	-	-	\$796,612
	CIS Technical Support and Training	\$430,676	\$40,575	-	-	-	\$471,251
Mail, Print and Materials	Mail Services	\$407,624	-	-	-	-	\$407,624
	Materials and Supply Inventory	-	-	-	\$938,101	-	\$938,101
	Print Services	-	-	-	\$774,420	-	\$774,420
	Surplus Property	-	-	-	\$183,304	-	\$183,304
Procurement	Purchasing Services (Contract & PO mgmt, P-Card Program)	\$1,480,343	-	-	-	-	\$1,480,343
Revenue Operations	Business Office	\$977,362	-	-	-	-	\$977,362
	Contact Center	\$2,014,727	-	-	-	-	\$2,014,727
	Payment Processing	\$328,438	-	-	-	-	\$328,438
	Special Regulatory Licenses	\$953,164	-	-	-	-	\$953,164

Department Operational Plans

Business Services

Business Services Business Objective

	Utility Account						
	Credit Services	\$843,856	-	-	-	-	\$843,856
Tax Compliance and Collections	Citywide Collections	\$800,924	-	-	-	-	\$800,924
	Tax Audit	\$1,052,038	-	-	-	-	\$1,052,038
Expenditure Total		\$10,929,175	\$40,575		\$1,895,825		\$12,865,575
Revenue							
Business Services Administration	Business Services Administration	-	-	-	-	-	-
	Space Planning	-	-	-	-	-	-
Customer Information and Billing Operations	Alarm Permit Processing	-	-	-	-	-	-
	Billing and Account Maintenance	-	-	-	-	-	-
	CIS Technical Support and Training	-	-	-	-	-	-
Mail, Print and Materials	Mail Services	-	-	-	-	-	-
	Materials and Supply Inventory	-	-	-	-	-	-
	Print Services	-	-	-	-	-	-
	Surplus Property	-	-	-	\$150,000	-	\$150,000
Procurement	Purchasing Services (Contract & PO mgmt, P-Card Program)	\$200,250	-	-	-	-	\$200,250
Revenue Operations	Business Office	-	-	-	-	-	-
	Contact Center	\$33,000	-	-	-	-	\$33,000
	Payment Processing	-	-	-	-	-	-

Department Operational Plans

Business Services

Business Services Business Objective

	Special Regulatory Licenses	\$1,125,000	-	-	-	-	\$1,125,000
	Utility Account Credit Services	-	-	-	-	-	-
Tax Compliance and Collections	Citywide Collections	-	-	-	-	-	-
	Tax Audit	-	-	-	-	-	-
Revenue Total		\$1,358,250	-	-	\$150,000	-	\$1,508,250
Expenditures Net of Revenues		\$9,570,925	\$40,575	-	\$1,745,825	-	\$11,357,325

Department Operational Plans

Business Services

Business Services Business Objective

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues				
Funding Source	Fund Name	FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
General Fund	General Fund	\$10,929,175	\$1,358,250	\$9,570,925
Enterprise Fund	Enterprise Fund	\$40,575	-	\$40,575
Other Funds	Print Shop Internal Service	\$774,420	-	\$774,420
	Warehouse Internal Service	\$1,121,405	\$150,000	\$971,405
Totals		\$12,865,575	\$1,508,250	\$11,357,325

FY 20/21 Operational Budget By Core Business Process and Category							
Core Business Process		FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
Business Services Administration	Business Services Administration	4	\$537,178	\$33,520	\$12,271	-	\$582,969
	Space Planning	1	\$105,980	\$1,240	\$1,160	-	\$108,380
Customer Information and Billing Operations	Alarm Permit Processing	2.2	\$149,162	\$2,750	\$150	-	\$152,062
	Billing and Account Maintenance	7.9	\$590,272	\$128,544	\$77,796	-	\$796,612
	CIS Technical Support and Training	4	\$423,916	\$33,920	\$13,415	-	\$471,251
Mail, Print and Materials	Mail Services	5.7	\$322,374	\$70,095	\$15,155	-	\$407,624
	Materials and Supply Inventory	8.6	\$655,956	\$139,521	\$142,624	-	\$938,101

Department Operational Plans

Business Services

Business Services Business Objective

FY 20/21 Operational Budget By Core Business Process and Category							
Core Business Process	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget	
	Print Services	3.8	\$279,244	\$408,248	\$86,928	-	\$774,420
	Surplus Property	2.1	\$167,304	\$14,700	\$1,300	-	\$183,304
Procurement	Purchasing Services (Contract & PO mgmt, P-Card)	15	\$1,437,000	\$38,120	\$5,223	-	\$1,480,343
Revenue Operations	Business Office	11.1	\$742,812	\$226,850	\$7,700	-	\$977,362
	Contact Center	26.8	\$1,905,772	\$103,314	\$5,641	-	\$2,014,727
	Payment Processing	4.5	\$312,888	\$12,250	\$3,300	-	\$328,438
	Special Regulatory Licenses	10.4	\$819,664	\$108,090	\$25,410	-	\$953,164
	Utility Account Credit Services	10.3	\$776,036	\$56,470	\$11,350	-	\$843,856
Tax Compliance and Collections	Citywide Collections	10.1	\$781,484	\$16,590	\$2,850	-	\$800,924
	Tax Audit	9.9	\$1,009,280	\$38,474	\$4,284	-	\$1,052,038
	Totals	137	\$11,016,322	\$1,432,696	\$416,557	-	\$12,865,575

*FTE count rounded to nearest tenth

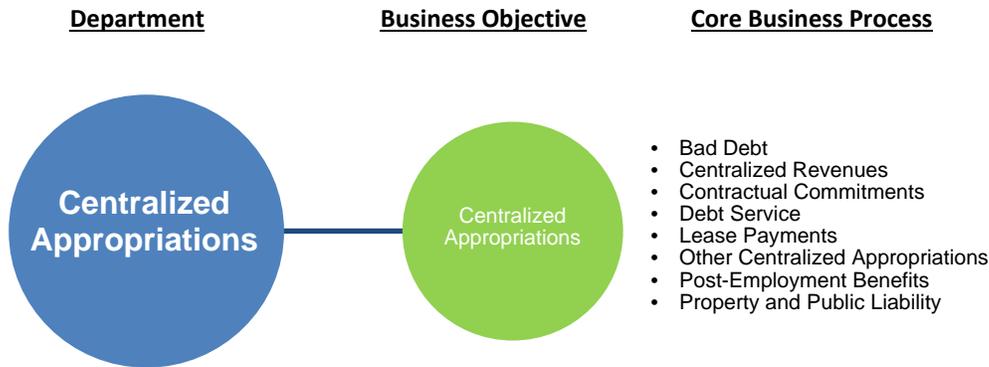
Department Operational Plans

Centralized Appropriations Contact Information:

Department Phone Number: 480-644-5799
Department Email: [Office of Management & Budget Email](#)
Department Address: City of Mesa, Office of Management & Budget
20 E Main Street, Suite 650
Mesa, AZ 85201

Department Description

The Centralized Appropriations Department contains citywide revenues and expenditures such as Contractual Commitments, Debt Service, Lease Payments, Post-Employment Benefits, Property and Public Liability, City Sales Tax, Secondary Property Tax, Urban Revenue Sharing, State Shared Sales Tax, Highway User Tax, Utility Revenues, etc. The Centralized Appropriations Department is managed separately from any department operational plan.



Budgetary Highlights

Detailed information related to tax collections, debt service, property and public liability and other areas within Centralized Appropriations can be found in the Budget and Financial Summaries section of the Executive Budget Plan.

Department Operational Plans

Centralized Appropriations

Operational History by Funding Source				
Parent Fund Name	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
General Fund	-\$8,309,992	-\$13,006,921	-\$11,334,760	-\$12,320,574
Enterprise Fund	\$21,584,614	\$24,436,891	\$23,604,968	\$20,039,629
Restricted Funds	\$31,383,577	\$61,228,654	\$37,629,329	\$59,789,227
Other Funds	\$275,661,989	\$206,867,376	\$153,563,588	\$172,162,718
Grant Funds	\$19,655	-	\$30,000,000	\$70,000,000
	\$320,339,843	\$279,526,000	\$233,463,125	\$309,671,000

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
Personal Services	\$16,153,380	\$20,021,296	\$19,870,735	\$19,115,201
Other Services	\$15,511,326	\$23,160,273	\$42,579,050	\$82,779,339
Commodities	\$7,464,599	\$7,822,022	\$7,759,780	\$9,427,908
Capital Outlay	\$13,083,237	\$20,330,000	\$17,140,275	\$28,439,000
Debt Service	\$298,344,601	\$227,697,623	\$169,949,986	\$192,173,961
Offsets and Credits	-\$30,217,300	-\$27,073,214	-\$24,387,701	-\$26,639,045
Contingency	-	\$7,568,000	\$551,000	\$4,374,636
Sum:	\$320,339,843	\$279,526,000	\$233,463,125	\$309,671,000

Department Operational Plans

Centralized Appropriations

FY 20/21 Operational Budget By Business Objective and Funding Source

Business Objective	General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure Centralized Appropriations	-\$12,320,574	\$20,039,629	\$59,789,227	\$172,162,718	\$70,000,000	\$309,671,000
Expenditure Total	-\$12,320,574	\$20,039,629	\$59,789,227	\$172,162,718	\$70,000,000	\$309,671,000
Revenue Centralized Appropriations	\$288,057,396	\$381,051,722	\$214,785,704	\$384,100,979	\$70,025,110	\$1,338,020,911
Revenue Total	\$288,057,396	\$381,051,722	\$214,785,704	\$384,100,979	\$70,025,110	\$1,338,020,911
Expenditures Net of Revenues	-\$300,377,970	-\$361,012,093	-\$154,996,477	-\$211,938,261	-\$25,110	-\$1,028,349,911

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
General Fund Capital - General Fund	-\$632,958	-	-\$632,958
General Fund	-\$11,687,616	\$288,057,396	-\$299,745,012
Enterprise Fund Capital - Enterprise	\$291,946	-	\$291,946
Enterprise Fund	\$19,747,683	\$381,051,722	-\$361,304,039
Restricted Funds Arts & Culture Fund	\$3,053,823	\$920	\$3,052,903
Cadence CFD 1 - Capital	\$9,449,000	\$9,449,000	-
Cadence CFD 1 - Debt	\$950,922	\$950,922	-
Cadence CFD - Operating	\$20,000	\$116,812	-\$96,812
Cemetery	\$219,638	-	\$219,638
Cemetery Reserve	-	\$170,709	-\$170,709
Commercial Facilities Fund	\$1,734,278	\$1,600,000	\$134,278
Court Construction Fee	-	\$700,000	-\$700,000
Eastmark CFD 1 - Capital	\$20,400,000	\$20,400,000	-
Eastmark CFD 1 - Debt	\$5,719,280	\$5,719,330	-\$50
Eastmark CFD 1 - Operating	\$90,636	\$291,202	-\$200,566
Eastmark CFD 2-Capital	\$4,300,000	\$4,300,000	-
Eastmark CFD 2-Debt	\$762,095	\$762,095	-
Eastmark Community Facilities District No. 2	\$20,000	\$96,508	-\$76,508

Department Operational Plans

Centralized Appropriations

	Economic Investment Fund	\$450,419	-	\$450,419
	Environmental Compliance Fee	\$917,842	\$16,761,539	-\$15,843,697
	Falcon Field Airport	\$838,729	\$47,058	\$791,671
	Fire Impact Fee	-	\$1,143,063	-\$1,143,063
	Greenfield WRP Joint Venture	\$1,056,789	\$8,756,142	-\$7,699,353
	Highway User Revenue Fund	\$321,207	\$38,211,995	-\$37,890,788
	Library Impact Fee	-	\$6,978	-\$6,978
	Local Streets	\$5,944,713	\$30,938,147	-\$24,993,434
	Mesa Arts Center Restoration Fee	-	\$39,397	-\$39,397
	Parks Impact Fee	-	\$17,115	-\$17,115
	Police Impact Fee	-	\$1,565,534	-\$1,565,534
	Public Safety Sales Tax	-	\$25,605,004	-\$25,605,004
	Quality of Life Sales Tax	-	\$25,605,004	-\$25,605,004
	Restricted Programs Fund	\$2,995,000	\$3,776,694	-\$781,694
	Solid Waste Development Fee	-	\$499,862	-\$499,862
	Special Programs Fund	-	\$301,039	-\$301,039
	Stormwater Drainage Impact Fee	-	\$717,769	-\$717,769
	TOPAZ Joint Venture Fund	-	\$1,982,396	-\$1,982,396
	Transit Fund	\$544,856	\$1,281,000	-\$736,144
	Wastewater Impact Fee	-	\$6,927,088	-\$6,927,088
	Water Impact Fees	-	\$6,045,382	-\$6,045,382
Other Funds	Electric Bond Construction	\$148,235	\$3,902,379	-\$3,754,144
	Employee Benefit Trust	\$2,201,195	\$52	\$2,201,143
	Excise Tax Obligation Bond Construction	\$200,000	\$34,700,000	-\$34,500,000
	Fleet Internal Service	-\$20,543,117	-	-\$20,543,117
	Gas Bond Construction	\$222,353	\$14,891,504	-\$14,669,151
	General Obligation Bond Redemption	\$50,077,706	\$42,544,356	\$7,533,350
	Highway Project Advancement Notes	-	\$143,111	-\$143,111
	Highway User Revenue Bond Redemption	\$12,445,388	-	\$12,445,388
	Library Bond Construction	\$78,472	\$1,877,979	-\$1,799,507
	Parks Bond Construction	\$345,278	\$12,659,990	-\$12,314,712
	Print Shop Internal Service	-\$774,420	-	-\$774,420

Department Operational Plans

Centralized Appropriations

	Property and Public Liability	-	\$6,646,481	-\$6,646,481
	Public Safety Bond Construction	\$313,889	\$18,920,348	-\$18,606,459
	Special Improvement District Bond Redemption	\$463,904	\$463,904	-
	Streets Bond Construction	\$392,361	\$47,193,235	-\$46,800,874
	Utility Systems Bond Redemption	\$117,168,131	-	\$117,168,131
	Utility Systems GO Bond Redemption	\$48,121	-	\$48,121
	Warehouse Internal Service	\$7,967,396	\$9,089,853	-\$1,122,457
	Wastewater Bond Construction	\$555,882	\$74,339,661	-\$73,783,779
	Water Bond Construction	\$648,529	\$111,436,034	-\$110,787,505
	WIFA Redemption	\$203,415	-	\$203,415
	Worker's Compensation	-	\$5,292,092	-\$5,292,092
Grant Funds	Grants - Gen. Gov.	-	\$1,286	-\$1,286
	Relief Fund	\$70,000,000	\$70,000,000	-
	Section 8	-	\$23,824	-\$23,824
Totals		\$309,671,000	\$1,338,020,911	-\$1,028,349,911

FY 20/21 Operational Budget By Business Objective and Category*					
Business Objective	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
Centralized Appropriations	\$19,115,201	\$82,779,339	\$9,427,908	\$28,439,000	\$309,671,000
Totals	\$19,115,201	\$82,779,339	\$9,427,908	\$28,439,000	\$309,671,000

Table does not include Debt Service, Credits, Offsets, and Contingency

Department Operational Plans

City Attorney Contact Information:

Department Phone Number: 480-644-2343
Department Email: mesacityattorney@mesaaz.gov
Department Address: City of Mesa, City Attorney
P.O. Box 1466
City of Mesa, AZ 85211-1466
Website: <https://www.mesaaz.gov/government/city-attorney>

Department Description

The City Attorney's Office provides legal advice to the Mayor and Council, the City Manager, City departments, and the City's boards and commissions. The Office prepares and reviews contracts, ordinances, resolutions, and other legal documents involving the City. The City Attorney's Office also represents the City in civil litigation and represents the City and the State of Arizona in criminal misdemeanor cases and certain civil traffic cases occurring within the city limits.

City Council Strategic Initiatives: **Community Safety, Sustainable Economy**



Budgetary Highlights

The City Attorney's Office oversees the Property and Public Liability (PPL) Fund. The City uses the PPL Fund to pay third party liability claims, administrative costs for the litigation team, and to purchase insurance coverage to protect the City against litigation past a certain threshold. Estimated claims for FY 2020/21 are expected to be \$4.5 million. During FY 2019/20, the City Attorney's Office added 2 FTE, a Legal Advisor and Staff Attorney, which were transferred from the Police Department.

The FY 2020/21 Adopted Budget is consistent with the FY 2019/20 Adopted Budget for the City Attorney's Office.

Department Operational Plans

City Attorney City Attorney Business Objective	
Mission	Desired Outcomes
To provide the highest quality legal representation for the City of Mesa and its City Council and Departments in a timely, professional, and ethical manner.	To protect the interests of the City by providing thorough and accurate legal representation.

Department Operational Plans

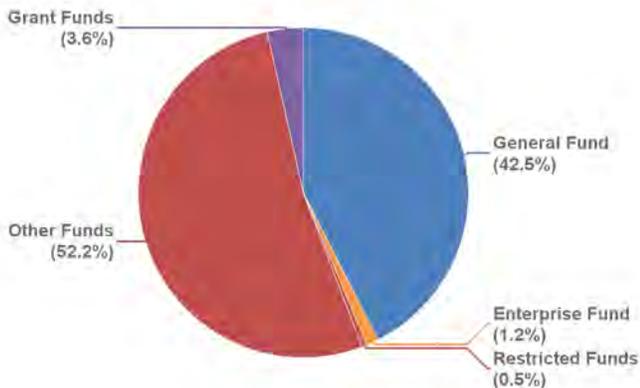
City Attorney

Legal Business Objective

Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
General Fund	\$5,550,726	\$6,012,836	\$5,869,668	\$6,253,386
Enterprise Fund	\$179,090	\$178,343	\$178,343	\$179,100
Restricted Funds	\$5,372	\$70,000	\$15,000	\$70,000
Other Funds	\$4,112,508	\$7,592,951	\$6,812,992	\$7,682,222
Grant Funds	\$447,025	\$477,870	\$481,722	\$522,292
Sum:	\$10,294,721	\$14,332,000	\$13,357,725	\$14,707,000

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		64.3		66.5
Personal Services	\$6,679,548	\$7,183,083	\$7,054,133	\$7,526,909
Other Services	\$3,573,323	\$7,099,268	\$6,272,960	\$7,124,292
Commodities	\$41,850	\$49,649	\$30,632	\$55,799
Sum:	\$10,294,721	\$14,332,000	\$13,357,725	\$14,707,000

**City Attorney
FY 20/21 Operational Funding
\$14,707,000**



**City Attorney
FY 20/21 Operational Category
\$14,707,000**



*Percentages rounded to nearest tenth

Department Operational Plans

City Attorney

Legal Business Objective

FY 20/21 Operational Budget By Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure Administrative Legal Services	\$2,501,904	\$179,100	\$70,000	-	\$16,284	\$2,767,288
Civil Litigation	-	-	-	\$7,682,222	-	\$7,682,222
Criminal Prosecution	\$3,508,450	-	-	-	-	\$3,508,450
Victim Services	\$243,032	-	-	-	\$506,008	\$749,040
Expenditure Total	\$6,253,386	\$179,100	\$70,000	\$7,682,222	\$522,292	\$14,707,000
Revenue Criminal Prosecution	\$17,500	-	-	-	-	\$17,500
Victim Services	-	-	-	-	\$506,008	\$506,008
Revenue Total	\$17,500	-	-	-	\$506,008	\$523,508
Expenditures Net of Revenues	\$6,235,886	\$179,100	\$70,000	\$7,682,222	\$16,284	\$14,183,492

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
General Fund General Fund	\$6,253,386	\$17,500	\$6,235,886
Enterprise Fund Enterprise Fund	\$179,100	-	\$179,100
Restricted Funds Cadence CFD - Operating	\$15,000	-	\$15,000
Eastmark CFD 1 - Operating	\$40,000	-	\$40,000
Eastmark Community Facilities District No. 2	\$15,000	-	\$15,000
Other Funds Property and Public Liability	\$7,682,222	-	\$7,682,222
Grant Funds Community Development Block Grant	\$8,772	-	\$8,772
Grants - Gen. Gov.	\$506,008	\$506,008	-
HOME	\$5,004	-	\$5,004
Section 8	\$2,508	-	\$2,508
Totals	\$14,707,000	\$523,508	\$14,183,492

Department Operational Plans

City Attorney

Legal Business Objective

FY 20/21 Operational Budget By Core Business Process and Category

Core Business Process	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
Administrative Legal Services	15	\$2,296,885	\$454,842	\$15,561	-	\$2,767,288
Civil Litigation	8.9	\$1,151,222	\$6,531,000	-	-	\$7,682,222
Criminal Prosecution	32.6	\$3,388,762	\$88,300	\$31,388	-	\$3,508,450
Victim Services	10	\$690,040	\$50,150	\$8,850	-	\$749,040
Sum:	66.5	\$7,526,909	\$7,124,292	\$55,799	-	\$14,707,000

*FTE count rounded to nearest tenth

Department Operational Plans

City Auditor Contact Information:

Department Phone Number: 480-644-5059
Department Address: City of Mesa, City Auditor
20 E. Main St, Suite 820, PO Box 1466
Mesa AZ 85211-1466
Website: <http://mesaaz.gov/government/city-auditor>

Department Description

Under the direction of the Mesa City Council, the City Auditor’s Office provides audit, consulting and investigative services to identify and minimize risks, maximize efficiencies and improve internal controls. These services help the City accomplish its objectives by bringing a systematic, disciplined approach to evaluating and improving the effectiveness of risk management, control, and governance processes.

*City Council Strategic Initiatives: **Sustainable Economy***



Budgetary Highlights

The FY 2020/21 Adopted Budget is consistent with the FY 2019/20 Adopted Budget.

Department Operational Plans

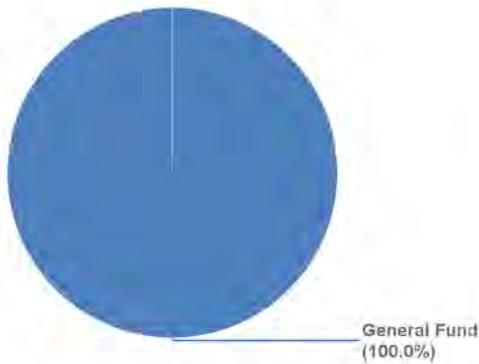
City Auditor

City Auditor Business Objective

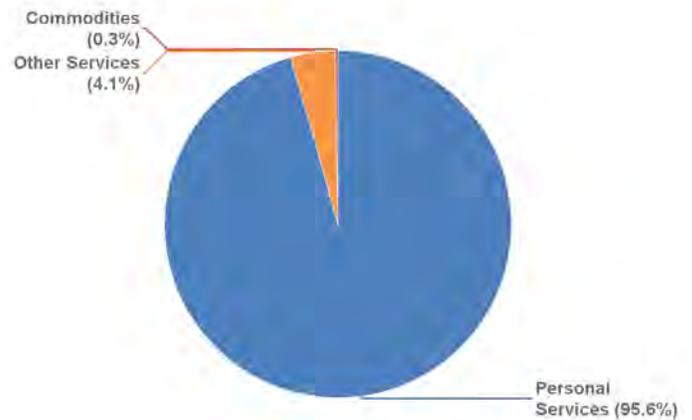
Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
General Fund	\$726,583	\$778,000	\$807,000	\$826,000
Sum:	\$726,583	\$778,000	\$807,000	\$826,000

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		5		5
Personal Services	\$704,632	\$741,487	\$770,487	\$789,616
Other Services	\$21,570	\$34,255	\$34,255	\$34,126
Commodities	\$381	\$2,258	\$2,258	\$2,258
Sum:	\$726,583	\$778,000	\$807,000	\$826,000

**City Auditor
FY 20/21 Operational Funding
\$826,000**



**City Auditor
FY 20/21 Operational Category
\$826,000**



*Percentages rounded to nearest tenth

Department Operational Plans

City Auditor

City Auditor Business Objective

FY 20/21 Operational Budget By Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure City Auditor Operations	\$826,000	-	-	-	-	\$826,000
Expenditure Total	\$826,000	-	-	-	-	\$826,000
Expenditures Net of Revenues	\$826,000	-	-	-	-	\$826,000

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
General Fund General Fund	\$826,000	-	\$826,000
Totals	\$826,000	-	\$826,000

FY 20/21 Operational Budget By Core Business Process and Category

Core Business Process	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
City Auditor Operations	5	\$789,616	\$34,126	\$2,258	-	\$826,000
Sum:	5	\$789,616	\$34,126	\$2,258	-	\$826,000

*FTE count rounded to nearest tenth

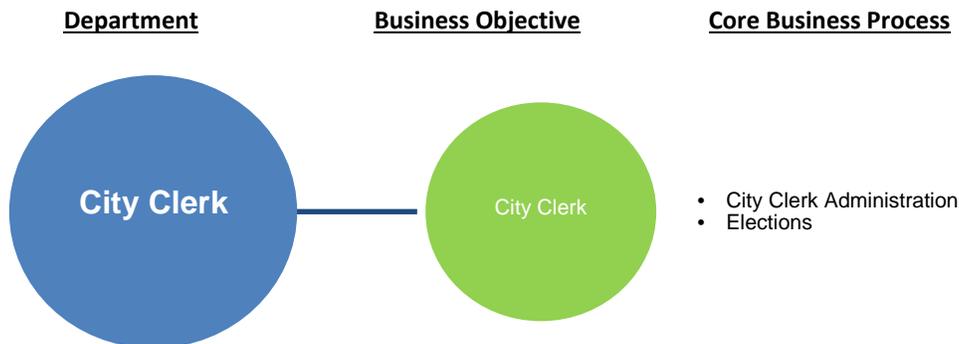
Department Operational Plans

City Clerk Contact Information:

Department Phone Number: 480-644-2099
Department Email: clerk.info@mesaaz.gov
Department Address: City of Mesa, City Clerk
20 E. Main Street Suite 150
Mesa, AZ 85201
Website: <https://www.mesaaz.gov/government/city-clerk>

Department Description

Professionally and responsively promoting trust between the citizens and government by providing Council support, such as compiling minutes from all Council and Council Committee meetings and processing all adopted ordinances and resolutions; managing the citywide records management program and overseeing citywide FOIA requests; conducting fair, open and impartial City elections; ensuring legal compliance of all official postings, public notices and related advertising; processing legal service documents; managing advisory board and committee applications and terms; and administering the Public Safety Retirement Local Boards, as well as the Judicial Advisory Board.



Budgetary Highlights

The FY 2020/21 Adopted Budget for the City Clerk's Office increased by \$410,000 to accommodate the elections this fiscal year.

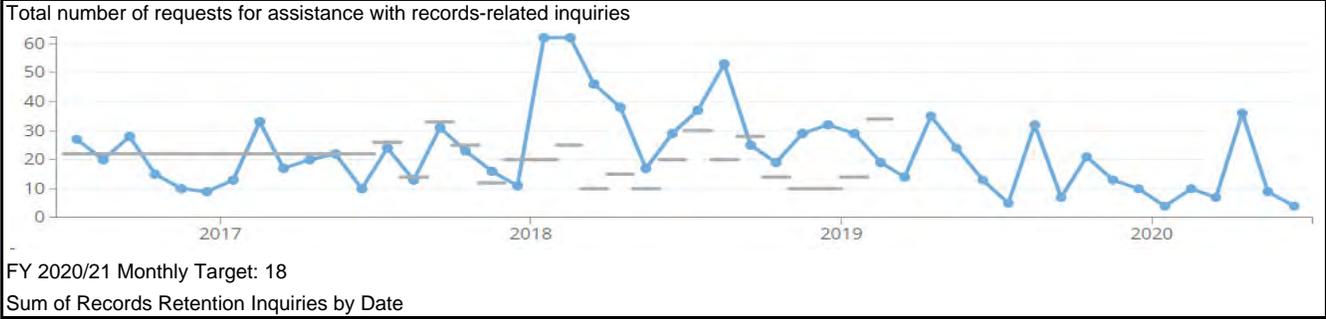
Department Operational Plans

City Clerk City Clerk Business Objective

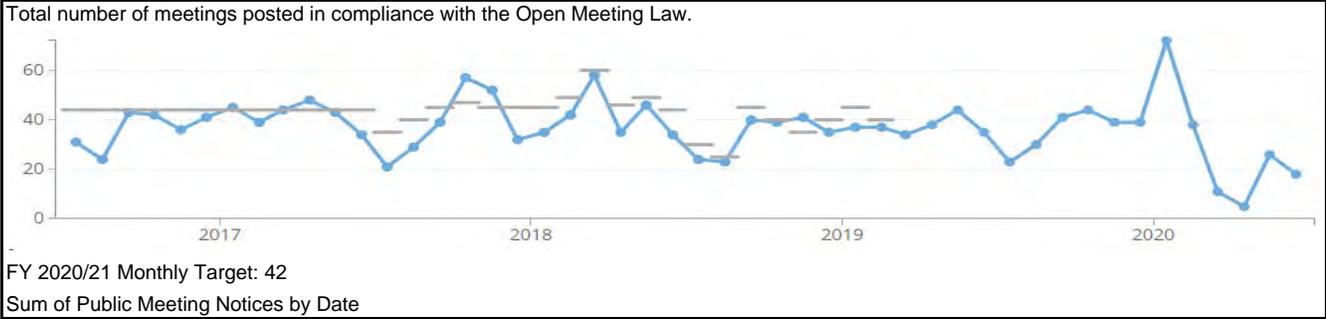
Mission	Desired Outcomes
Serve as professional, responsive liaisons in promoting trust between the citizens and government by managing the citywide records management program, conducting fair, open and impartial City elections, ensuring legal compliance of all official postings, public notices and related advertising and administering the Public Safety Retirement System and local boards for City of Mesa police and firefighters.	<ul style="list-style-type: none"> - Voter education (outreach) is enhanced - Voter turnout is maximized - Accurate and timely City elections/results are conducted - Access to government through public records is provided - Compliance with all legal notification requirements is ensured and maintained

Performance Measures

Record Retention Inquiries



Public Meeting Notices



Department Operational Plans

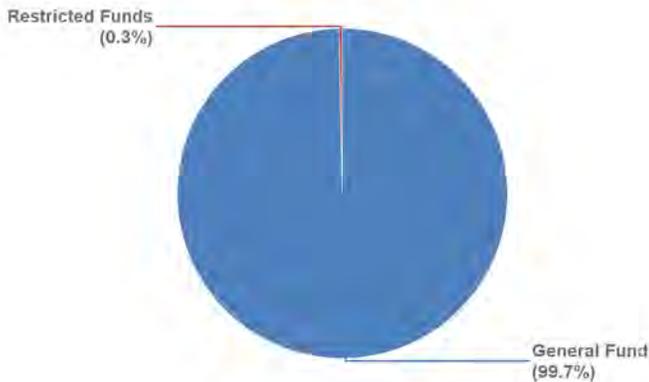
City Clerk

City Clerk Business Objective

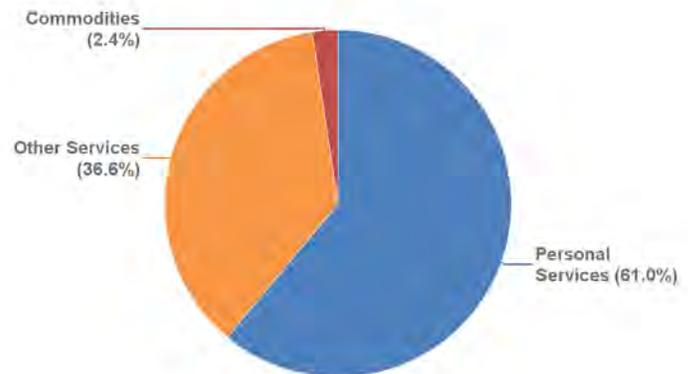
Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
General Fund	\$1,171,455	\$897,476	\$941,410	\$1,346,476
Restricted Funds	\$574	\$4,524	\$4,524	\$4,524
Sum:	\$1,172,028	\$902,000	\$945,934	\$1,351,000

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		8		8
Personal Services	\$786,516	\$818,196	\$814,910	\$824,148
Other Services	\$350,811	\$73,604	\$117,176	\$494,452
Commodities	\$27,371	\$10,200	\$13,848	\$32,400
Capital Outlay	\$7,330	-	-	-
Sum:	\$1,172,028	\$902,000	\$945,934	\$1,351,000

**City Clerk
FY 20/21 Operational Funding
\$1,351,000**



**City Clerk
FY 20/21 Operational Category
\$1,351,000**



*Percentages rounded to nearest tenth

Department Operational Plans

City Clerk

City Clerk Business Objective

FY 20/21 Operational Budget By Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure City Clerk Administration	\$792,592	-	\$4,524	-	-	\$797,116
Elections	\$553,884	-	-	-	-	\$553,884
Expenditure Total	\$1,346,476	-	\$4,524	-	-	\$1,351,000
Expenditures Net of Revenues	\$1,346,476	-	\$4,524	-	-	\$1,351,000

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
General Fund General Fund	\$1,346,476	-	\$1,346,476
Restricted Funds Cadence CFD - Operating	\$1,508	-	\$1,508
Eastmark CFD 1 - Operating	\$1,508	-	\$1,508
Eastmark Community Facilities District No. 2	\$1,508	-	\$1,508
Totals	\$1,351,000	-	\$1,351,000

FY 20/21 Operational Budget By Core Business Process and Category

Core Business Process	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
City Clerk Administration	6.8	\$679,764	\$109,652	\$7,700	-	\$797,116
Elections	1.2	\$144,384	\$384,800	\$24,700	-	\$553,884
Sum:	8	\$824,148	\$494,452	\$32,400	-	\$1,351,000

*FTE count rounded to nearest tenth

Department Operational Plans

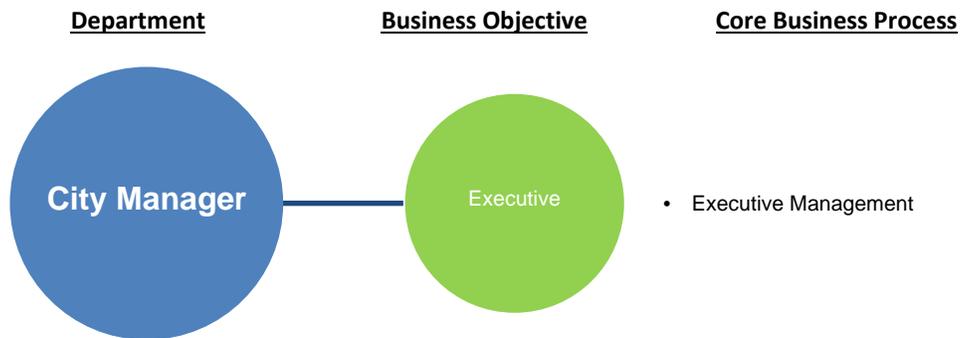
City Manager Contact Information:

Department Phone Number: 480-644-2066
Department Email: COMmanager@Mesaaz.gov
Department Address: City of Mesa, City Manager
PO Box 1466
Mesa, AZ 85211
Website: <https://www.mesaaz.gov/government/city-manager>

Department Description

The City Manager’s Office is responsible for seeking policy direction from the City Council and preparing recommendations for Council action, in accordance with the established City Council Strategic Priorities.

*City Council Strategic Priorities: **Sustainable Economy, Placemaking, Community Safety, Transforming Neighborhoods, and Skilled and Talented Workforce***



Budgetary Highlights

The FY 2020/21 Adopted Budget is consistent with the FY 2019/20 Adopted Budget.

Department Operational Plans

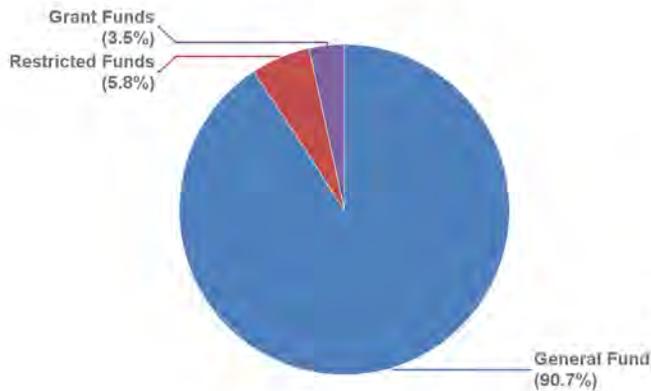
City Manager

Executive Business Objective

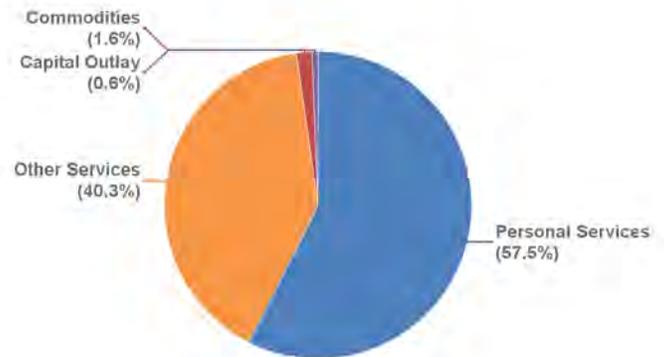
Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
General Fund	\$6,327,189	\$7,199,533	\$7,217,788	\$7,145,533
Restricted Funds	\$15,666	\$429,367	\$361,467	\$458,967
Grant Funds	\$31,618	\$127,000	\$44,946	\$272,002
Sum:	\$6,374,472	\$7,755,900	\$7,624,201	\$7,876,502

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		31.8		31.8
Personal Services	\$4,338,615	\$4,384,517	\$4,681,786	\$4,526,540
Other Services	\$1,994,257	\$3,273,308	\$2,869,842	\$3,171,412
Commodities	\$41,601	\$48,075	\$72,573	\$128,550
Capital Outlay	-	\$50,000	-	\$50,000
Sum:	\$6,374,472	\$7,755,900	\$7,624,201	\$7,876,502

**City Manager
FY 20/21 Operational Funding
\$7,876,502**



**City Manager
FY 20/21 Operational Category
\$7,876,502**



*Percentages rounded to nearest tenth

Department Operational Plans

City Manager

Executive Business Objective

FY 20/21 Operational Budget By Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure Executive	\$7,145,533	-	\$458,967	-	\$272,002	\$7,876,502
Expenditure Total	\$7,145,533	-	\$458,967	-	\$272,002	\$7,876,502
Revenue Executive	-	-	\$449,600	-	\$245,002	\$694,602
Revenue Total	-	-	\$449,600	-	\$245,002	\$694,602
Expenditures Net of Revenues	\$7,145,533	-	\$9,367	-	\$27,000	\$7,181,900

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
General Fund General Fund	\$7,145,533	-	\$7,145,533
Restricted Funds Cadence CFD - Operating	\$10,000	-	\$10,000
Eastmark CFD 1 - Operating	\$10,000	-	\$10,000
Eastmark Community Facilities District No. 2	\$10,000	-	\$10,000
Special Programs Fund	\$428,967	\$449,600	-\$20,633
Grant Funds Grants - Gen. Gov.	\$272,002	\$245,002	\$27,000
Totals	\$7,876,502	\$694,602	\$7,181,900

FY 20/21 Operational Budget By Core Business Process and Category

Core Business Process	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
Executive	31.8	\$4,526,540	\$3,171,412	\$128,550	\$50,000	\$7,876,502
Sum:	31.8	\$4,526,540	\$3,171,412	\$128,550	\$50,000	\$7,876,502

*FTE count rounded to nearest tenth

Department Operational Plans

Community Services Contact Information:

Department Phone Number: 480-644-3536
 Department Email: housing.info@mesaaz.gov
 Department Address: City of Mesa, Community Services
 200 S. Center Street, Building 1
 Mesa, AZ 85210
 Website: <https://www.mesaaz.gov/residents/community-development>

Department Description

Community Services provides a wide range of assistance such as education and resources which informs and connects residents with City of Mesa services and programs. This department includes the Diversity Office, Neighborhood Outreach, the Citywide Volunteer Program, Animal Control, Housing & Community Development and Human Services.

*City Council Strategic Initiatives: **Transforming Neighborhoods, Sustainable Economy***



Department Operational Plans

Budgetary Highlights

Community Services receives funding from both the General Fund and various grants.

Community Services' General Fund Adopted Budget for FY 2020/21 is \$3.2M and supports the Animal Control Division, Community Engagement, and portions of the administration of the department's Housing & Community Development programs.

The Housing Division includes a new Community Revitalization Assistant to assist in program management of Community Planning and Development (CPD) projects.

Community Services' FY 2020/21 Adopted Budget for Grant Funds total \$35.0M, \$2.6M over the prior fiscal year. The increase is due to a \$1.0M increase in the Housing Choice Voucher program, \$700K increase in Community Development Block Grants, \$900k increase in HOME Investment Partnership Grants.

The Coronavirus Aid, Relief, and Economic Security Act (CARES Act) provided an additional round Community Development Block Grant CARES Act (CDBG-CV) funding for \$2,392,039 to help the community prevent and respond to the spread of COVID-19 and two additional rounds of Emergency Solutions Grants CARES Act (ESG-CV1) funding for \$1,130,003 and (ESG-CV2) for \$4,052,229 to prevent, prepare and respond to the coronavirus pandemic (COVID-19) among the homeless population.

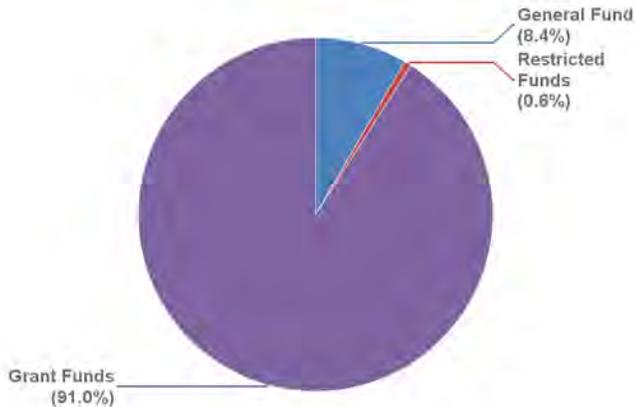
Department Operational Plans

Community Services

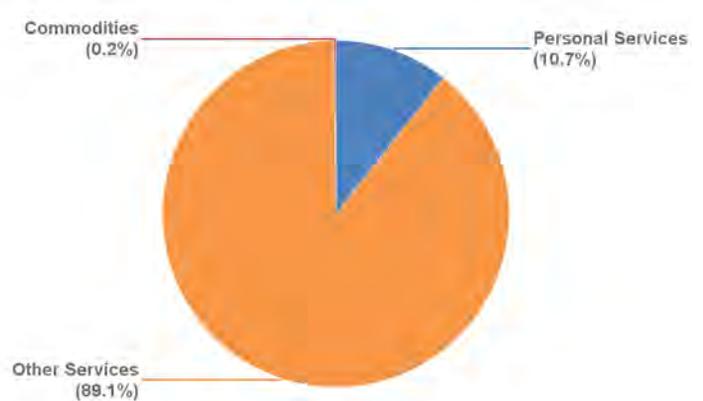
Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
General Fund	\$2,780,495	\$3,158,029	\$3,016,175	\$3,213,750
Restricted Funds	\$108,000	\$248,915	\$108,000	\$248,915
Grant Funds	\$17,445,398	\$32,263,490	\$20,544,177	\$34,859,084
Sum:	\$20,333,893	\$35,670,434	\$23,668,352	\$38,321,749

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		46		47
Personal Services	\$3,487,035	\$4,040,698	\$3,997,018	\$4,085,880
Other Services	\$16,793,820	\$31,556,496	\$19,584,394	\$34,162,793
Commodities	\$53,037	\$71,928	\$85,628	\$73,076
Capital Outlay	-	\$1,312	\$1,312	-
Sum:	\$20,333,893	\$35,670,434	\$23,668,352	\$38,321,749

**Community Services
FY 20/21 Operational Funding
\$38,321,749**



**Community Services
FY 20/21 Operational Category
\$38,321,749**



*Percentages rounded to nearest tenth

Department Operational Plans

Community Services

FY 20/21 Operational Budget By Business Objective and Funding Source						
Business Objective	General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure						
Animal Control	\$734,911	-	-	-	-	\$734,911
Diversity and Neighborhood	\$844,260	-	-	-	-	\$844,260
Housing and Community	\$1,634,579	-	\$248,915	-	\$34,859,084	\$36,742,578
Expenditure Total	\$3,213,750	-	\$248,915	-	\$34,859,084	\$38,321,749
Revenue						
Housing and Community	\$23,290	-	\$108,000	-	\$34,552,908	\$34,684,198
Revenue Total	\$23,290	-	\$108,000	-	\$34,552,908	\$34,684,198
Expenditures Net of Revenues	\$3,190,460	-	\$140,915	-	\$306,176	\$3,637,551

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues				
Funding Source	Fund Name	FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
General Fund	General Fund	\$3,213,750	\$23,290	\$3,190,460
Restricted Funds	Restricted Programs Fund	\$248,915	\$108,000	\$140,915
Grant Funds	Community Development Block Grant	\$11,678,362	\$11,407,142	\$271,220
	HOME	\$5,483,992	\$5,488,996	-\$5,004
	Section 8	\$17,696,730	\$17,656,770	\$39,960
Totals		\$38,321,749	\$34,684,198	\$3,637,551

FY 20/21 Operational Budget By Business Objective and Category						
Business Objective	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
Animal Control	6.1	\$411,612	\$313,879	\$9,420	-	\$734,911
Diversity and Neighborhood Outreach	7.4	\$780,096	\$43,534	\$20,630	-	\$844,260
Housing and Community Development	33.5	\$2,894,172	\$33,805,380	\$43,026	-	\$36,742,578
Sum:	47	\$4,085,880	\$34,162,793	\$73,076	-	\$38,321,749

*FTE count rounded to nearest tenth

Department Operational Plans

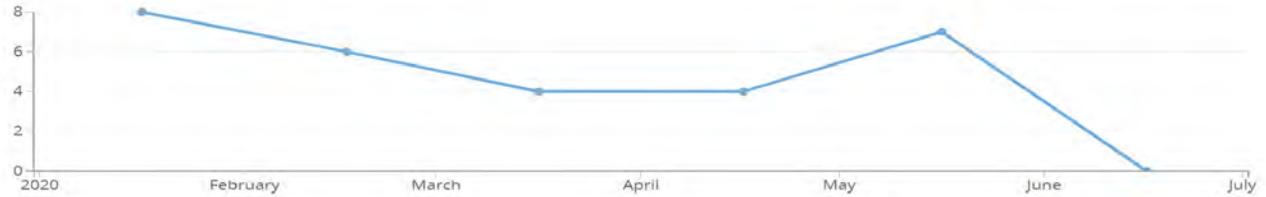
Community Services Animal Control Business Objective

Mission	Desired Outcomes
Serve and protect citizens and animals in the community through cooperative partnerships, education, and voluntary compliance or enforcement in order to contribute to the quality of life for Mesa residents.	<ul style="list-style-type: none"> - Animals and citizens are protected. - Citizens understand codes related to animals.

Performance Measures

Animal Cruelty Investigations

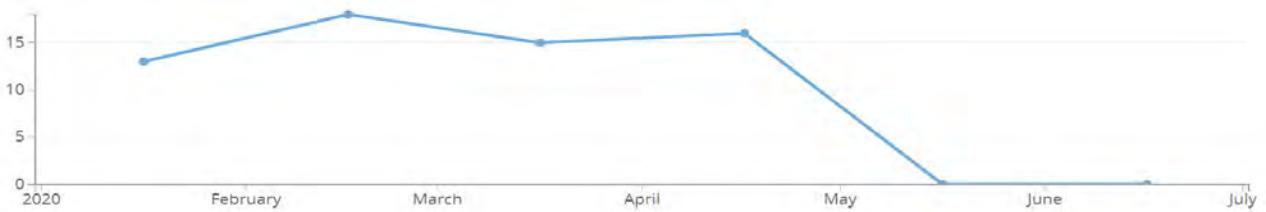
Total number of investigated animal cruelty cases with and without the assistance of Mesa Police Department.



FY 2020/21 Monthly Target: no target, just total case count per month.
Count the number of investigations by month.

Animal Control - Community Education

Total number of educational events attended by Animal Control staff along with the total number of educational material provided to citizens.



FY 2020/21 Monthly Target: no target, just total case count per month
Sum of amount per report date

Department Operational Plans

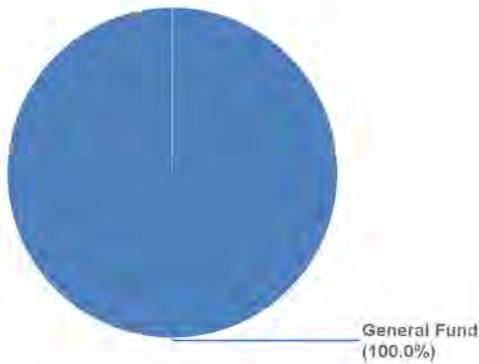
Community Services

Animal Control Business Objective

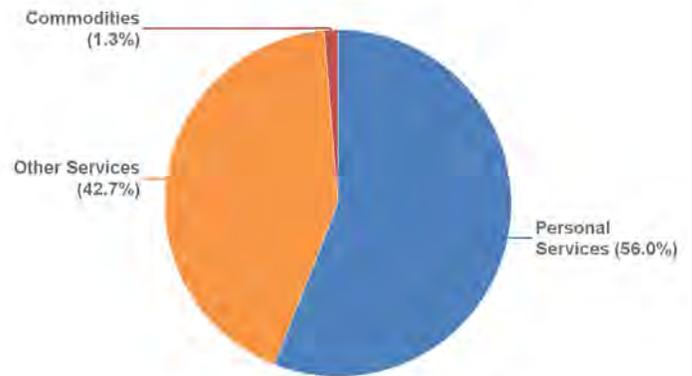
Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
General Fund	\$518,543	\$703,773	\$661,406	\$734,911
Sum:	\$518,543	\$703,773	\$661,406	\$734,911

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		6.1		6.1
Personal Services	\$371,631	\$380,474	\$386,107	\$411,612
Other Services	\$132,410	\$312,025	\$264,025	\$313,879
Commodities	\$14,503	\$11,274	\$11,274	\$9,420
Sum:	\$518,543	\$703,773	\$661,406	\$734,911

**Community Services
FY 20/21 Operational Funding
\$734,911**



**Community Services
FY 20/21 Operational Category
\$734,911**



*Percentages rounded to nearest tenth

Department Operational Plans

Community Services

Animal Control Business Objective

FY 20/21 Operational Budget By Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure Customer Service	\$353,082	-	-	-	-	\$353,082
Field Response and Action	\$381,829	-	-	-	-	\$381,829
Expenditure Total	\$734,911	-	-	-	-	\$734,911
Expenditures Net of Revenues	\$734,911	-	-	-	-	\$734,911

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
General Fund General Fund	\$734,911	-	\$734,911
Totals	\$734,911	-	\$734,911

FY 20/21 Operational Budget By Core Business Process and Category

Core Business Process	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
Customer Service	2.1	\$148,872	\$201,790	\$2,420	-	\$353,082
Field Response and Action	4	\$262,740	\$112,089	\$7,000	-	\$381,829
Sum:	6.1	\$411,612	\$313,879	\$9,420	-	\$734,911

*FTE count rounded to nearest tenth

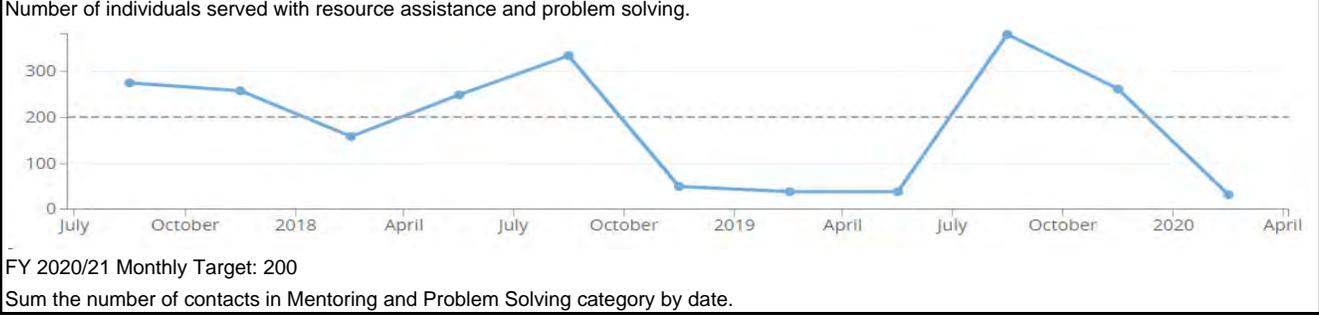
Department Operational Plans

Community Services Diversity and Neighborhood Outreach Business Objective

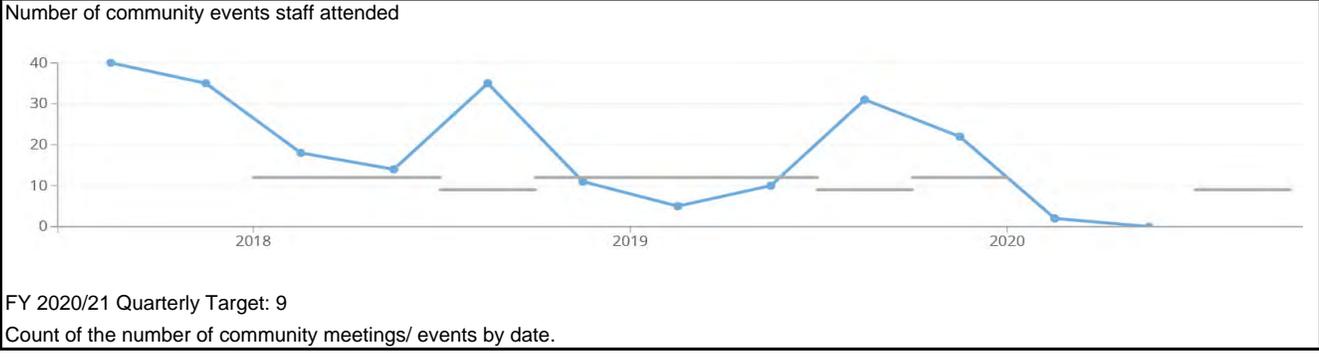
Mission	Desired Outcomes
Work collectively to bring Mesa's diverse communities together through volunteerism and neighborhood outreach in order to create an informed, active, and accepting community.	The community is enhanced by engaged neighborhoods, volunteers, and diverse populations of Mesa.

Performance Measures

Number of resident contacts and assistance



Community and Neighborhood Events Attended



Department Operational Plans

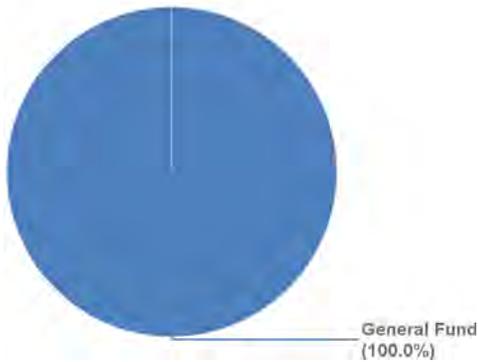
Community Services

Diversity and Neighborhood Outreach Business Objective

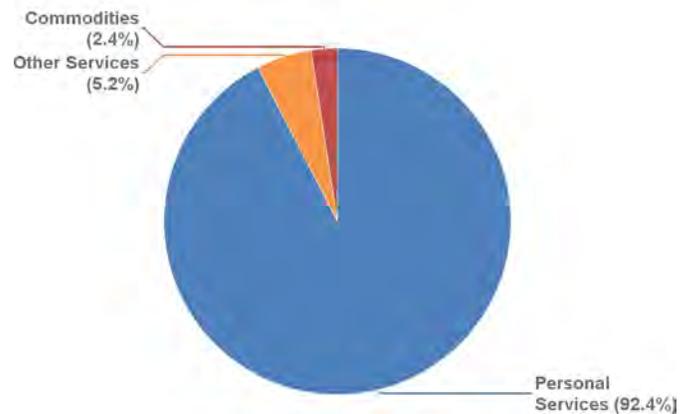
Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
General Fund	\$681,571	\$830,070	\$786,392	\$844,260
Sum:	\$681,571	\$830,070	786,392	\$844,260

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		7.2		7.4
Personal Services	\$615,418	\$765,906	\$739,732	\$780,096
Other Services	\$54,261	\$46,783	\$32,079	\$43,534
Commodities	\$11,892	\$17,381	\$14,581	\$20,630
Sum:	\$681,571	\$830,070	\$786,392	\$844,260

**Community Services
FY 20/21 Operational Funding
\$844,260**



**Community Services
FY 20/21 Operational Category
\$844,260**



*Percentages rounded to nearest tenth

Department Operational Plans

Community Services

Diversity and Neighborhood Outreach Business Objective

FY 20/21 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure	Diversity Initiatives	\$208,148	-	-	-	-	\$208,148
	Neighborhood Outreach and Collaboration	\$540,410	-	-	-	-	\$540,410
	Volunteer Coordination Program	\$95,702	-	-	-	-	\$95,702
Expenditure Total		\$844,260	-	-	-	-	\$844,260
Expenditures Net of Revenues		\$844,260	-	-	-	-	\$844,260

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
General Fund	General Fund	\$844,260	-	\$844,260
Totals		\$844,260	-	\$844,260

FY 20/21 Operational Budget By Core Business Process and Category

Core Business Process	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
Diversity Initiatives	1.5	\$192,984	\$13,364	\$1,800	-	\$208,148
Neighborhood Outreach and Collaboration	4.9	\$507,960	\$20,050	\$12,400	-	\$540,410
Volunteer Coordination Program	1	\$79,152	\$10,120	\$6,430	-	\$95,702
Sum:	7.4	\$780,096	\$43,534	\$20,630	-	\$844,260

*FTE count rounded to nearest tenth

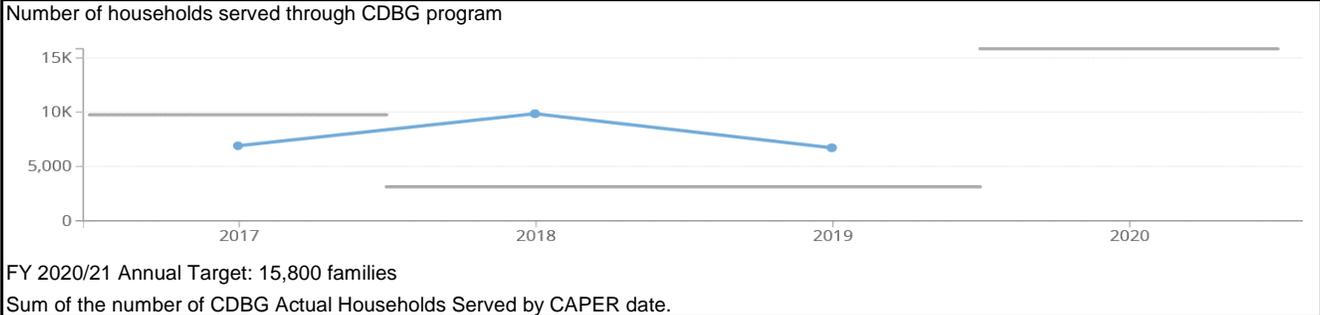
Department Operational Plans

Community Services Housing and Community Development Business Objective

Mission	Desired Outcomes
Partnering to preserve and create sustainable communities enhancing the quality of life for Mesa residents.	To be good stewards by overseeing federal and local funding for our residents to: <ul style="list-style-type: none"> - End homelessness - Ensure safe, decent and sanitary housing - Sustain and increase affordable rental housing and home ownership - Serve low- to moderate-income households through various services and rental assistance - Oversee program administration - Account for and report on federal and local funding allocations - Support local nonprofits

Performance Measures

CDBG Annual Households Served



Department Operational Plans

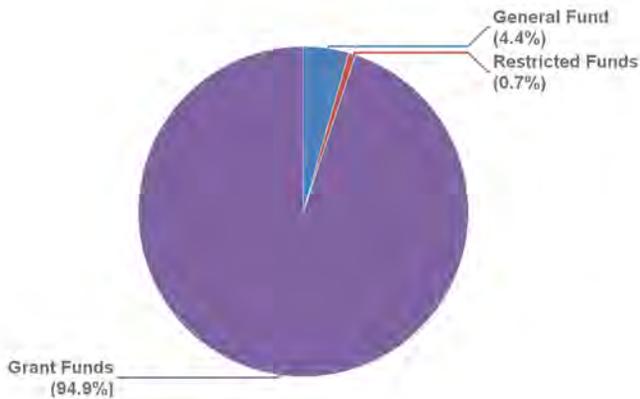
Community Services

Housing and Community Development Business Objective

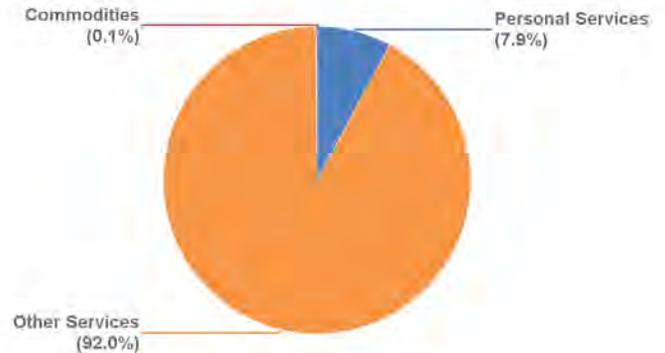
Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
General Fund	\$1,580,381	\$1,624,186	\$1,568,377	\$1,634,579
Restricted Funds	\$108,000	\$248,915	\$108,000	\$248,915
Grant Funds	\$17,445,398	\$32,263,490	\$20,544,177	\$34,859,084
Sum:	\$19,133,779	\$34,136,591	\$22,220,554	\$36,742,578

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		32.7		33.5
Personal Services	\$2,499,986	\$2,894,318	\$2,871,179	\$2,894,172
Other Services	\$16,607,150	\$31,197,688	\$19,288,290	\$33,805,380
Commodities	\$26,642	\$43,273	\$59,773	\$43,026
Capital Outlay	-	\$1,312	\$1,312	-
Sum:	\$19,133,779	\$34,136,591	\$22,220,554	\$36,742,578

**Community Services
FY 20/21 Operational Funding
\$36,742,578**



**Community Services
FY 20/21 Operational Category
\$36,742,578**



*Percentages rounded to nearest tenth

Department Operational Plans

Community Services

Housing and Community Development Business Objective

FY 20/21 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure	Housing and Community Development	\$1,634,579	-	\$248,915	-	\$34,859,084	\$36,742,578
Expenditure Total		\$1,634,579	-	\$248,915	-	\$34,859,084	\$36,742,578
Revenue	Housing and Community Development	\$23,290	-	\$108,000	-	\$34,552,908	\$34,684,198
Revenue Total		\$23,290	-	\$108,000	-	\$34,552,908	\$34,684,198
Expenditures Net of Revenues		\$1,611,289	-	\$140,915	-	\$306,176	\$2,058,380

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
General Fund	General Fund	\$1,634,579	\$23,290	\$1,611,289
Restricted Funds	Restricted Programs Fund	\$248,915	\$108,000	\$140,915
Grant Funds	Community Development Block Grant	\$11,678,362	\$11,407,142	\$271,220
	HOME	\$5,483,992	\$5,488,996	-\$5,004
	Section 8	\$17,696,730	\$17,656,770	\$39,960
Totals		\$36,742,578	\$34,684,198	\$2,058,380

FY 20/21 Operational Budget By Core Business Process and Category

Core Business Process	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
Housing and Community Development	33.5	\$2,894,172	\$33,805,380	\$43,026	-	\$36,742,578
Sum:	33.5	\$2,894,172	\$33,805,380	\$43,026	-	\$36,742,578

*FTE count rounded to nearest tenth

Department Operational Plans

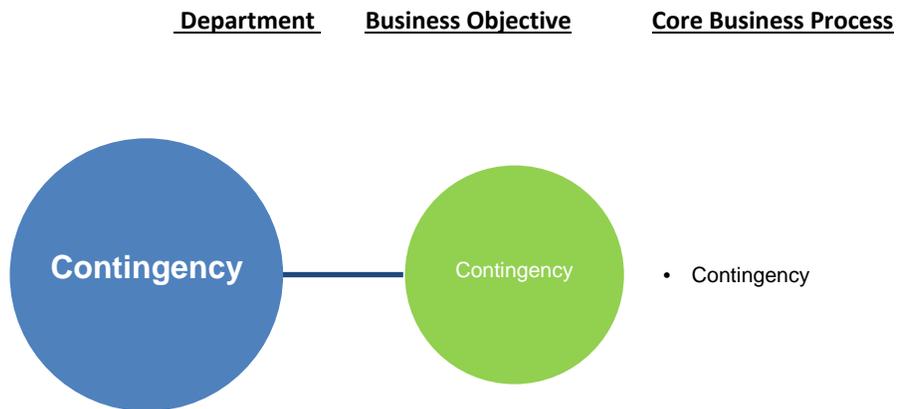
Contingency Contact Information:

Department Phone Number: 480-644-5799
Department Email: [Office of Management & Budget Email](#)
Department Address: City of Mesa, Office of Management & Budget
20 E Main St Suite 650
Mesa, AZ 85201
Website: <https://www.mesaaz.gov/government/office-of-management-budget>

Department Description

As a part of the budget process, the City adopts a contingency fund budget. The contingency fund is used to provide spending authority to meet any municipal expense, the necessity or extent of which could not have been foreseen or reasonably evaluated at the time of adopting the annual budget, or from which to provide funding for emergencies or other unexpected events. In addition, unanticipated revenues (e.g., unanticipated grant awards) that may become available during the fiscal year have been included in the contingency fund budget.

To request contingency funds, a department must submit a request to the Office of Management and Budget (OMB). OMB reviews the request and forwards it, along with any pertinent analysis, to the City Manager's Office. The City Manager's Office reviews the request and determines whether it meets the priorities and needs of the City.



Department Operational Plans

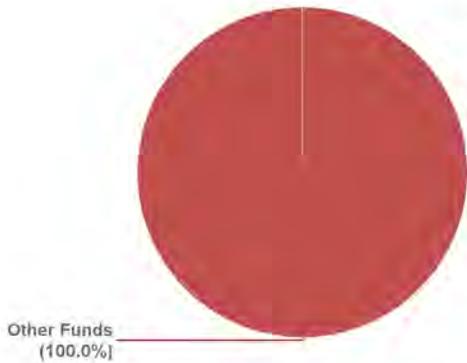
Contingencies

Contingency Business Objective

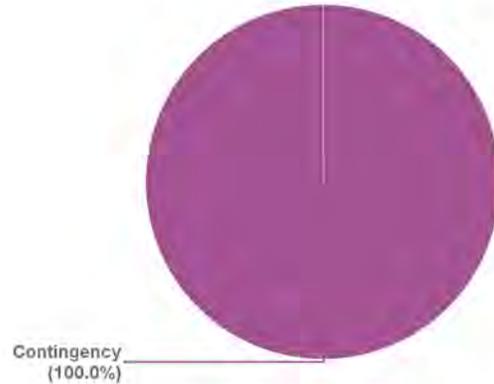
Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
Other Funds	-	\$89,678,000	-	\$89,245,000
Sum:	-	\$89,678,000	-	\$89,245,000

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE				
Contingency	-	\$89,678,000	-	\$89,245,000
Sum:	-	\$89,678,000	-	\$89,245,000

**Contingencies
FY 20/21 Operational Funding
\$89,245,000**



**Contingencies
FY 20/21 Operational Category
\$89,245,000**



*Percentages rounded to nearest tenth

Department Operational Plans

Contingencies

Contingency Business Objective

FY 20/21 Operational Budget By Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure Contingency	-	-	-	\$89,245,000	-	\$89,245,000
Expenditure Total	-	-	-	\$89,245,000	-	\$89,245,000
Expenditures Net of Revenues	-	-	-	\$89,245,000	-	\$89,245,000

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
Other Funds Contingency	\$89,245,000	-	\$89,245,000
Totals	\$89,245,000	-	\$89,245,000

FY 20/21 Operational Budget By Core Business Process and Category

Core Business Process	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
		-	-	-	-	\$89,245,000
Sum:		-	-	-	-	\$89,245,000

*FTE count rounded to nearest tenth

Department Operational Plans

Department of Innovation & Technology Contact Information:

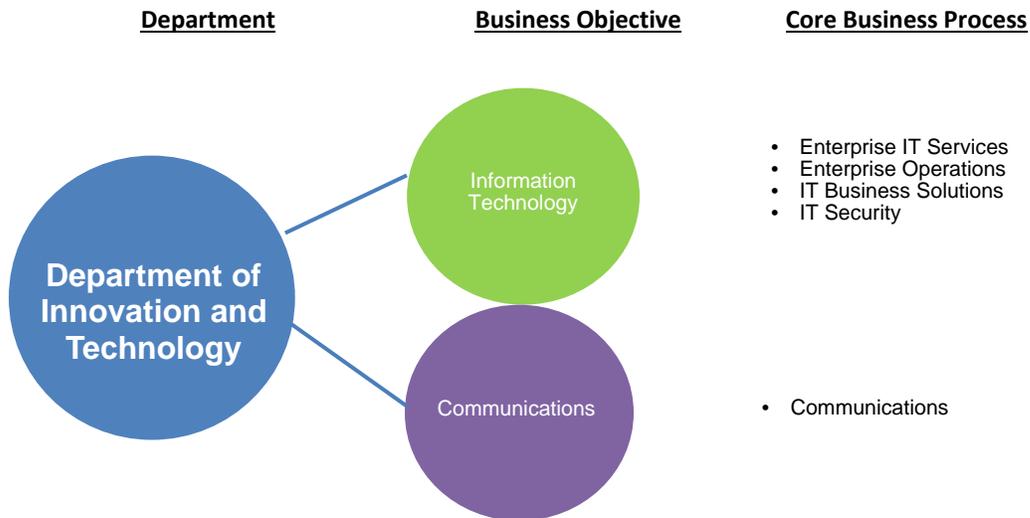
Department Phone Number: 480-644-2362
Department Email: DoIT-Info@mesaaz.gov
Department Address: City of Mesa, Department of Innovation & Technology
200 South Center Street, Building 2
Mesa, AZ 85210
Website: <https://www.mesaaz.gov/government/innovation-technology>

Department Description

The City of Mesa's Department of Innovation & Technology (DoIT) provides the technology leadership, system implementation and ongoing support for a broad range of technologies used by City departments to provide quality services to our citizens, visitors, and businesses. Technology services include: Business Solutions & Support, Enterprise Operations, and Enterprise IT Services.

The Communications division ensures that public safety and other municipal departments have handheld and vehicle-mounted communications equipment and network infrastructure available for use when needed to perform emergency and daily work assignments. The communications division also provides administrative management functions for the TOPAZ Regional Wireless Cooperative (TRWC).

City Council Strategic Initiatives: **Community Safety**



Department Operational Plans

Budgetary Highlights

The FY 2020/21 Adopted Budget is consistent with the FY 2019/20 Adopted Budget to allow DoIT to deliver services within required timelines, including such key priorities as Smart City, Internet of Things (IoT), Open Data Portal and department data decision making tasks that include data visualization, dashboarding, reporting and self-service analytics.

The operating FY 2020/21 Adopted Budget of the Topaz Regional Wireless Cooperative (TRWC), included in Communications business objective budget, is consistent with the FY 2019/20 Adopted Budget.

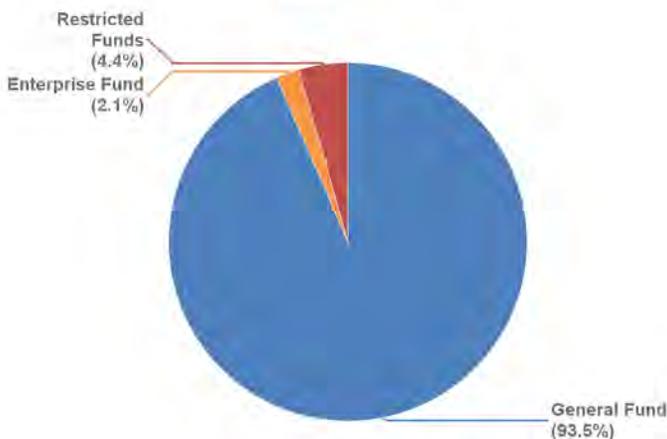
Department Operational Plans

Department of Innovation and Technology

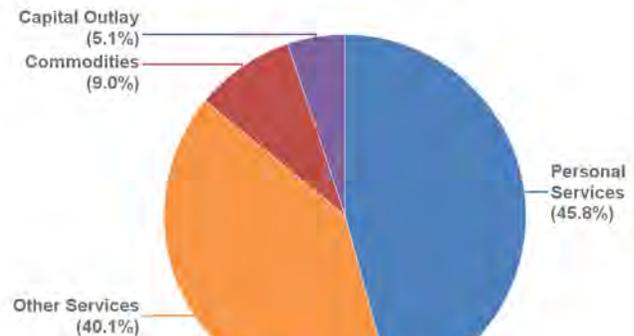
Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
General Fund	\$32,695,081	\$41,089,433	\$33,968,655	\$41,849,874
Enterprise Fund	\$206,035	\$843,960	\$7,000	\$935,000
Restricted Funds	\$1,508,662	\$1,964,347	\$1,970,000	\$1,991,785
Sum:	\$34,409,777	\$43,897,740	\$35,945,655	\$44,776,659

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		160.5		160.5
Personal Services	\$19,217,103	\$20,589,738	\$20,440,000	\$20,494,520
Other Services	\$11,262,510	\$12,020,407	\$6,101,335	\$17,970,926
Commodities	\$2,373,596	\$5,893,576	\$5,167,520	\$4,014,213
Capital Outlay	\$1,556,568	\$5,394,019	\$4,236,800	\$2,297,000
Sum:	\$34,409,777	\$43,897,740	\$35,945,655	\$44,776,659

**Information Technology and Communications
FY 20/21 Operational Funding
\$44,776,659**



**Information Technology and Communications
FY 20/21 Operational Category
\$44,776,659**



*Percentages rounded to nearest tenth

Department Operational Plans

Department of Innovation and Technology

FY 20/21 Operational Budget By Business Objective and Funding Source

Business Objective		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure	Communications	\$2,053,215	-	\$1,991,785	-	-	\$4,045,000
	Information Technology	\$39,796,659	\$935,000	-	-	-	\$40,731,659
Expenditure Total		\$41,849,874	\$935,000	\$1,991,785	-	-	\$44,776,659
Revenue	Communications	\$35,000	-	\$18,365	-	-	\$53,365
	Information Technology	\$19,200	-	-	-	-	\$19,200
Revenue Total		\$54,200	-	\$18,365	-	-	\$72,565
Expenditures Net of Revenues		\$41,795,674	\$935,000	\$1,973,420	-	-	\$44,704,094

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
General Fund	Capital - General Fund	\$4,386,961	-	\$4,386,961
	General Fund	\$37,462,913	\$54,200	\$37,408,713
Enterprise Fund	Capital - Enterprise	\$935,000	-	\$935,000
Restricted Funds	TOPAZ Joint Venture Fund	\$1,991,785	\$18,365	\$1,973,420
Totals		\$44,776,659	\$72,565	\$44,704,094

FY 20/21 Operational Budget By Business Objective and Category

Business Objective	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
Communications	20	\$2,132,902	\$1,528,960	\$383,138	-	\$4,045,000
Information Technology	140.5	\$18,361,618	\$16,441,966	\$3,631,075	\$2,297,000	\$40,731,659
Totals	160.5	\$20,494,520	\$17,970,926	\$4,014,213	\$2,297,000	\$44,776,659

*FTE count rounded to nearest tenth

Department Operational Plans

Department of Innovation & Technology Communications Business Objective

Mission	Desired Outcomes
<p>Provide radio communication and associated electronic systems and services for the Public Safety and Municipal Departments of the City of Mesa and the members of the TOPAZ Regional Wireless Cooperative.</p>	<ul style="list-style-type: none"> - The TOPAZ radio communications network infrastructure is available for use by Public Safety and Municipal Departments of the City of Mesa and the members of the TOPAZ Regional Wireless Cooperative to perform their emergency and daily business functions when needed - The appropriate mobile and portable radio communications subscriber equipment and associated electronic equipment and services are available when needed - Operations and maintenance support and network planning and project implementation are proactively provided to maximize the availability of the TOPAZ radio communications network

Performance Measures

COMM - Unscheduled Impairment TOPAZ Network Wide

Seconds of time the TOPAZ Network is impaired for wide-area service due to unscheduled events. Includes Simulcast D coverage impairment; TPK Site impairment; SHA Site impairment; FLO Site impairment; and Simulcast D Site Trunking



FY 2020/21 Monthly Target: 26

The TOPAZ voice radio network has a standalone system that monitors the radio system and records events that occur with the network. These events include the interruptions or failures that are counted for purposes of availability of the TOPAZ voice radio network. These event records include the time the interruption or failure began, the time the interruption or failure ended, and the time service returned to normal. This provides the duration of the event and is thus recorded in a log for inclusion in reports and metrics.

Department Operational Plans

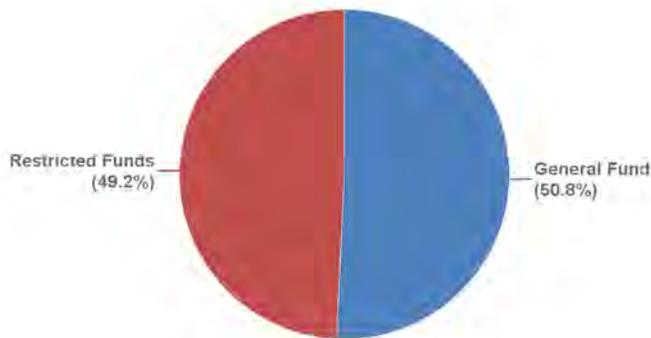
Department of Innovation and Technology

Communications Business Objective

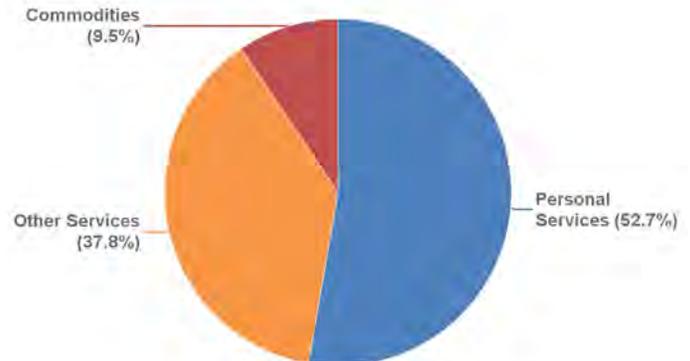
Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
General Fund	\$1,855,741	\$2,071,653	\$1,872,520	\$2,053,215
Enterprise Fund	-\$4,501	-	-	-
Restricted Funds	\$1,508,602	\$1,964,347	\$1,970,000	\$1,991,785
Sum:	\$3,359,841	\$4,036,000	\$3,842,520	\$4,045,000

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		20		20
Personal Services	\$1,846,207	\$2,129,650	\$1,930,000	\$2,132,902
Other Services	\$1,326,203	\$1,554,730	\$1,745,000	\$1,528,960
Commodities	\$187,431	\$351,620	\$167,520	\$383,138
Sum:	\$3,359,841	\$4,036,000	\$3,842,520	\$4,045,000

**Communications
FY 20/21 Operational Funding
\$4,045,000**



**Communications
FY 20/21 Operational Category
\$4,045,000**



*Percentages rounded to nearest tenth

Department Operational Plans

Department of Innovation and Technology

Communications Business Objective

FY 20/21 Operational Budget By Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure Radio Communications	\$2,053,215	-	\$1,991,785	-	-	\$4,045,000
Expenditure Total	\$2,053,215	-	\$1,991,785	-	-	\$4,045,000
Revenue Radio Communications	\$35,000	-	\$18,365	-	-	\$53,365
Revenue Total	\$35,000	-	\$18,365	-	-	\$53,365
Expenditures Net of Revenues	\$2,018,215	-	\$1,973,420	-	-	\$3,991,635

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
General Fund General Fund	\$2,053,215	\$35,000	\$2,018,215
Restricted Funds TOPAZ Joint Venture Fund	\$1,991,785	\$18,365	\$1,973,420
Totals	\$4,045,000	\$53,365	\$3,991,635

FY 20/21 Operational Budget By Core Business Process and Category

Core Business Process	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
Radio Communications	20	\$2,132,902	\$1,528,960	\$383,138	-	\$4,045,000
Sum:	20	\$2,132,902	\$1,528,960	\$383,138	-	\$4,045,000

*FTE count rounded to nearest tenth

Department Operational Plans

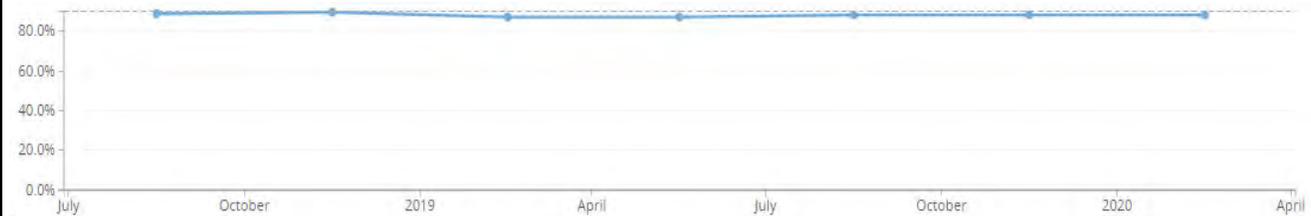
Department of Innovation & Technology Information Technology Business Objective

Mission	Desired Outcomes
Improving existing City services and creating new possibilities (via technology) anytime, anywhere the City needs it.	City services are delivered more efficiently and effectively through the use of information technology

Performance Measures

ITD - Project Schedule Variance

This metric is the percentage of projects that are currently on schedule. On schedule is defined as meeting or exceeding the original planned go live date. Projects are determined to be on schedule by calculating the projects schedule variance. $Schedule\ Variance = \text{the deviation between the project's original estimate from start to go live versus the actual time from start to go live.}$ If the schedule variance is zero then the project is on schedule. Negative variance is behind schedule. Positive variance is ahead of schedule.

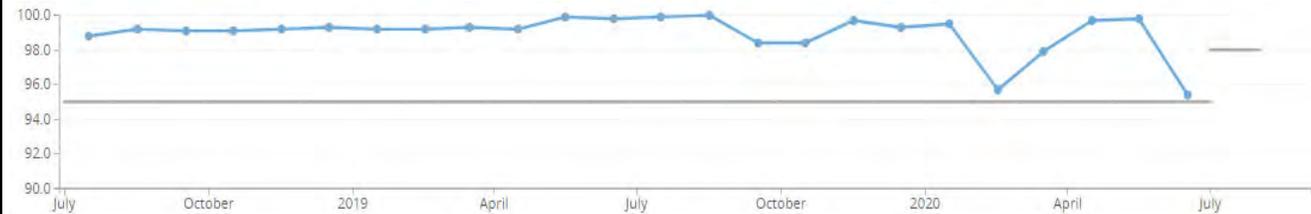


FY 2020/21 Monthly Target: 90%

It is calculated by dividing the counted numbers on (On Schedule Equal to 1) by (On Schedule not Equal to 2).

ITD - Critical Business Application Availability

Percent of overall availability of critical enterprise applications. Includes Advantage, CIS, Kronos, Judicial Services, Accela, FileNet, CMMS, GIS, Ticketing systems, IVR/ACD, EDMS, Legistar, Email, Office 360



FY 2020/21 Monthly Target: 95

This metric is a combination of multiple application monitors, which demonstrate the availability of ITD's critical business applications. The measurement is 24/7, and does include scheduled downtime. It is recorded to a four 9s scale.

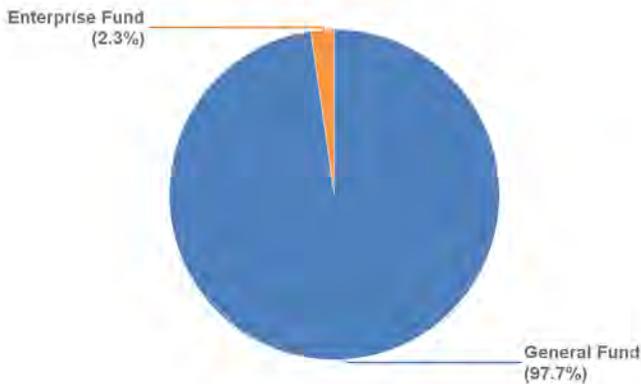
Department Operational Plans

Department of Innovation & Technology Information Technology Business Objective

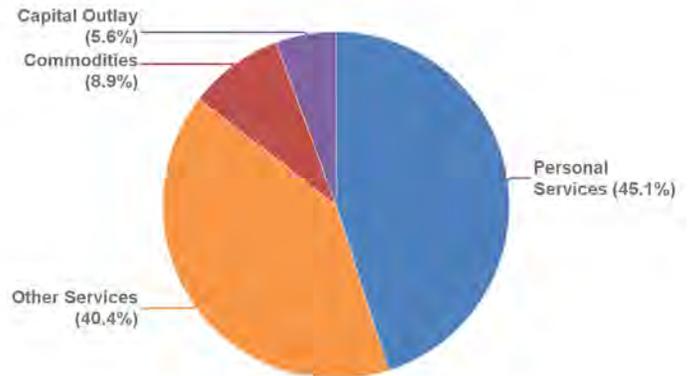
Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
General Fund	\$30,839,340	\$39,017,780	\$32,096,135	\$39,796,659
Enterprise Fund	\$210,536	\$843,960	\$7,000	\$935,000
Restricted Funds	\$60	-	-	-
Sum:	\$31,049,936	\$39,861,740	\$32,103,135	\$40,731,659

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		140.5		140.5
Personal Services	\$17,370,896	\$18,460,088	\$18,510,000	\$18,361,618
Other Services	\$9,936,307	\$10,465,677	\$4,356,335	\$16,441,966
Commodities	\$2,186,165	\$5,541,956	\$5,000,000	\$3,631,075
Capital Outlay	\$1,556,568	\$5,394,019	\$4,236,800	\$2,297,000
Sum:	\$31,049,936	\$39,861,740	\$32,103,135	\$40,731,659

**Department of Innovation & Technology
FY 20/21 Operational Funding
\$40,731,659**



**Department of Innovation & Technology
FY 20/21 Operational Category
\$40,731,659**



*Percentages rounded to nearest tenth

Department Operational Plans

Department of Innovation & Technology

Information Technology Business Objective

FY 20/21 Operational Budget By Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure Enterprise IT Services	\$12,159,610	-	-	-	-	\$12,159,610
Enterprise Operations	\$12,899,342	\$935,000	-	-	-	\$13,834,342
IT Business Solutions	\$12,119,237	-	-	-	-	\$12,119,237
IT Security	\$2,618,470	-	-	-	-	\$2,618,470
Expenditure Total	\$39,796,659	\$935,000	-	-	-	\$40,731,659
Revenue Enterprise Operations	\$19,200	-	-	-	-	\$19,200
Revenue Total	\$19,200	-	-	-	-	\$19,200
Expenditures Net of Revenues	\$39,777,459	\$935,000	-	-	-	\$40,712,459

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
General Fund Capital - General Fund	\$4,386,961	-	\$4,386,961
General Fund	\$35,409,698	\$19,200	\$35,390,498
Enterprise Fund Capital - Enterprise	\$935,000	-	\$935,000
Totals	\$40,731,659	\$19,200	\$40,712,459

FY 20/21 Operational Budget By Core Business Process and Category

Core Business Process	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
Enterprise IT Services	41.6	\$4,942,678	\$5,800,357	\$1,091,575	\$325,000	\$12,159,610
Enterprise Operations	33	\$4,501,366	\$5,446,476	\$1,914,500	\$1,972,000	\$13,834,342
IT Business Solutions	55.8	\$7,589,954	\$3,954,283	\$575,000	-	\$12,119,237
IT Security	10.3	\$1,327,620	\$1,240,850	\$50,000	-	\$2,618,470
Sum:	140.5	\$18,361,618	\$16,441,966	\$3,631,075	\$2,297,000	\$40,731,659

*FTE count rounded to nearest tenth

Department Operational Plans

Development Services Contact Information:

Department Phone Number: 480-644-4273
Department Address: City of Mesa, Development Services
55 N. Center St., P.O. Box 1466
Mesa, AZ 85201
Website: <http://mesaaz.gov/business/development-services>

Department Description

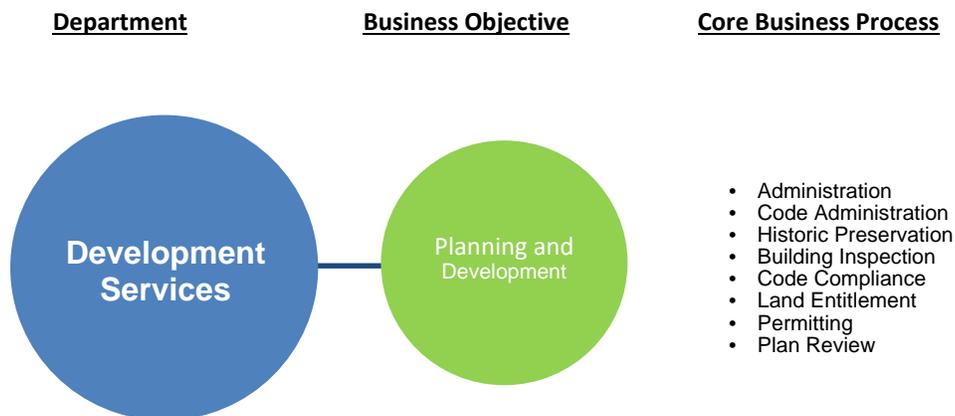
The Development Services Department is made up of three units: Planning, Development Services, and Inspection Service and Code Compliance.

Planning: Planning works with elected officials, appointed boards, and citizens to develop long range plans (General Plan and sub-area plans) for the growth and development of the community consistent with Council strategic initiatives and visions for a more complete, vibrant and dynamic community. Planning also manages entitlement processes for specific development projects including annexations, design review, rezoning, site plans, platting, variances and appeals to entitlement standards. Planning is also responsible for the City's Historic Preservation Office.

Development Services: Development Services functions as a central point of contact with various other City departments, elected officials and outside agencies to ensure that City development standards and infrastructure requirements for new development projects and repurposing of existing facilities are maintained. Development Services reviews building and infrastructure improvement plans and issues construction permits.

Inspection Service and Code Compliance: Inspection Service inspects new and existing construction projects to ensure compliance with building, electrical, plumbing, mechanical, fire and zoning codes and to authorize the final occupancy approvals. Code Compliance works with property owners to promote compliance with the property maintenance and nuisance codes to facilitate a more sustainable community and to enhance the quality and appearance of neighborhoods throughout the City.

*City Council Strategic Initiatives: **Community Safety, Transforming Neighborhoods, Placemaking***



Department Operational Plans

Budgetary Highlights

Over the past several years, consistent increase in development activities required the department to utilize temporary staffing services to supplement regular staff in order to meet customer expectations and any additional workload. Since temporary services provide flexibility in staffing levels, the department can adjust staffing to accommodate any changes in development activities. Modest increase to temporary services costs were made to the FY 2020/21 Adopted Budget to mirror the expected growth in development activities. The additional revenues as result of increased development activities will offset any additional costs associated with the use of temporary staffing services.

Additional funding adjustments for staffing are included in the FY 2020/21 Adopted Budget due to additional development activities.

Department Operational Plans

Development Services Planning and Development Business Objective

Mission	Desired Outcomes
<p>In support of the City's General Plan; assisting in developing a "Complete Community" by providing professional planning, plan review, permitting, inspections and code compliance services to guide the orderly development of an attractive, healthy, livable city and promote a high quality, dynamic, diverse and sustainable environment.</p>	<ul style="list-style-type: none"> - The General Plan and Subarea Plans are prepared and maintained to guide development of the community - High quality new development, redevelopment, and property maintenance are facilitated by expert and proficient staff - Professional staff members use technology used to provide exceptional customer service

Performance Measures

Permit Apps Submittals Logged In

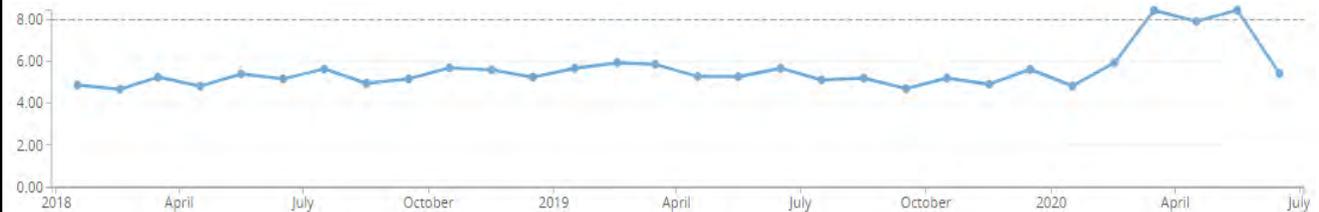
Percentage. Number of applications submittals processed (logged in) within one working day / total number of submittals received



FY 2020/21 Monthly Target: 80%

Residential Permit Review Time

The average number of business days by department staff to process residential building permits. Includes data for first submittals only.



FY 2020/21 Monthly Target: 8

Department Operational Plans

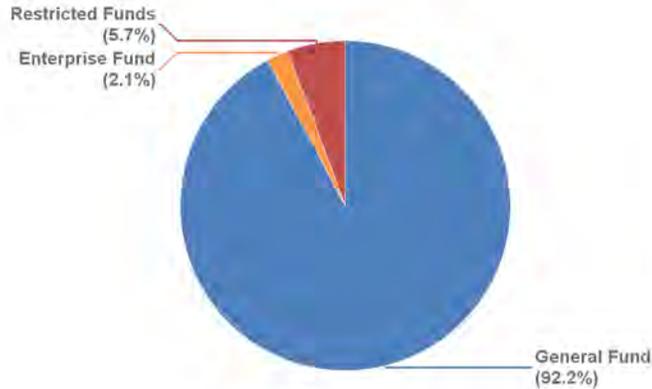
Development Services

Planning and Development Business Objective

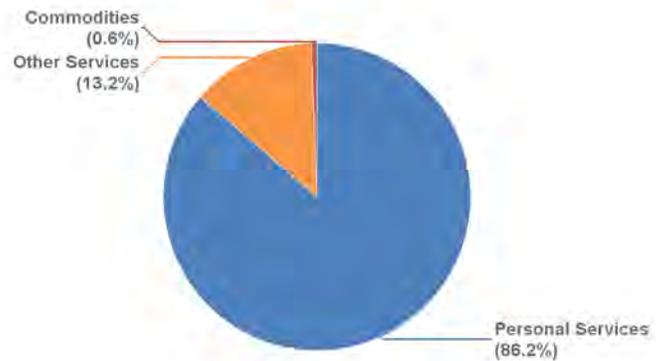
Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
General Fund	\$8,434,132	\$8,806,125	\$8,890,023	\$9,271,550
Enterprise Fund	\$175,696	\$164,333	\$165,543	\$211,632
Restricted Funds	\$594,929	\$486,516	\$478,205	\$574,954
Grant Funds	\$2,475	-	-	-
Sum:	\$9,207,232	\$9,456,974	\$9,533,771	\$10,058,136

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		84.5		88
Personal Services	\$7,407,306	\$8,312,034	\$8,191,167	\$8,674,164
Other Services	\$1,456,346	\$1,093,415	\$1,238,576	\$1,323,947
Commodities	\$129,213	\$51,525	\$104,028	\$60,025
Capital Outlay	\$214,367	-	-	-
Sum:	\$9,207,232	\$9,456,974	\$9,533,771	\$10,058,136

**Development Services
FY 20/21 Operational Funding
\$10,058,136**



**Development Services
FY 20/21 Operational Category
\$10,058,136**



*Percentages rounded to nearest tenth

Department Operational Plans

Development Services

Planning and Development Business Objective

FY 20/21 Operational Budget By Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure Administration	\$1,156,731	-	-	-	-	\$1,156,731
Development Services Building Inspection	\$1,476,169	-	-	-	-	\$1,476,169
Development Services Code Compliance	\$1,671,881	-	\$39,518	-	-	\$1,711,399
Historic Preservation	\$175,520	-	-	-	-	\$175,520
Land Entitlement	\$2,052,316	-	\$104,328	-	-	\$2,156,644
Permitting	\$868,768	\$3,528	\$323,648	-	-	\$1,195,944
Plan Review	\$1,870,165	\$208,104	\$107,460	-	-	\$2,185,729
Expenditure Total	\$9,271,550	\$211,632	\$574,954	-	-	\$10,058,136
Revenue Development Services Code Compliance	\$115,528	-	-	-	-	\$115,528
Land Entitlement	\$856,431	-	-	-	-	\$856,431
Permitting	\$11,259,085	-	\$481,647	-	-	\$11,740,732
Revenue Total	\$12,231,044	-	\$481,647	-	-	\$12,712,691
Expenditures Net of Revenues	-\$2,959,494	\$211,632	\$93,307	-	-	-\$2,654,555

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
General Fund General Fund	\$9,271,550	\$12,231,044	-\$2,959,494
Enterprise Fund Enterprise Fund	\$211,632	-	\$211,632
Restricted Funds Environmental Compliance Fee	\$51,012	-	\$51,012
Local Streets	\$317,424	-	\$317,424
Restricted Programs Fund	\$167,000	\$481,647	-\$314,647
Special Programs Fund	\$39,518	-	\$39,518
Totals	\$10,058,136	\$12,712,691	-\$2,654,555

Department Operational Plans

Development Services

Planning and Development Business Objective

FY 20/21 Operational Budget By Core Business Process and Category

Core Business Process	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
Administration	8	\$851,910	\$264,401	\$40,420	-	\$1,156,731
Development Services Building Inspection	12	\$1,153,092	\$322,567	\$510	-	\$1,476,169
Development Services Code Compliance	16	\$1,569,024	\$140,280	\$2,095	-	\$1,711,399
Historic Preservation	1.2	\$125,520	\$50,000	-	-	\$175,520
Land Entitlement	20.4	\$2,128,638	\$28,006	-	-	\$2,156,644
Permitting	11.7	\$936,516	\$242,428	\$17,000	-	\$1,195,944
Plan Review	18.7	\$1,909,464	\$276,265	-	-	\$2,185,729
Sum:	88	\$8,674,164	\$1,323,947	\$60,025	-	\$10,058,136

*FTE count rounded to nearest tenth

Department Operational Plans

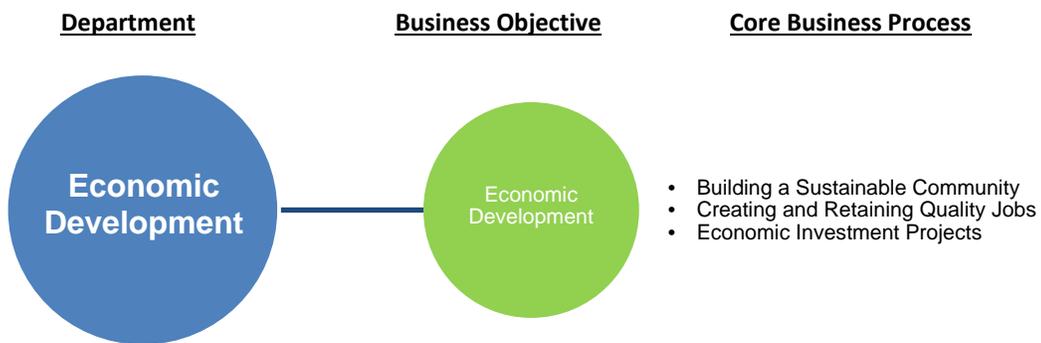
Economic Development Contact Information:

Department Phone Number: 480-644-2398
Department Email: economicdevelopmentinfo@mesaaz.gov
Department Address: City of Mesa, Economic Development
P.O. Box 1466
Mesa, AZ 85211-1466
Website: <http://mesaaz.gov/business/economic-development>

Department Description

The Economic Development Department implements programs to attract and retain businesses that create quality jobs, increase the tax base, improve land values and enhance city vitality. The department coordinates with both internal and external partners to preserve a business-friendly climate and enhance the quality of life for the residents of Mesa.

*City Council Strategic Initiatives: **Placemaking, Skilled and Talented Workforce, Sustainable Economy***



Budgetary Highlights

The FY 2020/21 Adopted Budget is consistent with the FY 2019/20 Adopted Budget.

Department Operational Plans

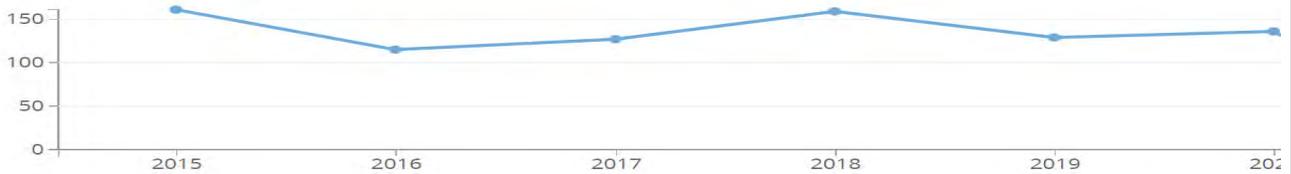
Economic Development Economic Development Business Objective

Mission	Desired Outcomes
Create and retain high quality jobs, strengthen the city's economic base, and provide opportunities to enhance the financial well-being of Mesa residents.	<ul style="list-style-type: none"> - High-quality jobs are created and retained within the city of Mesa. - Capital investment is increased within the city of Mesa. - Commercial square footage is increased within the city of Mesa.

Performance Measures

Number of Leads Responded To

Total number of leads responded to from all sources. Examples are ACA, GPEC, broker/ developer and trade shows.

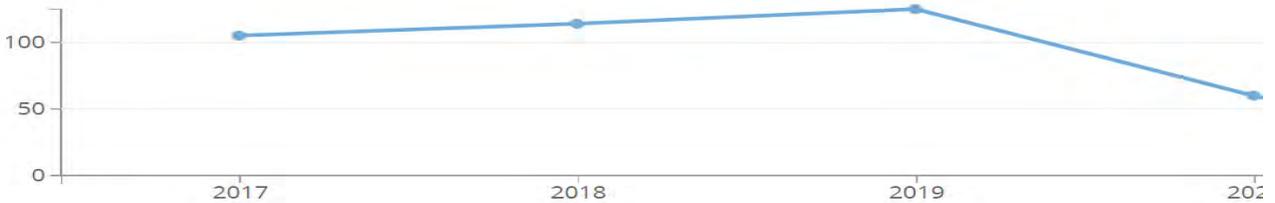


FY 2020/21 Monthly Target: no target, displays total count.

Count of "Prospect Name" by "Inquiry Date" during time period.

Business Retention and Expansion (BRE) Site Visits Conducted

Number of business retention and expansion (BRE) visits conducted by OED staff



FY 2020/21 Monthly Target: no target, displays total count.

Count of "Last Meeting Date" for the current fiscal year.

Department Operational Plans

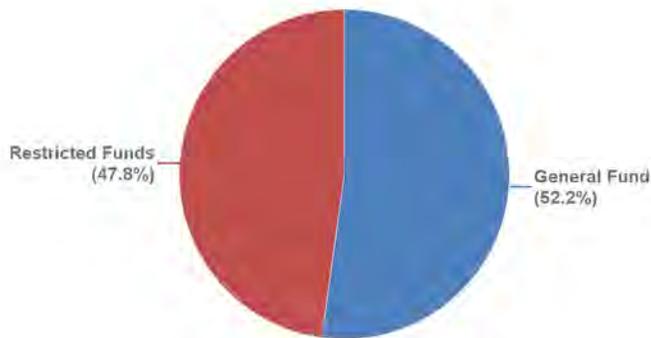
Economic Development

Economic Development Business Objective

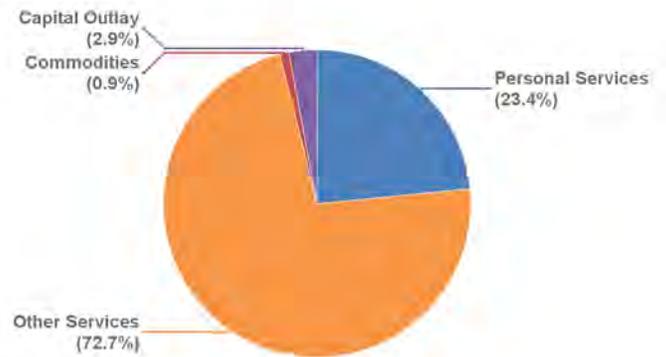
Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
General Fund	\$3,828,139	\$3,801,415	\$3,720,564	\$3,843,870
Restricted Funds	\$3,394,792	\$3,576,585	\$3,175,889	\$3,522,130
Sum:	\$7,222,931	\$7,378,000	\$6,896,453	\$7,366,000

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		14		14
Personal Services	\$1,529,481	\$1,699,621	\$1,673,914	\$1,725,778
Other Services	\$5,679,279	\$5,546,679	\$5,088,439	\$5,353,322
Commodities	\$12,907	\$31,700	\$65,900	\$69,900
Capital Outlay	\$1,264	\$100,000	\$68,200	\$217,000
Sum:	\$7,222,931	\$7,378,000	\$6,896,453	\$7,366,000

**Economic Development
FY 20/21 Operational Funding
\$7,366,000**



**Economic Development
FY 20/21 Operational Category
\$7,366,000**



*Percentages rounded to nearest tenth

Department Operational Plans

Economic Development

Economic Development Business Objective

FY 20/21 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure	Building a Sustainable Community	\$1,083,767	-	-	-	-	\$1,083,767
	Creating and Retaining Quality Jobs	\$2,760,103	-	-	-	-	\$2,760,103
	Economic Investment Projects	-	-	\$3,522,130	-	-	\$3,522,130
Expenditure Total		\$3,843,870	-	\$3,522,130	-	-	\$7,366,000
Revenue	Building a Sustainable Community	\$10,000	-	-	-	-	\$10,000
	Economic Investment Projects	-	-	\$2,820,000	-	-	\$2,820,000
Revenue Total		\$10,000	-	\$2,820,000	-	-	\$2,830,000
Expenditures Net of Revenues		\$3,833,870	-	\$702,130	-	-	\$4,536,000

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
General Fund	General Fund	\$3,843,870	\$10,000	\$3,833,870
Restricted Funds	Economic Investment Fund	\$3,522,130	\$2,820,000	\$702,130
Totals		\$7,366,000	\$2,830,000	\$4,536,000

FY 20/21 Operational Budget By Core Business Process and Category

Core Business Process	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
Building a Sustainable Community	7.3	\$855,390	\$214,277	\$14,100	-	\$1,083,767
Creating and Retaining Quality Jobs	5.7	\$714,176	\$2,041,327	\$4,600	-	\$2,760,103
Economic Investment Projects	1.1	\$156,212	\$3,097,718	\$51,200	\$217,000	\$3,522,130
Sum:	14	\$1,725,778	\$5,353,322	\$69,900	\$217,000	\$7,366,000

*FTE count rounded to nearest tenth

Department Operational Plans

Energy Resources Contact Information:

Department Phone Number: 480-644-4444
 Department Email: energyresources.info@mesaaz.gov
 Department Address: City of Mesa, Energy Resources
 640 N. Mesa Dr.
 Mesa, AZ 85201
 Website: <https://www.mesaaz.gov/residents/energy>

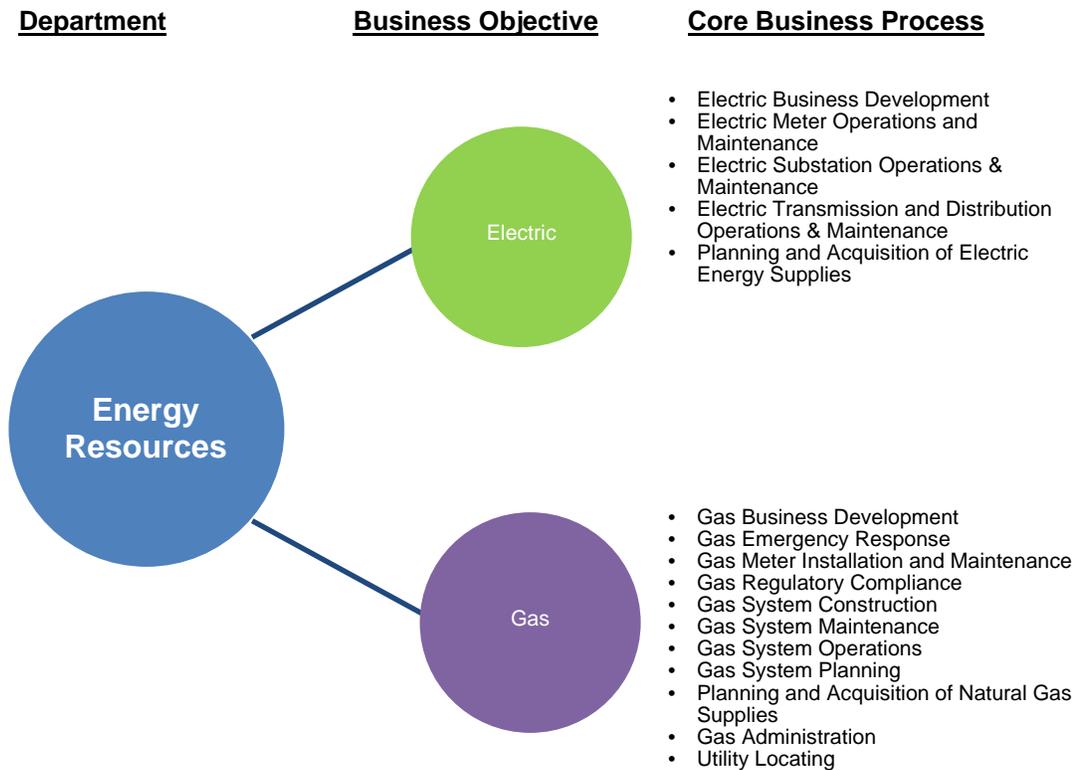
Department Description

The Energy Resources Department consists of two utility units: Electric and Natural Gas.

Electric: Electric utility service is provided to approximately 16,900 residential and commercial customers located within approximately 5.5 square-miles centered about and including Mesa's downtown area.

Natural Gas: Natural gas utility service is provided to more than 67,200 homes and businesses within the City service area of approximately 90 square miles located in the City limits; and the Magma service area, a 236 square-mile certificated system located southeast of the City in Pinal County, Arizona.

City Council Strategic Initiatives: Community Safety, Placemaking, Skilled and Talented Workforce, and Sustainable Economy



Department Operational Plans

Budgetary Highlights

The FY 2020/21 Adopted Budget is largely consistent with the FY 2019/20 Adopted Budget. The most notable change between the prior fiscal year is an increase in budget capacity of about \$945,000 for a payment in lieu of franchise fees, in accordance with the Affordable and Reliable Utility Ordinance adopted by Council in April 2020.

Looking forward, Energy Resources is involved with the Smart City and Smart Energy initiatives to increase communication with customers and improving data for management planning. The department is focusing on employee retention, workforce development and system expansions to meet customer growth.

The commodity cost for natural gas, which is a pass-through cost to the customer, is budgeted approximately \$440K less compared to FY 2019/20's Adopted Budget due to a decrease in cost in the natural gas commodity market. The commodity cost for electric, which is also a pass-through cost to the customer, is budgeted approximately \$216K more for FY 2020/21 compared to FY 2019/20's Adopted Budget due to a slight increase in electricity contract prices.

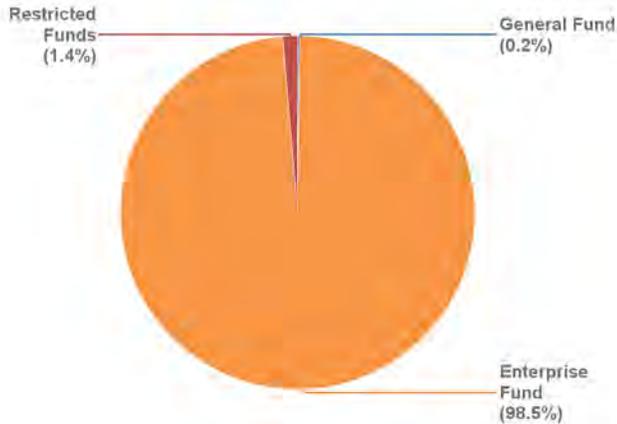
Department Operational Plans

Energy Resources

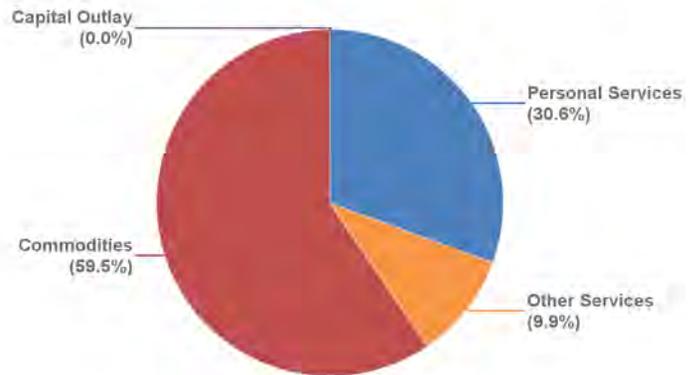
Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
General Fund	\$64,511	\$68,282	\$74,007	\$69,387
Enterprise Fund	\$34,608,650	\$36,766,878	\$35,034,466	\$37,756,774
Restricted Funds	\$497,690	\$580,840	\$502,804	\$522,006
Sum:	\$35,170,850	\$37,416,000	\$35,611,277	\$38,348,167

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		105		105.2
Personal Services	\$11,302,674	\$11,729,647	\$11,486,393	\$11,722,945
Other Services	\$2,187,031	\$2,569,197	\$2,316,531	\$3,812,390
Commodities	\$21,577,873	\$23,116,696	\$21,807,893	\$22,812,372
Capital Outlay	\$103,272	\$460	\$460	\$460
Sum:	\$35,170,850	\$37,416,000	\$35,611,277	\$38,348,167

**Energy Resources
FY 20/21 Operational Funding
\$38,348,167**



**Energy Resources
FY 20/21 Operational Category
\$38,348,167**



*Percentages rounded to nearest tenth

Department Operational Plans

Energy Resources

FY 20/21 Operational Budget By Business Objective and Funding Source						
Business Objective	General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure						
Electric	-	\$17,489,840	\$35,000	-	-	\$17,524,840
Gas	\$69,387	\$20,266,934	\$487,006	-	-	\$20,823,327
Expenditure Total	\$69,387	\$37,756,774	\$522,006	-	-	\$38,348,167
Revenue						
Electric	-	\$203,675	-	-	-	\$203,675
Gas	-	\$1,112,027	-	-	-	\$1,112,027
Revenue Total	-	\$1,315,702	-	-	-	\$1,315,702
Expenditures Net of Revenues	\$69,387	\$36,441,072	\$522,006	-	-	\$37,032,465

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues				
Funding Source	Fund Name	FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
General Fund	General Fund	\$69,387	-	\$69,387
Enterprise Fund	Capital - Enterprise	\$460	\$1,005,000	-\$1,004,540
	Enterprise Fund	\$37,756,314	\$310,702	\$37,445,612
Restricted Funds	Local Streets	\$462,539	-	\$462,539
	Utility Replacement Extension and Renewal	\$59,467	-	\$59,467
Totals		\$38,348,167	\$1,315,702	\$37,032,465

FY 20/21 Operational Budget By Business Objective and Category						
Business Objective	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
Electric	27.6	\$3,761,272	\$1,675,102	\$12,088,236	\$230	\$17,524,840
Gas	77.6	\$7,961,673	\$2,137,288	\$10,724,136	\$230	\$20,823,327
Sum:	105.2	\$11,722,945	\$3,812,390	\$22,812,372	\$460	\$38,348,167

*FTE count rounded to nearest tenth

Department Operational Plans

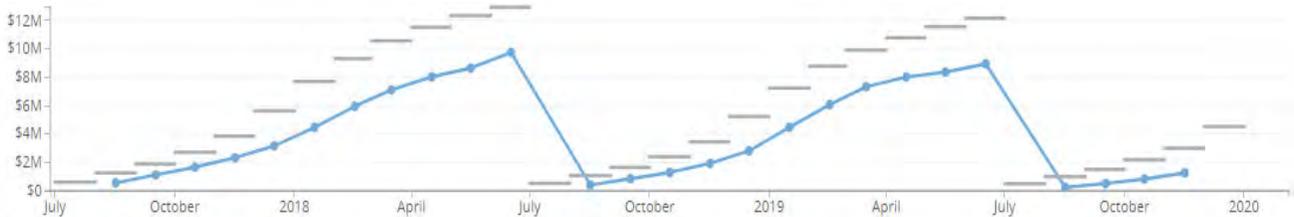
Energy Resources Electric Business Objective

Mission	Desired Outcomes
Provide safe, reliable and cost-effective power to Mesa Electric customers.	<ul style="list-style-type: none"> - Electric energy is acquired for and transmitted to Mesa's electric distribution system reliably at the lowest possible costs. - Electric energy is distributed safely and reliably to our customers. - Our customers' electric energy consumption is accurately and safely measured.

Performance Measures

Electric Energy Supply Costs

Comparison of monthly actual and budgeted electric power supply and transmission costs on a cumulative basis.

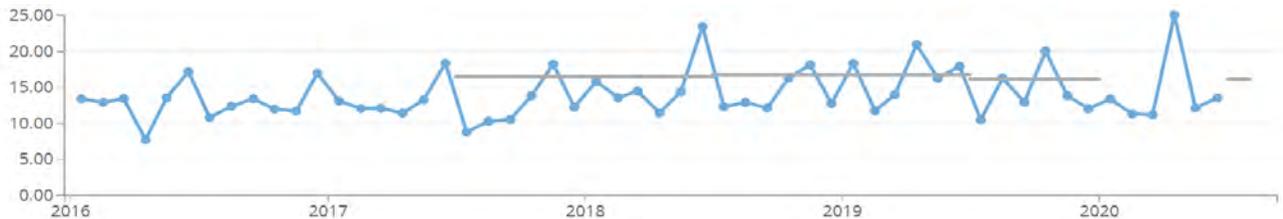


FY 2020/21 Monthly Target: \$4.44M

Monthly EECAF files where actual costs including monthly supplier invoices are tracked and the budget are used to make monthly adjustments to this pass through rate component.

O&M Costs Per Customer- Electric

Total direct operations & maintenance field activity expenditures in the electric system on a per customer basis. Costs do not include indirect costs, capital expenditures, electric commodity costs administrative, locating, or property damage costs.



FY 2020/21 Monthly Target: \$14.38 for July 2020

Costs are comprised of expenditures from Activities 1054, 1055, 1056, 1057, 1058, and 1059.

Department Operational Plans

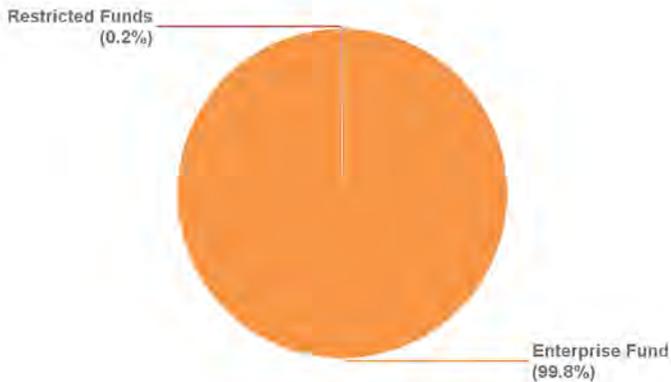
Energy Resources

Electric Business Objective

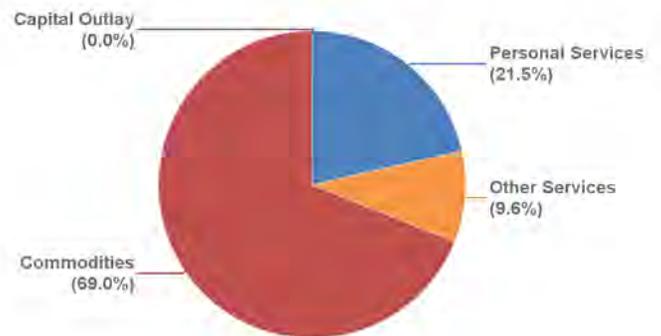
Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
Enterprise Fund	\$16,544,424	\$16,704,115	\$16,113,623	\$17,489,840
Restricted Funds	\$8,699	\$77,531	-	\$35,000
Sum:	\$16,553,123	\$16,781,646	\$16,113,623	\$17,524,840

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		27.1		27.6
Personal Services	\$3,580,580	\$3,722,151	\$3,384,433	\$3,761,272
Other Services	\$862,320	\$1,144,413	\$987,835	\$1,675,102
Commodities	\$12,006,951	\$11,914,852	\$11,741,125	\$12,088,236
Capital Outlay	\$103,272	\$230	\$230	\$230
Sum:	\$16,553,123	\$16,781,646	\$16,113,623	\$17,524,840

**Energy Resources
FY 20/21 Operational Funding
\$17,524,840**



**Energy Resources
FY 20/21 Operational Category
\$17,524,840**



*Percentages rounded to nearest tenth

Department Operational Plans

Energy Resources

Electric Business Objective

FY 20/21 Operational Budget By Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure Electric Business Development	-	\$225,618	-	-	-	\$225,618
Electric Meter Operations and Maintenance	-	\$592,271	-	-	-	\$592,271
Electric Substation Operations and Maintenance	-	\$1,038,228	\$35,000	-	-	\$1,073,228
Electric Transmission & Distribution Operations & Maintenance	-	\$3,879,780	-	-	-	\$3,879,780
Planning and Acquisition of Electric Energy Supplies	-	\$11,753,943	-	-	-	\$11,753,943
Expenditure Total	-	\$17,489,840	\$35,000	-	-	\$17,524,840
Revenue Electric Business Development	-	\$155,000	-	-	-	\$155,000
Electric Transmission & Distribution Operations & Maintenance	-	\$48,675	-	-	-	\$48,675
Revenue Total	-	\$203,675	-	-	-	\$203,675
Expenditures Net of Revenues	-	\$17,286,165	\$35,000	-	-	\$17,321,165

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
Enterprise Fund Capital - Enterprise	\$230	\$155,000	-\$154,770
Enterprise Fund	\$17,489,610	\$48,675	\$17,440,935
Restricted Funds Utility Replacement Extension and Renewal	\$35,000	-	\$35,000
Totals	\$17,524,840	\$203,675	\$17,321,165

Department Operational Plans

Energy Resources

Electric Business Objective

FY 20/21 Operational Budget By Core Business Process and Category

Core Business Process	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
Electric Business Development	1.9	\$220,868	\$1,750	\$3,000	-	\$225,618
Electric Meter Operations and Maintenance	4.1	\$521,851	\$26,500	\$43,920	-	\$592,271
Electric Substation Operations and Maintenance	4.3	\$614,539	\$368,288	\$90,401	-	\$1,073,228
Electric Transmission & Distribution Operations & Maintenance	16.4	\$2,261,490	\$1,263,564	\$354,496	\$230	\$3,879,780
Planning and Acquisition of Electric Energy Supplies	.9	\$142,524	\$15,000	\$11,596,419	-	\$11,753,943
Sum:	27.6	\$3,761,272	\$1,675,102	\$12,088,236	\$230	\$17,524,840

*FTE count rounded to nearest tenth

Department Operational Plans

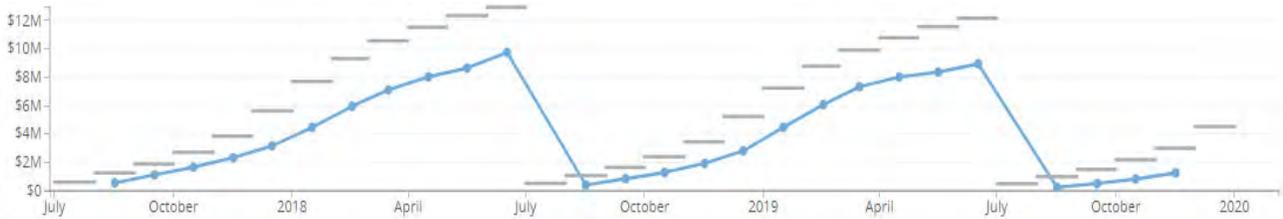
Energy Resources Gas Business Objective

Mission	Desired Outcomes
Provide safe, reliable and cost-effective natural gas to our customers.	<ul style="list-style-type: none"> - Reliable receipt, transmission, distribution and delivery of natural gas to our customers. - Natural gas is delivered to our community safely. - Mesa's cost of natural gas service is the lowest in our region. - Employees will perform their duties safely with no accidents or lost time.

Performance Measures

Natural Gas Supply Costs

Comparison of monthly actual and budgeted natural gas supply and transportation costs on a cumulative basis.

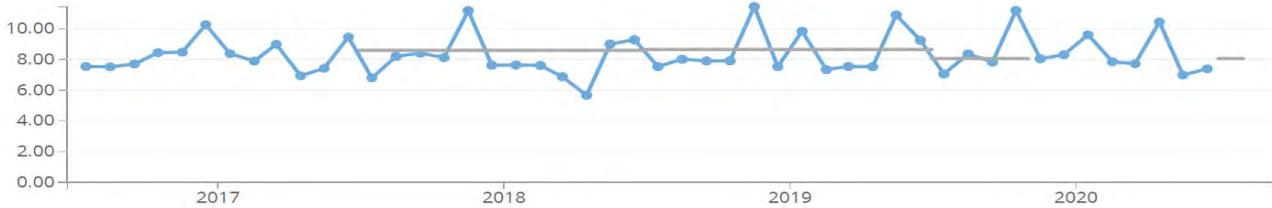


FY 2020/21 Monthly Target: \$1.98M

Sum of the amount of PNGCAF Purchase Natural Gas Cost Adjust Factor

O&M Costs per Customer - Gas

The total direct gas operating and maintenance activities on a per customer basis and do not include indirect costs, non-cash expenses, or natural gas commodity costs.



FY 2020/21 Monthly Target: \$7.78 per customer for July 2020

This metric is shown as the total direct operations and maintenance expenditures on a per customer basis for the gas system. Costs are comprised

Department Operational Plans

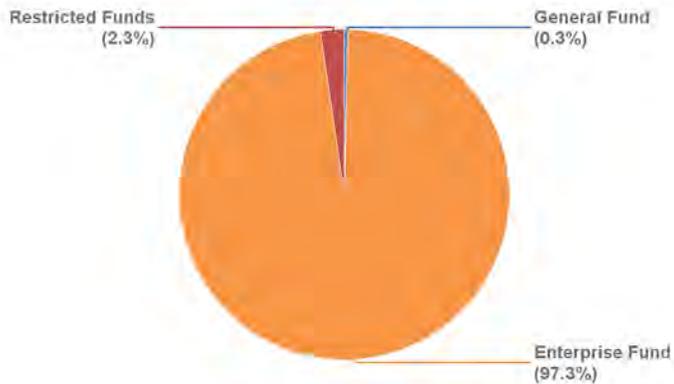
Energy Resources

Gas Business Objective

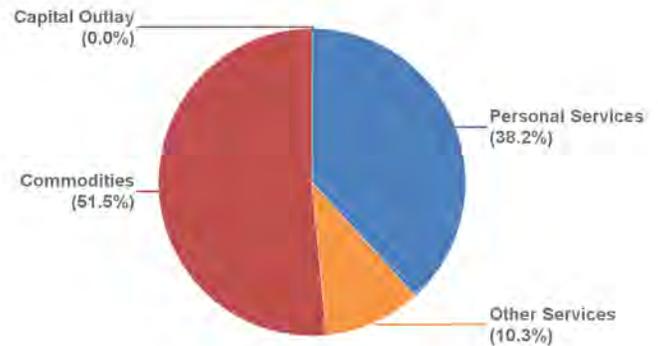
Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
General Fund	\$64,511	\$68,282	\$74,007	\$69,387
Enterprise Fund	\$18,064,225	\$20,062,763	\$18,920,843	\$20,266,934
Restricted Funds	\$488,991	\$503,309	\$502,804	\$487,006
Sum:	\$18,617,727	\$20,634,354	\$19,497,654	\$20,823,327

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		77.9		77.6
Personal Services	\$7,722,094	\$8,007,496	\$8,101,960	\$7,961,673
Other Services	\$1,324,711	\$1,424,784	\$1,328,696	\$2,137,288
Commodities	\$9,570,922	\$11,201,844	\$10,066,768	\$10,724,136
Capital Outlay	-	\$230	\$230	\$230
Sum:	\$18,617,727	\$20,634,354	\$19,497,654	\$20,823,327

**Energy Resources
FY 20/21 Operational Funding
\$20,823,327**



**Energy Resources
FY 20/21 Operational Category
\$20,823,327**



*Percentages rounded to nearest tenth

Department Operational Plans

Energy Resources

Gas Business Objective

FY 20/21 Operational Budget By Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure Gas Administration	-	\$2,463,979	-	-	-	\$2,463,979
Gas Business Development	-	\$305,430	-	-	-	\$305,430
Gas Emergency Response	-	\$679,617	-	-	-	\$679,617
Gas Meter Installation and Maintenance	-	\$701,998	\$24,467	-	-	\$726,465
Gas Regulatory Compliance	-	\$835,401	-	-	-	\$835,401
Gas System Construction	-	\$32,856	-	-	-	\$32,856
Gas System Maintenance	-	\$3,596,510	-	-	-	\$3,596,510
Gas System Operations	-	\$524,900	-	-	-	\$524,900
Planning and Acquisition of Natural Gas Supplies	-	\$10,391,907	-	-	-	\$10,391,907
Utility Locating	\$69,387	\$734,336	\$462,539	-	-	\$1,266,262
Expenditure Total	\$69,387	\$20,266,934	\$487,006	-	-	\$20,823,327
Revenue Gas Administration	-	\$72,027	-	-	-	\$72,027
Gas Business Development	-	\$850,000	-	-	-	\$850,000
Planning and Acquisition of Natural Gas Supplies	-	\$190,000	-	-	-	\$190,000
Revenue Total	-	\$1,112,027	-	-	-	\$1,112,027
Expenditures Net of Revenues	\$69,387	\$19,154,907	\$487,006	-	-	\$19,711,300

Department Operational Plans

Energy Resources

Gas Business Objective

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
General Fund	General Fund	\$69,387	-	\$69,387
Enterprise Fund	Capital - Enterprise	\$230	\$850,000	-\$849,770
	Enterprise Fund	\$20,266,704	\$262,027	\$20,004,677
Restricted Funds	Local Streets	\$462,539	-	\$462,539
	Utility Replacement Extension and Renewal	\$24,467	-	\$24,467
Totals		\$20,823,327	\$1,112,027	\$19,711,300

FY 20/21 Operational Budget By Core Business Process and Category

Core Business Process	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
Gas Administration	11.4	\$1,327,948	\$1,065,559	\$70,242	\$230	\$2,463,979
Gas Business Development	1.5	\$179,448	\$121,982	\$4,000	-	\$305,430
Gas Emergency Response	4.6	\$647,117	\$21,000	\$11,500	-	\$679,617
Gas Meter Installation and Maintenance	5.6	\$585,548	\$68,950	\$71,967	-	\$726,465
Gas Regulatory Compliance	7.7	\$794,784	\$28,617	\$12,000	-	\$835,401
Gas System Construction	.3	\$32,856	-	-	-	\$32,856
Gas System Maintenance	29.6	\$2,787,696	\$500,438	\$308,376	-	\$3,596,510
Gas System Operations	4.3	\$442,200	\$46,600	\$36,100	-	\$524,900
Planning and Acquisition of Natural Gas Supplies	.8	\$129,336	\$106,000	\$10,156,571	-	\$10,391,907
Utility Locating	11.9	\$1,034,740	\$178,142	\$53,380	-	\$1,266,262
Sum:	77.6	\$7,961,673	\$2,137,288	\$10,724,136	\$230	\$20,823,327

*FTE count rounded to nearest tenth

Department Operational Plans

Engineering Contact Information:

Department Phone Number: 480-644-2251
Department Email: Engineering-Admin@mesaaz.gov
Department Address: City of Mesa, Engineering
P.O. Box 1466
Mesa, AZ 85211-1466
Website: <http://mesaaz.gov/business/engineering>

Department Description

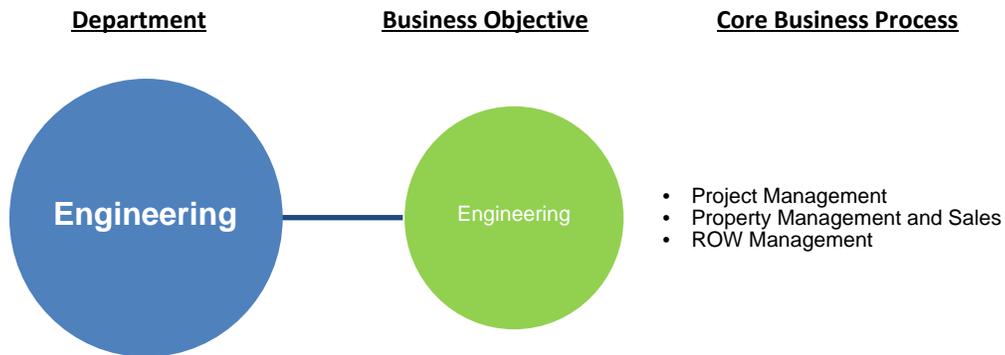
By utilizing a “single-point” project management approach, the Engineering Department manages the design, bidding, and construction of City infrastructure projects. Additionally, the department manages City property, acquires land for City projects, and coordinates with private developers and other entities, such as non-city utilities, to ensure that the City’s infrastructure is built to City standards.

The department uses both City staff and private consultants to perform project design, contract administration, materials testing, and inspection of the City’s projects and work done in the public right-of-way by private developers.

Through public outreach by the department, the citizens and business establishments and the media/news community are kept up-to-date on the progress of City infrastructure projects.

It is the department’s goal to see that City projects are delivered on time, within budget, and in a quality manner.

City Council Strategic Initiatives: Placemaking



Budgetary Highlights

The Engineering Department directly and indirectly supports the Capital Improvement Program (CIP) and a significant portion of the department’s budget is related to that support. The FY 2020/21 Adopted Budget includes a reduction to other contractual services and materials and services outside, due to the sale of the Pinal County Water Farms.

Department Operational Plans

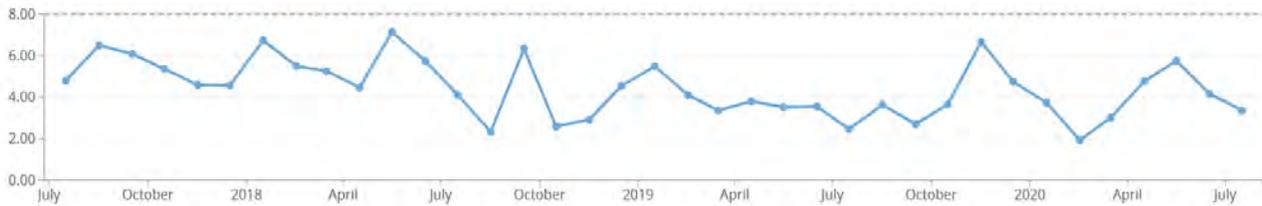
Engineering Engineering Business Objective

Mission	Desired Outcomes
As a team, we apply technical and professional expertise to deliver city infrastructure projects, acquire and manage property / Right of Way, and resolve customer concerns to improve the quality of life for Mesa citizens.	To maintain and enhance the quality of life for the citizens of Mesa

Performance Measures

Customer Satisfaction - Utility Permit Processing Time

(Sum of time in (business days) for ROW Group to process permits) / (total number of permits) = average time in business days to process

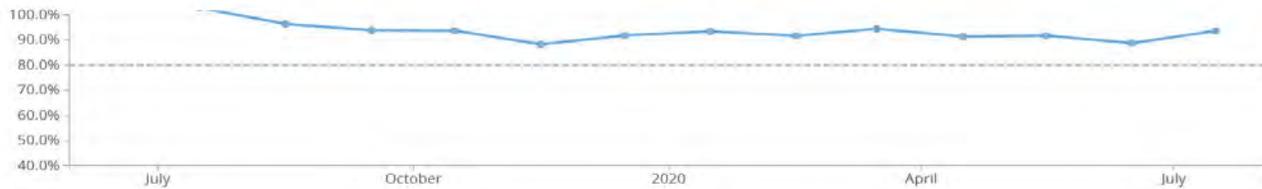


FY 2020/21 Monthly Target: 8 business days.

Calculated by dividing the sum of the Total Days field by the Record Count field for the time period Status Date.

CIP Completed on Schedule

Percent of CIP Projects within the approved milestone schedule. Includes only active CIP Projects that have an approved schedule with CIPMesa Software.



FY 2020/21 Monthly Target: 80%

Number of projects on/off schedule divided by number of total projects without null dates.

Department Operational Plans

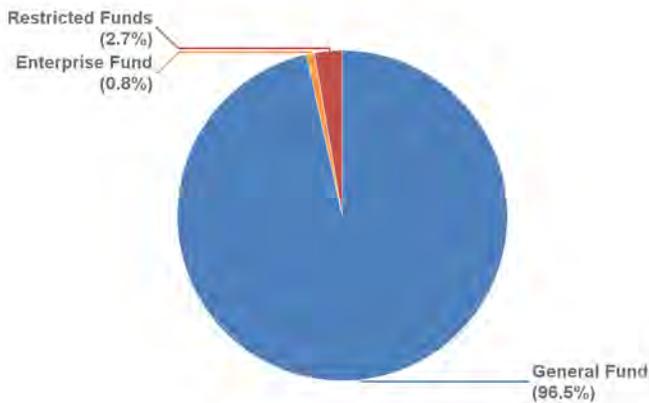
Engineering

Engineering Business Objective

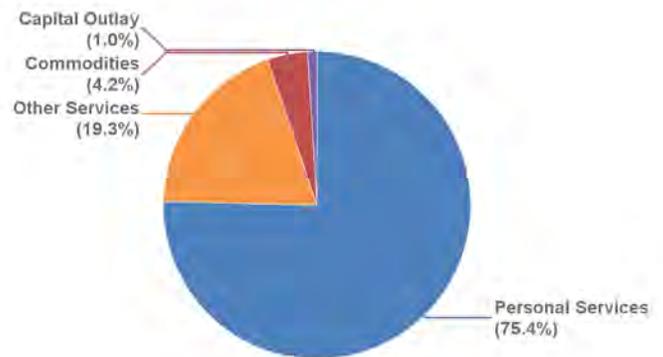
Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
General Fund	\$6,299,647	\$7,510,409	\$6,543,896	\$7,561,273
Enterprise Fund	\$19,850	\$238,166	\$109,000	\$62,304
Restricted Funds	\$114,778	\$217,425	\$73,061	\$214,564
Sum:	\$6,434,275	\$7,966,000	\$6,725,957	\$7,838,141

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		53.3		53.2
Personal Services	\$5,332,674	\$5,883,494	\$5,310,325	\$5,912,050
Other Services	\$1,066,520	\$1,653,950	\$1,213,717	\$1,516,394
Commodities	\$15,190	\$370,915	\$201,915	\$332,915
Capital Outlay	\$19,891	\$57,641	-	\$76,782
Sum:	\$6,434,275	\$7,966,000	\$6,725,957	\$7,838,141

**Engineering
FY 20/21 Operational Funding
\$7,838,141**



**Engineering
FY 20/21 Operational Category
\$7,838,141**



*Percentages rounded to nearest tenth

Department Operational Plans

Engineering

Engineering Business Objective

FY 20/21 Operational Budget By Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure Project Management	\$6,109,866	-	\$80,608	-	-	\$6,190,474
Property Management and Sales	\$710,154	-	\$50,988	-	-	\$761,142
ROW Management	\$741,253	\$62,304	\$82,968	-	-	\$886,525
Expenditure Total	\$7,561,273	\$62,304	\$214,564	-	-	\$7,838,141
Revenue Project Management	\$103,180	-	-	-	-	\$103,180
Property Management and Sales	\$944,985	-	-	-	-	\$944,985
ROW Management	\$1,141,000	-	-	-	-	\$1,141,000
Revenue Total	\$2,189,165	-	-	-	-	\$2,189,165
Expenditures Net of Revenues	\$5,372,108	\$62,304	\$214,564	-	-	\$5,648,976

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
General Fund Capital - General Fund	\$76,782	-	\$76,782
General Fund	\$7,484,491	\$2,189,165	\$5,295,326
Enterprise Fund Enterprise Fund	\$62,304	-	\$62,304
Restricted Funds Cadence CFD - Operating	\$40,304	-	\$40,304
Eastmark CFD 1 - Operating	\$20,304	-	\$20,304
Eastmark Community Facilities District No. 2	\$20,000	-	\$20,000
Falcon Field Airport	\$50,988	-	\$50,988
Local Streets	\$82,968	-	\$82,968
Totals	\$7,838,141	\$2,189,165	\$5,648,976

Department Operational Plans

Engineering

Engineering Business Objective

FY 20/21 Operational Budget By Core Business Process and Category

Core Business Process	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
Project Management	40.8	\$4,620,970	\$1,195,807	\$296,915	\$76,782	\$6,190,474
Property Management and Sales	4.9	\$472,272	\$253,870	\$35,000	-	\$761,142
ROW Management	7.5	\$818,808	\$66,717	\$1,000	-	\$886,525
Sum:	53.2	\$5,912,050	\$1,516,394	\$332,915	\$76,782	\$7,838,141

*FTE count rounded to nearest tenth

Department Operational Plans

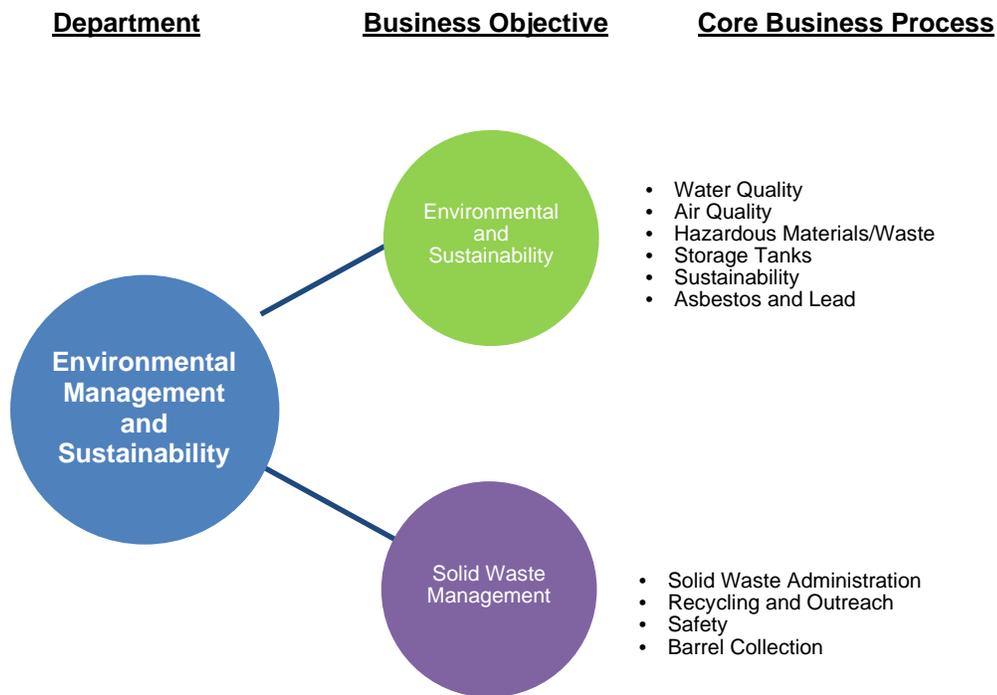
Environmental Management and Sustainability Contact Information:

Department Phone Number: 480-644-2221
Department Email: waste.info@mesaaz.gov
Department Address: City of Mesa, Environmental Management and Sustainability
P.O. Box 1466
City of Mesa, AZ 85211-1466
Website: <https://www.mesaaz.gov/residents/trash-recycling>

Department Description

The Environmental Management and Sustainability Department encourages efficient use of natural resources, protects the community from environmental hazards, and ensures excellence in the delivery of solid waste services through waste reduction, reuse, recycling, innovative technology, and education.

*City Council Strategic Initiatives: **Community Safety, Sustainable Economy and Transforming Neighborhoods***



Department Operational Plans

Budgetary Highlights

Environmental Management and Sustainability is anticipating an increase in routes due to boundary changes that are expected to take effect in October of 2021 (FY 2021/22). In order to be prepared for this increase, the department will order one side-loader which is estimated to cost \$400,000. The department has received \$115K in additional funding due to increased maintenance contract costs for CNG vehicles. The department also received \$25K for supplemental recycling education and outreach efforts due to the ongoing challenges facing the recycling market.

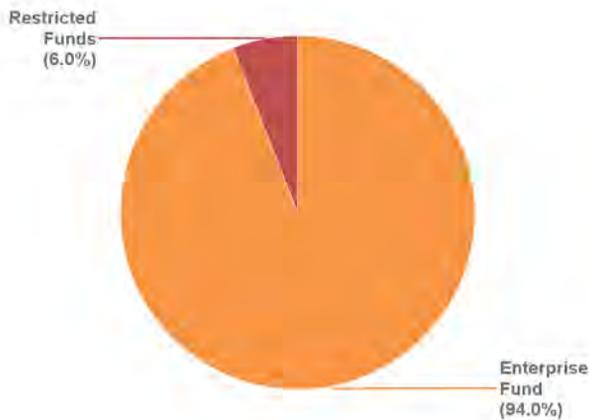
Department Operational Plans

Environmental Management and Sustainability

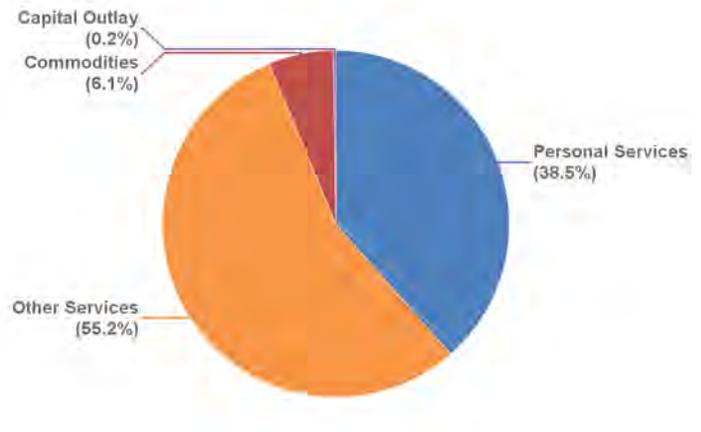
Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
Enterprise Fund	\$30,367,552	\$32,816,072	\$34,349,267	\$33,292,328
Restricted Funds	\$1,758,918	\$2,446,780	\$1,970,713	\$2,106,672
Grant Funds	\$27,950	-	\$5,200	-
Sum:	\$32,154,419	\$35,262,852	\$36,325,180	\$35,399,000

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		154		154
Personal Services	\$12,808,961	\$13,504,228	\$13,563,746	\$13,625,241
Other Services	\$17,614,926	\$19,277,475	\$19,973,233	\$19,539,424
Commodities	\$1,621,237	\$2,453,149	\$2,443,201	\$2,151,335
Capital Outlay	\$109,296	\$28,000	\$345,000	\$83,000
Sum:	\$32,154,419	\$35,262,852	\$36,325,180	\$35,399,000

**Environmental Management and Sustainability
FY 20/21 Operational Funding
\$35,399,000**



**Environmental Management and Sustainability
FY 20/21 Operational Category
\$35,399,000**



*Percentages rounded to nearest tenth

Department Operational Plans

Environmental Management and Sustainability

FY 20/21 Operational Budget By Business Objective and Funding Source							
Business Objective		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure	Environmental and Sustainability	-	\$1,209,935	\$1,996,160	-	-	\$3,206,095
	Solid Waste Management	-	\$32,082,393	\$110,512	-	-	\$32,192,905
Expenditure Total		-	\$33,292,328	\$2,106,672	-	-	\$35,399,000
Revenue	Environmental and Sustainability	-	\$897,500	\$25,000	-	-	\$922,500
	Solid Waste Management	-	\$396,800	-	-	-	\$396,800
Revenue Total		-	\$1,294,300	\$25,000	-	-	\$1,319,300
Expenditures Net of Revenues		-	\$31,998,028	\$2,081,672	-	-	\$34,079,700

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues				
Funding Source	Fund Name	FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
Enterprise Fund	Enterprise Fund	\$33,292,328	\$1,294,300	\$31,998,028
Restricted Funds	Environmental Compliance Fee	\$2,081,672	-	\$2,081,672
	Special Programs Fund	\$25,000	\$25,000	-
Totals		\$35,399,000	\$1,319,300	\$34,079,700

FY 20/21 Operational Budget By Business Objective and Category						
Business Objective	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
Environmental and Sustainability	13	\$1,296,761	\$1,776,055	\$105,279	\$28,000	\$3,206,095
Solid Waste Management	141	\$12,328,480	\$17,763,369	\$2,046,056	\$55,000	\$32,192,905
Sum:	154	\$13,625,241	\$19,539,424	\$2,151,335	\$83,000	\$35,399,000

*FTE count rounded to nearest tenth

Department Operational Plans

Environmental Management and Sustainability Environmental and Sustainability Business Objective

Mission	Desired Outcomes
<p>Ensure residents of the City of Mesa are provided with a clean, safe and environmentally sound community and promote sustainable development that minimizes the use of natural resources, reduces dependence on nonrenewable resources, and guide decisions that recognize that economy, society, and the environment are interconnected and have a significant impact on the community.</p>	<ul style="list-style-type: none"> - The public is protected from Environmental hazards - City operations comply with applicable Environmental regulations - Residents and City departments are knowledgeable about Environmental issues - The use of nonrenewable resources are reduced and promoted - The City realizes a significant financial return on investment from the efficient use of natural resources

Performance Measures

Drop offs of HHM materials at HHM facility

Number of customer drop offs of household hazardous materials at HHM Facility. Each customer visit is counted separately.

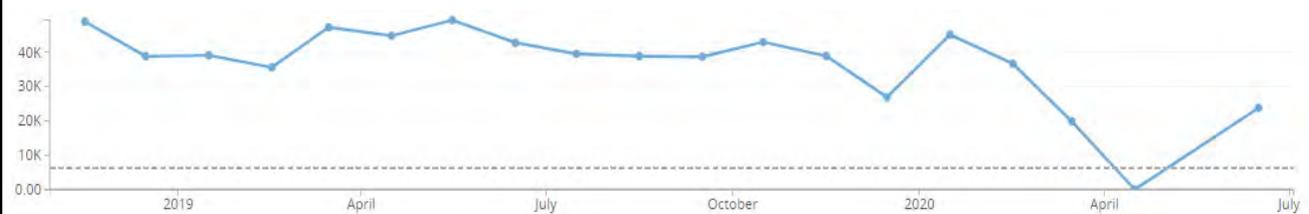


FY 2020/21 Monthly Target: 450

Calculated by counting the number of drop-offs by date.

Pounds of Household Hazardous Material collected at HHM Facility

Pounds of Hazardous Household Material and Waste collected and SHIPPED from Mesa residents during intake (including cardboard and trash). Metric is based on material collected, excluding tires, appliances, large compressed gas tanks, and electronics.



FY 2020/21 Monthly Target: 6,500

Calculated by summing the # of weight of waste by date

Department Operational Plans

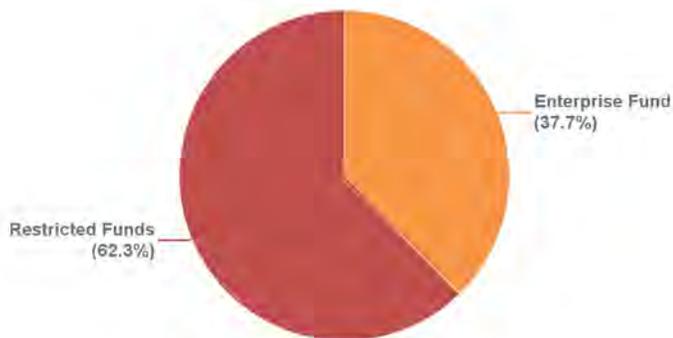
Environmental Management and Sustainability

Environmental and Sustainability Business Objective

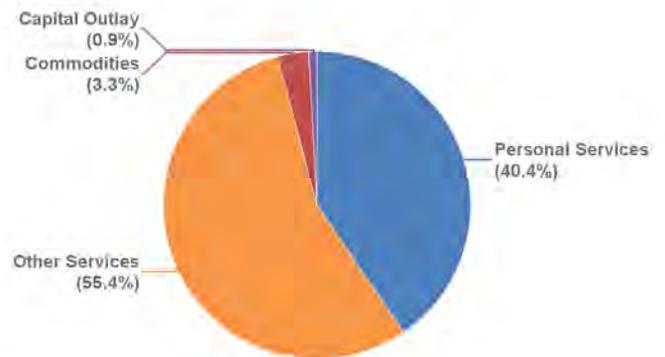
Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
Enterprise Fund	\$934,972	\$1,643,936	\$1,696,943	\$1,209,935
Restricted Funds	\$1,508,384	\$2,139,587	\$1,770,713	\$1,996,160
Grant Funds	\$27,950	-	\$5,200	-
Sum:	\$2,471,306	\$3,783,523	\$3,472,856	\$3,206,095

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		13		13
Personal Services	\$1,192,052	\$1,292,712	\$1,373,835	\$1,296,761
Other Services	\$1,117,662	\$2,209,680	\$1,855,438	\$1,776,055
Commodities	\$130,450	\$253,131	\$243,583	\$105,279
Capital Outlay	\$31,142	\$28,000	-	\$28,000
Sum:	\$2,471,306	\$3,783,523	\$3,472,856	\$3,206,095

**Environmental Management and Sustainability
FY 20/21 Operational Funding
\$3,206,095**



**Environmental Management and Sustainability
FY 20/21 Operational Category
\$3,206,095**



*Percentages rounded to nearest tenth

Department Operational Plans

Environmental Management and Sustainability

Environmental and Sustainability Business Objective

FY 20/21 Operational Budget By Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure Air Quality	-	-	\$207,600	-	-	\$207,600
Asbestos and Lead	-	-	\$210,002	-	-	\$210,002
Hazardous Materials/ Waste	-	-	\$137,320	-	-	\$137,320
Household Hazardous Materials Facility	-	\$696,359	\$38,016	-	-	\$734,375
Storage Tanks	-	-	\$499,546	-	-	\$499,546
Sustainability	-	\$513,576	\$627,072	-	-	\$1,140,648
Water Quality	-	-	\$276,604	-	-	\$276,604
Expenditure Total	-	\$1,209,935	\$1,996,160	-	-	\$3,206,095
Revenue Household Hazardous Materials Facility	-	\$690,000	-	-	-	\$690,000
Sustainability	-	\$207,500	\$25,000	-	-	\$232,500
Revenue Total	-	\$897,500	\$25,000	-	-	\$922,500
Expenditures Net of Revenues	-	\$312,435	\$1,971,160	-	-	\$2,283,595

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
Enterprise Fund Enterprise Fund	\$1,209,935	\$897,500	\$312,435
Restricted Funds Environmental Compliance Fee	\$1,971,160	-	\$1,971,160
Special Programs Fund	\$25,000	\$25,000	-
Totals	\$3,206,095	\$922,500	\$2,283,595

Department Operational Plans

Environmental Management and Sustainability

Environmental and Sustainability Business Objective

FY 20/21 Operational Budget By Core Business Process and Category

Core Business Process	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
Air Quality	1.1	\$93,350	\$111,000	\$3,250	-	\$207,600
Asbestos and Lead	1	\$105,502	\$104,500	-	-	\$210,002
Hazardous Materials/ Waste	.6	\$53,120	\$80,500	\$3,700	-	\$137,320
Household Hazardous Materials Facility	2.3	\$214,451	\$470,373	\$49,551	-	\$734,375
Storage Tanks	.8	\$88,546	\$411,000	-	-	\$499,546
Sustainability	5.4	\$561,438	\$534,932	\$41,278	\$3,000	\$1,140,648
Water Quality	1.9	\$180,354	\$63,750	\$7,500	\$25,000	\$276,604
Sum:	13	\$1,296,761	\$1,776,055	\$105,279	\$28,000	\$3,206,095

*FTE count rounded to nearest tenth

Department Operational Plans

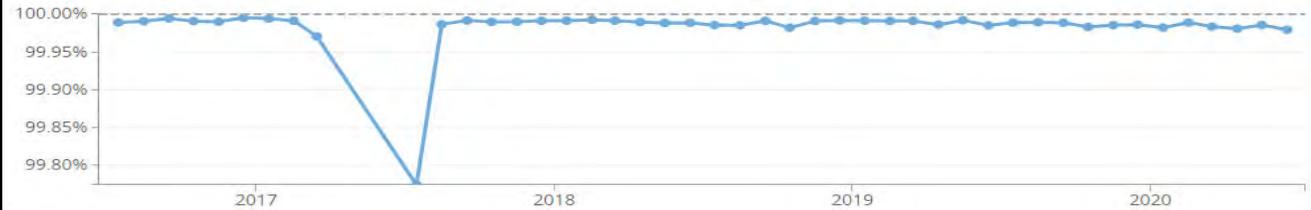
Environmental Management and Sustainability Solid Waste Management Business Objective

Mission	Desired Outcomes
Committed to providing excellence in the delivery of solid waste services to Mesa's residents, businesses and visitors.	<ul style="list-style-type: none"> - Solid Waste is collected in a safe, timely, professional and fiscally responsible manner - Dependence on natural resources is reduced through waste reduction and recycling - The Solid Waste Management program is managed to ensure our financial obligations

Performance Measures

Solid Waste Barrels Collected as Scheduled

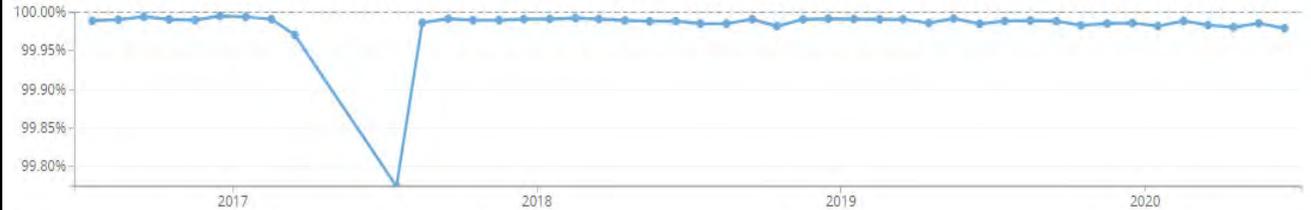
Trash, Recycle and Green Waste barrels placed out for collection by residents and businesses are collected weekly as scheduled.



FY 2020/21 Monthly Target: 100%

Solid Waste Barrels Collected as Scheduled

Trash, Recycle and Green Waste barrels placed out for collection by residents and businesses are collected weekly as scheduled.



FY 2020/21 Monthly Target: 100%

Department Operational Plans

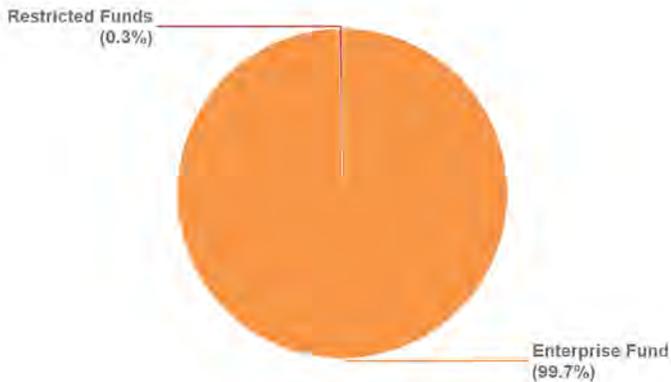
Environmental Management and Sustainability

Solid Waste Management Business Objective

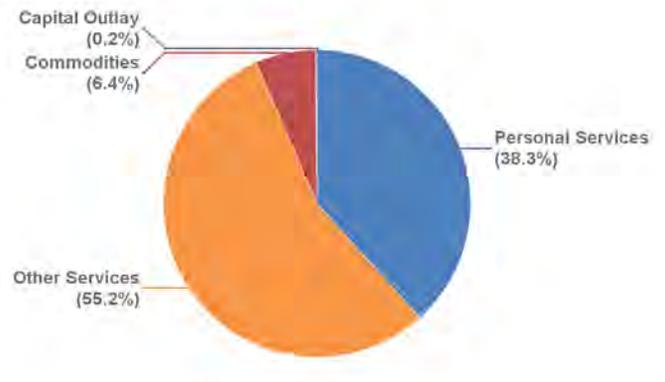
Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
Enterprise Fund	\$29,432,579	\$31,172,136	\$32,652,324	\$32,082,393
Restricted Funds	\$250,534	\$307,193	\$200,000	\$110,512
Sum:	\$29,683,113	\$31,479,329	\$32,852,324	\$32,192,905

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		141		141
Personal Services	\$11,616,908	\$12,211,516	\$12,189,911	\$12,328,480
Other Services	\$16,497,263	\$17,067,795	\$18,117,795	\$17,763,369
Commodities	\$1,490,787	\$2,200,018	\$2,199,618	\$2,046,056
Capital Outlay	\$78,155	-	\$345,000	\$55,000
Sum:	\$29,683,113	\$31,479,329	\$32,852,324	\$32,192,905

**Environmental Management and Sustainability
FY 20/21 Operational Funding
\$32,192,905**



**Environmental Management and Sustainability
FY 20/21 Operational Category
\$32,192,905**



*Percentages rounded to nearest tenth

Department Operational Plans

Environmental Management and Sustainability

Solid Waste Management Business Objective

FY 20/21 Operational Budget By Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure Barrel Collection	-	\$16,623,256	-	-	-	\$16,623,256
Recycling and Outreach	-	\$531,134	-	-	-	\$531,134
Safety	-	\$229,800	-	-	-	\$229,800
Solid Waste Administration	-	\$14,698,203	\$110,512	-	-	\$14,808,715
Expenditure Total	-	\$32,082,393	\$110,512	-	-	\$32,192,905
Revenue Recycling and Outreach	-	\$95,000	-	-	-	\$95,000
Solid Waste Administration	-	\$301,800	-	-	-	\$301,800
Revenue Total	-	\$396,800	-	-	-	\$396,800
Expenditures Net of Revenues	-	\$31,685,593	\$110,512	-	-	\$31,796,105

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
Enterprise Fund Enterprise Fund	\$32,082,393	\$396,800	\$31,685,593
Restricted Funds Environmental Compliance Fee	\$110,512	-	\$110,512
Totals	\$32,192,905	\$396,800	\$31,796,105

FY 20/21 Operational Budget By Core Business Process and Category

Core Business Process	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
Barrel Collection	67	\$5,868,956	\$10,754,300	-	-	\$16,623,256
Recycling and Outreach	5	\$432,084	\$89,550	\$9,500	-	\$531,134
Safety	2	\$202,800	-	\$27,000	-	\$229,800
Solid Waste Administration	67	\$5,824,640	\$6,919,519	\$2,009,556	\$55,000	\$14,808,715
Sum:	141	\$12,328,480	\$17,763,369	\$2,046,056	\$55,000	\$32,192,905

*FTE count rounded to nearest tenth

Department Operational Plans

Falcon Field Contact Information:

Department Phone Number: 480-644-2450
Department Email: Airport.Info@mesaaz.gov
Department Address: City of Mesa, Falcon Field Airport
4800 East Falcon Drive
Mesa, AZ 85215
Website: <http://www.falconfieldairport.com>

Department Description

Falcon Field Airport, and its unique aviation businesses, is an active economic engine in northeast Mesa. As a general aviation reliever airport for Phoenix-Mesa Gateway Airport and Phoenix Sky Harbor Airport, over 100 businesses call Falcon Field home. The range of services provided includes aircraft design and manufacturing, maintenance & repair, avionics, interiors, fueling, flight training, charters, and painting. Approximately 700 aircraft are based at the airport for corporate, business, public safety, and recreational use.

The Airport's successful "Fly Friendly" program demonstrates its commitment as a good neighbor to the community. Falcon Field Airport provides a safe, high quality, and friendly air transportation facility that meets the needs of its customers while remaining sensitive to the quality of life in the surrounding neighborhoods.

*City Council Strategic Initiatives: **Placemaking, Skilled and Talented Workforce, Sustainable Economy***



Budgetary Highlights

The Falcon Field Department operates in the Falcon Field Enterprise Fund and is financially self-sustaining. No funds are used from the City's General Fund to operate the Airport.

The FY 2020/21 Adopted Budget is consistent with the FY 2019/20 Adopted Budget. Anticipated projects included in this fiscal year's budget are aircraft parking ramp improvements that will enhance efficiency and safety for tenants and users.

Department Operational Plans

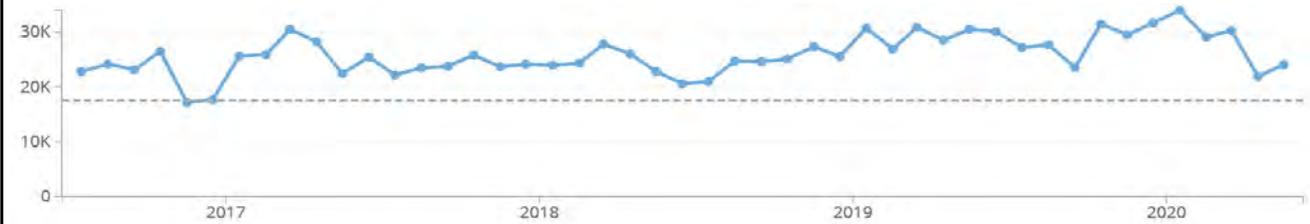
Falcon Field Airport Falcon Field Airport Business Objective

Mission	Desired Outcomes
<p>Provide a safe, operationally-efficient public-use general aviation reliever airport which is a financially self-sustaining economic hub in the City and takes reasonable measures to be environmentally responsible and sensitive to the surrounding community.</p>	<ul style="list-style-type: none"> - Falcon Field is maintained as a first-class, safe and secure airport. - Falcon Field is a major economic asset for the City of Mesa that creates jobs for the community. - Falcon Field operates and makes improvements with enterprise and grant funds only and does not rely upon the City's General Fund. - The environment and quality of life of those affected by the airport is protected without adversely affecting commerce, trade, and recreation at the airport.

Performance Measures

Aircraft Operations

Number of tower aircraft operations. This includes arrivals, departures and overflights as recorded by the FAA.

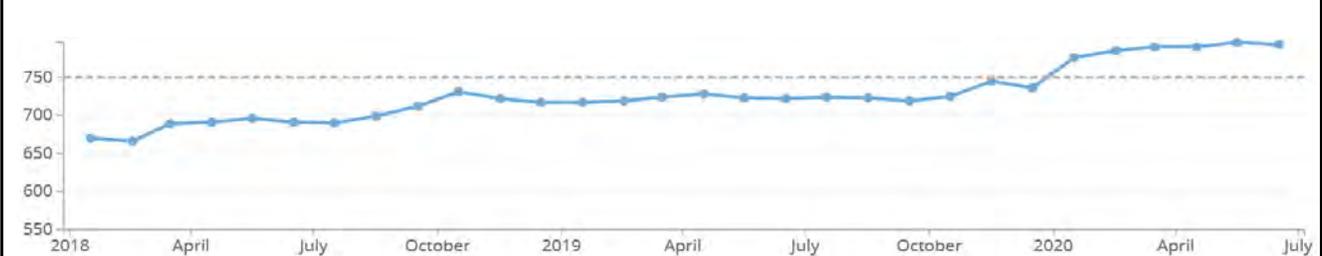


FY 2020/21 Monthly Target: 17.5K

Method: Calculated by summing the number of total operations (landings and takeoffs) by month.

Based Aircraft

The number of aircraft based at Falcon Field with the exception of transient aircraft and aircraft with no FAA-assigned 'N' number.



FY 2020/21 Monthly Target: 750

Method: Calculated by counting the number of based aircraft by month.

Department Operational Plans

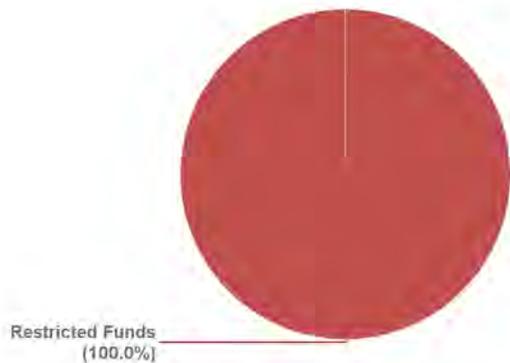
Falcon Field Airport

Falcon Field Airport Business Objective

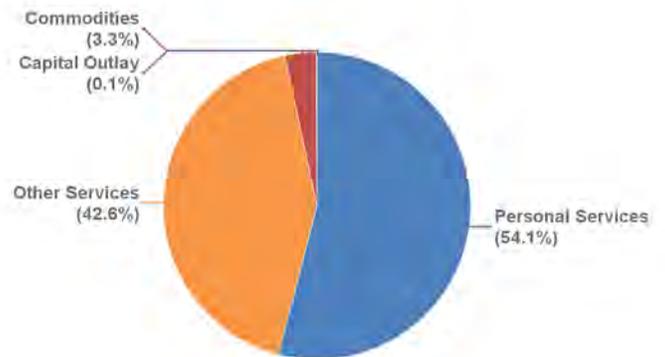
Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
Restricted Funds	\$1,656,421	\$2,124,000	\$1,529,021	\$2,149,000
Sum:	\$1,656,421	\$2,124,000	\$1,529,021	\$2,149,000

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		12		12
Personal Services	\$1,130,098	\$1,136,437	\$1,044,114	\$1,161,792
Other Services	\$473,483	\$914,313	\$442,983	\$914,608
Commodities	\$51,086	\$67,250	\$35,924	\$70,600
Capital Outlay	\$1,755	\$6,000	\$6,000	\$2,000
Sum:	\$1,656,421	\$2,124,000	\$1,529,021	\$2,149,000

**Falcon Field Airport
FY 20/21 Operational Funding
\$2,149,000**



**Falcon Field Airport
FY 20/21 Operational Category
\$2,149,000**



*Percentages rounded to nearest tenth

Department Operational Plans

Falcon Field Airport

Falcon Field Airport Business Objective

FY 20/21 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure	Airport Safety	-	-	\$966,670	-	-	\$966,670
	Economic Growth	-	-	\$1,031,646	-	-	\$1,031,646
	Environmental	-	-	\$150,684	-	-	\$150,684
Expenditure Total		-	-	\$2,149,000	-	-	\$2,149,000
Revenue	Economic Growth	-	-	\$4,611,126	-	-	\$4,611,126
Revenue Total		-	-	\$4,611,126	-	-	\$4,611,126
Expenditures Net of Revenues		-	-	-\$2,462,126	-	-	-\$2,462,126

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
Restricted Funds	Falcon Field Airport	\$2,149,000	\$4,611,126	-\$2,462,126
Totals		\$2,149,000	\$4,611,126	-\$2,462,126

FY 20/21 Operational Budget By Core Business Process and Category

Core Business Process	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
Airport Safety	4.6	\$408,420	\$540,350	\$17,900	-	\$966,670
Economic Growth	6.2	\$621,888	\$355,058	\$52,700	\$2,000	\$1,031,646
Environmental	1.3	\$131,484	\$19,200	-	-	\$150,684
Sum:	12	\$1,161,792	\$914,608	\$70,600	\$2,000	\$2,149,000

*FTE count rounded to nearest tenth

Department Operational Plans

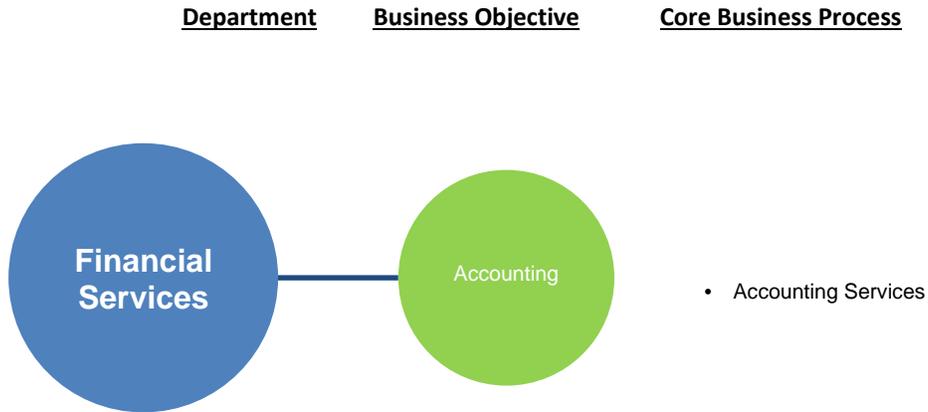
Finance Services Contact Information:

Department Phone Number: 480-644-2275
Department Email: Financeinfo@mesaaz.gov
Department Address: City of Mesa, Financial Services
P.O. Box 1466
Mesa, AZ 85211-1466
Website: <http://mesaaz.gov/government/accounting>

Department Description

The Financial Services Department is responsible for general accounting services and payroll. The department is also responsible for compiling and reporting the City's Comprehensive Annual Financial Report (CAFR).

City Council Strategic Initiatives: Sustainable Economy



Budgetary Highlights

The FY 2020/21 Adopted Budget is consistent with the FY 2019/20 Adopted Budget.

Department Operational Plans

Financial Services Accounting Business Objective

Mission	Desired Outcomes
Provide exceptional service in managing the City's financial resources for our customers and stakeholders.	Provide proactive leadership and reporting allowing our customers to make informed financial decisions for their organization by providing efficiency, innovation, and flexibility

Performance Measures

Business Days to Close Advantage (Financial/Accounting System)

No graph available at this time.

FY 2020/21 Monthly Target: 5

Number of business days to close advantage

Department Operational Plans

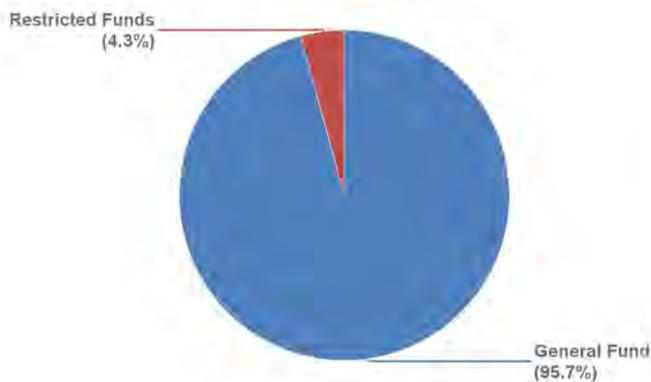
Financial Services

Accounting Business Objective

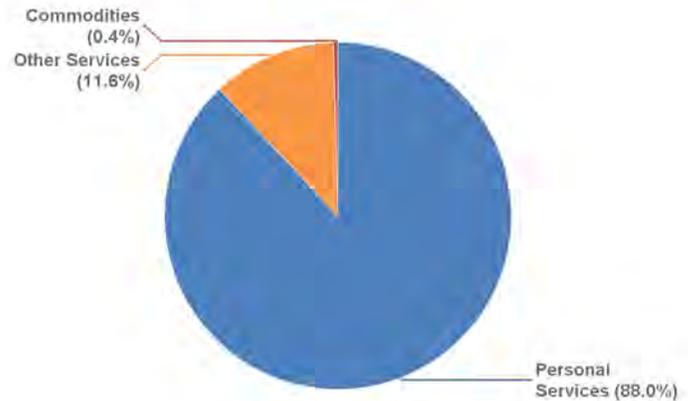
Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
General Fund	\$3,200,840	\$3,907,151	\$3,911,397	\$3,904,998
Restricted Funds	\$162,470	\$161,849	\$191,933	\$175,002
Sum:	\$3,363,310	\$4,069,000	\$4,103,330	\$4,080,000

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		38		38
Personal Services	\$2,914,964	\$3,578,354	\$3,624,584	\$3,589,362
Other Services	\$434,294	\$473,146	\$461,246	\$473,138
Commodities	\$14,053	\$17,500	\$17,500	\$17,500
Sum:	\$3,363,310	\$4,069,000	\$4,103,330	\$4,080,000

**Financial Services
FY 20/21 Operational Funding
\$4,080,000**



**Financial Services
FY 20/21 Operational Category
\$4,080,000**



*Percentages rounded to nearest tenth

Department Operational Plans

Financial Services

Accounting Business Objective

FY 20/21 Operational Budget By Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure Accounting Services	\$3,904,998	-	\$175,002	-	-	\$4,080,000
Expenditure Total	\$3,904,998	-	\$175,002	-	-	\$4,080,000
Expenditures Net of Revenues	\$3,904,998	-	\$175,002	-	-	\$4,080,000

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
General Fund General Fund	\$3,904,998	-	\$3,904,998
Restricted Funds Cadence CFD - Operating	\$23,000	-	\$23,000
Eastmark CFD 1 - Operating	\$118,754	-	\$118,754
Eastmark Community Facilities District No. 2	\$23,000	-	\$23,000
Greenfield WRP Joint Venture	\$1,272	-	\$1,272
TOPAZ Joint Venture Fund	\$8,976	-	\$8,976
Totals	\$4,080,000	-	\$4,080,000

FY 20/21 Operational Budget By Core Business Process and Category

Core Business Process	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
Accounting Services	38	\$3,589,362	\$473,138	\$17,500	-	\$4,080,000
Sum:	38	\$3,589,362	\$473,138	\$17,500	-	\$4,080,000

*FTE count rounded to nearest tenth

Department Operational Plans

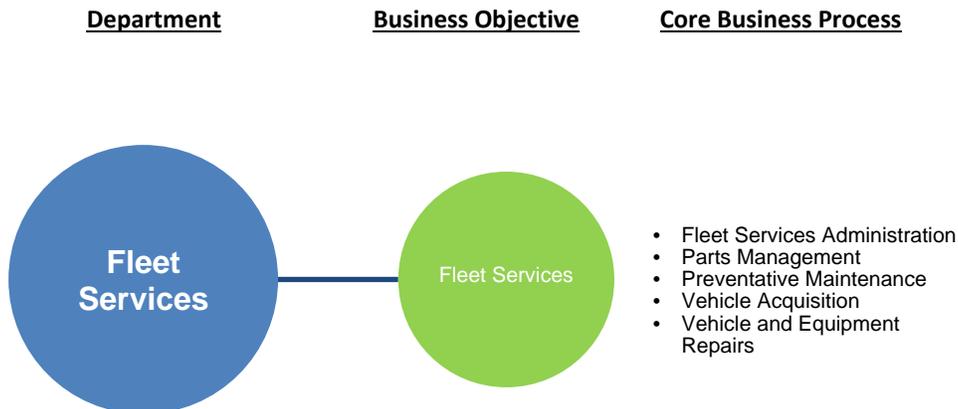
Fleet Services Contact Information:

Department Phone Number: 480-644-2391
Department Address: City of Mesa, Fleet Services
310 E 6th Street
Mesa, AZ 85201-5107

Department Description

The Fleet Services Department operates two Automotive Service Excellence (ASE) Certified Blue Seal Facilities responsible for safe, dependable, professional and economical service and repairs to City vehicles. These services are delivered in an environmentally conscious manner that supports Mesa’s departments in accomplishing their goals and objectives with a high focus on public safety. In addition to maintaining the City’s fleet, the Fleet Services Department procures and designs new vehicles, operates and maintains eight fuel sites and can fabricate and weld most projects from other departments. City vehicle service and maintenance records are maintained in a professional database, Asset Works. This system provides management with the information to make fast and productive decisions regarding the City’s fleet daily.

City Council Strategic Initiatives: **Community Safety**



Budgetary Highlights

The Fleet Services Department is funded through the Fleet Internal Services Fund. This is an internal service fund established to account for financing, on a cost reimbursement basis, of commodities or services provided by Fleet Services for the benefit of other programs within the City.

The Office of Management and Budget’s strategic data analytics team has developed an analytical model using a vehicle’s cost history to determine when to replace instead of repair a vehicle. The model’s output is combined with information from the customer departments and Fleet Services’ repair data, including information about the vehicle’s configuration, safety, and availability. Fleet Services provides information about the vehicle’s replacement cost, the cost of anticipated major repairs, and parts availability. Taken together, the decision to replace a vehicle has become more transparent and cost effective.

The FY 2020/21 Adopted Budget includes an increase in parts inventory.

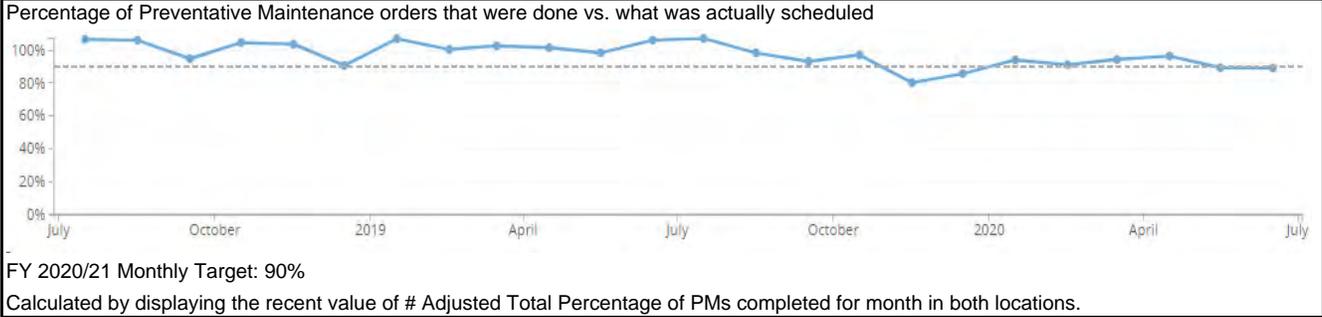
Department Operational Plans

Fleet Services Fleet Services Business Objective

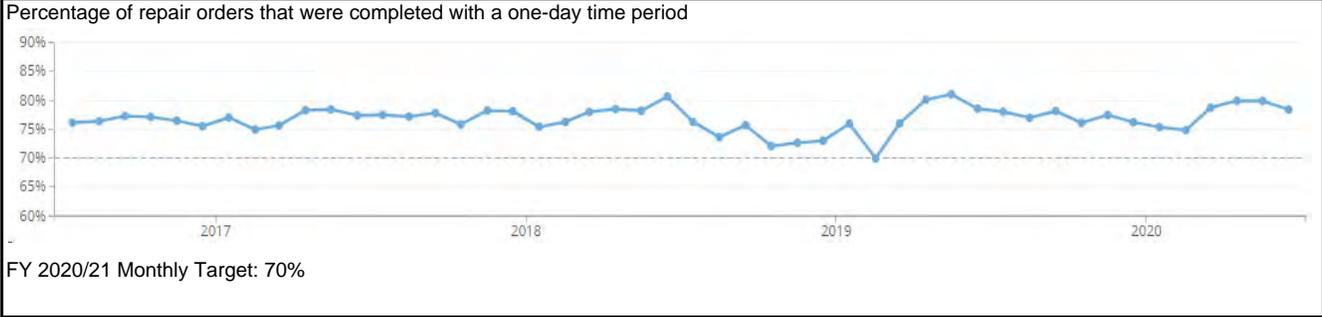
Mission	Desired Outcomes
Minimize downtime and maximize equipment availability at an acceptable cost.	<ul style="list-style-type: none"> - Satisfy customers - Maximize vehicle and equipment availability - Meet required vehicle turnaround times - Maintain competitive cost and service levels - Keep Safety a priority

Performance Measures

Fleet - Scheduled Preventative Maintenance



Fleet Repair Turnaround Time



Department Operational Plans

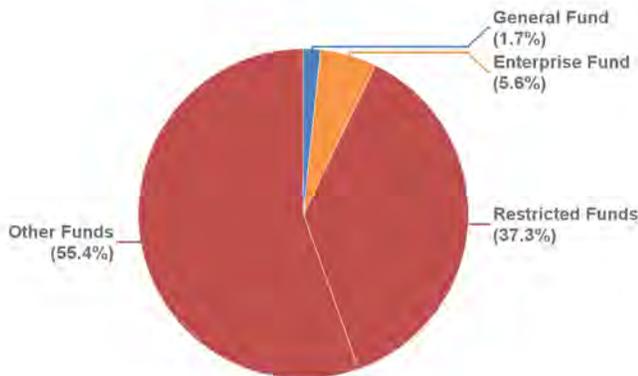
Fleet Services

Fleet Services Business Objective

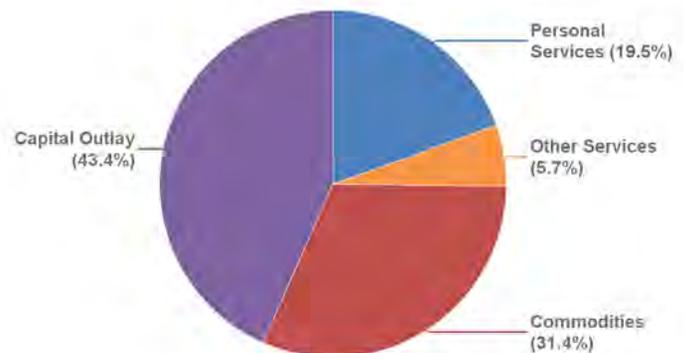
Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
General Fund	\$323,009	\$843,000	\$710,196	\$638,938
Enterprise Fund	\$316,945	\$5,890,765	\$3,319,645	\$2,116,758
Restricted Funds	\$4,424,746	\$13,269,575	\$7,844,196	\$14,227,169
Other Funds	\$18,220,647	\$20,742,686	\$19,323,621	\$21,133,016
Sum:	\$23,285,347	\$40,746,026	\$31,197,658	\$38,115,881

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		85		85
Personal Services	\$6,979,280	\$7,493,014	\$7,516,627	\$7,445,838
Other Services	\$1,491,744	\$2,051,689	\$1,749,935	\$2,162,614
Commodities	\$9,960,905	\$11,635,826	\$10,393,958	\$11,970,358
Capital Outlay	\$4,853,418	\$19,565,497	\$11,537,138	\$16,537,071
Sum:	\$23,285,347	\$40,746,026	\$31,197,658	\$38,115,881

**Fleet Services
FY 20/21 Operational Funding
\$38,115,881**



**Fleet Services
FY 20/21 Operational Category
\$38,115,881**



*Percentages rounded to nearest tenth

Department Operational Plans

Fleet Services

Fleet Services Business Objective

FY 20/21 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure	Fleet Services Administration	-	-	\$369,991	\$7,398,072	-	\$7,768,063
	Parts Management	-	-	-	\$6,798,740	-	\$6,798,740
	Preventative Maintenance	-	-	\$18,500	\$655,124	-	\$673,624
	Vehicle Acquisition	\$638,938	\$2,116,758	\$13,781,375	\$196,564	-	\$16,733,635
	Vehicle and Equipment Repairs	-	-	\$57,303	\$6,084,516	-	\$6,141,819
Expenditure Total		\$638,938	\$2,116,758	\$14,227,169	\$21,133,016	-	\$38,115,881
Revenue	Vehicle Acquisition	-	-	\$70,000	\$390,000	-	\$460,000
	Vehicle and Equipment Repairs	-	-	-	\$249,899	-	\$249,899
Revenue Total		-	-	\$70,000	\$639,899	-	\$709,899
Expenditures Net of Revenues		\$638,938	\$2,116,758	\$14,157,169	\$20,493,117	-	\$37,405,982

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
General Fund Capital - General Fund	\$638,938	-	\$638,938
Enterprise Fund Capital - Enterprise	\$2,116,758	-	\$2,116,758
Restricted Funds Environmental Compliance Fee	\$658,481	-	\$658,481
Falcon Field Airport	\$82,000	-	\$82,000
Local Streets	\$3,793,000	-	\$3,793,000
Public Safety Sales Tax	\$1,926,046	-	\$1,926,046
Solid Waste Development Fee	\$905,480	-	\$905,480
Utility Replacement Extension and Renewal	\$2,606,199	-	\$2,606,199
Vehicle Replacement	\$4,255,963	\$70,000	\$4,185,963
Other Funds Fleet Internal Service	\$21,133,016	\$639,899	\$20,493,117
Totals	\$38,115,881	\$709,899	\$37,405,982

Department Operational Plans

Fleet Services

Fleet Services Business Objective

FY 20/21 Operational Budget By Core Business Process and Category

Core Business Process	FTE*	Percentages rounded to nearest tenth				FY 20/21 Budget
		Personal Services	Other Services	Commodities	Capital Outlay	
Fleet Services Administration	22.1	\$2,304,194	\$674,511	\$4,789,358	-	\$7,768,063
Parts Management	11.8	\$883,740	\$250,000	\$5,665,000	-	\$6,798,740
Preventative Maintenance	8.3	\$610,324	\$25,300	\$38,000	-	\$673,624
Vehicle Acquisition	2.2	\$196,564	-	-	\$16,537,071	\$16,733,635
Vehicle and Equipment Repairs	40.8	\$3,451,016	\$1,212,803	\$1,478,000	-	\$6,141,819
Sum:	85	\$7,445,838	\$2,162,614	\$11,970,358	\$16,537,071	\$38,115,881

*FTE count rounded to nearest tenth

Department Operational Plans

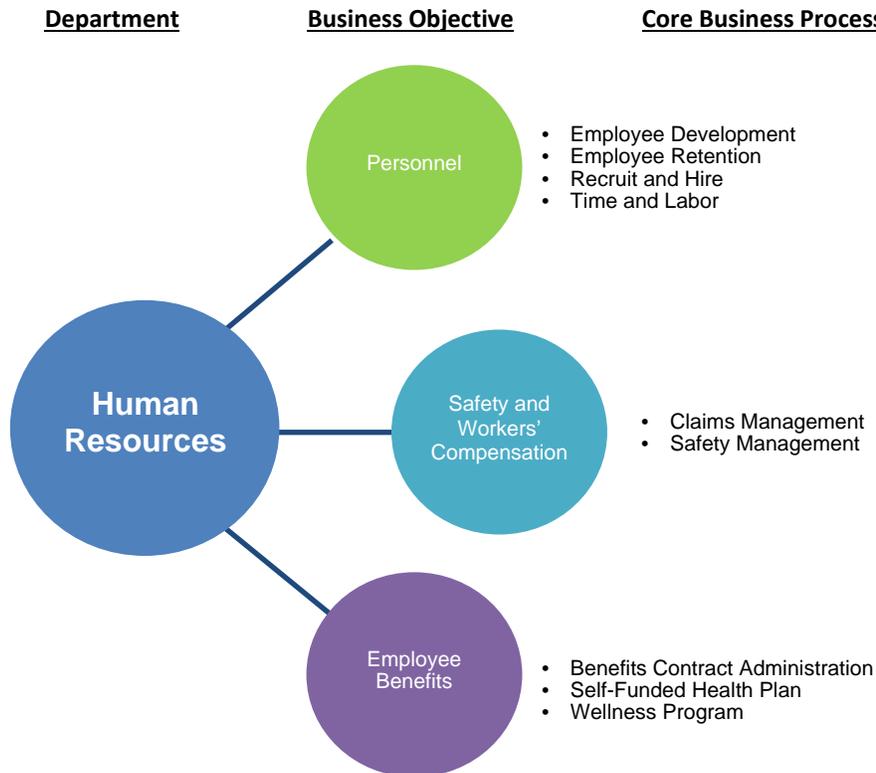
Human Resources Contact Information:

Department Phone Number: 480-644-2758
Department Email: hrrfrontstaff@mesaaz.gov
Department Address: City of Mesa, Human Resources
20 E. Main, Suite 100
Mesa, AZ 85201
Website: <https://www.mesaaz.gov/government/human-resources>

Department Description

The Human Resources (HR) Department provides the full range of HR services to approximately 4,300 City employees. The City's medical benefits programs and workers' compensation services are fully self-funded and self-administered. The Human Resources Department provides services in employee recruitment, testing, and selection; benefits; compensation and classification; employee development and training; employee relations; and safety and workers' compensation.

The Human Resources Department reports to the City Manager's Office and is a key department in providing citywide human Resources leadership and consultation. The department focuses on delivering the highest quality of HR service, and values the City's partnerships with employees, supervisors, managers, and directors. The department continually seeks new ways to improve services and satisfy the needs of customers.



Department Operational Plans

Budgetary Highlights

The Human Resources Department is comprised of three divisions: Personnel division that manages recruiting, classification and compensation, the Safety Services division that manages workers' compensation claims and worker safety training, and the Employee Benefits Administration that oversees employee and retiree wellness benefits, claims management and plan administration. During the FY 2019/20, the Human Resources Department added 4 FTE to the department including 3 Time & Labor Specialist II positions which were reassigned from the Police Department and 1 new FTE for an Employee Relations Analyst to assist the department with internal, employee-based processes and procedures.

The Workers' Compensation Trust Fund is used to fund claims related to employee work-related injuries and is completely funded by the City. For FY 2020/21, the reserve target is \$6.3M. Based on the FY 2019/20 projected reserve balance and the expenditures forecasted for FY 2020/21, a slight increase to the workers' compensation rates from the prior year is included in the FY 2020/21 Adopted Budget to reach the targeted reserve. The budgeted City contribution for FY 2020/21 is \$5.2M with an estimated fund balance utilization of \$1.1M.

The Employee Benefit Trust (EBT) Fund is used to fund employee health benefits and other employee benefit programs the City sponsors. Resources for the fund come from the setting of medical and dental premiums paid partially by employees and retirees, and partially by the City. Medical and dental premiums are set on a calendar year basis. To address the projected increased costs, the FY 2020/21 budget includes a 6.0% and 3.0% increase in employee and retiree contributions respectively for both the employee/retiree and the City. The City contribution included in the FY 2020/21 Adopted Budget was \$74.9M which is \$5.5M more than FY 2019/20 Adopted Budget. Medical, prescription, and dental claims costs continue to rise. The FY 2020/21 Adopted Budget includes an increase of costs of \$5.8M or 6.7% compared to FY 2019/20 projected cost estimates.

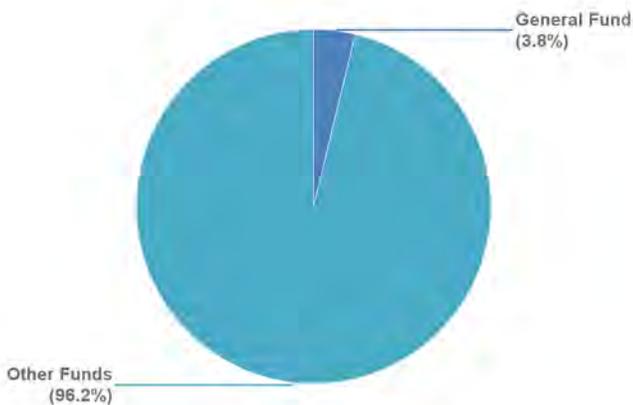
Department Operational Plans

Human Resources

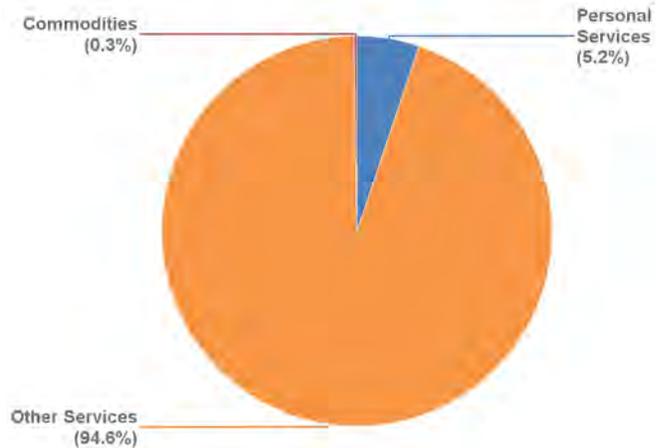
Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
General Fund	\$3,666,364	\$3,868,241	\$3,609,253	\$4,210,652
Restricted Funds	-	-	\$20,000	-
Other Funds	\$93,683,207	\$97,164,759	\$100,474,592	\$107,314,348
Sum:	\$97,349,571	\$101,033,000	\$104,103,845	\$111,525,000

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		57		61
Personal Services	\$5,176,743	\$5,444,667	\$5,234,973	\$5,770,449
Other Services	\$92,065,929	\$95,297,728	\$98,590,586	\$105,464,596
Commodities	\$106,899	\$290,605	\$278,286	\$289,955
Sum:	\$97,349,571	\$101,033,000	\$104,103,845	\$111,525,000

**Human Resources
FY 20/21 Operational Funding
\$111,525,000**



**Human Resources
FY 20/21 Operational Category
\$111,525,000**



*Percentages rounded to nearest tenth

Department Operational Plans

Human Resources

FY 20/21 Operational Budget By Business Objective and Funding Source						
Business Objective	General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure						
Employee Benefits	-	-	-	\$101,043,513	-	\$101,043,513
Personnel	\$3,893,511	-	-	-	-	\$3,893,511
Safety and Workers' Compensation	\$317,141	-	-	\$6,270,835	-	\$6,587,976
Expenditure Total	\$4,210,652	-	-	\$107,314,348	-	\$111,525,000
Revenue						
Employee Benefits	-	-	-	\$100,449,675	-	\$100,449,675
Safety and Workers' Compensation	-	-	-	-	-	-
Revenue Total	-	-	-	\$100,449,675	-	\$100,449,675
Expenditures Net of Revenues	\$4,210,652	-	-	\$6,864,673	-	\$11,075,325

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues				
Funding Source	Fund Name	FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
General Fund	General Fund	\$4,210,652	-	\$4,210,652
Other Funds	Employee Benefit Trust	\$101,043,513	\$100,449,675	\$593,838
	Worker's Compensation	\$6,270,835	-	\$6,270,835
Totals		\$111,525,000	\$100,449,675	\$11,075,325

FY 20/21 Operational Budget By Business Objective and Category						
Business Objective	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
Employee Benefits	11.5	\$1,067,678	\$99,786,635	\$189,200	-	\$101,043,513
Personnel	39.5	\$3,719,596	\$97,290	\$76,625	-	\$3,893,511
Safety and Workers' Compensation	10	\$983,175	\$5,580,671	\$24,130	-	\$6,587,976
Sum:	61	\$5,770,449	\$105,464,596	\$289,955	-	\$111,525,000

*FTE count rounded to nearest tenth

Department Operational Plans

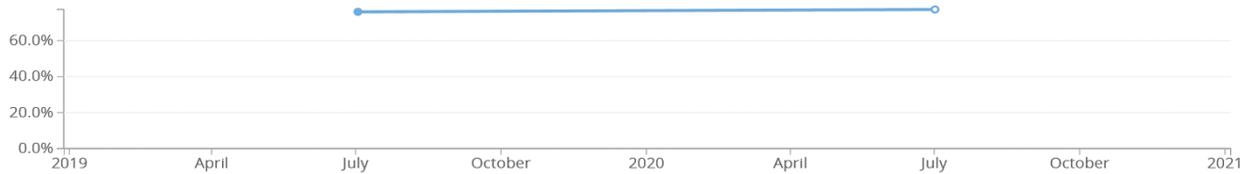
Human Resources Employee Benefits Business Objective

Mission	Desired Outcomes
Provide plan members with a competitive and financially stable benefits package.	Plan members receive a benefits program that meets or exceeds those offered by the local market within a financially stable framework

Performance Measures

Citywide Employee Satisfaction, Pay/Benefits

Percent of annual Employee Survey respondents who rate overall compensation package as excellent or very good.

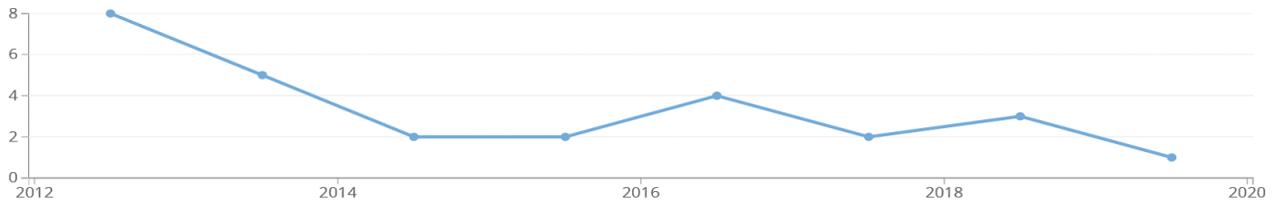


FY 2020/21 Monthly Target: no target; total favorable percentage per year. 77.3% for 2020.

The percentage of favorable rating on city benefits from annual city employee survey

Target Market Benefit Offering

Numerical annual ranking of City of Mesa medical plan benefits compared to other cities, from a member perspective of overall value/competitiveness. Rankings evaluate employer contribution strategy, employee/family premium rates, and design variables like deductibles, coinsurance, copays and out-of-pocket maximums etc. and wellness offerings. Number 1 ranking is a blend of the highest overall value (benefits provided) and lowest overall member cost and the lowest ranking is a blend of lowest overall value and highest overall cost.



FY 2020/21 Monthly Target: no target; annual ranking

The most recent value of Mesa's ranking.

Department Operational Plans

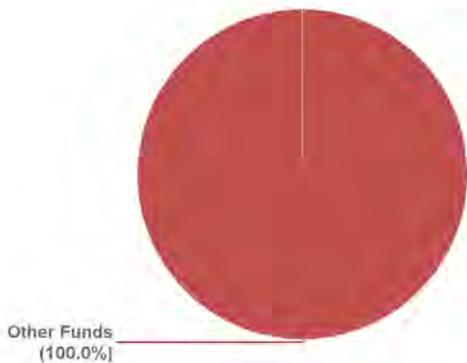
Human Resources

Employee Benefits Business Objective

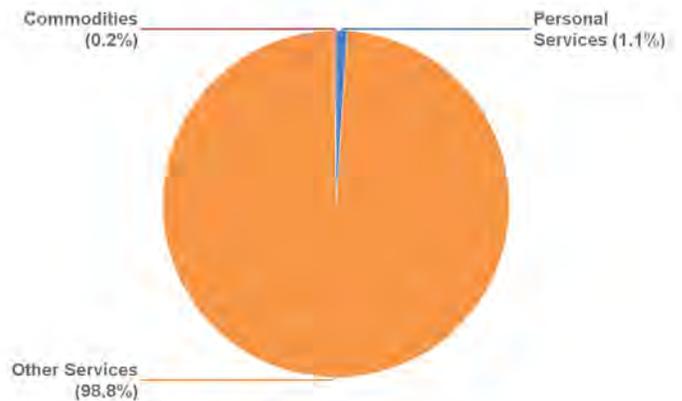
Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
Restricted Funds	-	-	\$20,000	-
Other Funds	\$89,795,454	\$90,951,420	\$94,957,562	\$101,043,513
Sum:	\$89,795,454	\$90,951,420	\$94,977,562	\$101,043,513

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		11.5		11.5
Personal Services	\$1,079,268	\$1,090,912	\$1,097,054	\$1,067,678
Other Services	\$88,725,832	\$89,670,558	\$93,690,558	\$99,786,635
Commodities	-\$9,646	\$189,950	\$189,950	\$189,200
Sum:	\$89,795,454	\$90,951,420	\$94,977,562	\$101,043,513

**Human Resources
FY 20/21 Operational Funding
\$101,043,513**



**Human Resources
FY 20/21 Operational Category
\$101,043,513**



*Percentages rounded to nearest tenth

Department Operational Plans

Human Resources

Employee Benefits Business Objective

FY 20/21 Operational Budget By Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure Benefits Contract Administration	-	-	-	\$93,252,962	-	\$93,252,962
Self-Funded Health Plan	-	-	-	\$5,268,645	-	\$5,268,645
Wellness Program	-	-	-	\$2,521,906	-	\$2,521,906
Expenditure Total	-	-	-	\$101,043,513	-	\$101,043,513
Revenue Benefits Contract Administration	-	-	-	\$98,945,749	-	\$98,945,749
Self-Funded Health Plan	-	-	-	\$1,503,926	-	\$1,503,926
Revenue Total	-	-	-	\$100,449,675	-	\$100,449,675
Expenditures Net of Revenues	-	-	-	\$593,838	-	\$593,838

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
Other Funds Employee Benefit Trust	\$101,043,513	\$100,449,675	\$593,838
Totals	\$101,043,513	\$100,449,675	\$593,838

FY 20/21 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
Benefits Contract Administration	6	\$550,962	\$92,702,000	-	-	\$93,252,962
Self-Funded Health Plan	3.5	\$295,232	\$4,964,723	\$8,690	-	\$5,268,645
Wellness Program	2	\$221,484	\$2,119,912	\$180,510	-	\$2,521,906
Sum:	11.5	\$1,067,678	\$99,786,635	\$189,200	-	\$101,043,513

*FTE count rounded to nearest tenth

Department Operational Plans

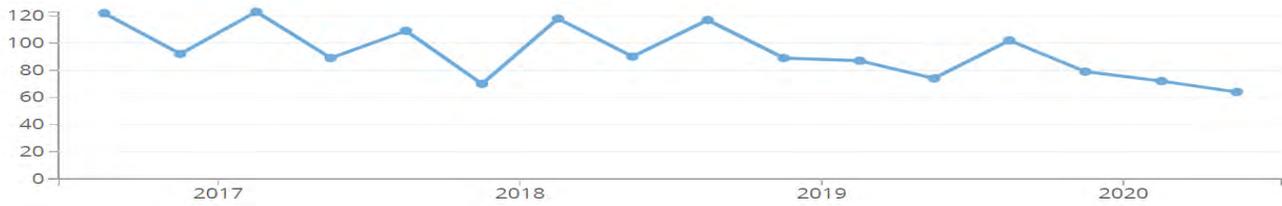
Human Resources Personnel Business Objective

Mission	Desired Outcomes
Provide quality HR services to attract, develop, motivate and retain a diverse workforce within a supportive work environment.	Diverse, high-quality, productive employees are attracted, developed, and committed to providing quality service to our customers

Performance Measures

Tuition Reimbursement

Total number of employees who utilize the tuition reimbursement program

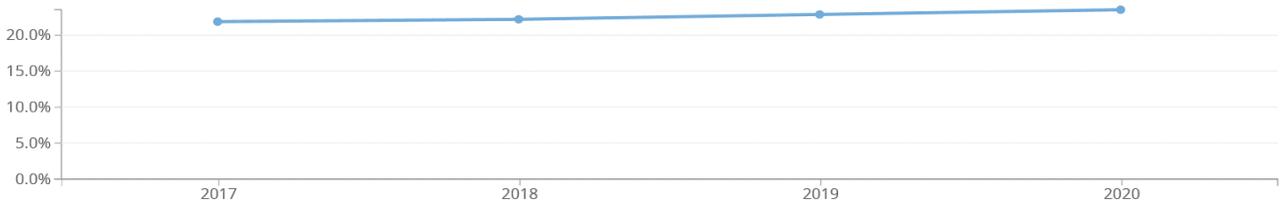


FY 2020/21 Monthly Target: no target; displays total amount

The number of employees who utilize the tuition reimbursement program by fiscal quarter.

Minority Representation

Percent of minority employees in the City. Total number of minority employees / total number of employees



FY 2020/21 Monthly Target: no target; displays annual percent

Count the percentage of employees who are Hispanic, Black, Asian, Alaska Native or American Indian, Pacific Islander or Hawaiian.

Department Operational Plans

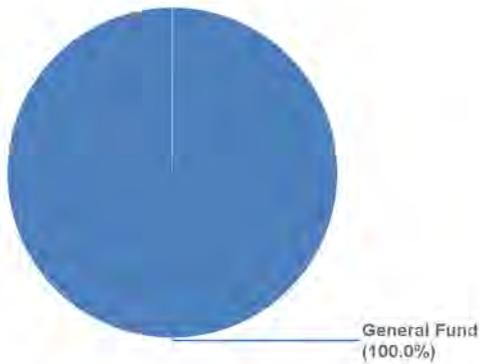
Human Resources

Personnel Business Objective

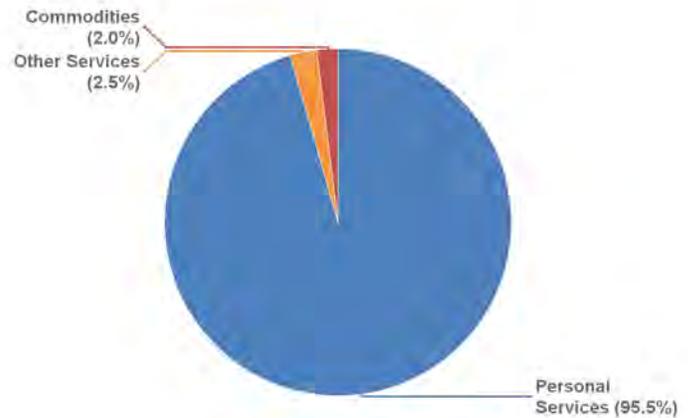
Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
General Fund	\$3,406,649	\$3,553,273	\$3,341,422	\$3,893,511
Sum:	\$3,406,649	\$3,553,273	\$3,341,422	\$3,893,511

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		35.5		39.5
Personal Services	\$3,213,469	\$3,380,249	\$3,159,063	\$3,719,596
Other Services	\$86,589	\$96,399	\$104,059	\$97,290
Commodities	\$106,591	\$76,625	\$78,300	\$76,625
Sum:	\$3,406,649	\$3,553,273	\$3,341,422	\$3,893,511

**Human Resources
FY 20/21 Operational Funding
\$3,893,511**



**Human Resources
FY 20/21 Operational Category
\$3,893,511**



*Percentages rounded to nearest tenth

Department Operational Plans

Human Resources

Personnel Business Objective

FY 20/21 Operational Budget By Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure Employee Development	\$481,852	-	-	-	-	\$481,852
Employee Retention	\$921,384	-	-	-	-	\$921,384
Recruit and Hire	\$1,614,079	-	-	-	-	\$1,614,079
Time and Labor	\$876,196	-	-	-	-	\$876,196
Expenditure Total	\$3,893,511	-	-	-	-	\$3,893,511
Expenditures Net of Revenues	\$3,893,511	-	-	-	-	\$3,893,511

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
General Fund General Fund	\$3,893,511	-	\$3,893,511
Totals	\$3,893,511	-	\$3,893,511

FY 20/21 Operational Budget By Core Business Process and Category

Core Business Process	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
Employee Development	4.3	\$480,352	\$1,500	-	-	\$481,852
Employee Retention	6.8	\$815,544	\$45,540	\$60,300	-	\$921,384
Recruit and Hire	16.8	\$1,548,504	\$49,250	\$16,325	-	\$1,614,079
Time and Labor	11.5	\$875,196	\$1,000	-	-	\$876,196
Sum:	39.5	\$3,719,596	\$97,290	\$76,625	-	\$3,893,511

*FTE count rounded to nearest tenth

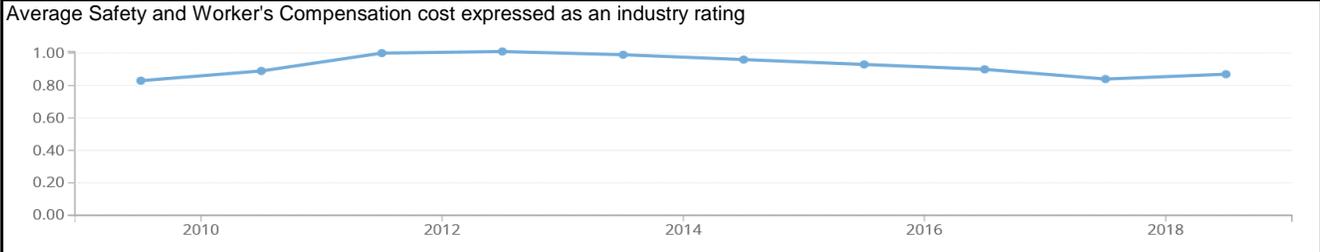
Department Operational Plans

Human Resources Safety and Workers' Compensation Business Objective

Mission	Desired Outcomes
Administer comprehensive Safety and Workers' Compensation programs that ensure regulatory compliance, while providing a safe work environment and superior Workers' Compensation adjudication in a way that demonstrates caring and fiscal responsibility.	<ul style="list-style-type: none"> - The workplace is free from recognized hazards that cause, or are likely to cause, harm to City employees - Qualified, productive, skilled employees continue to work in their pre-injury position following a work-related injury and/or illness

Performance Measures

Experience Modification Rate



FY 2020/21 Monthly Target: no target; annual rating

The The Experience Modification is an industry rating used by insurance companies to calculate workers compensation insurance premiums and rates/measures the future financial risk based on current and historical losses related to work place injuries.

Department Operational Plans

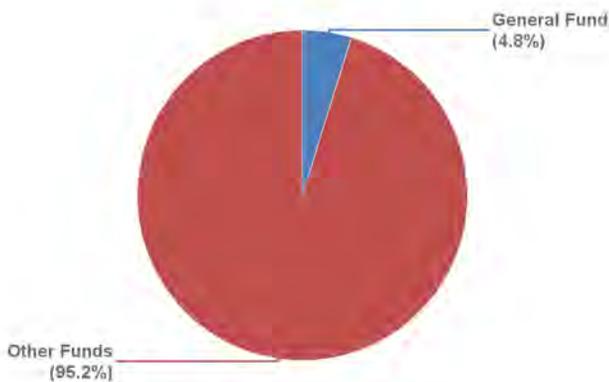
Human Resources

Safety and Workers' Compensation Business Objective

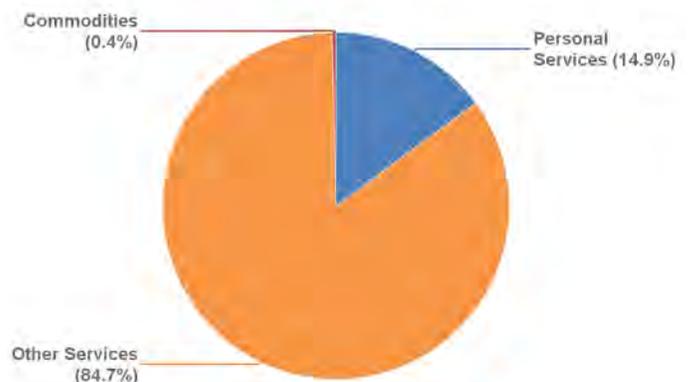
Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
General Fund	\$259,715	\$314,968	\$267,831	\$317,141
Other Funds	\$3,887,753	\$6,213,339	\$5,517,030	\$6,270,835
Sum:	\$4,147,468	\$6,528,307	\$5,784,861	\$6,587,976

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		10		10
Personal Services	\$884,006	\$973,506	\$978,856	\$983,175
Other Services	\$3,253,508	\$5,530,771	\$4,795,969	\$5,580,671
Commodities	\$9,953	\$24,030	\$10,036	\$24,130
Sum:	\$4,147,468	\$6,528,307	\$5,784,861	\$6,587,976

**Human Resources
FY 20/21 Operational Funding
\$6,587,976**



**Human Resources
FY 20/21 Operational Category
\$6,587,976**



*Percentages rounded to nearest tenth

Department Operational Plans

Human Resources

Safety and Workers' Compensation Business Objective

FY 20/21 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure	Claims Management	-	-	-	\$6,270,835	-	\$6,270,835
	Safety Management	\$317,141	-	-	-	-	\$317,141
Expenditure Total		\$317,141	-	-	\$6,270,835	-	\$6,587,976
Expenditures Net of Revenues		\$317,141	-	-	\$6,270,835	-	\$6,587,976

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
General Fund	General Fund	\$317,141	-	\$317,141
Other Funds	Worker's Compensation	\$6,270,835	-	\$6,270,835
Totals		\$6,587,976	-	\$6,587,976

FY 20/21 Operational Budget By Core Business Process and Category

Core Business Process	FTE	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
Claims Management	7.8	\$753,105	\$5,517,630	\$100	-	\$6,270,835
Safety Management	2.2	\$230,070	\$63,041	\$24,030	-	\$317,141
Sum:	10	\$983,175	\$5,580,671	\$24,130	-	\$6,587,976

*FTE count rounded to nearest tenth

Department Operational Plans

Library Services Contact Information:

Department Phone Number: 480-644-3100
Department Email: Library.Info@mesaaz.gov
Department Address: City of Mesa, Library Services
P.O. Box 1466
Mesa, AZ 85211
Website: <http://www.mesalibrary.org/>

Department Description

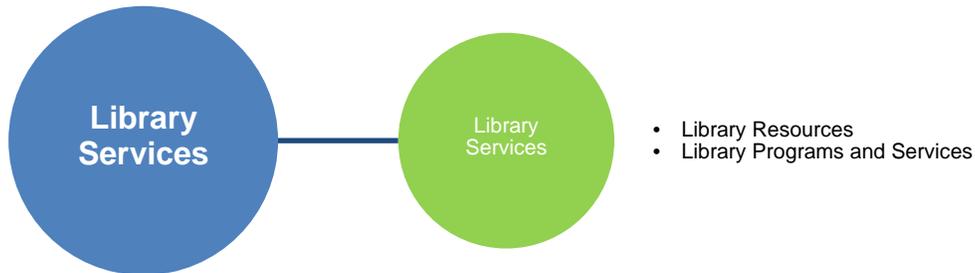
Mesa Public Library supports lifelong learning, empowers individuals, and strengthens the community by providing guidance to free information and resources. Mesa currently has three library branches: Main Branch, Red Mountain Branch, and Dobson Branch.

City Council Strategic Initiatives: Transforming Neighborhoods, Placemaking, Skilled & Talented Workforce

Department

Business Objective

Core Business Process



Budgetary Highlights

The FY 2020/21 Adopted Budget includes 4 new part-time, non-benefitted Library Page positions and a reduction in projected revenues as the City removed late fees for library related materials.

Department Operational Plans

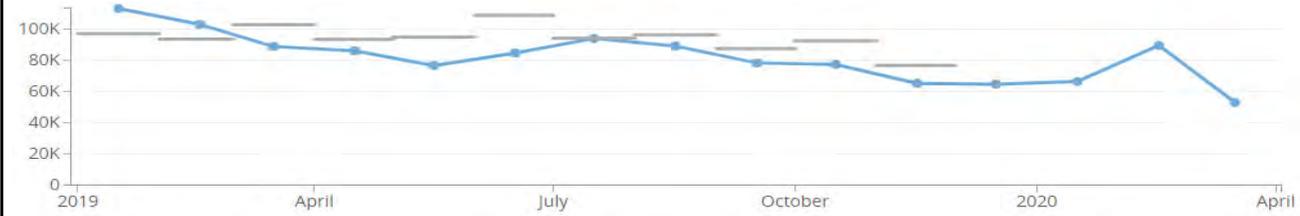
Library Services Library Services Business Objective

Mission	Desired Outcomes
To provide access and guidance to information through library services resources.	The community is provided with services and resources for lifelong learning.

Performance Measures

Library In-House Visits

In-house library visits are collected and calculated monthly using electronic gate counters

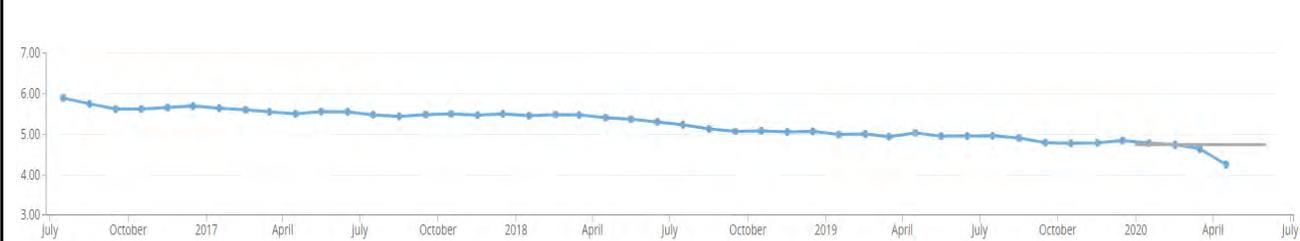


FY 2020/21 Monthly Target: 85K

In-house library visits are collected and calculated monthly using electronic gate counters

Library Services - Collection Turnover Rate

Determined monthly by dividing the number of circulations over the last 12 months by the number of items in the collection at that point in time



FY 2020/21 Monthly Target: 4.75

Calculated by summing the Turnover Rate by month.

Department Operational Plans

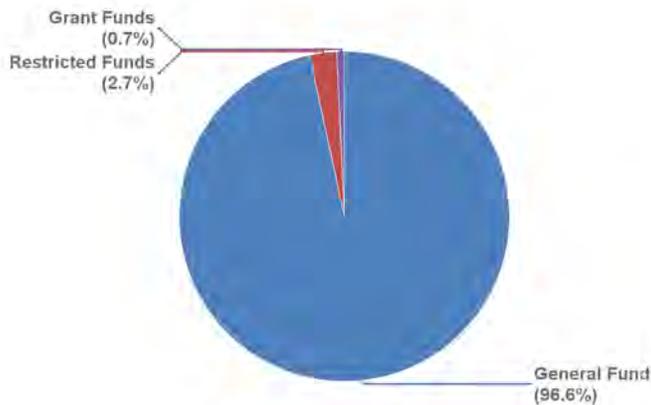
Library Services

Library Services Business Objective

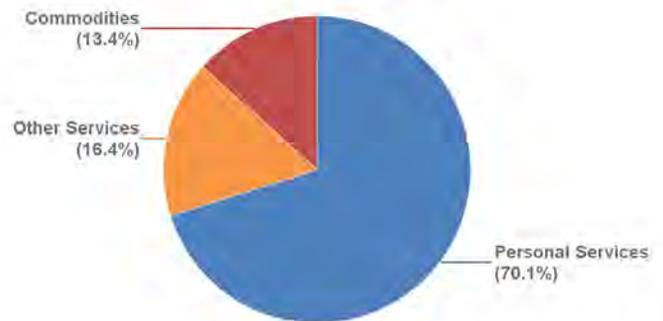
Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
General Fund	\$6,725,182	\$8,442,400	\$7,279,810	\$7,801,800
Restricted Funds	\$42,072	\$291,600	\$24,550	\$215,200
Grant Funds	\$28,425	\$35,000	\$43,217	\$60,000
Sum:	\$6,795,678	\$8,769,000	\$7,347,577	\$8,077,000

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		79.9		82.3
Personal Services	\$4,923,460	\$5,618,086	\$5,189,868	\$5,665,830
Other Services	\$1,062,111	\$1,356,371	\$1,190,982	\$1,328,262
Commodities	\$810,108	\$1,794,543	\$966,727	\$1,082,908
Sum:	\$6,795,678	\$8,769,000	\$7,347,577	\$8,077,000

**Library Services
FY 20/21 Operational Funding
\$8,077,000**



**Library Services
FY 20/21 Operational Category
\$8,077,000**



*Percentages rounded to nearest tenth

Department Operational Plans

Library Services

Library Services Business Objective

FY 20/21 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure	Library Programs and Services	\$5,060,154	-	\$20,200	-	\$35,000	\$5,115,354
	Library Resources	\$2,741,646	-	\$195,000	-	\$25,000	\$2,961,646
	Expenditure Total	\$7,801,800	-	\$215,200	-	\$60,000	\$8,077,000
Revenue	Library Programs and Services	\$107,000	-	\$155,200	-	\$35,000	\$297,200
	Library Resources	-	-	-	-	\$25,000	\$25,000
	Revenue Total	\$107,000	-	\$155,200	-	\$60,000	\$322,200
	Expenditures Net of Revenues	\$7,694,800	-	\$60,000	-	-	\$7,754,800

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
General Fund	General Fund	\$7,801,800	\$107,000	\$7,694,800
Restricted Funds	Restricted Programs Fund	\$215,200	\$155,200	\$60,000
Grant Funds	Grants - Gen. Gov.	\$60,000	\$60,000	-
	Totals	\$8,077,000	\$322,200	\$7,754,800

FY 20/21 Operational Budget By Core Business Process and Category

Core Business Process	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
Library Programs and Services	70.3	\$4,494,060	\$506,990	\$114,304	-	\$5,115,354
Library Resources	12	\$1,171,770	\$821,272	\$968,604	-	\$2,961,646
Sum:	82.3	\$5,665,830	\$1,328,262	\$1,082,908	-	\$8,077,000

*FTE count rounded to nearest tenth

Department Operational Plans

Mayor & Council Contact Information:

Department Phone Number: 480-644-3000
Department Email: council@mesaaz.gov
Department Address: City of Mesa, Mayor & Council
PO Box 1466
Mesa, AZ 85211
Website: <https://www.mesaaz.gov/government/mayor-council>

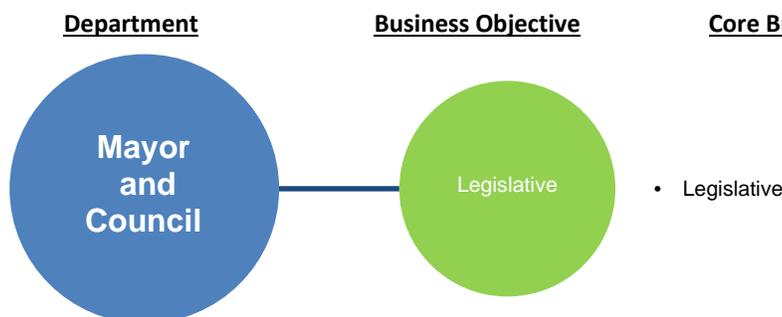
Department Description

The Mayor and City Council constitute the elected legislative body and policy making body of the City. The Mayor is elected at-large every four years. Councilmembers are also elected to four-year terms from one of six electoral districts in Mesa. The City of Mesa is a council-manager form of government whereby the Council employs a City Manager who runs the day-to-day operations of the City.

Each year the Mesa City Council reviews and updates its strategic priorities and goals. The City Council's priorities and goals are broad statements that serve as the vision and priorities of Mesa. City staff refers to and responds to these priorities and goal in their operational planning and budget preparation. The City Council priorities and goals are:

- **COMMUNITY SAFETY** Building communities that are safe, healthy, and welcoming.
- **TRANSFORMING NEIGHBORHOODS** Mesa's neighborhoods are clean, safe, diverse, and economically vibrant places where residents and businesses are engaged, informed, and take pride in their properties and communities
- **PLACEMAKING** Cultivating vibrant, unique spaces ranging from a city block to entire economic centers that attract and benefit residents, businesses, and visitors.
- **SKILLED AND TALENTED WORKFORCE** Leveraging partnerships to create an enriching environment where the job skills required to succeed in today's economy are made readily available and easily accessible.
- **SUSTAINABLE ECONOMY** Striving for continued economic growth and increased prosperity for all Mesa residents

The Mesa City Council actively works to encourage citizen participation in the decision-making process. Whether it is through neighborhood meetings, advisory boards and committees, newsletters, telephone calls, email, letters, or social media, the Mesa City Council sets policies based on the input and needs of its citizens.



Budgetary Highlights

The FY 2020/21 Adopted Budget is consistent with the FY 2019/20 Adopted Budget.

Department Operational Plans

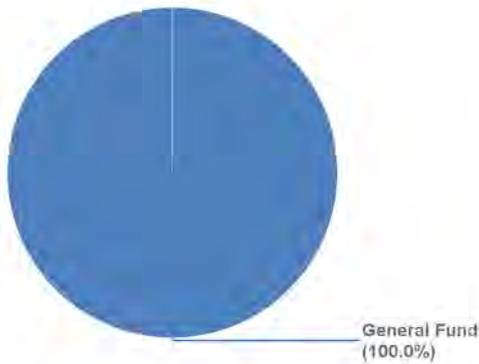
Mayor and Council

Legislative Business Objective

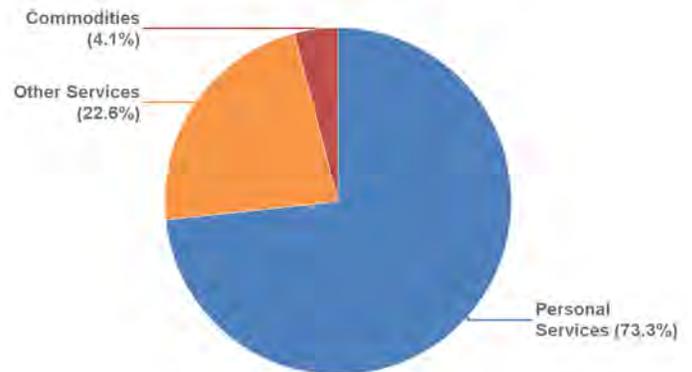
Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
General Fund	\$889,769	\$847,000	\$905,600	\$950,000
Sum:	\$889,769	\$847,000	\$905,600	\$950,000

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		7		7
Personal Services	\$655,483	\$592,944	\$685,000	\$696,288
Other Services	\$199,499	\$219,343	\$185,847	\$214,852
Commodities	\$34,787	\$34,713	\$34,753	\$38,860
Sum:	\$889,769	\$847,000	\$905,600	\$950,000

**Mayor and Council
FY 20/21 Operational Funding
\$950,000**



**Mayor and Council
FY 20/21 Operational Category
\$950,000**



*Percentages rounded to nearest tenth

Department Operational Plans

Mayor and Council

Legislative Business Objective

FY 20/21 Operational Budget By Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure Legislative	\$950,000	-	-	-	-	\$950,000
Expenditure Total	\$950,000	-	-	-	-	\$950,000
Expenditures Net of Revenues	\$950,000	-	-	-	-	\$950,000

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
General Fund General Fund	\$950,000	-	\$950,000
Totals	\$950,000	-	\$950,000

FY 20/21 Operational Budget By Core Business Process and Category

Core Business Process	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
Legislative	7	\$696,288	\$214,852	\$38,860	-	\$950,000
Sum:	7	\$696,288	\$214,852	\$38,860	-	\$950,000

*FTE count rounded to nearest tenth

Department Operational Plans

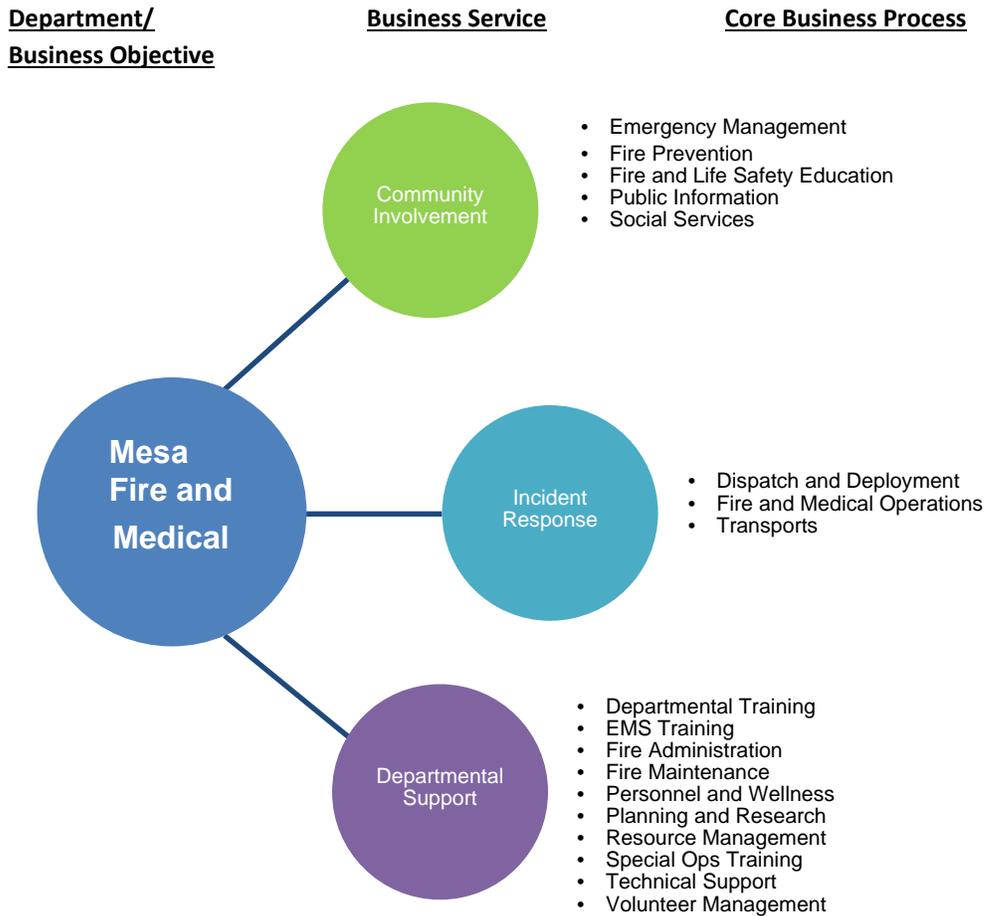
Mesa Fire & Medical Services Contact Information:

Department Phone Number: 480-644-2101
 Department Email: fireinfo@mesaaz.gov
 Department Address: City of Mesa, Mesa Fire and Medical
 13 W 1st Street
 Mesa, AZ 85201
 Website: <http://mesaaz.gov/residents/fire-medical>

Department Description

The Mesa Fire and Medical Department (MFMD) is a full-service public safety organization responsible for protecting life, property and natural resources through the delivery of fire and emergency medical services. Emergency response, community outreach (public education, public information and social services), prevention and disaster preparedness represent the core of the program. The department recognizes that it is an integral part of the community and is sensitive/responsive to citizen needs. Therefore, the organization is committed to improving service using innovative and efficient response models with an eye toward the future.

City Council Strategic Initiatives: **Community Safety**



Department Operational Plans

Budgetary Highlights

During FY 2019/20, the following FTEs were added:

- In the General Fund:
 - 2 sworn supervisor FTE (1 Operations Deputy Chief and 1 Peer Support and Wellness Captain) were converted from unbudgeted positions for a net zero impact on the budget.
 - 4 sworn FTE to staff a Medical Response Unit (2 Firefighters, 1 Engineer, 1 Captain).
 - 4 civilian FTE, 2 FTE to support Technology Services, 1 FTE to assist Social Services with high utilizers of 911 services, and 1 FTE to support Fire Prevention Program.
- 14 FTE were funded through the Public Safety Sales Tax which includes 6 FTE to staff Battalion 204 (3 Captains and 3 Battalion Chiefs) and 8 FTE (4 Fire fighters, 2 Engineers, 2 Captains) to support the addition of a day-time engine unit to assist with coverage during the week due to training and individual coverage on the weekends.
- 7 FTE Civilian Paramedics, 6 FTE Civilian EMTs, and 1 FTE Medical Biller were added to support Medic Transport Unit services and funded through the Transport Fund.

The FY 2020/21 Adopted Budget includes the following General Fund budget changes:

- 10 sworn FTE, “rovers” to ensure continued services when crew members are absent due to training or other circumstances, this includes 9 FTE which were converted from unbudgeted positions for a net zero impact on the budget and the introduction of 12-hour day shift rover positions
- 4 Sworn FTE were transferred to the Public Safety Sales Tax Fund
- \$2.0M of one-time expenses to conduct two Fire Recruit Academies
- \$25K to provide funding for the emergency management sworn staff after grant funds expired
- \$246K in ongoing costs related to sworn staff incentives.

The FY 2020/21 Public Safety Sales Tax Fund Adopted Budget includes the addition of 13 FTEs to staff Engine 221 and support training, \$330K of on-going non-position costs for training and development, \$210K on-going funding for cancer abatement measures, and \$1M in one-time costs related to setting up Engine 221 and to support training and development.

The Ambulance Transport Fund includes position and other expenses related to the anticipated expansion of this program.

Expenses are from billed services. The FY 2020/21 Transport Fund Adopted Budget includes the addition of:

- 13 FTE medical responders (Civilian Paramedics and Emergency Medical Technicians)
- 4.5 FTE administrative staff to support the transport program
- Approximately an additional \$840K of on-going non-position costs to support the expansion of the medical transport program.

Mesa Fire and Medical plans for approximately \$510K in grant awards for FY 2020/21. Notable grant awards include the following:

- \$300K Rapid Response Team (RRT) Grant to provide for salary & benefits including travel, conferences, and training for key fire personnel.
- \$210K in various other grant awards which include grants to provide immunizations and provide support for Community Emergency Response Teams.

Department Operational Plans

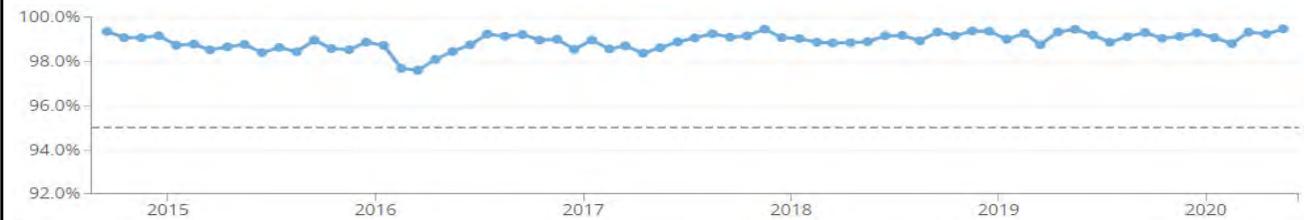
Mesa Fire and Medical Fire and Medical Business Objective

Mission	Desired Outcomes
Provide the highest level of safety possible through Emergency Response, Prevention, Preparation, and Education to ensure the safety and welfare of the community.	<ul style="list-style-type: none"> - Safe and efficient emergency response is provided to the community - Accidents and injuries are minimized through effective public education - Hazards are mitigated through prevention activities

Performance Measures

Fire/Medical - Percent of 911 calls answered within 15 seconds

Percent of 911 calls answered within 15 seconds.

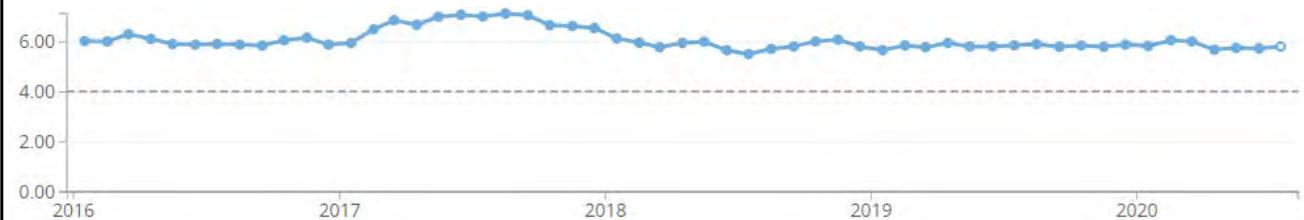


FY 2020/21 Monthly Target: 95%

Calculated by displaying the recent value of percent of calls answered in 15 seconds or less.

Fire/Medical - EMS Travel Time (90th percentile)

Fire and Medical Dept calls for "Medical-ALS" only. Travel time of first responding unit 90% of the time from total number of responses in the data set. Travel time begins when the vehicle begins wheels rolling to a call (after turnout time) and stops wheels at the dispatch address.



FY 2020/21 Monthly Target: 4

Calculated by displaying the recent value of ninety percentile travel time in Medical ALS.

Department Operational Plans

Mesa Fire and Medical

Fire and Medical Business Objective

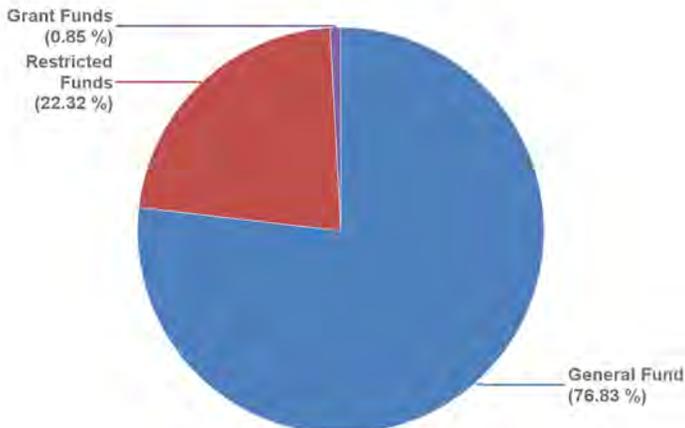
Operational History by Funding Source

Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
General Fund	\$73,761,085	\$76,641,742	\$75,763,148	\$76,511,930
Restricted Funds	\$9,531,601	\$12,653,980	\$16,528,031	\$22,227,456
Grant Funds	\$486,267	\$725,300	\$392,036	\$847,064
Sum:	\$83,778,953	\$90,021,022	\$92,683,215	\$99,586,450

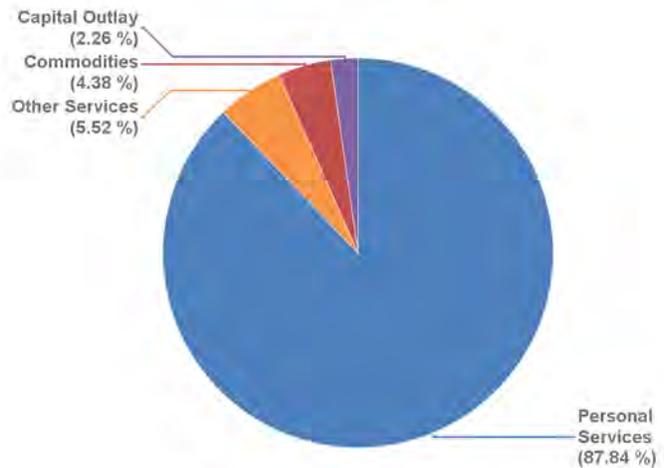
Operational History by Category

Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		537.3		611.8
Personal Services	\$76,039,539	\$79,080,542	\$80,446,458	\$87,476,069
Other Services	\$3,584,781	\$3,571,627	\$4,994,406	\$5,496,694
Commodities	\$3,234,447	\$3,680,339	\$3,876,617	\$4,360,861
Capital Outlay	\$934,848	\$3,688,514	\$3,365,734	\$2,252,826
Offsets and Credits	-\$14,663	-	-	-
	\$83,778,953	\$90,021,022	\$92,683,215	\$99,586,450

**Mesa Fire and Medical
FY 20/21 Operational Funding
\$99,586,450**



**Mesa Fire and Medical
FY 20/21 Operational Category
\$99,586,450**



*Percentages rounded to nearest tenth

Department Operational Plans

Mesa Fire and Medical

Fire and Medical Business Objective

FY 20/21 Operational Budget By Core Business Process and Funding Source							
Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure							
Community Involvement	Emergency Management	\$398,053	-	-	-	\$544,049	\$942,102
	Fire and Life Safety Education	\$556,074	-	\$38,000	-	-	\$594,074
	Fire Prevention	\$1,523,875	-	\$114,456	-	-	\$1,638,331
	Public Information	\$496,642	-	\$78,232	-	-	\$574,874
	Social Services	\$195,812	-	-	-	-	\$195,812
Departmental Support	Departmental Training	\$1,913,462	-	\$173,832	-	-	\$2,087,294
	EMS Training	\$1,742,434	-	\$300,000	-	\$178,015	\$2,220,449
	Fire Administration	\$1,956,521	-	-	-	-	\$1,956,521
	Fire Maintenance	\$2,631,360	-	\$108,384	-	-	\$2,739,744
	Personnel and Wellness	\$1,327,739	-	\$260,000	-	-	\$1,587,739
	Planning and Research	\$219,790	-	-	-	-	\$219,790
	Resource Management	\$4,851,824	-	\$240,809	-	-	\$5,092,633
	Special Ops Training	\$545,216	-	\$60,000	-	-	\$605,216
	Technical Support	\$2,604,766	-	-	-	\$125,000	\$2,729,766
	Incident Response	Dispatch and Deployment	\$3,850,312	-	\$101,673	-	-
Fire and Medical Operations		\$51,698,050	-	\$16,892,681	-	-	\$68,590,731
Transports		-	-	\$3,859,389	-	-	\$3,859,389
Expenditure Total		\$76,511,930	-	\$22,227,456	-	\$847,064	\$99,586,450
Revenue							

Department Operational Plans

Mesa Fire and Medical

Fire and Medical Business Objective

FY 20/21 Operational Budget By Core Business Process and Funding Source							
Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Community Involvement	Emergency Management	-	-	-	-	\$403,800	\$403,800
	Fire and Life Safety Education	-	-	\$1,000	-	-	\$1,000
	Fire Prevention	\$1,280,240	-	-	-	-	\$1,280,240
	Public Information	-	-	\$10,000	-	-	\$10,000
	Social Services	-	-	-	-	-	-
Departmental Support	Departmental Training	\$234,500	-	\$33,000	-	-	\$267,500
	EMS Training	\$770,000	-	-	-	\$110,000	\$880,000
	Fire Administration	-	-	-	-	-	-
	Fire Maintenance	\$115,000	-	-	-	-	\$115,000
	Personnel and Wellness	-	-	-	-	-	-
	Planning and Research	-	-	-	-	-	-
	Resource Management	-	-	-	-	-	-
	Special Ops Training	-	-	-	-	-	-
	Technical Support	\$152,000	-	-	-	-	\$152,000
	Incident Response	Dispatch and Deployment	\$2,288,652	-	\$174,296	-	-
Fire and Medical Operations		\$1,285,082	-	-	-	-	\$1,285,082
Transports		-	-	\$3,532,012	-	-	\$3,532,012
Revenue Total		\$6,125,474	-	\$3,750,308	-	\$513,800	\$10,389,582
Expenditures Net of Revenues		\$70,386,456	-	\$18,477,148	-	\$333,264	\$89,196,868

Department Operational Plans

Mesa Fire and Medical

Fire and Medical Business Objective

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues				
Funding Source	Fund Name	FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
General Fund	Capital - General Fund	\$1,827,381	-	\$1,827,381
	General Fund	\$74,684,549	\$6,125,474	\$68,559,075
Restricted Funds	Ambulance Transport	\$3,928,149	\$3,532,012	\$396,137
	Falcon Field Airport	\$597,240	-	\$597,240
	Public Safety Sales Tax	\$7,908,637	-	\$7,908,637
	Quality of Life Sales Tax	\$9,415,693	-	\$9,415,693
	Restricted Programs Fund	\$131,000	\$11,000	\$120,000
	Special Programs Fund	\$246,737	\$207,296	\$39,441
	Grants - Gen. Gov.	\$847,064	\$513,800	\$333,264
Totals		\$99,586,450	\$10,389,582	\$89,196,868

FY 20/21 Operational Budget By Core Business Process and Category							
Core Business Process		FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
Community Involvement	Emergency Management	2	\$405,279	\$108,573	\$208,250	\$220,000	\$942,102
	Fire and Life Safety Education	5	\$484,224	\$27,850	\$82,000	-	\$594,074
	Fire Prevention	16	\$1,597,656	\$32,175	\$8,500	-	\$1,638,331
	Public Information	5	\$454,292	\$69,182	\$51,400	-	\$574,874

Department Operational Plans

Mesa Fire and Medical

Fire and Medical Business Objective

FY 20/21 Operational Budget By Core Business Process and Category							
Core Business Process	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget	
	Social Services	2	\$174,612	\$6,900	\$14,300	-	\$195,812
Departmental Support	Departmental Training	6	\$1,654,822	\$81,600	\$350,872	-	\$2,087,294
	EMS Training	7	\$1,703,863	\$259,778	\$256,808	-	\$2,220,449
	Fire Administration	12	\$1,841,000	\$53,121	\$62,400	-	\$1,956,521
	Fire Maintenance	12.5	\$1,170,154	\$432,670	\$811,359	\$325,561	\$2,739,744
	Personnel and Wellness	4.5	\$803,352	\$706,596	\$77,791	-	\$1,587,739
	Planning and Research	1.5	\$205,640	\$14,150	-	-	\$219,790
	Resource Management	11.5	\$818,176	\$926,100	\$2,023,175	\$1,325,182	\$5,092,633
	Special Ops Training	2	\$516,416	\$46,500	\$42,300	-	\$605,216
	Technical Support	12	\$1,356,848	\$1,126,949	\$63,886	\$182,083	\$2,729,766
Incident Response	Dispatch and Deployment	39.3	\$3,597,912	\$130,173	\$23,900	\$200,000	\$3,951,985
	Fire and Medical Operations	430	\$67,671,932	\$843,539	\$75,260	-	\$68,590,731
	Transports	43.5	\$3,019,891	\$630,838	\$208,660	-	\$3,859,389
Totals		611.8	\$87,476,069	\$5,496,694	\$4,360,861	\$2,252,826	\$99,586,450

*FTE count rounded to nearest tenth

Department Operational Plans

Municipal Court Contact Information:

Department Phone Number: 480-644-2255
Department Email: courtinfo@mesaaz.gov
Department Address: City of Mesa, Municipal Court
250 East 1st Avenue
Mesa, AZ 85210
Website: <http://mesaaz.gov/government/court>

Department Description

The purpose of the Mesa Municipal Court is to serve as the Judicial Branch of Government for the City of Mesa, adjudicate violations of State and Local law in a fair and timely manner; and provide court services to the public in a courteous, efficient and professional manner.

*City Council Strategic Initiatives: **Community Safety***



Budgetary Highlights

The Municipal Court added 2 new positions, a Court Specialist to support the operations of the pilot program for the Community Court and a Deputy Court Administrator to support overall court operations specifically in the area of Court Automation, mid-year in FY 2019/20.

The Arizona Supreme Court's FARE (Fines and Restitution Enforcement) Program is expected to be implemented in FY 2020/21 and is estimated to bring in an additional \$101K in revenue for the Municipal Court.

Department Operational Plans

Municipal Court Municipal Court Business Objective

Mission	Desired Outcomes
As the judicial branch of government, to administer justice in a fair and timely manner.	Services are provided to the community in an efficient, accurate, consistent, and accessible manner

Performance Measures

Municipal Court- Percent of cases disposed/resolved within 6 months

Percentage of cases disposed or otherwise resolved within established time frames (6 months or less) .



FY 2020/21 Monthly Target: 100%

The standard for Time to Disposition is the case "Age in Days" is within 180 days.

Municipal Court -Telephone IVR Activity

Aggregate measure of the number of calls handled by the IVR (Interactive Voice Response).



FY 2020/21 Monthly Target: 10K

This dataset provides information regarding the number of telephone calls that are handled by the Court's IVR (Interactive Voice Response System) and the Court's Resources (Agents/Staff). (The focus of this Performance Measure is on the calls handled by the IVR.)

Department Operational Plans

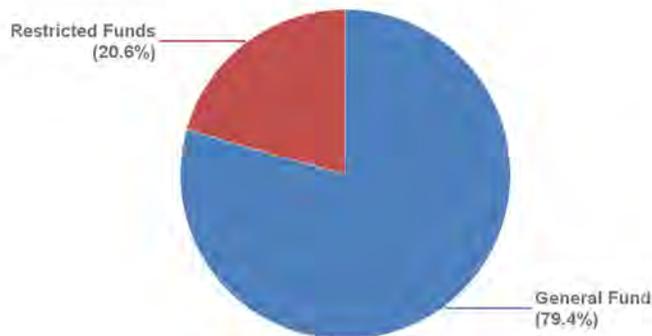
Municipal Court

Municipal Court Business Objective

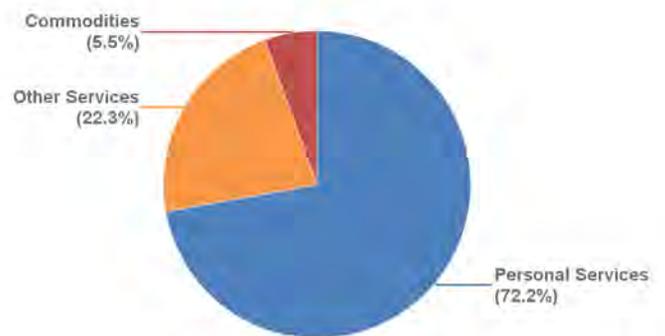
Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
General Fund	\$7,277,102	\$8,144,428	\$8,057,017	\$8,278,464
Restricted Funds	\$653,248	\$2,638,047	\$1,036,938	\$2,154,136
Sum:	\$7,930,350	\$10,782,475	\$9,093,955	\$10,432,600

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		87		89
Personal Services	\$6,432,047	\$7,287,366	\$7,344,581	\$7,530,880
Other Services	\$1,175,989	\$2,406,894	\$1,311,680	\$2,324,120
Commodities	\$309,097	\$1,088,215	\$437,694	\$577,600
Capital Outlay	\$13,217	-	-	-
Sum:	\$7,930,350	\$10,782,475	\$9,093,955	\$10,432,600

**Municipal Court
FY 20/21 Operational Funding
\$10,432,600**



**Municipal Court
FY 20/21 Operational Category
\$10,432,600**



*Percentages rounded to nearest tenth

Department Operational Plans

Municipal Court

Municipal Court Business Objective

FY 20/21 Operational Budget By Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure Business Operations	\$2,947,550	-	\$823,536	-	-	\$3,771,086
Court Operations	\$5,330,914	-	\$1,330,600	-	-	\$6,661,514
Expenditure Total	\$8,278,464	-	\$2,154,136	-	-	\$10,432,600
Revenue Business Operations	\$7,896,200	-	\$166,355	-	-	\$8,062,555
Revenue Total	\$7,896,200	-	\$166,355	-	-	\$8,062,555
Expenditures Net of Revenues	\$382,264	-	\$1,987,781	-	-	\$2,370,045

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
General Fund General Fund	\$8,278,464	\$7,896,200	\$382,264
Restricted Funds Restricted Programs Fund	\$2,154,136	\$165,304	\$1,988,832
Special Programs Fund	-	\$1,051	-\$1,051
Totals	\$10,432,600	\$8,062,555	\$2,370,045

FY 20/21 Operational Budget By Core Business Process and Category

Core Business Process	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
Business Operations	35.5	\$2,753,132	\$981,954	\$36,000	-	\$3,771,086
Court Operations	53.5	\$4,777,748	\$1,342,166	\$541,600	-	\$6,661,514
Sum:	89	\$7,530,880	\$2,324,120	\$577,600	-	\$10,432,600

*FTE count rounded to nearest tenth

Department Operational Plans

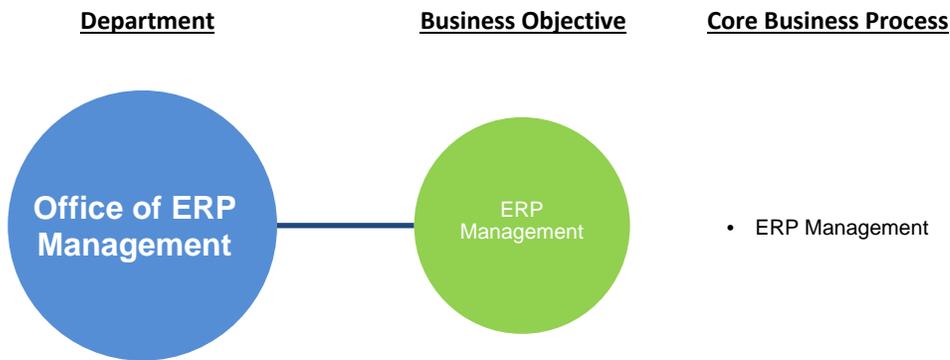
Office of ERP Management Contact Information:

Department Address: City of Mesa, Office of ERP Management
PO Box 1466
Mesa, AZ 85211

Department Description

The Office of ERP Management supports the group of city-wide business systems collectively referred to as the ERP, Enterprise Resource Planning. ERP Management includes Performance Budgeting, Financials, Purchasing, Vendor Self Service, Human Resources, Payroll, Timekeeping, Recruiting, and Debt & Investment Management systems. Primary department functions include security and workflow administration along with citywide functional training for central office staff, department users and managers.

In addition to operational support the department acts as a primary liaison to its vendor partners to improve issues management, contribute to ongoing product development, promote city driven product enhancement requests and strategic Enterprise Resource Planning roadmap and lifecycle planning.



Budgetary Highlights

The FY 2020/21 Adopted Budget is consistent with the FY 2019/20 Adopted Budget.

Department Operational Plans

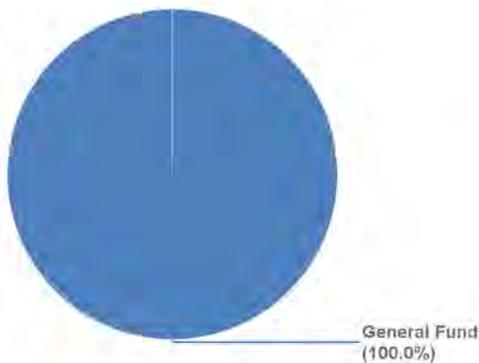
Office of ERP Management

ERP Management Business Objective

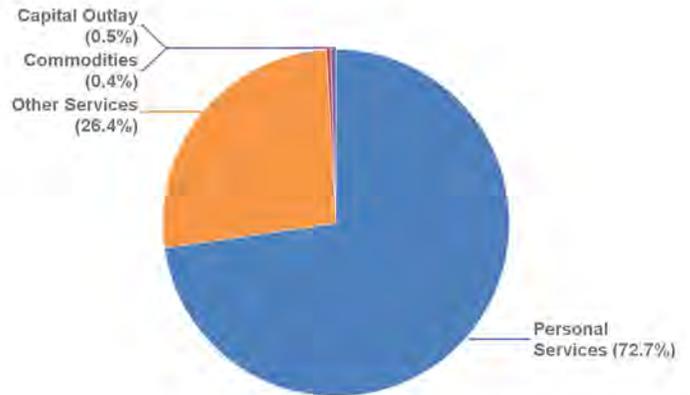
Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
General Fund	\$608,931	\$801,000	\$718,250	\$804,000
Sum:	\$608,931	\$801,000	\$718,250	\$804,000

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		5		5
Personal Services	\$564,418	\$581,482	\$518,000	\$584,498
Other Services	\$23,905	\$212,268	\$175,000	\$212,252
Commodities	\$20,608	\$3,250	\$25,250	\$3,250
Capital Outlay	-	\$4,000	-	\$4,000
Sum:	\$608,931	\$801,000	\$718,250	\$804,000

**Office of ERP Management
FY 20/21 Operational Funding
\$804,000**



**Office of ERP Management
FY 20/21 Operational Category
\$804,000**



*Percentages rounded to nearest tenth

Department Operational Plans

Office of ERP Management

ERP Management Business Objective

FY 20/21 Operational Budget By Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure ERP Management	\$804,000	-	-	-	-	\$804,000
Expenditure Total	\$804,000	-	-	-	-	\$804,000
Expenditures Net of Revenues	\$804,000	-	-	-	-	\$804,000

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
General Fund Capital - General Fund	\$4,000	-	\$4,000
General Fund	\$800,000	-	\$800,000
Totals	\$804,000	-	\$804,000

FY 20/21 Operational Budget By Core Business Process and Category

Core Business Process	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
ERP Management	5	\$584,498	\$212,252	\$3,250	\$4,000	\$804,000
Sum:	5	\$584,498	\$212,252	\$3,250	\$4,000	\$804,000

*FTE count rounded to nearest tenth

Department Operational Plans

Office of Management & Budget Contact Information:

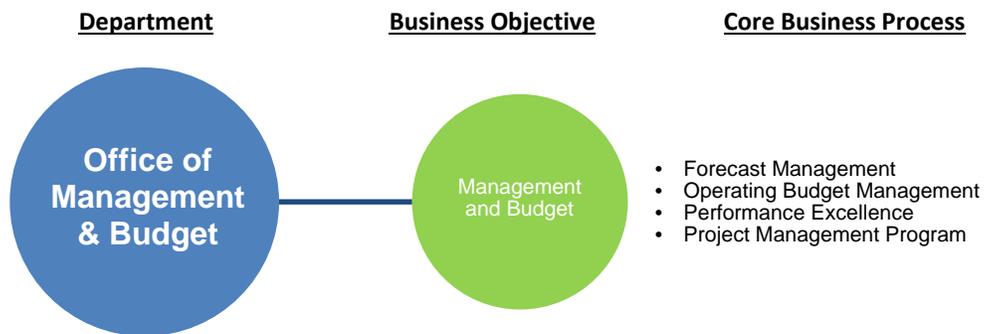
Department Phone Number: 480-644-5799
Department Email: [Office of Management & Budget Email](#)
Department Address: City of Mesa, Office of Management & Budget
20 E Main St Suite 650
Mesa, AZ 85201
Website: <https://www.mesaaz.gov/government/office-of-management-budget>

Department Description

The Office of Management and Budget's (OMB) mission is to ensure the effective and efficient use of resources to sustain the delivery of quality services for the residents of Mesa.

The OMB is responsible for city-wide resource allocation processes, operational process improvements, financial transparency, and enhancing data-based decision making. Strives to ensure that policies and procedures are in alignment with industry best-practices, resources are consumed in an effective and efficient manner, and financial and managerial communication with decision makers is timely and accurate.

The OMB develops and manages the annual operating budget and the five-year capital improvement program; forecasts city-wide revenues, expenditures, and fund balances; establishes forecast scenarios for utility consumption, estimated revenues, expenses, and rate recommendations; and conducts special projects. The OMB also manages and performs a variety of City organizational performance management services: process improvement, performance management, surveying, data analysis, and strategic planning.



Budgetary Highlights

The FY 2020/21 Adopted Budget is consistent with prior fiscal year.

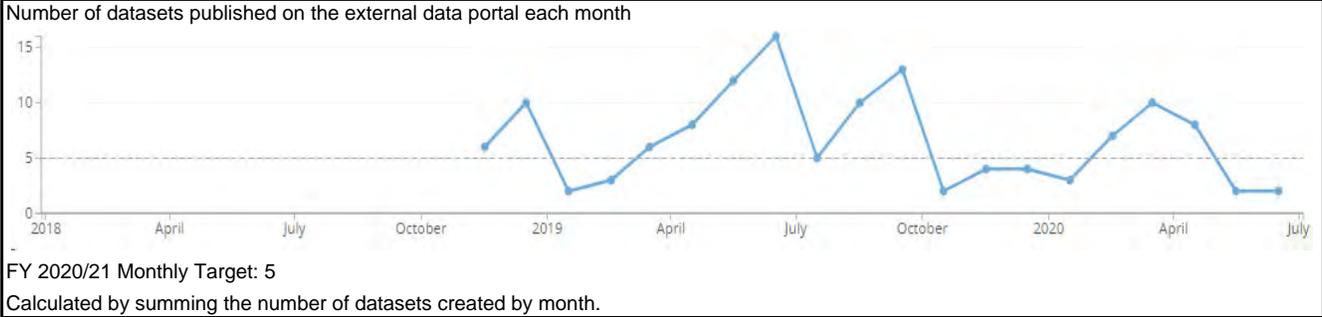
Department Operational Plans

Office of Management and Budget Office of Management and Budget Business Objective

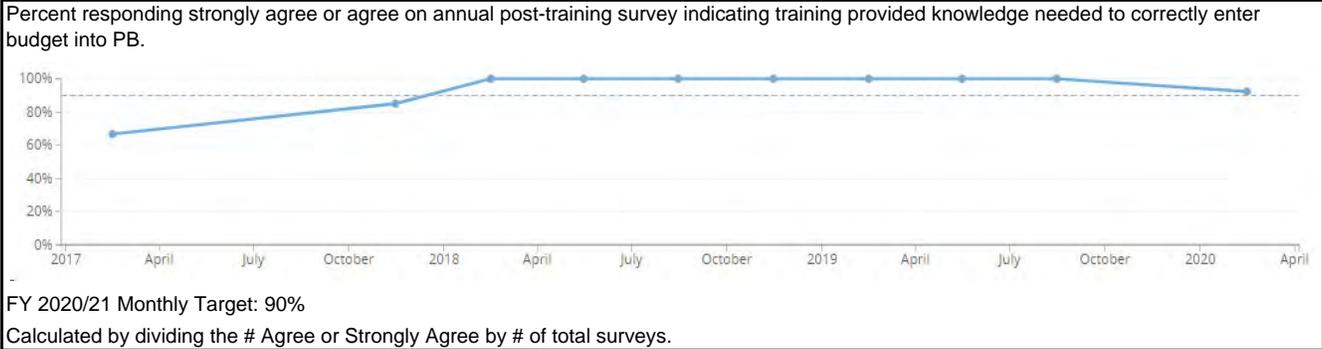
Mission	Desired Outcomes
Ensure the effective and efficient use of resources in order to sustain the delivery of quality services for the residents of Mesa.	<ul style="list-style-type: none"> - City resources are managed well - City is delivering on outcomes

Performance Measures

OMB - Data Portal Public Datasets



OMB - Quality of Training Provided



Department Operational Plans

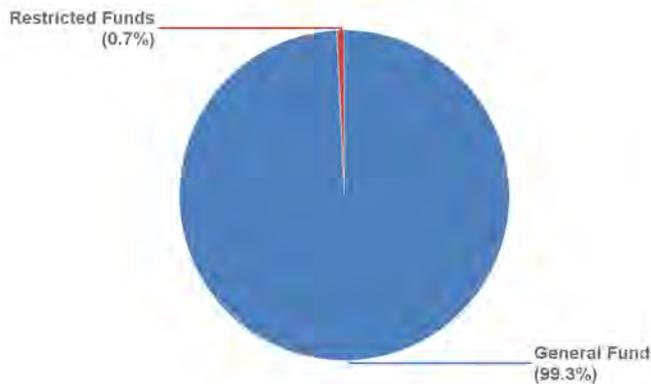
Office of Management and Budget

Office of Management and Budget Business Objective

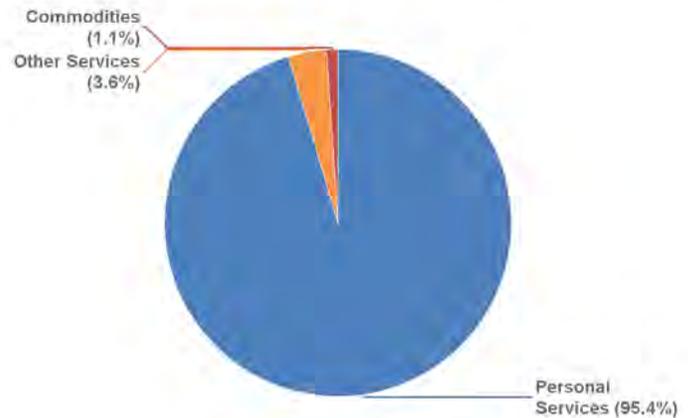
Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
General Fund	\$2,781,848	\$3,568,868	\$3,284,393	\$3,207,098
Restricted Funds	\$3,165	\$24,000	\$24,000	\$24,000
Sum:	\$2,785,014	\$3,592,868	\$3,308,393	\$3,231,098

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		27		27
Personal Services	\$2,647,923	\$3,176,083	\$3,067,442	\$3,081,362
Other Services	\$90,934	\$89,080	\$65,110	\$115,209
Commodities	\$46,157	\$327,705	\$175,841	\$34,527
Sum:	\$2,785,014	\$3,592,868	\$3,308,393	\$3,231,098

**Office of Management and Budget
FY 20/21 Operational Funding
\$3,231,098**



**Office of Management and Budget
FY 20/21 Operational Category
\$3,231,098**



*Percentages rounded to nearest tenth

Department Operational Plans

Office of Management and Budget

Office of Management and Budget Business Objective

FY 20/21 Operational Budget By Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure Forecast Management	\$509,206	-	\$24,000	-	-	\$533,206
Operating Budget Management	\$1,206,133	-	-	-	-	\$1,206,133
Performance Excellence	\$985,341	-	-	-	-	\$985,341
Project Management Program	\$506,418	-	-	-	-	\$506,418
Expenditure Total	\$3,207,098	-	\$24,000	-	-	\$3,231,098
Revenue Performance Excellence	\$17,500	-	-	-	-	\$17,500
Revenue Total	\$17,500	-	-	-	-	\$17,500
Expenditures Net of Revenues	\$3,189,598	-	\$24,000	-	-	\$3,213,598

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
General Fund General Fund	\$3,207,098	\$17,500	\$3,189,598
Restricted Funds Cadence CFD - Operating	\$7,000	-	\$7,000
Eastmark CFD 1 - Operating	\$10,000	-	\$10,000
Eastmark Community Facilities District No. 2	\$7,000	-	\$7,000
Totals	\$3,231,098	\$17,500	\$3,213,598

FY 20/21 Operational Budget By Core Business Process and Category

Core Business Process	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
Forecast Management	4.8	\$515,886	\$17,120	\$200	-	\$533,206
Operating Budget Management	10.9	\$1,139,726	\$36,780	\$29,627	-	\$1,206,133
Performance Excellence	7	\$926,232	\$54,609	\$4,500	-	\$985,341
Project Management Program	4.3	\$499,518	\$6,700	\$200	-	\$506,418
Sum:	27	\$3,081,362	\$115,209	\$34,527	-	\$3,231,098

*FTE count rounded to nearest tenth

Department Operational Plans

Parks, Recreation & Community Facilities Contact Information:

Department Phone Number: 480-644-7529
Department Email: parksrecinfo@mesaaz.gov
Department Address: City of Mesa, Parks, Recreation and Community Facilities
708 W. Baseline Rd
Building 4
City of Mesa, AZ 85210
Website: <http://www.mesaparks.com/home>

Department Description

The Parks, Recreation and Community Facilities Department is committed to providing sustainable facilities and opportunities to enhance the quality of life and well-being of our community.

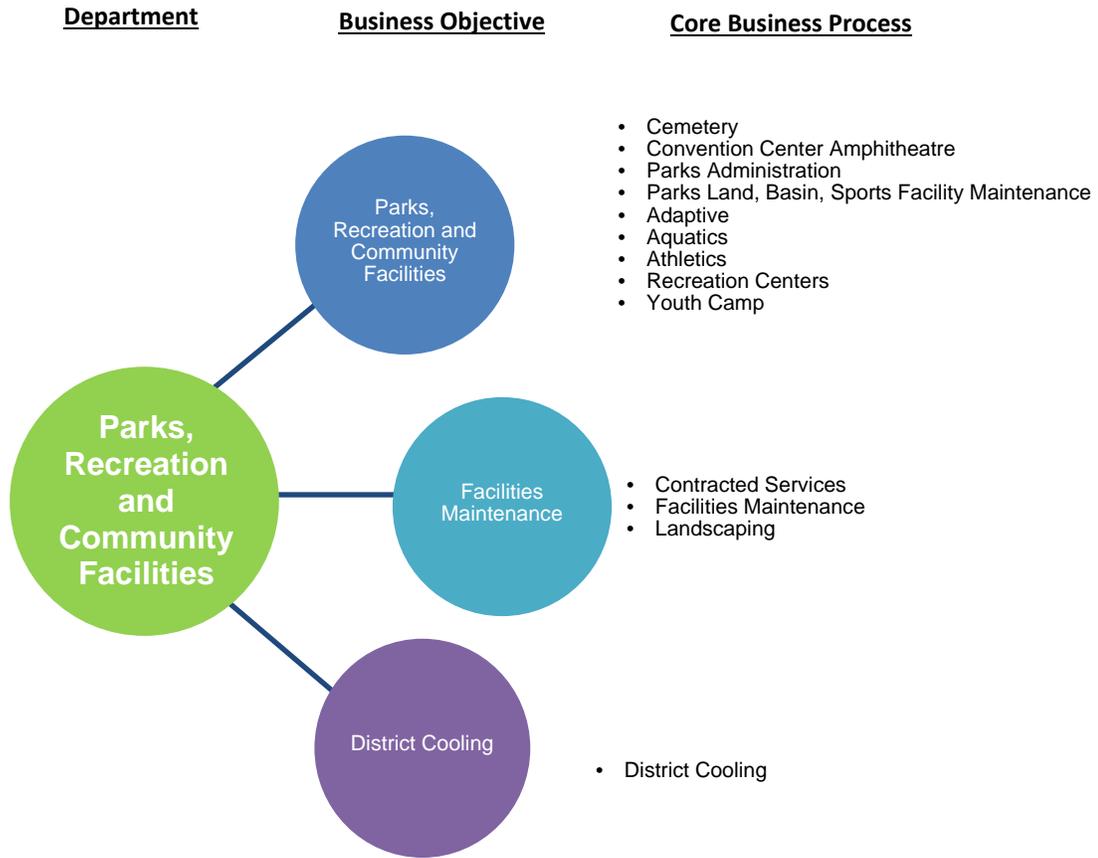
The Parks, Recreation and Community Facilities division aims to help residents enjoy Mesa to the fullest through a comprehensive park system that spans more than 2,000 acres. This comprehensive park system includes 205 parks with unique playgrounds, nine aquatic centers, splash pads, first-class athletic fields, a tennis center, five recreation centers, a convention center, a 5,000-seat amphitheater, a cemetery, and two spring training baseball stadiums (Spring Training Home for the Chicago Cubs and Oakland A's).

The Facilities Maintenance division is responsible for providing heating, ventilation, and air conditioning (HVAC), electrical, plumbing, carpentry, cleaning, and structure maintenance for City facilities with in-house personnel, and outside service contracts when needed. In addition, lifecycle planning and replacement and comprehensive preventive maintenance programs are used to minimize downtime and preserve the life expectancy of buildings and building systems.

The District Cooling division is an enterprise in the Enterprise Fund that is overseen by Facilities Maintenance. It provides cooling for many of the large downtown City buildings and is also available for commercial buildings. This type of cooling method reduces long term capital costs.

*City Council Strategic Initiatives: **Community Safety, Transforming Neighborhoods, Placemaking***

Department Operational Plans



Budgetary Highlights

The Park's FY 2020/21 Adopted Budget includes a new Landscape Coordinator. Facilities Maintenance's FY 2020/21 Adopted Budget includes 4 new Facilities Equipment Technician II, a new Trades Worker II, and a new Facilities Maintenance Supervisor. This will allow the department to maintain the fountains on city properties and not have to use an outside contractor. It will also allow them to continue to provide clean and safe facilities throughout the City of Mesa.

Department Operational Plans

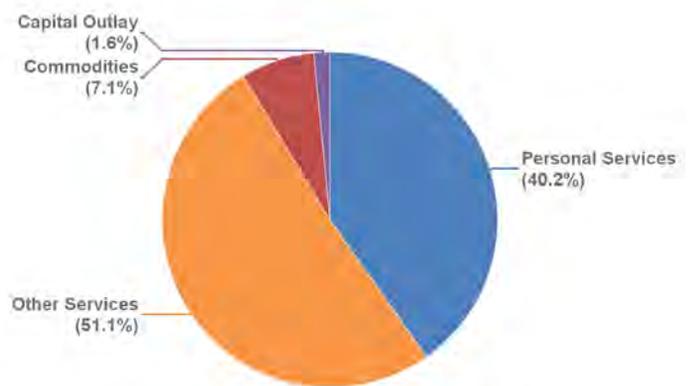
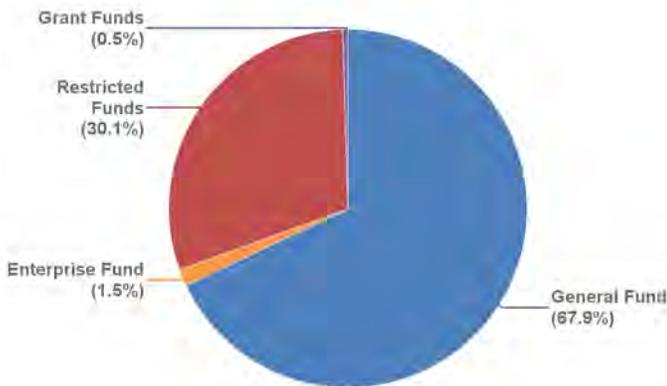
Parks, Recreation and Community Facilities

Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
General Fund	\$29,270,354	\$37,222,388	\$29,656,732	\$36,889,760
Enterprise Fund	\$8,464,276	\$11,856,341	\$8,224,231	\$820,004
Restricted Funds	\$7,998,181	\$9,100,571	\$8,096,298	\$16,336,694
Grant Funds	\$11,216	\$200,000	\$41,835	\$257,449
Sum:	\$45,744,026	\$58,379,300	\$46,019,096	\$54,303,907

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		323.8		330.5
Personal Services	\$18,500,403	\$20,985,612	\$20,232,588	\$21,842,851
Other Services	\$22,541,351	\$30,391,203	\$19,657,980	\$27,755,687
Commodities	\$4,489,679	\$4,339,307	\$4,165,829	\$3,862,541
Capital Outlay	\$212,594	\$2,663,178	\$1,962,699	\$842,828
Sum:	\$45,744,026	\$58,379,300	\$46,019,096	\$54,303,907

**Parks, Recreation and Community Facilities
FY 20/21 Operational Funding
\$54,303,907**

**Parks, Recreation and Community Facilities
FY 20/21 Operational Category
\$54,303,907**



*Percentages rounded to nearest tenth

Department Operational Plans

Parks, Recreation and Community Facilities

FY 20/21 Operational Budget By Business Objective and Funding Source							
Business Objective		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure	District Cooling	-	\$820,004	-	-	-	\$820,004
	Facilities Maintenance	\$17,161,874	-	\$167,832	-	-	\$17,329,706
	Parks, Recreation and Commercial Facilities	\$19,727,886	-	\$16,168,862	-	\$257,449	\$36,154,197
Expenditure Total		\$36,889,760	\$820,004	\$16,336,694	-	\$257,449	\$54,303,907
Revenue	Facilities Maintenance	-	-	-	-	-	-
	Parks, Recreation and Commercial Facilities	\$4,263,790	-	\$4,947,525	-	\$200,000	\$9,411,315
Revenue Total		\$4,263,790	-	\$4,947,525	-	\$200,000	\$9,411,315
Expenditures Net of Revenues		\$32,625,970	\$820,004	\$11,389,169	-	\$57,449	\$44,892,592

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues				
Funding Source		FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
General Fund	Capital - General Fund	\$200,320	-	\$200,320
	General Fund	\$36,689,440	\$4,263,790	\$32,425,650
Enterprise Fund	Enterprise Fund	\$820,004	-	\$820,004
Restricted Funds	Cemetery	\$1,423,148	\$1,458,500	-\$35,352
	Cemetery Reserve	-	\$110,000	-\$110,000
	Commercial Facilities Fund	\$6,873,167	\$3,129,025	\$3,744,142
	Economic Investment Fund	\$167,832	-	\$167,832
	Environmental Compliance Fee	\$7,422,547	-	\$7,422,547
	Restricted Programs Fund	\$100,000	\$100,000	-
Grant Funds	Special Programs Fund	\$350,000	\$150,000	\$200,000
	Grants - Gen. Gov.	\$257,449	\$200,000	\$57,449
Totals		\$54,303,907	\$9,411,315	\$44,892,592

Department Operational Plans

Parks, Recreation and Community Facilities

FY 20/21 Operational Budget By Business Objective and Category

Business Objective	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
	330.5	\$21,842,851	\$27,755,687	\$3,862,541	\$842,828	\$54,303,907
Totals		\$21,842,851	\$27,755,687	\$3,862,541	\$842,828	\$54,303,907

*FTE count rounded to nearest tenth

Department Operational Plans

Parks, Recreation and Community Facilities District Cooling Business Objective

Mission	Desired Outcomes
Provide exceptional district cooling services to our customers and opportunity to our employees.	<ul style="list-style-type: none">- Professional customer service and district cooling maintenance is provided in a cost effective and efficient manner- City's district cooling system functions as designed at all times- A culture of working safely while striving for excellence through education and training is cultivated and maintained

Performance Measures

Rate per Ton Hour

No graph available at this time.

FY 2020/21 Monthly Target: 0.28
Rate per Ton Hour

Department Operational Plans

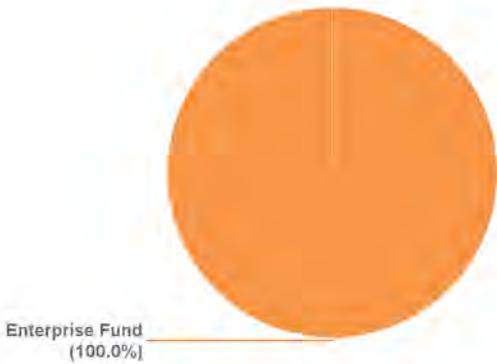
Parks, Recreation and Community Facilities

District Cooling Business Objective

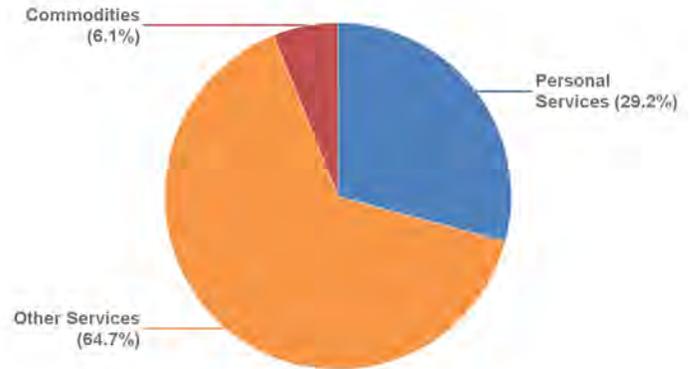
Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
Enterprise Fund	\$716,589	\$819,343	\$821,197	\$820,004
Sum:	\$716,589	\$819,343	\$821,197	\$820,004

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		2.4		2.4
Personal Services	\$242,477	\$238,843	\$240,697	\$239,504
Other Services	\$427,178	\$530,500	\$530,500	\$530,500
Commodities	\$46,934	\$50,000	\$50,000	\$50,000
Sum:	\$716,589	\$819,343	\$821,197	\$820,004

**Facilities Maintenance
FY 20/21 Operational Funding
\$820,004**



**Facilities Maintenance
FY 20/21 Operational Category
\$820,004**



*Percentages rounded to nearest tenth

Department Operational Plans

Parks, Recreation and Community Facilities

District Cooling Business Objective

FY 20/21 Operational Budget By Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure District Cooling	-	\$820,004	-	-	-	\$820,004
Expenditure Total	-	\$820,004	-	-	-	\$820,004
Expenditures Net of Revenues	-	\$820,004	-	-	-	\$820,004

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
Enterprise Fund Enterprise Fund	\$820,004	-	\$820,004
Totals	\$820,004	-	\$820,004

FY 20/21 Operational Budget By Core Business Process and Category

Core Business Process	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
District Cooling	2.4	\$239,504	\$530,500	\$50,000	-	\$820,004
Sum:	2.4	\$239,504	\$530,500	\$50,000	-	\$820,004

*FTE count rounded to nearest tenth

Department Operational Plans

Parks, Recreation and Community Facilities Facilities Maintenance Business Objective

Mission	Desired Outcomes
Provide exceptional facilities maintenance services to our customers and opportunity to our employees.	- Professional customer service and facilities maintenance is provided in a cost effective and efficient manner to assure that the City's building and grounds systems (including structure, heating, cooling, electrical, plumbing and landscape systems) function as designed at all times. - A culture of working safely while striving for excellence through education and training is cultivated and maintained

Performance Measures

Facility Repair/Service Requests

No graph available at this time.

FY 2020/21 Monthly Target: 60

Number of service requests per 100k

Department Operational Plans

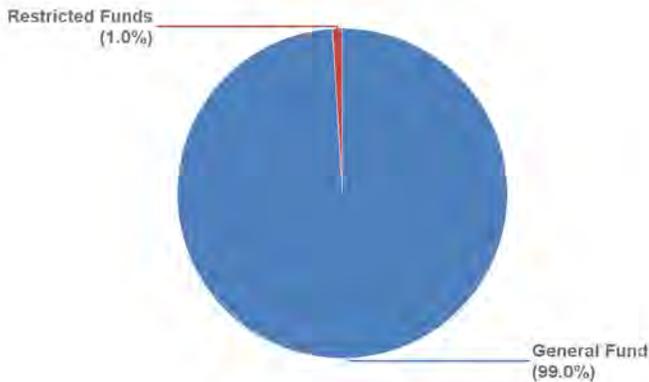
Parks, Recreation and Community Facilities

Facilities Maintenance Business Objective

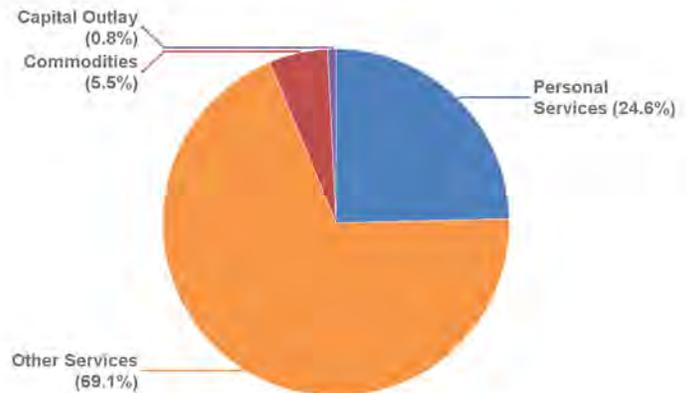
Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
General Fund	\$11,885,038	\$18,503,847	\$11,137,580	\$17,161,874
Restricted Funds	\$157,947	\$163,602	\$328,312	\$167,832
Sum:	\$12,042,985	\$18,667,449	\$11,465,892	\$17,329,706

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		36.2		46.2
Personal Services	\$2,977,215	\$3,420,020	\$3,735,904	\$4,270,522
Other Services	\$7,329,355	\$14,291,773	\$6,056,431	\$11,972,416
Commodities	\$1,736,415	\$955,656	\$1,652,944	\$952,656
Capital Outlay	-	-	\$20,613	\$134,112
Sum:	\$12,042,985	\$18,667,449	\$11,465,892	\$17,329,706

**Facilities Maintenance
FY 20/21 Operational Funding
\$17,329,706**



**Facilities Maintenance
FY 20/21 Operational Category
\$17,329,706**



*Percentages rounded to nearest tenth

Department Operational Plans

Parks, Recreation and Community Facilities

Facilities Maintenance Business Objective

FY 20/21 Operational Budget By Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure Contracted Services	\$2,388,985	-	-	-	-	\$2,388,985
Facilities Maintenance	\$13,693,904	-	\$167,832	-	-	\$13,861,736
Landscaping	\$1,078,985	-	-	-	-	\$1,078,985
Expenditure Total	\$17,161,874	-	\$167,832	-	-	\$17,329,706
Expenditures Net of Revenues	\$17,161,874	-	\$167,832	-	-	\$17,329,706

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
General Fund Capital - General Fund	\$134,112	-	\$134,112
General Fund	\$17,027,762	-	\$17,027,762
Restricted Funds Economic Investment Fund	\$167,832	-	\$167,832
Totals	\$17,329,706	-	\$17,329,706

FY 20/21 Operational Budget By Core Business Process and Category

Core Business Process	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
Contracted Services	2.8	\$253,210	\$2,134,500	\$1,275	-	\$2,388,985
Facilities Maintenance	40.6	\$3,764,102	\$9,027,416	\$936,106	\$134,112	\$13,861,736
Landscaping	2.8	\$253,210	\$810,500	\$15,275	-	\$1,078,985
Sum:	46.2	\$4,270,522	\$11,972,416	\$952,656	\$134,112	\$17,329,706

*FTE count rounded to nearest tenth

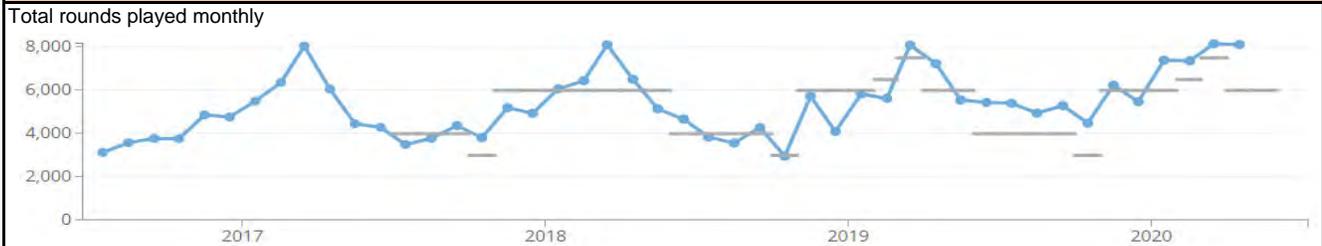
Department Operational Plans

Parks, Recreation and Community Facilities Parks, Recreation and Commercial Facilities Business Objective

Mission	Desired Outcomes
Committed to providing sustainable facilities and opportunities to enhance the quality of life and well being of our community.	<ul style="list-style-type: none"> - The community enjoys the benefits of urban forests, natural areas, and waters that endure and captivate - Recreation that inspires personal growth, healthy lifestyles, and a sense of community is readily available - Dynamic parks that shape city character and meet diverse community needs are created and maintained - Residents enjoy a safe place to play, celebrate, contemplate and recreate

Performance Measures

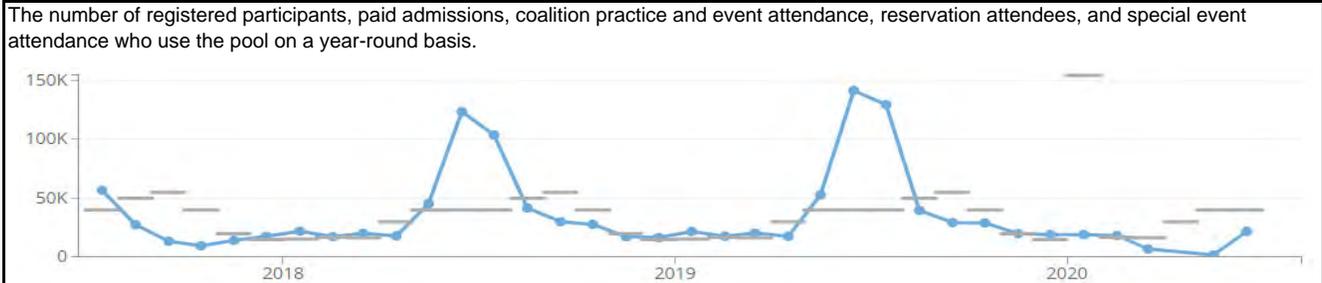
Golf Rounds Played



FY 2020/21 Monthly Target: 5,250

Calculated by displaying the recent value of # of Rounds Played by month.

Total Aquatics Attendance



FY 2020/21 Monthly Target: 32K

Calculated by taking the sum of "Attendance" filtered by "Site Name" = Pools/Aquatics by "Event Start Date" for the given time period.

Department Operational Plans

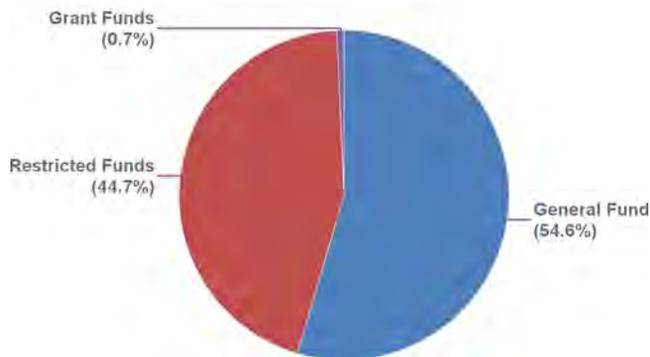
Parks, Recreation and Community Facilities

Parks, Recreation and Commercial Facilities Business Objective

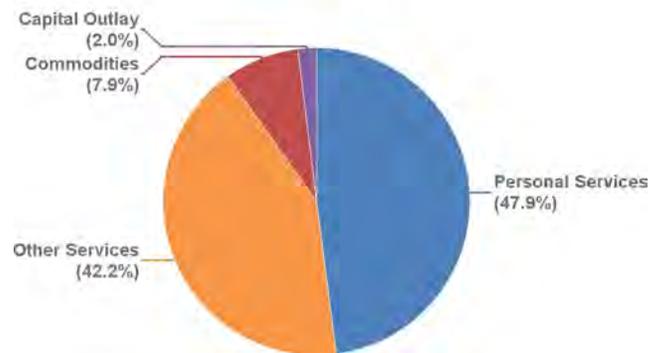
Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
General Fund	\$17,385,316	\$18,718,541	\$18,519,152	\$19,727,886
Enterprise Fund	\$7,747,687	\$11,036,998	\$7,403,034	-
Restricted Funds	\$7,840,233	\$8,936,969	\$7,767,986	\$16,168,862
Grant Funds	\$11,216	\$200,000	\$41,835	\$257,449
Sum:	\$32,984,452	\$38,892,508	33,732,007	\$36,154,197

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		285.2		281.9
Personal Services	\$15,280,711	\$17,326,749	\$16,255,987	\$17,332,825
Other Services	\$14,784,818	\$15,568,930	\$13,071,049	\$15,252,771
Commodities	\$2,706,330	\$3,333,651	\$2,462,885	\$2,859,885
Capital Outlay	\$212,594	\$2,663,178	\$1,942,086	\$708,716
Sum:	\$32,984,452	\$38,892,508	\$33,732,007	\$36,154,197

**Parks, Recreation and Community Facilities
FY 20/21 Operational Funding
\$36,154,197**



**Parks, Recreation and Community Facilities
FY 20/21 Operational Category
\$36,154,197**



*Percentages rounded to nearest tenth

Department Operational Plans

Parks, Recreation and Community Facilities

Parks, Recreation and Commercial Facilities Business Objective

FY 20/21 Operational Budget By Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure						
Adaptive	\$490,473	-	-	-	-	\$490,473
Aquatics	\$3,369,451	-	-	-	-	\$3,369,451
Athletics	\$1,511,822	-	-	-	-	\$1,511,822
Cemetery	-	-	\$1,413,148	-	\$57,449	\$1,470,597
Convention Center/ Amphitheatre	-	-	\$3,909,912	-	-	\$3,909,912
Golf	\$218,612	-	-	-	-	\$218,612
Parks Administration	\$3,697,502	-	\$1,081,521	-	\$200,000	\$4,979,023
Parks Land, Basin, Sports Facility Maintenance	\$7,670,420	-	\$9,764,281	-	-	\$17,434,701
Recreation Centers	\$2,347,136	-	-	-	-	\$2,347,136
Youth Camp	\$422,470	-	-	-	-	\$422,470
Expenditure Total	\$19,727,886	-	\$16,168,862	-	\$257,449	\$36,154,197
Revenue						
Adaptive	\$140,000	-	-	-	-	\$140,000
Aquatics	\$1,209,490	-	-	-	-	\$1,209,490
Athletics	\$1,671,000	-	-	-	-	\$1,671,000
Cemetery	-	-	\$1,568,500	-	-	\$1,568,500
Convention Center/ Amphitheatre	-	-	\$3,026,025	-	-	\$3,026,025
Parks Administration	\$354,000	-	\$302,500	-	\$200,000	\$856,500
Parks Land, Basin, Sports Facility Maintenance	\$45,000	-	\$50,500	-	-	\$95,500
Recreation Centers	\$714,300	-	-	-	-	\$714,300
Youth Camp	\$130,000	-	-	-	-	\$130,000
Revenue Total	\$4,263,790	-	\$4,947,525	-	\$200,000	\$9,411,315

Department Operational Plans

Parks, Recreation and Community Facilities

Parks, Recreation and Commercial Facilities Business Objective

FY 20/21 Operational Budget By Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditures Net of Revenues	\$15,464,096	-	\$11,221,337	-	\$57,449	\$26,742,882

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
General Fund	Capital - General Fund	\$66,208	-	\$66,208
	General Fund	\$19,661,678	\$4,263,790	\$15,397,888
Restricted Funds	Cemetery	\$1,423,148	\$1,458,500	-\$35,352
	Cemetery Reserve	-	\$110,000	-\$110,000
	Commercial Facilities Fund	\$6,873,167	\$3,129,025	\$3,744,142
	Environmental Compliance Fee	\$7,422,547	-	\$7,422,547
	Restricted Programs Fund	\$100,000	\$100,000	-
	Special Programs Fund	\$350,000	\$150,000	\$200,000
Grant Funds	Grants - Gen. Gov.	\$257,449	\$200,000	\$57,449
Totals		\$36,154,197	\$9,411,315	\$26,742,882

FY 20/21 Operational Budget By Core Business Process and Category

Core Business Process	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
Adaptive	7.4	\$376,028	\$71,595	\$42,850	-	\$490,473
Aquatics	62.8	\$2,689,851	\$286,633	\$392,967	-	\$3,369,451
Athletics	25.1	\$1,270,864	\$155,309	\$85,649	-	\$1,511,822
Cemetery	13.9	\$1,059,834	\$288,102	\$122,661	-	\$1,470,597
Convention Center/ Amphitheatre	19.7	\$1,496,942	\$2,091,890	\$98,320	\$222,760	\$3,909,912
Golf	.2	\$27,864	\$100,000	-	\$90,748	\$218,612
Parks Administration	29.3	\$2,591,333	\$1,528,902	\$708,788	\$150,000	\$4,979,023
Parks Land, Basin, Sports Facility Maintenance	76	\$5,588,822	\$10,327,302 283	\$1,273,369	\$245,208	\$17,434,701
Recreation Centers	38	\$1,867,828	\$373,783	\$105,525	-	\$2,347,136

Department Operational Plans

Parks, Recreation and Community Facilities

Parks, Recreation and Commercial Facilities Business Objective

FY 20/21 Operational Budget By Core Business Process and Category

Core Business Process	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
Youth Camp	9.7	\$363,459	\$29,255	\$29,756	-	\$422,470
Sum:	281.9	\$17,332,825	\$15,252,771	\$2,859,885	\$708,716	\$36,154,197

*FTE count rounded to nearest tenth

Department Operational Plans

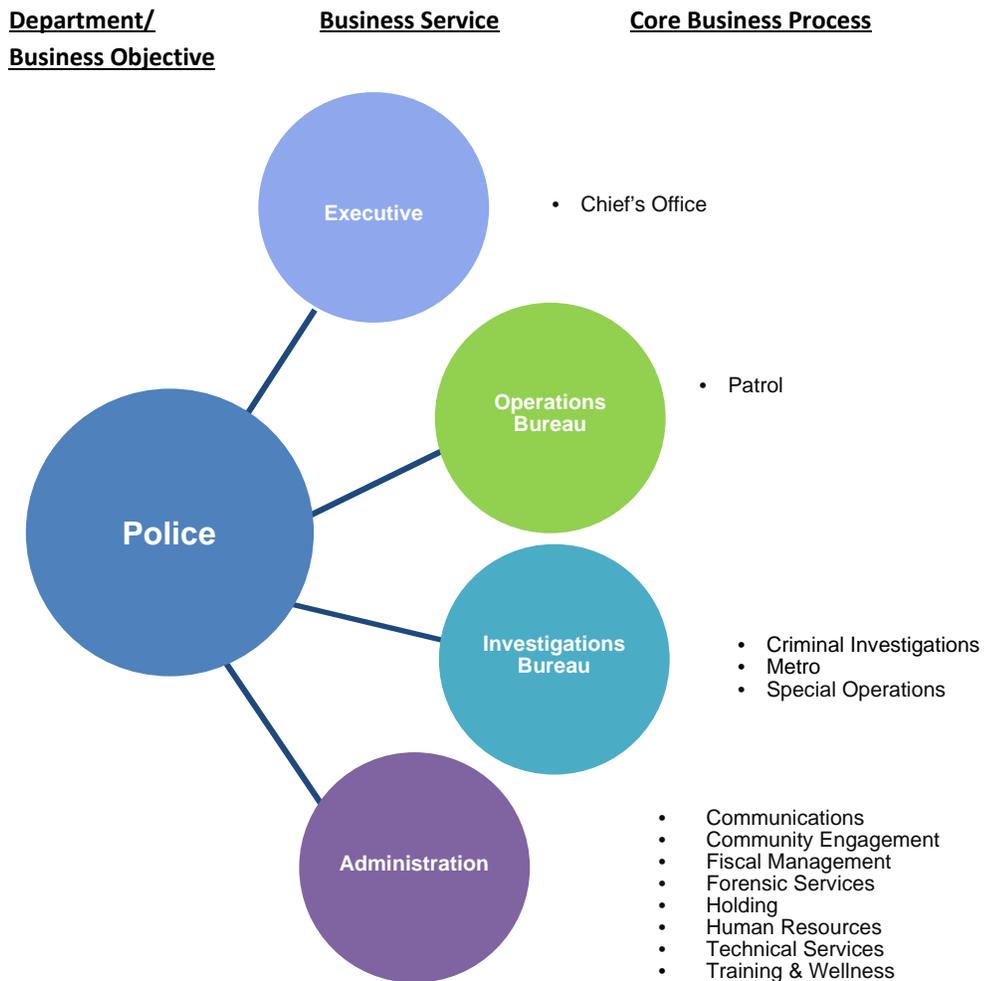
Police Contact Information:

Department Phone Number: 480-644-2030
 Department Contact Form: <https://www.mesaaz.gov/residents/police/programs-services-forms/contact-the-mesa-police-department>
 Department Address: City of Mesa, Police
 130 N. Robson
 Mesa AZ 85201
 Website: <http://mesaaz.gov/residents/police>

Department Description

The Police Department is responsible for promoting an exceptional quality of life within the Mesa community through a process of collaboration and teamwork with residents and like-minded organizations. The department's highest priorities are to protect life and property, preserve the peace, and uphold the rights of individuals. The department accomplishes its mission by the suppression of crime through intensive patrol operations, thorough criminal investigations, the apprehension of criminal offenders, enhanced forensic analysis, as well as crime prevention and community engagement initiatives.

*City Council Strategic Initiatives: **Community Safety, Transforming Neighborhoods***



Department Operational Plans

Budgetary Highlights

The Police Department receives miscellaneous revenue from various resources including grants, donations, Intergovernmental Agreements, and statutorily dedicated funds. As new resources are identified during the year, the department budget is modified to create budget capacity to use the funds.

During FY 2019/20, the General Fund budget reflects the transfer of 5 FTE positions to other departments (3 FTE to Human Resources for time and labor assistance and 2 FTE to the City Attorney's Office) and the conversion of an Assistant Police Chief to a Police Commander to oversee Professional Standards.

Additionally, during FY 2019/20, the following General Fund items were added:

- \$55K on-going funds to expand the security contract to include an additional Mobile Patrol Unit
- \$720K on-going funds to cover increases in annual contract costs related to Axon and other Information Technology needs
- \$960K one-time funds to cover additional facility costs, supplies, and equipment related to the increased number of academies.
- \$175K one-time funds to purchase Forensic Services equipment
- \$160K one-time funds for facility upgrades

The General Fund FY 2020/21 Adopted Budget includes the addition of \$540K in one-time funds to cover additional costs for supplies and equipment related to the increased number of academies.

During FY 2019/20, the Public Safety Sales Tax Fund added 7 sworn FTEs. 6 sworn FTE to provide advanced training to the department and improve both initial officer training and recurring department training (5 officers and 1 sergeant) and 1 Lieutenant to work on projects related to career development, mentorship, leadership, and hiring initiates.

The FY 2020/21 Public safety Sales Tax Fund Adopted Budget includes the addition of:

- 16 sworn FTE to support patrol and operations (11 officers and 3 sergeants).
- 4 civilian FTE to support patrol, 3 crime scene specialists and 1 police service officer.
- 3 civilian FTE professional staff, IT engineer I, 1 system security Technician to support Technical Services, and 1 hiring coordinator.

The Mesa Police Department Adopted Budget includes \$2.6 million in potential new grant awards for FY 2020/21. Notable grant awards include the following:

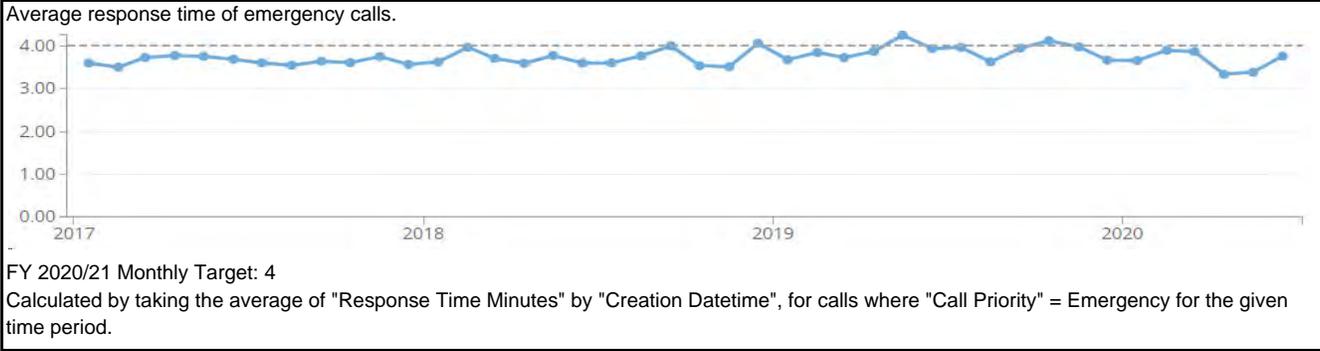
- \$900K Homeland Security Grants to provide funds for training and equipment to support Homeland Security initiatives.
- \$370K Governor's Office of Highway Safety (GOHS) Grant to provide resources, overtime for DUI and traffic enforcement activities, and safety equipment for the City's Traffic Safety Program.
- \$715K Mesa Family Advocacy Center (MFAC) Grants to provide for the salaries and benefits and training and supplies for Victim Support Services and the Police Awareness Community Education Portal.
- \$410K in multiple forensics grants. The National Institute of Justice DNA Backlog Program Grant provides resources for forensic personnel and equipment to enhance analyzing forensic DNA to reduce system backlog. The Coverdell Grant allows for the acquisition of equipment to assist in crime scene analysis and training for forensic personnel. The Forensics Crime Lab Grant provides funding for training and equipment.
- \$150K Justice Assistance Grant (JAG) to support improving technology services in the Police Department.
- \$430K Tribal Gaming Grants to provide funding for training, public education tools, and equipment for various divisions in the Police Department.
- \$80K High Intensity Drug Trafficking Areas (HITDA) Grant to provide funding for officer overtime to coordinate activities that address drug trafficking in specially designated areas of the United States.

Department Operational Plans

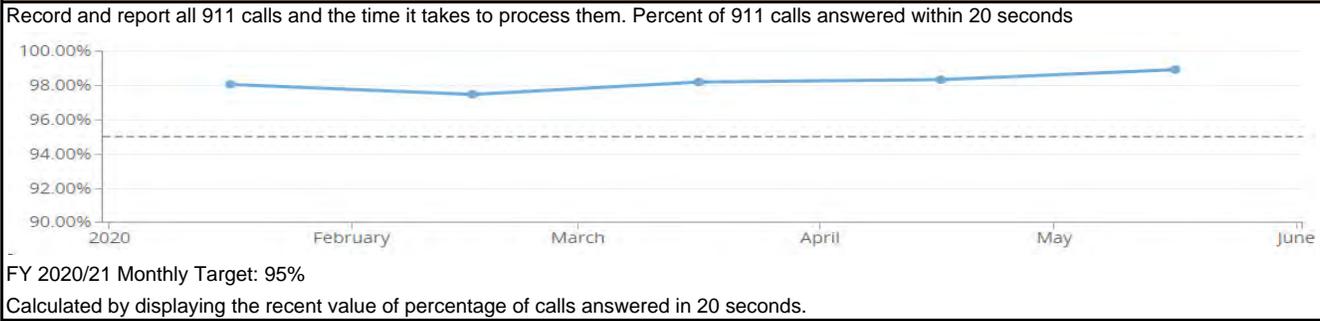
Police Police Business Objective	
Mission	Desired Outcomes
Deliver professional police services.	<ul style="list-style-type: none"> - Comprehensive Public Safety Plan - Strong Community Partnerships - Properly Trained Members

Performance Measures

Police - Emergency Calls Response Time



Police - Percent of 911 calls answered within 20 seconds



Department Operational Plans

Police

Police Business Objective

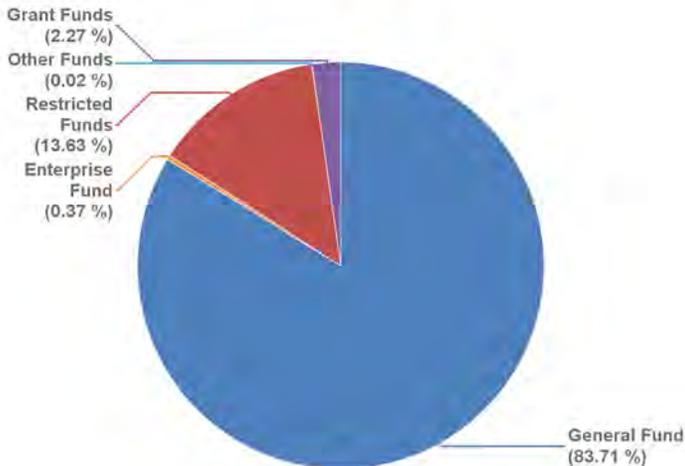
Operational History by Funding Source

Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
General Fund	\$160,654,229	\$169,365,290	\$170,161,212	\$173,277,840
Enterprise Fund	\$739,606	\$775,817	\$753,546	\$757,380
Restricted Funds	\$17,860,669	\$23,472,332	\$19,932,472	\$28,208,491
Other Funds	\$42,461	\$43,512	\$44,752	\$43,248
Grant Funds	\$2,043,052	\$4,495,542	\$1,068,164	\$4,706,558
Sum:	\$181,340,016	\$198,152,493	\$191,960,146	\$206,993,517

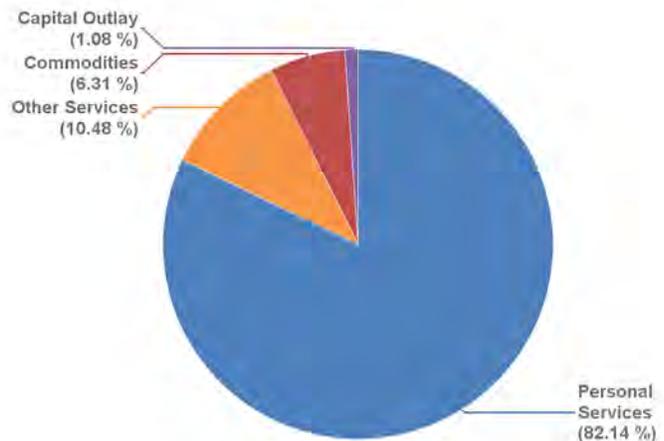
Operational History by Category

Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		1,248		1,273
Personal Services	\$155,055,384	\$165,199,372	\$166,224,637	\$170,017,350
Other Services	\$20,994,464	\$20,857,551	\$21,519,408	\$21,682,878
Commodities	\$3,940,270	\$10,214,346	\$3,405,764	\$13,052,695
Capital Outlay	\$1,469,295	\$1,881,224	\$892,855	\$2,240,594
Offsets and Credits	-\$119,397	-	-\$82,518	-
	\$181,340,016	\$198,152,493	\$191,960,146	\$206,993,517

**Police
FY 20/21 Operational Funding
\$206,993,517**



**Police
FY 20/21 Operational Category
\$206,993,517**



Department Operational Plans

Police

Police Business Objective

FY 20/21 Operational Budget By Core Business Process and Funding Source							
Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure							
Admin Bureau	Communications	\$8,739,735	-	-	-	-	\$8,739,735
	Community Engagement	\$1,417,913	-	-	-	\$32,376	\$1,450,289
	Fiscal Management	\$8,166,042	-	\$1,259,449	-	\$100,000	\$9,525,491
	Forensic Services	\$8,076,736	-	\$828,323	-	\$884,341	\$9,789,400
	Holding	\$7,849,824	-	-	-	-	\$7,849,824
	Human Resources	\$2,669,627	-	\$440,376	-	-	\$3,110,003
	Technical Services	\$14,785,707	-	\$200,916	-	\$501,754	\$15,488,377
	Training & Wellness	\$8,808,790	-	\$938,696	-	-	\$9,747,486
Executive Services Bureau	Chief's Office	\$9,323,726	-	\$1,571,736	-	\$157,760	\$11,053,222
Investigations Bureau	Criminal Investigations	\$13,223,392	-	\$321,816	-	\$1,036,738	\$14,581,946
	Metro	\$15,159,907	-	\$932,700	\$43,248	\$1,704,494	\$17,840,349
	Special Operations	\$14,342,879	-	\$237,120	-	\$208,945	\$14,788,944
Operations Bureau	Patrol	\$60,713,562	\$757,380	\$21,477,359	-	\$80,150	\$83,028,451
Expenditure Total		\$173,277,840	\$757,380	\$28,208,491	\$43,248	\$4,706,558	\$206,993,517
Revenue							
Admin Bureau	Communications	\$240,000	-	-	-	-	\$240,000
	Community Engagement	-	-	-	-	\$19,000	\$19,000
	Fiscal Management	\$902,000	-	\$105,000	-	\$100,000	\$1,107,000
	Forensic Services	\$513,884	-	\$60,000	-	\$915,589	\$1,489,473
	Holding	-	-	-	-	-	-

Department Operational Plans

Police

Police Business Objective

	Human Resources	-	-	-	-	-	-
	Technical Services	\$145,000	-	\$80,000	-	\$150,000	\$375,000
	Training & Wellness	\$62,790	-	-	-	-	\$62,790
Executive Services Bureau	Chief's Office	\$12,000	-	\$1,275,000	-	-	\$1,287,000
Investigations Bureau	Criminal Investigations	\$280,000	-	-	-	\$966,859	\$1,246,859
	Metro	\$1,616,604	-	\$80,000	-	\$1,704,494	\$3,401,098
	Special Operations	\$444,780	-	-	-	\$206,167	\$650,947
Operations Bureau	Patrol	\$691,061	-	-	-	\$80,150	\$771,211
Revenue Total		\$4,908,119	-	\$1,600,000	-	\$4,142,259	\$10,650,378
Expenditures Net of Revenues		\$168,369,721	\$757,380	\$26,608,491	\$43,248	\$564,299	\$196,343,139

Department Operational Plans

Police

Police Business Objective

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues				
Funding Source	Fund Name	FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
General Fund	Capital - General Fund	\$1,720,672	-	\$1,720,672
	General Fund	\$171,557,168	\$4,908,119	\$166,649,049
Enterprise Fund	Enterprise Fund	\$757,380	-	\$757,380
Restricted Funds	Falcon Field Airport	\$252,468	-	\$252,468
	Local Streets	\$126,180	-	\$126,180
	Public Safety Sales Tax	\$8,513,721	-	\$8,513,721
	Quality of Life Sales Tax	\$16,189,311	-	\$16,189,311
	Restricted Programs Fund	\$2,784,715	\$1,520,000	\$1,264,715
	Special Programs Fund	\$342,096	\$80,000	\$262,096
Other Funds	Employee Benefit Trust	\$43,248	-	\$43,248
Grant Funds	Grants - Gen. Gov.	\$4,706,558	\$4,142,259	\$564,299
Totals		\$206,993,517	\$10,650,378	\$196,343,139

FY 20/21 Operational Budget By Core Business Process and Category							
Core Business Process	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget	
Admin Bureau	Communications	102	\$8,587,965	\$101,970	\$29,800	\$20,000	\$8,739,735
	Community Engagement	11	\$1,353,934	\$47,629	\$48,726	-	\$1,450,289
	Fiscal Management	13	\$1,170,495	\$5,610,464	\$2,744,532	-	\$9,525,491

Department Operational Plans

Police

Police Business Objective

	Forensic Services	71	\$7,299,170	\$669,686	\$1,448,518	\$372,026	\$9,789,400
	Holding	45.9	\$3,759,999	\$4,055,225	\$34,600	-	\$7,849,824
	Human Resources	27.5	\$2,988,288	\$107,215	\$14,500	-	\$3,110,003
	Technical Services	101.5	\$9,208,956	\$4,450,681	\$1,547,729	\$281,011	\$15,488,377
	Training & Wellness	37	\$8,528,656	\$421,490	\$797,340	-	\$9,747,486
Executive Services Bureau	Chief's Office	22.5	\$4,844,088	\$2,853,474	\$2,051,660	\$1,304,000	\$11,053,222
Investigations Bureau	Criminal Investigations	103	\$14,315,986	\$156,165	\$109,795	-	\$14,581,946
	Metro	90.6	\$12,827,445	\$2,602,067	\$2,159,280	\$251,557	\$17,840,349
	Special Operations	87	\$14,380,157	\$221,315	\$187,472	-	\$14,788,944
Operations Bureau	Patrol	561	\$80,752,211	\$385,497	\$1,878,743	\$12,000	\$83,028,451
	Totals	1,273	\$170,017,350	\$21,682,878	\$13,052,695	\$2,240,594	\$206,993,517

*FTE count rounded to nearest tenth

Department Operational Plans

Project Management Services Contact Information:

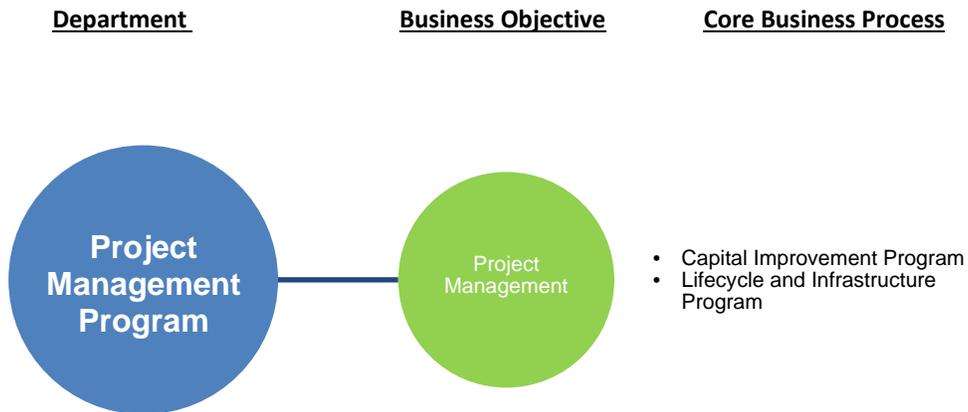
Department Phone Number: 480-644-5799
Department Email: [Office of Management & Budget Email](#)
Department Address: City of Mesa, Office of Management & Budget
20 E Main Street, Suite 650
Mesa, AZ 85201
Website: <https://www.mesaaz.gov/government/capital-improvement-program>

Department Description

The Project Management Program Department contains revenues and expenditures related to the Capital Improvement Program and Lifecycle & Infrastructure Program. Although the City Council appropriates funding for the Capital Improvement Program as part of the budget adoption process, individual projects are brought to Council for approval throughout the year.

The Project Management Program department is managed separately from any department operational plan.

*City Council Strategic Initiatives: **Community Safety, Transforming Neighborhoods, Placemaking, Skilled and Talented Workforce, Sustainable Economy***



Budgetary Highlights

The Capital Improvement Plan (CIP) often requires coordination between multiple departments. To facilitate coordination between departments, CIP projects are managed in the Project Management Program. For more detailed information on the Project Management Department budget, see the Projects & Capital Budget section.

Department Operational Plans

Project Management Program

Project Management Business Objective

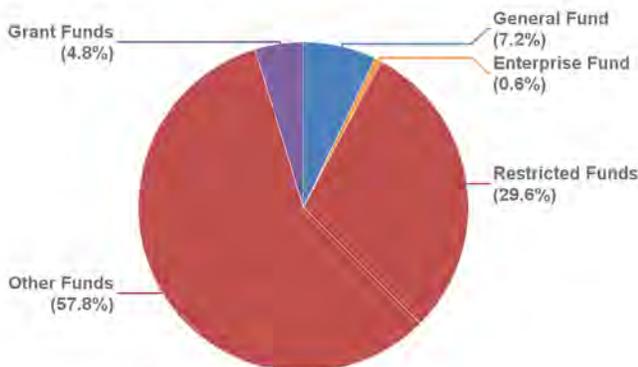
Operational History by Funding Source

Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
General Fund	\$17,385,611	\$42,941,661	\$12,613,638	\$40,827,013
Enterprise Fund	\$2,169,483	\$5,385,882	\$4,106,046	\$3,570,894
Restricted Funds	\$129,562,478	\$226,511,261	\$149,111,758	\$168,174,673
Other Funds	\$122,390,730	\$261,823,735	\$181,780,758	\$327,982,038
Grant Funds	\$3,603,277	\$22,429,461	\$5,751,801	\$26,965,382
Sum:	\$275,111,579	\$559,092,000	353,364,001	\$567,520,000

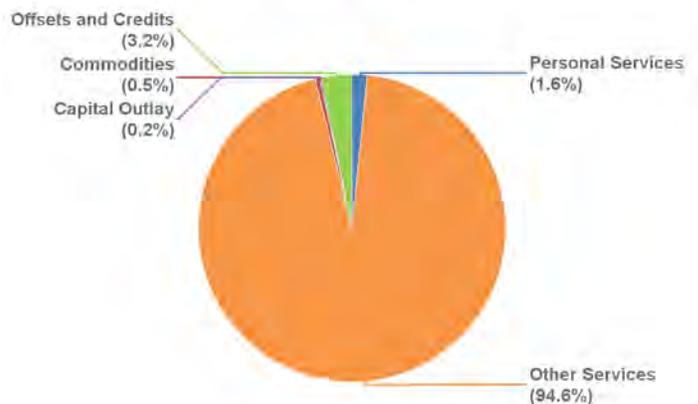
Operational History by Category

Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		85.6		83.9
Personal Services	\$14,256,609	\$9,040,854	\$9,106,737	\$8,970,407
Other Services	\$84,612,211	\$525,465,673	\$313,392,920	\$536,593,036
Commodities	\$7,158,872	\$2,547,630	\$2,467,000	\$2,780,000
Capital Outlay	\$169,078,937	\$9,209,190	\$15,568,691	\$961,000
Offsets and Credits	\$4,951	\$12,828,653	\$12,828,653	\$18,215,557
Sum:	\$275,111,579	\$559,092,000	\$353,364,001	\$567,520,000

**Project Management Program
FY 20/21 Operational Funding
\$567,520,000**



**Project Management Program
FY 20/21 Operational Category
\$567,520,000**



Department Operational Plans

Project Management Program

Project Management Business Objective

FY 20/21 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure	Capital Improvement Program	\$38,577,013	\$3,570,894	\$168,174,673	\$327,982,038	\$26,965,382	\$565,270,000
	Lifecycle and Infrastructure Program	\$2,250,000	-	-	-	-	\$2,250,000
Expenditure Total		\$40,827,013	\$3,570,894	\$168,174,673	\$327,982,038	\$26,965,382	\$567,520,000
Revenue	Capital Improvement Program	-	\$650,000	\$32,133,977	-	\$26,965,382	\$59,749,359
Revenue Total		-	\$650,000	\$32,133,977	-	\$26,965,382	\$59,749,359
Expenditures Net of Revenues		\$40,827,013	\$2,920,894	\$136,040,696	\$327,982,038	-	\$507,770,641

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues	
General Fund	Capital - General Fund	\$38,596,644	-	\$38,596,644
	General Fund	\$2,230,369	-	\$2,230,369
Enterprise Fund	Capital - Enterprise	\$2,743,023	\$650,000	\$2,093,023
	Enterprise Fund	\$827,871	-	\$827,871
Restricted Funds	Ambulance Transport	\$659,000	-	\$659,000
	Arts & Culture Fund	\$305,450	-	\$305,450
	Cemetery	\$2,507,790	-	\$2,507,790
	Commercial Facilities Fund	\$1,829,384	-	\$1,829,384
	Economic Investment Fund	\$35,902,713	\$10,000,000	\$25,902,713
	Environmental Compliance Fee	\$4,654,281	-	\$4,654,281
	Falcon Field Airport	\$4,925,090	-	\$4,925,090
	Greenfield WRP Joint Venture	\$15,112,924	\$14,805,340	\$307,584
	Highway User Revenue Fund	\$18,588,896	-	\$18,588,896
	Local Streets	\$29,028,882	-	\$29,028,882
	Mesa Arts Center Restoration Fee	\$1,591,600	-	\$1,591,600
	Public Safety Sales Tax	\$7,681,756	-	\$7,681,756
	Restricted Programs Fund	\$5,211,346	-	\$5,211,346
	Special Programs Fund	\$446,437	\$400,000	\$46,437
		295		

Department Operational Plans

Project Management Program

Project Management Business Objective

	TOPAZ Joint Venture Fund	\$3,154,489	\$3,154,489	-
	Transit Fund	\$5,331,407	-	\$5,331,407
	Transportation	\$22,096,313	\$3,774,148	\$18,322,165
	Utility Replacement Extension and Renewal	\$9,146,915	-	\$9,146,915
Other Funds	Electric Bond Construction	\$3,754,144	-	\$3,754,144
	Employee Benefit Trust	\$17,000	-	\$17,000
	Excise Tax Obligation Bond Construction	\$33,755,828	-	\$33,755,828
	Fleet Internal Service	\$50,000	-	\$50,000
	Gas Bond Construction	\$14,669,151	-	\$14,669,151
	Library Bond Construction	\$1,799,507	-	\$1,799,507
	Parks Bond Construction	\$17,113,996	-	\$17,113,996
	Public Safety Bond Construction	\$19,746,302	-	\$19,746,302
	Spring Training Bond Construction	\$52,726	-	\$52,726
	Streets Bond Construction	\$46,800,508	-	\$46,800,508
	Warehouse Internal Service	\$151,052	-	\$151,052
	Wastewater Bond Construction	\$79,284,319	-	\$79,284,319
	Water Bond Construction	\$110,787,505	-	\$110,787,505
Grant Funds	Community Development Block Grant	\$943,427	\$943,427	-
	Grants - Enterprise	\$7,795,534	\$7,795,534	-
	Grants - Gen. Gov.	\$18,226,421	\$18,226,421	-
Totals		\$567,520,000	\$59,749,359	\$507,770,641

FY 20/21 Operational Budget By Core Business Process and Category

Core Business Process	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
Capital Improvement Program	83.9	\$8,970,407	\$536,593,036	\$530,000	\$961,000	\$565,270,000
Lifecycle and Infrastructure Program		-	-	\$2,250,000	-	\$2,250,000
Sum:	83.9	\$8,970,407	\$536,593,036	\$2,780,000	\$961,000	\$567,520,000

*FTE count rounded to nearest tenth

Table does not include Debt Service, Credits, Offsets, and Contingency

Department Operational Plans

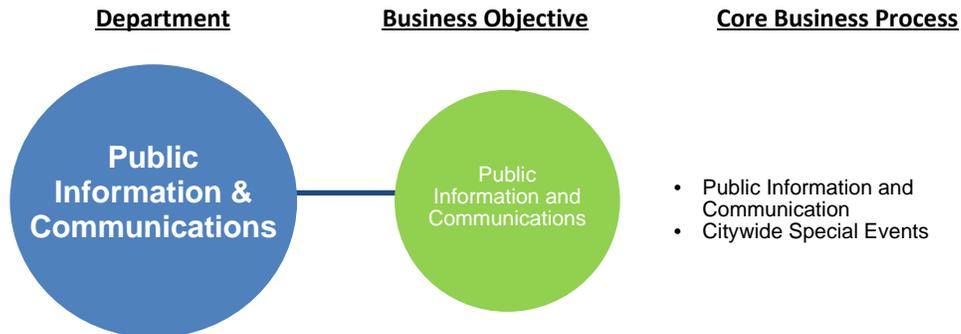
Public Information and Communications Contact Information:

Department Phone Number: 480-644-3333
Department Email: citymgmt.info@mesaaz.gov
Department Address: City of Mesa, Public Information and Communications Office
20 E. Main Street, Suite 700
Mesa, AZ 85201
Website: <http://www.mesanow.org/>

Department Description

The Public Information and Communications Office promotes a clear understanding of City policies, issues, and activities to enhance the public's and City employees' confidence in, and knowledge of City government. The department provides information on Council strategic initiatives, special events, programs, and services in a timely and accurate manner using print, web, broadcast, social media and other web-based tools.

*City Council Strategic Initiatives: **Community Safety, Placemaking, Sustainable Economy***



Budgetary Highlights

The Public Information and Communications Office's FY 2020/21 Adopted Budget includes the conversion of a PIO Specialist from part-time to full-time to assist Mesa 11 in programming development and implementation.

Department Operational Plans

Public Information and Communications Public Information and Communications Business Objective

Mission	Desired Outcomes
Promote a clear understanding of City policies, issues, and activities as well as provide timely and accurate information on Council strategic initiatives, special events, programs, and services in an effort to enhance the public and City employees' confidence in, and knowledge of, City government.	<ul style="list-style-type: none"> - Residents, businesses, visitors, and employees (RBVE) know about City services and programs, how to use them, and how they can be involved - RBVE are aware of the decisions being made, why they were made, and how they might affect them - Overall media coverage of City services, programs, and issues is fair and balanced - All communications are interesting and informative to RBVEs and are readily available to Mesa RBVEs

Performance Measures

Number of Sessions on MesaNow App

Number of sessions each month on the MesaNow mobile app.



FY 2020/21 Monthly Target: 1,000

Page views for mesaaz.gov and mesanow.org

Number of monthly visits to Mesaaz.gov and Mesanow.org



FY 2020/21 Monthly Target: 275K

Calculated by summing the number of pageviews by month provided by google analytics.

Department Operational Plans

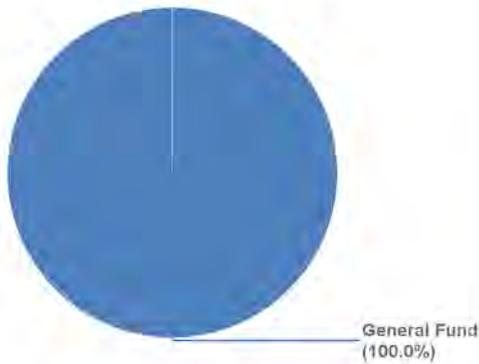
Public Information and Communications

Public Information and Communications Business Objective

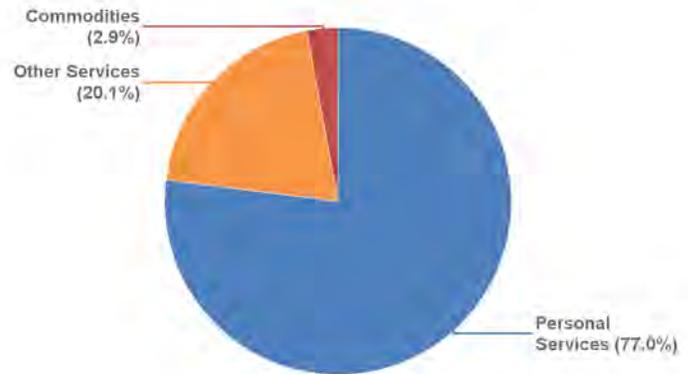
Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
General Fund	\$1,580,126	\$1,366,000	\$1,566,033	\$1,449,000
Sum:	\$1,580,126	\$1,366,000	\$1,566,033	\$1,449,000

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		8.5		9
Personal Services	\$1,048,215	\$1,033,314	\$1,080,895	\$1,115,694
Other Services	\$463,731	\$290,561	\$421,969	\$291,181
Commodities	\$68,180	\$42,125	\$63,169	\$42,125
Sum:	\$1,580,126	\$1,366,000	\$1,566,033	\$1,449,000

**Public Information and Communications
FY 20/21 Operational Funding
\$1,449,000**



**Public Information and Communications
FY 20/21 Operational Category
\$1,449,000**



*Percentages rounded to nearest tenth

Department Operational Plans

Public Information and Communications

Public Information and Communications Business Objective

FY 20/21 Operational Budget By Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure Citywide Special Events	\$224,639	-	-	-	-	\$224,639
Public Information & Communication	\$1,224,361	-	-	-	-	\$1,224,361
Expenditure Total	\$1,449,000	-	-	-	-	\$1,449,000
Revenue Public Information & Communication	\$50,000	-	-	-	-	\$50,000
Revenue Total	\$50,000	-	-	-	-	\$50,000
Expenditures Net of Revenues	\$1,399,000	-	-	-	-	\$1,399,000

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
General Fund General Fund	\$1,449,000	\$50,000	\$1,399,000
Totals	\$1,449,000	\$50,000	\$1,399,000

FY 20/21 Operational Budget By Core Business Process and Category

Core Business Process	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
Citywide Special Events		-	\$194,639	\$30,000	-	\$224,639
Public Information & Communication	9	\$1,115,694	\$96,542	\$12,125	-	\$1,224,361
Sum:	9	\$1,115,694	\$291,181	\$42,125	-	\$1,449,000

*FTE count rounded to nearest tenth

Department Operational Plans

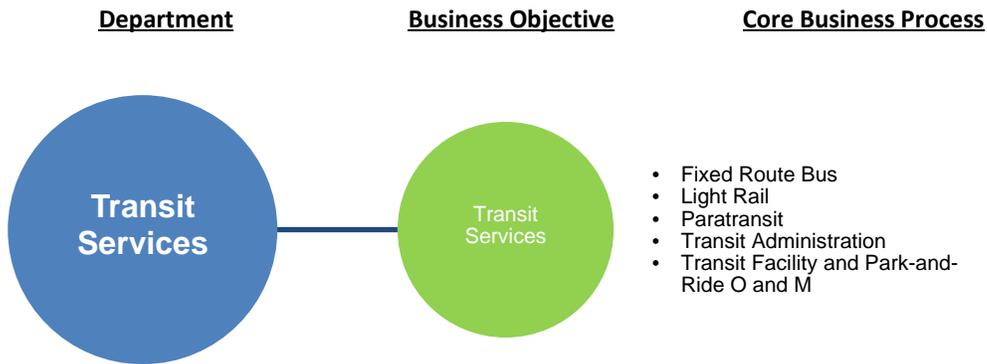
Transit Services Contact Information:

Department Phone Number: 480-644-2160
Department Email: transportation.info@mesaaz.gov
Department Address: City of Mesa, Transit Services
300 E 6th Street
Mesa, AZ 85211
Website: <https://www.mesaaz.gov/residents/streets-transportation/public-transit>

Department Description

The Transit Services Department serves the public by planning, designing, operating, and maintaining a high-quality transit system for the City of Mesa.

City Council Strategic Initiatives: Sustainable Economy, Transforming Neighborhoods, and Placemaking



Budgetary Highlights

The Transit Services budget is largely determined by contracts with the Regional Public Transportation Authority (RPTA) and Metro Light Rail for bus, paratransit, and light rail operations. The costs of services in FY 2020/21 are increasing. The FY 2020/21 Adopted Budget includes \$830K in charges related to repairing and maintaining a state of good repair for the aging light rail system. The costs for fixed route bus and paratransit service are also increasing, however these cost increases have been covered by regional transit funding.

Department Operational Plans

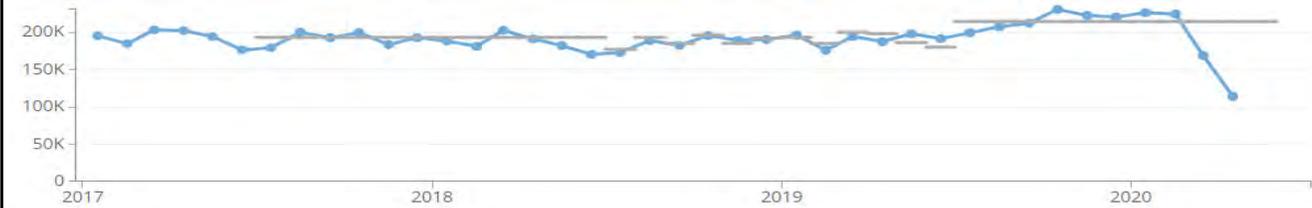
Transit Services Transit Services Business Objective

Mission	Desired Outcomes
Collaborate with regional partners to provide innovative, safe, and efficient transit options that support mobility, accessibility, and economic vitality for the City of Mesa.	Mesa residents and visitors have mobility options within the City and the region to access significant employment/activity centers and residential areas

Performance Measures

Light Rail Passengers

Total number of passengers boarding light rail at Mesa stops.

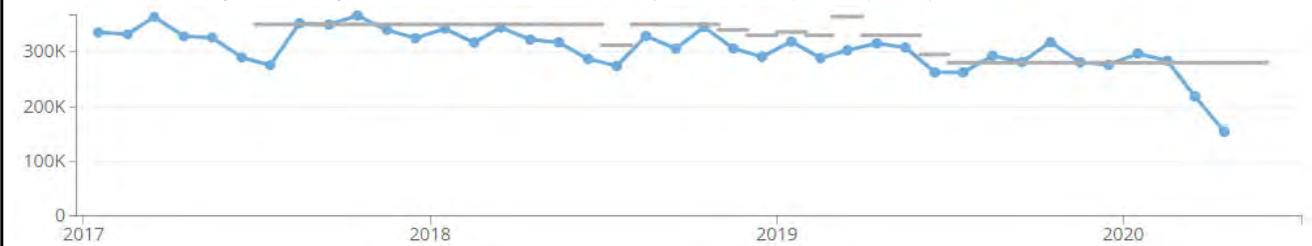


FY 2020/21 Monthly Target: 202K

Calculated by summing the number of light-rail passengers by month.

Fixed Route (Buses) Ridership

Total number of passengers boarding Fixed Route service within the City of Mesa as reported by Valley Metro



FY 2020/21 Monthly Target: 303K

Calculated by summing the number of bus riders by month.

Department Operational Plans

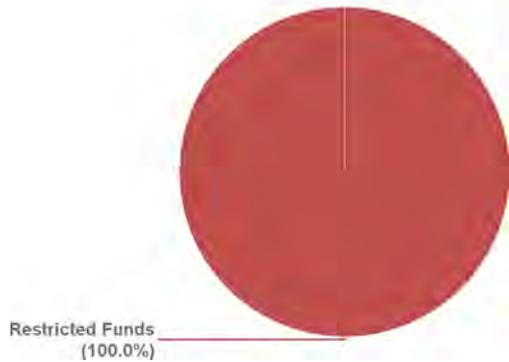
Transit Services

Transit Services Business Objective

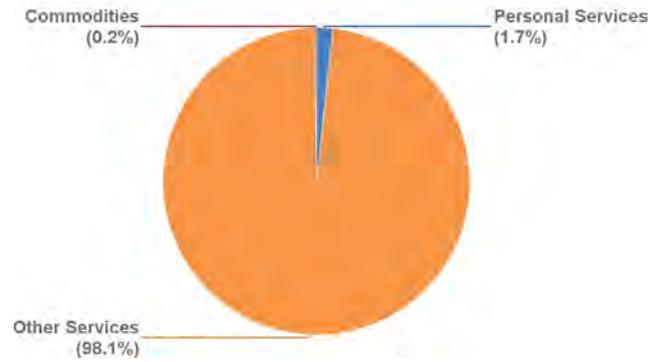
Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
Restricted Funds	\$15,787,687	\$20,052,000	\$20,402,445	\$20,059,000
Sum:	\$15,787,687	\$20,052,000	20,402,445	\$20,059,000

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		3		3
Personal Services	\$331,885	\$326,856	\$328,636	\$343,032
Other Services	\$15,405,042	\$19,683,764	\$19,989,944	\$19,674,588
Commodities	\$50,760	\$41,380	\$83,865	\$41,380
Sum:	\$15,787,687	\$20,052,000	\$20,402,445	\$20,059,000

**Transit Services
FY 20/21 Operational Funding
\$20,059,000**



**Transit Services
FY 20/21 Operational Category
\$20,059,000**



*Percentages rounded to nearest tenth

Department Operational Plans

Transit Services

Transit Services Business Objective

FY 20/21 Operational Budget By Core Business Process and Funding Source						
Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure Fixed Route Bus	-	-	\$4,528,986	-	-	\$4,528,986
Light Rail	-	-	\$13,189,000	-	-	\$13,189,000
Para Transit	-	-	\$1,039,475	-	-	\$1,039,475
Transit Administration	-	-	\$527,539	-	-	\$527,539
Transit Facility and Park-and-Ride O and M	-	-	\$774,000	-	-	\$774,000
Expenditure Total	-	-	\$20,059,000	-	-	\$20,059,000
Revenue Light Rail	-	-	\$3,546,264	-	-	\$3,546,264
Transit Facility and Park-and-Ride O and M	-	-	\$25,000	-	-	\$25,000
Revenue Total	-	-	\$3,571,264	-	-	\$3,571,264
Expenditures Net of Revenues	-	-	\$16,487,736	-	-	\$16,487,736

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues					
Funding Source		FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues	
Restricted Funds Special Programs Fund			-	\$1,306,000	-\$1,306,000
Transit Fund		\$20,059,000	\$2,265,264		\$17,793,736
Totals		\$20,059,000	\$3,571,264		\$16,487,736

Department Operational Plans

Transit Services

Transit Services Business Objective

FY 20/21 Operational Budget By Core Business Process and Category

Core Business Process	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
Fixed Route Bus		-	\$4,528,986	-	-	\$4,528,986
Light Rail		-	\$13,189,000	-	-	\$13,189,000
Para Transit		-	\$1,039,475	-	-	\$1,039,475
Transit Administration	3	\$343,032	\$163,127	\$21,380	-	\$527,539
Transit Facility and Park-and-Ride O and M		-	\$754,000	\$20,000	-	\$774,000
Sum:	3	\$343,032	\$19,674,588	\$41,380	-	\$20,059,000

*FTE count rounded to nearest tenth

Department Operational Plans

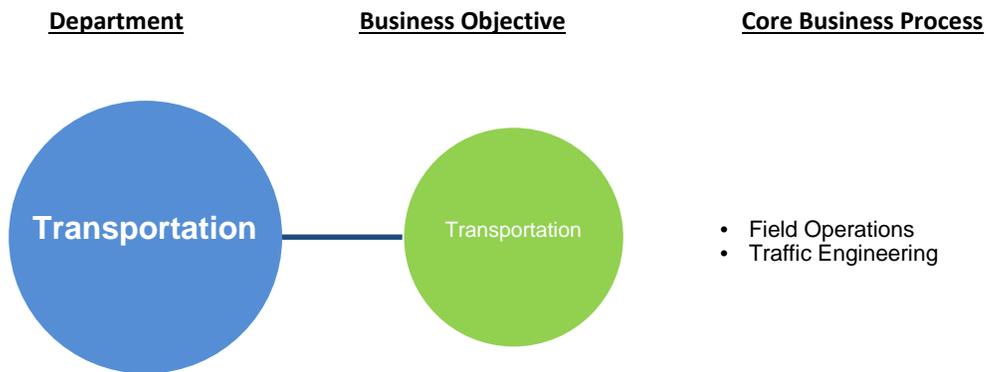
Transportation Contact Information:

Department Phone Number: 480-644-2160
Department Email: transportation.info@mesaaz.gov
Department Address: City of Mesa, Transportation
300 S. 6th St.
Mesa, AZ 85211
Website: <https://www.mesaaz.gov/residents/streets-transportation>

Department Description

The Transportation Department serves the public by planning, designing, operating, and maintaining a high quality, multi-modal transportation system for the City of Mesa. The department is a regional leader in transportation, anticipating future needs to maintain a high quality of life for residents.

City Council Strategic Initiatives: Community Safety, Transforming Neighborhoods, Placemaking, and Sustainable Economy



Budgetary Highlights

The FY 2020/21 Adopted Budget provides funding for the continuation of the debris removal program which includes staffing and equipment for the identification and removal of unwanted items abandoned on City property. Furthermore, the Transportation Department received funding for the streetlight conversion project which replaces the existing lights with energy-saving LED lighting. Lastly, the Transportation Department received \$1.25M in photo safety funds to be used for driver feedback signs, school zone flashers, traffic signals or other Capital Improvement Projects to improve safety for the citizens of Mesa.

Department Operational Plans

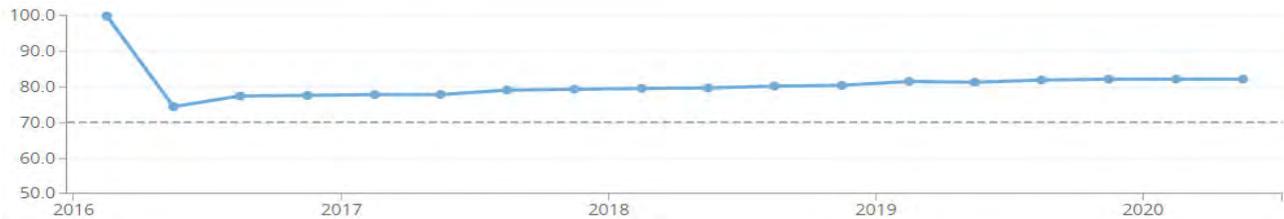
Transportation Transportation Business Objective

Mission	Desired Outcomes
Serving the public by planning, designing, operating and maintaining a safe and efficient, multi-modal transportation system.	<ul style="list-style-type: none"> - Motorists can safely and efficiently navigate Mesa's street system - Mesa's street system meets or exceeds industry standards for life expectancy - Vehicular incidents occurring as a result of traffic control device maintenance or street conditions is minimized - The street environment is aesthetically pleasing and environmentally responsible

Performance Measures

All Streets Pavement Condition Index (PCI)

Weighted Average Pavement Condition Index (PCI) is measured on a scale of 1 to 100 where 100 is best. PCI is used to indicate the general condition of a pavement, is a statistical measure, and requires manual survey of the pavement.

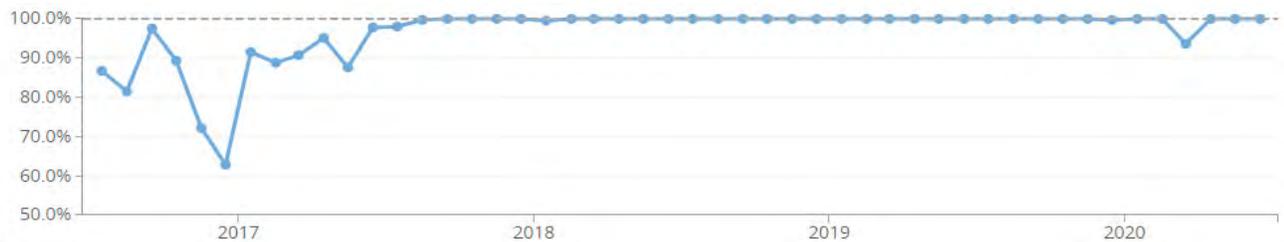


FY 2020/21 Monthly Target: 70

Data is pulled from GIS inventory of the streets data. Staff first collects the field data (visual distress surveys) and inputs the work performed into the computer system. The Paver program then calculates the PCI based upon the current value from the distress surveys and work performed. Staff then adds the calculated PCI into the GIS data table along with the true area of the streets. The PCI quotient value presented here is a weighted average: the PCI number times the area of the roads, divided by the sum of the total area of the roads.

Graffiti Abatement

Percent of graffiti incidents abated within next full business day after notification



FY 2020/21 Monthly Target: 100%

CitySourced provides with service request data such as incident report date, reporting source, date abated, square footage abated, abatement completion date if applicable. The data is calculated by dividing Number of pieces/units of data (Days to Abatement Below 1) by Number of pieces/units of data.

Department Operational Plans

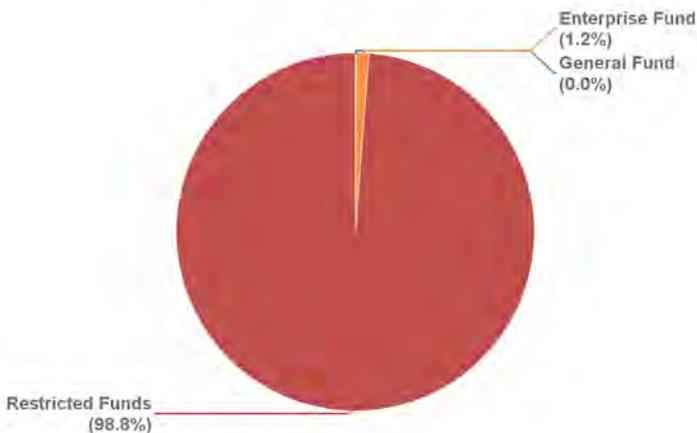
Transportation

Transportation Business Objective

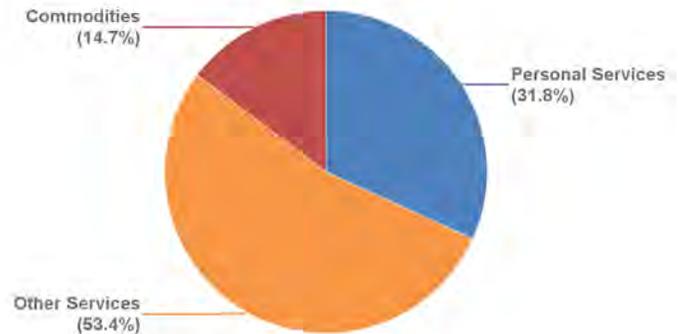
Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
General Fund	\$31,496	\$272,200	\$121,840	\$22,200
Enterprise Fund	\$879,762	\$577,227	\$577,657	\$535,253
Restricted Funds	\$38,004,028	\$44,803,753	\$41,493,421	\$45,049,547
Sum:	\$38,915,286	\$45,653,180	\$42,192,918	\$45,607,000

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		160		159
Personal Services	\$13,302,799	\$14,402,567	\$14,314,865	\$14,504,839
Other Services	\$22,172,302	\$25,840,520	\$23,264,924	\$24,376,006
Commodities	\$4,469,082	\$5,858,362	\$5,061,398	\$6,726,155
Capital Outlay	-	\$65,000	\$65,000	-
Offsets and Credits	-\$1,028,897	-\$513,269	-\$513,269	-
Sum:	\$38,915,286	\$45,653,180	\$42,192,918	\$45,607,000

**Transportation
FY 20/21 Operational Funding
\$45,607,000**



**Transportation
FY 20/21 Operational Category
\$45,607,000***



Department Operational Plans

Transportation

Transportation Business Objective

FY 20/21 Operational Budget By Core Business Process and Funding Source							
Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure	Field Operations	\$22,200	\$535,253	\$38,023,618	-	-	\$38,581,071
	Traffic Engineering	-	-	\$7,025,929	-	-	\$7,025,929
Expenditure Total		\$22,200	\$535,253	\$45,049,547	-	-	45,607,000
Revenue	Field Operations	\$15,000	-	\$546,895	-	-	\$561,895
	Traffic Engineering	-	-	\$405,000	-	-	\$405,000
Revenue Total		\$15,000	-	\$951,895	-	-	966,895
Expenditures Net of Revenues		\$7,200	\$535,253	\$44,097,652	-	-	\$44,640,105

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues				
Funding Source		FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
General Fund	General Fund	\$22,200	\$15,000	\$7,200
Enterprise Fund	Enterprise Fund	\$535,253	-	\$535,253
Restricted Funds	Environmental Compliance Fee	\$4,604,467	-	\$4,604,467
	Falcon Field Airport	\$15,200	-	\$15,200
	Highway User Revenue Fund	\$17,445,400	-	\$17,445,400
	Local Streets	\$21,680,524	\$951,895	\$20,728,629
	Special Programs Fund	\$1,250,000	-	\$1,250,000
	Transit Fund	\$53,956	-	\$53,956
Totals		\$45,607,000	\$966,895	\$44,640,105

Department Operational Plans

Transportation

Transportation Business Objective

FY 20/21 Operational Budget By Core Business Process and Category

Core Business Process	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
Field Operations	124	\$10,647,937	\$22,359,309	\$5,573,825	-	\$38,581,071
Traffic Engineering	35	\$3,856,902	\$2,016,697	\$1,152,330	-	\$7,025,929
Sum:	159	\$14,504,839	\$24,376,006	\$6,726,155	-	\$45,607,000

*FTE count rounded to nearest tenth

Table does not include Debt Service, Credits, Offsets, and Contingency

Department Operational Plans

Water Resources Contact Information:

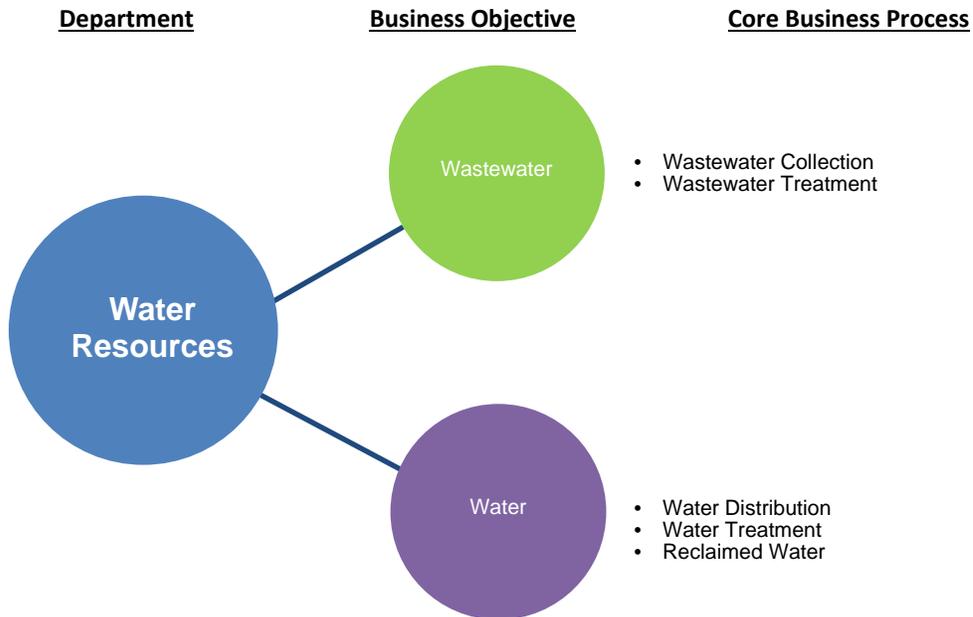
Department Phone Number: 480-644-4444
Department Email: water.info@mesaaz.gov
Department Address: City of Mesa, Water Resources
P.O. Box 1466
Mesa, AZ 85211
Website: www.mesaaz.gov/water

Department Description

For more than a century, the Water Resources Department has provided reliable, safe, economical, and environmentally responsible water and wastewater services for the community. Water Resources staff consider it a personal point of pride to provide these valuable services that protect public health and the environment, bolster the local economy, and are an integral part of the vibrant lifestyle enjoyed in Mesa.

The Water Resources Department serves a growing population of over 489,000 in a service area of 170 square miles. As of May 2020, the water system provides service to approximately 155,000 residential and commercial connections. The wastewater system provides service to approximately 127,000 residential and commercial connections.

*City Council Strategic Initiatives: **Community Safety and Sustainable Economy***



Department Operational Plans

Budgetary Highlights

The FY 2020/21 Adopted Budget includes an additional \$1M for water commodity purchase from Central Arizona Project. Due to increase in both water and wastewater flows, the budget also includes funding for additional \$400K of electricity and chemical usage costs at both the water and wastewater plants. The City participates in joint ventures with other municipalities to provide water and wastewater services. An increase of \$600K in participation costs in joint ventures are in the budget in anticipation of rising costs of various operating expenses at the Val Vista Water Treatment Plant, which is operated by the City of Phoenix.

Two additional Water Resource Operators are included in the budget to support the continue operations of the Signal Butte Water Treatment Plant. The additional staff will allow the plant to operate more efficiently in serving demand from southeast region of Mesa. Lastly, the FY 2020/21 Adopted Budget includes funding for the Greenfield Water Reclamation Plant expansion. The plant is expected to become operational in Fall 2020.

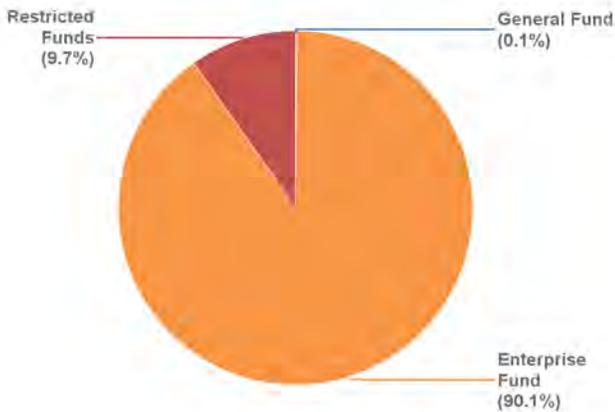
Department Operational Plans

Water Resources

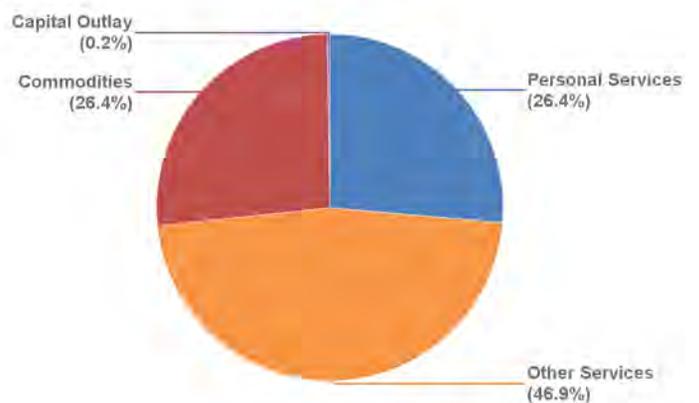
Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
General Fund	\$99,703	\$110,260	\$97,820	\$104,112
Enterprise Fund	\$60,276,645	\$73,857,079	\$66,743,239	\$87,873,498
Restricted Funds	\$7,141,287	\$9,530,577	\$8,529,000	\$9,499,718
Grant Funds	\$3,783	-	\$40,417	-
Sum:	\$67,521,418	\$83,497,916	\$75,410,476	\$97,477,328

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		279.7		281.2
Personal Services	\$23,738,157	\$25,604,588	\$25,639,161	\$25,708,115
Other Services	\$25,907,079	\$32,960,133	\$29,004,855	\$45,762,046
Commodities	\$17,500,040	\$24,438,553	\$20,314,407	\$25,780,367
Capital Outlay	\$376,143	\$494,642	\$452,053	\$226,800
Sum:	\$67,521,418	\$83,497,916	\$75,410,476	\$97,477,328

**Water Resources
FY 20/21 Operational Funding
\$97,477,328**



**Water Resources
FY 20/21 Operational Category
\$97,477,328**



*Percentages rounded to nearest tenth

Department Operational Plans

Water Resources

FY 20/21 Operational Budget By Business Objective and Funding Source						
Business Objective	General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure						
Wastewater	\$8,544	\$27,665,684	\$7,425,516	-	-	\$35,099,744
Water	\$95,568	\$60,207,814	\$2,074,202	-	-	\$62,377,584
Expenditure Total	\$104,112	\$87,873,498	\$9,499,718	-	-	\$97,477,328
Revenue						
Wastewater	-	-	-	-	-	-
Water	-	-	-	-	-	-
Revenue Total	-	-	-	-	-	-
Expenditures Net of Revenues	\$104,112	\$87,873,498	\$9,499,718	-	-	\$97,477,328

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues				
Funding Source	Fund Name	FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
General Fund	General Fund	\$104,112	-	\$104,112
Enterprise Fund	Capital - Enterprise	\$161,700	-	\$161,700
	Enterprise Fund	\$87,711,798	-	\$87,711,798
Restricted Funds	Environmental Compliance Fee	\$35,019	-	\$35,019
	Greenfield WRP Joint Venture	\$7,390,497	-	\$7,390,497
	Local Streets	\$105,264	-	\$105,264
	Utility Replacement Extension and Renewal	\$1,968,938	-	\$1,968,938
Totals		\$97,477,328	-	\$97,477,328

FY 20/21 Operational Budget By Business Objective and Category						
Business Objective	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
Wastewater	88	\$8,354,313	\$21,540,627	\$5,015,754	\$189,050	\$35,099,744
Water	193.2	\$17,353,802	\$24,221,419	\$20,764,613	\$37,750	\$62,377,584
Sum:	281.2	\$25,708,115	\$45,762,046	\$25,780,367	\$226,800	\$97,477,328

*FTE count rounded to nearest tenth

Department Operational Plans

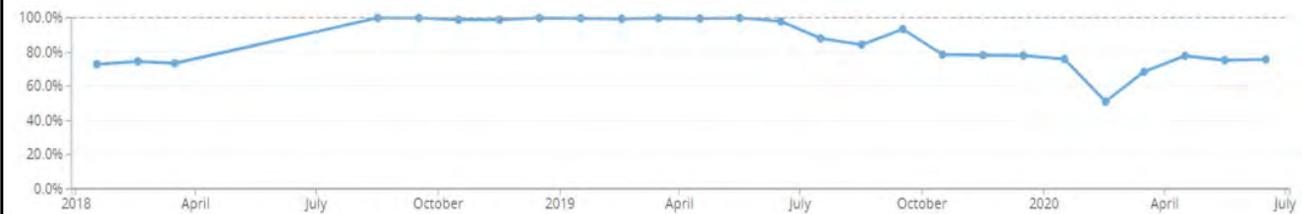
Water Resources Wastewater Business Objective

Mission	Desired Outcomes
Provide reliable, high quality, and environmentally responsible wastewater services at fair and reasonable rates for the people in our community.	<ul style="list-style-type: none"> - Wastewater treatment is cost effective - The system reliably collects and treats wastewater and delivers reclaimed water - Treated wastewater meets all regulations for beneficial reuse - The environment is protected from wastewater contamination

Performance Measures

Percent of reclaimed water put to beneficial use

Percent of reclaimed water put to beneficial use / total reclaimed water produced.

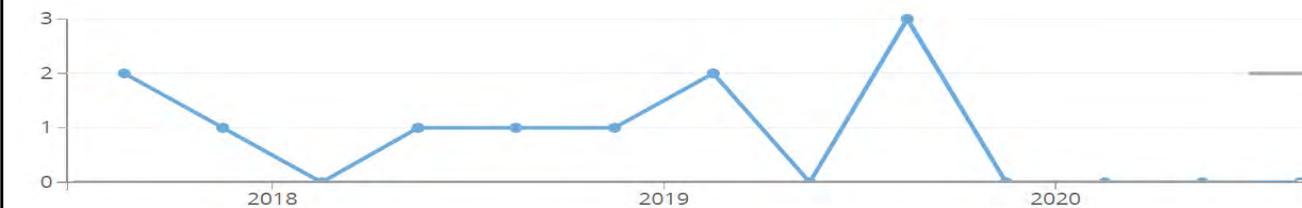


FY 2020/21 Monthly Target: 100%

Total Beneficial Reuse/# Total System Flow

Sanitary Sewer Overflows

Sanitary sewer overflows per quarter.



FY 2020/21 Monthly Target: 2

Sanitary sewer overflows per quarter. Source: This data comes from water/wastewater work order system where the Work Order Description is "SSO" and "Is It Reportable".

Department Operational Plans

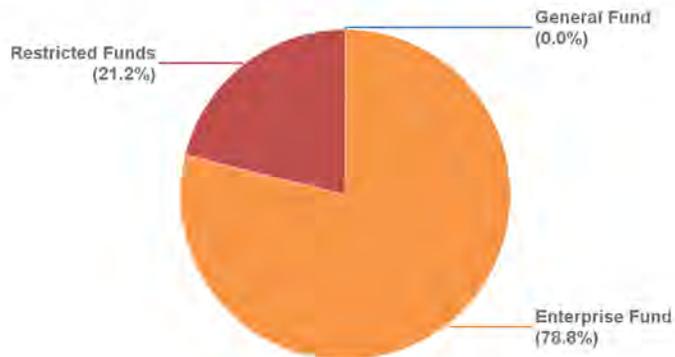
Water Resources

Wastewater Business Objective

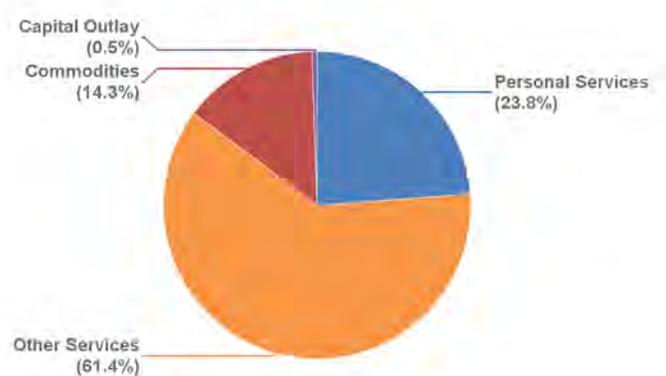
Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
General Fund	\$144	\$8,711	-	\$8,544
Enterprise Fund	\$19,293,425	\$23,479,309	\$20,761,685	\$27,665,684
Restricted Funds	\$6,468,750	\$7,302,135	\$7,074,793	\$7,425,516
Sum:	\$25,762,319	\$30,790,155	\$27,836,478	\$35,099,744

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		86		88
Personal Services	\$7,586,442	\$8,107,378	\$8,181,306	\$8,354,313
Other Services	\$13,616,634	\$17,517,642	\$14,893,326	\$21,540,627
Commodities	\$4,299,209	\$4,708,243	\$4,421,917	\$5,015,754
Capital Outlay	\$260,034	\$456,892	\$339,929	\$189,050
Sum:	\$25,762,319	\$30,790,155	\$27,836,478	\$35,099,744

**Water Resources
FY 20/21 Operational Funding
\$35,099,744**



**Water Resources
FY 20/21 Operational Category
\$35,099,744**



*Percentages rounded to nearest tenth

Department Operational Plans

Water Resources

Wastewater Business Objective

FY 20/21 Operational Budget By Core Business Process and Funding Source

Core Business Process		General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure	Wastewater Collection	\$8,544	\$8,876,662	\$35,019	-	-	\$8,920,225
	Wastewater Treatment	-	\$18,789,022	\$7,390,497	-	-	\$26,179,519
Expenditure Total		\$8,544	\$27,665,684	\$7,425,516	-	-	\$35,099,744
Expenditures Net of Revenues		\$8,544	\$27,665,684	\$7,425,516	-	-	\$35,099,744

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source		FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
General Fund	General Fund	\$8,544	-	\$8,544
Enterprise Fund	Capital - Enterprise	\$123,950	-	\$123,950
	Enterprise Fund	\$27,541,734	-	\$27,541,734
Restricted Funds	Environmental Compliance Fee	\$35,019	-	\$35,019
	Greenfield WRP Joint Venture	\$7,390,497	-	\$7,390,497
Totals		\$35,099,744	-	\$35,099,744

FY 20/21 Operational Budget By Core Business Process and Category

Core Business Process	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
Wastewater Collection	27.6	\$2,680,313	\$4,790,970	\$1,427,942	\$21,000	\$8,920,225
Wastewater Treatment	60.4	\$5,674,000	\$16,749,657	\$3,587,812	\$168,050	\$26,179,519
Sum:	88	\$8,354,313	\$21,540,627	\$5,015,754	\$189,050	\$35,099,744

*FTE count rounded to nearest tenth

Department Operational Plans

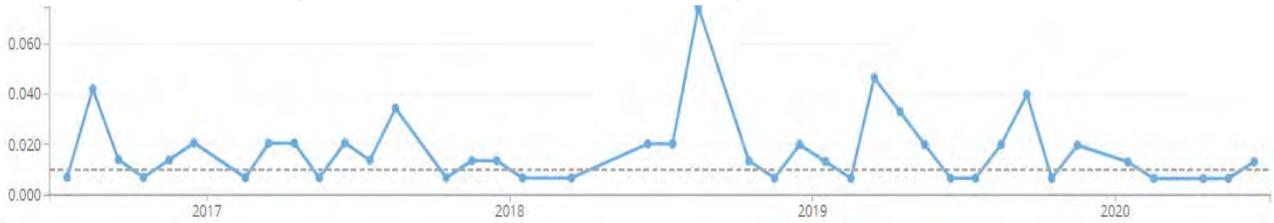
Water Resources Water Business Objective

Mission	Desired Outcomes
Provide reliable, high quality water services at fair and reasonable rates for the people in our community.	<ul style="list-style-type: none"> - Mesa's water demands are met - Mesa's water is safe and reliable - Mesa's water quality meets Mesa's goals for taste, odor, and fluoride - Water is provided in a cost-effective manner

Performance Measures

Water Disruptions Ratio

Disruptions of Water Service (outages/1,000 accounts) of duration of 4 hours or longer

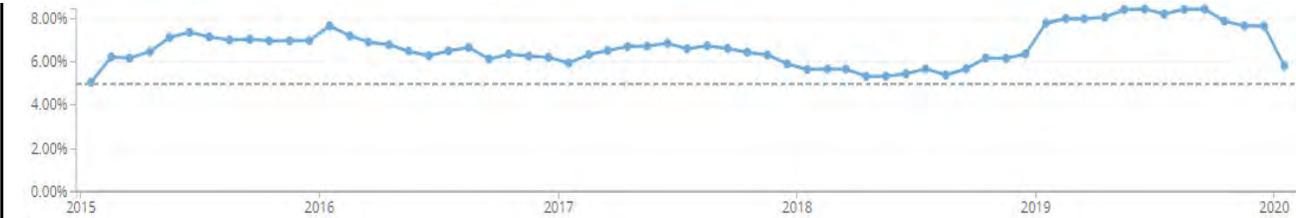


FY 2020/21 Monthly Target: 0.010

Calculated by dividing #Enumeration1000 by # Service Interruption Ratio.

System Water Loss

Percent of water lost from system. Amount of water produced / total water sold. Includes from evaporation, leaks, theft, unmetered water, meter inaccuracy



FY 2020/21 Monthly Target: 5%

Department Operational Plans

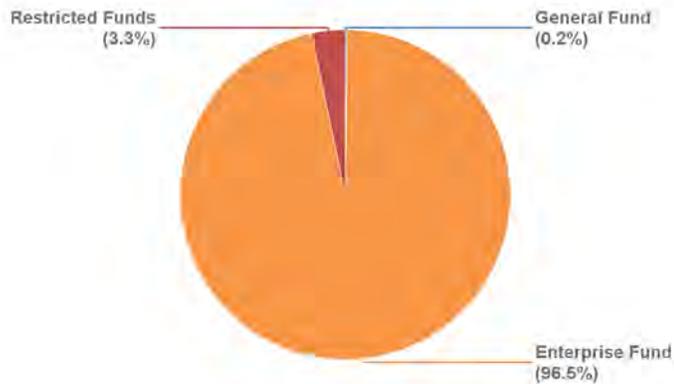
Water Resources

Water Business Objective

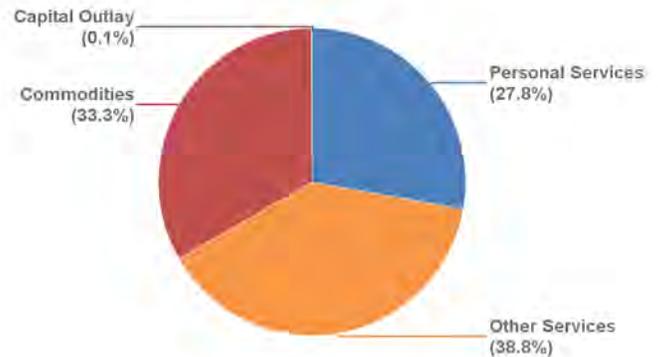
Operational History by Funding Source				
Funding Source	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
General Fund	\$99,559	\$101,549	\$97,820	\$95,568
Enterprise Fund	\$40,983,220	\$50,377,770	\$45,981,554	\$60,207,814
Restricted Funds	\$672,537	\$2,228,442	\$1,454,207	\$2,074,202
Grant Funds	\$3,783	-	\$40,417	-
Sum:	\$41,759,099	\$52,707,761	\$47,573,998	\$62,377,584

Operational History by Category				
Category	FY 18/19 Actuals	FY 19/20 Budget	FY 19/20 Projected Expenditures	FY 20/21 Budget
FTE		193.7		193.2
Personal Services	\$16,151,715	\$17,497,210	\$17,457,855	\$17,353,802
Other Services	\$12,290,445	\$15,442,491	\$14,111,529	\$24,221,419
Commodities	\$13,200,830	\$19,730,310	\$15,892,490	\$20,764,613
Capital Outlay	\$116,109	\$37,750	\$112,124	\$37,750
Sum:	\$41,759,099	\$52,707,761	\$47,573,998	\$62,377,584

**Water Resources
FY 20/21 Operational Funding
\$62,377,584**



**Water Resources
FY 20/21 Operational Category
\$62,377,584**



*Percentages rounded to nearest tenth

Department Operational Plans

Water Resources

Water Business Objective

FY 20/21 Operational Budget By Core Business Process and Funding Source

Core Business Process	General Fund	Enterprise Fund	Restricted Funds	Other Funds	Grant Funds	FY 20/21 Budget
Expenditure Reclaimed	-	\$15,214,502	-	-	-	\$15,214,502
Water Distribution	\$95,568	\$25,514,588	\$2,074,202	-	-	\$27,684,358
Water Treatment	-	\$19,478,724	-	-	-	\$19,478,724
Expenditure Total	\$95,568	\$60,207,814	\$2,074,202	-	-	\$62,377,584
Expenditures Net of Revenues	\$95,568	\$60,207,814	\$2,074,202	-	-	\$62,377,584

FY 20/21 Operational Budget by Funding Source - Expenditures and Revenues

Funding Source	FY 20/21 Expenditures	FY 20/21 Revenues	FY 20/21 Expenditures Net of Revenues
General Fund General Fund	\$95,568	-	\$95,568
Enterprise Fund Capital - Enterprise	\$37,750	-	\$37,750
Enterprise Fund	\$60,170,064	-	\$60,170,064
Restricted Funds Local Streets	\$105,264	-	\$105,264
Utility Replacement Extension and Renewal	\$1,968,938	-	\$1,968,938
Totals	\$62,377,584	-	\$62,377,584

FY 20/21 Operational Budget By Core Business Process and Category

Core Business Process	FTE*	Personal Services	Other Services	Commodities	Capital Outlay	FY 20/21 Budget
Reclaimed	1.8	\$240,552	\$392,950	\$14,581,000	-	\$15,214,502
Water Distribution	148.6	\$13,013,634	\$11,159,482	\$3,473,492	\$37,750	\$27,684,358
Water Treatment	42.8	\$4,099,616	\$12,668,987	\$2,710,121	-	\$19,478,724
Sum:	193.2	\$17,353,802	\$24,221,419	\$20,764,613	\$37,750	\$62,377,584

*FTE count rounded to nearest tenth

FISCAL YEAR
2020-2021

FINANCIAL SCHEDULES

Financial Schedules

Fund Types

The financial transactions of the City are recorded in individual funds. A fund is a grouping of related accounts used to maintain control over resources that have been designated for specific activities or objectives. The City uses fund accounting to ensure compliance with finance-related legal requirements, as well as for managerial control in order to demonstrate fiduciary responsibility over the assets of the City. Types of funds used by the City include governmental funds, proprietary funds and fiduciary funds.

Governmental Funds

The *General Fund* accounts for all revenues and expenditures used to finance the traditional services associated with a municipal government that are not accounted for in other funds. In Mesa, these services include general government, public safety, culture and recreation, and any other activity for which a special fund has not been created. The General Fund includes:

- The *General Fund* is the primary operating fund of the City.
- The *Capital – General Fund* is used for capital purchases funded by the General Fund. The use of a separate capital fund allows for easier tracking of capital expenditures and provides more accurate comparisons between years in the General Fund.

Restricted Funds are used to account for specific revenues that are restricted to expenditures for particular purposes. The City's Restricted Funds include the following:

- The *Ambulance Transport Fund* is used to account for the activities related to medical response and transport services.
- The *Arts and Culture Fund* was established to allow for easier tracking and management of the financial aspect of the various activities of the Mesa Arts Center, the i.d.e.a. Museum and the Museum of Natural History. These facilities rely on admission fees and ticket sales to augment the City of Mesa's General Fund contribution. Revenues collected at the different venues are allocated to this fund. The General Fund contribution are set at a fixed amount each fiscal year and transferred to the new fund
- The *Cemetery Fund* accounts for Cemetery expenditures and revenues from cemetery sales and services.
- The *Cemetery Reserve Fund* accounts for revenues and expenditures for the perpetual care of interment spaces in the Cemetery. A perpetual care fee is charged on all spaces and the interest earned from the accumulation of these fees provides for perpetual care of the spaces.
- The *Commercial Facilities Fund* accounts for activities related to City owned commercial facilities such as the municipal golf course, convention center, and spring training facilities.
- The *Court Construction Fee Fund* was established to assist with the payment of debt for the construction of a new court facility. Funds are provided through the collection of a surcharge on fines levied by Mesa Municipal Court.

Financial Schedules

- The *Eastmark 1, Eastmark 2, and Cadence Community Facilities District (CFD) Funds* account for large-scale, comprehensively-planned infrastructure development that promotes residential and non-residential land use.
- The *Economic Investment Fund* accounts for the investment of funds to help sustain and grow the business environment in the City of Mesa.
- The *Environmental Compliance Fee Fund* was established to comply with the mandated Federal, State and County requirements regarding environmental standards. A flat fee is charged per account, each month to all City of Mesa utility customers. Revenues from this fee offset mandated compliance expenses such as maintenance of storm water retention basins and air quality standards.
- The *Falcon Field Airport Fund* is used to account for all of the activities of the City-owned airport.
- The *Greenfield Water Reclamation Plant (WRP) Joint Venture Fund* accounts for the Greenfield Water Reclamation Plant which is run by the City but which also treats sewage from portions of Mesa, Gilbert, Queen Creek and the Gila River Indian Community.
- The *Highway User Revenue Fund (HURF)* accounts for capital projects and maintenance of the City's streets and highways, as mandated by the Arizona Revised Statutes. Financing for this fund is provided by state-shared fuel taxes.
- The *Local Streets Fund* accounts for voter-approved revenue dedicated to the Streets program. This fund provides the matching requirement to obtain Maricopa Association of Governments (MAG) Proposition 400 monies, and provides a local revenue source to fund street operations and maintenance.
- The *Mesa Arts Center Restoration Fee Fund* has been established as a replacement fund to provide for future repairs and maintenance of the Mesa Arts Center. The revenues in this fund are collected as a ticket surcharge for events that take place at the various Arts & Culture department sites.
- The *Public Safety Sales Tax Fund* is used for voter-approved revenue dedicated to Public Safety services.
- The *Quality of Life Sales Tax Fund* is used for voter-approved revenue dedicated to the following programs: Law Enforcement, Fire and Medical, Parks and Recreation, Library, Aquatics, Arts and Culture and Transportation.
- The *Restricted Programs Fund* was established to account for other restricted funds such as sponsorships or restricted donations.
- The *Solid Waste Development Fee Fund* was established to account for the development fee which is collected to cover the cost of new equipment needed to support the growth of residential collection for trash and recycling including the cost of vehicles, barrels and bins.

Financial Schedules

- The *Special Programs Fund* was established to account for funds that are restricted by decision of City management and not by law or designation of the donor or sponsor.
- The *TOPAZ Joint Venture Fund* accounts for revenue and expenditures related to the City of Mesa's joint venture in the Trunked Open Arizona Network (TOPAZ) which provides voice and data communication systems for public safety and municipal uses to Mesa as well as a number of other cities in the area.
- The *Transit Fund* accounts for all transit-related funding sources and expenditures including Local Transportation Assistance Fund (LTAF) monies. The main source of funding is a transfer from the General Fund.
- The *Transportation Fund* accounts for Maricopa Association of Government (MAG) Proposition 400 sales tax funds that are allocated to local subdivisions for transportation projects in the Regional Transportation Plan (RTP).
- The *Utility Replacement Extension and Renewal Fund* is designed to account for replacement costs for the City's utilities (Electric, Natural Gas, Water, Wastewater and Solid Waste). Funds are transferred from the Enterprise Fund to support the replacement of utility vehicles, projects and infrastructure per utility revenue bond requirements.
- The *Vehicle Replacement Fund* is designed to account for replacement costs for the City's fleet of vehicles. Funds are transferred from the General Fund to support the replacement of vehicles.

Impact Fee Funds are designed to provide funding to ensure that new development bears a proportionate share of the cost of improvements to the City's parks, law enforcement facilities, fire facilities and equipment, and utility infrastructure. These funds are provided through the collection of development impact fees.

Grant Funds are designed to account for all grant monies that are received by the City. They include:

- The *Community Development Block Grant Fund* accounts for Federal grant funds that are provided on an annual basis that can be used to revitalize neighborhoods, expand affordable housing and economic opportunities, and/or improve community facilities and services, principally to benefit low and moderate income persons.
- The *Grants – Enterprise Fund* is designed to account for contributions by the State or Federal government or other organizations to support a particular function that would typically be accounted for under the Enterprise Funds.
- The *Grants – General Government Fund* is designed to account for contributions by the State or Federal government or other organizations to support a particular function.

Financial Schedules

- The *HOME* (Home Ownership Made Easier) *Fund* accounts for grant funds received to help communities expand the supply of decent, safe, sanitary and affordable housing, with primary attention to housing for low income families.
- The *Relief Fund* is used to account for funds related to Mesa CARES. This program uses funds received from grant awards to support Mesa and those affected by COVID-19. During this public health emergency, the City will focus on areas of support for small business assistance, outreach, homeless assistance, feeding Mesa, household relief, and other citywide services.
- The *Section 8* (Housing Choice Voucher Program) *Fund* accounts for grant funds received to provide rental assistance to low-income families for decent, safe, and sanitary housing by contracting with private owners and subsidizing a portion of the family's monthly rent.

Debt Service Funds are used to account for the payment of long-term debt principal and interest. The City's Debt Service Funds include:

- The *General Obligation Bond Redemption Fund* accounts for payment of the principal and interest requirements of the City's General Obligation Bonds. Funding is provided by secondary property tax revenue and a transfer from the General Fund.

The *Excise Tax Obligation Redemption Fund* accounts for the payment of principal and interest requirements on the City's Excise Tax Bonds. Revenues are provided by excise tax revenues.

- The *Highway Project Advancement Notes (HPAN) Fund* accounts for the payment of principal and interest requirements for Highway Project Advancement Notes. HPANs are issued to finance highway infrastructure.
- The *Highway User Revenue Bond Redemption Fund* accounts for the payment of principal and interest requirements of the City's Highway User Revenue Bonds. Revenues are provided by a transfer from the Highway User Revenue Fund.
- The *Non-Utility Bond Redemption Fund* accounts for the payment of principal and interest requirements for non-utility economic investment projects.
- The *Special Improvements District Bond Redemption Fund* accounts for the payment of the Special Improvement District Bonds that are issued to finance the costs of improvements which are paid from special assessments levied against the benefited properties.
- The *Transportation Project Advancement Notes (TPAN) Fund* accounts for the payment of principal and interest of Transportation Project Advancement Notes issued to finance transit infrastructure.
- The *Utility Systems Bond Redemption Fund* accounts for the payment of principal and interest requirements of financing the construction and maintenance of utility system infrastructure. Debt service on utility system bonds is funded by revenue from customer utility rate charges.

Financial Schedules

- The *Utility Systems GO Bond Redemption Fund* accumulates resources for the payment of principal and interest requirements of General Obligation bonds used to finance the construction and maintenance of utility system infrastructure. Debt service on utility system bonds is funded by revenue from customer utility rate charges.
- The *WIFA Redemption Fund* accumulates resources for the payment of principal and interest requirements of using Arizona Water Infrastructure Finance Authority (WIFA) financing to construct and maintain water and wastewater infrastructure. Debt service on WIFA bonds is funded by revenue from water and wastewater customer utility rate charges.

Bond Funds are used to account for bond proceeds to be used only for the construction of approved bond capital projects. These projects include: new park site acquisitions as well as park improvements; public safety buildings; the construction of drains, basins, channels, and other storm sewer improvements; right-of-way acquisitions and street improvements; utility (Electric, Natural Gas, Solid Waste, Wastewater and Water) infrastructure construction, upgrades and acquisitions; and the construction of spring training baseball facilities.

Proprietary Funds

The *Enterprise Fund* is used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or where the governing body has decided that a periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes. Enterprise Funds include:

- The *Capital – Enterprise Fund* which is used for purchases funded by the Enterprise Fund. The use of a separate capital fund allows for easier tracking of capital expenditures and provides more accurate comparisons between years in the Enterprise Fund.
- The *Enterprise Fund* which is utilized to account for city-owned Electric, Natural Gas, Water, Wastewater, Solid Waste and District Cooling.

Internal Service Funds account for goods or services provided by one department to other departments or agencies of the City, on a cost reimbursement basis. These services include fleet services, a print shop, and a materials warehouse.

Financial Schedules

Fiduciary Funds

Agency Funds account for assets held by the City as an agent for individuals, private organizations, other governments and/or other funds. Agency Funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

Trust Funds are held in a trustee capacity and account for all assets and activities that are restricted to a specific purpose in accordance with the formal intent of the trust. The principal of the fund can only be expended to forward the activity specified, such as an employee benefits plan, self-insurance for property and public liability, and worker's compensation.

Financial Schedules

Budget Basis of Accounting

The basis of budgeting is the method used to determine when revenues and expenditures are recognized for budgetary purposes. This documents the key differences between generally accepted accounting principles (GAAP) and the employed budgetary basis to ensure consistency from year to year and equitably communicate the planned costs for major service areas and capital projects.

The City of Mesa uses the modified accrual basis of accounting for governmental funds. Revenues are recognized when they become measurable and available to finance City operations. “Available” means “collectable” within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are generally recognized when the related fund liability is incurred.

An exception to this general rule is interest on long-term debt, which is recorded when due.

The accrual basis of accounting is used for Proprietary Funds. Revenues are recognized in the accounting period in which they are earned and become measurable. Expenditures are recognized when they are incurred.

The Fund Statements in the Comprehensive Annual Financial Report (CAFR) present the status of the City’s finances on the basis of “generally accepted accounting principles” (GAAP). In most cases, this conforms to the way the City prepares its budget with the following major exceptions:

- a. Compensated absence liabilities that are expected to be liquidated with expendable available financial resources are accrued as earned by employees (GAAP), as opposed to being expensed when paid (budget).
- b. Principal payments on long-term debt within the Enterprise Fund are applied to the outstanding liability on a GAAP basis, as opposed to being expensed on a budget basis.
- c. Capital outlays within the Enterprise Fund are recorded as assets on a GAAP basis and expensed on a budget basis.
- d. Depreciation expense is recorded on a GAAP basis only.

The Comprehensive Annual Financial Report presents fund expenditures and revenues on both a GAAP basis and budget basis for comparison purposes.

The City of Mesa CAFR can be found at: <https://www.mesaaz.gov/government/accounting>.

City of Mesa, Arizona
Summary of Estimated Revenues and Expenditures
Fiscal Year 2020/21 - Adopted

		Fund Types										
Fiscal Year	Schedule	General Fund	Enterprise Fund	Restricted Funds	Internal Service Funds	Impact Fee Funds	Grant Funds	Trust Funds	Debt Service Funds	Bond Funds	Contingency	Total All Funds
2019/20	Adopted Budgeted Expenditures	\$435,752,041	\$193,912,854	\$453,334,498	\$7,601,316	-	\$61,153,338	\$107,061,719	\$217,226,999	\$264,279,235	\$89,678,000	\$1,830,000,000
2019/20	Projected Expenditures	\$388,669,963	\$177,224,783	\$336,303,741	\$8,265,311	-	\$58,438,470	\$109,566,537	\$159,178,862	\$186,683,258	-	\$1,424,330,925
2020/21	Estimated Fund Balance at July 1, 2020	\$110,734,747	\$128,179,204	\$278,945,169	\$143,994	\$25,760,210	\$967,433	\$57,655,725	\$71,691,757	\$40,218,492	-	\$714,296,732
2020/21	Primary Property Tax Levy	-	-	-	-	-	-	-	-	-	-	-
2020/21	Secondary Property Tax Levy	-	-	-	-	-	-	-	\$41,738,000	-	-	\$41,738,000
2020/21	Estimated Revenues Other than Property Taxes	\$327,323,928	\$384,311,724	\$230,901,371	\$9,879,752	\$16,422,929	\$137,517,469	\$112,388,300	\$1,413,371	-	-	\$1,220,158,844
2020/21	Other Financing Sources	-	-	\$34,149,000	-	-	-	-	-	\$319,921,130	-	\$354,070,130
2020/21	Interfund Transfers In	\$134,300,095	\$950,127	\$58,030,982	-	-	-	-	\$140,322,098	-	-	\$333,603,302
2020/21	Interfund Transfers Out	\$66,168,428	\$217,266,223	\$26,771,067	-	\$23,397,584	-	-	-	-	-	\$333,603,302
2020/21	Total Financial Resources Available	\$506,190,342	\$296,174,832	\$575,255,455	\$10,023,746	\$18,785,555	\$138,484,902	\$170,044,025	\$255,165,226	\$360,139,622	-	\$2,330,263,706
2020/21	Budget Expenditures	\$438,867,505	\$188,191,129	\$416,532,830	\$9,879,752	-	\$138,950,121	\$117,258,013	\$180,406,665	\$330,668,985	\$89,245,000	\$1,910,000,000

Expenditure Limitation Comparison	2019/20	2020/21
1. Budgeted expenditures	\$1,830,000,000	\$1,910,000,000
2. Add/subtract: estimated net reconciling items		
3. Budgeted expenditures adjusted for reconciling items	\$1,830,000,000	\$1,910,000,000
4. Less: estimated exclusions		
5. Amount subject to the expenditure limitation	\$1,830,000,000	\$1,910,000,000
6. Economic Estimates Commission expenditure limitation (if subject to)		

The Fund Types above include the following funds:

General Fund - General Fund and Capital-General Fund.

Enterprise Fund - Enterprise Fund and Capital-Enterprise.

Restricted Funds - Ambulance Transport, Arts & Culture, Cadence CFD 1 - Capital, Cadence CFD 1 - Debt, Cadence CFD - Operating, Cemetery, Cemetery Reserve, Court Construction Fee, Eastmark CFD 1 - Capital, Eastmark CFD 1 - Debt,

Eastmark CFD 1 - Operating, Eastmark CFD 2 - Capital, Eastmark CFD 2 - Debt, Eastmark Community Facilities District No. 2, Economic Investment Fund, Environmental Compliance Fee, Falcon Field Airport, Greenfield WRP Joint Venture, Highway User Revenue Fund, Local Streets,

Mesa Arts Center Restoration Fee, Public Safety Sales Tax, Quality of Life Sales Tax, Restricted Programs Fund, Solid Waste Development Fee, Special Programs Fund, TOPAZ Joint Venture Fund, Transit Fund, Transportation, Utility Replacement Extension & Renewal and Vehicle Replacement.

Internal Service Funds - Fleet, Print Shop, and Warehouse.

Impact Fee Funds - Cultural Facility, Fire, General Government Facility, Library, Parks, Police, Stormwater, Wastewater, and Water.

Grant Funds - Community Development Block, Enterprise, General Governmental, HOME, Relief and Section 8.

Trust Funds - Employee Benefit, Property and Public Liability, and Workers' Compensation.

Debt Service Funds - Excise Tax Obligation Redemption, General Obligation Bond Redemption, Highway Project Advancement Notes, Highway User Revenue Bond Redemption, Special Improvement District Bond Redemption, Transportation Project Advancement Notes,

Utility Systems Bond Redemption, Utility Systems GO Bond Redemption, and WIFA Redemption.

Bond Funds - Electric, Excise Tax Obligation, Gas, Library, Parks, Public Safety, Solid Waste, Spring Training, Streets, Wastewater and Water

Contingency Fund - Contingency, General Obligation Bond Refunding, Utility Systems Bond Refunding

SUMMARY OF TAX LEVY AND TAX RATE INFORMATION

Fiscal Year 2020/21 - Adopted

	<u>FY 2019/20</u>	<u>FY 2020/21</u>
Maximum allowable primary property tax levy A.R.S. 42-17051(A)	<u>N/A</u>	<u>N/A</u>
Amount received from primary property taxation in the current year in excess of the sum that year's maximum allowable primary property tax levy. A.R.S 42-17102(A)(18)	<u>N/A</u>	
Property tax levy amounts:		
Primary property taxes	N/A	N/A
Secondary property taxes	\$41,740,629	\$41,737,203
Total property tax levy amounts	<u>\$41,740,629</u>	<u>\$41,737,203</u>
Property taxes collected:		
Primary property taxes:		
Current year's levy	N/A	
Prior years' levies	N/A	
Total primary property taxes	N/A	
Secondary property taxes:		
Current year's levy	\$41,740,629*	
Prior years' levies	-	
Total secondary property taxes	<u>\$41,740,629</u>	
Total property taxes collected	<u>\$41,740,629</u>	
Property tax rates:		
A: City tax rate:		
Primary property tax rate	N/A	N/A
Secondary property tax rate	1.1870	1.1171
Total city tax rate	<u>1.1870</u>	<u>1.1171</u>

B: Special assessment district tax rates:

Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating 3 special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their rates, please contact the City

*Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

City of Mesa, Arizona
Summary of Resources by Source
Fiscal Year 2020/21 - Adopted

Source	FY 2018/19	FY 2019/20	FY 2019/20	FY 2020/21
	Actual Resources	Adopted Budget	Projected Resources	Adopted Budget
Taxes				
Other Taxes	\$32,505	\$30,000	\$30,000	\$30,000
Sales and Use Taxes	\$189,871,290	\$210,446,000	\$199,900,550	\$204,841,000
Secondary Property Tax - City	\$33,851,856	\$41,741,000	\$42,584,358	\$41,738,000
Secondary Property Tax - Community Facility Districts	\$2,152,913	\$3,237,000	\$3,237,000	\$4,518,783
Transient Occupancy Taxes	\$4,848,132	\$4,200,000	\$3,235,723	\$4,700,000
Total Taxes	\$230,756,696	\$259,654,000	\$248,987,631	\$255,827,783
Intergovernmental				
County and Other Governments Revenues	\$14,788,561	\$50,586,426	\$48,929,597	\$22,869,455
Federal Grants & Reimbursements	\$25,779,063	\$62,089,019	\$94,164,653	\$136,604,274
	\$428,338	\$500,000	\$361,747	\$278,596
State Shared Revenues	\$175,278,569	\$181,475,000	\$181,435,067	\$188,793,000
Total Intergovernmental	\$216,274,532	\$294,650,445	\$324,891,064	\$348,545,325
Sales and Charges For Services				
Culture and Recreation	\$9,047,899	\$9,350,000	\$6,485,452	\$10,023,000
Enterprise	\$468,897,953	\$475,851,599	\$464,717,823	\$408,955,919
General	\$32,140,402	\$33,781,000	\$34,026,787	\$50,363,000
Total Sales and Charges For Services	\$510,086,254	\$518,982,599	\$505,230,062	\$469,341,919
Licenses Fees Permits				
Business Licenses	\$5,099,420	\$4,645,000	\$4,540,007	\$4,616,000
Court Fees	\$4,984,833	\$4,487,000	\$4,762,501	\$4,906,000
Culture and Recreation Fees	\$1,056,942	\$900,000	\$547,474	\$900,000
Fees	\$20,792,652	\$20,642,000	\$19,770,710	\$18,823,000
Permits	\$14,192,131	\$12,920,000	\$14,489,365	\$13,096,000
Total Licenses Fees Permits	\$46,125,979	\$43,594,000	\$44,110,057	\$42,341,000
Fines and Forfeitures				
Court Fines	\$4,154,384	\$4,851,000	\$3,714,269	\$4,627,000
Other Fines	\$450,970	\$514,000	\$460,754	\$331,000
Total Fines and Forfeitures	\$4,605,354	\$5,365,000	\$4,175,023	\$4,958,000
Self Insurance Contributions				
Self Insurance Contributions	\$95,035,474	\$105,094,000	\$100,265,775	\$112,263,000
Total Self Insurance Contributions	\$95,035,474	\$105,094,000	\$100,265,775	\$112,263,000
Other Revenues				
Contributions and Donations	\$2,596,531	\$7,103,675	\$6,044,808	\$4,847,600
Interest	\$12,608,540	\$1,733,000	\$8,012,056	\$3,782,000
Other Revenues	\$11,382,355	\$16,983,000	\$15,719,532	\$19,207,000
Sale of Property	\$63,223,030	\$65,322,000	\$18,742,628	\$610,000
Total Other Revenues	\$89,810,455	\$91,141,675	\$48,519,024	\$28,446,600
Operating Resources Subtotal	\$1,192,694,744	\$1,318,481,719	\$1,276,178,636	\$1,261,896,844

Changes in accounting presentation affect comparisons between years

This schedule does not include Other Financing Sources such as bonds and fund balance

City of Mesa, Arizona
Summary of Resources by Fund
Fiscal Year 2020/21 - Adopted

Source	FY 2018/19 Actual Resources	FY 2019/20 Adopted Budget	FY 2019/20 Projected Resources	FY 2020/21 Adopted Budget
General Fund				
Capital - General Fund	\$211,675	-	\$310,000	-
General Fund	\$301,578,997	\$308,644,550	\$302,478,781	\$327,323,928
Total General Fund	\$301,790,672	\$308,644,550	\$302,788,781	\$327,323,928
Enterprise Fund				
Capital - Enterprise	\$1,364,509	\$1,670,000	\$2,484,975	\$1,655,000
Enterprise Fund	\$378,307,060	\$387,841,131	\$371,259,059	\$382,656,724
Total Enterprise Fund	\$379,671,568	\$389,511,131	\$373,744,034	\$384,311,724
Restricted Funds				
Ambulance Transport	-	-	\$1,800,000	\$3,532,012
Arts & Culture Fund	\$7,442,965	\$7,643,638	\$5,469,863	\$8,294,684
Cadence CFD 1 - Debt	\$20,992	\$437,453	\$437,453	\$950,922
Cadence CFD - Operating	\$51,292	\$116,391	\$116,391	\$116,812
Cemetery	\$1,434,207	\$1,458,500	\$1,471,500	\$1,458,500
Cemetery Reserve	\$112,661	\$277,104	\$210,000	\$280,709
Commercial Facilities Fund	-	-	-	\$4,729,025
Court Construction Fee	\$780,134	\$700,000	\$550,000	\$700,000
Eastmark CFD 1 - Capital	\$25	-	-	-
Eastmark CFD 1 - Debt	\$3,047,407	\$5,197,185	\$3,994,385	\$5,719,330
Eastmark CFD 1 - Operating	\$156,842	\$227,905	\$229,905	\$291,202
Eastmark CFD 2-Debt	-	\$451,400	\$300,700	\$762,095
Eastmark Community Facilities District No. 2	\$(193)	\$96,508	\$96,508	\$96,508
Economic Investment Fund	\$4,325,323	\$12,970,000	\$13,694,172	\$12,820,000
Environmental Compliance Fee	\$16,513,858	\$16,408,226	\$16,925,137	\$16,761,539
Falcon Field Airport	\$4,458,809	\$4,521,128	\$4,601,434	\$4,658,184
Greenfield WRP Joint Venture	\$90,999,995	\$89,377,960	\$96,739,369	\$23,561,482
Highway User Revenue Fund	\$42,842,777	\$41,656,779	\$40,940,799	\$38,211,995
Local Streets	\$33,211,843	\$32,678,356	\$31,688,812	\$31,890,042
Mesa Arts Center Restoration Fee	\$661,249	\$423,565	\$300,447	\$424,397
Public Safety Sales Tax	\$8,569,483	\$26,305,729	\$24,987,569	\$25,605,004
Quality of Life Sales Tax	\$25,948,932	\$26,305,729	\$24,987,569	\$25,605,004
Restricted Programs Fund	\$7,355,264	\$10,074,437	\$8,616,440	\$8,466,415
Solid Waste Development Fee	\$510,394	\$494,759	\$510,000	\$499,862
Special Programs Fund	\$2,391,822	\$790,103	\$735,976	\$2,919,986
TOPAZ Joint Venture Fund	\$2,911,305	\$4,772,827	\$3,733,192	\$5,155,250
Transit Fund	\$4,744,345	\$19,905,712	\$19,536,816	\$3,546,264
Transportation	\$8,330,315	\$25,165,271	\$25,165,271	\$3,774,148
Utility Replacement Extension and Renewal	\$656,239	-	-	-
Vehicle Replacement	\$278,107	\$110,000	\$70,000	\$70,000
Total Restricted Funds	\$267,756,392	\$328,566,665	\$327,909,708	\$230,901,371
Internal Service Funds				
Fleet Internal Service	\$44,439	\$249,899	\$200,000	\$639,899
Print Shop Internal Service	\$10,072	-	\$940	-
Warehouse Internal Service	\$258,679	\$7,351,417	\$7,281,417	\$9,239,853
Total Internal Service Funds	\$313,190	\$7,601,316	\$7,482,357	\$9,879,752
Impact Fees				
Fire Impact Fee	\$1,322,555	\$1,262,725	\$1,300,000	\$1,143,063
Library Impact Fee	-	\$6,831	-	\$6,978
Parks Impact Fee	-	\$16,754	-	\$17,115
Police Impact Fee	\$2,013,136	\$1,739,482	\$1,800,000	\$1,565,534
Stormwater Drainage Impact Fee	\$669,254	\$795,484	\$780,400	\$717,769
Wastewater Impact Fee	\$7,366,358	\$7,694,070	\$7,014,263	\$6,927,088
Water Impact Fees	\$6,783,277	\$6,714,913	\$6,385,569	\$6,045,382
Total Impact Fees	\$18,154,580	\$18,230,259	\$17,280,232	\$16,422,929

City of Mesa, Arizona
Summary of Resources by Fund
Fiscal Year 2020/21 - Adopted

Source	FY 2018/19 Actual Resources	FY 2019/20 Adopted Budget	FY 2019/20 Projected Resources	FY 2020/21 Adopted Budget
Grant Funds				
Community Development Block Grant	\$4,023,974	\$12,392,664	\$5,229,697	\$12,350,569
Grants - Enterprise	\$817,300	\$3,638,640	\$3,510,840	\$7,795,534
Grants - Gen. Gov.	\$5,299,755	\$23,149,733	\$3,831,038	\$24,201,776
HOME	\$647,961	\$4,587,231	\$657,635	\$5,488,996
Relief Fund	-	-	\$30,000,000	\$70,000,000
Section 8	\$13,785,969	\$16,698,103	\$15,325,507	\$17,680,594
Total Grant Funds	\$24,574,960	\$60,466,371	\$58,554,717	\$137,517,469
Trust Funds				
Employee Benefit Trust	\$85,060,136	\$94,002,793	\$90,281,026	\$100,449,727
Property and Public Liability	\$7,905,492	\$6,943,945	\$5,948,014	\$6,646,481
Worker's Compensation	\$3,916,405	\$4,216,562	\$4,222,035	\$5,292,092
Total Trust Funds	\$96,882,033	\$105,163,300	\$100,451,075	\$112,388,300
Debt Service Funds				
Excise Tax Obligation Redemption - Enterprise	\$65,201,427	\$55,084,869	\$7,928,855	-
General Obligation Bond Redemption	\$35,248,645	\$42,302,248	\$43,145,606	\$42,544,356
Highway Project Advancement Notes	-	\$140,089	\$600,000	\$143,111
Special Improvement District Bond Redemption	\$262,361	\$364,645	\$364,645	\$463,904
Transportation Project Advancement Notes	-	-	-	-
Utility Systems Bond Redemption	\$2,567,706	\$2,406,276	\$2,406,276	-
Utility Systems GO Bond Redemption	\$11,129	-	-	-
WIFA Redemption	\$26,908	-	-	-
Total Debt Service Funds	\$103,318,175	\$100,298,127	\$54,445,382	\$43,151,371
Bond Funds				
Electric Bond Construction	\$2,569	-	-	-
Excise Tax Obligation Bond Construction	-	-	\$33,522,350	-
Gas Bond Construction	\$(8,752)	-	-	-
Parks Bond Construction	\$53,343	-	-	-
Public Safety Bond Construction	\$75,441	-	-	-
Solid Waste Bond Construction	\$(13,491)	-	-	-
Spring Training Bond Construction	\$2,178	-	-	-
Streets Bond Construction	\$101,893	-	-	-
Wastewater Bond Construction	\$(79,362)	-	-	-
Water Bond Construction	\$99,354	-	-	-
Total Bond Funds	\$233,172	-	\$33,522,350	-
Contingency Funds				
Contingency	-	-	-	-
Total Contingency Funds	-	-	-	-
Total City Revenues	\$1,192,694,744	\$1,318,481,719	\$1,276,178,636	\$1,261,895,844

Changes in accounting presentation affect comparisons between years.

This schedule does not include Other Financing Sources such as bonds and fund balance

*The Solid Waste Development Fee Fund was reclassified from an Impact Fee Fund Type to a Restricted Fee Fund Type.

City of Mesa, Arizona
Summary of Revenues by Fund and Source
Fiscal Year 2020/21 - Adopted

Source	FY 2019/20 Adopted Budget	FY 2019/20 Projected Revenues	FY 2020/21 Adopted Budget
General Fund			
General Fund			
Taxes			
Sales and Use Taxes	\$126,267,668	\$119,940,330	\$122,904,020
Transient Occupancy Taxes	\$25,000	\$25,000	\$25,000
Other Taxes	\$30,000	\$30,000	\$30,000
Total Taxes	\$126,322,668	\$119,995,330	\$122,959,020
Intergovernmental			
Federal Grants & Reimbursements	\$247,720	\$166,498	\$458,960
State Shared Revenues	\$138,539,465	\$139,613,268	\$148,021,297
County and Other Governments Revenues	\$4,285,759	\$3,802,837	\$4,550,121
Total Intergovernmental	\$143,072,944	\$143,582,603	\$153,030,378
Sales and Charges For Services			
General	\$9,816,939	\$8,334,954	\$21,436,065
Culture and Recreation	\$2,523,000	\$1,288,592	\$2,545,490
Enterprise	\$17,000	\$3,400	\$17,000
Total Sales and Charges For Services	\$12,356,939	\$9,626,946	\$23,998,555
Licenses Fees Permits			
Business Licenses	\$4,645,000	\$4,540,007	\$4,616,000
Permits	\$11,420,000	\$12,937,365	\$11,596,000
Fees	\$1,331,000	\$1,296,700	\$1,165,500
Court Fees	\$3,062,000	\$3,612,501	\$3,426,000
Total Licenses Fees Permits	\$20,458,000	\$22,386,573	\$20,803,500
Fines and Forfeitures			
Court Fines	\$4,585,696	\$3,453,600	\$4,356,500
Other Fines	\$384,000	\$380,754	\$250,345
Total Fines and Forfeitures	\$4,969,696	\$3,834,354	\$4,606,845
Other Revenues			
Interest	\$341,303	\$1,500,000	\$886,180
Contributions and Donations	\$494,500	\$197,197	\$424,500
Sale of Property	-	\$4,470	-
Other Revenues	\$628,500	\$1,351,308	\$614,950
Total Other Revenues	\$1,464,303	\$3,052,975	\$1,925,630
Total General Fund	\$308,644,550	\$302,478,781	\$327,323,928
Capital - General Fund			
Other Revenues			
Interest	-	\$310,000	-
Total Other Revenues	-	\$310,000	-
Total Capital - General Fund	-	\$310,000	-
Total General Fund	\$308,644,550	\$302,788,781	\$327,323,928

City of Mesa, Arizona
Summary of Revenues by Fund and Source
Fiscal Year 2020/21 - Adopted

Source	FY 2019/20 Adopted Budget	FY 2019/20 Projected Revenues	FY 2020/21 Adopted Budget
Enterprise Fund			
Capital - Enterprise			
Taxes			
Transient Occupancy Taxes	-	\$300,000	-
Total Taxes	-	\$300,000	-
Other Revenues			
Contributions and Donations	\$1,670,000	\$2,184,975	\$1,655,000
Total Other Revenues	\$1,670,000	\$2,184,975	\$1,655,000
Total Capital - Enterprise	\$1,670,000	\$2,484,975	\$1,655,000
Enterprise Fund			
Taxes			
Transient Occupancy Taxes	\$1,300,000	\$794,289	-
Total Taxes	\$1,300,000	\$794,289	-
Intergovernmental			
County and Other Governments Revenues	\$157,500	\$207,500	\$207,500
Total Intergovernmental	\$157,500	\$207,500	\$207,500
Sales and Charges For Services			
General	\$209,400	\$235,104	\$190,919
Enterprise	\$380,335,046	\$361,867,278	\$375,801,806
Total Sales and Charges For Services	\$380,544,446	\$362,102,382	\$375,992,725
Licenses Fees Permits			
Permits	\$1,500,000	\$1,552,000	\$1,500,000
Total Licenses Fees Permits	\$1,500,000	\$1,552,000	\$1,500,000
Other Revenues			
Interest	\$475,590	\$3,620,000	\$1,927,220
Contributions and Donations	\$594,552	\$6,364	-
Sale of Property	\$62,000	-	-
Other Revenues	\$3,207,043	\$2,976,524	\$3,029,279
Total Other Revenues	\$4,339,185	\$6,602,888	\$4,956,499
Total Enterprise Fund	\$387,841,131	\$371,259,059	\$382,656,724
Total Enterprise Fund	\$389,511,131	\$373,744,034	\$384,311,724
Restricted Funds			
Arts & Culture Fund			
Sales and Charges For Services			
General	\$415,138	\$401,179	\$415,138
Culture and Recreation	\$6,677,000	\$4,729,523	\$7,327,126
Enterprise	\$31,500	\$15,431	\$32,420
Total Sales and Charges For Services	\$7,123,638	\$5,146,133	\$7,774,684
Licenses Fees Permits			
Culture and Recreation Fees	\$515,000	\$274,027	\$515,000
Total Licenses Fees Permits	\$515,000	\$274,027	\$515,000

City of Mesa, Arizona
Summary of Revenues by Fund and Source
Fiscal Year 2020/21 - Adopted

Source	FY 2019/20 Adopted Budget	FY 2019/20 Projected Revenues	FY 2020/21 Adopted Budget
Other Revenues			
Interest	-	\$33,000	-
Other Revenues	\$5,000	\$16,703	\$5,000
Total Other Revenues	\$5,000	\$49,703	\$5,000
Total Arts & Culture Fund	\$7,643,638	\$5,469,863	\$8,294,684
Ambulance Transport			
Sales and Charges For Services			
General	-	\$1,800,000	\$3,532,012
Total Sales and Charges For Services	-	\$1,800,000	\$3,532,012
Total Ambulance Transport	-	\$1,800,000	\$3,532,012
Cadence CFD 1 - Debt			
Taxes			
Property Taxes	\$94,553	\$94,553	\$454,984
Total Taxes	\$94,553	\$94,553	\$454,984
Other Revenues			
Other Revenues	\$342,900	\$342,900	\$495,938
Total Other Revenues	\$342,900	\$342,900	\$495,938
Total Cadence CFD 1 - Debt	\$437,453	\$437,453	\$950,922
Cadence CFD - Operating			
Taxes			
Property Taxes	\$7,368	\$7,368	\$35,453
Total Taxes	\$7,368	\$7,368	\$35,453
Other Revenues			
Contributions and Donations	\$109,023	\$109,023	\$81,359
Total Other Revenues	\$109,023	\$109,023	\$81,359
Total Cadence CFD - Operating	\$116,391	\$116,391	\$116,812
Cemetery			
Sales and Charges For Services			
General	\$1,458,500	\$1,458,500	\$1,458,500
Total Sales and Charges For Services	\$1,458,500	\$1,458,500	\$1,458,500
Other Revenues			
Interest	-	\$13,000	-
Total Other Revenues	-	\$13,000	-
Total Cemetery	\$1,458,500	\$1,471,500	\$1,458,500
Cemetery Reserve			
Sales and Charges For Services			
General	\$110,000	\$110,000	\$110,000
Total Sales and Charges For Services	\$110,000	\$110,000	\$110,000

City of Mesa, Arizona
Summary of Revenues by Fund and Source
Fiscal Year 2020/21 - Adopted

Source	FY 2019/20 Adopted Budget	FY 2019/20 Projected Revenues	FY 2020/21 Adopted Budget
Other Revenues			
Interest	\$167,104	\$100,000	\$170,709
Total Other Revenues	\$167,104	\$100,000	\$170,709
Total Cemetery Reserve	\$277,104	\$210,000	\$280,709
Commercial Facilities Fund			
Taxes			
Transient Occupancy Taxes	-	-	\$1,380,000
Total Taxes	-	-	\$1,380,000
Sales and Charges For Services			
General	-	-	\$19,500
Enterprise	-	-	\$3,304,025
Total Sales and Charges For Services	-	-	\$3,323,525
Other Revenues			
Other Revenues	-	-	\$25,500
Total Other Revenues	-	-	\$25,500
Total Commercial Facilities Fund	-	-	\$4,729,025
Court Construction Fee			
Licenses Fees Permits			
Court Fees	\$700,000	\$550,000	\$700,000
Total Licenses Fees Permits	\$700,000	\$550,000	\$700,000
Total Court Construction Fee	\$700,000	\$550,000	\$700,000
Eastmark CFD 1 - Debt			
Taxes			
Property Taxes	\$2,908,476	\$2,908,476	\$3,737,144
Total Taxes	\$2,908,476	\$2,908,476	\$3,737,144
Other Revenues			
Other Revenues	\$2,288,709	\$1,085,909	\$1,982,186
Total Other Revenues	\$2,288,709	\$1,085,909	\$1,982,186
Total Eastmark CFD 1 - Debt	\$5,197,185	\$3,994,385	\$5,719,330
Eastmark CFD 1 - Operating			
Taxes			
Property Taxes	\$226,603	\$226,603	\$291,202
Total Taxes	\$226,603	\$226,603	\$291,202
Other Revenues			
Interest	-	\$2,000	-
Contributions and Donations	\$1,302	\$1,302	-
Total Other Revenues	\$1,302	\$3,302	-
Total Eastmark CFD 1 - Operating	\$227,905	\$229,905	\$291,202

City of Mesa, Arizona
Summary of Revenues by Fund and Source
Fiscal Year 2020/21 - Adopted

Source	FY 2019/20 Adopted Budget	FY 2019/20 Projected Revenues	FY 2020/21 Adopted Budget
Eastmark CFD 2-Debt			
Taxes			
Property Taxes	-	-	\$160,695
Total Taxes	-	-	\$160,695
Other Revenues			
Other Revenues	\$451,400	\$300,700	\$601,400
Total Other Revenues	\$451,400	\$300,700	\$601,400
Total Eastmark CFD 2-Debt	\$451,400	\$300,700	\$762,095
Eastmark Community Facilities District No. 2			
Taxes			
Property Taxes	-	-	\$12,522
Total Taxes	-	-	\$12,522
Other Revenues			
Contributions and Donations	\$96,508	\$96,508	\$83,986
Total Other Revenues	\$96,508	\$96,508	\$83,986
Total Eastmark Community Facilities District No. 2	\$96,508	\$96,508	\$96,508
Economic Investment Fund			
Intergovernmental			
County and Other Governments Revenues	-	-	\$10,000,000
Total Intergovernmental	-	-	\$10,000,000
Sales and Charges For Services			
General	\$1,200,000	\$1,175,000	\$1,050,000
Enterprise	\$1,700,000	\$1,700,000	\$1,700,000
Total Sales and Charges For Services	\$2,900,000	\$2,875,000	\$2,750,000
Other Revenues			
Sale of Property	\$10,000,000	\$10,744,172	-
Other Revenues	\$70,000	\$75,000	\$70,000
Total Other Revenues	\$10,070,000	\$10,819,172	\$70,000
Total Economic Investment Fund	\$12,970,000	\$13,694,172	\$12,820,000
Environmental Compliance Fee			
Sales and Charges For Services			
General	\$16,344,606	\$16,625,137	\$16,696,547
Total Sales and Charges For Services	\$16,344,606	\$16,625,137	\$16,696,547
Other Revenues			
Interest	\$63,620	\$300,000	\$64,992
Total Other Revenues	\$63,620	\$300,000	\$64,992
Total Environmental Compliance Fee	\$16,408,226	\$16,925,137	\$16,761,539
Falcon Field Airport			
Sales and Charges For Services			
General	\$89,420	\$85,444	\$77,516
Enterprise	\$4,377,829	\$4,380,081	\$4,526,922
Total Sales and Charges For Services	\$4,467,249	\$4,465,525	\$4,604,438

City of Mesa, Arizona
Summary of Revenues by Fund and Source
Fiscal Year 2020/21 - Adopted

Source	FY 2019/20 Adopted Budget	FY 2019/20 Projected Revenues	FY 2020/21 Adopted Budget
Other Revenues			
Interest	\$45,387	\$130,000	\$46,366
Other Revenues	\$8,492	\$5,909	\$7,380
Total Other Revenues	\$53,879	\$135,909	\$53,746
Total Falcon Field Airport	\$4,521,128	\$4,601,434	\$4,658,184
Greenfield WRP Joint Venture			
Sales and Charges For Services			
Enterprise	\$89,377,960	\$96,739,369	\$23,561,482
Total Sales and Charges For Services	\$89,377,960	\$96,739,369	\$23,561,482
Total Greenfield WRP Joint Venture	\$89,377,960	\$96,739,369	\$23,561,482
Highway User Revenue Fund			
Intergovernmental			
State Shared Revenues	\$41,654,535	\$40,540,799	\$38,209,703
Total Intergovernmental	\$41,654,535	\$40,540,799	\$38,209,703
Other Revenues			
Interest	\$2,244	\$400,000	\$2,292
Total Other Revenues	\$2,244	\$400,000	\$2,292
Total Highway User Revenue Fund	\$41,656,779	\$40,940,799	\$38,211,995
Local Streets			
Taxes			
Sales and Use Taxes	\$31,566,874	\$29,985,082	\$30,726,972
Total Taxes	\$31,566,874	\$29,985,082	\$30,726,972
Sales and Charges For Services			
General	\$400,000	\$429,410	\$400,000
Total Sales and Charges For Services	\$400,000	\$429,410	\$400,000
Licenses Fees Permits			
Fees	\$195,200	\$124,125	\$221,603
Total Licenses Fees Permits	\$195,200	\$124,125	\$221,603
Other Revenues			
Interest	\$166,087	\$800,000	\$169,772
Other Revenues	\$350,195	\$350,195	\$371,695
Total Other Revenues	\$516,282	\$1,150,195	\$541,467
Total Local Streets	\$32,678,356	\$31,688,812	\$31,890,042
Mesa Arts Center Restoration Fee			
Licenses Fees Permits			
Culture and Recreation Fees	\$385,000	\$273,447	\$385,000
Total Licenses Fees Permits	\$385,000	\$273,447	\$385,000
Other Revenues			
Interest	\$38,565	\$27,000	\$39,397
Total Other Revenues	\$38,565	\$27,000	\$39,397
Total Mesa Arts Center Restoration Fee	\$423,565	\$300,447	\$424,397

City of Mesa, Arizona
Summary of Revenues by Fund and Source
Fiscal Year 2020/21 - Adopted

Source	FY 2019/20 Adopted Budget	FY 2019/20 Projected Revenues	FY 2020/21 Adopted Budget
Public Safety Sales Tax			
Taxes			
Sales and Use Taxes	\$26,305,729	\$24,987,569	\$25,605,004
Total Taxes	\$26,305,729	\$24,987,569	\$25,605,004
Total Public Safety Sales Tax	\$26,305,729	\$24,987,569	\$25,605,004
Quality of Life Sales Tax			
Taxes			
Sales and Use Taxes	\$26,305,729	\$24,987,569	\$25,605,004
Total Taxes	\$26,305,729	\$24,987,569	\$25,605,004
Total Quality of Life Sales Tax	\$26,305,729	\$24,987,569	\$25,605,004
Restricted Programs Fund			
Taxes			
Transient Occupancy Taxes	\$2,875,000	\$2,116,434	\$2,995,000
Total Taxes	\$2,875,000	\$2,116,434	\$2,995,000
Intergovernmental			
County and Other Governments Revenues	\$220,915	\$210,915	\$80,682
Total Intergovernmental	\$220,915	\$210,915	\$80,682
Sales and Charges For Services			
Culture and Recreation	-	\$317,337	-
Total Sales and Charges For Services	-	\$317,337	-
Licenses Fees Permits			
Fees	\$530,603	\$579,653	\$481,647
Court Fees	\$725,000	\$600,000	\$780,000
Total Licenses Fees Permits	\$1,255,603	\$1,179,653	\$1,261,647
Fines and Forfeitures			
Court Fines	\$265,304	\$260,669	\$270,500
Total Fines and Forfeitures	\$265,304	\$260,669	\$270,500
Other Revenues			
Interest	-	\$9,826	-
Contributions and Donations	\$3,896,115	\$3,454,039	\$2,277,570
Other Revenues	\$1,561,500	\$1,067,567	\$1,581,016
Total Other Revenues	\$5,457,615	\$4,531,432	\$3,858,586
Total Restricted Programs Fund	\$10,074,437	\$8,616,440	\$8,466,415
Solid Waste Development Fee			
Licenses Fees Permits			
Fees	\$490,000	\$490,000	\$495,000
Total Licenses Fees Permits	\$490,000	\$490,000	\$495,000
Other Revenues			
Interest	\$4,759	\$20,000	\$4,862
Total Other Revenues	\$4,759	\$20,000	\$4,862
Total Solid Waste Development Fee	\$494,759	\$510,000	\$499,862

City of Mesa, Arizona
Summary of Revenues by Fund and Source
Fiscal Year 2020/21 - Adopted

Source	FY 2019/20 Adopted Budget	FY 2019/20 Projected Revenues	FY 2020/21 Adopted Budget
Special Programs Fund			
Taxes			
Transient Occupancy Taxes	-	-	\$300,000
Total Taxes	-	-	\$300,000
Intergovernmental			
State Shared Revenues	-	-	\$1,281,000
Total Intergovernmental	-	-	\$1,281,000
Sales and Charges For Services			
General	\$425,103	\$359,225	\$424,051
Culture and Recreation	\$150,000	\$150,000	\$150,384
Total Sales and Charges For Services	\$575,103	\$509,225	\$574,435
Licenses Fees Permits			
Fees	-	-	\$174,296
Total Licenses Fees Permits	-	-	\$174,296
Fines and Forfeitures			
Other Fines	\$130,000	\$80,000	\$80,655
Total Fines and Forfeitures	\$130,000	\$80,000	\$80,655
Other Revenues			
Contributions and Donations	\$30,000	-\$4,600	\$59,600
Other Revenues	\$55,000	\$151,351	\$450,000
Total Other Revenues	\$85,000	\$146,751	\$509,600
Total Special Programs Fund	\$790,103	\$735,976	\$2,919,986
TOPAZ Joint Venture Fund			
Intergovernmental			
County and Other Governments Revenues	\$3,346,933	\$2,307,298	\$3,172,854
Total Intergovernmental	\$3,346,933	\$2,307,298	\$3,172,854
Sales and Charges For Services			
General	\$1,425,894	\$1,425,894	\$1,982,396
Total Sales and Charges For Services	\$1,425,894	\$1,425,894	\$1,982,396
Total TOPAZ Joint Venture Fund	\$4,772,827	\$3,733,192	\$5,155,250
Transit Fund			
Intergovernmental			
State Shared Revenues	\$1,281,000	\$1,281,000	\$1,281,000
County and Other Governments Revenues	\$16,583,448	\$16,583,448	\$320,000
Total Intergovernmental	\$17,864,448	\$17,864,448	\$1,601,000
Sales and Charges For Services			
General	\$1,886,000	\$1,586,000	\$1,764,000
Enterprise	\$12,264	\$12,264	\$12,264
Total Sales and Charges For Services	\$1,898,264	\$1,598,264	\$1,776,264

City of Mesa, Arizona
Summary of Revenues by Fund and Source
Fiscal Year 2020/21 - Adopted

Source	FY 2019/20 Adopted Budget	FY 2019/20 Projected Revenues	FY 2020/21 Adopted Budget
Other Revenues			
Interest	-	-\$100,000	-
Other Revenues	\$143,000	\$174,104	\$169,000
Total Other Revenues	\$143,000	\$74,104	\$169,000
Total Transit Fund	\$19,905,712	\$19,536,816	\$3,546,264
Transportation			
Intergovernmental			
County and Other Governments Revenues	\$25,165,271	\$25,165,271	\$3,774,148
Total Intergovernmental	\$25,165,271	\$25,165,271	\$3,774,148
Total Transportation	\$25,165,271	\$25,165,271	\$3,774,148
Vehicle Replacement			
Other Revenues			
Sale of Property	\$110,000	\$70,000	\$70,000
Total Other Revenues	\$110,000	\$70,000	\$70,000
Total Vehicle Replacement	\$110,000	\$70,000	\$70,000
Total Restricted Funds	\$328,566,665	\$327,909,708	\$230,901,371
Internal Service Funds			
Fleet Internal Service			
Other Revenues			
Sale of Property	-	-	\$390,000
Other Revenues	\$249,899	\$200,000	\$249,899
Total Other Revenues	\$249,899	\$200,000	\$639,899
Total Fleet Internal Service	\$249,899	\$200,000	\$639,899
Print Shop Internal Service			
Sales and Charges For Services			
General	-	\$940	-
Total Sales and Charges For Services	-	\$940	-
Total Print Shop Internal Service	-	\$940	-
Warehouse Internal Service			
Other Revenues			
Sale of Property	\$150,000	\$80,000	\$150,000
Other Revenues	\$7,201,417	\$7,201,417	\$9,089,853
Total Other Revenues	\$7,351,417	\$7,281,417	\$9,239,853
Total Warehouse Internal Service	\$7,351,417	\$7,281,417	\$9,239,853
Total Internal Service Funds	\$7,601,316	\$7,482,357	\$9,879,752

City of Mesa, Arizona
Summary of Revenues by Fund and Source
Fiscal Year 2020/21 - Adopted

Source	FY 2019/20 Adopted Budget	FY 2019/20 Projected Revenues	FY 2020/21 Adopted Budget
Impact Fees Fund			
Fire Impact Fee			
Licenses Fees Permits			
Fees	\$1,208,351	\$1,300,000	\$1,087,516
Total Licenses Fees Permits	\$1,208,351	\$1,300,000	\$1,087,516
Other Revenues			
Interest	\$54,374	-	\$55,547
Total Other Revenues	\$54,374	-	\$55,547
Total Fire Impact Fee	\$1,262,725	\$1,300,000	\$1,143,063
Library Impact Fee			
Other Revenues			
Interest	\$6,831	-	\$6,978
Total Other Revenues	\$6,831	-	\$6,978
Total Library Impact Fee	\$6,831	-	\$6,978
Parks Impact Fee			
Other Revenues			
Interest	\$16,754	-	\$17,115
Total Other Revenues	\$16,754	-	\$17,115
Total Parks Impact Fee	\$16,754	-	\$17,115
Police Impact Fee			
Licenses Fees Permits			
Fees	\$1,739,482	\$1,800,000	\$1,565,534
Total Licenses Fees Permits	\$1,739,482	\$1,800,000	\$1,565,534
Total Police Impact Fee	\$1,739,482	\$1,800,000	\$1,565,534
Stormwater Drainage Impact Fee			
Licenses Fees Permits			
Fees	\$780,400	\$780,400	\$702,360
Total Licenses Fees Permits	\$780,400	\$780,400	\$702,360
Other Revenues			
Interest	\$15,084	-	\$15,409
Total Other Revenues	\$15,084	-	\$15,409
Total Stormwater Drainage Impact Fee	\$795,484	\$780,400	\$717,769
Wastewater Impact Fee			
Licenses Fees Permits			
Fees	\$7,668,170	\$7,014,263	\$6,900,629
Total Licenses Fees Permits	\$7,668,170	\$7,014,263	\$6,900,629
Other Revenues			
Interest	\$25,900	-	\$26,459
Total Other Revenues	\$25,900	-	\$26,459
Total Wastewater Impact Fee	\$7,694,070	\$7,014,263	\$6,927,088

City of Mesa, Arizona
Summary of Revenues by Fund and Source
Fiscal Year 2020/21 - Adopted

Source	FY 2019/20 Adopted Budget	FY 2019/20 Projected Revenues	FY 2020/21 Adopted Budget
Water Impact Fees			
Fees	\$6,698,794	\$6,385,569	\$6,028,915
Total Licenses Fees Permits	\$6,698,794	\$6,385,569	\$6,028,915
Other Revenues			
Interest	\$16,119	-	\$16,467
Total Other Revenues	\$16,119	-	\$16,467
Total Water Impact Fees	\$6,714,913	\$6,385,569	\$6,045,382
Total Impact Fees Fund	\$18,230,259	\$17,280,232	\$16,422,929
Grant Funds			
Community Development Block Grant			
Intergovernmental			
Federal Grants & Reimbursements	\$12,392,664	\$5,229,697	\$12,350,569
Total Intergovernmental	\$12,392,664	\$5,229,697	\$12,350,569
Total Community Development Block Grant	\$12,392,664	\$5,229,697	\$12,350,569
Grants - Enterprise			
Intergovernmental			
Federal Grants & Reimbursements	\$3,519,878	\$3,392,078	\$7,795,534
State Grants and Reimbursements	\$118,762	\$118,762	-
Total Intergovernmental	\$3,638,640	\$3,510,840	\$7,795,534
Total Grants - Enterprise	\$3,638,640	\$3,510,840	\$7,795,534
Grants - Gen. Gov.			
Intergovernmental			
Federal Grants & Reimbursements	\$21,730,220	\$2,934,364	\$22,893,445
State Grants and Reimbursements	\$381,238	\$242,985	\$278,596
County and Other Governments Revenues	\$826,600	\$652,328	\$764,150
Total Intergovernmental	\$22,938,058	\$3,829,677	\$23,936,191
Other Revenues			
Interest	-	\$1,361	-
Contributions and Donations	\$211,675	-	\$265,585
Total Other Revenues	\$211,675	\$1,361	\$265,585
Total Grants - Gen. Gov.	\$23,149,733	\$3,831,038	\$24,201,776
HOME			
Intergovernmental			
Federal Grants & Reimbursements	\$4,587,231	\$657,635	\$5,488,996
Total Intergovernmental	\$4,587,231	\$657,635	\$5,488,996
Total HOME	\$4,587,231	\$657,635	\$5,488,996
Relief Fund			
Intergovernmental			
Federal Grants & Reimbursements	-	\$30,000,000	\$70,000,000
Total Intergovernmental	-	\$30,000,000	\$70,000,000
Total Relief Fund	-	\$30,000,000	\$70,000,000

City of Mesa, Arizona
Summary of Revenues by Fund and Source
Fiscal Year 2020/21 - Adopted

Source	FY 2019/20 Adopted Budget	FY 2019/20 Projected Revenues	FY 2020/21 Adopted Budget
Section 8			
Intergovernmental			
Federal Grants & Reimbursements	\$16,643,782	\$15,294,507	\$17,616,770
Total Intergovernmental	\$16,643,782	\$15,294,507	\$17,616,770
Other Revenues			
Interest	\$54,321	\$31,000	\$63,824
Total Other Revenues	\$54,321	\$31,000	\$63,824
Total Section 8	\$16,698,103	\$15,325,507	\$17,680,594
Total Grant Funds	\$60,466,371	\$58,554,717	\$137,517,469
Trust Funds			
Employee Benefit Trust			
Other Revenues			
Self Insurance Contributions	\$94,002,793	\$90,281,026	\$100,449,727
Total Other Revenues	\$94,002,793	\$90,281,026	\$100,449,727
Total Employee Benefit Trust	\$94,002,793	\$90,281,026	\$100,449,727
Property and Public Liability			
Other Revenues			
Self Insurance Contributions	\$6,888,645	\$5,892,714	\$6,646,481
Other Revenues	\$55,300	\$55,300	-
Total Other Revenues	\$6,943,945	\$5,948,014	\$6,646,481
Total Property and Public Liability	\$6,943,945	\$5,948,014	\$6,646,481
Worker's Compensation			
Other Revenues			
Interest	\$14,000	\$130,000	\$125,300
Self Insurance Contributions	\$4,202,562	\$4,092,035	\$5,166,792
Total Other Revenues	\$4,216,562	\$4,222,035	\$5,292,092
Total Worker's Compensation	\$4,216,562	\$4,222,035	\$5,292,092
Total Trust Funds	\$105,163,300	\$100,451,075	\$112,388,300
Debt Service Funds			
General Obligation Bond Redemption			
Taxes			
Property Taxes	\$41,741,000	\$42,584,358	\$41,738,000
Total Taxes	\$41,741,000	\$42,584,358	\$41,738,000
Intergovernmental			
Federal Grants & Reimbursements	\$561,248	\$561,248	-
Total Intergovernmental	\$561,248	\$561,248	-
Sales and Charges For Services			
General	-	-	\$806,356
Total Sales and Charges For Services	-	-	\$806,356
Total General Obligation Bond Redemption	\$42,302,248	\$43,145,606	\$42,544,356

City of Mesa, Arizona
Summary of Revenues by Fund and Source
Fiscal Year 2020/21 - Adopted

Source	FY 2019/20 Adopted Budget	FY 2019/20 Projected Revenues	FY 2020/21 Adopted Budget
Highway Project Advancement Notes			
Other Revenues			
Interest	\$140,089	\$600,000	\$143,111
Total Other Revenues	\$140,089	\$600,000	\$143,111
Total Highway Project Advancement Notes	\$140,089	\$600,000	\$143,111
Excise Tax Obligation Redemption - Enterprise			
Other Revenues			
Interest	\$84,869	\$84,869	-
Sale of Property	\$55,000,000	\$7,843,986	-
Total Other Revenues	\$55,084,869	\$7,928,855	-
Total Excise Tax Obligation Redemption - Enterprise	\$55,084,869	\$7,928,855	-
Special Improvement District Bond Redemption			
Other Revenues			
Other Revenues	\$364,645	\$364,645	\$463,904
Total Other Revenues	\$364,645	\$364,645	\$463,904
Total Special Improvement District Bond Redemption	\$364,645	\$364,645	\$463,904
Utility Systems Bond Redemption			
Intergovernmental			
Federal Grants & Reimbursements	\$2,406,276	\$2,406,276	-
Total Intergovernmental	\$2,406,276	\$2,406,276	-
Total Utility Systems Bond Redemption	\$2,406,276	\$2,406,276	-
Total Debt Service Funds	\$100,298,127	\$54,445,382	\$43,151,371
Bond Funds			
Excise Tax Obligation Bond Construction			
Intergovernmental			
Federal Grants & Reimbursements	-	\$33,522,350	-
Total Intergovernmental	-	\$33,522,350	-
Total Excise Tax Obligation Bond Construction	-	\$33,522,350	-
Total Bond Funds	-	\$33,522,350	-
Total City Revenues	\$1,318,481,719	\$1,276,178,636	\$1,261,896,844

Changes in accounting presentation affect comparisons between years.

This schedule does not include Other Financing Sources such as bonds and fund balance.

*The Court Construction Fee Fund was reclassified from a Debt Service Fund to a Restricted Fund.

City of Mesa, Arizona
Summary of Expenditures by Department
Fiscal Year 2020/21- Adopted

Department	FY 2018/2019 Actual Expenditures	FY 2019/2020 Adopted Budget	FY 2019/2020 Projected Expenditures	FY 2020/2021 Adopted Budget
Arts and Culture	\$16,338,071	\$17,846,675	\$15,263,928	\$18,989,290
Business Services	\$11,951,854	\$13,155,145	\$12,279,042	\$12,865,575
Centralized Appropriations	\$324,250,155	\$279,526,000	\$233,463,125	\$309,671,000
City Attorney	\$10,294,721	\$14,332,000	\$13,357,725	\$14,707,000
City Auditor	\$726,583	\$778,000	\$807,000	\$826,000
City Clerk	\$1,172,028	\$902,000	\$945,934	\$1,351,000
City Manager	\$6,374,472	\$7,755,900	\$7,624,201	\$7,876,502
Communications	\$3,359,841	\$4,036,000	\$3,842,520	\$4,045,000
Community Services	\$20,333,893	\$35,670,434	\$23,668,352	\$38,321,749
Contingencies	\$0	\$89,678,000	\$0	\$89,245,000
Department of Innovation & Technology	\$31,049,936	\$39,861,740	\$32,103,135	\$40,731,659
Development Services	\$9,207,232	\$9,456,974	\$9,533,771	\$10,058,136
Economic Development	\$7,222,931	\$7,378,000	\$6,896,453	\$7,366,000
Energy Resources	\$35,170,850	\$37,416,000	\$35,611,277	\$38,348,167
Engineering	\$6,434,275	\$7,966,000	\$6,725,957	\$7,838,141
Environmental Management and Sustainability	\$32,154,419	\$35,262,852	\$36,325,180	\$35,399,000
Falcon Field Airport	\$1,656,421	\$2,124,000	\$1,529,021	\$2,149,000
Financial Services	\$3,363,310	\$4,069,000	\$4,103,330	\$4,080,000
Fleet Services	\$23,285,347	\$40,746,026	\$31,197,658	\$38,115,881
Human Resources	\$97,349,571	\$101,033,000	\$104,103,845	\$111,525,000
Library Services	\$6,795,678	\$8,769,000	\$7,347,577	\$8,077,000
Mayor and Council	\$889,769	\$847,000	\$905,600	\$950,000
Mesa Fire and Medical	\$83,778,953	\$90,021,022	\$92,683,215	\$99,586,450

City of Mesa, Arizona
Summary of Expenditures by Department
Fiscal Year 2020/21- Adopted

Department	FY 2018/2019 Actual Expenditures	FY 2019/2020 Adopted Budget	FY 2019/2020 Projected Expenditures	FY 2020/2021 Adopted Budget
Municipal Court	\$7,930,350	\$10,782,475	\$9,093,955	\$10,432,600
Office of ERP Management	\$608,931	\$801,000	\$718,250	\$804,000
Office of Management and Budget	\$2,785,014	\$3,592,868	\$3,308,393	\$3,231,098
Parks, Recreations & Community Facilities	\$45,744,026	\$58,379,300	\$46,019,096	\$54,303,907
Police	\$181,340,016	\$198,152,493	\$191,960,146	\$206,993,517
Project Management Program	\$275,111,579	\$559,092,000	\$353,364,001	\$567,520,000
Public Information and Communications	\$1,580,126	\$1,366,000	\$1,566,033	\$1,449,000
Transit Services	\$15,787,687	\$20,052,000	\$20,402,445	\$20,059,000
Transportation	\$38,915,286	\$45,653,180	\$42,192,918	\$45,607,000
Water Resources	\$67,525,316	\$83,497,916	\$75,410,476	\$97,477,328
Total Expenditures	\$1,370,488,643	\$1,830,000,000	\$1,424,353,559	\$1,910,000,000

Changes in accounting presentation affect comparisons between years.

City of Mesa, Arizona
Summary of Expenditures by Fund
Fiscal Year 2020/21- Adopted

Source	FY 2018/19 Actual Expenditures	FY 2019/20 Adopted Budget	FY 2019/20 Projected Expenditures	FY 2020/21 Adopted Budget
General Fund				
General Fund	\$362,629,926	\$391,468,845	\$373,242,688	\$392,048,765
Capital - General Fund	\$15,437,427	\$44,283,196	\$15,463,669	\$46,818,740
Total General Fund	\$378,067,353	\$435,752,041	\$388,706,357	\$438,867,505
Enterprise Fund				
Capital - Enterprise	\$2,365,753	\$13,828,740	\$8,854,406	\$6,248,887
Enterprise Fund	\$157,656,134	\$180,084,114	\$168,369,385	\$181,942,242
Total Enterprise Fund	\$160,021,887	\$193,912,854	\$177,223,791	\$188,191,129
Restricted Funds				
Arts & Culture Fund	\$17,437,250	\$19,051,131	\$17,042,032	\$19,723,545
Cadence CFD 1 - Capital	\$128,318	\$5,840,000	\$3,362,275	\$9,449,000
Cadence CFD 1 - Debt	\$17,284	\$437,453	\$437,453	\$950,922
Cadence CFD - Operating	\$26,439	\$116,391	\$58,508	\$116,812
Cemetery	\$1,419,267	\$3,649,940	\$1,694,829	\$4,150,576
Eastmark CFD 1 - Capital	\$13,616,493	\$20,200,000	\$14,377,000	\$20,400,000
Eastmark CFD 1 - Debt	\$3,800,838	\$5,196,771	\$3,993,971	\$5,719,280
Eastmark CFD 1 - Operating	\$138,035	\$227,905	\$169,083	\$291,202
Eastmark CFD 2-Capital	-	\$3,300,000	\$707,000	\$4,300,000
Eastmark CFD 2-Debt	-	\$451,400	\$300,700	\$762,095
Eastmark Community Facilities District No. 2	(\$0)	\$96,508	\$41,508	\$96,508
Economic Investment Fund	\$5,160,287	\$29,720,250	\$8,144,361	\$40,043,094
Environmental Compliance Fee	\$13,721,801	\$21,493,967	\$15,846,351	\$20,425,321
Falcon Field Airport	\$3,369,616	\$6,434,877	\$4,173,629	\$8,910,715
Greenfield WRP Joint Venture	\$99,948,007	\$89,376,868	\$87,261,778	\$23,561,482
Highway User Revenue Fund	\$24,563,075	\$44,649,333	\$33,049,551	\$36,355,503
Local Streets	\$37,452,755	\$56,490,039	\$34,577,503	\$61,541,494
Mesa Arts Center Restoration Fee	\$337,834	\$728,000	\$215,000	\$1,591,600
Public Safety Sales Tax	\$225,921	\$6,382,409	\$7,900,374	\$26,030,160
Quality of Life Sales Tax	\$24,859,385	\$26,305,729	\$26,305,729	\$25,605,004
Restricted Programs Fund	\$6,308,262	\$16,048,538	\$9,315,350	\$16,172,040
Solid Waste Development Fee	\$179,041	\$1,050,000	\$544,520	\$905,480

City of Mesa, Arizona
Summary of Expenditures by Fund
Fiscal Year 2020/21- Adopted

Source	FY 2018/19 Actual Expenditures	FY 2019/20 Adopted Budget	FY 2019/20 Projected Expenditures	FY 2020/21 Adopted Budget
Special Programs Fund	\$759,240	\$1,044,362	\$526,096	\$3,128,755
TOPAZ Joint Venture Fund	\$2,886,737	\$4,772,827	\$3,546,104	\$5,155,250
Transit Fund	\$21,081,977	\$36,888,422	\$33,438,356	\$25,989,219
Transportation	\$9,068,636	\$35,883,718	\$16,187,405	\$22,096,313
Utility Replacement Extension and Renewal	\$4,439,956	\$13,808,357	\$8,465,341	\$13,781,519
Vehicle Replacement	\$1,403,881	\$3,689,303	\$1,829,041	\$4,255,963
Ambulance Transport	-	-	\$2,781,180	\$4,587,149
Commercial Facilities Fund	-	-	-	\$10,436,829
Total Restricted Funds	\$292,350,333	\$453,334,498	\$336,292,028	\$416,532,830
Internal Service Funds				
Fleet Internal Service	\$157,998	\$249,899	\$537,047	\$639,899
Print Shop Internal Service	\$15,147	-	(\$3,696)	-
Warehouse Internal Service	(\$101,036)	\$7,351,417	\$7,730,905	\$9,239,853
Total Internal Service Funds	\$72,108	\$7,601,316	\$8,264,256	\$9,879,752
Impact Fees Fund				
	-	-	-	-
Total Impact Fees Funds	-	-	-	-
Grant Funds				
Community Development Block Grant	\$4,115,466	\$12,392,664	\$4,954,418	\$12,630,561
Grants - Enterprise	\$413,344	\$3,638,640	\$3,551,257	\$7,795,534
Grants - Gen. Gov.	\$5,330,716	\$23,837,089	\$3,922,533	\$25,335,792
HOME	\$829,133	\$4,587,231	\$658,117	\$5,488,996
Section 8	\$13,570,544	\$16,697,714	\$15,352,145	\$17,699,238
Relief Fund	-	-	\$30,000,000	\$70,000,000
Total Grant Funds	\$24,259,203	\$61,153,338	\$58,438,470	\$138,950,121
Trust Funds				
Employee Benefit Trust	\$90,790,619	\$93,255,429	\$97,236,515	\$103,304,956
Property and Public Liability	\$4,112,508	\$7,592,951	\$6,812,992	\$7,682,222
Worker's Compensation	\$4,801,492	\$6,213,339	\$5,517,030	\$6,270,835
Total Trust Funds	\$99,704,619	\$107,061,719	\$109,566,537	\$117,258,013

City of Mesa, Arizona
Summary of Expenditures by Fund
Fiscal Year 2020/21- Adopted

Source	FY 2018/19 Actual Expenditures	FY 2019/20 Adopted Budget	FY 2019/20 Projected Expenditures	FY 2020/21 Adopted Budget
Debt Service Funds				
Excise Tax Obligation Redemption - Enterprise	\$2,452,240	\$52,452,250	\$4,270,708	-
General Obligation Bond Redemption	\$40,840,296	\$48,685,893	\$48,685,893	\$50,077,706
Highway User Revenue Bond Redemption	\$12,383,015	\$12,402,713	\$12,402,713	\$12,445,388
Special Improvement District Bond Redemption	\$616,059	\$364,645	\$364,645	\$463,904
Utility Systems Bond Redemption	\$236,702,681	\$103,071,995	\$93,205,400	\$117,168,131
Utility Systems GO Bond Redemption	\$52,823	\$46,088	\$46,088	\$48,121
WIFA Redemption	\$177,665	\$203,415	\$203,415	\$203,415
Total Debt Service Funds	\$293,224,779	\$217,226,999	\$159,178,862	\$180,406,665
Bond Funds				
Electric Bond Construction	\$3,608,239	\$21,234,938	\$9,237,814	\$3,902,379
Excise Tax Obligation Bond Construction	-	\$33,722,350	\$33,522,350	\$33,955,828
Gas Bond Construction	\$8,232,819	\$28,902,582	\$12,366,924	\$14,891,504
Library Bond Construction	-	-	\$2,005,000	\$1,877,979
Parks Bond Construction	\$4,958,453	\$21,511,851	\$11,422,567	\$17,459,274
Public Safety Bond Construction	\$5,448,606	\$16,193,038	\$7,253,195	\$20,060,191
Solid Waste Bond Construction	\$1,123,029	-	-	-
Spring Training Bond Construction	\$408	\$27,025	\$2,274	\$52,726
Streets Bond Construction	\$8,611,352	\$27,246,971	\$10,184,158	\$47,192,869
Wastewater Bond Construction	\$67,447,375	\$79,707,403	\$64,955,848	\$79,840,201
Water Bond Construction	\$23,354,182	\$35,733,077	\$35,733,128	\$111,436,034
Total Bond Funds	\$122,784,463	\$264,279,235	\$186,683,258	\$330,668,985
Contingency				
Contingency	-	\$89,678,000	-	\$89,245,000
Total Contingency	-	\$89,678,000	-	\$89,245,000
Total Expenditures	\$1,370,484,745	\$1,830,000,000	\$1,424,353,559	\$1,910,000,000

Changes in accounting presentation affect comparisons between years.

City of Mesa, Arizona
Summary of Expenditures by Fund and Department
Fiscal Year 2020/21 - Adopted

Fund/Department	FY 2019/20 Adopted Budget	FY 2019/20 Budget Adjustments	FY 2019/20 Projected Expenditures	FY 2020/21 Adopted Budget
General Fund				
General Fund				
Business Services	\$11,095,795	(\$1,807)	\$10,535,592	\$10,929,175
Centralized Appropriations	(\$11,648,926)	(\$1,034,885)	(\$10,283,873)	(\$11,687,616)
City Attorney	\$6,012,836	\$171,259	\$5,869,668	\$6,253,386
City Auditor	\$778,000	\$14,000	\$807,000	\$826,000
City Clerk	\$897,476	\$43,934	\$941,410	\$1,346,476
City Manager	\$7,199,533	\$123,784	\$7,217,788	\$7,145,533
Community Services	\$3,156,717	\$63,802	\$3,014,863	\$3,213,750
Department of Innovation & Technology	\$36,525,968	\$40,588	\$32,218,586	\$37,462,913
Development Services	\$8,806,125	\$44,140	\$8,890,023	\$9,271,550
Economic Development	\$3,801,415	\$9,149	\$3,720,564	\$3,843,870
Energy Resources	\$68,282	\$7,083	\$74,007	\$69,387
Engineering	\$7,452,768	\$20,061	\$6,543,896	\$7,484,491
Financial Services	\$3,907,151	\$4,246	\$3,911,397	\$3,904,998
Human Resources	\$3,868,241	\$136,911	\$3,609,253	\$4,210,652
Library Services	\$8,442,400	\$20,810	\$7,279,810	\$7,801,800
Mayor and Council	\$847,000	\$120,011	\$905,600	\$950,000
Mesa Fire and Medical	\$72,828,228	(\$3,830,674)	\$72,662,054	\$74,684,549
Municipal Court	\$8,144,428	\$85,425	\$8,057,017	\$8,278,464
Office of ERP Management	\$797,000	\$2,431	\$718,250	\$800,000
Office of Management and Budget	\$3,568,868	(\$273,377)	\$3,284,393	\$3,207,098
Parks, Recreation & Community Facilities	\$37,222,388	(\$5,434,797)	\$29,656,732	\$36,689,440
Police	\$167,987,372	(\$4,736,516)	\$169,480,072	\$171,557,168
Project Management Program	\$8,211,320	\$360,900	\$2,442,893	\$2,230,369
Public Information and Communications	\$1,366,000	\$346,652	\$1,566,033	\$1,449,000
Transportation	\$22,200	-	\$21,840	\$22,200
Water Resources	\$110,260	\$504	\$97,820	\$104,112
Total General Fund	\$391,468,845	(\$13,696,366)	\$373,242,688	\$392,048,765
Capital - General Fund				
Centralized Appropriations	(\$1,357,995)	-	(\$1,050,887)	(\$632,958)
Community Services	\$1,312	-	\$1,312	-
Department of Innovation & Technology	\$4,563,465	(\$380,551)	\$1,750,069	\$4,386,961
Engineering	\$57,641	(\$38,500)	-	\$76,782
Fleet Services	\$843,000	\$52,196	\$710,196	\$638,938
Mesa Fire and Medical	\$3,813,514	(\$621,133)	\$3,101,094	\$1,827,381
Office of ERP Management	\$4,000	-	-	\$4,000
Parks, Recreation & Community Facilities	-	-	-	\$200,320
Police	\$1,377,918	(\$258,764)	\$681,140	\$1,720,672
Project Management Program	\$34,730,341	\$7,297,847	\$10,170,745	\$38,596,644
Transportation	\$250,000	(\$150,000)	\$100,000	-
Total Capital - General Fund	\$44,283,196	\$5,901,095	\$15,463,669	\$46,818,740
Total General Fund	\$435,752,041	(\$7,795,271)	\$388,706,357	\$438,867,505
Enterprise Fund				
Capital - Enterprise				
Centralized Appropriations	\$746,735	-	\$568,620	\$291,946
Department of Innovation & Technology	\$843,960	-	\$7,000	\$935,000
Energy Resources	\$460	-	\$460	\$460

City of Mesa, Arizona
Summary of Expenditures by Fund and Department
Fiscal Year 2020/21 - Adopted

Fund/Department	FY 2019/20 Adopted Budget	FY 2019/20 Budget Adjustments	FY 2019/20 Projected Expenditures	FY 2020/21 Adopted Budget
Environmental Management and Sustainability	-	\$445,000	\$400,000	-
Fleet Services	\$5,880,765	(\$613,676)	\$3,309,645	\$2,116,758
Parks, Recreation & Community Facilities	\$2,671,178	(\$79,018)	\$1,956,565	-
Project Management Program	\$3,574,217	\$1,684,724	\$2,612,116	\$2,743,023
Water Resources	\$111,425	-	-	\$161,700
Total Capital - Enterprise	\$13,828,740	\$1,437,030	\$8,854,406	\$6,248,887
Enterprise Fund				
Business Services	\$125,100	(\$33,685)	\$50,840	\$40,575
Centralized Appropriations	\$23,690,156	\$399,800	\$23,036,348	\$19,747,683
City Attorney	\$178,343	\$5,721	\$178,343	\$179,100
Development Services	\$164,333	\$276	\$165,543	\$211,632
Energy Resources	\$36,766,418	(\$53,480)	\$35,034,006	\$37,756,314
Engineering	\$238,166	\$155	\$109,000	\$62,304
Environmental Management and Sustainability	\$32,816,072	\$170,254	\$33,949,267	\$33,292,328
Fleet Services	\$10,000	-	\$10,000	-
Parks, Recreation & Community Facilities	\$9,185,163	(\$562,660)	\$6,267,666	\$820,004
Police	\$775,817	\$3,244	\$753,546	\$757,380
Project Management Program	\$1,811,665	\$572,434	\$1,493,930	\$827,871
Transportation	\$577,227	\$430	\$577,657	\$535,253
Water Resources	\$73,745,654	(\$357,085)	\$66,743,239	\$87,711,798
Total Enterprise Fund	\$180,084,114	\$145,404	\$168,369,385	\$181,942,242
Total Enterprise Fund	\$193,912,854	\$1,582,434	\$177,223,791	\$188,191,129
Restricted Funds				
Ambulance Transport				
Mesa Fire and Medical	-	\$1,620,180	\$1,680,180	\$3,928,149
Project Management Program	-	\$1,601,964	\$1,101,000	\$659,000
Total Ambulance Transport	-	\$3,222,144	\$2,781,180	\$4,587,149
Arts & Culture Fund				
Arts and Culture	\$16,006,493	\$35,249	\$14,107,002	\$16,364,272
Centralized Appropriations	\$2,851,984	\$12,600	\$2,737,826	\$3,053,823
Project Management Program	\$192,654	\$310,000	\$197,204	\$305,450
Total Arts & Culture Fund	\$19,051,131	\$357,849	\$17,042,032	\$19,723,545
Cadence CFD 1 - Capital				
Centralized Appropriations	\$5,840,000	-	\$3,362,275	\$9,449,000
Total Cadence CFD 1 - Capital	\$5,840,000	-	\$3,362,275	\$9,449,000
Cadence CFD 1 - Debt				
Centralized Appropriations	\$437,453	-	\$437,453	\$950,922
Total Cadence CFD 1 - Debt	\$437,453	-	\$437,453	\$950,922
Cadence CFD - Operating				
Centralized Appropriations	\$20,000	(\$17,000)	-	\$20,000
City Attorney	\$15,000	-	\$5,000	\$15,000
City Clerk	\$1,508	-	\$1,508	\$1,508
City Manager	\$10,000	-	-	\$10,000
Engineering	\$39,883	\$4,178	\$12,000	\$40,304
Financial Services	\$23,000	\$13,000	\$33,000	\$23,000
Office of Management and Budget	\$7,000	-	\$7,000	\$7,000
Total Cadence CFD - Operating	\$116,391	\$178	\$58,508	\$116,812
Cemetery				

City of Mesa, Arizona
Summary of Expenditures by Fund and Department
Fiscal Year 2020/21 - Adopted

Fund/Department	FY 2019/20 Adopted Budget	FY 2019/20 Budget Adjustments	FY 2019/20 Projected Expenditures	FY 2020/21 Adopted Budget
Centralized Appropriations	\$260,775	\$100	\$245,903	\$219,638
Parks, Recreation & Community Facilities	\$1,266,484	\$179,567	\$1,218,063	\$1,423,148
Project Management Program	\$2,122,681	\$29,972	\$230,863	\$2,507,790
Total Cemetery	\$3,649,940	\$209,638	\$1,694,829	\$4,150,576
Commercial Facilities Fund				
Centralized Appropriations	-	-	-	\$1,734,278
Parks, Recreation & Community Facilities	-	-	-	\$6,873,167
Project Management Program	-	-	-	\$1,829,384
Total Commercial Facilities Fund	-	-	-	\$10,436,829
Eastmark CFD 1 - Capital				
Centralized Appropriations	\$20,200,000	-	\$14,377,000	\$20,400,000
Total Eastmark CFD 1 - Capital	\$20,200,000	-	\$14,377,000	\$20,400,000
Eastmark CFD 1 - Debt				
Centralized Appropriations	\$5,196,771	-	\$3,993,971	\$5,719,280
Total Eastmark CFD 1 - Debt	\$5,196,771	-	\$3,993,971	\$5,719,280
Eastmark CFD 1 - Operating				
Centralized Appropriations	\$40,000	(\$31,000)	-	\$90,636
City Attorney	\$40,000	-	\$5,000	\$40,000
City Clerk	\$1,508	-	\$1,508	\$1,508
City Manager	\$10,000	-	\$3,000	\$10,000
Engineering	\$19,883	\$7,178	\$23,061	\$20,304
Financial Services	\$106,514	\$24,000	\$126,514	\$118,754
Office of Management and Budget	\$10,000	-	\$10,000	\$10,000
Total Eastmark CFD 1 - Operating	\$227,905	\$178	\$169,083	\$291,202
Eastmark CFD 2-Capital				
Centralized Appropriations	\$3,300,000	-	\$707,000	\$4,300,000
Total Eastmark CFD 2-Capital	\$3,300,000	-	\$707,000	\$4,300,000
Eastmark CFD 2-Debt				
Centralized Appropriations	\$451,400	-	\$300,700	\$762,095
Total Eastmark CFD 2-Debt	\$451,400	-	\$300,700	\$762,095
Eastmark Community Facilities District N				
Centralized Appropriations	\$20,000	(\$1,000)	-	\$20,000
City Attorney	\$15,000	-	\$5,000	\$15,000
City Clerk	\$1,508	-	\$1,508	\$1,508
City Manager	\$10,000	-	-	\$10,000
Engineering	\$20,000	\$1,000	\$5,000	\$20,000
Financial Services	\$23,000	-	\$23,000	\$23,000
Office of Management and Budget	\$7,000	-	\$7,000	\$7,000
Total Eastmark Community Facilities District No. 2	\$96,508	-	\$41,508	\$96,508
Economic Investment Fund				
Centralized Appropriations	\$10,392,563	-	\$449,317	\$450,419
Economic Development	\$3,576,585	(\$328,696)	\$3,175,889	\$3,522,130
Parks, Recreation & Community Facilities	\$163,602	\$164,710	\$328,312	\$167,832
Project Management Program	\$15,587,500	\$164,800	\$4,190,843	\$35,902,713
Total Economic Investment Fund	\$29,720,250	\$814	\$8,144,361	\$40,043,094
Environmental Compliance Fee				
Centralized Appropriations	\$968,652	-	\$898,610	\$917,842
Development Services	\$67,163	-	\$62,572	\$51,012
Environmental Management and Sustainability	\$2,246,780	(\$273,870)	\$1,760,713	\$2,081,672

City of Mesa, Arizona
Summary of Expenditures by Fund and Department
Fiscal Year 2020/21 - Adopted

Fund/Department	FY 2019/20 Adopted Budget	FY 2019/20 Budget Adjustments	FY 2019/20 Projected Expenditures	FY 2020/21 Adopted Budget
Fleet Services	\$573,843	\$213,452	\$466,899	\$658,481
Parks, Recreation & Community Facilities	\$7,520,485	(\$202,440)	\$6,525,923	\$7,422,547
Project Management Program	\$5,601,717	\$1,543,153	\$1,984,460	\$4,654,281
Transportation	\$4,479,446	(\$942,401)	\$4,124,700	\$4,604,467
Water Resources	\$35,881	\$132	\$22,474	\$35,019
Total Environmental Compliance Fee	\$21,493,967	\$338,026	\$15,846,351	\$20,425,321
Falcon Field Airport				
Centralized Appropriations	\$815,777	-	\$760,365	\$838,729
Engineering	\$53,483	-	\$18,000	\$50,988
Falcon Field Airport	\$2,124,000	(\$395,378)	\$1,529,021	\$2,149,000
Fleet Services	-	\$82,000	-	\$82,000
Mesa Fire and Medical	\$583,694	\$1,412	\$600,543	\$597,240
Police	\$258,555	\$1,053	\$251,155	\$252,468
Project Management Program	\$2,584,168	\$428,985	\$999,345	\$4,925,090
Transportation	\$15,200	-	\$15,200	\$15,200
Total Falcon Field Airport	\$6,434,877	\$118,072	\$4,173,629	\$8,910,715
Greenfield WRP Joint Venture				
Centralized Appropriations	\$1,046,828	-	\$1,057,169	\$1,056,789
Financial Services	\$1,152	\$12	\$1,164	\$1,272
Project Management Program	\$81,155,629	\$15,000	\$79,196,126	\$15,112,924
Water Resources	\$7,173,259	(\$138,876)	\$7,007,319	\$7,390,497
Total Greenfield WRP Joint Venture	\$89,376,868	(\$123,864)	\$87,261,778	\$23,561,482
Highway User Revenue Fund				
Centralized Appropriations	\$161,358	-	\$157,812	\$321,207
Project Management Program	\$23,395,267	(\$20,000)	\$12,806,371	\$18,588,896
Transportation	\$21,092,708	\$50,662	\$20,085,368	\$17,445,400
Total Highway User Revenue Fund	\$44,649,333	\$30,662	\$33,049,551	\$36,355,503
Local Streets				
Centralized Appropriations	\$5,841,773	\$29,550	\$5,513,765	\$5,944,713
Development Services	\$246,835	\$430	\$243,115	\$317,424
Energy Resources	\$453,808	\$38,606	\$493,998	\$462,539
Engineering	\$84,176	\$182	\$15,000	\$82,968
Fleet Services	\$3,913,000	\$100,000	\$970,000	\$3,793,000
Police	\$129,287	\$547	\$125,754	\$126,180
Project Management Program	\$26,552,939	\$1,179,820	\$9,897,041	\$29,028,882
Transportation	\$19,156,745	(\$1,109,987)	\$17,210,945	\$21,680,524
Water Resources	\$111,476	\$523	\$107,885	\$105,264
Total Local Streets	\$56,490,039	\$239,671	\$34,577,503	\$61,541,494
Mesa Arts Center Restoration Fee				
Project Management Program	\$728,000	-	\$215,000	\$1,591,600
Total Mesa Arts Center Restoration Fee	\$728,000	-	\$215,000	\$1,591,600
Public Safety Sales Tax				
Fleet Services	\$767,298	\$498,000	\$265,252	\$1,926,046
Mesa Fire and Medical	\$2,250,720	\$3,226,789	\$4,397,425	\$7,908,637
Police	\$3,364,391	\$836,551	\$1,984,253	\$8,513,721
Project Management Program	-	\$8,492,700	\$1,253,444	\$7,681,756
Total Public Safety Sales Tax	\$6,382,409	\$13,054,040	\$7,900,374	\$26,030,160
Quality of Life Sales Tax				
Mesa Fire and Medical	\$9,710,260	(\$2,427,565)	\$9,710,260	\$9,415,693

City of Mesa, Arizona
Summary of Expenditures by Fund and Department
Fiscal Year 2020/21 - Adopted

Fund/Department	FY 2019/20 Adopted Budget	FY 2019/20 Budget Adjustments	FY 2019/20 Projected Expenditures	FY 2020/21 Adopted Budget
Police	\$16,595,469	(\$4,148,868)	\$16,595,469	\$16,189,311
Total Quality of Life Sales Tax	\$26,305,729	(\$6,576,433)	\$26,305,729	\$25,605,004
Restricted Programs Fund				
Arts and Culture	\$1,440,507	\$202,475	\$1,131,971	\$2,164,728
Centralized Appropriations	\$2,875,000	-	\$2,116,434	\$2,995,000
Community Services	\$248,915	-	\$108,000	\$248,915
Development Services	\$133,000	-	\$133,000	\$167,000
Library Services	\$291,600	(\$185,412)	\$24,550	\$215,200
Mesa Fire and Medical	\$54,300	\$10,000	\$64,266	\$131,000
Municipal Court	\$2,638,047	(\$220,509)	\$1,036,938	\$2,154,136
Parks, Recreation & Community Facilities	\$100,000	-	\$24,000	\$100,000
Police	\$2,624,159	\$992	\$955,087	\$2,784,715
Project Management Program	\$5,643,010	\$225,412	\$3,721,104	\$5,211,346
Total Restricted Programs Fund	\$16,048,538	\$32,958	\$9,315,350	\$16,172,040
Solid Waste Development Fee				
Environmental Management and Sustainability	\$200,000	-	\$200,000	-
Fleet Services	\$850,000	-	\$344,520	\$905,480
Total Solid Waste Development Fee	\$1,050,000	-	\$544,520	\$905,480
Special Programs Fund				
City Manager	\$399,367	\$4,600	\$358,467	\$428,967
Development Services	\$39,518	-	\$39,518	\$39,518
Environmental Management and Sustainability	-	\$10,000	\$10,000	\$25,000
Human Resources	-	\$20,000	\$20,000	-
Mesa Fire and Medical	\$55,006	\$40,000	\$75,357	\$246,737
Parks, Recreation & Community Facilities	\$50,000	-	-	\$350,000
Police	\$500,471	\$40,000	\$20,754	\$342,096
Project Management Program	-	\$175,000	\$2,000	\$446,437
Transportation	-	-	-	\$1,250,000
Total Special Programs Fund	\$1,044,362	\$289,600	\$526,096	\$3,128,755
TOPAZ Joint Venture Fund				
Department of Innovation & Technology	\$1,964,347	\$445	\$1,970,000	\$1,991,785
Financial Services	\$8,183	\$72	\$8,255	\$8,976
Project Management Program	\$2,800,297	-	\$1,567,849	\$3,154,489
Total TOPAZ Joint Venture Fund	\$4,772,827	\$517	\$3,546,104	\$5,155,250
Transit Fund				
Centralized Appropriations	\$508,320	-	\$513,729	\$544,856
Project Management Program	\$16,268,448	-	\$12,464,974	\$5,331,407
Transit Services	\$20,052,000	\$1,780	\$20,402,445	\$20,059,000
Transportation	\$59,654	\$310	\$57,208	\$53,956
Total Transit Fund	\$36,888,422	\$2,090	\$33,438,356	\$25,989,219
Transportation				
Project Management Program	\$35,883,718	-	\$16,187,405	\$22,096,313
Total Transportation	\$35,883,718	-	\$16,187,405	\$22,096,313
Utility Replacement Extension and Renew				
Energy Resources	\$127,032	(\$16,531)	\$8,806	\$59,467
Fleet Services	\$3,476,131	\$1,287,542	\$3,968,484	\$2,606,199
Project Management Program	\$7,995,233	\$662,800	\$3,096,729	\$9,146,915
Water Resources	\$2,209,961	(\$764,335)	\$1,391,322	\$1,968,938
Total Utility Replacement Extension and Renewal	\$13,808,357	\$1,169,476	\$8,465,341	\$13,781,519

City of Mesa, Arizona
Summary of Expenditures by Fund and Department
Fiscal Year 2020/21 - Adopted

Fund/Department	FY 2019/20 Adopted Budget	FY 2019/20 Budget Adjustments	FY 2019/20 Projected Expenditures	FY 2020/21 Adopted Budget
Vehicle Replacement				
Fleet Services	\$3,689,303	\$191,576	\$1,829,041	\$4,255,963
Total Vehicle Replacement	\$3,689,303	\$191,576	\$1,829,041	\$4,255,963
Total Restricted Funds	\$453,334,498	\$12,557,194	\$336,292,028	\$416,532,830
Internal Service Funds				
Fleet Internal Service				
Centralized Appropriations	(\$20,942,287)	-	(\$19,186,074)	(\$20,543,117)
Fleet Services	\$20,742,686	\$43,703	\$19,323,621	\$21,133,016
Project Management Program	\$449,500	-	\$399,500	\$50,000
Total Fleet Internal Service	\$249,899	\$43,703	\$537,047	\$639,899
Print Shop Internal Service				
Business Services	\$770,669	\$922	\$738,473	\$774,420
Centralized Appropriations	(\$770,669)	-	(\$742,169)	(\$774,420)
Total Print Shop Internal Service	-	\$922	(\$3,696)	-
Warehouse Internal Service				
Business Services	\$1,163,581	(\$182,131)	\$954,137	\$1,121,405
Centralized Appropriations	\$6,187,836	\$50,000	\$6,776,768	\$7,967,396
Project Management Program	-	\$135,000	-	\$151,052
Total Warehouse Internal Service	\$7,351,417	\$2,869	\$7,730,905	\$9,239,853
Total Internal Service Funds	\$7,601,316	\$47,494	\$8,264,256	\$9,879,752
Impact Fees Fund				
	-	-	-	-
	-	-	-	-
Total Impact Fees Fund	-	-	-	-
Grant Funds				
Community Development Block Grant				
City Attorney	-	-	-	\$8,772
Community Services	\$10,978,545	\$4,713	\$4,483,726	\$11,678,362
Project Management Program	\$1,414,119	-	\$470,692	\$943,427
Total Community Development Block Grant	\$12,392,664	\$4,713	\$4,954,418	\$12,630,561
Grants - Enterprise				
Project Management Program	\$3,638,640	-	\$3,510,840	\$7,795,534
Water Resources	-	\$40,417	\$40,417	-
Total Grants - Enterprise	\$3,638,640	\$40,417	\$3,551,257	\$7,795,534
Grants - Gen. Gov.				
Arts and Culture	\$399,675	\$134,000	\$24,955	\$460,290
City Attorney	\$477,870	\$23,852	\$481,722	\$506,008
City Manager	\$127,000	\$5,000	\$44,946	\$272,002
Community Services	-	\$125,789	\$50,189	-
Environmental Management and Sustainability	-	\$5,200	\$5,200	-
Library Services	\$35,000	\$13,417	\$43,217	\$60,000
Mesa Fire and Medical	\$725,300	-	\$392,036	\$847,064
Parks, Recreation & Community Facilities	\$200,000	-	\$41,835	\$257,449
Police	\$4,495,542	\$1,401	\$1,068,164	\$4,706,558
Project Management Program	\$17,376,702	\$66,855	\$1,770,269	\$18,226,421
Total Grants - Gen. Gov.	\$23,837,089	\$375,514	\$3,922,533	\$25,335,792

HOME

City of Mesa, Arizona
Summary of Expenditures by Fund and Department
Fiscal Year 2020/21 - Adopted

Fund/Department	FY 2019/20 Adopted Budget	FY 2019/20 Budget Adjustments	FY 2019/20 Projected Expenditures	FY 2020/21 Adopted Budget
City Attorney	-	-	-	\$5,004
Community Services	\$4,587,231	\$482	\$658,117	\$5,483,992
Total HOME	\$4,587,231	\$482	\$658,117	\$5,488,996
Section 8				
City Attorney	-	-	-	\$2,508
Community Services	\$16,697,714	\$8,525	\$15,352,145	\$17,696,730
Total Section 8	\$16,697,714	\$8,525	\$15,352,145	\$17,699,238
Relief Fund				
Centralized Appropriations	-	\$64,500,000	\$30,000,000	\$70,000,000
Total Relief Fund	-	\$64,500,000	\$30,000,000	\$70,000,000
Total Grant Funds	\$61,153,338	\$64,929,651	\$58,438,470	\$138,950,121
Trust Funds				
Employee Benefit Trust				
Centralized Appropriations	\$2,260,497	-	\$2,234,201	\$2,201,195
Human Resources	\$90,951,420	\$3,989,142	\$94,957,562	\$101,043,513
Police	\$43,512	\$131	\$44,752	\$43,248
Project Management Program	-	\$17,000	-	\$17,000
Total Employee Benefit Trust	\$93,255,429	\$4,006,273	\$97,236,515	\$103,304,956
Property and Public Liability				
City Attorney	\$7,592,951	\$5,541	\$6,812,992	\$7,682,222
Total Property and Public Liability	\$7,592,951	\$5,541	\$6,812,992	\$7,682,222
Worker's Compensation				
Human Resources	\$6,213,339	\$5,742	\$5,517,030	\$6,270,835
Total Worker's Compensation	\$6,213,339	\$5,742	\$5,517,030	\$6,270,835
Total Trust Funds	\$107,061,719	\$4,017,556	\$109,566,537	\$117,258,013
Debt Service Funds				
Excise Tax Obligation Redemption - Enterprise				
Centralized Appropriations	\$52,452,250	\$4,273,708	\$4,270,708	-
Total Excise Tax Obligation Redemption - Enterprise	\$52,452,250	\$4,273,708	\$4,270,708	-
General Obligation Bond Redemption				
Centralized Appropriations	\$48,685,893	\$50,000	\$48,685,893	\$50,077,706
Total General Obligation Bond Redemption	\$48,685,893	\$50,000	\$48,685,893	\$50,077,706
Highway User Revenue Bond Redemption				
Centralized Appropriations	\$12,402,713	-	\$12,402,713	\$12,445,388
Total Highway User Revenue Bond Redemption	\$12,402,713	-	\$12,402,713	\$12,445,388
Special Improvement District Bond Redemption				
Centralized Appropriations	\$364,645	-	\$364,645	\$463,904
Total Special Improvement District Bond Redemption	\$364,645	-	\$364,645	\$463,904
Utility Systems Bond Redemption				
Centralized Appropriations	\$103,071,995	-	\$93,205,400	\$117,168,131
Total Utility Systems Bond Redemption	\$103,071,995	-	\$93,205,400	\$117,168,131
Utility Systems GO Bond Redemption				
Centralized Appropriations	\$46,088	-	\$46,088	\$48,121
Total Utility Systems GO Bond Redemption	\$46,088	-	\$46,088	\$48,121
WIFA Redemption				
Centralized Appropriations	\$203,415	-	\$203,415	\$203,415
Total WIFA Redemption	\$203,415	-	\$203,415	\$203,415
Total Debt Service Funds	\$217,226,999	\$4,323,708	\$159,178,862	\$180,406,665
Bond Funds				

City of Mesa, Arizona
Summary of Expenditures by Fund and Department
Fiscal Year 2020/21 - Adopted

Fund/Department	FY 2019/20 Adopted Budget	FY 2019/20 Budget Adjustments	FY 2019/20 Projected Expenditures	FY 2020/21 Adopted Budget
Electric Bond Construction				
Centralized Appropriations	\$125,284	-	\$125,284	\$148,235
Project Management Program	\$21,109,654	\$3,626,557	\$9,112,530	\$3,754,144
Total Electric Bond Construction	\$21,234,938	\$3,626,557	\$9,237,814	\$3,902,379
Excise Tax Obligation Bond Construction				
Centralized Appropriations	\$200,000	-	-	\$200,000
Project Management Program	\$33,522,350	-	\$33,522,350	\$33,755,828
Total Excise Tax Obligation Bond Construction	\$33,722,350	-	\$33,522,350	\$33,955,828
Gas Bond Construction				
Centralized Appropriations	\$143,182	-	\$143,182	\$222,353
Project Management Program	\$28,759,400	-	\$12,223,742	\$14,669,151
Total Gas Bond Construction	\$28,902,582	-	\$12,366,924	\$14,891,504
Library Bond Construction				
Centralized Appropriations	-	-	-	\$78,472
Project Management Program	-	\$100,000	\$2,005,000	\$1,799,507
Total Library Bond Construction	-	\$100,000	\$2,005,000	\$1,877,979
Parks Bond Construction				
Centralized Appropriations	\$480,851	-	\$480,851	\$345,278
Project Management Program	\$21,031,000	(\$100,000)	\$10,941,716	\$17,113,996
Total Parks Bond Construction	\$21,511,851	(\$100,000)	\$11,422,567	\$17,459,274
Public Safety Bond Construction				
Centralized Appropriations	\$360,638	-	\$360,638	\$313,889
Project Management Program	\$15,832,400	-	\$6,892,557	\$19,746,302
Total Public Safety Bond Construction	\$16,193,038	-	\$7,253,195	\$20,060,191
Spring Training Bond Construction				
Project Management Program	\$27,025	-	\$2,274	\$52,726
Total Spring Training Bond Construction	\$27,025	-	\$2,274	\$52,726
Streets Bond Construction				
Centralized Appropriations	\$288,511	-	\$2,885,511	\$392,361
Project Management Program	\$26,958,460	-	\$7,298,647	\$46,800,508
Total Streets Bond Construction	\$27,246,971	-	\$10,184,158	\$47,192,869
Wastewater Bond Construction				
Centralized Appropriations	\$769,602	-	\$769,602	\$555,882
Project Management Program	\$78,937,801	-	\$64,186,246	\$79,284,319
Total Wastewater Bond Construction	\$79,707,403	-	\$64,955,848	\$79,840,201
Water Bond Construction				
Centralized Appropriations	\$536,932	-	\$536,932	\$648,529
Project Management Program	\$35,196,145	-	\$35,196,196	\$110,787,505
Total Water Bond Construction	\$35,733,077	-	\$35,733,128	\$111,436,034
Total Bond Funds	\$264,279,235	\$3,626,557	\$186,683,258	\$330,668,985
Contingency				
Contingency				
Contingencies	\$89,678,000	(\$83,579,700)	-	\$89,245,000
Total Contingency	\$89,678,000	(\$83,579,700)	-	\$89,245,000
Total Contingency	\$89,678,000	(\$83,579,700)	-	\$89,245,000
Total Expenditures	\$1,830,000,000	(\$290,378)	\$1,424,353,559	\$1,910,000,000

Changes in accounting presentation affect comparisons between years.

City of Mesa, Arizona
Summary of Expenditures by Department and Fund
Fiscal Year 2020/21 - Adopted

Department/Fund	FY 2019/20 Adopted Budget	FY 2019/20 Budget Adjustments	FY 2019/20 Projected Expenditures	FY 2020/21 Adopted Budget
Arts and Culture				
Grant Funds				
Grants - Gen. Gov.	\$399,675	\$134,000	\$24,955	\$460,290
Total Grant Funds	\$399,675	\$134,000	\$24,955	\$460,290
Restricted Funds				
Arts & Culture Fund	\$16,006,493	\$35,249	\$14,107,002	\$16,364,272
Restricted Programs Fund	\$1,440,507	\$202,475	\$1,131,971	\$2,164,728
Total Restricted Funds	\$17,447,000	\$237,724	\$15,238,973	\$18,529,000
Total Arts and Culture	\$17,846,675	\$371,724	\$15,263,928	\$18,989,290
Business Services				
General Fund				
General Fund	\$11,095,795	(\$1,807)	\$10,535,592	\$10,929,175
Total General Fund	\$11,095,795	(\$1,807)	\$10,535,592	\$10,929,175
Enterprise Fund				
Enterprise Fund	\$125,100	(\$33,685)	\$50,840	\$40,575
Total Enterprise Fund	\$125,100	(\$33,685)	\$50,840	\$40,575
Internal Service Funds				
Warehouse Internal Service	\$1,163,581	(\$182,131)	\$954,137	\$1,121,405
Print Shop Internal Service	\$770,669	\$922	\$738,473	\$774,420
Total Internal Service Funds	\$1,934,250	(\$181,209)	\$1,692,610	\$1,895,825
Total Business Services	\$13,155,145	(\$216,701)	\$12,279,042	\$12,865,575
Centralized Appropriations				
General Fund				
General Fund	(\$11,648,926)	(\$988,385)	(\$10,283,873)	(\$11,687,616)
Capital - General Fund	(\$1,357,995)	-	(\$1,050,887)	(\$632,958)
Total General Fund	(\$13,006,921)	(\$988,385)	(\$11,334,760)	(\$12,320,574)
Enterprise Fund				
Enterprise Fund	\$23,690,156	\$390,000	\$23,036,348	\$19,747,683
Capital - Enterprise	\$746,735	-	\$568,620	\$291,946
Total Enterprise Fund	\$24,436,891	\$390,000	\$23,604,968	\$20,039,629
Grant Funds				
Relief Fund	-	-	\$30,000,000	\$70,000,000
Total Grant Funds	-	-	\$30,000,000	\$70,000,000
Debt Service Funds				
General Obligation Bond Redemption	\$48,685,893	-	\$48,685,893	\$50,077,706
Special Improvement District Bond Redemption	\$364,645	-	\$364,645	\$463,904
Highway User Revenue Bond Redemption	\$12,402,713	-	\$12,402,713	\$12,445,388
Utility Systems Bond Redemption	\$103,071,995	-	\$93,205,400	\$117,168,131
WIFA Redemption	\$203,415	-	\$203,415	\$203,415
Excise Tax Obligation Redemption - Enterprise	\$52,452,250	\$4,273,708	\$4,270,708	-
Utility Systems GO Bond Redemption	\$46,088	-	\$46,088	\$48,121
Total Debt Service Funds	\$217,226,999	\$4,273,708	\$159,178,862	\$180,406,665
Internal Service Funds				
Warehouse Internal Service	\$6,187,836	\$50,000	\$6,776,768	\$7,967,396
Fleet Internal Service	(\$20,942,287)	-	(\$19,186,074)	(\$20,543,117)
Print Shop Internal Service	(\$770,669)	-	(\$742,169)	(\$774,420)
Total Internal Service Funds	(\$15,525,120)	\$50,000	(\$13,151,475)	(\$13,350,141)
Restricted Funds				
Cemetery	\$260,775	-	\$245,903	\$219,638
Transit Fund	\$508,320	-	\$513,729	\$544,856
Economic Investment Fund	\$10,392,563	-	\$449,317	\$450,419
Commercial Facilities Fund	-	-	-	\$1,734,278
Arts & Culture Fund	\$2,851,984	-	\$2,737,826	\$3,053,823
Local Streets	\$5,841,773	\$29,550	\$5,513,765	\$5,944,713
Highway User Revenue Fund	\$161,358	-	\$157,812	\$321,207

City of Mesa, Arizona
Summary of Expenditures by Department and Fund
Fiscal Year 2020/21 - Adopted

Department/Fund	FY 2019/20 Adopted Budget	FY 2019/20 Budget Adjustments	FY 2019/20 Projected Expenditures	FY 2020/21 Adopted Budget
Environmental Compliance Fee	\$968,652	-	\$898,610	\$917,842
Restricted Programs Fund	\$2,875,000	-	\$2,116,434	\$2,995,000
Falcon Field Airport	\$815,777	-	\$760,365	\$838,729
Greenfield WRP Joint Venture	\$1,046,828	-	\$1,057,169	\$1,056,789
Total Restricted Funds	\$25,723,030	\$29,550	\$14,450,930	\$18,077,294
Bond Funds				
Public Safety Bond Construction	\$360,638	-	\$360,638	\$313,889
Streets Bond Construction	\$288,511	-	\$2,885,511	\$392,361
Parks Bond Construction	\$480,851	-	\$480,851	\$345,278
Library Bond Construction	-	-	-	\$78,472
Excise Tax Obligation Bond Construction	\$200,000	-	-	\$200,000
Electric Bond Construction	\$125,284	-	\$125,284	\$148,235
Gas Bond Construction	\$143,182	-	\$143,182	\$222,353
Water Bond Construction	\$536,932	-	\$536,932	\$648,529
Wastewater Bond Construction	\$769,602	-	\$769,602	\$555,882
Total Bond Funds	\$2,905,000	-	\$5,302,000	\$2,904,999
Trust Funds				
Employee Benefit Trust	\$2,260,497	-	\$2,234,201	\$2,201,195
Total Trust Funds	\$2,260,497	-	\$2,234,201	\$2,201,195
Community Facilities District				
Eastmark CFD 1 - Operating	\$40,000	(\$27,000)	-	\$90,636
Cadence CFD - Operating	\$20,000	(\$14,000)	-	\$20,000
Eastmark Community Facilities District No. 2	\$20,000	(\$1,000)	-	\$20,000
Eastmark CFD 1 - Capital	\$20,200,000	-	\$14,377,000	\$20,400,000
Cadence CFD 1 - Capital	\$5,840,000	-	\$3,362,275	\$9,449,000
Eastmark CFD 2-Capital	\$3,300,000	-	\$707,000	\$4,300,000
Eastmark CFD 1 - Debt	\$5,196,771	-	\$3,993,971	\$5,719,280
Cadence CFD 1 - Debt	\$437,453	-	\$437,453	\$950,922
Eastmark CFD 2-Debt	\$451,400	-	\$300,700	\$762,095
Total Community Facilities District	\$35,505,624	(\$42,000)	\$23,178,399	\$41,711,933
Total Centralized Appropriations	\$100,799,000	(\$50,035,000)	\$8,769,133	\$118,519,000
Total Centralized Appropriations II	\$178,727,000	\$53,747,873	\$224,693,992	\$191,152,000
City Attorney				
General Fund				
General Fund	\$6,012,836	\$171,259	\$5,869,668	\$6,253,386
Total General Fund	\$6,012,836	\$171,259	\$5,869,668	\$6,253,386
Enterprise Fund				
Enterprise Fund	\$178,343	-	\$178,343	\$179,100
Total Enterprise Fund	\$178,343	-	\$178,343	\$179,100
Grant Funds				
Grants - Gen. Gov.	\$477,870	\$3,852	\$481,722	\$506,008
Community Development Block Grant	-	-	-	\$8,772
HOME	-	-	-	\$5,004
Section 8	-	-	-	\$2,508
Total Grant Funds	\$477,870	\$3,852	\$481,722	\$522,292
Trust Funds				
Property and Public Liability	\$7,592,951	\$5,541	\$6,812,992	\$7,682,222
Total Trust Funds	\$7,592,951	\$5,541	\$6,812,992	\$7,682,222
Community Facilities District				
Eastmark CFD 1 - Operating	\$40,000	-	\$5,000	\$40,000
Cadence CFD - Operating	\$15,000	-	\$5,000	\$15,000
Eastmark Community Facilities District No. 2	\$15,000	-	\$5,000	\$15,000
Total Community Facilities District	\$70,000	-	\$15,000	\$70,000
Total City Attorney	\$14,332,000	\$180,652	\$13,357,725	\$14,707,000

City of Mesa, Arizona
Summary of Expenditures by Department and Fund
Fiscal Year 2020/21 - Adopted

Department/Fund	FY 2019/20 Adopted Budget	FY 2019/20 Budget Adjustments	FY 2019/20 Projected Expenditures	FY 2020/21 Adopted Budget
City Auditor				
General Fund				
General Fund	\$778,000	-	\$807,000	\$826,000
Total General Fund	\$778,000	-	\$807,000	\$826,000
Total City Auditor	\$778,000	-	\$807,000	\$826,000
City Clerk				
General Fund				
General Fund	\$897,476	\$43,934	\$941,410	\$1,346,476
Total General Fund	\$897,476	\$43,934	\$941,410	\$1,346,476
Community Facilities District				
Eastmark CFD 1 - Operating	\$1,508	-	\$1,508	\$1,508
Cadence CFD - Operating	\$1,508	-	\$1,508	\$1,508
Eastmark Community Facilities District No. 2	\$1,508	-	\$1,508	\$1,508
Total Community Facilities District	\$4,524	-	\$4,524	\$4,524
Total City Clerk	\$902,000	\$43,934	\$945,934	\$1,351,000
City Manager				
General Fund				
General Fund	\$7,199,533	\$123,784	\$7,217,788	\$7,145,533
Total General Fund	\$7,199,533	\$123,784	\$7,217,788	\$7,145,533
Grant Funds				
Grants - Gen. Gov.	\$127,000	\$5,000	\$44,946	\$272,002
Total Grant Funds	\$127,000	\$5,000	\$44,946	\$272,002
Restricted Funds				
Special Programs Fund	\$399,367	\$4,600	\$358,467	\$428,967
Total Restricted Funds	\$399,367	\$4,600	\$358,467	\$428,967
Community Facilities District				
Eastmark CFD 1 - Operating	\$10,000	-	\$3,000	\$10,000
Cadence CFD - Operating	\$10,000	-	-	\$10,000
Eastmark Community Facilities District No. 2	\$10,000	-	-	\$10,000
Total Community Facilities District	\$30,000	-	\$3,000	\$30,000
Total City Manager	\$7,755,900	\$133,384	\$7,624,201	\$7,876,502
Community Services				
General Fund				
General Fund	\$3,156,717	\$8,574	\$3,014,863	\$3,213,750
Capital - General Fund	\$1,312	-	\$1,312	-
Total General Fund	\$3,158,029	\$8,574	\$3,016,175	\$3,213,750
Grant Funds				
Grants - Gen. Gov.	-	\$125,789	\$50,189	-
Community Development Block Grant	\$10,978,545	\$4,713	\$4,483,726	\$11,678,362
HOME	\$4,587,231	\$482	\$658,117	\$5,483,992
Section 8	\$16,697,714	\$8,525	\$15,352,145	\$17,696,730
Total Grant Funds	\$32,263,490	\$139,509	\$20,544,177	\$34,859,084
Restricted Funds				
Restricted Programs Fund	\$248,915	-	\$108,000	\$248,915
Total Restricted Funds	\$248,915	-	\$108,000	\$248,915
Total Community Services	\$35,670,434	\$148,083	\$23,668,352	\$38,321,749
Contingencies				
Contingency				
Contingency	\$89,678,000	(\$78,769,112)	-	\$89,245,000
Total Contingency	\$89,678,000	(\$78,769,112)	-	\$89,245,000
Total Contingencies	\$89,678,000	(\$78,769,112)	-	\$89,245,000
Department of Innovation & Technology				
General Fund				
General Fund	\$36,525,968	\$40,588	\$32,218,586	\$37,462,913

City of Mesa, Arizona
Summary of Expenditures by Department and Fund
Fiscal Year 2020/21 - Adopted

Department/Fund	FY 2019/20 Adopted Budget	FY 2019/20 Budget Adjustments	FY 2019/20 Projected Expenditures	FY 2020/21 Adopted Budget
Capital - General Fund	\$4,563,465	(\$380,551)	\$1,750,069	\$4,386,961
Total General Fund	\$41,089,433	(\$339,963)	\$33,968,655	\$41,849,874
Enterprise Fund				
Capital - Enterprise	\$843,960	-	\$7,000	\$935,000
Total Enterprise Fund	\$843,960	-	\$7,000	\$935,000
Restricted Funds				
TOPAZ Joint Venture Fund	\$1,964,347	\$445	\$1,970,000	\$1,991,785
Total Restricted Funds	\$1,964,347	\$445	\$1,970,000	\$1,991,785
Total Department of Innovation & Technology	\$43,897,740	(\$339,518)	\$35,945,655	\$44,776,659
Development Services				
General Fund				
General Fund	\$8,806,125	\$44,140	\$8,890,023	\$9,271,550
Total General Fund	\$8,806,125	\$44,140	\$8,890,023	\$9,271,550
Enterprise Fund				
Enterprise Fund	\$164,333	\$276	\$165,543	\$211,632
Total Enterprise Fund	\$164,333	\$276	\$165,543	\$211,632
Restricted Funds				
Special Programs Fund	\$39,518	-	\$39,518	\$39,518
Local Streets	\$246,835	\$430	\$243,115	\$317,424
Environmental Compliance Fee	\$67,163	-	\$62,572	\$51,012
Restricted Programs Fund	\$133,000	-	\$133,000	\$167,000
Total Restricted Funds	\$486,516	\$430	\$478,205	\$574,954
Total Development Services	\$9,456,974	\$44,846	\$9,533,771	\$10,058,136
Economic Development				
General Fund				
General Fund	\$3,801,415	\$9,149	\$3,720,564	\$3,843,870
Total General Fund	\$3,801,415	\$9,149	\$3,720,564	\$3,843,870
Restricted Funds				
Economic Investment Fund	\$3,576,585	(\$328,696)	\$3,175,889	\$3,522,130
Total Restricted Funds	\$3,576,585	(\$328,696)	\$3,175,889	\$3,522,130
Total Economic Development	\$7,378,000	(\$319,547)	\$6,896,453	\$7,366,000
Energy Resources				
General Fund				
General Fund	\$68,282	\$5,383	\$74,007	\$69,387
Total General Fund	\$68,282	\$5,383	\$74,007	\$69,387
Enterprise Fund				
Enterprise Fund	\$36,766,418	(\$38,480)	\$35,034,006	\$37,756,314
Capital - Enterprise	\$460	-	\$460	\$460
Total Enterprise Fund	\$36,766,878	(\$38,480)	\$35,034,466	\$37,756,774
Restricted Funds				
Local Streets	\$453,808	\$38,606	\$493,998	\$462,539
Utility Replacement Extension and Renewal	\$127,032	(\$16,531)	\$8,806	\$59,467
Total Restricted Funds	\$580,840	\$22,075	\$502,804	\$522,006
Total Energy Resources	\$37,416,000	(\$11,022)	\$35,611,277	\$38,348,167
Engineering				
General Fund				
General Fund	\$7,452,768	\$20,061	\$6,543,896	\$7,484,491
Capital - General Fund	\$57,641	(\$38,500)	-	\$76,782
Total General Fund	\$7,510,409	(\$18,439)	\$6,543,896	\$7,561,273
Enterprise Fund				
Enterprise Fund	\$238,166	\$155	\$109,000	\$62,304
Total Enterprise Fund	\$238,166	\$155	\$109,000	\$62,304

City of Mesa, Arizona
Summary of Expenditures by Department and Fund
Fiscal Year 2020/21 - Adopted

Department/Fund	FY 2019/20 Adopted Budget	FY 2019/20 Budget Adjustments	FY 2019/20 Projected Expenditures	FY 2020/21 Adopted Budget
Restricted Funds				
Local Streets	\$84,176	\$182	\$15,000	\$82,968
Falcon Field Airport	\$53,483	-	\$18,000	\$50,988
Total Restricted Funds	\$137,659	\$182	\$33,000	\$133,956
Community Facilities District				
Eastmark CFD 1 - Operating	\$19,883	\$7,178	\$23,061	\$20,304
Cadence CFD - Operating	\$39,883	\$4,178	\$12,000	\$40,304
Eastmark Community Facilities District No. 2	\$20,000	\$1,000	\$5,000	\$20,000
Total Community Facilities District	\$79,766	\$12,356	\$40,061	\$80,608
Total Engineering	\$7,966,000	(\$5,746)	\$6,725,957	\$7,838,141
Environmental Management and Sustainability				
Enterprise Fund				
Enterprise Fund	\$32,816,072	\$170,254	\$33,949,267	\$33,292,328
Capital - Enterprise	-	-	\$400,000	-
Total Enterprise Fund	\$32,816,072	\$170,254	\$34,349,267	\$33,292,328
Grant Funds				
Grants - Gen. Gov.	-	\$5,200	\$5,200	-
Total Grant Funds	-	\$5,200	\$5,200	-
Restricted Funds				
Special Programs Fund	-	\$10,000	\$10,000	\$25,000
Environmental Compliance Fee	\$2,246,780	(\$273,770)	\$1,760,713	\$2,081,672
Solid Waste Development Fee	\$200,000	-	\$200,000	-
Total Restricted Funds	\$2,446,780	(\$263,770)	\$1,970,713	\$2,106,672
Total Environmental Management and Sustainability	\$35,262,852	(\$88,316)	\$36,325,180	\$35,399,000
Falcon Field Airport				
Restricted Funds				
Falcon Field Airport	\$2,124,000	(\$395,378)	\$1,529,021	\$2,149,000
Total Restricted Funds	\$2,124,000	(\$395,378)	\$1,529,021	\$2,149,000
Total Falcon Field Airport	\$2,124,000	(\$395,378)	\$1,529,021	\$2,149,000
Financial Services				
General Fund				
General Fund	\$3,907,151	\$4,246	\$3,911,397	\$3,904,998
Total General Fund	\$3,907,151	\$4,246	\$3,911,397	\$3,904,998
Restricted Funds				
TOPAZ Joint Venture Fund	\$8,183	\$72	\$8,255	\$8,976
Greenfield WRP Joint Venture	\$1,152	\$12	\$1,164	\$1,272
Total Restricted Funds	\$9,335	\$84	\$9,419	\$10,248
Community Facilities District				
Eastmark CFD 1 - Operating	\$106,514	\$20,000	\$126,514	\$118,754
Cadence CFD - Operating	\$23,000	\$10,000	\$33,000	\$23,000
Eastmark Community Facilities District No. 2	\$23,000	-	\$23,000	\$23,000
Total Community Facilities District	\$152,514	\$30,000	\$182,514	\$164,754
Total Financial Services	\$4,069,000	\$34,330	\$4,103,330	\$4,080,000
Fleet Services				
General Fund				
Capital - General Fund	\$843,000	\$52,196	\$710,196	\$638,938
Total General Fund	\$843,000	\$52,196	\$710,196	\$638,938
Enterprise Fund				
Enterprise Fund	\$10,000	-	\$10,000	-
Capital - Enterprise	\$5,880,765	\$200,000	\$3,309,645	\$2,116,758
Total Enterprise Fund	\$5,890,765	\$200,000	\$3,319,645	\$2,116,758

City of Mesa, Arizona
Summary of Expenditures by Department and Fund
Fiscal Year 2020/21 - Adopted

Department/Fund	FY 2019/20 Adopted Budget	FY 2019/20 Budget Adjustments	FY 2019/20 Projected Expenditures	FY 2020/21 Adopted Budget
Internal Service Funds				
Fleet Internal Service	\$20,742,686	\$43,703	\$19,323,621	\$21,133,016
Total Internal Service Funds	\$20,742,686	\$43,703	\$19,323,621	\$21,133,016
Restricted Funds				
Public Safety Sales Tax	\$767,298	\$498,000	\$265,252	\$1,926,046
Local Streets	\$3,913,000	\$100,000	\$970,000	\$3,793,000
Environmental Compliance Fee	\$573,843	\$213,452	\$466,899	\$658,481
Vehicle Replacement	\$3,689,303	\$147,576	\$1,829,041	\$4,255,963
Falcon Field Airport	-	\$82,000	-	\$82,000
Solid Waste Development Fee	\$850,000	-	\$344,520	\$905,480
Utility Replacement Extension and Renewal	\$3,476,131	\$918,866	\$3,968,484	\$2,606,199
Total Restricted Funds	\$13,269,575	\$1,959,895	\$7,844,196	\$14,227,169
Total Fleet Services	\$40,746,026	\$2,255,794	\$31,197,658	\$38,115,881
Human Resources				
General Fund				
General Fund	\$3,868,241	\$136,911	\$3,609,253	\$4,210,652
Total General Fund	\$3,868,241	\$136,911	\$3,609,253	\$4,210,652
Restricted Funds				
Special Programs Fund	-	\$20,000	\$20,000	-
Total Restricted Funds	-	\$20,000	\$20,000	-
Trust Funds				
Worker's Compensation	\$6,213,339	\$5,742	\$5,517,030	\$6,270,835
Employee Benefit Trust	\$90,951,420	(\$10,858)	\$94,957,562	\$101,043,513
Total Trust Funds	\$97,164,759	(\$5,116)	\$100,474,592	\$107,314,348
Total Human Resources	\$101,033,000	\$151,795	\$104,103,845	\$111,525,000
Library Services				
General Fund				
General Fund	\$8,442,400	\$20,810	\$7,279,810	\$7,801,800
Total General Fund	\$8,442,400	\$20,810	\$7,279,810	\$7,801,800
Grant Funds				
Grants - Gen. Gov.	\$35,000	\$13,417	\$43,217	\$60,000
Total Grant Funds	\$35,000	\$13,417	\$43,217	\$60,000
Restricted Funds				
Restricted Programs Fund	\$291,600	(\$185,412)	\$24,550	\$215,200
Total Restricted Funds	\$291,600	(\$185,412)	\$24,550	\$215,200
Total Library Services	\$8,769,000	(\$151,185)	\$7,347,577	\$8,077,000
Mayor and Council				
General Fund				
General Fund	\$847,000	\$120,011	\$905,600	\$950,000
Total General Fund	\$847,000	\$120,011	\$905,600	\$950,000
Total Mayor and Council	\$847,000	\$120,011	\$905,600	\$950,000
Mesa Fire and Medical				
General Fund				
General Fund	\$72,828,228	\$560,145	\$72,662,054	\$74,684,549
Capital - General Fund	\$3,813,514	(\$334,791)	\$3,101,094	\$1,827,381
Total General Fund	\$76,641,742	\$225,354	\$75,763,148	\$76,511,930
Grant Funds				
Grants - Gen. Gov.	\$725,300	-	\$392,036	\$847,064
Total Grant Funds	\$725,300	-	\$392,036	\$847,064
Restricted Funds				
Special Programs Fund	\$55,006	\$40,000	\$75,357	\$246,737
Public Safety Sales Tax	\$2,250,720	\$3,240,698	\$4,397,425	\$7,908,637
Quality of Life Sales Tax	\$9,710,260	-	\$9,710,260	\$9,415,693

City of Mesa, Arizona
Summary of Expenditures by Department and Fund
Fiscal Year 2020/21 - Adopted

Department/Fund	FY 2019/20 Adopted Budget	FY 2019/20 Budget Adjustments	FY 2019/20 Projected Expenditures	FY 2020/21 Adopted Budget
Ambulance Transport	-	\$1,620,180	\$1,680,180	\$3,928,149
Restricted Programs Fund	\$54,300	\$10,000	\$64,266	\$131,000
Falcon Field Airport	\$583,694	\$1,412	\$600,543	\$597,240
Total Restricted Funds	\$12,653,980	\$4,912,290	\$16,528,031	\$22,227,456
Total Mesa Fire and Medical	\$90,021,022	\$5,137,644	\$92,683,215	\$99,586,450
Municipal Court				
General Fund				
General Fund	\$8,144,428	\$140,653	\$8,057,017	\$8,278,464
Total General Fund	\$8,144,428	\$140,653	\$8,057,017	\$8,278,464
Restricted Funds				
Restricted Programs Fund	\$2,638,047	(\$220,509)	\$1,036,938	\$2,154,136
Total Restricted Funds	\$2,638,047	(\$220,509)	\$1,036,938	\$2,154,136
Total Municipal Court	\$10,782,475	(\$79,856)	\$9,093,955	\$10,432,600
Office of ERP Management				
General Fund				
General Fund	\$797,000	\$2,431	\$718,250	\$800,000
Capital - General Fund	\$4,000	-	-	\$4,000
Total General Fund	\$801,000	\$2,431	\$718,250	\$804,000
Total Office of ERP Management	\$801,000	\$2,431	\$718,250	\$804,000
Office of Management and Budget				
General Fund				
General Fund	\$3,568,868	(\$273,377)	\$3,284,393	\$3,207,098
Total General Fund	\$3,568,868	(\$273,377)	\$3,284,393	\$3,207,098
Community Facilities District				
Eastmark CFD 1 - Operating	\$10,000	-	\$10,000	\$10,000
Cadence CFD - Operating	\$7,000	-	\$7,000	\$7,000
Eastmark Community Facilities District No. 2	\$7,000	-	\$7,000	\$7,000
Total Community Facilities District	\$24,000	-	\$24,000	\$24,000
Total Office of Management and Budget	\$3,592,868	(\$273,377)	\$3,308,393	\$3,231,098
Parks, Recreation & Community Facilities				
General Fund				
General Fund	\$37,222,388	(\$5,353,643)	\$29,656,732	\$36,689,440
Capital - General Fund	-	-	-	\$200,320
Total General Fund	\$37,222,388	(\$5,353,643)	\$29,656,732	\$36,889,760
Enterprise Fund				
Enterprise Fund	\$9,185,163	(\$562,660)	\$6,267,666	\$820,004
Capital - Enterprise	\$2,671,178	(\$79,018)	\$1,956,565	-
Total Enterprise Fund	\$11,856,341	(\$641,678)	\$8,224,231	\$820,004
Grant Funds				
Grants - Gen. Gov.	\$200,000	-	\$41,835	\$257,449
Total Grant Funds	\$200,000	-	\$41,835	\$257,449
Restricted Funds				
Cemetery	\$1,266,484	\$179,567	\$1,218,063	\$1,423,148
Economic Investment Fund	\$163,602	\$164,710	\$328,312	\$167,832
Commercial Facilities Fund	-	-	-	\$6,873,167
Special Programs Fund	\$50,000	-	-	\$350,000
Environmental Compliance Fee	\$7,520,485	(\$202,440)	\$6,525,923	\$7,422,547
Restricted Programs Fund	\$100,000	-	\$24,000	\$100,000
Total Restricted Funds	\$9,100,571	\$141,837	\$8,096,298	\$16,336,694
Total Parks, Recreation and Community Facilities	\$58,379,300	(\$5,853,486)	\$46,019,096	\$54,303,907

City of Mesa, Arizona
Summary of Expenditures by Department and Fund
Fiscal Year 2020/21 - Adopted

Department/Fund	FY 2019/20 Adopted Budget	FY 2019/20 Budget Adjustments	FY 2019/20 Projected Expenditures	FY 2020/21 Adopted Budget
Police				
General Fund				
General Fund	\$167,987,372	\$1,905,271	\$169,480,072	\$171,557,168
Capital - General Fund	\$1,377,918	(\$265,223)	\$681,140	\$1,720,672
Total General Fund	\$169,365,290	\$1,640,048	\$170,161,212	\$173,277,840
Enterprise Fund				
Enterprise Fund	\$775,817	\$3,244	\$753,546	\$757,380
Total Enterprise Fund	\$775,817	\$3,244	\$753,546	\$757,380
Grant Funds				
Grants - Gen. Gov.	\$4,495,542	\$1,401	\$1,068,164	\$4,706,558
Total Grant Funds	\$4,495,542	\$1,401	\$1,068,164	\$4,706,558
Restricted Funds				
Special Programs Fund	\$500,471	\$40,000	\$20,754	\$342,096
Public Safety Sales Tax	\$3,364,391	\$866,551	\$1,984,253	\$8,513,721
Quality of Life Sales Tax	\$16,595,469	-	\$16,595,469	\$16,189,311
Local Streets	\$129,287	\$547	\$125,754	\$126,180
Restricted Programs Fund	\$2,624,159	\$992	\$955,087	\$2,784,715
Falcon Field Airport	\$258,555	\$1,053	\$251,155	\$252,468
Total Restricted Funds	\$23,472,332	\$909,143	\$19,932,472	\$28,208,491
Trust Funds				
Employee Benefit Trust	\$43,512	\$131	\$44,752	\$43,248
Total Trust Funds	\$43,512	\$131	\$44,752	\$43,248
Total Police	\$198,152,493	\$2,553,967	\$191,960,146	\$206,993,517
Project Management Program				
General Fund				
General Fund	\$8,211,320	\$349,728	\$2,442,893	\$2,230,369
Capital - General Fund	\$34,730,341	\$7,338,532	\$10,170,745	\$38,596,644
Total General Fund	\$42,941,661	\$7,688,260	\$12,613,638	\$40,827,013
Enterprise Fund				
Enterprise Fund	\$1,811,665	\$557,434	\$1,493,930	\$827,871
Capital - Enterprise	\$3,574,217	\$1,552,724	\$2,612,116	\$2,743,023
Total Enterprise Fund	\$5,385,882	\$2,110,158	\$4,106,046	\$3,570,894
Grant Funds				
Grants - Gen. Gov.	\$17,376,702	\$66,855	\$1,770,269	\$18,226,421
Community Development Block Grant	\$1,414,119	-	\$470,692	\$943,427
Grants - Enterprise	\$3,638,640	-	\$3,510,840	\$7,795,534
Total Grant Funds	\$22,429,461	\$66,855	\$5,751,801	\$26,965,382
Internal Service Funds				
Warehouse Internal Service	-	\$135,000	-	\$151,052
Fleet Internal Service	\$449,500	-	\$399,500	\$50,000
Total Internal Service Funds	\$449,500	\$135,000	\$399,500	\$201,052
Restricted Funds				
Cemetery	\$2,122,681	\$29,972	\$230,863	\$2,507,790
Transit Fund	\$16,268,448	-	\$12,464,974	\$5,331,407
Economic Investment Fund	\$15,587,500	\$164,800	\$4,190,843	\$35,902,713
Commercial Facilities Fund	-	-	-	\$1,829,384
Arts & Culture Fund	\$192,654	\$310,000	\$197,204	\$305,450
TOPAZ Joint Venture Fund	\$2,800,297	-	\$1,567,849	\$3,154,489
Special Programs Fund	-	\$60,000	\$2,000	\$446,437
Public Safety Sales Tax	-	\$8,492,700	\$1,253,444	\$7,681,756
Local Streets	\$26,552,939	\$1,103,872	\$9,897,041	\$29,028,882
Highway User Revenue Fund	\$23,395,267	(\$20,000)	\$12,806,371	\$18,588,896
Environmental Compliance Fee	\$5,601,717	\$667,910	\$1,984,460	\$4,654,281
Mesa Arts Center Restoration Fee	\$728,000	-	\$215,000	\$1,591,600
Ambulance Transport	-	\$1,601,964	\$1,101,000	\$659,000
Restricted Programs Fund	\$5,643,010	\$225,412	\$3,721,104	\$5,211,346
Transportation	\$35,883,718	-	\$16,187,405	\$22,096,313
Falcon Field Airport	\$2,584,168	\$428,985	\$999,345	\$4,925,090
Greenfield WRP Joint Venture	\$81,155,629	\$15,000	\$79,196,126	\$15,112,924

City of Mesa, Arizona
Summary of Expenditures by Department and Fund
Fiscal Year 2020/21 - Adopted

Department/Fund	FY 2019/20 Adopted Budget	FY 2019/20 Budget Adjustments	FY 2019/20 Projected Expenditures	FY 2020/21 Adopted Budget
Utility Replacement Extension and Renewal	\$7,995,233	\$662,800	\$3,096,729	\$9,146,915
Total Restricted Funds	\$226,511,261	\$13,743,415	\$149,111,758	\$168,174,673
Bond Funds				
Public Safety Bond Construction	\$15,832,400	-	\$6,892,557	\$19,746,302
Streets Bond Construction	\$26,958,460	-	\$7,298,647	\$46,800,508
Parks Bond Construction	\$21,031,000	(\$100,000)	\$10,941,716	\$17,113,996
Library Bond Construction	-	\$100,000	\$2,005,000	\$1,799,507
Excise Tax Obligation Bond Construction	\$33,522,350	-	\$33,522,350	\$33,755,828
Electric Bond Construction	\$21,109,654	\$3,626,557	\$9,112,530	\$3,754,144
Gas Bond Construction	\$28,759,400	-	\$12,223,742	\$14,669,151
Water Bond Construction	\$35,196,145	-	\$35,196,196	\$110,787,505
Wastewater Bond Construction	\$78,937,801	-	\$64,186,246	\$79,284,319
Spring Training Bond Construction	\$27,025	-	\$2,274	\$52,726
Total Bond Funds	\$261,374,235	\$3,626,557	\$181,381,258	\$327,763,986
Trust Funds				
Employee Benefit Trust	-	\$17,000	-	\$17,000
Total Trust Funds	-	\$17,000	-	\$17,000
Total Project Management Program	\$559,092,000	\$27,387,245	\$353,364,001	\$567,520,000
Public Information and Communications				
General Fund				
General Fund	\$1,366,000	\$157,187	\$1,566,033	\$1,449,000
Total General Fund	\$1,366,000	\$157,187	\$1,566,033	\$1,449,000
Total Public Information and Communications	\$1,366,000	\$157,187	\$1,566,033	\$1,449,000
Transit Services				
Restricted Funds				
Transit Fund	\$20,052,000	\$1,780	\$20,402,445	\$20,059,000
Total Restricted Funds	\$20,052,000	\$1,780	\$20,402,445	\$20,059,000
Total Transit Services	\$20,052,000	\$1,780	\$20,402,445	\$20,059,000
Transportation				
General Fund				
General Fund	\$22,200	-	\$21,840	\$22,200
Capital - General Fund	\$250,000	(\$150,000)	\$100,000	-
Total General Fund	\$272,200	(\$150,000)	\$121,840	\$22,200
Enterprise Fund				
Enterprise Fund	\$577,227	\$430	\$577,657	\$535,253
Total Enterprise Fund	\$577,227	\$430	\$577,657	\$535,253
Restricted Funds				
Transit Fund	\$59,654	\$310	\$57,208	\$53,956
Special Programs Fund	-	-	-	\$1,250,000
Local Streets	\$19,156,745	(\$1,034,039)	\$17,210,945	\$21,680,524
Highway User Revenue Fund	\$21,092,708	\$50,662	\$20,085,368	\$17,445,400
Environmental Compliance Fee	\$4,479,446	(\$377,258)	\$4,124,700	\$4,604,467
Falcon Field Airport	\$15,200	-	\$15,200	\$15,200
Total Restricted Funds	\$44,803,753	(\$1,360,325)	\$41,493,421	\$45,049,547
Total Transportation	\$45,653,180	(\$1,509,895)	\$42,192,918	\$45,607,000
Water Resources				
General Fund				
General Fund	\$110,260	\$504	\$97,820	\$104,112
Total General Fund	\$110,260	\$504	\$97,820	\$104,112
Enterprise Fund				
Enterprise Fund	\$73,745,654	(\$357,085)	\$66,743,239	\$87,711,798
Capital - Enterprise	\$111,425	-	-	\$161,700
Total Enterprise Fund	\$73,857,079	(\$357,085)	\$66,743,239	\$87,873,498

City of Mesa, Arizona
Summary of Expenditures by Department and Fund
Fiscal Year 2020/21 - Adopted

Department/Fund	FY 2019/20 Adopted Budget	FY 2019/20 Budget Adjustments	FY 2019/20 Projected Expenditures	FY 2020/21 Adopted Budget
Grant Funds				
Grants - Enterprise	-	\$40,417	\$40,417	-
Total Grant Funds	-	\$40,417	\$40,417	-
Restricted Funds				
Local Streets	\$111,476	\$523	\$107,885	\$105,264
Environmental Compliance Fee	\$35,881	\$132	\$22,474	\$35,019
Greenfield WRP Joint Venture	\$7,173,259	(\$138,876)	\$7,007,319	\$7,390,497
Utility Replacement Extension and Renewal	\$2,209,961	(\$764,335)	\$1,391,322	\$1,968,938
Total Restricted Funds	\$9,530,577	(\$902,556)	\$8,529,000	\$9,499,718
Total Water Resources	\$83,497,916	(\$1,218,720)	\$75,410,476	\$97,477,328
Total Expenditures	\$1,830,000,000	(\$46,794,179)	\$1,424,353,559	\$1,910,000,000

Changes in accounting presentation affect comparisons between years.

City of Mesa, Arizona
Other Financing Sources/Uses and Interfund Transfers
Fiscal Year 2020/21 - Adopted

	Other Financing		Interfund Transfers	
	Sources	Uses	In	Out
General Fund				
Capital - General Fund	-	-	\$14,506,756	-
General Fund	-	-	\$119,793,339	\$66,168,428
Total General Fund	-	-	\$134,300,095	\$66,168,428
Enterprise Fund				
Capital - Enterprise	-	-	\$475,162	\$474,965
Enterprise Fund	-	-	\$474,965	\$216,791,258
Total Enterprise Fund	-	-	\$950,127	\$217,266,223
Restricted Funds				
Arts & Culture Fund	-	-	\$10,783,000	-
Cadence CFD 1 - Capital	\$9,449,000	-	-	-
Commercial Facilities Fund	-	-	\$6,152,804	\$445,000
Court Construction Fee	-	-	-	\$700,000
Eastmark CFD 1 - Capital	\$20,400,000	-	-	-
Eastmark CFD 2-Capital	\$4,300,000	-	-	-
Economic Investment Fund	-	-	\$1,626,323	-
Highway User Revenue Fund	-	-	-	\$12,445,388
Special Programs Fund	-	-	\$10,695,000	\$13,180,679
Transit Fund	-	-	\$18,635,721	-
Utility Replacement Extension and Renewal	-	-	\$7,638,134	-
Vehicle Replacement	-	-	\$2,500,000	-
Total Restricted Funds	\$34,149,000	-	\$58,030,982	\$26,771,067
Impact Fees				
Fire Impact Fee	-	-	-	\$946,931
Library Impact Fee	-	-	-	\$42,473
Parks Impact Fee	-	-	-	\$230,519
Police Impact Fee	-	-	-	\$1,877,629
Stormwater Drainage Impact Fee	-	-	-	\$522,693
Wastewater Impact Fee	-	-	-	\$10,957,037
Water Impact Fees	-	-	-	\$8,820,302
Total Impact Fees	-	-	-	\$23,397,584
Debt Service Funds				
Excise Tax Obligation Bond Redemption	-	-	\$3,300,000	-
General Obligation Bond Redemption	-	-	\$4,479,725	-
Highway User Revenue Bond Redemption	-	-	\$12,445,388	-
Utility Systems Bond Redemption	-	-	\$119,845,470	-
Utility Systems GO Bond Redemption	-	-	\$48,100	-
WIFA Redemption	-	-	\$203,415	-
Total Debt Service Funds	-	-	\$140,322,098	-

City of Mesa, Arizona
Other Financing Sources/Uses and Interfund Transfers
Fiscal Year 2020/21 - Adopted

	Other Financing		Interfund Transfers	
	Sources	Uses	In	Out
Bond Funds				
Electric Bond Construction	\$3,902,379	-	-	-
Excise Tax Obligation Bond Construction	\$34,700,000	-	-	-
Gas Bond Construction	\$14,891,504	-	-	-
Library Bond Construction	\$1,877,979	-	-	-
Parks Bond Construction	\$12,659,990	-	-	-
Public Safety Bond Construction	\$18,920,348	-	-	-
Streets Bond Construction	\$47,193,235	-	-	-
Wastewater Bond Construction	\$74,339,661	-	-	-
Water Bond Construction	\$111,436,034	-	-	-
Total Bond Funds	\$319,921,130	-	-	-
Contingency	-	-	-	-
Total Contingency	-	-	-	-
Total	\$354,070,130	-	\$333,603,302	\$333,603,302

City of Mesa, Arizona
Transfers In and Transfers Out
Fiscal Year 2020/21 - Adopted

Fund	Transfers In	Transfers Out	Net Transfers In & (Out)
General Fund			
General Fund			
Arts and Culture Fund	-	\$(10,783,000)	\$(10,783,000)
Capital - General Fund	-	\$(14,506,756)	\$(14,506,756)
Commercial Facilities Fund	-	\$(4,388,154)	\$(4,388,154)
Enterprise Fund	\$108,377,310	-	\$108,377,310
General Obligation Bond Redemption	-	\$(159,480)	\$(159,480)
Special Programs Fund	\$11,416,029	\$(15,195,317)	\$(3,779,288)
Transit Fund	-	\$(18,635,721)	\$(18,635,721)
Vehicle Replacement	-	\$(2,500,000)	\$(2,500,000)
Total General Fund	\$119,793,339	\$(66,168,428)	\$53,624,911
Capital - General Fund			
General Fund	\$14,506,756	-	\$14,506,756
Special Programs Fund	-	-	-
Total Capital - General Fund	\$14,506,756	-	\$14,506,756
Total General Fund	\$134,300,095	\$(66,168,428)	\$68,131,667
Enterprise Fund			
Enterprise Fund			
Capital - Enterprise	\$474,965	\$(475,162)	\$(197)
Economic Investment Fund	-	-	-
General Fund	-	\$(108,377,310)	\$(108,377,310)
Utility Replacement Extension and Renewal	-	\$(7,638,134)	\$(7,638,134)
Utility GO Bond Redemption	-	\$(100,068,131)	\$(100,068,131)
Utility Systems Bond Redemption	-	\$(203,415)	\$(203,415)
WIFA Redemption	-	\$(29,106)	\$(29,106)
Total Enterprise Fund	\$474,965	\$(216,791,258)	\$(216,316,293)
Capital - Enterprise			
Enterprise Fund	\$475,162	\$(474,965)	\$197
Total Capital - Enterprise	\$475,162	\$(474,965)	\$197
Total Enterprise Fund	\$950,127	\$(217,266,223)	\$(216,316,096)
Restricted Funds			
Arts & Culture Fund			
General Fund	\$10,783,000	-	\$10,783,000
Total Arts & Culture Fund	\$10,783,000	-	\$10,783,000
Commercial Facilities Fund			
General Fund	\$4,388,154	-	\$4,388,154
Special Programs	\$1,764,650	\$(445,000)	\$1,319,650
Total Commercial Facilities Fund	\$6,152,804	\$(445,000)	\$5,707,804
Court Construction Fee			
General Obligation Bond Redemption	-	\$(700,000)	\$(700,000)
Total Court Construction Fee	-	\$(700,000)	\$(700,000)
Economic Investment Fund			
Enterprise Fund	\$1,626,323	-	\$1,626,323
Total Economic Investment Fund	\$1,626,323	-	\$1,626,323
Highway User Revenue Fund			
Highway User Revenue Bond Redemption	-	\$(12,445,388)	\$(12,445,388)
Total Highway User Revenue Fund	-	\$(12,445,388)	\$(12,445,388)
Special Programs Fund			
Capital - General Fund	-	\$(1,764,650)	\$(1,764,650)
Commercial Facilities Fund	\$445,000	-	\$445,000
General Fund	\$10,250,000	\$(11,416,029)	\$(1,166,029)
Total Special Programs Fund	\$10,695,000	\$(13,180,679)	\$(2,485,679)
Transit Fund			
General Fund	\$18,635,721	-	\$18,635,721
Total Transit Fund	\$18,635,721	-	\$18,635,721
Utility Replacement Extension and Renewal			
Enterprise Fund	\$7,638,134	-	\$7,638,134
Total Utility Replacement Extension and Renewal	\$7,638,134	-	\$7,638,134

City of Mesa, Arizona
Transfers In and Transfers Out
Fiscal Year 2020/21 - Adopted

Fund	Transfers In	Transfers Out	Net Transfers In & (Out)
Vehicle Replacement			
General Fund	\$2,500,000	-	\$2,500,000
Total Vehicle Replacement	<u>\$2,500,000</u>	<u>-</u>	<u>\$2,500,000</u>
Total Restricted Funds	<u>\$58,030,982</u>	<u>\$(26,771,067)</u>	<u>\$31,259,915</u>
Impact Fee Funds			
Fire Impact Fee			
General Obligation Bond Redemption	-	\$(946,931)	\$(946,931)
Total Fire Impact Fee	<u>-</u>	<u>\$(946,931)</u>	<u>\$(946,931)</u>
Library Impact Fee			
General Obligation Bond Redemption	-	\$(42,473)	\$(42,473)
Total Library Impact Fee	<u>-</u>	<u>\$(42,473)</u>	<u>\$(42,473)</u>
Parks Impact Fee			
General Obligation Bond Redemption	-	\$(230,519)	\$(230,519)
Total Parks Impact Fee	<u>-</u>	<u>\$(230,519)</u>	<u>\$(230,519)</u>
Police Impact Fee			
General Obligation Bond Redemption	-	\$(1,877,629)	\$(1,877,629)
Total Police Impact Fee	<u>-</u>	<u>\$(1,877,629)</u>	<u>\$(1,877,629)</u>
Storm Sewer Impact Fee			
General Obligation Bond Redemption	-	\$(522,693)	\$(522,693)
Total Storm Sewer Impact Fee	<u>-</u>	<u>\$(522,693)</u>	<u>\$(522,693)</u>
Wastewater Impact Fee			
Utility Systems Bond Redemption	-	\$(10,957,037)	\$(10,957,037)
Total Wastewater Impact Fee	<u>-</u>	<u>\$(10,957,037)</u>	<u>\$(10,957,037)</u>
Water Impact Fees			
Utility Systems Bond Redemption	-	\$(8,820,302)	\$(8,820,302)
Total Water Impact Fees	<u>-</u>	<u>\$(8,820,302)</u>	<u>\$(8,820,302)</u>
Total Impact Fee Funds	<u>-</u>	<u>\$(23,397,584)</u>	<u>\$(23,397,584)</u>
Debt Service Funds			
General Obligation Bond Redemption			
Court Construction Fee	\$700,000	-	\$700,000
Fire Impact Fee	\$159,480	-	\$159,480
General Fund	\$3,620,245	-	\$3,620,245
Library Impact Fee	-	-	-
Parks Impact Fee	-	-	-
Police Impact Fee	-	-	-
Storm Sewer Impact Fee	-	-	-
Total General Obligation Bond Redemption	<u>\$4,479,725</u>	<u>-</u>	<u>\$4,479,725</u>
Excise Tax Obligation Bond Redemption			
Education	\$3,300,000	-	\$3,300,000
Total Excise Tax Obligation Bond Redemption	<u>\$3,300,000</u>	<u>-</u>	<u>\$3,300,000</u>
Highway User Revenue Bond Redemption			
Highway User Revenue Fund	\$12,445,388	-	\$12,445,388
Total Highway User Revenue Bond Redemption	<u>\$12,445,388</u>	<u>-</u>	<u>\$12,445,388</u>
Utility Systems Bond Redemption			
Enterprise Fund	\$100,068,131	-	\$100,068,131
Wastewater Impact Fee	\$10,957,037	-	\$10,957,037
Water Impact Fee	\$8,820,302	-	\$8,820,302
Total Utility Systems Bond Redemption	<u>\$119,845,470</u>	<u>-</u>	<u>\$119,845,470</u>
Utility GO Bond Redemption			
Enterprise Fund	\$48,100	-	\$48,100
Total Utility GO Bond Redemption	<u>\$48,100</u>	<u>-</u>	<u>\$48,100</u>
WIFA Redemption			
Enterprise Fund	\$203,415	-	\$203,415
Total WIFA Redemption	<u>\$203,415</u>	<u>-</u>	<u>\$203,415</u>
Total Debt Service Funds	<u>\$140,322,098</u>	<u>-</u>	<u>\$140,322,098</u>
Total Transfers	<u>\$333,603,302</u>	<u>\$(333,603,302)</u>	<u>-</u>

**City of Mesa, Arizona
Interfund Transfers Totals by Fund
Fiscal Year 2020/21 - Adopted**

Transfers Out

		General	Commercial Facilities	Special Programs	Highway User Revenue	Impact Fee Funds	Court Construction	Enterprise	Enterprise Capital	Total
Transfers In	General	-	-	\$ 11,416,029	-	-	-	\$ 108,377,310	-	\$ 119,793,339
	Transit	\$ 18,635,721	-	-	-	-	-	-	-	\$ 18,635,721
	Economic Investment	\$ 1,626,323	-	-	-	-	-	-	-	\$ 1,626,323
	Commercial Facilities	\$ 4,388,154	-	\$ 1,764,650	-	-	-	-	-	\$ 6,152,804
	Arts & Culture	\$ 10,783,000	-	-	-	-	-	-	-	\$ 10,783,000
	Special Programs	\$ 10,250,000	\$ 445,000	-	-	-	-	-	-	\$ 10,695,000
	General Capital	\$ 14,506,756	-	-	-	-	-	-	-	\$ 14,506,756
	Vehicle Replacement	\$ 2,500,000	-	-	-	-	-	-	-	\$ 2,500,000
	General Obligation Bond Redemption	\$ 159,480	-	-	-	\$ 3,620,245	\$ 700,000	-	-	\$ 4,479,725
	Highway User Revenue Bond Redemption	-	-	-	\$ 12,445,388	-	-	-	-	\$ 12,445,388
	Excise Tax Obligation Bond Redemption	\$ 3,300,000	-	-	-	-	-	-	-	\$ 3,300,000
	Enterprise	-	-	-	-	-	-	-	\$ 474,965	\$ 474,965
	Enterprise Capital	-	-	-	-	-	-	\$ 475,162	-	\$ 475,162
	Utility Replacement, Extension & Renewal	-	-	-	-	-	-	\$ 7,638,134	-	\$ 7,638,134
	Utility System Bond Redemption	-	-	-	-	\$ 19,777,339	-	\$ 100,068,131	-	\$ 119,845,470
	WIFA Redemption	-	-	-	-	-	-	\$ 203,415	-	\$ 203,415
	Utility Systems General Obligation Bond Redemption	\$ 18,994	-	-	-	-	-	\$ 29,106	-	\$ 48,100
	Total	\$ 66,168,428	\$ 445,000	\$ 13,180,679	\$ 12,445,388	\$ 23,397,584	\$ 700,000	\$ 216,791,258	\$ 474,965	\$ 333,603,302

City of Mesa, Arizona
Summary of Changes in Fund Balance
Fiscal Year 2020/21 - Adopted

Fund	Projected Funds Available				Budgeted Expenditures					Projected Ending Fund Balance
	Beginning Fund Balance	Projected Sources	Fund Transfers	Estimated Funds Available	Operating	Operating Carryover	Capital Improvement Program	Capital Improvement Program Carryover	Expenditures	
General Fund										
General Fund	\$78,422,763	\$327,323,928	\$53,624,911	\$459,371,602	\$384,132,274	\$7,916,491	-	-	\$392,048,765	\$67,322,837
Capital - General Fund	\$32,311,984	-	\$14,506,756	\$46,818,740	\$9,542,245	\$19,587,635	\$4,964,234	\$12,724,626	\$46,818,740	\$0
Enterprise Fund										
Capital - Enterprise	\$8,031,742	\$1,655,000	\$197	\$9,686,939	\$643,306	\$2,972,231	\$1,011,891	\$1,621,459	\$6,248,887	\$3,438,052
Enterprise Fund	\$120,147,462	\$382,656,724	\$(216,316,293)	\$286,487,893	\$180,436,417	\$1,505,825	-	-	\$181,942,242	\$104,545,651
Restricted Funds										
Ambulance Transport	\$(705,454)	\$3,532,012	-	\$2,826,558	\$3,928,149	\$60,000	-	\$599,000	\$4,587,149	\$(1,760,591)
Arts and Culture Fund	\$(917,815)	\$8,294,684	\$10,783,000	\$18,159,869	\$19,296,793	\$426,752	-	-	\$19,723,545	\$(1,563,676)
Cadence CFD - Capital	\$189,483	\$9,449,000	-	\$9,638,483	\$9,449,000	-	-	-	\$9,449,000	\$189,483
Cadence CFD - Debt	\$3,709	\$950,922	-	\$954,631	\$950,922	-	-	-	\$950,922	\$3,709
Cadence CFD - Operating	\$93,330	\$116,812	-	\$210,142	\$116,812	-	-	-	\$116,812	\$93,330
Cemetery	\$595,494	\$1,458,500	-	\$2,053,994	\$2,265,045	\$261,031	-	\$1,624,500	\$4,150,576	\$(2,096,582)
Cemetery Reserve	\$7,732,379	\$280,709	-	\$8,013,088	-	-	-	-	-	\$8,013,088
Commercial Facilities Fund	-	\$4,729,025	\$5,707,804	\$10,436,829	\$10,340,929	\$31,166	\$64,734	-	\$10,436,829	-
Court Construction Fee	\$0	\$700,000	\$(700,000)	\$0	-	-	-	-	-	\$0
Customer Deposit Trust	\$458,619	-	-	\$458,619	-	-	-	-	-	\$458,619
Eastmark CFD 1 - Capital	\$2,604	\$20,400,000	-	\$20,402,604	\$20,400,000	-	-	-	\$20,400,000	\$2,604
Eastmark CFD 1 - Debt	\$811,994	\$5,719,330	-	\$6,531,324	\$5,719,280	-	-	-	\$5,719,280	\$812,044
Eastmark CFD 1 - Operating	\$159,228	\$291,202	-	\$450,430	\$291,202	-	-	-	\$291,202	\$159,228
Eastmark CFD 2 - Capital	-	\$4,300,000	-	\$4,300,000	\$4,300,000	-	-	-	\$4,300,000	-
Eastmark CFD 2 - Debt	-	\$762,095	-	\$762,095	\$762,095	-	-	-	\$762,095	-
Eastmark CFD 2 - Operating	\$54,807	\$96,508	-	\$151,315	\$96,508	-	-	-	\$96,508	\$54,807
Economic Investment Fund	\$25,596,771	\$12,820,000	\$1,626,323	\$40,043,094	\$4,068,381	\$73,002	\$23,597,084	\$12,304,627	\$40,043,094	\$(0)
Environmental Compliance Fee	\$16,764,788	\$16,761,539	-	\$33,526,327	\$15,900,361	\$773,809	-	\$3,751,151	\$20,425,321	\$13,101,006
Falcon Field Fund	\$7,426,091	\$4,658,184	-	\$12,084,275	\$3,888,099	\$456,812	\$2,560,267	\$2,005,537	\$8,910,715	\$3,173,560
Greenfield WRP Joint Venture	\$78,509	\$23,561,482	-	\$23,639,991	\$8,374,709	\$381,433	\$13,138,421	\$1,666,919	\$23,561,482	\$78,509
Highway User Revenue Fund	\$14,124,947	\$38,211,995	\$(12,445,388)	\$39,891,554	\$25,766,607	\$8,141,622	-	\$2,447,274	\$36,355,503	\$3,536,051
Investment Pool Fund	\$2	-	-	\$2	-	-	-	-	-	\$2
Local Streets Sales Tax	\$35,387,474	\$31,890,042	-	\$67,277,516	\$32,133,261	\$4,676,547	\$8,378,298	\$16,353,388	\$61,541,494	\$5,736,022
Mesa Arts Center Restoration Fee	\$1,384,659	\$424,397	-	\$1,809,056	\$1,078,600	\$513,000	-	-	\$1,591,600	\$217,456
Public Safety Sales Tax	\$25,430,757	\$25,605,004	-	\$51,035,761	\$16,942,798	\$5,180,362	-	\$3,907,000	\$26,030,160	\$25,005,601

City of Mesa, Arizona
Summary of Changes in Fund Balance
Fiscal Year 2020/21 - Adopted

Fund	Projected Funds Available				Budgeted Expenditures					Projected Ending Fund Balance
	Beginning Fund Balance	Projected Sources	Fund Transfers	Estimated Funds Available	Operating	Operating Carryover	Capital Improvement Program	Capital Improvement Program Carryover	Expenditures	
Quality of Life Sales Tax	\$548,787	\$25,605,004	-	\$26,153,791	\$25,605,004	-	-	-	\$25,605,004	\$548,787
Restricted Programs Fund	\$8,291,137	\$8,466,415	-	\$16,757,552	\$9,269,574	\$1,691,120	\$5,000,000	\$211,346	\$16,172,040	\$585,512
Solid Waste Development Fee	\$883,405	\$499,862	-	\$1,383,267	\$400,000	\$505,480	-	-	\$905,480	\$477,787
Special Programs Fund	\$44,562,107	\$2,919,986	\$(2,485,679)	\$44,996,414	\$2,649,818	\$32,500	\$400,000	\$46,437	\$3,128,755	\$41,867,659
TOPAZ Joint Venture Fund	\$382,026	\$5,155,250	-	\$5,537,276	\$2,441,833	\$210,993	\$1,480,969	\$1,021,455	\$5,155,250	\$382,026
Transit Fund	\$3,807,234	\$3,546,264	\$18,635,721	\$25,989,219	\$21,134,048	\$3,764	\$1,047,933	\$3,803,474	\$25,989,219	\$(0)
Transportation	\$46,115,318	\$3,774,148	-	\$49,889,466	\$2,400,000	-	-	\$19,696,313	\$22,096,313	\$27,793,153
Utility Replacement Extension & Renewal	\$32,186,811	-	\$7,638,134	\$39,824,945	\$4,712,986	\$1,181,087	\$2,451,931	\$5,435,515	\$13,781,519	\$26,043,426
Vehicle Replacement	\$7,495,966	\$70,000	\$2,500,000	\$10,065,966	\$2,248,125	\$2,007,838	-	-	\$4,255,963	\$5,810,003
Internal Service Funds										
Fleet Internal Service	\$0	\$639,899	-	\$639,899	\$416,072	\$223,827	-	-	\$639,899	\$0
Print Shop Internal Service	\$1	-	-	\$1	\$(3,038)	\$3,038	-	-	-	\$1
Warehouse Internal Service	\$143,993	\$9,239,853	-	\$9,383,846	\$9,080,266	\$8,535	-	\$151,052	\$9,239,853	\$143,993
Impact Fee Funds										
Cultural Facility Impact Fee	\$15,764	-	-	\$15,764	-	-	-	-	-	\$15,764
Fire Impact Fee	\$1,612,757	\$1,143,063	\$(946,931)	\$1,808,889	-	-	-	-	-	\$1,808,889
Gen Govt Facility Impact Fee	\$0	-	-	\$0	-	-	-	-	-	\$0
Library Impact Fee	\$152,375	\$6,978	\$(42,473)	\$116,880	-	-	-	-	-	\$116,880
Parks Impact Fee	\$1,584,319	\$17,115	\$(230,519)	\$1,370,915	-	-	-	-	-	\$1,370,915
Police Impact Fee	\$907,183	\$1,565,534	\$(1,877,629)	\$595,088	-	-	-	-	-	\$595,088
Stormwater Drainage Impact Fee	\$2,894,549	\$717,769	\$(522,693)	\$3,089,625	-	-	-	-	-	\$3,089,625
Wastewater Impact Fee	\$12,664,614	\$6,927,088	\$(10,957,037)	\$8,634,665	-	-	-	-	-	\$8,634,665
Water Impact Fees	\$5,928,649	\$6,045,382	\$(8,820,302)	\$3,153,729	-	-	-	-	-	\$3,153,729
Grant Funds										
Community Development Block Grant	\$(708,110)	\$12,350,569	-	\$11,642,459	\$5,187,602	\$6,758,735	-	\$684,224	\$12,630,561	\$(988,102)
Grants - Enterprise	\$236,026	\$7,795,534	-	\$8,031,560	-	-	\$7,667,734	\$127,800	\$7,795,534	\$236,026
Grants - Gen. Gov.	\$125,288	\$24,201,776	-	\$24,327,064	\$4,829,389	\$2,349,982	\$2,483,133	\$15,673,288	\$25,335,792	\$(1,008,728)
HOME	\$174,239	\$5,488,996	-	\$5,663,235	\$1,559,400	\$3,929,596	-	-	\$5,488,996	\$174,239
Relief Fund	-	\$70,000,000	-	\$70,000,000	\$70,000,000	-	-	-	\$70,000,000	-
Section 8 - Mainstream Voucher	\$1,139,977	\$17,680,594	-	\$18,820,571	\$16,350,532	\$1,348,706	-	-	\$17,699,238	\$1,121,333
Section 8 - Choice Voucher	\$13	-	-	\$13	-	-	-	-	-	\$13

City of Mesa, Arizona
Summary of Changes in Fund Balance
Fiscal Year 2020/21 - Adopted

Fund	Projected Funds Available				Budgeted Expenditures					Projected Ending Fund Balance
	Beginning Fund Balance	Projected Sources	Fund Transfers	Estimated Funds Available	Operating	Operating Carryover	Capital Improvement Program	Capital Improvement Program Carryover	Expenditures	
Trust Funds										
Employee Benefit Trust	\$37,516,714	\$100,449,727	-	\$137,966,441	\$103,273,875	\$31,081	-	-	\$103,304,956	\$34,661,485
Employee Benefit Trust GOA	\$(413)	-	-	\$(413)	-	-	-	-	-	\$(413)
Property and Public Liability	\$13,352,696	\$6,646,481	-	\$19,999,177	\$7,682,222	-	-	-	\$7,682,222	\$12,316,955
Workers' Compensation	\$6,786,314	\$5,292,092	-	\$12,078,406	\$6,270,835	-	-	-	\$6,270,835	\$5,807,571
Debt Service Funds										
General Obligation Bond Redemption	\$3,508,694	\$42,544,356	\$4,479,725	\$50,532,775	\$50,077,706	-	-	-	\$50,077,706	\$455,069
Excise Tax Obligation Redemption	-	-	\$3,300,000	\$3,300,000	-	-	-	-	-	\$3,300,000
Highway Project Advancement Notes	\$1,254,577	\$143,111	-	\$1,397,688	-	-	-	-	-	\$1,397,688
Highway User Revenue Bond Redemption	\$(0)	-	\$12,445,388	\$12,445,388	\$12,445,388	-	-	-	\$12,445,388	\$(0)
Non-Utility Bond Redemption	\$66,881,971	-	-	\$66,881,971	-	-	-	-	-	\$66,881,971
Special Improvement District Bond Redemption	\$(74,805)	\$463,904	-	\$389,099	\$463,904	-	-	-	\$463,904	\$(74,805)
Transportation Project Advancement Notes	-	-	-	-	-	-	-	-	-	-
Utility Systems Bond Redemption	\$95,732	-	\$119,845,470	\$119,941,202	\$117,168,131	-	-	-	\$117,168,131	\$2,773,071
Utility Systems GO Bond Redemption	\$25,587	-	\$48,100	\$73,687	\$48,121	-	-	-	\$48,121	\$25,566
WIFA Redemption	\$(0)	-	\$203,415	\$203,415	\$203,415	-	-	-	\$203,415	\$(0)
Bond Funds										
Electric Bond Construction	\$1,711,808	\$3,902,379	-	\$5,614,187	\$148,235	-	\$3,754,144	-	\$3,902,379	\$1,711,808
Fire Bond Construction	\$(0)	-	-	\$(0)	-	-	-	-	-	\$(0)
Excise Tax Obligation Construction	-	\$34,700,000	-	\$34,700,000	\$200,000	-	\$33,755,828	-	\$33,955,828	\$744,172
Gas Bond Construction	\$4,533,099	\$14,891,504	-	\$19,424,603	\$222,353	-	\$14,669,151	-	\$14,891,504	\$4,533,099
Library Bond Construction	-	\$1,877,979	-	\$1,877,979	\$78,472	-	\$879,507	\$920,000	\$1,877,979	-
Parks Bond Construction	\$6,347,143	\$12,659,990	-	\$19,007,133	\$345,278	-	\$7,224,712	\$9,889,284	\$17,459,274	\$1,547,859
Public Safety Bond Construction	\$11,013,385	\$18,920,348	-	\$29,933,733	\$313,889	-	\$10,806,459	\$8,939,843	\$20,060,191	\$9,873,542
Solid Waste Bond Construction	\$(94,186)	-	-	\$(94,186)	-	-	-	-	-	\$(94,186)
Spring Training Bond Construction	\$52,726	-	-	\$52,726	-	-	-	\$52,726	\$52,726	\$(0)
Storm Sewer Bond Construction	\$0	-	-	\$0	-	-	-	-	-	\$0
Streets Bond Construction	\$12,210,817	\$47,193,235	-	\$59,404,052	\$392,361	-	\$27,140,695	\$19,659,813	\$47,192,869	\$12,211,183
Wastewater Bond Construction	\$(1,074,768)	\$74,339,661	-	\$73,264,893	\$555,882	-	\$79,284,319	-	\$79,840,201	\$(6,575,308)
Water Bond Construction	\$5,518,468	\$111,436,034	-	\$116,954,502	\$648,529	-	\$110,787,556	\$(51)	\$111,436,034	\$5,518,468
Subtotal	\$714,296,319	\$1,615,966,974	-	\$2,330,263,293	\$1,239,644,000	\$73,244,000	\$362,549,000	\$145,318,000	\$1,820,755,000	\$509,508,293
Contingency*	-	-	-	-	\$89,245,000	-	-	-	\$89,245,000	\$(89,245,000)
Total	\$714,296,319	\$1,615,966,974	-	\$2,330,263,293	\$1,328,889,000	\$73,244,000	\$362,549,000	\$145,318,000	\$1,910,000,000	\$420,263,293

* Budget appropriation to allow for the use of fund balance if needed

City of Mesa, Arizona
Summary of Bond and Reserve Expenditures by Fund and Sub-Fund
Fiscal Year 2020/21 - Adopted

Fund / Sub-Fund	FY 2018/19 Actual Expenditures	FY 2019/20 Adopted Budget	FY 2019/20 Projected Expenditures	FY 2020/21 Adopted Budget
Electric Bond Construction				
2010 Electric Bond	\$195,981	\$1,640,000	\$655,000	-
2014 Electric Bond	\$3,412,258	\$19,594,938	\$8,582,814	\$55,588
Electric Utility Revenue Pledge	-	-	-	\$3,846,791
Excise Tax Obligation Bond Construction				
Excise Tax Obligation Bond Construction Education	-	\$33,722,350	\$33,522,350	\$33,955,828
Gas Bond Construction				
2010 Gas Bond	\$1,508,227	\$2,775,337	\$636,123	-
2014 Gas Bond	\$6,724,592	\$26,127,245	\$11,730,801	\$734,152
Gas Utility Revenue Pledge	-	-	-	\$14,157,352
Library Bond Construction				
2018 Library Bond Construction	-	-	\$2,005,000	\$1,877,979
Parks Bond Construction				
2012 Park Bond	\$815,397	\$8,846,000	\$4,046,716	\$4,799,284
2018 Parks Bond	\$4,143,056	\$12,665,851	\$7,375,851	\$12,659,990
Public Safety Bond Construction				
2008 Public Safety Bond	\$190,509	-	-	-
2013 Public Safety Bond	\$190,837	\$1,432,400	\$292,557	\$1,139,843
2018 Public Safety Bond	\$5,067,260	\$14,760,638	\$6,960,638	\$18,920,348
Solid Waste Bond Construction				
1994 Solid Waste Bond	\$1,123,029	-	-	-
Spring Training Bond Construction				
Cubs Spring Training Facility	\$408	-	-	-
Spring Training Bond Construction	-	\$27,025	\$2,274	\$52,726
Streets Bond Construction				
2008 Street Bond	\$11,542	-	-	-
2013 Street Bond	\$8,599,811	\$27,246,971	\$10,184,158	\$19,816,757
2020 Street Bond	-	-	-	\$27,376,112
Wastewater Bond Construction				
2010 Wastewater Bond	\$9,956,087	\$3,136,443	\$3,136,443	\$5,500,540
2014 Wastewater Bond	\$57,491,289	\$76,570,960	\$61,819,405	\$32,308,459
Wastewater Utility Revenue Pledge	-	-	-	\$42,031,202
Water Bond Construction				
2010 Water Bond	\$2,250,652	-	-	-
2014 Water Bond	\$21,103,529	\$35,733,077	\$35,733,128	\$62,332,683
Water Utility Revenue Pledge	-	-	-	\$49,103,351
Total Expenditures	\$122,784,463	\$264,279,235	\$186,683,258	\$330,668,985

Changes in accounting presentation affect comparisons between years.

City of Mesa, Arizona
Full-Time Employees and Personnel Compensation
Fiscal Year 2020/21 - Adopted

Fund	Full-Time Equivalent (FTE)	Employee Salaries and Hourly Costs	Retirement Costs	Healthcare Costs	Other Benefit Costs	Allocated Personnel Costs	Total Estimated Personnel Compensation
General Fund							
Capital - General Fund	2.3	\$180,317	\$21,545	\$31,456	\$15,498	-	\$248,816
*General Fund	2,626.8	\$192,105,764	\$60,993,416	\$49,335,787	\$22,883,079	(\$21,706,563)	\$303,611,483
Total General Fund	2,629.1	\$192,286,081	\$61,014,961	\$49,367,243	\$22,898,577	(\$21,706,563)	\$303,860,299
Enterprise Fund							
Capital - Enterprise	1.1	\$83,324	\$9,956	\$14,536	\$7,162	-	\$114,977
Enterprise Fund	505.9	\$31,974,150	\$4,282,617	\$10,341,642	\$3,906,482	\$12,210,807	\$62,715,698
Total Enterprise Fund	507.0	\$32,057,474	\$4,292,573	\$10,356,178	\$3,913,644	\$12,210,807	\$62,830,675
Restricted Funds							
Ambulance Transport	44.6	\$1,868,717	\$224,922	\$661,181	\$151,378	-	\$2,906,198
Arts & Culture Fund	100.9	\$5,608,212	\$636,664	\$1,434,617	\$556,586	\$1,268,371	\$9,504,450
Cadence CFD - Operating	0.2	\$59,985	\$2,486	\$2,400	\$1,741	-	\$66,612
Cemetery	14.1	\$739,912	\$87,201	\$205,095	\$64,270	\$94,650	\$1,191,128
Commercial Facilities Fund	40.7	\$1,961,192	\$235,474	\$562,221	\$204,082	\$657,311	\$3,620,280
Eastmark CFD 1 - Operating	0.5	\$54,794	\$5,221	\$5,940	\$3,701	-	\$69,656
Eastmark Community Facilities District No. 2	-	\$45,153	\$698	-	\$457	-	\$46,308
Economic Investment Fund	5.8	\$436,179	\$52,372	\$94,153	\$38,895	\$220,636	\$842,235
Environmental Compliance Fee	49.3	\$2,996,277	\$370,222	\$652,900	\$354,603	\$552,423	\$4,926,425
Falcon Field Airport	19.8	\$1,474,332	\$292,776	\$360,758	\$106,847	\$385,730	\$2,620,444
Greenfield WRP Joint Venture	30.2	\$1,995,405	\$245,039	\$368,882	\$218,969	\$546,429	\$3,374,723
Highway User Revenue Fund	114.9	\$7,121,172	\$879,219	\$1,713,991	\$834,634	-	\$10,549,015
Local Streets	41.3	\$2,980,058	\$400,242	\$1,560,028	\$308,606	\$2,359,185	\$7,608,119
Public Safety Sales Tax	98.7	\$7,693,527	\$3,890,166	\$1,528,294	\$428,258	-	\$13,540,245
Quality of Life Sales Tax	185.0	\$14,216,281	\$8,027,809	\$2,806,561	\$554,354	-	\$25,605,005
Restricted Programs Fund	12.4	\$611,480	\$58,582	\$103,363	\$57,125	-	\$830,550
Special Programs Fund	0.0	\$659	\$79	\$115	\$57	-	\$909
TOPAZ Joint Venture Fund	3.7	\$328,299	\$39,554	\$41,921	\$27,164	-	\$436,938
Transit Fund	5.1	\$418,258	\$50,413	\$101,123	\$37,626	\$407,862	\$1,015,283
Transportation	4.5	\$347,127	\$41,475	\$60,556	\$29,836	-	\$478,994
Utility Replacement Extension and Renewal	2.0	\$158,436	\$18,930	\$27,639	\$13,618	-	\$218,623
Total Restricted Funds	773.5	\$51,115,453	\$15,559,545	\$12,291,739	\$3,992,805	\$6,492,597	\$89,452,140
Internal Service Funds							
Fleet Internal Service	82.9	\$4,975,248	\$616,189	\$1,508,427	\$616,669	\$1,117,355	\$8,833,888
Print Shop Internal Service	3.8	\$194,208	\$23,574	\$47,756	\$18,430	\$67,522	\$351,490
Warehouse Internal Service	10.6	\$574,697	\$69,731	\$186,649	\$53,277	\$150,939	\$1,035,293
Total Internal Service Funds	97.3	\$5,744,153	\$709,494	\$1,742,832	\$688,376	\$1,335,816	\$10,220,671
Grant Funds							
Community Development Block Grant	11.3	\$657,744	\$79,183	\$159,792	\$55,409	-	\$952,128
Grants - Enterprise	0.0	\$1,812	\$216	\$316	\$156	-	\$2,500
Grants - Gen. Gov.	15.9	\$1,154,143	\$395,817	\$162,190	\$886,241	-	\$2,598,391
HOME	1.1	\$72,504	\$8,712	\$15,516	\$6,120	-	\$102,852
Section 8	14.2	\$763,080	\$91,956	\$165,444	\$64,656	-	\$1,085,136
Total Grant Funds	42.6	\$2,649,283	\$575,884	\$503,257	\$1,012,582	-	\$4,741,007
Trust Funds							
Employee Benefit Trust	12.1	\$790,188	\$92,636	\$327,653	\$70,134	\$1,667,343	\$2,947,954
Property and Public Liability	8.9	\$849,120	\$103,104	\$125,856	\$73,142	-	\$1,151,222
Worker's Compensation	7.8	\$552,036	\$61,152	\$91,932	\$47,985	-	\$753,105
Total Trust Funds	28.8	\$2,191,344	\$256,892	\$545,441	\$191,261	\$1,667,343	\$4,852,281
Bond Funds							
Electric Bond Construction	8.6	\$672,946	\$80,405	\$117,395	\$57,840	-	\$928,585
Excise Tax Obligation Bond Construction	5.3	\$414,564	\$49,533	\$72,320	\$35,632	-	\$572,049
Gas Bond Construction	15.2	\$1,188,522	\$142,007	\$207,336	\$102,154	-	\$1,640,019
Library Bond Construction	0.3	\$23,103	\$2,760	\$4,030	\$1,986	-	\$31,879
Parks Bond Construction	2.8	\$214,463	\$25,624	\$37,413	\$18,433	-	\$295,933
Public Safety Bond Construction	4.3	\$333,442	\$39,840	\$58,169	\$28,659	-	\$460,110
Spring Training Bond Construction	0.0	\$748	\$89	\$130	\$64	-	\$1,032
Streets Bond Construction	5.2	\$406,006	\$48,510	\$70,827	\$34,896	-	\$560,240
Wastewater Bond Construction	2.8	\$220,890	\$26,392	\$38,534	\$18,986	-	\$304,802
Water Bond Construction	12.4	\$967,397	\$115,587	\$168,761	\$83,148	-	\$1,334,893
Total Bond Funds	57.0	\$4,442,079	\$530,749	\$774,916	\$381,798	-	\$6,129,542
Total All Funds	4,135.3	\$290,485,868	\$82,940,098	\$75,581,605	\$33,079,044	-	\$482,086,615

*Central administration positions are included in the General Fund, but the costs are spread among multiple funds in the Allocated Personnel Costs column

City of Mesa, Arizona
Summary of Expenditures by Object
Fiscal Year 2020/21 - Adopted

Object Code	Object Name	FY 2018/19 Actuals	FY 2019/20 Budget	FY 2020/21 Budget
Personal Services				
1101	Personnel Services	\$(143,519)	-	-
110110	Salaries - Regular Full Time	\$219,445,428	\$280,099,000	\$283,350,593
110111	Special Pay - Certification Pay	\$3,003,003	\$2,841,648	\$2,760,156
110112	Vacation Leave	\$18,824,574	\$670,575	\$835,003
110113	Sick Leave	\$9,805,396	-	-
110114	Holiday Leave	\$7,335,744	\$5,991,188	\$6,273,480
110115	Special Pay - Longevity	\$633,314	\$643,951	\$465,060
110116	Special Pay - Other	\$86,054	\$2,058,571	\$2,323,607
110117	Compensatory Leave	\$934,135	-	-
110118	Other Compensatory Leave	\$3,186,810	-	-
110119	IIP Pay Event	\$382,322	-	-
110120	Call Back Pay	\$3,990,577	-	-
110121	Holiday - Critical and Essential	\$4,570,379	-	-
110122	Holiday - Worked	\$1,410,841	-	-
110123	Shift Differential	\$1,439,097	\$19,918	\$22,152
110124	Stand By Pay	\$1,378,835	-	-
110125	Workers Compensation Directed Care	\$32,161	-	-
110130	FICA - City Contribution	\$10,371,805	-	-
110131	Medicare - City Contribution	\$4,056,746	-	-
110132	Pension - ASRS	\$20,242,745	-	-
110133	Pension - PSPRS - Fire	\$16,696,845	-	-
110134	Pension - PSPRS - Police	\$32,303,627	-	-
110135	Deferred Compensation	\$1,920,017	-	-
110136	Medical Insurance - City Contribution	\$50,774,251	-	-
110137	Dental Insurance - City Contribution	\$7,752,781	-	-
110138	Vision/Life - City Contribution	\$476,840	-	-
110139	Workers Compensation - City Contribution	\$3,321,224	-	-
110141	Long Term Disability - Civilian	\$277,554	-	-
110142	Long Term Disability - Sworn	\$117,600	-	-
110143	Allowances - Uniform	\$609,674	-	-
110144	Allowances - Vehicle	\$153,625	-	-
110145	Allowances - Phone	\$192,640	-	-
110146	Other Benefits and Costs	\$417,634	-	-
110147	Pension - Elected Officials	\$83,764	-	-
110149	Retiree Benefits Trust	\$38,163	-	-
110155	PSPRS Defined Contribution Plan	\$1,920,558	-	-
110350	Overtime - All	-	-	\$1,694,989
110351	Overtime - Civilian	-	\$2,027,392	\$2,279,680
110352	Overtime - PD	-	\$3,028,417	\$2,238,949
110360	Overtime - Fire	-	\$2,591,697	\$2,684,901
110443	Allowances - Uniform	-	\$859,648	\$1,033,782
110444	Allowances - Vehicle	-	\$160,224	\$150,024
110445	Allowances - Phone	-	\$192,302	\$202,454
111036	Medical Insurance - City Contribution	-	\$61,281,752	\$66,207,095
111037	Dental Insurance - City Contribution	-	\$8,462,078	\$8,655,003

City of Mesa, Arizona
Summary of Expenditures by Object
Fiscal Year 2020/21 - Adopted

Object Code	Object Name	FY 2018/19 Actuals	FY 2019/20 Budget	FY 2020/21 Budget
111038	Vision/Life - City Contribution	-	\$703,615	\$719,507
111042	Long Term Disability - Sworn	-	\$144,796	\$147,734
111046	Other Benefits and Costs	-	\$166,272	\$170,218
112030	FICA - City Contribution	-	\$11,327,824	\$11,564,015
112031	Medicare - City Contribution	-	\$4,293,283	\$4,374,622
112039	Workers Compensation - City Contribution	-	\$3,963,346	-
113032	Pension - ASRS	-	\$21,635,413	\$22,158,206
113041	Long Term Disability - Civilian	-	\$306,497	\$329,181
113133	Pension - PSPRS - Fire	-	\$19,804,554	\$21,115,820
113153	Fire Defined Cont Plan	-	-	\$292,104
113234	Pension - PSPRS - Police	-	\$38,219,648	\$38,464,980
113254	Police Defined Cont Plan	-	-	\$617,220
113347	Pension-Elected Officials	-	\$134,556	\$202,752
113355	Defined Cont Plan	-	\$796,847	\$10,992
113535	Deferred Compensation	-	\$1,548,465	\$1,895,689
113539	Worker's Compensation - City Contribution	-	-	\$5,150,640
113549	Retiree Benefits Trust	-	\$32,400	\$78,024
1991	Fixed Benefit Allocation	\$(2,068)	-	-
1994	CIP P/S Overhead Charges	\$5,305,458	-	-
1995	CIP P/S Overhead Credit	\$(5,305,458)	\$(5,173,890)	\$(4,687,028)
1998	Personal Services Citywide Overhead Charge	\$70,527,217	\$76,560,399	\$77,484,224
1999	Personal Services Citywide Overhead Credit	\$(70,527,217)	\$(76,560,399)	\$(77,484,224)
Total Personal Services		\$428,041,173	\$468,831,987	\$483,781,604
Other Services				
2101	Accounting and Auditing	\$94,610	\$111,500	\$110,000
2102	Advertising	\$1,102,227	\$1,063,320	\$1,124,141
2103	Collections	\$6,979	\$10,000	\$10,000
2104	Commercial Facilities	\$1,062,185	\$1,300,000	\$1,300,000
2105	Concessions and Catering	\$595,077	\$450,470	\$550,858
2106	Consulting	\$1,348,763	\$1,460,639	\$2,131,871
2108	Engineering	-	\$44,662	\$852
2109	Insurance	\$1,400,490	\$2,142,574	\$2,234,492
2110	Janitorial	\$1,983,948	\$2,067,500	\$2,109,500
2111	Legal	\$1,618,470	\$1,996,303	\$1,963,000
2112	Print Service Charges	\$874,239	\$770,616	\$822,610
2113	Printing and Publishing - Outside	\$441,489	\$319,563	\$393,738
2115	Temp Services	\$4,289,111	\$2,106,104	\$2,376,671
2116	Managed Print Services	\$482,736	\$656,030	\$590,930
2117	Pro Tem Judges	\$312,378	\$280,000	\$293,343
2130	Rents/Leases - Equipment/Vehicles	\$2,222,503	\$1,753,418	\$1,489,954
2131	Rents/Leases - Land/Buildings	\$1,816,520	\$1,934,982	\$1,901,001
2135	Software License Renewal and Maintenance	\$7,850,822	\$7,529,739	\$8,953,276
2136	Technology Services	\$254,286	\$121,350	\$108,850
2137	Credit Card Fees	\$280,746	\$398,455	\$344,105
2180	Other Professional Services	\$34,069,300	\$61,944,590	\$73,560,526
2181	Other Contractual Services	\$131,919,908	\$104,548,952	\$180,189,162

City of Mesa, Arizona
Summary of Expenditures by Object
Fiscal Year 2020/21 - Adopted

Object Code	Object Name	FY 2018/19 Actuals	FY 2019/20 Budget	FY 2020/21 Budget
2201	Utilities	\$20,874,407	\$25,043,934	\$25,298,842
2210	Telecommunications	\$5,359,521	\$5,208,098	\$4,806,785
2215	Building Maintenance and Repair	\$2,270,275	\$12,561,484	\$9,402,663
2216	Grounds Maintenance and Repair	\$7,739,684	\$7,446,228	\$5,235,110
2217	Office Equipment Repair	\$299,021	\$295,595	\$317,595
2224	Other Maintenance and Repair	\$3,047,586	\$4,792,382	\$4,976,622
2225	Vehicle and Operational Equipment Usage	\$20,219,975	\$18,529,709	\$18,718,961
2226	Vehicle and Operational Equipment Repair	\$18,787	\$69,064	\$112,206
2240	Green Waste Disposal	\$659,412	\$640,000	\$655,000
2241	Solid Waste Recycling	\$484,590	\$737,000	\$1,007,000
2242	Landfill	\$6,815,640	\$7,224,523	\$7,734,435
2301	Medical Claims - Employee/Retiree	\$30,656,013	\$36,749,992	\$37,808,800
2302	Medical Claims - Dependent	\$43,999,325	\$39,974,579	\$48,839,200
2305	Dental Claims - Employee/Retiree	\$2,447,732	\$2,559,885	\$2,818,600
2306	Dental Claims - Dependent	\$3,590,069	\$3,472,800	\$3,235,400
2307	Workers Comp Claims	\$3,044,785	\$4,200,000	\$4,200,000
2308	Property and Public Liability Claims	\$1,733,267	\$4,500,000	\$4,500,000
2315	Stop Loss Premium	\$2,166,053	\$1,939,827	\$1,752,500
2316	Life Insurance Premium	\$1,331,295	\$1,420,000	\$1,500,000
2317	Vision Insurance Premium	\$174,039	-	-
2318	EAP Premium	\$73,419	\$75,000	\$75,000
2325	Other Ins Premiums	\$7,604,695	\$6,888,645	\$6,646,481
2351	Network Access Fee	\$336,625	\$300,000	\$400,000
2352	FSA Administration Fees	\$50,032	\$61,000	\$61,000
2353	Medical Administration Fees	\$1,677,298	\$1,650,000	\$1,800,000
2354	Dental Administration Fees	\$184,765	\$190,000	\$198,288
2801	Association Dues	\$945,485	\$1,008,005	\$1,005,234
2802	Subscriptions and Educational Materials	\$892,562	\$1,135,496	\$1,281,997
2803	Training	\$1,088,635	\$1,465,403	\$2,338,213
2804	Meetings and Conferences	\$280,609	\$307,701	\$352,189
2805	Education Reimbursement	\$633,594	\$857,927	\$887,368
2806	Other Staff Development	\$3,062	\$9,764	\$14,160
2807	Travel	\$864,925	\$817,924	\$952,169
2808	Bus Pass Reimbursement	\$23,345	\$31,867	\$29,786
2809	Mileage Reimbursement	\$56,160	\$67,574	\$65,536
2811	Fees and Charges	\$234,299	\$49,400	\$126,535
2850	Housing Assistance Payments	\$12,364,278	\$14,109,029	\$14,785,945
2851	Utility Assistance Payments	\$223,314	\$353,865	\$292,500
2852	Housing Admin Fees	\$21,466	\$26,900	\$20,500
2853	FSS Escrow HAP	\$70,353	\$75,693	\$50,000
2854	Housing Interest Expense	\$4,597	\$4,500	\$4,000

City of Mesa, Arizona
Summary of Expenditures by Object
Fiscal Year 2020/21 - Adopted

Object Code	Object Name	FY 2018/19 Actuals	FY 2019/20 Budget	FY 2020/21 Budget
2855	Housing Assistance Deposits	\$87,792	\$83,250	\$123,250
2856	Utility Assistance Deposits	\$15,058	\$10,000	\$20,000
2879	Cash Over/Short	\$(670)	\$235,978	\$2,588,160
2881	Bad Debt Expense	\$(147,183)	-	-
2899	Internal Charges	\$664,152	\$803,019	\$1,431,018
2990	City Staff Time	-	\$16,728,267	\$62,213,752
2991	Contracts	-	\$407,639,923	\$406,834,350
2992	Direct Expenses	-	\$55,413,914	\$13,996,090
2998	Other Services Citywide Overhead Charge	\$19,143,483	\$24,697,121	\$28,099,702
2999	Other Services Citywide Overhead Credit	\$(19,143,483)	\$(25,651,721)	\$(29,054,301)
Total Other Services		\$379,218,694	\$879,821,311	\$983,157,521
 Commodities				
3101	Office Supplies	\$411,336	\$494,254	\$490,458
3102	Postage/Shipping	\$1,074,611	\$1,366,246	\$1,197,669
3103	Safety Supplies	\$268,894	\$269,152	\$281,716
3109	Other Supplies	\$63,188	\$974,637	\$1,153,091
3115	Minor Equipment - Computer	\$583,934	\$889,419	\$913,074
3116	Minor Equipment - Other	\$4,625,524	\$7,700,319	\$6,607,068
3117	Library Materials	\$503,688	\$691,066	\$631,600
3118	Software	\$1,594,616	\$6,171,176	\$4,530,744
3125	STAR Awards	\$62,931	\$86,694	\$87,400
3126	Safety Awards	\$2,020	\$7,500	\$6,500
3129	Other Recognition Awards	\$23,362	\$576,200	\$854,442
3130	Materials and Supplies Warehouse	\$5,870,463	\$3,603,751	\$3,537,146
3131	Materials and Supplies Outside	\$21,189,236	\$25,981,383	\$29,028,758
3132	Merchandise for Resale	\$25,291	\$8,655	\$5,155
3133	Warehouse Cost of Goods Sold	\$6,250,946	\$6,759,787	\$8,556,589
3134	Warehouse Internal Charge	\$1,159,324	\$597,666	\$552,707
3150	Electricity	\$11,621,623	\$11,380,504	\$11,596,419
3151	Natural Gas	\$8,923,789	\$10,596,045	\$10,156,571
3152	Water	\$10,096,994	\$13,496,750	\$14,583,750
3153	Chemicals	\$3,540,051	\$5,550,500	\$5,712,700
3160	Ammunition	\$251,374	\$260,000	\$547,615
3170	Aviation Fuel and Lubricants	\$146,155	\$125,000	\$125,000
3175	Vehicle and Equipment Parts and Supplies - Fleet Services	\$4,799,574	\$5,404,490	\$5,787,700
3176	Vehicle and Equipment Fuel - Fleet Services	\$3,964,943	\$4,763,038	\$4,698,534
3199	Warehouse Inventory Adjustments	\$(169,604)	\$100,000	\$100,000
3998	Commodities Citywide Overhead Charge	\$3,950,818	\$8,236,264	\$5,930,203
3999	Commodities Citywide Overhead Credit	\$(3,950,818)	\$(8,518,264)	\$(6,212,204)
Total Commodities		\$86,884,261	\$107,572,232	\$111,460,405

City of Mesa, Arizona
Summary of Expenditures by Object
Fiscal Year 2020/21 - Adopted

Object Code	Object Name	FY 2018/19 Actuals	FY 2019/20 Budget	FY 2020/21 Budget
Capital Outlay				
4101	Land Acquisition	\$4,592,157	-	-
4102	Right of Way Acquisition	\$234,441	-	-
4103	Easements and Extraction Rights	\$848,576	-	-
4104	Relocation Assistance	\$27,500	-	-
4301	Building and Improvements Acquisition	\$131,997	\$2,057,418	\$517,000
4315	Construction - Buildings	\$917,661	-	-
4330	Construction - Other	\$28,496,157	\$435,000	\$61,000
4401	Office Equipment and Furniture	\$1,024,068	\$748,684	\$104,542
4402	Computer Equipment	\$3,398,985	\$6,183,144	\$2,578,011
4403	Telecommunication Equipment	\$561,262	\$5,460	\$155,543
4404	Other Machinery and Equipment	\$3,890,280	\$13,404,136	\$4,925,451
4405	Vehicles	\$10,492,619	\$20,124,835	\$17,399,814
4501	Streets and Signals	\$22,597,079	\$20,380,000	\$28,489,000
4503	Electric Systems	\$17,503	-	-
4504	Gas Systems	\$490,148	-	-
4505	Water Systems	\$11,589,245	-	-
4506	Waste Water Systems	\$92,412,712	\$250,000	-
4507	Storm Sewer System	\$43,658	-	-
4510	Joint Equity Muti-City Assets	\$9,139,533	-	-
4998	Capital Citywide Overhead Charge	\$1,167,521	\$4,554,233	\$2,133,109
4999	Capital Citywide Overhead Credit	\$(1,167,521)	\$(4,554,233)	\$(2,133,109)
Total Capital Outlay		\$192,035,431	\$63,588,677	\$54,230,361
Debt Service				
5101	Bonds - General Obligation Principal	\$36,881,000	\$35,264,678	\$36,870,003
5102	Bonds - Utility Revenue Principal	\$31,415,000	\$95,925,000	\$58,780,001
5103	Bonds - Highway Revenue Principal	-	\$9,155,000	\$9,645,000
5104	Bonds - Special Assessment Principal	\$2,675,500	\$2,718,440	\$3,237,413
5105	Bonds - Not Utility Principal	-	-	-
5122	Notes - WIFA Principal	\$139,976	\$143,040	\$146,173
5201	Bonds - General Obligation Interest	\$12,737,113	\$13,459,908	\$13,248,429
5202	Bonds - Utility Revenue Interest	\$51,327,936	\$57,135,225	\$58,376,360
5203	Bonds - Highway Revenue Interest	\$3,663,263	\$3,242,938	\$2,795,613
5204	Bonds - Special Assessment Interest	\$1,737,738	\$3,716,129	\$4,643,688
5205	Bonds - Non Utility Interest	\$2,451,251	\$2,451,250	-
5222	Notes - WIFA Interest	\$37,689	\$34,625	\$31,492
5901	Bank Services Charges	\$31,814	\$66,390	\$64,790
5902	Bond Issuance Costs	\$2,061,478	\$4,385,000	\$4,334,999
5904	Refunding Advance	\$153,184,843	-	-
Total Debt Service		\$298,344,601	\$227,697,623	\$192,173,961

City of Mesa, Arizona
Summary of Expenditures by Object
Fiscal Year 2020/21 - Adopted

Object Code	Object Name	FY 2018/19 Actuals	FY 2019/20 Budget	FY 2020/21 Budget
Offsets and Credits				
9213	CIP Overhead Charge	-	\$12,828,653	\$18,215,557
9215	Pass Through Telecom	\$(21,695)	-	-
9298	Warehouse Internal Reimbursement	\$(20,003)	-	-
9299	Internal Reimbursement	\$(31,356,935)	\$(27,586,483)	\$(26,639,045)
Total Offsets and Credits		\$(31,398,633)	\$(14,757,830)	\$(8,423,488)
Contingency				
9311	Contingency	-	\$97,246,000	\$93,619,636
9312	Contingency - Potential Bond Refunding	-	-	-
Total Contingency		-	\$97,246,000	\$93,619,636
Total All Object Codes		<u>\$1,353,125,526</u>	<u>\$1,830,000,000</u>	<u>\$1,910,000,000</u>

Changes in accounting presentation affect comparisons between years.

City of Mesa, Arizona
General Obligation Bonds
Outstanding Debt Service by Annual Period

Fiscal Year	Principal Due	Interest Due	Total Due
2020/21	\$20,450,000	\$11,639,677	\$32,089,677
2021/22	\$21,165,000	\$10,956,057	\$32,121,057
2022/23	\$21,825,000	\$10,259,177	\$32,084,177
2023/24	\$22,660,000	\$9,512,491	\$32,172,491
2024/25	\$24,295,000	\$8,743,991	\$33,038,991
2025/26	\$25,740,000	\$7,875,451	\$33,615,451
2026/27	\$26,665,000	\$7,000,370	\$33,665,370
2027/28	\$27,735,000	\$6,022,245	\$33,757,245
2028/29	\$27,590,000	\$5,008,937	\$32,598,937
2029/30	\$21,535,000	\$4,013,375	\$25,548,375
2030/31	\$20,250,000	\$2,997,563	\$23,247,563
2031/32	\$21,145,000	\$2,292,713	\$23,437,713
2032/33	\$21,955,000	\$1,642,163	\$23,597,163
2033/34	\$9,690,000	\$974,713	\$10,664,713
2034/35	\$7,430,000	\$700,113	\$8,130,113
2035/36	\$7,245,000	\$463,913	\$7,708,913
2036/37	\$4,605,000	\$234,250	\$4,839,250
2037/38	\$1,635,000	\$86,025	\$1,721,025
2038/39	\$1,145,000	\$34,350	\$1,179,350
Grand Total	\$334,760,000	\$90,457,571	\$425,217,571

**City of Mesa, Arizona
Streets and Highways
Outstanding Debt Service by Annual Period**

Fiscal Year	Principal Due	Interest Due	Total Due
2020/21	\$9,645,000	\$2,795,613	\$12,440,613
2021/22	\$10,075,000	\$2,314,663	\$12,389,663
2022/23	\$10,000,000	\$1,812,413	\$11,812,413
2023/24	\$10,490,000	\$1,311,788	\$11,801,788
2024/25	\$10,880,000	\$785,150	\$11,665,150
2025/26	\$3,755,000	\$343,950	\$4,098,950
2026/27	\$3,905,000	\$156,200	\$4,061,200
Grand Total	<u>\$58,750,000</u>	<u>\$9,519,775</u>	<u>\$68,269,775</u>

City of Mesa, Arizona
Utility Revenue
Outstanding Debt Service by Annual Period

Fiscal Year	Principal Due	Interest Due	Total Due
2020/21	\$39,680,000	\$52,664,315	\$92,344,315
2021/22	\$44,200,000	\$50,707,115	\$94,907,115
2022/23	\$44,735,000	\$48,487,015	\$93,222,015
2023/24	\$42,990,000	\$46,260,715	\$89,250,715
2024/25	\$48,340,000	\$44,121,278	\$92,461,278
2025/26	\$49,685,000	\$41,966,978	\$91,651,978
2026/27	\$51,655,000	\$39,817,228	\$91,472,228
2027/28	\$54,055,000	\$37,673,515	\$91,728,515
2028/29	\$52,555,000	\$35,446,390	\$88,001,390
2029/30	\$54,455,000	\$33,290,028	\$87,745,028
2030/31	\$63,555,000	\$31,001,540	\$94,556,540
2031/32	\$65,885,000	\$28,374,990	\$94,259,990
2032/33	\$65,685,000	\$25,653,678	\$91,338,678
2033/34	\$62,865,000	\$23,238,603	\$86,103,603
2034/35	\$69,315,000	\$19,722,513	\$89,037,513
2035/36	\$73,150,000	\$16,390,388	\$89,540,388
2036/37	\$75,540,000	\$13,512,888	\$89,052,888
2037/38	\$69,150,000	\$10,563,350	\$79,713,350
2038/39	\$60,975,000	\$8,104,688	\$69,079,688
2039/40	\$54,595,000	\$5,864,188	\$60,459,188
2040/41	\$45,180,000	\$3,903,500	\$49,083,500
2041/42	\$26,205,000	\$1,975,250	\$28,180,250
2042/43	\$13,300,000	\$665,000	\$13,965,000
Grand Total	\$1,227,750,000	\$619,405,148	\$1,847,155,148

City of Mesa, Arizona
Water Infrastructure Finance Authority Loans
Outstanding Debt Service by Annual Period

Fiscal Year	Principal Due	Interest Due	Total Due
2020/21	\$146,173	\$31,492	\$177,665
2021/22	\$149,378	\$28,287	\$177,665
2022/23	\$152,657	\$25,009	\$177,665
2023/24	\$156,010	\$21,655	\$177,665
2024/25	\$159,440	\$18,225	\$177,665
2025/26	\$162,949	\$14,716	\$177,665
2026/27	\$166,538	\$11,127	\$177,665
2027/28	\$170,210	\$7,455	\$177,665
2028/29	\$167,367	\$3,698	\$171,066
Grand Total	<u>\$1,430,723</u>	<u>\$161,664</u>	<u>\$1,592,387</u>

The following financial policies are intended to serve as guidelines for the City Council and City staff alike in the decision-making processes related to the City's financial operations, and the development of financial forecasts, annual budget, and capital plans.

The following is a summary of the financial policies. The policies identify guidelines applicable to ten content areas:

- Financial Policy 1 – The Annual Budget
- Financial Policy 2 – Unrestricted Reserve Balances
- Financial Policy 3 – Other Reserve Balances
- Financial Policy 4 – Charges for Services
- Financial Policy 5 – Debt Issuance and Management
- Financial Policy 6 – Capital Improvement Program (CIP) & Asset Replacement
- Financial Policy 7 – Investments & Cash Equivalents
- Financial Policy 8 – Financial Reporting
- Financial Policy 9 – Long Range Planning and Forecasting
- Financial Policy 10 – Risk Management

Financial Policy 1 – The Annual Budget

Arizona law (Title 42 Arizona Revised Statutes) requires the City Council to annually adopt a balanced budget by purpose of public expense.

- 1.1 In accordance with Arizona law, the Mesa City Council shall annually adopt a balanced budget, where budgeted expenditures are equal to or less than anticipated resources.
- 1.2 The City will budget revenues and expenditures on the basis of a fiscal year which begins on July 1 and ends on the following June 30.
- 1.3 The status of the budget will be monitored throughout the fiscal year to ensure expenditures remain within the adopted budget.
- 1.4 Financial and performance systems will be maintained in a manner that allows for monitoring of expenditures, revenues, and operational performance plans on an ongoing basis.
- 1.5 The City of Mesa will establish funds and other accounting structures as needed to effectively manage City resources and report financial and performance information.
- 1.6 City staff will update City management and the City Council on a quarterly basis.
- 1.7 Departments will develop an annual operational performance plan that includes a description of each of their business objectives and core business processes. Each description will include a mission statement, desired outcomes, and a set of performance measures with targets.
- 1.8 The City shall aim to achieve and maintain a structurally balanced budget where recurring revenues are equal to or exceed recurring expenditures in the adopted budget.
- 1.9 The State of Arizona limits expenditures by local jurisdictions. The City will comply with these expenditures limitations and will submit the necessary documents as required by the Uniform Expenditure Reporting System (A.R.S. Section 41-1279.07) to the State Auditor General each year.
- 1.10 The City may pursue, through public vote, adjustments to its expenditure limitation as it deems necessary through either alternative expenditure limitation (Home Rule) or a permanent base adjustment (Article IX, Section 20, Subsections 9 & 6, Arizona State Constitution).
- 1.11 The City will follow State statute regarding Council meetings, public hearings, and public notice.
- 1.12 Mesa's annual budget will include contingency appropriations sufficient to provide for the financing of unforeseen expenditures.
- 1.13 The City Manager (or designee) may institute changes to the adopted budget during the fiscal year related to City operations including, but not limited to: position changes, programmatic changes, or capital equipment purchases.

Financial Policy 2 – Unrestricted Reserve Balances

The economy's cyclical nature creates a need for a comprehensive unrestricted reserve balance policy for the General Governmental and Enterprise funds in order to ensure stable service delivery. Bond rating agencies incorporate reserve balance levels into bond rating determinations.

- 2.1 The General Governmental and Enterprise funds will be adopted with unrestricted reserve balances of at least 8% -10% of the following fiscal year's anticipated expenditures. Reserve balance levels shall be maintained throughout the forecast period.
- 2.2 City Council may adopt a budget with an anticipated reserve balance lower than 8%. The decision to set the anticipated reserve balance lower than 8% will be determined during the annual budget cycle.
- 2.3 If a reserve balance level falls below 8%, the City will develop a plan to restore the balance within one to three years.

Financial Policy 3 – Other Reserve Balances

The City will establish reserve balances as needed to effectively manage resources over time and mitigate the impact of expenses that may vary significantly from year to year. Reserves may be utilized as needed to reasonably address substantial annual cost increases.

- 3.1 Ongoing reserve balances will be established and maintained for:
 - a) Employee and retiree medical plans/other benefits
 - b) Legal liability
 - c) Worker's compensation
 - d) Pension stabilization
 - e) Other purposes, as needed
- 3.2 The decision to decrease or increase a reserve balance over the forecast period will be determined annually as part of the City's normal budget process.
- 3.3 The City intends to contribute the amount needed to fully fund Police and Fire and Medical Public Safety Personnel Retirement System (PSPRS) unfunded liability by FY 2041-42 (25-year amortization period) rather than by FY 2046-47 (30-year amortization period); however, a decision to contribute less funds can be considered by the City Council during the annual budget process.

Financial Policy 4 – Charges for Services

The City collects revenues in the form of sales of and charges for services from the customers who utilize those services. They can be categorized into two basic groups: 1) utility rates for services such as water, wastewater, solid waste and recycling, electric, natural gas and; 2) fees and charges for services such as entrance to venues, events and classes, museums, park activities, and sports. These types of charges also include licenses, permits, and other miscellaneous fees.

The City operates a portfolio of utilities. Each is operated as a separate business center. Policies related to utility rates help ensure financial stability.

- 4.1 Utility rates will be examined annually to cover the cost of service while maintaining a reasonable rate of return. Factors considered include, but are not limited to, operations and maintenance, demand for services, and costs of capital.
- 4.2 Utility rate adjustments will be smoothed over many years to avoid large rate increases to customers in any single year.
- 4.3 The City shall comply with all state legal requirements regarding public notice and public hearings for enterprise charges or utility rate changes. Policies on fees and charges aid in the consistent provision of public services and help ensure financial stability.
- 4.5 Fees and charges will be examined annually to consider the cost of service and appropriateness.

- 4.6 Cost recovery for fee-supported services will be taken into consideration when adjusting fees and charges.
- 4.7 The City shall comply with all state legal requirements regarding public notice and public hearings for changes to fees and charges.

Financial Policy 5 - Debt Issuance and Management

Debt service requirements impact the City's financial condition and can limit flexibility in responding to changes in service priorities and availability of funding. When debt is issued, it obligates the City to regular payments for a number of years.

- 5.1 The City will approve a secondary property tax levy annually at a rate sufficient to fund General Obligation bond debt service payments.
- 5.2 Long-term debt will not be issued to finance current operations.
- 5.3 The debt repayment period should not exceed the expected useful life of the capital assets being financed.
- 5.4 General Obligation and Utility Systems Revenue bond debt service payments should be structured, considering all revenue sources, to have a consistent financial impact from year-to-year.
- 5.5 The City shall comply with the State of Arizona Constitution requirements that bonded debt not exceed the 20% and 6% limitations of the total full cash net assessed valuation of property in the City.
- 5.6 To ensure that bond refundings produce anticipated savings, refunding bonds should have a net present value savings exceeding 3% of the debt service amount of the bonds being refunded, unless the refunding was initiated for purposes other than debt service savings.
- 5.7 The City shall comply will all Post Bond-Issuance Compliance requirements which include U.S Internal Revenue Service arbitrage yield restrictions and rebate requirements, filing Annual Continuing Disclosures on the Municipal Securities Rulemaking Board's (MSRB's) Electronic Municipal Market Access (EMMA) website, and filing notices of any material "listed events" as required by Securities and Exchange Commission Rule 15c2-12.
- 5.8 The City shall comply with all legal requirements regarding the issuance of debt.

Financial Policy 6 - Capital Improvement Program (CIP) & Asset Replacement

The Capital Improvement Program (CIP) and the Asset Replacement Program provide a multi-year projection of the City's capital needs. These programs identify financial requirements as part of the overall financial forecast. City staff will incorporate the following practices throughout the planning process:

- Active communication with executive staff, Office of Management and Budget, and stakeholders
- Consideration of a project's impact on the operating budget
- Recognition of the City's environmental responsibility
- Utilization of master planning efforts when appropriate
- Encouragement of citizen engagement
- Promotion of process transparency

- 6.1 Pursuant to the City Charter requirement outlined in Article VI, Section 605, prior to the beginning of each fiscal year, the City Manager will submit to the City Council a five-year capital program.
- 6.2 Capital development and replacement will be coordinated with the annual operating budget and multiyear forecast to ensure adequate funding for planned projects.
- 6.3 Both programs will be adjusted to ensure that adequate resources are available for capital project costs.
- 6.4 Sufficient resources will be identified for future operating, maintenance, and replacement costs associated with new capital improvements.

Financial Policy 7 – Investments & Cash Equivalents

The investment of City resources will be made so as to meet the City’s primary objectives of safety, liquidity, and return on investments.

- 7.1 In accordance with Article VI, Section 611 of the City Charter, the City Council may authorize the investment of any money subject to its control in any security authorized by the laws of the State of Arizona as delegated in Title 1, Chapter 18 of the Mesa City Code.
- 7.2 The City of Mesa’s investments shall comply with the approved Investment Policy that is reviewed periodically by the City Council’s Audit, Finance, and Enterprise Committee.
- 7.3 The investment portfolio shall remain sufficiently liquid to meet all operating requirements that may be reasonably anticipated and meet the City’s cash flow needs.
- 7.4 All City investment/bank accounts shall be reconciled and reviewed on a monthly basis.
- 7.5 Investment performance will be reported to City Management monthly and provided to the City Council quarterly.

Financial Policy 8 - Financial Reporting

Reporting of the City’s finances should be done in such a way as to satisfy both the management and transparency needs of government. Reports should provide information on the value of the portfolio frequently enough to give an accurate picture of the funds available to provide services, and should provide the necessary detail for oversight bodies to determine that staff meet the government’s policy goals.

- 8.1 Staff will ensure that the City’s accounting and financial reporting systems will be maintained in conformance with all state and federal laws, generally accepted accounting principles (GAAP), standards of the Governmental Accounting Standards Board (GASB), and the Government Finance Officers Association (GFOA).
- 8.2 An annual audit will be performed by an independent public accounting firm, with the audit opinion included as part of the City’s published Comprehensive Annual Financial Report (CAFR).
- 8.3 The CAFR will be submitted to the GFOA Certification of Achievement for Excellence in Financial Reporting Program. The financial report should be in conformity with GAAP, demonstrate compliance with finance related legal and contractual provisions, disclose thoroughness and detail sufficiency, and minimize ambiguities and potentials for misleading inference.
- 8.4 The Annual Executive Budget Plan will be consistent with the criteria for GFOA Distinguished Budget Presentation Program and serve as: a financial and programmatic policy statement, a comprehensive financial plan, an operations guide for all organizational units, and as a communications device for all significant budgetary issues, trends and resource choices.
- 8.5 Managerial financial reports for the major operating funds will be available to the City Council quarterly.
- 8.6 To achieve financial transparency, the City will provide access to on-line information pertaining to revenues received and expenditures made.

Financial Policy 9 - Long Range Planning and Forecasting

Long range financial planning incorporates trends such as population, labor markets, and general financial conditions to forecast future revenues and expenditures over a multi-year period. Accurate assessment of future finances will allow the City to adjust resource allocation as necessary.

- 9.1 The City shall develop and utilize short and long range forecasts.
 - a) Short range forecasts shall look at a range of 2 to 3 years
 - b) The long range forecast shall look at a range of 4 to 10 years
- 9.2 Forecast models will allow for operational changes within the City, such as:
 - a) Costs to maintain the current level of staffing
 - b) Cost of providing expanded, new, or reduced levels of staffing

- c) Debt service costs for existing and anticipated debt
- d) Construction, purchased capital, and operations and maintenance costs associated with capital projects and asset replacement

9.3 Forecast models will allow for changes in the economic climate, such as:

- a) Revenue sources and levels
- b) Indicators including consumer price index, disposable income, and salary growth
- c) Population growth rates
- d) Demand for service

9.4 The forecast will serve as the basis for budget development and ongoing financial decision making by City staff, City management, and the City Council.

Financial Policy 10 - Risk Management

Risk management is a responsibility of every City department to protect against losses that would affect City assets and the ability to provide ongoing services. Risk management should seek realistic risk avoidance, risk reduction, and risk transfer strategies.

- 10.1 City staff works to prevent or mitigate the loss of City assets and to reduce the City's exposure to liability through training, safety, risk financing and the transfer of risk when cost effective.
- 10.2 The City Attorney's Office works to reduce the financial exposure arising from claims and lawsuits brought against the City by defending claims and lawsuits with City staff, or by retaining outside counsel.
- 10.3 The City shall manage its exposure to risk through self-insurance (the Public Property and Liability Trust Fund), liability insurance and property insurance.
- 10.4 The Public Property and Liability Trust Fund balance and any liability insurance shall be maintained at a level that will protect the City's assets and its elected officials, officers, directors and employees against loss.
- 10.5 The Office of Management and Budget shall conduct reviews of historical loss data as a basis for evaluating the appropriate balance for the Public Property and Liability Trust Fund balance self-insurance reserves.
- 10.6 The City may further control its exposure to risk through the use of indemnity and hold harmless agreements in City contracts and by requiring contractors to carry liability insurance that names the City as an additional insured.
- 10.7 The City will identify and disclose any material issues regarding contingent liabilities in the City's Comprehensive Annual Financial Report (CAFR).

RESOLUTION NO. 11513

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF MESA, MARICOPA COUNTY, ARIZONA, APPROVING A BUDGET FOR THE CITY OF MESA FOR FISCAL YEAR ENDING JUNE 30, 2021.

WHEREAS, on May 4, 2020, the City Council of the City of Mesa proposed a budget for the City of Mesa for the fiscal year ending June 30, 2021;

WHEREAS, the proposed budget was published for the period required by law and notice of the hearing on the proposed budget was also published as required by law; and

WHEREAS, the hearing was held at the City Council Chambers in the City of Mesa on Monday, May 18, 2020 at 5:50 p.m., at which meeting all interested persons were invited to appear by technological means and be heard in favor of or against adoption of said budget.

NOW THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF MESA, MARICOPA COUNTY, ARIZONA, AS FOLLOWS:

Section 1: That the proposed budget, a copy of which is attached hereto, incorporated herein and made a part hereof, be, and the same hereby is adopted as, the budget for the City of Mesa, Arizona for the fiscal year ending June 30, 2021.

PASSED AND ADOPTED by the Mayor and City Council of the City of Mesa, Maricopa County, Arizona, this 18th day of May, 2020.

APPROVED:



Mayor

ATTEST:



City Clerk



**CITY OF MESA, ARIZONA
FINAL BUDGET
FOR FISCAL YEAR ENDING JUNE 30, 2021**

SUMMARY OF RESOURCES BY SOURCE

Source	FY 2018/19 Actual Resources	FY 2019/20 Adopted Budget	FY 2019/20 Projected Resources	FY 2020/21 Proposed Budget
Taxes				
Sales and Use Taxes	\$189,871,290	\$210,446,000	\$199,900,550	\$204,841,000
Secondary Property Tax - City	\$33,851,856	\$41,741,000	\$42,584,358	\$41,738,000
Secondary Property Tax - Community Facility Districts	\$2,152,913	\$3,237,000	\$3,237,000	\$4,692,000
Transient Occupancy Taxes	\$4,848,132	\$4,200,000	\$3,235,723	\$4,700,000
Other Taxes	\$32,505	\$30,000	\$30,000	\$30,000
Total Taxes	\$230,756,696	\$259,654,000	\$248,987,631	\$256,001,000
Intergovernmental				
Federal Grants & Reimbursements	\$25,779,063	\$42,598,000	\$60,642,303	\$107,220,000
State Shared Revenues	\$175,278,569	\$181,475,000	\$181,435,067	\$188,793,000
State Grants and Reimbursements	\$428,338	\$450,000	\$361,747	\$266,000
County and Other Governments Revenues	\$14,788,561	\$33,702,000	\$48,929,597	\$21,798,000
Total Intergovernmental	\$216,274,532	\$258,225,000	\$291,368,714	\$318,077,000
Sales and Charges For Services				
General	\$32,140,402	\$33,781,000	\$34,026,787	\$50,363,000
Culture and Recreation	\$9,047,899	\$9,350,000	\$6,485,452	\$10,023,000
Enterprise	\$468,897,953	\$475,557,000	\$464,717,823	\$407,289,000
Total Sales and Charges For Services	\$510,086,254	\$518,688,000	\$505,230,062	\$467,675,000
Licenses Fees Permits				
Business Licenses	\$5,099,420	\$4,645,000	\$4,540,007	\$4,616,000
Permits	\$14,192,131	\$12,920,000	\$14,489,365	\$13,096,000
Fees	\$20,792,652	\$20,642,000	\$19,770,710	\$18,823,000
Court Fees	\$4,984,833	\$4,487,000	\$4,762,501	\$4,906,000
Culture and Recreation Fees	\$1,056,942	\$900,000	\$547,474	\$900,000
Total Licenses Fees Permits	\$46,125,979	\$43,594,000	\$44,110,057	\$42,341,000
Fines and Forfeitures				
Court Fines	\$4,154,384	\$4,851,000	\$3,714,269	\$4,627,000
Other Fines	\$450,970	\$514,000	\$460,754	\$331,000
Total Fines and Forfeitures	\$4,605,354	\$5,365,000	\$4,175,023	\$4,958,000
Self Insurance Contributions				
Self Insurance Contributions	\$95,035,474	\$105,094,000	\$100,265,775	\$112,263,000
Total Self Insurance Contributions	\$95,035,474	\$105,094,000	\$100,265,775	\$112,263,000
Other Revenue				
Interest	\$12,376,014	\$1,733,000	\$8,012,056	\$3,782,000
Contributions and Donations	\$2,596,531	\$7,092,000	\$6,044,808	\$4,818,000
Other Financing Sources	\$35,496,483	\$29,340,000	\$18,449,000	\$34,149,000
Sale of Property	\$63,223,030	\$65,322,000	\$18,742,628	\$610,000
Other Revenues	\$11,381,709	\$16,983,000	\$15,719,532	\$19,207,000
Total Other Revenue	\$125,073,767	\$120,470,000	\$66,968,024	\$62,566,000
Operating Resources Subtotal	\$1,227,958,055	\$1,311,090,000	\$1,261,105,286	\$1,263,881,000
Reimbursements/Previous Grant Awards Carried Over	-	\$36,731,719	-	\$32,164,844
Use of Reserve Balance	(\$117,728,334)	\$217,899,046	(\$23,136,490)	\$283,285,171
Total Non-Bond Resources	\$1,110,229,721	\$1,565,720,765	\$1,237,968,796	\$1,579,331,015
Existing Bond Proceeds	\$63,414,910	\$79,519,956	\$86,303,377	\$40,218,492
New Bond Proceeds	\$145,672,930	\$264,252,446	\$140,262,350	\$319,921,130
(Less) Remaining Bond Proceeds	(\$86,303,377)	(\$79,493,167)	(\$40,218,492)	(\$29,470,637)
Total Bond Resources	\$122,784,463	\$264,279,235	\$186,347,235	\$330,668,985
City Total Resources	\$1,233,014,184	\$1,830,000,000	\$1,424,316,031	\$1,910,000,000

SUMMARY OF RESOURCES BY FUND

Fund	FY 2018/19	FY 2019/20	FY 2019/20	FY 2020/21
	Actual Resources	Adopted Budget	Projected Resources	Proposed Budget
General Fund	\$301,578,997	\$308,644,550	\$302,478,781	\$327,323,928
Capital - General Fund	\$211,675	-	\$310,000	-
Enterprise Fund	\$378,307,060	\$387,841,131	\$371,259,059	\$382,656,724
Capital - Enterprise	\$1,364,509	\$1,670,000	\$2,484,975	\$1,655,000
Restricted Funds:				
Ambulance Transport	-	-	\$1,800,000	\$3,532,012
Arts & Culture Fund	\$7,442,965	\$7,643,638	\$5,469,863	\$8,294,684
Commercial Facilities Fund	-	-	-	\$4,729,025
Community Facilities Districts	\$17,475,570	\$35,866,842	\$23,624,342	\$42,085,869
Environmental Compliance Fee	\$16,513,858	\$16,408,226	\$16,925,137	\$16,761,539
Falcon Field Airport	\$4,458,809	\$4,521,128	\$4,601,434	\$4,658,184
Impact Fee Funds	\$18,154,580	\$18,230,259	\$17,280,232	\$16,422,929
Internal Service Funds	\$313,190	\$7,601,316	\$7,482,357	\$9,879,752
Joint Ventures	\$93,911,300	\$93,381,125	\$100,472,561	\$26,028,358
Public Safety Sales Tax	\$8,569,483	\$26,305,729	\$24,987,569	\$25,605,004
Quality of Life Sales Tax	\$25,948,932	\$26,305,729	\$24,987,569	\$25,605,004
Transportation Related:				
Highway User Revenue Fund	\$42,842,777	\$41,656,779	\$40,940,799	\$38,211,995
Local Streets	\$33,211,843	\$32,678,356	\$31,688,812	\$31,890,042
Transit Fund	\$4,744,345	\$3,637,264	\$19,536,816	\$3,546,264
Transportation	\$8,330,315	\$25,165,271	\$25,165,271	\$3,774,148
Other Restricted Funds	\$18,505,399	\$27,157,553	\$26,158,535	\$27,610,269
Grant Funds:				
Grants - Gen. Gov.	\$5,299,755	\$16,749,708	\$3,831,038	\$7,324,155
Grants - Enterprise	\$817,300	\$3,111,609	\$3,510,840	\$7,667,734
Housing Grant Funds	\$18,457,905	\$21,052,360	\$21,212,839	\$23,078,710
Relief Fund	-	-	\$30,000,000	\$70,000,000
Trust Funds	\$96,882,033	\$105,163,300	\$100,451,075	\$112,388,300
Debt Service Funds	\$124,615,455	\$100,298,127	\$54,445,382	\$43,151,371
Operating Resources Subtotal	\$1,227,958,055	\$1,311,090,000	\$1,261,105,286	\$1,263,881,000
Reimbursements/Previous Grant Awards Carried Over	-	\$36,731,719	-	\$32,164,844
Use of Reserve Balance	(\$117,728,334)	\$217,899,046	(\$23,136,490)	\$283,285,171
Total Non-Bond Resources	\$1,110,229,721	\$1,565,720,765	\$1,237,968,796	\$1,579,331,015
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New Bond Proceeds	\$145,672,930	\$264,252,446	\$140,262,350	\$319,921,130
(Less) Remaining Bond Proceeds	(\$86,303,377)	(\$79,493,167)	(\$40,218,492)	(\$29,470,637)
Total Bond Resources	\$122,784,463	\$264,279,235	\$186,347,235	\$330,668,985
City Total Resources	\$1,233,014,184	\$1,830,000,000	\$1,424,316,031	\$1,910,000,000

SUMMARY OF EXPENDITURES BY FUND

Fund	FY 2018/19	FY 2019/20	FY 2019/20	FY 2019/20	FY 2020/21	FY 2020/21
	Actual Expenditures	Carryover Budget	Adopted Budget	Projected Expenditures	Carryover Budget	Proposed Budget
General Fund	\$362,629,926	\$13,128,605	\$378,340,240	\$375,211,620	\$7,916,491	\$384,132,274
Capital - General Fund	\$15,437,427	\$28,915,288	\$15,367,908	\$15,463,669	\$32,312,261	\$14,506,479
Enterprise Fund	\$157,656,134	\$3,647,572	\$176,436,542	\$167,153,654	\$1,505,825	\$180,436,417
Capital - Enterprise	\$2,365,753	\$9,744,058	\$4,084,682	\$8,854,406	\$4,593,690	\$1,655,197
Restricted:						
Ambulance Transport	-	-	-	\$2,781,180	\$659,000	\$3,928,149
Arts & Culture Fund	\$17,437,250	\$549,909	\$18,501,222	\$17,002,918	\$426,752	\$19,296,793
Commercial Facilities Fund	-	-	-	-	\$31,166	\$10,405,663
Community Facilities Districts	\$17,727,406	-	\$35,866,428	\$23,447,498	-	\$42,085,819
Environmental Compliance Fee	\$13,721,801	\$5,707,617	\$15,786,350	\$15,811,539	\$4,524,960	\$15,900,361
Falcon Field Airport	\$3,369,616	\$1,249,139	\$5,185,738	\$4,158,495	\$2,462,349	\$6,448,366
Internal Service Funds	\$72,108	\$660,100	\$6,941,216	\$8,246,486	\$386,452	\$9,493,300
Joint Ventures	\$102,834,744	\$2,194,674	\$91,955,021	\$90,768,768	\$3,280,800	\$25,435,932
Public Safety Sales Tax	\$225,921	-	\$6,382,409	\$7,900,374	\$9,087,362	\$16,942,798
Quality of Life Sales Tax	\$24,859,385	-	\$26,305,729	\$26,305,729	-	\$25,605,004
Transportation Related:						
Highway User Revenue Fund	\$24,563,075	\$15,395,267	\$29,254,066	\$33,049,551	\$10,588,896	\$25,766,607
Local Streets	\$37,452,755	\$22,449,289	\$34,040,750	\$34,355,336	\$21,029,935	\$40,511,559
Transit Fund	\$21,081,977	\$16,283,978	\$20,604,444	\$33,398,068	\$3,807,238	\$22,181,981
Transportation	\$5,155,335	\$22,250,542	\$13,633,176	\$16,187,405	\$19,696,313	\$2,400,000
Other Restricted Funds	\$20,007,767	\$22,802,774	\$46,935,976	\$30,729,844	\$25,887,483	\$58,141,544
Grant Funds:						
Grants - Gen. Gov.	\$5,330,716	\$6,863,848	\$16,973,241	\$3,922,533	\$18,023,270	\$7,312,522
Grants - Enterprise	\$413,344	\$527,031	\$3,111,609	\$3,551,257	\$127,800	\$7,667,734
Housing Grant Funds	\$18,515,143	\$12,625,638	\$21,051,971	\$20,964,680	\$12,721,261	\$23,097,534
Relief Fund	-	-	-	\$30,000,000	-	\$70,000,000
Trust Funds	\$99,704,619	\$75,786	\$106,985,933	\$109,226,429	\$31,081	\$117,226,932
Debt Service Funds	\$293,224,779	-	\$217,226,999	\$159,178,862	-	\$180,406,665
Expenditure Subtotal	\$1,243,786,980	\$185,071,115	\$1,290,971,650	\$1,237,670,301	\$179,100,385	\$1,310,985,630
Operating and Capital Improvement Non-Bond Carryover	-	-	\$185,071,115	-	-	\$179,100,385
Contingency	-	-	\$89,678,000	-	-	\$89,245,000
Total Expenditure Non-Bond Funds	\$1,243,786,980		\$1,565,720,765	\$1,237,670,301		\$1,579,331,015
Bond Capital Improvement Scheduled	\$122,784,463	\$68,393,885	\$195,885,350	\$186,683,258	\$39,461,615	\$291,207,370
Bond Capital Improvement Carryover	-	-	\$68,393,885	-	-	\$39,461,615
Total Bonds Capital Improvement	\$122,784,463		\$264,279,235	\$186,683,258		\$330,668,985
City Total Expenditures	\$1,366,571,444		\$1,830,000,000	\$1,424,353,559		\$1,910,000,000
Expenditure Limitation Comparison						
Expenditures	\$1,366,571,444		\$1,830,000,000	\$1,424,353,559		\$1,910,000,000
Estimated Exclusions	(\$1,366,571,444)		(\$1,830,000,000)	(\$1,424,353,559)		(\$1,910,000,000)
Estimated Expenditures Subject to Limitation	-		-	-		-
Expenditure Limitation	\$602,790,134		\$627,028,608	\$627,028,608		\$649,852,143
Over (Under) State Limit	(\$602,790,134)		(\$627,028,608)	(\$627,028,608)		(\$649,852,143)

SUMMARY OF EXPENDITURES BY DEPARTMENT

Department	FY 2018/19	FY 2019/20	FY 2019/20	FY 2019/20	FY 2020/21	FY 2020/21
	Actual Expenditures	Carryover Budget	Adopted Budget	Projected Expenditures	Carryover Budget	Proposed Budget
Arts and Culture	\$16,338,071	\$211,675	\$17,635,000	\$15,263,928	\$153,290	\$18,836,000
Business Services	\$11,951,854	\$170,145	\$12,985,000	\$12,279,042	\$40,575	\$12,825,000
City Attorney	\$10,294,721	-	\$14,332,000	\$13,357,725	-	\$14,707,000
City Auditor	\$726,583	-	\$778,000	\$807,000	-	\$826,000
City Clerk	\$1,172,028	-	\$902,000	\$945,934	-	\$1,351,000
City Manager	\$6,374,472	\$2,900	\$7,753,000	\$7,624,201	\$114,502	\$7,762,000
Community Services	\$20,333,893	\$11,352,434	\$24,318,000	\$23,668,352	\$11,918,749	\$26,403,000
Department of Innovation & Technology	\$34,410,733	\$5,455,740	\$38,442,000	\$35,945,655	\$5,718,659	\$39,058,000
Development Services	\$9,207,232	\$175,974	\$9,281,000	\$9,533,771	\$76,136	\$9,982,000
Economic Development	\$7,222,931	\$130,000	\$7,248,000	\$6,896,453	\$92,000	\$7,274,000
Energy Resources	\$35,170,850	-	\$37,416,000	\$35,611,277	\$65,167	\$38,283,000
Engineering	\$6,434,275	-	\$7,966,000	\$6,725,957	\$19,141	\$7,819,000
Environmental Management and Sustainability	\$32,154,419	\$605,852	\$34,657,000	\$36,325,180	\$55,000	\$35,344,000
Falcon Field Airport	\$1,656,421	-	\$2,124,000	\$1,529,021	-	\$2,149,000
Financial Services	\$3,363,310	-	\$4,069,000	\$4,103,330	-	\$4,080,000
Fleet Services	\$23,285,347	\$11,548,026	\$29,198,000	\$31,197,658	\$10,321,881	\$27,794,000
Human Resources	\$97,349,571	-	\$101,033,000	\$104,103,845	-	\$111,525,000
Library Services	\$6,795,678	\$300,000	\$8,469,000	\$7,347,577	-	\$9,077,000
Mayor and Council	\$889,769	-	\$847,000	\$905,600	-	\$950,000
Mesa Fire and Medical	\$83,778,953	\$3,093,022	\$86,928,000	\$92,683,215	\$1,109,450	\$98,477,000
Municipal Court	\$7,930,350	\$2,053,475	\$8,729,000	\$9,093,955	\$1,380,600	\$9,052,000
Office of ERP Management	\$608,931	-	\$801,000	\$718,250	-	\$804,000
Office of Management and Budget	\$2,785,014	\$304,868	\$3,288,000	\$3,308,393	\$38,098	\$3,193,000
Parks, Recreation & Community Facilities	\$45,744,026	\$6,695,300	\$51,684,000	\$46,019,096	\$1,985,907	\$52,318,000
Police	\$181,340,016	\$4,388,493	\$193,764,000	\$191,960,146	\$4,735,517	\$202,258,000
Public Information and Communications	\$1,580,126	-	\$1,366,000	\$1,566,033	-	\$1,449,000
Transit Services	\$15,787,687	-	\$20,052,000	\$20,402,445	-	\$20,059,000
Transportation	\$38,915,286	\$439,180	\$45,214,000	\$42,192,918	\$150,000	\$45,457,000
Water Resources	\$67,521,418	\$550,916	\$82,947,000	\$75,410,476	\$250,328	\$97,227,000
Centralized Appropriations	\$320,336,853	-	\$279,526,000	\$233,463,125	-	\$309,671,000
Subtotal	\$1,091,460,821	\$47,478,000	\$1,133,752,000	\$1,070,989,558	\$38,225,000	\$1,215,010,000
Project Management Program-Lifecycle/Infrastructure Projects	\$27,392,775	\$38,464,000	\$23,956,000	\$32,453,300	\$35,019,000	\$24,634,000
Operating and Lifecycle Expenditure Carryover	-	-	\$85,942,000	-	-	\$73,244,000
Contingency	-	-	\$89,678,000	-	-	\$89,245,000
Total Operating Expenditures	\$1,118,853,596		\$1,333,328,000	\$1,103,442,858		\$1,402,133,000
Capital Improvement Program: Non-Bond	\$125,584,947	\$99,129,115	\$136,168,650	\$139,529,443	\$105,856,385	\$74,246,629
Capital Improvement Program: Bond	\$122,133,857	\$68,393,885	\$192,980,350	\$181,381,258	\$39,461,615	\$288,302,371
Capital Improvement Program Subtotal	\$247,718,804	\$167,523,000	\$329,149,000	\$320,910,701	\$145,318,000	\$362,549,000
Capital Improvement Program Carryover Subtotal	-	-	\$167,523,000	-	-	\$145,318,000
Total Capital Improvement Program	\$247,718,804		\$496,672,000	\$320,910,701		\$507,867,000
City Total Expenditures	\$1,366,571,444		\$1,830,000,000	\$1,424,353,559		\$1,910,000,000

FULL-TIME EMPLOYEES AND PERSONNEL COMPENSATION

Fund	Full-Time Equivalent (FTE)	Employee Salaries and Hourly Costs	Retirement Costs	Healthcare Costs	Other Benefit Costs	Allocated Personnel Costs	Total Estimated Personnel
*General Fund	2,626.8	\$192,105,764	\$60,993,416	\$49,335,787	\$22,883,079	(\$21,706,563)	\$303,611,483
Capital - General Fund	2.3	\$180,317	\$21,545	\$31,456	\$15,498	-	\$248,816
Enterprise Fund	505.9	\$31,974,150	\$4,282,617	\$10,341,642	\$3,906,482	\$12,210,807	\$62,715,698
Capital - Enterprise	1.1	\$83,324	\$9,956	\$14,536	\$7,162	-	\$114,977
Restricted:							
Arts & Culture Fund	100.9	\$5,608,212	\$636,664	\$1,434,617	\$556,586	\$1,268,371	\$9,504,450
Commercial Facilities Fund	40.7	\$1,961,192	\$235,474	\$562,221	\$204,082	\$657,311	\$3,620,280
Community Facilities Districts	0.6	\$159,932	\$8,405	\$8,340	\$5,899	-	\$182,576
Environmental Compliance Fee	49.3	\$2,996,277	\$370,222	\$652,900	\$354,603	\$552,423	\$4,926,425
Falcon Field Airport	19.8	\$1,474,332	\$292,776	\$360,758	\$106,847	\$385,730	\$2,620,444
Internal Service Funds	97.3	\$5,744,153	\$709,494	\$1,742,832	\$688,376	\$1,335,816	\$10,220,671
Joint Ventures	33.9	\$2,323,704	\$284,592	\$410,803	\$246,133	\$546,429	\$3,811,661
Public Safety Sales Tax	98.7	\$7,693,527	\$3,890,166	\$1,528,294	\$428,258	-	\$13,540,245
Quality of Life Sales Tax	185.0	\$14,216,281	\$8,027,809	\$2,806,561	\$554,354	-	\$25,605,005
Transportation Related:							
Highway User Revenue Fund	114.9	\$7,121,172	\$879,219	\$1,713,991	\$834,634	-	\$10,549,015
Local Streets	41.3	\$2,980,058	\$400,242	\$1,560,028	\$308,606	\$2,359,185	\$7,608,119
Transit Fund	5.1	\$418,258	\$50,413	\$101,123	\$37,626	\$407,862	\$1,015,283
Transportation	4.5	\$347,127	\$41,475	\$60,556	\$29,836	-	\$478,994
Other Restricted Funds	79.0	\$3,815,383	\$442,087	\$1,091,545	\$325,342	\$315,286	\$5,989,643
Grant Funds:							
Grants - Gen. Gov.	15.9	\$1,154,143	\$395,817	\$162,190	\$886,241	-	\$2,598,391
Grants - Enterprise	0.0	\$1,812	\$216	\$316	\$156	-	\$2,500
Housing Grant Funds	26.7	\$1,493,328	\$179,851	\$340,752	\$126,185	-	\$2,140,116
Trust Funds	28.8	\$2,191,344	\$256,892	\$545,441	\$191,261	\$1,667,343	\$4,852,281
Total Non-Bond Funds	4,078.3	\$286,043,789	\$82,409,349	\$74,806,689	\$32,697,246	-	\$475,957,073
Bond Capital Improvement							
Electric Bond Construction	8.6	\$672,946	\$80,405	\$117,395	\$57,840	-	\$928,585
Excise Tax Obligation Bond Construction	5.3	\$414,564	\$49,533	\$72,320	\$35,632	-	\$572,049
Gas Bond Construction	15.2	\$1,188,522	\$142,007	\$207,336	\$102,154	-	\$1,640,019
Library Bond Construction	0.3	\$23,103	\$2,760	\$4,030	\$1,986	-	\$31,879
Parks Bond Construction	2.8	\$214,463	\$25,624	\$37,413	\$18,433	-	\$295,933
Public Safety Bond Construction	4.3	\$333,442	\$39,840	\$58,169	\$28,659	-	\$460,110
Spring Training Bond Construction	0.0	\$748	\$89	\$130	\$64	-	\$1,032
Streets Bond Construction	5.2	\$406,006	\$48,510	\$70,827	\$34,896	-	\$560,240
Wastewater Bond Construction	2.8	\$220,890	\$26,392	\$38,534	\$18,986	-	\$304,802
Water Bond Construction	12.4	\$967,397	\$115,587	\$168,761	\$83,148	-	\$1,334,893
Bond Capital Improvement	57.0	\$4,442,079	\$530,749	\$774,916	\$381,798	-	\$6,129,542
Total All Funds	4,135.3	\$290,485,868	\$82,940,098	\$75,581,605	\$33,079,044	-	\$482,086,615

*Central administration positions are included in the General Fund, but the costs are spread among multiple funds in the Allocated Personnel Costs column

RESOLUTION NO. 11512

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF MESA, MARICOPA COUNTY, ARIZONA, APPROVING A FIVE-YEAR CAPITAL PROGRAM FOR THE CITY OF MESA FOR FISCAL YEARS 2020/2021 to 2024/2025.

WHEREAS, prior to the 2020/2021 fiscal year, the City Manager of the City of Mesa did prepare and submit a Five-Year Capital Program for the City of Mesa for fiscal years 2020/2021 to 2024/2025 ("Capital Program") pursuant to the provisions of Section 605 of the Mesa City Charter;

WHEREAS, pursuant to the provisions of Section 606 of the Mesa City Charter, a general summary of the proposed Capital Program and notice were published for the period required, notice of the hearing on the proposed Capital Program was published as required, and the proposed Capital Program was available for inspection by the public as required; and

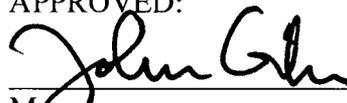
WHEREAS, the public hearing was held at the City Council Chambers in the City of Mesa on Monday, May 18, 2020 at 5:45 p.m., at which meeting all interested persons were invited to appear by technological means and be heard in favor of or against adoption of the Capital Program.

NOW THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF MESA, MARICOPA COUNTY, ARIZONA, AS FOLLOWS:

Section 1: That the Capital Program (a summary of which is attached as Exhibit A), heretofore submitted by the City Manager pursuant to the provisions of Section 605 of the Mesa City Charter and, copies of which are posted on the City's website, is adopted in its entirety.

PASSED AND ADOPTED by the Mayor and City Council of the City of Mesa, Maricopa County, Arizona, this 18th day of May, 2020.

APPROVED:



Mayor

ATTEST:



City Clerk



Capital Appropriations	Proposed	Proposed	Proposed	Proposed	Proposed	
<u>Enterprise Fund</u>	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	Total
Capital - Enterprise	2,633,350	1,035,343	1,058,925	1,082,729	1,107,180	6,917,527
Subtotal Enterprise Fund	2,633,350	1,035,343	1,058,925	1,082,729	1,107,180	6,917,527
<u>General Fund</u>	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	Total
Capital - General Fund	17,688,860	4,316,785	3,328,257	1,638,455	1,852,646	28,825,003
Subtotal General Fund	17,688,860	4,316,785	3,328,257	1,638,455	1,852,646	28,825,003
<u>Grant Funds</u>	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	Total
Community Development Block Grant	684,224	-	-	-	-	684,224
Grants - Enterprise	7,795,534	3,227,309	5,156,300	2,226,247	3,148,376	21,553,766
Grants - Gen. Gov.	18,156,421	1,043,370	1,971,032	4,614,415	-	25,785,238
Subtotal Grant Funds	26,636,179	4,270,679	7,127,332	6,840,662	3,148,376	48,023,228
<u>Restricted Funds</u>	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	Total
Ambulance Transport	599,000	-	-	-	-	599,000
Cemetery	1,624,500	-	-	-	17,832	1,642,332
Commercial Facilities Fund	64,734	-	-	-	-	64,734
Economic Investment Fund	35,901,711	10,278,681	274,339	-	-	46,454,731
Environmental Compliance Fee	3,751,151	-	-	-	-	3,751,151
Falcon Field Airport	4,565,804	872,610	766,700	464,470	575,301	7,244,885
Greenfield WRP Joint Venture (1)	14,805,340	11,665,407	1,203,539	11,513,165	7,436,199	46,623,650
Highway User Revenue Fund	2,447,274	-	-	-	-	2,447,274
Local Streets	24,731,686	3,392,431	2,700,810	2,759,679	2,820,125	36,404,731
Public Safety Sales Tax	3,907,000	-	-	-	-	3,907,000
Restricted Programs Fund	5,211,346	-	-	-	-	5,211,346
Special Programs Fund	446,437	-	-	-	-	446,437
TOPAZ Joint Venture Fund (1)	2,502,424	2,247,251	2,340,029	1,508,075	405,625	9,003,404
Transit Fund	4,851,407	-	-	-	-	4,851,407
Transportation	19,696,313	1,136,517	7,816,947	6,010,137	-	34,659,914
Utility Replacement Extension and Renewal	7,887,446	2,505,780	6,326,699	2,644,585	2,716,703	22,081,213
Subtotal Restricted Funds	132,993,573	32,098,677	21,429,063	24,900,111	13,971,785	225,393,209
<u>Internal Service Funds</u>	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	Total
Warehouse Internal Service	151,052	-	-	-	-	151,052
Subtotal Internal Service Funds	151,052	-	-	-	-	151,052
<u>Current Bond Authorization</u>	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	Total
Electric Utility Bond	3,754,144	5,178,643	-	17,673,547	-	26,606,334
Excise Tax Obligation Bond Construction Education	33,755,828	-	-	-	-	33,755,828
Gas Utility Bond	14,669,151	11,774,775	212,700	3,559,961	-	30,216,587
Library Bonds	1,799,507	2,360,241	9,679,541	5,560,712	-	19,400,001
Park Bonds	17,113,996	18,445,957	35,821,337	19,976,929	-	91,358,219
Public Safety Bonds	19,746,302	22,467,950	23,426,559	7,168,625	-	72,809,436
Spring Training Bond Construction	52,726	-	-	-	-	52,726
Street Bond	19,659,813	-	-	-	-	19,659,813
Wastewater Utility Bond	79,284,319	35,698,406	-	-	-	114,982,725
Water Utility Bond	110,787,505	91,591,541	34,254,877	6,013,040	-	242,646,963
Subtotal Current Bond Authorization	300,623,291	187,517,513	103,395,014	59,952,814	-	651,488,632
Future Street Bond (2)	27,140,695	39,817,220	91,458,018	46,490,827	37,605,670	242,512,430
Subtotal Future Bond Authorization	27,140,695	39,817,220	91,458,018	46,490,827	37,605,670	242,512,430
Total Capital Improvement Program	\$ 507,867,000	\$ 269,056,217	\$ 227,796,609	\$ 140,905,598	\$ 57,685,657	\$1,203,311,081

(1) Joint venture funds include the cost to the City as well as the cost to the partner jurisdictions.

(2) Future Bond Authorization is for planning purposes only. Planned projects require voter authorization.

(3) Major capital projects often require a multi-year design and construction period and therefore operations and maintenance costs may be a result of projects that were completed in a prior fiscal year.

Operations and Maintenance (3)	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	Total
One Time Start Up						
Capital - General Fund	16,208	-	319,110	1,345,892	149,672	1,830,882
General Fund	-	235,543	283,428	743,129	3,831,324	5,093,424
Public Safety Sales Tax	-	-	-	-	1,133,102	1,133,102
One Time Start Up Total	16,208	235,543	602,538	2,089,021	5,114,098	8,057,408
Ongoing						
Arts & Culture Fund	-	-	-	-	42,560	42,560
Capital - General Fund	134,112	-	-	182,226	186,218	502,556
Enterprise Fund	714,936	814,118	832,107	906,846	1,218,075	4,486,082
Environmental Compliance Fee	18,125	28,470	53,516	100,279	136,038	336,428
General Fund	723,540	838,434	1,527,015	3,733,462	6,587,867	13,410,318
Greenfield WRP Joint Venture	100,000	511,250	522,550	533,940	545,636	2,213,376
Local Streets	217,854	339,196	526,888	799,412	983,180	2,866,530
Public Safety Sales Tax	1,611,303	1,615,380	3,143,617	3,144,785	3,563,658	13,078,743
Ongoing Total	3,519,870	4,146,848	6,605,693	9,400,950	13,263,232	36,936,593
Total One-Time Start up and Ongoing Maintenance	\$ 3,536,078	\$ 4,382,391	\$ 7,208,231	\$ 11,489,971	\$ 18,377,330	\$ 44,994,001

(1) Joint venture funds include the cost to the City as well as the cost to the partner jurisdictions.

(2) Future Bond Authorization is for planning purposes only. Planned projects require voter authorization.

(3) Major capital projects often require a multi-year design and construction period and therefore operations and maintenance costs may be a result of projects that were completed in a prior fiscal year.

ABC	A Better Community
ACP	Asbestos Concrete Pipe
ADA	Americans with Disabilities Act
ADEQ	Arizona Department of Environmental Quality
ADOT	Arizona Department of Transportation
ALGA	Association of Local Government Auditors
ALF	Arizona Lottery Funds
AMY	Arizona Museum for Youth
APPA	American Public Power Association
APMS	Airport Pavement Management System
ARRA	American Recovery and Reinvestment Act
ARID	Anonymous Re-Identification
ARS	Arizona Revised Statutes
ASOS	Automated Surface Observing System
ASRS	Arizona State Retirement System
ASU	Arizona State University
AWWA	American Water Works Association
AZMNH	Arizona Museum of Natural History
BAT	Bilingual Assistance Team
BLS	Basic Life Support
BRT	Bus Rapid Transit
CAD	Computer-aided Dispatch
CAFR	Comprehensive Annual Financial Report
CAP	Central Arizona Project
CAWCD	Central Arizona Water Conservation District
CDBG	Community Development Block Grant
CDC	Community Development Corporation
CFD	Community Facilities District
CERT	Community Emergency Response Team
CI	Continuous Improvement

CIP	Capital Improvement Program
CIS	Customer Information System
CMAQ	Congestion, Mitigation and Air Quality Grants
CMS	Community Services Grant
CMMS	Computerized Maintenance Management System
CNG	Compressed Natural Gas
COM	City of Mesa
CNG	Compressed Natural Gas
COLA	Cost of Living Adjustment
COPS	Community Oriented Policing System
CP	Culture Pass
CPI	Consumer Price Index
CRT	Community Response Team
CUB	Chicago Cubs
DPS	Department of Public Safety
DTH	Dekatherm
DUI	Driving Under the Influence
EBT	Employee Benefit Trust
EEOC	Equal Employment Opportunity Commission
EIC	Emergency Information Center
EMOD	Experience Modification Rate
EMS	Emergency Medical Services
EODCRS	Elected Officials Defined Contribution Retirement System
EORP	Elected Officials Retirement Plan
EOY	End of Year
EPA	Environmental Protection Agency
ERP	Enterprise Resource Planning
ESG	Emergency Shelter Grant
EVDAR	East Valley Dial-a-Ride
FA	FleetAnywhere Fleet Management Software

FAA	Federal Aviation Administration
FBI	Federal Bureau of Investigation
FCV	Full Cash Value
FEMA	Federal Emergency Management Agency
FIN	Citywide Financial System
FLSA	Fair Labor Standards Act
FMLA	Family and Medical Leave Act
FTE	Full Time Equivalent
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GFOA	Government Finance Officers Association
GIS	Geographic Information System
GO	General Obligation
GWRP	Greenfield Water Reclamation Plant
HCV	Housing Choice Voucher
HEAT	Healthcare, Education, Aerospace, and Tourism/Technology
HHK	Hohokam
HHW	Household Hazardous Waste
HIPAA	Health Insurance Portability and Accountability Act
HOME	Home Ownership Made Easier
HP	High Pressure
HPAN	Highway Project Acceleration Note
HR	Human Resources
HSI	Home Safety Inspections
HSIP	Highway Safety Improvement Program
HUD	U.S. Department of Housing and Urban Development
HURF	Highway User Revenue Fund
HVAC	Heating, Ventilation and Air Conditioning
ICA	Industrial Commission of Arizona

ICC	International Code Council
ICMA	International City/County Management Association
ID	Identification
i.d.e.a.	imagination, design, experience, art Museum (formerly Arizona Museum for Youth)
IDMS	Infrastructure Data Management System
IFMA	International Facility Management Association
IGA	Intergovernmental Agreement
IP	Intermediate Pressure
IT	Information Technology
ITC	Information Technology & Communications
ITS	Intelligent Transportation System
IVR	Interactive Voice Response
JCEF	Judicial Collections Enhancement Fund
KPI	Key Performance Indicator
KV	Kilovolts
KWH	Kilowatt-hour
LF	Linear Feet
LGIP	Local Government Investment Pool
LID	Low Impact Development
LPV	Limited Property Value
LRT	Light Rail Transit
MAC	Mesa Arts Center
MAG	Maricopa Association of Governments
MAL	Minimum Acceptable Level
MCA	Mesa Contemporary Arts
MCDOT	Maricopa County Department of Transportation
MPA	Management Performance and Accountability
MUP	Multi-Use Path
N/A	Not Applicable
NAFA	National Association of Fleet Administrators

NCCI	National Council on Compensation Insurance
NFPA	National Fire Protection Association
NG	Natural Gas
NOV	Notices of Violation
NRPA	National Recreation and Park Association
NWWRP	Northwest Water Reclamation Plant
O&M	Operations and Maintenance
OMB	Office of Management and Budget
OPEB	Other Post-Employment Benefits
OPIC	Office of Public Information & Communications
OSHA	Occupational Safety and Health Administration
PAPI	Precision Approach Path Indicator
PCCP	Prestressed Concrete Cylinder Pipe
PCI	Pavement Condition Index
PD	Police Department
PE	Professional Engineer
PEPM	Per Employee per Month
PFM	Public Financial Management
PHA	Public Housing Authority
PM-10	Particulate Matter less than 10 Microns
PO	Purchase Order
PQI	Pavement Quality Index
PAPI	Precision Approach Path Indicator
PPL	Public Property & Liability (Trust Fund)
PRCF	Parks, Recreation & Commercial Facilities
PRV	Pressure Reducing Valves
PSPRS	Public Safety Personnel Retirement System
RBVE	Residents, Businesses, Visitors and Employees
RC	Responsibility Center
REIL	Runway End Identifier Lights

RER	Replacement Extension Reserve
RFP	Request for Proposal
RICO	Racketeer Influenced and Corrupt Organizations
RWCD	Roosevelt Water Conservation District
ROW	Right of Way
RPTA	Regional Public Transportation Authority
RRT	Rapid Response Team
RTP	Regional Transportation Plan
SAIDI	System Average Interruption Duration Index
SAIFI	System Average Interruption Frequency Index
SCADA	Supervisory Control and Data Acquisition
SCBA	Self-Contained Breathing Apparatus
SEWRP	Southeast Water Reclamation Plant
SLA	Service Level Agreement
SROG	Sub Regional Operating Group
SRP	Salt River Project
SSO	Sanitary Sewer Overflow
SUP	Shared Use Path
TAT	Turn Around Time
TOPAZ	Trunked OPen AriZona Network
TRWC	TOPAZ Regional Wireless Cooperative
UPRR	Union Pacific Railroad
VoD	Video on Demand
VRF	Vehicle Replacement Fund
WIFA	Water Infrastructure Finance Authority
WRP	Water Reclamation Plant
WTP	Water Treatment Plant
WW	Wastewater

Accrual Basis – A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Activity – An element used to assign accounting entries to a core business process. Budgets are prepared at the Activity level. Performance data is reported at the Business Objective level and not at the Activity level.

Ad Valorem Tax – A tax based on the assessed value of real estate or personal property.

Adopted – Represents the budget as approved by formal action of the City Council which sets the spending limits for the fiscal year.

Allocation – Assigning one or more items of cost or revenue to one or more segments of an organization according to benefits received, responsibilities, or other logical measures of use.

Annualized Costs – The full-year (annual) cost of an operating expense.

Appropriation – An authorization granted by the City Council to make expenditures or to incur obligations for specified purposes.

Assessed Valuation – A valuation set upon real estate or other property by the County Assessor or the State as a basis for levying taxes (primary or secondary).

Asset – Resources owned or held which have monetary value.

Balanced Budget – Total anticipated revenues plus beginning undesignated fund balance (all resources) equal total expenditure appropriations for the fiscal year.

Basis of Accounting – The timing of when accounting transactions are recognized.

Benchmarking – The process of comparing an entity's performance against the practices of other leading entities for the purpose of improving performance. Entities also benchmark internally by tracking and comparing past performance.

Bond – Debt instruments that require repayment of a specified principal amount on a certain date (maturity date), along with interest at a stated rate or according to a formula for determining the interest rate.

Bond Funds – Funds used to account for the purchase or construction of major capital facilities which are not financed by other funds. The use of bond funds is necessary to demonstrate that bond proceeds are spent only in amounts and for purposes authorized.

Bond Proceeds – Debt issuances derived from the sale of bonds for the purpose of constructing major capital facilities.

Bond Rating – An evaluation of a bond issuer's credit quality and perceived ability to pay the principal and interest on time and in full.

Budget – A plan of financial operation representing an estimate of proposed expenditures for a given period (the City of Mesa's adopted budgeted is for a fiscal year July 1 - June 30) and the proposed means of financing those expenditures. This official public document reflects decisions, considers service needs, establishes the allocation of resources, and is the monetary plan for achieving the City's Strategic Initiatives.

Business Objective – A goal or target that aligns with one or more Strategic Initiatives and defines where the City allocates its resources.

Business Service – A group of Core Business Processes related by a common purpose (mission, outcomes, and expected performance).

Capital Budget – A financial plan of proposed capital expenditures for improvements to facilities and other infrastructure and the means of financing them for the current fiscal period.

Capital Expenditures – Includes the purchase or construction of land, buildings, structures, and facilities of all types, plus machinery and equipment. It includes expenditures that result in the acquisition or addition of a fixed asset or increase the capacity, efficiency, span of life, or economy of operating an existing fixed asset. For an item to qualify as a capital outlay expenditure it must meet all of the following requirements: (1) have an estimated useful life of more than one year; (2) typically have a unit cost of \$5,000 or more; and (3) be a betterment or improvement.

Capital Improvement Program (CIP) – A plan separate from the Annual Budget that identifies: (a) all capital improvements which are proposed to be undertaken during a period of five fiscal years; (b) the cost estimate for each improvement; (c) the method of financing each improvement; (d) the recommended time schedule for each project; and (e) the estimated annual operating and maintenance costs. This is a requirement of Mesa's City Charter as outlined in Article VI, section 605.

Capital Outlay – Expenditures which result in the acquisition of or addition to fixed assets.

Capital Project – Any project having assets of significant value and having a useful life of one year or more. Capital projects include the purchase of land for design, engineering and construction of buildings and infrastructure items such as streets, bridges, drainage, street lighting, water system, etc. Capital projects are permanent attachments intended to remain with the land. Capital projects may include equipment and machinery or rolling stock being requisitioned, etc.

Carryover – Expenses and revenues where the expense was budgeted in the prior year but the item was not received or constructed in time to be recorded in the previous fiscal year.

Carry-Forward Capital Improvement Project – The process of requesting funds for capital improvement projects that were approved in one year's budget, but are anticipated to be completed in the following fiscal year.

Commodities – Expendable items used by operating or construction activities. Examples include office supplies, repair and replacement parts for equipment, fuels and lubricants etc.

Community Development Block Grant (CDBG) – Federal grant funds provided on an annual basis that can be used to revitalize neighborhoods, expand affordable housing and economic opportunities, and/or improve community facilities and services, principally to benefit low and moderate income persons.

Constructed Capital Outlay – Capital items constructed by in-house personnel and may contain other services and commodities costs.

Contingency – A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

Core Business Process – A collection of related inputs and outputs with a common mission and outcomes.

Debt Service – Payment of principal, interest, and related service charges on obligations resulting from the issuance of bonds.

Department – A major administrative division of the City which indicates overall management responsibility for an operation or a group of related operations within a functional area.

Development Fees – See *Impact Fees*.

Employee Benefit Self-Insurance Fund – A city fund established to account for the costs of maintaining the City’s self-insurance health program.

Encumbrances – Obligations in the form of purchase orders or contracts, for which the budget is reserved. The obligations cease to be encumbrances when they are paid or otherwise liquidated.

Enterprise Fund – Established to account for operations, including debt service that are financed and operated similarly to private business – where the intent is that the service is self-sufficient, with all costs supported predominantly by user charges.

Expenditure – Outlay of funds for obtaining assets or goods and services. Expenditures represent a decrease in fund resources.

Expenditure Limitation – The Arizona Constitution and state statutes establish an expenditure limitation for all cities and towns (Arizona Constitution Article IX § 20 (1); ARS § 41-563, et. al.). Unless the City Council and the voters of a city approve an expenditure limitation alternative, the State imposed limitation will apply for the fiscal year in question. The State expenditure limitation is based on the City’s budget as of FY 1979/80 adjusted for inflation and population. In November 2014, the voters of Mesa passed a Locally Controlled Alternative Expenditure Limitation, also known as the “Home Rule” Option, which allows the City to determine its own expenditure limitation, within the available revenues and resources. The Home Rule Option remains in effect for the four fiscal years following its passage by the voters. In Mesa’s case this includes FY 2015/16 through FY 2018/19.

Fiduciary Funds – Funds used to report assets held in a trustee or agency capacity for others and which therefore cannot be used to support the government’s own programs.

Fiscal Year – A 12-month period of time to which the Annual Budget applies and at the end of which, a governmental unit determines its financial position and the results of its operations. For the City of Mesa, the fiscal year is July 1 through June 30.

Fixed Asset – A long-term tangible piece of property owned and used in the production of income and is not expected to be consumed or converted into cash any sooner than at least one year's time. Buildings, real estate, equipment and furniture are examples of fixed assets.

Forecast – A prediction of a future outcome based on known and unknown factors.

Full Faith And Credit – A pledge of a government’s taxing power to repay debt obligations.

Full-Time Equivalent (FTE) Positions – A position converted to a decimal equivalent of a full-time position based on 2,080 hours per year. The full-time equivalent of a part-time position is calculated by dividing the number of hours budgeted by 2,080 hours.

Fund – An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources, together with all related liabilities, for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations.

Fund Balance – The balance of operating funds brought forward from prior years.

General Fund – A fund used to account for all general purpose transactions of the City which do not require a special type of fund.

General Obligation (GO) Bonds – Bonds that require voter approval and finance a variety of public capital projects. GO Bonds are backed by the “full faith and credit” of the issuing government.

Generally Accepted Accounting Principles (GAAP) – The uniform minimum standards and guidelines for financial accounting and reporting which govern the form and content of the basic financial statements of an entity. These principles encompass the conventions, rules, and procedures that define the accepted accounting practices at a particular time. They include both broad guidelines of general application and detailed practices and procedure and provide a standard by which to measure financial presentations.

Goal – A statement of broad direction, purpose or intent based on the needs of the community. The goal may be of a programmatic, policy, or management nature, and is expressed in a manner which allows a future assessment to be made of whether the goal was or is being achieved.

Governmental Funds – Funds generally used to account for tax-supported activities.

Grant – A contribution by the State or Federal government or other organization to support a particular function. Grants may be classified as either categorical or block depending upon the amount of discretion allowed the grantee.

Impact Fees – Amounts paid by new development to offset costs to the City associated with providing necessary public services to a development. (ARS § 9-463.05). Also may be referred to as *Development Fees*.

Infrastructure – Facilities that support the continuance and growth of a community. Examples include roads, water lines, sewers, public buildings, parks and airports.

Interfund Transfers – The movement of monies between funds of the same governmental entity.

Intergovernmental Agreement (IGA) – A contract or agreement between two or more governmental entities for services, to jointly exercise any powers common to the contracting parties or for cooperative actions, so long as each entity has been authorized by their respective legislative or other governing body.

Intergovernmental Revenue – Funds received from federal, state and other local government sources in the form of grants, shared revenue, and payments in lieu of taxes.

Internal Service Fund – A fund established to account for the financing, on a cost reimbursement basis, of commodities or services provided by one program for the benefit of other programs within the City.

Joint Venture – A business agreement in which the City and other parties agree to develop, for a finite time, a new entity and create new assets by contributing equity. They exercise control over the enterprise and consequently share revenues, expenses, and assets.

Major Program – The highest level element of the cost accounting hierarchy equivalent to a Capital Improvement Project (CIP) or a Grant Award contract capturing the costs of a specific CIP project, grant or other jobs/projects.

Modified Accrual Basis – A basis of accounting used by governmental funds where revenue is recognized in the period it is available and measurable, and expenditures are recognized at the time the liability is incurred.

Non-Capitalized Asset – An item of machinery or furniture having a unit cost of less than \$5,000.

Non-Recurring Revenue – Revenue sources that are not available on an ongoing basis.

Object Code – A Chart of Accounts element that describes tangible items purchased or a service obtained. Also referred to as a line item.

Objective – Desired output-oriented accomplishments which can be measured and achieved within a given time frame. Achievement of the objective advances the activity and organization toward a corresponding goal.

Operating Budget – The portion of the budget that pertains to daily operations that provide basic governmental services. The operating budget contains funding for such expenditures as personnel, supplies, utilities, materials, travel, and fuel.

Operating Funds – Resources derived from recurring revenue sources used to finance recurring operating expenditures and pay-as-you-go capital expenditures.

Ordinance – A formal legislative enactment by the City Council. If it is not in conflict with any higher form of law, such as state statute or constitutional provision, it has the full force and effect of law within the boundaries of the City.

Other Services – Object category that includes outside professional services, travel, rents, insurance, etc.

Per Capita – Applies to a unit of population or a person if a commodity/expense was divided equally.

Performance Measure – Data collected to determine how effective or efficient a program is in achieving its objectives.

Personal Services – All employer costs related to compensating employees of the City of Mesa, including employee fringe benefit costs such as city portions of retirement, social security, health insurance, and industrial insurance.

Phase – A department-specific element representing the various steps of a program.

Post-Employment Benefits – Post-employment benefits are benefits that an employee receives at the start of retirement. This does not include pension benefits paid to the retired employee through the retirement system. Other post-employment benefits that a retired employee can receive are life insurance premiums, healthcare premiums and deferred-compensation arrangements.

Primary Property Tax – Mesa does not have a primary property tax. A primary property tax is a limited tax levy used to fund general government operations based on the primary assessed valuation and primary tax rate. The total levy for primary taxes is restricted to a two percent annual increase, plus allowances for annexations, new construction, and population increases.

Primary Tax Rate – The rate per one hundred dollars of assessed value employed in the levy of primary taxes (ARS § 42-17051).

Program – An element that defines the breakdown of a Major Program based on budgeting or reporting requirements.

Proprietary Funds – Funds that focus on business-like activities, including the determination of operating income, changes in net assets (or cost recovery), financial position, and cash flows.

Property and Public Liability Self-Insurance Fund – Established to account for the cost of claims incurred by the City under a self-insurance program.

Proposition 400 (Regional Sales Tax) – Revenues received from a 2004 voter-approved 20-year extension of a half-cent transportation sales tax in Maricopa County that was first approved in 1985 to fund freeway construction.

Purchased Capital Outlay – The acquisition of any item of capital that is complete in and of itself when it is purchased.

Recurring Revenues – Revenue sources available on a constant basis to support operating and capital budgetary needs.

Replacement And Extension Reserve Fund (RER) – Pursuant to the provisions of the Bond Resolution of City of Mesa Utility System Revenue and Refunding Bonds, Replacement and Reserve Funds are required to be established. A sum equal to 2 percent of gross revenues, as determined on a modified accrual basis, must be deposited in the fund. The revenues deposited are available for replacement and extension expenses for programs contained within the Enterprise Fund.

Resources – Total amounts available for appropriation including estimated revenue, bond proceeds, fund transfers, and beginning balances.

Restricted Revenues – Are legally restricted to be used for a specific purpose as defined by federal, state or local governments.

Revenues – Amounts received from taxes and other sources.

Secondary Property Taxes – Ad valorem taxes or special property assessments that are used to pay the principal, interest, and redemption charges on bonded indebtedness or other lawful long-term obligations that are issued or incurred for a specific capital purpose by a municipality (ARS § 42-11001).

Secondary Tax Rate – The rate per one hundred dollars of assessed value employed in the levy of secondary property taxes. The assessed value derived from the full cash value (market value) is the basis for computing taxes for secondary property taxes and special districts.

State Shared Revenue – Revenues levied and collected by the state but shared with local governments each year as determined by state law. In Arizona, a portion of the state's sales, income, and vehicle license tax revenues are distributed on the basis of a city's relative population percentage.

Sub-Fund – A breakout of a fund. Not every fund will have a sub-fund.

Tax Levy – The total amount to be raised by property taxes for purposes specified in the Tax Levy Ordinance. In Arizona, the property tax system is divided into primary and secondary rates.

Tax Rate – The amount of tax levied for each \$100 of assessed valuation.

Taxes – Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as special assessments.

Transfers – The authorized exchange of cash or other resources between funds.

Unit – A Chart of Accounts element that functions as both a budget/expense center and an organizational level element.

Unrestricted Fund Balance – That portion of fund balance that is not reserved, designated or restricted for any specific purpose.

User Fees – An amount charged for a public service or use of a public facility paid by the individual or organization benefiting from the service.

Worker's Compensation Self-Insurance Fund – Established to account for the costs of maintaining a self-insurance program for industrial insurance at the City.

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